

The Metropolitan Government
of
Nashville & Davidson County

Operating Budget for Fiscal Year 2019-2020

David Briley, Mayor

July 2019



THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY

FY 2019-2020 Operating Budget

(July 1, 2019 - June 30, 2020)



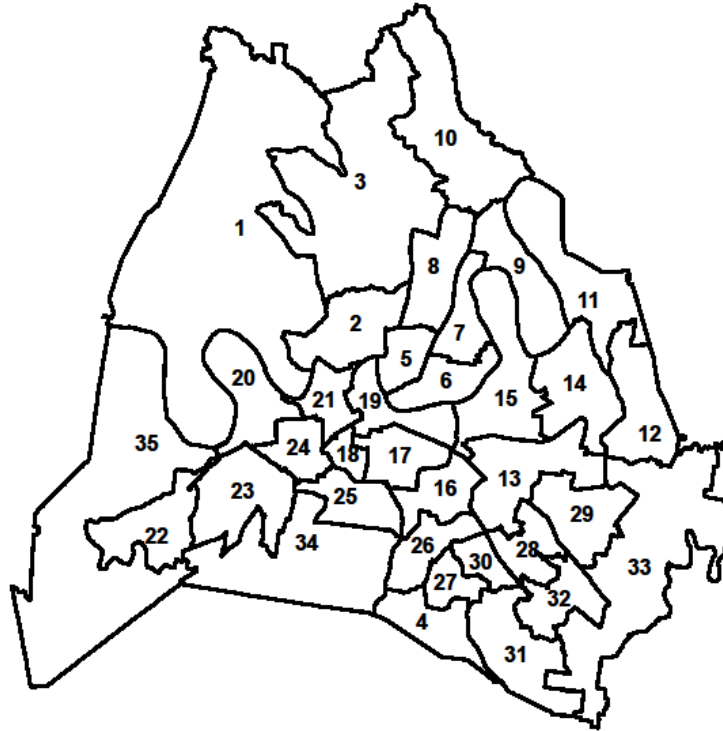
David Briley, Mayor

Jim Shulman, Vice Mayor

Members of the Metropolitan Council:

At Large	John Cooper	District #16	Mike Freeman
At Large	Erica Gilmore	District #17	Colby Sledge
At Large	Bob Mendes	District #18	Burkley Allen
At Large	Sharon Hurt	District #19	Freddie O'Connell
At Large	Vacant	District #20	Mary Carolyn Roberts
District # 1	Jonathan Hall	District #21	Ed Kindall
District # 2	DeCosta Hastings	District #22	Sheri Weiner
District # 3	Brenda Haywood	District #23	Mina Johnson
District # 4	Robert Swope	District #24	Kathleen Murphy
District # 5	Scott Davis	District #25	Russ Pulley
District # 6	Brett Withers	District #26	Jeremy Elrod
District # 7	Anthony Davis	District #27	Davette Blalock
District # 8	Nancy VanReece	District #28	Tanaka Vercher
District # 9	Bill Pridemore	District #29	Delishia Porterfield
District #10	Doug Pardue	District #30	Jason Potts
District #11	Larry Hagar	District #31	Fabian Bedne
District #12	Steve Glover	District #32	Jacobia Dowell
District #13	Holly Huezo	District #33	Antoinette Lee
District #14	Kevin Rhoten	District #34	Angie Henderson
District #15	Jeff Syracuse	District #35	Dave Rosenberg

Council Districts



Director of Finance: Talia Lomax-O'dneal
Deputy Finance Director: Kim McDoniel
Assistant Director/Budget Officer: Chris Harmon

Finance Manager:
Finance Manager:
Finance Manager:

Kenneth Hartlage
Kathy King
Greg McClarin

Finance Administrator:
Finance Administrator:
Finance Administrator:

David Edwards
Brandon Hess
Alicia Viravouth

Office of Management and Budget Staff:

Starla Friedmann
Kati Guenther

Rose Hirschy
Loan Huynh

Tadayoshi Kawawa
Dustin Owens

Richie Swiger

Fiscal Year 2019-2020 Operating Budget Book

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For an ADA accommodation, please contact Kimberly Northern at 615-880-1710
or by email at kimberly.northern@nashville.gov

Distinguished Budget Presentation Award



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

**Nashville/Davidson County Metropolitan Government
Tennessee**

For the Fiscal Year Beginning

July 1, 2018

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the Metropolitan Government of Nashville and Davidson County, Tennessee for its annual budget for the fiscal year July 1, 2018 to June 30, 2019 (FY 2018-19).

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

The GFOA is the leading association for government finance professionals in North America. We first received the award for the fiscal year 1991-1992 book, and we have received it every year since. This year's was given for our *FY2019 Operating Budget* book. GFOA's Distinguished Budget Presentation Awards Program is the only national awards program in governmental budgeting. The government also holds GFOA's Certificate of Achievement for Excellence in Financial Reporting for our Comprehensive Annual Financial Report.

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How to Use this Book

Format and Organization of this Book

As the previous Table of Contents demonstrates, this book divides budget information into different sections, each with its own series of page numbers.

Section A is the Executive Summary of the budget, followed by supplemental information about Metro, its organization, finances, and budget.

Section B is the Budget Ordinance and Tax Levy filed as required by Metro Code.

Section C is the Internal Services section which details the individual internal service charges by type for each department. It also contains the methodology for calculating each internal service charge.

Sections D-J present more descriptive operational and budget information about each department (board, commission, or elected office). These departments are grouped by function into each section.

Section K (electronic) presents the program budgets for each department in the same order as Sections D-J.

All departments included in this book have a uniform format. Each department's budget is presented in a program-based format that provides the reader with a wealth of information, not only about the department's budget, but also about its mission, goals and performance toward providing the very best results possible for citizens.

The following pages provide an example and explanation of each part of the agency budget book pages.

Format and Organization of the Department Pages

Sections D-J of this book contains information at the department level about the:

Mission – Every department's budget pages include a mission statement. A mission statement is a clear, concise statement of purpose for the entire department that focuses on broad, yet distinct results that will be achieved. This statement answers the question, "*Why does this department exist?*"

Budget summary – Following the mission statement is a table that summarizes the department's financial information for all of its annually budgeted funds. It also includes the location of the department as well as the top managers who can explain the budget. This table also contains *per capita* expenditure information at the department level.

Organizational structure – The organization chart shows major department units (divisions/bureaus, etc.) and how they report to the department's director, elected official or board.

Listing of the programs and lines of business – In addition to the organization chart, these pages also include a listing of the lines of business (**in bold**) and programs.

Budget highlights – Budget highlights summarize changes between the FY17 and FY18 budgets. Changes in

funding and FTEs are noted, along with the impact of that funding change on performance.

Financial – This table includes a difference column and a % change column for each expenditure listed. At the bottom of the financial page is the *per capita* expenditure information for the department.

FTE information – The FTE information found at the end of each department's information presents the budgeted headcount and full-time equivalent (FTE) position information by fund and classification, along with the class number and pay grade.

Budget and performance information by program – Each program listed includes a statement of purpose – a "mini-mission" as well as a table that presents the budget; full-time equivalent (FTE) positions by fund type (GSD General, USD General, and other Special Purpose Funds). This presentation is designed to consistently present budgetary and performance information in a format that is easy to read.

The table for each program also includes a difference column and % change column. These two columns show the difference in the budget and performance from FY18 – FY19.

How to Use this Book

How to Read Budget Book Financial Schedules (Revenue and Expenditure Object Groups)

The Chart of Accounts

The budget is organized according to Metro's chart of accounts – the financial accounting and coding structure used in both the budget ordinance and this book. The chart of accounts is composed of funds, business units (BUs), and object accounts.

Funds are accounting entities with their own assets, liabilities, equity, revenues, and expenditures, for certain specific activities or to accomplish definite objectives. Funds may involve many agencies. Legal requirements or financial policies usually restrict our ability to move money between funds, so we cannot necessarily replace or fund operations in one fund with money from another fund. Likewise, in special purpose funds, we often cannot move money from one department to another.

Each fund is made up of one or more **business units** (BUs). BUs are the lowest levels at which we manage and/or report separate financial data; they represent an organizational unit, program, or activity within an agency and fund. A fund may have several BUs, but each BU is associated with only one fund. BUs can also be grouped by **agency**. In departments with strategic business plans, related BUs also form **programs** and **lines of business** that may cross funds.

Object accounts represent individual types and sources of revenues or uses of expenditures.

The Finance Department maintains detailed financial information by fund, business unit, and object account. However, this book presents the budget at a more understandable level by agency, fund (or groups of minor funds), and object group.

Changes in Presentation

Changes in reporting requirements have caused many Transfers to Component Units (certain Metro agencies) to be classified as Other Expenses. In FY 2005, the Finance Department split the General Government Grants Fund into individual departmental grants funds; these were and are classified as special purpose (specifically, special revenue) funds.

How to Read the Financial Pages

Each agency's financial page presents a summary of revenues and expenditures for the department's operations in one of three fund types:

- The GSD General Fund,
- The USD General Fund, and
- Special Purpose funds (the combined total of annually budgeted enterprise, internal service, special revenue, and similar funds, although that money may not be interchangeable).

The top half of the page presents uses of money – expenses, expenditures, and transfers to other funds and component units of the government. The bottom half presents sources of money – revenues and transfers from other funds.

The difference between total expenditures and program revenues indicates how much the agency's programs depend on public money.

The remainder of this page and the next page describe, in order, what is represented by the rows of the expenditure and revenue financial tables.

OPERATING EXPENSE

PERSONAL SERVICES – Salaries and wages (regular, holiday, injured on duty, leave, longevity, shift differential, out of class pay, open range increases, overtime, and perfect attendance); fringe benefits (auto allowance, dental, group health, group life, social security, pension, and FSA pre-tax savings); and per diem and other fees (instructors, court reporter, game official, jury pay, legislative delegate, other per diem fees, poll workers, and witness fees)

OTHER SERVICES:

Utilities – Electricity, gas, water, cable television

Professional and Purchased Services – Accounting, appraisals, architectural, auditing, demolition, dialysis, engineering, facilities management, investigators, laboratory, landscaping, legal, management and software consultants, project administration and management, subcontractors, administrative services, archiving, billing, bottled water, care of persons and animals, chipper service, collections, disposal, recycling, flight service, food preparation, grounds maintenance, hazardous waste disposal, health services, internet services, interpreters, janitorial, laundry, meter reading, other purchased services, personal contract service, pest control, property protection, recycling, sweeping, and towing

Travel, Tuition, and Dues – Local and out-of-town travel, parking, memberships, registration, and tuition

Communications – Pagers, postage and delivery, telephones, and subscriptions

Repairs & Maintenance Services – Repairs to and maintenance of vehicles, buildings, computers, office equipment, roads & streets; electrical, mechanical & plumbing systems; and other items

Internal Service Fees – Payments to Metro internal service funds for facilities management, information systems, fleet management, postal service, and radio shop

OTHER EXPENSE –

Supplies and materials (various parts and supplies, fuel, books, clothing, computer hardware and software, food and ice, furniture, paint, repair & maintenance parts and supplies, signs, uniforms); miscellaneous other expenses and payments (bad debt, council reimbursements, court costs, damages and small claims, parking violation fees, refund errors); fixed charges (bank fees, deferred compensation payments, finance charges, fixed charges, insurance, interest expense, investment fees, rent, surety bonds); licenses, permits, and fees (alarm permits, auto emission tests, beer permits, driver's license, drug tests, elevator permits, food service permits, hazardous waste permits, notary, pharmacy license, software licenses, state water quality permits, underground tank fees, vehicle registrations, water pollution fees); taxes paid by Metro agencies (business,

How to Use this Book

demolition, nursing home, personalty, professional privilege, and sales taxes); and grant contributions and awards made by Metro agencies to others (contract performance bonus, contributions and grants, employee awards, training stipend); printing, advertising, promotion, amortization expense, arbitrage rebate, bond sale expense, compensation for damages, debt service, dental claims, depreciation, discount on bonds, educational programs, health claims, interest expense, pension, principal retirement, buildings, building improvements, capital outlay, computer equipment, furniture and fixtures, infrastructure, land, machinery, motor vehicles, budget allotment offset, budget intra-fund transfer, NCAC charges

TRANSFERS TO OTHER FUNDS & UNITS – Transfers and subsidies to other agencies, funds, debt service, environmental remediation, local grant match, and operational transfers

PROGRAM REVENUE – Fees, charges, grants, and contributions specifically generated by or for services that the department provides. They are intended to fully or partially fund the specific program, and so reduce the net cost of the program to be financed from the government's general revenues. They may be generated either from the program's customers (like user fees) or from outside parties (like grants).

Charges, Commissions, and Fees – Charges and fees to customers made by Metro agencies for the services they provide, including enterprise fund charges, internal service fund charges, admissions, advertising, ambulance fees, appeals, concessions, data processing fee, day care service, disposal fee, drug testing, dumping, engineering fee, entry fees, external source recovery, fire hydrant inspection, golf cart rental, green fees, immunization fees, legal services, lobbyist registration, maps, Medical Examiner fees, medical services, membership fees, client reimbursements, parking, Police secondary employment, publications, radio repair, vehicle emission test fees, workshop fees, and court, court clerk, and elected officials' commissions and fees

Federal: Direct and Pass Through – Grants, revenues, and reimbursements that Metro receives directly from the Federal government such as Department of Justice revenue sharing, Medicare, SSI reimbursements, and other federal grants; Federal grants, revenues, and reimbursements that Metro receives through the state, such as most Medicaid/TennCare; Federal grants, revenues, and reimbursements that Metro receives other than federal direct or federal through state, including some Medicaid/TennCare and Medicare

State Direct – Revenues from grants, revenues, reimbursements, and state-shared revenues that Metro receives from the state, such as alcoholic beverage tax

apportionment, drug enforcement, education appropriation, excise tax allocation, felony forfeitures, gas and fuel tax, gas inspection fees, post-mortem reimbursements, and Metro's share of the state sales tax levy

Other Government Agencies – Revenues from agencies of other governmental units

Other Program Revenue – Cash contributions from groups or individuals, sale of donated property, cost reimbursement, litigation settlement, premium for property loss, premium for self-insured liability, recycling rebate, sales of miscellaneous items, unapplied deposit, unclaimed property, vending revenue, bond proceeds, contributions of capital, easement rights, finance charges, Metro Investment Pool interest, notes proceeds, premium on bonds

NON-PROGRAM REVENUE – Revenues that are recorded by the EBS accounting system in the department's business units, but are not intended to support the department's programs. This includes:

Property Taxes – Real, personal, and public utility *ad valorem* taxes and payments in lieu of them.

Local Option Sales Tax – Local option sales taxes, Tennessee telecommunication sales tax

Other Taxes, Licenses, and Permits – Alarm permits, alcoholic beverage tax, beer permits, building and excavation permits, business tax, taxicab and wrecker license, franchises, hotel occupancy tax, marriage license, motor vehicle license, obstruction and street closure permits, sidewalk and right-of-way permits, solicitation permits, wholesale liquor tax

Fines, Forfeits, and Penalties – Civil fines, confiscated cash, court-ordered restitutions, recovered judgments, litigation tax, Metro court fines and costs, offender program income, traffic violation and DUI fines, vehicle tow-in fees, warrant fees

Compensation From Property – Abandoned vehicle auction, gain (loss) on sale of property, insurance and external source recovery, rent, subrogation recovery

TRANSFERS FROM OTHER FUNDS AND UNITS – Capital improvement plan, Council appropriations, debt service, environmental remediation, equity transfers between funds, Farmers' Market subsidy, hospital subsidies, legal services, local match for grants, Police service, school program.

Please see the example pages on the following pages for additional information

Department Name-At a Glance

Each department's budget pages include the department's **mission statement**.

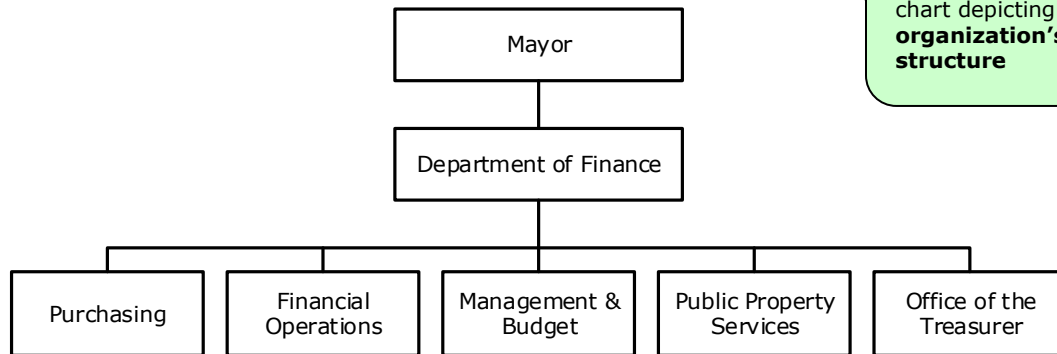
Mission		The mission of the Department of Finance is to provide financial management, information, and business services to policy makers, departments, agencies, investors, and the Nashville community so they can have confidence in Metro Government, make informed decisions, and achieve their results.					
Budget Summary							
		2017-18		2018-19		2019-20	
Expenditures and Transfers:							
		\$ 7,682,800		\$ 8,185,200		\$ 9,233,000	
		818,700		850,300		911,400	
		<u>\$ 8,501,500</u>		<u>\$ 9,035,500</u>		<u>\$ 10,144,400</u>	
Expenditures:							
		\$ 818,700		\$ 846,400		\$ 911,400	
		0		0		0	
		0		0		0	
		\$ 818,700		\$ 846,400		\$ 911,400	
		0		0		0	
		0		3,900		0	
Total Revenues		<u>\$ 818,700</u>		<u>\$ 850,300</u>		<u>\$ 911,400</u>	
Expenditures Per Capita		\$ 12.89		\$ 13.50		\$ 14.94	
Positions		Total Budgeted Positions				105	
Contacts		Director: Talia Lomax-O'dneal Finance Manager: Donna Foster 106 Metro Courthouse 37201				nashville.gov nashville.gov	

The mission statement is followed by a **summary table** that summarizes the agency's financial budget for all of its annually budgeted funds as well as information about the number of positions within the department.

The table includes **expenditures per capita** information. The *per capita* number is taken from population obtained from the Census Bureau. Due to delays in reporting data, we use Census information that is two years prior to the fiscal year. Census data from 2018 was used for FY20, 2017 was used for FY19, and Census Data from 2016 was used for FY18.

Department Name-At a Glance

Organizational Structure



Every department section includes a chart depicting the **organization's structure**

Programs are listed for every department.

Programs

Business Integrity and Accountability

Compliance Monitoring and Accountability

Business Support and Solutions

Accounts Payable
Business Assistance Office
Cash Operations
Financial Accounting and Reporting
Payroll Operations
Purchasing
Real Estate Management
Tourism Tax

Executive Leadership

Executive Leadership
Non-allocated Financial Transactions

Strategic Resource Allocation and Management

Budget Planning and Management
Cost Planning and Management
Grants Assessment and Resource
Investment Committee Support
Investor Relations

Department Name - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Purchasing Reduction			<div> The department's highlights present changes in funding and FTEs along with the impact on performance. </div>
Salary and Fringe	GSD	\$(54,500) (1.00 FTE)	
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD ISF***	(109,400) (10,200)	Savings realized through reduced cost for fringe benefits
Insurance Billings	ISF	(600)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD ISF	51,400 2,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	ISF	1,100	No impact on performance
General Services District Total		\$(112,500) (1.00 FTE)	
Internal Service Funds Total		\$(7,300)	
TOTAL		\$(119,800) (1.00 FTE)	

* See Internal Service Charges section for details

*** ISF – Internal Service Funds

Department Name-Financial

GSD General Fund						
	FY 2018 Budget	FY 2018 Actuals	FY 2019 Budget	FY 2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,930,400				(163,900)	-2.30%
OTHER SERVICES:						
Utilities	0	(429)	0	0	0	0.00%
Professional & Purchased Services	76,400	13,045	76,400	76,400	0	0.00%
Travel, Tuition, and Dues	8,400	19,086	5,400	5,400	0	0.00%
Communications	92,500	46,892	87,500	87,500	0	0.00%
Repairs & Maintenance Services	11,000	2,740	8,300	8,300	0	0.00%
Internal Service Fees	728,600	727,934	184,600	236,000	51,400	27.84%
Other Expenses	200,600	162,182	192,300	192,300	0	0.00%
TOTAL OTHER SERVICES	1,117,500	971,450	554,500	605,900	51,400	9.27%
TOTAL OPERATING EXPENSES	8,047,900	7,473,187	7,682,800	7,570,300	(112,500)	-1.46%
TRANSFERS TO OTHER FUNDS/UNITS	17,400	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	8,065,300	7,473,187	7,682,800	7,570,300	(112,500)	-1.46%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes			0	0	0	0.00%
Lottery			0	0	0	0.00%
Casino			0	0	0	0.00%
Fees			0	0	0	0.00%
Other			0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TOTAL REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$12.44	\$11.53	\$11.67	\$11.33	-\$0.34	-2.91%

This table includes a difference column and a % change column for each expenditure listed.

The end of this financial table includes information about the **Expenditures Per Capita** for the department. The *per capita* number is taken from population obtained from the Census Bureau. Due to delays in reporting data, we use Census information that is two years prior to the fiscal year. Census data from 2018 was used for FY20, 2017 was used for FY19, and Census Data from 2016 was used for FY18.

Department Name-Financial

Title	Grade	Job Class	FY 2018 Budgeted		FY 2019 Budgeted		FY 2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 1										
Accountant				0.00	4	4.00	4	4.00	0	0.00
Accountant				0.00	5	5.00	5	5.00	0	0.00
Admin Asst				2.00	1	1.00	1	1.00	0	0.00
Admin Svcs				1.00	0	0.00	0	0.00	0	0.00
Admin Svcs				1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	OR01	07243	1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 3	OR03	07244	7	7.00	10	10.00	10	10.00	0	0.00
Admin Svcs Officer 4	OR05	07245	2	2.00	3	3.00	3	3.00	0	0.00
Application Tech 2	ST08	10102	8	8.00	5	5.00	5	5.00	0	0.00
Application Tech 3	ST09	10103	8	8.00	9	9.00	9	9.00	0	0.00
Business Development Officer	OR05	06699	1	1.00	1	1.00	1	1.00	0	0.00
Finance Admin	OR07	10108	8	8.00	10	10.00	10	10.00	0	0.00
Finance Asst Dir	OR11	06108	3	3.00	3	3.00	3	3.00	0	0.00
Finance Deputy Dir	OR13	07704	1	1.00	2	2.00	2	2.00	0	0.00
Finance Dir	DP03	01570	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	OR09	06232	11	11.00	8	8.00	8	8.00	0	0.00
Finance Officer 1	OR01	10150	1	1.00	0	0.00	0	0.00	0	0.00
Finance Officer 2	OR03	10151	18	18.00	2	2.00	2	2.00	0	0.00
Finance Officer 3	OR05	10152	19	19.00	8	8.00	8	8.00	0	0.00
Mgmt & Budget Analy 2	OR03	10874	0	0.00	2	2.00	2	2.00	0	0.00
Mgmt & Budget Analy 3	OR06	10875	0	0.00	4	4.00	4	4.00	0	0.00
Office Support Rep 3	ST06	10122	0	0.00	1	1.00	1	1.00	0	0.00
Procurement Officer 1	OR01	10876	0	0.00	1	1.00	1	1.00	0	0.00
Procurement Officer 2	OR03	10877	0	0.00	6	6.00	6	6.00	0	0.00
Procurement Officer 3	OR05	10878	0	0.00	6	6.00	6	6.00	0	0.00
Special Projects Mgr	OR11	07762	3	3.00	4	4.00	4	4.00	0	0.00
Technical Specialist 1	OR04	07756	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			97	97.00	98	98.00	98	98.00	0	0.00
Treasury Management 51180										
Finance Admin	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	OR09	06232	2	2.00	2	2.00	2	2.00	0	0.00
Finance Officer 2	OR03	10151	2	2.00	2	2.00	2	2.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	1	1.00	1	1.00	0	0.00
Metropolitan Treasurer	OR11	03160	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			7	7.00	7	7.00	7	7.00	0	0.00
Department Totals			104	104.00	105	105.00	105	105.00	0	0.00

The end of the financial information presents the budgeted headcount and full-time-equivalent (FTE) position information by fund and classification, along with the class number and pay grade.

Department Name

**** Program Budgets are only included in online documents ****

Strategic Resource Allocation and Management Line of Business

The purpose of the Strategic Resource Allocation and Management Line of Business is to provide knowledge, planning, advisory and consultation products to Metro departments and agencies, policymakers and the Nashville community and investors so they can make better informed decisions and have confidence that Metro is using public resources in the most effective and efficient way possible.

Budget Planning and Management Program

The purpose of the Budget Planning and Management Program is to provide budgetary assistance and information to the Mayor, Council, and Metro departments so they can make well-informed budgetary decisions and to assist departments in effectively managing their resources.

Each program includes a purpose statement that describes what the program provides to its customers.

Each program includes a purpose statement that describes what the program provides to its customers.

Budget & Performance		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,528,100	1,460,935	1,456,400	1,456,400	0	0.0%
	Total	\$1,528,100	\$1,460,935	\$1,456,400	\$1,456,400	\$0	0.0%
FTEs:	GSD General Fund	16.00	16.00	16.00	16.00	0.00	0.0%
	Total	16.00	16.00	16.00	16.00	0.00	0.0%

The table includes information about the program's budget and FTEs.

Cost Planning and Management Program

The purpose of the Cost Planning and Management Program is to provide planning, implementation and support products to Metro departments and agencies so they can manage key product costs within predetermined performance targets and use the cost information to make resource and operational improvement decisions.

Budget & Performance		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	119,800	123,260	125,200	125,200	0	0.0%
	Total	\$119,800	\$123,260	\$125,200	\$125,200	\$0	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%



METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY

DAVID BRILEY
MAYOR



OFFICE OF THE MAYOR
METROPOLITAN COURTHOUSE
NASHVILLE, TENNESSEE 37201
PHONE: (615) 862-6000
EMAIL: mayor@nashville.gov

Fellow Nashvillians:

When I wrote to you at this time last year, Metro was in a much different position than it is today. We had been through a tough year. It was time to tighten our belts.

So we did just that. We controlled expenses and achieved savings while continuing to provide essential services. Most departments are on track to meet their savings targets, and some may exceed their targets. Our general fund is expected to close the current year under budget, thanks to the fiscal discipline we've demonstrated this past year.



Our plan worked. As a result, this \$2.33 billion budget increases funding for Metro Schools operations and debt service; gives Metro employees a 3 percent cost-of-living adjustment; ensures that all full-time employees in the general pay plan will now make at least \$15 an hour; and maintains reserves while continuing to pay down debt.

The budget also helps Nashville take big strides toward earning the title I want us to own during this period of growth and prosperity: The Most Equitable City. We will fund the implementation of the Equal Business Opportunity Program, which will open up the Metro procurement process much more than ever before to minority-owned and women-owned firms, as well as Nashville GRAD, a scholarship program we created for Metro Schools graduates who need financial assistance to attend Nashville State Community College or the Tennessee College of Applied Technology – Nashville. These are smart investments in our residents.

I'm grateful to everyone who worked to get us to this point. We've proven that sacrifice equals success – and that we can build a stronger Nashville together.

Sincerely,

A handwritten signature in blue ink that reads "David Briley".

David Briley
Mayor



Introduction

This summary and the remainder of this book present the Metropolitan Government's balanced \$2.33 billion operating budget for FY2020. All funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund. Revenues are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years.

Budget Approach

During FY2019 departments were collectively tasked with achieving a savings target of \$11.5 million and almost all departments are on track to meet their savings targets by the end of the fiscal year. However, there is a \$20.0 million general fund supplemental spending request for FY2019. Because unassigned fund balance for FY2018 closed higher than projected and because the overall savings target is expected to be achieved, projected unencumbered fund balance for the General Fund is at 5% of General Fund FY2020 budgeted expenditures, as required by Metro policy.

Total FY2020 revenue growth projections are \$103.6 million higher than FY2019, and this budget uses \$2.1 million less in fund balance than FY2019. That results in \$101.5 million being available for expenditures in FY2020.

The directive of the administration has been to create a fiscally prudent budget that does not increase Metro's historically low property tax rate. This budget includes the continued utilization of savings targets in FY2020. The General Services District (GSD) and Urban Services District (USD) will be targeted to collectively save \$13.5 million in FY2020. Departments have largely received status quo budgets that maintain public services while making fiscally responsible investments in priority areas.

Budget Priorities

Key areas identified for investment in the F2020 Operating Budget include:

- Public Education
- Metro Employees
- Debt Service
- Public Safety
- Nashville General Hospital
- Affordable Housing
- Transportation
- Other Essential Services

Changes from the FY2019 operating budget are detailed in the "Highlights" of each department's narrative in this document. What follows is a summary of Metro wide increases. This information is also accessible via the Citizens' Guide to the Budget web site at www.nashville.gov/citizens_budget.

Public Education

Metro Nashville Public Schools' (MNPS) administrative staff initially presented a draft budget of \$918.0 million to the Metropolitan Nashville Board of Education. The Board later approved a budget totaling \$962.9 million. FY2020's budget funds the MNPS operating budget at \$914.5, which is based on the budget originally presented to the Board, adjusted for an increase of \$2.7 million for MNPS's portion of projected amounts due to MDHA for tax increments collected and a \$6.2 million savings target. While this is a net addition to the schools operating budget of \$28.2 million, in total Metro is investing an additional \$36.5 million of local funding over FY2019. Because of decreasing enrollment and other factors, state funding from the Basic Education Program (BEP) is expected to increase by only \$587,000 in FY2020. This budget also includes an additional \$6.7 million in debt service funding for MNPS in FY2020, bringing the total budget for schools up to \$1.025 billion.



In addition to increased funding for MNPS, the administration has included \$1.0 million in the FY2020 budget for the new Nashville GRAD program, which will provide financial

assistance and other services to full time students pursuing higher education in Davidson County. This program is in partnership with Nashville State Community College and the Tennessee College of Applied Technology, both located in Nashville.

Metro Employees

It is important for Metro to attract and retain a qualified workforce. As part of its employee hiring and retention strategy, Metro strives to offer competitive wages. In FY2019, \$8.5 million of employee open range and step raises were given, while a cost of living adjustment (COLA) was not. In FY2020, \$23.3 million is being allocated for a 3% COLA in addition to open range and step raises. The pay plan also increases the starting salary for Metro police by 6.4% and increases starting pay for all full time employees under Metro's general pay plan to a living wage level of \$15 per hour. The FY2020 budget also includes \$150,000 to support a Study and Formulating Committee, which will be convened to review and make recommendations related to employee benefits.

Debt Service

This budget fully funds debt service on all of Metro's outstanding debt, including both principal and interest. Fully funding debt service is a Charter requirement. Additional details on Debt Service can be found in beginning on page J-90-1.

Debt Service Payments			
	FY2019	FY2020	% Change
GSD	\$169.3M	\$207.6M	+22.7%
USD	\$19.7M	\$18.7M	-5.1%
MNPS	\$103.8M	\$110.5M	+6.6%
Total	\$292.8M	\$336.9M	15.1%

Public Safety

Metro continues to focus on ensuring that our citizens are safe by providing the necessary personnel, training, and equipment to our Public Safety programs.

Metro is in process of implementing body worn cameras throughout the city. Initial funding was provided through \$15.0 million in capital funds in 2017. In FY2020, \$3.0 million in total has been allocated to impact departments' operating budgets for implementation. This budget also includes \$1.5 million for the operation of the new Community Oversight Board.

The Family Safety Center received additional funding for three new victim advocate staff positions in FY2020 as well as the remaining funding for six positions added in FY2019 for a total cost of \$374,500. This Center is the one of the largest of its kind in the country and will provide more opportunity to serve the needs of victims of domestic and sexual abuse in our community.

Finally, this budget includes \$250,000 to conduct staffing studies to ascertain the appropriate level of staffing to ensure public safety.

Nashville General Hospital

The FY2020 budget includes \$43.1 million to fully fund the amount requested by the Hospital Authority for Nashville General Hospital, Metro's safety net hospital. In FY2019, Nashville General received a subsidy of \$46.1 million and did not need midyear supplemental funding as required in recent years.

Affordable Housing and Homelessness

The FY2020 budget continues to recognize that Metro's growth has resulted in increasing housing prices, making it unaffordable for some to live in Metro. Metro will continue to support the Barnes Fund for Affordable Housing with a \$10.0 million appropriation and will provide \$300,000 in continuation funding for the Housing Incentive Pilot Program. These are in addition to \$25.0 million in each of the last two capital spending plans.

Transportation

Well thought out transit options are important to maintaining future city growth. Metro's strategy to address transit and infrastructure issues is, in large part, laid out in the Metropolitan Transit Authority's (MTA) long-range strategic plan called nMotion.

The FY2020 budget maintains funding of \$48.6 million to the Metro Transit Authority in the form of an operating subsidy. The MTA consists of city buses, paratransit vehicles and downtown circulators serving Nashville and Davidson County. Most bus routes serve the downtown transit station, Music City Central. Besides the bus fleet, the FY2020 budget allocates \$1.5 million to the Commuter Rail Service, the Music City Star. This services runs between Nashville and Lebanon, Tennessee.

Other Essential Services

The FY2020 budget also includes funding for other essential services for Nashville's citizens. These increases will ensure continued smooth operations across the government. They are driven by new facilities, projects that were previously partially funded, contractual increases and regulatory requirements.

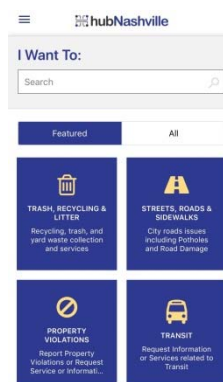
HubNashville is a comprehensive customer service system that makes it easier for people to connect with Metro representatives in order to make service requests, ask questions, and share feedback. HubNashville has responded to 181,024 calls since opening in 2017. In response to this volume, two additional call takers are to be added to Public Works' budget at a cost of \$98,100.



Family Safety Center entry

Nashville will be able to increase curbside recycling from monthly to every other week in 2020. Grants totaling \$2.8 million, along with capital of \$1.5 million, have funded the equipment needed for the expansion of these recycling services. With an additional \$518,100 (partial year funding) for 14 Equipment Operators and related supplies being added to Public Works' operating budget, Nashville will increase services to 139,000 households.

With the rise of short term rentals and Nashville's continued popularity as a tourist destination, Fire and Codes need additional staff to ensure compliance with local regulations for the safety of guests at these properties. There have been approximately 7,000 short term rental permits issued in Nashville. A cost study identified a needed increase in the short term rental fee permit of \$50 to \$313, which will generate an additional \$1.1 million in revenue to help cover additional costs proposed in the FY2020 budget. The Fire Department received three additional inspectors at a cost of \$265,900. One additional staff member to collect related taxes will be added in the Finance Department at a cost of \$64,100. The Codes Department received two additional property standards inspectors at a cost of \$128,100.



hubNashville app

To be in compliance with Ordinance BL2018-1419, the Finance Department received five additional Procurement Officers for the establishment of the Equal Business Opportunity (EBO) program at a cost of \$442,300. This group will help ensure Metro's procurement and contracting activities are inclusive and attract and support minority- and women-owned businesses seeking to obtain contracts with Metro.

This budget also includes \$2.5 million for upcoming elections, including Metro general elections and the 2020 presidential primary election.

This budget recommends various contractual increases across Metro. Information Technology Services has several critical software contracts that have non-discretionary increases totaling \$3.0 million in FY2020. To maintain compliance with tax increment payments, Metro has increased the budgeted transfers to the Metropolitan Development & Housing Agency and to the Industrial Development Board by \$8.7 million in total. Increases totaling \$436,000 for contracts related to the Forensic Medical Examiner have been budgeted. The last significant contractual increase is for the Juvenile Detention Center based on increasing the number of beds from 32 to 40 at a cost of \$355,600.

FTE Adjustments

The table below illustrates changes in full-time equivalent (FTE) counts for FY2018 through the FY2020 budget for positions funded by the general funds.

FTEs by Fund Group				
	FY18	FY2019	FY20	FY2019- FY2020 Variance
GSD	6,649.70	6,733.5	6,786.90	53.40

USD	758.50	735.50	738.50	3.00
Total	7,408.20	7,469.00	7,525.40	56.40

For FY2020, the GSD and USD show a net increase in FTEs from the previous year. The majority of the FY2020 increases are for 14 FTEs for expanding recycling service and 13.48 FTEs for the Bellevue Community Center. For a detailed list of FTEs by department including additions and reductions, see each department's respective budget pages and Appendix 1 Schedule 3. This appendix also includes information on FTEs funded by other revenue sources.

Economic Trends

The resources available to Metro are directly and indirectly dependent on the strengths of the national and state economies. Given these relationships, the status of these economies and their impact on Metro are reviewed prior to setting funding levels.

For the first time since 2014, economic growth in Tennessee trailed that of the national economy in 2017, as inflation-adjusted gross domestic product (GDP) expanded by 2.1% statewide, compared to 2.2% at the national level. This reversal in growth met economists' expectations, with a continuation of this trend forecasted until 2021. More immediately, inflation-adjusted GDP within the state is expected to grow by 2.7% in 2018, a moderately slower increase than the 2.9% projected for the U.S. economy. Nominal personal income also grew by 2.8%, trending higher than the nation overall by 0.26 percentage points, lessening the favorable gap that existed the previous year. This increase in income drove in an additional 4.9% in taxable sales over the same time period. Tempered projected income growth of 2.1% in 2018 is not expected to slow taxable sales, which are forecast to increase another 6.5%. Consumer confidence, an important component of sales growth, has trended upwards since the latter part of 2014, fueling the aforementioned performance.

Unemployment also performed favorably across the state during 2017, decreasing steadily throughout the year. A first quarter high of 4.4% dropped to 3.3% by year-end, well below the national finish of 4.1%. On the heels of roughly three years of lower unemployment, the state's projected increase to 3.6% by the first quarter of 2019 is forecast to be slightly higher than the nation's 3.5%, a trend that is expected to continue until the second quarter of 2020. Reinforced by the overall strength of the labor market, local employment grew by 3.8%. This was driven by labor force advancement of 2.9%, the benefits of additional job creation and increased population. However, this strength of the state and local economies has been relatively recent, as employment levels for both did not return to pre-recession ranks until 2014. Recently released figures show continued, although slower, state job creation for 2017, with an additional 44,500 jobs added statewide. This produced an increase of 1.5% for the state, nearly matching the 1.6% for the country. The estimated labor force for the State of Tennessee now stands at 3,190,166. As of 2018, the estimated labor force in Davidson County is 396,574, with 386,136 being employed.

Three of the top five employers in Nashville-Davidson County are represented by the U.S.' three levels of government: the State of Tennessee (second largest overall) employing 24,548; Metro Nashville-Davidson Co. Government / Public Schools (third) with 18,820; and the U.S. Government with 12,891 (fourth). Vanderbilt employs more middle Tennesseans than any other employer, with 26,400 employees. HCA Holdings Inc. completes the top five with 10,180 employees. Both employers contribute to a healthcare industry that provides 270,000 total jobs and generates \$46.7 billion of economic impact locally and more than \$92.0 billion globally, which is why Nashville is referred to as the "Healthcare Industry Capital." With healthcare and financial services as foundational sectors, Nashville's unemployment level dropped in 2017 from 3.6% the previous year to 2.8%. The city continued to benefit from considerable population growth, among the fastest in the country.

As of 2017, there were 314,041 households in Davidson County, which has a homeownership rate of 54.4%. That same year the median sales price of homes sold in the county was \$265,000. That figure represents the third-highest appreciation among the nation's largest markets, at 12.5%. Job growth, high demand, and low inventory indicate a continuation of this upward trend, as new construction attempts to keep pace with new residents that have migrated from other locations.

Current GDP (2017) for the State of Tennessee is \$345.5 billion. Based on the most recent data available from the Bureau of Economic Analysis, the GDP for the Nashville – Davidson MSA was \$126.1 billion in 2016 and \$133.3 billion in 2017. This change is reflective of an increase of 5.7%, which exceeds the relative production of both the state and the nation during the same time period.

Property Reappraisal

The Assessor's Office conducts a property reappraisal every four years under Tennessee state law. The reappraisal estimates the value of all property in Davidson County. This is performed to periodically adjust recorded property assessments to generally reflect market values.

State law also requires that this reappraisal be revenue neutral for local governments. This means that as the aggregated value of property changes, the tax rate must change as well to ensure that the local government receives the same amount of revenue. If the property in the county collectively increases in value, the actual property tax rate needs to drop in order that the revenue collected remains the same. Due to the considerable market appreciation in the last few years, the most recent reappraisal (2017) resulted in an unprecedented decrease in the Certified Tax Rate for FY2018.

Revenues

The tone of any government's budget is always set by the availability of resources. Revenues and available fund balances must be able to support budgeted expenditures, as both the Metropolitan Charter and Tennessee Law prohibit deficit financing. The largest sources of revenue are property taxes and sales taxes, which are discussed below.

Property Taxes

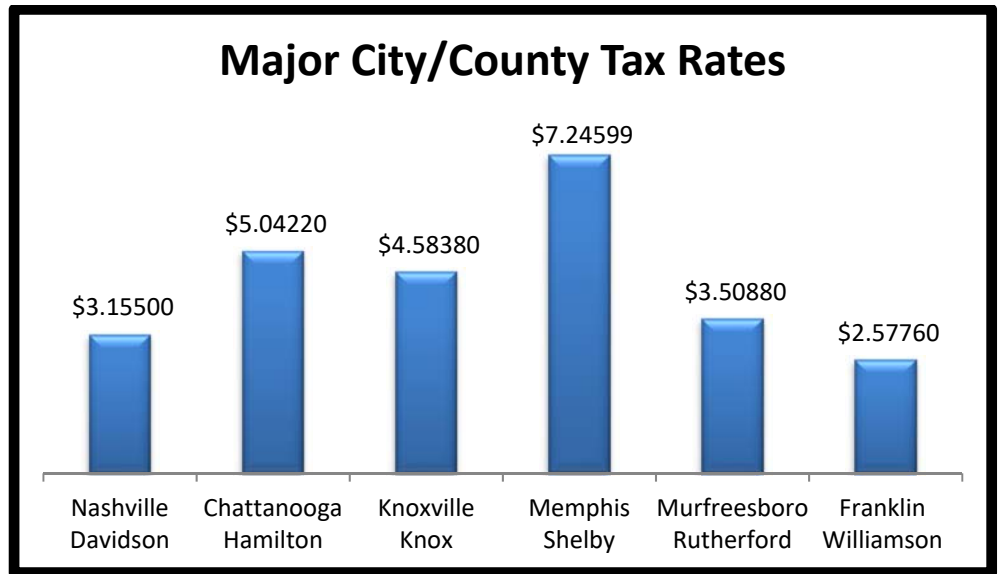
Property Tax Budget	
FY2019	\$1,036.3 million
FY2020	\$1,065.5 million
Increase	\$ 29.2 million

The predominant source of revenue is Property Tax. Property tax is forecast to increase by 2.8%, attributed to continued growth in the tax base as a result of construction activity and market appreciation. In FY2018, the combined property tax rate decreased from \$4.516 per \$100 of assessed valuation to \$3.155, the lowest in Metro's history. This rate is anticipated to remain unchanged for FY2020.

The combined USD-GSD rate is the total paid for property in the USD; property outside of the USD is taxed at the GSD rate. Residents of the satellite cities within Metro pay the GSD rate plus the rate set by that satellite city.

FY2020 Property Tax Distribution (Rates per \$100 of Assessed Value)			
District	Fund	2019 Rate	2020 Proposed Rate
GSD (General Services District)	General	\$1.338	\$1.338
	Schools General Purpose	0.994	0.994
	General Debt Service	0.297	0.297
	Schools Debt Service	0.126	0.126
	Subtotal - GSD	\$2.755	\$2.755
USD (Urban Services District)	General	\$0.334	\$0.334
	General Debt Service	0.066	0.066
	Subtotal - USD	\$0.400	\$0.400
Combined USD/GSD rate		\$3.155	\$3.155

Metro's property tax rates are the lowest of the four major Tennessee cities and competitive with those of surrounding areas. The following chart represents the tax rate for Nashville in FY2020 and the current tax rates for Knoxville, Chattanooga, Memphis, Murfreesboro, and Franklin.

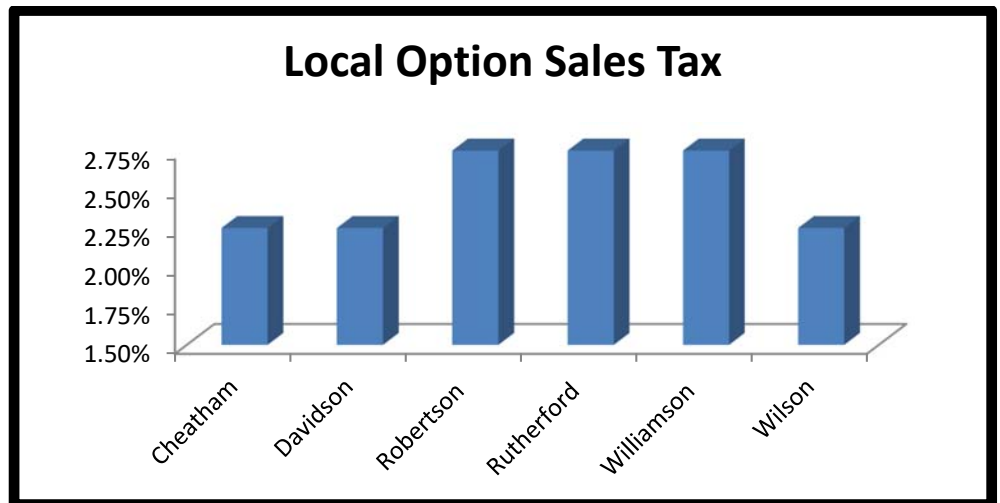


Local Option Sales Tax

Sales Tax Budget	
FY2019	\$438.1 million
FY2020	\$478.9 million
Increase	\$ 40.8 million

Continued economic growth is projected to have an immediate effect on sales tax collections and secondary effects on other revenue sources. Revenue from local option sales taxes is expected to increase by 9.3% over the FY2019 budget.

The budget includes no change in the rate of the 2.25% local option sales tax. By State law, at least 1/2 of the local sales tax must be allocated to schools. Nashville Davidson County has chosen not to increase to the state allowed maximum of 2.75%. The following chart shows local sales tax rates in surrounding counties.



Davidson County's Local Option Sales Tax Rate is 2.25% as of April 1, 2019. By comparison, Robertson, Rutherford and Williamson County rates are higher by 0.50% at 2.75%. Cheatham, Sumner, and Wilson County are all the same as Davidson County, at 2.25%.

Federal, State, and Other

Federal, State, & Other Gov't Agencies Budget	
FY2019	\$417.0 million
FY2020	\$427.3 million
Increase	\$ 10.3 million

Budgeted Federal, State, and Other revenues are based on our best estimates of revenues from specific sources. This category also includes revenues, reimbursements, and grants from other organizations. The increase of 2.5% in this category is principally from an anticipated one-time collection from another government agency (\$5.5M) and budgeted growth in State Sales Taxes (\$3.1M).

Other Local Revenues

Other Revenues Budget	
FY2019	\$329.3 million
FY2020	\$352.7 million
Increase	\$ 23.4 million

Other Local Revenues include sources such as motor vehicle licenses, traffic violation fines, building and excavation permits, alcoholic beverage taxes and court fees. Transfers from other funds are also included in this category. Other Local Revenues are expected to increase in FY2020 by 7.1%. This category includes real property sales of (\$41.5M), replacing a similar figure from the previous year. Remaining growth is attributed to increases in Alcoholic Beverage Gross Receipts (\$7.8M) and Business Taxes (\$6.7M).

Fund Balances

Fund Balance Appropriated	
FY2019	\$9.4 million
FY2020	\$7.3 million
Decrease	\$2.1 million

Fund balance growth occurs when revenues received are greater than expenditures. We normally see fund balances increase at the end of each year, and routinely appropriate some of that to support the next year's operating budget.

It is Metro's policy that fund balances as a percentage of expenditures for the six tax supported funds, should remain above 5% to handle unanticipated contingencies. At June 30, 2018, fund balances for the General Fund were at 5%. The FY2020 budget appropriates \$7.3 million from the Urban Services District operating fund balance, and unencumbered fund balances at June 30, 2019 are expected to range between 1.8% and 9.3%, with the GSD and USD General Funds each being 5.0%.

Strategic Planning

Metro Nashville's approach to Strategic Planning continues to transform. Fundamentally, the Mayor and Metro Council set the vision for the city and the government's priorities. These priorities inform the strategies deployed by each Metro Department and agency. For many years, these strategies were documented in the form of Strategic Business Plans. These plans identified each organization's mission, strategic issues, goals, and performance measures that should contribute to goal attainment. Several departments continue to maintain individual strategic plans such as the Planning Commission's growth plan "NashvilleNext", Parks' "Plan to Play", and Public Works' sidewalk and bikeway plan "WalknBike".

Metro is in the process of moving to a new strategic management system, which has only begun to be defined. In the face of citizen demand for greater government accountability and visibility, opportunities to give feedback and avenues to engage in the governing process, Metro is responding with new and improved processes to develop, measure, and report the results of its daily operations. A primary example of this is hubNashville which allows residents to connect to the government without knowing which department to contact in a streamlined process, including a mobile application.

In the upcoming years, Metro will continue to work with programs found in the operating budget and assist in the creation of performance measures to ensure Metro remains on a firm fiscal foundation while managing continued growth that is sustainable and equitable for all residents.

Conclusion

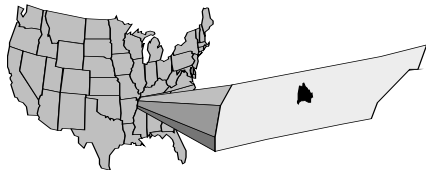
The FY2020 operating budget continues to fund essential services and make fiscally prudent investments while maintaining our historically low property tax rate.



Metro Nashville and its Budget

Metro Government

The Metropolitan Government was formed in 1963 with the merger of the governments of the former City of Nashville and Davidson County. Metro Nashville is a friendly, forward thinking city with a diverse economy, strong transportation links, and many institutions of higher education. It is the capital of Tennessee, one of the largest cities in the mid-state, and the hub of a state of nearly 6.6 million residents.



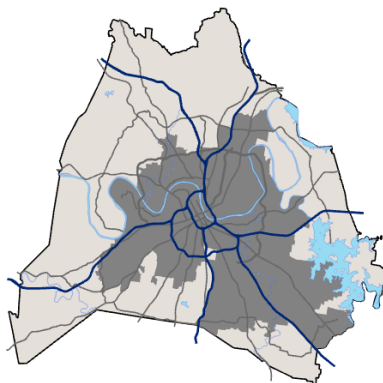
As a consolidated government, Metro provides all services and performs all functions normally associated with Tennessee city and county governments. This also means that the government and its budget are more complex than those of most other cities and counties.

Services Districts

The Charter requires that Metro's operating budget be divided into two districts: the **General Services District (GSD)** and the **Urban Services District (USD)**. The GSD is synonymous with Davidson County; the USD comprises the old City of Nashville plus certain areas added since Metro was formed.

The geographic areas, purposes, and functions of these two districts determine the way services are budgeted and provided in Metro. The two districts relate services provided to taxes paid. The GSD receives a base level of services; its property is taxed at the GSD rate to fund these services. The USD receives more of certain services, which are funded by an additional USD rate to fund those services.

The General and Urban Services Districts in a Nutshell



District	GSD	USD
Size	327.4 square miles 194,164* people	197.8 square miles 498,423* people
	<ul style="list-style-type: none"> Sources: U.S. Census Bureau American Community Survey 5-year estimates, the 2010 Decennial Census 	
Services	General government, financial management, schools, justice administration, law enforcement and incarceration, basic fire and ambulance, regulation and inspection, social services, health, hospitals, libraries, public works, traffic control, recreation.	GSD services plus additional police protection, additional fire protection, and additional public works (refuse collection & street lighting)

Other Governments

A variety of services are provided to Metro citizens directly by the federal, state, and other local governments. This book does not cover those services. However, information on them is available from various web sites.

- For federal services, see the U.S. Government site at www.usa.gov/.
- For state services, see www.tn.gov

- For any of the six satellite cities within Davidson County, some basic information is provided under the listing for Satellite Cities in the Glossary (Appendix 2). For more current and detailed information, contact the satellite city directly.

For additional information on the Board of Education budget, see their web site at <http://www.mnps.org>

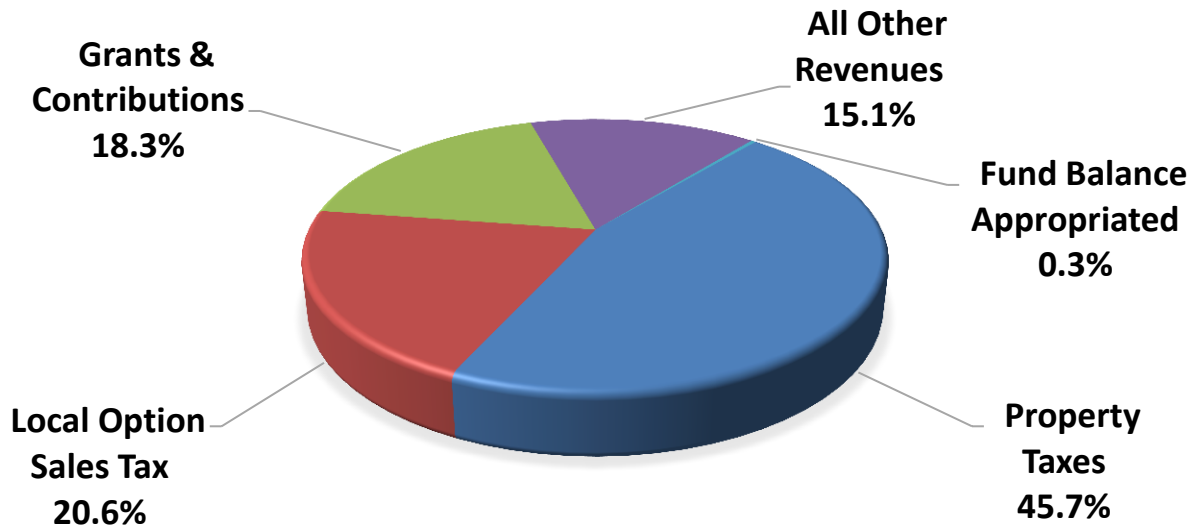
Metro Nashville and its Budget

At a Glance

The \$2.33 billion FY20 budget for the Metropolitan Government's six budgetary (tax-supported) funds supports a wide range of public services. This budget represents a 4.55% increase from the FY19 budget.

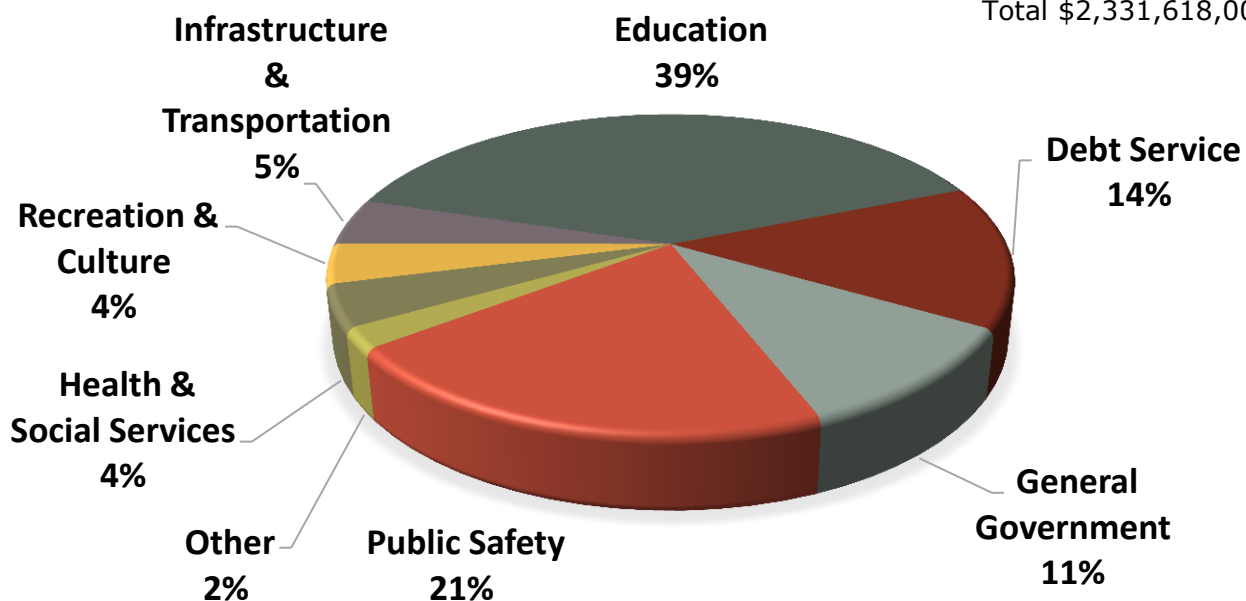
Revenues

Where the Money Comes From
Total \$2,331,618,000



Expenditures

Where the Money Goes
Total \$2,331,618,000



Metro Nashville and its Budget

Summary of the FY2020 Budget – Six Budgetary Funds

Summary of the FY 2020 Budget - Six Budgetary Funds Per Budget Ordinance

	GSD General Fund	GSD Debt Service	GSD School Debt Svc	GSD School Fund	USD General Fund	USD Debt Service	Duplicated by Interfund Transfers	Total
Estimated Revenues:								
Property Taxes	\$464,017,100	\$97,941,700	\$41,550,500	\$331,064,700	\$114,381,700	\$16,525,000	-	\$1,065,480,700
Local Option Sales Tax	146,962,800	3,400,000	67,404,600	261,130,500	-	-	-	478,897,900
Grants & Contributions	124,046,600	12,818,200	-	290,009,900	402,600	-	-	427,277,300
All Other Revenues	258,582,500	93,490,500	1,599,600	32,270,500	2,791,900	2,142,600	(38,215,500)	352,662,100
Reserves	-	-	-	-	-	-	-	-
Fund Balance Appropriated	-	-	-	-	7,300,000	-	-	7,300,000
Total Revenues	\$993,609,000	\$207,650,400	110,554,700	\$914,475,600	\$124,876,200	18,667,600	(38,215,500)	2,331,618,000
Appropriated Expenditures:								
General Government								
General Government	197,773,400	-	-	-	23,653,500	-	-	221,426,900
Fiscal Administration	26,834,700	-	-	-	-	-	-	26,834,700
Public Safety								
Administration of Justice	70,606,400	-	-	-	-	-	-	70,606,400
Law Enforcement & Jails	282,124,800	-	-	-	481,000	-	(481,000)	282,124,800
Fire Prevention & Control	59,240,400	-	-	-	70,777,200	-	-	130,017,600
Other								
Regulation & Inspection	48,005,800	-	-	-	3,835,700	-	(3,200,000)	48,641,500
Health & Social Services								
Social Services	7,993,600	-	-	-	-	-	-	7,993,600
Health & Hospitals	91,131,100	-	-	-	-	-	(132,400)	90,998,700
Recreation & Culture								
Public Libraries	31,786,200	-	-	-	-	-	-	31,786,200
Recreational & Cultural	62,411,500	-	-	-	350,000	-	(188,900)	62,572,600
Infrastructure & Transportation	\$83,279,500	-	-	-	\$25,778,800	-	-	109,058,300
Education	-	-	-	\$914,475,600	-	-	(1,791,600)	912,684,000
Debt Service	-	207,650,400	110,554,700	-	-	18,667,600	-	336,872,700
Transfers	32,421,600	-	-	-	-	-	(32,421,600)	-
Reserves	-	-	-	-	-	-	-	-
Total Expenditures	993,609,000	207,650,400	110,554,700	914,475,600	124,876,200	18,667,600	(38,215,500)	2,331,618,000
Projected Surplus (Deficit)	-	-	-	-	-	-	-	-

Comparison of the FY2019 and FY2020 Budget Ordinances - Six Budgetary Funds

	FY2019	FY2020	Change	% Change
GSD General Fund	\$969,874,000	\$993,609,000	\$23,735,000	2.45%
GSD Debt Service Fund	169,296,200	207,650,400	38,354,200	22.66%
GSD Schools Fund	884,299,700	914,475,600	30,175,900	3.41%
GSD Schools Debt Service Fund	103,823,200	110,554,700	6,731,500	6.48%
USD General Fund	123,013,900	124,876,200	1,862,300	1.51%
USD Debt Service Fund	19,657,300	18,667,600	(989,700)	-5.03%
Duplicated by Interfund Transfers	(39,863,700)	(38,215,500)	1,648,200	-4.13%
Total Budget	\$2,230,100,600	\$2,331,618,000	\$101,517,400	4.55%

Metro Nashville and its Budget

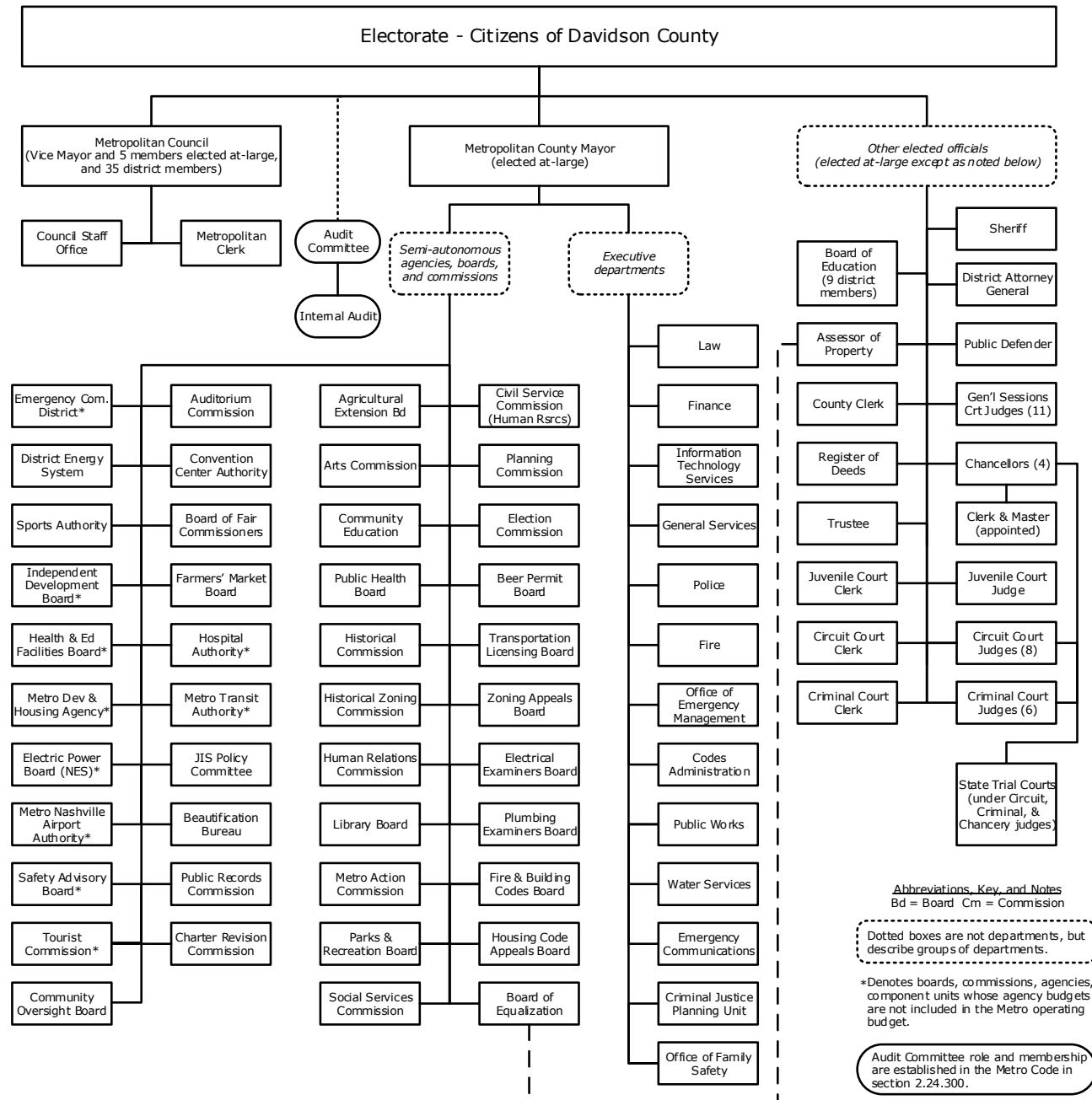
Organizational Structure

The following organization chart presents a high-level view of Metro's structure. The structure of each department is shown in that department's budget description, later in this book.

Metro has a "strong-mayor" form of government, in which the popularly-elected mayor is the city's chief executive and is independent of the Council.

Both the Mayor and Council are elected on a nonpartisan basis.

Within this framework, operations are conducted by executive departments (reporting to the Mayor), independent elected officials (including the elected Board of Education), and appointed boards, commissions, and agencies. The variety of elected officials, boards, and commissions facilitate citizen involvement in the government's operations.



Metro Nashville and its Budget

Financial Organization

Since the budget is a financial planning and policy document, it is organized according to Metro's financial accounting and coding structure. That coding structure – the chart of accounts – corresponds roughly to the government's administrative organization and service structure, while meeting the legal and accounting requirements of the government. It forms the basis for Metro budgeting, accounting, and financial reporting, and is used in both the budget ordinance and this book.

The entire budget is organized by fund. Revenues of each fund are organized by type and source. Expenditures of each fund are organized by business units, object codes, classifications, and positions.

The Fund Structure

A "fund" is an accounting entity with assets, liabilities, equities, revenues, and expenditures, held separate in the budget for certain specific activities or to accomplish definite objectives.

Budgetary Funds

Most of Metro's tax dollars are deposited into and spent out of six basic funds in the two districts:

- GSD General Fund (fund number 10101)
- GSD Debt Service Fund (20115)
- Schools (MNPS) General Purpose Fund (35131)
- Schools (MNPS) Debt Service Fund (25104)
- USD General Fund (18301)
- USD Debt Service Fund (28315)

These six budgetary funds provide the basic local government services to Davidson County. They are financed primarily through sales and property taxes, and their expenditures are controlled based on appropriations in the budget ordinance.

The two *General Funds* provide for the traditional operating services of the government. These funds receive property and sales taxes, charges for services, fees, fines, penalties, and other revenues.

The three *Debt Service Funds* finance the payment of interest and principal on long-term general obligation debt of each district. Per the Charter, debt service budgets must be sufficient each year to pay the principal and interest due on outstanding bonds.

The *School Fund* is Metro's biggest special revenue fund (described more generically below). It receives a dedicated portion of the property tax and, by state law, a portion of the local option sales tax. This fund's expenditures are budgeted and controlled by the Metropolitan Board of Public Education (MBOE) for the Metropolitan Nashville Public Schools (MNPS).

The two districts and six funds make it possible to allocate taxes and services in each district and fund. Revenue collected for each district can be spent only for purposes prescribed for that district. After the budget is passed, appropriations cannot be transferred between funds and/or districts except as specifically authorized in the budget ordinance.

Proprietary Funds (Special Purpose Funds)

Metro uses other types of funds for special purposes. Non-budgetary fund expenditures are limited to revenues received by and balances in each fund, rather than appropriations. Monies in these funds generally cannot be used to support other funds. These non-budgetary funds are explained below.

Internal Service Funds provide services to Metro departments on a cost reimbursement basis.

Enterprise Funds provide services to the public on the same basis. The primary enterprise funds are the Farmers' Market, State Fair, Municipal Auditorium, Community Education and Water Services funds.

Capital Projects Funds account for costs related to capital projects. These are not generally included in the operating budget.

Permanent Funds and *Fiduciary Funds* account for monies held for others. These are not generally included in the operating budget.

Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted for expenditure for specified purposes. These include the Schools Fund (mentioned above), Waste Management, grants, and the General Fund Reserve Fund (usually called the Four Percent Reserve Fund).

Accounting & Budgeting

This budget conforms to guidelines of the Charter and standard municipal budgetary practices, while the year-end *CAFR* conforms to governmental Generally Accepted Accounting Principles (GAAP), so they are not strictly comparable to each other. Specifically:

- This budget recognizes that Metro operates in two general funds, as required by the Charter and Tennessee law. Governmental GAAP recognizes only one general fund per government.
- This budget treats transfers to and from any fund as revenues and expenditures, respectively, of that fund. Governmental GAAP classifies them as "Other Sources & Uses of Funds."
- This budget does not include certain "component units" that are required to be included in the *CAFR*.

Metro Nashville and its Budget

Departments and Their Budget Fund Types

Department	Dept. Number	GSD General Fund	USD General Fund	Special Revenue Fund(s)	Proprietary Fund(s)
Administrative	1				
Agricultural Extension	35				
Arts Commission	41				
Assessor of Property	16				
Beer Board	34				
Circuit Court Clerk	23				
Clerk and Master - Chancery	25				
Codes Administration	33				
Community Education Commission	70				
Community Oversight Board	52				
Convention Center	63				
County Clerk	18				
Criminal Court Clerk	24				
Criminal Justice Planning	47				
DES-District Energy System	68				
District Attorney	19				
ECC Emergency Comm Center	91				
Election Commission	5				
Farmer's Market	60				
Finance	15				
Fire	32				
General Services	10				
General Sessions Court	27				
Health	38				
Historical Commission	11				
Human Relations Commission	44				
Human Resources	8				
Information Technology Service	14				
Internal Audit	48				
Justice Integration Services	29				
Juvenile Court	26				
Juvenile Court Clerk	22				
Law	6				
Mayor's Office	4				
Metro Action Commission	75				
Metropolitan Clerk	3				
Metropolitan Council	2				
MNPS	80				
Municipal Auditorium	61				
Parks	40				
Planning Commission	7				
Police	31				
Public Defender	21				
Public Library	39				
Public Works	42				
Register of Deeds	9				
Sheriff	30				
Social Services	37				
Sports Authority	64				
State Fair Board	62				
State Trial Courts	28				
Trustee	17				
Water and Sewer	65				

Areas shaded represent budgeted activity for the specified department in Fiscal Year 2020

Metro Nashville and its Budget

The Budget Process

The Operating Budget, Capital Improvements Budget (CIB), and Capital Plan are developed through a multi-step information gathering and priority setting process that establishes objectives and priorities of the city and creates a financial plan for the operations of the government for the fiscal year. The Charter defines much of the process. The Mayor's Office, Finance Department, Office of Management & Budget (OMB), agency officials, and the Metropolitan Council are key participants. The FY2020 operating budget calendar is, as scheduled:

January 18: The Finance Department introduced the operating/capital budget process for FY2020. Instructions and forms for multiyear budgeting were released to departments on the "Inside Metro" intranet site.

January 18 - February 6: Departments submit their operating budget proposals and revenue estimates to the OMB in the Hyperion system.

February 6 - February 25: Finance Director and OMB staff review budget submissions, discuss budget issues with Metro Departments.

February 26 - March 14: The OMB and the Finance Director hold review budget submissions with departments.

March 25 - April 17: - The Mayor and Finance Director hold "Budget Improvement Discussions" with agency heads to discuss budget priorities.

May 1: Charter deadline to file the Operating Budget and tax levy ordinances.

May 8 - May 23: Council Budget and Finance Committee hold hearings in regard to departmental budgets.

May 15: Charter deadline to file the CIB; Mayor's Office files CIB.

May 21: First reading of the Mayor's Recommended Operating Budget, tax levy ordinances and Capital Improvements Budget by the Council.

June 4: Public hearing and second reading of the Operating Budget and CIB by the Council.

June 11: Third reading of the CIB by the Council.

June 15 - Charter deadline for the Council to pass the CIB.

June 18: Third and final reading of the Operating Budget Ordinance; the Council is scheduled to adopt a Substitute Operating Budget Ordinance (with changes to the Mayor's Recommended Budget), the recommended tax levy ordinance, and the Urban Council resolution.



Prior to June 30 - Amending the budget

For the budget ordinance to be amended, it must occur before the third reading of the ordinance is complete. Typically, changes to the recommended budget are discussed between the Council Office and the OMB a few days prior to the scheduled third reading of the budget ordinance. OMB incorporates these changes into a substitute budget ordinance that is presented to the Budget and Finance Committee of the Council for review prior to the third reading. Council members also have the opportunity to file amendments with the Budget and Finance Committee prior to the third reading.

Amending the Budget After Council Approval - Once Council has passed the Final Budget, any further changes to budget totals must be approved by Council via Resolution, which requires only one reading.

June 30: Charter deadline for the Council to pass balanced budget and property tax levy ordinances.

July 1, 2019 - June 30, 2020: Agencies provide services to customers and citizens. The FY 2019-2020 budget may be amended as permitted by the Charter, the budget ordinance, and internal controls.

Late 2019 - An Independent CPA firm conducts the annual audit for FY 2018-2019.

Late autumn 2019: The Division of Accounts issues the *Comprehensive Annual Financial Report (CAFR)*, summarizing the government's financial condition and results of operations for Fiscal Year 2018-2019. This process is very public. All budget hearings and council meetings are televised by the Metro Nashville Network Government Access Channel and by internet streaming video. Budget documents, the CAFR, and streaming video are available at www.nashville.gov.

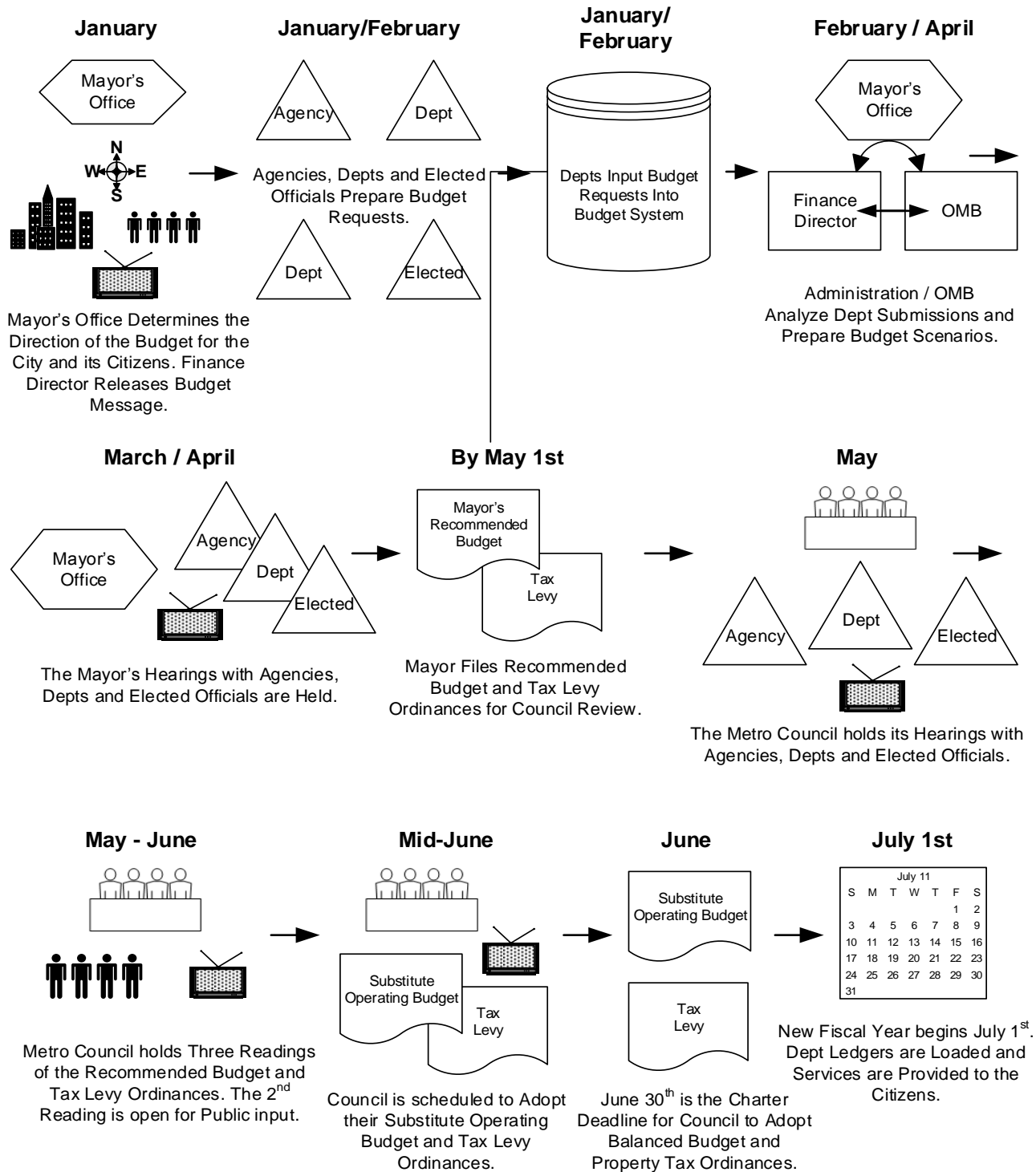


**METRO
NASHVILLE
NETWORK**

Metro Nashville and its Budget

Operating Budget Process

Metropolitan Government of Nashville and Davidson County



All Meetings are Open to the Public and are Televised on the Metro Nashville Network Government Access Channel as well as internet streaming video on nashville.gov.

Metro Nashville and its Budget

Long-Term Financial Planning

The current Administration established four main priorities during the first term in office. Each of the four budgets submitted have consistently focused on protecting the following priorities:

- Public Education
- Public Safety
- Building Economic Prosperity
- Quality of Life

These priorities continue to have a significant impact on the operating budget process. One critical component to these areas is grant funding beyond the operating budget and creating partnerships. Securing grants is essential to continuing and improving each area. With the recent reductions in the federal government's budget, service impacts are imminent. Local government operating budgets cannot replace all of the lost grants. With partnerships, the administration is committed to improving our current transportation system, working with TDOT and continuing to make our city smarter and more modern through new technologies.

Financial Policies

The budget is governed by policies set out in the Charter and by executive decision. These policies are enforced by the Department of Finance through ongoing processes, internal control systems, special analyses, and in the annual independent audit.

The primary fiscal policies stated in the Charter are:

- **Fiscal year** - The fiscal year begins on July 1 and ends on the following June 30. (Charter §6.01) By custom, each fiscal year can be referenced in two ways: by using both years (e.g., "2019-2020") or by the calendar year in which the fiscal year ends (e.g., "FY2020" for 2019-2020).
- **Budget Preparation** - The budget process (described on the previous page) must begin by March 1. All officers and agencies must furnish such information as the Finance Director requests in the format he or she specifies. Agencies are entitled to a hearing before the Director on any contemplated changes in their budgets (§6.02); this is assured through the Mayor's budget hearings, in which all departments are generally asked to present their budgets to the Mayor and the Director. Operationally, most budget preparation is coordinated by the Office of Management and Budget (OMB).
- **Scope of the Operating Budget/ Balanced Budget** - The budget ordinance is organized by district, fund, and account number. Each fund's budget must be balanced: estimated revenues plus estimated fund balances must cover all budgeted expenditures (§6.03).
- **Public Inspection** - The Mayor's recommended budget is submitted to the Council by May 1 as an ordinance accompanied by a transmittal message. The Metropolitan Clerk publishes the ordinance's revenue and expenditure summaries in major local newspapers. The operating budget, the capital improvements budget, the budget message, and all supporting schedules are public records in the Office of the Metropolitan Clerk and are open to public inspection (§6.04). The OMB also prepares a Recommended Budget Book, intended

primarily for the Council but also useful to the media and the public, containing more information on the recommended budget. Copies of the ordinance are available in the Clerk's office and from the Finance Department; the budget is available at www.nashville.gov/citizens_budget.

- **Council Hearings** - Once in the Council's hands, the budget goes through three readings. Between first and third readings, the Budget and Finance Committee holds a public series of departmental hearings, and the Council holds a Charter-mandated hearing for public comment (§6.05).
- **Council Action** - The Council may approve the Mayor's budget, amend it, or create a substitute. They cannot change revenue estimates except to correct errors. A balanced budget must be approved by midnight June 30, or the Mayor's budget and proposed tax rate take effect by default (§6.06).
- **Authorized Spending** - Departments cannot overspend their budgets. The amount set out in the adopted operating budget for each organizational unit, purpose, or activity constitutes the annual appropriation for such item; no expenditure shall be made or encumbrance created in excess of the otherwise unencumbered balance of the appropriation or allotment to which it is chargeable (§6.06).
- **Property Tax Levies** - The budget is accompanied by a property tax levy ordinance that sets a tax rate sufficient to fund the budget (§6.07).
- **Allotments** - Annual appropriations are divided into quarterly allotments based upon estimated needs (§6.08).
- **Administrative Impoundments** - Unencumbered funds in each account at the end of each quarter may be unallocated through "administrative impoundments." These are merely allotment adjustments, not the "charter impoundments" discussed immediately below in §6.09.
- **Impoundment of Funds** - If the Finance Director certifies that the revenues or other resources actually realized for any fund are less than was anticipated and are insufficient to meet the amounts appropriated from such fund, the Mayor is obligated to impound such appropriations as may be needed to prevent deficit operation (§6.09). Such impoundments reduce appropriations and allotments in order to keep the budget balanced.
- **Additional Appropriations** - The Council may make appropriations in addition to the current operating budget, but only from an existing, unappropriated surplus in the fund to which it applies (§6.10). This is done by resolution based on available fund balance or previously-unbudgeted revenue.
- **Intradepartmental Budget Transfers** - Funds may be transferred within a department's expenditure budget by the department head and the Mayor and are available for use when allotted (§6.11). As an administrative matter, the Deputy Finance Director also approves the transfer.
- **Interdepartmental Budget Transfers** - At the end of any quarter, the Council may, by resolution, transfer the unencumbered balance of any appropriation (or any

Metro Nashville and its Budget

portion thereof) to another appropriation within the same district and fund (§6.11).

- **Lapse of Appropriations** - At the end of the fiscal year, all unencumbered balances of appropriations in the current operating budget lapse into the unappropriated fund balance or reserves of the fund or funds from which such appropriations were made (§6.12). Unencumbered appropriations cannot be carried over from one fiscal year to the next.
- **Capital Improvements Budget Preparation** - By March 1, the Planning Commission shall begin to prepare a Capital Improvements Budget (CIB). The CIB includes a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter, accompanied by the Commission's report and recommendations with respect to the program. By May 15, the Mayor shall submit the CIB to the Council and shall recommend those projects to be undertaken during the ensuing fiscal year and the method of financing them, and shall include in the appropriate current operating budget any projects to be financed from current revenues for the ensuing fiscal year. By June 15, the Council shall accept, with or without amendment, or reject, the proposed program and proposed means of financing (§6.13).
- **Capital Improvements Budget Expenditures** - Expenditures for the construction of any building, structure, work or improvement must be included in the CIB, except to meet a public emergency (§6.13).
- **Capital Improvements Budget Amendments** - Amendments to the CIB may be made by recommendation of the Mayor, Planning Commission, and a two-thirds vote of Council (§6.13).
- **GSD General Fund Reserve (Four Percent Reserve Fund)** - Four percent of original revenues are deposited to the Four Percent Reserve Fund. The Mayor and Council may appropriate money from this fund by resolution for the purpose of equipment for any department that derives its operating funds from the general fund budget (§6.14).
- **Advance Planning and Research Fund** - The APR Fund, established for the use of the planning commission to prepare plans for capital projects and studies and research, must be at least \$50,000 at the start of each year (§6.14).
- **USD General Fund Reserve** - The Council has not exercised its ability to create a contingent reserve fund not to exceed five (5%) percent of the general fund revenue of the USD (§6.14).
- **Post Audit** - The Council shall provide annually for an independent audit of the accounts and other evidences of financial transactions of the government and of every department, office and agency. The audit shall be made by a certified public accountant (CPA) or firm of CPAs thoroughly qualified in governmental accounting to perform the audit; the auditor shall be chosen by a three-member audit board consisting of the presiding officer of the Council, the chairman of the finance committee of the Council, and the chairman of the board of education. The audit report shall be available to the public and to the press. In addition, the Council may at any time order an examination or special audit of any department, office or agency of the government (§6.15).

- **Mayor's Veto Power** - The Mayor has line-item veto power, that is, the ability to reduce or veto specific appropriations or parts of appropriations within an ordinance. The Council may override such a veto by the affirmative vote of 27 members (§5.04).
- **Bond Issues** - Bond issues and debt service shall be prepared and administered in accordance with Article 7 of the Charter (§7.01 et seq.).
- **Transfer of School Funds Within School Budget** - Within the constraints of general law, the Metropolitan Board of Public Education (MBOE) has authority over the distribution of, and transfer of funds within, its budget (§9.12).
- **Referendum as to School Budget** - The MBOE may initiate a referendum to levy additional property taxes for schools (§9.04(3)).
- **No Diversion of School Funds** - No funds that are appropriated for the use of, or transferred to, the school system shall be diverted from that use for any other purpose (§9.11).
- **Transfers to School Fund from General Funds; Borrowing Money** - The Council and the Mayor may advance cash or transfer monies from the general fund to the school fund, provided the advance or transfer is reimbursed the following year (§9.13). An advance involves a loan of cash with the establishment of an asset (a receivable or a "due from") on the books of the loaning fund and a liability (a debt or a "due to") on the part of the recipient. A transfer would include appropriation of one fund's revenues or fund balance to another, handled through the budget as if it were an expenditure to one fund and a revenue (or source of operating resources) to the other.

Other important policies include:

- **Functions of Director of Finance** - The Director of Finance is responsible to the Mayor for the administration of financial affairs and shall supervise the divisions of budgets, accounts, purchasing, collections, and treasury. The Director of Finance, or his designee, shall compile for the Mayor the current budget of estimated revenues and proposed expenditures for each of the operating funds and assist in the preparation of the capital improvements budget (§8.103).
- **Functions of Budget Officer** - The budget officer compiles the departmental estimates and other necessary data and assists in the preparation of the budgets. The budget officer monitors departmental budgets as compared to actual activity and alerts the Finance Director of any significant issues. Along with the chief accountant, the budget director writes, revises, and maintains a proper standard procedure manual to be followed by all departments to insure uniform accounting and budgetary procedures (§8.104).
- **Funds Budgeted** - The budget ordinance and book contain annually-budgeted governmental operating funds, debt service funds, enterprise funds, internal service funds, and special revenue and other grant funds with fiscal years beginning July 1. It does not include grant funds with non-Metro fiscal years, capital projects, bond funds, fiduciary funds, permanent funds, component unit funds (unless the component unit receives significant general fund money), and other funds

Metro Nashville and its Budget

with multi-year budgets. The budgets of funds that are not included in the annual operating budget are approved through other processes as required by law.

- **Basis of Budgeting and Accounting** - All annually-budgeted funds are budgeted using the current financial resources measurement focus and the modified accrual basis of accounting.

Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the fiscal year or soon enough thereafter to pay liabilities of that year (collected within 60 days of the end of the fiscal year). Property taxes, franchise taxes, licenses, interest, and certain portions of special assessments associated with the fiscal year are accrued. All other revenue items are considered to be measurable and available only when Metro receives the cash.

Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to non-vested sick pay, compensated absences and other long-term commitments and contingencies, are recorded only when payment is due.

Actual revenues and expenditures of governmental funds are presented in this book using the same modified accrual basis. Actual revenues and expenditures of proprietary funds are presented using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year in which the levy is assessed. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

- Accounting and financial reporting shall conform to generally accepted accounting principles (GAAP) for governments as promulgated by the Governmental Accounting Standards Board (GASB), the federal Office of Management and Budget, the Federal Comptroller General, and the State of Tennessee.

- Current operating costs will be financed by current operating revenues. Only capital goods will be financed by long-term debt, and then, only as provided by the Charter. The government shall refrain from using nonrecurring revenue to fund ongoing operations of the three operating funds. Nonrecurring revenue shall be those funds not normally accrued to the benefit of the operating funds each year, including transfers from special, enterprise, and internal service funds. Any nonrecurring revenue received shall be utilized to fund activities that do not require ongoing funding or to build reserves. To protect the financial position of this government in the event of unexpected emergencies or unforeseen downturns in revenue collection, fund balances will not be appropriated in any budgetary fund unless the audited unreserved undesignated fund balances of that fund are at least 5% of the fund's budgeted expenditures (Resolution R89-959 adopted 11/21/1991).

- The government will strive to maximize service efficiency and effectiveness to its citizen taxpayers in a

manner consistent with practices of sound financial management.

- Revenue estimates will be realistic and accurate without being optimistic. Operationally, this means that estimates will be based on objective judgment and should be 95% to 100% of actual collections without exceeding those actual collections.
- The government will not commit to programs with significant future costs without first identifying those costs and the sources of funds to finance those programs.
- Generally, the government will not use local funding to make up for lost state and federal categorical grants.
- Adjustments and amendments to the operating budget will be done in accordance with provisions of Article 6 of the Charter.
- Staffing levels will be limited to final position counts and FTEs noted in this book. Exceptions to this policy (as for new grant-funded staff) are strictly regulated by the Finance Department.
- USD tax-supported debt will be no more than 15% of the total assessed valuation of USD property, per § 7.08 of the Charter.
- Capital expenditures are authorized through an annual Capital Plan. Major capital expenditures for General Fund departments shall be funded through issuance of bonds or notes. Smaller capital expenditures for GSD General Fund departments shall be made from the Four Percent Reserve Fund. Capital expenditures for grants will be made through the grant's operating budget. Capital expenditures for enterprise and internal service fund operations will be made from those funds.
- The Four Percent Reserve Fund will maintain a minimum fund balance of \$1,000,000: \$500,000 by Administration policy and an additional \$500,000 by Council policy.
- The government will control costs by appropriate competitive bidding (as specified in the purchasing ordinance).
- Investments shall be made in conformance with the government's investment policy (available at www.nashville.gov) and instructions given to the government's investment manager. Those documents establish a hierarchy of objectives of (1) preserving principal, (2) maintaining liquidity, and (3) maximizing return. They also define allowable types of investments, required collateralization, custody, internal controls, diversification, and operation of the Metro investment pool.
- Indirect Cost Planning and Recovery - Where allowable under Federal, State and Local statutes and grant regulations, Metro departments and agencies shall develop an annual indirect cost recovery plan which must include both cost identified in the Local Cost Allocation Plan (LOCAP) and departmental indirect cost allocations. Indirect costs must be recovered when funding is made available through reimbursement or draw-down processes, in accordance with the terms of each departmental indirect cost rate proposal or cost allocation plan and applicable Federal, State and Local grantor's regulations. Departments and agencies shall make

Metro Nashville and its Budget

provisions for indirect costs in their grant budgets both during the application submission and in the general ledger. Funds collected from grantors for indirect cost recovery shall be deposited into the General Fund based on guidance provided by the Finance Director or his designee.

- Debt Management Policy establishes the objectives and practices for debt management within Metro and assists concerned parties in understanding Metro's approach to debt management. A more detailed overview of the Debt Management Policy can be found with the Debt Service Fund pages.
- Self-Funding Policy establishes uniform guidelines for use of self-funding as a designated source for capital assets that are determined to either provide cost savings to Metro to cover the cost of funding assets or provide specific benefits to one or more agencies such that the cost for an asset should be recovered from the operating budgets of the beneficiaries.
- Disallowed Cost Policy provides guidelines on ensuring costs charged to grants are allowable and an appropriate course of action in situations where costs are questioned.
- Grant Drawdown and Reimbursement Policy ensures that Metro departments and agencies that are grant recipients receive revenue as early and as often as is allowable under the terms of the grant contract.
- Grants Management Policy establishes the responsibilities of the Metro departments and agencies as well as the Division of Grants Coordination in developing funding opportunities that are well suited to local needs while controlling costs associated with financial assistance.
- Unclaimed Property Policy establishes uniform guidelines across Metro for the disposition of unclaimed property.

Budget Overview

The following pages provide background information on Metro's revenues and ongoing expenditures. Revenue projections and expenditure changes are discussed in the Executive Summary at the beginning of this section.

Revenues

Deficit financing is prohibited by both Tennessee Law and the Metropolitan Charter; expenditures must be matched by equal dollars of revenue and appropriated fund balances.

The operating budgets for the GSD and the USD are supported by a variety of revenue sources. The primary sources are presented in the Executive Summary and discussed on the following pages.

Detailed revenue projections are included in the budget ordinance, which is included in the Executive Summary. Recent revenue trends can be seen in Appendix 1 in Schedule 1 - Summary of Revenues, Expenditures, and Changes in Fund Balances.

Property Taxes

The largest single source of operating revenue is the property tax. The property tax is authorized by the State Constitution as an *ad valorem* ("according to value") tax

based on the market value of property. This tax is levied based on the assessed value of various types of property, including:

- real property (land, structures, and leasehold improvements),
- personal property (business equipment, excluding inventories for resale), and
- public utility property (real and personal property owned by utilities and organizations regulated by the State).

Property tax law and policy are set by the State Constitution, legislature, courts, and Board of Equalization. The Legislature makes laws which govern the administration of the tax. The State Board of Equalization establishes rules and regulations to be followed by local assessors, and the entire process is subject to court interpretation.

The tax bill for a property is determined by:

- The appraised value of the property – what it would bring if sold on the open market – and its classification – whether it is used for residential, utility, commercial, industrial or farm purposes, which determines the percentage of assessment;
- The assessment - applying the classification percentage against the appraised value to arrive at an assessed value; and,
- The tax rate set by the local governing body which is applied to the assessment to calculate your property tax bill.

Certain types of property (governmental, religious, educational, etc.) are exempt from property taxes.

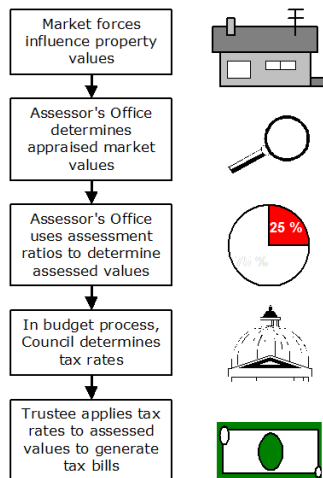
How the Property Tax Works: The following diagram shows the appraisal and budgetary process.

Market values – Market values of property are set in the open market. Market value is the most probable price of a piece of property in an arms-length transaction between a willing and knowledgeable buyer and a willing and knowledgeable seller.

Appraisal – The Assessor of Property's role is to determine the value of property so that the tax burden is distributed equitably among all property owners. That office executes tax policy to identify, classify, appraise and assess all property. In Metro, the Assessor must:

- Produce an annual assessment roll—adding new construction and removing demolished buildings.
- Perform site inspections of all properties to update assessment records.

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- Collect and verify sales prices for all real estate transfers.
- Analyze sales data and property characteristics to produce 100% appraisals in the fourth year of the appraisal cycle.

Metro's Assessor of Property determines the appraised value of all real and personal property in the county, except public utilities (whose values are determined by the State Comptroller's Office). Appraised value is the estimated market value of the property at a certain point in time (currently 2017).

The appraised value of a property is an estimate of its market value. Three appraisal methods are used to estimate each property's market value:

- The estimated *cost* to replace a structure, referred to as "replacement cost new," adjusted for depreciation based on the property's age and condition, yielding the "depreciated replacement cost."
- The *market value* or sale prices of similar properties that have recently sold.
- The *present value of the future net income* that can be generated by that or similar properties, sometimes called the "capitalization of income" method.

When used together, these three methods give the appraiser the best indication of what a property is worth. With the aid of modern computer systems, the Assessor has adapted these traditional appraisal techniques to produce large-scale reappraisal projects with accurate and cost effective results.

In most years, appraised values on existing real property do not change unless there are substantial taxable additions or improvements to the property, the property is rezoned, or the owner files and wins an appeal from the county or state Board of Equalization. New construction between reappraisals is valued at levels consistent with tax roll appraisals of similar existing properties.

However, over time, the market values of properties may change considerably and at different rates. The resulting inconsistency with the market causes some property owners to pay taxes based on appraisals that exceeded the current value of their property, while others pay on appraisals that reflected only a portion of the current value.

So, in accordance with state law, the Assessor's Office conducts a county-wide reappraisal every four years to bring appraised values up to current market values. (Current law allows for reappraisals on a four-year or six-year cycle; the Metro Assessor has chosen the former. The last reappraisal was for tax year 2017 or FY2018). After the reappraisal, all properties should be appraised consistently at 100% of their current market values. Periodic reappraisals are designed to equalize the appraised values of all property.

Tennessee's property tax laws protect taxpayers against an automatic or arbitrary increase in their tax bills after a reappraisal. Local governments must lower the tax rate to a level which will produce the same amount of revenues from the new appraisals as was generated from the old rates and appraisals - except for new construction. This is called the certified tax rate. Therefore, under the state law, your property tax bill can't be raised by reappraisal unless your property value has grown more in value than the average for all other property in the county.

In between reappraisals, the state performs a biennial analysis of appraised values conducted for all counties in the state. This analysis, known as a sales ratio study, compares sales prices with appraised values to determine both the level and equity of appraisals. However, this ratio is not used to increase residential property appraisals.

Assessment: In Tennessee the assessed value upon which taxes are levied is a fraction (percentage) of the appraisal. The percentage varies depending on the classification of the property, which is determined by its use. The assessed value, not the appraised value, is applied to the tax rate to produce a tax bill.

One of the reasons the Assessor inspects all property is to verify how it is used. The Tennessee Constitution mandates assessment percentages to be applied to the appraised value of different classes of property. These percentages are:

Property Class	Assessment Rate
Residential & Farm	
• Real Property	25% of appraised value
Commercial & Industrial	
• Real Property	40% of appraised value
• Personal Property	30% of appraised value
• Public Utility	55% of value set by the State Comptroller

The appraised values are multiplied by percentages defined in the state constitution to arrive at assessed values, which are then multiplied by the tax rate to determine the taxes owed. This is described in detail later in the section on Property Reappraisal.

For example, the assessed value of a residential property with an appraised value of \$100,000 would be \$25,000 (.25 X \$100,000), while a commercial property of the same appraised value would have an assessed value of \$40,000 (.40 X \$100,000).

Assessments must be compiled annually on assessment rolls for the GSD, USD, and each of the seven satellite cities within the county.

If the value of a piece of property changes (usually because of an improvement to or demolition of the

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property), notices of the property's new appraised value, the classification in which it is now placed, and the resulting assessment are mailed by the Assessor. There is a process established for appeals of the appraisal, but the Assessor can only consider information about value, not tax bills.

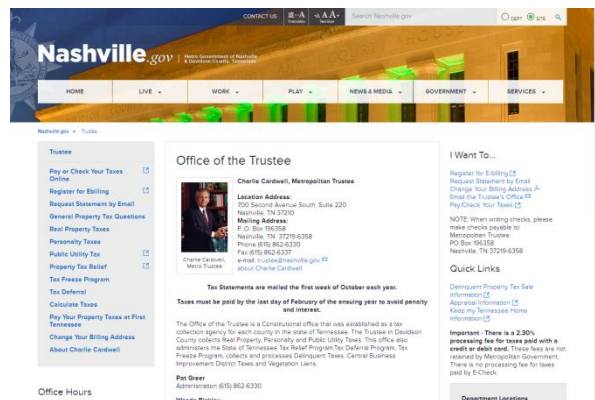
Tax rate set through budget process: The tax rate is set through the budget process in the form of a tax levy ordinance that is recommended by the Mayor and approved by the Council. That ordinance (printed in the Executive Summary of this book) sets the GSD and USD rates per \$100 of assessed value.

Tax bills are generated: The Trustee's office prepares and distributes tax bills based on the assessed value of each property and the tax rate for its district.

To calculate your property tax bill, divide the assessed value by \$100 and then multiply that amount by the tax rate. For example, a property classified as residential and appraised at \$100,000 would be assessed at \$25,000 (the \$100,000 appraised value times the 25% residential assessment ratio). With a tax rate set at \$3.155, the calculation would be:

$$\begin{aligned}\text{tax} &= (\$25,000/\$100) \times \$3.155 \text{ per } \$100 \\ &= \$250 \times \$3.155 \\ &= \$788.75\end{aligned}$$

Property tax bills are mailed to property owners and, if taxes are paid through an escrow account, also to the mortgage holder. This normally occurs in late September or early October. Tax payments are due by the end of the following February and can be mailed to the Office of the Trustee or made online at www.nashville.gov/trustee.



Property taxes can also be paid over the internet at www.nashville.gov.

Metro and the state assist the elderly and disabled with property taxes on the first \$25,000 appraised value of their homes through the Property Tax Relief program administered by the Trustee. The program also assists disabled veterans with the first \$25,000 of assessed value of their property.

Property Value Trends: Driven by construction activity and significant market appreciation, total assessed values experienced a historic increase following FY2018's reappraisal.

This trend continued into FY2019, bolstered by increased demand, record permitting numbers and considerable

growth in commercial property. Growth at the current pace is forecasted to slow some during FY2020; however, it is expected to outpace its national and state counterparts.

Property Tax Rates: FY2019 and FY2020 recommended tax rates are shown in the Executive Summary and in the tables on the following pages. The combined rate is the total paid for property in the USD; property outside the USD is taxed at the GSD rate. Residents of the seven satellite cities within Metro pay the GSD rate plus the rate set by that satellite city.

Nashville's property tax rates are currently the lowest of the four major Tennessee cities, and competitive with those of surrounding communities.

Historic property tax rates, tax rate changes, and property values are presented in the following tables.

The **History of Property Tax Rates** table presents historic nominal property tax rates along with a summary of changes that have taken place. If no changes occurred, then the fiscal year is not presented.

The **Property Tax Rate Changes** table on the following page shows the history and type of tax rate changes, whether from budget-related tax increase, redistribution of the rate between funds, changes in the fire tax or county-wide property reappraisals.

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Property Tax Rate Changes

Tax Year	Fiscal Year	Type Chng	General Fund	School Fund	GSD Debt Service Fund	School Debt Service	GSD Total	General Fund	USD Debt Service Fund	USD Total	Totals Combined Total GSD+USD	Fire District Transfer*
1971	1972	T	0.31	0.30	-	-	0.61	-	0.09	0.09	0.70	-
1972	1973	D	(0.08)	-	0.08	-	-	(0.03)	0.03	-	-	-
1973	1974	D	-	(0.06)	0.06	-	-	(0.02)	0.02	-	-	-
1977	1978	F	0.33	-	-	-	0.33	(0.33)	-	(0.33)	-	0.33
1978	1979	D	0.03	-	(0.03)	-	-	0.07	(0.07)	-	-	-
1980	1981	T	0.40	0.06	0.02	-	0.48	0.35	-	0.35	0.83	-
1984	1985	R	(1.28)	(1.12)	(0.24)	-	(2.64)	(0.88)	(0.14)	(1.02)	(3.66)	-
			1.11	0.96	0.21	-	2.28	0.76	0.13	0.89	3.17	0.16
1985	1986	T	0.34	0.13	0.14	-	0.61	0.14	-	0.14	0.75	-
1987	1988	D	0.02	(0.02)	-	-	-	-	-	-	-	-
1988	1989	T	0.52	0.15	0.08	-	0.75	0.12	0.02	0.14	0.89	-
1988	1989	D	(0.02)	0.02	-	-	-	-	-	-	-	-
1991	1992	D	(0.05)	0.05	-	-	-	-	-	-	-	-
1993	1994	R	(0.43)	(0.28)	(0.09)	-	(0.80)	(0.22)	(0.03)	(0.25)	(1.05)	-
			1.49	1.01	0.34	-	2.84	0.80	0.12	0.92	3.76	0.12
1993	1994	T	0.46	-	0.09	0.11	0.66	0.08	-	0.08	0.74	-
1995	1996	D	(0.04)	-	0.04	-	-	-	-	-	-	-
1997	1998	R	(0.39)	(0.21)	(0.10)	(0.02)	(0.72)	(0.18)	(0.02)	(0.20)	(0.92)	-
			1.52	0.80	0.37	0.09	2.78	0.70	0.10	0.80	3.58	0.10
1997	1998	T	0.17	0.16	0.12	0.04	0.49	0.04	0.01	0.05	0.54	-
1998	1999	T	(0.01)	-	0.01	0.12	0.12	-	-	-	0.12	-
2000	2001	R	(0.21)	(0.12)	(0.07)	(0.03)	(0.43)	(0.10)	(0.01)	(0.11)	(0.54)	(0.01)
			1.47	0.84	0.43	0.22	2.96	0.64	0.10	0.74	3.70	0.09
2001	2002	T	0.50	0.40	-	(0.02)	0.88	-	-	-	0.88	-
2002	2003	D	(0.03)	0.03	-	-	-	-	-	-	-	-
2005	2006	R	(0.24)	(0.16)	(0.04)	(0.03)	(0.47)	(0.08)	(0.01)	(0.09)	(0.56)	-
			1.70	1.11	0.39	0.17	3.37	0.56	0.09	0.65	4.02	0.08
2005	2006	T	0.30	0.22	0.15	-	0.67	-	-	-	0.67	-
2006	2007	D	0.07	-	(0.07)	-	-	-	-	-	-	-
2007	2008	D	(0.01)	-	0.01	-	-	-	-	-	-	-
2008	2009	D	-	-	-	-	-	(0.03)	0.03	-	-	-
2009	2010	R	(0.24)	(0.16)	(0.06)	(0.02)	(0.48)	(0.07)	(0.01)	(0.08)	(0.56)	(0.01)
			1.82	1.17	0.42	0.15	3.56	0.46	0.11	0.57	4.13	0.07
2010	2011	N	-	-	-	-	-	-	-	-	-	-
2011	2012	N	-	-	-	-	-	-	-	-	-	-
2012	2013	T	0.14	0.23	0.01	0.10	0.48	.05	-	.05	0.53	0.01
2013	2014	R	(0.055)	0.016	(0.007)	(0.07)	(0.116)	(0.030)	0.002	(0.028)	(0.144)	-
			1.905	1.416	0.423	0.180	3.924	0.480	0.112	0.592	4.516	0.080
2014	2015	N	-	-	-	-	-	-	-	-	-	-
2015	2016	D	-	-	-	-	-	0.015	(0.015)	-	-	-
2016	2017	N	-	-	-	-	-	-	-	-	-	-
2017	2018	R	(0.567)	(0.422)	(0.126)	(0.054)	(1.169)	(0.161)	(0.031)	(0.192)	(1.361)	(0.030)
			1.338	0.994	0.297	0.126	2.755	0.334	0.066	0.400	3.155	0.050
2018	2019	N	-	-	-	-	-	-	-	-	-	-
2019	2020	N	-	-	-	-	-	-	-	-	-	-

Nominal rates per \$100 of assessed value from tax levy ordinances, not adjusted for appraisal (sales) or assessment ratios.

* The Fire District transfer of the GSD General Fund to the USD General Fund for fire protection.

** Reappraisals took place in tax years 1973, 1984, 1993, 1997, 2001, 2005, 2009, 2013 and 2017 (fiscal years 1973-74, 1984-85, 1993-94, 1997-98, 2001-02, 2005-06, 2009-10, 2013-14, 2017-18).

T = Tax increase; D = Redistribution between funds; F = Fire tax change; N = No change in rates; R = Reappraisal (next line is new certified rate).

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Property Tax Base, Assessment, Levy, and Appraisal Ratios Property Taxes

Tax Year	Fiscal Year		Tax Base (billions) \$	Assessment (billions)		Tax Levy (in millions)			Uncollected %	Appraisal Ratio
				GSD \$	USD \$	GSD \$	USD \$	Total \$		
1964	1965		n/a	0.804	0.486	29.7	9.7	39.5	2.42%	
1965	1966		n/a	0.845	0.505	29.5	9.1	38.6	2.79%	
1966	1967		n/a	0.898	0.529	31.3	9.5	40.8	2.46%	
1967	1968		n/a	0.951	0.556	33.3	10.0	43.3	2.14%	
1968	1969		n/a	1.004	0.581	35.1	10.4	45.5	2.01%	
1969	1970		n/a	1.135	0.655	39.6	11.7	51.3	4.04%	
1970	1971		n/a	1.242	0.712	43.5	12.8	56.3	5.95%	
1971	1972		n/a	1.298	0.728	53.6	13.9	67.5	3.79%	
1972	1973		n/a	1.365	0.736	56.3	14.0	70.3	4.08%	
1973	1974	**	n/a	1.449	0.765	58.7	15.3	74.0	5.33%	
1974	1975		n/a	1.590	1.009	64.3	18.7	83.0	4.63%	
1975	1976		n/a	1.670	1.056	68.1	19.8	87.9	4.70%	
1976	1977		n/a	1.726	1.087	70.5	20.4	90.9	4.99%	0.6500
1977	1978		n/a	1.742	1.266	72.9	23.7	96.6	4.48%	0.6500
1978	1979		n/a	1.794	1.328	74.9	25.0	99.9	3.13%	0.6660
1979	1980		n/a	1.868	1.376	78.0	25.9	103.9	4.03%	0.6100
1980	1981		n/a	1.940	1.428	90.3	32.0	122.4	3.06%	0.6100
1981	1982		n/a	1.955	1.435	91.0	32.2	123.2	3.19%	0.4480
1982	1983		n/a	2.020	1.487	94.0	33.4	127.4	3.07%	0.4480
1983	1984		n/a	2.060	1.521	96.2	34.3	130.4	2.54%	0.4305
1984	1985	**	n/a	4.497	3.298	96.8	34.5	131.3	3.68%	1.0000
1985	1986		n/a	4.944	3.606	132.2	41.4	173.5	2.65%	0.9476
1986	1987		n/a	5.159	3.749	143.1	44.6	187.7	3.18%	0.9476
1987	1988		n/a	5.644	4.089	156.6	48.7	205.2	6.26%	0.8138
1988	1989		21.405	5.920	4.271	208.7	56.8	265.5	5.02%	0.8138
1989	1990		23.350	5.985	4.259	211.1	56.6	267.7	5.70%	0.7766
1990	1991		23.979	6.132	4.561	215.9	60.7	276.6	5.83%	0.7766
1991	1992		23.986	5.975	4.408	210.4	58.6	269.1	6.35%	0.7767
1992	1993		23.711	6.032	4.438	212.5	59.0	271.5	4.92%	0.7767
1993	1994	**	24.155	7.646	5.536	261.7	62.0	323.7	4.67%	1.0000
1994	1995		24.555	7.809	5.543	266.7	62.1	328.8	3.04%	1.0000
1995	1996		26.686	7.949	5.567	271.5	62.4	333.9	2.87%	0.9054
1996	1997		27.908	8.193	5.692	279.9	63.7	343.7	2.97%	0.9054
1997	1998	**	33.706	10.648	7.303	340.9	69.4	410.3	3.46%	1.0000
1998	1999		34.408	10.896	7.491	361.8	71.1	433.0	3.65%	1.0000
1999	2000		38.576	11.087	7.579	368.2	72.0	440.2	3.61%	0.9098
2000	2001		39.576	11.390	7.752	378.4	73.6	452.0	3.50%	0.9098
2001	2002	**	42.634	13.373	9.029	504.5	75.8	580.4	3.85%	1.0000
2002	2003		42.989	13.463	9.022	508.9	74.9	583.8	3.90%	1.0000
2003	2004		45.151	13.280	8.792	502.1	73.0	575.0	3.27%	0.9455
2004	2005		45.746	13.432	9.168	507.5	76.1	583.6	3.08%	0.9455
2005	2006		50.477	15.534	10.514	619.2	76.7	695.5	3.28%	1.0000
2006	2007		51.736	15.968	10.920	633.5	79.7	713.3	0.64%	1.0000
2007	2008		60.386	16.237	11.053	643.7	80.7	724.4	0.77%	0.8780
2008	2009		61.881	16.413	11.309	659.8	82.6	742.3	1.01%	0.8780
2009	2010		63.157	19.222	13.253	675.0	84.8	759.8	1.45%	1.0000
2010	2011		63.280	19.208	13.220	674.6	84.6	759.2	1.07%	1.0000
2011	2012		63.128	19.104	13.245	670.8	84.8	755.6	1.35%	0.9982
2012	2013		63.259	19.161	13.283	763.5	93.0	856.4	1.29%	0.9982
2013	2014		65.810	20.210	14.287	781.6	96.0	877.6	1.56%	1.0000
2014	2015		66.271	20.376	14.405	788.0	96.8	884.8	0.89%	1.0000
2015	2016		67.533	20.743	14.703	802.1	98.8	900.9	1.24%	.8822
2016	2017		78.263	21.315	15.126	824.4	101.8	926.3	0.83%	.8822
2017	2018		99.659	31.145	23.743	853.4	107.9	961.3	1.87%	1.0000

** Tax Levy - Assessment per \$100 x Tax Rate

*** Appraisal Ratio - Assessed value and market value

Note: In June 2007 the Metropolitan Government sold the majority of the 2006-07 and 2005-06 real estate property taxes outstanding to an outside party.

Source: Comprehensive Annual Financial Report

Metro Nashville and its Budget

Local Option Sales Tax

Local option sales tax collections provide the second largest source of revenue to the operating budget. Nashville's 9.25% sales tax rate consists of a 2.25% local option tax and a 7.00% state tax (the total rate is 7.25% on unprepared food, because the state rate for such food is 5.00%). The tax is levied on all retail sales in Davidson County, although the local portion is limited to the first \$1,600 of the cost of each item. Tennessee Code Annotated, Title 67, Chapter 6, Part 7 states, at least 1/2 of the local sales tax must be allocated to schools. The local option rate can be raised by referendum. Sales and sales taxes should reflect economic activity at the national and local levels, although some activities are not subject to the tax.

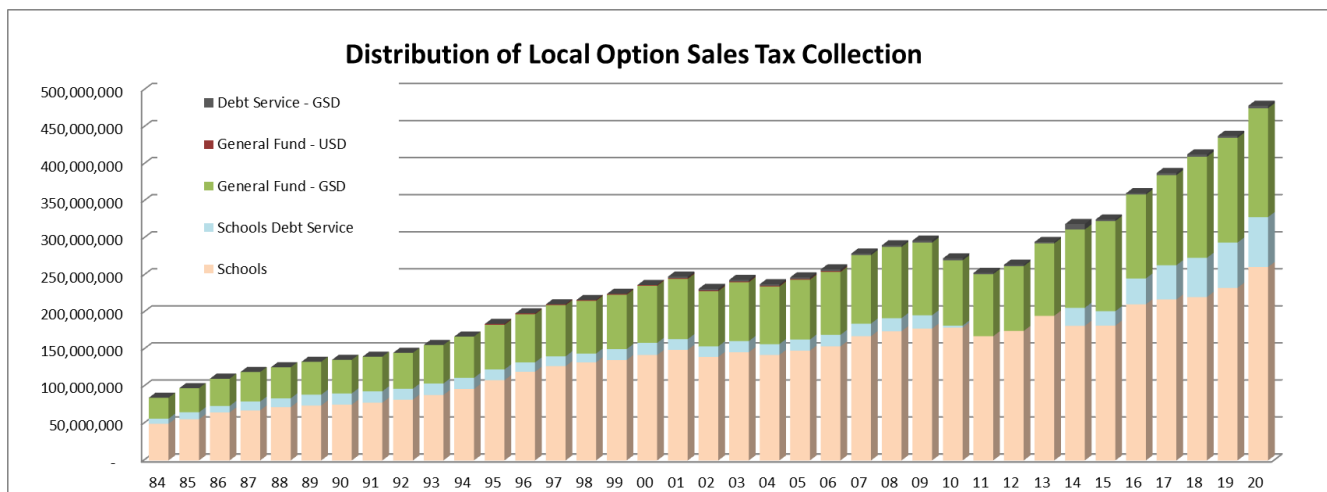
State & Federal Revenues

Major sources of revenue from the State of Tennessee are equalizing funds for education (based on average daily school attendance), healthcare-related revenues, and Metro's share of the gasoline tax. Most of these funds are categorical, being tied to specific functions and services.

The primary sources of federal funds received by Metro are categorical grants such as education funding, Title XX, Title III, and USDA nutrition funds, and reimbursements for services provided by Metro agencies such as the Health Department and Social Services. Most federal funds (including the entire Schools Special Grants Fund) are nondiscretionary in that their receipt requires Metro to carry out certain specified programs. Unrestricted grants such as revenue sharing are now rare.

Federal funds received by the government are subject to federal government single audit provisions. These provisions provide that grants are audited as part of the city's annual independent audit. In an effort to properly reflect federal and state revenues that may be subject to such audit, the Finance Department has reclassified many revenues from other categories to this "State and Federal" category.

The Finance Department has moved most grant revenues and expenditures from the general funds to various grant special revenue funds. This practice began in FY2000.



Sources: FY84-03 Comprehensive Annual Financial Reports; FY04-20 Budget Ordinances

Metro Nashville and its Budget

Other Local Revenues

The Metropolitan Government generates various revenues locally.

Licenses and Permits include the Business Tax, Wholesale Beer Tax, Motor Vehicle Regulatory License, Hotel Occupancy Privilege Tax, and building permit and franchise fees.

Charges for Current Services are derived from user fees and charges levied in return for specific services provided by Metro. Among the many fees and charges collected are revenues generated for health services, parking fees, ambulance fees, dog registration charges, vehicle emission test charges, fees for the use of parks' facilities, and waste disposal fees. Most of these fees are set by Metro, by the Council, or by action of oversight boards and commissions.

Fines, Forfeitures, and Penalties are collected by the various court clerks, the Sheriff, and the Police Department for fines, court costs, Sheriff's fees, DUI safety education, litigation taxes, and proceeds from confiscated property.

Revenue from the Use of Money or Property includes interest on investments and the rental of Metro-owned land and buildings. Metro investment practices emphasize safety, prudence, and liquidity; the government does not engage in speculative high-risk investments such as derivatives.

Commissions and Fees from Certain Officials consist of processing charges for services provided by the clerks of the courts and by the County Register. These fees are generally set by Metro or the state.

Transfers from Other Funds

Transfers may be made into the general funds of the GSD or USD from time to time from surpluses that have accumulated in certain special and working capital funds. Transfers are also made to reimburse various funds for services that are provided by those funds but are rightfully chargeable to another fund.

Fund Balances

Fund balances are the difference between the government's assets and liabilities. They result from receiving more revenue than estimated and/or expending less than budgeted in prior years. They provide some protection against unexpected expenditures or revenue losses, and help to stabilize the government's finances.

Fund balances frequently increase by the end of the year due to actual revenues being higher than actual expenditures, often because of unspent appropriations and/or higher-than-estimated revenue collections. Metro's budget does not propose formally saving any money to increase unrestricted fund balances.

Management policy is that fund balances should remain at least 5% of expenditures for the general and schools funds and that they should not be used to support recurring expenditures. The budget typically appropriates a portion of fund balances from prior fiscal years to fund operations of the budgeted fiscal year and holds remaining balances in reserve for contingencies or future appropriation.

Conclusion

We anticipate revenues sufficient to fund budgeted expenditure appropriations in FY2020, and revenue estimates to be within the $\pm 5\%$ range (95% accuracy) considered normal in municipal finance.

Expenditures

The budget ordinance defines the operating budgets of the two general funds by department. It defines the operating budgets of the other budgetary and non-budgetary funds at the fund level, with a few funds (such as debt service and the Waste Management Fund) defined at more detailed levels.

Normal Cost Increases

The budget began with FY2020 projections equal to departments' FY2019 budgets with the restoration of the Target Savings. The budget was initially projected with no inflation or other increases. During the process, adjustments were made as follows:

- Adjustments for grant funding changes in FY2020
- Elimination of FY2019 nonrecurring budgeted expenditures from the FY2020 projections
- Adjustments for pay plan improvements implemented during this fiscal year
- Fringe benefits – Costs for active employees in the open benefit plans (FICA, medical, dental, life, and Metro pension) are carried in departmental budgets. There are no increases for fringe costs for FY2020.

Expenditure numbers are presented in the budget ordinance, which is included at the end of this executive summary, and in the three schedules of Appendix 1; more detail is presented in each department's "Financial" pages.

Conclusion: Within its budget, each department must cover all of its operating costs. The overall operating budget maintains and improves services, and meets certain new obligations.

Metro Nashville and its Budget

The Capital Improvements Budget and Capital Plan Process

Capital improvements (capital expenditures) are any expenditures requiring Council authorization regarding the acquisition, replacement, construction, renovation or modification to any equipment, land, building, public utility, public thoroughfare, or place of public activity; and, which has a useful life expectancy of ten years or greater.

Capital improvements are planned and authorized in a process that is related to, but independent of, the operating budget process.

The Capital Improvements Budget

As specified in § 6.13 of the Charter, the capital improvements budget (CIB) must be prepared annually to "include a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter..."

The capital improvements program is a tool for implementing long-range policies of the General Plan through timely scheduling of infrastructure and facilities in coordination with general development needs.

The CIB is prepared annually by the Planning and Finance Departments. Departments submit project requests through an internet-based budgeting system to the Planning staff. The Planning Department, Finance Director and staff along with the Mayor review the CIB requests, edit as needed and then submit a Recommended CIB to Council by May 15th. The Council has 30 days to review, amend and approve by June 15th.

The CIB is strictly a planning document; it does not appropriate funds, or authorize or approve any projects. The Capital Spending Plan is where funding and approval to commence a project is authorized. The CIB document is available separately from the Planning Department or at the Nashville.gov web site.

The FY 2019 CIB ordinance was approved on June 13, 2018; [BL2018-1196] The FY 2020 CIB will not be filed until after publication of this book. Details on the FY 2019 CIB are provided below and on the pages that follow.

The FY 2019 Capital Spending Plan was approved on October 22, 2018 in the amount of \$351,100,000 [RS2018-1454]. Details on the FY 2019 Capital Spending Plan are provided on the pages that follow.

FY2018-2019 to FY2023-2024 Capital Improvements Budget - Final - By Agency

Departments	% of '18-'19							% of '19-'24		
	FY2018-19	Total	FY2019-20	FY2020-21	FY2021-22	FY2022-23	FY2023-24	Total	Total	
Agricultural Extension	\$222,000	0.007%						\$222,000	0.002%	
Arts Commission	3,080,000	0.094%	\$3,955,000	\$2,955,000				9,990,000	0.093%	
Assessor of Property	2,000,000	0.061%	100,000					2,100,000	0.020%	
Codes & Building Safety	750,000	0.023%						750,000	0.007%	
Council Office	346,167,400	10.530%	18,210,000	3,000,000				367,377,400	3.435%	
County Clerk	1,714,400	0.052%						1,714,400	0.016%	
Criminal Court Clerk	135,000	0.004%						135,000	0.001%	
District Attorney	5,064,300	0.154%						5,064,300	0.047%	
District Energy System - USD	3,292,300	0.100%	732,500	622,500	\$2,335,100	\$495,000		7,477,400	0.070%	
Elections Commission	5,500,000	0.167%						5,500,000	0.051%	
Farmers Market	3,500,000	0.106%	250,000	150,000				3,900,000	0.036%	
Finance	90,000,000	2.738%	2,000,000					92,000,000	0.860%	
Fire Department	49,080,200	1.493%	28,000,000	28,000,000	28,000,000	21,000,000	\$21,000,000	175,080,200	1.637%	
General Hospital	54,234,600	1.650%	2,775,000					57,009,600	0.533%	
General Services	376,743,200	11.460%	18,000,000	20,000,000	15,000,000	15,000,000	15,000,000	459,743,200	4.299%	
General Sessions Court	50,000	0.002%						50,000	0.000%	
Historical Commission	150,000	0.005%						150,000	0.001%	
Information Technology Services	36,050,100	1.097%	20,170,800	17,300,800				73,521,700	0.688%	
Juvenile Court	100,000	0.003%						100,000	0.001%	
MDHA	76,670,000	2.332%	50,169,000	40,345,000	22,986,000	24,129,000	7,500,000	221,799,000	2.074%	
Metro Action Commission	10,040,000	0.305%	23,836,000	726,000				34,602,000	0.324%	
MNPS (Schools)	714,959,600	21.748%	717,972,000	667,026,400	565,147,200	641,504,600	736,285,000	4,042,894,800	37.806%	
MTA	48,275,000	1.468%	29,265,000	16,265,000	31,415,000	23,515,000		148,735,000	1.391%	
Municipal Auditorium	6,825,000	0.208%	1,250,000	1,100,000	500,000	1,500,000		11,175,000	0.104%	
Office of Emergency Mgmt	1,976,000	0.060%						1,976,000	0.018%	
Parks & Recreation	541,645,400	16.476%	323,292,000	220,292,000	219,892,000	219,192,000	219,592,000	1,743,905,400	16.308%	
Planning	700,000	0.021%	100,000	100,000	100,000	100,000	100,000	1,200,000	0.011%	
Police	37,939,000	1.154%	47,619,300	7,250,000				92,808,300	0.868%	
Public Library	54,772,000	1.666%	77,976,000	41,466,000	43,132,000	38,750,000	13,750,000	269,846,000	2.523%	
Public Works - GSD / USD	358,305,500	10.899%	164,178,300	146,985,000	153,375,000	141,375,000	3,000,000	967,218,800	9.045%	
Social Services	1,022,000	0.031%						1,022,000	0.010%	
Sports Authority	310,000,000	9.430%						310,000,000	2.899%	
Fairgrounds Nashville (State Fair)	25,000,000	0.760%						25,000,000	0.234%	
Water & Sewer GSD / USD	121,482,000	3.695%	410,234,200	114,427,000	256,885,000	457,750,000	199,005,000	1,559,783,200	14.586%	
Totals	\$3,287,445,000	100.000%	\$1,940,085,100	\$1,328,010,700	\$1,338,767,300	\$1,584,310,600	\$1,215,232,000	\$10,693,850,700	100.000%	

Metro Nashville and its Budget

Areas of Emphasis

The Administration has announced six priorities for Metro Nashville / Davidson County. The six areas of particular emphasis:

- **Education** – (1) Increasing resources for Metro Schools operations, capital needs and debt service. (2) Helping high school graduates earn postsecondary credentials at certain Nashville institutions through scholarships covering costs beyond tuition. (3) Multi-year strategic plan to raise teacher pay and make schools more equitable.
- **Public safety** – (1) Reducing gun crimes committed by and against youth. (2) Increasing compensation for police officers, including starting pay. (3) Combating sexual assault and domestic violence by supporting government and nonprofit programs.
- **Economic Prosperity** – (1) Building affordable and workforce housing that de-concentrates poverty. (2) 3 percent cost-of-living adjustment to Metro employee pay and bringing wages for all full-time employees on the city's general pay plan to at least \$15 an hour. (3) Leveling the playing field for minority- and women-owned businesses seeking contracts with the city.
- **Quality of Life** – (1) Capital spending to maintain and add infrastructure to support neighborhoods. (2) Increasing sustainability through recycling, tree planting, creation of green space and renewable energy. (3) Increasing access to frequent transit.
- **Central Government Operations**

The alignment of the capital plan to the Administration's priorities is detailed on the following pages.

For more details on the Mayor's priorities go to <http://www.nashville.gov/Mayors-Office.aspx>.

Capital Funding Sources

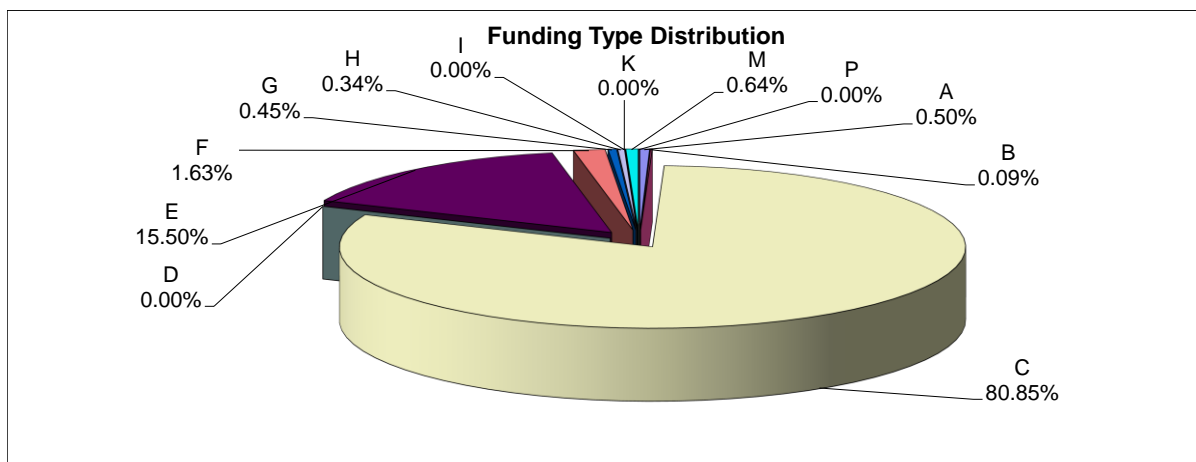
Metro has fourteen different types of funding for capital projects. The "Capital Improvement Budget Funding Sources" table [following page] and "Funding Type

Distribution" graph on this page show the amounts estimated by type and year in the *2018-2019 to 2023-2024 CIB*.

Possible funding sources for specific projects include:

- Bond and note authorizations (described in Section J of this book) for the Debt Service funds, approved by the Council, including:
 - Approved General Obligation (B) and,
 - Proposed General Obligation (C) bonds and notes.
- Four Percent Reserve Fund (Fund 30003 in section J of this book) appropriations by the Council throughout the year, including:
 - Approved 4% (L) and,
 - Proposed 4% (M) funding.
- Grant operating budgets included in the operating budget, added grant contingency transfers, or Council resolutions denote funds as:
 - Federal (F) and,
 - State (G);
 - Approved Community Development (I) and,
 - Proposed Community Development (K).
- Revenue bond authorizations or operations for enterprise-type activities, approved in the budget or by Council resolution; including:
 - Approved Revenue (D),
 - Proposed Revenue (E) and,
 - Enterprise (H) funds.
- Other sources, including:
 - Miscellaneous funds (A) and,
 - Approved Miscellaneous funds (O), which, individually, do not comprise major funding categories, and
 - Operating budget funds (P).

The proposed funding for these requests is summarized on the following pie chart and table.



Metro Nashville and its Budget

Capital Improvement Budget (CIB) Funding Sources 2018-19 through 2023-24

FUND DESCRIPTION	TYPE	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	FY2023-24	TOTAL
Miscellaneous	A	\$53,477,000	\$213,000					\$53,690,000
Approved General Obligation Bonds	B	3,080,000	3,955,000	\$2,955,000				9,990,000
Proposed General Obligation Bonds	C	2,726,767,600	1,490,661,900	1,184,322,900	\$1,080,772,300	\$1,126,130,600	\$1,037,562,000	8,646,217,300
Approved Revenue Bonds	D							0
Proposed Revenue Bonds	E	378,582,000	379,604,200	84,287,000	223,255,000	424,910,000	166,960,000	1,657,598,200
Federal Funds	F	84,163,300	34,630,200	28,120,000	13,545,000	13,560,000		174,018,500
State Funds	G	14,650,000	8,265,000	8,280,000	8,295,000	8,310,000		47,800,000
Enterprise	H	5,600,000	5,400,000	4,720,000	7,700,000	6,850,000	6,060,000	36,330,000
Approved Community Development	I							0
Proposed Community Development	K							0
Approved 4%	L							0
Proposed 4%	M	21,125,100	17,255,800	15,325,800	5,200,000	4,550,000	4,650,000	68,106,700
Approved Miscellaneous	O							0
Operating	P		100,000					100,000
Totals by Year		\$3,287,445,000	\$1,940,085,100	\$1,328,010,700	\$1,338,767,300	\$1,584,310,600	\$1,215,232,000	\$10,693,850,700

Financial Considerations

Metro's short and medium term capital requests, as identified by the individual departments, far exceed its capacity to raise funds to pay for those needs.

Financial projections determine the constraints for programming the projects according to a schedule that is fiscally and administratively practical. The Department of Finance annually develops two programs based on financial considerations:

- (1) The current debt level program assumes no change in the amount or distribution of tax rates. Projects scheduled in this program are either committed or are considered to have the highest priority in meeting community needs.
- (2) The essential needs program assumes additional revenues would be available to retire general obligation bonds, but total outstanding indebtedness would remain below limits set by Metro.

The scale of general obligation (GO) bond funding in the recommended program depends upon resources available under present tax levels, but may reflect additional funding requirements to meet priority needs. In recommending a program whose funding would exceed present tax level resources, the Planning Commission may advise the Mayor of estimated additional tax levy needed for debt service.



The Capital Spending Plan: Approval and Appropriation

The CIB is strictly a planning document; it does not appropriate funds, authorize or approve any projects.

The **Capital Spending Plan** is a compilation of projects from the CIB that have been selected by the Mayor, Finance Director and staff for recommendation to the Council for approval and funding. The capital spending plan typically recommends \$200 million to \$400 million worth of projects that align with the Mayor's and Metro's areas of emphasis described on previous pages. The Capital Spending Plan selects, specifies, and recommends for funding the CIB projects to be developed.

Currently, Metropolitan Government of Nashville has no significant, non-recurring capital expenditures.



Highlights of the FY 2018-19 Capital Spending Plan

The FY 2018-19 Capital Spending Plan, approved on October 22, 2018, in the amount of \$351,100,000, aligns with the current Administration's priorities as follows:

FY 2018-19:

Education - \$60,000,000
 Public Safety - \$23,918,000
 Economic prosperity - \$25,000,000
 Quality of Life - \$168,400,000
 Central Government Operations - \$73,782,000.

Details on these FY 2018-19 capital allocations are shown on the pages that follow.

Metro Nashville and its Budget



FY 2018-19: Education – 21 projects totaling \$60,000,000. [Operating Budget Impact - \$30,000]

- Hillwood High School – Planning/Design - \$10,000,000
- ADA Compliance - \$400,000
- Asbestos / Environmental Repairs - \$280,000
- Bus and Fleet Replacements - \$5,000,000
- Electrical Upgrades - \$2,900,000
- Emergency Construction / Contingency - \$4,000,000
- Exterior Building Improvements - \$1,000,000
- Interior Building Improvements - \$1,000,000
- HVAC Upgrades / Repairs - \$9,900,000
- Paving Upgrades - \$1,000,000
- Plumbing Upgrades - \$1,820,000
- Roofing – Repair / Replace - \$1,000,000
- School Safety / Security - \$250,000
- Technology–Infrastructure Improvements - \$15,000,000
- School Improvements - \$2,000,000
- Central Services – Furniture / Equipment - \$150,000
- Pre-K & K-4 Playgrounds - \$300,000
- Project Management Services - \$100,000
- Athletic Site Upgrades - \$1,900,000
- Site Improvements - \$1,000,000
- Casework – Lab Upgrades - \$1,000,000



FY 2018-19: Economic Prosperity – 1 project totaling \$25,000,000. [Operating Budget Impact - \$0]

- Finance: Affordable Housing Investments - \$25,000,000



FY 2018-19: Public Safety – 3 projects totaling \$23,918,000. [Operating Budget Impact - \$0]

- Gen Services: Emergency Communications Center – Back-Up Power Supply - \$5,000,000
- Gen Services: Police / Family Justice Ctr. – Construction Contingency - \$17,000,000
- ITS: 800MHz Radio Expansion / Upgrade - \$1,918,000

FY 2018-19: Quality of Life – 18 projects totaling \$168,400,000. [Operating Budget Impact - \$816,000]

- Farmers' Market: Repairs / HVAC Replace - \$1,200,000
- Gen. Services: Donelson Library – Construction - \$15,000,000
- Library: Richland Park Branch – Design - \$200,000
- Library: Main Branch - Renovations - \$500,000
- MTA: Grant Matching Fund - \$2,500,000
- Parks: Deferred Maintenance - \$8,000,000
- Parks: Greenways - \$10,000,000
- Parks: Mill Ridge Park - \$12,000,000
- Parks: Ravenwood Park - \$12,000,000
- Public Works: Paving - \$30,000,000
- Public Works: Sidewalks - \$30,000,000
- Public Works: Roads Program - \$15,000,000
- Public Works: Bridges Program - \$4,000,000
- Public Works: Solid Waste / Recycling - \$2,000,000
- Public Works: Traffic Management Program - \$3,000,000
- Public Works: Traffic Calming - \$1,500,000
- Public Works: Bikeways - \$1,500,000
- Public Works: East Bank / Cowan Street - \$20,000,000

Metro Nashville and its Budget



FY 2018-19: Central Government Operations – 15 projects totaling \$73,782,000. [Operating Budget Impact – \$2,815,000]

- Elections: Voting Machines – Replace - \$3,000,000
- Finance: R12 Financial Software – Accounting System - \$4,000,000
- Finance: R12 Financial Software – General Government - \$600,000
- Finance: R12 Financial Software – Schools - \$400,000
- Gen. Hospital: Maint. / Repair / Equipmt. - \$2,400,000
- Gen Services: Criminal Justice Center (CJC) – Construction Contingency - \$10,000,000
- Gen Services: Voting Machine Warehouse - \$1,800,000
- Gen Services: McGruder Center – Renovations – \$2,200,000
- Gen Services: Fleet – Heavy Fleet Replacement - \$15,000,000
- ITS: Tech Infrastructure for Construction Projects - \$2,100,000
- ITS: Fiber-Optic Cable Network - \$1,200,000
- ITS: Info Security Mgmt Prgm. Consultants - \$90,000
- ITS: Server and Storage Space - \$416,000
- ITS: Mgmt Security / Event Mgmt - \$572,600
- Water: Stormwater Infrastructure - \$20,000,000
- Contingency: GSD Projects - \$7,003,400
- Contingency: Schools Projects - \$3,000,000



Metro Nashville and its Budget

Operating Budget Impacts

Approved capital expenditures affect the budget in three ways.

- First, Four Percent Reserve Fund expenditures are drawn from a reserve pool representing 4% of the locally generated revenues to the GSD General Fund.
- Second, debt service – the repayment of principal and interest owed on general obligation debt from the debt service fund – is an operating budget expenditure. The debt service budget is discussed in Section J of this book. Capital debt capacity is determined before any capital spending plan is proposed.
- Third, potential improvements may commit Metro to operating costs that will be reflected in future years' departmental operating budgets. These costs are considered in the process of considering and approving prospective capital improvements.

Costs for completed or soon-to-be-completed capital plan projects are identified in the department's operating budget section in this budget book. Costs for proposed or under-construction projects are included in the *Capital Improvements Budget* book.

Most projects replace existing facilities and do not create additional operating costs.

Details, program descriptions, and estimated operating budget impacts of each prospective capital improvement project on the operating budget are noted in the CIB. The estimated operating budget impact for approved capital projects are noted in the tables presented on the following pages.

Summary

Capital projects are budgeted in a multi-step process. The CIB, approved around mid-June of each year, proposes more capital projects than the government can afford from all funding sources. It is from this CIB that the individual projects will be selected, approved, and funded in what is known as a Capital Plan or Capital Spending Plan. When the capital projects are approved and/or completed, their operation may or may not affect future operating budgets.

A flowchart of the CIB and Capital Spending Plan process, the FY 2018-19 Capital Spending Plan, and the FY 2018-19 CIB listing of the approved project's details are presented on the following pages.

Again, at this time, the Metropolitan Government of Nashville has no significant, non-recurring capital expenditures.

Estimated Operating Budget Impacts of the Capital Spending Plan:

FY 2018-2019 Capital Spending Plan = \$3,661,000 Estimated Operating Budget Impact

FY2018-2019 Capital Projects – Estimated Operating Budget Impact Details:

Education - \$30,000

Hillwood High School – Phase 1: Planning & Design – \$30,000 Addnl. Sq. Footage Costs for Utilities, Custodial and Maint.

Quality of Life - \$816,000

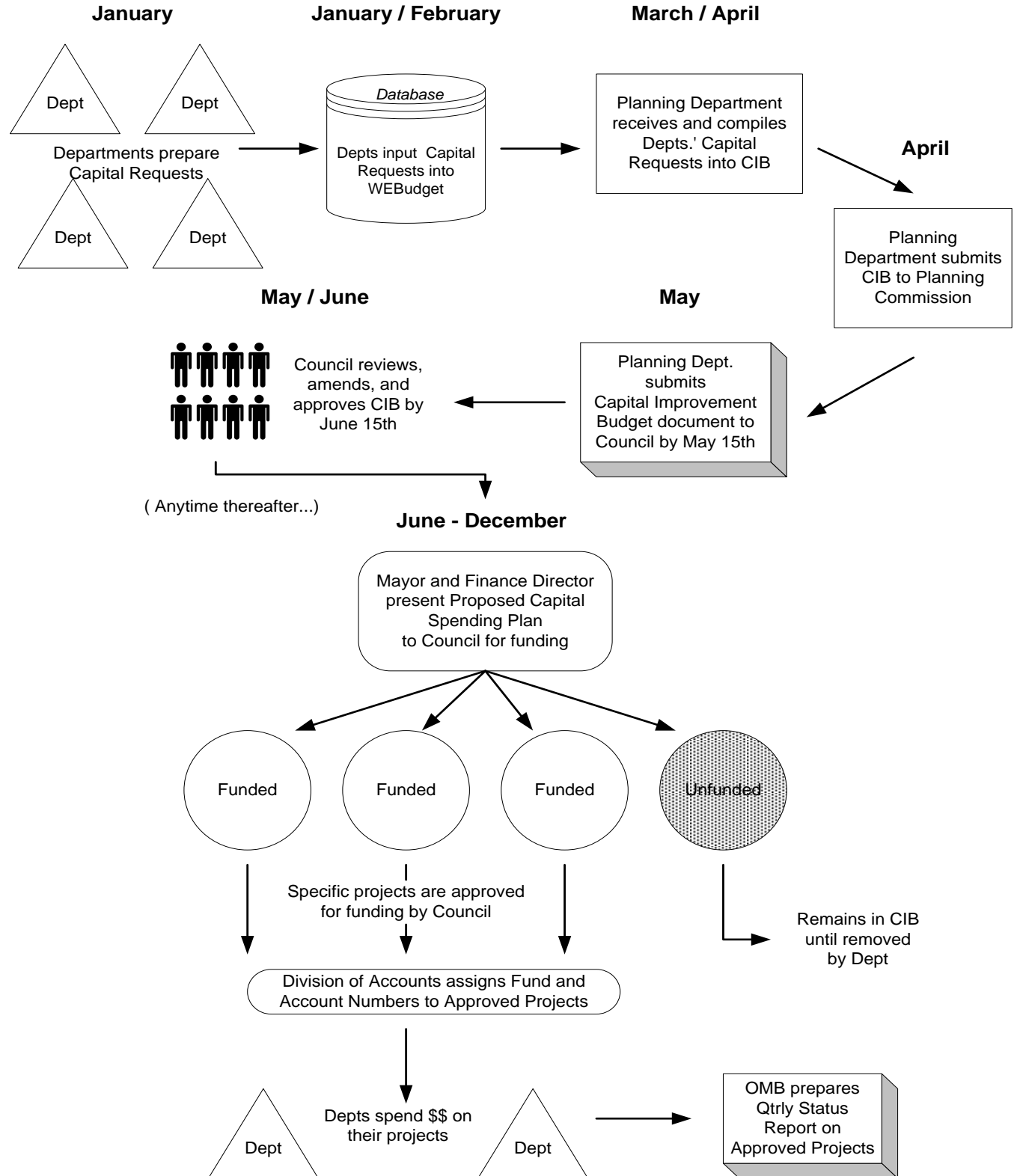
Parks – Deferred Maintenance – System-wide – \$210,000 Maintenance Costs
Parks – Greenways – \$56,000 Planning and Design Fees
Parks – Mill Ridge Park – \$200,000 Planning and Design for New Projects
Parks – Ravenwood Park – \$300,000 Planning and Design for New Projects
Farmers' Market – Repairs and HVAC Replacement – \$50,000 Warranty and Maintenance Costs

Central Government Operations - \$2,815,000

General Services – Fleet – Heavy Fleet Replacements – \$2,540,000 Addnl. Mechanics / Service Personnel for Fleet Add-Ons
Finance – R12 Financial System – \$100,000 Annual Maintenance and Support Fees
Elections – Voting Machine Replacement – \$175,000 Annual Maintenance and Support Fees

Metro Nashville and its Budget

Flowchart of Capital Improvement Budget (CIB) and Capital Spending Plan Process:



Metro Nashville and its Budget

FY 2018-2019 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
METRO SCHOOLS				
<u>CONSTRUCTION PROJECTS / NEW SCHOOLS:</u>				
HILLWOOD HS - PHASE 1	Phase 1 - Planning & Design	\$10,000,000	Education	\$30,000
<u>DISTRICT-WIDE PROJECTS:</u>				
ADA COMPLIANCE	ADA Compliance Projects	400,000	Education	
ASBESTOS / ENVIRONMENTAL	Removal and Safety Issues	280,000	Education	
BUS AND FLEET REPLACEMENTS	Fleet - New and Replacements	5,000,000	Education	
ELECTRICAL UPGRADES	Electrical Upgrades	2,900,000	Education	
EMERGENCY CONSTRUCTION	Emergency Repairs & Contingency	4,000,000	Education	
EXTERIOR BLDG IMPROVEMENTS	Upgrades to Bldg Exteriors	1,000,000	Education	
INTERIOR BLDG IMPROVEMENTS	Upgrades to Bldg Interiors	1,000,000	Education	
HVAC UPGRADES / REPAIRS	HVAC Upgrades and Repairs	9,900,000	Education	
PAVING UPGRADES	Paving System-Wide	1,000,000	Education	
PLUMBING UPGRADES	Plumbing Repairs System-Wide	1,820,000	Education	
ROOFING - REPAIR / REPLACE	Roofing	1,000,000	Education	
SCHOOL SAFETY / SECURITY	Safety & Security Projects	250,000	Education	
TECHNOLOGY - INFRASTRUCTURE	Tech - Facility Upgrades	15,000,000	Education	
SCHOOL IMPROVEMENTS	Small Projects	2,000,000	Education	
CENTRAL SERVICES - FURNITURE	Furniture & Equipment	150,000	Education	
PRE-K & K-4 PLAYGROUNDS	Repair and Replace Playgrounds	300,000	Education	
PROJECT MANAGEMENT SRVCS	Project Management Services	100,000	Education	
ATHLETIC SITE UPGRADES	Maplewood and Others	1,900,000	Education	
SITE IMPROVEMENTS	Various Site Improvements	1,000,000	Education	
CASEWORK - LAB UPGRADES	Furniture and Lab Upgrades	1,000,000	Education	
PUBLIC WORKS				
PAVING	Various Roadways	30,000,000	Quality of Life	
SIDEWALKS	New and Replace - GSD	30,000,000	Quality of Life	
ROADS PROGRAM	New and Repair	15,000,000	Quality of Life	
BRIDGES PROGRAM	New and Repair	4,000,000	Quality of Life	
SOLID WASTE	Landfills and Recycling	2,000,000	Quality of Life	
TRAFFIC MGMT PROGRAMS	Traffic Management Projects	3,000,000	Quality of Life	
TRAFFIC CALMING	Traffic Calming Projects	1,500,000	Quality of Life	
BIKEWAYS	New and Repair	1,500,000	Quality of Life	
EAST BANK / COWAN STREET	Infrastructure Projects	20,000,000	Quality of Life	
GENERAL SERVICES				
CRIMINAL JUSTICE CTR-CONTGCY	Construction Contingency - CJC	10,000,000	Central Govt	
VOTING MACHINE WAREHOUSE	Warehouse for Voting Machines	1,800,000	Central Govt	
EMERGENCY COMM CTR	Back-Up Power Supply for ECC	5,000,000	Public Safety	
POLICE / FJC - CONTINGENCY	Construction Contingency	17,000,000	Public Safety	
MCGRUDER CENTER	Renovations and Upgrades	2,200,000	Central Govt	
FLEET - HEAVY FLEET REPLACE	Replacement of Heavy Fleet	15,000,000	Central Govt	2,540,000
DONELSON LIBRARY	Construction	15,000,000	Quality of Life	
PARKS				
DEFERRED MAINTENANCE	Deferred Maintenance	8,000,000	Quality of Life	210,000
GREENWAYS	New and Upgrades	10,000,000	Quality of Life	56,000
MILL RIDGE PARK	Phase 1-A	12,000,000	Quality of Life	200,000
RAVENWOOD PARK	Phase 1-A	12,000,000	Quality of Life	300,000

Metro Nashville and its Budget

FY 2018-2019 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
METRO TRANSIT AUTHORITY (MTA)				
MTA GRANT MATCHING	Fed / State Grant Match Funds	\$2,500,000	Quality of Life	
PUBLIC LIBRARY				
RICHLAND PARK BRANCH	Planning/Design of Richland Park	200,000	Quality of Life	
LIBRARY - MAIN RENOVATIONS	Renovations in Main Library	500,000	Quality of Life	
INFORMATION TECHNOLOGY SERVICES (ITS)				
TECH FOR CONSTRUCTION	Tech for Construction Projects	2,100,000	Central Govt	
FIBER-OPTIC CABLE NETWORK	Fiber-Optic Cable Networks	1,200,000	Central Govt	
INFO SECURITY MGMT PROGRAM	Consultants for Info Security	90,000	Central Govt	
SERVER & STORAGE SPACE	Expansion of Servers / Storage	416,000	Central Govt	
MGMT SECURITY / EVENT MGMT	Systems and Events Security	572,600	Central Govt	
800MHZ RADIO EXPAND/UPGRADE	Expansion / Upgrades to 800MHz	1,918,000	Public Safety	
FINANCE				
R12 FINANCIAL - SOFTWARE	New Accounting System - Addnl	4,000,000	Central Govt	\$100,000
R12 FINANCIAL SW - GEN GOVT	Accounting Software - Gen Govt	600,000	Central Govt	
R12 FINANCIAL SW - MNPS	Accounting Software - Schools	400,000	Central Govt	
ELECTIONS				
VOTING MACHINES - REPLACE	Replacement of Voting Machines	3,000,000	Central Govt	175,000
FARMERS MARKET				
HVAC REPLACEMENT / REPAIRS	HVAC Replacement / Repairs	1,200,000	Quality of Life	50,000
GENERAL HOSPITAL				
MISC REPAIRS / MAINTENANCE	Maintenance / Repairs / Equipmt	2,400,000	Central Govt	
WATER				
STORMWATER	Stormwater Infrastructure	20,000,000	Central Govt	
AFFORDABLE HOUSING				
AFFORDABLE HOUSING	Funds for Affordable Housing	25,000,000	Econ. Prosperity	
TOTAL -- All Capital Projects		\$341,096,600		\$3,661,000
CONTINGENCY ACCOUNTS				
GSD CAPITAL CONTINGENCY	Contingency Funds for GSD	\$7,003,400	Central Govt	
MNPS CAPITAL CONTINGENCY	Contingency Funds for MNPS	3,000,000	Central Govt	
GRAND TOTAL		\$351,100,000		\$3,661,000

BILL NO. BL2019 -

A bill to be entitled: The Budget Ordinance of the Metropolitan Government of Nashville and Davidson County, Tennessee for Fiscal Year 2020

WHEREAS, Article 6 of the Metropolitan Charter provides for the preparation of the Annual Operating Budget of the Metropolitan Government and for its submission to the Council by the Mayor not later than May 1 of each year.

BE IT ENACTED BY THE COUNCIL OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY:

ARTICLE I

The amounts hereafter set out in Section I and Section II shall constitute the estimated revenues and applicable prorating provisions for property taxes, and the Operating Budget for The Metropolitan Government of Nashville and Davidson County, and the said sums specified herein are hereby appropriated for the purpose of meeting the expenses for the General Services District (GSD) and the Urban Services District (USD), respectively, for the various departments, institutions, offices, and agencies of the Metropolitan Government, and for meeting the payments of principal and interest on the Metropolitan Government debt maturing during the fiscal year beginning July 1, 2019 and ending June 30, 2020 (hereinafter referred to as Fiscal Year 2020 and FY2020).

The informational summary sheets immediately following are summaries of the detailed estimated revenue sources and budget appropriations by funds for purposes and in amounts numerically itemized by departmental accounts in subsequent schedules of Section I and Section II.

The Director of Finance is hereby authorized to allocate all initial revenues received from any sale of parking asset concessions to the general services district debt services fund for reimbursement of principal and interest related to costs for traffic and parking capital improvements.

In order to facilitate proper grant accounting, the Director of Finance is hereby authorized to transfer grant-related appropriations and estimated revenues from the general funds to existing or new grant-related special revenue funds at her discretion.

For the purpose of maintaining authorized position counts with the implementation of Metro's enterprise business system in FY 2020, the Director of Finance is hereby authorized to adjust budgeted positions and full-time equivalents of the various departments and agencies of the Metropolitan Government so as not to exceed authorized budget allocations established in this ordinance.

The Director of Finance is hereby authorized to transfer funds as necessary to implement the Guaranteed Pension Plan program previously approved by the Metropolitan Council.

The Director of Finance is hereby authorized to carry forward and allocate in FY 2020 any unencumbered and unexpended funds at June 30, 2019 for General Government Administration, Employee Benefits and Contingency, Economic Development, Community Support, and Reserve appropriations.

The Director of Finance is hereby authorized to carry forward and allocate in FY 2020 any unencumbered and unexpended funds at June 30, 2019 for appropriations made from benefit trust fund accounts.

The Director of Finance is hereby authorized to adjust the interest earnings of each account in the Metro Investment Pool to recover a pro-rata share of the costs of the Treasurer's investment and cash management programs.

For the purpose of providing funds in anticipation of various grant and other revenues, the Director of Finance is hereby authorized to enter into interfund loans between funds of the Metropolitan Government and between the Metropolitan Government and related but separate legal entities that are included in the Metropolitan Government's reporting entity, as may be permitted under the laws of the State of Tennessee.

Pursuant to Section 4 of Substitute Ordinance No. BL2018-1314, as amended, the Blue Ribbon Commission is hereby reauthorized for FY 2020.

Nashville General Hospital (NGH) serves as a safety net facility for the provision of acute medical care services to residents of Davidson County, Tennessee. NGH requires additional resources to expand health care services to the indigent, uninsured and Medicaid/TennCare patients in Davidson County; otherwise such services would be unavailable. An appropriation of \$43,112,100 is to be provided to the Hospital Authority, all of which is provided as part of this Fiscal Year 2020 operating budget with the following appropriation established for safety net expansion purposes: \$6,500,000. This safety net expansion appropriation shall be in the form of an intergovernmental transfer to the State of Tennessee as a match to secure federal funding. Such federal funding requires the approval of the Centers for Medicare and Medicaid Services (CMS). If CMS fails to approve the \$6,500,000 as a federal funding match, then the \$6,500,000 appropriation will be paid directly to the Hospital Authority. The Mayor is authorized to execute any and all documents necessary to complete the above-referenced transaction with the Federal and State governments.

As an express condition of the receipt of the Hospital Authority appropriation set forth herein, within 15 days of the end of each month, the Hospital Authority shall provide electronic copies of the following:

- (a) the most recent month end budget to actual income statement;
- (b) the most recent cash flow statement showing each actual month beginning July 1, 2019 and showing each projected month through June 30, 2020,
- (c) the most recent month's balance sheet,
- (d) the most recent bank statements or other documentation from all Hospital Authority banks showing detailed deposit and withdrawal transactions,
- (e) aging reports with explanations for any amounts in dispute for accounts receivable, accounts payable and any recorded or unrecorded liabilities not included in accounts payable, including a comprehensive summary of each unpaid amount billed by Meharry Medical College,
- (f) the previous month's copies of the balance sheet,
- (g) the monthly actual and projected cash flow,
- (h) patient outcome documentation;
- (i) co-pays and deductibles collected at time of service upon intake; and
- (j) Nashville General Hospital department audits.

These records shall be submitted to the following:

- a. the Metropolitan Director of Finance;
- b. the Vice Mayor of the Metropolitan Council and/or president pro tempore;
- c. the chair of the Metropolitan Council Budget & Finance Committee;
- d. the chair of the Metropolitan Council Health, Hospitals, and Social Services Committee;
- e. the chair of the Nashville General Hospital Strategic Planning Committee (established by Substitute Resolution No. RS2018-1032); and
- f. each member of the Metropolitan Council.

In the event adjustments are needed for internal service fund budgets by the Metro Council, the Director of Finance is authorized to adjust the affected operating budgets of internal service funds, special revenue funds, enterprise funds, and departmental operating budget accounts. The Director of Finance is authorized to adjust internal service fund budgets for purposes of incorporating pay plan adjustments as authorized by the Metro Council.

For purposes of expediting flood recovery efforts during the fiscal year, the Director of Finance is hereby authorized to provide funding approval to proceed with flood related projects where reimbursement for said projects is expected from Federal Emergency Management Agency (FEMA) funds, insurance proceeds and/or other identified funding sources, conditioned on the following: all such reimbursements from federal and/or state grants are submitted to the Metropolitan Council for ratification at the time the funds are awarded.

The Director of Finance is hereby authorized to carry forward and allocate remaining funds at June 30, 2019 and funds received during FY 2020 from Hotel Occupancy Tax Funds (30047 Hotel Occupancy 2007 1% Secondary TDZ Fund) enacted pursuant to Ordinance BL2010-727, as amended by BL2017-589, for the purpose of reimbursing expenses related to flood mitigation and the repair and renovation of the Grand Ole Opry House due to damages directly caused by the May 2010 flood.

The Director of Finance is hereby authorized to increase the allocation for the tourist promotion budget from Hotel Motel Occupancy Tax Funds (30044 Hotel Tourist Promotion) for the purpose of recognizing any revenue received in excess of budgeted revenues to support the direct promotion of tourism in accordance with TCA Title 7, Chapter 4.

For the purpose of obtaining adequate funds for its continued operation while awaiting the receipt of funds from federal grants, MTA is hereby authorized to borrow funds in a principal amount not to exceed \$15 million dollars at a rate of interest and such other terms to be determined at the discretion of MTA in accordance with its policies and procedures, (the evidence of such borrowing referred to as the "Note"). The Note shall mature not later than 364 days after the closing thereof. The principal of and interest on the amount of the Note may be secured by the pledge of the MTA's business assets, including accounts, accounts receivable, contract rights, inventory, furniture, fixtures, equipment, general intangibles, and personal property of all and every kind, wherever located and whether now existing or hereinafter acquired. MTA may take such other steps as are necessary to effectuate the Note and the purposes of this Resolution. The debt secured by the Note shall not pledge the credit of the Metropolitan Government of Nashville and Davidson County and shall be "without recourse" such that the Metropolitan Government of Nashville and Davidson County is not obligated with respect to the debt or the Note.

Summary Of Estimated Revenue And Fund Balances To Support Appropriations

**Fiscal Year
2020**

Revenue Source Or Description	General Fund	Debt Service Fund	School Debt Service Fund	School Funds	Total
GENERAL SERVICES DISTRICT:					
Property Taxes - Current Year	\$427,391,500	\$97,652,100	\$41,428,100	\$326,822,000	\$893,293,700
Property Taxes - Non Current Year	36,625,600	289,600	122,400	4,242,700	41,280,300
Local Option Sales Tax	146,962,800	3,400,000	67,404,600	261,130,500	478,897,900
Other Taxes, Licenses, and Permits	163,758,100	0	0	25,316,300	189,074,400
Fines, Forfeits, and Penalties	6,757,700	247,500	0	1,200	7,006,400
Other Agencies - Federal Direct	3,000	0	0	0	3,000
Other Agencies - Federal Through State	1,933,300	0	0	560,000	2,493,300
Other Agencies - Other Pass - Through	7,875,000	0	0	0	7,875,000
Other Agencies - State Direct	97,112,900	7,318,200	0	289,439,900	393,871,000
Other Agencies - Other Governments	17,122,400	5,500,000	0	10,000	22,632,400
Commissions and Fees	15,146,300	0	0	0	15,146,300
Charges for Current Services	42,196,700	0	0	2,030,000	44,226,700
Compensation from Property	530,600	41,500,000	0	1,643,000	43,673,600
Contributions and Gifts	0	0	0	300,000	300,000
Miscellaneous	620,400	4,843,400	0	180,000	5,643,800
Subtotal	964,036,300	160,750,800	108,955,100	911,675,600	2,145,417,800
Operating Transfers In	20,499,400	46,899,600	1,599,600	2,800,000	71,798,600
Non-Operating Transfers In	9,073,300	0	0	0	9,073,300
Subtotal	29,572,700	46,899,600	1,599,600	2,800,000	80,871,900
Total Available for GSD Appropriations	\$993,609,000	\$207,650,400	\$110,554,700	\$914,475,600	\$2,226,289,700

URBAN SERVICES DISTRICT:

Property Taxes - Current Year	\$95,836,000	\$16,471,900	--	--	\$112,307,900
Property Taxes - Non Current Year	18,545,700	53,100	--	--	18,598,800
Other Taxes, Licenses, and Permits	2,548,600	366,900	--	--	2,915,500
Other Agencies - State Direct	402,600	0	--	--	402,600
Charges for Current Services	143,300	0	--	--	143,300
Compensation from Property	100,000	0	--	--	100,000
Operating Transfers In	0	1,775,700	--	--	1,775,700
Subtotal	117,576,200	18,667,600	--	--	136,243,800
Appropriated Unreserved Fund Balances	7,300,000	0	--	--	7,300,000
Total Available for USD Appropriations	\$124,876,200	\$18,667,600	--	--	\$143,543,800

Summary Of Appropriations In Appropriated Funds By District

Fiscal Year
2020

Function	General Services District	Urban Services District	Duplicated by Interdistrict Interfund Transfers	Appropriation by Function and/or Fund
GENERAL FUNDS:				
General Government	\$197,773,400	\$23,653,500	\$0	\$221,426,900
Fiscal Administration	26,834,700	0	0	26,834,700
Administration of Justice	70,606,400	0	0	70,606,400
Law Enforcement and Care of Prisoners	282,124,800	481,000	481,000	282,124,800
Fire Prevention and Control	59,240,400	70,777,200	0	130,017,600
Regulation, Inspection, & Economic Development	48,005,800	3,835,700	0	51,841,500
Social Services	7,993,600	0	0	7,993,600
Health and Hospitals	91,131,100	0	0	91,131,100
Public Library System	31,786,200	0	0	31,786,200
Recreational, Cultural, Conservation & Community Support	62,411,500	350,000	0	62,761,500
Infrastructure and Transportation	83,279,500	25,778,800	0	109,058,300
Transfers	32,421,600	0	0	32,421,600
GENERAL FUNDS TOTAL	993,609,000	124,876,200	481,000	1,118,004,200
DEBT SERVICE FUNDS	318,205,100	18,667,600	0	336,872,700
SCHOOL OPERATING FUND	914,475,600	0	0	914,475,600
TOTAL APPROPRIATIONS BY DISTRICT	2,226,289,700	143,543,800	481,000	2,369,352,500
Less GSD Interfund Transfer - GSD Operating to GSD Debt	(35,942,900)	0	0	(35,942,900)
Less GSD Interfund Transfer - Schools to GSD General	(192,000)	0	0	(192,000)
Less GSD Interfund Transfer - Schools to School Debt	(1,599,600)	0	0	(1,599,600)
NET APPROPRIATION BY DISTRICT	\$2,188,555,200	\$143,543,800	\$481,000	\$2,331,618,000

Estimated Unencumbered Beginning & Appropriated Fund Balances

Fiscal Year
2020

This schedule is presented for information purposes only.

Fund	Estimated Unencumbered Fund Balance June 30, 2019	Appropriated for use in FY 2020 Budget	Estimated Unencumbered Fund Balance June 30, 2020	Estimated June 30, 2020 Balance as a Percent of FY 2020 Budget
GENERAL SERVICES DISTRICT:				
General Fund	\$49,919,100	\$0	\$49,919,100	5.0%
Debt Service Fund	\$4,836,700	\$0	\$4,836,700	2.3%
Schools Fund	\$31,920,700	\$0	\$31,920,700	3.5%
Schools Debt Service Fund	\$10,331,900	\$0	\$10,331,900	9.3%
URBAN SERVICES DISTRICT:				
General Fund	\$13,613,700	\$7,300,000	\$6,313,700	5.1%
Debt Service Fund	\$340,400	\$0	\$340,400	1.8%

SECTION I: THE GENERAL SERVICES DISTRICT

Provisions for Prorating Property Taxes:

2018 (Preceding) and Prior Years: 2018 and prior years' Property Taxes of the General Services District, collected during Fiscal Year 2020, are to be prorated consistent with the tax levy ordinance applicable for the tax year and fiscal year in which the tax was originally levied.

2019 Property Taxes: 2019 Property Taxes of the General Services District, collected during Fiscal Year 2020, are to be prorated consistent with the tax levy ordinance for Fiscal Year 2020.

Therefore, all such taxes are prorated as follows:

Fund		GSD Outside USD	GSD Inside USD
10101	GSD General Fund	48.5662%	47.6155%
35131	GSD Schools Fund	36.0799%	36.7468%
20125	GSD Debt Service Fund	10.7804%	10.9797%
25104	GSD Schools Debt Service Fund	4.5735%	4.6580%
		<u>100.0000%</u>	<u>100.0000%</u>

Section I: General Services District
Fiscal Year
Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations
2020

Object Acct	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
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PROPERTY TAXES:
Property Taxes - Current Year

401110 Real Property - current year	\$387,655,300	\$88,545,500	\$37,553,600	\$296,408,800	\$810,163,200
401120 Personal Property - current year	18,247,500	4,186,000	1,775,900	14,009,600	38,219,000
401130 Public Utility - current year	10,391,600	2,373,700	1,007,000	7,944,300	21,716,600
401201 Delinqnt RealPrpTaxSold-cur yr	11,097,100	2,546,900	1,091,600	8,459,300	23,194,900
Subtotal Property Taxes - Current Year	427,391,500	97,652,100	41,428,100	326,822,000	893,293,700

Property Taxes - Non Current Year

401212 Real-Collection -preceding year	395,900	90,400	38,500	302,500	827,300
401213 Real-C & M - preceding year	68,700	15,700	6,700	52,300	143,400
401222 Personal Collection - preceding year	26,400	34,600	14,700	115,900	191,600
401224 Personal Collection - C & M - preceding year	259,900	59,700	25,900	203,200	548,700
401232 Public Utility Collection - preceding year	42,700	9,500	4,000	31,800	88,000
401234 Public Utility C&M Tax Lit preceding	67,000	15,400	6,600	51,600	140,600
401310 Real Property- C&M-prior	78,000	18,000	7,800	59,300	163,100
401311 Real Property-Trustee-prior	35,900	8,400	3,400	25,900	73,600
401320 Personalty-Trustee- prior	6,700	1,500	1,000	4,900	14,100
401324 Personalty-Trustee- C&M-prior	92,200	18,600	7,200	65,100	183,100
401330 Public Utility - Trustee -prior	61,100	14,400	5,200	40,800	121,500
401334 Public Utility - C&M Tax Lit-prior	12,200	3,400	1,400	11,000	28,000
401510 Interest/ Penalty- Trustee	303,400	0	0	0	303,400
401520 Interest/ Penalty- Collections	344,900	0	0	0	344,900
401530 Interest/ Penalty- C&M	304,800	0	0	0	304,800
401531 Attorney Fees - C & M	396,400	0	0	0	396,400
401540 Tax Summons Fees	91,400	0	0	0	91,400
401541 Tax Summons Fees - Personal	5,200	0	0	0	5,200
401542 Interest Prop Tax Sold	982,200	0	0	0	982,200
401610 In-Lieu - current	32,058,900	0	0	3,278,400	35,337,300
401960 Premium Prop Tax Sold	991,700	0	0	0	991,700
Subtotal Property Taxes - Non Current Year	36,625,600	289,600	122,400	4,242,700	41,280,300

TOTAL PROPERTY TAXES

\$464,017,100	\$97,941,700	\$41,550,500	\$331,064,700	\$934,574,000
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LOCAL OPTION SALES TAX:

402000 Local Option Sales Tax	\$146,962,800	\$3,400,000	\$67,404,600	\$261,130,500	\$478,897,900
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TOTAL LOCAL OPTION SALES TAX

\$146,962,800	\$3,400,000	\$67,404,600	\$261,130,500	\$478,897,900
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OTHER TAXES, LICENSES, AND PERMITS:

403101 Marriage License	\$0	\$0	\$0	\$60,000	\$60,000
403103 Special Private License	4,500	0	0	0	4,500
403104 Taxicab License	235,600	0	0	0	235,600
403105 Motor Vehicle License	27,099,800	0	0	0	27,099,800
403106 General Wrecker License	6,700	0	0	0	6,700
403107 Emergency Wrecker License	18,800	0	0	0	18,800
403108 Pawnbroker License	100	0	0	0	100
403111 Pet Registration	508,000	0	0	0	508,000
403112 Pedi Vehicle License	4,600	0	0	0	4,600
403113 Low Speed Vehicle License	6,200	0	0	0	6,200
403114 Arborist License	100	0	0	0	100
403116 Helping Schools License	0	0	0	5,000	5,000
403119 Tattoo License	45,000	0	0	0	45,000
403120 Adult Entertainment License	26,000	0	0	0	26,000
403123 Horse-Drawn Carriage License	1,700	0	0	0	1,700
403124 Booting Service License	11,500	0	0	0	11,500
403125 Other PVH Company Certi	41,500	0	0	0	41,500
403201 Commercial Vehicle Wheel Tax	3,567,500	0	0	0	3,567,500
403202 Wholesale Beer Tax	20,973,700	0	0	0	20,973,700
403203 Alcoholic Beverage Privilege Tax	529,900	0	0	0	529,900

Section I: General Services District
Fiscal Year
Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations
2020

Object Acct	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
403204 Alcoholic Beverage Gross Receipt Tax	\$10,133,200	\$0	\$0	\$25,251,300	\$35,384,500
403205 Beer Permit Privilege Tax	205,000	0	0	0	205,000
403206 Business Tax	46,600,000	0	0	0	46,600,000
403208 Mineral Severance Tax	599,700	0	0	0	599,700
403217 Fantasy Sports Tax	4,700	0	0	0	4,700
403301 Wholesale Liquor Tax	7,147,800	0	0	0	7,147,800
403303 Taxicab Driver Permit	23,400	0	0	0	23,400
403304 Wrecker Permit	4,900	0	0	0	4,900
403305 Building Permit	13,100,000	0	0	0	13,100,000
403306 Electrical Permit	2,275,000	0	0	0	2,275,000
403307 Plumbing Permit	1,725,000	0	0	0	1,725,000
403308 Excavation Permit	1,400,000	0	0	0	1,400,000
403309 Beer Permit	172,800	0	0	0	172,800
403310 Gas Code Permit	2,020,000	0	0	0	2,020,000
403311 Alarm Device Permit	1,200,000	0	0	0	1,200,000
403315 Air Pollution Permit	130,000	0	0	0	130,000
403319 Meter Occupancy Permit	84,000	0	0	0	84,000
403320 Temporary Street Close Permit	2,500,000	0	0	0	2,500,000
403321 Event & Film Permit-Banner	24,000	0	0	0	24,000
403321 Event & Film Permit-Film	27,000	0	0	0	27,000
403321 Event & Film Permit-Parade	7,500	0	0	0	7,500
403321 Event & Film Permit-Special	35,000	0	0	0	35,000
403321 Event & Film Permit-Right of Way	12,000	0	0	0	12,000
403324 Other PVH Vehicle Permi	13,700	0	0	0	13,700
403325 Other PVH Driver Permit	19,900	0	0	0	19,900
403328 Pet Dogs Outdoor Dining Permit	1,000	0	0	0	1,000
403329 Chicken Permit	6,800	0	0	0	6,800
403331 Commercial Solicitation Permit	500	0	0	0	500
403332 Permitted Solicitor Badge Fee	1,100	0	0	0	1,100
403333 Short-term Rental Permit	1,280,000	0	0	0	1,280,000
403334 Pedit Vehicle Permit	2,000	0	0	0	2,000
403335 Low Speed Vehicle Permit	2,800	0	0	0	2,800
403336 Shared Urban Mobility Devices	210,000	0	0	0	210,000
403400 Franchises-Other	11,054,500	0	0	0	11,054,500
403401 Franchises - Cable Television	8,653,600	0	0	0	8,653,600

TOTAL OTHER TAXES, LICENSES, & PERMITS

\$163,758,100	\$0	\$0	\$25,316,300	\$189,074,400
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FINES, FORFEITS AND PENALTIES:

404004 Offender Program Income	\$1,000	\$0	\$0	\$0	\$1,000
404101 Metro Courts Fines & Costs - Div I	624,200	0	0	0	624,200
404104 Beer Law Violation Fine	214,000	0	0	0	214,000
404105 Gen'l Sessions - Traffic Viol. Ad. Fee	30,000	0	0	0	30,000
404106 Gen'l Sessions - DUI Fines - Crim. Ct Clk	240,900	0	0	0	240,900
404107 Game/Fish Violation Fine - GS Crim. Div.	1,000	0	0	0	1,000
404108 Environmental Court Fine	30,000	0	0	0	30,000
404109 Pre-Trial Diversion Cost	200	0	0	0	200
404110 Indigent Defendant Cost	118,900	0	0	0	118,900
404111 Traffic Violation Fine	1,500,000	0	0	0	1,500,000
404200 Court Clerk - Fines & Costs - Criminal	310,900	0	0	0	310,900
404210 Food Inspection - Civil Fine	2,500	0	0	0	2,500
404211 Impact Demo Prog Fee	100	0	0	0	100
404212 Tattoo Parlors- Civil Fine	1,000	0	0	0	1,000
404244 Return Prisoners Cost	1,000	0	0	0	1,000
404300 DUI & Safety Ed Program Fee	335,000	0	0	0	335,000
404302 Traffic School Fee - Gen'l Sess	1,100,000	0	0	0	1,100,000
404304 Codes Offender School Fee	7,000	0	0	0	7,000
404350 Breath Alcohol Test Fees - Criminal Ct	2,700	0	0	0	2,700
404451 DUI Probation Supervision Fees	19,100	0	0	0	19,100
404454 CCC Probation Fees	26,500	0	0	0	26,500
404455 GSC Probation Fees	530,000	0	0	0	530,000

Section I: General Services District
Fiscal Year
Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations
2020

Object Acct	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
404502 Environmental Ct. Penalty	\$250,000	\$0	\$0	\$0	\$250,000
404600 Litigation Tax	380,400	0	0	0	380,400
404620 Jail Construc/Upgrade	0	247,500	0	0	247,500
404630 Courtroom Security Enhanc Fee	40,700	0	0	0	40,700
404635 Courtroom Security Litigation Tax	886,700	0	0	0	886,700
404640 Victims Assistance Assessment	8,500	0	0	0	8,500
404645 Litigation Tax GSC Judges	89,400	0	0	0	89,400
404780 Sale-Confiscated Property	6,000	0	0	0	6,000
404900 Court Ordered Restitutions	0	0	0	1,200	1,200
TOTAL FINES, FORFEITS AND PENALTIES	\$6,757,700	\$247,500	\$0	\$1,200	\$7,006,400
REVENUE FROM OTHER GOVERNMENT AGENCIES:					
Other Agencies - Federal Direct					
406120 Federal Medicare	\$3,000	\$0	\$0	\$0	\$3,000
Subtotal Other Agencies - Federal Direct	3,000	0	0	0	3,000
Other Agencies - Federal Thru State					
406200 Federal Received Thru State Of Tenn.	0	0	0	100,000	100,000
406210 Medicare/TNCare thru State	0	0	0	460,000	460,000
406213 MARS-Medicaid/TNCare thruState	830,000	0	0	0	830,000
406214 EMS-Medicaid Supplemental Prgm	1,103,300	0	0	0	1,103,300
Subtotal Other Agencies - Federal Thru State	1,933,300	0	0	560,000	2,493,300
Other Agencies - Other Pass-Through					
406313 MARS-Medicaid/TNCare thruOther	2,100,000	0	0	0	2,100,000
406323 MARS-Medicare thru OtherPassT	5,775,000	0	0	0	5,775,000
Subtotal Other Agencies - Oth. Pass-Through	7,875,000	0	0	0	7,875,000
Other Agencies - State Direct					
406401 TN Funded Programs	199,100	0	0	0	199,100
406402 Alc Bev Tax Apportion	1,006,900	0	0	0	1,006,900
406403 TN Telecomm Sales Tax	770,900	0	0	770,900	1,541,800
406404 Gas & Fuel County	8,967,300	0	0	0	8,967,300
406405 Gas & Fuel City	17,114,700	0	0	0	17,114,700
406406 Income Tax	4,957,300	0	0	0	4,957,300
406407 TN Sales Tax Levy	42,089,300	7,318,200	0	0	49,407,500
406408 TN Beer Tax Allocation	228,700	0	0	0	228,700
406409 TN Excise Tax Allocation	12,634,000	0	0	0	12,634,000
406410 Gas Inspection Fees	1,342,400	0	0	0	1,342,400
406411 Post Mortum Reimbursement	225,000	0	0	0	225,000
406412 Jail Inmate Reimbursement	2,147,000	0	0	0	2,147,000
406415 TN Cost Reimbursement	5,034,800	0	0	0	5,034,800
406426 TennCare	395,500	0	0	0	395,500
406430 TN MNPS Basic Education Program	0	0	0	286,369,000	286,369,000
406431 TN MNPS Career Teachers Program	0	0	0	1,200,000	1,200,000
406433 TN MNPS Excess Cost	0	0	0	1,100,000	1,100,000
Subtotal Other Agencies - State Direct	97,112,900	7,318,200	0	289,439,900	393,871,000
Other Agencies - Other Government Agencies					
406500 Other TN Gov't Agencies	0	0	0	10,000	10,000
406510 Other Gov't Agencies	0	5,500,000	0	0	5,500,000
406606 Emergency Communications District	579,300	0	0	0	579,300
406609 MTA Operations	140,000	0	0	0	140,000
406621 Convention Center Authority	10,441,600	0	0	0	10,441,600
406620 Hospital Authority	5,961,500	0	0	0	5,961,500
Subtotal Other Agencies-Other Gov Agencies	17,122,400	5,500,000	0	10,000	22,632,400
TOTAL FROM OTHER GOVERNMENT AGENCIES	\$124,046,600	\$12,818,200	\$0	\$290,009,900	\$426,874,700

Section I: General Services District

Fiscal Year

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

2020

Object Acct	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
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COMMISSIONS AND FEES:**Commissions and Fees - Court Clerks**

407200 Circuit Court Clerk	\$1,000,000	\$0	\$0	\$0	\$1,000,000
407200 Juvenile Court Clerk	350,000	0	0	0	350,000
407200 Clerk & Master, Chancery Court	920,400	0	0	0	920,400
407200 Criminal Court Clerk	1,425,900	0	0	0	1,425,900
Subtotal Commissions & Fees - Court Clerks	3,696,300	0	0	0	3,696,300

Commissions and Fees - Elected Officials

407300 County Clerk	9,200,000	0	0	0	9,200,000
407300 Register of Deeds	2,250,000	0	0	0	2,250,000
Subtotal Commission & Fees - Elected Off.	11,450,000	0	0	0	11,450,000

TOTAL COMMISSIONS AND FEES

\$15,146,300	\$0	\$0	\$0	\$15,146,300
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CHARGES FOR CURRENT SERVICES:**Charges for Current Services - Goods**

407601 Photostat and Microfilming	\$257,500	\$0	\$0	\$0	\$257,500
407604 Sales of Maps	600	0	0	0	600
407605 Sales of Voter Registration Lists	3,000	0	0	0	3,000
407606 Recycled Materials	10,000	0	0	30,000	40,000
407609 Code Book	100	0	0	0	100
407613 Building Permit Data	100	0	0	0	100
407619 Video	8,000	0	0	0	8,000
407627 Certificates	650,000	0	0	0	650,000
407651 Medical Reports	1,000	0	0	0	1,000
407654 Concessions	247,000	0	0	0	247,000
407655 Re-sale Inventory	7,500	0	0	0	7,500
Subtotal Charges for Current Services - GSD	1,184,800	0	0	30,000	1,214,800

Charges for Current Services - Services

407700 Community Education Fees	138,000	0	0	0	138,000
407701 Building Appeals	20,000	0	0	0	20,000
407701 Electrical Appeals	96,000	0	0	0	96,000
407701 Mech/Gas Appeals	59,000	0	0	0	59,000
407701 Plumbing Appeals	59,000	0	0	0	59,000
407701 Zoning Appeals	50,000	0	0	0	50,000
407705 Small Wireless Facility Fee	25,000	0	0	0	25,000
407707 Plans Examination - Codes	1,850,000	0	0	0	1,850,000
407708 Zone Change	1,142,400	0	0	0	1,142,400
407711 Planned Unit Development Review	257,200	0	0	0	257,200
407713 Foreign Trade Zone Fees	24,900	0	0	0	24,900
407718 Metro Clerk - Lobbyist Registration	11,500	0	0	0	11,500
407719 Sheriff Background Check	10,000	0	0	0	10,000
407721 Supervision Fees	220,000	0	0	0	220,000
407724 FHA-VA Inspection Fees	100	0	0	0	100
407728 Subdivision Review Fees	353,700	0	0	0	353,700
407730 Police Secondary Employment	6,533,400	0	0	0	6,533,400
407731 Primary Clinic Fees - Individuals	155,500	0	0	0	155,500
407732 Primary Care - Insurance	6,000	0	0	0	6,000
407733 Vehicle Emission Test	2,103,000	0	0	0	2,103,000
407736 Police Investigation Fee	3,000	0	0	0	3,000
407737 State Inspection	1,500,000	0	0	0	1,500,000
407739 BTC Prescription Co-Pymts	25,000	0	0	0	25,000
407740 State Inspection-Summer Food	9,000	0	0	0	9,000
407743 Parking Fees	1,100,000	0	0	0	1,100,000
407744 St and Alley Map Amend	15,000	0	0	0	15,000
407746 Family Planning Fees	30,000	0	0	0	30,000
407749 Spec Police Commission	15,400	0	0	0	15,400
407755 Abandon Vehicles	2,700	0	0	0	2,700

Section I: General Services District
Fiscal Year
Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations
2020

Object Acct	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
407759 Engineering Design	\$26,000	\$0	\$0	\$0	\$26,000
407759 Pool Plan Review	5,000	0	0	0	5,000
407762 Host Fee	700,000	0	0	0	700,000
407763 Residential Permit Parking	5,300	0	0	0	5,300
407764 Loading Zone Permits	7,800	0	0	0	7,800
407765 Valet Parking Permits	5,300	0	0	0	5,300
407769 Comm Plan Amend Fees	46,000	0	0	0	46,000
407777 ACSI EMS EMSM Collections	200,000	0	0	0	200,000
407778 General Services Support	951,400	0	0	0	951,400
407779 MARS-Emergency Ambulance	8,700,000	0	0	0	8,700,000
407782 Telephone-Non Metro	6,300	0	0	0	6,300
407783 Impound/Boarding Fees	50,000	0	0	0	50,000
407784 MNPS Fees (Sundry, Summer and Pre-K Tuition)	0	0	0	2,000,000	2,000,000
407788 Serve Summons Costs - Sheriff	1,820,000	0	0	0	1,820,000
407789 Inmate Process Fees	100,000	0	0	0	100,000
407790 Medical Co-Pay - Inmates	21,000	0	0	0	21,000
407791 Inmate Board	9,000	0	0	0	9,000
407793 Out of County Processing	530,000	0	0	0	530,000
407797 Landlord Registration Fees	65,000	0	0	0	65,000
Subtotal- Charges for Current Services - Serv.	29,062,900	0	0	2,000,000	31,062,900
Charges for Current Services - User Fees					
407801 Admissions-Community Centers	400,000	0	0	0	400,000
407801 Admissions-Parks	2,100,000	0	0	0	2,100,000
407801 Rental-Parks	1,103,500	0	0	0	1,103,500
407801 Sportsplex Org Leagues-Parks	500,000	0	0	0	500,000
407801 Admissions Sportsplex-Parks	800,000	0	0	0	800,000
407801 Admissions-Wave Pool	400,000	0	0	0	400,000
407803 Green Fees	3,120,000	0	0	0	3,120,000
407803 Driving Range Fees	290,000	0	0	0	290,000
407803 Rentals	1,005,000	0	0	0	1,005,000
407803 Tennis Fees	180,000	0	0	0	180,000
407803 Athletic Fees	35,000	0	0	0	35,000
407807 Workshop Fees - Class	520,000	0	0	0	520,000
407808 Facility Use Fee	8,000	0	0	0	8,000
407808 Facility Use - Dock	20,000	0	0	0	20,000
407808 Facility Use - Softball Field	220,000	0	0	0	220,000
407808 Facility Use - Horse Stable	700	0	0	0	700
407808 Facility Use - Parks	375,000	0	0	0	375,000
407808 Facility Use - Picnic Area	100,000	0	0	0	100,000
407815 Public Library Fees	87,200	0	0	0	87,200
Subtotal Charges for Current Services - Fees	11,264,400	0	0	0	11,264,400
Charges for Current Services - Other Services					
407901 Legal Services	4,600	0	0	0	4,600
407910 Staff Services	680,000	0	0	0	680,000
Subtotal Charges for Current Services - Other	684,600	0	0	0	684,600
TOTAL CHARGES FOR CURRENT Services	\$42,196,700	\$0	\$0	\$2,030,000	\$44,226,700
COMPENSATION FROM PROPERTY:					
408603 Gain (Loss) Equip/Other	\$0	\$0	\$0	\$40,000	\$40,000
408604 Gain (Loss) Real Property	0	41,500,000	0	0	41,500,000
408702 External Source Recovery	0	0	0	3,000	3,000
408703 Subrogation Recovery	100,000	0	0	0	100,000
408800 Rental	430,600	0	0	1,600,000	2,030,600
TOTAL COMPENSATION FROM PROPERTY	\$530,600	\$41,500,000	\$0	\$1,643,000	\$43,673,600

Section I: General Services District
Fiscal Year
Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations
2020

Object Acct	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
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CONTRIBUTIONS AND GIFTS:

409300 Contributions-Group/Indiv: MNPS	\$0	\$0	\$0	\$300,000	\$300,000
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TOTAL CONTRIBUTIONS AND GIFTS

\$0	\$0	\$0	\$300,000	\$300,000
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MISCELLANEOUS:

409513 Finders Fees-Rtn SSI	\$100,000	\$0	\$0	\$0	\$100,000
409514 Cost Reimbursement	495,400	0	0	0	495,400
409518 Other	25,000	0	0	150,000	175,000
420200 Bond Interest Tax Credit-(IRS BABS Subsidy)	0	4,843,400	0	0	4,843,400
418129 Misc. Rebates	0	0	0	30,000	30,000

TOTAL MISCELLANEOUS

\$620,400	\$4,843,400	\$0	\$180,000	\$5,643,800
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OPERATING TRANSFERS IN

431001 Transfer Operational: GSD	\$0	\$32,421,600	\$0	\$0	\$32,421,600
431001 Transfer Operational: MNPS	0	0	1,599,600	0	1,599,600
431001 Transfer Operational: Surplus Parking	770,600	0	0	0	770,600
431001 Transfer Operational: Parks Resale	685,000	0	0	0	685,000
431001 Transfer Operational: Community Education	20,000	0	0	0	20,000
431001 Transfer Operational: Surplus Property	1,000,000	0	0	0	1,000,000
431100 Transfer Legal Services: MNPS	192,000	0	0	0	192,000
431100 Transfer Legal Services: Non-MNPS	2,265,400	0	0	0	2,265,400
431103 Transfer Department Indirect: Police Task Force	103,000	0	0	0	103,000
431220 Transfer Police Services: USD	481,000	0	0	0	481,000
431500 Transfer Debt Service: Surplus Parking	0	2,491,900	0	0	2,491,900
431501 Transfer Stadium Debt: GSD	0	3,200,000	0	0	3,200,000
431510 Transfer Self Funded Debt: Storm Water	0	4,700,000	0	0	4,700,000
431520 Transfer Energy Plan: GSD	0	321,300	0	0	321,300
431552 Transfer MNPS Indirect: MNPS	0	0	0	2,300,000	2,300,000
431565 Transfer MNPS Transportation: MNPS	0	0	0	500,000	500,000
431800 Transfer Hotel Occupancy	13,538,200	3,764,800	0	0	17,303,000
431809 Transfer HOT Short-term Rental	1,444,200	0	0	0	1,444,200

TOTAL OPERATING TRANSFERS IN

\$20,499,400	\$46,899,600	\$1,599,600	\$2,800,000	\$71,798,600
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OPERATING TRANSFERS FOR LOCAP

442002 POL - MDHA Task Force	\$99,700	\$0	\$0	\$0	\$99,700
442002 HEA - Health Dept Grant Fund	1,051,100	0	0	0	1,051,100
442002 MDHA	1,900	0	0	0	1,900
442002 Farmer's Market	112,500	0	0	0	112,500
442002 State Fair Admin	229,100	0	0	0	229,100
442002 Municipal Auditorium	96,900	0	0	0	96,900
442002 GSR - Surplus Property Auction	352,200	0	0	0	352,200
442002 W & S Operating	6,292,700	0	0	0	6,292,700
442002 Storm Water	837,200	0	0	0	837,200

OPERATING TRANSFERS FOR LOCAP

\$9,073,300	\$0	\$0	\$0	\$9,073,300
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TOTAL REVENUE TO SUPPORT APPROPRIATIONS

\$993,609,000	\$207,650,400	\$110,554,700	\$914,475,600	\$2,226,289,700
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Section I: General Services District
Schedule B: General Fund Appropriations

Fiscal Year
2020

<u>Dept Number</u>	<u>Description</u>	<u>Department or Function Total</u>
GENERAL GOVERNMENT:		
01	Administration	
	Internal Support:	
01101408	Budget Adjustment Savings*	(\$12,907,300)
	* The Director of Finance is hereby authorized to allocate and transfer budget appropriations to or from the budgets of the various departments and accounts to recognize savings in this account during the fiscal year.	
01101127	Facility Rental	763,700
01101227	HIPAA Compliance	40,000
01101301	Insurance Reserve	625,100
01101303	Corp Dues/Contribution	713,500
01101308	Judgments and Losses	1,760,100
01101315	Pay Plan Improvements*	21,155,000
	* Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.	
01101412	Post Audits	1,536,000
01101416	Subsidy Advance Planning*	241,300
	* The Director of Finance is hereby authorized to transfer required funds to the Advanced Planning and Research Fund to fund Metro obligations toward MPO planning and research studies. In the case of multi-county grants, Metro shall only fund its proportionate share of the grant match as certified by the Director of Planning and approved by the Director of Finance.	
01101157	Staffing Studies - Public Safety, Public Works and Others	250,000
01101121	Performance Audit for Public Property Services	200,000
01101996	Transfer General Fund 4% Reserve Fund	33,575,600
Subtotal Administration Internal Support		47,953,000
Employee Benefits:		
01101104	County Retirement Match	3,501,900
01101107	Contribution Teachers Retirement Match	6,900,400
01101109	Health Insurance Match	56,455,500
01101110	Death Benefit Payments	200,000
01101114	Unemployment Compensation	100,000
01101115	Life Insurance Match	3,121,200
01101140	Benefit Adjustments*	3,960,200
	* Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation, and the fringe benefit budget appropriations of the various departments and accounts of this fund, to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.	
01101145	TCRS Pension Contribution	39,000
01101658	Self Insured Excise Tax	75,000
01101131	Study Formulating Comm	150,000
Subtotal Administration Employee Benefits		74,503,200
Contingency:		
01101224	Contingency Subrogation*	100,000
	* Account 01101224 is subject to transfer to various departments, agencies, etc. upon approval of the Department of Law and submittal of budget detail to the Department of Finance.	
01101298	Contingency Local Match	50,000
01101309	Contingency Account	50,000
Subtotal Administration Contingency		200,000
Total 01 Administration		122,656,200
01101667	Election Day & Early Voting	2,525,000
01101676	Internal Services	1,085,000

Section I: General Services District
Schedule B: General Fund Appropriations

Fiscal Year
2020

<u>Dept Number</u>	<u>Description</u>	<u>Department or Function Total</u>
02	Metropolitan Council	\$2,317,900
03	Metropolitan Clerk	901,700
04	Mayor's Office	4,645,600
05	Election Commission	2,985,000
06	Department of Law	6,331,400
07	Planning Commission	4,863,800
08	Human Resources	5,572,200
09	Register of Deeds	276,500
10	General Services	26,041,900
11	Historical Commission	1,124,800
49	Office of Emergency Management	899,300
91	Emergency Communications Center	15,547,100
TOTAL GENERAL GOVERNMENT FUNCTION		\$197,773,400
FISCAL ADMINISTRATION:		
15	Finance	\$10,091,400
16	Assessor of Property	7,982,100
17	Trustee	2,395,100
18	County Clerk	4,800,000
48	Internal Audit	1,566,100
TOTAL FISCAL ADMINISTRATION FUNCTION		\$26,834,700
ADMINISTRATION OF JUSTICE:		
19	District Attorney	\$7,421,500
21	Public Defender	9,079,400
22	Juvenile Court Clerk	1,918,100
23	Circuit Court Clerk	3,431,700
24	Criminal Court Clerk	6,369,100
25	Clerk and Master - Chancery	1,645,700
26	Juvenile Court	13,515,400
27	General Sessions Court	12,303,900
28	State Trial Courts*	9,065,900
	* Any reimbursements from the State of Tennessee for expenses incurred by the State Trial Courts will be remitted to the General Fund.	
29	Justice Integration Services	2,962,400
47	Criminal Justice Planning	540,000
51	Metro Family Safety*	2,353,300
	* Of the \$2,311,100 appropriated to Family Safety, the Legal Aid Society shall receive a grant of \$169,000 and the YWCA shall receive a grant of \$275,000 from these appropriations.	
TOTAL ADMINISTRATION OF JUSTICE FUNCTION		\$70,606,400
LAW ENFORCEMENT AND CARE OF PRISONERS:		
01101148	ADM Body Worn Camera Implementation*	\$2,379,200
	* The Director of Finance is hereby authorized to allocate and transfer this budget appropriation to the budgets of the various departments involved with the implementation of body worn cameras.	
01101149	Building Security*	1,244,000
	* The Director of Finance is hereby authorized to allocate and transfer this budget appropriation to the budget of the Sheriff's Office for the purpose of providing building security at various Metro facilities.	
30	Sheriff's Office	74,650,200
31	Police Department	202,351,400
52	Community Oversight Board	1,500,000
TOTAL LAW ENFORCEMENT AND CARE OF PRISONERS FUNCTION		\$282,124,800
FIRE PREVENTION AND CONTROL:		
32	Fire Department and EMS Services	\$59,240,400
TOTAL FIRE PREVENTION AND CONTROL FUNCTION		\$59,240,400

Section I: General Services District
Schedule B: General Fund Appropriations

Fiscal Year
2020

<u>Dept Number</u>	<u>Description</u>	<u>Department or Function Total</u>
REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT:		
01	Economic Development	
	01101118 Economic Job Development Incentive Dell	\$500,000
	01101136 UBS Economic Incentive	410,500
	01101137 HCA Charlotte - Econ Incentive	1,260,500
	01101141 Econ/Job Inc Warner Music	60,500
	01101213 Nashville Career Advancement Center (NCAC) Local Match	417,300
	01101222 Coliseum Capital Maintenance Fund Transfer	1,000,000
	01101225 GSD Debt Transfer - Stadium	3,200,000
	01101506 Partnership 2020	350,000
	01101692 Housing Incentive Pilot	300,000
	01101578 Barnes Affordable Housing Trust*	10,000,000
	* This appropriation shall be partially funded by revenues from hotel/motel tax revenues, pursuant to Section 5.12.060 of the Metropolitan Code of Laws.	
	01101645 Contribute The Nashville Entrepreneur Center	125,000
	01101650 Small Business Incentive	200,000
	01101678 Sounds Ballpark Debt Service	775,000
	01101693 MDHA VASH Pilot Program	100,000
	01101638 ADM TSU Foundation	50,000
	01101995 Tax Increment Payment - IDB	1,247,000
	01101998 Tax Increment Payment - MDHA	15,713,000
	01101144 ADM Econ/Job Incnt Bridgestone	500,000
	01101153 Business Incubation Center	100,000
	Subtotal 01 Administration - Economic Development	36,308,800
33	Codes Administration	11,206,500
34	Beer Board	490,500
TOTAL REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT FUNCTION		\$48,005,800
SOCIAL SERVICES		
37	Social Services*	\$7,482,600
	* Of the \$7,482,600 appropriated to Social Services, The Guest House shall receive a grant of \$450,000 from these appropriations.	
44	Human Relations Commission	511,000
TOTAL SOCIAL SERVICES		\$7,993,600
HEALTH AND HOSPITALS		
	01101426 Subsidy Hospital Authority	\$43,112,100
	* The Our Kids program shall receive a grant of \$200,000 from these appropriations	
	01101432 Subsidy BLTC Mgmt Contract	3,500,000
	01101433 Knowles Home Mgmt Contract	2,000,000
	01101613 Correctional Healthcare	13,322,100
	01101614 Forensic Medical Examiner	5,370,000
38	Health Department	23,826,900
TOTAL HEALTH AND HOSPITALS FUNCTION		\$91,131,100
PUBLIC LIBRARY SYSTEM:		
39	Public Library	\$31,786,200
TOTAL PUBLIC LIBRARY SYSTEM FUNCTION		\$31,786,200
RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT:		
01	Community Support:	
	01101204 Metro Action Commission (MAC)	\$5,474,900
	01101326 Property Tax Relief Program	3,550,000
	01101502 Contribute Nashville Symphony	15,000
	01101503 Contribute Adventure Science Center*	175,000
	* Appropriation pursuant to T.C.A. § 7-3-314	
	01101521 Contribute Humane Association	12,500
	01101534 Contribute Sister Cities	80,000

Section I: General Services District
Schedule B: General Fund Appropriations

Fiscal Year
2020

<u>Dept Number</u>	<u>Description</u>	<u>Department or Function Total</u>
	01101555 Contribute Second Harvest	\$200,000
	01101557 Contribute Andrew Jackson Foundation	125,000
	01101151 Bridgeway Connections	10,000
	01101152 Justice for Our Neighbors	50,000
	01101154 St. Thomas Foundation - Safety Net Consortium of Mid. TN	25,000
	01101155 Sexual Assault Center	100,000
	01101156 Tennessee Immigrant & Refugee Rights Coalition (TIRRC)	50,000
	01101587 Contribute Alignment Nashville	150,000
	01101631 Contribute Fifty Foward	125,000
	01101661 Nashville Civic Design Center	125,000
	01101663 Contribute In Full Motion	250,000
	01101686 Public Education Foundation	275,000
	01101687 Summer Youth Employment Program	2,900,000
	01101670 Nashville LGBT Chamber	25,000
	01101671 Nashville Black Chamber	25,000
	01101672 Tennessee Latin American Chamber	25,000
	01101673 Nashville Area Hispanic Chamber	25,000
	01101147 Nashville State Cmty College Fndtn - GRAD Program	1,000,000
	Subtotal 01 Administration - Community Support	14,792,400
35	Agricultural Extension	331,400
40	Parks and Recreation	42,142,200
41	Arts Commission	3,759,700
70	Community Education Commission	520,300
64	Sports Authority	865,500
TOTAL RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT		\$62,411,500
INFRASTRUCTURE AND TRANSPORTATION		
	01101117 Subsidy Regional Transportation Authority (RTA)	\$320,200
	01101237 Commuter Rail	1,500,000
	01101304 Subsidy Metropolitan Transit Authority (MTA)	48,635,900
	01101691 NCAC Nash Constr Readiness	625,000
42	Public Works GSD General Fund Functions	26,470,700
42	Public Works GSD Waste Management Transfers	5,727,700
TOTAL INFRASTRUCTURE AND TRANSPORTATION		\$83,279,500
OPERATING TRANSFERS		
	01102160 Operating Transfer to GSD Debt Service Fund	\$32,421,600
TOTAL TRANSFERS		\$32,421,600
TOTAL GENERAL FUND OF THE GENERAL SERVICES DISTRICT		\$993,609,000

Section I: General Services District
Schedule C: Debt Services Funds Appropriations

Fiscal Year
2020

Appropriation by Fund:			Appropriation
Debt Service Administration			
25104	MNPS Debt Service		\$110,554,700
20115	GSD Debt Service		207,650,400
TOTAL DEBT SERVICE FUNDS - GSD			\$318,205,100

Debt Service Requirements by Fund		PRINCIPAL	INTEREST	OTHER	TOTAL
25104	MNPS DEBT SERVICE FUND (BU-80106000)				
	Outstanding G.O. MNPS Bonds	\$58,559,100	\$42,179,200	\$0	\$100,738,300
	Redemption, Cremation and Management Fees	0	0	567,400	567,400
	Treasury Internal Service Fees	0	0	77,900	77,900
	Qualified Zone Academy Bonds, 2005 (QZAB)	0	0	414,600	414,600
	Qualified School Capital Projects, 2009 (QSCB)	0	0	1,637,800	1,637,800
	Qualified School Capital Projects, 2010 (QSCB)	0	0	3,942,300	3,942,300
	Commerical Paper (Bonds Anticipation Loans)	0	3,176,400	0	3,176,400
	TOTAL MNPS DEBT SERVICE FUND (25104 / 80106000)	\$58,559,100	\$45,355,600	\$6,640,000	\$110,554,700
20115	GSD DEBT SERVICE FUND (BU-90101000)				
	Outstanding G.O. GSD Bonds:	\$110,709,700	\$86,929,000	\$0	\$197,638,700
	Redemption, Cremation and Management Fees	0	0	1,249,300	1,249,300
	Treasury Internal Service Fees	0	0	151,700	151,700
	Commerical Paper (Bonds Anticipation Loans)	0	6,993,400	0	6,993,400
	Swap Agreement (G.O. Refunding Bonds, Series 2006A)	0	1,617,300	0	1,617,300
	TOTAL G.S.D. DEBT SERVICE FUND (20115 / 90101000)	\$110,709,700	\$95,539,700	\$1,401,000	\$207,650,400

Section I:	General Services District	Fiscal Year
Schedule D:	Special Revenue, Internal Service, & Enterprise Funds	2020
Summary Of Estimated Revenue And Fund Balances To Support Appropriations		

Fund Number	Description	Revenues and Fund Balances To Support Appropriations	Appropriations
SPECIAL REVENUE/GRANT FUNDS:			
30004	Register's Computer Fund	\$2,300	\$2,300
30005	Central Business Imp District	2,858,900	2,858,900
30006	Animal Control Donations	40,000	40,000
30020	State Trial Court Drug Enforcement	466,400	466,400
30027	General Sessions Drug Court	30,000	30,000
30031	Hotel Occ Convention Ctr 2007	20,967,200	20,967,200
30034	Criminal Court Clerk Computerizat	215,900	215,900
30041	Event and Marketing	4,087,000	4,087,000
30042	Hotel Occ Conv Ctr 1% Tax	14,982,400	14,982,400
30043	Hotel Occ Conv Ctr 2007 1% Tax	13,039,600	13,039,600
30044	Hotel Occ Tourist Promotion	26,200,000	26,200,000
30045	Hotel Occ Tourist Related	14,982,400	14,982,400
30046	Hotel Occ General Fund 1%	14,982,400	14,982,400
30047	Hotel Occ 2007 1% SecondaryTDZ	1,942,800	1,942,800
30064	CBID Fee Event and Marketing (30064)	2,375,400	2,375,400
30072	Animal Education and Welfare	5,000	5,000
30075	POL 2016 JAG Grant	20,600	20,600
30076	Mayor's Office Donations	6,100	6,100
30077	Finance Department Donations	2,600	2,600
30084	POL 2017 JAG Grant	439,500	439,500
30086	POL JAG Grant 2018	495,300	495,300
30088	Hotel Occ Tourist Promotion DS	3,764,800	3,764,800
30101	Metro Major Drug Program	900,000	900,000
30102	DUI Offender	58,000	58,000
30103	DA Fraud & Economic Crime	60,000	60,000
30104	DA Special Operations	40,000	40,000
30107	DA EVAP Act	10,000	10,000
30114	Barnes Fund for Affordable Hsg	36,866,500	36,866,500
30118	County Clerk Computer Fund	85,000	85,000
30122	Juvenile Court Clerk Computer Fund	16,000	16,000
30130	Mediation Services Fund*	120,000	120,000
	* These funds shall be administered in accordance with BL2012-160 and T.C.A. § 16-20-101 et seq. and shall be allocated to the Nashville Conflict Resolution Center		
30145	Sheriff CCA Contract	17,046,100	17,046,100
30146	Police Unauth Substance Abuse	2,300	2,300
30147	Police Drug Enforcement	2,875,600	2,875,600
30149	Police Federal Drug Enforcement	310,000	310,000
30151	Victim Witness Protection	5,800	5,800
30154	POL State Felony Forfeitures	87,000	87,000
30155	POL State Gambling Forfeitures	1,212,300	1,212,300
30156	Police Federal Forfeitures	491,000	491,000
30157	Police Sex Offender Registry	120,500	120,500
30158	Police Donations Fund	14,900	14,900
30159	Police State Anti-Human Traffic	40,000	40,000
30170	Community Education	288,000	288,000
30200	Police Task Force Fund	1,391,800	1,391,800
30204	Health Title V Clean Air Act	100,000	100,000
30206	Health Clean Air Permit Program	225,000	225,000
30215	Finance Innovation Investment	338,600	338,600
30218	County Clerk Title Fees	45,000	45,000
30318	County Clerk EIVS Fees	5,000	5,000
30404	Library Special Projects	106,500	106,500
30401	Library Services	88,000	88,000
30407	LIB NAZA JAG Grant	99,900	99,900
30501	Solid Waste Mgmt	29,838,500	29,838,500
30502	Solid Waste Grant	210,700	210,700
30503	Public Works Tire Waste	550,000	550,000
30508	Public Works Sidewalk	3,000,000	3,000,000
30509	PW Surplus Parking Fund	12,606,800	12,606,800

Section I: General Services District
Schedule D: Special Revenue, Internal Service, & Enterprise Funds
Summary Of Estimated Revenue And Fund Balances To Support Appropriations

Fiscal Year
2020

Fund Number	Description	Revenues and Fund Balances To Support Appropriations	Appropriations
30511	Public Works Paving	\$4,000,000	\$4,000,000
30600	Demolition Fund	275,000	275,000
30702	Advance Planning and Research	50,000	50,000
30704	Planning Grant Fund	966,000	966,000
30764	Metro Area Computer Mapping	81,600	81,600
30801	Parks Special Projects	200,000	200,000
30802	Parks Resale Inventory	2,000,000	2,000,000
31009	NCAC Other Grants	1,160,000	1,160,000
31500	MAC Administration and Leasehold	6,401,900	6,401,900
31501	MAC Local Programs	1,500	1,500
31502	MAC Headstart Grant	17,056,100	17,056,100
31503	MAC LIHEAP Grant	6,500,000	6,500,000
31504	MAC CSBG Grant	1,686,500	1,686,500
31505	MAC Summer Food	750,100	750,000
31506	MAC CACFP	1,134,600	1,134,400
31508	MAC BF/AF Care Program	320,000	320,000
31511	MAC Parent Club Federal Funds	4,500	4,500
31512	MAC Community Srvc Assistance	200,000	200,000
31514	MAC Comsrv Poverty Summit	25,100	25,100
31519	MAC Share the Warmth	50,000	50,000
32051	Office of Family Safety Grant Fund	588,700	588,700
32004	Mayor's Office Grants	162,600	162,600
32200	HEA Health Dept Grant Fund	24,684,500	24,684,500
32211	Historical Commission Grant Fund	24,000	24,000
32219	DA District Attorney Grant Fund	317,200	317,200
32226	Juvenile Court Grant Fund	2,077,300	2,077,300
32227	GSC Gen Sess Ct Grant Fund	156,700	156,700
32228	STC State Trial Courts Grant Fund	3,119,500	3,119,500
32229	GSC Veteran's Treatment Court Operations	17,500	17,500
32230	SHE Sheriff Grant Fund	117,700	117,700
32231	Police Grant Fund	1,254,500	1,254,500
32233	Police VOCA OFS Grant	746,100	746,100
32237	Social Services Grant Fund	1,754,200	1,754,200
32241	Art Commission Grant Fund	85,000	85,000
32250	OEM Grant Fund	700,400	700,400
32300	PAR Parks Dept Grant Fund	88,000	88,000
32305	MAY ECD Financial Empowerment	41,200	41,200
33000	PAR Parks Master Plan	268,700	268,700
33024	Criminal Crt Clk Victims Asst	150,000	150,000
35132	MNPS Federal/State Grants	89,480,000	89,480,000
35135	MNPS Charter School	139,474,400	139,474,400
35158	MNPS School Lunchroom	50,511,900	50,511,900
38005	Gulch Central Business Imp Dst	507,500	507,500
39005	South Nashville Central Business Imp Dt	100,000	100,000
INTERNAL SERVICE FUNDS:			
51137	Information Technology Services	29,510,500	29,510,500
51154	Office of Fleet Management	22,020,700	22,020,700
51180	Treasury Management	875,400	875,400
55146	MNPS Print Shop	600,000	600,000
ENTERPRISE FUNDS:			
60008	Sports Authority	865,500	865,500
60152	Farmer's Market	2,052,300	2,052,300
60156	State Fair	3,297,400	3,297,400
60161	Municipal Auditorium	1,936,000	1,936,000
60271	Music City Center Operations	44,237,900	42,822,100
61190	Surplus Property Auction	1,126,300	1,126,300
61200	Police Impound	475,000	375,000
68201	DES Oper General Acct	20,389,000	20,389,000

Section I: General Services District
Schedule E: Schools Fund Appropriations

Fiscal Year
2020

Fund Number	Description	Appropriations
35131	MNPS General Purpose Fund *	
	Operational (BU-80111000)	\$909,462,600
	Property Tax Increment	11,222,000
	Total - General Purpose School Fund Appropriation	<u>920,684,600</u>
	Budget Adjustment Savings	(6,209,000)
	Total - General Purpose School Fund Appropriation	<u><u>\$914,475,600</u></u>

Note: MNPS General Purpose Fund (fund 35131) revenues are detailed in Schedule I-A of this Ordinance.

* From the funds appropriated to the Metropolitan Board of Public Education, there is appropriated the sum of \$4,285,000 for the purpose of funding the actuarial contribution to the Metro Teachers Pension Plan.

SECTION II: THE URBAN SERVICES DISTRICT

Provisions for Prorating Property Taxes:

2018 (Preceding) and Prior Years: 2018 and prior years' Property Taxes of the Urban Services District and/or the former City of Nashville, collected during Fiscal Year 2020, are to be prorated consistent with the tax levy ordinance applicable for the tax year and fiscal year in which the tax was originally levied.

2019 Property Taxes: 2019 Property Taxes of the Urban Services District, collected during Fiscal Year 2020, are to be prorated consistent with the tax levy ordinance for Fiscal Year 2020.

Therefore, all such taxes are prorated as follows:

<u>Fund</u>	<u>Percent</u>
18301 USD General Fund	85.3333%
28315 USD Debt Service Fund	14.6667%
	<u>100.0000%</u>

Section II: Urban Services District
Fiscal Year
Schedule A: Estimated Revenues & Appropriated Fund Balances Supporting Appropriations
2020

Account Number	Revenue Source Or Description	18301 General Fund	28315 Debt Service Fund	Total
PROPERTY TAXES:				
Property Taxes - Current Year				
401110	Real Property - current year	\$86,501,800	\$14,875,900	\$101,377,700
401120	Personal Property - current year	4,688,200	805,800	5,494,000
401130	Public Utility - current year	2,319,600	398,700	2,718,300
401201	Delinqnt RealPrpTaxSold-cur yr	2,326,400	391,500	2,717,900
	Subtotal Property Taxes - Current Year	<u>95,836,000</u>	<u>16,471,900</u>	<u>112,307,900</u>
Property Taxes - Non Current Year				
401212	Real-Collection -preceding year	\$78,000	\$15,600	\$93,600
401213	Real-Collection-C&M -preceding year	10,900	2,100	13,000
401222	Personal Collection - preceding year	12,200	2,400	14,600
401224	Personal Collection-C&M - preceding year	67,000	13,200	80,200
401232	Public Utility Collection - preceding year	100	0	100
401234	Public Utility-C&M Tax Lit preceeding	14,900	3,200	18,100
401310	Real Property-C&M -preceding year	17,800	3,400	21,200
401311	Real Property-Trustee-preceeding year	8,800	1,700	10,500
401320	Personalty-Trustee-prior	4,600	400	5,000
401324	Personal-C & M Tax Lit Pri	22,200	7,800	30,000
401330	Public Utility - prior year	19,600	2,800	22,400
401334	Public Utility - C & M Tax Lit Pri	3,000	500	3,500
401510	Interest/Penalty - Trustee	39,400	0	39,400
401520	Interest/Penalty - Collections	35,700	0	35,700
401530	Interest/Penalty - C & M	45,100	0	45,100
401542	Interest Prop Tax Sold	131,900	0	131,900
401610	In-Lieu - current	17,901,300	0	17,901,300
401960	Premium Prop Tax Sold	133,200	0	133,200
	Subtotal Property Taxes - Non Current Year	<u>18,545,700</u>	<u>53,100</u>	<u>18,598,800</u>
	TOTAL PROPERTY TAXES	<u>\$114,381,700</u>	<u>\$16,525,000</u>	<u>\$130,906,700</u>
OTHER TAXES, LICENSES, AND PERMITS:				
403204	Alcoholic Beverage Gross Receipts Tax	\$2,548,600	\$366,900	\$2,915,500
	TOTAL OTHER TAXES, LICENSES, AND PERMITS	<u>\$2,548,600</u>	<u>\$366,900</u>	<u>\$2,915,500</u>
REVENUE FROM OTHER GOVERNMENT AGENCIES:				
Other Agencies - State Direct				
406415	TN Cost Reimbursement	\$402,600	\$0	\$402,600
	TOTAL REVENUE FROM OTHER GOVERNMENTS AGENCIES	<u>\$402,600</u>	<u>\$0</u>	<u>\$402,600</u>
CHARGES FOR CURRENT SERVICES:				
Charges for Current Services - Goods				
407747	Fire Protection	\$55,300	\$0	\$55,300
407756	Back Door Garbage Collection	88,000	0	88,000
	TOTAL CHARGES FOR CURRENT SERVICES	<u>\$143,300</u>	<u>\$0</u>	<u>\$143,300</u>

Section II: Urban Services District

Fiscal Year

Schedule A: Estimated Revenues & Appropriated Fund Balances Supporting Appropriations

2020

Account Number	Revenue Source Or Description	18301 General Fund	28315 Debt Service Fund	Total
COMPENSATION FROM PROPERTY:				
408703	Subrogation Recoveries	\$100,000	\$0	\$100,000
TOTAL COMPENSATION FROM PROPERTY		<u>\$100,000</u>	<u>\$0</u>	<u>\$100,000</u>
OPERATING TRANSFERS IN				
431500	Transfer from Public Works Solid Waste for Debt Service	\$0	\$583,400	\$583,400
431510	Transfer Debt Service - DES Self Funding	0	1,192,300	1,192,300
TOTAL OPERATING TRANSFERS IN		<u>\$0</u>	<u>\$1,775,700</u>	<u>\$1,775,700</u>
TOTAL REVENUE TO URBAN SERVICES DISTRICT		<u>\$117,576,200</u>	<u>\$18,667,600</u>	<u>\$136,243,800</u>
APPROPRIATIONS OF FUND BALANCES:				
335000	Undesignated Fund Balance	\$7,300,000	\$0	\$7,300,000
TOTAL AVAILABLE TO SUPPORT APPROPRIATIONS		<u>\$124,876,200</u>	<u>\$18,667,600</u>	<u>\$143,543,800</u>

**Section II:
Schedule B:**

**Urban Services District
General Fund Appropriations**

**Fiscal Year
2020**

Dept Number	Description	Department or Function Total
GENERAL GOVERNMENT:		
01	Administrative	
	Internal Support:	
01191408	Budget Adjustment Savings	(\$593,200)
01191301	Insurance and Reserve	114,500
01191308	Judgements and Losses	7,800
01191315	Pay Plan Improvements*	2,125,900
	* Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.	
	Subtotal Internal Support	1,655,000
	Employee Benefits:	
01191102	Police/Fire Retirement Match	8,873,000
01191103	Civil Service Retirement Match	5,424,700
01191106	Teacher Pensions Match	4,592,400
01191109	Health Insurance Match	1,239,300
01191115	Life Insurance Match	47,800
01191140	Benefits Adjustments*	1,671,300
	* Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation, and the fringe benefit budget appropriations of the various departments and accounts of this fund, to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.	
	Subtotal Employee Benefits	21,848,500
	Contingency:	
01191224	Contingency Subrogation*	100,000
	* Account 01191224 is subject to transfer to various departments, agencies, etc. upon approval of the of the Department of Law and submittal of budget detail to the Department of Finance.	
01191309	Contingency Account	50,000
	Subtotal Contingency	150,000
	TOTAL GENERAL GOVERNMENT	\$23,653,500
LAW ENFORCEMENT AND CARE OF PRISONERS:		
31	Extra Police Protection	\$481,000
	TOTAL LAW ENFORCEMENT AND CARE OF PRISONERS FUNCTION	\$481,000
FIRE PREVENTION AND CONTROL:		
32	Fire	\$70,777,200
	TOTAL FIRE PREVENTION AND CONTROL FUNCTION	\$70,777,200
REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT:		
	Economic Development:	
01	01191998 Tax Increment Payment - MDHA	\$3,835,700
	TOTAL REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT FUNCTION	\$3,835,700
RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT:		
01	Community Support:	
01191326	Property Tax Relief	\$350,000
	TOTAL RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT	\$350,000

Section II:
Schedule B:

Urban Services District
General Fund Appropriations

Fiscal Year
2020

Dept Number	Description	Department or Function Total
INFRASTRUCTURE AND TRANSPORTATION		
42	Public Works USD General Fund Functions	\$10,074,000
42	Public Works USD Waste Management Transfers	15,704,800
TOTAL INFRASTRUCTURE AND TRANSPORTATION		<u>\$25,778,800</u>
TOTAL GENERAL FUND OF THE URBAN SERVICES DISTRICT		<u>\$124,876,200</u>

Section II: Urban Services District
Schedule C: Debt Services Funds Appropriations

Fiscal Year
2020

Appropriation by Fund:

28315	USD Debt Service (BU- 90191000)	Appropriation
	TOTAL DEBT SERVICE FUNDS - USD	\$18,667,600
		\$18,667,600

Debt Service Requirements by Fund		PRINCIPAL	INTEREST	OTHER	TOTAL
28315	USD Debt Service (BU- 90191000)				
	Outstanding G.O. USD Bonds	\$12,641,100	\$10,239,900	\$0	\$22,881,000
	Redemption, Cremation and Management Fees	0	0	41,100	41,100
	Treasury Internal Service Fees	0	0	26,000	26,000
	DES Debt Service	0	0	(4,510,800)	(4,510,800)
	Commerical Paper (Bonds Anticipation Loans)	0	230,300	0	230,300
	TOTAL U.S.D. DEBT SERVICE FUND (28315 / 90191000)	\$12,641,100	\$10,470,200	(\$4,443,700)	\$18,667,600

Section II: Special, Working Capital, and Enterprise Fund
Schedule D: Revenues and Expenditures

Fiscal Year
2020

Fund Number	Description	Revenues and Fund Balances	Expenditures
WATER AND SEWER FUNDS:			
27312	Water and Sewer Debt Service	\$78,360,900	\$78,360,900
47335	Water and Sewer Extension and Replacement	\$29,086,400	\$29,086,400
67311	Water and Sewer Revenue Fund	\$218,300,500	\$218,300,500
67331	Water and Sewer Operating	\$130,400,200	\$130,400,200
67332	Water and Sewer Operating Reserve	\$33,000	\$33,000
67411	Stormwater Revenue	\$34,652,000	\$34,652,000
67431	W&S SW Stormwater Operating	\$24,936,000	\$24,936,000

Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer budget appropriations between these funds during the fiscal year.

SECTION III

BE IT FURTHER ENACTED: That this ordinance shall take effect from and after its passage, the welfare of the
Metropolitan Government of Nashville and Davidson County requiring it.

RECOMMENDED BY:

INTRODUCED BY:

Mayor

APPROVED AS TO AVAILABILITY
OF FUNDS:

Director of Finance

Budget Officer

APPROVED AS TO FORM AND LEGALITY:

Metropolitan Attorney

Members of the Metropolitan Council



ORDINANCE NO. BL2019-1625

An ordinance establishing the tax levy in the General Services District for the fiscal year 2019-2020, and declaring the amount required for the annual operating budget of the Urban Services District, pursuant to section 6.07 of the Metropolitan Charter.

BE IT ENACTED BY THE COUNCIL OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY:

Section 1. That the tax levy for the General Services District of the Metropolitan Government of Nashville and Davidson County for the fiscal year 2019-2020 on each \$100.00 assessed value of all property, real, tangible personal, intangible personal and mixed, within the General Services District, shall be \$ 2.755 prorated and distributed as follows:

1. General Fund	\$ 1.338	per \$100.00
2. School Fund	\$.994	per \$100.00
3. Debt Service Fund	\$.297	per \$100.00
4. School Debt Service Fund	<u>\$.126</u>	per \$100.00
Total Levy General Services District	\$ 2.755	per \$100.00

Section 2. That \$0.05 per \$100.00 of the revenue of the General Services District General Fund generated from this tax levy collected from the area of the Urban Services District will be deposited to the credit of the General Fund of the Urban Services District.

Section 3. Pursuant to Section 6.07 of the Charter, BE IT HEREBY DETERMINED AND DECLARED that the annual operating budget of the Urban Services District for the fiscal year 2019-2020 requires \$112,179,200 by a property tax levy therein, and the Urban Council is hereby directed to levy a tax upon all property, real, tangible personal, intangible personal and mixed, within the Urban Services District of \$0.400 per \$100.00 of assessed valuation, prorated and distributed as follows:

1. General Fund	\$0.334	Per \$100.00
2. Debt Service Fund	<u>\$0.066</u>	Per \$100.00
Total Levy Urban Services District	\$0.400	Per \$100.00

Section 4. This ordinance shall take effect from and after its passage, the welfare of the Metropolitan Government of Nashville and Davidson County requiring it.

APPROVED FOR PROPER BUDGET
PROCEDURES:

INTRODUCED BY:

Christopher Harmon
Budget Officer

APPROVED AS TO AVAILABILITY OF
FUNDS:

Member(s) of Council

Talia Lomax-O'dneal
Director of Finance

APPROVED AS TO FORM AND
LEGALITY:

Jon Cooper
Director of Law

Internal Service Funds

Internal service funds are used by Metro Government to identify and account for costs incurred by one department in order to provide goods and services to other departments and agencies. For FY20, the Internal Service Funds that recover their budget through billings to departments will be Information Technology Services which includes the Radio Shop, Fleet Management, and Surplus Property. The services provided by these funds will be funded by the General Fund. Below is a brief description of the services provided by each fund:

- Information Technology Service (ITS) – Infrastructure and support functions related to applications, voice and data connectivity and security, mail and access management, file storage, servers, technical help desk, data center operations, some radio communication services, and personal computing devices.
- Fleet Management (Fleet) – Fleet management, fuel services, and maintenance.
- Surplus Property – Handling and disposition of surplus property.

Below are two schedules that show the details of the FY20 billings and the FY20-FY19 budget change broken down by Internal Service Fund. Once the Budget Ordinance is adopted, the FY19-FY20 change for each internal service fee will be allocated to departmental budgets.

Summary Schedule FY2020 Internal Service Billings				
	ITS FY20 Billings	Fleet FY20 Billings	Surplus Property FY20 Billings	Total FY20 Billings
10101 GSD General				
002 Metropolitan Council	81,600	0	600	82,200
003 Metropolitan Clerk	53,400	800	200	54,400
004 Mayor's Office	112,300	0	1,300	113,600
005 Election Commission	293,300	1,100	800	295,200
006 Law	102,100	1,600	1,700	105,400
007 Planning Commission	168,900	200	1,600	170,700
008 Human Resources	259,400	800	1,500	261,700
009 Register of Deeds	109,400	100	100	109,600
010 General Services	418,300	28,400	6,800	453,500
011 Historical Commission	38,700	0	300	39,000
015 Finance	259,400	0	2,700	262,100
016 Assessor of Property	479,300	37,700	2,100	519,100
017 Trustee	338,800	500	600	339,900
018 County Clerk	148,200	11,800	1,300	161,300
019 District Attorney	199,600	15,600	2,600	217,800
021 Public Defender	92,100	3,500	2,400	98,000
022 Juvenile Court Clerk	60,400	1,000	500	61,900
023 Circuit Court Clerk	152,700	3,200	900	156,800
024 Criminal Court Clerk	101,100	1,000	1,800	103,900
025 Clerk and Master - Chancery	25,500	0	400	25,900
026 Juvenile Court	130,300	8,700	4,100	143,100
027 General Sessions Court	187,500	3,200	3,400	194,100
028 State Trial Courts	228,300	29,500	3,500	261,300
029 Justice Integration Services	296,800	0	800	297,600
030 Sheriff	1,026,700	805,900	25,300	1,857,900
031 Police	4,537,400	6,334,900	57,900	10,930,200
032 Fire	1,178,700	1,493,100	35,800	2,707,600
033 Codes Administration	1,006,800	177,500	3,100	1,187,400
034 Beer Board	47,600	3,100	100	50,800
035 Agricultural Extension	17,900	0	100	18,000
037 Social Services	148,000	16,300	2,500	166,800
038 Health	1,192,600	111,700	13,600	1,317,900
039 Public Library	1,818,200	72,300	8,600	1,899,100
040 Parks	822,100	1,237,600	11,900	2,071,600
041 Arts Commission	43,300	0	1,100	44,400
042 Public Works	564,700	2,216,000	13,700	2,794,400
044 Human Relations Commission	24,900	0	100	25,000
047 Criminal Justice Planning	13,900	0	100	14,000
048 Internal Audit	49,800	0	400	50,200
049 Office of Emergency Management	100,400	36,900	600	137,900
051 Office of Family Safety	35,500	0	1,000	36,500
052 Community Oversight Board	16,700	0	400	17,100
070 Community Education Commission	40,200	0	200	40,400
091 Emergency Communication	354,200	0	4,200	358,400
10101 GSD General	17,377,000	12,654,000	222,700	30,253,700
18301 USD General				
032 Fire	0	2,765,700	0	2,765,700
042 Public Works	0	122,100	6,800	128,900
18301 USD General	0	2,887,800	6,800	2,894,600

Summary Schedule FY2020 Internal Service Billings				
	ITS FY20 Billings	Fleet FY20 Billings	Surplus Property FY20 Billings	Total FY20 Billings
General Fund Subsidies				
30501 Solid Waste Operations	70,500	3,108,700	8,100	3,187,300
60008 Sports Authority - CU	24,400	0	500	24,900
68201 DES Oper General Acct	0	0	0	0
General Fund Subsidies	94,900	3,108,700	8,600	3,212,200
Total Other Special Rev/Grants Funds				
30101 Metro Major Drug Program	48,200	0	0	48,200
30200 Police Task Force Fund	0	0	0	0
31500 MAC Admin & Leasehold	480,800	195,300	8,800	684,900
32226 JUV Juv Court Grant Fund	0	12,000	0	12,000
35131 MNPS General Purpose	3,184,300	11,700	0	3,196,000
51137 Information Technology Service	0	22,500	7,100	29,600
51154 Office of Fleet Management	492,200	0	6,200	498,400
51180 Treasury Management	27,400	0	300	27,700
60152 Farmers Market	27,200	0	500	27,700
60156 State Fair	90,600	0	0	90,600
60161 Municipal Auditorium	32,800	0	500	33,300
60162 Convention Center	325,800	0	0	325,800
31000 NCAC Expenditure Clearing	0	0	0	0
31009 NCAC Other Grants	0	0	0	0
31250 NCAC NMTWDB Grant	0	0	0	0
61190 Surplus Property Auction	58,000	1,300	0	59,300
61200 Police Impound	0	0	0	0
Total Other Special Rev/Grants Funds	7,213,200	2,956,600	83,200	10,253,000
Direct Billings to Outside Accounts/Fund Balance	4,692,500	413,600	805,000	5,911,100
Grand Total	29,510,500	22,020,700	1,126,300	52,657,500

Summary Schedule FY2020
Internal Service Budget Variances FY2019 – FY2020

	ITS FY19- FY20 Budget Variance	Fleet FY19- FY20 Budget Variance	Surplus Property FY19-FY20 Budget Variance	Total FY19- FY20 Budget Variance
10101 GSD General				
002 Metropolitan Council	3,400	0	0	3,400
003 Metropolitan Clerk	(7,300)	(300)	0	(7,600)
004 Mayor's Office	(7,100)	0	500	(6,600)
005 Election Commission	(7,800)	(700)	0	(8,500)
006 Law	6,200	(3,000)	100	3,300
007 Planning Commission	16,500	(600)	(800)	15,100
008 Human Resources	(9,300)	200	100	(9,000)
009 Register of Deeds	(6,900)	100	0	(6,800)
010 General Services	(30,400)	3,800	200	(26,400)
011 Historical Commission	2,200	0	0	2,200
015 Finance	(12,800)	0	200	(12,600)
016 Assessor of Property	65,000	7,100	0	72,100
017 Trustee	(21,100)	(1,800)	(100)	(23,000)
018 County Clerk	5,400	4,400	0	9,800
019 District Attorney	48,400	6,200	100	54,700
021 Public Defender	5,800	(100)	100	5,800
022 Juvenile Court Clerk	15,000	(300)	0	14,700
023 Circuit Court Clerk	32,000	300	0	32,300
024 Criminal Court Clerk	10,000	(8,900)	100	1,200
025 Clerk and Master - Chancery	1,300	0	0	1,300
026 Juvenile Court	500	(6,300)	600	(5,200)
027 General Sessions Court	7,800	(6,100)	200	1,900
028 State Trial Courts	7,400	6,400	100	13,900
029 Justice Integration Services	(223,800)	0	100	(223,700)
030 Sheriff	79,800	(87,400)	1,600	(6,000)
031 Police	71,700	179,800	3,000	254,500
032 Fire	19,900	(74,300)	1,800	(52,600)
033 Codes Administration	400,000	(7,200)	100	392,900
034 Beer Board	11,000	(2,400)	0	8,600
035 Agricultural Extension	(2,300)	0	0	(2,300)
037 Social Services	23,600	(1,100)	100	22,600
038 Health	(1,700)	13,500	900	12,700
039 Public Library	(30,100)	13,200	100	(16,800)
040 Parks	166,700	167,000	500	334,200
041 Arts Commission	6,600	0	100	6,700
042 Public Works	62,200	88,600	2,100	152,900
044 Human Relations Commission	(100)	0	0	(100)
047 Criminal Justice Planning	900	0	0	900
048 Internal Audit	(200)	0	0	(200)
049 Office of Emergency Management	(9,300)	11,000	100	1,800
051 Office of Family Safety	6,000	0	600	6,600
052 Community Oversight Board	16,700	0	400	17,100
070 Community Education Commission	2,000	0	0	2,000
091 ECC Emergency Comm Center	70,800	0	100	70,900
10101 GSD General	794,600	301,100	13,000	1,108,700
18301 USD General				
032 Fire	0	(433,600)	0	(433,600)
042 Public Works	0	(33,200)	300	(32,900)
18301 USD General	0	(466,800)	300	(466,500)
General Fund Subsidies				
30501 Solid Waste Operations	21,900	(38,700)	900	(15,900)
60008 Sports Authority - CU	3,500	0	0	3,500
68201 DES Oper General Acct	(11,300)	0	0	(11,300)
General Fund Subsidies	14,100	(38,700)	900	(23,700)
Total Other Special Rev/Grants Funds				
30101 Metro Major Drug Program	14,600	0	0	14,600
30200 Police Task Force Fund	0	(24,400)	0	(24,400)
31500 MAC Admin & Leasehold	91,300	(73,400)	700	18,600
32226 JUV Juv Court Grant Fund	0	6,800	0	6,800
35131 MNPS General Purpose	980,800	(9,900)	0	970,900
51137 Information Technology Service	0	(14,200)	600	(13,600)
51154 Office of Fleet Management	(230,500)	0	200	(230,300)
51180 Treasury Management	2,900	0	0	2,900
60152 Farmers Market	3,000	0	0	3,000
60156 State Fair	12,000	0	0	12,000

Summary Schedule FY2020
Internal Service Budget Variances FY2019 – FY2020

	ITS FY19- FY20 Budget Variance	Fleet FY19- FY20 Budget Variance	Surplus Property FY19-FY20 Budget Variance	Total FY19- FY20 Budget Variance
60161 Municipal Auditorium	5,900	0	0	5,900
60162 Convention Center	52,200	0	0	52,200
31000 NCAC Expenditure Clearing	(64,500)			(64,500)
31009 NCAC Other Grants	(6,500)			(6,500)
31250 NCAC NMTWDB Grant	(21,700)			(21,700)
61190 Surplus Property Auction	19,900	(600)	0	19,300
67331 W&S Operating	297,500	382,900	17,300	697,700
67431 Stormwater Operating	20,800	123,100	(10,200)	133,700
30101 Metro Major Drug Program	14,600	0	0	14,600
30200 Police Task Force Fund	0	(24,400)		(24,400)
Total Other Special Rev/Grants Funds	1,177,700	390,300	8,600	1,576,600
 Direct Billings to Outside Accounts/Fund Balance	 2,092,000	 16,500	 53,200	 2,161,700
 Grand Total	 4,078,400	 202,400	 76,000	 4,356,800

Internal Service Allocation Methods

To help explain how the remaining internal service charges are calculated the following schedules outline how the costs are allocated for each of the internal service funds. Included are the list of activities in each department; the basis on which the costs of each particular activity are allocated; the total number of allocation units; the total cost to departments; the resulting cost per unit, where applicable; and a brief narrative example of how the allocation works. All schedules are based on the FY20 Budget.

Allocation Method by Activity					
General Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
Fleet Services (Preventative Maintenance/Major Maintenance/Asset Management)	Number of Vehicles	3,719 (All vehicle types)	Submitted by General Services	Submitted by General Services	Charges determined by actual usage plus any additional vehicles given in current budget
Fuel Services	Percent of Actual Usage Reported by Fuel Master & Wright Express system	100%	Submitted by General Services	Submitted by General Services	Charges determined by recent actual usage statistics for departments
Metro Surplus Property Auction	Customer Budget Size as Percentage of Total of Customer Department Budgets	N/A	\$281,200	Allocated	A department with 2% of Metro's budgeted expenditures will pay 2% of the costs allocated to departments.

Allocation Method by Activity					
Information Technology Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
Standard Email (250MB)	Number of standard mailboxes	8,378	\$465,004	\$55.50	Department is charged \$4.63 per month per mailbox
Imaging Usage	Number of pages imaged	2,654,083	\$155,252	\$0.06	Department is charged \$.06 for each page imaged
Imaging Storage	Gigabytes of image storage required and access to imaged pages	9,242	\$362,255	\$39.20	Department is charged \$3.27 per month per GB of stored images
EBS HR and Payroll	Number of paychecks	531,305	\$1,481,734	\$2.79	Department is charged \$2.79 for each EBS paycheck
Kronos Time and Attendance	Number of Kronos transactions	67,839	\$268,464	\$3.96	Department is charged \$3.96 for each Kronos transaction
Oracle ULA	Number of ULA Licenses	78	\$1,149,176	\$14,733.03	Department is charged \$1,227.75 per ULA License
Hyperion	Allocated to departments based on budget size	1,027,549,300	\$989,742	\$0.001	Department is charged \$0.0001 per budgeted dollar
EBS General Accounting	Number of EBS financial transactions (GL, AP, invoices, etc.)	986,372	\$2,605,513	\$2.64	Department is charged \$2.64 for each EBS transaction
Procurement	Number of purchase orders processed using EBS and/or Procurement system	63,798	\$449,738	\$7.05	Department is charged \$7.05 for each procurement transaction
EBS and Procurement Storage	Number of stored paychecks, accounting transactions, and purchase orders	23,576,463	\$1,040,139	\$0.04	Department is charged \$0.04 annually for each stored transaction
Tax System	Allocated 100% to Trustee	N/A	\$249,664	N/A	Allocated 100% to Trustee
Land and Permitting System	Allocated to departments based on access, utilization, and transactions	% use	\$1,215,685	N/A	Allocated to depts based on % of use
Nashville.gov	Equally distributed across departments on the Nashville.gov platform	54	\$421,340	\$7,802.59	Departments on Nashville.gov are charged \$650.22 monthly
External Site - Full Support	Full support of sites external to Nashville.gov platform	2	\$30,545	\$15,272.50	Department is charged \$1,272.71 monthly per external site supported
Web Traffic Tier 1(0-10k Page Views)	Number of web page views	N/A	\$0.00	\$0.00	Department not charged if less than 10,000 page views
Web Traffic Tier 2 (10k - 100k Page Views)	Number of web page views	593,603	\$15,898	\$0.027	Department is charged \$0.027 per page view
Web Traffic Tier 3 (Above 100k Page Views)	Number of web page views	6,643,087	\$134,400	\$0.008	Department is charged \$0.008 per page view
Standard Email (250MB)	Number of standard mailboxes	8,378	\$465,004	\$55.50	Department is charged \$4.63 per month per mailbox
Database Support	Number of database support hours	3,435	\$166,135	\$48.36	Department is charged \$48.36 for each hour worked

Allocation Method by Activity					
Information Technology Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
Database Support	Number of database support hours	3,261	\$138,747	\$42.55	Department is charged \$42.55 for each hour worked
Desk Side Support	Number of personal computing devices supported	7,927	\$2,503,482	\$315.82	Department is charged \$26.32 per month per device supported
PC Asset Management	Number of personal computing devices managed (purchased/inventory records mgmt)	10,450	\$483,897	\$46.31	Department is charged \$3.86 per month per device managed
AS/400	Portion of shared AS/400 resources used	1	\$79,928	\$79,928.00	Department is charged \$6,660.67 per month per each allocated unit
Physical Server Housing	Facility housing allocated by units of rack space for physical servers	134	\$300,456	\$2,242.21	Department is charged \$186.85 per month per device housed
Virtual Server Housing	Facility housing allocated by units of rack space for virtual servers	22.62	\$18,930	\$836.87	Department is charged \$69.74 per month per device housed
Managed Physical Server	Number of physical servers supported	254	\$959,135	\$3,776.12	Department is charged \$314.68 per month per physical server supported
Managed Virtual Server	Number of virtual servers supported	244	\$312,857	\$1,282.20	Department is charged \$106.85 per month per virtual server supported
Storage (GB)	Gigabytes of storage space allocated	1,292,278	\$522,059	\$0.40	Departments is charged \$0.03 per month per GB of storage space
Network Nodes	Number of connections to the Metro network. (computing devices, VPN accounts, multifunction devices, cameras and wireless access points)	14,331	\$6,739,587	\$470.28	Department is charged \$39.19 per month per connection
800 MHz Radio (Access to radio service w/Metro Owned Equipment)	Number of radios	7,168	\$1,562,490	\$217.98	Department is charged \$18.17 per month per connection
800 MHz Radio (Access to radio service w/o Metro Owned Equipment)	Number of radios	1,874	\$283,799	\$151.44	Department is charged \$12.62 per month per connection

02 Metropolitan Council - At a Glance

Mission To enact ordinances and resolutions that further public policy of the Metropolitan Government and provide supplemental constituent services through members of Metropolitan Council.

Budget Summary

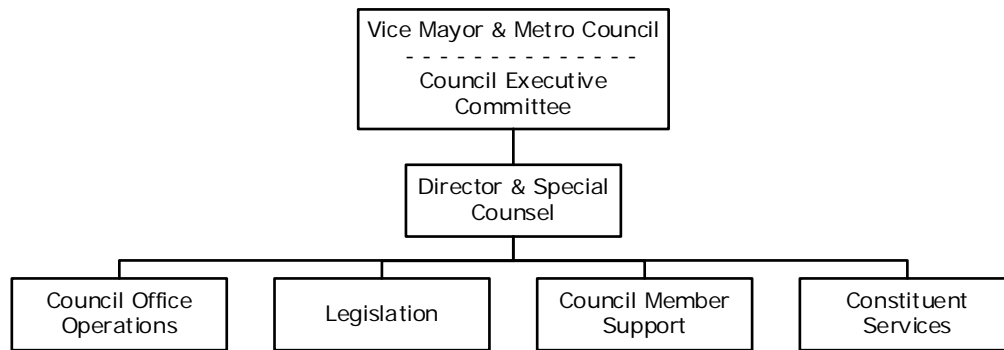
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 2,229,200	\$ 2,296,900	\$ 2,629,200
Total Expenditures and Transfers	<u>\$ 2,229,200</u>	<u>\$ 2,296,900</u>	<u>\$ 2,629,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 3.26	\$ 3.32	\$ 3.80

Positions	Total Budgeted Positions	52	53	53
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Contacts	Director of Council Office: Jon Cooper	email: jon.cooper@nashville.gov
	Finance Manager: Maria Caulder	email: maria.caulder@nashville.gov
	204 Metro Courthouse 37201	Phone: 615-862-6780

02 Metropolitan Council - At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

02 Metropolitan Council - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Overtime Increase			
Salaries and fringes	GSD	\$4,700	Overtime compensation for staff working overtime during the Council meetings
Council Transition Expenses			
Administrative operating expenses	GSD	10,000	Transition expenses for the newly elected Council
Non-allocated Financial Transactions			
ESRI (GIS) Licensing Transfer to ITS	GSD	(400)	Transferring the annual ESRI (GIS) licensing fees to Information Technology Services from departmental budgets
Internal Service Charges*	GSD	3,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	364,600	Supports the hiring and retention of a qualified workforce
General Services District Total		\$382,300	
TOTAL***		\$382,300	

* See Internal Service Charges section for details

** SPF - Special Purpose Funds

*** This department/agency has a FY20 GSD savings target of \$56,700, which is not included in this total.

02 Metropolitan Council - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,034,500	1,930,426	2,153,800	2,523,100	369,300	17.15%
OTHER SERVICES:						
Utilities	400	358	400	400	0	0.00%
Professional & Purchased Services	3,600	3,200	3,600	3,600	0	0.00%
Travel, Tuition, and Dues	88,300	81,189	38,700	38,700	0	0.00%
Communications	13,900	15,130	15,900	15,900	0	0.00%
Repairs & Maintenance Services	1,000	0	1,000	1,000	0	0.00%
Internal Service Fees	78,000	78,000	78,800	82,200	3,400	4.31%
Other Expenses	9,500	10,640	4,700	(35,700)	(40,400)	-859.57%
TOTAL OTHER SERVICES	194,700	188,517	143,100	106,100	(37,000)	-25.86%
TOTAL OPERATING EXPENSES	2,229,200	2,118,943	2,296,900	2,629,200	332,300	14.47%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,229,200	2,118,943	2,296,900	2,629,200	332,300	14.47%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$3.26	\$3.10	\$3.32	\$3.80	\$0.48	14.46%

02 Metropolitan Council - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Svcs Div Mgr	OR09	10863	0	0.00	1	1.00	1	1.00	0	0.00
Administrative Services Manager	OR07	07242	1	1.00	0	0.00	0	0.00	0	0.00
Administrative Services Officer 1	ST06	02660	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 2	OR01	07243	1	1.00	2	2.00	2	2.00	0	0.00
Assistant Metropolitan Attorney 1	OR06	10868	1	1.00	0	0.00	0	0.00	0	0.00
Attorney 1	NS	00480	0	0.00	1	1.00	1	1.00	0	0.00
Council Member	CM	01334	40	40.00	40	40.00	40	40.00	0	0.00
Director and Special Counsel	NS	10557	1	1.00	1	1.00	1	1.00	0	0.00
Finance Manager	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	OR05	10152	0	0.00	1	1.00	1	1.00	0	0.00
Info Sys Advisor 2	OR09	07407	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	ST06	10122	2	2.00	1	1.00	1	1.00	0	0.00
Office Support Specialist 2	ST08	10124	1	1.00	1	1.00	1	1.00	0	0.00
Planner 3	ORO8	06861	0	0.00	1	1.00	1	1.00	0	0.00
Planning Manager 2	OR09	06863	1	1.00	0	0.00	0	0.00	0	0.00
Vice Mayor	VM	05754	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			52	52.00	53	53.00	53	53.00	0	0.00
Department Totals			52	52.00	53	53.00	53	53.00	0	0.00

03 Metropolitan Clerk - At a Glance

Mission To serve as the recordkeeping office for official actions of the Metropolitan Government of Nashville and Davidson County, Tennessee, which includes the recording and safekeeping of minutes and legislation of the Metropolitan Council, retention of the adopted by-laws, policies, and membership rosters of Metropolitan Boards and Commissions; maintenance of contracts executed by the Metropolitan Government; provision of professional document management services for various departments and agencies of the Metropolitan Government; and secretarial and recordkeeping services for the Board of Ethical Conduct, Charter Revision Commission, and Public Records Commission.

Budget Summary

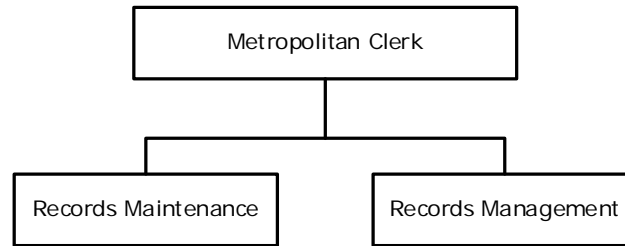
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 898,700	\$ 878,300	\$ 892,600
Total Expenditures and Transfers	<u>\$ 898,700</u>	<u>\$ 878,300</u>	<u>\$ 892,600</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 9,100	\$ 11,200	\$ 11,700
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 9,100	\$ 11,200	\$ 11,700
Non-program Revenue	\$ 2,500	\$ 2,100	\$ 1,600
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	<u>\$ 11,600</u>	<u>\$ 13,300</u>	<u>\$ 13,300</u>
Expenditures Per Capita	\$ 1.31	\$ 1.27	\$ 1.29

Positions	Total Budgeted Positions	7	8	8
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Contacts	Metropolitan Clerk: Elizabeth Waites	email: elizabeth.waites@nashville.gov
	205 Metro Courthouse 37201	Phone: 615-862-6770

03 Metropolitan Clerk - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Legislative

Legislative

Records Management

Records Management

03 Metropolitan Clerk - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$(7,600)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	21,900	Supports the hiring and retention of a qualified workforce
General Services District Total		\$14,300	
TOTAL***		\$14,300	

* See Internal Service Charges section for details

*** This department/agency has a FY20 GSD savings target of \$23,400, which is not included in this total.

03 Metropolitan Clerk - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	577,400	461,775	587,500	609,400	21,900	3.73%
OTHER SERVICES:						
Utilities	0	478	500	500	0	0.00%
Professional & Purchased Services	25,900	93,536	25,900	26,400	500	1.93%
Travel, Tuition, and Dues	8,400	9,000	11,400	12,100	700	6.14%
Communications	26,700	21,951	27,300	24,600	(2,700)	-9.89%
Repairs & Maintenance Services	42,500	29,574	42,500	42,500	0	0.00%
Internal Service Fees	69,100	69,100	62,000	54,400	(7,600)	-12.26%
Other Expenses	148,700	55,554	121,200	122,700	1,500	1.24%
TOTAL OTHER SERVICES	321,300	279,193	290,800	283,200	(7,600)	-2.61%
TOTAL OPERATING EXPENSES	898,700	740,968	878,300	892,600	14,300	1.63%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	898,700	740,968	878,300	892,600	14,300	1.63%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	9,100	12,965	11,200	11,700	500	4.46%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	9,100	12,965	11,200	11,700	500	4.46%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	2,500	2,110	2,100	1,600	(500)	-23.81%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	2,500	2,110	2,100	1,600	(500)	-23.81%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	11,600	15,075	13,300	13,300	0	0.00%
Expenditures Per Capita	\$1.31	\$1.08	\$1.27	\$1.29	\$0.02	1.57%

03 Metropolitan Clerk - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Services Officer 1	ST06	02660	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 2	OR01	07243	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 3	OR03	07244	2	2.00	2	1.50	2	1.50	0	0.00
Metropolitan Clerk	OR09	03140	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Specialist 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Part-time Wkr 4	NS	10893	0	0.00	1	0.50	1	0.50	0	0.00
Program Manager 1	OR04	07376	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			7	7.00	8	7.00	8	7.00	0	0.00
Department Totals			7	7.00	8	7.00	8	7.00	0	0.00

04 Mayor's Office - At a Glance

Mission The mission of the Mayor's Office is to serve the citizens of Davidson County by directing the executive and administrative functions of the Metropolitan Government through enhanced collaboration while ensuring the local government operates in an efficient, transparent, equitable and fiscally responsible manner.

Budget Summary

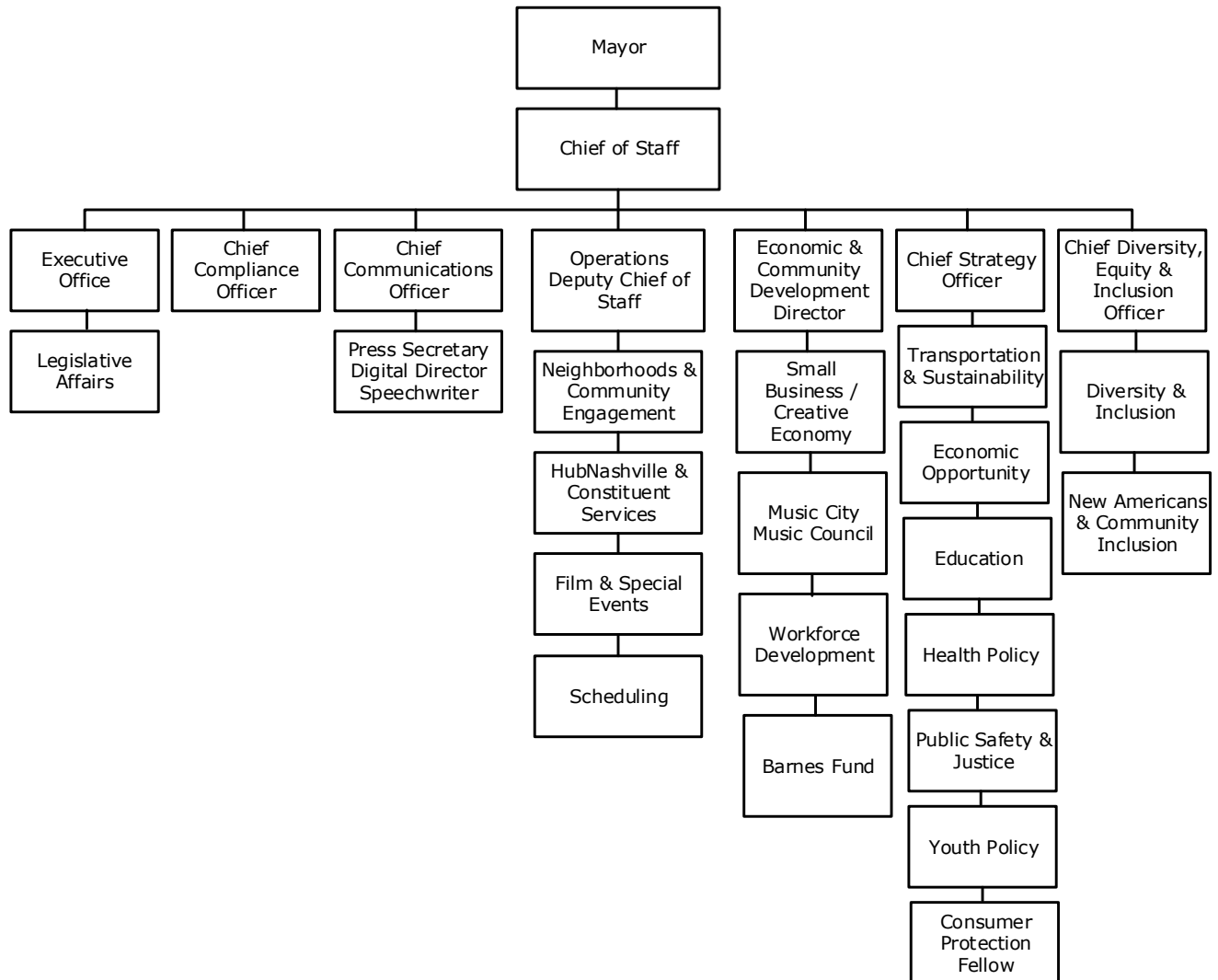
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 4,350,600	\$ 4,345,600	\$ 4,688,300
Special Purpose Fund	299,600	388,700	209,900
Total Expenditures and Transfers	\$ 4,650,200	\$ 4,734,300	\$ 4,898,200
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	258,300	389,200	209,900
Total Program Revenue	\$ 258,300	\$ 389,200	\$ 209,900
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	\$ 258,300	\$ 389,200	\$ 209,900
Expenditures Per Capita	\$ 6.79	\$ 6.85	\$ 7.07

Positions	Total Budgeted Positions	32	34	34
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Contacts	Department Head: John Cooper, Mayor Deputy Mayor, Chief of Staff: Bill Phillips	email: John.Cooper@nashville.gov Email: Bill.Phillips@nashville.gov
	100 Metro Courthouse 37201	Phone: 615-862-6000

04 Mayor's Office - At a Glance

Organizational Structure



Programs

Executive

Executive
Non-allocated Financial Transactions

04 Mayor's Office - At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Administrative Operations			
Restore FY19 Reduction	GSD	\$300,000	To restore previous fiscal year reduction resulting in improved delivery of services to the community
Mayor’s Office Grants and Donations			
Grants and Donations Adjustments	SPF**	(173,800)	To adjust previous fiscal year expired, expended grants, and donations funding
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(6,600)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	159,200	Supports the hiring and retention of a qualified workforce
General Services District Total		\$452,600	
Special Purpose Funds Total		(\$173,800)	
TOTAL		\$278,800	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** This department/agency has a FY20 GSD savings target of \$109,900, which is not included in this total.

04 Mayor's Office - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	3,794,800	3,370,955	3,756,800	4,216,000	459,200	12.22%
OTHER SERVICES:						
Utilities	2,300	2,311	2,300	2,300	0	0.00%
Professional & Purchased Services	336,000	513,283	338,100	347,200	9,100	2.69%
Travel, Tuition, and Dues	41,800	66,250	48,800	41,600	(7,200)	-14.75%
Communications	42,900	51,276	45,800	45,900	100	0.22%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	105,000	105,000	120,200	113,600	(6,600)	-5.49%
Other Expenses	27,800	28,514	33,600	(78,300)	(111,900)	-333.04%
TOTAL OTHER SERVICES	555,800	766,634	588,800	472,300	(116,500)	-19.79%
TOTAL OPERATING EXPENSES	4,350,600	4,137,589	4,345,600	4,688,300	342,700	7.89%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	4,350,600	4,137,589	4,345,600	4,688,300	342,700	7.89%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	107	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	107	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	107	0	0	0	0.00%
Expenditures Per Capita	\$6.36	\$6.05	\$6.29	\$6.77	\$0.48	7.63%

04 Mayor's Office - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	218,300	139,848	278,300	192,500	(85,800)	-30.83%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	26,900	7,500	20,000	5,500	(14,500)	-72.50%
Travel, Tuition, and Dues	4,900	2,763	13,100	4,700	(8,400)	-64.12%
Communications	2,500	275	8,800	1,100	(7,700)	-87.50%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	47,000	31,117	68,500	6,100	(62,400)	-91.09%
TOTAL OTHER SERVICES	81,300	41,655	110,400	17,400	(93,000)	-84.24%
TOTAL OPERATING EXPENSES	299,600	181,503	388,700	209,900	(178,800)	-46.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	299,600	181,503	388,700	209,900	(178,800)	-46.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	258,300	190,771	389,200	209,900	(179,300)	-46.07%
TOTAL PROGRAM REVENUE	258,300	190,771	389,200	209,900	(179,300)	-46.07%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	258,300	190,771	389,200	209,900	(179,300)	-46.07%
Expenditures Per Capita	\$0.44	\$0.27	\$0.56	\$0.30	(\$0.26)	-46.43%

04 Mayor's Office - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19 – FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant/Receptionist	NS	07241	1	1.00	1	1.00	1	1.00	0	0.00
Adv to Mayor-Pub Safety/Justic	NS	11016	1	1.00	1	1.00	1	1.00	0	0.00
Adv to the Mayor-Edu Policy	NS	11019	1	1.00	1	1.00	1	1.00	0	0.00
Assistant Scheduler	NS	11033	0	0.00	1	1.00	1	1.00	0	0.00
Chief Comm Officer-MO	NS	11018	0	0.00	1	1.00	1	1.00	0	0.00
Chief Compliance Officer-MO	NS	11030	0	0.00	1	1.00	1	1.00	0	0.00
Chief Div, Equity & Incl Off MO	NS	10813	0	0.00	1	1.00	1	1.00	0	0.00
Chief of Staff-Mayor's Office	NS	10815	1	1.00	1	1.00	1	1.00	0	0.00
Chief Strategy Officer - Mayor's Off	NS	10926	1	1.00	1	1.00	1	1.00	0	0.00
Communication Dir- Mayor's Off	NS	10617	1	1.00	0	0.00	0	0.00	0	0.00
Creative & Small Bus Coord-MO	NS	10826	1	1.00	1	1.00	1	1.00	0	0.00
Digital Director-MO	NS	11020	1	1.00	1	1.00	1	1.00	0	0.00
Dir of Community Engagement	NS	10927	1	1.00	1	1.00	1	1.00	0	0.00
Dir of Economic & Comm Dev	NS	07929	1	1.00	1	1.00	1	1.00	0	0.00
Dir of Housing	NS	10812	1	1.00	1	1.00	1	1.00	0	0.00
Dir Off of Neighborhoods-Mayor	NS	10814	1	1.00	1	1.00	1	1.00	0	0.00
Dir Trans & Sustainability-MO	NS	10824	1	1.00	1	1.00	1	1.00	0	0.00
Director of Constituent Response	NS	10909	1	1.00	1	1.00	1	1.00	0	0.00
Exec Asst - Office Mgr	NS	07931	1	1.00	1	1.00	1	1.00	0	0.00
Executive Assistant	NS	10300	1	1.00	1	1.00	1	1.00	0	0.00
Manager Music Cty Music Cou-MO	NS	10817	1	1.00	1	1.00	1	1.00	0	0.00
Mayor	MM	03035	1	1.00	1	1.00	1	1.00	0	0.00
New Americans Liaison-MO	NS	10818	1	1.00	1	1.00	1	1.00	0	0.00
New Media Manager	NS	10822	1	1.00	0	0.00	0	0.00	0	0.00
Press Secretary	NS	11008	1	1.00	1	1.00	1	1.00	0	0.00
Project Manager	NS	PrjMgr	0	0.00	1	1.00	1	1.00	0	0.00
Scheduler	NS	07170	1	1.00	1	1.00	1	1.00	0	0.00
Senior Advisor Special Events and	NS	10808	1	1.00	0	0.00	0	0.00	0	0.00
Special Asst	NS	04972	2	2.00	2	2.00	2	2.00	0	0.00
Sr Adv Economic Inclusion	NS	10823	1	1.00	0	0.00	0	0.00	0	0.00
Sr. Advisor Economic Opp-MO	NS	10809	1	1.00	1	1.00	1	1.00	0	0.00
Sr Advisor/Education-MO	NS	10933	1	1.00	0	0.00	0	0.00	0	0.00
Sr Legislative Advisor-MO	NS	10820	2	2.00	2	2.00	2	2.00	0	0.00
Sr. Commun Adv/Speechwriter-MO	NS	11022	0	0.00	1	1.00	1	1.00	0	0.00
Trans & Sustainability Mg-MO	NS	10821	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			31	31.00	32	32.00	32	32.00	0	0.00
32004 Mayor's Office Grants										
Chief Resilience Officer	NS	10932	1	1.00	1	1.00	1	1.00	0	0
Total Positions & FTEs			1	1.00	1	1.00	1	1.00	0	0.00

04 Mayor's Office - Financial

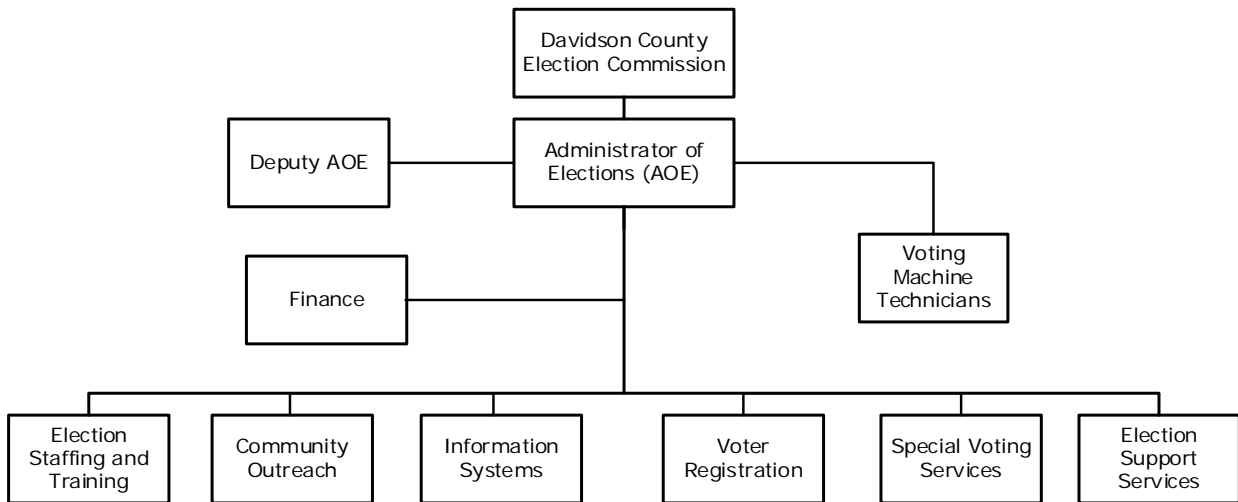
<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2018 Budgeted</u>		<u>FY2019 Budgeted</u>		<u>FY2020 Budgeted</u>		<u>FY19 – FY20 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
32305 MAY ECD Financial Empowerment										
Consumer Protection Fellow-MO	NS	11021	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			0	0.00	1	1.00	1	1.00	0	0.00
Department Totals			32	32.00	34	34.00	34	34.00	0	0.00

05 Election Commission - At a Glance

Mission	The Davidson County Election Commission will conduct fair, honest and efficient elections for all federal, state and local (Davidson County) elections for those citizens who are eligible to vote.		
Budget Summary			
	2017-18	2018-19	2019-20
	Expenditures and Transfers:		
	GSD General Fund	\$ 2,861,000	\$ 2,910,600
	Total Expenditures and Transfers	\$ 2,861,000	\$ 2,910,600
	Revenues and Transfers:		
	Program Revenue		
	Charges, Commissions, and Fees	\$ 34,800	\$ 3,000
	Other Governments and Agencies	0	750,000
	Other Program Revenue	0	0
	Total Program Revenue	\$ 34,800	\$ 753,000
	Non-program Revenue	\$ 0	\$ 0
	Transfers From Other Funds and Units	0	0
	Total Revenues and Transfers	\$ 34,800	\$ 753,000
	Expenditures Per Capita	\$ 4.18	\$ 4.21
Positions	Total Budgeted Positions		
	45	40	40
Contacts	Administrator of Elections: Jeff Roberts		
	Finance Manager: Rick Brown		
		email: jeff.roberts@nashville.gov	email: rick.brown@nashville.gov
	1417 Murfreesboro Pike 37217	Phone: 615-862-8800	

05 Election Commission - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Election

Register to Vote

05 Election Commission - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
FY20 Non-Recurring Funding for Election-Related Expenses held in Administrative Account			Funding for FY20 elections is being held in an administrative account. The planned allocation of funding for each expenditure is listed below for reference purposes
August 2019 Metropolitan General Election, Early Voting	GSD	\$302,300	
August 2019 Metropolitan General Election	GSD	595,400	
September 2019 Metropolitan Run-Off Election, Early Voting	GSD	230,600	
September 2019 Metropolitan Run-Off Election	GSD	444,300	
March 2020 Presidential Primary Election, Early Voting	GSD	322,100	
March 2020 Presidential Primary Election	GSD	630,300	
FY20 Total Non-Recurring Funding for Election-Related Expenses held in Administrative Account	GSD	2,525,000	
FY19 Non-Recurring Adjustment for Election-Related Expenses held in Administrative Account			To adjust previous fiscal year non-recurring funding for elections-related expenses held in administrative account with no impact on performance. The adjustment for each expenditure is listed below for reference purposes
August 2018 State Primary and County General Election, Early Voting	GSD	(292,200)	
August 2018 State Primary and County General Election	GSD	(772,600)	
November 2018 State General Election, Early Voting	GSD	(292,200)	
November 2018 State General Election	GSD	(772,600)	
FY19 Total Non-Recurring Adjustment for Election-Related Expenses held in Administrative Account	GSD	(2,129,600)	

05 Election Commission - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(8,500)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	83,200	Supports the hiring and retention of a qualified workforce
General Services District Total		\$74,700	
TOTAL***		\$74,700	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** This department/agency has a FY20 GSD savings target of \$74,400, which is not included in this total.

05 Election Commission - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,347,700	2,193,627	2,386,900	2,470,100	83,200	3.49%
OTHER SERVICES:						
Utilities	9,100	10,064	9,100	9,100	0	0.00%
Professional & Purchased Services	3,300	3,266	3,300	3,300	0	0.00%
Travel, Tuition, and Dues	4,200	3,524	4,200	4,200	0	0.00%
Communications	60,100	38,891	50,100	40,100	(10,000)	-19.96%
Repairs & Maintenance Services	44,400	4,004	4,400	4,400	0	0.00%
Internal Service Fees	218,900	218,552	303,700	295,200	(8,500)	-2.80%
Other Expenses	173,300	199,817	148,900	158,900	10,000	6.72%
TOTAL OTHER SERVICES	513,300	478,118	523,700	515,200	(8,500)	-1.62%
TOTAL OPERATING EXPENSES	2,861,000	2,671,745	2,910,600	2,985,300	74,700	2.57%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,861,000	2,671,745	2,910,600	2,985,300	74,700	2.57%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	34,800	14,279	3,000	3,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	15,164	0	750,000	750,000	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	34,800	29,443	3,000	753,000	750,000	25000.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	34,800	29,443	3,000	753,000	750,000	25000.00%
Expenditures Per Capita	\$4.18	\$3.90	\$4.21	\$4.31	\$0.10	2.38%

05 Election Commission - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19 - FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Of Elections	NS	04080	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Assistant	ST09	07241	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Services Officer 2	OR01	07243	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 3	OR03	07244	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 4	OR05	07245	2	2.00	2	2.00	2	2.00	0	0.00
Election Commission Clerk	NS	10931	13	13.00	3	2.50	3	2.50	0	0.00
Election Commissioner	NS	01743	5	0.50	5	0.50	5	0.50	0	0.00
Finance Manager	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Advisor 1	OR07	07234	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Analyst 1	OR03	07779	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Technician 1	OR01	07784	1	1.00	1	1.00	1	1.00	0	0.00
Machine Tech	NS	02954	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Mgr	ST09	10119	0	0.00	1	1.00	1	1.00	0	0.00
Office Support Rep	ST05	11040	0	0.00	11	11.00	11	11.00	0	0.00
Office Support Rep 2	ST05	10121	5	5.00	0	0.00	0	0.00	0	0.00
Office Support Specialist 1	ST07	10123	2	2.00	0	0.00	0	0.00	0	0.00
Office Support Specialist 2	ST08	10124	2	2.00	1	1.00	1	1.00	0	0.00
Program Coordinator	ST09	06034	3	3.00	3	3.00	3	3.00	0	0.00
Program Specialist 3	ST10	07380	1	1.00	2	2.00	2	2.00	0	0.00
Special Assistant to the Director	OR07	05945	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			45	40.50	40	35.00	40	35.00	0	0.00
Department Totals			45	40.50	40	35.00	40	35.00	0	0.00

06 Law - At a Glance

Mission The mission of the Department of Law is to provide legal and risk management services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources and perform their responsibilities within the law.

Budget Summary

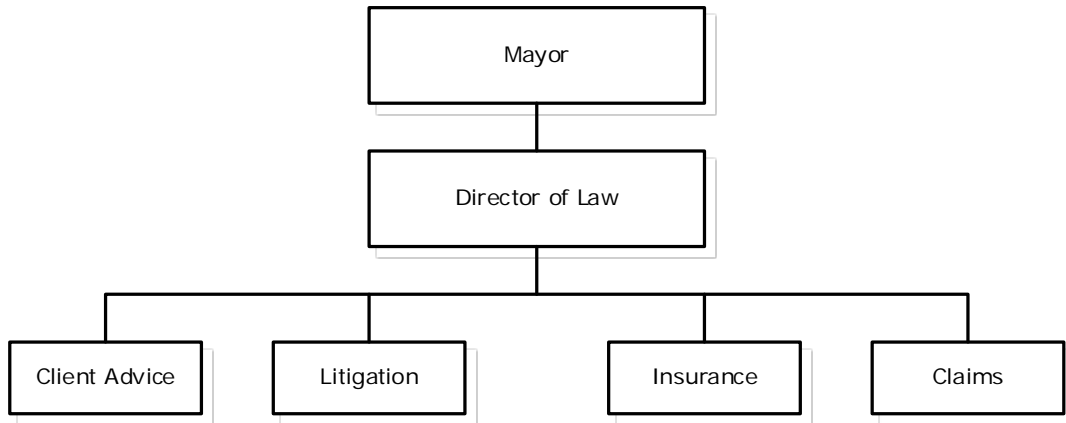
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 6,195,500	\$ 6,157,400	\$ 6,427,600
Total Expenditures and Transfers	\$ 6,195,500	\$ 6,157,400	\$ 6,427,600
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 50,000	\$ 50,000	\$ 4,600
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 50,000	\$ 50,000	\$ 4,600
Non-program Revenue	\$ 0	\$ 66,300	\$ 96,600
Transfers From Other Funds and Units	2,457,400	2,457,400	2,457,400
Total Revenues and Transfers	\$ 2,507,400	\$ 2,573,700	\$ 2,558,600
Expenditures Per Capita	\$ 9.05	\$ 8.91	\$ 9.28

Positions	Total Budgeted Positions	48	47	47
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Contacts	Director of Law: Robert E. Cooper, Jr.	email: bob.cooper@nashville.gov
	Deputy Director of Law: Mike Safley	email: mike.safley@nashville.gov
	108 Metro Courthouse 37201	Phone: 615-862-6341

06 Law - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Legal Services

Client Advice and Support
Contracts
Legislation
Litigation and Administrative Hearings

Risk Management

Claims
Insurance

06 Law - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Rent Improvement			
Rent increase	GSD	\$12,900	The additional funding will accommodate the increase in rent at the Washington Square office
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	3,300	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	254,000	Supports the hiring and retention of a qualified workforce
General Services District Total		\$270,200	
TOTAL***		\$270,200	

* See Internal Service Charges section for details

*** This department/agency has a FY20 GSD savings target of \$161,100, which is not included in this total.

06 Law - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	5,368,700	5,321,932	5,486,900	5,740,900	254,000	4.63%
OTHER SERVICES:						
Utilities	500	358	500	500	0	0.00%
Professional & Purchased Services	50,500	493	50,500	50,500	0	0.00%
Travel, Tuition, and Dues	47,600	35,953	47,600	47,600	0	0.00%
Communications	183,900	209,634	183,900	183,900	0	0.00%
Repairs & Maintenance Services	1,300	198	1,300	1,300	0	0.00%
Internal Service Fees	97,300	97,150	102,100	105,400	3,300	3.23%
Other Expenses	445,700	419,269	284,600	297,500	12,900	4.53%
TOTAL OTHER SERVICES	826,800	763,055	670,500	686,700	16,200	2.42%
TOTAL OPERATING EXPENSES	6,195,500	6,084,987	6,157,400	6,427,600	270,200	4.39%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	6,195,500	6,084,987	6,157,400	6,427,600	270,200	4.39%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	50,000	8,119	50,000	4,600	(45,400)	-90.80%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	50,000	8,119	50,000	4,600	(45,400)	-90.80%
NON-PROGRAM REVENUE:						
Property Taxes	0	64,511	66,300	96,600	30,300	45.70%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	64,511	66,300	96,600	30,300	45.70%
TRANSFERS FROM OTHER FUNDS/UNITS	2,457,400	2,457,400	2,457,400	2,457,400	0	0.00%
TOTAL REVENUE & TRANSFERS	2,507,400	2,530,030	2,573,700	2,558,600	(15,100)	-0.59%
Expenditures Per Capita	\$9.05	\$8.89	\$8.91	\$9.28	\$0.37	4.15%

06 Law - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Specialist	ST11	07720	1	1.00	1	1.00	1	1.00	0	0.00
Assistant Metropolitan Attorney 1	OR06	10868	3	3.00	3	3.00	3	3.00	0	0.00
Assistant Metropolitan Attorney 2	OR08	10869	4	4.00	4	4.00	4	4.00	0	0.00
Assistant Metropolitan Attorney 3	OR10	10870	9	9.00	8	8.00	8	8.00	0	0.00
Assistant Metropolitan Attorney 4	OR11	10871	13	13.00	13	13.00	13	13.00	0	0.00
Associate Metropolitan Attorney	OR13	07192	2	2.00	2	2.00	2	2.00	0	0.00
Claims Rep 1	ST08	06674	1	1.00	1	1.00	1	1.00	0	0.00
Claims Rep 2	ST09	06673	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Metropolitan Attorney	OR13	01496	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 2	OR04	07780	1	1.00	1	1.00	1	1.00	0	0.00
Insurance Division Manager	OR09	06581	1	1.00	1	1.00	1	1.00	0	0.00
Law Clerk	OR02	02867	1	1.00	1	1.00	1	1.00	0	0.00
Metropolitan Attorney	DP03	03130	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Paralegal	ST08	07343	7	7.00	7	7.00	7	7.00	0	0.00
Total Positions & FTEs			48	48.00	47	47.00	47	47.00	0	0.00
Department Totals			48	48.00	47	47.00	47	47.00	0	0.00

07 Planning - At a Glance

Mission The Planning Commission guides growth and development as Nashville and Davidson County evolve into a more socially, economically and environmentally sustainable community, with a commitment to the preservation of important assets, efficient use of public infrastructure, distinctive and diverse neighborhood character, free and open civic life, and choices in housing and transportation.

Budget Summary

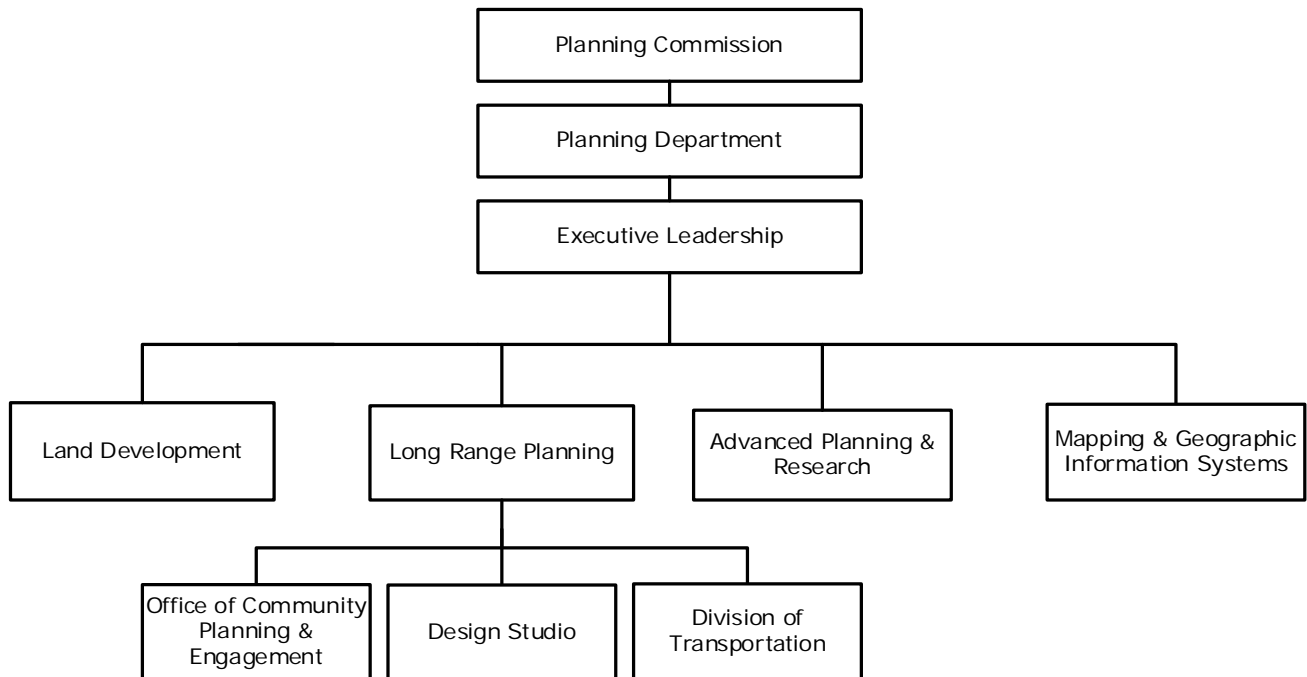
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 5,089,500	\$ 4,799,900	\$ 4,945,100
Special Purpose Fund	713,600	828,600	1,097,600
MPO Fund	3,583,400	0	0
Total Expenditures and Transfers	\$ 9,386,500	\$ 5,628,500	\$ 6,042,700
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 2,090,000	\$ 2,071,600	\$ 1,881,600
Other Governments and Agencies	526,600	707,000	966,000
Other Program Revenue	47,000	0	0
Total Program Revenue	\$ 2,663,600	\$ 2,778,600	\$ 2,847,600
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	50,000	50,000	50,000
Total Revenues and Transfers	\$ 2,713,600	\$ 2,828,600	\$ 2,897,600
Expenditures Per Capita	\$ 13.71	\$ 8.14	\$ 8.72

Positions Total Budgeted Positions 50 50 50

Contacts Director of Planning: Lucy Kempf email: lucy.kempf@nashville.gov
 Chief Financial Officer: George Rooker email: george.rooker@nashville.gov
 800 2nd Avenue South 37210 Phone: 615-862-7150

07 Planning - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Division of Transportation Planning

Division of Transportation Planning
Travel Demand Model CMAQ

Executive Leadership

Capital Improvement Budget
Executive Leadership

GIS Information Services

Geographic Data Maintenance
GIS Services and Application

Land Development

Land Development

Planning Policy and Design

General Plan Update
Planning Policy and Design

Regional Transportation Planning

Regional Transportation Planning
Smart Growth America
STP Active Mobility

07 Planning - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Planning Grant and Special Purpose Funds			
Funding Adjustments	SPF**	\$269,000	Increase of Metro Area Computer Mapping budget, and increase of Tennessee Department of Transportation grant funding, with limited impact on performance
Non-allocated Financial Transactions			
ESRI (GIS) Licensing Transfer to ITS	GSD	(68,400)	Transfer of ESRI (GIS) Licensing to ITS from departmental budgets
Internal Service Charges*	GSD	15,100	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	198,500	Supports the hiring and retention of a qualified workforce
General Services District Total		\$145,200	
Special Purpose Funds Total		\$269,000	
TOTAL ***		\$414,200	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** Planning Commission has a FY20 GSD savings target of \$132,300, which is not included in this total.

07 Planning - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,356,300	4,311,351	4,456,500	4,655,000	198,500	4.45%
OTHER SERVICES:						
Utilities	0	239	0	0	0	0.00%
Professional & Purchased Services	148,600	67,924	148,600	80,200	(68,400)	-46.03%
Travel, Tuition, and Dues	18,300	35,933	18,300	18,300	0	0.00%
Communications	98,400	67,093	98,400	98,400	0	0.00%
Repairs & Maintenance Services	2,200	1,570	2,200	2,200	0	0.00%
Internal Service Fees	413,100	413,062	155,600	170,700	15,100	9.70%
Other Expenses	52,600	58,871	(79,700)	(79,700)	0	0.00%
TOTAL OTHER SERVICES	733,200	644,692	343,400	290,100	(53,300)	-15.52%
TOTAL OPERATING EXPENSES	5,089,500	4,956,043	4,799,900	4,945,100	145,200	3.03%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	5,089,500	4,956,043	4,799,900	4,945,100	145,200	3.03%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	2,000,000	1,823,692	2,000,000	1,800,000	(200,000)	-10.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	2,000,000	1,823,692	2,000,000	1,800,000	(200,000)	-10.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	2,000,000	1,823,692	2,000,000	1,800,000	(200,000)	-10.00%
Expenditures Per Capita	\$7.44	\$7.24	\$6.94	\$7.14	\$0.20	2.88%

07 Planning - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	284,600	81,418	251,700	253,200	1,500	0.60%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	299,300	110,027	324,900	388,900	64,000	19.70%
Travel, Tuition, and Dues	26,700	2,871	5,400	25,400	20,000	370.37%
Communications	16,500	0	87,500	137,500	50,000	57.14%
Repairs & Maintenance Services	0	0	33,400	52,200	18,800	56.29%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	61,300	40,325	83,400	159,800	76,400	91.61%
TOTAL OTHER SERVICES	403,800	153,223	534,600	763,800	229,200	42.87%
TOTAL OPERATING EXPENSES	688,400	234,641	786,300	1,017,000	230,700	29.34%
TRANSFERS TO OTHER FUNDS/UNITS	25,200	6,534	42,300	80,600	38,300	90.54%
TOTAL EXPENSES & TRANSFERS	713,600	241,175	828,600	1,097,600	269,000	32.46%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	90,000	42,784	71,600	81,600	10,000	13.97%
Federal (Direct & Pass Through)	526,600	112,578	707,000	777,800	70,800	10.01%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	17,394	0	188,200	188,200	0.00%
Other Program Revenue	47,000	4,420	0	0	0	0.00%
TOTAL PROGRAM REVENUE	663,600	177,176	778,600	1,047,600	269,000	34.55%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	50,000	50,000	50,000	50,000	0	0.00%
TOTAL REVENUE & TRANSFERS	713,600	227,176	828,600	1,097,600	269,000	32.46%
Expenditures Per Capita	\$1.04	\$0.35	\$1.20	\$1.58	\$0.38	31.67%

07 Planning - Financial

Metro Planning Organization						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,517,400	204,865	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	1,885,000	680,143	0	0	0	0.00%
Travel, Tuition, and Dues	58,000	177,337	0	0	0	0.00%
Communications	71,800	7,635	0	0	0	0.00%
Repairs & Maintenance Services	900	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	50,300	409,600	0	0	0	0.00%
TOTAL OTHER SERVICES	2,066,000	1,274,715	0	0	0	0.00%
TOTAL OPERATING EXPENSES	3,583,400	1,479,580	0	0	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	3,583,400	1,479,580	0	0	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	3,361,800	893,710	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	128,500	0	0	0	0	0.00%
Other Program Revenue	0	2,146	0	0	0	0.00%
TOTAL PROGRAM REVENUE	3,490,300	895,856	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	93,100	173,648	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	3,583,400	1,069,504	0	0	0	0.00%
Expenditures Per Capita	\$5.24	\$2.16	\$0.00	\$0.00	\$0.00	0.00%

07 Planning - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Svcs Officer 2	OR01	07243	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 3	OR03	07244	1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 4	OR05	07245	0	0.00	1	1.00	1	1.00	0	0.00
CAD/GIS Analyst 1	ST09	07729	1	1.00	1	1.00	1	1.00	0	0.00
CAD/GIS Analyst 2	ST10	07730	1	1.00	1	1.00	1	1.00	0	0.00
Engineer 1	OR06	07294	1	1.00	0	0.00	0	0.00	0	0.00
Finance Officer 3	OR05	10204	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 1	ST04	10120	0	0.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	ST07	10123	0	0.00	1	1.00	1	1.00	0	0.00
Planner 1	OR05	06860	14	14.00	7	7.00	7	7.00	0	0.00
Planner 2	OR06	06862	7	7.00	14	14.00	14	14.00	0	0.00
Planner 3	OR07	06861	7	7.00	4	4.00	4	4.00	0	0.00
Planning Asst Exec Dir-Ops	OR11	10128	1	1.00	1	1.00	1	1.00	0	0.00
Planning Exec Dir	DP03	01940	1	1.00	1	1.00	1	1.00	0	0.00
Planning Mgr 1	OR07	10129	3	3.00	6	6.00	6	6.00	0	0.00
Planning Mgr 2	OR09	06863	3	3.00	3	3.00	3	3.00	0	0.00
Planning Tech 1	ST07	06864	1	1.00	1	1.00	1	1.00	0	0.00
Planning Tech 2	ST08	06866	1	1.00	0	0.00	0	0.00	0	0.00
Planning Tech 3	ST09	06865	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	OR11	07762	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			47	47.00	47	47.00	47	47.00	0	0.00
Planning Grant Fund 30704										
Admin Asst	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Planner 1	OR05	06860	1	1.00	1	1.00	1	1.00	0	0.00
Planner 2	OR06	06862	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			3	3.00	3	3.00	3	3.00	0	0.00
Department Totals			50	50.00	50	50.00	50	50.00	0	0.00

08 Human Resources - At a Glance

Mission The Human Resources Department provides information, support, and services in the areas of recruitment and talent acquisition, training, classification compensation, Human Resource Information Systems Administration, employee relations, benefits, and related compliance with all local, state and federal laws, rules and regulations for active and retired Metropolitan Government employees and Metro departments.

Budget Summary

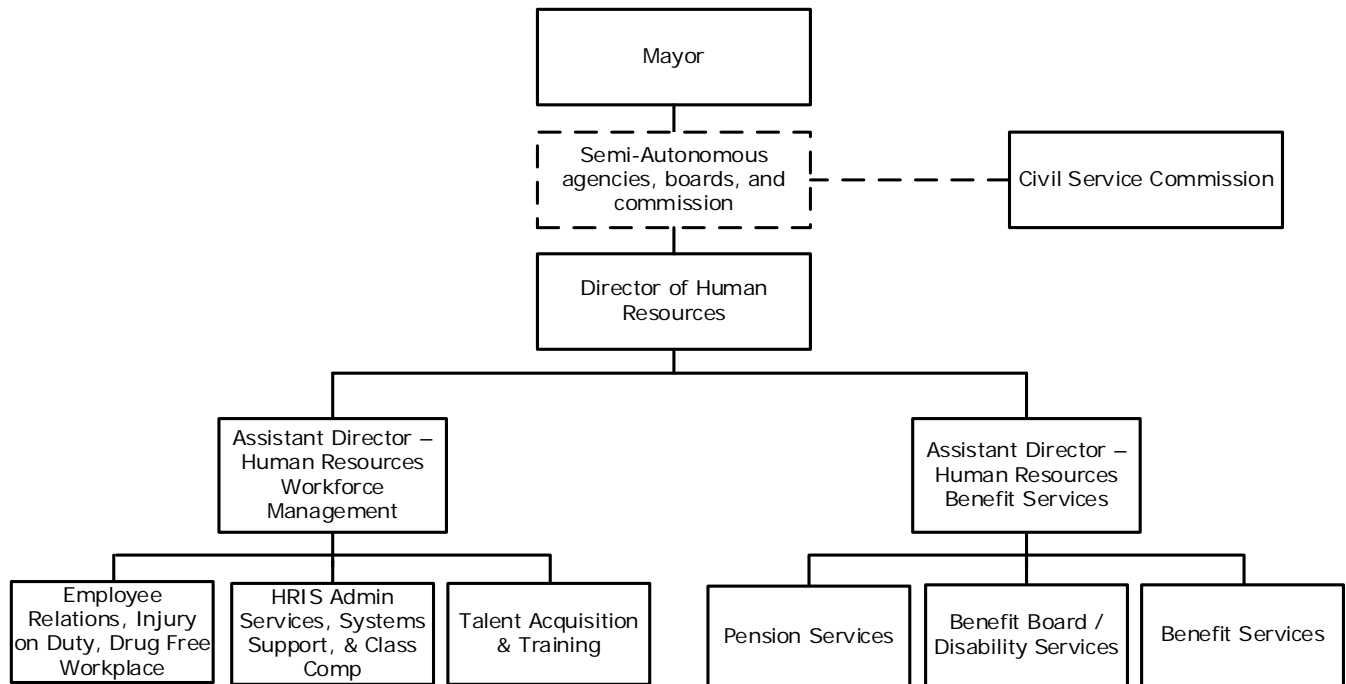
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 5,442,200	\$ 5,430,700	\$ 5,653,200
Total Expenditures and Transfers	<u>\$ 5,442,200</u>	<u>\$ 5,430,700</u>	<u>\$ 5,653,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 7.95	\$ 7.86	\$ 8.16

Positions	Total Budgeted Positions	62	62	62
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Contacts	Director of HR: Shannon Hall	email: shannon.hall@nashville.gov
	Assistant HR Director: Ginger Hall	email: ginger.hall@nashville.gov
	404 James Robertson Parkway	
	Suite 1000 37219	Phone: 615-862-6640

08 Human Resources - At a Glance

Organizational Structure



Programs

Administration and Systems Support

Administration and Systems Support
Non-allocated Financial Transactions

Benefits Administration, Benefit Board and Committees

Benefit Services
Employee Relations
Workforce Management

08 Human Resources - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$(9,000)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	231,500	Supports the hiring and retention of a qualified workforce
General Services District Total		\$222,500	
TOTAL ***		\$222,500	

* See Internal Service Charges section for details

*** This department/agency has a FY20 GSD savings target of \$141,500, which is not included in this total.

08 Human Resources - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,107,200	3,795,428	4,210,700	4,442,200	231,500	5.50%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	577,700	546,542	577,300	577,300	0	0.00%
Travel, Tuition, and Dues	19,400	11,064	19,600	19,600	0	0.00%
Communications	81,300	91,615	81,700	81,700	0	0.00%
Repairs & Maintenance Services	2,000	1,875	2,000	2,000	0	0.00%
Internal Service Fees	244,200	244,153	270,700	261,700	(9,000)	-3.32%
Other Expenses	410,400	431,653	268,700	268,700	0	0.00%
TOTAL OTHER SERVICES	1,335,000	1,326,902	1,220,000	1,211,000	(9,000)	-0.74%
TOTAL OPERATING EXPENSES	5,442,200	5,122,330	5,430,700	5,653,200	222,500	4.10%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	5,442,200	5,122,330	5,430,700	5,653,200	222,500	4.10%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$7.95	\$7.48	\$7.86	\$8.16	\$0.30	3.82%

08 Human Resources - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 4	OR05	07245	3	3.00	2	2.00	2	2.00	0	0.00
Application Technician 2	ST08	10102	1	1.00	0	0.00	0	0.00	0	0.00
Application Technician 3	ST09	10103	5	5.00	6	6.00	6	6.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Administrator	OR07	07346	7	7.00	7	7.00	7	7.00	0	0.00
Human Resources Analyst 1	OR01	02730	1	1.00	0	0.00	0	0.00	0	0.00
Human Resources Analyst 2	OR03	03455	13	13.00	15	15.00	15	15.00	0	0.00
Human Resources Analyst 3	OR05	06874	14	14.00	15	14.50	15	14.50	0	0.00
Human Resources Assistant 2	ST07	06931	1	1.00	0	0.00	0	0.00	0	0.00
Human Resources Assistant Director	OR11	06004	2	2.00	2	2.00	2	2.00	0	0.00
Human Resources Director	DP02	01620	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Manager	OR09	06531	3	3.00	3	3.00	3	3.00	0	0.00
Info Sys Advisor 2	OR09	07407	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Specialist 1	ST07	10123	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Specialist 2	ST08	10124	0	0.00	2	2.00	2	2.00	0	0.00
Professional Specialist	OR04	07753	4	3.50	3	3.00	3	3.00	0	0.00
Special Projects Mgr	OR11	07762	1	1.00	1	1.00	1	1.00	0	0.00
Veterans Service Officer	ST08	05740	1	1.00	0	0.00	0	0.00	0	0.00
Veterans Service Officer Sr	OR03	10993	1	1.00	2	2.00	2	2.00	0	0.00
Total Positions & FTEs			62	61.50	62	61.50	62	61.50	0	0.00
Department Totals			62	61.50	62	61.50	62	61.50	0	0.00

09 Register of Deeds - At a Glance

Mission The Mission of the Davidson County Register of Deeds office is to provide accurate recording of public records pertaining to real estate and documents relative to the Uniform Commercial Code for all who use the Register's Office. Our goal is to maintain the integrity of all official records and provide excellent customer service and convenient access to these records utilizing the latest technology in an effective, cost efficient and customer friendly manner.

Budget Summary

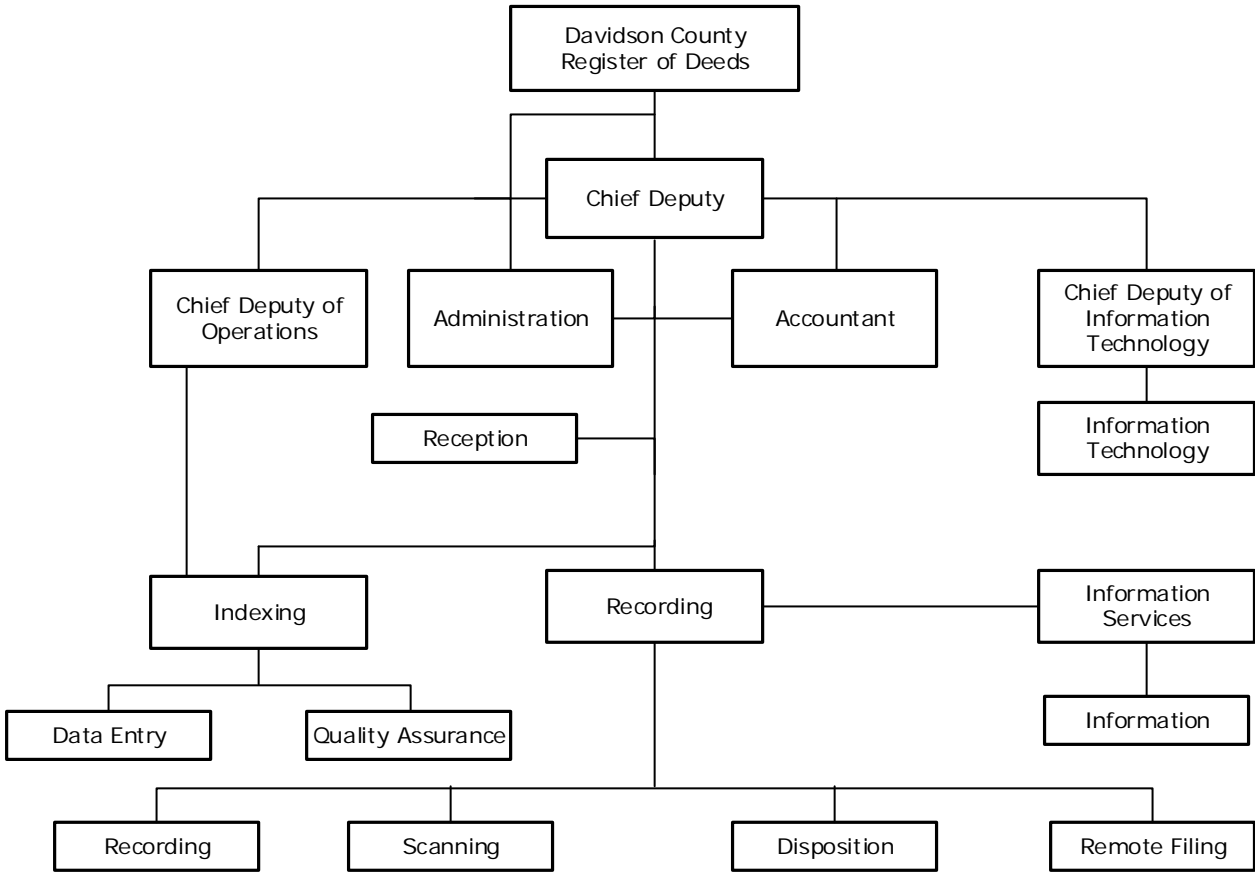
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 266,000	\$ 267,100	\$ 262,800
Special Purpose Fund	5,500	5,300	2,300
Total Expenditures and Transfers	\$ 271,500	\$ 272,400	\$ 265,100
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 2,000,000	\$ 2,250,000	\$ 2,250,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 2,000,000	\$ 2,250,000	\$ 2,250,000
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	\$ 2,000,000	\$ 2,250,000	\$ 2,250,000
Expenditures Per Capita	\$ 0.40	\$ 0.39	\$ 0.38

Positions Total Budgeted Positions 0 0 0

Contacts Register of Deeds: Karen Johnson email: karen.johnson@nashville.gov
 Deputy Register Finance & Accounting: Lovie Grant email: lovie.grant@nashville.gov
 501 Broadway 37203 Phone: 615-862-6790

09 Register of Deeds - At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

Computer

Computer

09 Register of Deeds - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Rent Increase			
Annual Rent Increase	GSD	\$2,500	Annual contractual rent increase for the Bridgestone Arena
Computer Fund			
Computer Fund Adjustment	SPF**	(3,000)	To adjust the computer fund based on anticipated fund balance amount with no impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(6,800)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
General Services District Total		\$(4,300)	
Special Purpose Funds Total		\$(3,000)	
TOTAL***		\$(7,300)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** This department/agency has a FY20 GSD savings target of \$6,900, which is not included in this total.

09 Register of Deeds - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	239	0	0	0	0.00%
Professional & Purchased Services	500	528	600	600	0	0.00%
Travel, Tuition, and Dues	300	0	100	100	0	0.00%
Communications	22,000	17,506	23,000	23,000	0	0.00%
Repairs & Maintenance Services	2,000	1,303	1,500	1,500	0	0.00%
Internal Service Fees	108,400	108,400	116,400	109,600	(6,800)	-5.84%
Other Expenses	132,800	129,427	125,500	128,000	2,500	1.99%
TOTAL OTHER SERVICES	266,000	257,403	267,100	262,800	(4,300)	-1.61%
TOTAL OPERATING EXPENSES	266,000	257,403	267,100	262,800	(4,300)	-1.61%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	266,000	257,403	267,100	262,800	(4,300)	-1.61%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	2,000,000	2,000,000	2,250,000	2,250,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	2,000,000	2,000,000	2,250,000	2,250,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	2,000,000	2,000,000	2,250,000	2,250,000	0	0.00%
Expenditures Per Capita	\$0.39	\$0.38	\$0.39	\$0.38	(\$0.01)	(2.56)%

09 Register of Deeds - Financial

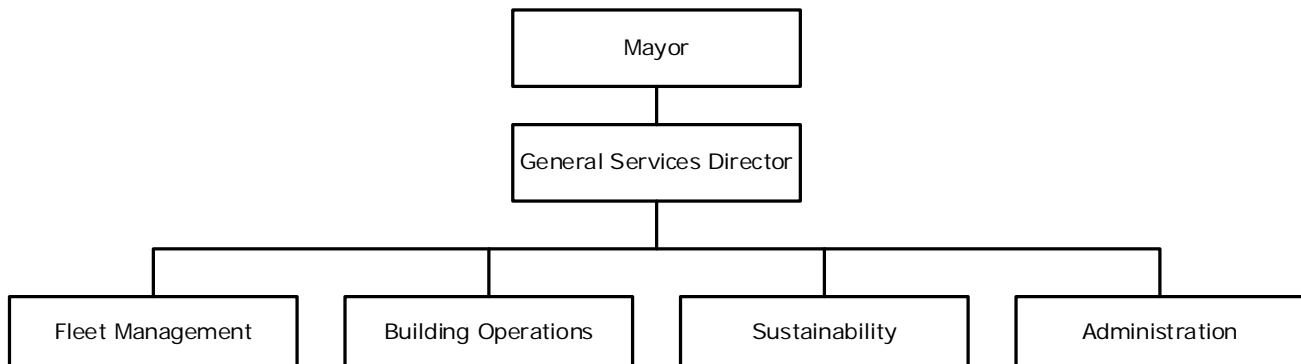
Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	5,500	0	5,000	0	(5,000)	-100.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	457	300	2,300	2,000	666.67%
TOTAL OTHER SERVICES	5,500	457	5,300	2,300	(3,000)	-56.60%
TOTAL OPERATING EXPENSES	5,500	457	5,300	2,300	(3,000)	-56.60%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	5,500	457	5,300	2,300	(3,000)	-56.60%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	40	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	40	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	40	0	0	0	0.00%
Expenditures Per Capita	\$0.01	\$0.00	\$0.01	\$0.00	(\$0.01)	-100.00%

10 General Services - At a Glance

Mission	The mission of the Department of General Services is to provide facility and fleet operations, sustainability education and integration services, and customer assistance products to government agencies, Metro employees, and the Nashville community so they can meet their goals.			
Budget Summary		2017-18	2018-19	2019-20
Expenditures and Transfers:				
GSD General Fund	\$	24,497,400	\$ 24,323,000	\$ 25,509,500
Internal Service Fund		23,742,300	22,868,600	23,147,000
Total Expenditures and Transfers	\$	48,239,700	\$ 47,191,600	\$ 48,656,500
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$	24,739,700	\$ 23,859,100	\$ 24,098,400
Other Governments and Agencies		0	0	0
Other Program Revenue		0	0	0
Total Program Revenue	\$	24,739,700	\$ 23,859,100	\$ 24,098,400
Non-program Revenue	\$	0	\$ 0	\$ 0
Transfers From Other Funds and Units		0	0	0
Total Revenues and Transfers	\$	24,739,700	\$ 23,859,100	\$ 24,098,400
Expenditures Per Capita	\$	70.48	\$ 68.27	\$ 70.25
Positions	Total Budgeted Positions	164	164	164
Contacts	Director: Nancy Whittemore email: nancy.whittemore@nashville.gov Financial Manager: Dianna Atwood email: dianna.atwood@nashville.gov 730 2nd Avenue South, Suite 201 37219 Phone: 615-862-5050			

10 General Services - At a Glance

Organizational Structure



Programs

Building Operations Support Services

ADA Compliance
Design and Construction
Facilities Maintenance

Business Office

Business Office
Non-allocated Financial Transactions

Business Support

E-Bid Surplus Property Distribution
Mail Services

Fleet Operations

Fleet Asset Management
Fuel Supply
Vehicle and Equipment Repair

Sustainability

Sustainability Management and Consultation

10 General Services - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Building Operations			
Building operations for facilities that opened in FY19.	GSD	\$570,000	To provide funding for building operations for Police Headquarters, and Family Safety Center
New Facilities			
Building operations for facilities that will open in FY20.	GSD	600,000	To provide funding for building operations for facilities opening in FY20: Bellevue Community Center, Bellevue Ice Facility, Fire Station 32, Fire Station 37, Election Commissions Warehouse, Police Training Academy
Building Operations			
Increase in Staff	GSD	156,500 1.00 FTE	To provide funding for a full time Architect focused on the design, construction, operation and renovation of high-performance, low-energy consumption buildings
Transfer Position			
Transfer position from Office of Fleet Management to Public Works	ISF**	(75,900) (1.00 FTE)	To transfer position and funding from Office of Fleet Management to Public Works
Non-allocated Financial Transactions			
Insurance Billings	GSD ISF	(257,500) (17,400)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD ISF	(26,400) (211,000)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	ISF	39,800	No impact on performance
Pay Plan Adjustment	GSD ISF	143,900 183,600	Supports the hiring and retention of a qualified workforce
Budget Savings Target	ISF	359,300	Savings target restored to General Services
General Services District Total		\$1,186,500 1.00 FTE	
Internal Service Funds Total		\$278,400 (1.00 FTE)	
TOTAL***		\$1,464,900	

* See Internal Service Charges section for details

** ISF - Internal Service Funds

*** This department/agency has a FY20 GSD savings target of \$649,900, which is not included in this total.

10 General Services - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,173,700	3,396,209	4,242,300	4,542,700	300,400	7.08%
OTHER SERVICES:						
Utilities	8,087,300	7,904,425	8,337,300	8,866,800	529,500	6.35%
Professional & Purchased Services	6,031,300	5,199,919	6,233,300	6,320,200	86,900	1.39%
Travel, Tuition, and Dues	39,400	18,493	40,700	40,600	(100)	-0.25%
Communications	913,900	762,742	912,700	933,200	20,500	2.25%
Repairs & Maintenance Services	3,803,100	3,988,138	3,799,600	4,129,700	330,100	8.69%
Internal Service Fees	577,500	569,727	484,400	458,000	(26,400)	-5.45%
Other Expenses	871,200	816,341	272,700	218,300	(54,400)	-19.95%
TOTAL OTHER SERVICES	20,323,700	19,259,785	20,080,700	20,966,800	886,100	4.41%
TOTAL OPERATING EXPENSES	24,497,400	22,655,994	24,323,000	25,509,500	1,186,500	4.88%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	24,497,400	22,655,994	24,323,000	25,509,500	1,186,500	4.88%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	997,400	1,029,979	990,500	951,400	(39,100)	-3.95%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	997,400	1,029,979	990,500	951,400	(39,100)	-3.95%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	1,237	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	1,237	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	997,400	1,031,216	990,500	951,400	(39,100)	-3.95%
Expenditures Per Capita	\$35.79	\$33.10	\$35.19	\$36.83	\$1.64	4.66%

10 General Services - Financial

Internal Service Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	8,024,500	6,261,543	8,086,800	8,194,500	107,700	1.33%
OTHER SERVICES:						
Utilities	200	1,418	700	1,700	1,000	142.86%
Professional & Purchased Services	115,300	151,762	104,500	160,400	55,900	53.49%
Travel, Tuition, and Dues	30,200	13,633	30,200	26,000	(4,200)	-13.91%
Communications	70,800	59,867	70,800	70,600	(200)	-0.28%
Repairs & Maintenance Services	1,451,500	3,516,812	1,451,500	1,822,500	371,000	25.56%
Internal Service Fees	1,363,200	1,347,367	795,500	584,500	(211,000)	-26.52%
Other Expenses	12,390,500	23,621,753	12,016,200	11,934,600	(81,600)	-0.68%
TOTAL OTHER SERVICES	15,421,700	28,712,612	14,469,400	14,600,300	130,900	0.90%
TOTAL OPERATING EXPENSES	23,446,200	34,974,155	22,556,200	22,794,800	238,600	1.06%
TRANSFERS TO OTHER FUNDS/UNITS	296,100	296,100	312,400	352,200	39,800	12.74%
TOTAL EXPENSES & TRANSFERS	23,742,300	35,270,255	22,868,600	23,147,000	278,400	1.22%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	23,742,300	21,118,782	22,868,600	23,147,000	278,400	1.22%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	23,742,300	21,118,782	22,868,600	23,147,000	278,400	1.22%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	1,474,235	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	1,474,235	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	19,423,884	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	23,742,300	42,016,901	22,868,600	23,147,000	278,400	1.22%
Expenditures Per Capita	\$34.69	\$51.53	\$33.08	\$33.42	\$0.34	1.03%

10 General Services - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Assistant	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Admin Services Manager	OR07	07242	5	5.00	5	5.00	5	5.00	0	0.00
Admin Services Officer 2	OR01	07243	1	1.00	0	0.00	0	0.00	0	0.00
Admin Services Officer 3	OR03	07244	2	2.00	3	3.00	3	3.00	0	0.00
Admin Services Officer 4	OR05	07245	4	4.00	4	4.00	4	4.00	0	0.00
Application Tech 1	ST07	10100	1	1.00	1	1.00	1	1.00	0	0.00
Application Tech 2	ST08	10102	1	1.00	0	0.00	0	0.00	0	0.00
Application Tech 3	ST09	10103	5	5.00	5	5.00	5	5.00	0	0.00
Bldg Maint Lead Mechanic	TL10	02230	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 3	ST10	07733	2	2.00	2	2.00	2	2.00	0	0.00
Customer Service Supervisor	ST11	06598	1	1.00	1	1.00	1	1.00	0	0.00
General Services Assistant Dir	OR11	10469	3	3.00	3	3.00	3	3.00	0	0.00
General Services Director	DP02	01575	1	1.00	1	1.00	1	1.00	0	0.00
General Services Div Manager	OR09	07312	2	2.00	2	2.00	2	2.00	0	0.00
Information Systems Advisor 2	OR09	07407	1	1.00	1	1.00	1	1.00	0	0.00
Mail Clerk Carrier	ST05	05910	2	2.00	2	2.00	2	2.00	0	0.00
Maint & Repair Worker Senior	TG07	10849	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Rep 3	ST06	10122	2	2.00	2	2.00	2	2.00	0	0.00
Procurement Officer 2	OR03	10877	0	0.00	1	1.00	1	1.00	0	0.00
Professional Spec	OR04	07753	2	2.00	2	2.00	2	2.00	0	0.00
Safety Coordinator	OR05	06133	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr		07762	0	0.00	0	0.00	1	1.00	1	1.00
Stores Manager	ST10	06180	1	1.00	1	1.00	1	1.00	0	0.00
Technical Specialist 1	OR04	07756	6	6.00	4	4.00	4	4.00	0	0.00
Technical Specialist 2	OR06	07757	2	2.00	4	4.00	4	4.00	0	0.00
Total Positions & FTEs			49	49.00	49	49.00	50	50.00	1	1.00
Office of Fleet Management 51154										
Admin Svcs Mgr	OR07	07242	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	OR05	07245	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Specialist	ST11	07720	1	1.00	1	1.00	1	1.00	0	0.00
Application Tech 3	ST09	10103	3	3.00	3	3.00	3	3.00	0	0.00
Automotive Mechanic	TG10	00680	12	12.00	12	12.00	12	12.00	0	0.00
Automotive Mechanic Leader	TL11	00690	1	1.00	1	1.00	1	1.00	0	0.00
Automotive Mechanic-Cert	TG11	06081	4	4.00	4	4.00	4	4.00	0	0.00
Automotive Shop Supv	TS11	00700	1	1.00	1	1.00	1	1.00	0	0.00
Automotive Svc Writer	ST07	07250	6	6.00	2	2.00	2	2.00	0	0.00

10 General Services - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2018 Budgeted</u>		<u>FY2019 Budgeted</u>		<u>FY2020 Budgeted</u>		<u>FY19-FY20 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Bldg Maint Mechanic	TG08	02220	1	1.00	1	1.00	1	1.00	0	0.00
Equip & Supply Clerk 1	ST04	05010	4	3.50	4	3.50	4	3.50	0	0.00
Equip & Supply Clerk 2	ST06	03440	3	3.00	3	3.00	3	3.00	0	0.00
Equip & Supply Clerk 3	ST07	03027	2	1.50	2	1.50	2	1.50	0	0.00
Equip Mechanic	TG11	01880	25	25.00	25	25.00	25	25.00	0	0.00
Equip Mechanic Leader	TL12	06825	2	2.00	2	2.00	2	2.00	0	0.00
Equip Mechanic-Certified	TG12	07302	3	3.00	3	3.00	3	3.00	0	0.00
Equip Servicer	TG07	07304	9	9.00	9	9.00	9	9.00	0	0.00
Equip Shop Supv	TS12	01920	2	2.00	2	2.00	2	2.00	0	0.00
Finance Admin	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
General Services Assistant Dir	OR11	10469	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Tech 2	OR02	07785	1	1.00	1	1.00	1	1.00	0	0.00
Master Tech	TG13	10118	7	7.00	7	7.00	7	7.00	0	0.00
Mechanic Apprentice	TG08	10950	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Spec 1	ST07	10123	2	2.00	2	2.00	2	2.00	0	0.00
Parts Supv	ST09	07345	2	2.00	2	2.00	2	2.00	0	0.00
Radio Tech 1	TG08	06613	3	3.00	3	3.00	3	3.00	0	0.00
Radio Tech 2	TG11	04040	2	2.00	2	2.00	2	2.00	0	0.00
Service Writer	ST07	10856	0	0.00	4	4.00	3	3.00	-1	-1.00
Technical Specialist 1	OR04	07756	2	2.00	2	2.00	2	2.00	0	0.00
Technical Specialist 2	OR06	07757	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			107	106.00	107	106.00	106	105.00	-1	-1.00
Surplus Property Auction 61190										
Admin Svcs Officer 3	OR03	07244	1	1.00	1	1.00	1	1.00	0	0.00
Application Tech 3	ST09	10103	2	2.00	1	1.00	1	1.00	0	0.00
Equip Inventory Asst 1	ST06	01872	3	3.00	3	3.00	3	3.00	0	0.00
Finance Admin	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	ST07	10123	0	0.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	ST08	10124	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			8	8.00	8	8.00	8	8.00	0	0.00
Department Totals			164	163.00	164	163.00	164	163.00	0	0.00

11 Historical Commission - At a Glance

Mission The Mission of the Metropolitan Historical and Historic Zoning Commissions is to provide historical and architectural information, preservation technology and advice, and design guidance products to Nashville's neighborhoods, property owners, businesses, citizens, and visitors so they can incorporate the city's rich past into today's economy, culture, and quality of life.

Budget Summary

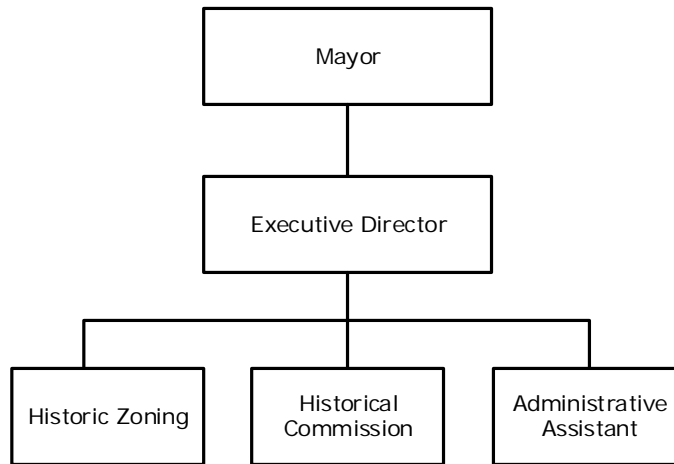
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 1,112,700	\$ 1,112,600	\$ 1,143,300
Special Purpose Fund	20,000	64,000	24,000
Total Expenditures and Transfers	\$ 1,132,700	\$ 1,176,600	\$ 1,167,300
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	20,000	64,000	24,000
Other Program Revenue	0	0	0
Total Program Revenue	\$ 20,000	\$ 64,000	\$ 24,000
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	\$ 20,000	\$ 64,000	\$ 24,000
Expenditures Per Capita	\$ 1.66	\$ 1.70	\$ 1.69

Positions	Total Budgeted Positions	13	13	13
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Contacts	Director: Tim Walker	email: tim.walker@nashville.gov
	Financial Manager: Susan Pallas	email: Susan.Pallas@Nashville.gov
	Sunnyside in Sevier Park	
	3000 Granny White Pike 37204	Phone: 615-862-7970

11 Historical Commission - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Governmental and Public Partnership

Governmental and Public Partnership

Historic Zoning

Historic Zoning

Information, Education and Tourism

Information, Education and Tourism

11 Historical Commission - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Historical Commission Grant Fund			
Grant Fund Adjustments	SPF**	\$(40,000)	Reduction of expired Fort Negley Cultural Landscape Report grant with minimal impact on performance
Non-allocated Financial Transactions			
ESRI (GIS) Licensing Transfer to ITS	GSD	(2,800)	Transfer of ESRI (GIS) Licensing to ITS from departmental budgets
Internal Service Charges*	GSD	2,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Non-recurring	GSD	(13,900)	Removal of previous year's salary and fringe adjustment with no impact on performance
Pay Plan Adjustment	GSD	45,200	Supports the hiring and retention of a qualified workforce
General Services District Total		\$30,700	
Special Purpose Funds Total		\$(40,000)	
TOTAL ***		\$(9,300)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** Historical Commission has a FY20 GSD savings target of \$28,900, which is not included in this total.

11 Historical Commission - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	999,600	978,470	1,028,600	1,067,400	38,800	3.77%
OTHER SERVICES:						
Utilities	6,900	5,736	6,900	3,700	(3,200)	-46.38%
Professional & Purchased Services	1,100	818	1,100	1,200	100	9.09%
Travel, Tuition, and Dues	14,300	6,330	14,300	15,000	700	4.90%
Communications	13,900	13,032	13,900	12,300	(1,600)	-11.51%
Repairs & Maintenance Services	400	62	400	400	0	0.00%
Internal Service Fees	44,500	44,500	36,800	39,000	2,200	5.98%
Other Expenses	32,000	18,267	10,600	4,300	(6,300)	-59.43%
TOTAL OTHER SERVICES	113,100	88,745	84,000	75,900	(8,100)	-9.64%
TOTAL OPERATING EXPENSES	1,112,700	1,067,215	1,112,600	1,143,300	30,700	2.76%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,112,700	1,067,215	1,112,600	1,143,300	30,700	2.76%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$1.63	\$1.56	\$1.61	\$1.65	\$0.04	2.48%

11 Historical Commission - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	20,000	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	10,844	64,000	24,000	(40,000)	-62.50%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	0	0	0	0.00%
TOTAL OTHER SERVICES	0	10,844	64,000	24,000	(40,000)	-62.50%
TOTAL OPERATING EXPENSES	20,000	10,844	64,000	24,000	(40,000)	-62.50%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	20,000	10,844	64,000	24,000	(40,000)	-62.50%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	64,000	24,000	(40,000)	-62.50%
State Direct	0	10,844	0	0	0	0.00%
Other Government Agencies	20,000	2,094	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	20,000	12,938	64,000	24,000	(40,000)	-62.50%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	20,000	12,938	64,000	24,000	(40,000)	-62.50%
Expenditures Per Capita	\$0.03	\$0.02	\$0.09	\$0.03	(\$0.06)	-66.67%

11 Historical Commission - Financial

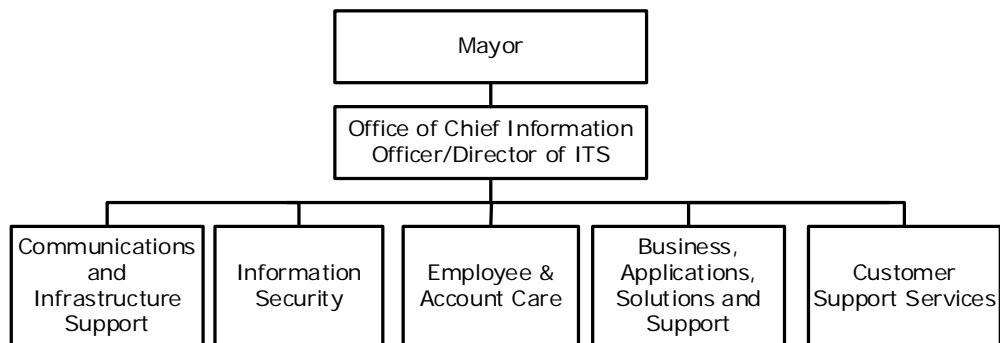
Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19 - FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Assistant	ST09	07241	2	1.50	2	1.50	2	1.50	0	0.00
Historic Preservationist 1	OR05	06123	9	8.50	9	8.50	9	8.50	0	0.00
Historical Commission Exec Dir	DP01	01945	1	1.00	1	1.00	1	1.00	0	0.00
Planning Manager 2	OR09	06863	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			13	12.00	13	12.00	13	12.00	0	0.00
Department Totals			13	12.00	13	12.00	13	12.00	0	0.00

14 Information Tech Services - At a Glance

Mission	Work together to deliver exceptional technology solutions that improve the lives of the citizens of Davidson County through the Metropolitan Government entities we serve.		
Budget Summary			
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
Internal Service Fund	\$ 24,548,600	\$ 25,432,100	\$ 29,510,500
Total Expenditures and Transfers	\$ 24,548,600	\$ 25,432,100	\$ 29,510,500
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 24,548,600	\$ 25,432,100	\$ 27,510,500
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 24,548,600	\$ 25,432,100	\$ 27,510,500
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	\$ 24,548,600	\$ 25,432,100	\$ 27,510,500
Expenditures Per Capita	\$ 35.87	\$ 36.79	\$ 42.61
Positions	Total Budgeted Positions		
	148	148	149
Contacts	Director: Keith Durbin Finance Manager: Gregg Nicholson 700 2nd Avenue South Suite 301 37219 email: keith.durbin@nashville.gov email: gregg.nicholson@nashville.gov Phone: 615-862-6300		

14 Information Tech Services - At a Glance

Organizational Structure



Programs

Business Applications Solutions and Support

- Business Solutions
- Enterprise Applications and Database Solutions
- ITS Service Applications
- Web Based Services

Business Operations

- Employee and Account Care
- Executive Leadership
- Non-allocated Financial Transactions

Communication and Infrastructure Services

- Data Infrastructure Support
- Enterprise Server and Storage Services
- Identity and Access Management
- Network Communication Services
- Physical Security
- Security Assurance
- System Lifecycle Management
- Voice Communication Solutions

Customer Support Services

- Field Services
- Technical Support Service Center

Public, Education and Government Television

- Metro Nashville Network
- Studio Management

14 Information Tech Services - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Contractual Software Expense			
Software	ISF***	\$3,035,400	Contractual increases for critical infrastructure software components
Weather Sirens			
Relocation of Siren Program	ISF	(102,800)	The weather siren program is being moved to the Office of Emergency Management
Partnership with MTA			
Staff for Mass Transit Software		132,900 1.00 FTE	Collaboration with MTA to focus on Mass Transit needs
Non-allocated Financial Transactions			
Budget Savings Target	ISF	395,100	Savings target restored to Information Technology Services
Insurance Billings	ISF	2,700	No impact on performance. Represents direct charges to department for insurance costs
Central Adjustments	ISF	615,100	Internal allocations to allow for Departmental Internal Service Fees
Internal Service Funds Total		\$4,078,400 1.00 FTE	
TOTAL		\$4,078,400 1.00	

*** ISF – Internal Service Fund

14 Information Tech Services - Financial

Internal Service Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	14,301,600	13,888,971	14,582,700	15,344,300	761,600	5.22%
OTHER SERVICES:						
Utilities	2,500	2,275	2,500	2,500	0	0.00%
Professional & Purchased Services	3,205,100	3,515,242	3,145,000	3,430,100	285,100	9.07%
Travel, Tuition, and Dues	6,000	74,799	5,100	5,100	0	0.00%
Communications	156,800	150,235	156,800	156,800	0	0.00%
Repairs & Maintenance Services	3,097,500	2,726,490	3,098,500	3,620,200	521,700	16.84%
Internal Service Fees	118,200	104,490	115,700	102,100	(13,600)	-11.75%
Other Expenses	3,660,900	5,417,739	4,325,800	6,849,400	2,523,600	58.34%
TOTAL OTHER SERVICES	10,247,000	11,991,270	10,849,400	14,166,200	3,316,800	30.57%
TOTAL OPERATING EXPENSES	24,548,600	25,880,241	25,432,100	29,510,500	4,078,400	16.04%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	24,548,600	25,880,241	25,432,100	29,510,500	4,078,400	16.04%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	24,548,600	24,950,791	25,432,100	27,510,500	2,078,400	8.17%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	24,548,600	24,950,791	25,432,100	27,510,500	2,078,400	8.17%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	1,944	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	1,944	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	532,642	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	24,548,600	25,485,377	25,432,100	27,510,500	2,078,400	8.17%
Expenditures Per Capita	\$35.87	\$37.81	\$36.79	\$42.61	\$5.82	15.82%

14 Information Tech Services - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Information Technology Service 51137										
Admin Services Officer 4	OR05	07245	1	1.00	1	1.00	1	1.00	0	0.00
Chief Info Officer	DP03	07113	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Comm Analyst 1	OR03	06918	4	4.00	4	4.00	4	4.00	0	0.00
Info Sys Comm Analyst 2	OR04	07769	6	6.00	6	6.00	6	6.00	0	0.00
Info Sys Comm Analyst 3	OR05	07265	5	5.00	5	5.00	5	5.00	0	0.00
Info Sys App Analyst 1	OR03	07779	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys App Analyst 2	OR04	07780	4	4.00	4	4.00	4	4.00	0	0.00
Info Sys App Analyst 3	OR05	07783	11	11.00	12	12.00	12	12.00	0	0.00
Info Sys App Tech 2	OR02	07785	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Assistant Director	OR11	07744	6	6.00	5	5.00	5	5.00	0	0.00
Info Sys Division Manager	OR10	07318	15	15.00	15	15.00	15	15.00	0	0.00
Info Sys Media Analyst 1	OR03	10470	2	1.50	2	2.00	2	2.00	0	0.00
Info Sys Media Analyst 2	OR04	10471	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Media Tech 1	OR01	10473	3	3.00	3	3.00	3	3.00	0	0.00
Info Sys Media Tech 2	OR02	10474	2	2.00	2	2.00	2	2.00	0	0.00
Info Sys Oper Analyst 1	OR03	10475	5	5.00	7	7.00	7	7.00	0	0.00
Info Sys Oper Analyst 2	OR04	10476	10	10.00	10	10.00	10	10.00	0	0.00
Info Sys Oper Analyst 3	OR05	10477	13	13.00	13	13.00	13	13.00	0	0.00
Info Sys Oper Tech 1	OR01	10478	12	12.00	11	10.50	11	10.50	0	0.00
Info Sys Oper Tech 2	OR02	10479	4	4.00	3	3.00	3	3.00	0	0.00
Info Sys Advisor 1	OR07	07234	29	29.00	29	29.00	29	29.00	0	0.00
Info Sys Advisor 2	OR09	07407	12	12.00	12	12.00	13	13.00	1	1.00
Total Positions & FTEs			148	147.50	148	147.50	149	148.50	1	1.00
Department Totals			148	147.50	148	147.50	149	148.50	1	1.00

15 Finance - At a Glance

Mission The mission of the Department of Finance is to provide financial management, information, and business services to policy makers, departments, agencies, investors, and the Nashville community so they can have confidence in Metro Government, make informed decisions, and achieve their results.

Budget Summary

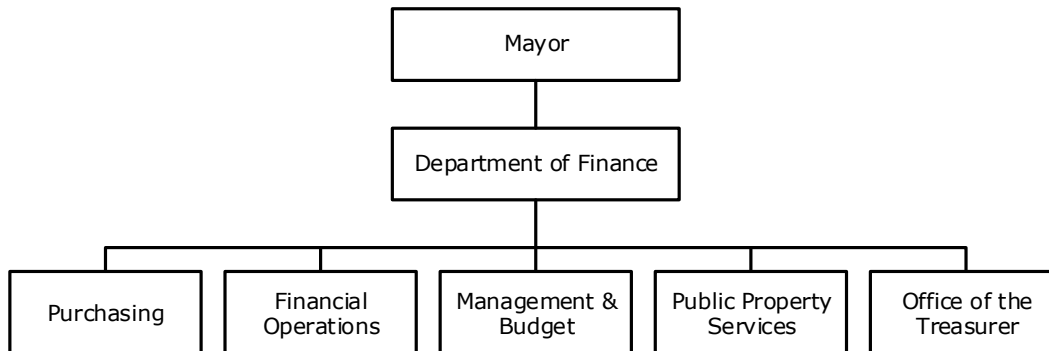
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 9,713,300	\$ 9,343,000	\$ 10,480,400
Internal Service Fund	826,400	834,100	909,600
Special Purpose Fund	8,600	8,600	2,600
Total Expenditures and Transfers	\$ 10,548,300	\$ 10,185,700	\$ 11,392,600
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 826,400	\$ 834,100	\$ 875,400
Other Governments and Agencies	0	0	0
Other Program Revenue	8,600	8,600	2,600
Total Program Revenue	\$ 835,000	\$ 842,700	\$ 878,000
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	\$ 835,000	\$ 842,700	\$ 878,000
Expenditures Per Capita	\$ 15.41	\$ 14.74	\$ 16.45

Positions	Total Budgeted Positions	105	107	114
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Contacts	Director: Kevin Crumbo Finance Administrator: Alicia Viravouth 106 Metro Courthouse 37201	email: kevin.crumbo@nashville.gov email: alicia.viravouth@nashville.gov Phone: 615-862-6151
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15 Finance - At a Glance

Organizational Structure



Programs

Business Integrity and Accountability

Compliance Monitoring and Accountability

Business Support and Solutions

Accounts Payable
Business Assistance Office
Cash Operations
Financial Accounting and Reporting
Payroll Operations
Purchasing
Real Estate Management
Tourism Tax

Executive Leadership

Executive Leadership
Non-allocated Financial Transactions

Strategic Resource Allocation and Management

Budget Planning and Management
Grants and Cost Management
Investment Committee Support
Investor Relations

15 Finance - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Equal Business Opportunity Program			
Staff Support of Implementation	GSD	442,300 5.00 FTEs	To implement the Equal Business Opportunity Program authorized in BL2018-1419
Short Term Rental (STR) Collections			
Hotel Occupancy Tax Collections Position	GSD	64,100 1.00 FTE	To increase Hotel Occupancy Tax collections for Short Term Rental accounts
Budget Planning and Analysis			
Restore Staff Reduction	GSD	103,000 1.00 FTE	To restore previous staff reduction impacting current operations
Treasury Management Fund			
Administrative Expense Increase	SPF**	41,300	To adjust Treasury Management Fund to account for fringe benefit requirements
Grant Fund			
Administrative Expense Reduction	SPF	(6,000)	To adjust grant fund to account for available revenue, with minimal impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD ISF	(12,800) 2,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD ISF	643,800 31,200	Supports the hiring and retention of a qualified workforce
General Services District Total		\$1,240,400 7.00 FTEs	
Special Purpose Funds Total		\$(6,000)	
Internal Service Fund		\$75,500	
TOTAL****		\$1,309,900 7.00 FTEs	

* See Internal Service Charges section for details

** ISF – Internal Service Fund

*** SPF Special Purpose Fund

**** This department/agency has a FY20 GSD savings target of \$242,000, which is not included in this total.

15 Finance - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	8,436,900	7,900,536	8,536,600	9,718,900	1,182,300	13.85%
OTHER SERVICES:						
Utilities	900	723	900	900	0	0.00%
Professional & Purchased Services	373,200	387,945	72,200	75,700	3,500	4.85%
Travel, Tuition, and Dues	25,200	14,062	25,200	41,500	16,300	64.68%
Communications	82,300	62,246	82,300	78,900	(3,400)	-4.13%
Repairs & Maintenance Services	5,400	2,390	5,400	5,100	(300)	-5.56%
Internal Service Fees	289,700	289,700	274,700	261,900	(12,800)	-4.66%
Other Expenses	499,700	334,105	345,700	297,500	(48,200)	-13.94%
TOTAL OTHER SERVICES	1,276,400	1,091,171	806,400	761,500	(44,900)	-5.57%
TOTAL OPERATING EXPENSES	9,713,300	8,991,707	9,343,000	10,480,400	1,137,400	12.17%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	9,713,300	8,991,707	9,343,000	10,480,400	1,137,400	12.17%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$14.19	\$13.14	\$13.52	\$15.13	\$1.61	11.91%

15 Finance - Financial

Internal Service Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	760,900	770,673	764,700	837,200	72,500	9.48%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	200	5,075	200	200	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	15,400	6,508	15,400	15,400	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	30,400	24,006	34,300	37,200	2,900	8.45%
Other Expenses	19,500	9,641	19,500	19,600	100	0.51%
TOTAL OTHER SERVICES	65,500	45,230	69,400	72,400	3,000	4.32%
TOTAL OPERATING EXPENSES	826,400	815,903	834,100	909,600	75,500	9.05%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	826,400	815,903	834,100	909,600	75,500	9.05%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	826,400	817,064	834,100	875,400	41,300	4.95%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	826,400	817,064	834,100	875,400	41,300	4.95%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	826,400	817,064	834,100	875,400	41,300	4.95%
Expenditures Per Capita	\$1.21	\$1.19	\$1.21	\$1.31	\$0.10	8.26%

15 Finance - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	4,300	0	4,300	0	(4,300)	-100.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	4,300	0	4,300	2,600	(1,700)	-39.53%
TOTAL OTHER SERVICES	8,600	0	8,600	2,600	(6,000)	-69.77%
TOTAL OPERATING EXPENSES	8,600	0	8,600	2,600	(6,000)	-69.77%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	8,600	0	8,600	2,600	(6,000)	-69.77%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	8,600	5,025	8,600	2,600	(6,000)	-69.77%
TOTAL PROGRAM REVENUE	8,600	5,025	8,600	2,600	(6,000)	-69.77%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	8,600	5,025	8,600	2,600	(6,000)	-69.77%
Expenditures Per Capita	\$0.01	\$0.00	\$0.01	\$0.00	(\$0.01)	-100.00%

15 Finance - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Accountant 2	OR03	10861	5	5.00	5	5.00	5	5.00	0	0.00
Accountant 3	OR05	10862	4	4.00	3	3.00	3	3.00	0	0.00
Admin Asst	ST09	07241	1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Mgr	OR07	07242	5	5.00	5	5.00	5	5.00	0	0.00
Admin Svcs Officer 3	OR03	07244	8	8.00	8	8.00	9	9.00	1	1.00
Admin Svcs Officer 4	OR05	07245	2	2.00	4	4.00	4	4.00	0	0.00
Application Tech 2	ST08	10102	6	6.00	6	6.00	6	6.00	0	0.00
Application Tech 3	ST09	10103	7	7.00	5	5.00	6	6.00	1	1.00
Business Development Officer	OR05	06699	1	1.00	1	1.00	1	1.00	0	0.00
Finance Admin	OR07	10108	11	11.00	11	11.00	11	11.00	0	0.00
Finance Asst Dir	OR11	06108	3	3.00	4	3.25	4	3.25	0	0.00
Finance Deputy Dir	OR13	07704	2	2.00	3	2.25	3	2.25	0	0.00
Finance Dir	DP03	01570	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	OR09	06232	6	6.00	8	8.00	8	8.00	0	0.00
Finance Officer 2	OR03	10151	3	3.00	3	3.00	3	3.00	0	0.00
Finance Officer 3	OR05	10152	8	8.00	5	5.00	5	5.00	0	0.00
Human Resources Assistant 1	ST06	01472	0	0.00	1	1.00	1	1.00	0	0.00
Mgmt & Budget Analy 2	OR03	10874	2	2.00	2	2.00	2	2.00	0	0.00
Mgmt & Budget Analy 3	OR06	10875	4	4.00	6	6.00	7	7.00	1	1.00
Office Support Rep Sr	ST06	11041	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep Sr	ST06	11041	0	0.00	1	1.00	1	1.00	0	0.00
Procurement Officer 1	OR01	10876	0	0.00	1	1.00	1	1.00	0	0.00
Procurement Officer 2	OR03	10877	8	8.00	9	9.00	11	11.00	2	2.00
Procurement Officer 3	OR05	10878	5	5.00	4	4.00	6	6.00	2	2.00
Purchasing Agent	OR11	04000	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	OR11	07762	4	4.00	3	3.00	3	3.00	0	0.00
Total Positions & FTEs			98	98.00	100	98.50	107	105.50	7	7.00
Treasury Management 51180										
Admin Services Officer 3	OR03	07244	1	1.00	1	1.00	1	1.00	0	0.00
Finance Admin	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Finance Manager	OR09	06232	2	2.00	2	2.00	2	2.00	0	0.00
Finance Officer 2	OR03	10151	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	1	1.00	1	1.00	0	0.00
Metropolitan Treasurer	OR11	03160	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			7	7.00	7	7.00	7	7.00	0	0.00
Department Totals			105	105.00	107	105.50	114	112.50	7	7.00

16 Assessor of Property - At a Glance

Mission To accurately identify, list, appraise and classify all taxable properties in an effort to achieve fairness and equity in values for the preparation of the annual assessment roll in a timely manner, while educating property owners of the appraisal process and their options to appeal, as well as learn of available assistance programs.

Budget Summary

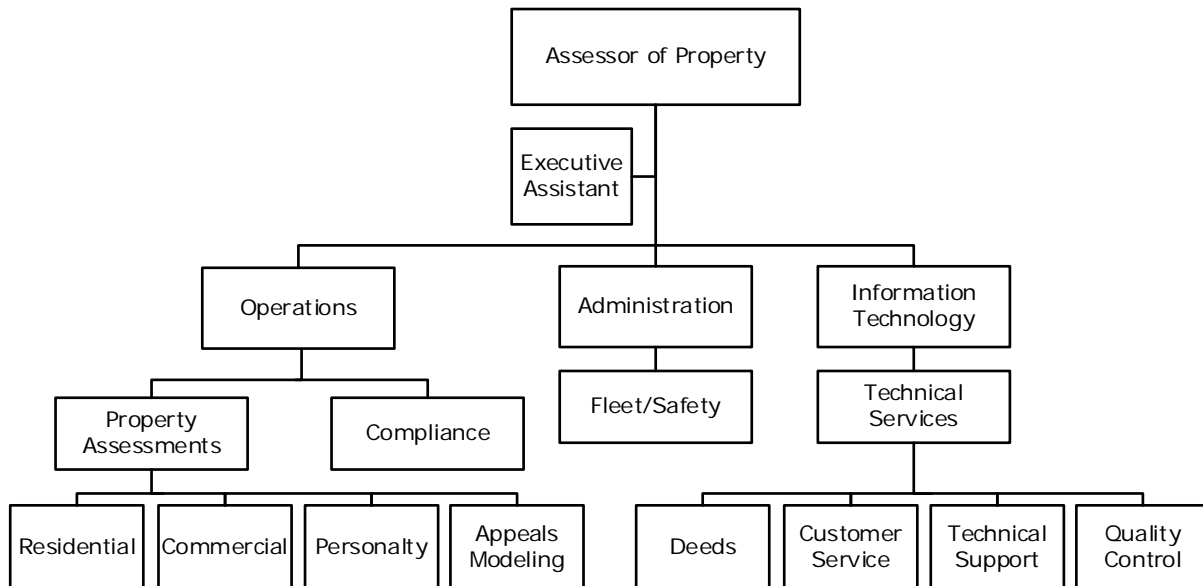
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 7,968,300	\$ 7,759,600	\$ 8,087,800
Total Expenditures and Transfers	<u>\$ 7,968,300</u>	<u>\$ 7,759,600</u>	<u>\$ 8,087,800</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 200	\$ 200	\$ 200
Other Governments and Agencies	20,500	21,200	21,600
Other Program Revenue	0	0	0
Total Program Revenue	\$ 20,700	\$ 21,400	\$ 21,800
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	<u>\$ 20,700</u>	<u>\$ 21,400</u>	<u>\$ 21,800</u>
Expenditures Per Capita	\$ 11.64	\$ 11.23	\$ 11.68

Positions	Total Budgeted Positions	219	125	125
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Contacts	Assessor of Property: Vivian Wilhoite	email: vivian.wilhoite@nashville.gov
	Assessment Manager: Cristi Scott	email: cristi.scott@nashville.gov
	700 2nd Avenue South Suite 210 37210	Phone: 615-862-6080

16 Assessor of Property - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Assessment

Assessment

Board of Equalization

Board of Equalization

Hearing Officer Review

Hearing Officer Review

Personal Property Audit

Personal Property Audit

16 Assessor of Property - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Software Fees			
Annual license, support and maintenance fees	GSD	\$30,000	Annual contractual increases for software, which includes the personal property compliance program, computer assisted mass appraisal system, and digital ortho aerial images
Non-allocated Financial Transactions			
ESRI (GIS) Licensing Transfer to ITS	GSD	(10,500)	Transferring the annual ESRI (GIS) licensing fees to Information Technology Services from departmental budgets
Internal Service Charges*	GSD	72,100	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	236,600	Supports the hiring and retention of a qualified workforce
General Services District Total		\$328,200	
TOTAL ***		\$328,200	

* See Internal Service Charges section for details

*** This department/agency has a FY20 GSD savings target of \$203,000, which is not included in this total.

16 Assessor of Property - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,306,200	5,785,400	6,253,400	6,490,000	236,600	3.78%
OTHER SERVICES:						
Utilities	100	119	100	100	0	0.00%
Professional & Purchased Services	565,000	216,373	565,000	565,000	0	0.00%
Travel, Tuition, and Dues	42,600	47,951	48,100	48,100	0	0.00%
Communications	169,200	165,606	174,600	174,600	0	0.00%
Repairs & Maintenance Services	454,100	391,818	445,800	465,300	19,500	4.37%
Internal Service Fees	399,900	394,680	447,000	519,100	72,100	16.13%
Other Expenses	31,200	18,663	(174,400)	(174,400)	0	0.00%
TOTAL OTHER SERVICES	1,662,100	1,235,210	1,506,200	1,597,800	91,600	6.08%
TOTAL OPERATING EXPENSES	7,968,300	7,020,610	7,759,600	8,087,800	328,200	4.23%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	7,968,300	7,020,610	7,759,600	8,087,800	328,200	4.23%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	200	124	200	200	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	20,500	21,399	21,200	21,600	400	1.89%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	20,700	21,523	21,400	21,800	400	1.87%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	20,700	21,523	21,400	21,800	400	1.87%
Expenditures Per Capita	\$11.64	\$10.26	\$11.23	\$11.68	\$0.45	4.01%

16 Assessor of Property - Financial

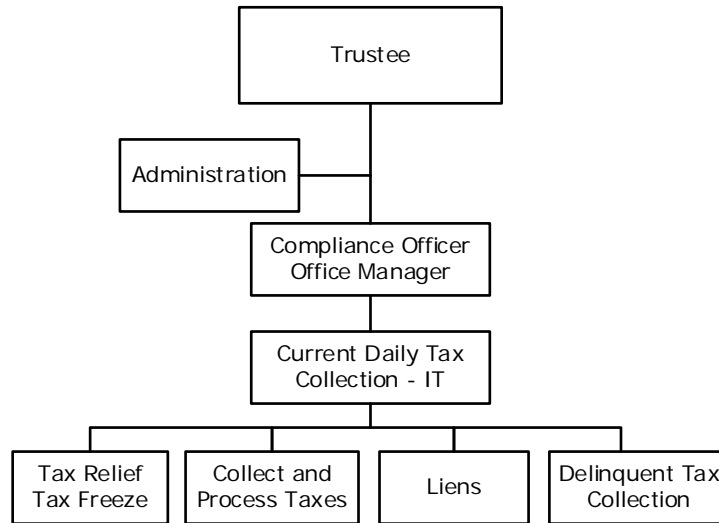
Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Manager	OR07	07242	5	5.00	5	5.00	5	5.00	0	0.00
Administrative Services Officer 3	OR03	07244	2	2.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 4	OR05	07245	3	3.00	4	4.00	4	4.00	0	0.00
Appraiser 1	ST06	02675	15	15.00	17	17.00	17	17.00	0	0.00
Appraiser 2	OR01	02670	8	8.00	7	7.00	7	7.00	0	0.00
Appraiser 3	OR03	07247	6	6.00	5	5.00	5	5.00	0	0.00
Appraiser 4	OR05	04400	7	7.00	6	6.00	6	6.00	0	0.00
Appraiser Analyst 2	OR02	07246	1	1.00	1	1.00	1	1.00	0	0.00
Appraiser Analyst 3	OR04	06116	2	2.00	0	0.00	0	0.00	0	0.00
Appraiser Analyst 4	OR07	10830	1	1.00	4	4.00	4	4.00	0	0.00
Assessments Manager	OR09	06524	2	2.00	2	2.00	2	2.00	0	0.00
Hrng Off-Tax Assess Reassessmt	NS	07198	134	5.00	40	1.50	40	1.50	0	0.00
Info Sys Advisor 1	OR07	07234	2	2.00	2	2.00	2	2.00	0	0.00
Info Sys Applications Analyst 2	OR04	07780	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Analyst 3	OR05	07783	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Technician 2	OR02	07785	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Manager	OR09	07782	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Manager	ST09	10119	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	ST05	10121	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Rep 3	ST06	10122	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Specialist 1	ST07	10123	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Specialist 2	ST08	10124	4	4.00	4	4.00	4	4.00	0	0.00
Public Information Rep	ST10	07384	1	1.00	1	1.00	1	1.00	0	0.00
Safety Coordinator	OR04	06133	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	10	4.00	10	4.00	10	4.00	0	0.00
Tax Assessor	NS	05534	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			219	84.00	125	80.50	125	80.50	0	0.00
Department Totals			219	84.00	125	80.50	125	80.50	0	0.00

17 Trustee - At a Glance

Mission	To collect Davidson County's Real Property Tax, Public Utility Tax, Personal Property Tax, Central Business Improvement District Tax, Gulch Business Improvement District Tax, South Nashville Business Improvement District (SONA) Tax and Vegetation Liens each year; and administer the Tax Relief Program for the State of Tennessee and Metro Government, and the Davidson County Tax Freeze Program.		
Budget Summary			
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 2,440,700	\$ 2,321,600	\$ 2,367,100
Total Expenditures and Transfers	\$ 2,440,700	\$ 2,321,600	\$ 2,367,100
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	\$ 0	\$ 0	\$ 0
Expenditures Per Capita	\$ 3.57	\$ 3.36	\$ 3.42
Positions	Total Budgeted Positions		
	28	28	28
Contacts	Trustee: Parker Toler Financial Manager: Pat Greer 700 2nd Avenue South, Suite 220 37210 email: parker.toler@nashville.gov email: pat.greer@nashville.gov Phone: 615-862-6330		

17 Trustee - At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

17 Trustee - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Postage			
Administrative expense	GSD	\$10,000	Postal rate increased from \$.47 to \$.50 in January 2019
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(23,000)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	58,500	Supports the hiring and retention of qualified workforce
General Services District Total		\$45,500	
TOTAL ***		\$45,500	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** This department/agency has a FY20 GSD savings target of \$63,500, which is not included in this total.

17 Trustee - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,755,800	1,523,363	1,791,800	1,850,300	58,500	3.26%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	5,600	3,609	4,400	4,400	0	0.00%
Travel, Tuition, and Dues	8,500	4,841	5,000	5,000	0	0.00%
Communications	196,700	199,485	203,600	213,600	10,000	4.91%
Repairs & Maintenance Services	3,000	800	1,000	1,000	0	0.00%
Internal Service Fees	454,500	454,302	362,900	339,900	(23,000)	-6.34%
Other Expenses	16,600	18,273	(47,100)	(47,100)	0	0.00%
TOTAL OTHER SERVICES	684,900	681,310	529,800	516,800	(13,000)	-2.45%
TOTAL OPERATING EXPENSES	2,440,700	2,204,673	2,321,600	2,367,100	45,500	1.96%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,440,700	2,204,673	2,321,600	2,367,100	45,500	1.96%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$3.57	\$3.22	\$3.36	\$3.42	\$0.06	1.79%

17 Trustee - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Deputy Trustee	NS	01503	6	6.00	6	6.00	6	6.00	0	0.00
Deputy - Tax Accounting	NS	06554	15	15.00	15	15.00	15	15.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	6	3.20	6	3.20	6	3.20	0	0.00
Trustee	NS	05635	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			28	25.20	28	25.20	28	25.20	0	0.00
Department Totals			28	25.20	28	25.20	28	25.20	0	0.00

18 County Clerk - At a Glance

Mission To collect state and local revenues, fees, commissions, and taxes as required by law while providing exceptional customer service to taxpayers in our Motor Vehicle, Business, and Marriage Services divisions.

Budget Summary

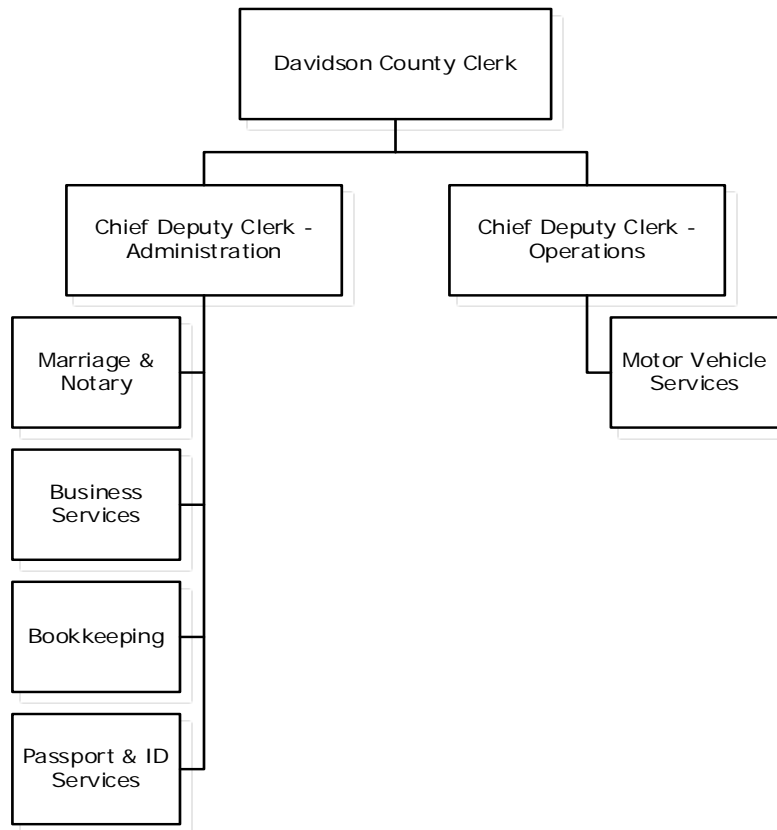
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 4,700,400	\$ 4,677,800	\$ 4,873,500
Special Purpose Fund	120,000	135,000	135,000
Total Expenditures and Transfers	\$ 4,820,400	\$ 4,812,800	\$ 5,008,500
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 7,075,000	\$ 8,585,000	\$ 9,285,000
Other Governments and Agencies	45,000	47,500	47,500
Other Program Revenue	0	0	0
Total Program Revenue	\$ 7,120,000	\$ 8,632,500	\$ 9,332,500
Non-program Revenue	\$ 100	\$ 2,600	\$ 2,600
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	\$ 7,120,100	\$ 8,635,100	\$ 9,335,100
Expenditures Per Capita	\$ 7.04	\$ 6.96	\$ 7.13

Positions	Total Budgeted Positions	85	89	89
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Contacts	County Clerk: Brenda Wynn	email: brenda.wynn@nashville.gov
	Financial Manager: Tami Drake	email: tami.drake@nashville.gov
	700 2nd Avenue South, Suite 101 37210	Phone: 615-862-6050

18 County Clerk - At a Glance

Organizational Structure



Programs

Administration

Administration
Computer
Non-allocated Financial Transactions

18 County Clerk - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$9,800	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	185,900	Supports the hiring and retention of a qualified workforce
General Services District Total		\$195,700	
TOTAL ***		\$195,700	

* See Internal Service Charges section for details

*** This department/agency has a FY20 GSD savings target of \$122,200, which is not included in this total.

18 County Clerk - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,287,700	3,885,294	4,380,000	4,565,900	185,900	4.24%
OTHER SERVICES:						
Utilities	1,500	1,075	1,500	1,500	0	0.00%
Professional & Purchased Services	56,000	48,460	56,000	56,000	0	0.00%
Travel, Tuition, and Dues	6,700	4,301	6,700	6,700	0	0.00%
Communications	104,600	75,272	104,600	104,600	0	0.00%
Repairs & Maintenance Services	10,500	(2,313)	10,500	10,500	0	0.00%
Internal Service Fees	144,200	143,335	151,500	161,300	9,800	6.47%
Other Expenses	89,200	50,132	(33,000)	(33,000)	0	0.00%
TOTAL OTHER SERVICES	412,700	320,262	297,800	307,600	9,800	3.29%
TOTAL OPERATING EXPENSES	4,700,400	4,205,556	4,677,800	4,873,500	195,700	4.18%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	4,700,400	4,205,556	4,677,800	4,873,500	195,700	4.18%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	7,000,000	9,405,847	8,500,000	9,200,000	700,000	8.24%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	7,000,000	9,405,847	8,500,000	9,200,000	700,000	8.24%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	100	0	100	100	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	100	0	100	100	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	7,000,100	9,405,847	8,500,100	9,200,100	700,000	8.24%
Expenditures Per Capita	\$6.87	\$6.14	\$6.77	\$7.04	\$0.27	3.99%

18 County Clerk - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	10,000	10,000	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	120,000	33,243	125,000	125,000	0	0.00%
TOTAL OTHER SERVICES	120,000	33,243	135,000	135,000	0	0.00%
TOTAL OPERATING EXPENSES	120,000	33,243	135,000	135,000	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	120,000	33,243	135,000	135,000	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	75,000	98,898	85,000	85,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	45,000	81,830	47,500	47,500	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	5,406	0	0	0	0.00%
TOTAL PROGRAM REVENUE	120,000	186,134	132,500	132,500	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	3,975	2,500	2,500	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	3,975	2,500	2,500	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	120,000	190,109	135,000	135,000	0	0.00%
Expenditures Per Capita	\$0.18	\$0.05	\$0.20	\$0.19	(\$0.01)	-5.00%

18 County Clerk - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Services Division Manager	OR09	10863	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Manager	OR07	07242	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Services Officer 2	OR01	07243	8	8.00	8	8.00	8	8.00	0	0.00
Administrative Services Officer 3	OR03	07244	4	4.00	5	5.00	5	5.00	0	0.00
Administrative Services Officer 4	OR05	07245	3	3.00	2	2.00	2	2.00	0	0.00
Chief Deputy Clerk - Administration	OR09	10999	1	1.00	1	1.00	1	1.00	0	0.00
County Court Clerk	NS	01336	1	1.00	1	1.00	1	1.00	0	0.00
Courier	ST06	11000	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep	ST05	11040	0	0.00	19	19.00	19	19.00	0	0.00
Office Support Rep 1	ST04	10120	7	5.90	0	0.00	0	0.00	0	0.00
Office Support Rep 2	ST05	10121	22	21.40	0	0.00	0	0.00	0	0.00
Office Support Rep 3	ST05	10122	24	23.70	0	0.00	0	0.00	0	0.00
Office Support Specialist 1	ST07	10123	9	9.00	10	10.00	10	10.00	0	0.00
Office Support Rep Senior	ST06	11041	0	0.00	21	21.00	21	21.00	0	0.00
Professional Specialist	OR04	07753	1	1.00	1	1.00	1	1.00	0	0.00
Satellite Office Supervisor	NS	10998	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	0	0.00	16	5.35	16	5.35	0	0.00
Total Positions & FTEs			85	83.00	89	78.35	89	78.35	0	0.00
Department Totals			85	83.00	89	78.35	89	78.35	0	0.00

48 Office of Internal Audit - At a Glance

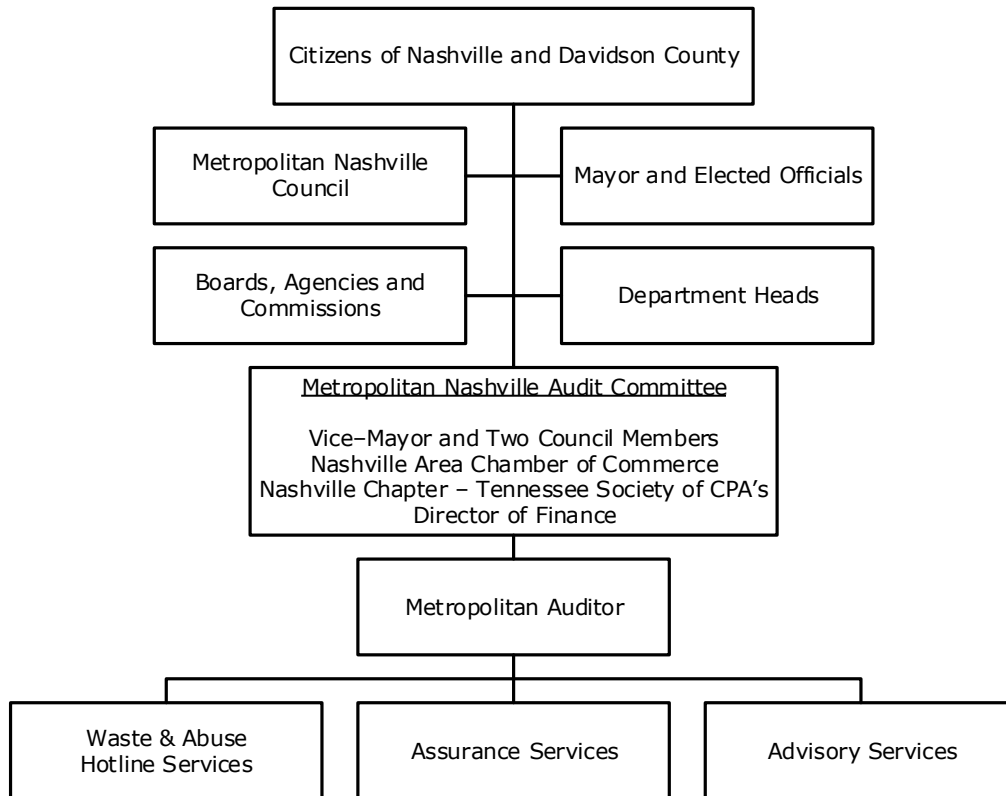
Budget Changes and Impact Highlights

Mission	The Office of Internal Audit is an independent appraisal agency established to ensure and enhance the integrity, equality, accountability, effectiveness, and efficiency of service activities, and to pursue an atmosphere of honesty and mutual trust within the Metropolitan Government of Nashville and Davidson County.			
Budget Summary		2017-18	2018-19	2019-20
	Expenditures and Transfers:			
	GSD General Fund	\$ 1,545,700	\$ 1,525,900	\$ 1,574,900
	Total Expenditures and Transfers	<u>\$ 1,545,700</u>	<u>\$ 1,525,900</u>	<u>\$ 1,574,900</u>
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$ 0	\$ 0	\$ 0
	Non-program Revenue	\$ 0	\$ 0	\$ 0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues and Transfers	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
	Expenditures Per Capita	\$ 2.26	\$ 2.21	\$ 2.27
Positions	Total Budgeted Positions	10	10	10
Contacts	Interim Director: Gina Pruitt 404 James Robertson Parkway, Suite 190 37219 email: gina.pruitt@nashville.gov Phone: 615-862-6110			

48 Office of Internal Audit - At a Glance

Budget Changes and Impact Highlights

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Business Integrity and Accountability

Advisory Services
Audit Assurance Services
Integrity Hotline and Innovation Suggestion Box

48 Office of Internal Audit - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$(200)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	49,200	Supports the hiring and retention of a qualified workforce
General Services District Total		\$49,000	
TOTAL***		\$49,000	

* See Internal Service Charges section for details

*** This department/agency has a FY20 GSD savings target of \$40,200, which is not included in this total.

48 Office of Internal Audit - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,116,300	1,062,289	1,140,700	1,189,900	49,200	4.31%
OTHER SERVICES:						
Utilities	400	497	400	400	0	0.00%
Professional & Purchased Services	248,300	53,428	248,300	248,300	0	0.00%
Travel, Tuition, and Dues	31,200	23,455	31,200	31,200	0	0.00%
Communications	8,100	6,100	8,100	8,100	0	0.00%
Repairs & Maintenance Services	500	0	500	500	0	0.00%
Internal Service Fees	54,400	54,400	50,400	50,200	(200)	-0.40%
Other Expenses	86,500	81,167	46,300	46,300	0	0.00%
TOTAL OTHER SERVICES	429,400	219,047	385,200	385,000	(200)	-0.05%
TOTAL OPERATING EXPENSES	1,545,700	1,281,336	1,525,900	1,574,900	49,000	3.21%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,545,700	1,281,336	1,525,900	1,574,900	49,000	3.21%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$2.26	\$1.87	\$2.21	\$2.27	\$0.06	2.71%

48 Office of Internal Audit - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Internal Auditor 1	OR03	10550	1	1.00	1	1.00	1	1.00	0	0.00
Internal Auditor 2	OR05	10551	2	2.00	2	2.00	2	2.00	0	0.00
Internal Auditor- Principal	OR09	10842	2	2.00	2	2.00	2	2.00	0	0.00
Internal Auditor- Senior	OR07	10843	4	4.00	4	4.00	4	4.00	0	0.00
Metropolitan Auditor	DP02	10530	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			10	10.00	10	10.00	10	10.00	0	0.00
Department Totals			10	10.00	10	10.00	10	10.00	0	0.00

49 Office of Emergency Management - At a Glance

Mission The mission of the Metro Nashville Office of Emergency Management and the Emergency Management Council is to develop, coordinate, and lead the local emergency management program; enabling effective preparation for and efficient response to emergencies and disasters in order to save lives, reduce property loss, and stop human suffering.

To accomplish this mission, the Nashville Office of Emergency Management and the Emergency Management Council will:

- Develop plans and procedures to ensure the highest level of mitigation, preparedness, response and recovery.
- Maintain a comprehensive, risk-based, multi-hazard emergency management and training program.
- Coordinate federal, state, and local resources for mitigation, preparedness, response and recovery operations.

Budget Summary

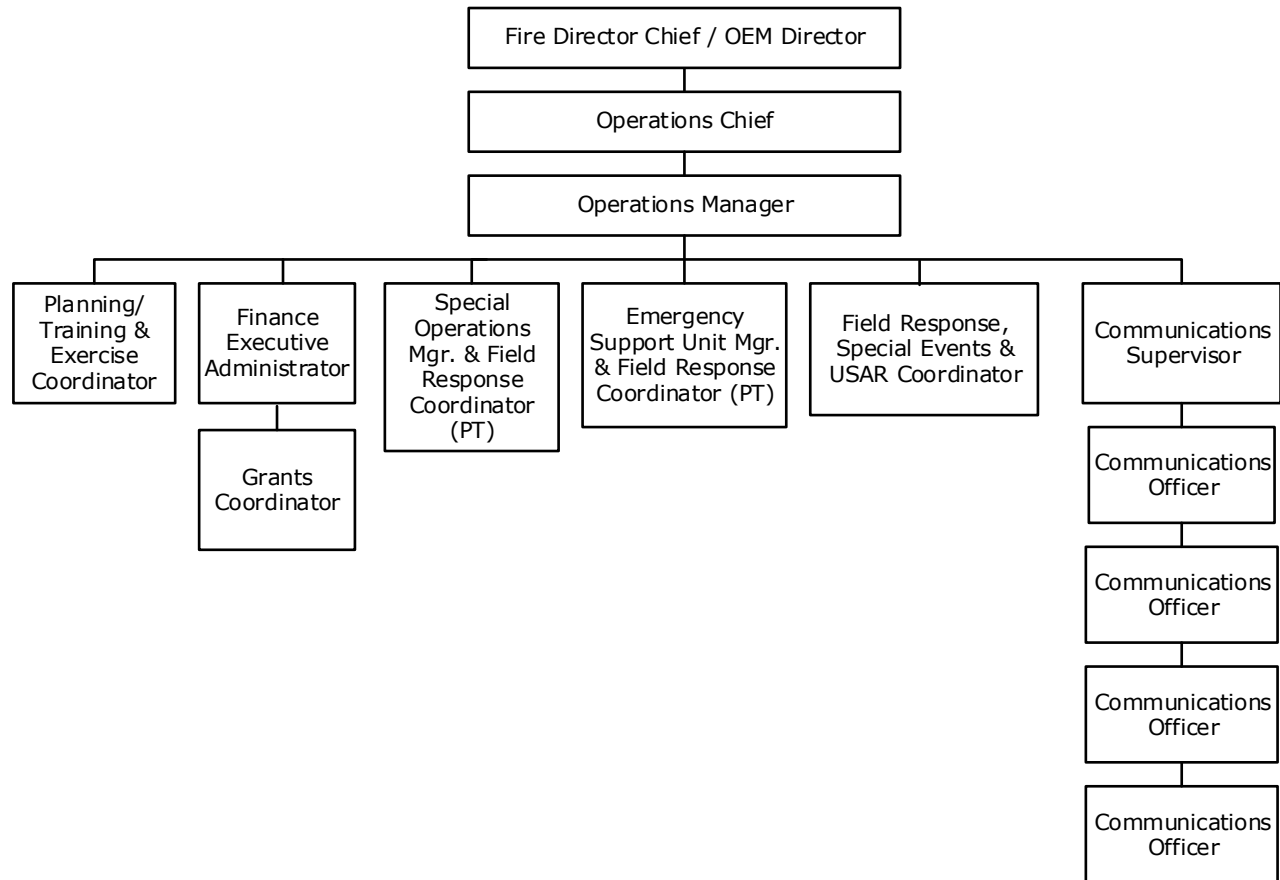
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 792,800	\$ 777,800	\$ 921,500
Special Purpose Fund	1,487,654	1,954,851	700,400
Total Expenditures and Transfers	\$ 2,280,454	\$ 2,732,651	\$ 1,621,900
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	1,299,254	1,756,451	700,400
Other Program Revenue	0	10,000	0
Total Program Revenue	\$ 1,299,254	\$ 1,766,451	\$ 700,400
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	188,400	188,400	0
Total Revenues and Transfers	\$ 1,487,654	\$ 1,954,851	\$ 700,400
Expenditures Per Capita	\$ 3.33	\$ 3.95	\$ 2.34

Positions	Total Budgeted Positions	14	14	14
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Contacts	Director: William Swann	email: william.swann@nashville.gov
	Finance Manager: Drusilla Martin	email: drusilla.martin@nashville.gov
	2060 15th Avenue South 37212	Phone: 615-862-8530

49 Office of Emergency Management - At a Glance

Organizational Structure



Programs

Office of Emergency Management

Non-allocated Financial Transactions
Office of Emergency Management

49 Office of Emergency Management - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Siren Service & Maintenance			
Funding Transfer	GSD	\$102,800	To transfer funds for the regular service and maintenance of the tornado warning siren system from ITS to the Office of Emergency Management
Contract Increase	GSD	5,800	To provide funding for the annual service and maintenance contract increase of the tornado warning siren system
Flood Camera Maintenance			
Camera Maintenance	GSD	5,000	To support the regular maintenance of flood cameras that monitor and mitigate flooding on or near local creeks
Homeland Security Grants			
Grant Funding Adjustments	SPF**	(273,851)	To remove budget for grant activities related to homeland security preparedness with no impact on performance
Port Security Grants			
Grant Funding Adjustment	SPF	(583,100)	To adjust budget for federal grant. This reflects a timing difference in grant accounting.
Emergency Management Performance Grant			
Grant Funding Adjustment	SPF	(376,800)	To remove budget for grant activities related to maintaining a comprehensive emergency management system that exists for all hazards with no impact on performance
TN Highland Rim Healthcare Coalition			
Grant Funding Adjustment	SPF	(10,700)	To remove budget for grant activities related to emergency lighting with no impact on performance
2019 NFL Draft NCV			
Grant Funding Adjustment	SPF	(10,000)	To remove budget for grant activities related to emergency management services given at the 2019 NFL Draft with no impact on performance

49 Office of Emergency Management - At a Glance

Budget Changes and Impact Highlights

Non-allocated Financial Transactions

Internal Service Charges*	GSD	1,800	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	28,300	Supports the hiring and retention of a qualified workforce
General Services District Total		\$143,700	
Special Purpose Funds Total		\$(1,254,451)	
TOTAL***		\$(1,110,751)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** This department/agency has a FY20 GSD savings target of \$7,900, which is not included in this total.

49 Office of Emergency Management - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	387,900	291,953	404,100	432,400	28,300	7.00%
OTHER SERVICES:						
Utilities	0	1,910	1,900	1,900	0	0.00%
Professional & Purchased Services	400	94	400	400	0	0.00%
Travel, Tuition, and Dues	600	422	600	600	0	0.00%
Communications	47,000	60,425	45,500	50,500	5,000	10.99%
Repairs & Maintenance Services	2,100	6,421	2,100	113,600	111,500	5309.52%
Internal Service Fees	159,400	156,023	136,100	137,900	1,800	1.32%
Other Expenses	7,000	47,803	(1,300)	4,200	(2,900)	223.08%
TOTAL OTHER SERVICES	216,500	273,098	185,300	309,100	115,400	62.28%
TOTAL OPERATING EXPENSES	604,400	565,051	589,400	733,100	143,700	24.38%
TRANSFERS TO OTHER FUNDS/UNITS	188,400	188,400	188,400	188,400	0	0.00%
TOTAL EXPENSES & TRANSFERS	792,800	753,451	777,800	921,500	143,700	18.48%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	514	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	514	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	514	0	0	0	0.00%
Expenditures Per Capita	\$1.16	\$1.10	\$1.13	\$1.33	\$0.20	17.70%

49 Office of Emergency Management - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	293,300	366,398	299,100	0	(299,100)	-100.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	29,200	0	26,200	0	(26,200)	-100.00%
Travel, Tuition, and Dues	101,200	81,074	188,145	55,000	(133,145)	-70.77%
Communications	12,400	0	12,400	0	(12,400)	-100.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	1,051,554	540,361	1,429,006	645,400	(783,606)	-54.84%
TOTAL OTHER SERVICES	1,194,354	621,435	1,655,751	700,400	(955,351)	-57.70%
TOTAL OPERATING EXPENSES	1,487,654	987,833	1,954,851	700,400	(1,254,451)	-64.17%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,487,654	987,833	1,954,851	700,400	(1,254,451)	-64.17%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	1,299,254	814,695	1,745,751	700,400	(1,045,351)	-59.88%
State Direct	0	0	10,700	0	(10,700)	-100.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	10,000	0	(10,000)	-100.00%
TOTAL PROGRAM REVENUE	1,299,254	814,695	1,766,451	700,400	(1,066,051)	-60.35%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	188,400	188,400	188,400	0	(188,400)	-100.00%
TOTAL REVENUE & TRANSFERS	1,487,654	1,003,095	1,954,851	700,400	(1,254,451)	-64.17%
Expenditures Per Capita	\$2.17	\$1.44	\$2.83	\$1.01	(\$1.82)	-64.31%

49 Office of Emergency Management - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Services Officer 3	OR03	07244	2	1.00	2	0.96	2	0.96	0	0.00
OEM Communications Officer	NS	10920	6	6.00	6	6.00	6	6.00	0	0.00
OEM Communications Supv	NS	10918	2	2.00	2	2.00	2	2.00	0	0.00
OEM Field Ops Coord	NS	10916	1	1.00	1	1.00	1	1.00	0	0.00
OEM Grants Coordinator	NS	10917	1	1.00	1	1.00	1	1.00	0	0.00
OEM Operations Mgr	NS	10915	1	1.00	1	1.00	1	1.00	0	0.00
OEM Planning/Training Coord	NS	10919	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			14	13.00	14	12.96	14	12.96	0	0.00
Department Totals			14	13.00	14	12.96	14	12.96	0	0.00

91 Emergency Communications - At a Glance

Mission The mission of the Department of Emergency Communications is to serve as the vital link between the citizens and the emergency responders of Nashville & Davidson County by providing emergency and nonemergency services in a prompt, courteous and efficient manner.

Budget Summary

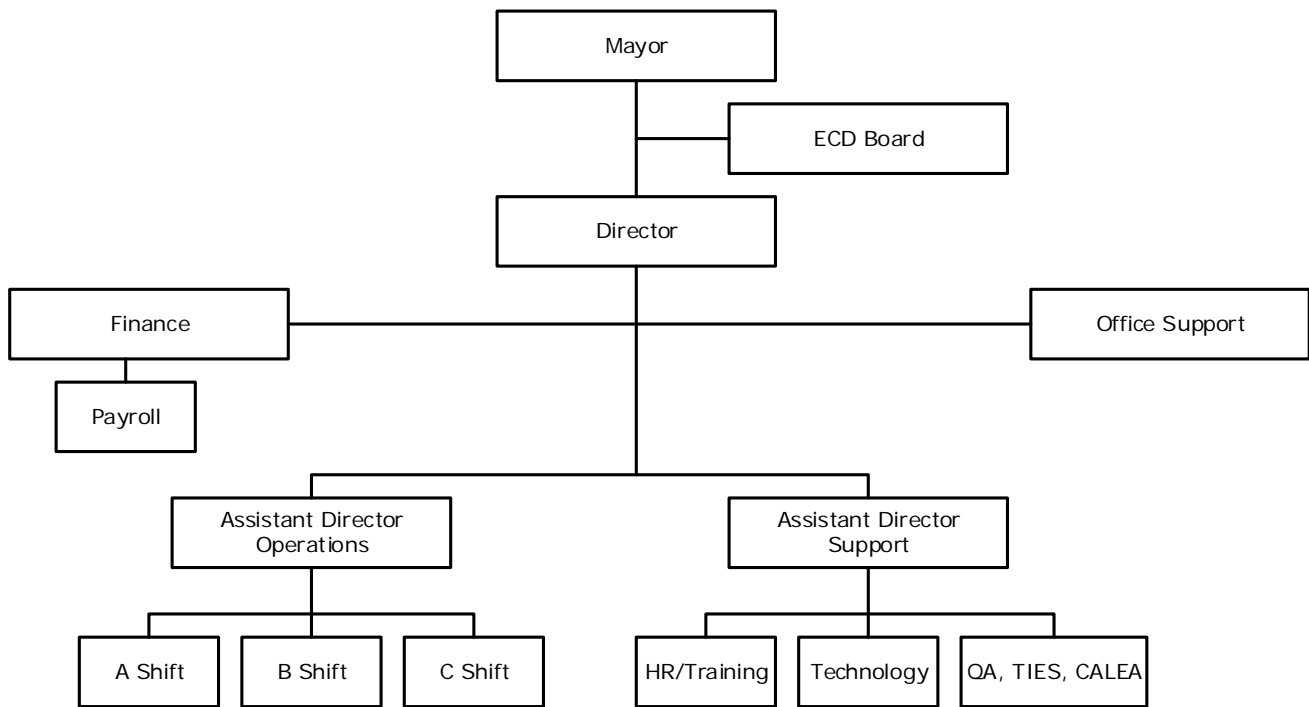
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 15,309,700	\$ 15,311,800	\$ 15,955,800
Total Expenditures and Transfers	\$ 15,309,700	\$ 15,311,800	\$ 15,955,800
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	471,300	471,300	574,400
Other Program Revenue	0	0	0
Total Program Revenue	\$ 471,300	\$ 471,300	\$ 574,400
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	\$ 471,300	\$ 471,300	\$ 574,400
Expenditures Per Capita	\$ 22.37	\$ 22.15	\$ 23.04

Positions	Total Budgeted Positions	190	190	191
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Contacts	Director of Emergency Communications: Angie Milliken (acting) Financial Manager: Dwayne Vance	email: angela.milliken@nashville.gov email: dwayne.vance@nashville.gov
	2060 15th Avenue South 37212	Phone: 615-401-6373

911 Emergency Communications - At a Glance

Organizational Structure



Programs

Administrative

Leadership and Accreditation
Non-allocated Financial Transactions

Communications Operational Support

911 Communications Systems and Equipment
Management
HR, Payroll & Financial Services
Quality Assurance
Training Academy

Information and Non-Emergency Services

Non-Emergency Responses

Life Safety

Operations Public Life Safety

91 Emergency Communications - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Rent			
Increase for Rent	GSD	\$68,900	Increase in annual rent
Staff Increase			
Telecommunications Trainer	GSD	1.00 FTE	Increase in staff to assist with training new Emergency Telecommunications Officers
Non-recurring Adjustments			
Increase for Rent	GSD	34,200	One-time rent payment due to increase in rent amount
Non-allocated Financial Transactions			
ESRI (GIS) Licensing Transfer to ITS	GSD	(20,900)	Transfer of ESRI (GIS) licensing to ITS from departmental budgets
Internal Service Charges*	GSD	70,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	490,900	Supports the hiring and retention of a qualified workforce
General Services District Total		\$644,000 1.00 FTE	
TOTAL ***		\$644,000 1.00 FTE	

* See Internal Service Charges section for details

*** This department has a FY20 GSD savings target of \$153,100 which is not included in this total

91 Emergency Communications - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	14,587,200	13,900,802	14,726,700	15,217,600	490,900	3.33%
OTHER SERVICES:						
Utilities	0	3,343	0	0	0	0.00%
Professional & Purchased Services	50,200	45,464	50,200	50,200	0	0.00%
Travel, Tuition, and Dues	85,400	88,180	85,400	85,400	0	0.00%
Communications	90,700	170,059	90,700	90,700	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	271,800	271,800	287,500	337,500	50,000	17.39%
Other Expenses	224,400	165,586	71,300	174,400	103,100	144.60%
TOTAL OTHER SERVICES	722,500	744,432	585,100	738,200	153,100	26.17%
TOTAL OPERATING EXPENSES	15,309,700	14,645,234	15,311,800	15,955,800	644,000	4.21%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	15,309,700	14,645,234	15,311,800	15,955,800	644,000	4.21%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	471,300	447,487	471,300	574,400	103,100	21.88%
Other Program Revenue	0	676	0	0	0	0.00%
TOTAL PROGRAM REVENUE	471,300	448,163	471,300	574,400	103,100	21.88%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	471,300	448,163	471,300	574,400	103,100	21.88%
Expenditures Per Capita	\$22.37	\$21.40	\$22.15	\$23.04	\$0.89	4.02%

91 Emergency Communications - Financial

Title	Grade	Pay Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Application Technician 3	ST09	10103	1	1.00	1	1.00	1	1.00	0	0.00
Emergency Communications Dir	DP02	10142	1	1.00	1	1.00	1	1.00	0	0.00
Emergency Telecom Asst Dir	ET08	10414	2	2.00	2	2.00	2	2.00	0	0.00
Emergency Telecom Manager	ET07	10413	5	5.00	5	5.00	5	5.00	0	0.00
Emergency Telecom Officer 1	ET01	10407	37	37.00	32	32.00	32	32.00	0	0.00
Emergency Telecom Officer 2	ET02	10408	14	14.00	19	19.00	19	19.00	0	0.00
Emergency Telecom Officer 3	ET03	10409	30	30.00	25	25.00	25	25.00	0	0.00
Emergency Telecom Officer 4	ET04	10410	64	64.00	69	69.00	69	69.00	0	0.00
Emergency Telecom Supervisor	ET06	10412	18	18.00	18	18.00	18	18.00	0	0.00
Emergency Telecom Trainer	ET05	10411	6	6.00	6	6.00	7	7.00	1	1.00
Finance Officer 3	OR05	10152	1	1.00	1	1.00	1	1.00	0	0.00
Fire/EMT Dispatcher	PF04	07423	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 3	OR05	06874	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Advisor 3	OR10	10887	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Analyst 1	OR03	07779	4	4.00	4	4.00	4	4.00	0	0.00
Info Sys Applications Analyst 2	OR04	07780	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Analyst 3	OR05	07783	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Specialist 2	ST08	10124	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			190	190.00	190	190.00	191	191.00	1	1.00
Department Totals			190	190.00	190	190.00	191	191.00	1	1.00

19 District Attorney - At a Glance

Mission Authority: TCA § 8-7-101. To investigate and prosecute all criminal offenses that occur within Davidson County where there is sufficient evidence to warrant conviction. All prosecutions are designed to punish offenders, incapacitate violent and repeat criminals, and generally to deter future criminal activity. Additionally, the office is committed to treating victims and witnesses with dignity.

Budget Summary

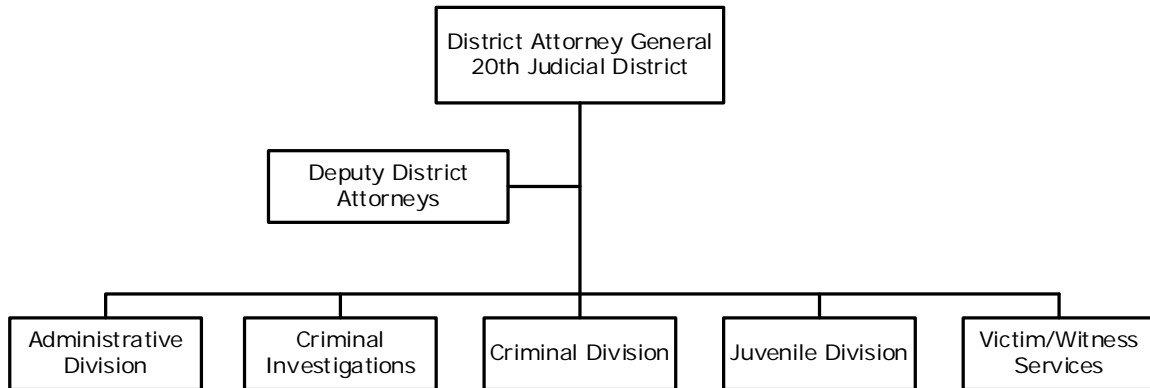
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 7,352,500	\$ 7,397,200	\$ 7,958,100
Special Purpose Fund	2,243,000	2,355,900	1,327,200
Total Expenditures and Transfers	\$ 9,595,500	\$ 9,753,100	\$ 9,285,300
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 500	\$ 500	\$ 1,500
Other Governments and Agencies	180,100	262,400	275,500
Other Program Revenue	408,000	416,100	495,400
Total Program Revenue	\$ 588,600	\$ 679,000	\$ 772,400
Non-program Revenue	\$ 2,045,000	\$ 2,055,000	\$ 1,010,000
Transfers From Other Funds and Units	39,600	60,200	63,400
Total Revenues and Transfers	\$ 2,673,200	\$ 2,794,200	\$ 1,845,800
Expenditures Per Capita	\$ 14.02	\$ 14.11	\$ 13.41

Positions	Total Budgeted Positions	101	104	104
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Contacts	District Attorney General: Glenn Funk Director of Finance & Operations: Michael E. Brook Director of Victim Witness Services: Mackenzie Britt	email: glennfunk@jis.nashville.org email: michaelbrook@jis.nashville.org email: mackenziebritt@jis.nashville.org
	Washington Square, Suite 500 222 2nd Avenue, North 37201	Phone: 615-862-5500

19 District Attorney - At a Glance

Organizational Structure



Programs

20th Judicial Drug Task Force

20th Judicial Drug Task Force

Administration - Criminal Division

Administration - Criminal Division
Non-allocated Financial Transactions

DA Elderly & Vulnerable Adult

DA Elderly & Vulnerable Adult

Family Violence

Family Violence

Fraud and Economic Crime

Fraud and Economic Crime

19 District Attorney - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Washington Square Rent			
Contractual Rent Increase	GSD	\$31,000	To provide funding for the increase in cost of lease agreement
Space Expansion			
Rent Increase for Additional Space	GSD	48,300	To allow for the department to expand into an area adjacent to the Grand Jury Room
Special Purpose Funds Adjustments			
Changes in Grant Funding	SPF**	(1,028,700)	Adjustment of grant funding due to anticipated revenue; minimal impact on performance
Non-allocated Financial Transactions			
Pay Plan Adjustment ****	GSD	669,300	Supports the hiring and retention of a qualified workforce
Internal Service Charges*	GSD	54,700	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Supplemental Appropriation			
Non-recurring Expense	GSD	(242,400)	Reduction to previous year's operating budget with no impact on performance
General Services District Total		\$560,900	
Special Purpose Funds Total		\$(1,028,700)	
TOTAL ***		\$(467,800)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** This department/agency has a FY20 GSD savings target of \$187,400, which is not included in this total.

**** Pay Plan includes final adjustment for the District Attorney's "State +10K" program which gives employees a \$10,000 yearly bonus

19 District Attorney - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,192,400	6,136,451	6,241,700	6,850,100	608,400	9.75%
OTHER SERVICES:						
Utilities	1,100	1,075	1,100	1,100	0	0.00%
Professional & Purchased Services	42,500	43,998	41,200	41,200	0	0.00%
Travel, Tuition, and Dues	30,200	66,622	31,500	31,500	0	0.00%
Communications	59,700	95,743	59,700	59,700	0	0.00%
Repairs & Maintenance Services	20,800	21,144	20,800	20,800	0	0.00%
Internal Service Fees	161,800	160,248	163,100	217,800	54,700	33.54%
Other Expenses	804,400	786,276	798,500	696,300	(102,200)	-12.80%
TOTAL OTHER SERVICES	1,120,500	1,175,106	1,115,900	1,068,400	(47,500)	-4.26%
TOTAL OPERATING EXPENSES	7,312,900	7,311,557	7,357,600	7,918,500	560,900	7.62%
TRANSFERS TO OTHER FUNDS/UNITS	39,600	38,908	39,600	39,600	0	0.00%
TOTAL EXPENSES & TRANSFERS	7,352,500	7,350,465	7,397,200	7,958,100	560,900	7.58%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	500	2,003	500	1,500	1,000	200.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	21,700	31,789	21,700	21,700	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	408,000	416,080	416,100	495,400	79,300	19.06%
TOTAL PROGRAM REVENUE	430,200	449,872	438,300	518,600	80,300	18.32%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	430,200	449,872	438,300	518,600	80,300	18.32%
Expenditures Per Capita	\$10.74	\$10.74	\$10.70	\$11.49	\$0.79	7.38%

19 District Attorney - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,278,100	949,532	1,379,000	922,000	(457,000)	-33.14%
OTHER SERVICES:						
Utilities	27,600	17,374	27,600	25,800	(1,800)	-6.52%
Professional & Purchased Services	267,500	22,056	261,300	19,200	(242,100)	-92.65%
Travel, Tuition, and Dues	78,900	5,703	87,400	52,800	(34,600)	-39.59%
Communications	122,500	33,519	125,500	119,100	(6,400)	-5.10%
Repairs & Maintenance Services	109,500	9,342	109,500	55,400	(54,100)	-49.41%
Internal Service Fees	27,400	35,723	33,600	48,200	14,600	43.45%
Other Expenses	331,500	176,797	332,000	84,700	(247,300)	-74.49%
TOTAL OTHER SERVICES	964,900	300,514	976,900	405,200	(571,700)	-58.52%
TOTAL OPERATING EXPENSES	2,243,000	1,250,046	2,355,900	1,327,200	(1,028,700)	-43.66%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,243,000	1,250,046	2,355,900	1,327,200	(1,028,700)	-43.66%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	35	0	0	0	0.00%
Federal (Direct & Pass Through)	158,400	263,926	240,700	253,800	13,100	5.44%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	35,532	0	0	0	0.00%
TOTAL PROGRAM REVENUE	158,400	299,493	240,700	253,800	13,100	5.44%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	2,045,000	610,487	2,055,000	1,010,000	(1,045,000)	-50.85%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	2,045,000	610,487	2,055,000	1,010,000	(1,045,000)	-50.85%
TRANSFERS FROM OTHER FUNDS/UNITS	39,600	38,908	60,200	63,400	3,200	5.32%
TOTAL REVENUE & TRANSFERS	2,243,000	948,888	2,355,900	1,327,200	(1,028,700)	-43.66%
Expenditures Per Capita	\$3.28	\$1.83	\$3.41	\$1.92	(\$1.49)	-43.70%

19 District Attorney - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Manager	OR07	07242	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Services Officer 4	OR05	07245	3	3.00	3	3.00	3	3.00	0	0.00
Administrative Specialist	ST11	07720	2	2.00	2	2.00	2	2.00	0	0.00
Asst District Attorney	ns	00390	32	32.00	32	32.00	32	32.00	0	0.00
Criminal Investigator	ST09	07279	4	4.00	4	4.00	4	4.00	0	0.00
District Attorney General	ns	01684	1	1.00	1	1.00	1	1.00	0	0.00
Finance Administrator	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Finance Manager	OR09	06232	1	1.00	2	2.00	2	2.00	0	0.00
Legal Secretary 1	ST07	02870	12	12.00	12	12.00	12	12.00	0	0.00
Legal Secretary 2	ST08	07322	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	ST05	10121	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	ST06	10122	4	4.00	4	4.00	4	4.00	0	0.00
Office Support Specialist 1	ST07	10123	2	2.00	2	2.00	2	2.00	0	0.00
Program Supervisor	ST10	07381	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Manager	OR11	07762	1	1.00	1	1.00	1	1.00	0	0.00
Sr Asst District Attorney	ns	04406	8	8.00	8	8.00	8	8.00	0	0.00
Technical Specialist 1	OR04	07556	1	1.00	0	0.00	0	0.00	0	0.00
Technical Specialist 2	OR06	07757	0	0.00	1	1.00	1	1.00	0	0.00
Victims Advocate 1	ST09	10891	11	11.00	11	11.00	11	11.00	0	0.00
Victims Advocate 2	ST10	10892	3	2.80	2	1.80	2	1.80	0	0.00
Total Positions & FTEs			93	92.80	93	92.80	93	92.80	0	0.00
Metro Major Drug Program 30101										
Assistant District Attorney	ns	00390	2	2.00	2	2.00	2	2.00	0	0.00
Information Systems Advisor 1	OR07	07234	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Specialist 2	ST08	10124	1	1.00	0	0.00	0	0.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	0	0.00	1	1.00	1	1.00	0	0.00
Technical Specialist 1	OR04	07556	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			5	5.00	5	5.00	5	5.00	0	0.00

19 District Attorney - Financial

			FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
DA Fraud & Economic Crime 30103										
Criminal Investigator	ST09	07279	0	0.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	ST06	10122	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			0	0.00	2	2.00	2	2.00	0	0.00
DA District Attorney Grant Fund 32219										
Victims Advocate 1	ST09	10891	1	1.00	3	3.00	3	3.00	0	0.00
Victims Advocate 2	ST10	10892	2	2.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			3	3.00	4	4.00	4	4.00	0	0.00
Department Totals			101	100.80	104	103.80	104	103.80	0	0.00

21 Public Defender - At a Glance

Mission To defend the liberty, honor and constitutional rights of the individuals, of all ages, whose cases have been entrusted to us. Through zealous advocacy, we strive not only to deliver excellence in our representation of each and every client, but also to stand with our clients and the community in working to create a more just, fair and compassionate legal system.

Budget Summary

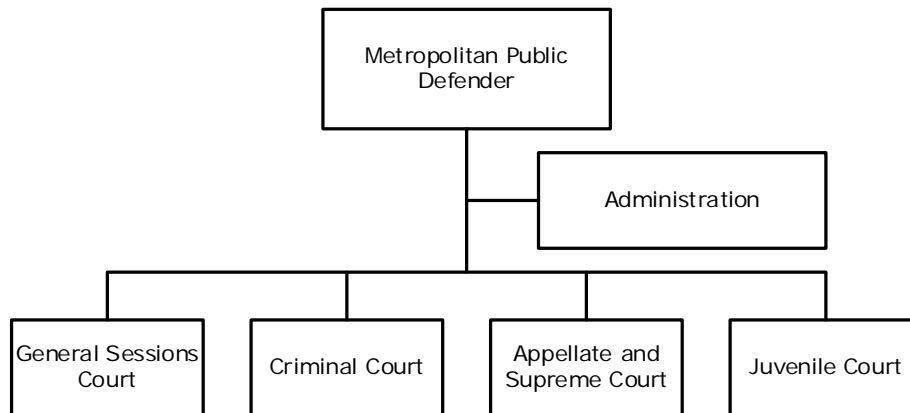
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 8,560,800	\$ 8,497,500	\$ 9,189,500
Total Expenditures and Transfers	<u>\$ 8,560,800</u>	<u>\$ 8,497,500</u>	<u>\$ 9,189,500</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	2,330,800	2,379,700	2,379,700
Other Program Revenue	0	0	0
Total Program Revenue	\$ 2,330,800	\$ 2,379,700	\$ 2,379,700
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	<u>\$ 2,330,800</u>	<u>\$ 2,379,700</u>	<u>\$ 2,379,700</u>
Expenditures Per Capita	\$ 12.51	\$ 12.29	\$ 13.27

Positions	Total Budgeted Positions	92	91	95
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Contacts	Public Defender: Martesha L. Johnson	email: martesha.johnson@jis.nashville.org
	Financial Manager: Annette Crutchfield	email: annettecrutchfield@jis.nashville.org
	404 James Robertson Parkway	
	Parkway Towers, Suite 2022 37219	Phone: 615-862-5730

21 Public Defender - At a Glance

Organizational Structure



Programs

Administration Team

Administration Team
Non-allocated Financial Transactions

Appellate Court Team

Appellate Court Team

Criminal Court Team

Criminal Court Team

General Sessions Team

General Sessions Team

Juvenile Court Team

Juvenile Court Team

21 Public Defender - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
James Robertson Parkway Rent			
Legal Rent Increase	GSD	\$15,200	To provide funding in the increase in cost on the lease agreement
Public Defender Salary Increase			
Salary Supplement	GSD	18,000	Increase in the Public Defender's Salary Per Tennessee Code Annotated 8-14-207
Body-Worn Cameras Personnel			
Staff for Body-Worn Cameras	GSD	326,100 4.00 FTEs	Additional personnel for the implementation of body-worn cameras
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	5,800	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan	GSD	326,900	Supports the hiring and retention of a qualified workforce
General Services District Total		\$692,000 4.00 FTEs	
TOTAL***		\$692,000 4.00 FTEs	

* See Internal Service Charges section for details

*** This department/agency has a FY20 GSD savings target of \$222,600, which is not included in this total.

21 Public Defender - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	7,758,000	7,486,335	7,911,300	8,535,400	624,100	7.89%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	24,200	7,616	24,800	25,900	1,100	4.44%
Travel, Tuition, and Dues	82,900	65,930	82,200	88,500	6,300	7.66%
Communications	83,700	54,379	82,600	72,000	(10,600)	-12.83%
Repairs & Maintenance Services	300	1,606	2,900	3,600	700	24.14%
Internal Service Fees	106,300	85,046	112,300	117,700	5,400	4.81%
Other Expenses	505,400	470,559	281,400	346,400	65,000	23.10%
TOTAL OTHER SERVICES	802,800	685,136	586,200	654,100	67,900	11.58%
TOTAL OPERATING EXPENSES	8,560,800	8,171,471	8,497,500	9,189,500	692,000	8.14%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	8,560,800	8,171,471	8,497,500	9,189,500	692,000	8.14%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	2,330,800	2,330,800	2,379,700	2,379,700	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	2,330,800	2,330,800	2,379,700	2,379,700	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	2,695	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	2,695	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	2,330,800	2,333,495	2,379,700	2,379,700	0	0.00%
Expenditures Per Capita	\$12.51	\$11.94	\$12.29	\$13.27	\$0.98	7.97%

21 Public Defender - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Services Manager	OR07	07242	1	1.00	1	1.00	1	1.00	0	0.00
Assistant Public Defender 1	OR06	10864	21	21.00	23	23.00	23	23.00	0	0.00
Assistant Public Defender 2	OR08	10865	11	11.00	11	11.00	11	11.00	0	0.00
Assistant Public Defender 3	OR10	10866	7	6.00	7	6.00	7	6.00	0	0.00
Assistant Public Defender 4	OR11	10867	11	9.49	9	8.49	9	8.49	0	0.00
Criminal Investigator	ST09	07279	7	7.00	7	7.00	8	8.00	1	1.00
Criminal Investigator Chief	ST11	07206	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Public Defender	OR11	07205	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Analyst 3	OR05	07783	1	1.00	1	1.00	2	2.00	1	1.00
Law Clerk	OR02	02867	1	1.00	0	0.00	1	1.00	1	1.00
Legal Secretary 1	ST07	02870	4	4.00	4	4.00	4	4.00	0	0.00
Legal Secretary 2	ST08	07322	8	8.00	8	8.00	8	8.00	0	0.00
Paralegal	ST08	07343	1	1.00	1	1.00	1	1.00	0	0.00
Professional Specialist	OR04	07753	1	1.00	1	1.00	1	1.00	0	0.00
Program Manager 1	OR04	07376	2	2.00	2	2.00	2	2.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	1	1.00	1	1.00	0	0.00
Public Defender	PD	03964	1	1.00	1	1.00	1	1.00	0	0.00
Public Information Coordinator	OR05	10132	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	4	1.00	4	1.00	4	1.00	0	0.00
Social Worker	OR02	10853	1	1.00	1	1.00	1	1.00	0	0.00
Social Worker Senior	OR03	10854	4	4.00	4	4.00	5	5.00	1	1.00
Total Positions & FTEs			92	86.49	91	86.49	95	90.49	4	4.00
Department Totals			92	86.49	91	86.49	95	90.49	4	4.00

22 Juvenile Court Clerk - At a Glance

Mission To provide those persons utilizing the services of the Juvenile Justice System with the highest level of efficient and courteous service in a manner which is fiscally responsible to all citizens of Metropolitan Nashville.

Budget Summary

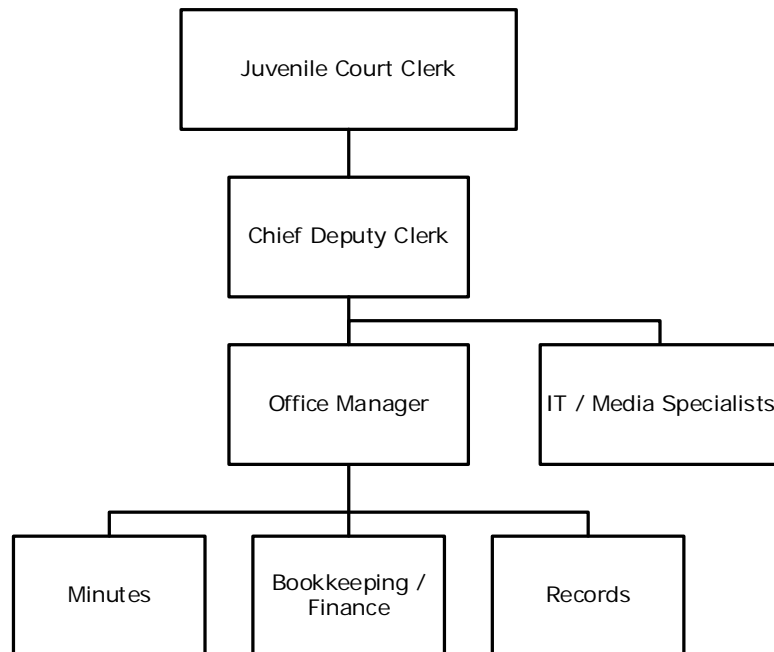
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 1,823,300	\$ 1,870,700	\$ 1,950,100
Special Purpose Fund	14,000	16,000	16,000
Total Expenditures and Transfers	\$ 1,837,300	\$ 1,886,700	\$ 1,966,100
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 364,000	\$ 366,000	\$ 366,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 364,000	\$ 366,000	\$ 366,000
Non-program Revenue	\$ 115,000	\$ 100,000	\$ 100,000
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	\$ 479,000	\$ 466,000	\$ 466,000
Expenditures Per Capita	\$ 2.68	\$ 2.73	\$ 2.84

Positions	Total Budgeted Positions	31	31	31
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Contacts	Juvenile Court Clerk: Lonnell Matthews	email: lonnellmatthews@jis.nashville.org
	Chief Deputy Clerk: Avery Patton	email: averypatton@jis.nashville.org
	Juvenile Justice Center	
	100 Woodland Street 37213	Phone: 615-862-7980

22 Juvenile Court Clerk - At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

Computerization

Computerization

22 Juvenile Court Clerk - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$14,700	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	64,700	Supports the hiring and retention of a qualified workforce
General Services District Total		\$79,400	
TOTAL ***		\$79,400	

* See Internal Service Charges section for details

*** This department/agency has a FY20 GSD savings target of \$47,400, which is not included in this total.

22 Juvenile Court Clerk - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,747,100	1,693,034	1,836,500	1,901,200	64,700	3.52%
OTHER SERVICES:						
Utilities	300	358	300	300	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	3,400	2,903	3,400	3,400	0	0.00%
Communications	11,300	14,638	11,300	11,300	0	0.00%
Repairs & Maintenance Services	3,500	0	3,500	3,500	0	0.00%
Internal Service Fees	41,800	41,744	47,200	61,900	14,700	31.14%
Other Expenses	15,900	10,001	(31,500)	(31,500)	0	0.00%
TOTAL OTHER SERVICES	76,200	69,644	34,200	48,900	14,700	42.98%
TOTAL OPERATING EXPENSES	1,823,300	1,762,678	1,870,700	1,950,100	79,400	4.24%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,823,300	1,762,678	1,870,700	1,950,100	79,400	4.24%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	350,000	296,731	350,000	350,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	350,000	296,731	350,000	350,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	115,000	77,894	100,000	100,000	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	115,000	77,894	100,000	100,000	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	465,000	374,625	450,000	450,000	0	0.00%
Expenditures Per Capita	\$2.66	\$2.58	\$2.71	\$2.82	\$0.11	4.06%

22 Juvenile Court Clerk - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	3,698	4,000	4,000	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	7,451	7,500	7,500	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	14,000	0	4,500	4,500	0	0.00%
TOTAL OTHER SERVICES	14,000	11,149	16,000	16,000	0	0.00%
TOTAL OPERATING EXPENSES	14,000	11,149	16,000	16,000	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	14,000	11,149	16,000	16,000	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	14,000	13,770	16,000	16,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	192	0	0	0	0.00%
TOTAL PROGRAM REVENUE	14,000	13,962	16,000	16,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	14,000	13,962	16,000	16,000	0	0.00%
Expenditures Per Capita	\$0.02	\$0.02	\$0.02	\$0.02	\$0.00	0.00%

22 Juvenile Court Clerk - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101										
Administrative Assistant	ST09	07241	3	3.00	3	3.00	3	3.00	0	0.00
Administrative Services Manager	OR07	07242	1	1.00	1	1.00	1	1.00	0	0.00
Court Clerk	ST06	01340	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	1	1.00	1	1.00	1	1.00	0	0.00
Juvenile Ct Clerk	NS	07083	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Manager	ST09	10119	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 1	ST04	10120	20	20.00	20	20.00	20	20.00	0	0.00
Office Support Rep 2	ST05	10121	3	3.00	3	3.00	3	3.00	0	0.00
Total Positions & FTEs			31	31.00	31	31.00	31	31.00	0	0.00

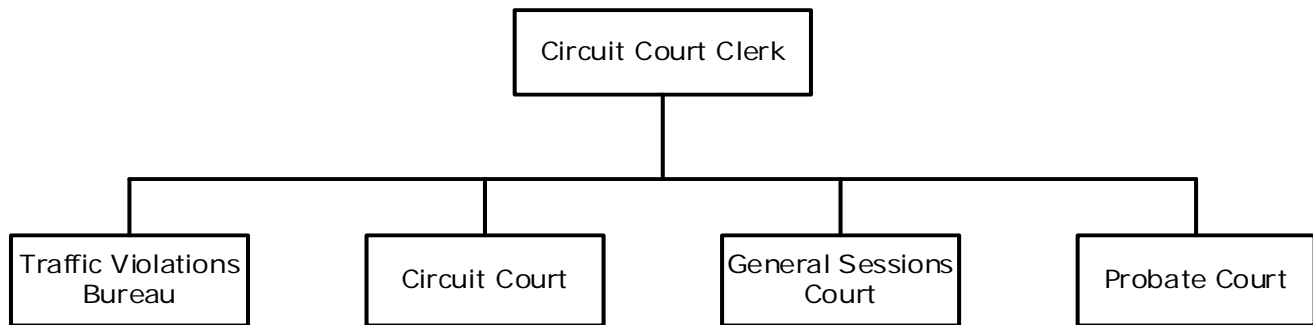
Department Totals	31	31.00	31	31.00	31	31.00	0	0.00
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23 Circuit Court Clerk - At a Glance

Mission		To serve the eight Circuit Courts, the Civil Division of the General Sessions Court, the Metropolitan Traffic Courts, and the public as a record keeping office; to file and maintain all records associated with Civil Court cases; to collect, disburse and report on funds according to state statutes and court orders.		
Budget Summary		2017-18	2018-19	2019-20
Expenditures and Transfers:				
GSD General Fund		\$ 3,390,900	\$ 3,345,200	\$ 3,465,400
Total Expenditures and Transfers		\$ 3,390,900	\$ 3,345,200	\$ 3,465,400
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees		\$ 3,000,000	\$ 2,000,000	\$ 1,000,000
Other Governments and Agencies		0	0	0
Other Program Revenue		0	0	0
Total Program Revenue		\$ 3,000,000	\$ 2,000,000	\$ 1,000,000
Non-program Revenue		\$ 3,442,400	\$ 3,828,400	\$ 2,806,200
Transfers From Other Funds and Units		0	0	0
Total Revenues and Transfers		\$ 6,442,400	\$ 5,828,400	\$ 3,806,200
Expenditures Per Capita		\$ 4.95	\$ 4.84	\$ 5.00
Positions	Total Budgeted Positions	44	44	44
Contacts		Circuit Court Clerk: Richard Rooker email: rickyrooker@jis.nashville.org Financial Manager: Randi Semrick email: randisemrick@jis.nashville.org 1 Public Square, Suite 302 37201 Phone: 615-862-5181		

23 Circuit Court Clerk - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Circuit Court Clerk's Office and General Sessions Civil Division Office

Circuit Court Clerk's Office and General Sessions Civil Division Office

Probate Court Clerk's Office

Probate Court Clerk's Office

Traffic Violations Bureau

Traffic Violations Bureau

23 Circuit Court Clerk - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-recurring Adjustment			
Internal Service Charges*	GSD	\$32,300	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	\$87,900	Supports the hiring and retention of a qualified workforce
General Services District Total		\$120,200	
TOTAL**		\$120,200	

* See Internal Service Charges section for details

** This department/agency has a FY20 GSD savings target of \$86,500, which is not included in this total

23 Circuit Court Clerk - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,968,100	2,627,202	2,997,600	3,085,500	87,900	2.93%
OTHER SERVICES:						
Utilities	300	239	300	300	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	151,000	178,786	151,000	151,000	0	0.00%
Repairs & Maintenance Services	190,200	157,371	125,800	125,800	0	0.00%
Internal Service Fees	48,800	48,499	124,500	156,800	32,300	25.94%
Other Expenses	32,500	39,386	(54,000)	(54,000)	0	0.00%
TOTAL OTHER SERVICES	422,800	424,281	347,600	379,900	32,300	9.29%
TOTAL OPERATING EXPENSES	3,390,900	3,051,483	3,345,200	3,465,400	120,200	3.59%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	3,390,900	3,051,483	3,345,200	3,465,400	120,200	3.59%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	3,000,000	3,000,000	2,000,000	1,000,000	(1,000,000)	-50.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	3,000,000	3,000,000	2,000,000	1,000,000	(1,000,000)	-50.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	3,442,400	4,041,398	3,828,400	2,806,200	(1,022,200)	-26.70%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	3,442,400	4,041,398	3,828,400	2,806,200	(1,022,200)	-26.70%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	6,442,400	7,041,398	5,828,400	3,806,200	(2,022,200)	-34.70%
Expenditures Per Capita	\$4.95	\$4.46	\$4.84	\$5.00	\$0.16	3.31%

23 Circuit Court Clerk - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	3	3.00	3	3.00	3	3.00	0	0.00
Administrative Services Officer 2	OR01	07243	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Services Officer 3	OR03	07244	4	4.00	4	4.00	4	4.00	0	0.00
Chief Dpty Clerk-Gen Sess Ct	OR07	01056	1	1.00	1	1.00	1	1.00	0	0.00
Computer Ops Shift Supervisor	ST11	01302	1	1.00	1	1.00	1	1.00	0	0.00
Court Clerk	ST06	01340	6	6.00	6	6.00	6	6.00	0	0.00
Data Entry Operator 1	ST04	02760	1	1.00	1	1.00	1	1.00	0	0.00
Data Entry Operator 2	ST05	04600	3	3.00	3	3.00	3	3.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 1	ST04	10120	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Rep 2	ST05	10121	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	ST06	10122	4	4.00	4	4.00	4	4.00	0	0.00
Steno Clerk 2	ST05	04840	2	2.00	2	2.00	2	2.00	0	0.00
Warrant Officer 1	ST08	07419	11	11.00	11	11.00	11	11.00	0	0.00
Warrant Officer 2	ST09	05340	2	2.00	2	2.00	2	2.00	0	0.00
Total Positions & FTEs			44	44.00	44	44.00	44	44.00	0	0.00
Department Totals			44	44.00	44	44.00	44	44.00	0	0.00

24 Criminal Court Clerk - At a Glance

Mission The Criminal Court Clerk of Nashville and Davidson County, Tennessee, performs the clerical duties for the operation of the criminal courts, both General Sessions Courts and State Trial Courts. The Clerk is responsible for record management, both hard copy and electronic, and prepares the minutes (official record) for the Criminal Trial Courts. Upon conclusion of cases, the Clerk calculates court costs and begins collection as required by statute. The Clerk prepares all cases under appeal for the Court of Criminal Appeals. The Criminal Court Clerk is also the custodian of all evidence submitted in the State Trial Courts.

Budget Summary

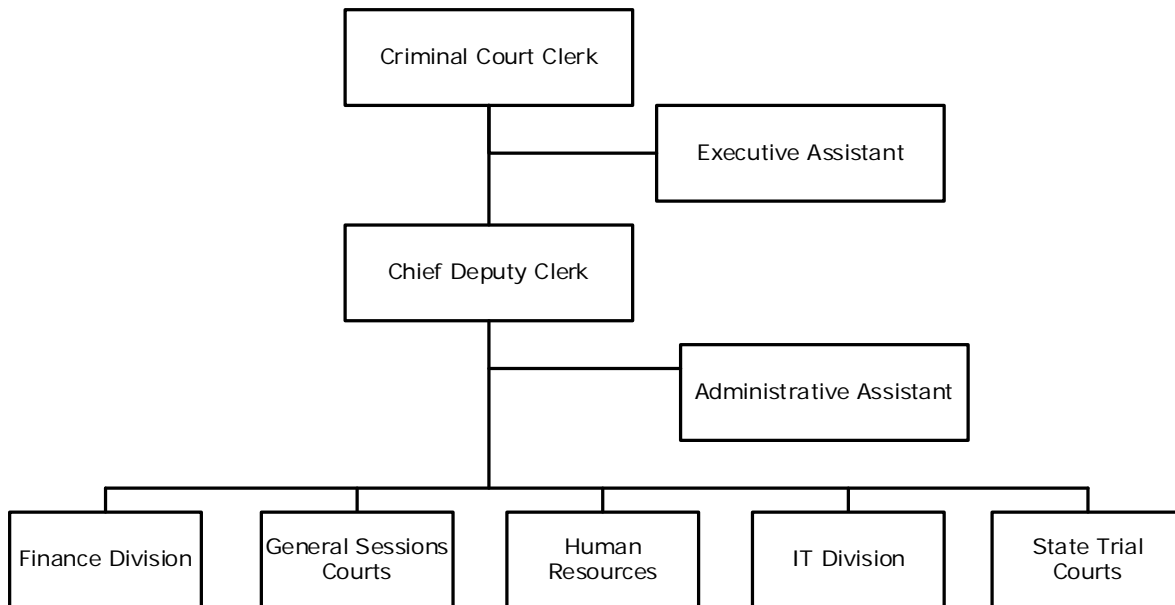
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 6,223,700	\$ 6,207,300	\$ 6,453,200
Special Purpose Fund	205,000	412,000	365,900
Total Expenditures and Transfers	\$ 6,428,700	\$ 6,619,300	\$ 6,819,900
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,916,000	\$ 1,555,000	\$ 1,481,800
Other Governments and Agencies	1,335,500	864,500	869,000
Other Program Revenue	0	0	0
Total Program Revenue	\$ 3,251,500	\$ 2,419,500	\$ 2,350,800
Non-program Revenue	\$ 2,084,400	\$ 1,752,500	\$ 1,673,300
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	\$ 5,335,900	\$ 4,172,000	\$ 4,024,100
Expenditures Per Capita	\$ 9.39	\$ 9.58	\$ 9.85

Positions	Total Budgeted Positions	88	88	88
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Contacts	Criminal Court Clerk: Howard Gentry Finance Manager: Julius Sloss	email: howardgentry@jis.nashville.org email: juliussloss@jis.nashville.org
	408 2nd Avenue North, Suite 2120 37201	Phone: 615-862-5601

24 Criminal Court Clerk - At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

Computerization

Computerization

24 Criminal Court Clerk - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Criminal Court Clerk Computerization Fund			
Adjustment in Funding	SPF**	\$(44,100)	To adjust budget to match projected revenues for Computerization Fund with no impact on performance
Victims Assistance Fund			
Family & Victim Assistance	SPF	(2,000)	To adjust budget to match projected revenues for Victim Assistance with no impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	1,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	244,700	Supports the hiring and retention of a qualified workforce
General Services District Total		\$245,900	
Special Purpose Funds Total		\$(46,100)	
TOTAL ***		\$199,800	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** This department has a FY20 GSD savings target of \$161,800, which is not included in this total

24 Criminal Court Clerk - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	5,929,300	5,631,385	6,072,900	6,317,600	244,700	4.03%
OTHER SERVICES:						
Utilities	300	358	300	300	0	0.00%
Professional & Purchased Services	6,000	4,343	6,000	6,000	0	0.00%
Travel, Tuition, and Dues	21,700	9,131	21,700	21,700	0	0.00%
Communications	94,300	105,592	94,300	94,300	0	0.00%
Repairs & Maintenance Services	1,000	1,556	1,000	1,000	0	0.00%
Internal Service Fees	100,900	99,348	102,700	103,900	1,200	1.17%
Other Expenses	70,200	57,364	(91,600)	(91,600)	0	0.00%
TOTAL OTHER SERVICES	294,400	277,692	134,400	135,600	245,900	0.89%
TOTAL OPERATING EXPENSES	6,223,700	5,909,077	6,207,300	6,453,200	245,900	3.96%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	6,223,700	5,909,077	6,207,300	6,453,200	245,900	3.96%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,850,000	1,578,999	1,495,000	1,425,900	(69,100)	-4.62%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	1,335,500	910,685	864,500	869,000	4,500	0.52%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	9,198	0	0	0	0.00%
TOTAL PROGRAM REVENUE	3,185,500	2,498,882	2,359,500	2,294,900	(64,600)	-2.74%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	1,945,400	1,968,067	1,600,500	1,523,300	(77,200)	-4.82%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	1,945,400	1,968,067	1,600,500	1,523,300	(77,200)	-4.82%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	5,130,900	4,466,949	3,960,000	3,818,200	(141,800)	-3.58%
Expenditures Per Capita	\$9.09	\$8.63	\$8.98	\$9.32	\$0.34	3.79%

24 Criminal Court Clerk - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	100,000	50,000	(50,000)	-50.00%
Travel, Tuition, & Dues	4,000	3,415	4,000	4,000	0	0.00%
Communications	13,300	0	7,300	7,300	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	187,700	196,204	300,700	304,600	3,900	1.30%
TOTAL OTHER SERVICES	205,000	199,619	412,000	365,900	(46,100)	-11.19%
TOTAL OPERATING EXPENSES	205,000	199,619	412,000	365,900	(46,100)	-11.19%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	205,000	199,619	412,000	365,900	(46,100)	-11.19%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	66,000	54,598	60,000	55,900	(4,100)	-6.83%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	4,162	0	0	0	0.00%
TOTAL PROGRAM REVENUE	66,000	58,760	60,000	55,900	(4,100)	-6.83%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	139,000	148,899	152,000	150,000	(2,000)	-1.32%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	139,000	148,899	152,000	150,000	(2,000)	-1.32%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	205,000	207,659	212,000	205,900	(6,100)	-2.88%
Expenditures Per Capita	\$0.30	\$0.29	\$0.60	\$0.53	(\$0.07)	-11.67%

24 Criminal Court Clerk - Financial

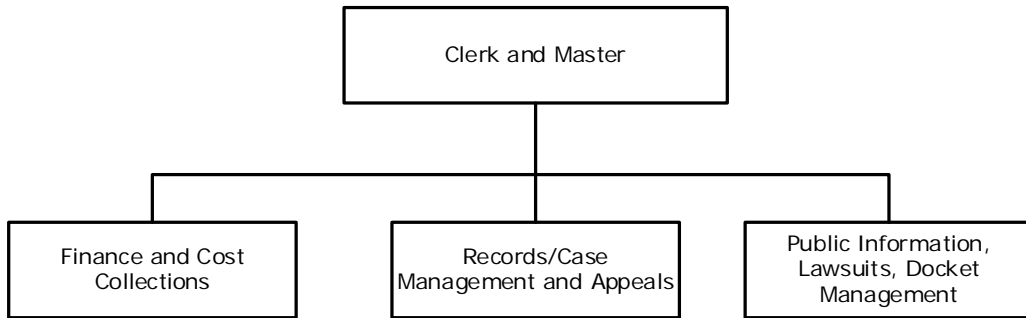
Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Chief Dpty Criminal Ct Clerk	NS	01061	1	1.00	1	1.00	1	1.00	0	0.00
Criminal Ct Clerk	NS	01358	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Criminal Ct Clerk 1	NS	06502	7	7.00	7	7.00	7	7.00	0	0.00
Deputy Criminal Ct Clerk 2	NS	06503	3	3.00	3	3.00	3	3.00	0	0.00
Deputy Criminal Ct Clerk 3	NS	06504	18	18.00	17	17.00	17	17.00	0	0.00
Deputy Criminal Ct Clerk 4	NS	06505	26	26.00	26	26.00	26	26.00	0	0.00
Deputy Criminal Ct Clerk 5	NS	06506	32	31.11	33	32.11	33	32.11	0	0.00
Total Positions & FTEs			88	87.11	88	87.11	88	87.11	0	0.00
Department Totals			88	87.11	88	87.11	88	87.11	0	0.00

25 Clerk & Master - At a Glance

Mission		The mission of the Davidson County Chancery Court Clerk and Master's Office is to provide professional, courteous, and efficient public service to all those with business in the Chancery Court.		
Budget Summary		2017-18	2018-19	2019-20
Expenditures and Transfers:				
GSD General Fund		\$ 1,590,700	\$ 1,579,300	\$ 1,649,800
Total Expenditures and Transfers		\$ 1,590,700	\$ 1,579,300	\$ 1,649,800
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees		\$ 971,900	\$ 836,100	\$ 920,400
Other Governments and Agencies		0	0	0
Other Program Revenue		0	0	0
Total Program Revenue		\$ 971,900	\$ 836,100	\$ 920,400
Non-program Revenue		\$ 37,800	\$ 476,000	\$ 438,700
Transfers From Other Funds and Units		0	0	0
Total Revenues and Transfers		\$ 1,009,700	\$ 1,312,100	\$ 1,359,100
Expenditures Per Capita		\$ 2.32	\$ 2.28	\$ 2.38
Positions	Total Budgeted Positions	18	18	18
Contacts		Clerk & Master: Maria Salas Financial Manager: Vicki Bailey 308 Metro Courthouse 37201 email: mariasalas@jjs.nashville.org email: vickibailey@jjs.nashville.org Phone: 615-862-5710		

25 Clerk & Master - At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

25 Clerk & Master - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Electronic Filing System			
Increase for User Fees	GSD	\$25,000	To provide funding for contractual user fees associated with full operations of the electronic filing system
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	1,300	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	44,200	Supports the hiring and retention of a qualified workforce
General Services District Total		\$70,500	
TOTAL***		\$70,500	

* See Internal Service Charges section for details

*** This department/agency has a FY20 GSD savings target of \$41,400, which is not included in this total.

25 Clerk & Master - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,437,800	1,253,574	1,467,600	1,511,800	44,200	3.01%
OTHER SERVICES:						
Utilities	200	119	200	200	0	0.00%
Professional & Purchased Services	9,000	5,542	9,000	8,000	(1,000)	-11.11%
Travel, Tuition, and Dues	13,100	6,525	13,100	12,600	(500)	-3.82%
Communications	13,500	14,124	14,500	12,900	(1,600)	-11.03%
Repairs & Maintenance Services	69,100	67,174	69,100	96,100	27,000	39.07%
Internal Service Fees	24,400	24,400	24,600	25,900	1,300	5.28%
Other Expenses	23,600	12,448	(18,800)	(17,700)	1,100	-5.85%
TOTAL OTHER SERVICES	152,900	130,332	111,700	138,000	26,300	23.55%
TOTAL OPERATING EXPENSES	1,590,700	1,383,906	1,579,300	1,649,800	70,500	4.46%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,590,700	1,383,906	1,579,300	1,649,800	70,500	4.46%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	971,900	975,469	836,100	920,400	84,300	10.08%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	971,900	975,469	836,100	920,400	84,300	10.08%
NON-PROGRAM REVENUE:						
Property Taxes	0	442,783	434,900	396,400	(38,500)	-8.85%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	37,800	41,699	41,100	42,300	1,200	2.92%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	37,800	484,482	476,000	438,700	(37,300)	-7.84%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	1,009,700	1,459,951	1,312,100	1,359,100	47,000	3.58%
Expenditures Per Capita	\$2.32	\$2.02	\$2.28	\$2.38	\$0.10	4.39%

25 Clerk & Master - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101										
Clerk & Master	NS	01205	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Clerk & Master I	NS	06302	10	10.00	10	10.00	10	10.00	0	0.00
Deputy Clerk & Master II	NS	10527	3	3.00	3	3.00	3	3.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	1	1.00	1	1.00	1	1.00	0	0.00
Supervisor Clerk & Master	NS	06303	3	3.00	3	3.00	3	3.00	0	0.00
Total Positions & FTEs			18	18.00	18	18.00	18	18.00	0	0.00
Department Totals			18	18.00	18	18.00	18	18.00	0	0.00

26 Juvenile Court - At a Glance

Mission The mission of the Davidson County Juvenile Court is to ensure that every child and family who comes into contact with our court is met with justice, fairness, and hope; while providing "for the care, protection, and wholesome moral, mental, and physical development of the children within its provisions" in accordance with Tenn. Code Ann. § 37-1-101.

Budget Summary

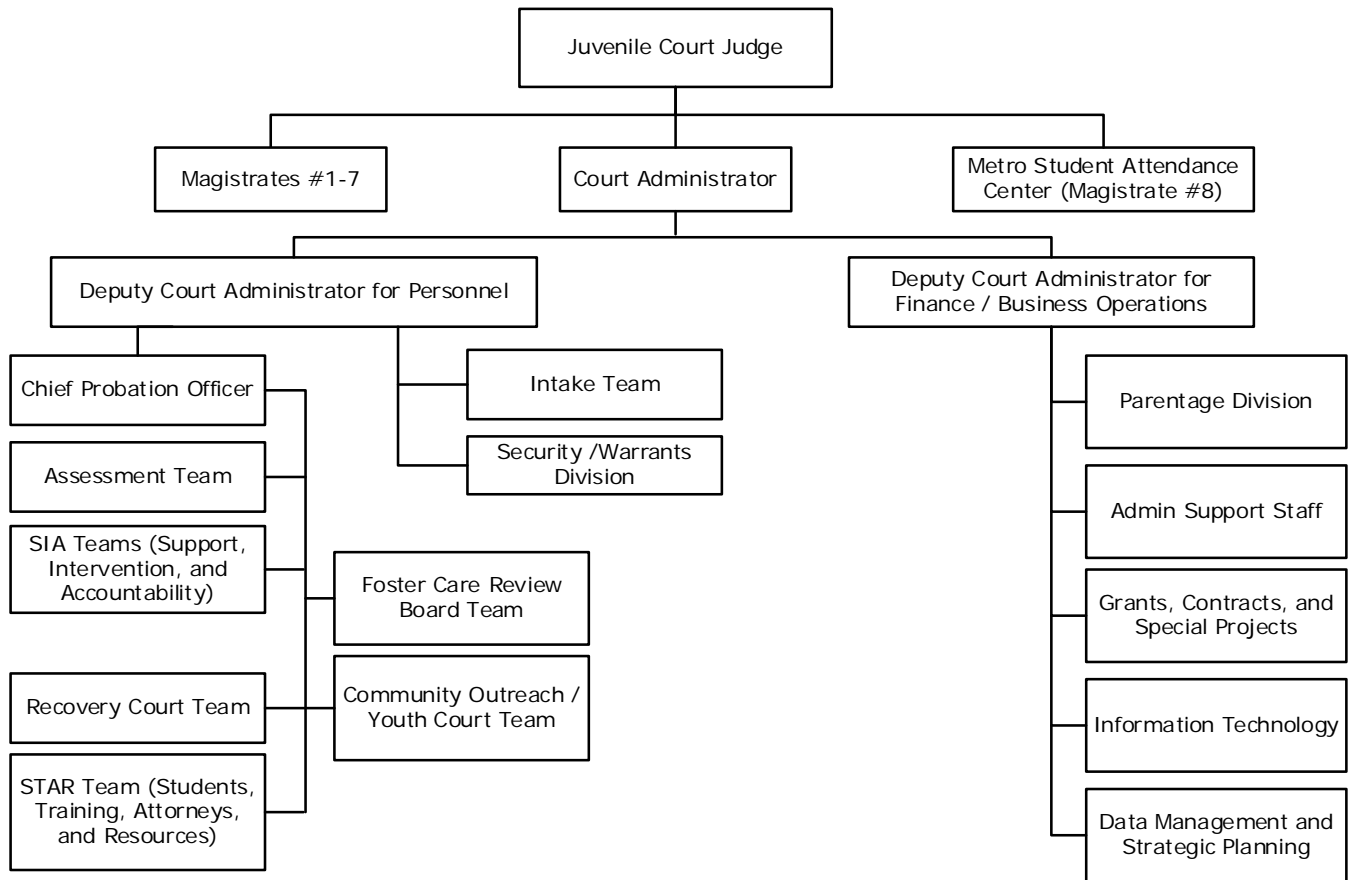
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 12,735,900	\$ 12,861,300	\$ 13,461,900
Special Purpose Fund	2,130,500	2,146,700	2,077,300
Total Expenditures and Transfers	\$ 14,866,400	\$ 15,008,000	\$ 15,539,200
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 5,000	\$ 5,000	\$ 6,300
Other Governments and Agencies	1,570,700	1,584,100	1,521,700
Other Program Revenue	0	0	0
Total Program Revenue	\$ 1,575,700	\$ 1,589,100	\$ 1,528,000
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	559,800	562,600	555,600
Total Revenues and Transfers	\$ 2,135,500	\$ 2,151,700	\$ 2,083,600
Expenditures Per Capita	\$ 21.72	\$ 21.71	\$ 22.44

Positions	Total Budgeted Positions	130	130	130
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Contacts	Juvenile Court Judge: Sheila Calloway	email: sheilacalloway@jis.nashville.org
	Finance Manager: Jim Swack	email: jimswack@jis.nashville.org
	Juvenile Justice Center	
	100 Woodland Street 37213	Phone: 615-862-8000

26 Juvenile Court - At a Glance

Organizational Structure



Programs

Administrative

Executive Leadership
Finance
Human Resources
Non-allocated Financial Transactions
Records Management
Star Team

Child/Family Protection and Advocacy

Assessment
Foster Care Review Board (FCRB)

Family Accountability

Community Based Gang Probation
Intake
Juvenile Recovery Court
Metro Student Attendance Center (M-SAC)
Support Intervention Accountability (SIA)

Judicial Actions

Judicial Actions

Juvenile Court Pretrial

Community Outreach/Youth Court

Juvenile Detention Center

Metro Juvenile Detention Center

Parentage and Child Support

Parentage and Child Support

Security and Service of Process

Juvenile Court Safety and Security
Service of Process

26 Juvenile Court - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Detention Center			
Increase in Contracted Services	GSD	\$355,600	Increase in detention center funding to accommodate contracted cost escalator and amendment with minimal impact on performance
Juvenile Interpreter Services			
Grant Funding Adjustment	SPF**	(76,200)	To adjust budget for translation and interpretation activities funded by the Tennessee Administrative Office of the Courts with minimal impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(5,200)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
	SPF	6,800	
Non-recurring	GSD	(40,700)	Partial reduction of FY19 Savings Target & FY19 Year End Fringe Benefit Adjustment
Pay Plan Adjustment	GSD	290,900	Supports the hiring and retention of a qualified workforce
General Services District Total		\$600,600	
Special Purpose Funds Total		\$(69,400)	
TOTAL***		\$531,200	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** This department/agency has a FY20 GSD savings target of \$339,200, which is not included in this total.

26 Juvenile Court - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	7,877,100	7,224,852	7,951,500	8,207,200	255,700	3.22%
OTHER SERVICES:						
Utilities	0	716	0	700	700	0.00%
Professional & Purchased Services	3,880,200	4,575,429	4,293,000	4,693,000	400,000	9.32%
Travel, Tuition, and Dues	54,800	43,809	57,300	44,800	(12,500)	-21.82%
Communications	99,300	78,611	87,000	67,700	(19,300)	-22.18%
Repairs & Maintenance Services	7,000	2,225	5,000	8,000	3,000	60.00%
Internal Service Fees	164,700	163,327	148,300	143,100	(5,200)	-3.51%
Other Expenses	80,500	70,243	(248,900)	(270,700)	(21,800)	8.76%
TOTAL OTHER SERVICES	4,286,500	4,934,360	4,341,700	4,686,600	344,900	7.94%
TOTAL OPERATING EXPENSES	12,163,600	12,159,212	12,293,200	12,893,800	600,600	4.89%
TRANSFERS TO OTHER FUNDS/UNITS	572,300	526,302	568,100	568,100	0	0.00%
TOTAL EXPENSES & TRANSFERS	12,735,900	12,685,514	12,861,300	13,461,900	600,600	4.67%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	5,000	9,025	5,000	6,300	1,300	26.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	5,000	9,025	5,000	6,300	1,300	26.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	5,000	9,025	5,000	6,300	1,300	26.00%
Expenditures Per Capita	\$18.61	\$18.53	\$18.61	\$19.44	\$0.83	4.46%

26 Juvenile Court - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,763,600	1,710,507	1,833,000	1,763,600	(69,400)	-3.79%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	53,200	47,678	700	700	0	0.00%
Travel, Tuition, and Dues	35,400	25,002	57,600	50,800	(6,800)	-11.81%
Communications	23,200	17,237	22,900	22,900	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	17,300	15,673	5,200	12,000	6,800	130.77%
Other Expenses	50,200	27,253	39,700	39,700	0	0.00%
TOTAL OTHER SERVICES	179,300	132,843	126,100	126,100	0	0.00%
TOTAL OPERATING EXPENSES	1,942,900	1,843,350	1,959,100	1,889,700	(69,400)	-3.54%
TRANSFERS TO OTHER FUNDS/UNITS	187,600	171,340	187,600	187,600	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,130,500	2,014,690	2,146,700	2,077,300	(69,400)	-3.23%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	1,127,400	1,042,757	1,078,400	1,078,400	0	0.00%
State Direct	443,300	447,205	505,700	443,300	(62,400)	-12.34%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,570,700	1,489,962	1,584,100	1,521,700	(62,400)	-3.94%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	559,800	526,302	562,600	555,600	(7,000)	-1.24%
TOTAL REVENUE & TRANSFERS	2,130,500	2,016,264	2,146,700	2,077,300	(69,400)	-3.23%
Expenditures Per Capita	\$3.11	\$2.94	\$3.11	\$3.00	(\$0.11)	-3.54%

26 Juvenile Court - Financial

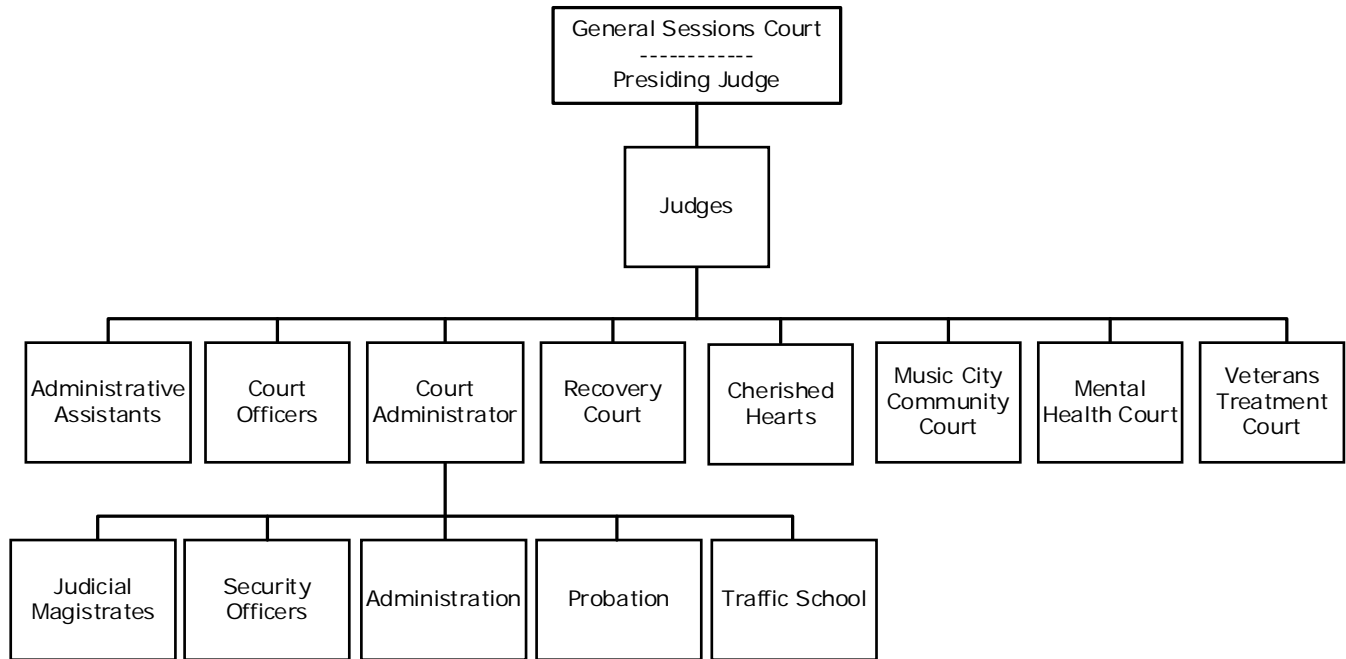
Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 2	OR01	07243	3	3.00	3	3.00	3	3.00	0	0.00
Administrative Services Officer 3	OR03	07244	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 4	OR05	07245	1	1.00	2	2.00	2	2.00	0	0.00
Court Administrator	OR11	01339	2	2.00	2	2.00	2	2.00	0	0.00
Info Sys Manager	OR09	07782	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Operations Analyst 2	OR04	10476	1	1.00	1	1.00	1	1.00	0	0.00
Judge-Juvenile Ct	NS	02643	1	1.00	1	1.00	1	1.00	0	0.00
Juvenile Court Magistrate 1	OR07	10844	1	1.00	1	1.00	1	1.00	0	0.00
Juvenile Court Magistrate 2	OR11	10845	4	4.00	4	4.00	4	4.00	0	0.00
Office Support Rep 3	ST06	10122	13	13.00	13	13.00	13	13.00	0	0.00
Probation Officer 1	OR01	07375	18	18.00	18	18.00	18	18.00	0	0.00
Probation Officer 2	OR03	04710	23	23.00	22	22.00	22	22.00	0	0.00
Probation Officer 3	OR05	05495	9	9.00	9	9.00	9	9.00	0	0.00
Probation Officer Chief	OR07	01120	1	1.00	1	1.00	1	1.00	0	0.00
Program Manager 1	OR04	07376	2	2.00	2	2.00	2	2.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 1	ST06	07378	1	1.00	1	1.00	1	1.00	0	0.00
Social Work Technician	ST06	07405	5	5.00	5	5.00	5	5.00	0	0.00
Special Projects Manager	OR11	07762	1	1.00	1	1.00	1	1.00	0	0.00
Warrant Officer 1	ST08	07419	7	7.00	7	7.00	7	7.00	0	0.00
Warrant Officer 2	ST09	05340	5	5.00	5	5.00	5	5.00	0	0.00
Total Positions & FTEs			102	102.00	102	102.00	102	102.00	0	0.00
JUV Juvenile Court Grant Fund 32226										
Administrative Assistant	ST09	07241	3	3.00	3	3.00	3	3.00	0	0.00
Administrative Services Officer 4	OR05	07245	1	1.00	1	1.00	1	1.00	0	0.00
Juvenile Court Magistrate 1	OR07	10844	1	0.20	1	0.20	1	0.20	0	0.00
Juvenile Court Magistrate 2	OR11	10845	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 3	ST06	10122	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Specialist 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Probation Officer 1	OR01	07375	9	9.00	8	8.00	8	8.00	0	0.00
Probation Officer 2	OR03	04710	1	1.00	2	2.00	2	2.00	0	0.00
Program Manager 1	OR04	07376	1	1.00	1	1.00	1	1.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	1	1.00	1	1.00	0	0.00
Warrant Officer 1	ST08	07419	4	4.00	4	4.00	4	4.00	0	0.00
Warrant Officer 2	ST09	05340	2	2.00	2	2.00	2	2.00	0	0.00
Total Positions & FTEs			28	27.20	28	27.20	28	27.20	0	0.00
Department Totals			130	129.20	130	129.20	130	129.20	0	0.00

27 General Sessions Court - At a Glance

Mission		Metropolitan General Sessions Court is committed to excellence in administering justice and is a contributing partner working toward a safe and vital community in Nashville-Davidson County.		
Budget Summary		2017-18	2018-19	2019-20
Expenditures and Transfers:				
GSD General Fund		\$ 11,980,700	\$ 11,935,200	\$ 12,368,500
Special Purpose Fund		255,400	347,400	262,200
Total Expenditures and Transfers		\$ 12,236,100	\$ 12,282,600	\$ 12,630,700
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees		\$ 0	\$ 0	\$ 0
Other Governments and Agencies		0	99,000	71,300
Other Program Revenue		85,400	85,400	85,400
Total Program Revenue		\$ 85,400	\$ 184,400	\$ 156,700
Non-program Revenue		\$ 3,068,000	\$ 2,827,400	\$ 1,824,900
Transfers From Other Funds and Units		0	0	0
Total Revenues and Transfers		\$ 3,153,400	\$ 3,011,800	\$ 1,981,600
Expenditures Per Capita		\$ 17.88	\$ 17.77	\$ 18.24
Positions				
Total Budgeted Positions		154	151	151
Contacts		<p>Presiding Judge: Melissa Blackburn email: melissablackburn@jis.nashville.org</p> <p>Financial Manager: Warner Hassell email: warnerhassell@jis.nashville.org</p> <p>Justice A.A. Birch Building 408 2nd Avenue North 37201 Phone: 615-862-8317</p>		

27 General Sessions Court - At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

General Probation

General Probation

Judges

Judges

Specialty Courts and Treatment Programs

Recovery Court
Recovery Court – TN WITS
Mental Health Court
Veteran's Treatment Court
Music City Community Court Division VIII

Traffic School

Traffic School

27 General Sessions Court - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
General Sessions Judges			
Salary Increase	GSD	\$56,000	Increase in salary for General Sessions Judges to match salaries of State Circuit Judges. Pursuant to Metro Charter Section 14.07, the Davidson County General Sessions Judges shall be paid the same as the State Circuit Judges.
General Sessions DUI Offender Fund			
DUI Offender Fund Adjustment	SPF**	(25,000)	To adjust budget to match projected revenues for DUI Offender Fund with no impact on performance
General Sessions Drug Court Treatment Fund			
Drug Court Treatment Fund Adjustment	SPF	(22,000)	To adjust budget to match projected revenues for Drug Court Treatment Fund with no impact on performance
General Sessions Grant Fund			
Grant Fund Adjustment	SPF	(27,700)	To adjust grant budgets with no impact on performance
Veteran's Treatment Court Ops Fund			
Veteran's Court Ops Fund Adjustment	SPF	(10,500)	To adjust budget to match projected revenues for Veteran's Treatment Court Ops Fund with no impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	1,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	375,400	Supports the hiring and retention of a qualified workforce
General Services District Total		\$433,300	
Special Purpose Funds Total		\$(85,200)	
TOTAL***		\$348,100	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** This department has a FY20 GSD savings target of \$312,700, which is not included in this total

27 General Sessions Court - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	11,365,700	11,092,281	11,595,700	12,027,100	431,400	3.72%
OTHER SERVICES:						
Utilities	1,600	2,537	1,600	1,600	0	0.00%
Professional & Purchased Services	36,000	112,923	36,000	36,000	0	0.00%
Travel, Tuition, and Dues	28,400	19,640	28,400	28,400	0	0.00%
Communications	67,100	76,207	67,100	67,100	0	0.00%
Repairs & Maintenance Services	2,000	7,766	2,000	2,000	0	0.00%
Internal Service Fees	155,000	154,934	192,200	194,100	1,900	0.99%
Other Expenses	324,900	325,690	12,200	12,200	0	0.00%
TOTAL OTHER SERVICES	615,000	699,697	339,500	341,400	1,900	0.56%
TOTAL OPERATING EXPENSES	11,980,700	11,791,978	11,935,200	12,368,500	433,300	3.63%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	11,980,700	11,791,978	11,935,200	12,368,500	433,300	3.63%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	2,898,000	2,775,540	2,664,400	1,719,400	(945,000)	-35.47%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	2,898,000	2,775,540	2,664,400	1,719,400	(945,000)	-35.47%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	2,898,000	2,775,540	2,664,400	1,719,400	(945,000)	-35.47%
Expenditures Per Capita	\$17.51	\$17.23	\$17.27	\$17.86	\$0.59	3.42%

27 General Sessions Court - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	76,900	81,437	161,700	146,100	(15,600)	-9.65%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	27,400	25,170	24,400	14,500	(9,900)	-40.57%
Travel, Tuition, and Dues	16,200	22,152	30,600	18,300	(12,300)	-40.20%
Communications	3,000	887	2,000	2,000	0	0.00%
Repairs & Maintenance Services	200	0	200	200	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	131,700	116,911	128,500	81,100	(47,400)	-36.89%
TOTAL OTHER SERVICES	178,500	165,120	185,700	116,100	(69,600)	-37.48%
TOTAL OPERATING EXPENSES	255,400	246,557	347,400	262,200	(85,200)	-24.53%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	255,400	246,557	347,400	262,200	(85,200)	-24.53%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	89,000	61,300	(27,700)	-31.12%
State Direct	0	0	10,000	10,000	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	85,400	82,337	85,400	85,400	0	0.00%
TOTAL PROGRAM REVENUE	85,400	82,337	184,400	156,700	(27,700)	-15.02%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	170,000	173,509	163,000	105,500	(57,500)	-35.28%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	170,000	173,509	163,000	105,500	(57,500)	-35.28%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	255,400	255,846	347,400	262,200	(85,200)	-24.53%
Expenditures Per Capita	\$0.37	\$0.36	\$0.50	\$0.38	(\$0.12)	-24.00%

27 General Sessions Court - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	11	11.00	11	11.00	11	11.00	0	0.00
Administrative Svcs Division Mgr	OR09	10863	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Manager	OR07	07242	1	1.00	2	2.00	2	2.00	0	0.00
Administrative Services Officer 2	OR01	07243	5	5.00	4	4.00	4	4.00	0	0.00
Administrative Services Officer 3	OR03	07244	0	0.00	1	1.00	1	1.00	0	0.00
Administrative Specialist	ST11	07720	2	2.00	2	2.00	2	2.00	0	0.00
Court Administrator	OR11	01339	1	1.00	1	1.00	1	1.00	0	0.00
General Session Judge	NS	02233	11	11.00	11	11.00	11	11.00	0	0.00
Human Resources Manager	OR09	06531	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Customer Support Rep 2	ST08	10115	1	1.00	0	0.00	0	0.00	0	0.00
Info Systems Advisor 1	OR07	07234	1	1.00	1	1.00	1	1.00	0	0.00
Information Sys Oper Tech 2	OR02	10479	0	0.00	1	1.00	1	1.00	0	0.00
Judicial Assistant 1	JS02	07790	16	16.00	16	16.00	16	16.00	0	0.00
Judicial Assistant 2	JS03	07791	7	7.00	7	7.00	7	7.00	0	0.00
Judicial Commissioner	OR09	06559	10	7.40	10	7.40	10	7.40	0	0.00
Office Support Rep 3	ST06	10122	5	5.00	5	5.00	5	5.00	0	0.00
Office Support Specialist 1	ST07	10123	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Specialist 2	ST08	10124	3	3.00	3	3.00	3	3.00	0	0.00
Probation & Pretrial Svcs Director	OR09	07797	1	1.00	1	1.00	1	1.00	0	0.00
Probation Officer 1	OR01	07375	13	13.00	12	12.00	12	12.00	0	0.00
Probation Officer 2	OR03	04710	12	12.00	12	12.00	12	12.00	0	0.00
Probation Officer 3	OR05	05495	7	7.00	8	8.00	8	8.00	0	0.00
Program Manager 1	OR04	07376	1	1.00	1	1.00	1	1.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	0	0.00	0	0.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	25	9.52	25	9.52	25	9.52	0	0.00
Security Officer 2 - General	ST07	10135	11	11.00	11	11.00	11	11.00	0	0.00
Total Positions & FTEs			150	131.92	150	131.92	150	131.92	0	0.00
GSC Gen Sessions Court Grant Fund 32227										
Administrative Svcs Division Mgr	OR09	10863	1	0.37	0	0.00	0	0.00	0	0.00
Administrative Services Manager	OR07	07242	1	0.28	0	0.00	0	0.00	0	0.00
Administrative Services Officer 3	OR03	07244	1	0.07	0	0.00	0	0.00	0	0.00
Administrative Specialist	ST11	07720	1	0.15	0	0.00	0	0.00	0	0.00
Program Manager 1	OR04	07376	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			4	0.87	1	1.00	1	1.00	0	0.00
Department Totals			154	132.79	151	132.92	151	132.92	0	0.00

28 State Trial Courts - At a Glance

Mission The mission of the State Trial Courts is to provide the public with equal and fair access to the judicial branch of government by providing a fair, independent and accessible forum for the just, timely and economical resolution of their legal affairs.

Budget Summary

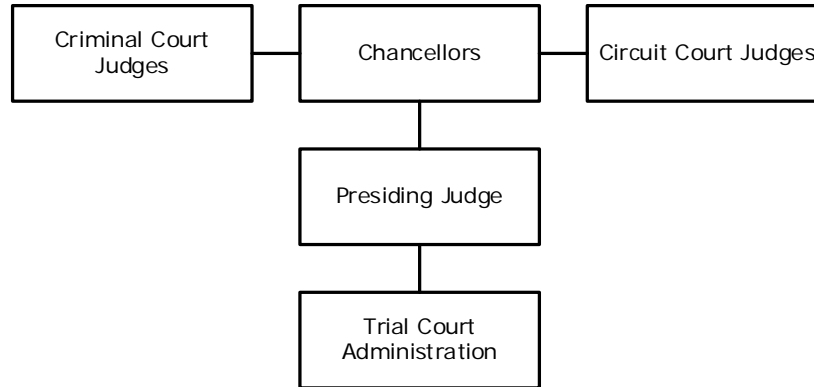
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 8,925,500	\$ 8,833,900	\$ 9,206,000
Special Purpose Fund	3,813,800	3,813,800	3,585,900
Total Expenditures and Transfers	\$ 12,739,300	\$ 12,647,700	\$ 12,791,900
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 9,000	\$ 9,000	\$ 8,000
Other Governments and Agencies	3,051,000	3,038,500	3,038,500
Other Program Revenue	0	0	0
Total Program Revenue	\$ 3,060,000	\$ 3,047,500	\$ 3,046,500
Non-program Revenue	\$ 775,300	\$ 775,300	\$ 547,400
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	\$ 3,835,300	\$ 3,822,800	\$ 3,593,900
Expenditures Per Capita	\$ 18.61	\$ 18.30	\$ 18.47

Positions	Total Budgeted Positions	167	167	167
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Contacts	Presiding Judge: Joe Binkley	email: joebinkley@jis.nashville.org
	Court Administrator: Tim Townsend	email: timtownsend@jis.nashville.org
	Metro Courthouse	
	1 Public Square 37201	Phone: 615-880-2558

28 State Trial Courts - At a Glance

Organizational Structure



Programs

Alternative Felony Supervision

Alternative Felony Supervision

Drug Court

Drug Court

Trial Court Administrative Services

Non-allocated Financial Transactions
Trial Court Administrative Services

28 State Trial Courts - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Drug Enforcement Fund			
Adjustment in Funding	SPF**	\$(227,900)	To adjust budget to match projected revenues for Drug Enforcement Fund with no impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	13,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	358,200	Supports the hiring and retention of a qualified workforce
General Services District Total		\$372,100	
Special Purpose Funds Total		\$(227,900)	
TOTAL***		\$144,200	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

** This department has a FY20 GSD savings target of \$232,000, which is not included in this total

28 State Trial Courts - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	7,941,900	7,825,282	8,131,000	8,489,200	358,200	4.41%
OTHER SERVICES:						
Utilities	2,800	2,627	2,800	2,800	0	0.00%
Professional & Purchased Services	127,900	98,359	126,900	126,800	(100)	-0.08%
Travel, Tuition, and Dues	106,200	82,532	105,300	109,100	3,800	3.61%
Communications	77,300	79,961	76,700	76,500	(200)	-0.26%
Repairs & Maintenance Services	14,400	58,591	14,000	8,000	(6,000)	-42.86%
Internal Service Fees	296,100	288,876	247,400	261,300	13,900	5.62%
Other Expenses	358,900	162,831	129,800	132,300	2,500	1.93%
TOTAL OTHER SERVICES	983,600	773,777	702,900	716,800	13,900	1.98%
TOTAL OPERATING EXPENSES	8,925,500	8,599,059	8,833,900	9,206,000	372,100	4.21%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	8,925,500	8,599,059	8,833,900	9,206,000	372,100	4.21%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	9,000	7,520	9,000	8,000	(1,000)	-11.11%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	12,500	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	4,254	0	0	0	0.00%
TOTAL PROGRAM REVENUE	21,500	11,774	9,000	8,000	(1,000)	-11.11%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	21,500	11,774	9,000	8,000	(1,000)	-11.11%
Expenditures Per Capita	\$13.04	\$12.56	\$12.78	\$13.29	\$0.51	3.99%

28 State Trial Courts - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	3,084,200	3,023,789	3,120,400	3,112,900	(7,500)	-0.24%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	215,500	212,477	212,500	64,200	(148,300)	-69.79%
Travel, Tuition, and Dues	21,400	28,942	25,900	15,900	(10,000)	-38.61%
Communications	39,400	36,750	34,900	30,900	(4,000)	-11.46%
Repairs & Maintenance Services	3,800	2,150	2,500	2,500	0	0.00%
Internal Service Fees	2,100	1,902	0	0	0	0.00%
Other Expenses	347,400	284,775	317,600	259,500	(58,100)	-18.29%
TOTAL OTHER SERVICES	629,600	566,996	593,400	373,000	(220,400)	-37.14%
TOTAL OPERATING EXPENSES	3,713,800	3,590,785	3,713,800	3,485,900	(227,900)	-6.14%
TRANSFERS TO OTHER FUNDS/UNITS	100,000	85,497	100,000	100,000	0	0.00%
TOTAL EXPENSES & TRANSFERS	3,813,800	3,676,282	3,813,800	3,585,900	(227,900)	-5.98%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	3,038,500	3,016,356	3,038,500	3,038,500	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	3,038,500	3,016,356	3,038,500	3,038,500	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	775,300	605,360	775,300	547,400	(227,900)	-29.40%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	775,300	605,360	775,300	547,400	(227,900)	-29.40%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	3,813,800	3,621,716	3,813,800	3,585,900	(227,900)	-5.98%
Expenditures Per Capita	\$5.57	\$5.37	\$5.52	\$5.18	(\$0.34)	-6.16%

28 State Trial Courts - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Svcs Division Mgr	OR09	10863	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Manager	OR07	07242	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Services Officer 4	OR05	07245	3	3.00	3	3.00	3	3.00	0	0.00
Attorney 1	NS	00480	9	9.00	9	9.00	9	9.00	0	0.00
Attorney 1	OR06	00480	7	7.00	6	6.00	6	6.00	0	0.00
Attorney 2	OR10	00630	2	2.00	2	2.00	2	2.00	0	0.00
Attorney 3	OR11	04674	3	3.00	3	3.00	3	3.00	0	0.00
Court Administrator	OR11	01339	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Court Admin	SR14	10318	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	1	1.00	1	1.00	1	1.00	0	0.00
Judicial Assistant 1	JS02	07790	28	27.00	28	27.51	28	27.51	0	0.00
Judicial Assistant 2	JS03	07791	35	35.00	35	35.00	35	35.00	0	0.00
Judicial Clerk	JS01	07792	3	3.00	3	3.00	3	3.00	0	0.00
Program Manager 1	OR04	07376	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	0	0.00	1	0.49	1	0.49	0	0.00
Total Positions & FTEs			97	96.00	97	96.00	97	96.00	0	0.00
State Trial Court Drug Enforce 30020										
Administrative Services Officer 3	OR03	07244	1	1.00	1	1.00	1	1.00	0	0.00
Probation Officer 1	OR01	07375	1	1.00	1	1.00	1	1.00	0	0.00
Probation Officer 2	OR03	04710	2	2.00	2	2.00	2	2.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	14	6.98	12	6.00	12	6.00	0	0.00
Total Positions & FTEs			18	10.98	16	10.00	16	10.00	0	0.00
STC State Trial Court Grant Fund 32228										
Administrative Services Manager	NS	07242	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 1	NS	02660	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 2	NS	07243	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 3	NS	07244	1	0.49	1	0.49	1	0.49	0	0.00
Case Officer 1	NS	10314	8	8.00	10	10.00	10	10.00	0	0.00
Case Officer 2	NS	10315	5	5.00	4	4.00	4	4.00	0	0.00
Case Officer 3	NS	10316	2	2.00	2	2.00	2	2.00	0	0.00
CSC Coordinator	NS	10518	1	1.00	1	1.00	1	1.00	0	0.00
Group Care Worker	NS	06079	2	2.00	1	1.00	1	1.00	0	0.00
Group Care Worker Senior	NS	06080	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 1	NS	10120	1	1.00	1	1.00	1	1.00	0	0.00
Program Manager 1	NS	07376	2	2.00	2	2.00	2	2.00	0	0.00
Program Manager 2	NS	07377	1	1.00	1	1.00	1	1.00	0	0.00
Program Specialist 1	NS	07378	3	3.00	3	3.00	3	3.00	0	0.00
Program Specialist 2	NS	07379	8	8.00	8	8.00	8	8.00	0	0.00
Program Supervisor	NS	07381	2	2.00	2	2.00	2	2.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	3	1.47	5	2.45	5	2.45	0	0.00

28 State Trial Courts - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Social Work Technician	NS	07405	9	9.00	9	9.00	9	9.00	0	0.00
Total Positions & FTEs			52	49.96	54	50.94	54	50.94	0	0.00
Department Totals			167	156.94	167	156.94	167	156.94	0	0.00

29 Justice Integration Services - At a Glance

Mission The mission of the Justice Integration Services department is to provide customized, integrated case management software and technology support products to Metro Nashville Justice Agencies so they can manage and use shared information to improve the administration of justice for the Nashville community.

Budget Summary

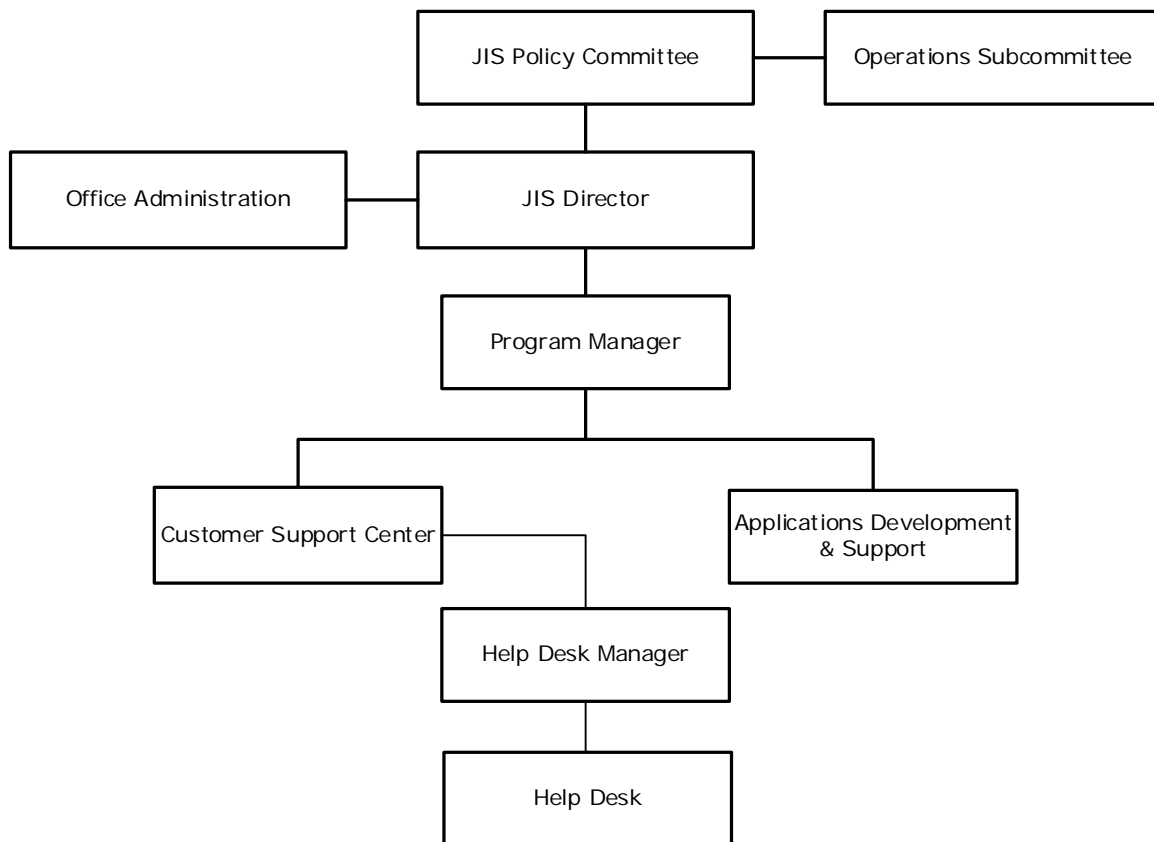
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 2,779,500	\$ 2,889,900	\$ 2,767,200
Total Expenditures and Transfers	<u>\$ 2,779,500</u>	<u>\$ 2,889,900</u>	<u>\$ 2,767,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 4.06	\$ 4.18	\$ 4.00

Positions Total Budgeted Positions 20 20 20

Contacts Director: Nathalie Stiers email: nathallestiers@jis.nashville.org
 404 James Robertson Parkway
 Suite 200 37219 Phone: 615-862-6195

29 Justice Integration Services - At a Glance

Organizational Structure



Programs

Administrative

Executive Leadership
Non-allocated Financial Transactions

Customer Support

Customer Support

Applications

Applications

29 Justice Integration Services - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Software License			
Increase for Software Maintenance	GSD	\$10,000	Increase in funding necessary to provide continuing support for critical infrastructure components and systems for key Metro court applications
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(223,700)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Fringe Benefit Requirements	GSD	(3,800)	Funds required for projected fringe benefit Expenses
Pay Plan Adjustment	GSD	94,800	Supports the hiring and retention of a qualified workforce
General Services District Total		\$(122,700)	
TOTAL ***		\$(122,700)	

* See Internal Service Charges section for details

*** This department has a FY20 GSD savings target of \$66,300, which is not included in this total

29 Justice Integration Services - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,064,500	2,031,776	2,115,000	2,206,000	91,000	4.30%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	1,500	0	1,000	1,000	0	0.00%
Travel, Tuition, and Dues	24,700	39,529	25,700	25,700	0	0.00%
Communications	17,900	16,753	17,400	17,400	0	0.00%
Repairs & Maintenance Services	10,900	526	10,900	10,900	0	0.00%
Internal Service Fees	167,600	167,600	521,300	297,600	(223,700)	-42.91%
Other Expenses	492,400	409,080	198,600	208,600	10,000	5.04%
TOTAL OTHER SERVICES	715,000	633,488	774,900	561,200	(213,700)	-27.58%
TOTAL OPERATING EXPENSES	2,779,500	2,665,264	2,889,900	2,767,200	(122,700)	-4.25%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,779,500	2,665,264	2,889,900	2,767,200	(122,700)	-4.25%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$4.06	\$3.89	\$4.18	\$4.00	(\$0.18)	-4.31%

29 Justice Integration Services - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Info Sys Advisor 1	OR07	07234	7	7.00	7	7.00	7	7.00	0	0.00
Info Sys Advisor 2	OR09	07407	5	5.00	5	5.00	5	5.00	0	0.00
Info Sys Applications Analyst 3	OR05	07783	3	3.00	3	3.00	3	3.00	0	0.00
Info Sys Division Manager	OR10	07318	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Operations Analyst 1	OR03	10475	2	2.00	2	2.00	2	2.00	0	0.00
Justice Info Sys Director	DP01	07233	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Manager	ST09	10119	1	1.00	1	0.50	1	0.50	0	0.00
Total Positions & FTEs			20	20.00	20	19.50	20	19.50	0	0.00

Department Totals	20	20.00	20	19.50	20	19.50	0	0.00
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30 Sheriff - At a Glance

Mission As a law enforcement agency committed to public safety, we strive to be the leader in the field of corrections, service of civil process, and innovative community based programs, emphasizing: Accountability, Diversity, Integrity, and Professionalism.

Budget Summary

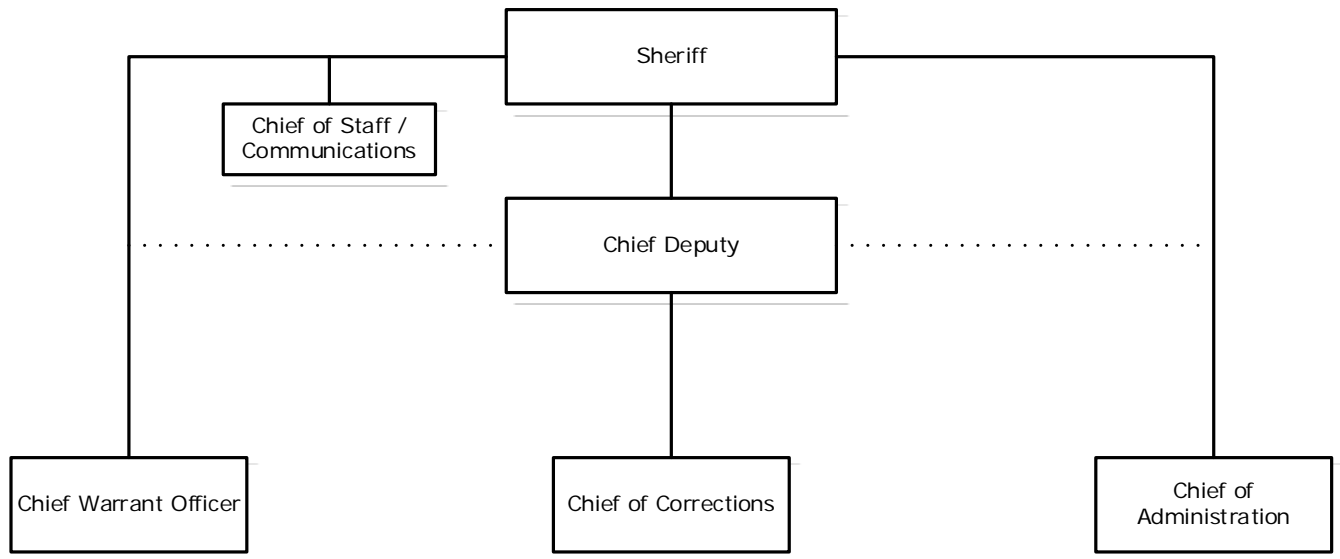
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 73,467,000	\$ 75,072,800	\$ 76,349,500
Special Purpose Fund	17,359,100	17,163,800	17,163,800
Total Expenditures and Transfers	\$ 90,826,100	\$ 92,236,600	\$ 93,513,300
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 2,516,000	\$ 2,705,000	\$ 2,705,000
Other Governments and Agencies	19,199,100	18,965,800	19,310,800
Other Program Revenue	128,000	125,000	125,000
Total Program Revenue	\$ 21,843,100	\$ 21,795,800	\$ 22,140,800
Non-program Revenue	\$ 335,000	\$ 335,000	\$ 335,000
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	\$ 22,178,100	\$ 22,130,800	\$ 22,475,800
Expenditures Per Capita	\$ 132.71	\$ 133.44	\$ 135.02

Positions	Total Budgeted Positions	881	933	933
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Contacts	Sheriff: Daron Hall	email: dhall@DCSO.nashville.org
	Financial Manager: Pete Lutz	email: plutz@DCSO.nashville.org
	506 2nd Avenue North 37201	Phone: 615-862-8123

30 Sheriff - At a Glance

Organizational Structure



Programs

Administration

Administrative Support Services
Executive Leadership
Non-allocated Financial Transactions

Armed Services

Security Services
Transportation

Civil Warrant

Civil Warrant

Correctional Development Center-Female (CDC-F)

CDC-F Inmate Management
CDC-F Program Management and Support Services

Correctional Development Center-Male (CDC-M)

CDC-M Inmate Management
CDC-M Program Management and Support Services

Correctional Services Center (CSC)

Correctional Services
Laundry
Maintenance
Warehouse

Criminal Justice Center (CJC)

Booking and Releasing
CJC Inmate Management
CJC Program Management and Support Services

DUI Safety School

DUI Safety School

Hill Detention Center (HDC)

HDC Inmate Management
HDC Program Management and Support Services

Metro Detention Facility (MDF) Contract Management

MDF Contract Management

Offender Information Services

Offender Information Services

Offender Reentry Center (ORC)

ORC Inmate Management
ORC Program Management and Support Services

Training and Staff Development

Training and Staff Development

30 Sheriff - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Fringe Benefit Requirements	GSD	\$(72,200)	Funds required for projected fringe benefit expenses
Pay Plan Adjustment	GSD	2,341,600	Supports the hiring and retention of a qualified workforce.
Internal Service Charges*	GSD	(6,000)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Supplemental Funding	GSD	(986,700)	Reduction to previous year's operating budget with no impact on performance
General Services District Total		\$1,276,700	
TOTAL***		\$1,276,700	

* See Internal Service Charges section for details

*** This department/agency has a FY20 GSD savings target of \$636,300, which is not included in this total.

30 Sheriff - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	60,517,900	60,889,147	61,727,900	63,917,500	2,189,600	3.55%
OTHER SERVICES:						
Utilities	1,329,200	1,356,076	1,329,200	1,329,200	0	0.00%
Professional & Purchased Services	7,111,500	6,826,810	7,776,500	7,168,500	(608,000)	-7.82%
Travel, Tuition, and Dues	119,200	148,455	119,200	119,200	0	0.00%
Communications	320,800	339,957	320,800	320,800	0	0.00%
Repairs & Maintenance Services	165,200	158,094	391,900	165,200	(226,700)	-57.85%
Internal Service Fees	1,795,700	1,705,471	1,863,900	1,857,900	(6,000)	-0.32%
Other Expenses	2,082,100	2,017,032	1,518,000	1,445,800	(72,200)	-4.76%
TOTAL OTHER SERVICES	12,923,700	12,551,895	13,319,500	12,406,600	(912,900)	-6.85%
TOTAL OPERATING EXPENSES	73,441,600	73,441,042	75,047,400	76,324,100	1,276,700	1.70%
TRANSFERS TO OTHER FUNDS/UNITS	25,400	1,500	25,400	25,400	0	0.00%
TOTAL EXPENSES & TRANSFERS	73,467,000	73,442,542	75,072,800	76,349,500	1,276,700	1.70%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	2,516,000	2,747,554	2,705,000	2,705,000	0	0.00%
Federal (Direct & Pass Through)	20,000	3,973	0	0	0	0.00%
State Direct	1,820,000	2,291,558	1,802,000	2,147,000	345,000	19.15%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	128,000	119,142	125,000	125,000	0	0.00%
TOTAL PROGRAM REVENUE	4,484,000	5,162,227	4,632,000	4,977,000	345,000	7.45%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	335,000	173,676	335,000	335,000	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	335,000	173,676	335,000	335,000	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	4,819,000	5,335,903	4,967,000	5,312,000	345,000	6.95%
Expenditures Per Capita	\$107.34	\$107.31	\$108.61	\$110.24	\$1.63	1.50%

30 Sheriff - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	349,900	273,677	232,700	232,700	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	16,713,500	14,912,871	16,713,500	16,713,500	0	0.00%
Travel, Tuition, and Dues	20,900	9,643	12,800	12,800	0	0.00%
Communications	55,300	58,408	300	300	0	0.00%
Repairs & Maintenance Services	182,700	45,655	182,700	182,700	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	36,800	814,535	21,800	21,800	0	0.00%
TOTAL OTHER SERVICES	17,009,200	15,841,112	16,931,100	16,931,100	0	0.00%
TOTAL OPERATING EXPENSES	17,359,100	16,114,789	17,163,800	17,163,800	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	17,359,100	16,114,789	17,163,800	17,163,800	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	313,000	389,458	117,700	117,700	0	0.00%
State Direct	17,046,100	13,074,038	17,046,100	17,046,100	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	17,359,100	13,463,496	17,163,800	17,163,800	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	17,359,100	13,463,496	17,163,800	17,163,800	0	0.00%
Expenditures Per Capita	\$25.36	\$23.55	\$24.83	\$24.78	(\$0.05)	-0.20%

30 Sheriff - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	7	7.00	7	7.00	7	7.00	0	0.00
Administrative Counsel	OR05	07245	0	0.00	2	2.00	2	2.00	0	0.00
Administrative Services Manager	OR07	07242	9	8.50	12	12.00	12	12.00	0	0.00
Administrative Services Officer 1	OR01	02660	0	0.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 2	OR01	07243	14	14.00	26	26.00	26	26.00	0	0.00
Administrative Services Officer 3	OR03	07244	8	8.00	18	18.00	18	18.00	0	0.00
Administrative Services Officer 4	OR05	07245	7	7.00	6	6.00	6	6.00	0	0.00
App Support Supervisor			0	0.00	1	1.00	1	1.00	0	0.00
App Support Tech 1 - DCSO	ST09	10749	0	0.00	6	6.00	6	6.00	0	0.00
App Support Tech 2 - DCSO	ST10	1085	0	0.00	1	1.00	1	1.00	0	0.00
Call Center Operator - DCSO	ST05	10755	0	0.00	10	10.00	10	10.00	0	0.00
Case Worker			26	26.00	0	0.00	0	0.00	0	0.00
Chief Deputy	OR13	06680	1	1.00	1	1.00	1	1.00	0	0.00
Chief of Corrections	OR11	10549	0	0.00	1	1.00	1	1.00	0	0.00
Chief of Staff - Sheriff	OR11	11013	0	0.00	1	1.00	1	1.00	0	0.00
Chief Warrant Officer - Sheriff	OR11	10397	0	0.00	1	1.00	1	1.00	0	0.00
Compliance Officer - DCSO	ST10	10751	0	0.00	5	5.00	5	5.00	0	0.00
Correctional Officer 1	CO02	06982	312	312.00	134	134.00	134	134.00	0	0.00
Correctional Officer 2	CO03	06981	102	102.00	149	149.00	149	149.00	0	0.00
Correctional Officer Lieutenant	CO05	07145	30	30.00	33	33.00	33	33.00	0	0.00
Correctional Officer Sergeant	CO04	06690	40	40.00	13	13.00	13	13.00	0	0.00
Correctional Officer Trainee	CO01	10879	0	0.00	30	30.00	30	30.00	0	0.00
Corrections Spec 2	ST09	07697	16	16.00	3	3.00	3	3.00	0	0.00
Court Referral Counselor	ST09	10645	0	0.00	2	2.00	2	2.00	0	0.00
Data Entry Spec			12	12.00	0	0.00	0	0.00	0	0.00
Database Admin	OR09	06818	1	1.00	2	2.00	2	2.00	0	0.00
DCSO - Instructor	ST11	10804	0	0.00	4	4.00	4	4.00	0	0.00
Dir of Admin - Sheriff			1	1.00	1	1.00	1	1.00	0	0.00
Div Mgr-Sheriff	OR09	07159	2	2.00	13	13.00	13	13.00	0	0.00
Division Captain -DCSO	OR05	10753	0	0.00	5	5.00	5	5.00	0	0.00
Equipment Inventory Assistant 2	ST07	07301	4	4.00	0	0.00	0	0.00	0	0.00
Facility Admin - DCSO	OR09	10752	0	0.00	6	6.00	6	6.00	0	0.00
Finance Manager - Sheriff	OR09	06232	0	0.00	1	1.00	1	1.00	0	0.00
Human Resource Manager – Sheriff	OR09	06531	0	0.00	2	2.00	2	2.00	0	0.00
Human Resources Analyst 2	OR03	03455	2	2.00	0	0.00	0	0.00	0	0.00
Information Systems AppAnalyst 1	OR03	07779	1	1.00	0	0.00	0	0.00	0	0.00
Information Systems AppAnalyst 3	OR05	07783	2	2.00	0	0.00	0	0.00	0	0.00
Inmate Property Clerk - DCSO	ST06	10756	0	0.00	24	24.00	24	24.00	0	0.00
Laundry Officer - DCSO	ST08	10748	0	0.00	4	4.00	4	4.00	0	0.00
Maint Mechanic 1	ST09	07700	9	9.00	0	0.00	0	0.00	0	0.00

30 Sheriff - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Office Support Rep 1	SR04	10120	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep 2	SR05	10121	38	38.00	7	7.00	7	7.00	0	0.00
Office Support Rep 3	SR06	10122	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Specialist 1	SR07	10123	14	14.00	6	6.00	6	6.00	0	0.00
Office Support Specialist 2	ST08	10124	0	0.00	12	12.00	12	12.00	0	0.00
Pretrial Svcs Officer 1	ST08	10650	11	11.00	0	0.00	0	0.00	0	0.00
Process Server			3	3.00	0	0.00	0	0.00	0	0.00
Program Coordinator	ST09	06034	13	12.50	8	8.00	8	8.00	0	0.00
Program Manager 1	OR04	07376	13	10.00	5	5.00	5	5.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	6	6.00	6	6.00	0	0.00
Program Specialist 1	ST06	07378	3	3.00	0	0.00	0	0.00	0	0.00
Program Specialist 2	ST08	07379	7	6.50	0	0.00	0	0.00	0	0.00
Program Specialist 3	ST10	07380	9	7.50	0	0.00	0	0.00	0	0.00
Program Supervisor	ST10	07381	7	7.00	6	6.00	6	6.00	0	0.00
PT Case Officers	ST09	10647	0	0.00	5	5.00	5	5.00	0	0.00
Records Scanner - DCSO	NS	10757	0	0.00	5	5.00	5	5.00	0	0.00
Seasonal/Part-time/Temporary		09020	9	1.00	0	0.00	0	0.00	0	0.00
Security Officer 1	ST06	10613	0	0.00	47	47.00	47	47.00	0	0.00
Security Officer 2	ST07	10614	0	0.00	45	45.00	45	45.00	0	0.00
Security Officer 3	ST08	10725	0	0.00	7	7.00	7	7.00	0	0.00
Sheriff	NS	04907	1	1.00	1	1.00	1	1.00	0	0.00
Sheriff Booking Supervisor	ST10	10577	0	0.00	7	7.00	7	7.00	0	0.00
Sheriff Case Worker 1	ST08	07143	20	20.00	18	18.00	18	18.00	0	0.00
Sheriff Case Worker 2	ST09	10578	1	1.00	15	15.00	15	15.00	0	0.00
Sheriff Chaplain	NS	10576	0	0.00	6	6.00	6	6.00	0	0.00
Sheriff Classification Cou	ST10	07142	18	18.00	12	12.00	12	12.00	0	0.00
Sheriff Disciplinary Officer	ST09	10639	0	0.00	2	2.00	2	2.00	0	0.00
Sheriff Education Coordinator	ST09	10638	0	0.00	4	4.00	4	4.00	0	0.00
Sheriff Investigator	OR06	10621	0	0.00	2	2.00	2	2.00	0	0.00
Sheriff Lead Investigator	OR08	11014	0	0.00	1	1.00	1	1.00	0	0.00
Sheriff Mail Carrier	ST05	10738	0	0.00	1	1.00	1	1.00	0	0.00
Sheriff Maint Mechanic 2	ST09	07700	4	4.00	17	17.00	17	17.00	0	0.00
Sheriff Mobile Booking Supervisor	ST11	10922	0	0.00	2	2.00	2	2.00	0	0.00
Sheriff Pretrial Screener	ST08	10650	0	0.00	10	10.00	10	10.00	0	0.00
Sheriff Prison Processor 2			0	0.00	3	3.00	3	3.00	0	0.00
Sheriff Prisoner Processor 1	ST07	07711	49	49.00	50	50.00	50	50.00	0	0.00
Sheriff Releasing Officer			0	0.00	9	9.00	9	9.00	0	0.00
Sheriff SOAR Case Manager	ST09	10754	0	0.00	2	2.00	2	2.00	0	0.00
Sheriff SORT Commander	OR07	10637	0	0.00	1	1.00	1	1.00	0	0.00
Sheriff Supply Officer	ST09	10726	0	0.00	1	1.00	1	1.00	0	0.00
Sheriff Warrant Officer 1	ST09	06689	25	25.00	18	18.00	18	18.00	0	0.00
Sheriff Warrant Officer 2	ST09	06686	7	7.00	12	12.00	12	12.00	0	0.00

30 Sheriff - Financial

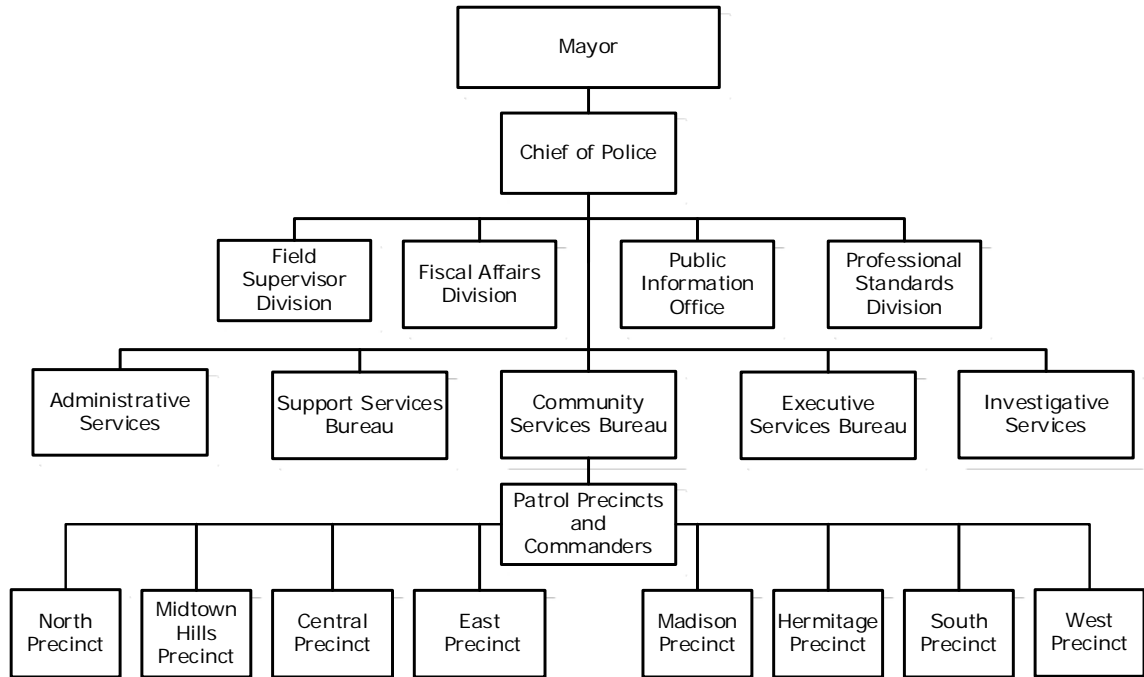
<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Sheriff Warrant Officer 3	ST11	07144	3	3.00	3	3.00	3	3.00	0	0.00
Sheriff-Teacher	NS	07189	9	4.50	3	3.00	3	3.00	0	0.00
Shift Supervisor - DCSO	ST08	10750	0	0.00	6	6.00	6	6.00	0	0.00
Social Worker 1	OR02	10853	1	1.00	0	0.00	0	0.00	0	0.00
Social Worker Senior	OR03	10854	2	2.00	0	0.00	0	0.00	0	0.00
Technical Specialist 2	OR	07757	0	0.00	6	6.00	6	6.00	0	0.00
Training Specialist	ST11	10159	1	1.00	0	0.00	0	0.00	0	0.00
Treatment Counselor	ST09	10649	0	0.00	10	10.00	10	10.00	0	0.00
WO Data Entry Specialist - DCSO	ST08	1076	0	0.00	7	7.00	7	7.00	0	0.00
WO Orders of Prot/Dis Op -DCSO	ST08	10745	0	0.00	15	15.00	15	15.00	0	0.00
Work Release Monitor - DCSO	NS	10747	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			877	858.50	929	929.00	929	929.00	0	0.00
SHE Sheriff Grant Fund 32230										
Administrative Services Officer 2	OR01	07243	4	4.00	4	4.00	4	4.00	0	0.00
Total Positions & FTEs			4	4.00	4	4.00	4	4.00	0	0.00
Department Totals			881	862.50	933	933.00	933	933.00	0	0.00

31 Police - At a Glance

Mission		The mission of the Metropolitan Nashville Police Department is to provide community-based police products to the public so they can experience a safe and peaceful Nashville.		
Budget Summary		2017-18	2018-19	2019-20
Expenditures and Transfers:				
	GSD General Fund	\$ 198,649,300	\$ 199,473,600	\$ 206,742,500
	USD General Fund	481,000	481,000	481,000
	Special Purpose Fund	10,895,500	9,906,400	9,567,400
	Total Expenditures and Transfers	\$ 210,025,800	\$ 209,861,000	\$ 216,790,900
Revenues and Transfers:				
	Program Revenue			
	Charges, Commissions, and Fees	\$ 6,404,000	\$ 6,228,100	\$ 7,192,100
	Other Governments and Agencies	6,178,300	5,509,300	5,205,100
	Other Program Revenue	276,400	1,300	0
	Total Program Revenue	\$ 12,858,700	\$ 11,738,700	\$ 12,397,200
	Non-program Revenue	\$ 4,360,700	\$ 4,343,700	\$ 4,341,400
	Transfers From Other Funds and Units	298,100	219,200	219,200
	Total Revenues and Transfers	\$ 17,517,500	\$ 16,301,600	\$ 16,957,800
	Expenditures Per Capita	\$ 306.87	\$ 306.63	\$ 313.62
Positions	Total Budgeted Positions	2,073	2,075	2,078
Contacts		Chief of Police: Steve Anderson email: steve.anderson@nashville.gov Executive Administrator: Samir Mehic email: samir.mehic@nashville.gov 600 Murfreesboro Pike 37210 Phone: 615-862-7400		

31 Police - At a Glance

Organizational Structure



Programs

Administrative

Departmental Executive Leadership
 Finance
 Human Resources
 Information Technology
 Non-allocated Financial Transactions
 Records Management
 Risk Management

Field Operations

Central Precinct
 Drill and Ceremony Team
 East Precinct
 Emergency Contingency
 Field Training Officer
 Hermitage Precinct
 Madison Precinct
 Mid-Town Precinct
 North Precinct
 Park Police
 Patrol Task Force
 S.W.A.T.
 School Crossing Guard
 School Resources
 South Precinct
 Special Events
 Tactical Investigations
 Traffic
 West Precinct

Investigative Services

Crime Lab
 Criminal Investigations
 Domestic Violence
 Forensic Services
 Fugitives
 Special Investigations
 Warrants
 Youth Services

Operational Support

Accreditation
 Behavioral Health Services
 Case Preparation
 Crime Analysis
 Facility Security
 Inspections
 Office of Professional Accountability
 Property and Evidence
 Strategic Development
 Training
 Vehicle Storage

31 Police - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Secondary Employment			
Increase in SEU Flat Rate	GSD	\$859,800	To provide additional funding for Police Officers working through the Secondary Employment Unit (SEU) to cover an increase in billable hours and workload
Body-Worn Cameras			
Additional Staffing	GSD	294,700 3.00 FTEs	To provide salary and fringes for IT positions related to the implementation of body-worn cameras
Grant and Special Revenue Adjustment			
Grants, Donations, MDHA, Unauthorized Substance Abuse	SPF**	(322,800)	To adjust grant funded programs, Donations Fund, and MDHA MOUs with minimal impact on performance
Non-allocated Financial Transactions			
Fringe Benefit Requirements	GSD	(222,800)	Funds required for projected fringe benefit Expenses
ESRI (GIS) Licensing Transfer to ITS	GSD	(46,900)	Transfer of ESRI (GIS) licensing to ITS from departmental budget
Insurance Billings	SPF	100	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD	254,500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	(16,300)	No impact on performance
Pay Plan Adjustment	GSD	6,129,600	Supports the hiring and retention of a qualified workforce
General Services District Total		\$7,268,900 3.00 FTEs	
Special Purpose Funds Total		\$(339,000)	
TOTAL***		\$6,929,900 3.00 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** This department/agency has a FY20 GSD savings target of \$1,993,000, which is not included in this total.

31 Police - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	176,590,500	174,661,423	179,453,100	186,514,400	7,061,300	3.93%
OTHER SERVICES:						
Utilities	36,500	43,603	36,500	36,500	0	0.00%
Professional & Purchased Services	1,092,500	607,262	1,092,500	1,045,600	(46,900)	-4.29%
Travel, Tuition, and Dues	236,500	780,602	235,900	235,900	0	0.00%
Communications	1,494,700	1,467,752	1,500,700	1,500,700	0	0.00%
Repairs & Maintenance Services	2,730,300	2,212,400	2,654,000	2,654,000	0	0.00%
Internal Service Fees	10,692,900	10,059,292	10,675,700	10,930,200	254,500	2.38%
Other Expenses	5,515,400	6,096,269	3,522,700	3,522,700	0	0.00%
TOTAL OTHER SERVICES	21,798,800	21,267,180	19,718,000	19,925,600	207,600	1.05%
TOTAL OPERATING EXPENSES	198,389,300	195,928,603	199,171,100	206,440,000	7,268,900	3.65%
TRANSFERS TO OTHER FUNDS/UNITS	260,000	345,432	302,500	302,500	0	0.00%
TOTAL EXPENSES & TRANSFERS	198,649,300	196,274,035	199,473,600	206,742,500	7,268,900	3.64%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	5,929,000	5,404,573	5,753,100	6,717,100	964,000	16.76%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	889,000	814,250	893,200	889,000	(4,200)	-0.47%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	23,298	0	0	0	0.00%
TOTAL PROGRAM REVENUE	6,818,000	6,242,121	6,646,300	7,606,100	959,800	14.44%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	6,000	6,220	6,000	6,000	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	6,000	6,220	6,000	6,000	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	6,824,000	6,248,341	6,652,300	7,612,100	959,800	14.43%
Expenditures Per Capita	\$290.25	\$286.78	\$288.57	\$298.51	\$9.94	3.44%

31 Police - Financial

USD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	0	0	0	0.00%
TOTAL OTHER SERVICES	0	0	0	0	0	0.00%
TOTAL OPERATING EXPENSES	0	0	0	0	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	481,000	481,000	481,000	481,000	0	0.00%
TOTAL EXPENSES & TRANSFERS	481,000	481,000	481,000	481,000	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.70	\$0.70	\$0.70	\$0.69	(\$0.01)	-1.43%

31 Police - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,954,800	2,164,398	2,933,400	2,921,800	(11,600)	-0.40%
OTHER SERVICES:						
Utilities	2,800	1,669	2,800	1,800	(1,000)	-35.71%
Professional & Purchased Services	2,624,800	1,662,049	2,997,500	3,000,500	3,000	0.10%
Travel, Tuition, and Dues	529,900	452,499	546,400	461,800	(84,600)	-15.48%
Communications	111,500	23,490	111,500	110,900	(600)	-0.54%
Repairs & Maintenance Services	252,300	292	32,600	40,100	7,500	23.01%
Internal Service Fees	61,200	0	85,600	84,200	(1,400)	-1.64%
Other Expenses	3,728,300	678,658	2,566,900	2,361,600	(205,300)	-8.00%
TOTAL OTHER SERVICES	7,310,800	2,818,657	6,343,300	6,060,900	(282,400)	-4.45%
TOTAL OPERATING EXPENSES	10,265,600	4,983,055	9,276,700	8,982,700	(294,000)	-3.17%
TRANSFERS TO OTHER FUNDS/UNITS	629,900	208,105	629,700	584,700	(45,000)	-7.15%
TOTAL EXPENSES & TRANSFERS	10,895,500	5,191,160	9,906,400	9,567,400	(339,000)	-3.42%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	475,000	505,221	475,000	475,000	0	0.00%
Federal (Direct & Pass Through)	3,735,200	809,096	3,114,100	2,814,100	(300,000)	-9.63%
State Direct	650,200	622,465	640,000	640,000	0	0.00%
Other Government Agencies	903,900	733,574	862,000	862,000	0	0.00%
Other Program Revenue	276,400	330,192	1,300	0	(1,300)	-100.00%
TOTAL PROGRAM REVENUE	6,040,700	3,000,548	5,092,400	4,791,100	(301,300)	-5.92%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	13,500	0	2,300	0	(2,300)	-100.00%
Fines, Forfeits, & Penalties	4,341,200	2,367,067	4,335,400	4,335,400	0	0.00%
Compensation From Property	0	1,881	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	4,354,700	2,368,948	4,337,700	4,335,400	(2,300)	-0.05%
TRANSFERS FROM OTHER FUNDS/UNITS	298,100	213,308	219,200	219,200	0	0.00%
TOTAL REVENUE & TRANSFERS	10,693,500	5,582,804	9,649,300	9,345,700	(303,600)	-3.15%
Expenditures Per Capita	\$15.92	\$7.58	\$14.33	\$13.81	(\$0.52)	-3.63%

31 Police - Financial

Title	Grade	Job Class	FY2018		FY2019		FY2020		FY19-FY20	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Variance	
									Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	15	15.00	12	12.00	12	12.00	0	0.00
Administrative Services Manager	OR07	07242	5	4.50	7	6.48	7	6.48	0	0.00
Administrative Services Officer 2	OR01	07243	4	3.50	4	3.48	4	3.48	0	0.00
Administrative Services Officer 3	OR03	07244	16	16.00	13	13.00	13	13.00	0	0.00
Administrative Services Officer 4	OR05	07245	4	4.00	7	6.00	7	6.00	0	0.00
Administrative Specialist	ST11	07720	1	1.00	0	0.00	0	0.00	0	0.00
Assoc Admin-Police & Fire	OR13	10947	1	1.00	1	1.00	1	1.00	0	0.00
Behavioral Health Svcs Manager	OR09	07175	1	1.00	1	1.00	1	1.00	0	0.00
Building Maintenance Leader	TG06	07255	2	2.00	2	2.00	2	2.00	0	0.00
Building Maintenance Mechanic	TG08	02220	1	1.00	1	1.00	1	1.00	0	0.00
Computer Operator 2	ST06	04540	2	2.00	3	3.00	3	3.00	0	0.00
Computer Operator 3	ST07	07268	3	3.00	3	3.00	3	3.00	0	0.00
Crime Lab Asst Dir/QA Mgr	OR07	10714	1	1.00	2	2.00	2	2.00	0	0.00
Crime Lab Evidence Receiving Spvr	OR03	10718	1	1.00	2	2.00	2	2.00	0	0.00
Crime Lab Evidence Receiving Tech	ST08	10719	4	4.00	4	4.00	4	4.00	0	0.00
Crime Lab Forensic Scientist 1	OR03	10720	8	8.00	8	8.00	8	8.00	0	0.00
Crime Lab Forensic Scientist 2	OR04	10721	9	9.00	11	11.00	11	11.00	0	0.00
Crime Lab Forensic Scientist 3	OR05	10722	7	7.00	6	6.00	6	6.00	0	0.00
Crime Lab Forensic Supervisor	OR07	10716	6	6.00	5	5.00	5	5.00	0	0.00
Crime Lab Forensic Technician	ST09	10723	10	10.00	10	10.00	10	10.00	0	0.00
Crime Lab Information Tech Mgr	OR07	10717	1	1.00	1	1.00	1	1.00	0	0.00
Crime Laboratory Business Mgr	OR07	10715	1	1.00	1	1.00	1	1.00	0	0.00
Crime Laboratory Director	OR09	10713	1	1.00	1	1.00	1	1.00	0	0.00
Crime Scene Technician 1	ST09	10487	5	5.00	3	3.00	3	3.00	0	0.00
Crime Scene Technician 2	ST10	10488	3	3.00	3	3.00	3	3.00	0	0.00
Equipment & Supply Clerk 3	ST07	03027	1	1.00	1	1.00	1	1.00	0	0.00
Exec Assistant To Chief - Police/Fire	ST10	07722	6	6.00	6	6.00	6	6.00	0	0.00
Exec Administrator - Police/Fire	OR11	10354	3	3.00	3	3.00	3	3.00	0	0.00
Finance Manager	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Helicopter Pilot	OR06	10886	2	2.00	2	2.00	2	2.00	0	0.00
Human Resources Analyst 1	OR01	02730	1	1.00	0	0.00	0	0.00	0	0.00
Human Resources Analyst 3	OR05	06874	1	1.00	0	0.00	0	0.00	0	0.00
Human Resources Assistant 1	ST06	01472	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Manager	OR09	06531	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Advisor 1	OR07	07234	8	8.00	9	9.00	10	10.00	1	1.00
Info Sys Advisor 2	OR09	07407	3	3.00	3	3.00	3	3.00	0	0.00
Info Sys Applications Analyst 2	OR04	07780	2	2.00	2	2.00	2	2.00	0	0.00
Info Sys Applications Analyst 3	OR05	07783	7	7.00	2	2.00	2	2.00	0	0.00
Info Sys Applications Technician 1	OR01	07784	2	2.00	2	2.00	2	2.00	0	0.00
Info Sys Applications Technician 2	OR02	07785	5	5.00	5	5.00	5	5.00	0	0.00

31 Police - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Info Sys Communications Analyst 2	OR04	07769	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Communications Analyst 3	OR05	07265	0	0.00	1	1.00	3	3.00	2	2.00
Info Sys Media Analyst 2	OR04	10471	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems Manager	OR09	07782	0	0.00	4	4.00	4	4.00	0	0.00
Office Support Rep 2	ST05	10121	2	1.58	2	1.58	2	1.58	0	0.00
Office Support Specialist 1	ST07	10123	2	2.00	4	4.00	4	4.00	0	0.00
Office Support Specialist 2	ST08	10124	6	6.00	6	6.00	6	6.00	0	0.00
Police Captain	PF11	00956	16	16.00	16	16.00	16	16.00	0	0.00
Police Chief	DP03	01110	1	1.00	1	1.00	1	1.00	0	0.00
Police Commander	PF13	07702	8	8.00	8	8.00	8	8.00	0	0.00
Police Crisis Counseling Supervisor	OR05	06882	3	3.00	3	3.00	3	3.00	0	0.00
Police Crisis Counselor	OR04	10851	8	8.00	9	9.00	9	9.00	0	0.00
Police Data Production Control Coord	ST11	01396	1	1.00	0	0.00	0	0.00	0	0.00
Police Deputy Chief	PF14	10154	3	3.00	5	5.00	5	5.00	0	0.00
Police Identification Specialist 1	ST07	07353	1	1.00	1	1.00	1	1.00	0	0.00
Police Lieutenant	PF10	07355	65	65.00	65	65.00	65	65.00	0	0.00
Police Officer 2	PF04	07356	1,096	1,096.00	1,094	1,094.00	1,094	1,094.00	0	0.00
Police Officer 2 – Field Training Officer	PF05	07357	66	66.00	66	66.00	66	66.00	0	0.00
Police Officer 3	PF05	07794	1	1.00	1	1.00	1	1.00	0	0.00
Police Operations Analyst 1	ST08	07358	1	1.00	1	1.00	1	1.00	0	0.00
Police Operations Analyst 2	ST10	07178	2	2.00	2	2.00	2	2.00	0	0.00
Police Operations Assistant 1	ST04	07362	17	17.00	16	16.00	16	16.00	0	0.00
Police Operations Assistant 2	ST05	07363	15	15.00	15	15.00	15	15.00	0	0.00
Police Operations Assistant 3	ST06	07796	18	18.00	19	19.00	19	19.00	0	0.00
Police Operations Coordinator 1	ST07	07365	41	41.00	40	40.00	40	40.00	0	0.00
Police Operations Coordinator 2	ST08	07364	21	21.00	21	21.00	21	21.00	0	0.00
Police Operations Supervisor	ST09	07361	10	10.00	10	10.00	10	10.00	0	0.00
Police Security Guard 1	ST06	07751	18	18.00	18	18.00	18	18.00	0	0.00
Police Security Guard 2	ST08	07752	3	3.00	3	3.00	3	3.00	0	0.00
Police Sergeant	PF08	07366	247	247.00	248	248.00	248	248.00	0	0.00
Professional Specialist	OR04	07753	3	3.00	7	7.00	7	7.00	0	0.00
Research Manager – Police	OR07	10134	1	1.00	1	1.00	1	1.00	0	0.00
School Crossing Guard	SP	03445	202	78.78	202	78.78	202	78.78	0	0.00
School Crossing Guard Supervisor	SS	03447	11	8.69	11	8.69	11	8.69	0	0.00
Technical Specialist 1	OR04	07756	1	1.00	0	0.00	0	0.00	0	0.00
Technical Specialist 2	OR06	07757	8	3.73	7	3.77	7	3.77	0	0.00
Total Positions & FTEs			2,056	1,924.78	2,058	1,926.78	2,061	1,929.78	3	3.00
POL State Gambling Forfeiture 30155										
Finance Manager	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			1	1.00	1	1.00	1	1.00	0	0.00

31 Police - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Police Task Force Fund 30200										
Police Officer 2	PF04	07356	5	5.00	5	5.00	5	5.00	0	0.00
Police Sergeant	PF08	07366	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			6	6.00	6	6.00	6	6.00	0	0.00
Police Grant Fund 32231										
Administrative Services Officer 2	OR01	07243	5	5.00	5	5.00	5	5.00	0	0.00
Police Crisis Counselor	OR04	10851	1	1.00	1	1.00	1	1.00	0	0.00
Police Officer 2	PF04	07356	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			7	7.00	7	7.00	7	7.00	0	0.00
Police VOCA OFS Grant 32233										
Administrative Services Officer 2	OR01	07243	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 3	OR03	07244	2	2.00	2	2.00	2	2.00	0	0.00
Total Positions & FTEs			3	3.00	3	3.00	3	3.00	0	0.00
Department Totals			2,073	1941.78	2,075	1943.78	2,078	1946.78	3	3.00

47 Criminal Justice Planning - At a Glance

Mission The mission of Criminal Justice Planning is to provide system-wide criminal justice data and reporting products to various criminal justice departments and policymakers so they can make informed decisions in developing management strategies for the Davidson County criminal justice system. Also, by arranging regular meetings with the various criminal justice agencies as well as the executive offices of Metropolitan Government, Criminal Justice Planning provides a platform for open communication between these individuals.

Budget Summary

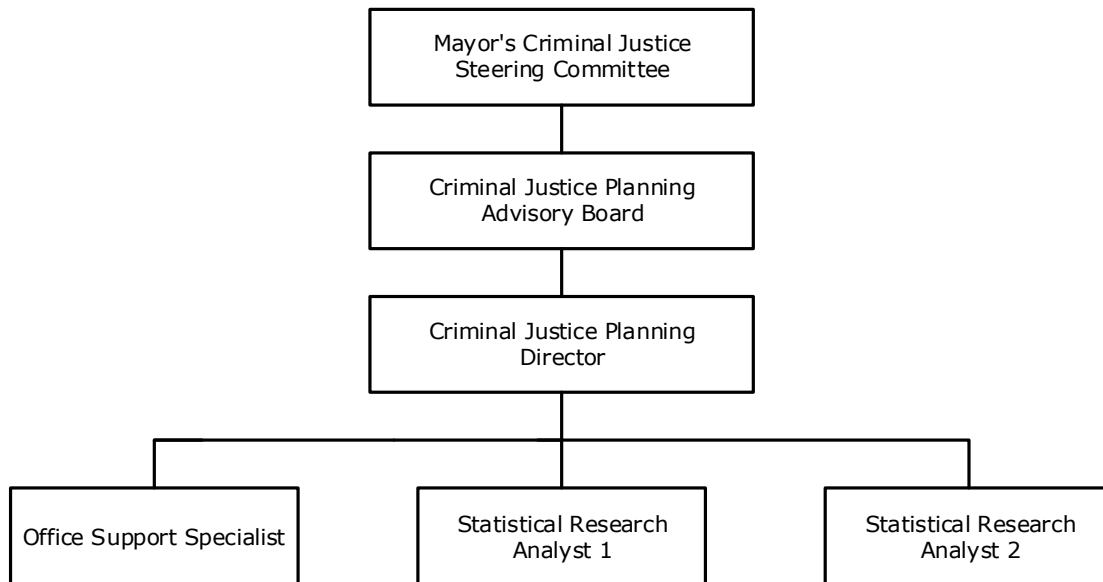
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 530,500	\$ 526,200	\$ 544,000
Total Expenditures and Transfers	<u>\$ 530,500</u>	<u>\$ 526,200</u>	<u>\$ 544,000</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 0.78	\$ 0.76	\$ 0.79

Positions	Total Budgeted Positions	4	4	4
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Contacts	Director: Donna Blackbourne Jones	email: donnablackbourne@jis.nashville.org
	222 Second Avenue North	
	Suite 380M 37201	Phone: 615-880-1994

47 Criminal Justice Planning - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Reporting

Reporting

47 Criminal Justice Planning - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	16,900	Supports the hiring and retention of a qualified workforce
General Services District Total		\$17,800	
TOTAL***		\$17,800	

* See Internal Service Charges section for details

*** This department/agency has a FY20 GSD savings target of \$13,800, which is not included in this total.

47 Criminal Justice Planning - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	462,300	466,798	472,100	489,000	16,900	3.58%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	200	111	200	400	200	100.00%
Travel, Tuition, and Dues	4,800	4,311	5,300	5,300	0	0.00%
Communications	4,600	2,207	2,200	2,200	0	0.00%
Repairs & Maintenance Services	400	0	400	400	0	0.00%
Internal Service Fees	13,400	13,400	13,100	14,000	900	6.87%
Other Expenses	44,800	37,576	32,900	32,700	(200)	-0.61%
TOTAL OTHER SERVICES	68,200	57,605	54,100	55,000	900	1.66%
TOTAL OPERATING EXPENSES	530,500	524,403	526,200	544,000	17,800	3.38%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	530,500	524,403	526,200	544,000	17,800	3.38%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.78	\$0.77	\$0.76	\$0.79	\$0.03	3.95%

47 Criminal Justice Planning - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2018 Budgeted</u>		<u>FY2019 Budgeted</u>		<u>FY2020 Budgeted</u>		<u>FY19-FY20 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101										
Director Crim Justice Planning	DP01	10538	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Specialist 2	ST08	10124	1	1.00	1	1.00	1	1.00	0	0.00
Statistical Research Analyst 1	OR05	10559	1	1.00	1	1.00	1	1.00	0	0.00
Statistical Research Analyst 2	OR09	10560	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			4	4.00	4	4.00	4	4.00	0	0.00

Department Totals			4	4.00	4	4.00	4	4.00	0	0.00
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51 Office of Family Safety - At a Glance

Mission The mission of Metropolitan Government of Nashville-Davidson County's Office of Family Safety is to improve victim safety and offender accountability through the coordination of services provided to domestic violence and sexual assault victims by Metropolitan Government, its Family Justice Centers and nonprofit partners.

Budget Summary

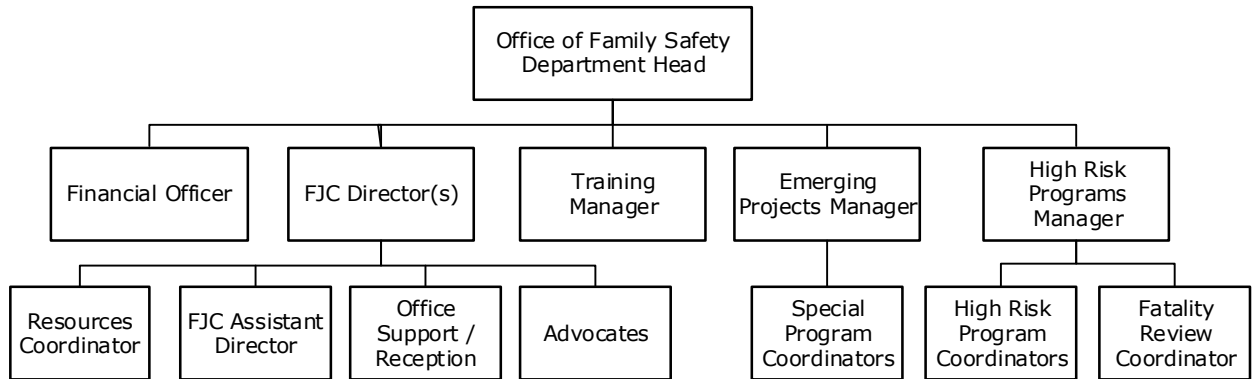
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 1,294,400	\$ 1,759,500	\$ 2,359,000
Special Purpose Fund	1,428,400	1,766,790	903,500
Total Expenditures and Transfers	\$ 2,722,800	\$ 3,526,290	\$ 3,262,500
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	1,428,400	1,771,790	903,500
Other Program Revenue	0	0	0
Total Program Revenue	\$ 1,428,400	\$ 1,771,790	\$ 903,500
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	\$ 1,428,400	\$ 1,771,790	\$ 903,500
Expenditures Per Capita	\$ 3.98	\$ 5.10	\$ 4.71

Positions	Total Budgeted Positions	28	36	39
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Contacts	Director: Diane Lance	email: dianelance@jis.nashville.org
	Financial Officer: Andrew Sullivan	email: andrewcsullivan@jis.nashville.org
	610 Murfreesboro Pike 37210	Phone: 615-880-1100

51 Office of Family Safety - At a Glance

Organizational Structure



Programs

Office of Family Safety

Non-allocated Financial Transactions
Office of Family Safety

51 Office of Family Safety - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Family Safety Center (FSC)			
Remaining funding for Positions	GSD	\$178,300	Remaining salary and fringe funding for six positions partially funded in FY19 due to the opening of the new Family Safety Center
FSC Direct Services			
FSC Advocates	GSD	196,200 3.00 FTEs	To provide salary and fringes for three previously grant funded Advocate positions that will continue to provide direct services to domestic and sexual assault victims at the JCAC and FSC
FSC Rental Equipment			
Copy Machines	GSD	4,000	Increase in funding for three copy machines to be utilized by Office of Family Safety employees and co-located partners at the FSC
Legal Aid Society			
Family & Domestic Violence	GSD	169,000	To appropriate funding to the Legal Aid Society in association with the Office of Family Safety for the support of victims of family and domestic violence
VOCA Victim Service Coordinator Grant			
Grant Funding Adjustment	SPF**	(473,600)	To adjust salary, benefits, and supplies budget for the state grant providing advocacy services to victims of crime with no impact on performance
OVW Arrest Grant			
Grant Funding Adjustment	SPF	(245,400)	To adjust budget for this federal grant supplementing advocacy to victims of domestic violence with minimal impact on performance
VOCA FJC Advocate Navigator Grant			
Grant Funding Adjustment	SPF	(97,790)	To adjust budget for this state grant supplementing data collection and advocacy to victims of violence and crime with minimal impact on performance
NDV Fatality Review Initiative			
Grant Funding Adjustment	SPF	(46,500)	To adjust transportation and supplies budget for the Northern Arizona University grant reimbursing trainees of domestic violence and statewide fatality review efforts
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	6,600	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	45,400	Supports the hiring and retention of a qualified workforce

51 Office of Family Safety - At a Glance

Budget Changes and Impact Highlights

General Services District Total	\$599,500 3.00 FTEs
Special Purpose Funds Total	\$(863,290)
TOTAL***	\$(263,790) 3.00 FTEs

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** This department/agency has a FY20 GSD savings target of \$46,300, which is not included in this total.

51 Office of Family Safety - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	921,300	767,442	1,216,200	1,636,100	419,900	34.53%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	301,800	290,073	501,800	670,800	169,000	33.68%
Travel, Tuition, and Dues	8,600	7,877	8,600	8,600	0	0.00%
Communications	9,300	7,421	9,300	9,300	0	0.00%
Repairs & Maintenance Services	0	55	0	0	0	0.00%
Internal Service Fees	25,400	25,400	29,900	36,500	6,600	22.07%
Other Expenses	28,000	15,974	(6,300)	2,300	4,000	-63.49%
TOTAL OTHER SERVICES	373,100	346,800	543,300	727,500	179,600	33.06%
TOTAL OPERATING EXPENSES	1,294,400	1,114,242	1,759,500	2,359,000	599,500	34.07%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,294,400	1,114,242	1,759,500	2,359,000	599,500	34.07%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$1.89	\$1.63	\$2.55	\$3.41	\$0.86	33.73%

51 Office of Family Safety - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,032,700	614,277	1,399,900	803,600	(596,300)	-42.60%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	156,500	117,357	139,900	54,000	(85,900)	-61.40%
Travel, Tuition, and Dues	110,200	87,625	124,300	29,600	(94,700)	-76.19%
Communications	200	1,522	200	0	(200)	-100.00%
Repairs & Maintenance Services	0	1,963	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	128,800	59,828	102,490	16,300	(86,190)	-84.10%
TOTAL OTHER SERVICES	395,700	268,295	366,890	99,900	(266,990)	-72.77%
TOTAL OPERATING EXPENSES	1,428,400	882,572	1,766,790	903,500	(863,290)	-48.86%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,428,400	882,572	1,766,790	903,500	(863,290)	-48.86%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	1,428,400	882,573	1,771,790	903,500	(868,290)	-49.01%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,428,400	882,573	1,771,790	903,500	(868,290)	-49.01%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	1,428,400	882,573	1,771,790	903,500	(868,290)	-49.01%
Expenditures Per Capita	\$2.09	\$1.29	\$2.56	\$1.30	(\$1.26)	-49.22%

51 Office of Family Safety - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Svcs Officer 3	OR03	07244	0	0.00	1	1.00	1	1.00	0	0.00
Administrative Assistant	ST09	07241	0	0.00	1	1.00	1	1.00	0	0.00
Administrative Services Manager	OR07	07242	2	2.00	4	4.00	4	4.00	0	0.00
Domestic Vio Victim Adv-MO	NS	10762	6	6.00	8	8.00	11	11.00	3	3.00
Domestic Viol Trng Coord-MO	NS	10764	1	1.00	1	1.00	1	1.00	0	0.00
Domestic Viol Volunt Coord-MO	NS	10763	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	1	1.00	1	1.00	0	0.00
Office of Family Safety-Dir	DP01	10802	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			12	12.00	18	18.00	21	21.00	3	3.00
OFS Grant Fund 32051										
Admin Svcs Officer 3	OR03	07244	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Manager	OR07	07242	2	2.00	3	3.00	3	3.00	0	0.00
Domestic Vio Victim Adv-MO	NS	10762	2	2.00	3	3.00	3	3.00	0	0.00
Total Positions & FTEs			5	5.00	7	7.00	7	7.00	0	0.00
Police VOCA OFS Grant 32233										
Admin Svcs Mgr	OR07	07242	0	0.00	1	1.00	1	1.00	0	0.00
Administrative Services Manager	NS	07245	1	1.00	0	0.00	0	0.00	0	0.00
Domestic Vio Victim Adv-MO	NS	10762	0	0.00	10	10.00	10	10.00	0	0.00
Domestic Vio Victim Adv-MO	NS	07246	10	10.00	0	0.00	0	0.00	0	0.00
Total Positions & FTEs			11	11.00	11	11.00	11	11.00	0	0.00
Department Totals			28	28.00	36	36.00	39	39.00	3	3.00

52 Community Oversight Board - At a Glance

Mission	The mission of the Board is to provide in Metro a respectful and effective forum for community participation in the investigation and resolution of complaints of Metropolitan Nashville Police Department ("MNPd") misconduct; to examine and issue policy advisory recommendations regarding local law enforcement policies and practices; to encourage open and constructive communication and cooperation between local law enforcement and Metro's residents; and to protect civilians' rights and promote professionalism and best practices in the MNPd, enhancing community-police relations and creating a safer Nashville.		
Budget Summary	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 0	\$ 375,000	\$ 1,537,700
Total Expenditures and Transfers	<u>\$ 0</u>	<u>\$ 375,000</u>	<u>\$ 1,537,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 0.00	\$ 0.54	\$ 2.22
Positions	Total Budgeted Positions	0	10
Contacts	Executive Director: William Weeden		email: William.Weeden@nashville.gov
	222 Second Avenue North 37201	Phone: 615-880-1872	

52 Community Oversight Board - At a Glance

Organizational Structure



Programs

Community Oversight Board

Non-allocated Financial Transactions
Community Oversight Board

52 Community Oversight Board - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Community Oversight Board			
Funding for Operating Expenses	GSD	\$1,125,000	Funding for salaries, fringe, and other operating expenses to establish departmental budget
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	17,100	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	20,600	Supports the hiring and retention of a qualified workforce
General Services District Total		\$1,162,700	
TOTAL		\$1,162,700	

* See Internal Service Charges section for details

52 Community Oversight Board - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	124,000	1,021,800	897,800	724.03%
OTHER SERVICES:						
Utilities	0	0	0	1,800	1,800	0.00%
Professional & Purchased Services	0	0	0	110,000	110,000	0.00%
Travel, Tuition, and Dues	0	0	9,300	65,000	55,700	598.92%
Communications	0	0	1,500	38,000	36,500	2433.33%
Repairs & Maintenance Services	0	0	0	8,500	8,500	0.00%
Internal Service Fees	0	0	0	17,100	17,100	0.00%
Other Expenses	0	0	240,200	275,500	35,300	14.70%
TOTAL OTHER SERVICES	0	0	251,000	515,900	264,900	105.54%
TOTAL OPERATING EXPENSES	0	0	375,000	1,537,700	1,162,700	310.05%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	0	0	375,000	1,537,700	1,162,700	310.05%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.00	\$0.00	\$0.54	\$2.22	\$1.68	311.11%

52 Community Oversight Board - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Services Officer 2	OR01	07243	0	0.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 4	OR05	07245	0	0.00	4	4.00	4	4.00	0	0.00
Assistant Director	OR09	11028	0	0.00	1	1.00	1	1.00	0	0.00
Executive Director	DP01	11027	0	0.00	1	1.00	1	1.00	0	0.00
Research Analyst 1	ST10	07390	0	0.00	2	2.00	2	2.00	0	0.00
Senior Attorney	OR10	11029	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			0	0.00	10	10.00	10	10.00	0	0.00
Department Totals			0	0.00	10	10.00	10	10.00	0	0.00

32 Fire - At a Glance

Mission The mission of the Nashville Fire Department is to provide high quality fire, medical, and rescue emergency responses and community support services to the citizens and visitors within Nashville and Davidson County, so they can work and reside in a community where an all hazards response minimizes harm to life, property, and environment.

Budget Summary

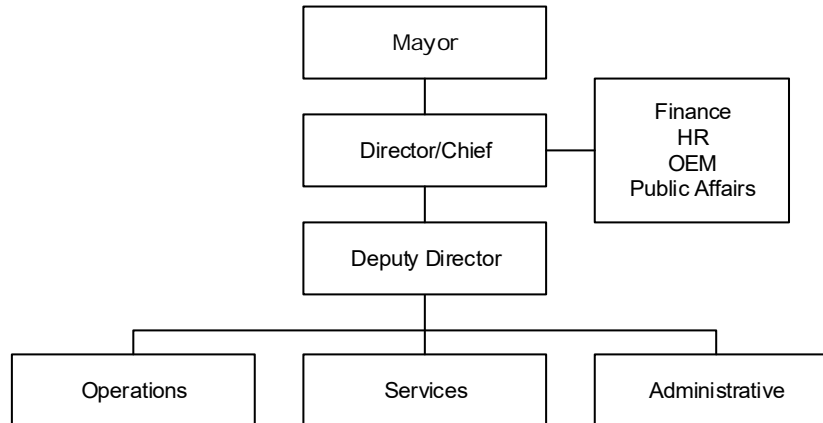
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 56,960,300	\$ 59,557,400	\$ 60,341,300
USD General Fund	74,889,100	71,064,000	72,425,200
Special Purpose Fund	27,300	213,900	0
Total Expenditures and Transfers	\$ 131,876,700	\$ 130,835,300	\$ 132,766,500
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 6,212,500	\$ 8,969,800	\$ 8,955,300
Other Governments and Agencies	8,375,300	10,274,700	10,323,100
Other Program Revenue	27,300	213,900	0
Total Program Revenue	\$ 14,615,100	\$ 19,458,400	\$ 19,278,400
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 14,615,100	\$ 19,458,400	\$ 19,278,400
Expenditures Per Capita	\$ 192.69	\$ 189.28	\$ 191.70

Positions	Total Budgeted Positions	1,254	1,254	1,257
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Contacts	Director-Chief: William Swann	email: william.swann@nashville.gov
	Finance Manager: Leigh Anne Burtchaell	email: leighanne.burtchaell@nashville.gov
	63 Hermitage Avenue 37210	Phone: 615-862-5421

32 Fire - At a Glance

Organizational Structure



Programs

Administrative

- Administration
- Facilities Management
- Information Technology
- Non-allocated Financial Transactions
- Safety

Emergency Operations Logistics

- EMS Support
- Fire Support
- Logistics

Emergency Response

- EMS Operations
- Fire Operations
- Specialized Services
- Training

Prevention and Risk Reduction

- Fire Prevention
- Public Education

32 Fire - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Fire Inspection			
Staff Increase	USD	\$265,900 3.00 FTEs	Addition of 3 Fire Inspectors to meet increased demand for Short Term Rental unit inspection services
In-Service Payment			
Increase in State Funding	GSD USD	24,000 39,400	Additional funding from the State to be received for completing in-service training due to increase in fire personnel
Licensing Transfer			
ESRI (GIS) Licensing Transfer to ITS	GSD	(1,900)	Transfer of ESRI (GIS) licensing to ITS from Fire department budget
TN Highland Rim Coalition			
AmBubus conversion kit	SPF**	(137,300)	To adjust budget for conversion of a bus into a large ambulance (AmBubus) that allows for the treatment and transportation of multiple patients funded by the Tennessee Highland Rim Coalition
Equipment & Training	SPF	(51,600)	To adjust budget for the purchase of a tent, HVAC unit, generator, cots, lighting, storage trailer, EMS Hazmat equipment, and Advanced Hazmat Life Support training funded by the Tennessee Highland Rim Coalition
2018 State Farm Grant			
Arson Canine Team	SPF	(25,000)	To adjust budget for the acquisition and training of an accelerant detection canine team funded by State Farm
Non-allocated Financial Transactions			
Internal Service Charges*	GSD USD	(52,600) (433,600)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Non-recurring	GSD USD	(925,400) (592,100)	Partial reduction of FY19 Year End Fringe Benefit Adjustment
Pay Plan Adjustment	GSD USD	1,739,800 2,081,600	Supports the hiring and retention of a qualified workforce
General Services District Total		\$783,900	
Urban Services District Total		\$1,361,200 3.00 FTEs	
Special Purpose Funds Total		\$(213,900)	
TOTAL ***		\$1,931,200 3.00 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** This department/agency has a FY20 GSD savings target of \$586,300, which is not included in this total.

32 Fire - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	49,869,600	50,034,733	52,933,000	53,771,400	838,400	1.58%
OTHER SERVICES:						
Utilities	860,700	832,108	860,700	860,700	0	0.00%
Professional & Purchased Services	1,013,300	843,729	1,015,500	1,015,500	0	0.00%
Travel, Tuition, and Dues	34,100	34,361	34,100	34,100	0	0.00%
Communications	308,700	259,570	383,400	383,400	0	0.00%
Repairs & Maintenance Services	212,300	320,688	212,300	212,300	0	0.00%
Internal Service Fees	2,640,200	2,473,841	2,760,200	2,707,600	(52,600)	-1.91%
Other Expenses	2,021,400	2,160,039	1,358,200	1,356,300	(1,900)	-0.14%
TOTAL OTHER SERVICES	7,090,700	6,924,336	6,624,400	6,569,900	(54,500)	-0.82%
TOTAL OPERATING EXPENSES	56,960,300	56,959,069	59,557,400	60,341,300	783,900	1.32%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	56,960,300	56,959,069	59,557,400	60,341,300	783,900	1.32%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	6,099,500	9,210,539	8,912,000	8,900,000	(12,000)	-0.13%
Federal (Direct & Pass Through)	7,922,300	11,535,657	9,823,300	9,808,300	(15,000)	-0.15%
State Direct	88,200	76,800	88,200	112,200	24,000	27.21%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	6	0	0	0	0.00%
TOTAL PROGRAM REVENUE	14,110,000	20,823,002	18,823,500	18,820,500	(3,000)	-0.02%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	14,110,000	20,823,002	18,823,500	18,820,500	(3,000)	-0.02%
Expenditures Per Capita	\$83.23	\$83.22	\$86.16	\$87.12	\$0.96	1.11%

32 Fire - Financial

USD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	70,835,700	71,099,129	66,933,800	68,698,100	1,764,300	2.64%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	2,200	3,320	2,000	2,000	0	0.00%
Communications	134,200	90,414	57,900	57,900	0	0.00%
Repairs & Maintenance Services	20,100	43,706	20,500	20,500	0	0.00%
Internal Service Fees	3,122,500	2,850,674	3,199,300	2,765,700	(433,600)	-13.55%
Other Expenses	774,400	793,313	850,500	881,000	30,500	3.59%
TOTAL OTHER SERVICES	4,053,400	3,781,427	4,130,200	3,727,100	(403,100)	-9.76%
TOTAL OPERATING EXPENSES	74,889,100	74,880,556	71,064,000	72,425,200	1,361,200	1.92%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	74,889,100	74,880,556	71,064,000	72,425,200	1,361,200	1.92%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	113,000	133,647	57,800	55,300	(2,500)	-4.33%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	364,800	393,600	363,200	402,600	39,400	10.85%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	477,800	527,247	421,000	457,900	36,900	8.76%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	477,800	527,247	421,000	457,900	36,900	8.76%
Expenditures Per Capita	\$109.42	\$109.41	\$102.81	\$104.57	\$1.76	1.71%

32 Fire - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	3,700	0	(3,700)	-100.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	27,300	47,737	210,200	0	(210,200)	-100.00%
TOTAL OTHER SERVICES	27,300	47,737	213,900	0	(213,900)	-100.00%
TOTAL OPERATING EXPENSES	27,300	47,737	213,900	0	(213,900)	-100.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	27,300	47,737	213,900	0	(213,900)	-100.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	27,300	47,860	213,900	0	(213,900)	-100.00%
TOTAL PROGRAM REVENUE	27,300	47,860	213,900	0	(213,900)	-100.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	27,300	47,860	213,900	0	(213,900)	-100.00%
Expenditures Per Capita	\$0.04	\$0.07	\$0.31	\$0.00	(\$0.31)	-100.00%

32 Fire - Financial

Title	Grade	Job Class	FY2018		FY2019		FY2020		FY19-FY20	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Svcs Manager	OR07	07242	3	3.00	4	4.00	4	4.00	0	0.00
Administrative Svcs Officer 1	ST06	02660	0	0.00	1	1.00	1	1.00	0	0.00
Administrative Svcs Officer 3	OR03	07244	5	3.50	4	2.47	4	2.47	0	0.00
Administrative Svcs Officer 4	OR05	07245	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Specialist	ST11	07720	1	1.00	1	1.00	1	1.00	0	0.00
Emergency Medical Tech 1	PF03	06850	0	0.00	7	7.00	7	7.00	0	0.00
Emergency Medical Tech 2	PF04	01818	139	139.00	130	130.00	130	130.00	0	0.00
EMS Captain - Paramedic	PF07	10940	9	9.00	9	9.00	9	9.00	0	0.00
Equipment & Supply Clerk 3	ST07	03027	3	3.00	3	3.00	3	3.00	0	0.00
Executive Administrator - Police/Fire	OR11	10354	2	2.00	2	2.00	2	2.00	0	0.00
Finance Manager	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Fire Arson Investigator	PF06	10839	2	2.00	2	2.00	2	2.00	0	0.00
Fire Assistant Chief	PF12	00430	6	6.00	4	4.00	4	4.00	0	0.00
Fire Captain	PF07	07305	38	38.00	38	38.00	38	38.00	0	0.00
Fire Chief	DP03	01045	1	1.00	1	1.00	1	1.00	0	0.00
Fire Commander	PF13	10712	4	4.00	4	4.00	4	4.00	0	0.00
Fire Deputy Chief	PF14	07306	1	1.00	1	1.00	1	1.00	0	0.00
Fire District Chief	PF11	01686	21	21.00	23	23.00	23	23.00	0	0.00
Fire Engineer	PF05	07307	28	28.00	28	28.00	28	28.00	0	0.00
Fire Fighter 2	PF04	07309	37	37.00	35	35.00	35	35.00	0	0.00
Fire Fighter 3	PF05	07777	1	1.00	0	0.00	0	0.00	0	0.00
Fire Fighter/Paramedic	PF05	10112	8	8.00	35	35.00	35	35.00	0	0.00
Fire Inspector 2	PF05	02534	10	10.00	10	10.00	10	10.00	0	0.00
Fire Maintenance Supervisor	TS12	05973	1	1.00	1	1.00	1	1.00	0	0.00
Fire Maintenance Worker	TG12	10840	3	3.00	3	3.00	3	3.00	0	0.00
Fire Marshal - Assistant	PF07	01495	2	2.00	2	2.00	2	2.00	0	0.00
Fire Operations Manager	PF12	10883	1	1.00	3	3.00	3	3.00	0	0.00
Fire Plans Examiner 1	OR05	10884	1	1.00	1	1.00	1	1.00	0	0.00
Fire Services Deputy Director	PF14	10711	1	1.00	3	3.00	3	3.00	0	0.00
Human Resources Manager	OR09	06531	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Advisor 2	OR09	07407	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Analyst 2	OR04	07780	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Analyst 3	OR05	10477	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Manager	OR09	07782	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	ST05	10121	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep 3	ST06	10122	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Specialist 1	ST07	10123	8	8.00	8	8.00	8	8.00	0	0.00
Office Support Specialist 2	ST08	10124	2	2.00	2	2.00	2	2.00	0	0.00
Paramedic 1	PF04	10125	0	0.00	6	6.00	6	6.00	0	0.00

32 Fire - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2018 Budgeted</u>		<u>FY2019 Budgeted</u>		<u>FY2020 Budgeted</u>		<u>FY19-FY20 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Paramedic 2	PF05	07344	175	175.00	166	166.00	166	166.00	0	0.00
Research Analyst 1	ST10	07390	1	1.00	1	1.00	1	1.00	0	0.00
Stores Supervisor	ST08	06539	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			526	524.50	549	547.47	549	547.47	0	0.00
USD General 18301										
Administrative Svcs Manager	OR07	07242	1	1.00	1	1.00	1	1.00	0	0.00
Equipment & Supply Clerk 3	ST07	03027	2	2.00	3	3.00	3	3.00	0	0.00
Fire Arson Investigator	PF06	10839	5	4.50	5	4.50	5	4.50	0	0.00
Fire Assistant Chief	PF12	00430	2	2.00	3	3.00	3	3.00	0	0.00
Fire Captain	PF07	07305	141	141.00	140	140.00	140	140.00	0	0.00
Fire District Chief	PF11	01686	24	24.00	22	22.00	22	22.00	0	0.00
Fire Engineer	PF05	07307	150	150.00	152	152.00	152	152.00	0	0.00
Fire Fighter 2	PF04	07309	341	341.00	353	353.00	353	353.00	0	0.00
Fire Fighter 3	PF05	07777	4	4.00	2	2.00	2	2.00	0	0.00
Fire Fighter/Paramedic	PF05	10112	42	42.00	9	9.00	9	9.00	0	0.00
Fire Inspector 1	PF04	07310	0	0.00	1	1.00	1	1.00	0	0.00
Fire Inspector 2	PF05	02534	10	10.00	9	9.00	12	12.00	3	3.00
Fire Maintenance Worker	TG12	10840	1	1.00	0	0.00	0	0.00	0	0.00
Fire Marshal - Assistant	PF07	01495	3	3.00	3	3.00	3	3.00	0	0.00
Fire Marshal - Deputy	PF10	00440	2	2.00	2	2.00	2	2.00	0	0.00
Total Positions & FTEs			728	727.50	705	704.50	708	707.50	3	3.00
Department Totals										
			1254	1252.00	1254	1251.97	1257	1254.97	3	3.00

42 Public Works - At a Glance

Mission The mission of the Department of Public Works is to deliver a wide range of services that help define the quality of life for Nashville and Davidson County's residents, businesses and visitors by ensuring a safe and convenient complete streets transportation infrastructure; protecting the environment; and creating cleaner, beautiful, and more livable neighborhoods.

Budget Summary

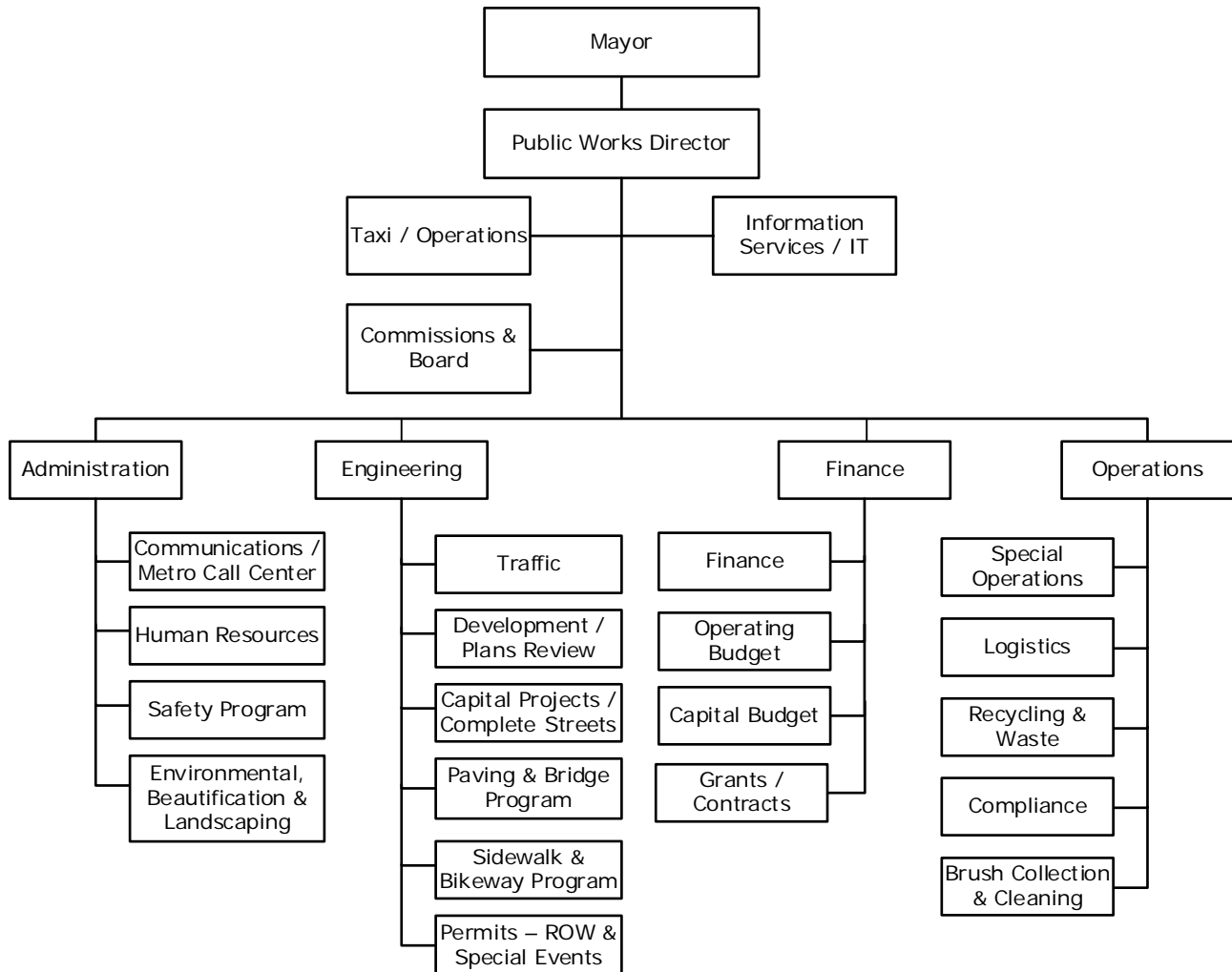
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 32,144,000	\$ 31,346,800	\$ 32,408,200
USD General Fund	24,648,200	24,680,300	25,898,100
Special Purpose Fund	13,554,300	16,631,100	20,367,500
Solid Waste Fund	26,735,800	29,335,500	29,988,600
Total Expenditures and Transfers	\$ 97,082,300	\$ 101,993,700	\$ 108,662,400
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 14,604,400	\$ 14,595,900	\$ 18,247,400
Other Governments and Agencies	636,900	760,300	765,600
Other Program Revenue	68,000	2,025,000	3,025,000
Total Program Revenue	\$ 15,309,300	\$ 17,381,200	\$ 22,038,000
Non-program Revenue	\$ 7,852,000	\$ 10,166,700	\$ 4,692,800
Transfers From Other Funds and Units	24,235,800	24,321,600	25,732,600
Total Revenues and Transfers	\$ 47,397,100	\$ 51,869,500	\$ 52,463,400
Expenditures Per Capita	\$ 141.85	\$ 147.55	\$ 156.89

Positions	Total Budgeted Positions	439	438	455
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Contacts	Director: Mark Sturtevant	email: mark.sturtevant@nashville.gov
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42 Public Works - At a Glance

Organizational Structure



Programs

Administrative

Administrative
Non-allocated Financial Transactions

Customer Service

Customer Response and Support

Engineering

Consultant Services
Intelligent Transportation System (ITS)
Parking
Right of Way Permit
Sidewalk Construction
Street Construction
Traffic Engineering

Right of Way Operations

Emergency Response
Roadway Maintenance
Traffic Sign and Marking
Traffic Signal

Transportation Licensing

Transportation Licensing

Waste Management

Drop-Off and Convenience Centers
Environmental Education
Waste Collection
Waste Disposal

42 Public Works - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
hubNashville Call Center			
Staff and Administrative Expenses	GSD	\$98,100 2.00 FTEs	Addition of 2 Office Support Specialists for the hubNashville call center
Curbside Recycling Increase			
Every Other Week Recycling	SW****	518,100 14.00 FTEs	Addition of 14 Equipment Operator Seniors to support the increase of curbside recycling from monthly to every other week
Fleet Position Transfer			
Transfer of OFM Position	GSD	75,900 1.00 FTE	Transfer of 1 Compliance Inspector from the Office of Fleet Management Light Shop to Public Works
Surplus Parking			
Downtown Partnership	SPF**	2,731,100	Supports operating and maintaining parking garages
Special Purpose Funds			
Funding Adjustments	SPF	1,005,300	Adjustment of Solid Waste grant fund and other special purpose funds with limited impact on performance
Solid Waste Management			
Changes in Transfers	GSD USD	54,600 1,206,400	Net change in resources with funding shifting from General to Urban Services District
Non-allocated Financial Transactions			
Insurance Billings	SW	800	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD USD SW	152,900 (32,900) (165,900)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD USD SW	701,100 44,300 300,100	Supports the hiring and retention of a qualified workforce
ESRI (GIS) Licensing Transfer to ITS	GSD	(21,200)	Transfer of ESRI (GIS) Licensing to ITS from departmental budgets
General Services District Total		\$1,061,400 3.00 FTEs	
Urban Services District Total		\$1,217,800	
Special Purpose Funds Total		\$3,736,400	
Solid Waste Operations Total		\$653,100 14.00 FTEs	
TOTAL***		\$6,668,700 17.00 FTEs	

42 Public Works - At a Glance

Budget Changes and Impact Highlights

Recommendation

Impact

- * See Internal Service Charges section for details
- ** SPF – Special Purpose Funds
- *** Public Works has a FY20 GSD savings target of \$686,400, which is not included in this total.
- **** SW - Solid Waste Operations

42 Public Works - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	20,010,900	19,141,628	20,271,200	21,138,400	867,200	4.28%
OTHER SERVICES:						
Utilities	552,400	530,631	552,400	552,400	0	0.00%
Professional & Purchased Services	578,700	589,163	670,000	647,600	(22,400)	-3.34%
Travel, Tuition, and Dues	99,500	113,146	111,200	109,000	(2,200)	-1.98%
Communications	214,300	237,249	212,800	281,300	68,500	32.19%
Repairs & Maintenance Services	302,400	88,658	209,400	191,400	(18,000)	-8.60%
Internal Service Fees	2,987,500	2,753,384	2,642,100	2,795,000	152,900	5.79%
Other Expenses	1,626,000	1,452,001	962,400	923,200	(39,200)	-4.07%
TOTAL OTHER SERVICES	6,360,800	5,764,232	5,360,300	5,499,900	139,600	2.60%
TOTAL OPERATING EXPENSES	26,371,700	24,905,860	25,631,500	26,638,300	1,006,800	3.93%
TRANSFERS TO OTHER FUNDS/UNITS	5,772,300	5,741,000	5,715,300	5,769,900	54,600	0.96%
TOTAL EXPENSES & TRANSFERS	32,144,000	30,646,860	31,346,800	32,408,200	1,061,400	3.39%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,036,200	1,259,295	1,107,800	1,143,400	35,600	3.21%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	4,900	4,900	4,900	4,900	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,041,100	1,264,195	1,112,700	1,148,300	35,600	3.20%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	3,852,000	6,032,879	6,166,700	4,692,800	(1,473,900)	-23.90%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	3,852,000	6,032,879	6,166,700	4,692,800	(1,473,900)	-23.90%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	4,893,100	7,297,074	7,279,400	5,841,100	(1,438,300)	-19.76%
Expenditures Per Capita	\$46.97	\$44.78	\$45.35	\$46.79	\$1.14	3.18%

42 Public Works - Financial

USD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,755,300	1,444,560	1,772,200	1,816,500	44,300	2.50%
OTHER SERVICES:						
Utilities	7,949,700	7,659,808	8,062,200	8,062,200	0	0.00%
Professional & Purchased Services	26,000	0	26,000	26,000	0	0.00%
Travel, Tuition, and Dues	17,600	0	17,600	0	(17,600)	-100.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	33,500	11,484	33,500	33,500	0	0.00%
Internal Service Fees	370,600	336,363	161,800	128,900	(32,900)	-20.33%
Other Expenses	700	1,078	700	18,300	17,600	2514.29%
TOTAL OTHER SERVICES	8,398,100	8,008,733	8,301,800	8,268,900	(32,900)	-0.40%
TOTAL OPERATING EXPENSES	10,153,400	9,453,293	10,074,000	10,085,400	11,400	0.11%
TRANSFERS TO OTHER FUNDS/UNITS	14,494,800	14,494,800	14,606,300	15,812,700	1,206,400	8.26%
TOTAL EXPENSES & TRANSFERS	24,648,200	23,948,093	24,680,300	25,898,100	1,217,800	4.93%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	2,563,000	176,609	67,000	88,000	21,000	31.34%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	2,563,000	176,609	67,000	88,000	21,000	31.34%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	2,563,000	176,609	67,000	88,000	21,000	31.34%
Expenditures Per Capita	\$36.01	\$34.99	\$35.70	\$37.39	\$1.69	4.73%

42 Public Works - Financial

Waste Management Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	7,638,500	7,386,319	7,844,400	8,608,700	764,300	9.74%
OTHER SERVICES:						
Utilities	104,900	67,304	69,500	69,500	0	0.00%
Professional & Purchased Services	15,606,300	15,499,559	16,494,900	16,346,000	(148,900)	-0.90%
Travel, Tuition, and Dues	6,500	11,001	6,000	6,000	0	0.00%
Communications	298,000	267,975	331,100	332,900	1,800	0.54%
Repairs & Maintenance Services	291,100	208,220	238,900	238,900	0	0.00%
Internal Service Fees	1,855,500	1,676,258	3,363,200	3,197,300	(165,900)	-4.93%
Other Expenses	298,200	779,650	350,700	552,500	201,800	57.54%
TOTAL OTHER SERVICES	18,460,500	18,509,967	20,854,300	20,743,100	(111,200)	-0.53%
TOTAL OPERATING EXPENSES	26,099,000	25,896,286	28,698,700	29,351,800	653,100	2.28%
TRANSFERS TO OTHER FUNDS/UNITS	636,800	636,800	636,800	636,800	0	0.00%
TOTAL EXPENSES & TRANSFERS	26,735,800	26,533,086	29,335,500	29,988,600	653,100	2.23%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	5,475,000	6,825,051	5,906,000	6,381,000	475,000	8.04%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	25,000	74,803	25,000	25,000	0	0.00%
TOTAL PROGRAM REVENUE	5,500,000	6,899,854	5,931,000	6,406,000	475,000	8.01%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	20,235,800	20,235,800	20,321,600	21,732,600	1,411,000	6.94%
TOTAL REVENUE & TRANSFERS	25,735,800	27,135,654	26,252,600	28,138,600	1,886,000	7.18%
Expenditures Per Capita	\$39.06	\$38.77	\$42.44	\$43.30	\$0.86	2.03%

42 Public Works - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	4,253,100	3,610,712	4,993,800	4,737,900	(255,900)	-5.12%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	20,311	0	900,000	900,000	0.00%
Repairs & Maintenance Services	5,016,500	8,075,471	6,872,700	7,845,100	972,400	14.15%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	2,041,400	2,857,774	1,610,500	3,622,000	2,011,500	124.90%
TOTAL OTHER SERVICES	11,311,000	14,564,268	13,477,000	17,105,000	3,628,000	26.92%
TOTAL OPERATING EXPENSES	11,311,000	14,564,268	13,477,000	17,105,000	3,628,000	26.92%
TRANSFERS TO OTHER FUNDS/UNITS	2,243,300	1,861,735	3,154,100	3,262,500	108,400	3.44%
TOTAL EXPENSES & TRANSFERS	13,554,300	16,426,003	16,631,100	20,367,500	3,736,400	22.47%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	5,530,200	5,306,411	7,515,100	10,635,000	3,119,900	41.52%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	632,000	893,990	755,400	760,700	5,300	0.70%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	43,000	2,879,473	2,000,000	3,000,000	1,000,000	50.00%
TOTAL PROGRAM REVENUE	6,205,200	9,079,874	10,270,500	14,395,700	4,125,200	40.17%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	4,000,000	5,247,713	4,000,000	4,000,000	0	0.00%
TOTAL REVENUE & TRANSFERS	10,205,200	14,327,587	14,270,500	18,395,700	4,125,200	28.91%
Expenditures Per Capita	\$19.80	\$24.00	\$24.06	\$29.41	\$5.35	22.24%

42 Public Works - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Asst	ST09	07241	3	3.00	4	4.00	4	4.00	0	0.00
Admin Spec	ST11	07720	2	2.00	1	1.00	1	1.00	0	0.00
Admin Svcs Division Manager	OR09	10863	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Mgr	OR07	07242	2	2.00	3	3.00	3	3.00	0	0.00
Admin Svcs Officer 2	OR01	07243	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	OR03	07244	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Officer 4	OR05	07245	3	2.00	1	1.00	1	1.00	0	0.00
Carpenter 1	TG10	00960	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 1	ST08	07731	2	2.00	2	2.00	3	3.00	1	1.00
Compliance Inspector 2	ST09	07732	3	3.00	3	3.00	3	3.00	0	0.00
Compliance Inspector 3	ST10	07733	1	1.00	1	1.00	1	1.00	0	0.00
Customer Service Field Rep	ST07	10833	3	3.00	3	3.00	3	3.00	0	0.00
Customer Service Field Rep Sen	ST08	10834	1	1.00	2	2.00	2	2.00	0	0.00
Engineer 1	OR06	07294	2	1.50	1	1.00	1	1.00	0	0.00
Engineer 2	OR07	07295	3	3.00	4	4.00	4	4.00	0	0.00
Engineer 3	OR09	06606	6	5.50	7	6.00	7	6.00	0	0.00
Engineer In Training	OR05	07296	2	2.00	4	4.00	4	4.00	0	0.00
Engineer Manager	OR10	10880	1	1.00	1	1.00	1	1.00	0	0.00
Engineer Technician	ST08	10835	2	2.00	2	2.00	2	2.00	0	0.00
Engineer Technician Senior	ST10	10836	10	10.00	6	6.00	6	6.00	0	0.00
Equipment Operator	TG07	10837	40	40.00	40	40.00	40	40.00	0	0.00
Equipment Operator Senior	TG08	10838	27	27.00	27	27.00	27	27.00	0	0.00
Finance Administrator	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	OR05	10152	2	2.00	2	2.00	2	2.00	0	0.00
Human Resources Analyst 1	OR01	02730	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 2	OR03	03455	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Mgr	OR09	06531	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	OR05	07783	3	3.00	1	1.00	1	1.00	0	0.00
Info Systems Div Mgr	OR10	07318	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair District Supv	TS11	07324	1	1.00	0	0.00	0	0.00	0	0.00
Maintenance & Repair Leader	TL09	10847	13	13.00	13	13.00	13	13.00	0	0.00
Maintenance & Repair Supv	TS08	07327	13	13.00	13	13.00	13	13.00	0	0.00
Maintenance & Repair Worker	TG05	10848	53	53.00	53	53.00	53	53.00	0	0.00
Maintenance & Repair Worker Senior	TG07	10849	7	7.00	7	7.00	7	7.00	0	0.00
Office Support Spec 1	ST07	10123	7	7.00	3	3.00	5	5.00	2	2.00
Office Support Spec 2	ST08	10124	2	2.00	5	5.00	5	5.00	0	0.00
Parking Patrol Officer 1	ST07	10480	4	4.00	4	4.00	4	4.00	0	0.00

42 Public Works - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Parking Patrol Officer 2	ST09	10481	1	1.00	1	1.00	1	1.00	0	0.00
Parts Supv	ST09	07345	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 2	OR05	07377	2	2.00	1	1.00	1	1.00	0	0.00
Public Works Assistant Director	OR11	10852	3	3.00	3	3.00	3	3.00	0	0.00
Safety Insp 1	ST08	04125	1	1.00	1	1.00	1	1.00	0	0.00
Safety Insp 2	ST10	10156	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	1	0.50	1	0.50	1	0.50	0	0.00
Signal Tech 1	TG09	07402	4	4.00	2	2.00	2	2.00	0	0.00
Signal Tech 2	TG11	04930	6	6.00	7	7.00	7	7.00	0	0.00
Signal Tech 3	TL11	04810	2	2.00	3	3.00	3	3.00	0	0.00
Skilled Craft Worker 1	TG07	07404	1	1.00	1	1.00	1	1.00	0	0.00
Special Asst To The Dir	OR07	05945	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	OR11	07762	3	3.00	2	2.00	2	2.00	0	0.00
Technical Services Administrat	OR07	10889	1	1.00	1	1.00	1	1.00	0	0.00
Technical Specialist 1	OR04	07756	11	11.00	13	13.00	13	13.00	0	0.00
Technical Specialist 2	OR06	07757	10	10.00	12	12.00	12	12.00	0	0.00
Waste Mgmt Supt	OR07	07755	1	1.00	3	3.00	3	3.00	0	0.00
Total Positions & FTEs			282	279.50	281	279.50	284	282.50	3	3.00
USD General 18301										
Equipment Operator	TG07	10837	1	1.00	1	1.00	1	1.00	0	0.00
Equipment Operator Senior	TG08	10838	3	3.00	3	3.00	3	3.00	0	0.00
Maintenance & Repair Leader	TL09	10847	3	3.00	3	3.00	3	3.00	0	0.00
Maintenance & Repair Worker	TG05	10848	22	22.00	22	22.00	22	22.00	0	0.00
Office Support Mgr	ST09	10119	1	1.00	1	1.00	1	1.00	0	0.00
Tech Specialist 1	OR04	07756	1	1.00	1	1.00	1	1.00	0	0.00
Equipment Operator	TG07	10837	1	1.00	1	1.00	1	1.00	0	0.00
Equipment Operator Senior	TG08	10838	3	3.00	3	3.00	3	3.00	0	0.00
Total Positions & FTEs			31	31.00	31	31.00	31	31.00	0	0.00
Solid Waste Operations 30501										
Admin Spec	ST11	07720	2	2.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	OR05	07245	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 1	ST08	07731	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 2	ST09	07732	1	1.00	1	1.00	1	1.00	0	0.00
Customer Service Field Rep	ST07	10833	8	8.00	8	8.00	8	8.00	0	0.00
Customer Service Field Rep Sen	ST08	10834	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Director	OR13	10948	1	1.00	1	1.00	1	1.00	0	0.00
Engineer 2	OR07	07295	1	1.00	1	1.00	1	1.00	0	0.00
Equip Operator	TG07	10837	1	1.00	1	1.00	1	1.00	0	0.00
Equipment Operator Senior	TG08	10838	76	76.00	76	76.00	90	90.00	14	14.00

42 Public Works - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2018 Budgeted</u>		<u>FY2019 Budgeted</u>		<u>FY2020 Budgeted</u>		<u>FY19-FY20 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Maint & Repair Supv	TS08	07327	2	2.00	2	2.00	2	2.00	0	0.00
Maintenance & Repair Worker Senior	TG07	10849	1	1.00	1	1.00	1	1.00	0	0.00
Public Works Assistant Director	OR11	10852	1	1.00	1	1.00	1	1.00	0	0.00
Public Works Director	DP03	01650	1	1.00	1	1.00	1	1.00	0	0.00
Recycling Coord	ST10	07116	1	1.00	1	1.00	1	1.00	0	0.00
Sanitation Supv	TS07	07397	1	1.00	1	1.00	1	1.00	0	0.00
Sanitation Worker	TG05	04160	16	16.00	16	16.00	16	16.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	5	2.50	5	2.50	5	2.50	0	0.00
Special Projects Mgr	OR11	07762	0	0.00	1	1.00	1	1.00	0	0.00
Technical Specialist 2	OR06	07757	2	2.00	2	2.00	2	2.00	0	0.00
Waste Management Supervisor	ST11	10484	2	2.00	2	2.00	2	2.00	0	0.00
Waste Mgmt Supt	OR07	07755	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			126	123.50	126	123.50	140	137.50	14	14.00
Department Totals			439	434.00	438	434.00	455	451.00	17	17.00

33 Codes Administration - At a Glance

Mission The mission of the Department of Codes & Building Safety is to provide permit, inspection, enforcement, and information products to the Nashville community so they can experience safe buildings and improved quality of life.

Budget Summary

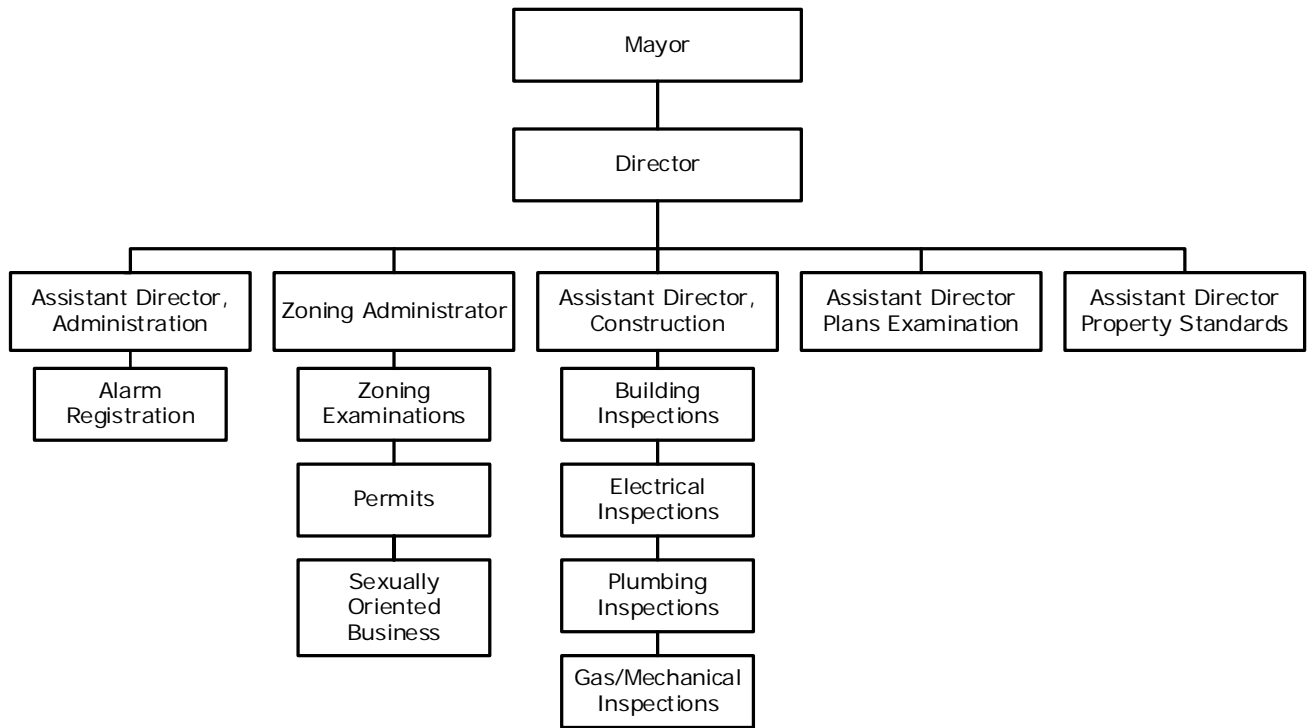
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 11,073,700	\$ 10,790,500	\$ 11,626,300
Special Purpose Fund	275,000	275,000	275,000
Total Expenditures and Transfers	\$ 11,348,700	\$ 11,065,500	\$ 11,901,300
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 2,034,900	\$ 2,269,700	\$ 2,301,900
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 2,034,900	\$ 2,269,700	\$ 2,301,900
Non-program Revenue	\$ 18,540,100	\$ 20,680,600	\$ 21,633,100
Transfers From Other Funds and Units	200,000	200,000	200,000
Total Revenues and Transfers	\$ 20,775,000	\$ 23,150,300	\$ 24,135,000
Expenditures Per Capita	\$ 16.58	\$ 16.01	\$ 17.18

Positions	Total Budgeted Positions	116	116	118
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Contacts	Director: Bill Herbert	email: bill.herbert@nashville.gov
	Financial Manager: Roy L. Jones	email: roy.jones@nashville.gov
	Metro Office Bldg – 3rd Floor	
	800 Second Avenue, South 37210	Phone: 615-862-6500

33 Codes Administration - At a Glance

Organizational Structure



Programs

Administrative

Administrative
Non-allocated Financial Transactions

Alarm Registration

Alarm Registration

Better Neighborhoods

Better Neighborhoods

Building Safety

Building Safety

Code Enforcement Notification

Code Enforcement Notification

Construction and Land Use

Construction and Land Use

Information Services

Board Support Services
Information Sharing

33 Codes Administration - At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Property Standards Personnel Improvement			
Additional Staffing	GSD	\$128,100 2.00 FTEs	Addition of 2 Property Standards Inspectors will improve performance and increase the effectiveness of Codes enforcement related to Property Standards
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	392,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	314,800	Supports the hiring and retention of a qualified workforce
General Services District Total		\$835,800 2.00 FTEs	
TOTAL***		\$835,800 2.00 FTEs	

* See Internal Service Charges section for details

*** This department/agency has a FY20 GSD savings target of \$287,900, which is not included in this total.

33 Codes Administration - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	8,859,700	8,186,823	8,968,800	9,411,700	442,900	4.94%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	525,500	93,774	475,000	487,000	12,000	2.53%
Travel, Tuition, and Dues	29,500	26,548	29,900	37,400	7,500	25.08%
Communications	154,000	161,923	188,000	163,200	(24,800)	-13.19%
Repairs & Maintenance Services	5,000	328	3,500	3,000	(500)	-14.29%
Internal Service Fees	898,900	883,484	794,500	1,187,400	392,900	49.45%
Other Expenses	401,100	376,179	130,800	136,600	5,800	4.43%
TOTAL OTHER SERVICES	2,014,000	1,542,236	1,621,700	2,014,600	392,900	24.23%
TOTAL OPERATING EXPENSES	10,873,700	9,729,059	10,590,500	11,426,300	835,800	7.89%
TRANSFERS TO OTHER FUNDS/UNITS	200,000	200,000	200,000	200,000	0	0.00%
TOTAL EXPENSES & TRANSFERS	11,073,700	9,929,059	10,790,500	11,626,300	835,800	7.75%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,959,900	2,269,024	2,194,700	2,226,900	32,200	1.47%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,959,900	2,269,024	2,194,700	2,226,900	32,200	1.47%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	18,540,100	21,031,424	20,673,100	21,626,100	953,000	4.61%
Fines, Forfeits, & Penalties	0	6,730	7,500	7,000	(500)	-6.67%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	18,540,100	21,038,154	20,680,600	21,633,100	952,500	4.61%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	20,500,000	23,307,178	22,875,300	23,860,000	984,700	4.30%
Expenditures Per Capita	\$16.18	\$14.51	\$15.61	\$16.79	\$1.18	7.56%

33 Codes Administration - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	275,000	63,729	275,000	275,000	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	0	0	0	0.00%
TOTAL OTHER SERVICES	275,000	63,729	275,000	275,000	0	0.00%
TOTAL OPERATING EXPENSES	275,000	63,729	275,000	275,000	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	275,000	63,729	275,000	275,000	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	75,000	127,843	75,000	75,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	15,337	0	0	0	0.00%
TOTAL PROGRAM REVENUE	75,000	143,180	75,000	75,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	200,000	200,000	200,000	200,000	0	0.00%
TOTAL REVENUE & TRANSFERS	275,000	343,180	275,000	275,000	0	0.00%
Expenditures Per Capita	\$0.40	\$0.09	\$0.40	\$0.40	\$0.00	0.00%

33 Codes Administration - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19 – FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Svcs Mgr	OR07	07242	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	OR03	07244	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Officer 4	OR05	07245	5	5.00	5	5.00	5	5.00	0	0.00
Application Tech 2	ST08	10102	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Inspection Chief	OR05	06811	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Inspector 1	ST09	06810	6	5.50	5	5.00	5	5.00	0	0.00
Bldg Inspector 2	ST10	07254	3	3.00	4	4.00	4	4.00	0	0.00
Codes Admin Asst Dir	OR11	07081	4	4.00	4	4.00	4	4.00	0	0.00
Codes Admin Dir	DP02	01540	1	1.00	1	1.00	1	1.00	0	0.00
Combination Codes Inspector	ST11	10459	3	3.00	2	2.00	2	2.00	0	0.00
Compliance Inspector 3	ST10	07733	1	1.00	1	1.00	1	1.00	0	0.00
Cust Svc Supv	ST11	06598	1	1.00	1	1.00	1	1.00	0	0.00
Electrical Inspection Chief	OR05	06822	1	1.00	1	1.00	1	1.00	0	0.00
Electrical Inspector 1	ST09	06821	9	9.00	9	9.00	9	9.00	0	0.00
Mech/Gas Inspection Chief	OR05	06912	1	1.00	1	1.00	1	1.00	0	0.00
Mech/Gas Inspector 1	ST09	06910	8	8.00	8	8.00	8	8.00	0	0.00
Metropolitan Zoning Admin	OR11	06738	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	ST06	10122	11	11.00	10	10.00	10	10.00	0	0.00
Office Support Spec 1	ST07	10123	1	1.00	2	2.00	2	2.00	0	0.00
Office Support Spec 2	ST08	10124	1	1.00	1	1.00	1	1.00	0	0.00
Plans Examiner 2	OR06	04702	6	6.00	6	6.00	6	6.00	0	0.00
Plumbing Inspection Chief	OR05	06870	1	1.00	1	1.00	1	1.00	0	0.00
Plumbing Inspector 1	ST09	06868	7	7.00	7	7.00	7	7.00	0	0.00
Program Mgr 1	OR04	07376	1	1.00	1	1.00	1	1.00	0	0.00
Property Stan Insp 1	ST09	06922	19	19.00	19	18.50	21	20.50	2	2.00
Property Stand Insp 2	ST10	07422	2	2.00	2	2.00	2	2.00	0	0.00
Property Standards Insp Chief	OR05	06542	2	2.00	2	2.00	2	2.00	0	0.00
Seasonal Worker 3	RS10	09105	3	0.20	0	0.00	0	0.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	0	0.00	5	2.20	5	2.20	0	0.00
Service Rep 2	ST07	10163	1	1.00	0	0.00	0	0.00	0	0.00
Special Asst To The Dir	OR07	05945	1	1.00	1	1.00	1	1.00	0	0.00
Urban Forester	ST11	06902	2	2.00	2	2.00	2	2.00	0	0.00
Zoning Examiner	ST11	07421	8	8.00	8	8.00	8	8.00	0	0.00
Total Positions & FTEs			116	112.70	116	112.70	118	114.70	2	2.00
Department Totals			116	112.70	116	112.70	118	114.70	2	2.00

34 Beer Permit Board - At a Glance

Mission The mission of the Metropolitan Beer Permit Board is to provide licensing, control and regulatory products to applicants and permit holders so they can operate within full compliance regarding the transportation, storage, sale, possession and manufacture of beer with not more than 8% alcoholic content by weight.

Budget Summary

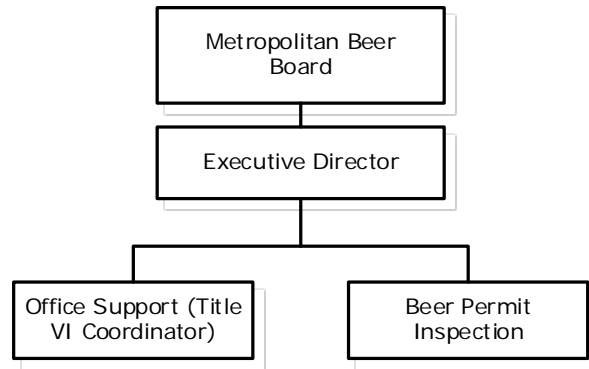
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 428,500	\$ 445,200	\$ 501,200
Total Expenditures and Transfers	<u>\$ 428,500</u>	<u>\$ 445,200</u>	<u>\$ 501,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 100	\$ 100	\$ 300
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 100	\$ 100	\$ 300
Non-program Revenue	\$ 454,500	\$ 517,100	\$ 591,800
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	<u>\$ 454,500</u>	<u>\$ 517,200</u>	<u>\$ 592,100</u>
Expenditures Per Capita	\$ 0.63	\$ 0.64	\$ 0.72

Positions Total Budgeted Positions 5 5 6

Contacts Executive Director: Benton McDonough email: benton.mcdonough@nashville.gov
 800 2nd Avenue South, 3rd Floor
 Nashville, TN 37219 Phone: 615-862-6751

34 Beer Permit Board - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Inspection

Inspection

Permit Application

Permit Application

34 Beer Permit Board - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Permit Application Program Improvement			
Beer Permit Inspector Promotion	GSD	\$10,900	Promotion of a Beer Permit Inspector to an Administrative Services Officer to manage applicant and permit holder class starting in FY20
Staffing Improvement			
Part-time Staff Addition	GSD	\$33,000 0.48 FTE	Addition of a part-time Special Assistant to the Director to support both Permit Application and Inspection Programs
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	8,600	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Non-recurring	GSD	(9,800)	Removal of previous year's fringe adjustment with no impact on performance
Pay Plan Adjustment	GSD	13,300	Supports the hiring and retention of a qualified workforce
General Services District Total		\$56,000 0.48 FTEs	
TOTAL***		\$56,000 0.48 FTEs	

* See Internal Service Charges section for details

*** This department/agency has a FY20 GSD savings target of \$11,200, which is not included in this total.

34 Beer Permit Board - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	367,900	379,693	386,500	433,900	47,400	12.26%
OTHER SERVICES:						
Utilities	0	119	0	0	0	0.00%
Professional & Purchased Services	800	224	800	200	(600)	-75.00%
Travel, Tuition, and Dues	200	2	200	100	(100)	-50.00%
Communications	11,300	5,029	11,300	12,000	700	6.19%
Repairs & Maintenance Services	1,600	0	1,600	1,600	0	0.00%
Internal Service Fees	38,700	37,515	42,200	50,800	8,600	20.38%
Other Expenses	8,000	5,176	2,600	2,600	0	0.00%
TOTAL OTHER SERVICES	60,600	48,065	58,700	67,300	8,600	14.65%
TOTAL OPERATING EXPENSES	428,500	427,758	445,200	501,200	56,000	12.58%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	428,500	427,758	445,200	501,200	56,000	12.58%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	100	242	100	300	200	200.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	100	242	100	300	200	200.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	303,100	283,980	303,100	377,800	74,700	24.65%
Fines, Forfeits, & Penalties	151,400	198,700	214,000	214,000	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	454,500	482,680	517,100	591,800	74,700	14.45%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	454,600	482,922	517,200	592,100	74,900	14.48%
Expenditures Per Capita	\$0.63	\$0.63	\$0.64	\$0.72	\$0.08	12.50%

34 Beer Permit Board - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Services Officer 4	OR05	07245	0	0.00	0	0.00	1	1.00	1	1.00
Beer Permit Board-Exec Dir	DP01	06907	1	1.00	1	1.00	1	1.00	0	0.00
Beer Permit Inspector 1	ST08	07251	2	2.00	2	2.00	2	2.00	0	0.00
Beer Permit Inspector 3	ST10	10872	1	1.00	1	1.00	0	0.00	-1	-1.00
Office Support Spec 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Special Asst To The Dir		05945	0	0.00	0	0.00	1	0.48	1	0.48
Total Positions & FTEs			5	5.00	5	5.00	6	5.48	1	0.48
Department Totals			5	5.00	5	5.00	6	5.48	1	0.48

35 Agricultural Extension - At a Glance

Mission The Agricultural Extension Service provides a gateway to the University of Tennessee as the outreach unit of the Institute of Agriculture. It is a statewide educational organization, funded by federal, state and local governments, that brings research-based information about Agriculture, Family and Consumer Sciences, 4-H Urban Youth Development, and Community Resource Development to the people of Davidson County. Extension's mission is to help citizens improve their lives and solve problems. The Agricultural Extension Service is a joint effort of Davidson County, The University of Tennessee, and Tennessee State University.

Budget Summary

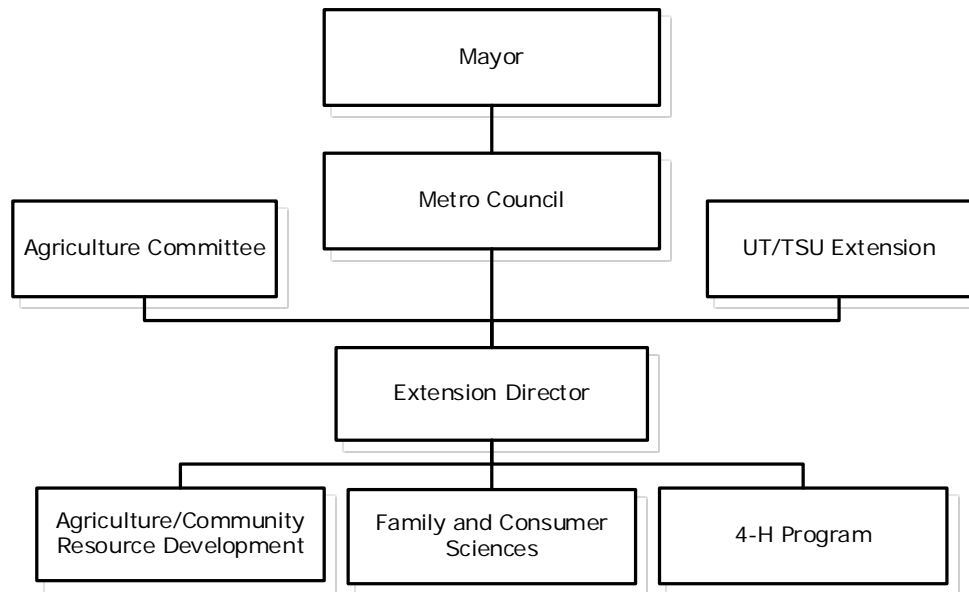
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 334,800	\$ 322,700	\$ 331,400
Total Expenditures and Transfers	<u>\$ 334,800</u>	<u>\$ 322,700</u>	<u>\$ 331,400</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 0.49	\$ 0.47	\$ 0.48

Positions	Total Budgeted Positions	7	7	7
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Contacts	University of Tennessee	
Point of Contact: Jim Stewart		email: jstewart@utk.edu
1417 Murfreesboro Pike, 2nd Floor		
Nashville, TN 37219		Phone: 615-862-5995

35 Agricultural Extension - At a Glance

Organizational Structure



Programs

4-H and Youth Development

4-H and Youth Development

Administrative

Non-allocated Financial Transactions

Agriculture and Horticulture

Agriculture and Horticulture

Family and Consumer Sciences

Family and Consumer Sciences

35 Agricultural Extension - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$(2,300)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	11,000	Supports the hiring and retention of a qualified workforce
General Services District Total		\$8,700	
TOTAL***		\$8,700	

* See Internal Service Charges section for details

*** This department/agency has a FY20 GSD savings target of \$8,700, which is not included in this total.

35 Agricultural Extension - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	284,300	255,562	285,600	296,600	11,000	3.85%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	2,600	2,564	2,600	2,600	0	0.00%
Communications	4,900	6,095	4,900	4,900	0	0.00%
Repairs & Maintenance Services	0	479	0	0	0	0.00%
Internal Service Fees	25,000	25,000	20,300	18,000	(2,300)	-11.33%
Other Expenses	18,000	22,733	9,300	9,300	0	0.00%
TOTAL OTHER SERVICES	50,500	56,871	37,100	34,800	(2,300)	-6.20%
TOTAL OPERATING EXPENSES	334,800	312,433	322,700	331,400	8,700	2.70%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	334,800	312,433	322,700	331,400	8,700	2.70%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.49	\$0.46	\$0.47	\$0.48	\$0.01	2.13%

35 Agricultural Extension - Financial

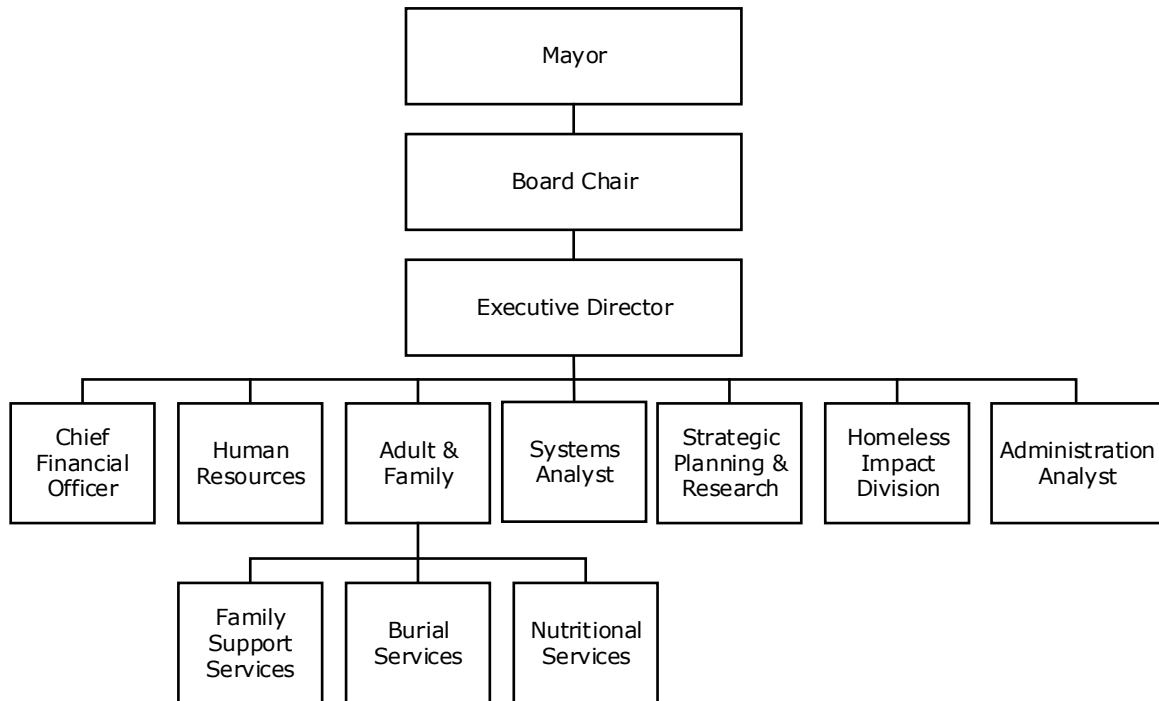
Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Extension Agent 1	ST02	00240	2	2.00	2	2.00	2	2.00	0	0.00
Extension Agent 2	ST03	02410	1	1.00	1	1.00	1	1.00	0	0.00
Extension Agent 3	ST06	00090	3	3.00	3	3.00	3	3.00	0	0.00
Extension Director	ST08	01967	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			7	7.00	7	7.00	7	7.00	0	0.00
Department Totals			7	7.00	7	7.00	7	7.00	0	0.00

37 Social Services - At a Glance

Mission		Metropolitan Social Services empowers Davidson County residents to achieve economic stability and social well being.		
Budget Summary		2017-18	2018-19	2019-20
Expenditures and Transfers:				
GSD General Fund	\$	7,214,700	\$ 7,289,800	\$ 7,479,800
Special Purpose Fund		1,871,600	2,132,000	1,754,200
Total Expenditures and Transfers	\$	9,086,300	\$ 9,421,800	\$ 9,234,000
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$	0	\$ 0	\$ 0
Other Governments and Agencies		1,089,000	1,403,400	1,044,600
Other Program Revenue		18,000	19,000	0
Total Program Revenue	\$	1,107,000	\$ 1,422,400	\$ 1,044,600
Non-program Revenue	\$	0	\$ 0	\$ 0
Transfers From Other Funds and Units		709,600	709,600	709,600
Total Revenues and Transfers	\$	1,816,600	\$ 2,132,000	\$ 1,754,200
Expenditures Per Capita	\$	13.28	\$ 13.63	\$ 13.33
Positions	Total Budgeted Positions	88	90	88
Contacts		Director: Renee Pratt email: renee.pratt@nashville.gov Financial Manager: Lisa Ricketts email: lisa.ricketts@nashville.gov 800 2nd Avenue North 37201 Phone: 615-862-6400		

37 Social Services - At a Glance

Organizational Structure



Programs

Executive Leadership

Executive Leadership
Non-allocated Financial Transactions

Planning and Coordination

Homeless Impact Division
Strategic Planning and Research

Family Support Services

Burial Assistance
Extreme Weather Overflow Shelter
Family Support Services
Homeless Services
Nutrition

37 Social Services - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Special Purpose Fund Adjustments			
Grants and Donations Adjustments	SPF**	\$(377,800) (2.00 FTEs)	Adjustment for grants and donations funding due to anticipated revenue
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	22,600	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	167,400	Supports the hiring and retention of a qualified workforce
General Services District Total		\$190,000	
Special Purpose Funds Total		\$(377,800) (2.00 FTEs)	
TOTAL***		\$(187,800) (2.00 FTEs)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** This department/agency has a FY20 GSD savings target of \$192,800, which is not included in this total.

37 Social Services - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,471,600	4,154,222	4,544,100	4,711,500	167,400	3.68%
OTHER SERVICES:						
Utilities	2,700	2,542	2,700	2,700	0	0.00%
Professional & Purchased Services	1,538,200	1,599,610	1,535,400	1,532,200	(3,200)	-0.21%
Travel, Tuition, and Dues	35,700	29,761	35,700	38,100	2,400	6.72%
Communications	43,100	32,464	45,900	45,900	0	0.00%
Repairs & Maintenance Services	0	892	0	0	0	0.00%
Internal Service Fees	148,800	146,514	144,200	166,800	22,600	15.67%
Other Expenses	265,000	246,467	272,200	273,000	800	0.29%
TOTAL OTHER SERVICES	2,033,500	2,058,250	2,036,100	2,058,700	22,600	1.11%
TOTAL OPERATING EXPENSES	6,505,100	6,212,472	6,580,200	6,770,200	190,000	2.89%
TRANSFERS TO OTHER FUNDS/UNITS	709,600	709,600	709,600	709,600	0	0.00%
TOTAL EXPENSES & TRANSFERS	7,214,700	6,922,072	7,289,800	7,479,800	190,000	2.61%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	15,798	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	15,798	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	15,798	0	0	0	0.00%
Expenditures Per Capita	\$10.54	\$10.11	\$10.55	\$10.80	\$0.25	2.37%

37 Social Services - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	726,100	744,100	858,500	726,100	(132,400)	-15.42%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	860,900	1,016,452	975,900	742,500	(233,400)	-23.92%
Travel, Tuition, and Dues	9,000	6,463	12,800	5,000	(7,800)	-60.94%
Communications	22,400	12,177	23,300	20,100	(3,200)	-13.73%
Repairs & Maintenance Services	0	433	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	58,100	78,552	42,900	38,100	(4,800)	-11.19%
TOTAL OTHER SERVICES	950,400	1,114,077	1,054,900	805,700	(249,200)	-23.62%
TOTAL OPERATING EXPENSES	1,676,500	1,858,177	1,913,400	1,531,800	(381,600)	-19.94%
TRANSFERS TO OTHER FUNDS/UNITS	195,100	177,835	218,600	222,400	3,800	1.74%
TOTAL EXPENSES & TRANSFERS	1,871,600	2,036,012	2,132,000	1,754,200	(377,800)	-17.72%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	15,308	0	0	0	0.00%
Federal (Direct & Pass Through)	1,009,000	1,193,729	1,323,400	964,600	(358,800)	-27.11%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	80,000	94,070	80,000	80,000	0	0.00%
Other Program Revenue	18,000	40,184	19,000	0	(19,000)	-100.00%
TOTAL PROGRAM REVENUE	1,107,000	1,343,291	1,422,400	1,044,600	(377,800)	-26.56%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	709,600	709,600	709,600	709,600	0	0.00%
TOTAL REVENUE & TRANSFERS	1,816,600	2,052,891	2,132,000	1,754,200	(377,800)	-17.72%
Expenditures Per Capita	\$2.73	\$2.97	\$3.08	\$2.53	(\$0.55)	-17.86%

37 Social Services - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 1	ST06	02660	1	1.00	1	1.00	1	1.00	0	0.00
Contract Administrator	OR09	07734	5	5.00	4	4.00	4	4.00	0	0.00
Finance Manager	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	0	0.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	1	1.00	1	1.00	0	0.00
Group Care Worker	ST05	06079	2	0.14	2	0.14	2	0.14	0	0.00
Human Resources Administrator	OR07	07346	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Advisor 1	OR07	07234	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Manager	ST09	10119	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep	ST05	11040	0	0.00	19	7.84	19	7.84	0	0.00
Office Support Rep 1	ST04	10120	12	0.84	0	0.00	0	0.00	0	0.00
Office Support Rep 2	ST05	10121	8	8.00	0	0.00	0	0.00	0	0.00
Office Support Specialist 1	ST07	10123	2	2.00	2	2.00	2	2.00	0	0.00
Professional Specialist	OR04	07753	1	1.00	1	1.00	1	1.00	0	0.00
Program Coordinator	ST09	06034	3	3.00	6	6.00	6	6.00	0	0.00
Program Manager 2	OR05	07377	3	3.00	4	4.00	4	4.00	0	0.00
Program Specialist 2	ST08	07379	4	4.00	4	4.00	4	4.00	0	0.00
Program Specialist 3	ST10	07380	2	2.00	4	4.00	4	4.00	0	0.00
Program Supervisor	ST10	07381	2	2.00	2	2.00	2	2.00	0	0.00
Social Services Director	DP02	01680	1	1.00	1	1.00	1	1.00	0	0.00
Social Worker	OR02	10853	8	8.00	5	5.00	5	5.00	0	0.00
Social Worker Senior	OR03	10854	5	5.00	3	3.00	3	3.00	0	0.00
Special Projects Manager	OR11	07762	3	3.00	3	3.00	3	3.00	0	0.00
Total Positions & FTEs			68	54.98	68	54.98	68	54.98	0	0.00
Soc Srv Homelessness Grant 32137										
Information Sys Oper Analyst 2	OR04	10476	0	0.00	1	1.00	0	0.00	-1	-1.00
Program Manager 1	OR04	07376	0	0.00	1	1.00	0	0.00	-1	-1.00
Total Positions & FTEs			0	0.00	2	2.00	0	0.00	-2	-2.00
Social Services Grant Fund 32237										
Nutrition Site Coordinator	ST05	06771	14	7.76	13	6.90	13	6.90	0	0.00
Nutrition Site Monitor	ST07	07746	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Specialist 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	1	1.00	1	1.00	0	0.00
Program Specialist 2	ST08	07379	0	0.00	1	1.00	1	1.00	0	0.00
Program Supervisor	ST10	07381	1	1.00	1	1.00	1	1.00	0	0.00
Social Worker Senior	OR03	10854	1	1.00	0	0.00	0	0.00	0	0.00
Van Driver	TG05	07760	2	2.00	3	3.00	3	3.00	0	0.00

37 Social Services - Financial

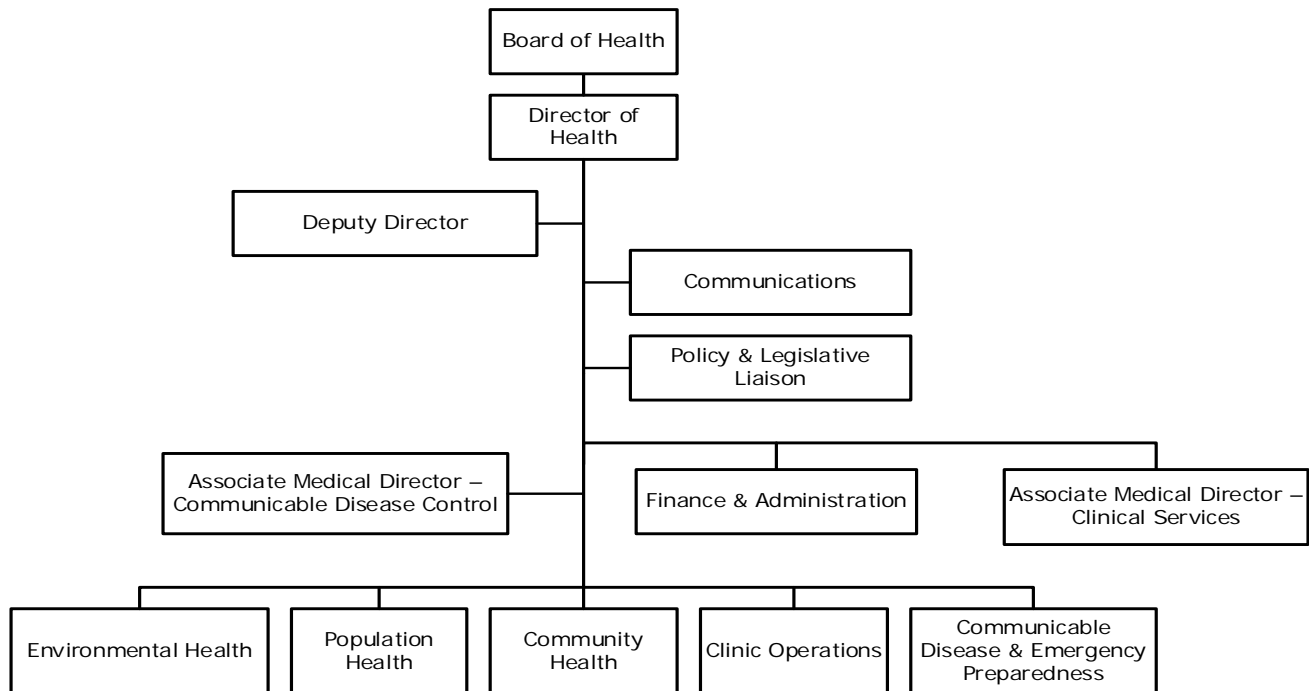
Total Positions & FTEs	21	14.76	20	13.90	20	13.90	-2	-2.00
Department Totals	89	69.74	90	70.88	88	68.88	-2	-2.00

38 Health Department - At a Glance

Mission	To protect, improve and sustain the health and well-being of all people in Metropolitan Nashville.		
Budget Summary	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 22,683,800	\$ 23,220,300	\$ 23,950,000
Special Purpose Fund	25,448,100	26,071,200	25,054,500
Total Expenditures and Transfers	\$ 48,131,900	\$ 49,291,500	\$ 49,004,500
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 4,630,300	\$ 4,594,300	\$ 4,618,700
Other Governments and Agencies	21,042,900	21,119,000	20,144,900
Other Program Revenue	353,500	321,700	192,800
Total Program Revenue	\$ 26,026,700	\$ 26,035,000	\$ 24,956,400
Non-program Revenue	\$ 1,041,400	\$ 1,070,300	\$ 920,300
Transfers From Other Funds and Units	4,417,800	5,019,700	5,134,600
Total Revenues and Transfers	\$ 31,485,900	\$ 32,125,000	\$ 31,011,300
Expenditures Per Capita	\$ 70.33	\$ 71.31	\$ 70.76
Positions	Total Budgeted Positions		
	551	543	543
Contacts	Interim Director: Sanmi Areola, PhD Financial Manager: Dianne Harden 2500 Charlotte Avenue 37209		
	email: sanmi.areola@nashville.gov email: dianne.harden@nashville.gov Phone: 615-340-5616		

38 Health Department - At a Glance

Organizational Structure



Programs

Grant Fund Adjustments

Clinic Operations

Clinical Operations

Clinical Services

Correctional Health Services
Occupational Health & Wellness Services
Pharmacy Services

Communicable Diseases & Emergency Preparedness

Immunizations
Notifiable Disease
Public Health Emergency Preparedness
STD & HIV Prevention & Intervention
Tuberculosis Elimination

Community Health

Community Health Admin
Nutrition Services
Oral Health
School Health

Executive Leadership

Epidemiology
Executive Leadership

Environmental Health

Air Quality
Animal Care & Control
Environmental Engineering
Food & Public Facilities
Office of Environmental Health
Pest Management
Vehicle Inspection

Finance & Administration

Facilities Management
Finance
Health Care for the Homeless
Human Resources
Information Technology
Office of Forensic Medical Examiner
Non-allocated Financial Transactions
Vital & Medical Records

Population Health

Behavioral Health Services
Community Development & Planning
Community Health Access & Navigation in Tennessee
Maternal Child Adolescent Health
Population Health Admin
Ryan White

38 Health Department - At a Glance

Various Grant Adjustments	SPF**	\$(1,016,700)	Adjustment to grant fund based on grant awards for FY20; with limited impact on performance
Non-allocated Financial Transactions			
ESRI (GIS) Licensing Transfer to ITS	GSD	(2,400)	Transfer of ESRI (GIS) licensing to ITS from departmental budgets
Internal Service Charges*	GSD	12,700	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	719,400	Supports the hiring and retention of a qualified workforce
General Services District Total		\$729,700	
Special Purpose Funds Total		\$(1,016,700)	
TOTAL***		\$(287,000)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** This department/agency has a FY20 GSD savings target of \$609,000, which is not included in this total.

38 Health Department - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	17,996,500	17,018,158	18,347,700	19,067,100	719,400	3.92%
OTHER SERVICES:						
Utilities	207,800	221,136	219,600	209,300	(10,300)	-4.69%
Professional & Purchased Services	1,072,900	1,076,261	1,780,300	1,716,400	(63,900)	-3.59%
Travel, Tuition, and Dues	167,500	132,778	171,100	171,700	600	0.35%
Communications	264,400	241,569	291,500	328,800	37,300	12.80%
Repairs & Maintenance Services	155,500	131,374	138,800	173,800	35,000	25.22%
Internal Service Fees	1,251,400	1,240,324	1,305,300	1,318,000	12,700	0.97%
Other Expenses	1,435,400	1,494,874	833,600	832,500	(1,100)	-0.13%
TOTAL OTHER SERVICES	4,554,900	4,538,316	4,740,200	4,750,500	10,300	0.22%
TOTAL OPERATING EXPENSES	22,551,400	21,556,474	23,087,900	23,817,600	729,700	3.16%
TRANSFERS TO OTHER FUNDS/UNITS	132,400	165,652	132,400	132,400	0	0.00%
TOTAL EXPENSES & TRANSFERS	22,683,800	21,722,126	23,220,300	23,950,000	729,700	3.14%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	4,625,300	4,932,160	4,536,100	4,560,500	24,400	0.54%
Federal (Direct & Pass Through)	0	3,281	3,000	3,000	0	0.00%
State Direct	741,100	704,942	843,500	798,000	(45,500)	-5.39%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	785	0	0	0	0.00%
TOTAL PROGRAM REVENUE	5,366,400	5,641,168	5,382,600	5,361,500	(21,100)	-0.39%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	661,900	728,809	690,800	690,800	0	0.00%
Fines, Forfeits, & Penalties	9,500	17,306	4,500	4,500	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	671,400	746,115	695,300	695,300	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	6,037,800	6,387,283	6,077,900	6,056,800	(21,100)	-0.35%
Expenditures Per Capita	\$33.14	\$31.74	\$33.59	\$34.58	\$0.99	2.95%

38 Health Department - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	17,950,200	17,484,145	18,544,900	19,325,600	780,700	4.21%
OTHER SERVICES:						
Utilities	21,500	35,259	20,000	11,500	(8,500)	-42.50%
Professional & Purchased Services	4,721,800	4,864,346	4,689,900	3,669,600	(1,020,300)	-21.76%
Travel, Tuition, and Dues	236,500	185,078	225,100	173,400	(51,700)	-22.97%
Communications	334,300	406,695	194,800	174,400	(20,400)	-10.47%
Repairs & Maintenance Services	67,900	5,677	55,900	8,000	(47,900)	-85.69%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	1,009,800	1,050,062	1,160,000	640,900	(519,100)	-44.75%
TOTAL OTHER SERVICES	6,391,800	6,547,117	6,345,700	4,677,800	(1,667,900)	-26.28%
TOTAL OPERATING EXPENSES	24,342,000	24,031,262	24,890,600	24,003,400	(887,200)	-3.56%
TRANSFERS TO OTHER FUNDS/UNITS	1,106,100	1,272,291	1,180,600	1,051,100	(129,500)	-10.97%
TOTAL EXPENSES & TRANSFERS	25,448,100	25,303,553	26,071,200	25,054,500	(1,016,700)	-3.90%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	5,000	1,928	58,200	58,200	0	0.00%
Federal (Direct & Pass Through)	19,571,600	18,815,000	19,542,300	18,613,700	(928,600)	-4.75%
State Direct	730,200	727,300	730,200	730,200	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	353,500	163,790	321,700	192,800	(128,900)	-40.07%
TOTAL PROGRAM REVENUE	20,660,300	19,708,018	20,652,400	19,594,900	(1,057,500)	-5.12%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	370,000	238,806	375,000	225,000	(150,000)	-40.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	370,000	238,806	375,000	225,000	(150,000)	-40.00%
TRANSFERS FROM OTHER FUNDS/UNITS	4,417,800	4,616,698	5,019,700	5,134,600	114,900	2.29%
TOTAL REVENUE & TRANSFERS	25,448,100	24,563,522	26,047,100	24,954,500	(1,092,600)	-4.19%
Expenditures Per Capita	\$37.18	\$36.97	\$37.72	\$36.18	(\$1.54)	-4.08%

38 Health Department - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant - Health	ST08	10392	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Specialist - Health	ST10	10642	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Contrl Admin Supv	ST08	10777	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Cntrl Kennel Asst 1	ST05	10779	8	8.00	8	8.00	8	8.00	0	0.00
Animal Care & Cntrl Kennel Asst 2	ST06	10780	4	4.00	4	4.00	4	4.00	0	0.00
Animal Care & Cntl Kennel Asst 3	ST08	10781	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Cntrl Kennel Supv	ST10	10785	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Contrl Licensed Vet	ST07	10775	2	2.00	2	2.00	2	2.00	0	0.00
Animal Care & Control Manager	OR09	10548	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Cntrl Office Asst	ST06	10774	3	3.00	4	4.00	4	4.00	0	0.00
Animal Care & Cntrl Officer 1	ST07	10782	4	4.00	5	5.00	5	5.00	0	0.00
Animal Care & Cntrl Officer 2	ST08	10783	3	3.00	3	3.00	3	3.00	0	0.00
Animal Care & Cntrl Officer 3	ST09	10784	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Cntrl Officer Supv	ST10	10786	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Cntrl Program Coord	ST09	10776	3	3.00	3	3.00	3	3.00	0	0.00
Animal Care & Cntrl Shelter Vet	OR09	10778	2	1.50	2	1.50	2	1.50	0	0.00
Audiologist	OR05	10367	1	1.00	0	0.00	0	0.00	0	0.00
Bureau Director	OR12	10386	5	5.00	5	5.00	5	5.00	0	0.00
Chief Medical Director	NS	01080	1	1.00	1	1.00	1	1.00	0	0.00
Commun Disease Investigator	ST08	06567	1	1.00	2	2.00	2	2.00	0	0.00
Courier	ST06	06466	1	1.00	1	1.00	1	1.00	0	0.00
Cultural/Linguistics Prog Superv	ST10	1108	0	0.00	1	1.00	1	1.00	0	0.00
Custodian 1 - Health	ST04	10343	5	5.00	5	5.00	5	5.00	0	0.00
Dental Assistant 1	ST06	01461	2	1.60	2	2.00	2	2.00	0	0.00
Dental Hygienist 1	OR03	01463	1	1.00	2	2.00	2	2.00	0	0.00
Dental Services Manager	HD02	10899	1	1.00	1	1.00	1	1.00	0	0.00
Dentist	HD01	10900	2	1.20	2	1.60	2	1.60	0	0.00
Deputy Director Health	OR13	10180	1	1.00	1	1.00	1	1.00	0	0.00
Environmental Assistant	ST07	00513	2	2.00	2	2.00	2	2.00	0	0.00
Environmental Engineer 1	OR04	04152	1	1.00	1	1.00	1	1.00	0	0.00
Environmental Health Specialist 1	OR01	10901	16	16.00	15	15.00	15	15.00	0	0.00
Environmental Health Specialist 2	OR02	10902	3	3.00	4	4.00	4	4.00	0	0.00
Environmental Health Specialist 3	OR04	10903	5	5.00	5	5.00	5	5.00	0	0.00
Epidemiologist 1	OR07	10905	6	6.00	5	5.00	5	5.00	0	0.00
Epidemiologist 2	OR08	10906	0	0.00	1	1.00	1	1.00	0	0.00
Equipment & Supply Clerk 3	ST07	03027	2	2.00	2	2.00	2	2.00	0	0.00
Facilities Maintenance Specialist	ST09	10556	1	1.00	1	1.00	1	1.00	0	0.00
Facilities Maintenance Tech	SR06	10928	1	1.00	1	1.00	1	1.00	0	0.00
Facilities Services Manager-Health	OR05	10729	1	1.00	1	1.00	1	1.00	0	0.00
Finance Manager	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00

38 Health Department - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2018 Budgeted</u>		<u>FY2019 Budgeted</u>		<u>FY2020 Budgeted</u>		<u>FY19-FY20 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Finance Officer 1	OR01	10150	3	3.00	3	3.00	3	3.00	0	0.00
Finance Officer 2	OR03	10151	1	1.00	0	0.00	0	0.00	0	0.00
Finance Officer 3	OR05	10152	3	3.00	5	5.00	5	5.00	0	0.00
Health Manager 1	OR05	10742	5	5.00	7	7.00	7	7.00	0	0.00
Health Manager 2	OR07	10743	10	10.00	9	9.00	9	9.00	0	0.00
Health Manager 3	OR09	10744	3	3.00	6	6.00	6	6.00	0	0.00
Human Resources Analyst 2	OR03	03455	3	3.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 3	OR05	06874	0	0.00	2	2.00	2	2.00	0	0.00
Human Resources Manager	OR09	06531	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Analyst 3	OR05	07783	2	2.00	2	2.00	2	2.00	0	0.00
Information Systems Advisor 1	OR07	07234	2	2.00	2	2.00	2	2.00	0	0.00
Info Sys Applications	OR04	07780	1	1.00	1	1.00	1	1.00	0	0.00
Interpreter 1	ST06	06641	1	1.00	1	1.00	1	1.00	0	0.00
Inventory Control Supervisor	ST10	06482	1	1.00	1	1.00	1	1.00	0	0.00
Medical Administrative Assistant 1	OR05	03072	10	10.00	11	11.00	11	11.00	0	0.00
Medical Administrative Assistant 3	OR09	03074	2	2.00	2	2.00	2	2.00	0	0.00
Medical Doctor	HD03	07424	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	ST06	10122	22	22.00	20	20.00	20	20.00	0	0.00
Office Support Specialist 1	ST07	10123	6	6.00	5	5.00	5	5.00	0	0.00
Office Support Specialist 2	ST08	10124	2	2.00	3	3.00	3	3.00	0	0.00
Program Coordinator	ST09	06034	1	1.00	1	1.00	1	1.00	0	0.00
Program Specialist 1	ST06	07378	2	2.00	2	2.00	2	2.00	0	0.00
Program Specialist 2	ST08	07379	2	2.00	2	2.00	2	2.00	0	0.00
Program Specialist 3	ST10	07380	5	5.00	3	3.00	3	3.00	0	0.00
Public Health LPN	OR04	06251	0	0.00	1	1.00	1	1.00	0	0.00
Public Health Nurse 1	OR04	10758	30	25.94	28	23.94	28	23.94	0	0.00
Public Health Nurse 2	OR05	10759	3	3.00	2	2.00	2	2.00	0	0.00
Public Health Nurse 3	OR06	10760	6	6.00	5	5.00	5	5.00	0	0.00
Public Health Nurse 4	OR09	10761	1	1.00	1	1.00	1	1.00	0	0.00
Public Health Nurse Practitioner	OR09	06489	5	5.00	5	5.00	5	5.00	0	0.00
Records Management Analyst	ST08	10336	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	1	0.48	1	0.48	1	0.48	0	0.00
Security Guard - Health	ST08	10330	2	2.00	2	2.00	2	2.00	0	0.00
Vehicle Inspection Manager	OR05	10907	1	1.00	1	1.00	1	1.00	0	0.00
Vehicle Inspector	ST09	10908	2	2.00	2	2.00	2	2.00	0	0.00
Total Positions & FTEs			241	234.72	241	235.52	241	235.52	0	0.00
HEA Health Department Grant Fund 32200										
Commun Disease Investigator	ST08	06567	13	13.00	13	13.00	13	13.00	0	0.00
Courier	ST06	06466	1	1.00	1	1.00	1	1.00	0	0.00
Dental Assistant 1	ST06	01461	1	0.71	1	1.00	1	1.00	0	0.00
Dental Hygienist 1	OR03	01463	8	6.97	8	6.26	8	6.26	0	0.00

38 Health Department - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2018 Budgeted</u>		<u>FY2019 Budgeted</u>		<u>FY2020 Budgeted</u>		<u>FY19-FY20 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Dental Hygienist 2	OR04	01464	1	1.00	1	1.00	1	1.00	0	0.00
Environmental Engineer 1	OR04	04152	1	1.00	2	2.00	2	2.00	0	0.00
Environmental Engineer 2	OR06	04153	1	1.00	1	1.00	1	1.00	0	0.00
Environmental Health Specialist 1	OR01	10901	5	5.00	2	2.00	2	2.00	0	0.00
Environmental Health Specialist 2	OR02	10902	1	1.00	1	1.00	1	1.00	0	0.00
Epidemiologist 1	OR07	10905	2	2.00	2	2.00	2	2.00	0	0.00
Equipment & Supply Clerk 2	ST06	03440	1	1.00	0	0.00	0	0.00	0	0.00
Finance Officer 2	OR03	10151	2	2.00	2	2.00	2	2.00	0	0.00
Health Manager 1	OR05	10742	2	2.00	2	2.00	2	2.00	0	0.00
Health Manager 2	OR07	10743	3	3.00	3	3.00	3	3.00	0	0.00
Health Manager 3	OR09	10744	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 1	OR01	02730	0	0.00	1	1.00	1	1.00	0	0.00
Interpreter 1	ST06	06641	5	5.00	5	4.80	5	4.80	0	0.00
Medical Administrative Assistant 1	OR05	03072	8	8.00	8	8.00	8	8.00	0	0.00
Medical Doctor	HD03	07424	1	1.00	1	1.00	1	1.00	0	0.00
Nutrition Educator	OR01	10904	17	17.00	16	16.00	16	16.00	0	0.00
Nutritionist 1	OR02	03237	5	5.00	4	4.00	4	4.00	0	0.00
Nutritionist 2	OR03	03238	4	4.00	4	4.00	4	4.00	0	0.00
Nutritionist 4	OR05	10644	5	5.00	5	5.00	5	5.00	0	0.00
Office Support Rep 3	ST06	10122	34	34.00	33	33.00	33	33.00	0	0.00
Office Support Specialist 1	ST07	10123	9	9.00	10	10.00	10	10.00	0	0.00
Office Support Specialist 2	ST08	10124	4	4.00	3	3.00	3	3.00	0	0.00
Outreach Worker	ST05	06485	18	17.50	9	8.10	9	8.10	0	0.00
Program Coordinator	ST09	06034	3	3.00	5	4.50	5	4.50	0	0.00
Program Specialist 1	ST06	07378	6	6.00	13	12.50	13	12.50	0	0.00
Program Specialist 2	ST08	07379	10	10.00	11	10.60	10	10.60	0	0.00
Program Specialist 3	ST10	07380	3	3.00	4	4.00	4	4.00	0	0.00
Public Health LPN	ST07	06251	1	1.00	1	1.00	1	1.00	0	0.00
Public Health Nurse 1	OR04	10758	81	63.61	77	59.60	77	59.60	0	0.00
Public Health Nurse 2	OR05	10759	7	6.71	8	7.31	8	7.31	0	0.00
Public Health Nurse 3	OR06	10760	1	1.00	1	1.00	1	1.00	0	0.00
Public Health Nurse 4	OR07	10761	1	1.00	1	1.00	1	1.00	0	0.00
Public Health Nurse Practitioner	OR09	06489	4	3.71	5	4.42	5	4.42	0	0.00
Seasonal/Part-time/Temporary	NS	09020	34	21.27	30	8.92	30	8.92	0	0.00
Security Guard - Health	ST08	10330	1	1.00	1	1.00	1	1.00	0	0.00
Warehouse Supervisor	ST10	06494	1	1.00	1	1.00	1	1.00	0	0.00
Warehouse Worker	ST05	07400	3	3.00	0	0.00	0	0.00	0	0.00
Total Positions & FTEs			309	276.77	297	253.01	297	253.01	0	0.00
Health Title V Clean Air Act 30204										
Environmental Health Specialist 1	OR01	10901	0	0.00	2	2.00	2	2.00	0	0.00
Total Positions & FTEs			0	0.00	2	2.00	2	2.00	0	0.00

38 Health Department - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Health Clean Air Permit Program 30206										
Office Support Specialist 2	ST08	10124	0	0.00	1	1.00	1	1.00	0	0.00
Environmental Health Specialist 2	OR02	10902	0	0.00	1	1.00	1	1.00	0	0.00
Environmental Health Specialist 1	OR01	10901	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			1	1.00	3	3.00	3	3.00	0	0.00
Department Totals			551	512.49	543	493.53	543	493.53	0	0

44 Human Relations Commission - At a Glance

Mission The mission of the Metro Human Relations Commission is to protect and promote the personal dignity of all people by protecting and promoting their safety, health, security, peace, and general welfare. The commission will endeavor to carry out this mission both proactively and reactively by:

- Investigating complaints within the general services district regarding perceived discrimination
- Reviewing allegations of discriminatory misconduct by metropolitan government employees, including but not limited to employees of the police department, fire department, health department, department of codes administration, public works, metropolitan beer permit board, metropolitan development and housing agency and department of water and sewerage services, and fostering better relations between employees of metropolitan government and the people they seek to serve
- Lessening and eliminating prejudice and discrimination through educational and awareness-enhancing programs designed to promote tolerance, respect, and the value of diversity
- Proposing legislation addressing human relations issues in the general services district and enhancing the enforcement of statutes and ordinances that already exist
- Fostering mutual understanding, tolerance, and respect among all economic, social, religious, ethnic, and other community groups by working with existing educational, religious, governmental, social and community agencies

Budget Summary

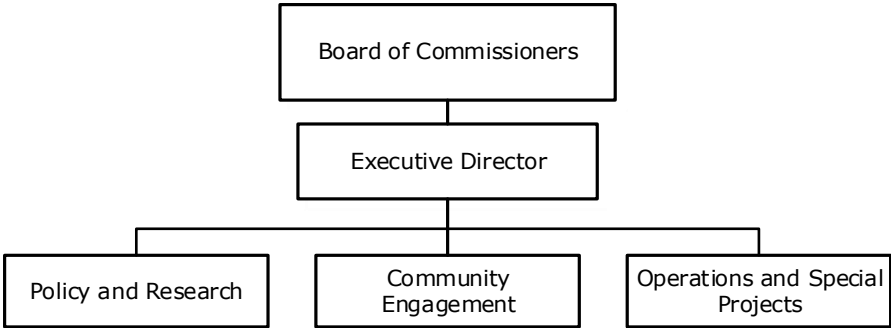
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 505,200	\$ 496,500	\$ 514,300
Total Expenditures and Transfers	<u>\$ 505,200</u>	<u>\$ 496,500</u>	<u>\$ 514,300</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 0.74	\$ 0.72	\$ 0.74

Positions	Total Budgeted Positions	4	4	4
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Contacts	Executive Director: Melody Fowler-Green	email: melody.fowler-green@nashville.gov
	404 James Robertson Parkway Suite 130 37219	Phone: 615-880-3374

44 Human Relations Commission - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Advocacy, Compliance, and Education

Advocacy, Compliance, and Education

44 Human Relations Commission - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
James Robertson Parkway Rent			
Contractual Rent Increase	GSD	\$1,400	To provide funding for the increase in cost on the lease agreement.
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(100)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property.
Pay Plan Adjustment	GSD	16,500	Supports the hiring and retention of a qualified workforce.
General Services District Total		\$17,800	
TOTAL***		\$17,800	

* See Internal Service Charges section for details

*** This department/agency has a FY20 GSD savings target of \$13,100, which is not included in this total.

44 Human Relations Commission - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	359,900	336,679	368,000	384,500	16,500	4.48%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	32,400	45,900	32,400	32,400	0	0.00%
Travel, Tuition, and Dues	4,000	1,748	4,000	4,000	0	0.00%
Communications	21,800	21,278	21,800	21,800	0	0.00%
Repairs & Maintenance Services	700	156	700	700	0	0.00%
Internal Service Fees	28,800	28,800	25,100	25,000	(100)	-0.40%
Other Expenses	57,600	62,634	44,500	45,900	1,400	3.15%
TOTAL OTHER SERVICES	145,300	160,516	128,500	129,800	1,300	1.01%
TOTAL OPERATING EXPENSES	505,200	497,195	496,500	514,300	17,800	3.59%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	505,200	497,195	496,500	514,300	17,800	3.59%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.74	\$0.73	\$0.72	\$0.74	\$0.02	2.78%

44 Human Relations Commission - Financial

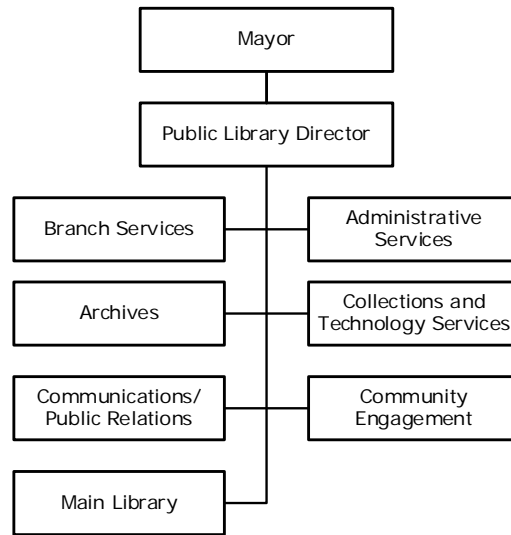
<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2018 Budgeted</u>		<u>FY2019 Budgeted</u>		<u>FY2020 Budgeted</u>		<u>FY19 – FY20 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101										
Human Relations Dir	DP01	01584	1	1.00	1	1.00	1	1.00	0	0.00
Professional Specialist	OR04	07753	2	2.00	2	2.00	2	2.00	0	0.00
Program Manager 1	OR04	07376	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			4	4.00	4	4.00	4	4.00	0	0.00
Department Totals			4	4.00	4	4.00	4	4.00	0	0.00

39 Public Library - At a Glance

Mission	Inspire reading, advance learning and connect our community.		
Budget Summary	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 31,040,700	\$ 31,282,200	\$ 31,770,300
Special Purpose Fund	1,509,800	724,300	294,400
Total Expenditures and Transfers	\$ 32,550,500	\$ 32,006,500	\$ 32,064,700
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 189,200	\$ 202,200	\$ 202,200
Other Governments and Agencies	143,300	139,900	187,900
Other Program Revenue	161,000	89,500	86,500
Total Program Revenue	\$ 493,500	\$ 431,600	\$ 476,600
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	3,200	0	0
Total Revenues and Transfers	\$ 496,700	\$ 431,600	\$ 476,600
Expenditures Per Capita	\$ 47.56	\$ 46.30	\$ 46.30
Positions	Total Budgeted Positions		
	396	383	385
Contacts	Director: Kent Oliver email: kent.oliver@nashville.gov Associate Director/Finance Manager: Susan Drye email: susan.drye@nashville.gov 615 Church Street 37219 Phone: 615-862-5800		

39 Public Library - At a Glance

Organizational Structure



Programs

Administrative

Administrative Support
Non-allocated Financial Transactions
Operations and Maintenance
Production Services
Public Relations
Research and Special Projects

Branch Library

Bellevue Library
Bordeaux Library
Donelson Library
East Library
Edgehill Library
Edmondson Pike Library
Goodlettsville Library
Green Hills Library
Hadley Park Library
Hermitage Library
Inglewood Library
Looby Library
Madison Library
North Library
Old Hickory Library
Pruitt Library
Richland Park Library
Southeast Library
Thompson Lane Library
Watkins Park Library

Literacy Community Enhancement

Literacy Community Enhancement

Community Outreach

Digital Inclusion
Nashville After-Zones Alliance
Performing Arts

Emerging Technologies

Interlibrary Loan
Limitless Libraries
Shared Systems
Technical Service
Virtual Information Services
Web and ILS

Main Library

Bringing Books to Life
Children's Services
Circulation
Conference Center
Equal Access
Public Technology Services
Reference Services
Special Collections
Studio NPL
Teen Services

Metro Archives

Metro Archives

39 Public Library - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Transition of Foundation Positions			
Staff Addition	GSD	\$115,900 2.00 FTEs	Two Application Techs to provide staffing and equipment for Digital Inclusion programs
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(16,800)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	813,100	Supports the hiring and retention of a qualified workforce
Non-recurring	GSD	(424,100)	Partial reduction of FY19 Savings Target & FY19 Year End Fringe Benefit Adjustment
Special Purpose Fund Adjustments			
Changes in special purpose funds	SPF**	(429,900)	Adjustment of special purpose funds to meet expected revenue; no impact on performance
General Services District Total		\$488,100 2.00 FTEs	
Special Purpose Fund Total		\$(429,900)	
TOTAL		\$58,200 2.00 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** This department/agency has a FY20 GSD savings target of \$812,200, which is not included in this total.

39 Public Library - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	21,468,300	21,122,186	21,812,100	22,525,900	713,800	3.27%
OTHER SERVICES:						
Utilities	1,643,100	1,569,066	1,643,100	1,643,100	0	0.00%
Professional & Purchased Services	3,044,000	3,229,132	3,328,200	3,376,400	48,200	1.45%
Travel, Tuition, and Dues	115,200	144,177	67,300	40,300	(27,000)	-40.12%
Communications	593,400	446,388	593,400	595,200	1,800	0.30%
Repairs & Maintenance Services	493,100	419,891	493,100	493,100	0	0.00%
Internal Service Fees	1,830,600	1,812,382	1,915,900	1,899,100	(16,800)	-0.88%
Other Expenses	1,853,000	2,050,488	1,429,100	1,197,200	(231,900)	-16.23%
TOTAL OTHER SERVICES	9,572,400	9,671,524	9,470,100	9,244,400	(225,700)	-2.38%
TOTAL OPERATING EXPENSES	31,040,700	30,793,710	31,282,200	31,770,300	488,100	1.56%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	31,040,700	30,793,710	31,282,200	31,770,300	488,100	1.56%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	189,200	189,599	182,200	182,200	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	1,245	0	0	0	0.00%
TOTAL PROGRAM REVENUE	189,200	190,844	182,200	182,200	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	189,200	190,844	182,200	182,200	0	0.00%
Expenditures Per Capita	\$45.35	\$44.99	\$45.25	\$45.87	\$.062	1.37%

39 Public Library - Financial

Special Purpose Funds						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	149,600	150,276	153,700	108,900	(44,800)	-29.15%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	116,000	78,154	106,500	118,400	11,900	11.17%
Travel, Tuition, and Dues	2,400	2,145	1,300	12,900	11,600	892.31%
Communications	7,300	6,958	3,800	6,200	2,400	63.16%
Repairs & Maintenance Services	5,000	5,400	20,000	20,000	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	1,220,200	611,346	435,560	19,000	(416,560)	-95.64%
TOTAL OTHER SERVICES	1,350,900	704,003	567,160	176,500	(390,660)	-68.88%
TOTAL OPERATING EXPENSES	1,500,500	854,279	720,860	285,400	(435,460)	-60.41%
TRANSFERS TO OTHER FUNDS/UNITS	9,300	5,120	3,440	9,000	5,560	161.63%
TOTAL EXPENSES & TRANSFERS	1,509,800	859,399	724,300	294,400	(429,900)	-59.35%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	33,658	20,000	20,000	0	0.00%
Federal (Direct & Pass Through)	9,800	9,894	6,400	99,900	93,500	1460.94%
State Direct	133,500	133,500	133,500	88,000	(45,500)	-34.08%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	161,000	734,037	89,500	86,500	(3,000)	-3.35%
TOTAL PROGRAM REVENUE	304,300	911,089	249,400	294,400	45,000	18.04%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	3,200	4,131	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	307,500	915,220	249,400	294,400	45,000	18.04%
Expenditures Per Capita	\$2.21	\$1.26	\$1.05	\$0.43	(\$0.62)	-59.05%

39 Public Library - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Division	OR09	10863	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Manager	OR07	07242	5	5.00	5	5.00	5	5.00	0	0.00
Administrative Services Officer 2	OR01	07243	0	0.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 3	OR03	07244	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Services Officer 4	OR05	07245	3	3.00	3	3.00	3	3.00	0	0.00
Application Technician 1	ST07	10100	2	2.00	2	2.00	4	4.00	2	2.00
Application Technician 3	ST09	10103	1	1.00	2	2.00	2	2.00	0	0.00
Archives Associate	ST06	10831	2	2.00	2	2.00	2	2.00	0	0.00
Archivist	OR05	06802	1	1.00	1	1.00	1	1.00	0	0.00
Building Maint Supt	TS13	00842	0	0.00	1	1.00	1	1.00	0	0.00
Building Maintenance Mechanic	TG08	02220	3	3.00	3	3.00	3	3.00	0	0.00
Building Maintenance Supervisor	TS11	07256	1	1.00	0	0.00	0	0.00	0	0.00
Circulation Assistant 1	ST04	02900	15	13.98	11	9.98	11	9.98	0	0.00
Circulation Assistant 2	ST05	07767	66	63.97	66	64.48	66	64.48	0	0.00
Circulation Supervisor	ST07	07768	7	7.00	7	7.00	7	7.00	0	0.00
Custodial Service Asst Supervisor	TS02	05450	2	2.00	2	2.00	2	2.00	0	0.00
Custodial Service Supervisor	TS03	05460	1	1.00	1	1.00	1	1.00	0	0.00
Custodian	TG05	10832	18	18.00	18	18.00	18	18.00	0	0.00
Equipment & Supply Clerk 2	ST06	03440	1	1.00	1	1.00	1	1.00	0	0.00
Finance Administrator	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 2	OR03	03455	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 3	OR05	06874	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Manager	OR09	06531	1	1.00	1	1.00	1	1.00	0	0.00
Industrial Electrician 1	TG12	06224	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Advisor 1	OR07	07234	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Advisor 2	OR09	07407	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Analyst 1	OR03	07779	6	6.00	7	7.00	7	7.00	0	0.00
Info Sys Applications Technician 1	OR01	07784	4	4.00	3	3.00	3	3.00	0	0.00
Info Sys Applications Technician 2	OR02	07785	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Media Technician 1	OR01	10473	1	1.00	1	1.00	1	1.00	0	0.00
Librarian 1	ST09	02890	25	25.00	24	24.00	24	24.00	0	0.00
Librarian 2	ST10	07323	20	20.00	20	20.00	20	20.00	0	0.00
Library Associate 1	ST06	04630	58	58.00	57	57.00	57	57.00	0	0.00
Library Associate 2	ST07	02901	6	6.00	6	6.00	6	6.00	0	0.00
Library Manager 1	OR05	07793	10	10.00	10	10.00	10	10.00	0	0.00
Library Manager 2	OR06	05300	7	7.00	7	7.00	7	7.00	0	0.00
Library Manager 3	OR07	04855	11	11.00	11	11.00	11	11.00	0	0.00
Library Page	ST02	05070	40	19.67	32	15.73	32	15.73	0	0.00
Library Performing Artist	ST07	10846	2	2.00	2	2.00	2	2.00	0	0.00

39 Public Library - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Library Services Assistant Director	OR11	00280	4	4.00	4	4.00	4	4.00	0	0.00
Library Services Director	DP02	01070	1	1.00	1	1.00	1	1.00	0	0.00
Mail Clerk Carrier	ST05	05910	1	1.00	1	1.00	1	1.00	0	0.00
Maintenance & Repair Supervisor	TS08	07327	1	1.00	1	1.00	1	1.00	0	0.00
Maintenance & Repair Worker Sr	TG07	10849	6	6.00	6	6.00	6	6.00	0	0.00
Office Support Manager	ST09	10119	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	ST05	10121	4	2.98	4	2.98	4	2.98	0	0.00
Office Support Rep 3	ST06	10122	6	6.00	6	6.00	6	6.00	0	0.00
Office Support Specialist 2	ST08	10124	5	5.00	5	5.00	5	5.00	0	0.00
Professional Specialist	OR04	07753	1	1.00	1	1.00	1	1.00	0	0.00
Program Coordinator	ST09	06034	4	4.00	4	4.00	4	4.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	1	1.00	1	1.00	0	0.00
Program Specialist 1	ST06	07378	6	5.80	6	5.75	6	5.75	0	0.00
Program Specialist 2	ST08	07379	3	3.00	3	3.00	3	3.00	0	0.00
Program Specialist 3	ST10	07380	1	1.00	1	1.00	1	1.00	0	0.00
Program Supervisor	ST10	07381	5	5.00	4	4.00	4	4.00	0	0.00
Public Information Rep	ST10	07384	3	3.00	3	3.00	3	3.00	0	0.00
Security Guard	ST06	10855	5	5.00	5	5.00	5	5.00	0	0.00
Security Officer Coordinator	ST09	07798	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Manager	OR11	07762	1	1.00	1	1.00	1	1.00	0	0.00
Technical Specialist 1	OR04	07756	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			391	366.40	378	357.92	380	359.92	2	2.00
Library Services 30401										
Library Page	ST02	05070	3	1.14	2	0.76	2	0.76	0	0.00
Program Specialist 2	ST08	07379	1	1.00	1	1.00	1	1.00	0	0.00
Program Supervisor	ST10	07381	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			5	3.14	4	2.76	4	2.76	0	0.00
NAZA JAG Grant 30407										
Program Coordinator	ST09	06034	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			0	0.00	1	1.00	1	1.00	0	0.00
Department Totals			396	369.54	383	361.68	385	363.68	2	2.00

40 Parks & Recreation - At a Glance

Mission It is the mission of Metro Parks and Recreation to sustainably and equitably provide everyone in Nashville with an inviting network of parks and greenways that offer health, wellness and quality of life through recreation, conservation and community.

Budget Summary

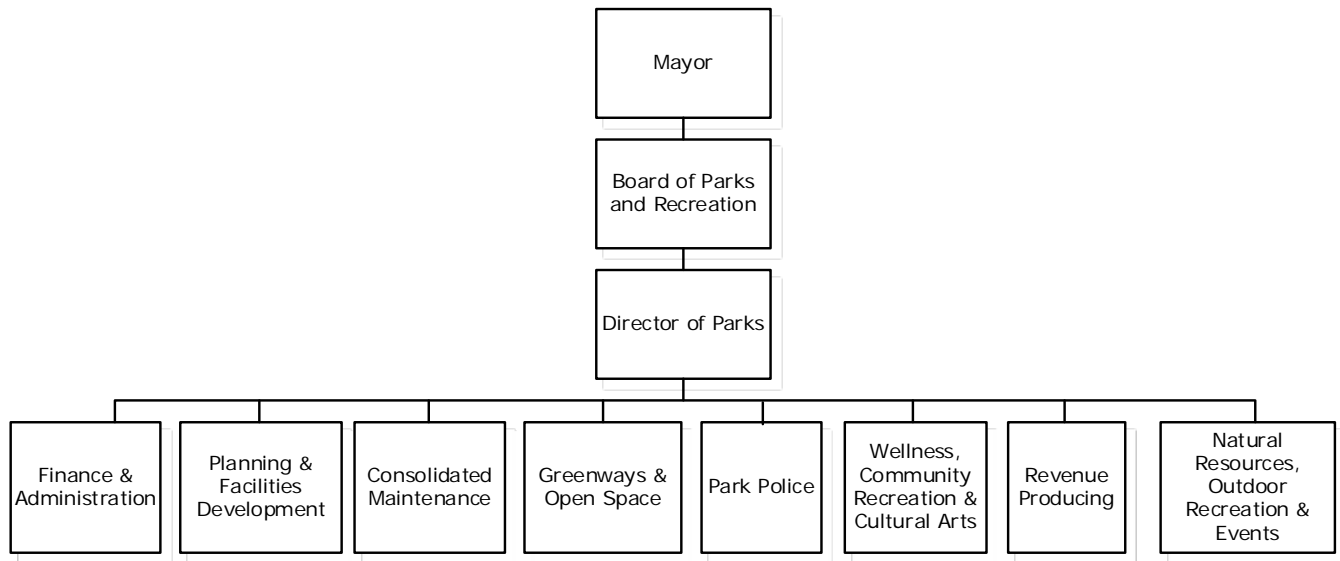
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 39,964,900	\$ 40,216,700	\$ 42,442,000
Special Purpose Fund	3,211,700	2,654,300	2,556,700
Total Expenditures and Transfers	\$ 43,176,600	\$ 42,871,000	\$ 44,998,700
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 13,224,300	\$ 14,017,400	\$ 14,959,500
Other Governments and Agencies	15,000	12,000	13,200
Other Program Revenue	373,500	163,300	73,900
Total Program Revenue	\$ 13,612,800	\$ 14,192,700	\$ 15,046,600
Non-program Revenue	\$ 406,800	\$ 417,700	\$ 407,300
Transfers From Other Funds and Units	1,092,600	986,200	967,800
Total Revenues and Transfers	\$ 15,112,200	\$ 15,596,600	\$ 16,421,700
Expenditures Per Capita	\$ 63.09	\$ 62.02	\$ 64.97

Positions Total Budgeted Positions 1,366 1,366 1,391

Contacts Director of Parks & Recreation: Monique N. Odom email: monique.odom@nashville.gov
Assistant Director- Finance & Administration: Chinita White email: chinita.white@nashville.gov
511 Oman Street 37203 Phone: 615-862-8400

40 Parks & Recreation - At a Glance

Organizational Structure



Programs

Community Outreach and Resource Development

Community Information and Outreach

Community Recreation

Organized Sports and Athletics
Recreation Center
Special Events

Facilities Management and Development

Greenways
Parks and Facilities Maintenance
Parks Usage Permits
Planning and Development

Metro Park Police

Metro Park Police

Natural and Cultural Resources

Arts and History
Natural Resources

Revenue Producing Recreation Enhancement

Hamilton Creek Marina
Harpeth Hills Golf
McCabe Golf
Parthenon
Shelby Golf
Sportsplex
Ted Rhodes Golf
Two Rivers Golf
VinnyLinks Golf
Warner Golf
Wave Country

Support Services

Executive Leadership
Finance and Accounting
Human Resources and Payroll
Non-allocated Financial Transactions
Safety Management

40 Parks & Recreation - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Community Center Opening			
Staffing and supplies for Bellevue Community Center	GSD	\$761,800 13.48 FTEs	Funding to fully support fall 2019 opening of Bellevue Community Center
Music Repository			
License Agreement	GSD	5,500	License agreement with music repository to allow public performance of certain musical compositions at Metro facilities
Parthenon Expanded Hours			
Staffing for Parthenon	GSD	94,000 2.44 FTEs	Additional staffing for expanded hours of the Parthenon will allow Metro to collect additional revenue and improve services to the public
Non-allocated Financial Transactions			
ESRI (GIS) Licensing Transfer to ITS	GSD	(800)	Transfer of ESRI (GIS) licensing to ITS from departmental budgets
Internal Service Charges*	GSD	334,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	1,030,600	Supports the hiring and retention of a qualified workforce
Special Purpose Fund Adjustments			
Changes in special purpose funds	SPF**	(97,600)	Adjustment of special purpose funds to meet expected revenue; no impact on performance
General Services District Total		\$2,225,300 15.92 FTEs	
Special Purpose Fund Total		\$(97,600)	
TOTAL***		\$2,127,700 15.92 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** This department/agency has a FY20 GSD savings target of \$1,065,000, which is not included in this total.

40 Parks & Recreation - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	30,944,100	28,960,070	32,201,300	34,086,100	1,884,800	5.85%
OTHER SERVICES:						
Utilities	3,436,600	4,007,196	3,557,400	3,558,800	1,400	0.04%
Professional & Purchased Services	801,900	728,982	797,300	801,300	4,000	0.50%
Travel, Tuition, and Dues	58,000	84,615	60,800	66,300	5,500	9.05%
Communications	349,100	327,355	349,400	349,400	0	0.00%
Repairs & Maintenance Services	262,500	275,645	273,000	273,000	0	0.00%
Internal Service Fees	1,799,000	1,685,586	1,737,400	2,071,600	334,200	19.24%
Other Expenses	2,015,600	1,778,613	996,000	1,005,800	9,800	0.98%
TOTAL OTHER SERVICES	8,722,700	8,887,992	7,771,300	8,126,200	354,900	4.57%
TOTAL OPERATING EXPENSES	39,666,800	37,848,062	39,972,600	42,212,300	2,239,700	5.60%
TRANSFERS TO OTHER FUNDS/UNITS	298,100	247,178	244,100	229,700	(14,400)	-5.90%
TOTAL EXPENSES & TRANSFERS	39,964,900	38,095,240	40,216,700	42,442,000	2,225,300	5.53%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	11,330,600	11,678,523	11,899,600	12,811,700	912,100	7.66%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	12,000	10,200	12,000	13,200	1,200	10.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	2,400	20,294	3,000	0	(3,000)	-100.00%
TOTAL PROGRAM REVENUE	11,345,000	11,709,017	11,914,600	12,824,900	910,300	7.64%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	7,000	4,485	6,000	4,500	(1,500)	-25.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	350,600	311,687	360,500	350,600	(9,900)	-2.75%
TOTAL NON-PROGRAM REVENUE	357,600	316,172	366,500	355,100	(11,400)	-3.11%
TRANSFERS FROM OTHER FUNDS/UNITS	685,000	747,515	685,000	685,000	0	0.00%
TOTAL REVENUE & TRANSFERS	12,387,600	12,772,704	12,966,100	13,865,000	898,900	6.93%
Expenditures Per Capita	\$58.39	\$55.66	\$58.18	\$61.28	\$3.10	5.33%

40 Parks & Recreation - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	563,300	551,105	522,300	414,500	(107,800)	-20.64%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	102,000	18,632	16,400	0	(16,400)	-100.00%
Travel, Tuition, and Dues	27,500	28,288	0	0	0	0.00%
Communications	10,000	504	18,900	1,000	(17,900)	-94.71%
Repairs & Maintenance Services	18,100	24,578	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	1,990,800	1,557,655	1,411,700	1,416,200	4,500	0.32%
TOTAL OTHER SERVICES	2,148,400	1,629,657	1,447,000	1,417,200	(29,800)	-2.06%
TOTAL OPERATING EXPENSES	2,711,700	2,180,762	1,969,300	1,831,700	(137,600)	-6.99%
TRANSFERS TO OTHER FUNDS/UNITS	500,000	810,081	685,000	725,000	40,000	5.84%
TOTAL EXPENSES & TRANSFERS	3,211,700	2,990,843	2,654,300	2,556,700	(97,600)	-3.68%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,893,700	2,121,570	2,117,800	2,147,800	30,000	1.42%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	3,000	3,000	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	371,100	387,575	160,300	73,900	(86,400)	-53.90%
TOTAL PROGRAM REVENUE	2,267,800	2,512,145	2,278,100	2,221,700	(56,400)	-2.48%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	14,110	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	49,200	49,195	51,200	52,200	1,000	1.95%
TOTAL NON-PROGRAM REVENUE	49,200	63,305	51,200	52,200	1,000	1.95%
TRANSFERS FROM OTHER FUNDS/UNITS	407,600	350,172	301,200	282,800	(18,400)	-6.11%
TOTAL REVENUE & TRANSFERS	2,724,600	2,925,622	2,630,500	2,556,700	(73,800)	-2.81%
Expenditures Per Capita	\$4.69	\$4.37	\$3.84	\$3.69	(\$0.15)	-3.91%

40 Parks & Recreation - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	3	3.00	3	3.00	3	3.00	0	0.00
Administrative Specialist	ST11	07720	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 3	OR03	07244	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 4	OR05	07245	2	2.00	2	2.00	2	2.00	0	0.00
Application Technician 1	ST07	10100	1	1.00	1	1.00	1	1.00	0	0.00
Application Technician 2	ST08	10102	2	2.00	2	2.00	2	2.00	0	0.00
Aquatics Coordinator	ST09	06801	4	4.00	5	5.00	5	5	0	0.00
Bldg & Grounds Electrician	TG12	01770	3	3.00	3	3.00	3	3.00	0	0.00
Bldg & Grounds Lead Electrician	TG12	01780	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maintenance Mechanic	TG08	02220	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maintenance Lead Mechanic	TL10	02230	2	2.00	2	2.00	2	2.00	0	0.00
Carpenter 1	TG10	00960	3	3.00	3	3.00	3	3.00	0	0.00
Concessions Clerk 1	ST04	06084	20	9.94	20	9.94	20	9.94	0	0.00
Concessions Clerk 2	ST05	06085	13	10.71	13	10.71	13	10.71	0	0.00
Custodial Service Asst Suprvisor	TS02	05450	1	1.00	1	1.00	1	1.00	0	0.00
Custodial Service Supervisor	TS03	05460	4	4.00	4	4.00	4	4.00	0	0.00
Custodian	TG05	10832	29	29.00	29	29.00	29	29.00	0	0.00
Equipment & Supply Clerk 1	ST04	05010	1	0.48	1	0.48	1	0.48	0	0.00
Facilities Manager	OR05	06830	6	6.00	7	7.00	7	7.00	0	0.00
Facility Coordinator	ST11	07040	8	8.00	8	8.00	9	9.00	1	1.00
Finance Officer 2	OR03	10151	1	1.00	1	1.00	1	1.00	0	0.00
Finance Specialist	ST11	10153	1	1.00	1	1.00	1	1.00	0	0.00
Golf Course Assistant Manager	ST09	00451	4	4.00	4	4.00	4	4.00	0	0.00
Golf Course Manager	ST11	02280	3	3.00	3	3.00	3	3.00	0	0.00
Greenskeeper	TS07	10841	2	2.00	2	2.00	2	2.00	0	0.00
Info Sys Operations Analyst 3	OR05	10477	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair District Suprvisor	TS11	07324	2	2.00	2	2.00	2	2.00	0	0.00
Maint & Repair Leader	TL09	10847	26	26.00	26	26.00	26	26.00	0	0.00
Maint & Repair Supervisor	TS08	07327	12	12.00	12	12.00	12	12.00	0	0.00
Maint & Repair Worker	TG05	10848	71	70.58	71	70.58	71	70.58	0	0.00
Maint & Repair Worker Senior	TG07	10849	38	38.00	38	38.00	38	38.00	0	0.00
Masonry Worker	TG09	03020	3	3.00	3	3.00	3	3.00	0	0.00
Museum Coordinator	ST10	03190	2	2.00	2	2.00	2	2.00	0	0.00
Museum Gift Shop Manager	ST07	07745	1	1.00	1	1.00	1	1.00	0	0.00
Museum Manager	ST11	06848	1	1.00	1	1.00	1	1.00	0	0.00
Museum Specialist 2	ST07	03200	3	3.00	3	3.00	3	3.00	0	0.00
Naturalist 1	ST05	07334	1	0.48	1	0.48	1	0.48	0	0.00
Naturalist 2	ST07	07335	4	2.33	4	2.33	4	2.33	0	0.00
Naturalist 3	ST08	07336	5	5.00	5	5.00	5	5.00	0	0.00
Nature Center Manager	ST11	07337	3	3.00	3	3.00	3	3.00	0	0.00

40 Parks & Recreation - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2018 Budgeted</u>		<u>FY2019 Budgeted</u>		<u>FY2020 Budgeted</u>		<u>FY19-FY20 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Office Support Rep 1	ST04	10120	2	0.96	2	0.96	2	0.96	0	0.00
Office Support Rep 2	ST05	10121	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 3	ST06	10122	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Specialist 2	ST08	10124	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Specialist 1	ST07	10123	3	2.48	3	2.48	3	2.48	0	0.00
Painter 1	TG08	07341	2	2.00	2	2.00	2	2.00	0	0.00
Park Police 1	ST08	06525	4	1.96	7	4.96	7	4.96	0	0.00
Park Police 2	ST09	10127	12	12.00	12	12.00	12	12.00	0	0.00
Park Police Lieutenant	OR06	06853	1	1.00	1	1.00	1	1.00	0	0.00
Park Police Sergeant	ST11	06526	4	4.00	4	4.00	4	4.00	0	0.00
Park Police Trainee	ST11	06526	5	5.00	2	2.00	2	2.00	0	0.00
Parks & Rec Assistant Director	OR11	06553	1	1.00	1	1.00	1	1.00	0	0.00
Parks & Rec Director	DP02	01610	1	1.00	1	1.00	1	1.00	0	0.00
Parks & Rec Superintendent	OR07	06247	10	10.00	10	10.00	10	10.00	0	0.00
Part Time Worker 2	RP06	09101	30	11.67	30	11.67	30	11.67	0	0.00
Part Time Worker 3	RP10	09102	43	21.38	43	21.38	43	21.38	0	0.00
Part Time Worker 4	RP11	10893	9	5.94	9	5.94	9	5.94	0	0.00
Plumber	TG11	03610	3	3.00	3	3.00	3	3.00	0	0.00
Program Coordinator	ST09	06034	35	35.00	34	34.00	36	36.00	2	2.00
Program Specialist 3	ST10	07380	1	1.00	1	1.00	1	1.00	0	0.00
Recreation Leader	ST07	06880	129	86.24	129	86.24	143	96.12	14	9.88
Seasonal Worker 2	RS04	09104	66	33.44	66	33.44	66	33.44	0	0.00
Seasonal Worker 3	RS10	09105	34	18.73	34	18.73	34	18.73	0	0.00
Seasonal Worker 4	RL08	09106	162	32.46	162	32.46	169	34.50	7	2.04
Seasonal Worker 6	RS11	10894	61	31.30	61	31.30	61	31.30	0	0.00
Seasonal Worker 7	RL10	10895	4	1.08	4	1.08	4	1.08	0	0.00
Seasonal/Part-time/Temporary	NS	09020	293	1.03	293	1.03	293	1.03	0	0.00
Skilled Craft Worker 2	TG10	07799	1	1.00	1	1.00	1	1.00	0	0.00
Special Programs Coordinator	ST10	05923	3	3.00	3	3.00	3	3.00	0	0.00
Special Projects Manager	OR11	07762	7	7.00	7	7.00	7	7.00	0	0.00
Specialized Skills Instructor	ST08	00220	13	10.11	13	10.11	14	11.11	1	1.00
Specialized Skills Supervisor	ST10	06892	4	4.00	4	4.00	4	4.00	0	0.00
Sports Official	NS	09108	65	9.38	65	9.38	65	9.38	0	0.00
Sports Scorer	NS	09110	20	0.67	20	0.67	20	0.67	0	0.00
Technical Specialist 1	OR04	07756	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			1,326	641.35	1,327	642.35	1,352	658.27	25	15.92
Parks Special Projects 30801										
Recreation Leader	ST07	06880	1	0.48	1	0.48	1	0.48	0	0.00
Seasonal/Part-time/Temporary	NS	09020	17	1.69	17	1.69	17	1.69	0	0.00
Total Positions & FTEs			18	2.17	18	2.17	18	2.17	0	0.00

40 Parks & Recreation - Financial

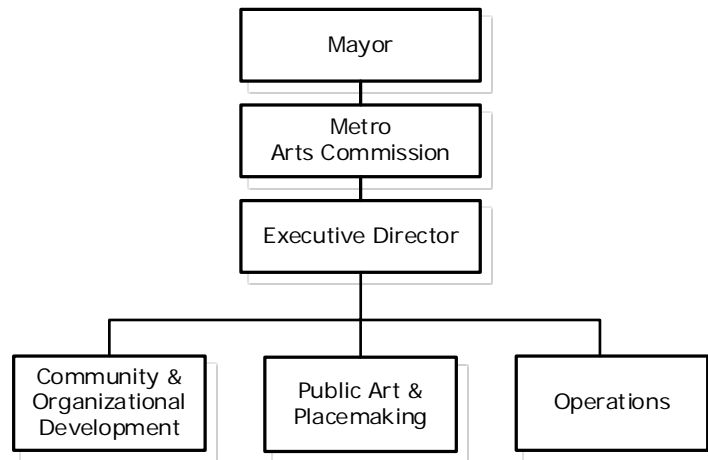
			FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
PAR Parks Department Grant Fund 32300										
Maintenance & Repair Worker	TG05	10848	6	0.82	6	0.82	6	0.82	0	0.00
Naturalist 1	ST05	07334	3	1.44	3	1.44	3	1.44	0	0.00
Office Support Specialist 2	ST08	10124	1	1.00	1	1.00	1	1.00	0	0.00
Part Time Worker 3	RP10	09102	4	0.16	4	0.20	4	0.20	0	0.00
Seasonal Worker 4	RL08	09106	3	0.45	3	0.45	3	0.45	0	0.00
Special Projects Manager	OR11	07762	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTEs			18	4.91	17	3.91	17	3.91	0	0.00
PAR Parks Master Plan 33000										
Application Technician 2	ST08	10102	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Manager	OR11	07762	1	1.00	1	1.00	1	1.00	0	0.00
Technical Specialist 1	OR04	07756	2	2.00	2	2.00	2	2.00	0	0.00
Total Positions & FTEs			4	4.00	4	4.00	4	4.00	0	0.00
Department Totals			1,366	623.03	1,366	652.43	1,391	668.35	25	15.92

41 Metro Arts Commission - At a Glance

Mission		Drive an EQUITABLE and VIBRANT Community through the Arts.		
Budget Summary		2017-18	2018-19	2019-20
Expenditures and Transfers:				
GSD General Fund	\$	3,652,300	\$ 3,662,400	\$ 3,699,100
Special Purpose Fund		287,800	195,100	85,000
Total Expenditures and Transfers	\$	3,940,100	\$ 3,857,500	\$ 3,784,100
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$	0	\$ 0	\$ 0
Other Governments and Agencies		199,100	195,100	85,000
Other Program Revenue		0	0	0
Total Program Revenue	\$	199,100	\$ 195,100	\$ 85,000
Non-program Revenue	\$	0	\$ 0	\$ 0
Transfers From Other Funds and Units		0	0	0
Total Revenues and Transfers	\$	199,100	\$ 195,100	\$ 85,000
Expenditures Per Capita	\$	5.76	\$ 5.58	\$ 5.46
Positions	Total Budgeted Positions	11	13	13
Contacts		Director: Caroline Vincent email: caroline.vincent@nashville.gov Financial Manager: Ian Myers email: ian.myers@nashville.gov 800 Second Avenue South, 4th Floor 37210 Phone: 615-862-6720		

41 Metro Arts Commission - At a Glance

Organizational Structure



Programs

Community Engagement

Artober Development
Non-allocated Financial Transactions

Grants Coordination

Metro Arts Grants

Public Art

Public Art Projects and Artist Development

41 Metro Arts Commission - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Arts Commission Grant Fund Adjustments			
Funding Adjustments	SPF**	\$(110,100)	Reduction of expired Arts Builds Communities and Major Cultural Institution grants with minimal impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	6,700	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	30,000	Supports the hiring and retention of a qualified workforce
General Services District Total		\$36,700	
Special Purpose Funds Total		\$(110,100)	
TOTAL***		\$(73,400)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** Arts Commission has a FY20 GSD savings target of \$97,300, which is not included in this total.

41 Metro Arts Commission - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	680,700	669,808	694,700	724,700	30,000	4.32%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	391,800	369,663	495,900	487,100	(8,800)	-1.77%
Travel, Tuition, and Dues	32,800	26,549	16,600	13,800	(2,800)	-16.87%
Communications	15,800	6,194	16,300	4,900	(11,400)	-69.94%
Repairs & Maintenance Services	16,000	17,602	16,000	16,000	0	0.00%
Internal Service Fees	33,000	33,000	37,700	44,400	6,700	17.77%
Other Expenses	2,482,200	2,466,877	2,385,200	2,408,200	23,000	0.96%
TOTAL OTHER SERVICES	2,971,600	2,919,885	2,967,700	2,974,400	6,700	0.23%
TOTAL OPERATING EXPENSES	3,652,300	3,589,693	3,662,400	3,699,100	36,700	1.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	3,652,300	3,589,693	3,662,400	3,699,100	36,700	1.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	70	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	70	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	70	0	0	0	0.00%
Expenditures Per Capita	\$5.34	\$5.24	\$5.30	\$5.34	\$0.04	0.75%

41 Metro Arts Commission - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	29,400	0	(29,400)	-100.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	258,400	210,370	136,300	85,000	(51,300)	-37.64%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	29,400	29,380	29,400	0	(29,400)	-100.00%
TOTAL OTHER SERVICES	287,800	239,750	165,700	85,000	(80,700)	-48.70%
TOTAL OPERATING EXPENSES	287,800	239,750	195,100	85,000	(110,100)	-56.43%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	287,800	239,750	195,100	85,000	(110,100)	-56.43%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	90,500	0	85,000	85,000	0	0.00%
State Direct	108,600	114,070	110,100	0	(110,100)	-100.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	207	0	0	0	0.00%
TOTAL PROGRAM REVENUE	199,100	114,277	195,100	85,000	(110,100)	-56.43%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	199,100	114,277	195,100	85,000	(110,100)	-56.43%
Expenditures Per Capita	\$0.42	\$0.35	\$0.28	\$0.12	(\$0.16)	-57.14%

41 Metro Arts Commission - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Svcs Mgr	OR07	07242	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 2	OR01	07243	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	OR03	07244	2	2.00	2	1.00	2	1.00	0	0.00
Admin Svcs Officer 4	OR05	07245	1	1.25	1	1.75	1	1.75	0	0.00
Arts Commission Exec Dir	DP01	06650	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	ST07	10123	1	1.00	1	.50	1	.50	0	0.00
Total Positions & FTEs			7	7.25	8	7.25	8	7.25	0	0.00
ART Arts Commission Grant Fund 32241										
Office Support Spec 1	ST0	10123	0	0.00	1	0.50	1	0.50	0	0.00
Total Positions & FTEs			0	0.00	1	0.50	1	0.50	0	0.00
GSD FY10 Capital Projects Fund 40009										
Admin Svcs Mgr	OR07	07242	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	OR03	07244	1	1.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	OR05	07245	2	1.75	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			4	3.75	4	4.00	4	4.00	0	0.00
Department Totals			11	11.00	13	11.75	13	11.75	0	0.00

61 Municipal Auditorium - At a Glance

Mission The mission of the Nashville Municipal Auditorium is to provide multipurpose venue and event coordination products to the citizens of Nashville so that they can experience a positive economic impact through a variety of public and private events.

Budget Summary

	2017-18	2018-19	2019-20
Expenditures and Transfers:			
Special Purpose Fund	\$ 1,873,200	\$ 1,986,000	\$ 1,960,100
Total Expenditures and Transfers	\$ 1,873,200	\$ 1,986,000	\$ 1,960,100
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,523,200	\$ 1,623,200	\$ 1,573,200
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 1,523,200	\$ 1,623,200	\$ 1,573,200
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	12,800	24,100
Total Revenues and Transfers	\$ 1,523,200	\$ 1,636,000	\$ 1,597,300
Expenditures Per Capita	\$ 2.74	\$ 2.87	\$ 2.83

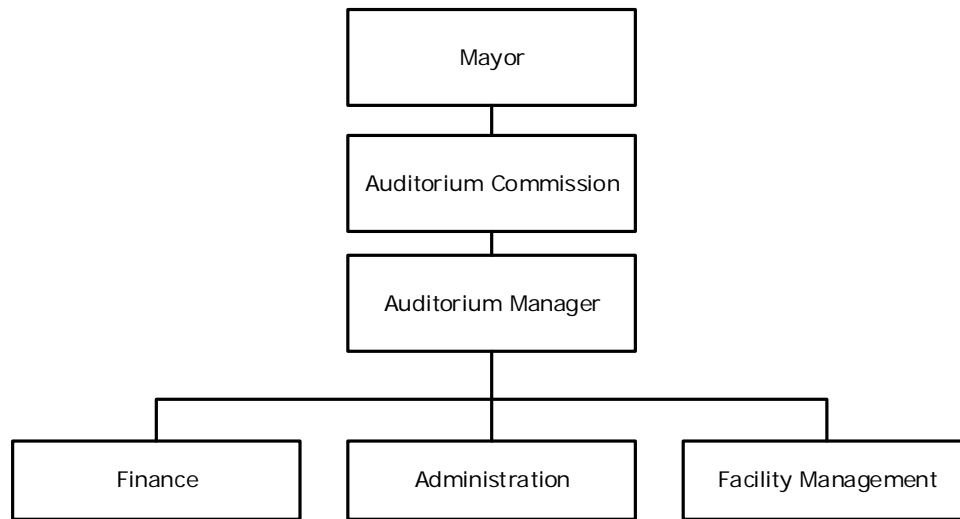
Positions	Total Budgeted Positions	9	9	9
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Contacts	Co-Interim Manager: Don Harris	email: Donald.Harris@nashville.gov
	Co-Interim Manager: Taneisha Alexander	email: Taneisha.Alexander@nashville.gov

417 4th Avenue North	37201	Phone: 615-862-6390
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61 Municipal Auditorium - At a Glance

Organizational Structure



Programs

Operations

Administration

61 Municipal Auditorium - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Administrative Operations			
Various Expenses	SPF**	\$30,200	Expense increase to meet expected revenue
Non-allocated Financial Transactions			
Insurance Billings	SPF	100	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	5,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustment	SPF	13,800	No impact on performance
Pay Plan Adjustment	SPF	24,100	Supports the hiring and retention of a qualified workforce
Supplemental Appropriation			
Non-recurring Expense	SPF	(100,000)	Reduction to previous year's operating budget with no impact on performance
Special Purpose Funds Total		\$(25,900)	
TOTAL		\$(25,900)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

61 Municipal Auditorium - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	774,300	744,706	817,200	811,200	(6,000)	-0.73%
OTHER SERVICES:						
Utilities	443,600	450,330	496,800	460,500	(36,300)	-7.31%
Professional & Purchased Services	350,200	350,318	362,400	342,700	(19,700)	-5.44%
Travel, Tuition, and Dues	11,700	6,289	11,600	15,200	3,600	31.03%
Communications	14,100	14,479	13,900	12,200	(1,700)	-12.23%
Repairs & Maintenance Services	56,900	68,940	71,500	83,000	11,500	16.08%
Internal Service Fees	27,500	27,049	29,000	34,900	5,900	20.34%
Other Expenses	103,500	423,535	100,500	103,500	3,000	2.99%
TOTAL OTHER SERVICES	1,007,500	1,340,940	1,085,700	1,052,000	(33,700)	-3.10%
TOTAL OPERATING EXPENSES	1,781,800	2,085,646	1,902,900	1,863,200	(39,700)	-2.09%
TRANSFERS TO OTHER FUNDS/UNITS	91,400	91,400	83,100	96,900	13,800	16.61%
TOTAL EXPENSES & TRANSFERS	1,873,200	2,177,046	1,986,000	1,960,100	(25,900)	-1.30%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,523,200	1,915,675	1,623,200	1,573,200	(50,000)	-3.08%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,523,200	1,915,675	1,623,200	1,573,200	(50,000)	-3.08%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	10,583	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	10,583	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	1,599,169	12,800	24,100	11,300	88.28%
TOTAL REVENUE & TRANSFERS	1,523,200	3,525,427	1,636,000	1,597,300	(38,700)	-2.37%
Expenditures Per Capita	\$2.74	\$3.18	\$2.87	\$2.83	\$(0.04)	-1.39%

61 Municipal Auditorium - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Municipal Auditorium 60161										
Administrative Services Officer 2	OR01	07243	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 3	OR03	07244	2	2.00	2	2.00	2	2.00	0	0.00
Auditorium Manager	DP01	00660	1	1.00	1	1.00	1	1.00	0	0.00
Building Maintenance Mechanic	TG08	02220	2	2.00	2	2.00	2	2.00	0	0.00
Building Maintenance Supervisor	TS11	07256	1	1.00	1	1.00	1	1.00	0	0.00
Event Set Up Leader	TL07	06075	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			9	9.00	9	9.00	9	9.00	0	0.00
Department Totals			9	9.00	9	9.00	9	9.00	0	0.00

64 Metro Sports Authority - At a Glance

Mission The Mission of the Sports Authority is to acquire, improve, repair, operate and maintain professional sports facilities and their surrounding campuses in Metro Davidson County, within the provisions of governing contracts.

Budget Summary

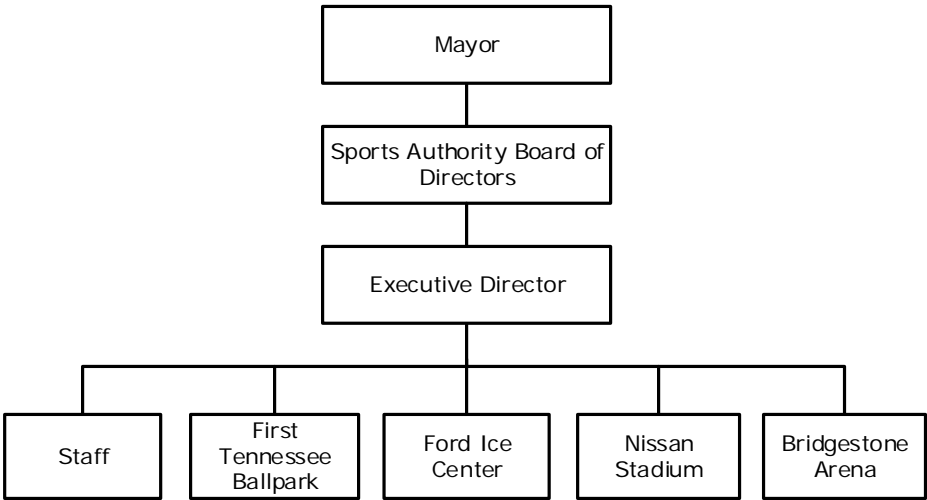
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 859,100	\$ 843,200	\$ 858,100
Special Purpose Fund	871,500	843,200	858,100
Total Expenditures and Transfers	\$ 1,730,600	\$ 1,686,400	\$ 1,716,200
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	859,100	843,200	876,900
Other Program Revenue	0	0	0
Total Program Revenue	\$ 859,100	\$ 843,200	\$ 876,900
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	0
Total Revenues and Transfers	\$ 859,100	\$ 843,200	\$ 876,900
Expenditures Per Capita	\$ 2.53	\$ 2.44	\$ 2.48

Positions Total Budgeted Positions 3 3 4

Contacts Executive Director: Monica Clayton-Fawknottson email: monica.fawknottson@nashville.gov
730 Second Avenue South, Suite 103 37210 Phone: 615-880-1021

64 Metro Sports Authority - At a Glance

Organizational Structure



Please Note: The Sports Authority will add both the Bellevue Ford Ice Center and the MLS Stadium to its Organizational Chart during FY20.

Programs

Administrative

Non-allocated Financial Transactions

Facilities Management

Facilities Management

64 Metro Sports Authority - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Finance Manager			
Additional staff	SPF**	0 1.00 FTE	Additional staff to help oversee the agency's financial matters. No fiscal impact on the operating budget as the position will be funded by the arena revenue fund
Non-allocated Financial Transactions			
Internal Service Charges*	SPF	\$3,500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	SPF	\$11,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
General Services District Total		\$0	
Special Purpose Funds Total		\$14,900 1.00 FTE	
TOTAL		\$14,900 1.00 FTE	

* See Internal Service Charges section for details.

** SPF – Special Purpose Funds

*** This department/agency has a FY20 GSD savings target of (\$22,300), which is not included in this total.

64 Metro Sports Authority - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	859,100	859,100	843,200	858,100	14,900	1.77%
TOTAL OTHER SERVICES	859,100	859,100	843,200	858,100	14,900	1.77%
TOTAL OPERATING EXPENSES	859,100	859,100	843,200	858,100	14,900	1.77%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	859,100	859,100	843,200	858,100	14,900	1.77%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$1.26	\$1.26	\$1.22	\$1.24	\$0.02	1.64%

64 Metro Sports Authority - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	294,500	274,195	300,400	311,800	11,400	3.79%
OTHER SERVICES:						
Utilities	39,100	30,769	39,100	39,100	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	3,100	2,639	4,000	4,000	0	0.00%
Communications	5,300	6,940	4,600	4,600	0	0.00%
Repairs & Maintenance Services	200	0	0	0	0	0.00%
Internal Service Fees	21,700	21,595	22,200	25,700	3,500	15.77%
Other Expenses	507,600	508,728	472,900	472,900	0	0.00%
TOTAL OTHER SERVICES	577,000	570,671	542,800	546,300	3,500	0.64%
TOTAL OPERATING EXPENSES	871,500	844,866	843,200	858,100	14,900	1.77%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	871,500	844,866	843,200	858,100	14,900	1.77%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	859,100	871,450	843,200	876,900	33,700	4.00%
Other Program Revenue	0	1,082	0	0	0	0.00%
TOTAL PROGRAM REVENUE	859,100	872,532	843,200	876,900	33,700	4.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	859,100	872,532	843,200	876,900	33,700	4.00%
Expenditures Per Capita	\$1.27	\$1.23	\$1.22	\$1.24	\$0.02	1.64%

64 Metro Sports Authority - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
SPA Sports Authority - CU 60008										
Administrative Services Officer 2	OR01	07243	2	2.00	2	2.00	2	2.00	0	0.00
Finance Mgr	OR09	06232	0	0.00	0	0.00	1	1.00	1	1.00
Sports Authority Exec Director	NS	07971	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			3	3.00	3	3.00	4	4.00	1	1.00
Department Totals			3	3.00	3	3.00	4	4.00	1	1.00

60 Farmers' Market - At a Glance

Mission The mission of the Farmers' Market is to provide retail space, promotion and training to farmers, food producers and retail entrepreneurs and serve as a catalyst for a healthy, community – based food system.

Budget Summary

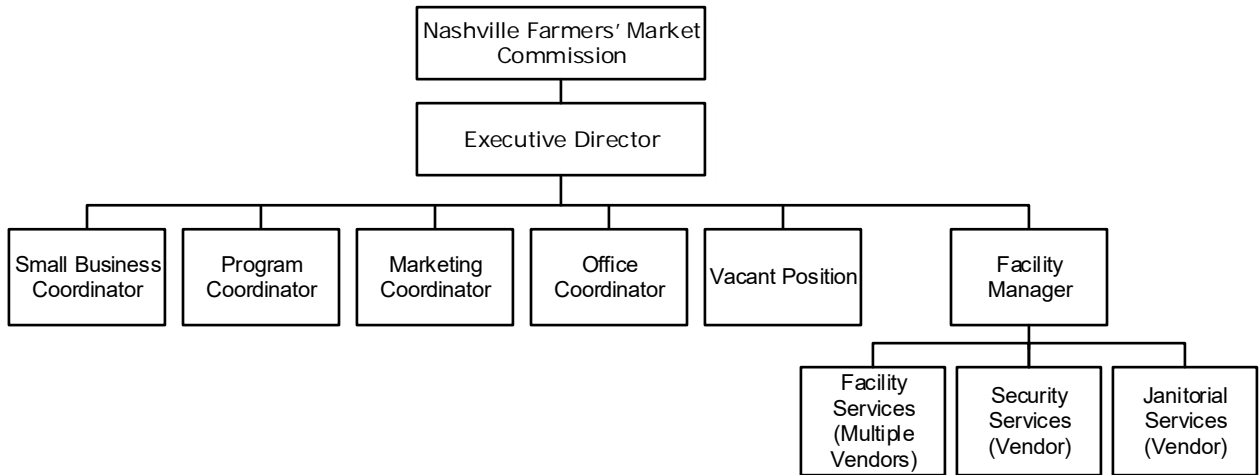
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
Special Purpose Fund	\$ 1,952,700	\$ 1,952,700	\$ 2,052,300
Total Expenditures and Transfers	\$ 1,952,700	\$ 1,952,700	\$ 2,052,300
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,237,000	\$ 1,237,000	\$ 1,325,500
Other Governments and Agencies	1,000	1,000	1,000
Other Program Revenue	0	0	0
Total Program Revenue	\$ 1,238,000	\$ 1,238,000	\$ 1,326,500
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	543,800
Total Revenues and Transfers	\$ 1,238,000	\$ 1,326,500	\$ 2,052,300
Expenditures Per Capita	\$ 2.85	\$ 2.82	\$ 2.96

Positions Total Budgeted Positions 8 8 8

Contacts Executive Director: Tasha Kennard email: tasha.kennard@nashville.gov
900 Rosa L. Parks Blvd. 37208 Phone: 615-880-2001

60 Farmers' Market - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Facility Management

Facility Management

Marketing Service

Marketing Service

60 Farmers' Market - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Administrative Operations	SPF**	\$80,900	Administrative expenses required to continue operations
Various Expenses			
Non-allocated Financial Transactions			
Insurance Billings	SPF	100	No impact on performance. Represents direct charges to department for insurance costs
IOD	SPF	(300)	Charges that fund medical payments for employees who are injured in line of duty
LOCAP Adjustment	SPF	18,900	No impact on performance
Special Purpose Funds Total		\$99,600	
TOTAL		\$99,600	

** SPF – Special Purpose Funds

60 Farmers' Market - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	569,400	388,160	569,400	589,000	19,600	3.44%
OTHER SERVICES:						
Utilities	268,400	313,152	268,400	343,400	75,000	27.94%
Professional & Purchased Services	607,700	834,283	601,400	651,400	50,000	8.31%
Travel, Tuition, and Dues	7,300	3,118	7,300	7,500	200	2.74%
Communications	90,600	78,122	90,600	84,500	(6,100)	-6.73%
Repairs & Maintenance Services	178,600	133,056	179,700	179,700	0	0.00%
Internal Service Fees	43,600	28,207	42,500	42,500	0	0.00%
Other Expenses	99,500	329,292	99,800	41,800	(58,000)	-58.12%
TOTAL OTHER SERVICES	1,295,700	1,719,230	1,289,700	1,350,800	61,100	4.74%
TOTAL OPERATING EXPENSES	1,865,100	2,107,390	1,859,100	1,939,800	80,700	4.34%
TRANSFERS TO OTHER FUNDS/UNITS	87,600	87,600	93,600	112,500	18,900	20.19%
TOTAL EXPENSES & TRANSFERS	1,952,700	2,194,990	1,952,700	2,052,300	99,600	5.10%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,237,000	1,084,376	1,310,500	1,462,500	152,000	11.60%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	1,000	0	1,000	1,000	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	12,340	15,000	45,000	30,000	200.00%
TOTAL PROGRAM REVENUE	1,238,000	1,096,716	1,326,500	1,508,500	182,000	13.72%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	556,528	0	543,800	543,800	0.00%
TOTAL REVENUE & TRANSFERS	1,238,000	1,653,244	1,326,500	2,052,300	725,800	54.72%
Expenditures Per Capita	\$2.85	\$3.21	\$2.82	\$2.96	\$0.14	4.96%

60 Farmers' Market - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Farmers Market 60152										
Administrative Services Officer 1	ST06	02660	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 2	OR01	07243	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 4	OR05	07245	1	1.00	1	1.00	1	1.00	0	0.00
Dir Of Farm Mkt		07112	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	ST06	10122	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-Time/Temporary		09020	1	0.48	1	0.48	1	0.48	0	0.00
Special Programs Coordinator	ST10	05923	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			8	7.48	8	7.48	8	7.48	0	0.00

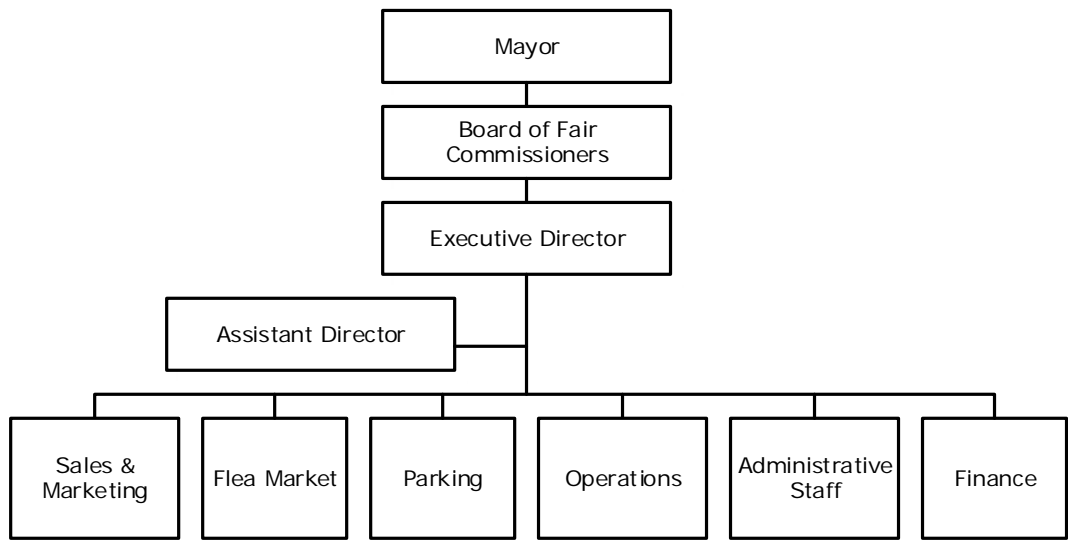
Department Totals	8	7.48	8	7.48	8	7.48	0	0.00
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62 Board of Fair Commissioners - At a Glance

Mission	The mission of the Board of Fair Commissioners is to provide multipurpose venues for a variety of events that serve the interests of the citizens of Nashville and visitors to the city of Nashville. This includes public and private events that showcase consumer products, education, commerce, entertainment, agriculture, technology and industry.		
Budget Summary			
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
Special Purpose Fund	\$ 3,453,400	\$ 3,290,300	\$ 3,297,400
Total Expenditures and Transfers	<u>\$ 3,453,400</u>	<u>\$ 3,290,300</u>	<u>\$ 3,297,400</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 3,032,200	\$ 3,032,200	\$ 3,297,400
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 3,032,200	\$ 3,032,200	\$ 3,297,400
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	300,000	0
Total Revenues and Transfers	<u>\$ 3,032,200</u>	<u>\$ 3,332,200</u>	<u>\$ 3,297,400</u>
Expenditures Per Capita	\$ 5.05	\$ 4.76	\$ 4.76
Positions	Total Budgeted Positions	120	119
Contacts	Director: Laura Womack email: laura.womack@nashville.gov 500 Wedgewood Avenue Post Office Box 40208 37204 Phone: 615-862-8980		

62 Board of Fair Commissioners - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Corporate Sales

Corporate Sales

62 Board of Fair Commissioners - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Administrative Operations			
Various Expenses	SPF**	(\$28,100)	Expense adjustment based on anticipated revenue
Non-allocated Financial Transactions			
Insurance Billings	SPF	200	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	12,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	35,600	No impact on performance
IOD Charges	SPF	(12,600)	Reduction in charges that fund medical payments for employees who are injured in line-of-duty
Special Purpose Funds Total		\$7,100	
TOTAL		\$7,100	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

62 Board of Fair Commissioners - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,557,600	1,556,242	1,557,600	1,568,500	10,900	0.70%
OTHER SERVICES:						
Utilities	729,700	777,894	647,200	667,200	20,000	3.09%
Professional & Purchased Services	352,100	357,922	294,600	283,700	(10,900)	-3.70%
Travel, Tuition, and Dues	700	907	700	700	0	0.00%
Communications	70,000	95,660	70,000	85,500	15,500	22.14%
Repairs & Maintenance Services	173,600	117,474	194,800	122,500	(72,300)	-37.11%
Internal Service Fees	74,900	74,900	78,600	90,600	12,000	15.27%
Other Expenses	253,300	732,710	253,300	249,600	(3,700)	-1.46%
TOTAL OTHER SERVICES	1,654,300	2,157,467	1,539,200	1,499,800	(39,400)	-2.56%
TOTAL OPERATING EXPENSES	3,211,900	3,713,709	3,096,800	3,068,300	(28,500)	-0.92%
TRANSFERS TO OTHER FUNDS/UNITS	241,500	241,500	193,500	229,100	35,600	18.40%
TOTAL EXPENSES & TRANSFERS	3,453,400	3,955,209	3,290,300	3,297,400	7,100	0.22%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	3,032,200	3,018,780	3,032,200	3,297,400	265,200	8.75%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	3,032,200	3,018,780	3,032,200	3,297,400	265,200	8.75%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	1,398,188	300,000	0	(300,000)	-100.00%
TOTAL REVENUE & TRANSFERS	3,032,200	4,416,968	3,332,200	3,297,400	(34,800)	-1.04%
Expenditures Per Capita	\$5.05	\$5.78	\$4.76	\$4.76	\$0.00	0.00%

62 Board of Fair Commissioners - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
State Fair 60156										
Administrative Specialist	ST11	07720	1	1.00	1	1.00	1	1.00	0	0.00
Building Maintenance Leader	TG06	07255	1	1.00	1	1.00	1	1.00	0	0.00
Building Maintenance Superintendent	TS13	00842	1	1.00	1	1.00	1	1.00	0	0.00
Fair Director	DP01	01980	1	1.00	1	1.00	1	1.00	0	0.00
Finance Administrator	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Maintenance & Repair Leader	TL09	10847	1	1.00	1	1.00	1	1.00	0	0.00
Maintenance & Repair Worker	TG05	10848	8	8.00	8	8.00	8	8.00	0	0.00
Office Support Manager	ST09	10119	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep 1	ST04	10120	3	2.42	3	2.42	3	2.42	0	0.00
Office Support Rep 3	ST06	10122	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Specialist 1	ST07	10123	2	1.48	2	1.48	2	1.48	0	0.00
Program Manager 1	OR04	07376	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 2	OR05	07377	0	0.00	1	0.00	1	0.00	0	0.00
Program Specialist 2	ST08	07379	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary		09020	96	6.15	96	6.15	96	6.15	0	0.00
Special Projects Manager	OR11	07762	1	0.48	0	0.00	0	0.00	0	0.00
Total Positions & FTEs			120	28.53	119	27.05	119	27.05	0	0.00
Department Totals			120	28.53	119	27.05	119	27.05	0	0.00

60271 Convention Center Authority - At a Glance

Mission		The mission of the Music City Center is to create significant economic benefits for the citizens of the greater Nashville region by attracting local and national events while focusing on community inclusion, sustainability, and exceptional customer service delivered by our talented team members.		
Budget Summary				
		2017-18	2018-19	2019-20
Expenditures and Transfers:				
Special Purpose Fund		\$ 38,417,800	\$ 39,133,200	\$ 42,822,100
Total Expenditures and Transfers		<u>\$ 38,417,800</u>	<u>\$ 39,133,200</u>	<u>\$ 42,822,100</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$ 35,449,100	\$ 39,180,400	\$ 44,237,900	
Other Governments and Agencies	0	0	0	
Other Program Revenue	0	0	0	
Total Program Revenue	<u>\$ 35,449,100</u>	<u>\$ 39,180,400</u>	<u>\$ 44,237,900</u>	
Non-program Revenue	\$ 0	\$ 0	\$ 0	
Transfers From Other Funds and Units	2,968,700	0	0	
Total Revenues and Transfers	<u>\$ 38,417,800</u>	<u>\$ 39,180,400</u>	<u>\$ 44,237,900</u>	
Expenditures Per Capita	\$ 56.13	\$ 56.61	\$ 61.95	
Positions				
Total Budgeted Positions	520	589	589	
Contacts				
CEO: Charles Starks	email: charles.starks@nashvillemcc.com			
Director of Finance & Administration: Heidi Runion	email: heidi.runion@nashvillemcc.com			
Music City Center, 201 Fifth Avenue S. 37203		Phone: 615-401-1400		

This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council. Budgets shown include gross expense and revenue for food and beverage operations.

Overview

Located in the heart of downtown sits the award-winning Music City Center, offering personalized customer service and easy accessibility. The 2.1 million square foot building sits just south of Broadway between 5th Avenue and 8th Avenue and features over 350,000 square feet of exhibit hall space with 32 loading docks to provide easy access for convention planners. The LEED Gold certified facility includes the 57,500 square foot Karl F. Dean Grand Ballroom, the largest grand ballroom in the state, along with the 18,000 square foot Davidson Ballroom. It also offers 90,000 square feet of meeting space, over 100 pieces of public art and a three-level parking garage with the capacity to hold 1,800 cars. At its tallest point, the building is 150 feet high and overlooks the Country Music Hall of Fame and Bridgestone Arena.

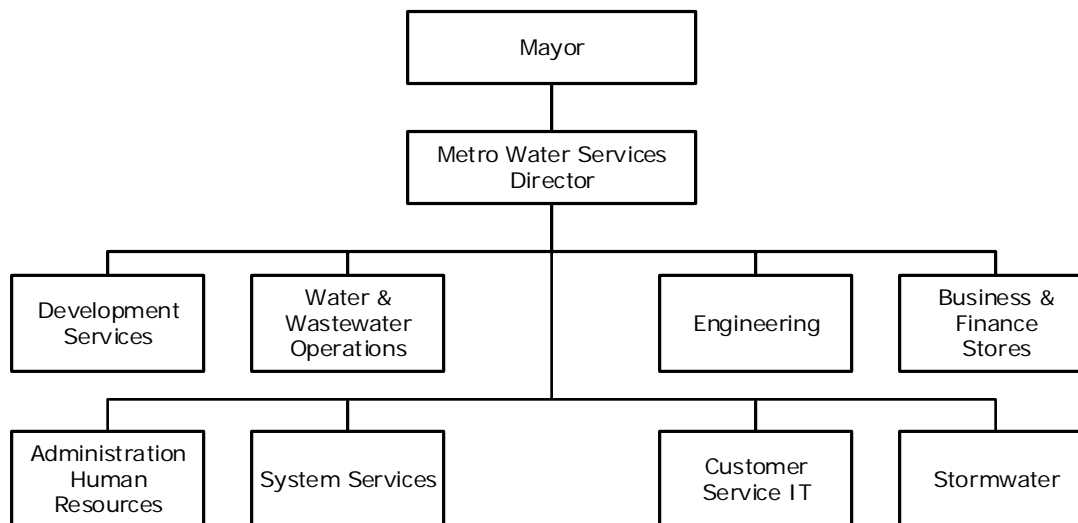
Music City Center embraces the local community as it attracts meetings and conventions to Nashville. During the first four years of operation, it saw record attendance, tourist traffic, tax revenue and hotel occupancy and since opening in May 2013, has generated over \$2.05 billion in direct economic impact. With the ability to compete for about 75-80 percent of nation's convention market, Music City Center can ensure ongoing success as it continues to attract business and convention travelers to Nashville.

65 Water & Sewer Services Fund - At a Glance

Mission	We supply, treat, manage, and protect our water resources in a sustainable manner for the benefit of all who live, work and play in our community.		
Budget Summary	2017-18	2018-19	2019-20
Expenditures and Transfers:			
Water & Sewer Operating	\$ 128,411,200	\$ 129,576,200	\$ 130,400,200
Water & Sewer Debt	69,614,600	79,024,600	78,360,900
Operating Reserve	369,400	46,600	33,000
Water & Sewer Extension	35,733,800	27,781,500	29,086,400
Stormwater Fund	34,622,200	24,170,600	24,936,000
Stormwater Revenue	0	34,275,000	34,652,000
Total Expenditures and Transfers	\$ 268,751,200	\$ 294,874,500	\$ 297,468,500
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 54,708,200	\$ 54,361,000	\$ 54,232,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 54,708,200	\$ 54,361,000	\$ 54,232,000
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	214,043,000	240,513,500	243,236,500
Total Revenues and Transfers	\$ 268,751,200	\$ 294,874,500	\$ 297,468,500
Expenditures Per Capita	\$ 392.68	\$ 426.59	\$ 429.50
Positions	Total Budgeted Positions		
	822	842	842
Contacts	Director: Scott Potter email: scott.potter@nashville.gov Financial Manager: Amanda Deaton-Moyer email: amanda.deaton-moyer@nashville.gov 1600 2 nd Avenue North 37208 Phone: 615-862-4505		

65 Water & Sewer Services Fund - At a Glance

Organizational Structure



Programs

Administration

Executive Leadership
Finance
Human Resources
IT Applications Support
Non-allocated Financial Transactions
Operations Administration
Procurement

Customer Service

Billing and Collections
Field Activities
Lobby and Cash
Meter Reading
Phone Center

Distribution and Collection

Planning
Sewer Maintenance
Water Maintenance

Engineering

Contract Administration
Design and Development Review
Inspection
System Improvements and Planning

Stormwater

Development Review and Permitting
Master Planning
Remedial Maintenance
Routine Maintenance
Water Quality

Wastewater Operations

Collection Facilities Operations and Maintenance
Laboratory Compliance
Plant Maintenance
Security
Wastewater Treatment Plant Operation

Water Operations

Distribution Facilities Operations and Maintenance
Laboratory Compliance
Plant Maintenance
Security
Water Treatment Plant Operation

65 Water & Sewer Services Fund - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Stormwater Improvement			
Debt Service Increase	SPF**	\$750,000	Supports increased debt service payments associated with Stormwater projects
Water & Sewer Operations Improvement			
New Substation Fuel	SPF	154,000	Supports fuel requirements for new substation
Stormwater Operations			
Administrative Expenses	SPF	15,400	Continue to deliver wastewater treatment and water distribution management
Water & Sewer Operations			
Administrative Expenses	SPF	670,000	Supports annual chemical and software contracts increase and continues to deliver wastewater treatment and water distribution management
Water & Sewer Operations Fund Total		\$824,000	
Stormwater Operations Fund Total		\$765,400	
Extension & Replacement Fund Total		\$1,304,900	
Debt Service Fund Total		\$(663,700)	
Operating Reserve Fund Total		\$(13,600)	
Stormwater Revenue Fund Total		\$377,000	
TOTAL Special Purpose Funds		\$2,594,000	

** SPF – Special Purpose Funds

65 Water & Sewer Services Fund - Financial

W & S Operating Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	50,026,200	46,458,580	50,699,500	50,970,700	271,200	0.53%
OTHER SERVICES:						
Utilities	21,424,400	21,371,279	21,870,600	21,089,600	(781,000)	-3.57%
Professional & Purchased Services	7,408,600	7,054,753	8,074,400	8,131,200	56,800	0.70%
Travel, Tuition, and Dues	473,500	345,343	509,900	490,900	(19,000)	-3.73%
Communications	1,796,100	1,938,656	1,905,400	1,908,700	3,300	0.17%
Repairs & Maintenance Services	9,890,100	9,481,134	8,733,600	8,434,700	(298,900)	-3.42%
Internal Service Fees	4,577,800	4,283,421	4,036,500	4,723,100	686,600	17.01%
Other Expenses	20,804,100	20,007,797	21,619,100	22,318,600	699,500	3.24%
TOTAL OTHER SERVICES	66,374,600	64,482,383	66,749,500	67,096,800	347,300	0.52%
TOTAL OPERATING EXPENSES	116,400,800	110,940,963	117,449,000	118,067,500	618,500	0.53%
TRANSFERS TO OTHER FUNDS/UNITS	12,010,400	11,110,513	12,127,200	12,332,700	205,500	1.69%
TOTAL EXPENSES & TRANSFERS	128,411,200	122,051,476	129,576,200	130,400,200	824,000	0.64%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	128,411,200	128,411,200	129,576,200	130,400,200	824,000	0.64%
TOTAL REVENUE & TRANSFERS	128,411,200	128,411,200	129,576,200	130,400,200	824,000	0.64%
Expenditures Per Capita	\$187.62	\$178.33	\$187.45	\$188.28	\$0.83	0.44%

65 Water & Sewer Services Fund - Financial

W & S Debt Service Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	69,614,600	38,744,128	79,024,600	78,360,900	(663,700)	-0.84%
TOTAL OTHER SERVICES	69,614,600	38,744,128	79,024,600	78,360,900	(663,700)	-0.84%
TOTAL OPERATING EXPENSES	69,614,600	38,744,128	79,024,600	78,360,900	(663,700)	-0.84%
TRANSFERS TO OTHER FUNDS/UNITS	0	292,878,663	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	69,614,600	331,622,791	79,024,600	78,360,900	(663,700)	-0.84%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	149,416	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	149,416	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	69,614,600	111,560,552	79,024,600	78,360,900	(663,700)	-0.84%
TOTAL REVENUE & TRANSFERS	69,614,600	111,709,968	79,024,600	78,360,900	(663,700)	-0.84%
Expenditures Per Capita	\$101.71	\$484.54	\$114.32	\$113.14	(\$1.18)	-1.03%

65 Water & Sewer Services Fund - Financial

W & S Extension and Replacement Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	9,910,700	10,178,950	9,910,700	9,910,700	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	108,863	0	0	0	0.00%
Travel, Tuition, and Dues	0	3,025	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	19,529	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	20,823,100	70,493,179	12,870,800	14,175,700	1,304,900	10.14%
TOTAL OTHER SERVICES	20,823,100	70,624,596	12,870,800	14,175,700	1,304,900	10.14%
TOTAL OPERATING EXPENSES	30,733,800	80,803,546	22,781,500	24,086,400	1,304,900	5.73%
TRANSFERS TO OTHER FUNDS/UNITS	5,000,000	40,774,074	5,000,000	5,000,000	0	0.00%
TOTAL EXPENSES & TRANSFERS	35,733,800	121,577,620	27,781,500	29,086,400	1,304,900	4.70%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	20,086,000	18,901,182	20,086,000	19,580,000	(506,000)	-2.52%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	20,086,000	18,901,182	20,086,000	19,580,000	(506,000)	-2.52%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	15,647,800	162,433,292	7,695,500	9,506,400	1,810,900	23.53%
TOTAL REVENUE & TRANSFERS	35,733,800	181,334,474	27,781,500	29,086,400	1,304,900	4.70%
Expenditures Per Capita	\$52.21	\$177.64	\$40.19	\$42.00	\$1.81	4.50%

65 Water & Sewer Services Fund - Financial

W & S Operating Reserve Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	369,400	0	46,600	33,000	(13,600)	-29.18%
Other Expenses	0	0	0	0	0	0.00%
TOTAL OTHER SERVICES	369,400	0	46,600	33,000	(13,600)	-29.18%
TOTAL OPERATING EXPENSES	369,400	0	46,600	33,000	(13,600)	-29.18%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	369,400	0	46,600	33,000	(13,600)	-29.18%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	369,400	369,372	46,600	33,000	(13,600)	-29.18%
TOTAL REVENUE & TRANSFERS	369,400	369,372	46,600	33,000	(13,600)	-29.18%
Expenditures Per Capita	\$0.54	\$0.00	\$0.07	\$0.05	(\$0.02)	-28.57%

65 Water & Sewer Services Fund - Financial

Stormwater Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	8,064,100	7,271,356	8,625,800	8,625,800	0	0.00%
OTHER SERVICES:						
Utilities	101,800	51,706	101,500	101,500	0	0.00%
Professional & Purchased Services	3,019,800	2,640,235	3,456,900	3,407,000	(49,900)	-1.44%
Travel, Tuition, and Dues	35,900	37,085	45,100	45,100	0	0.00%
Communications	217,600	170,847	244,100	244,100	0	0.00%
Repairs & Maintenance Services	3,814,800	4,132,842	5,350,400	5,350,400	0	0.00%
Internal Service Fees	530,900	469,855	567,800	567,800	0	0.00%
Other Expenses	11,549,500	596,816	924,800	924,800	0	0.00%
TOTAL OTHER SERVICES	19,270,300	8,099,386	10,690,600	10,640,700	(49,900)	-0.47%
TOTAL OPERATING EXPENSES	27,334,400	15,370,742	19,316,400	19,266,500	(49,900)	-0.26%
TRANSFERS TO OTHER FUNDS/UNITS	7,287,800	6,028,366	4,854,200	5,669,500	815,300	16.80%
TOTAL EXPENSES & TRANSFERS	34,622,200	21,399,108	24,170,600	24,936,000	765,400	3.17%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	34,622,200	(1,513,348)	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	187,170	0	0	0	0.00%
TOTAL PROGRAM REVENUE	34,622,200	(1,326,178)	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	5,589,721	24,170,600	24,936,000	765,400	3.17%
TOTAL REVENUE & TRANSFERS	34,622,200	4,263,543	24,170,600	24,936,000	765,400	3.17%
Expenditures Per Capita	\$50.59	\$31.27	\$34.97	\$36.00	\$1.03	2.95%

65 Water & Sewer Services Fund - Financial

Stormwater Revenue Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	8,000,000	8,000,000	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	2,104,400	2,481,400	377,000	17.91%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	575,429	0	0	0	0.00%
TOTAL OTHER SERVICES	0	575,429	2,104,400	2,481,400	377,000	17.91%
TOTAL OPERATING EXPENSES	0	575,429	10,104,400	10,481,400	377,000	3.73%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	24,170,600	24,170,600	0	0.00%
TOTAL EXPENSES & TRANSFERS	0	575,429	34,275,000	34,652,000	377,000	1.10%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	34,423,825	34,275,000	34,652,000	377,000	1.10%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	34,423,825	34,275,000	34,652,000	377,000	1.10%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	(5,589,721)	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	28,834,104	34,275,000	34,652,000	377,000	1.10%
Expenditures Per Capita	\$0.00	\$0.84	\$49.58	\$50.03	\$0.45	0.91%

65 Water & Sewer Services Fund - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
W&S Operating 67331										
Admin Asst	ST09	07241	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Mgr	OR07	07242	7	7.00	7	7.00	7	7.00	0	0.00
Admin Svcs Officer 2	OR01	07243	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 3	OR03	07244	6	6.00	6	6.00	6	6.00	0	0.00
Admin Svcs Officer 4	OR05	07245	7	7.00	7	7.00	7	7.00	0	0.00
Application Tech 1	ST07	10100	5	5.00	5	5.00	5	5.00	0	0.00
Application Tech 2	ST08	10102	3	3.00	3	3.00	3	3.00	0	0.00
Application Tech 3	ST09	10103	9	9.00	9	9.00	9	9.00	0	0.00
Bldg Maint Leader	TG06	07255	1	1.00	1	1.00	1	1.00	0	0.00
CAD/GIS Analyst 2	ST10	07730	4	4.00	4	4.00	4	4.00	0	0.00
Compliance Inspector 2	ST09	07731	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 3	ST10	07732	1	1.00	1	1.00	1	1.00	0	0.00
Cust Svc Asst Mgr	OR05	06233	5	4.00	5	4.00	5	4.00	0	0.00
Cust Svc Supv	ST11	06598	9	9.00	9	9.00	9	9.00	0	0.00
Custodian	TG05	10832	1	1.00	1	1.00	1	1.00	0	0.00
Customer Service Field Rep	ST07	10833	21	21.00	21	21.00	21	21.00	0	0.00
Customer Service Field Rep Sen	ST08	10834	18	18.00	18	18.00	18	18.00	0	0.00
Engineer 1	OR06	07294	1	1.00	1	1.00	1	1.00	0	0.00
Engineer 2	OR07	07295	14	14.00	14	14.00	14	14.00	0	0.00
Engineer 3	OR09	06606	13	13.00	13	13.00	13	13.00	0	0.00
Engineer In Training	OR05	07296	13	13.00	13	13.00	13	13.00	0	0.00
Engineer Technician	ST08	10835	4	4.00	4	4.00	4	4.00	0	0.00
Engineer Technician Senior	ST10	10836	36	36.00	36	36.00	36	36.00	0	0.00
Envir Compliance Officer 2	OR03	07742	4	4.00	4	4.00	4	4.00	0	0.00
Envir Compliance Officer 3	OR05	07743	1	1.00	1	1.00	1	1.00	0	0.00
Envir Laboratory Mgr	OR07	03750	3	3.00	3	3.00	3	3.00	0	0.00
Environmental Lab Supt	OR09	10468	2	2.00	2	2.00	2	2.00	0	0.00
Equip & Supply Clerk 3	ST07	03027	1	1.00	1	1.00	1	1.00	0	0.00
Equip Mechanic	TG11	01880	2	2.00	2	2.00	2	2.00	0	0.00
Equipment Operator	TG07	10837	11	11.00	11	11.00	11	11.00	0	0.00
Equipment Operator Senior	TG08	10838	11	11.00	11	11.00	11	11.00	0	0.00
Equipment Servicer	TG07	07304	2	2.00	2	2.00	2	2.00	0	0.00
Finance Admin	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	2	2.00	2	2.00	2	2.00	0	0.00
Finance Officer 3	OR05	10152	5	5.00	5	5.00	5	5.00	0	0.00
Human Resources Analyst 1	OR01	02730	2	2.00	2	2.00	2	2.00	0	0.00
Human Resources Analyst 3	OR05	06874	2	2.00	2	2.00	2	2.00	0	0.00
Human Resources Manager	OR09	06531	1	1.00	1	1.00	1	1.00	0	0.00
Indust Electrician 1	TG12	06224	13	13.00	13	13.00	13	13.00	0	0.00
Indust Electrician 2	TL12	06225	4	4.00	4	4.00	4	4.00	0	0.00
Indust Electronics Tech 1	TG13	06176	4	4.00	4	4.00	4	4.00	0	0.00

65 Water & Sewer Services Fund - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Indust Electronics Tech 2	TL13	06195	3	3.00	3	3.00	3	3.00	0	0.00
Indust Maint Supv 1	TS12	07317	10	10.00	10	10.00	10	10.00	0	0.00
Indust Maint Supv 2	TS14	07786	23	23.00	23	23.00	23	23.00	0	0.00
Indust Mechanic 1	TG11	06184	19	19.00	19	19.00	19	19.00	0	0.00
Indust Mechanic 2	TL11	06178	10	10.00	10	10.00	10	10.00	0	0.00
Indust Tech Master	TL14	07787	47	47.00	47	47.00	47	47.00	0	0.00
Info Systems App Analyst 3	OR05	07783	9	9.00	9	9.00	9	9.00	0	0.00
Info Systems Div Mgr	OR10	07318	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems Mgr	OR09	07782	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 1	OR07	07234	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Rep 2	ST05	10121	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	ST06	10122	21	21.00	21	21.00	21	21.00	0	0.00
Office Support Spec 1	ST07	10123	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Spec 2	ST08	10124	29	29.00	29	29.00	29	29.00	0	0.00
Plumber	TG11	03610	11	11.00	11	11.00	11	11.00	0	0.00
Program Spec 3	ST10	07380	1	1.00	1	1.00	1	1.00	0	0.00
Public Information Rep	ST10	07384	1	1.00	1	1.00	1	1.00	0	0.00
Safety Insp 2	ST10	10156	1	1.00	1	1.00	1	1.00	0	0.00
Security Officer Coord	ST09	07798	1	1.00	1	1.00	1	1.00	0	0.00
Service Rep 2	ST07	10163	15	15.00	15	15.00	15	15.00	0	0.00
Skilled Craft Worker 2	TG10	07799	1	1.00	1	1.00	1	1.00	0	0.00
Special Asst To The Dir	OR07	05945	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	OR11	07762	2	2.00	2	2.00	2	2.00	0	0.00
System Svcs Asst Mgr	OR07	07406	2	2.00	2	2.00	2	2.00	0	0.00
Technical Specialist 1	OR04	07756	12	12.00	12	12.00	12	12.00	0	0.00
Technical Specialist 2	OR06	07757	8	8.00	8	8.00	8	8.00	0	0.00
Treatment Plant Asst Mgr	OR05	07415	5	5.00	5	5.00	5	5.00	0	0.00
Treatment Plant Mgr	OR07	07416	7	7.00	7	7.00	7	7.00	0	0.00
Treatment Plant Shift Operator	OR09	06188	14	14.00	14	14.00	14	14.00	0	0.00
Treatment Plant Shift Supv	TS12	07803	17	17.00	17	17.00	17	17.00	0	0.00
Treatment Plant Tech 1	TG08	06229	29	29.00	29	29.00	29	29.00	0	0.00
Treatment Plant Tech 2	TG11	06186	45	45.00	45	45.00	45	45.00	0	0.00
Treatment Plant Tech 3	TL11	07802	8	8.00	8	8.00	8	8.00	0	0.00
Water Maint Leader 1	TL07	10167	8	8.00	8	8.00	8	8.00	0	0.00
Water Maint Leader 2	TL09	10168	25	25.00	25	25.00	25	25.00	0	0.00
Water Maint Supv	TS08	10169	9	9.00	9	9.00	9	9.00	0	0.00
Water Maintenance Tech Senior	TG07	10859	17	17.00	17	17.00	17	17.00	0	0.00
Water Maintenance Technician	TG05	10858	23	23.00	23	23.00	23	23.00	0	0.00
Water Quality Analyst 1	OR01	10464	7	7.00	7	7.00	7	7.00	0	0.00
Water Quality Analyst 2	OR03	10465	9	9.00	9	9.00	9	9.00	0	0.00
Water Quality Analyst 3	OR05	10466	4	4.00	4	4.00	4	4.00	0	0.00
Water Svcs security Manage	OR07	10486	1	1.00	1	1.00	1	1.00	0	0.00
Water Svcs Asst Dir	OR11	07420	9	9.00	9	9.00	9	9.00	0	0.00

65 Water & Sewer Services Fund - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2018 Budgeted</u>		<u>FY2019 Budgeted</u>		<u>FY2020 Budgeted</u>		<u>FY19-FY20 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Water Svcs Dir	DP03	01670	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			728	727.00	728	727.00	728	727.00	0	0.00
W&S SW Stormwater Operating 67431										
Admin Asst	ST09	07241	1	1.00	2	2.00	2	2.00	0	0.00
Admin Svcs Mgr	OR07	07242	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	OR03	07244	1	1.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	OR05	07245	2	2.00	2	2.00	2	2.00	0	0.00
CAD/GIS Analyst 2	ST10	07730	0	0.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 1	ST08	07731	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 2	ST09	07732	1	1.00	1	1.00	1	1.00	0	0.00
Engineer 1	OR06	07294	0	0.00	1	1.00	1	1.00	0	0.00
Engineer 2	OR07	07295	7	7.00	8	8.00	8	8.00	0	0.00
Engineer 3	OR09	06606	3	3.00	3	3.00	3	3.00	0	0.00
Engineer In Training	OR05	07296	4	4.00	4	4.00	4	4.00	0	0.00
Engineer Technician Senior	ST10	10836	10	10.00	10	10.00	10	10.00	0	0.00
Envir Compliance Officer 1	OR01	07741	4	4.00	6	6.00	6	6.00	0	0.00
Envir Compliance Officer 3	OR05	07743	3	3.00	3	3.00	3	3.00	0	0.00
Environmental Compliance Officer 2	OR03	07742	2	2.00	2	2.00	2	2.00	0	0.00
Equipment Operator	TG07	10837	7	7.00	10	10.00	10	10.00	0	0.00
Masonry Worker	TG09	03020	4	4.00	6	6.00	6	6.00	0	0.00
Office Support Mgr	ST09	10119	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	ST08	10124	9	9.00	9	9.00	9	9.00	0	0.00
Planner 1	OR05	06860	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 1	OR04	07376	1	1.00	1	1.00	1	1.00	0	0.00
System Svcs Mgr	OR09	06897	1	1.00	1	1.00	1	1.00	0	0.00
Technical Specialist 1	OR04	07756	2	2.00	2	2.00	2	2.00	0	0.00
Technical Specialist 2	OR06	07757	1	1.00	1	1.00	1	1.00	0	0.00
Water Maint Leader 2	TL09	10168	8	8.00	10	10.00	10	10.00	0	0.00
Water Maintenance Tech Senior	TG07	10859	7	7.00	7	7.00	7	7.00	0	0.00
Water Maintenance Technician	TG05	10858	11	11.00	17	17.00	17	17.00	0	0.00
Water Svcs Asst Dir	OR11	07420	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			94	94.00	114	114.00	114	114.00	0	0.00
Department Totals			822	821.00	842	841.00	842	841.00	0	0.00

66/67/69 Hospital Authority - At a Glance

Mission	To improve the health and wellness of Nashville by providing equitable access to coordinated patient-centered care, supporting tomorrow's caregivers, and translating science into clinical practice.		
Vision	To be the leader in exceptional community healthcare – One neighbor at a time.		
Budget Summary			
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund - Metro Subsidy	\$ 52,141,000	\$ 46,112,100	\$ 43,112,100
Total Expenditures and Transfers	\$ 52,141,000	\$ 46,112,100	\$ 43,112,100
Expenditures Per Capita	\$ 76.18	\$ 66.71	\$ 62.25
Positions			
Total Budgeted Positions – General	529	508	508
*Prior to any service reduction or eliminations, if required			
Contacts			
Board Chairman: Joel Sullivan	email: joel.sullivan@redcross.org		
Chief Executive Officer: Joseph Webb	email: joseph.webb@nashvilleha.org		
Chief Financial Officer: Bruce Naremore	email: bruce.naremore@nashvilleha.org		
1818 Albion Street 37208	Phone: 615-341-4491		

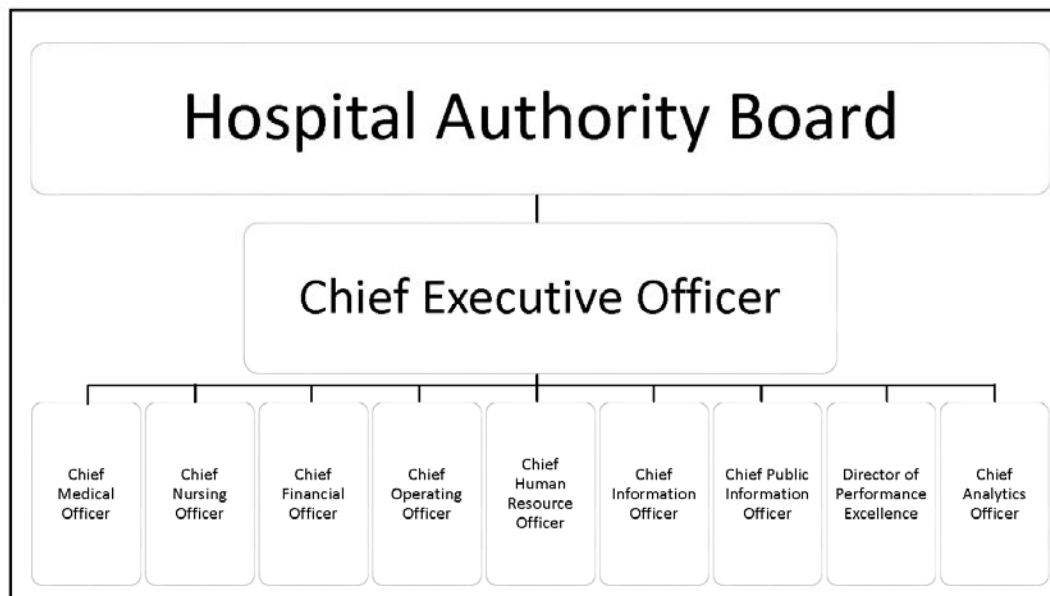
Since its inception as City Hospital in 1890, Nashville General Hospital (NGH) has been a stalwart advocate for the citizens of Nashville and Davidson County. Initially opened to serve desperately ill patients or those who could not care for themselves, NGH has grown into a multi-service, technologically-advanced facility that provides emergency services and acute care as well as ancillary and ambulatory services.

In 1998, the hospital was relocated to the campus of Meharry Medical College. Today, NGH is Joint Commission accredited and is the principal teaching hospital for Meharry clinical training. Meharry's students encounter a broad range of medical-surgical experiences and are involved in community outreach and screening programs designed to foster early detection, improved health, and better understanding of general health related issues among the most underserved residents of Metropolitan Nashville and Davidson County.

With annual emergency room visits exceeding 30,000, and inpatient admissions greater than 2,400, NGH is an engaged and trusted community partner dedicated to better health and wellness for all segments of the community.

66/67/69 Hospital Authority - At a Glance

Organizational Structure



Clinical Programs and Services

MEDICAL

Cardiology
Endocrinology
Gastroenterology
Hematology/Oncology
Infectious Diseases
Internal Medicine
Neurology
Nephrology
Pathology
Pulmonology
Rheumatology
Women's Services
Radiology

SURGICAL

Anesthesiology
Ear, Nose & Throat (ENT)
General Surgery
Ophthalmology
Orthopedics
Plastic Surgery
Urology
Vascular Surgery

AMBULATORY SERVICES

Outpatient Infusion Center
Same Day Surgery
The Clinics at NGH
Our Kids Center

Graduate Medical Education Programs

Medicine
Family Practice
OB/Gyn

Health Sciences Education

Radiologic Technology
Cardiographic Technician (EKG) Certification
Medical Imaging Preceptorship in CT & MRI
Advanced Placement Radiography
Certified Nursing Assistant Program (CNA)

75 Metro Action Commission - At a Glance

Mission		Metropolitan Action Commission changes people's lives, embodies a spirit of hope, improves communities and makes Nashville and Davidson County a better place to live. We care about the entire community and are dedicated to helping people help themselves and each other.		
Budget Summary		2017-18	2018-19	2019-20
Expenditures and Transfers:				
Special Purpose Fund		\$ 31,225,100	\$ 31,841,400	\$ 34,837,400
Total Expenditures and Transfers		<u>\$ 31,225,100</u>	<u>\$ 31,841,400</u>	<u>\$ 34,837,400</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees		\$ 188,200	\$ 170,400	\$ 243,000
Other Governments and Agencies		21,438,300	21,631,800	23,201,200
Other Program Revenue		0	51,500	51,500
Total Program Revenue		<u>\$ 21,626,500</u>	<u>\$ 21,853,700</u>	<u>\$ 23,495,700</u>
Non-program Revenue		\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units		9,551,600	9,987,700	11,342,000
Total Revenues and Transfers		<u>\$ 31,178,100</u>	<u>\$ 31,841,400</u>	<u>\$ 34,837,700</u>
Expenditures Per Capita		\$ 45.62	\$ 46.06	\$ 50.30
Positions				
Total Budgeted Positions		413	395	395
Contacts				
Director: Cynthia Croom		email: cynthia.croom@nashville.gov		
Chief Financial Officer: Robert Lee Wright		email: robert.wright@nashville.gov		
800 2nd Avenue North 37201		Phone: 615-862-8860		

75 Metro Action Commission - At a Glance

Organizational Structure



Programs

Administrative

Administration and Leasehold
Non-allocated Financial Transactions

Child and Family Development

Child Health and Wellness
Educational Child Development
Families and Communities as Partners
Nutrition Services

Community Empowerment

Community Advocacy

Community Partnership and Linkages

Service Coordination

Self-Sufficiency

Low-Income Home Energy and Emergency Assistance

75 Metro Action Commission - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Head Start Program			
Head Start Increase in Staffing Expense	SPF**	1,376,800	Increase in staffing expenses and changes in other program expenses, with limited impact on performance
Nutrition Services			
Summer Food Program	SPF	(50,100)	Decrease in groceries and changes in other program expenses, with limited impact on performance
Child and Adult Care Food Program (CACFP)	SPF	(79,000)	Decrease in staffing and related expenses, which are funded by a U.S. Department of Agriculture grant
Community Services			
Low Income Home Energy Assistance Program (LIHEAP)	SPF	720,000	Increase in care of persons and changes in other program expenses, with limited impact on performance
Community Services Block Grant (CSBG)	SPF	331,600	Increase in staffing related expenses, care of persons and changes in other program expenses, with limited impact on performance
Community Services Assistance Fund	SPF	(10,000)	Reduction in program budget for care of persons with limited impact on service delivery
Educational/Child Development Program			
Before and After Care Program Expenses	SPF	58,100	Budget adjustment to reflect additional certificates projected to be received during the year
Administration			
Increase in Transfer to Other Operating Funds	SPF	23,900	Increase in transfer to other MAC operating funds and miscellaneous account adjustments with limited impact on performance
Salary and Operational Expenses	SPF	135,000	Adjustments in various accounts to accommodate increased demand for services
Non-allocated Financial Transactions			
IOD Charges	SPF	(166,600)	Charges that fund medical payments for employees who are injured in line-of-duty
Insurance Billings	SPF	7,400	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	(58,500)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	SPF	707,400	Supports the hiring and retention of a qualified workforce
Special Purpose Funds Total		\$2,996,000	
TOTAL		\$2,996,000	

Total FY20 Operating Subsidy amount is \$5,474,900. See Administrative Section #01101204.

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

75 Metro Action Commission - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	16,274,500	15,562,047	16,417,600	17,870,200	1,452,600	8.85%
OTHER SERVICES:						
Utilities	302,400	332,866	300,700	381,100	80,400	26.74%
Professional & Purchased Services	6,452,300	4,834,998	6,340,500	7,192,300	851,800	13.43%
Travel, Tuition, and Dues	95,300	120,613	127,400	176,000	48,600	38.15%
Communications	230,800	187,004	234,700	206,300	(28,400)	-12.10%
Repairs & Maintenance Services	407,400	654,786	437,800	820,100	382,300	87.32%
Internal Service Fees	779,400	729,496	779,400	340,100	(439,300)	-56.36%
Other Expenses	1,983,200	2,045,584	2,293,400	2,286,700	(6,700)	-0.29%
TOTAL OTHER SERVICES	10,250,800	8,905,347	10,513,900	11,402,600	888,700	8.45%
TOTAL OPERATING EXPENSES	26,525,300	24,467,394	26,931,500	29,272,800	2,341,300	8.69%
TRANSFERS TO OTHER FUNDS/UNITS	4,699,800	4,659,533	4,909,900	5,564,600	654,700	13.33%
TOTAL EXPENSES & TRANSFERS	31,225,100	29,126,927	31,841,400	34,837,400	2,996,000	9.41%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	188,200	189,585	170,400	243,000	72,600	42.61%
Federal (Direct & Pass Through)	21,438,300	19,136,295	21,631,800	23,200,900	1,569,100	7.25%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	38,028	51,500	51,500	0	0.00%
TOTAL PROGRAM REVENUE	21,626,500	19,363,908	21,853,700	23,495,400	1,641,700	7.51%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	1,161	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	1,161	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	9,551,600	9,949,671	9,987,700	11,342,000	1,354,300	13.56%
TOTAL REVENUE & TRANSFERS	31,178,100	29,314,740	31,841,400	34,837,400	2,996,000	9.41%
Expenditures Per Capita	\$45.62	\$42.56	\$46.06	\$50.30	\$4.24	9.21%

75 Metro Action Commission - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19 – FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
MAC Admin & Leasehold 31500										
Account Clerk II	MAC06c	10201	1	1.00	1	1.00	1	1.00	0	0.00
Admin. Services and Ops Dir	MAC13a	10207	1	1.00	1	1.00	1	1.00	0	0.00
Chief Financial Officer	MAC13a	10213	1	1.00	1	1.00	1	1.00	0	0.00
Communications Specialists	MAC07b	11001	1	1.00	1	1.00	1	1.00	0	0.00
Executive Assistant	MAC09b	10224	1	1.00	1	1.00	1	1.00	0	0.00
Executive Director	DP02	10223	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer I	MAC09b	10202	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer II	MAC10b	10203	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer III	MAC11b	10204	1	1.00	1	1.00	1	1.00	0	0.00
HR Analyst I	MAC09b	10240	1	1.00	1	1.00	1	1.00	0	0.00
HR Analyst II	MAC10b	10504	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Director	MAC13a	10897	1	1.00	1	1.00	1	1.00	0	0.00
Program Assistant- HR	MAC06a	10801	1	1.00	1	1.00	1	1.00	0	0.00
Program Assistant- Operations	MAC06a	10787	1	1.00	1	1.00	1	1.00	0	0.00
Special Assistant to Exec Director	MAC13a	10207	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			15	15.00	15	15.00	15	15.00	0	0.00
MAC Head Start Grant 31502										
Assistant Transportation Manager	MAC07c	10453	1	1.00	1	1.00	1	1.00	0	0.00
Behavior Intervention Specialist	MAC11a	11004	0	0.00	1	1.00	1	1.00	0	0.00
Bus Driver	MAC05a	10210	24	24.00	21	21.00	21	21.00	0	0.00
Bus Driver - Part-time	MAC05b	31502	0	0.00	6	2.85	6	2.85	0	0.00
Bus Monitor	MAC01c	10210	10	4.75	3	1.42	3	1.42	0	0.00
Computer Data Spec	MAC03b	10214	1	1.00	1	1.00	1	1.00	0	0.00
Custodian- Head Start	MAC02a	10216	12	12.00	12	12.00	12	12.00	0	0.00
Custodian Leader	MAC05a	10217	1	1.00	1	1.00	1	1.00	0	0.00
Data Manager	MAC11a	10898	1	1.00	1	1.00	1	1.00	0	0.00
Disabilities/Mental Hlth Coord	MAC09a	10219	1	1.00	1	1.00	1	1.00	0	0.00
Early Childhood Assist Center Mgr	MAC10d	10790	7	7.00	7	7.00	7	7.00	0	0.00
Early Childhood Center Manager	MAC11a	10789	7	7.00	7	7.00	7	7.00	0	0.00
Early HS Ed Coord	MAC11a	10913	1	1.00	1	1.00	1	1.00	0	0.00
Education and Training Assistant	MAC10d	10503	3	3.00	3	3.00	3	3.00	0	0.00
EHS Prnt, Fam & Comm Eng Adv	MAC07d	10799	3	3.00	3	3.00	3	3.00	0	0.00
EHS Teacher	MAC02a	10796	13	13.00	13	13.00	13	13.00	0	0.00
Facilities Mgr	MAC11c	10258	1	1.00	0	0.00	0	0.00	0	0.00
Food Service Manager	MAC09a	10230	1	1.00	1	1.00	1	1.00	0	0.00
Food Service Worker I	MAC02a	10228	1	1.00	1	1.00	1	1.00	0	0.00
General Maintenance Worker	MAC05a	10231	2	2.00	2	2.00	2	2.00	0	0.00
General Services Supervisor	MAC07c	10793	1	1.00	1	1.00	1	1.00	0	0.00
Head Start Director	MAC13c	10233	1	1.00	1	1.00	1	1.00	0	0.00
Head Start Teacher II	MAC08b	10236	77	77.00	77	77.00	77	77.00	0	0.00

75 Metro Action Commission - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19 - FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Health Coordinator	MAC09a	10239	1	1.00	1	1.00	1	1.00	0	0.00
Hlth, Mental Hlth, & Disbltes Asst	MAC06b	10599	1	1.00	1	1.00	1	1.00	0	0.00
HS/EHS Content Area Manager	MAC11a	11003	1	1.00	1	1.00	1	1.00	0	0.00
HS/EHS Education and Trning Mgr	MAC12b	10914	1	1.00	1	1.00	1	1.00	0	0.00
HS/EHS ERSEA Coordinator	MAC10a	10935	1	1.00	1	1.00	1	1.00	0	0.00
Nutrition Services Manager	MAC11a	10653	1	1.00	1	1.00	1	1.00	0	0.00
Office Mgr - HS	MAC06a	10934	1	1.00	1	1.00	1	1.00	0	0.00
Par, Fam and Comm Eng Adv I	MAC06b	10797	2	2.00	2	2.00	2	2.00	0	0.00
Par, Fam and Comm Eng Adv II	MAC07c	10798	29	29.00	29	29.00	29	29.00	0	0.00
Quality Assurance and Comp Coord	MAC11a	11002	1	1.00	1	1.00	1	1.00	0	0.00
Teacher Assistant	MAC01a	10250	81	81.00	78	78.00	78	78.00	0	0.00
Transportation Manager	MAC10d	10253	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			290	284.75	283	278.27	283	278.27	0	0.00
MAC LIHEAP Grant 31503										
Data Entry Specialist- CSBG	MAC06g	10765	3	3.00	3	3.00	3	3.00	0	0.00
Total Positions & FTEs			3	3.00	3	3.00	3	3.00	0	0.00
MAC CSBG Grant 31504										
Adult Education Case Manager	MAC07b	10791	1	1.00	1	1.00	1	1.00	0	0.00
Adult Education Coordinator	MAC09c	10769	1	1.00	1	1.00	1	1.00	0	0.00
Adult Education Instructor	MAC08e	10770	2	2.00	2	2.00	2	2.00	0	0.00
Community Programs Director	MAC13b	10772	1	1.00	1	1.00	1	1.00	0	0.00
Customer Service Support Rep	MAC06g	10768	1	1.00	1	1.00	1	1.00	0	0.00
Data Specialist	MAC11b	N/A	1	1.00	1	1.00	1	1.00	0	0.00
Family Development Coordinator	MAC10c	10771	1	1.00	1	1.00	1	1.00	0	0.00
Family Development Specialist I	MAC06a	10727	1	1.00	1	1.00	1	1.00	0	0.00
Family Development Specialist II	MAC07a	10728	4	4.00	4	4.00	4	4.00	0	0.00
Prgmr Coord Ssnl - Summer Food	MAC08c	10377	1	0.17	1	0.17	1	0.17	0	0.00
Program Assistant- CSBG	MAC06a	10443	1	1.00	1	1.00	1	1.00	0	0.00
Trainer-Community Services	MAC08e	10632	1	1.00	1	1.00	1	1.00	0	0.00
Workforce Dvlpmnt Mgr- CSBG	MAC12a	10792	1	1.00	1	1.00	1	1.00	0	0.00
Youth Tech Camp Assistant	MAC03a	10937	1	0.17	1	0.17	1	0.17	0	0.00
Youth Tech Camp Coord	MAC08c	10936	1	0.17	1	0.17	1	0.17	0	0.00
Total Positions & FTEs			19	16.51	19	16.51	19	16.51	0	0.00
MAC Summer Food Program 31505										
Admin Officer- Seasonal	MAC08c	10255	2	0.34	2	0.34	2	0.34	0	0.00
Food Serv. Transport Driver-Ssnl	MAC05b	10535	16	2.67	14	2.33	14	2.33	0	0.00
Food Service Worker II-Seasonal	MAC03a	10257	8	1.33	4	0.65	4	0.65	0	0.00
Food Service Worker I-Seasonal	MAC02b	10534	6	1.00	6	1.00	6	1.00	0	0.00

75 Metro Action Commission - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2018 Budgeted</u>		<u>FY2019 Budgeted</u>		<u>FY2020 Budgeted</u>		<u>FY19 - FY20 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Program Coord Ssnl - Summer	MAC08c	10377	1	0.17	1	0.17	1	0.17	0	0.00
Youth Bus Monitor	MAC01	10930	3	0.50	3	0.50	3	0.50	0	0.00
Youth Food Prep Worker	MAC01	10929	12	2.00	12	2.00	12	2.00	0	0.00
Total Positions & FTEs			48	8.01	42	6.99	42	6.99	0	0.00
MAC CACFP 31506										
Food Service Worker I	MAC02a	10228	2	2.00	2	2.00	2	2.00	0	0.00
Food Service Worker II	MAC04	10229	6	6.00	6	6.00	6	6.00	0	0.00
Total Positions & FTEs			8	8.00	8	8.00	8	8.00	0	0.00
MAC BF/AF Care Program 31508										
Teacher Assistant	MAC01a	10250	30	14.25	25	11.85	25	11.85	0	0.00
Total Positions & FTEs			30	14.25	25	11.85	25	11.85	0	0.00
Department Totals			413	349.52	395	339.62	395	339.62	0	0.00

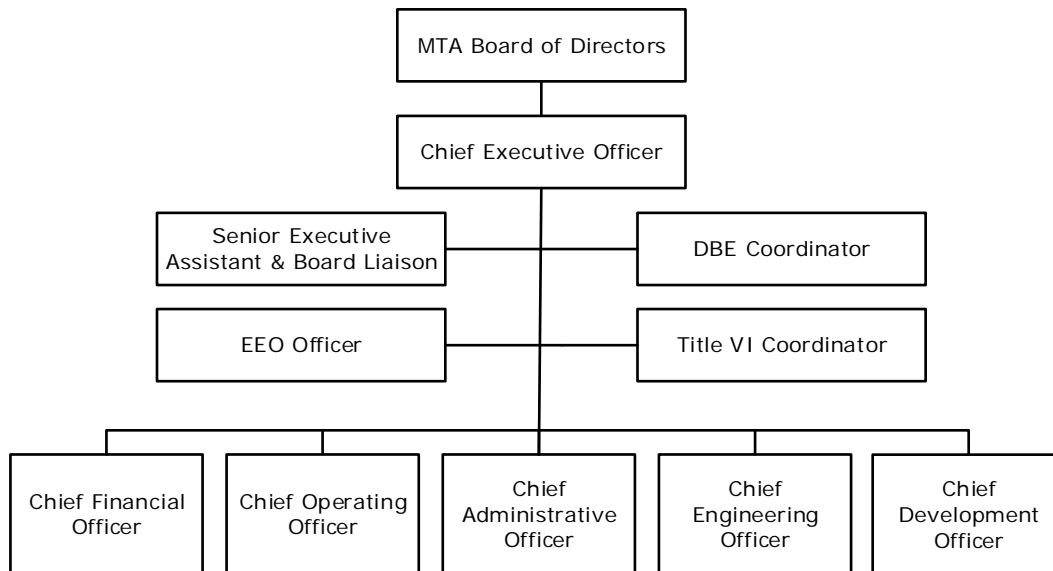
78 Metro Transit Authority - At a Glance

Mission	The mission of the MTA is to provide public transportation to our community and its visitors so they can achieve greater mobility and experience a cleaner, healthier environment with less traffic congestion.		
Budget Summary	2017-18	2018-19	2019-20
Expenditures and Transfers:			
MTA Component Unit Fund	\$ 81,662,200	\$ 84,323,100	\$ 85,143,700
Total Expenditures and Transfers	\$ 81,662,200	\$ 84,323,100	\$ 85,143,700
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 12,798,200	\$ 13,307,500	\$ 12,838,600
Other Governments and Agencies	15,504,600	17,475,400	18,691,300
Other Program Revenue	4,723,500	4,904,300	4,977,900
Total Program Revenue	\$ 33,026,300	\$ 35,687,200	\$ 36,507,800
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	48,635,900	48,635,900	48,635,900
Total Revenues and Transfers	\$ 81,662,200	\$ 84,323,100	\$ 85,143,700
Expenditures Per Capita	\$ 119.32	\$ 121.99	\$ 122.94
Positions	Total Budgeted Positions	1	1
Contacts	Chief Executive Officer: Stephen Bland Chief Financial Officer: Ed Oliphant Controller: Shelly McElhaney 430 Myatt Dr. 37115 email: steve.bland@nashville.gov email: ed.oliphant@nashville.gov email: shelly.mcelhaney@nashville.gov Phone: 615-862-6129		

This organization received no change in subsidy funding for FY2020.

78 Metro Transit Authority - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Asset Management

Business Protection
Financial and Asset Management
Sales

Customer Care

Access To All
Getting Around in Nashville
Logistics
Passenger Amenities
Passenger Safety
Vehicle Preparation and Readiness

Service Improvement

Board of Directors Information
Convenient Alternative Transportation
Service Improvement

Support Services

Employment Services
Human Resources
Internal Support

78 Metro Transit Authority - Financial

MTA Component Unit Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	\$54,713,300	\$55,649,000	\$56,662,100	\$57,147,700	\$485,600	0.86%
OTHER SERVICES:						
Utilities	\$1,430,900	\$1,253,900	\$1,267,100	\$1,313,000	\$45,900	3.62%
Professional & Purchased Services	1,951,200	1,677,200	1,938,100	2,040,100	102,000	5.26%
Travel, Tuition, and Dues	420,800	353,500	315,800	306,200	(9,600)	-3.04%
Communications	51,200	54,800	55,000	55,000	0	0.00%
Repairs & Maintenance Services	5,399,200	5,951,200	5,344,800	4,683,300	(661,500)	-12.38%
Internal Service Fees	314,200	314,200	463,700	477,800	14,100	3.04%
Other Expenses	17,381,400	16,511,800	18,276,500	19,120,600	844,100	4.62%
TOTAL OTHER SERVICES	26,948,900	26,116,600	27,661,000	27,996,000	335,000	1.21%
TOTAL OPERATING EXPENSES	81,662,200	81,765,600	84,323,100	85,143,700	820,600	0.97%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	81,662,200	81,765,600	84,323,100	85,143,700	820,600	0.97%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	\$12,798,200	\$12,828,300	\$13,307,500	\$12,838,600	(\$468,900)	-3.52%
Federal (Direct & Pass Through)	15,504,600	15,543,800	17,475,400	18,691,300	1,215,900	6.96%
State Direct	4,723,500	4,723,500	4,904,300	4,977,900	73,600	1.50%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	33,026,300	33,095,600	35,687,200	36,507,800	820,600	2.30%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	48,635,900	48,635,900	48,635,900	48,635,900	0	0.00%
TOTAL REVENUE & TRANSFERS	81,662,200	81,731,500	84,323,100	85,143,700	820,600	0.97%
Expenditures Per Capita	\$119.32	\$119.42	\$121.99	\$122.94	\$0.95	0.78%

78 Metro Transit Authority - Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19 – FY20 Variance	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
MTA-Component Unit 60002										
Chief Executive Officer - MTA	NS	10323	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			1	1.00	1	1.00	1	1.00	0	0.00
Department Totals			1	1.00	1	1.00	1	1.00	0	0.00

80 Metro Nashville Public Schools - At a Glance

Mission We deliver a great public education to every student, every day.

Vision Metro Nashville Public Schools will be the fastest-improving urban school system in America, ensuring that every student becomes a life-long learner prepared for success in college, career and life.

Budget Summary

	2017-18	2018-19	2019-20
Expenditures and Transfers:			
Public Education General Fund	\$ 879,299,700	\$ 886,299,700	\$ 914,475,600
Special Purpose Funds	247,099,000	259,359,900	280,066,300
Total Expenditures and Transfers	<u>\$ 1,126,398,700</u>	<u>\$ 1,145,659,600</u>	<u>\$ 1,194,541,900</u>
Revenues and Transfers:			
Public Education General Fund	\$ 879,299,700	\$ 886,299,700	\$ 914,475,600
Special Purpose Funds	247,099,000	259,359,900	280,066,300
Total Revenues and Transfers	<u>\$ 1,126,398,700</u>	<u>\$ 1,145,659,600</u>	<u>\$ 1,194,541,900</u>
Expenditures Per Capita	\$ 1,645.80	\$ 1,657.39	\$ 1,724.75

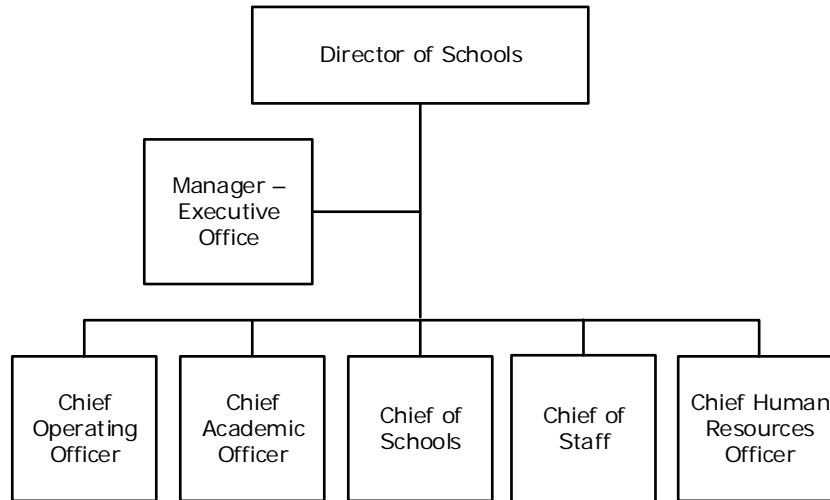
Positions	Total Budgeted Positions	9,950.40	9,025.40	9,079.40
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Contacts	Interim Director of Schools: Dr. Adrienne Battle	email: directorofschools@mnps.org
	Chief Operating Officer: Chris Henson	email: chris.henson@mnps.org

2601 Bransford Avenue	37204	Phone: 615-259-4636
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80 Metro Nashville Public Schools - At a Glance

Organizational Structure



Metro Nashville Public Schools is the second largest school district in Tennessee and the 45th largest school district in the nation, preparing 86,000 students to excel in higher education, work, and life. The district is an important economic engine of Nashville and Davidson County, as the region's second largest employer. The district operates 168 schools across a 520-square mile service area. The governing body for Metro Schools is the Metropolitan Nashville Board of Public Education, a nine-member elected body.

OFFICE OF THE DIRECTOR AND CHIEF OF STAFF

The Director's Office works collaboratively with the Board of Education and board office to provide support to the Board of Education's day-to-day functioning and leadership. The Director leads and is accountable for the district's overall strategic direction, operations, and teaching and learning programs and outcomes. The Director oversees the executive leadership team in service of the district's strategic priorities. Also included in the Director's Office is the Chief of Staff, who leads the district's and director's strategic agenda and supports the director's and the Executive Leadership Team's priority setting.

Additionally, the Chief of Staff oversees Government Relations; Research, Assessment and Evaluation; Policy, Planning, and Project Management of the Director's Initiatives; and Communications and Community Engagement. Research, Assessment, and Evaluation oversees assessment scheduling, administration, and reporting; as well as district data collection and administration and a variety of research and evaluation priorities. Communications and Community Engagement establishes and implements a variety of communication, public and parent engagement, and multi-media strategies to apprise MNPS stakeholders about day-to-day events and strategic priorities. Additionally, this department works to mitigate and resolve parent and community concerns.

DIVISION OF FINANCE, FACILITIES, & OPERATIONS

Overseen by the Chief Operating Officer, included in this division are Facility Planning and Construction, Facility and Grounds Maintenance, and Facility Services; Finance and Budget; and Operations. The Facilities Department plans and manages all aspects of capital planning, construction management, and building and grounds maintenance. Finance manages the efficient delivery of the district's business practices, budget, and fiscal resources to support the smooth running of the district, its facilities, and its schools to support student achievement. Operations includes the district's Transportation, Student Nutrition, Student Assignment and Technology & Information Services departments to promote smooth school operations by helping students arrive at school safely and on time, offering students nutritious meals, providing families school choices, and building a technology infrastructure and data warehouse to assist instruction.

80 Metro Nashville Public Schools - At a Glance

DIVISION OF HUMAN RESOURCES

Led by the Chief Human Resources Officer, this division leads, manages, and supports the recruitment, hiring, retention, and development of district employees; the project management for strategic HR initiatives, partnerships, and projects; and the administration of employee compensation, employee benefits, payroll, employee relations and workplace safety.

Included in HR is organizational development, HR operations, and talent strategy. Metro Schools employs 11,011 employees including certificated teachers, principals, and principal supervisors; paraprofessionals; support personnel; bus drivers; maintenance and security personnel; and food service workers, among others.

DIVISION OF SCHOOL IMPROVEMENT & SUPPORT

Overseen by the Chief of Schools, this division is responsible for the leadership, support, supervision, and evaluation of district schools and support services. Included in this division are the following departments: athletics, charter schools and student support services. Four community superintendents – who provide the leadership, support, supervision, and evaluation of district schools within MNPS's four quadrants – focus on mobilizing local, community-based strategies and resources to support students, families, and schools through collaborations with civic, community, business and faith-based organizations. The community superintendents will serve on the Director's Executive Leadership Team. Within the four quadrants, Executive Directors of School Support and Improvement provide day-to-day school support and oversight. The Support Services Department aligns resources including Community Achieves staff, social workers, , behavior analysts, social and emotional learning staff, counseling, and attendance staff to provide services to students, schools and the community. The department also handles student health, student discipline, and numerous programs and initiatives in conjunction with community organizations and partners.

DIVISION OF TEACHING AND LEARNING

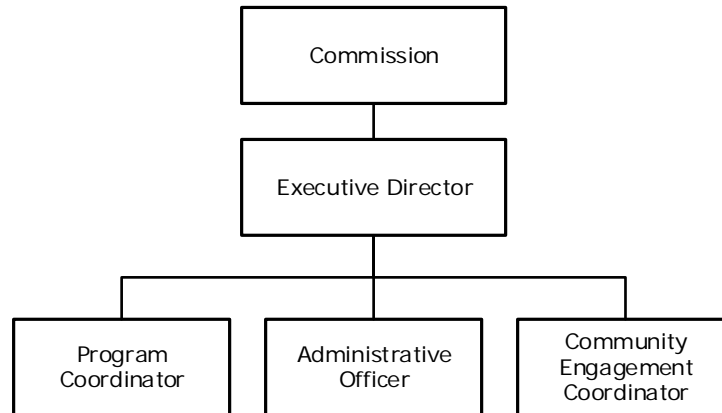
Overseen by the Chief Academic Officer, included in this division are the Departments of Curriculum and Instruction; Equity and Diversity; Federal Programs and Grants; Exceptional Education; Instructional Technology and Library Services; Academies of Nashville and Magnet Schools; and Pre-Kindergarten. This Division is responsible for the strategic project management and leadership of the district's instruction, curriculum, academic professional development, and academic programs along with strategically guiding assessment practices. Additionally, the management of and accountability for federal programs and funds rests within Teaching and Learning as does the coordination of equity and diversity practices and related professional development.

70 Community Education Commission - At a Glance

Mission	Nashville Community Education provides personal and professional enrichment for adults in the Nashville-Davidson County community.		
Budget Summary	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 495,200	\$ 487,500	\$ 521,600
Special Purpose Fund	325,000	318,000	288,000
Total Expenditures and Transfers	<u>\$ 820,200</u>	<u>\$ 805,500</u>	<u>\$ 809,600</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 89,000	\$ 100,000	\$ 138,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 89,000</u>	<u>\$ 100,000</u>	<u>\$ 138,000</u>
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	0	0	20,000
Total Revenues and Transfers	<u>\$ 89,000</u>	<u>\$ 100,000</u>	<u>\$ 158,000</u>
Expenditures Per Capita	\$ 1.20	\$ 1.17	\$ 1.17
Positions	Total Budgeted Positions	4	4
Contacts	Commission Chair: Karla Coleman-Garcia		
	Executive Director: Mary Beth Harding	email: marybeth.harding@nashville.gov	
	4805 Park Ave. Suite 123 37209	Phone: 615-298-8050	

70 Community Education Commission - At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Community Education and Development

Community Education and Development

70 Community Education Commission - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Instructor Pay			
Instructor Reimbursements	GSD	\$15,000	Provides flexibility to add more classes and locations
Educational Supplies			
Classroom Supplies	GSD	5,000	Agency will be able to obtain more classroom supplies for students
Community Education Commission			
Special Purpose Fund Adjustment	SPF**	(10,000)	To adjust fund 30170 Community Education Commission based on anticipated fund balance amount with no impact on performance
Community Education Commission Transfer			
Special Purpose Fund Transfer	SPF	(20,000)	Transfer \$20,000 from fund 30170 Community Education Commission to support instructor reimbursement and provide classroom supplies
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	2,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	12,100	Supports the hiring and retention of a qualified workforce
General Services District Total		\$34,100	
Special Purpose Funds Total		\$(30,000)	
TOTAL ***		\$4,100	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** This department/agency has a FY20 GSD savings target of \$12,800, which is not included in this total.

70 Community Education Commission - Financial

GSD General Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
Personal Services	282,000	245,027	289,200	301,300	12,100	4.18%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional and Purchased Services	70,000	80,957	70,000	85,000	15,000	21.43%
Travel, Tuition, and Dues	4,600	4,117	3,300	3,300	0	0.00%
Communications	72,700	78,030	73,700	73,700	0	0.00%
Repairs and Maintenance Services	500	0	500	500	0	0.00%
Internal Service Fees	40,800	39,500	39,700	41,700	2,000	5.04%
Other Expense	24,600	20,277	11,100	16,100	5,000	45.05%
TOTAL OTHER SERVICES	213,200	222,881	198,300	220,300	22,000	11.09%
TOTAL OPERATING EXPENSES	495,200	467,908	487,500	521,600	34,100	6.99%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	495,200	467,908	487,500	521,600	34,100	6.99%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	89,000	142,718	100,000	138,000	38,000	38.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	89,000	142,718	100,000	138,000	38,000	38.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	20,000	20,000	0.00%
TOTAL REVENUE & TRANSFERS	89,000	142,718	100,000	158,000	58,000	58.00%
Expenditures Per Capita	\$0.72	\$0.68	\$0.71	\$0.75	\$0.04	5.63%

70 Community Education Commission - Financial

Special Purpose Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	25,000	3,551	24,000	24,000	0	0.00%
Travel, Tuition, and Dues	10,000	0	10,000	9,300	(700)	-7.00%
Communications	50,000	3,047	49,000	45,500	(3,500)	-7.14%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	240,000	4,466	235,000	209,200	(25,800)	-10.98%
TOTAL OTHER SERVICES	325,000	11,064	318,000	288,000	(30,000)	-9.43%
TOTAL OPERATING EXPENSES	325,000	11,064	318,000	288,000	(30,000)	-9.43%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	325,000	11,064	318,000	288,000	(30,000)	-9.43%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	3,261	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	3,261	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	3,261	0	0	0	0.00%
Expenditures Per Capita	\$0.47	\$0.02	\$0.46	\$0.42	(\$0.04)	-8.70%

70 Community Education Commission - Financial

Title	Grade	Job Class	FY2018 Budgeted		FY2019 Budgeted		FY2020 Budgeted		FY19-FY20 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Services Officer 1	ST06	02660	1	1.00	1	1.00	1	1.00	0	0.00
Executive Dir-Community Ed Com	NS	10605	1	1.00	1	1.00	1	1.00	0	0.00
Program Coordinator	ST09	06034	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 2	ST08	07379	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			4	4.00	4	4.00	4	4.00	0	0.00
Department Totals			4	4.00	4	4.00	4	4.00	0	0.00

68 District Energy System - At a Glance

Mission The mission of the Metro Nashville District Energy System is to provide Chilled Water and Steam as a utility service to Metro, State and Private customers of the system so that they can heat and cool their facility spaces in order to support their business functions.

Budget Summary

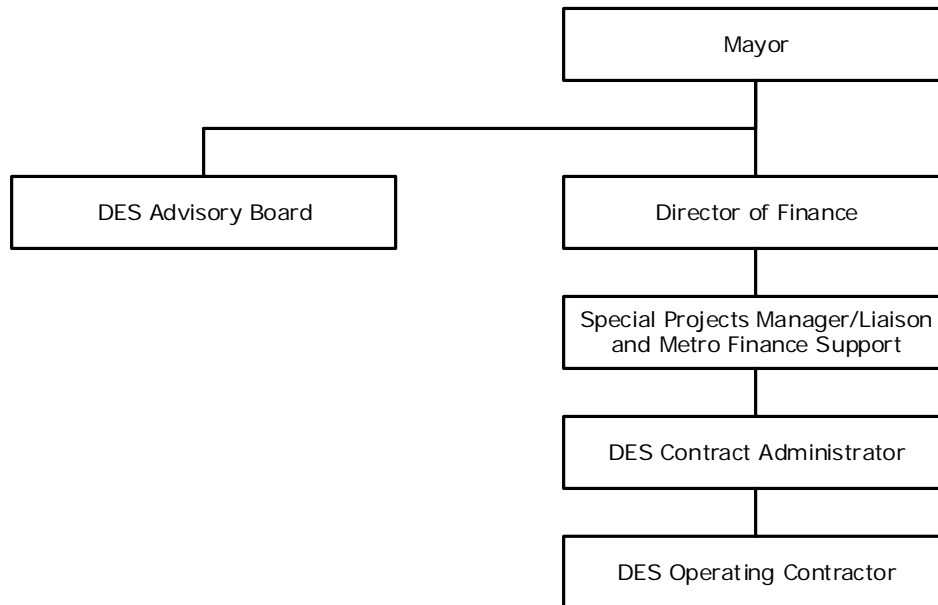
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
DES Enterprise Fund	\$ 21,288,100	\$ 20,792,400	\$ 20,389,000
Total Expenditures and Transfers	<u>\$ 21,288,100</u>	<u>\$ 20,792,400</u>	<u>\$ 20,389,000</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	\$ 0	\$ 0	\$ 0
Transfers From Other Funds and Units	21,288,100	20,389,000	20,389,000
Total Revenues and Transfers	<u>\$ 21,288,100</u>	<u>\$ 20,389,000</u>	<u>\$ 20,389,000</u>
Expenditures Per Capita	\$ 31.10	\$ 30.08	\$ 29.44

Positions	Total Budgeted Positions	0	0	0
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Contacts	Special Projects Manager: Bob Lackey	email: bob.lackey@nashville.gov
	Metro Nashville District Energy System	
	90 Peabody Street 37210	Phone: 615-742-1883

68 District Energy System - At a Glance

Organizational Structure



Programs

Steam Generation and Chilled Water Generation Distribution

Steam Generation and Chilled Water Generation
Distribution

68 District Energy System - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
DES Operations			
DES Fund Adjustment	SPF**	\$(403,400)	Reduction in funding with minimal impact on performance
Special Purpose Funds Total		\$(403,400)	
TOTAL		\$(403,400)	

** SPF – Special Purpose Funds

68 District Energy System - Financial

DES Enterprise Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	239,900	180,459	241,400	0	(241,400)	-100.00%
OTHER SERVICES:						
Utilities	10,068,300	7,727,680	9,427,400	9,773,900	346,500	3.68%
Professional & Purchased Services	4,985,100	5,381,571	5,118,800	4,943,100	(175,700)	-3.43%
Travel, Tuition, and Dues	2,500	505	2,600	2,700	100	3.85%
Communications	10,900	82	11,200	11,200	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	12,900	12,900	11,300	0	(11,300)	-100.00%
Other Expenses	214,800	2,630,203	273,600	291,300	17,700	6.47%
TOTAL OTHER SERVICES	15,294,500	15,752,941	14,844,900	15,022,200	177,300	1.19%
TOTAL OPERATING EXPENSES	15,534,400	15,933,400	15,086,300	15,022,200	(64,100)	-0.42%
TRANSFERS TO OTHER FUNDS/UNITS	5,753,700	6,080,648	5,706,100	5,366,800	(339,300)	-5.95%
TOTAL EXPENSES & TRANSFERS	21,288,100	22,014,048	20,792,400	20,389,000	(403,400)	-1.94%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	33,027	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	33,027	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	21,288,100	19,391,255	20,389,000	20,389,000	0	0.00%
TOTAL REVENUE & TRANSFERS	21,288,100	19,424,282	20,389,000	20,389,000	0	0.00%
Expenditures Per Capita	\$31.10	\$32.17	\$30.08	\$29.44	(\$0.64)	-2.13%

01 Administrative-At a Glance

Mission	These accounts provide Metro's share of employee benefits for certain central benefits, retired employees, and employees, administrative accounts within the government, contributions to not-for-profit organizations, contracts with other organizations, subsidies, and contingencies.		
Budget Summary			
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
GSD General Fund	\$ 357,146,300	\$ 348,499,600	\$ 321,296,900
USD General Funds	25,538,900	28,049,000	26,179,800
Total Expenditures and Transfers	\$ 382,685,200	\$ 376,548,600	\$ 347,476,700
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 0	\$ 0	\$ 0
Expenditures Per Capita	\$ 559.15	\$ 544.74	\$ 501.71
Positions	Total Budgeted Positions	0	0
Contacts	Finance Director: Kevin Crumbo email: kevin.crumbo@nashville.gov Budget Director: Chris Harmon email: chris.harmon@nashville.gov 106 Metro Courthouse 37201 Phone: 615-862-6151		

These accounts are administered by the Department of Finance and have no separate organization chart.

Important Note about the Budget: This Administrative department is made up of a group of various-purpose accounts that do not fall into other agencies' budgets. Revenues in this department include all general fund revenues not associated with other agencies, and are not directly related to the budgeted expenditures in this department. Because of this, the financial schedules presented in this section lists individual business units and expenditure information; rather than a summary of revenues and expenditures.

01 Administrative-At a Glance

Budget Highlights FY 2020

For budget changes, see the financial schedule.

Overview

Accounts are grouped into functional area, as presented in the budget ordinance. Each account's title, 8-digit business unit number, legal basis, & description follow. In cases where the Council changed an appropriation in the final (substitute) budget, the original proposal and final adjustments are both described.

INTERNAL SUPPORT:

- **Insurance & Reserve** (01101301 & 01191301, Resolution R82-1327) Protects Metro property against damage, loss and claims. This account pays insurance premiums for Metro vehicles, buildings and equipment, boiler and elevator inspections, and for protection against liability claims. The FY 2020 budget remains flat at \$625,000 in the GSD and at \$114,500 in the USD.
- **Corporate Dues and Contributions to Governmental Associations** (01101303, Metro Charter § 18.11(c)) Pays dues for Metro memberships in intergovernmental organizations. The FY 2020 budget increased \$20,000 to \$713,500.
- **Judgments and Losses** (01101308 & 01191308, Metro Code § 2.40.100) Pays on Metro's behalf for judgments and losses that arise in the course of litigation and pays related costs and expenses such as for court reporters, court costs, tax costs, etc. The FY 2020 budget has no change in the GSD and no change in the USD.
- **Pay Plan Improvements** (01101315 & 01191315) Pay plan improvements for active employees in the general funds' departments are included here. Payroll adjustment amounts have been budgeted in this account and will be spread to departments and agencies after the budget is finalized. The FY 2020 budget is \$21,155,000 for the GSD and \$2,125,900 in the USD.
- **Post Audits** (01101412, Metro Charter §6.15) Pays for an annual independent financial audit and accounting services conducted by one or more certified public accounting firms. Audits are conducted in accordance with federal and state law. The FY 2020 budget remains flat at \$1,536,000.
- **Metro Facility Rental** (01101127) Pays rent for occupying non-Metro space. The FY 2020 budget decreased by \$223,500 to \$763,700.
- **Election Day and Early Voting** (01101667) Funds for Metro Election Day and early voting sites for 2018 and 2019 elections. The FY 2020 budget increased \$395,400 to \$2,525,000.
- **Internal Services** (01101676) Provides \$1,085,000 for internal service fees to Metro agencies for technology services.

- **Transfer to Advance Planning & Research Fund** (01101416, Metro Charter § 6.14) Provides the mandated \$50,000 transfer to the APR fund and approximately \$191,000 for the Metro Planning Organization (MPO). The FY 2020 budget decreased \$15,700 to \$241,300.
- **Coordinated Pre-K Initiative** (01101143) Funds to be used for Pre-K initiatives among Metro agencies. The FY 2020 budget removes this non-recurring \$400,000.
- **GSD General Fund Transfer to GSD Debt** (01102160) The FY 2020 budget authorizes an operational transfer of budget dollars to the GSD Debt Service Fund to balance it. The transfer is reduced by \$1,648,200 for FY 2020.
- **Transfer for 4% Fund** (01101996, Metro Charter) Transfers 4% of original revenues in the GSD General Fund to the separate General Fund Reserve Fund for equipment purchases or building repairs for any department funded by the GSD General Fund. The FY 2020 budget estimates a balance of \$33,575,600 for the 4% Fund.
- **Budget Adjustment Savings** (01101408 and 01191408) The FY 2020 budget estimates a budget adjustment savings of (\$12,907,300) in the GSD and (\$593,200) in the USD from the agencies and departments of the Metro Nashville Government.
- **Staffing Studies** (01101157) FY 2020 budget provides \$250,000 in funds to Public Safety, Public Works and Other Metro agencies and departments to do staffing studies in FY 2020.
- **Performance Audit** (01101121) FY 2020 budget provides \$200,000 for Public Property Services to conduct a performance audit in FY 2020.

EMPLOYEE BENEFITS:

- **Davidson County Retirement Match** (01101104, Metro Charter § 13.09) Provides Metro's contribution from the GSD to the old Davidson County civil service pension plan. The FY 2020 budget remains flat at \$3,501,900.
- **Davidson County Teacher's Retirement Match** (01101107, Metro Charter §9.06) Provides Metro's guaranteed contribution to the closed county teacher's pension plan. The Board of Education makes a separate guaranteed contribution from its Schools Special Revenue Fund to that plan. The FY 2020 budget remains flat at \$6,900,400.
- **Group Health Insurance Match** (01101109 & 01191109, Metro Code §3.16.020, .040, & 3.24.010) Provides Metro's share of pensioners' medical and dental insurance premiums. For active employees, these costs are in their departments' budgets. The FY 2020 budget increased to \$56,455,500 in the GSD and decreased \$260,900 to \$1,239,300 in the USD.

01 Administrative-At a Glance

- **Death Benefit Payments** (01101110, Metro Code § 3.28.080) Transfers money to a fund that provides a supplementary benefit for deaths in the line of duty. The FY 2020 budget remains flat at \$200,000.
- **Pensioners In-Line-Of-Duty Medical Expense** (01101113 & 01191112, Metro Charter § 13.12) Provides medical payments for those pensioners who were disabled by in-line-of-duty injuries. The total cost is budgeted through the GSD General Fund; the share for USD employees is borne by a transfer from the USD to the GSD. The FY 2020 budget reflects a decrease of \$5,435,400 in the GSD and a decrease of \$130,400 in the USD.
- **Unemployment Compensation** (01101114, TCA § 50-7-401) Reimburses the state for unemployment payments to eligible former Metro employees. The FY 2020 budget remains flat at \$100,000.
- **Group Life Insurance Match** (01101115 & 01191115, Metro Code § 3.16.040) Provides payment of life insurance premiums for pensioners. Life insurance for active employees is budgeted in departments' budgets; Metro pays 100% of the premiums. The FY 2020 budget decreased \$473,600 in the GSD and decreased \$13,100 in the USD.
- **Employees In-Line-Of-Duty Medical Expense** (01101120 & 01191113, Metro Charter § 13.12) Provides medical payments for employees injured on-the-job for services that cannot be provided by General Hospital. The total cost is budgeted through the GSD General Fund; the share for USD employees is borne by a transfer from the USD to the GSD. The FY 2020 budget reflects a decrease of \$3,664,000 in the GSD and a decrease of \$534,700 in the USD.
- **Study Formulating Committee** (01101131) Provides \$150,000 in FY 2020 for the Study and Formulating Committee to carry out its functions related to employee benefits.
- **Employee Tuition Reimbursement Program** (01101138) Provides tuition reimbursement for employees taking job-related courses. The FY 2019 budget removed the non-recurring \$50,000.
- **Benefit Adjustments** (01101140 & 01191140) Provides funds for adjustments to the departmental fringe benefit accounts based on projected changes in medical, life, dental, and/or pension rates. For FY 2020, the GSD estimate decreased \$3,997,600 for Health and Dental. The pension benefit contribution rate remained flat at 12.34%. In the USD, the estimate decreased \$931,500 for Health and Dental.
- **Tennessee Consolidated Retirement System (TCRS) Pension** (01101145) A benefit contribution to the TCRS Pension Fund for retirees. The FY 2020 budget has no change to the \$39,000 budget.
- **Self-Insured Excise Tax** (01101658) Provides funds to cover the \$2 per employee excise tax for Metro's self-insured insurance plan. The FY 2020 budget remained flat at \$75,000.
- **Police and Fire Pension Match** (01191102, Metro Charter § 13.09) Provides Metro's guaranteed contributions from the USD General Fund to closed police and fire pension plans.
- **Civil Service Retirement Match** (01191103, Metro Charter § 13.09) Provides Metro's guaranteed contribution from the USD General Fund to the closed City of Nashville Employees' Retirement plan.
- **Teacher Pensions Match** (01191106, Metro Charter § 9.06) Provides Metro's contribution from the USD General Fund to the old city teacher's pension plan.

CONTINGENCY:

- **Contingency for Subrogation** (01101224 & 01191224) Permits deposit of recoveries and repayment to affected GSD and USD departments for unbudgeted casualty repairs and replacements. The expenditure account is offset by a matching revenue account. The FY 2020 budget remained flat at \$100,000 for the GSD and the USD.
- **District Energy System (DES)** (01101218) The Metro Funding Amount (MFA) represents the 15% of the DES operating budget, 31% of the DES Debt Service, and other costs related to sales and marketing of DES excess capacity to customers. The FY 2020 budget is reduced \$1,640,300 to \$0.
- **Contingency – Local Match** (01101298) Provides funds for grant opportunities that require a Metro dollar match. The FY 2020 budget allocated \$50,000.
- **Administrative Contingency** (01101309 and 01191309) Provides contingency funds for unforeseen occurrences in the Admin accounts. The FY 2020 budget allocated \$50,000 in both the GSD and USD.
- **Contingency for Stormwater Fees** (01101230) The FY 2019 budget eliminated the \$314,200 for Stormwater Contingency funds for the Metro departments.

HEALTH & HOSPITALS:

- **HIPAA Compliance** (01101227) Provides funds for HIPAA privacy and security recommendations. The FY 2020 budget remains flat at \$40,000.
- **Subsidy for Hospital Authority** (01101426, Metro Charter § 10-201) Provides a contract subsidy to the Nashville Hospital Authority to support the operations of Metropolitan Nashville General Hospital. The FY 2020 budget decreased \$3,000,000 to \$436,112,100.
- **Subsidy Bordeaux Long-Term Care Contract** (01101432) The FY 2020 budget provides \$3,500,000 for Metro Nashville's portion of the management contract.

01 Administrative-At a Glance

- **Subsidy Knowles Home Management Contract** (01101433) The FY 2020 budget provides \$2,000,000 for Metro Nashville's portion of the management contract.
- **Correctional Health Care** (01101613) The FY 2020 budget has an increase of \$250,000 for the opening of the Behavioral Care Center in the Correctional Health Care contract.
- **Forensic Medical Examiner** (01101614) The FY 2020 budget has an increase of \$436,000 due to a new forensic contract beginning in FY 2020.

REGULATION, INSPECTION, & ECONOMIC DEVELOPMENT:

- **Economic Job Development Incentive - Dell** (01101118) Provides funds to make economic and community development incentive grants to the Industrial Development Board. These grants are to encourage the location of Fortune 500 companies and creation of new jobs within Davidson County. The FY 2020 budget remains flat at \$500,000.
- **Economic Job Development Incentive – UBS** (01101136) Provides funds to make economic and community development incentive grants to the Industrial Development Board. The FY 2020 budget provides an increase of \$50,000 to \$410,500.
- **Economic Job Development Incentive – HCA Charlotte** (01101137) Provides funds to make economic and community development incentive grants to the Industrial Development Board. The FY 2020 budget allocates an additional \$496,000 to \$1,260,500.
- **Economic Job Development Incentive – Warner Music** (01101141) Provides funds to make economic and community development incentive grants to the Industrial Development Board. The FY 2020 budget allocates an additional \$46,500 to \$60,500.
- **Economic Job Development Incentive – Bridgestone** (01101144) Provides funds to make economic and community development incentive grants to the Industrial Development Board. The FY 2020 budget provides \$500,000.
- **Business Incubation Center** (01101153) Provides management and technical assistance services to small businesses – especially women, minority and veteran owned. The FY 2020 budget allocates \$100,000.
- **Nashville Career Advancement Center (NCAC)** (01101213) Provides local funds to offset projected administrative costs deficit and to also support the continuation of a Summer Youth at Work Program. The FY 2020 budget has no change to the \$417,300 balance.
- **Subsidy to the Bridgestone Arena** (01101221) Provides supplemental funds from the GSD General Fund to Powers Management for the operation of the Bridgestone Arena. The FY 2020 budget removes this \$3,201,500 subsidy.
- **Coliseum Capital Maintenance Fund Transfer or Stadium Maintenance** (01101222) Provides contractually-mandated funds for maintenance of the Coliseum football stadium. The FY 2020 budget remains flat at \$1,000,000.
- **Transfer to GSD Debt Service - Stadium** (01101225) Transfers \$3.2 million of Hotel Motel Tax from the GSD General Fund to the GSD Debt Service Fund for the Coliseum stadium. The FY 2020 budget remains flat at \$3,200,000.
- **Contribution to Partnership 2020** (01101506) Provides funds to the Nashville Chamber of Commerce for its Partnership 2020 program, which promotes the relocation of companies to Nashville and expansion of existing companies. The FY 2020 budget remains flat at \$350,000.
- **Barnes Affordable Housing Trust** (01101578) Provides funds for lower-income residents of Davidson County to assist in acquiring good quality, affordable housing. The FY 2020 budget remains flat at \$10,000,000.
- **Contribution to TSU Foundation – John Merritt Classic** (01101638) The FY 2020 budget provides \$50,000 for the John Merritt Football Classic in the fall of 2019.
- **The Nashville Entrepreneur Center** (01101645) Provides funds for the education, workforce development and company-creation programming for the Veteran Initiative, Youth Initiative and E-Learning Platform programs. The FY 2020 budget remains flat at \$125,000.
- **Small Business Incentive Program** (01101650) This program assists in the development and creation of small businesses in Nashville - Davidson County. The FY 2020 budget provides \$200,000.
- **Sounds Ballpark** (01101678) Provides funds for the debt service on the stadium construction bonds. The FY 2020 budget increased \$175,000 to \$775,000.
- **Innovation Investment Fund** (01101690) Provides funds for various departments for the implementation of approved Public Investment Plans (PIPs). The FY 2019 budget removed this non-recurring \$1,000,000 amount.
- **Housing Incentive Pilot Program (HIPP)** (01101692) Incentive grants offered to developers who build affordable or workforce housing. The FY 2020 budget includes \$300,000 for this program.
- **MDHA Veteran Affairs Supportive Housing (VASH) Pilot Program** (01101693) Voucher program administered by MDHA which subsidizes rent and moving costs for veterans. The FY 2020 budget provides \$100,000 for this program.
- **Tax Increment Payment - IDB** (01101995) Provides tax incentive payments for the One Bellevue Place development. The FY 2020 budget allocates \$1,247,000.

01 Administrative-At a Glance

- **Property Tax Increment Refund or Tax Increment Payment - MDHA** (01101998 & 01191998, State Law Title 13, Chapter 20) Provides tax incentive payments for loans incurred by the Metropolitan Development & Housing Authority (MDHA) for authorized redevelopment activities. MDHA promotes private investment in designated development districts. Similar payments are budgeted in the three general funds (GSD & USD General funds, and the General Purpose School Fund). The FY 2020 budget increased \$3,827,500 in the GSD and increased \$937,600 in the USD.

ADMINISTRATION OF JUSTICE

- **Youth Violence Grassroots Initiatives** (01101142) Provides funds to help support youth violence initiatives in 2019. The FY 2020 budget removes the non-recurring \$50,000.

LAW ENFORCEMENT

- **Body Worn Camera Implementation** (01101148) Provides funds to implement the body worn camera project within the public safety and law enforcement agencies. The FY 2020 budget provides \$2,379,200.
- **Building Security** (01101149) Provides funds for security of Metro buildings not covered by General Services or the Sheriff's Office staff. The FY 2020 budget allocates \$1,244,000.

RECREATIONAL, CULTURAL, CONSERVATION & COMMUNITY SUPPORT:

- **Nashville State Community College – GRAD Program** (01101147) The FY 2020 budget provides \$1,000,000 for NSCC's "Getting Results by Advancing Degrees" [GRAD] Program.
- **Bridgeway Connections** (01101151) The FY 2020 budget allocates \$10,000 for food, clothing and utility assistance to Davidson county residents.
- **Justice For Our Neighbors** (01101152) The FY 2020 budget provides \$50,000 for affordable, high-quality legal services for immigrants.
- **St. Thomas Foundation – Safety Net Consortium** (01101154) Brings leaders from several trusted health care institutions to plan and implement shared strategies of care that leave no citizens behind. The FY 2020 budget allocates \$25,000.
- **Sexual Assault Center** (01101155) The FY 2020 budget provides \$100,000 for counseling, therapy and advocacy services for children, teens and adults.
- **TN Immigrant & Refugee Rights Coalition** (01101156) The FY 2020 budget allocates \$50,000 for services to immigrants for naturalization, census participation and legal representation.

- **Nashville Civic Design Center** (01101661) The FY 2020 budget remains flat \$125,000 for operational support of the Nashville Civic Design Center.
- **Metropolitan Action Commission (MAC)** (01101204, Metro Code § 2.108.010) Provides GSD General Fund matching funds to MAC for administration and leasehold costs, the Head Start program, and other MAC activities. The FY 2020 budget remains flat at \$5,474,900.
- **Public Education Foundation** (01101686) the FY 2020 budget remains flat at \$275,000 for the Complete College Nashville Initiative to train college counselors in underserved schools.
- **Summer Youth Employment Program** (01101687) The FY 2020 budget remains flat at \$2,900,000 in support of a city-wide strategy to increase summer employment opportunities for Nashville's youth.
- **Plant the Seed** (01101688) The FY 2020 budget removes the non-recurring \$50,000 for the Community Garden Program.
- **Second Harvest Food Bank** (01101555) A non-profit organization that provides emergency food boxes for low-income citizens of Davidson County. The organization provides over two million meals a year. The FY 2020 budget provides a \$200,000 allocation.
- **Fix-It Pilot Program** (01101139) Provided vouchers for repair of headlights, taillights or turn signals to Police officers to issue instead of traffic tickets. FY 2019 budget removed the \$25,000 non-recurring amount.
- **Property Tax Relief Program** (01101326 & 01191326, TCA § 67-5-702, § 67-5-703 and § 67-5-704) Provides tax relief funds for the elderly low-income, disabled and disabled veteran homeowners. The program in effect pays part or all of the property tax of eligible applicants. Metro matches the state expenditures based on the current sales ratio; however the combined Metro and State assistance may only cover the amount of taxes owed. The FY 2020 budget has no changes to the \$3,550,000 in the GSD and \$350,000 in the USD.
- **Education Equal Opportunity Group** (01101675) The FY 2020 budget removes the non-recurring \$5,000 for the EEOG's summer Enrichment and Technology Program for 9th through 12th grade students.
- **Paraprofessional / A P Testing** (01102151) The FY 2020 budget transfers to MNPS the \$2,000,000 allocation which provides funds for MNPS' Paraprofessional fees and Advanced Placement Testing fees.

01 Administrative-At a Glance

CONTRIBUTIONS:

TCA 7-3-314 (Financial assistance to nonprofit organizations) provides for contributions by metropolitan governments to qualified nonprofit organizations “to promote the general welfare of the residents of the municipality.”

- **Contribution to Nashville Symphony** (01101502, Metro Charter 18.11(a)) Provides annual funds in the amount of \$15,000 to support the Nashville Symphony.
- **Contribution to Adventure Science Center** (01101503) The FY 2020 budget allocates \$175,000 for the Adventure Science Center.
- **Contribute Nashville Humane Association** (01101521, Metro Charter § 18.11(a)) Provides \$12,500 to assist with shelter, food and medical services for abandoned, unwanted, and injured animals and for placement with area residents.
- **Contribute Sister Cities of Nashville** (01101534) The FY 2020 budget remains flat at \$80,000 for the Sister Cities of Nashville agency.
- **The Andrew Jackson Foundation** (01101557) The FY 2020 budget remains flat at \$125,000 for the operations and upkeep of The Hermitage.
- **Chambers of Commerce Contributions** (01101670, 01101671, 01101672, and 01101673) The FY 2020 budget provides \$25,000 each to the Nashville LGBT Chamber, the Black Chamber, the TN Latin American Chamber and the Nashville Area Hispanic Chamber for their program to increase the number of diverse business enterprises registered and certified to transact business with the Metro Government.
- **Alignment Nashville** (01101587) The FY 2020 budget remains flat at \$150,000 for their youth education, health and community success programs.
- **Music & Entertainment Economic Development** (01101637) Provided funding for Music & Entertainment Economic Development initiatives in accordance with recommendations of the Nashville Music Council. The FY 2019 budget eliminated the \$1,000,000.
- **Fifty-Forward – Senior Citizens, Inc.** (01101631) Provides educational and social activities for senior citizens in Davidson County. The FY 2020 budget provides \$125,000 for these services.
- **Nashville Education, Community and Arts TV (NECAT)** (01101662) The public access cable channels that provide non-commercial programming for Nashville citizens. The FY 2020 budget removes the non-recurring \$50,000.
- **In Full Motion** (01101663) Program provides tutoring and test prep services to at-risk Metro students. The FY 2020 budget provides \$250,000 for this youth program.
- **Legal Aid Society** (01101505) Program offers free legal services to the low-income and elderly citizens of Davidson County. The FY 2020 budget transfers the \$169,000 allocation to the Office of Family Safety to manage.
- **Boys and Girls Club of Middle Tennessee** (01101620) At the forefront of youth development programs for young people ages 5 - 18 from disadvantaged economic, social and family circumstances. The FY 2020 budget removes this non-recurring \$29,900.

INFRASTRUCTURE AND TRANSPORTATION:

- **Subsidy to the Regional Transit Authority** (01101117) Provides local matching funds for the Job Access & Reverse Commute project, and the Murfreesboro to Nashville “Relax and Ride” shuttle. The FY 2020 budget remains flat at \$320,200 for these RTA programs.
- **Commuter Rail Project** (01101237) Provides funds for the continuing operation of the Music City Star commuter rail. The FY 2020 budget remains flat at \$1,500,000 for the Commuter Rail operation.
- **Supplement to Metropolitan Transit Authority (MTA)** (01101304, Metro Charter § 11.401) Provides local supplementary funds to the Metropolitan Transit Authority for its various programs. The FY 2020 budget recommends \$48,635,900.
- **NCAC Nashville Construction Readiness** (01101691) A collaborative initiative to assist citizens of Nashville in jump-starting their construction industry career. The FY 2020 budget remains flat at \$625,000.

Since revenues in this department are not directly related to the budgeted expenditures in this department, the following financial schedule presents individual business units’ expenditure information.

01 Administrative–At A Glance

GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2018 Budget	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
GSD General Fund:					
01101104	County Retire Match	\$3,501,900	\$3,501,900	\$3,501,900	\$3,501,900
01101107	County Teach Retire Match	6,900,400	6,900,400	6,900,400	6,900,400
01101109	Health Insurance Match	52,082,800	53,823,189	54,231,000	56,455,500
01101110	Death Benefit Payments	200,000	200,000	200,000	200,000
01101113	Pens IOD Medical Expense	7,861,400	1,965,350	5,435,400	0
01101114	Unemployment Compensation	200,000	69,554	100,000	100,000
01101115	Life Insurance Match	2,914,600	3,084,036	3,594,800	3,121,200
01101117	Regional Transit Authority	320,200	320,200	320,200	320,200
01101118	Econ/Job Incentives – Dell	562,500	346,000	500,000	500,000
01101120	Employee IOD Med Expense	5,827,200	1,456,800	3,664,000	0
01101121	Performance Audits	0	0	0	200,000
01101127	Metro Facility Rent	1,256,700	1,226,185	987,200	763,700
01101131	Study Formulating Committee	0	0	0	150,000
01101136	Econ/Job Incentives - UBS	352,000	352,000	360,500	410,500
01101137	Econ/Job Incntvs - HCA Charlotte	800,000	612,500	764,500	668,500
01101138	Employee Tuition Reimbursement	50,000	38,476	0	0
01101139	Fix It Pilot Program	25,000	0	0	0
01101140	Benefit Adjustments	4,997,600	0	6,482,400	3,960,200
01101141	Econ/Job Incntvs – Warner Music	0	0	14,000	60,500
01101142	Youth Violence Initiatives	0	0	50,000	0
01101143	Coordinated Pre-K Initiative	0	0	400,000	0
01101144	Econ/Job Incntvs – Bridgestone	0	0	0	500,000
01101145	TCRS Pension Contribution	39,000	37,572	39,000	39,000
01101147	NSCC Foundation - GRAD Program	0	0	0	1,000,000
01101148	Body Worn Cameras Implementn	0	0	0	1,899,600
01101149	Building Security	0	0	0	1,244,000
01101151	Bridgeway Connections	0	0	0	10,000
01101152	Justice for Our Neighbors	0	0	0	50,000
01101153	Business Incubation Center	0	0	0	100,000
01101154	St. Thomas Foundation	0	0	0	25,000
01101155	Sexual Assault Center	0	0	0	100,000
01101156	TN Immigrant & Refugee Rights	0	0	0	50,000
01101157	Staffing Studies	0	0	0	250,000
01101204	Metro Action Commission	5,312,100	5,312,100	5,474,900	5,474,900
01101213	NCAC Local Match	417,300	171,730	417,300	417,300
01101218	District Energy System	1,690,300	1,690,300	1,640,300	0
01101221	Subsidy Bridgestone Arena	4,851,500	4,851,500	3,201,500	0
01101222	Stadium Maintenance	1,000,000	1,000,000	1,000,000	1,000,000
01101224	Contingency Subrogation	100,000	0	100,000	100,000
01101225	GSD Debt Transfer-Stadium	3,200,000	3,200,000	3,200,000	3,200,000
01101227	HIPAA Compliance	80,000	16,101	40,000	40,000
01101228	ADM Affordable Housing Developmt	18,800	5,990	0	0
01101230	Contingency for Storm Water Fees	314,200	139	0	0
01101237	Commuter Rail	1,500,000	1,500,000	1,500,000	1,500,000
01101298	Contingency – Local Match	0	0	0	50,000
01101301	Insurance Reserve	2,625,100	2,625,100	625,100	625,100
01101303	Corp Dues/Contribution	670,600	627,602	693,500	713,500
01101304	Subsidy MTA	48,635,900	48,635,900	48,635,900	48,635,900
01101308	Judgments and Losses	1,760,100	1,760,100	1,760,100	1,760,100

01 Administrative–At A Glance

GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2018 Budget	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
GSD General Fund (Cont.):					
01101309	Admin Contingency Account	\$0	\$0	\$0	\$50,000
01101315	Pay Plan Improvements	1,585,600	0	90,200	1,265,200
01101326	Property Tax Relief Program	3,550,000	2,699,812	3,550,000	3,550,000
01101408	Budget Adjustment Savings	0	0	(479,700)	(1,375,900)
01101412	Post Audit	1,211,000	835,334	1,536,000	1,536,000
01101416	Subsidy Advance Planning	248,700	240,315	257,000	241,300
01101426	Hospital Authority Subsidy	52,141,000	48,141,000	46,112,100	43,112,100
01101432	ADM Subsidy BLTC Mgmt Contract	3,500,000	3,500,000	3,500,000	3,500,000
01101433	ADM Knowles Home Mgmt Contra.	2,000,000	1,896,903	2,000,000	2,000,000
01101502	Contribute Nash Symphony	15,000	15,000	15,000	15,000
01101503	Contribute Adventure Science Ctr	200,000	200,000	175,000	175,000
01101505	Contribute Legal Aid Society	169,000	161,696	169,000	0
01101506	Contribute Partnership 2020	350,000	350,000	350,000	350,000
01101521	Contribute Humane Assoc.	12,500	12,500	12,500	12,500
01101534	Contribute Sister Cities	140,000	140,000	80,000	80,000
01101555	Contribute Second Harvest	200,000	200,000	200,000	200,000
01101557	Contribute Andrew Jackson Fndtn	135,000	135,000	125,000	125,000
01101562	Mary Parrish Center	31,100	31,100	0	0
01101576	Contribute Morning Star Dom Viol	64,200	64,200	0	0
01101578	Barnes Affordable Housing Trust	10,000,000	10,000,000	10,000,000	10,000,000
01101587	Contrib. to Alignment Nashville	150,000	150,000	150,000	150,000
01101594	Contrib. Family & Children's Svcs	8,400	8,400	0	0
01101598	Contrib. Fannie Battle Day Home	30,600	30,600	0	0
01101608	St. Luke's Commty. House	23,700	23,700	0	0
01101612	Contrib. Nashville CARES	47,500	47,500	0	0
01101613	Correctional Healthcare	12,798,100	11,703,857	13,072,100	13,322,100
01101614	Forensic Medical Examiner	4,934,000	4,894,324	4,934,000	5,370,000
01101619	Contrib. Backfield in Motion	28,800	28,800	0	0
01101620	Contrib. Boys & Girls Club	29,900	29,900	29,900	0
01101621	Contrib. Bridges	44,900	44,900	0	0
01101622	Contrib. Martha O'Bryan Center	45,000	45,000	0	0
01101623	Contrib. Monroe Harding, Inc	26,500	26,500	0	0
01101626	Contrib. Salama Urban Ministries	27,100	27,000	0	0
01101628	Contrib. NeedLink (dba Big Bro.)	42,800	42,800	0	0
01101629	Contrib. Conexion Americas	8,700	8,700	0	0
01101631	Contrib. Fifty Forward	150,000	150,000	125,000	125,000
01101634	Contrib. United Way Nashville	42,000	0	0	0
01101637	Contrib. Music & Entertainment	1,000,000	1,000,000	0	0
	Economic Development				
01101638	TSU Foundation – J. Merritt Classic	0	0	50,000	50,000
01101639	Contrib. Oasis Center	34,900	34,900	0	0
01101641	Contrib. Tenn Coalition Against Domestic Violence	30,600	21,313	0	0
01101642	Contrib. Vanderbilt Univ. Center for Health Services	31,900	0	0	0
01101645	Contrib. Nashville Entrepreneur Center	125,000	125,000	125,000	125,000
01101646	Subsidy – Fairgrounds Nashville	0	0	300,000	0
01101650	Small Business Incentive Program	100,000	155,408	200,000	200,000
01101651	Big Brothers / Big Sisters Mid-Tn	16,200	14,465	0	0
01101653	Nashville Adult Literacy Council	53,700	53,700	0	0

01 Administrative–At A Glance

GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2018 Budget	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
GSD General Fund (Cont.):					
01101654	Nashville Intrnl Ctr Empowermt	\$54,000	\$50,157	\$0	\$0
01101658	Self-Insured Excise Tax	75,000	69,661	75,000	75,000
01101661	Nashville Civic Design Center	125,000	125,000	125,000	125,000
01101662	Nashville Educ. Commty. Arts TV	50,000	50,000	50,000	0
01101663	In Full Motion	250,000	249,840	250,000	250,000
01101665	Oasis Church, Inc.	14,300	14,300	0	0
01101667	Election Day and Early Voting	3,041,200	1,578,317	2,129,600	2,525,000
01101668	Contrib. Southern Word	25,700	25,700	0	0
01101669	Contrib. Teach for America	46,200	46,200	0	0
01101670	Nashville LGBT Chamber	0	0	25,000	25,000
01101671	Nashville Black Chamber	0	0	25,000	25,000
01101672	TN Latin American Chamber	0	0	25,000	25,000
01101673	Nashville Area Hispanic Chamber	0	0	25,000	25,000
01101675	Contrib. Educ. Equal Oppty. Group	0	0	5,000	0
01101676	Internal Services	0	0	0	0
01101677	Commty Foundation of Mid Tenn	0	(124,317)	0	0
01101678	Sounds Ballpark Debt Service	1,415,000	1,415,000	600,000	775,000
01101684	Preston Taylor Ministries	6,100	6,100	0	0
01101685	STARS Nashville	16,200	15,091	0	0
01101686	Public Education Foundation	275,000	275,000	275,000	275,000
01101687	Summer Youth Employment Prog	3,000,000	3,293,878	2,900,000	2,908,800
01101688	Plant the Seed Garden Program	50,000	50,000	50,000	0
01101690	Innovation Investment Fund	1,000,000	1,000,000	0	0
01101691	NCAC Nash Constructn Readiness	694,100	455,162	625,000	630,600
01101692	Housing Incentive Pilot	450,000	30,000	450,000	300,000
01101693	MDHA VASH Pilot Program	381,300	97,000	165,300	100,000
01101695	Workplace Diversity Study	210,000	210,000	0	0
01101995	GSD IDB Tax Increments	0	0	1,066,700	1,247,000
01101996	GSD Gen Trnsfr 4% Reserve Fund	31,413,100	31,142,210	32,185,000	33,575,600
01101998	GSD MDHA Tax Increments	10,863,700	12,141,233	13,866,200	15,713,000
01102151	MNPS Paraprofessional/AP Testing	0	0	2,000,000	0
01102160	Operating Trnsfr to Debt Service	48,239,800	36,813,700	49,069,800	32,421,600
Total GSD General Fund		\$357,146,300	\$321,649,573	\$348,499,600	\$321,296,900

01 Administrative–At A Glance

GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2018 Budget	FY 2018 Actual	FY 2019 Budget	FY 2020 Budget
USD General Fund:					
01191102	Police/Fire Retire Match	\$8,873,000	\$8,873,000	\$8,873,000	\$8,873,000
01191103	Civil Service Retire Match	5,424,700	5,424,700	5,424,700	5,424,700
01191106	Teacher Pens Match	4,592,400	4,592,400	4,592,400	4,592,400
01191109	Health Ins Match	1,500,200	1,262,948	1,500,200	1,239,300
01191112	Pensioner IOD	300,100	300,100	130,400	0
01191113	Employee IOD	850,400	850,400	534,700	0
01191115	Life Ins Match	60,900	47,761	60,900	47,800
01191140	Benefit Adjustments	931,400	0	2,010,700	1,671,300
01191224	Contingency Subrogation	100,000	0	100,000	100,000
01191301	Insurance and Reserve	114,500	114,500	114,500	114,500
01191308	Judgments and Losses	7,800	7,800	7,800	7,800
01191309	USD Contingency Account	0	0	0	50,000
01191315	Pay Plan Improvements	118,300	0	1,170,400	0
01191326	Property Tax Relief	350,000	253,807	350,000	350,000
01191408	Budget Adjustment Savings	0	0	0	(126,700)
01191998	USD MDHA Tax Increments	2,315,200	2,963,822	3,179,300	3,835,700
Total USD General Fund		\$25,538,900	\$24,691,238	\$28,049,000	\$26,179,800

90 Debt Service Funds-At a Glance

Mission To accumulate funds to repay principal (money borrowed) and interest due on general obligation bonds and notes issued by the government to finance capital projects (land, buildings, equipment, etc.) with lives greater than one year. Three funds are used to account for this debt:

25104 Schools Debt Service Fund
20115 GSD Debt Service Fund
28315 USD Debt Service Fund

Budget Summary

	2017-18	2018-19	2019-20
Expenditures and Transfers:			
Debt Service Funds	\$ 281,039,100	\$ 292,776,700	\$ 336,872,700
Total Expenditures and Transfers	<u>\$ 281,039,100</u>	<u>\$ 292,776,700</u>	<u>\$ 336,872,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	\$ 5,216,200	\$ 7,324,300	\$ 7,318,200
Other Program Revenue	\$ 0	\$ 0	\$ 0
Total Program Revenue	\$ 5,216,200	\$ 7,324,300	\$ 7,318,200
Non-program Revenue	217,112,900	238,223,600	278,781,100
Transfers From Other Funds and Units	58,710,000	\$ 47,228,600	\$ 50,773,400
Total Revenues	<u>\$ 281,039,100</u>	<u>\$ 292,776,700</u>	<u>\$ 336,872,700</u>
Expenditures Per Capita	\$ 410.63	\$ 423.55	\$ 486.40

Positions Total Budgeted Positions 0 0 0

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These funds are administered by the Department of Finance, and have no separate organization chart.

Debt Service Expenditures by District & Fund

<u>Source Description</u>	<u>FY 2018 Budget</u>	<u>FY 2018 Actual</u>	<u>FY 2019 Budget</u>	<u>FY 2020 Budget</u>
GSD - General Services District				
20115 GSD Debt Service	\$ 165,393,200	\$154,666,096	\$169,296,200	\$207,650,400
25104 MNPS Debt Service	<u>94,371,300</u>	<u>96,786,885</u>	<u>103,823,200</u>	<u>110,554,700</u>
Total GSD	\$259,274,600	\$251,452,981	\$273,119,400	\$318,205,100
USD - Urban Services District				
28315 USD Debt Service	<u>\$ 21,274,600</u>	<u>\$ 21,300,293</u>	<u>\$ 19,657,300</u>	<u>\$ 18,667,600</u>
Total USD	21,274,600	\$ 21,300,293	\$ 19,657,300	\$ 18,667,600
Total General Obligation Debt Service – GSD+USD	<u>\$281,039,100</u>	<u>\$272,753,274</u>	<u>\$292,776,700</u>	<u>\$336,872,700</u>

90 Debt Service Funds-At a Glance

Budget Highlights FY 2020

The recommended budget services outstanding debt issues. Currently, Metro has approximately \$1,160,313,294 in un-issued general obligation bonds authorized for capital spending plans in Fiscal Years 2010 through 2019.

Overview

Debt Financing: Periodically, Metro borrows money to provide long-term financing for capital improvement projects that are included in the Capital Spending Plan by issuing (or selling) bonds and notes, which are written promises to repay the debt at certain times and with certain interest to bondholders/investors. The specific improvements to be financed are listed in the legislation that authorizes the debt. The proceeds from the sale of the debt are used to pay off commercial paper that provides short-term financing for those improvements.

Debt service is the process of repaying those bonds and notes, and their interest, over time to bondholders/investors. A portion of the principal is repaid each year between issuance and maturity. This approximately matches the maturity dates of bonds to the lives of the projects they fund, and keeps Metro from having to make a big payment at one time to make a capital improvement.

Metro does not issue long-term debt to finance operating expenditures or deficits.

Types of debt: Debt generally falls into the following categories:

- General obligation (GO) debt is payable from taxes, and is backed by the full faith, credit, and taxing power of the government. There is no legal limit to Metro's use of general obligation debt, although issuance requires passage of a Council resolution. Only general obligation debt is repaid from the three debt service funds (25104, 20115, and 28315).
- Revenue debt is often used to finance projects that will generate revenue. Part of the revenue generated by a project is used to service the debt on the project. It is accounted for through the enterprise or internal service fund that develops the capital project and receives its revenues.
 - Limited obligation revenue debt normally operates as revenue debt, but is backed by certain non-property-tax revenues (defined in the bond covenants) in the event that there are not sufficient revenues to service the debts.

Interest earned by our bondholders/investors is generally held to be exempt from federal and Tennessee taxation.

Structure: Metro's outstanding debt takes three forms:

- Bonds - Long-term debt that usually matures over a period of 20-30 years.
- Notes - Shorter-term debt that is issued for three years, renewable for an additional two terms of three years each. The usual total maturity is 3 to 5 years.
- Commercial paper – Short-term GO obligations with flexible maturities ranging from 1 to 270 days, issued as cash when needed in blocks of \$100,000 plus \$1,000 increments. Interest rates are usually lower than bond interest rates.

Notes and commercial paper often provide temporary financing and are retired by issuing longer-term bonds.

Many bonds have "call" provisions that allow Metro to redeem the debt before its scheduled maturity. This is most often done when the debt being called is refunded by issuing new debt for the same period of time but at lower interest rates. The lower interest costs save Metro money over the remaining life of the bond issue.

Legal Limitations: There is no legal debt margin limitation on GSD debt. Section 7.08 of the Charter limits the USD total net bonded indebtedness payable from USD ad valorem taxes, after deduction of sinking funds for the payment of principal, to 15% of the USD assessed valuation of taxable property. At June 30, 2018, the taxable property was valued at \$23.7 billion, so the 15% limit was \$3.5 billion. With only \$166.0 million of applicable debt (0.70% of valuation), the margin was \$3.39 billion.

Bond Ratings: Metro holds excellent investment-grade ratings from two independent rating agencies (Moody's Aa2 and Standard & Poor's AA). These ratings are based on both the city's financial health and available reserves for paying off debt. Each agency has its own rating system; ratings of the two agencies cannot necessarily be compared to each other. For explanations of the ratings, visit each agency's web site.

Debt Policies: The following guidelines are used in managing debt service funds:

- USD general obligation debt is subject to the legal limitation noted above.
- Debt is not issued above the capacity provided by current revenue sources (including property taxes at the current rate) plus anticipated normal growth; debt is not issued in anticipation of a not-yet-approved property tax increase.
- When planning future debt capacity, normal revenue growth is projected conservatively.
- The financing of an improvement will not exceed its useful life. In a multi-purpose bond package, the package maturities will reflect the mix of project lives funded by the package; the average life of the bonds cannot exceed the average life of the projects.
- General obligation issues are sold by competitive bid in a public offering; a bid sale is awarded to the bidder with the lowest true interest cost
- Bond issues may be considered for refunding when lower interest rates on the new bonds will result in a 3.5% or better aggregate present value savings over the old bonds. The term of the refunding bonds will not exceed the terms of the bonds being refunded. Refunding Bonds may be sold either by negotiated sale or by competitive bid public offering.

90 Debt Service Funds-At a Glance

Revenue Sources: Revenues for all three funds are detailed in the budget ordinance. The GSD and USD Debt Service Funds (funds 20115 & 28315) are funded primarily by a dedicated portion of the property tax levies. The GSD Debt Service Fund also receives \$3.2 million from the GSD General Fund (fund 10101) for stadium debt, and the Schools Debt Service Fund (fund 25104) receives substantial schools-related sales taxes.

Capital Expenditures and the Budget: The discussion of Capital Improvements in Section A of this book describes how these funds relate to the operating budget.

Recent Bond Issues: The Recent Bond Issues table summarizes recent bond issues. Note that only the general obligation issues are serviced through the GSD, USD, and Schools Debt Service funds; the revenue issues are serviced through non-tax sources. Future debt service requirements are listed on the next page.

Comparative Debt Statistics: The Comparable Debt Statistics table uses standard indicators to measure debt burden levels and trends.

Comparative Debt Statistics

Fiscal Year	Net Debt to Assessed Valuation		Net Debt Per Capita	Debt Service to Total Expenditures
	GSD+USD	USD only		
2009	9.69%	1.24%	2,558.61	9.2%
2010	10.15%	1.17%	3,110.89	8.8%
2011	10.14%	1.14%	1,571.19	4.5%
2012	10.92%	1.31%	3,226.91	5.6%
2013	13.25%	1.41%	3,897.73	6.7%
2014	12.00%	1.32%	3,682.52	9.1%
2015	11.36%	1.25%	3,451.97	9.6%
2016	12.79%	1.23%	3,910.24	9.4%
2017	14.05%	1.15%	4,380.03	9.4%
2018	9.09%	0.70%	4,103.65	9.9%

Source: Comprehensive Annual Financial Reports for each year

90 Debt Service Funds-At a Glance

Recent Bond Issues						
Issue	Date Issued	Amount & interest rate	Maturity	Ratings *	Fund *	Comments *
General Obligation Refunding Bonds, Series 2006A	05/11/06	\$60,805,000 3.60%	2006 to 2026	M: Aa2/VMIG1 S: AA/A-1 F: AA+/F1+	G	Current Refund of outstanding general obligation public improvement bonds, Series 1996 held in interest rate hedging agreement. Finance the retirement of a portion of the G O Anticipation Notes (Commercial Paper), and general government projects.
Water and Sewer Revenue Refunding Bonds, Series 2008A	02/22/08	\$122,530,000 3.25%-5.25%	2011 to 2022	M: Aa3 S: AA F: AA-	--	Non-GO. Current refund of W&S Revenue Refunding Bonds, Series 1998A (\$127,775,000) maturing in 2011-2019, and W&S Revenue Bonds, Series 1998B (\$785,000) maturing 2011-2012.
General Obligation Improvement and Refunding Bonds, Series 2010A	06/10/10	\$296,750,000 2.75 - 5.00%	2010 to 2026	M: Aa2 S: AA	G U S	Finance the retirement of a portion of the G.O Anticipation Notes (Commercial Paper), and advance refund portions of outstanding bonds.
General Obligation Improvement Bonds Federally Taxable (BAB's), Series 2010B	06/10/10	\$252,005,000 5.71%	2010 to 2034	M: Aa2 S: AA	G U S	Finance the retirement of a portion of the General Obligation Anticipation Notes (Commercial Paper), and general government projects.
General Obligation Refunding Bonds, Series 2010D	09/21/10	\$291,360,000 1.50 – 5.00%	2010 to 2024	M: Aa2 S: AA	G U S	Advance refund portions of outstanding bonds.
Water and Sewer Revenue Refunding Bonds, Series 2010A	12/9/10	\$104,050,000 3.00 – 5.00%	2010 to 2027	M: Aa3 S: AA	--	Non-GO. Advance refund portions of outstanding W&S Revenue Refunding Bonds.
Water and Sewer Revenue Bonds Federally Taxable, Series 2010B (BAB-Direct Payment)	12/9/10	\$135,000,000 6.39 – 6.57%	2010 to 2037	M: Aa3 S: AA	--	Finance the retirement of currently outstanding W&S Commercial Paper Bond Anticipation Notes and finance additional capital projects.
Water and Sewer Revenue Bonds Federally Taxable Series 2010C (Recovery Zone Economic Dev. Bonds)	12/9/10	\$75,000,000 6.69%	2010 to 2041	M: Aa3 S: AA	--	Finance Water system capital projects.
Water and Sewer Revenue Refunding Bonds Federally Taxable Series 2010D	12/9/10	\$7,610,000	2010 to 2018	M: Aa3 S: AA	--	Non-GO. Advance refund portions of outstanding W&S Revenue Refunding Bonds.
General Obligation Refunding Bonds, Series 2011	09/29/11	\$89,480,000 2.00 – 5.00%	2011 to 2023	M: Aa2 S: AA	G U S	Advance refund portions of outstanding bonds.
General Obligation Refunding Bonds, Series 2012	02/02/12	\$227,110,000 2.00 - 5.00%	2012 to 2025	M: Aa2 S: AA	G U S	Advance refund portions of outstanding bonds.
Water and Sewer Revenue Refunding Bonds, Series 2012	02/02/12	\$129,625,000 1.00 – 5.00%	2012 to 2023	M: Aa3 S: AA	--	Non-GO. Advance refund portions of outstanding W&S Revenue Refunding Bonds.

90 Debt Service Funds-At a Glance

General Obligation Improvement Bonds Federally Taxable, Series 2012	08/15/12	\$6,440,000 3.367%	2027	M: Aa2 S: AA	G	Finance the costs of certain public projects of the Metropolitan Government for qualified energy conservation improvements.
District Energy System Revenue and Tax Refunding Bonds, Series 2012A	08/15/12	\$47,450,000 2.00 – 5.00%	2013 To 2033	M: Aa2 S: AA	U	Advance refund of outstanding Energy Production Facility Revenue Bonds.
General Obligation Refunding Bonds, Series 2012B	08/15/12	\$140,345,000 .320 – 2.76%	2013 To 2024	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds.
General Obligation Refunding Bonds, Series 2013	02/21/13	\$245,485,000 2.00 – 5.00%	2015 To 2027	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds.
Water and Sewer Revenue Bonds, Series 2013	04/25/13	\$237,930,000 3.00 – 5.00%	2022 To 2033	M: Aa3 S: AA	--	Retire outstanding Water and Sewer commercial paper and to fund a debt reserve fund.
General Obligation Improvement Bonds, Series 2013A	05/09/13	\$374,665,000 3.00 – 5.00%	2020 To 2033	M: Aa2 S: AA	G U S	Retire outstanding General Obligation Commercial paper, and to finance capital projects.
General Obligation Extendable Commercial Paper Notes 2014 Program	07/01/14	Up to \$325,000,000 Market rates	Up to 90 days issue with option to extend up to 270 days after issue	M: P-1 S: A-1 +	G U S	Provide interim financing of various capital projects and to refinance existing general obligation commercial paper notes.
General Obligation Refunding Bonds, Series 2015A	02/19/15	\$59,730,000 5%	2021 To 2026	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds.
General Obligation Refunding Bonds, Series 2015B (Taxable)	02/19/15	\$103,980,000 .300 – 3.493%	2015 To 2029	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds
Water and Sewer Extendable Commercial Paper Notes, 2015 Program	04/15/15	Up to \$100,000,000 Market Rate	Up to 90 days issue with option to extend up to 270 days after issue	M: P-1 S: A-1 +	--	Provide interim financing of various capital projects and refinance existing projects as relate to Water and Sewer prior to the issuing of bonds.
General Obligation Improvement Bonds, Series 2015C	07/21/15	\$347,235,000 4.00 – 5.00%	2017 To 2034	M: Aa2 S: AA	G U S	Retire outstanding General Obligation Commercial Paper Notes.
General Obligation Refunding Bonds, Series 2016	06/01/16	\$343,975,000 2.00 – 5.00%	2017 To 2033	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds.
General Obligation Improvement Bonds, Series 2017	02/02/17	\$455,540,000 4.00 – 5.00%	2018 To 2036	M: Aa2 S: AA	G U S	Retire outstanding General Obligation Commercial Paper Notes.
General Obligation Commercial Paper Series B-1	07/06/17	Up to \$200,000,000 Market rates	Up to 270 days after issue	M: P-1 S: A-1 +	G U S	Provide interim financing of various capital projects and to refinance existing general obligation commercial paper notes.
General Obligation Commercial Paper Series B-2	07/06/17	Up to \$175,000,000 Market rates	Up to 270 days after issue	M: P-1 S: A-1 +	G U S	Provide interim financing of various capital projects and to refinance existing general obligation commercial paper notes.
Water and Sewer Revenue Bonds, Series 2017A (Green Bonds)	11/02/17	\$89,420,000 5.00%	2021 To 2046	M: Aa3 S: AA	--	Retire outstanding Water and Sewer commercial paper and to fund a debt reserve fund
Water and Sewer Revenue Bonds, Series 2017B	11/02/17	\$155,210,000 5.00%	2030 To 2046	M: Aa3 S: AA	--	Retire outstanding Water and Sewer commercial paper and to fund a debt reserve fund

90 Debt Service Funds-At a Glance

Water and Sewer Revenue Commercial Paper Notes, Series 2018A	7/09/18	Up to \$183,000,000 Market Rate	Up to 270 days after Issue	M: P-1 S: A-1 +	--	Provide interim financing of various capital projects and refinance existing projects as relate to Water and Sewer prior to the issuing of bonds.
General Obligation Improvement Bonds, Series 2018	10/25/18	\$715,955,000 4.00 – 5.00%	2019 To 2038	M: Aa2 S: AA	G U S	Retire outstanding General Obligation Commercial Paper Notes, and to finance capital projects.
<p>* Ratings: M = Moody's, S = Standard & Poor's, F = Fitch, I = Insured (see text). Maturity dates are <u>underlined</u>. Fund: This code shows the debt service fund(s) used to repay this issue. G = GSD, U = USD, S = Schools. Comments: Non-GO = Not a general obligation debt, but included in this table for completeness</p>						

90 Debt Service Funds-At a Glance

Bonds and Notes Payable at June 30, 2018

GENERAL OBLIGATION BONDS PAYABLE

General Services District (GSD)

	Interest Rate	Date of Issue	Date of Final Maturity	Amount of Issue	June 30, 2018	
					Principal	Interests
GSD G.O. Improvement and Refunding Bonds, Series 2010A	2.75 - 5.00	Jun.10, 2010	July 1, 2026	159,008,728	78,589,247	11,393,944
GSD G.O. Improvement Bonds Federally Taxable (BAB's), Series 2010B	5.71	Jun.10, 2010	July 1, 2034	138,046,756	138,046,756	101,870,317
GSD G.O. Refunding Bonds, Series 2010D	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	144,150,016	83,088,112	12,114,334
GSD G.O. Refunding Bonds, Series 2011	2.00 - 5.00	Sept. 29, 2011	July 1, 2023	49,712,377	38,214,465	5,628,519
GSD G.O. Refunding Bonds, Series 2012	2.00 - 5.00	Feb. 2, 2012	July 1, 2025	154,956,701	138,305,217	26,494,641
GSD G.O. Improvement Bonds (QEGB Federally Taxable), Series 2012	3.367	Aug. 15, 2012	Aug. 1 2027	6,440,000	6,440,000	2,059,931
GSD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	67,480,283	45,793,027	4,981,033
GSD G.O. Refunding Bonds, Series 2013	2.00 - 5.00	Feb. 21, 2013	July 1, 2027	138,755,487	130,019,857	43,799,094
GSD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	253,070,885	38,396,473	6,981,883
GSD G.O. Refunding Bonds, Series 2015A	5.00	Feb. 19, 2015	July 1, 2026	33,884,829	33,884,829	9,655,304
GSD G.O. Refunding Bonds, Series 2015B (Taxable)	.30 - 3.493	Feb. 19, 2015	July 1, 2029	72,314,470	68,465,070	8,811,103
GSD G.O. Improvement Bonds, Series 2015C	4.00 - 5.50	Jul. 30, 2015	July 1, 2034	240,454,031	231,929,576	107,142,151
GSD G.O. Refunding Bonds, Series 2016	2.00 - 5.00	Jun.1, 2016	Jan. 1, 2033	231,949,343	227,356,821	109,074,615
GSD G.O. Improvement Bonds, Series 2017	4.00 - 5.00	Feb. 2, 2017	July 1, 2036	280,675,679	280,675,679	127,875,975

Total General Obligation Bonds Payable For General Purposes

1,970,899,585 1,539,205,129 577,882,844

For School Purposes:

GSD G. O Improvement and Refunding Bonds, Series 2010A	2.75 - 5.00	Jun.10, 2010	July 1, 2026	114,567,598	55,813,450	7,766,182
GSD G. O Improvement Bonds Federally Taxable (BAB's), Series 2010B	5.71	Jun.10, 2010	July 1, 2034	70,516,649	70,516,649	52,037,101
GSD G. O Refunding Bonds, Series 2010D	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	120,126,326	69,240,856	10,095,388
GSD G.O. Refunding Bonds, Series 2011	2.00 - 5.00	Sept. 16, 2011	July 1, 2023	32,574,740	23,082,652	3,467,591
GSD G.O. Refunding Bonds, Series 2012	2.00 - 5.00	Feb. 2, 2012	July 1, 2025	53,280,200	47,554,769	9,109,900
GSD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	62,161,564	42,183,669	4,588,434
GSD G.O. Refunding Bonds, Series 2013	2.00-5.00	Feb. 21, 2012	July 1, 2027	82,814,365	77,600,621	26,140,907
GSD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	84,932,213	12,886,103	2,343,165
GSD G.O. Refunding Bonds, Series 2015A	5.00	Feb. 19, 2015	July 1, 2026	22,804,914	22,804,914	6,498,140
GSD G.O. Refunding Bonds, Series 2015B (Taxable)	.30 - 3.493	Feb. 19, 2015	July 1, 2029	30,240,838	28,631,076	3,684,672
GSD G.O. Improvement Bonds, Series 2015C	4.00 - 5.50	Jul. 30, 2015	July 1, 2034	97,563,777	94,104,995	43,472,729
GSD G.O. Refunding Bonds, Series 2016	2.00 - 5.00	Jun.1, 2016	Jan. 1, 2033	78,790,586	77,201,410	36,956,472
GSD G.O. Improvement Bonds, Series 2017	4.00 - 5.00	Feb. 2, 2017	July 1, 2036	171,785,733	171,785,733	78,265,662

Total General Obligation Bonds Payable for School Purposes

1,022,159,503 793,406,897 284,426,343

Total General Obligation Bonds Payable - General Services District

2,993,059,088 2,332,612,026 862,309,187

90 Debt Service Funds-At a Glance

Bonds and Notes Payable at June 30, 2018						
GENERAL OBLIGATION BONDS PAYABLE Urban Services District (USD)	Interest Rate	Date of Issue	Date of Final Maturity	Amount of Issue	June 30, 2018	
					Principal	Interests
USD G.O. Improvement and Refunding Bonds, Series 2010A	2.75 - 5.00	Jun.10, 2010	July 1, 2026	22,899,473	10,390,982	1,134,215
USD G.O. Improvement Bonds Federally Taxable (BAB's), Series 2010B	5.71	Jun.10, 2010	July 1, 2034	43,441,595	43,441,595	32,057,319
USD G.O. Refunding Bonds, Series 2010D	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	25,925,413	14,943,417	2,178,765
USD G.O. Refunding Bonds, Series 2011	2.00 - 5.00	Sept. 16, 2011	July 1, 2023	6,688,796	6,688,796	983,878
USD G.O. Refunding Bonds, Series 2012	2.00 - 5.00	Feb. 2, 2012	July 1, 2025	18,873,099	16,845,014	3,226,940
USD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	7,471,610	5,070,334	551,514
USD G.O. Refunding Bonds, Series 2013	2.00 - 5.00	Feb. 21, 2013	July 1, 2027	23,915,148	22,409,522	7,548,977
USD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	30,135,613	4,572,241	831,401
USD G.O. Refunding Bonds, Series 2015A	5.00	Feb. 19, 2015	July 1, 2026	3,040,257	3,040,257	866,307
USD G.O. Refunding Bonds, Series 2015B (Taxable)	.30 - 3.493	Feb. 19, 2015	July 1, 2029	1,424,692	1,348,854	173,591
USD G.O. Improvement Bonds, Series 2015C	4.00 - 5.00	Jul. 30, 2015	July 1, 2034	8,531,298	8,228,851	3,801,399
USD G.O. Refunding Bonds, Series 2016	2.00 - 5.00	Jun.1, 2016	Jan. 1, 2033	27,571,610	27,026,662	12,969,558
USD G.O. Improvement Bonds, Series 2017	4.00 - 5.00	Feb. 2, 2017	July 1, 2036	2,538,666	2,538,666	1,156,617
Total General Obligation Bonds Payable (governmental activities)				222,457,270	166,545,191	67,480,481
USD G.O. Improvement & Refunding Bonds, Series 2010A (1)	2.21 - 5.71	Jun.10, 2010	July 1, 2034	274,201	176,321	5,870
USD G.O. Refunding Bonds, Series 2010D (DES)	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	1,158,245	667,615	97,338
USD G.O. Refunding Bonds, Series 2011 (DES)	2.00 - 5.00	Sept. 29, 2011	July 1, 2023	504,087	504,087	122,511
District Energy System Revenue Refunding Bonds, Series 2012A	2.00 - 5.00	Aug. 15, 2012	Oct. 1, 2033	47,450,000	39,590,000	15,661,575
USD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	3,231,543	2,192,970	238,535
USD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	6,526,289	990,183	180,051
USD G.O. Improvement Bonds, Series 2015C	4.00 - 5.50	Jul. 30, 2015	July 1, 2034	685,894	661,578	305,623
USD G.O. Refunding Bonds, Series 2016	2.00 - 5.00	Jun.1, 2016	Jan. 1, 2033	5,663,461	5,565,107	2,702,055
USD G.O. Improvement Bonds, Series 2017	4.00 - 5.00	Feb. 2, 2017	July 1, 2036	539,922	539,922	245,989
Total General Obligation Bonds Payable (business-type activities)				66,033,642	50,887,783	19,559,547
Total General Obligation Bonds Payable - Urban Services District				288,490,912	217,432,974	87,040,028
REVENUE BONDS PAYABLE						
Dept of Water and Sewerage Rev. Refunding Bonds of 2008A	3.25 - 5.25	Feb. 15, 2008	Jan. 1, 2022	122,530,000	27,905,000	2,214,450
Dept of Water and Sewerage Rev. Refunding Bonds, Series 2010A	3.00 - 5.00	Dec. 9, 2010	Jul. 1, 2027	104,050,000	76,530,000	18,494,675
Dept of Water and Sewerage Rev. Bonds Federally Taxable, Series 2010B(BABs)	6.393 - 6.568	Dec. 9, 2010	Jul. 1, 2037	135,000,000	135,000,000	130,647,588
Dept of Water and Sewerage Rev. Bonds Federally Taxable, Series 2010C	6.693	Dec. 9, 2010	Jul. 1, 2041	75,000,000	75,000,000	109,754,157
Dept of Water and Sewerage Rev. Refunding Bonds, Federally Taxable Series 2010D	4.255 - 4.791	Dec. 9, 2010	Jul. 1, 2018	7,610,000	990,000	23,715
Dept of Water and Sewerage Rev. Refunding Bonds, Series 2012	1.00-5.00	Jan. 2, 2012	Jul. 1, 2025	129,625,000	94,380,000	11,900,000
Dept of Water and Sewerage Revenue Bonds, Series 2013	3.00-5.00	Apr. 25, 2013	Jul. 1, 2033	237,930,000	237,930,000	187,016,075
Dept of Water and Sewerage Revenue Bonds, Series 2017A(Green Bonds)	3.00-5.00	Nov. 2, 2017	Jul. 1, 2046	89,420,000	89,420,000	82,571,822
Dept of Water and Sewerage Revenue Bonds, Series 2017B	5.00	Nov. 2, 2017	Jul. 1, 2046	155,210,000	155,210,000	145,404,500
Total Revenue Bonds Payable - Department of Water and Sewerage				1,056,375,000	892,365,000	688,026,982
Total Revenue Bonds Payable - Urban Services District				1,056,375,000	892,365,000	688,026,982
Total Bonds Payable - Urban Services District				1,344,865,912	1,109,797,974	775,067,010

90 Debt Service Funds-At a Glance

Future Debt Service Requirements for Debt Outstanding at 06/30/18

General Obligation Debt (Debt Service Funds)

Fiscal Year	GSD Debt Service			GSD School Debt Service		
	Principal	Interest	Total	Principal	Interest	Total
2019	84,467,213	68,725,676	153,192,889	55,615,214	34,830,493	90,445,707
2020	95,882,838	65,110,887	160,993,725	52,093,110	32,664,196	84,757,306
2021	100,243,882	60,921,727	161,165,609	54,164,379	30,386,286	84,550,665
2022	101,860,076	56,215,826	158,075,902	55,795,508	27,846,381	83,641,889
2023	111,169,703	51,277,489	162,447,192	54,864,400	25,282,527	80,146,927
2024	111,902,991	46,365,781	158,268,772	63,540,523	22,706,901	86,247,424
2025	113,582,557	41,358,945	154,941,502	61,750,503	20,017,607	81,768,110
2026	104,064,797	36,321,333	140,386,130	53,675,147	17,398,551	71,073,698
2027	94,500,103	31,544,707	126,044,810	47,592,512	14,958,785	62,551,297
2028	96,252,129	26,952,017	123,204,146	43,475,831	12,723,440	56,199,271
2029	69,918,152	23,057,147	92,975,299	31,580,051	10,945,800	42,525,851
2030	72,506,728	20,164,388	92,671,116	32,781,677	9,589,481	42,371,158
2031	72,748,319	16,735,716	89,484,035	32,968,364	8,041,600	41,009,964
2032	75,959,305	13,203,096	89,162,401	34,399,151	6,446,725	40,845,876
2033	79,318,168	9,510,276	88,828,444	35,894,222	4,781,224	40,675,446
2034	55,363,524	5,697,556	61,061,080	28,235,060	3,061,271	31,296,331
2035	57,668,899	3,031,750	60,700,649	29,400,424	1,711,621	31,112,045
2036	20,480,440	1,262,221	21,742,661	12,534,921	772,535	13,307,456
2037	21,315,305	426,306	21,741,611	13,045,900	260,919	13,306,819
Total	1,539,205,129	577,882,844	2,117,087,973	793,406,897	284,426,343	1,077,833,240

90 Debt Service Funds-At a Glance

Future Debt Service Requirements for Debt Outstanding 06/30/18

General Obligation Debt (Debt Service Funds)

Fiscal Year	Water Service (USD)			USD Debt Service		
	Principal	Interest	Total	Principal	Interest	Total
2019	38,225,000	46,136,004	84,361,004	13,742,573	10,062,470	23,805,043
2020	39,120,000	44,225,115	83,345,115	12,159,052	9,530,512	21,689,564
2021	25,080,000	42,304,977	67,384,977	12,736,739	8,989,356	21,726,095
2022	29,955,000	40,984,827	70,939,827	12,934,416	8,366,924	21,301,340
2023	36,775,000	39,449,077	76,224,077	13,690,897	7,738,179	21,429,076
2024	27,475,000	37,987,378	65,462,378	15,381,486	7,105,822	22,487,308
2025	21,445,000	36,819,677	58,264,677	15,256,940	6,428,311	21,685,251
2026	22,490,000	35,756,878	58,246,878	13,840,056	5,739,198	19,579,254
2027	23,605,000	34,622,378	58,227,378	14,872,385	5,044,681	19,917,066
2028	24,780,000	33,375,526	58,155,526	14,487,040	4,324,640	18,811,680
2029	25,850,000	32,061,447	57,911,447	11,361,797	3,688,924	15,050,721
2030	26,995,000	30,657,731	57,652,731	11,766,595	3,190,265	14,956,860
2031	28,270,000	29,114,622	57,384,622	12,193,317	2,605,736	14,799,053
2032	29,605,000	27,488,762	57,093,762	12,696,544	1,997,586	14,694,130
2033	31,015,000	25,779,580	56,794,580	13,232,610	1,347,814	14,580,424
2034	32,490,000	23,989,844	56,479,844	9,841,416	655,623	10,497,039
2035	34,045,000	22,111,927	56,156,927	6,780,677	205,468	6,986,145
2036	35,670,000	20,145,338	55,815,338	224,639	13,844	238,483
2037	37,380,000	18,085,809	55,465,809	233,795	4,675	238,470
2038	39,165,000	15,925,580	55,090,580			
2039	41,005,000	13,654,921	54,659,921			
2040	42,875,000	11,274,966	54,149,966			
2041	44,810,000	8,795,273	53,605,273			
2042	46,765,000	6,285,776	53,050,776			
2043	29,685,000	4,380,044	34,065,044			
2044	31,035,000	3,028,900	34,063,900			
2045	14,810,000	1,967,500	16,777,500			
2046	15,575,000	1,207,875	16,782,875			
2047	16,370,000	409,250	16,779,250			
	892,365,000	688,026,982	1,580,391,982	217,432,974	87,040,028	304,473,002

90 Debt Service Funds-At a Glance

Highlights from the Metropolitan Government of Nashville and Davidson County's Debt Management Policy

The purpose of the Policy is to provide written guidance about the amount and type of debt issued the issuance process, and the management of the debt portfolio for the Metropolitan Government.

Introduction

The Metropolitan Government of Nashville and Davidson County (the "Metropolitan Government"): (1) identifies policy goals and demonstrates a commitment to long-term financial planning; including a multi-year capital plan; (2) improves the quality of decisions; and (3) provides justification for the structure of debt issuance.

Goals & Objectives

Debt policies and procedures are tools that ensure that financial resources are adequate to meet the Metropolitan Government's long-term financing objectives. In addition, the Policy helps to ensure that financings undertaken by the Metropolitan Government satisfy certain clear objective standards which allow the Metropolitan Government to protect its financial resources in order to meet its short-term financing and long-term capital needs. The adoption of clear and comprehensive financial policies enhances the internal financial management of the Metropolitan Government.

Purpose and Use of Issuance Process

Debt is to be issued pursuant to the authority of and in full compliance with provisions, restrictions and limitations of the Charter and the Constitution and laws of the State of Tennessee (including without limitation Title 9, Chapter 21, Tennessee Code Annotated, and Title 7, Chapter 34, Tennessee Code Annotated (together, the "State Debt Statutes"), pursuant to resolutions adopted by the Metropolitan Government.

Debt Capacity Assessment

During development and consideration of a capital-spending plan, impact of the resulting debt and debt service will be evaluated to determine appropriate level of debt to the overall financial position of the Metropolitan Government. To accomplish this evaluation, a calculation of the various metrics, will be performed on existing debt as compared to projected debt resulting from capital-spending plan. An analysis of historical financial trends and current and projected economic factors will be considered in evaluation of the appropriate level of debt to be approved in a capital-spending plan.

Federal Tax Status

1. **Tax-Exempt Debt** – The Metropolitan Government will use its best efforts to maximize the amount of debt sold under this policy using tax-exempt interest financing.
2. **Taxable Debt** – The Metropolitan Government will sell taxable debt when necessary to finance

projects not eligible to be financed with tax-exempt debt.

Legal Limitation on the Use of Debt

1. No Debt obligation, except as shall be repaid within the fiscal year of issuance, shall be sold to fund the current operation of any Metropolitan Government service or program.
2. The proceeds of any debt obligation shall be expended only for the purpose for which it was authorized.
3. Debt may only be issued pursuant to an authorized resolution of the Metropolitan Council.

Types of Debt

A. Bonds

Security- Pursuant to State Debt Statutes, the Metropolitan Government may issue general obligation bonds, which are direct general obligations of the Metropolitan Government payable as to both principal and interest from any funds or monies of the Metropolitan Government from whatever source derived. The full faith and credit of the Metropolitan Government is pledged to the payment of principal of and interest on all general obligations bonds. General obligation bonds may be additionally secured by a pledge of the revenues of one or more revenue-producing systems or facilities. Pursuant to State Debt Statutes, the Metropolitan Government may issue revenue bonds, which are limited obligations of the Metropolitan Government, payable solely from the revenues of one or more revenue-producing systems or facilities.

B. Short Term Debt

Pending the issuance of bonds to provide long-term financing, the Metropolitan Government may issue short term debt. Such debt shall be authorized by resolution of the Metropolitan Government.

These notes may be structured as:

- Bond Anticipation Notes
- Tax and Revenue Anticipation Notes
- Capital Outlay Notes

Debt Management Structure

The Metropolitan Government shall establish all terms and conditions relating to the issuance of bonds, and will invest all bond proceeds pursuant to the terms of the Metropolitan Government's Investment Policy.

- A. Term.** The term of any debt (including refunding debt) used to purchase or otherwise obtain or construct any equipment, goods, or structures shall have a reasonably anticipated

90 Debt Service Funds-At a Glance

lifetime of use equal to or less than the average useful life of the project.

- B. Debt Service Structure.** Debt issuance shall be planned to achieve substantially level debt service over a twenty year period (commencing immediately following the third year after issuance) unless otherwise specified in the authorizing resolution of the Metropolitan Council.
- C. Call Provisions.** When issuing new debt, the structure may include a call provision that occurs no later than ten years from the date of delivery of the bonds. Call features should be structured to provide the maximum flexibility relative to cost.
- D. Original Issuance Discount/Premium.** Bonds sold with original issuance discount/premium are permitted with the approval of the Metropolitan Council.

Balloon Debt

A. Introduction

The Metropolitan Government may, from time to time, consider the issuance of bonds that would now constitute "balloon indebtedness," as defined by Tennessee Code Annotated Section 9-21-134. Generally speaking, balloon indebtedness reduces the Metropolitan Government's future capacity to issue debt and its financial flexibility to meet future needs. The Metropolitan Government's preference is for the issuance of indebtedness that does not constitute balloon indebtedness, all in a manner consistent with this Debt Management Policy, and in the best interest of the Metropolitan Government and its taxpayers or ratepayers (as applicable).

B. Policy

It is the policy of the Metropolitan Government that the Metropolitan Government will strive to issue all future debt to provide funding for capital projects ("improvement bonds") with a principal amortization structure that does not constitute balloon indebtedness.

It is further the policy of the Metropolitan Government to maintain at all times a plan for managing any outstanding balloon indebtedness to mitigate its effects on the Metropolitan Government's future debt capacity and financial flexibility, taking into consideration the financial resources of the Metropolitan Government.

C. Issuance of Balloon Indebtedness

Unless the Metropolitan Council concludes, through the procedures outlined in (2) below, that a balloon indebtedness structure is in the public interest, all future improvement bonds will be structured so that principal amortizes in a manner that results in level or declining debt service, commencing no later than the fourth year following issuance.

D. Debt Affordability

The Metropolitan Government will manage any outstanding balloon indebtedness in a manner that mitigates its effects on the Metropolitan Government's future revenues by considering the following options, within its financial resources:

- Restructuring debt with accelerated amortization
- Early repayment of debt
- Delaying of capital projects, or funding capital projects with revenues, until capacity is available to issue debt structured with level or declining payments
- Such other actions available within its financial capacity to manage debt.

Refinancing Outstanding Debt

The Department of Finance and the Metropolitan Government's Financial Advisor shall have the responsibility to analyze outstanding bond issues for refunding opportunities. The Financial Advisor will regularly conduct an analysis of all refunding candidates to identify potential refunding candidates from the outstanding bond maturities. The Metropolitan Government will consider the following issues when analyzing possible refunding opportunities:

- Debt Service Savings
- Term of Refunding Bonds
- Bond Restructuring
- Escrow Structuring

Methods of Sale

Pursuant to State Debt Statutes, new money general obligation bonds must be sold at competitive sale. State Debt Statutes permit the Metropolitan Government to determine the method of sale for refunding bonds and revenue bonds. Following each sale of bonds, the Finance Department with the assistance of the Financial Advisor shall provide a report to the Metropolitan Council on the results of the sale.

- Competitive Sale
- Negotiated Sale
- Private Placement

Selection of Underwriting Team (Negotiated Transaction)

If there is an underwriter, the Metropolitan Government shall require the underwriter to clearly identify itself in writing, whether in a response to a request for proposals or in promotional materials provided to the Metropolitan Government or otherwise, as an underwriter and not as a financial advisor from the earliest stages of its relationship with the Metropolitan Government with respect to that issue. The underwriter must clarify its primary role as a purchaser of securities in an arm's-length commercial transaction and that it has financial and other interests that differ from those of the Metropolitan Government. The underwriter in a publicly offered, negotiated sale shall be required to provide

90 Debt Service Funds-At a Glance

pricing information both as to interest rates and to takedown per maturity to the Metropolitan Government or its designated official in advance of the pricing of the debt.

Credit Quality

The Metropolitan Government's debt management activities will be conducted to receive the highest credit ratings possible, consistent with Metropolitan Government's financing objectives.

Credit Enhancements

The Metropolitan Government will consider the use of credit enhancements on a case-by-case basis, evaluating the economic benefit versus the cost. Only when clearly demonstrable savings can be shown shall an enhancement- be utilized. The Metropolitan Government may consider each of the following enhancements as alternatives by evaluating the cost and benefit of such enhancements:

- Bond Insurance
- Letters of Credit
- Liquidity
- Use of Structured Products

Risk Assessment

The Finance Department will evaluate each transaction to assess the types and amounts of risk associated with that transaction, considering all available means to mitigate those risks. The Finance Department will evaluate all proposed transactions for consistency with the objectives and constraints defined in this Policy.

Transparency

The Metropolitan Government shall comply with the Tennessee Open Meetings Act, providing adequate public notice of meetings and specifying on the agenda when matters related to debt issuance will be considered. Additionally all costs (including interest, issuance, continuing, and one-time) shall be disclosed to the citizens in a timely manner (see also Federal Regulatory Compliance and Continuing Disclosure)

Professional Services

The Metropolitan Government requires all professionals engaged to assist in the process of issuing debt to clearly disclose all compensation and consideration received related to services provided in the debt issuance process by the Metropolitan Government. This includes "soft" costs or compensations in lieu of direct payments.

Potential Conflicts of Interest

Professionals involved in a debt transaction hired or compensated by the Metropolitan Government shall be required to disclose to the Metropolitan Government

existing client and business relationships between and among the professionals to a transaction (including but not limited to financial advisor, swap advisor, bond counsel, swap counsel, trustee, paying agent, underwriter, counterparty, and remarketing agent), as well as conduit issuers, sponsoring organizations and program administrators and other issuers whom they may serve. This disclosure shall include that information reasonably sufficient to allow the Metropolitan Government to appreciate the significance of the relationships.

Debt Administration

A. Planning for Sale

Prior to submitting a bond resolution to the Metropolitan Council for approval, the Finance Department, with the assistance of the Financial Advisor, will present to the Metropolitan Council the purpose of the financing, the estimated amount of financing, the proposed structure of the financing, the proposed method of sale for the financing, members of the proposed financing team, and an estimate of all the costs associated with the financing.

In the case of a proposed refunding, proposed use of credit enhancement, or proposed use of variable rate debt, the Finance Department will present the rationale for using the proposed debt structure, an estimate of the expected savings associated with the transaction and a discussion of the potential risks associated with the proposed structure.

The Finance Department, bond counsel, financial advisor, along with other members of the financing team will prepare a Preliminary Official Statement describing the transaction and the security for the debt that is fully compliant with all legal requirements.

B. Post Sale

The Finance Department will present a post-sale report to the members of the Metropolitan Council describing the transaction and setting forth all the costs associated with the transaction.

The financial advisor will provide a closing memorandum with written instructions on transfer and flow of funds.

The Finance Department will establish guidelines and procedures for tracking the flow of all bond proceeds, as defined by the Internal Revenue Code, over the life of bonds reporting to the IRS all arbitrage earnings associated with the financing and any tax liability that may be owed.

The Finance Department, bond counsel, financial advisor, along with other members of the financing team will prepare an Official Statement describing the transaction and the security for the debt that is fully compliant with all legal requirements.

90 Debt Service Funds-At a Glance

Federal Regulatory Compliance and Continuing Disclosure

A. Federal Tax Compliance

The Metropolitan Government has adopted Federal Tax Compliance Policies and Procedures regarding the administration of all of its tax-exempt and tax-advantaged debt. The Finance Department will comply with these Federal Tax Compliance Policies and Procedures, as they may be amended from time to time.

B. Investment of Proceeds

Any proceeds or other funds available will be deposited with the Metropolitan Treasurer's Office. . The proceeds must be invested pursuant to the Metropolitan Government's investment policy and applicable provisions of State law.

C. Disclosure

In complying with U.S. Securities and Exchange Commission Rule 15c2-12, the Metropolitan Government will timely provide to EMMA certain financial information and operating data each year, and will provide notice of certain enumerated events with respect to the bonds, if material.

D. Generally Accepted Accounting Principles (GAAP)

The Metropolitan Government will prepare its financial reports in accordance with the standard accounting practices adopted by the Governmental Accounting Standards Board and with the accounting policies established by the Finance Department when applicable.

30003 4% Reserve Fund-At a Glance

Mission		To provide for the purchase of equipment and/or building repairs for departments that receive their operating funds from the general fund budget.		
Budget Summary		2017-18	2018-19	2019-20
Expenditures and Transfers:				
General Four (4%) Reserve Fund		\$ 31,413,100	\$ 32,185,000	\$ 33,575,600
Total Expenditures and Transfers		\$ 31,413,100	\$ 32,185,000	\$ 33,575,600
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees		\$ 0	\$ 0	\$ 0
Other Governments and Agencies		0	0	0
Other Program Revenue		0	0	0
Total Program Revenue		\$ 0	\$ 0	\$ 0
Non-program Revenue		0	0	0
Transfers From Other Funds and Units		31,413,100	32,185,000	33,575,600
Total Revenues		\$ 31,413,100	\$ 32,185,000	\$ 33,575,600
Expenditures Per Capita		\$ 45.90	\$ 46.56	\$ 48.48
Positions				
Total Budgeted Positions		0	0	0
Contacts		Finance Manager: Greg McClarin 700 2nd Avenue South, Suite 201 37210 email: greg.mcclarin@nashville.gov Phone: 615-862-6120		

Overview

This fund (Fund 30003) is used to finance small-to-medium size capital expenditures for GSD General Fund departments. Four percent (4%) of all original monies collected by the GSD General Fund during any year is placed in this reserve fund and is kept separate and apart from other funds of the government. This separate fund can be used only for the purchase of equipment for any department of Metro and for repairs to any building owned by any department of the Metropolitan Government. Larger capital expenditures are financed using notes or bonds in the manner discussed in the "Debt Service Funds" section.

Revenues: Four percent (4%) of all original monies collected by the GSD General Fund (Fund 10101) are transferred to this fund. Administratively, the 4% is based on all GSD General Fund gross receipts except for revenues from other governments and certain other internal sources and transfer accounts.

The transfer of monies from the General Fund to the 4% Reserve Fund is in the budget as an expenditure account in the 01 Administrative section of the GSD General Fund.

Expenditures: This separate fund can be used only for GSD General Fund departments' expenditures for the purchase of equipment and for repairs to buildings.

Minimum Balance: Administrative policy is to maintain a \$500,000 balance in the fund at all times. The Council approved a policy of maintaining an additional \$500,000 balance in the fund, for a total balance of at least \$1 million.

USD Charter Provision: The Charter also allows the Council to establish by ordinance the same type of fund for the Urban Services District. This has not occurred.

Historical Information: The Charter originally required a five percent (5%) deduction from revenues. This was amended at an election held August 4, 1983 to four percent (4%).

30005 Central BID-At a Glance

Mission		To undertake and provide an enhanced level of programs and services not provided by the Metropolitan Government which will help maintain downtown Nashville as a clean, safe and vibrant place to work, live, shop and play.		
Budget Summary		2017-18	2018-19	2019-20
Expenditures and Transfers:				
CBID Special Purpose Fund		\$ 2,474,900	\$ 2,582,100	\$ 2,858,900
Total Expenditures and Transfers		\$ 2,474,900	\$ 2,582,100	\$ 2,858,900
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees		\$ 0	\$ 0	\$ 0
Other Governments and Agencies		0	0	0
Other Program Revenue		0	0	0
Total Program Revenue		\$ 0	\$ 0	\$ 0
Non-program Revenue		2,474,900	2,582,100	2,858,900
Transfers From Other Funds and Units		0	0	0
Total Revenues		\$ 2,474,900	\$ 2,582,100	\$ 2,858,900
Expenditures Per Capita		\$ 3.62	\$ 3.74	\$ 4.13
Positions				
Total Budgeted Positions		0	0	0
Contacts		President and CEO: Tim Meise email: tmeise@nashvilledowntown.com Nashville Downtown Partnership, 150 4th Ave. North, Suite G-150 37219 Phone: 615-743-3090		

This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council.

Overview

The Central Business Improvement District (CBID) was established by Metro ordinance under the authority of State law to protect and restore the central business district to promote the public health, safety, and welfare of Nashville. (See Ordinance O98-1037, Metro Code 2.174.010 et seq. and TCA §7-84-101 et seq.)

Ordinance BL2004-1064 expired December 31, 2007. Ordinance BL2007-1312 extended the term of the CBID through December 31, 2017. Ordinance BL2017-580, approved March 8, 2017, extends the CBID term again.

The CBID is a district management corporation chartered pursuant to the provisions of the Nonprofit Corporation Act of Tennessee for the purpose of administering the special assessment revenues and the activities within and for the district, the making of improvements within and for the district, and the provision of services and projects within and for the district.

The CBID has the power to acquire, construct or to maintain parking facilities, public improvements, and child care facilities; and to provide services for the

improvement and operation of the district, including promotion, advertising, health & sanitation, public safety, elimination of problems related to traffic and parking, security services, recreation, cultural enhancements, aesthetic improvements, furnishing music in public places, design assistance, and activities in support of business or residential recruitment, retention, and management development.

These services are provided to and in support of the Metropolitan Government, paid from revenues from the special assessment. These levels of service are in addition to, and not instead of, Urban Services District (USD) services.

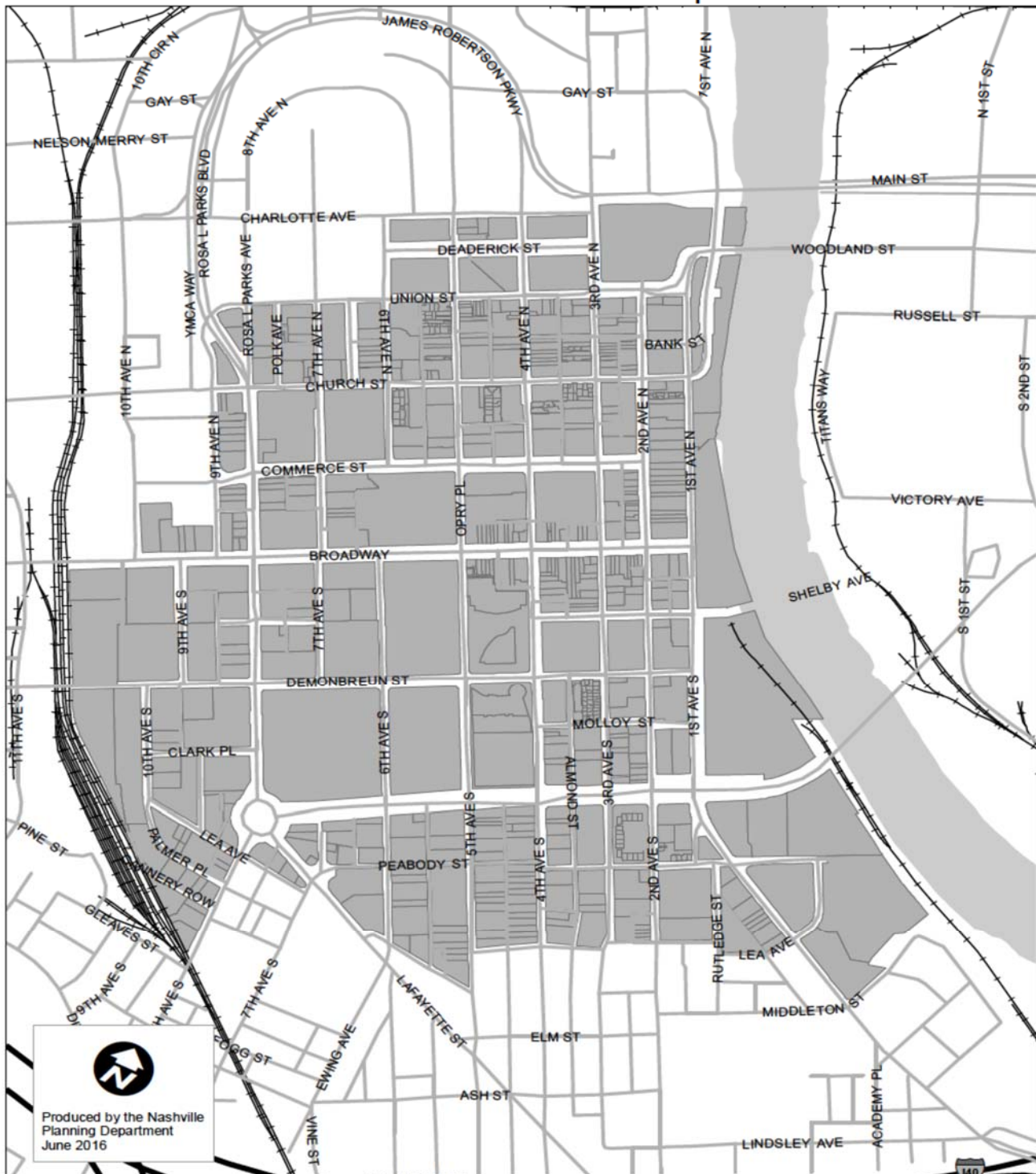
The CBID Board of Directors is elected by and from district property and business owners who pay the assessment. The Board contracts with the Nashville Downtown Partnership to administer the CBID's operations.

The boundaries of the CBID are set by law. The district includes all properties shown within the shaded area in the map. BL2017-788 set the rate of levy at \$0.001294 per dollar of assessed valuation.

30005 Central BID-At a Glance

Approved FY 2018 Boundaries effective January 1, 2018:

Boundaries of The Central Business Improvement District



30031, 30041-30047, 30088 Hotel Tax Funds-Financial

Mission Funds 30031, 30041 through 30047 and 30088 accounts for the receipt and distribution of the \$2.00 and \$0.50 Surtax and 6% Hotel Occupancy Privilege Tax used for tourist promotion, tourist-related activities, the Convention Center, the Nashville Convention & Visitors Bureau contract and the operating transfer to the GSD General Fund.

Budget Summary

	2017-18	2018-19	2019-20
Expenditures and Transfers:			
Hotel Occupancy Tax Fund	\$ 90,100,000	\$ 102,100,000	\$ 114,948,600
Total Expenditures and Transfers	\$ 90,100,000	\$ 102,100,000	\$ 114,948,600
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	90,100,000	102,100,000	114,948,600
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 90,100,000	\$ 102,100,000	\$ 114,948,600
Expenditures Per Capita	\$ 131.65	\$ 147.70	\$ 165.97

Positions Total Budgeted Positions 0 0 0

Contacts Director of Finance: Kevin Crumbo email: kevin.crumbo@nashville.gov
Finance Manager: Greg McClarin email: greg.mcclarin@nashville.gov

Flow of Funds:

Tax Allocation *	Tax / Purpose	FY19 Revenue Budget	FY20 Revenue Estimated
\$2.00 Surtax	Airport Ground / Rental Car	\$ 19,200,000	\$ 20,967,200
\$0.50 Surtax	Event and Marketing	\$ 3,800,000	\$ 4,087,000
6% Tax	Estimated Hotel / Motel Tax Receipts	\$ 79,100,000	\$ 89,894,400
	The Full Tax is estimated above and the Distribution is outlined below.		
\$2.00 Surtax	Fund 30031 – Hotel Occupancy – Conv Ctr 2007	\$ 19,200,000	\$ 20,967,200
\$0.50 Surtax	Fund 30041 – Event and Marketing Fund	\$ 3,800,000	\$ 4,087,000
1%	Fund 30042 – Hotel Occupancy Convention Ctr 1% Tax	\$ 13,100,000	\$ 14,982,400
1%	Fund 30043 – Hotel Occupancy Conv Ctr 2007 1% Tax	\$ 11,300,000	\$ 13,039,600
	Fund 30047 – Hotel Occupancy 2007 1% Secondary TDZ	\$ 1,800,000	\$ 1,942,800
2%	Fund 30044 – Hotel Occupancy Tourist Promotion	\$ 26,200,000	\$ 26,200,000
	Fund 30088 – Hotel Occupancy Tourist Promotion - Debt	\$ 3,764,800	\$ 3,764,800
1%	Fund 30045 – Hotel Occupancy Tourist Related	\$ 13,100,000	\$ 14,982,400
1%	Fund 30046 – Hotel Occupancy General Fund Transfer	\$ 13,600,000	\$ 14,982,400

30031, 30041-30047, 30088 Hotel Tax Funds-Financial

Hotel Motel Fund						
	FY2018 Budget	FY2018 Actuals	FY2019 Budget	FY2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES						
OTHER SERVICES:						
Utilities						
Professional & Purchased Services						
Travel, Tuition, and Dues						
Communications *	*	*	*	*	*	*
Repairs & Maintenance Services						
Internal Service Fees						
Other Expenses	78,500,000	83,508,277	88,500,000	96,201,400	7,701,400	8.70%
TOTAL OTHER SERVICES	78,500,000	83,508,277	88,500,000	96,201,400	7,701,400	8.70%
TOTAL OPERATING EXPENSES	78,500,000	83,508,277	88,500,000	96,201,400	7,701,400	8.70%
TRANSFERS TO OTHER FUNDS/UNITS	11,600,000	12,769,698	13,600,000	18,747,200	5,147,200	37.85%
TOTAL EXPENSES & TRANSFERS	90,100,000	96,277,975	102,100,000	114,948,600	12,848,600	12.58%
PROGRAM REVENUE:						
Charges, Commissions, & Fees						
Federal (Direct & Pass Through)						
State Direct						
Other Government Agencies						
Other Program Revenue **		**				
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes						
Local Option Sales Tax						
Other Tax, Licenses, & Permits	90,100,000	99,026,085	102,100,000	114,948,600	12,848,600	12.58%
Fines, Forfeits, & Penalties						
Compensation From Property						
TOTAL NON-PROGRAM REVENUE	90,100,000	99,026,085	102,100,000	114,948,600	12,848,600	12.58%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	90,100,000	99,026,085	102,100,000	114,948,600	12,848,600	12.58%
Expenditures Per Capita	\$131.65	\$144.69	\$147.70	\$165.97	\$18.55	12.56%

* Financials are restated by category, from Communications to Other Expenses, for fiscal year FY2018 Actuals and FY2018, FY2019 and FY2020 Budget for comparative purposes. Expenses included in the Communication line item are: Object Account 502801 – Advertising & Promotion. For FY2018 Actual = \$26,083,954; FY2018 Budget = \$26,700,000; FY2019 Budget = \$30,000,000; FY2020 Budget = \$30,287,000. Also, un-budgeted, fund balance operational transfers have been excluded for presentation purposes.

** Financials are restated from Other Program Revenue to Other Tax, Licenses & Permits for comparative purposes. The FY2018 Actual revenue was \$83,588.00 recorded in Object Accts: 405471 Interest-MIP, 405472 Unrealized Gain/Loss MIP, and 405473 Realized Gain/Loss MIP for the eight funds making up the Hotel Occupancy Tax.

38005 Gulch CBID-At a Glance

Mission	To undertake and provide an enhanced level of programs and services not provided by the Metropolitan Government that will help make the Gulch a clean, safe and vibrant urban neighborhood in which to work, live, shop and be entertained.		
Budget Summary			
	2017-18	2018-19	2019-20
Expenditures and Transfers:			
Special Purpose Fund	\$ 482,000	\$ 502,500	\$ 507,500
Total Expenditures and Transfers	\$ 482,000	\$ 502,500	\$ 507,500
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	482,000	502,500	507,500
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 482,000	\$ 502,500	\$ 507,500
Expenditures Per Capita	\$ 0.70	\$ 0.73	\$ 0.73
Positions	Total Budgeted Positions	0	0
Contacts	President and CEO: Tim Meise email: tmeise@nashvilledowntown.com Nashville Downtown Partnership, 150 4th Ave. North, Suite G-150 37219 Phone: 615-743-3090		

This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council.

Overview

The Gulch Central Business Improvement District (GCBID) was established by Metro Ordinance under the authority of the state law to enhance the local business climate and help manage the area and ensure that it is clean, safe and vibrant and will bring more people to the Gulch area of downtown Nashville to work, live, shop and play.

The GCBID is a district management corporation chartered pursuant to the provisions of the Nonprofit Corporation Act of Tennessee for the purpose of administering within and for the GCBID district, the making of improvements within and for the district, and the provision of services and projects within and for the district.

The GCBID has the power to acquire, construct or to maintain parking facilities, public improvements, and child care facilities; and to provide services for the improvement and operation of the district, including promotion, advertising, health and sanitation, public safety, elimination of problems related to traffic and parking, security services, recreation, cultural enhancements, aesthetic improvements, furnishing music in public places, design assistance, and activities in

support of business or residential recruitment, retention, and management development.

These services are provided to and in support of the Metropolitan Government, paid from revenues from the special assessment. These levels of service are in addition to, and not instead of, Urban Services District (USD) services.

The GCBID Board of Directors is elected by and from district property and business owners who pay the special assessment. The Board administers the GCBID's operations and services directly or by contract through the Nashville Downtown Partnership.

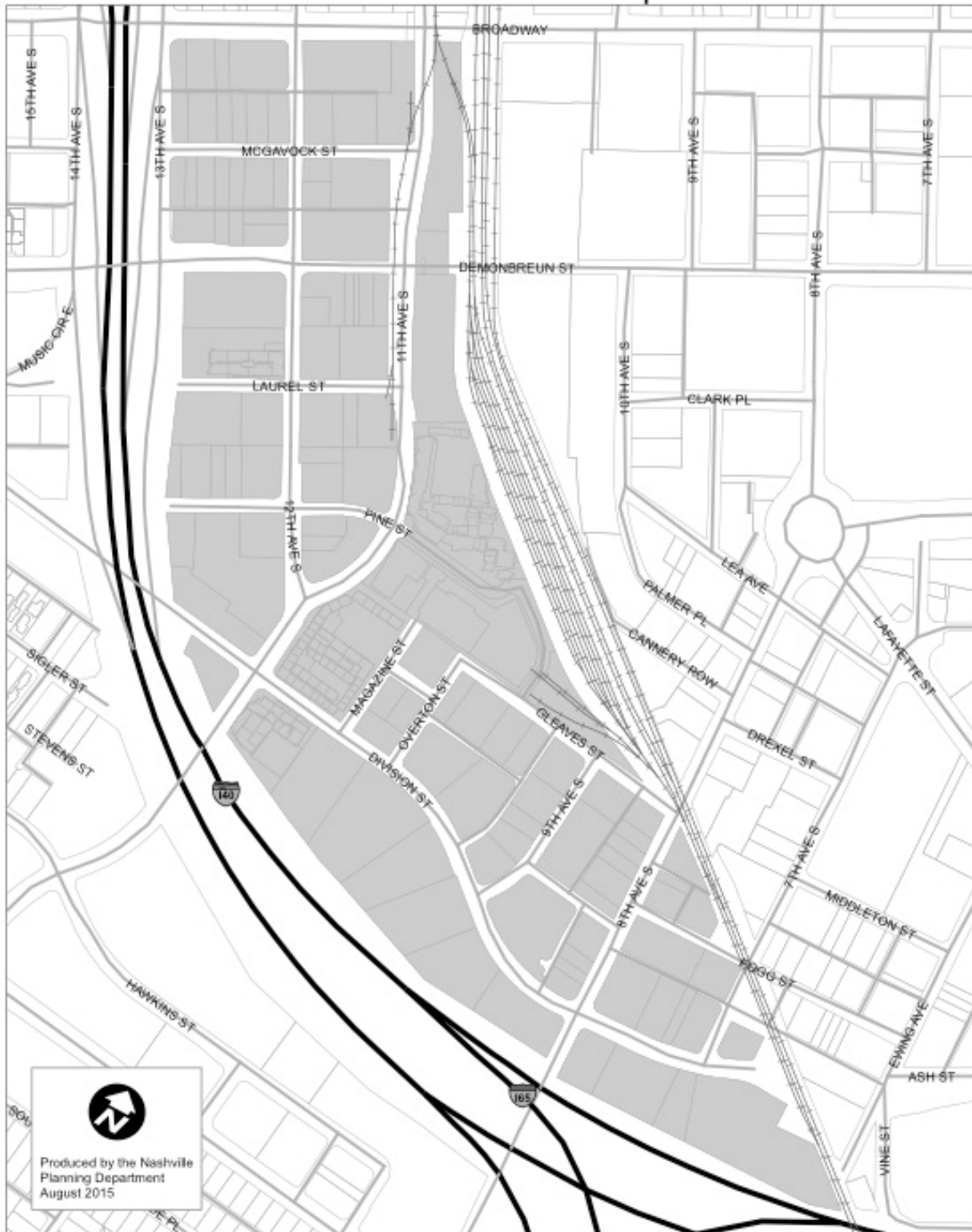
The boundaries of the GCBID are set by law. The district includes all properties shown within the shaded area in the map. Those properties are assessed a levy based on real property values.

Those funds are used to provide additional services within the GCBID. Ordinance BL2015-67, approved January 6, 2016, extends the current GCBID term until December 31, 2026. Ordinance BL2017-787 set the rate of levy at \$0.1081 per \$100 of assessed valuation.

38005 Gulch CBID-At a Glance

GCBID's annual budget is approved as part of the Metro Nashville Government's annual operating budget.

Boundaries of The Gulch Business Improvement District



Metropolitan Council

Administration Line of Business

The purpose of the Administration Line of Business is to provide support for the Metropolitan Council in performing its legislative function.

Administration Program

The purpose of the Administration Program is to provide support for the Metropolitan Council in performing its legislative function.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,229,200	2,118,943	2,301,500	2,685,900	384,400	16.7%
	Total	\$2,229,200	\$2,118,943	\$2,301,500	\$2,685,900	\$384,400	16.7%
FTEs:	GSD General Fund	52.00	52.00	53.00	53.00	0.00	0.0%
	Total	52.00	52.00	53.00	53.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-4,600	-56,700	-52,100	1132.6%
	Total	\$0	\$0	-\$4,600	-\$56,700	-\$52,100	1132.6%

Metropolitan Clerk

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-22,400	-23,400	-1,000	4.5%
	Total	\$0	\$0	-\$22,400	-\$23,400	-\$1,000	4.5%

Legislative Line of Business

The purpose of the Legislative Line of Business is to manage the records and history of the city's legislative activity and the other official city government documents in a way that will ensure the integrity of the record and easy access to the information.

Legislative Program

The purpose of the Legislative program is to manage the records and history of the city's legislative activity and the other official city government documents in a way that will ensure the integrity of the record and easy access to the information.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	689,800	564,159	696,800	690,700	-6,100	-0.9%
	Total	\$689,800	\$564,159	\$696,800	\$690,700	-\$6,100	-0.9%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Records Management Line of Business

The purpose of the Records Management Line of Business is to provide professional document management, secure records destruction, and records management training services to all departments of the Metro Government and to provide a secure, centralized, off-site facility for storage of less active records of those departments.

Records Management Program

The purpose of the Records Management Program is to provide professional document management, secure records destruction, and records management training services to all departments of the Metro Government and to provide a secure, centralized, off-site facility for storage of less active records of those departments.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	208,900	176,808	203,900	225,300	21,400	10.5%
	Total	\$208,900	\$176,808	\$203,900	\$225,300	\$21,400	10.5%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Mayor's Office

Executive Line of Business

The purpose of the Executive Line of Business is to oversee the departmental annual budget review, legislative/contract review and Metro Nashville's environmental sustainability efforts.

Executive

The purpose of the Executive Program is to oversee the departmental annual budget review, legislative/contract review and Metro Nashville's environmental sustainability efforts.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	4,350,600	4,137,588	4,335,100	4,798,200	463,100	10.7%
Budget:	Special Purpose Fund	299,600	181,503	388,700	209,900	-178,800	-46.0%
	Total	\$4,650,200	\$4,319,091	\$4,723,800	\$5,008,100	\$284,300	6.0%
FTEs:	Special Purpose Fund	0.00	0.00	2.00	2.00	0.00	0.0%
FTEs:	GSD General Fund	32.00	32.00	32.00	32.00	0.00	0.0%
	Total	32.00	32.00	34.00	34.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	10,500	-109,900	-120,400	-1146.7%
	Total	\$0	\$0	\$10,500	-\$109,900	-\$120,400	-1146.7%

Election Commission

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-70,500	-74,400	-3,900	5.5%
	Total	\$0	\$0	-\$70,500	-\$74,400	-\$3,900	5.5%

Election Line of Business

The purpose of the Election Line of Business is to provide accurate and timely election preparation, information, results and services to the general public so they can have confidence in the election process.

Election Procedures Program

The purpose of the Election Procedures Program is to provide election services to registered voters of Davidson County so that the necessary tools and materials to vote are available.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	0	-127	0	0	0	0.0%
	Total	\$0	-\$127	\$0	\$0	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Register to Vote Program

The purpose of the Register to Vote Program is to provide voter registration services to Davidson County residents in order to register to vote.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,861,000	2,671,746	2,981,100	3,059,700	78,600	2.6%
	Total	\$2,861,000	\$2,671,746	\$2,981,100	\$3,059,700	\$78,600	2.6%
FTEs:	GSD General Fund	40.50	40.50	36.50	36.50	0.00	0.0%
	Total	40.50	40.50	36.50	36.50	0.00	0.0%

Law

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-149,300	-161,100	-11,800	7.9%
	Total	\$0	\$0	-\$149,300	-\$161,100	-\$11,800	7.9%

Legal Services Line of Business

The purpose of the Legal Services Line of Business is to provide client advice and support, contracts, legislation and litigation services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources and perform their responsibilities within the law.

Client Advice and Support Program

The purpose of Client Advice and Support Program is to provide legal advice and support to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so that they can effectively and efficiently conduct the business of the Metropolitan Government.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,440,900	2,461,087	2,556,200	2,687,600	131,400	5.1%
	Total	\$2,440,900	\$2,461,087	\$2,556,200	\$2,687,600	\$131,400	5.1%
FTEs:	GSD General Fund	13.21	13.21	12.00	12.00	0.00	0.0%
	Total	13.21	13.21	12.00	12.00	0.00	0.0%

Contracts Program

The purpose of the Contracts Program is to provide negotiation, drafting and review services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can execute contracts legally and in a timely fashion.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	98,500	82,224	84,500	87,700	3,200	3.8%
	Total	\$98,500	\$82,224	\$84,500	\$87,700	\$3,200	3.8%
FTEs:	GSD General Fund	2.36	2.36	2.36	2.36	0.00	0.0%
	Total	2.36	2.36	2.36	2.36	0.00	0.0%

Legislation Program

The purpose of the Legislation Program is to provide analysis and draft legislation services to the departments, boards, commissions, agencies and officials of the Metropolitan Government so they can propose and pass legislation that accomplishes their goals.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	109,700	77,985	99,300	99,300	0	0.0%
	Total	\$109,700	\$77,985	\$99,300	\$99,300	\$0	0.0%
FTEs:	GSD General Fund	0.75	0.75	1.00	1.00	0.00	0.0%
	Total	0.75	0.75	1.00	1.00	0.00	0.0%

Litigation and Administrative Hearings Program

The purpose of the Litigation and Administrative Hearings Program is to provide representation and advocacy services to the departments, boards, commissions, agencies, officials of the Metropolitan Government and its employees so they can experience high quality dispute resolutions.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	3,166,100	3,117,402	3,190,000	3,327,800	137,800	4.3%
	Total	\$3,166,100	\$3,117,402	\$3,190,000	\$3,327,800	\$137,800	4.3%
FTEs:	GSD General Fund	24.79	24.79	24.64	24.64	0.00	0.0%
	Total	24.79	24.79	24.64	24.64	0.00	0.0%

Risk Management Line of Business

The purpose of the Risk Management Line of Business is to provide claims and insurance services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources.

Claims Program

The purpose of the Claims Program is to provide investigation, negotiation and recovery services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can minimize the financial impact of claims brought against the Metropolitan Government and maximize the monetary recovery of claims in favor of the Metropolitan Government.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	244,000	224,426	242,200	247,000	4,800	2.0%
	Total	\$244,000	\$224,426	\$242,200	\$247,000	\$4,800	2.0%
FTEs:	GSD General Fund	6.08	6.08	6.00	6.00	0.00	0.0%
	Total	6.08	6.08	6.00	6.00	0.00	0.0%

Insurance Program

The purpose of the Insurance Program is to provide insurance management services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can adequately protect their assets at the best value.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	136,300	121,862	134,500	139,300	4,800	3.6%
	Total	\$136,300	\$121,862	\$134,500	\$139,300	\$4,800	3.6%
FTEs:	GSD General Fund	0.81	0.81	1.00	1.00	0.00	0.0%
	Total	0.81	0.81	1.00	1.00	0.00	0.0%

Planning Commission

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-122,300	-200,700	-78,400	64.1%
	Total	\$0	\$0	-\$122,300	-\$200,700	-\$78,400	64.1%

Division of Transportation Planning

The purpose of the Division of Transportation Planning is to work with the Metro Public Works Division of Transportation (MDOT) to develop and implement the city's transportation vision through public and private sector projects, policies, and programs consistent with the General Plan.

Division of Transportation Planning

The purpose of the Division of Transportation Planning is to work with the Metro Public Works Division of Transportation (MDOT) to develop and implement the city's transportation vision through public and private sector projects, policies, and programs consistent with the General Plan.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	314,600	322,780	415,500	319,900	-95,600	-23.0%
	Total	\$314,600	\$322,780	\$415,500	\$319,900	-\$95,600	-23.0%

Travel Demand Model CMAQ

The purpose of Nashville Complete Trips is to be the comprehensive resource for commuters in Middle Tennessee by connecting commuters, employers, and other stakeholders to travel options that will shift residents away from relying on single-occupant car trips for work and services.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	360,900	87,217	657,000	941,000	284,000	43.2%
	Total	\$360,900	\$87,217	\$657,000	\$941,000	\$284,000	43.2%
FTEs:	Special Purpose Fund	2.00	2.00	3.00	3.00	0.00	0.0%
	Total	2.00	2.00	3.00	3.00	0.00	0.0%

Executive Leadership Line of Business

The purpose of the Executive Leadership Line of Business is to provide management and leadership services to the department and community by providing tools, information, education and guidance as to critical planning alternatives and options necessary to attain a sustainable community.

Capital Improvement Budget Program

The Capital Improvement Budget Program leads the Planning Commission's role in assembling the annual Capital Improvements Budget and developing priorities based on Nashville's General Plan. The Program also supports coordination and planning among departments responsible for capital projects.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	186,800	169,263	190,200	394,900	204,700	107.6%
	Total	\$186,800	\$169,263	\$190,200	\$394,900	\$204,700	107.6%

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide management and leadership services to the department and community by providing tools, information, education and guidance as to critical planning alternatives and options necessary to attain a sustainable community.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,137,800	1,257,530	1,017,700	933,100	-84,600	-8.3%
	Total	\$1,137,800	\$1,257,530	\$1,017,700	\$933,100	-\$84,600	-8.3%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

General Plan Update Program

The purpose of the General Plan Update Program is to update Nashville/Davidson County's General Plan at the request of Mayor Karl Dean. The update process, Nashville Next, began in 2012 and will be completed in 2015. NashvilleNext will create a unified, county-wide vision for Nashville/Davidson County's future well-being and prosperity. The planning effort will involve unprecedented levels of community input from residents, regional partners and Nashvillians with expertise in topics that will impact Nashville's success in the future.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	87,900	7,250	87,900	87,900	0	0.0%
	Total	\$87,900	\$7,250	\$87,900	\$87,900	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

GIS Information Services Line of Business

The Purpose of GIS Information Services Line of Business is to efficiently provide spatial data and information, applications and geographic analysis to Metro Departments/ Agencies, Elected Officials and the general public so they can have the critical information available to make decisions based on accurate data.

Geographic Data Maintenance Program

The purpose of the Geographic Data Maintenance Program is to provide accurate geographic and land information products to Planning Department staff, other Metro Departments and Agencies, and the public, so they can have timely and accurate property and zoning datasets that meet national standards (NSDI) to achieve their objectives and avoid duplication of effort.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	349,100	360,299	342,100	358,100	16,000	4.7%
	Total	\$349,100	\$360,299	\$342,100	\$358,100	\$16,000	4.7%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

GIS Services and Application Program

The purpose of GIS Services and Application Development Program is to efficiently provide spatial data and information, applications and geographic analysis to Metro Departments/Agencies, Elected Officials and the general public so they can have the critical information available to make decisions based on accurate data.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	550,600	552,621	540,800	550,300	9,500	1.8%
Budget:	Special Purpose Fund	90,000	53,322	71,600	81,600	10,000	14.0%
	Total	\$640,600	\$605,943	\$612,400	\$631,900	\$19,500	3.2%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Land Development Line of Business

The purpose of the Land Development Line of Business is to provide design expertise, professional planning advice, and policy and regulatory tools and techniques to decision-makers, developers and the general public so they can have the information and regulatory framework to implement and apply the principles of sustainable development consistent with the community's vision established in the General Plan.

Land Development Program

The purpose of the Land Development Program is to provide design expertise, professional planning advice, and policy and regulatory tools and techniques to decision-makers, developers and the general public so they can have the information and regulatory framework to implement and apply the principles of sustainable development consistent with the community's vision established in the General Plan.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,301,600	1,253,120	1,374,700	1,428,300	53,600	3.9%
Budget:	Special Purpose Fund	50,000	25,000	50,000	25,000	-25,000	-50.0%
	Total	\$1,351,600	\$1,278,120	\$1,424,700	\$1,453,300	\$28,600	2.0%
FTEs:	GSD General Fund	13.00	13.00	13.00	13.00	0.00	0.0%
	Total	13.00	13.00	13.00	13.00	0.00	0.0%

Planning Policy and Design Line of Business

The purpose of the Planning Policy and Design Line of Business is to develop sustainable community and neighborhood plans and implementation strategies necessary to achieve comprehensive sustainable development.

Planning Policy and Design Program

The purpose of the Planning Policy and Design Program is to develop sustainable community and neighborhood plans and implementation strategies necessary to achieve comprehensive sustainable development.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,080,700	955,894	953,300	1,073,300	120,000	12.6%
Budget:	Special Purpose Fund	50,000	27,727	50,000	50,000	0	0.0%
	Total	\$1,130,700	\$983,621	\$1,003,300	\$1,123,300	\$120,000	12.0%
FTEs:	GSD General Fund	18.00	18.00	18.00	18.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

Regional Transportation Planning Line of Business

The purpose of the Regional Transportation Planning Line of Business is to provide short and long-term recommendations, budget, coordination, and educational advice to state, regional and local governments, so they can provide diverse and effective transportation options for their citizens.

Regional Transportation Planning Program

The purpose of the Regional Transportation Planning Program is to provide short and long-term recommendation, budget, coordination, and educational advice to state, regional and local governments, so they can provide diverse and effective transportation options for their citizens.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	80,400	77,286	0	0	0	0.0%
Budget:	na	0	-6	0	0	0	0.0%
Budget:	Special Purpose Fund	3,583,400	1,477,434	0	0	0	0.0%
	Total	\$3,663,800	\$1,554,714	\$0	\$0	\$0	0.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Smart Growth America Program

The purpose of the Smart Growth America Program is to complete the integration of the Integrated Transportation and Health Impact Modeling Tool (ITHIM) into the MPO's Activity-Based Model (ABM) to better predict health outcomes from changes in active transportation levels among Middle Tennessee residents.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	47,000	29,862	0	0	0	0.0%
	Total	\$47,000	\$29,862	\$0	\$0	\$0	0.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

STP Active Mobility Program

The purpose of this program is to advance regional initiatives to improve the availability, safety, and convenience of active forms of transportation.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	115,700	18,047	0	0	0	0.0%
	Total	\$115,700	\$18,047	\$0	\$0	\$0	0.0%
FTEs:	Special Purpose Fund	1.00	1.00	0.00	0.00	0.00	0.0%
	Total	1.00	1.00	0.00	0.00	0.00	0.0%

Human Resources

Administration and Systems Support

Administration and Systems Support

The purpose of Administration and Systems Support is to provide quality service and support to Metro departments and agencies with enterprise wide human resource and payroll systems; to maintain accurate personnel records; to assure compliance with policy and legal requirements; to maintain and provide appropriate and accurate Human Resource data as well as provide administrative support for central Human Resources. Administration and Systems Support contains the following areas: EBS, Payroll, Financials, Records Management, and HRIS.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,870,500	1,757,790	1,924,500	1,965,100	40,600	2.1%
	Total	\$1,870,500	\$1,757,790	\$1,924,500	\$1,965,100	\$40,600	2.1%
FTEs:	GSD General Fund	9.00	9.00	12.00	12.00	0.00	0.0%
	Total	9.00	9.00	12.00	12.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-131,200	-141,500	-10,300	7.9%
	Total	\$0	\$0	-\$131,200	-\$141,500	-\$10,300	7.9%

Benefits Administration, Benefit Board and Committees

Benefit Services

The purpose of Benefit Services is to provide accurate, timely, quality benefit and resolution services to Metro employees and retirees; to ensure their health, retirement and other benefit services are satisfactory and that any concerns or issues are resolved in a timely manner. Benefit Services contains the following areas: Benefit Services and Compliance, Pension Services, Benefit Board, and Disability Services.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,273,300	1,197,164	1,294,700	1,394,500	99,800	7.7%
	Total	\$1,273,300	\$1,197,164	\$1,294,700	\$1,394,500	\$99,800	7.7%
FTEs:	GSD General Fund	23.00	23.00	26.50	26.50	0.00	0.0%
	Total	23.00	23.00	26.50	26.50	0.00	0.0%

Employee Relations

The purpose of Employee Relations is to provide training, consultation, policy development and interpretation, as well as providing administrative support and staff recommendations to the Employee Civil Service Commission in order to promote and maintain a professional, quality workforce with fair and equitable employment practices. Employee Relations contains the following areas: EEO, Training, Civil Service Commission, Veteran's Outreach, and Labor Relations.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	735,900	507,832	744,100	765,700	21,600	2.9%
	Total	\$735,900	\$507,832	\$744,100	\$765,700	\$21,600	2.9%
FTEs:	GSD General Fund	9.00	9.00	6.00	6.00	0.00	0.0%
	Total	9.00	9.00	6.00	6.00	0.00	0.0%

Workforce Management

The purpose of Workforce Management is to provide quality compensation products, career opportunities, staffing services, maintain classification and compensation systems as well as customer service and support to Metro departments and agencies in a timely and efficient manner, so they can meet and maintain their staffing needs while ensuring compliance with policy and legal requirements. The area of Workforce Management contains the following areas: Recruitment, Classification Compensation, and Risk Administration.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,562,500	1,659,544	1,598,600	1,669,400	70,800	4.4%
	Total	\$1,562,500	\$1,659,544	\$1,598,600	\$1,669,400	\$70,800	4.4%
FTEs:	GSD General Fund	20.50	20.50	17.00	17.00	0.00	0.0%
	Total	20.50	20.50	17.00	17.00	0.00	0.0%

Register of Deeds

Administration Line of Business

The purpose of the Administration Line of Business is to record, index and maintain property records and other documents as specified by TCA.

Administration Program

The purpose of the Administration Program is to record, index and maintain property records and other documents as specified by TCA.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	266,000	257,403	274,000	269,700	-4,300	-1.6%
Budget:	Special Purpose Fund	0	2,752,412	0	0	0	0.0%
	Total	\$266,000	\$3,009,815	\$274,000	\$269,700	-\$4,300	-1.6%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-6,900	-6,900	0	0.0%
	Total	\$0	\$0	-\$6,900	-\$6,900	\$0	0.0%

Computer Line of Business

The purpose of the Computer Line of Business is the purchase and maintenance of computer equipment and software for the Register of Deeds Office.

Computer Program

The purpose of the Computer Program is the purchase and maintenance of computer equipment and software for the Register of Deeds Office.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	5,500	457	5,300	2,300	-3,000	-56.6%
	Total	\$5,500	\$457	\$5,300	\$2,300	-\$3,000	-56.6%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

General Services

Building Operations Support Services Line of Business

The purpose of the Building Operations Support Services Line of Business is to provide facility maintenance, grounds maintenance, environmental services, design and construction services, and ADA compliance products to Metro agencies so they can conduct business in clean, comfortable, and accessible facilities.

ADA Compliance Program

The purpose of the ADA Compliance program is to provide information, resources, assessments, consultations, and training products to Metro agencies and policymakers so they can be assured that Metro Government is in compliance with ADA.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	384,300	396,342	388,200	436,800	48,600	12.5%
	Total	\$384,300	\$396,342	\$388,200	\$436,800	\$48,600	12.5%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Design and Construction Program

The purpose of the Design and Construction program is to provide sustainable and customer-focused design and construction services for new and existing facilities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	29,800	22,805	39,800	32,200	-7,600	-19.1%
	Total	\$29,800	\$22,805	\$39,800	\$32,200	-\$7,600	-19.1%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Facilities Maintenance Program

The purpose of the Facilities Maintenance program is to provide maintenance products to Metro agencies so they can conduct business in an appropriately maintained facility.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	21,113,100	19,966,497	21,512,400	22,617,000	1,104,600	5.1%
	Total	\$21,113,100	\$19,966,497	\$21,512,400	\$22,617,000	\$1,104,600	5.1%
FTEs:	GSD General Fund	27.00	27.00	27.00	28.00	1.00	3.7%
	Total	27.00	27.00	27.00	28.00	1.00	3.7%

Business Office Line of Business

The purpose of the Business Office Line of Business is to provide business policy and decision products to General Services so it can deliver results for customers.

Business Office Program

The purpose of the Business Office Program is to provide business policy and decision products to General Services so it can deliver results for customers.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,224,600	1,026,935	1,255,600	1,283,800	28,200	2.2%
	Total	\$1,224,600	\$1,026,935	\$1,255,600	\$1,283,800	\$28,200	2.2%
FTEs:	GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Enterprise Fund	0	0	0	0	0	0.0%
Budget:	GSD General Fund	0	0	-643,000	-649,900	-6,900	1.1%
Budget:	Internal Service Fund	0	0	-359,300	0	359,300	-100.0%
	Total	\$0	\$0	-\$1,002,300	-\$649,900	\$352,400	-35.2%

Business Support Line of Business

The purpose of the Business Support Line of Business is to provide administrative products to Metro agencies so they can improve business processes.

E-Bid Surplus Property Distribution Program

The purpose of the e-Bid Surplus Property Distribution program is to provide information, resource and online auction products to Metro agencies so they can realize the maximum return on the sale or reuse of their surplus vehicle, equipment, furniture, and real estate assets.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Enterprise Fund	1,033,100	938,697	1,050,300	1,126,300	76,000	7.2%
	Total	\$1,033,100	\$938,697	\$1,050,300	\$1,126,300	\$76,000	7.2%
FTEs:	Enterprise Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Mail Services Program

The purpose of the Mail Services program is to provide mail processing, delivery and mail consultation products to Metro agencies so they can send and receive mail in a timely manner.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,084,600	868,754	1,094,900	1,094,400	-500	0.0%
	Total	\$1,084,600	\$868,754	\$1,094,900	\$1,094,400	-\$500	0.0%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Fleet Operations Line of Business

The purpose of the Fleet Operations Line of Business is to provide vehicle/equipment inspection and repair, roadside assistance and fuel products, and fleet asset management products to Metro agencies so they can have reliable vehicles/equipment to meet their program goals.

Fleet Asset Management Program

The purpose of the Fleet Asset Management program is to provide vehicle/equipment acquisition, utilization, and disposal services which minimize life-cycle costs to ensure Metro agencies have reliable vehicles/equipment to meet their program goals.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	598,700	14,320,822	616,100	619,700	3,600	0.6%
	Total	\$598,700	\$14,320,822	\$616,100	\$619,700	\$3,600	0.6%
FTEs:	Internal Service Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Fuel Supply Program

The purpose of the Fuel Supply program is to provide clean, operable, and environmentally compliant fueling site products to Metro employees so they can acquire fuel as needed.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	7,977,700	5,930,735	7,994,900	8,000,300	5,400	0.1%
	Total	\$7,977,700	\$5,930,735	\$7,994,900	\$8,000,300	\$5,400	0.1%
FTEs:	Internal Service Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Vehicle and Equipment Repair Program

The purpose of the Vehicle and Equipment Repair program is to provide vehicle inspection, maintenance, repair, and roadside assistance products to Metro agencies so they can have available and reliable vehicles and equipment to meet their program goals.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	14,132,800	14,080,001	13,566,600	13,400,700	-165,900	-1.2%
	Total	\$14,132,800	\$14,080,001	\$13,566,600	\$13,400,700	-\$165,900	-1.2%
FTEs:	Internal Service Fund	99.00	99.00	99.00	98.00	-1.00	-1.0%
	Total	99.00	99.00	99.00	98.00	-1.00	-1.0%

Sustainability Line of Business

not established

Sustainability Management and Consultation Program

The Division of Sustainability integrates sustainable practices throughout the department's projects and operations with the goal to reduce energy, waste, carbon and greenhouse gas emissions while also educating Metro employees and the Nashville community about sustainability.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	661,000	374,661	675,100	695,200	20,100	3.0%
	Total	\$661,000	\$374,661	\$675,100	\$695,200	\$20,100	3.0%

Historical Commission

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-12,800	-28,900	-16,100	125.8%
	Total	\$0	\$0	-\$12,800	-\$28,900	-\$16,100	125.8%

Governmental and Public Partnership Line of Business

The purpose of the Governmental and Public Partnership Line of Business is to provide advisory, evaluative and informational products to regulatory agencies such as Metro Departments, Metro Officials, agencies of state and federal government, as well as neighborhoods, business people, non-profit groups, and property owners so that they can use the information and advice provided to preserve and protect historic resources, comply with legal requirements, and determine development opportunities and land use policies in a timely manner.

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Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	406,900	348,250	416,400	410,400	-6,000	-1.4%
Budget:	Special Purpose Fund	20,000	10,844	40,000	0	-40,000	-100.0%
	Total	\$426,900	\$359,094	\$456,400	\$410,400	-\$46,000	-10.1%
FTEs:	GSD General Fund	5.50	5.50	5.50	5.50	0.00	0.0%
	Total	5.50	5.50	5.50	5.50	0.00	0.0%

Historic Zoning Line of Business

The purpose of the Historic Zoning Line of Business is to provide advisory, evaluative, permit and interpretive products to owners of properties with Local Historic Designation and to assist the City with the preservation of historic resources and fulfilling sustainability goals.

Historic Zoning Program

The purpose of the Historic Zoning Program is to provide advisory, evaluative, permit and interpretive products to owners of properties in historic neighborhoods and districts so they can proceed in a timely manner to preserve historic resources without damaging the historic and architectural integrity of the individual property or properties.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	528,600	602,002	539,500	635,800	96,300	17.8%
Budget:	Special Purpose Fund	0	0	24,000	24,000	0	0.0%
	Total	\$528,600	\$602,002	\$563,500	\$659,800	\$96,300	17.1%
FTEs:	GSD General Fund	4.55	4.55	4.55	4.55	0.00	0.0%
	Total	4.55	4.55	4.55	4.55	0.00	0.0%

Information, Education and Tourism Line of Business

The purpose of the Information, Education and Tourism Line of Business is to provide education, publication, interpretive and technical assistance products to non-profit groups, citizens and students of, and visitors to, Nashville and Davidson County, so they can gain knowledge of history, historical places and architectural heritage that is useful in their professional, public or personal interests and activities.

Information, Education and Tourism Program

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Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	177,200	116,963	169,500	126,000	-43,500	-25.7%
	Total	\$177,200	\$116,963	\$169,500	\$126,000	-\$43,500	-25.7%
FTEs:	GSD General Fund	1.95	1.95	1.95	1.95	0.00	0.0%
	Total	1.95	1.95	1.95	1.95	0.00	0.0%

Information Technology Service

Business Applications Solutions and Support Line of Business

The purpose of the Business Applications Solutions and Support Line of Business is to provide information via application, database, ERP, Procurement technology, and website services to Citizens, Metro Departments and Agencies so they can better serve and inform their customers.

Business Solutions Program

The purpose of the Business Solutions Program is to provide ERP and Procurement technology products to Metro departments and agencies so they can conduct business and improve their business processes.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	4,356,400	4,305,382	4,113,400	6,074,000	1,960,600	47.7%
	Total	\$4,356,400	\$4,305,382	\$4,113,400	\$6,074,000	\$1,960,600	47.7%
FTEs:	Internal Service Fund	18.00	18.00	18.00	18.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

Enterprise Applications and Database Solutions Program

The purpose of the Enterprise Application and Database Solutions program is to provide enterprise application and database support products to Metro Departments and Agencies so they can support their business processes and store, access, and share data.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	1,717,100	2,216,767	3,006,000	3,859,400	853,400	28.4%
	Total	\$1,717,100	\$2,216,767	\$3,006,000	\$3,859,400	\$853,400	28.4%
FTEs:	Internal Service Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

ITS Service Applications Program

The purpose of the Service Applications program is to provide service applications development and support products to ITS, Metro departments and agencies so they can conduct business improve business processes.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	568,000	394,406	633,700	934,400	300,700	47.5%
	Total	\$568,000	\$394,406	\$633,700	\$934,400	\$300,700	47.5%
FTEs:	Internal Service Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Web Based Services Program

The purpose of the Web Based Services Program is to provide design, publication, and multimedia website services to Metro Departments and Agencies so they can support their business processes using online communications and tools.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	833,900	882,427	810,200	842,600	32,400	4.0%
	Total	\$833,900	\$882,427	\$810,200	\$842,600	\$32,400	4.0%
FTEs:	Internal Service Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Business Operations Line of Business

The purpose of the Business Operations Line of Business is to provide operations support service products to both ITS and other Metro departments and agencies so they can efficiently perform their job functions.

Employee and Account Care Program

The purpose of the Employee and Account Care Program is to provide internal business support functions throughout ITS and Metro Government departments and agencies so they can maintain business operations and improve service quality.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	1,362,700	1,455,305	1,377,500	1,405,400	27,900	2.0%
	Total	\$1,362,700	\$1,455,305	\$1,377,500	\$1,405,400	\$27,900	2.0%
FTEs:	Internal Service Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and information security products to ITS so it can deliver results and retain service availability for customers.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	495,900	605,945	506,100	529,000	22,900	4.5%
	Total	\$495,900	\$605,945	\$506,100	\$529,000	\$22,900	4.5%
FTEs:	Internal Service Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	0	2,380,288	-395,100	0	395,100	-100.0%
	Total	\$0	\$2,380,288	-\$395,100	\$0	\$395,100	-100.0%

Communication and Infrastructure Services Line of Business

The purpose of the Communication and Infrastructure Services Line of Business is to provide connectivity, communication, server, and storage systems products to Metro departments and agencies so they can securely, continuously, and reliably communicate, store, access, process and recover data in a timely and effective manner.

Data Infrastructure Support Program

The purpose of the Data Infrastructure Program is to provide protected critical component facility products to Metro Departments and Agencies so they can continuously access reliable IT services.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	350,200	357,353	354,800	365,200	10,400	2.9%
	Total	\$350,200	\$357,353	\$354,800	\$365,200	\$10,400	2.9%
FTEs:	Internal Service Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Enterprise Server and Storage Services Program

The purpose of the Enterprise Server and Storage Services Program is to provide server & data storage systems products to Metro Departments and agencies so they can continuously and reliably store, access, process, and recover data in a timely manner.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	1,693,400	1,298,082	1,709,200	1,769,200	60,000	3.5%
	Total	\$1,693,400	\$1,298,082	\$1,709,200	\$1,769,200	\$60,000	3.5%
FTEs:	Internal Service Fund	13.00	13.00	13.00	13.00	0.00	0.0%
	Total	13.00	13.00	13.00	13.00	0.00	0.0%

Identity and Access Management Program

The purpose of the Identity and Access Management Program is to provide Active Directory, infrastructure, network naming, imaging, and certificate products to Metro Government information resources so that Metro Departments and Agencies can access the Metro Government Wide Area Network.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	176,500	274,548	181,000	188,100	7,100	3.9%
	Total	\$176,500	\$274,548	\$181,000	\$188,100	\$7,100	3.9%
FTEs:	Internal Service Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Network Communication Services Program

The purpose of the Network Communication Services Program is to provide communications products and projects to Metro departments and agencies so they can reliably, securely and continuously transport data, voice, and video.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	5,210,100	4,901,721	5,236,200	5,191,700	-44,500	-0.8%
	Total	\$5,210,100	\$4,901,721	\$5,236,200	\$5,191,700	-\$44,500	-0.8%
FTEs:	Internal Service Fund	17.50	17.50	17.50	17.50	0.00	0.0%
	Total	17.50	17.50	17.50	17.50	0.00	0.0%

Physical Security Program

The purpose of the Physical Security Support Program is to provide systems infrastructure for cameras, cardkeys and key boxes for Metro Departments and agencies so they can provide reliable physical security programs that help protect Metro's employees and assets.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	594,100	448,923	602,100	775,100	173,000	28.7%
	Total	\$594,100	\$448,923	\$602,100	\$775,100	\$173,000	28.7%
FTEs:	Internal Service Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Security Assurance Program

The purpose of the Security Assurance Program is to provide security products to Metro departments and agencies so they can have reliable and secure access to protected facilities, data and applications.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	1,798,700	1,687,160	1,828,400	1,914,400	86,000	4.7%
	Total	\$1,798,700	\$1,687,160	\$1,828,400	\$1,914,400	\$86,000	4.7%
FTEs:	Internal Service Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

System Lifecycle Management Program

The purpose of the System Lifecycle Management Program is to provide solutions to develop, update and support the processes used to build and monitor the health of the desktops, laptops, tablets and servers used by Metro Departments and Agencies so they can better serve and inform their customers.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	396,500	435,603	406,200	422,700	16,500	4.1%
	Total	\$396,500	\$435,603	\$406,200	\$422,700	\$16,500	4.1%
FTEs:	Internal Service Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Voice Communication Solutions Program

The purpose of the Voice Communications Solutions Program is to provide design, engineering, BC/DR planning, new installations, upgrades, troubleshooting, repairs, and structured wiring to Metro departments and Agencies so they can experience a full suite of voice telecommunication services.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	1,150,300	520,016	1,173,400	1,220,800	47,400	4.0%
	Total	\$1,150,300	\$520,016	\$1,173,400	\$1,220,800	\$47,400	4.0%
FTEs:	Internal Service Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Customer Support Services Line of Business

The purpose of the Customer Support Services Line of Business is to deliver 24x7 information technology support and communications to Metro Agencies so they can receive the agreed levels of IT services in support of their day-to-day business operations.

Field Services Program

The purpose of the Field Services Program is to provide supported personal computing products to Metro departments and agencies so they can continuously access business data and applications to conduct business.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	1,521,300	1,383,687	1,550,200	1,614,700	64,500	4.2%
	Total	\$1,521,300	\$1,383,687	\$1,550,200	\$1,614,700	\$64,500	4.2%
FTEs:	Internal Service Fund	19.00	19.00	19.99	20.99	1.00	5.0%
	Total	19.00	19.00	19.99	20.99	1.00	5.0%

Technical Support Service Center Program

The purpose of the Technical Support Service Center Program is to provide 24x7 information technology assistance, monitoring, and notification products to Metro Departments and agencies so they can have availability of systems and infrastructure to support their day-to-day business operations.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	1,358,900	1,281,882	1,343,500	1,398,400	54,900	4.1%
	Total	\$1,358,900	\$1,281,882	\$1,343,500	\$1,398,400	\$54,900	4.1%
FTEs:	Internal Service Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Public, Education and Government Television Line of Business

The purpose of the Public, Education and Government Television Line of Business is to provide management and television production products to Metro Department and Agencies and Community Producers so they can better inform the citizens of Nashville.

Metro Nashville Network Program

The purpose of the Metro Nashville Network Program is to provide video information services to the citizens of Nashville so they can watch government proceedings and be better informed about local government.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	754,400	752,589	783,300	784,900	1,600	0.2%
	Total	\$754,400	\$752,589	\$783,300	\$784,900	\$1,600	0.2%
FTEs:	Internal Service Fund	9.00	9.00	9.00	9.00	0.00	0.0%
	Total	9.00	9.00	9.00	9.00	0.00	0.0%

Studio Management Program

The purpose of the Studio Management program is to provide management and oversight products to the users of Metro's Public Educational and Governmental television channels 9, 10, and 19 so they can produce and air arts, educational and community programs and services to the citizens of Nashville.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	210,200	259,382	212,000	220,500	8,500	4.0%
	Total	\$210,200	\$259,382	\$212,000	\$220,500	\$8,500	4.0%
FTEs:	Internal Service Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Finance

Business Integrity and Accountability Line of Business

The purpose of the Business Integrity and Accountability Line of Business is to provide performance audit, financial control and compliance, monitoring and special project reports products to policymakers and Metro departments and agencies so they can make timely, informed decisions to improve operations, controls and processes and be assured that Metro programs are compliant with applicable regulations.

Compliance Monitoring and Accountability Program

The purpose of the Compliance Monitoring and Accountability Program is to provide financial and programmatic monitoring reports, special reviews reports, consultations, and training products to Metro departments, agencies and policymakers so they can be assured of the integrity of Metro Government's programs and compliance with applicable federal, state and local regulations.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	500,000	455,785	554,100	569,700	15,600	2.8%
	Total	\$500,000	\$455,785	\$554,100	\$569,700	\$15,600	2.8%
FTEs:	GSD General Fund	5.00	5.00	4.00	4.00	0.00	0.0%
	Total	5.00	5.00	4.00	4.00	0.00	0.0%

Business Support and Solutions Line of Business

The purpose of the Business Support and Solutions Line of Business is to provide financial, business development, capital asset management and technology products to Metro departments and agencies so they can improve their business processes and functions and assist the Nashville business community in conducting business with Metro.

Accounts Payable Program

The purpose of the Accounts Payable Program is to provide vendor payment products to Metro departments and agencies so they can have the goods and services they need to achieve their results.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	788,300	716,788	782,800	838,600	55,800	7.1%
	Total	\$788,300	\$716,788	\$782,800	\$838,600	\$55,800	7.1%
FTEs:	GSD General Fund	11.00	11.00	10.00	10.00	0.00	0.0%
	Total	11.00	11.00	10.00	10.00	0.00	0.0%

Business Assistance Office Program

The purpose of the Business Assistance Office Program is to provide contract monitoring and business development/outreach products so that Metro can purchase products, services, and construction to ensure economic inclusion of small, minority-owned and woman-owned businesses and service-disabled veteran-owned.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	854,800	837,988	633,700	1,110,900	477,200	75.3%
	Total	\$854,800	\$837,988	\$633,700	\$1,110,900	\$477,200	75.3%
FTEs:	GSD General Fund	7.00	7.00	7.00	12.00	5.00	71.4%
	Total	7.00	7.00	7.00	12.00	5.00	71.4%

Cash Operations Program

The purpose of the Cash Operations Program is to provide receipt, disbursement and information products to the Metro Government so it can maximize earnings and satisfy financial commitments.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	301,300	298,891	298,200	327,400	29,200	9.8%
	Total	\$301,300	\$298,891	\$298,200	\$327,400	\$29,200	9.8%
FTEs:	Internal Service Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Financial Accounting and Reporting Program

The purpose of the Financial Accounting and Reporting Program is to provide financial policy, support, general accounting, audited financial statements, and other financial reporting products to policymakers and Metro departments and agencies and investors so they can make timely, well-informed decisions and have confidence in the integrity of the financial condition of the Metropolitan Government.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,405,500	1,396,769	1,457,500	1,601,900	144,400	9.9%
	Total	\$1,405,500	\$1,396,769	\$1,457,500	\$1,601,900	\$144,400	9.9%
FTEs:	GSD General Fund	17.00	17.00	17.00	17.00	0.00	0.0%
	Total	17.00	17.00	17.00	17.00	0.00	0.0%

Payroll Operations Program

The purpose of the Payroll Operations Program is to provide payroll disbursement products to employees and pensioners so they can be assured of accurate and timely compensation.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	646,800	546,972	578,800	590,600	11,800	2.0%
	Total	\$646,800	\$546,972	\$578,800	\$590,600	\$11,800	2.0%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Purchasing Program

The purpose of the Purchasing Program is to provide centralized contracting products so that Metro can purchase products, services, and construction in a cost-effective manner.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,273,500	1,129,656	1,182,500	1,216,200	33,700	2.8%
	Total	\$1,273,500	\$1,129,656	\$1,182,500	\$1,216,200	\$33,700	2.8%
FTEs:	GSD General Fund	14.00	14.00	14.00	14.00	0.00	0.0%
	Total	14.00	14.00	14.00	14.00	0.00	0.0%

Real Estate Management Program

The purpose of the Real Estate Management Program is to provide real estate acquisition and disposal products to Metro departments and agencies so they can acquire/dispose of real estate that meets their pre-determined real estate requirements.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	499,700	471,695	523,500	519,800	-3,700	-0.7%
	Total	\$499,700	\$471,695	\$523,500	\$519,800	-\$3,700	-0.7%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Tourism Tax Program

The purpose of the Tourism Tax Program is to collect taxes and fees related to Davidson County's tourism industry so funding obligations supported by these taxes and fees can be met.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	540,000	413,833	444,900	541,500	96,600	21.7%
	Total	\$540,000	\$413,833	\$444,900	\$541,500	\$96,600	21.7%
FTEs:	GSD General Fund	3.00	3.00	3.00	4.00	1.00	33.3%
	Total	3.00	3.00	3.00	4.00	1.00	33.3%

Executive Leadership Line of Business

The purpose of the Executive Leadership Line of Business is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this department so it can deliver results for customers.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,319,000	1,171,198	1,567,000	1,639,500	72,500	4.6%
	Total	\$1,319,000	\$1,171,198	\$1,567,000	\$1,639,500	\$72,500	4.6%
FTEs:	GSD General Fund	11.00	11.00	12.25	12.25	0.00	0.0%
	Total	11.00	11.00	12.25	12.25	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-120,000	-242,000	-122,000	101.7%
Budget:	Internal Service Fund	0	-1,063	0	0	0	0.0%
Budget:	na	0	106,216	0	0	0	0.0%
Budget:	Special Purpose Fund	604,000	300,537	437,200	341,200	-96,000	-22.0%
	Total	\$604,000	\$405,690	\$317,200	\$99,200	-\$218,000	-68.7%

Strategic Resource Allocation and Management Line of Business

The purpose of the Strategic Resource Allocation and Management Line of Business is to provide knowledge, planning, advisory and consultation products to Metro departments and agencies, policymakers and the Nashville community and investors so they can make better informed decisions and have confidence that Metro is using public resources in the most effective and efficient way possible.

Budget Planning and Management Program

The purpose of the Budget Planning and Management Program is to provide budgetary assistance and information to the Mayor, Council, and Metro departments and agencies so they can make timely, well- informed budgetary decisions and to assist departments in effectively developing and managing their budgets and performance results.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,566,800	1,524,569	1,410,200	1,758,300	348,100	24.7%
	Total	\$1,566,800	\$1,524,569	\$1,410,200	\$1,758,300	\$348,100	24.7%
FTEs:	GSD General Fund	16.00	16.00	16.25	17.25	1.00	6.2%
	Total	16.00	16.00	16.25	17.25	1.00	6.2%

Grants Assessment and Resource Program

The purpose of the Grants Assessment and Resource Program is to provide grants, gifts and donations information, grants planning, assessment and technical products to Metro departments, agencies and decision-makers so they can be sure that grants, gifts and donations received by Metro Government are managed efficiently and effectively

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	318,900	326,454	328,000	335,400	7,400	2.3%
	Total	\$318,900	\$326,454	\$328,000	\$335,400	\$7,400	2.3%
FTEs:	GSD General Fund	2.00	2.00	3.00	3.00	0.00	0.0%
	Total	2.00	2.00	3.00	3.00	0.00	0.0%

Investment Committee Support Program

The purpose of the Investment Committee Support Program is to provide administrative and operational support products to the Investment Committee so they can make informed decisions regarding the money manager's performance against benchmarks.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	276,700	273,020	283,200	307,900	24,700	8.7%
	Total	\$276,700	\$273,020	\$283,200	\$307,900	\$24,700	8.7%
FTEs:	Internal Service Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Investor Relations Program

The purpose of the Investor Relations Program is to provide debt management products to investors and the Metro Government so Metro can issue debt at the lowest cost.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Internal Service Fund	248,400	245,055	252,700	274,300	21,600	8.5%
	Total	\$248,400	\$245,055	\$252,700	\$274,300	\$21,600	8.5%
FTEs:	Internal Service Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Assessor of Property

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-192,100	-203,000	-10,900	5.7%
	Total	\$0	\$0	-\$192,100	-\$203,000	-\$10,900	5.7%

Assessment Line of Business

The purpose of the Assessment Line of Business is to produce, provide, and maintain an annual assessment roll pursuant to all applicable laws, rules, and regulations.

Assessment Program

The purpose of the Assessment Program is to produce, provide, and maintain an annual assessment roll pursuant to all applicable laws, rules, and regulations.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	7,358,800	6,853,502	7,503,700	7,842,800	339,100	4.5%
	Total	\$7,358,800	\$6,853,502	\$7,503,700	\$7,842,800	\$339,100	4.5%
FTEs:	GSD General Fund	79.00	79.00	79.00	79.00	0.00	0.0%
	Total	79.00	79.00	79.00	79.00	0.00	0.0%

Board of Equalization Line of Business

The purpose of the Board of Equalization Line of Business is to provide an entity that serves to review the annual assessment roll, including hearing appeals of taxpayers who feel their property is over assessed.

Board of Equalization Program

The purpose of the Board of Equalization Program is to provide an entity that serves to review the annual assessment roll, including hearing appeals of taxpayers who feel their property is over assessed.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	8,000	20,290	20,000	20,000	0	0.0%
	Total	\$8,000	\$20,290	\$20,000	\$20,000	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Hearing Officer Review Line of Business

The purpose of the Hearing Officer Review Line of Business is to assist the Board of Equalization to timely and efficiently conduct its work to review the annual assessment roll by hearing appeals of taxpayers who feel their property is over assessed.

Hearing Officer Review Program

The purpose of the Hearing Officer Review Program is to assist the Board of Equalization to timely and efficiently conduct its work to review the annual assessment roll by hearing appeals of taxpayers who feel their property is over assessed.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	201,500	24,642	40,000	40,000	0	0.0%
	Total	\$201,500	\$24,642	\$40,000	\$40,000	\$0	0.0%
FTEs:	GSD General Fund	5.00	5.00	1.50	1.50	0.00	0.0%
	Total	5.00	5.00	1.50	1.50	0.00	0.0%

Personal Property Audit Line of Business

The purpose of the Personal Property Audit Line of Business is to perform audits in compliance with State requirements and to encourage all entities liable for tangible personal property taxes to report accurately.

Personal Property Audit Program

The purpose of the Personal Property Audit Program is to perform audits in compliance with State requirements and to encourage all entities liable for tangible personal property taxes to report accurately.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	400,000	122,175	388,000	388,000	0	0.0%
	Total	\$400,000	\$122,175	\$388,000	\$388,000	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Trustee

Administration Line of Business

The purpose of the Administration Line of Business is to collect and process real property, utility and personalty taxes.

Administration Program

The purpose of the Administration program is to collect and process real property, utility and personalty taxes.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,440,700	2,204,673	2,381,500	2,430,600	49,100	2.1%
	Total	\$2,440,700	\$2,204,673	\$2,381,500	\$2,430,600	\$49,100	2.1%
FTEs:	GSD General Fund	25.20	25.20	25.20	25.20	0.00	0.0%
	Total	25.20	25.20	25.20	25.20	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-59,900	-63,500	-3,600	6.0%
	Total	\$0	\$0	-\$59,900	-\$63,500	-\$3,600	6.0%

County Clerk

Administration Line of Business

The purpose of the Administration Line of Business is to oversee the issuance of various licenses, such as vehicle registration, business tax, marriage, and notary commission. Local and state fees and taxes related to the various licenses are collected. Additionally, fees are collected for birth certificate and passport services.

Administration

The Administration Program collects certain State privilege license fees as well as other State and Local revenues, fees, commissions and taxes as required by law.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	4,700,400	4,205,556	4,790,800	4,995,700	204,900	4.3%
Budget:	Special Purpose Fund	45,000	44,332	50,000	50,000	0	0.0%
	Total	\$4,745,400	\$4,249,888	\$4,840,800	\$5,045,700	\$204,900	4.2%
FTEs:	GSD General Fund	83.00	83.00	78.35	78.35	0.00	0.0%
	Total	83.00	83.00	78.35	78.35	0.00	0.0%

Computer Program

The purpose of the Computer Program is the purchase or replacement of computer hardware and other usual and necessary computer related expenses from earmarked revenue for the County Clerk's Office.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	75,000	-11,089	85,000	85,000	0	0.0%
	Total	\$75,000	-\$11,089	\$85,000	\$85,000	\$0	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-113,000	-122,200	-9,200	8.1%
	Total	\$0	\$0	-\$113,000	-\$122,200	-\$9,200	8.1%

District Attorney

20th Judicial Drug Task Force Line of Business

The purpose of the 20th Judicial Drug Task Force Line of Business is to target major narcotic organizations that supply drugs to Davidson County. These investigations are complex, often multi year, and involve the use of advanced technical systems and investigative techniques.

20th Judicial Drug Task Force Program

The purpose of the 20th Judicial Drug Task Force Program is to target major narcotic organizations that supply drugs to Davidson County. These investigations are complex, often multi year, and involve the use of advanced technical systems and investigative techniques.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	1,900,000	978,146	1,900,000	900,000	-1,000,000	-52.6%
	Total	\$1,900,000	\$978,146	\$1,900,000	\$900,000	-\$1,000,000	-52.6%
FTEs:	Special Purpose Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Administration – Criminal Division Line of Business

The purpose of the Administration – Criminal Division Line of Business is to provide all activities necessary to support the mission of the office.

Administration – Criminal Division Program

The purpose of the Administration – Criminal Division Program is to provide all activities necessary to support the mission of the office.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	7,209,500	7,350,464	7,329,100	8,145,500	816,400	11.1%
	Total	\$7,209,500	\$7,350,464	\$7,329,100	\$8,145,500	\$816,400	11.1%
FTEs:	GSD General Fund	92.80	92.80	92.80	92.80	0.00	0.0%
	Total	92.80	92.80	92.80	92.80	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	143,000	0	68,100	-187,400	-255,500	-375.2%
Budget:	Special Purpose Fund	75,000	21,691	75,000	40,000	-35,000	-46.7%
	Total	\$218,000	\$21,691	\$143,100	-\$147,400	-\$290,500	-203.0%

DA Elderly & Vulnerable Adult

The purpose of the Elderly and Vulnerable Adult Line of Business is to protect those as outlined in the Tennessee Code Annotated 39-15-501.

DA Elderly & Vulnerable Adult

The purpose of the Elderly and Vulnerable Adult Program is to protect those who are identified as needing assistance per the Tennessee Code Annotated 39-15-501.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	0	0	10,000	10,000	0	0.0%
	Total	\$0	\$0	\$10,000	\$10,000	\$0	0.0%

Family Violence Line of Business

The purpose of the Family Violence Line of Business is to provide services to families involved primarily with Child Sexual Abuse (CSA) and acts of Domestic Violence (DV).

Family Violence Program

The purpose of the Family Violence Program is to provide services to families involved primarily with Child Sexual Abuse (CSA) and acts of Domestic Violence (DV).

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	198,000	194,540	300,900	317,200	16,300	5.4%
	Total	\$198,000	\$194,540	\$300,900	\$317,200	\$16,300	5.4%
FTEs:	Special Purpose Fund	3.00	3.00	4.00	4.00	0.00	0.0%
	Total	3.00	3.00	4.00	4.00	0.00	0.0%

Fraud and Economic Crime Line of Business

The purpose of the Fraud and Economic Crime Line of Business is to provide fraud and economic crime services.

Fraud and Economic Crime Program

The purpose of the Fraud and Economic Crime Program is to provide fraud and economic crime services.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	70,000	53,313	70,000	60,000	-10,000	-14.3%
	Total	\$70,000	\$53,313	\$70,000	\$60,000	-\$10,000	-14.3%
FTEs:	Special Purpose Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Public Defender

Administration Team

The purpose of the Administration Team is to provide support to the legal staff in matters related to finance, procurement, record management and human resources.

Administration Team

The purpose of the Administration Team is to provide support to the legal staff in matters related to finance, procurement, record management and human resources.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	734,400	614,365	856,100	907,500	51,400	6.0%
	Total	\$734,400	\$614,365	\$856,100	\$907,500	\$51,400	6.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-207,200	-222,600	-15,400	7.4%
	Total	\$0	\$0	-\$207,200	-\$222,600	-\$15,400	7.4%

Appellate Court Team

The purpose of the Appellate Court Team is to provide constitutionally effective legal representation to indigent criminal defendants pursuing appeals before the state appellate courts.

Appellate Court Team

The purpose of the Appellate Court Team is to provide constitutionally effective legal representation to indigent criminal defendants pursuing appeals before the state appellate courts.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	304,200	303,166	314,600	329,100	14,500	4.6%
	Total	\$304,200	\$303,166	\$314,600	\$329,100	\$14,500	4.6%
FTEs:	GSD General Fund	2.50	2.50	2.50	2.50	0.00	0.0%
	Total	2.50	2.50	2.50	2.50	0.00	0.0%

Criminal Court Team

The purpose of the Criminal Court Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in Criminal Court.

Criminal Court Team

The purpose of the Criminal Court Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in Criminal Court.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	4,334,900	4,053,842	4,341,900	4,502,500	160,600	3.7%
	Total	\$4,334,900	\$4,053,842	\$4,341,900	\$4,502,500	\$160,600	3.7%
FTEs:	GSD General Fund	42.00	42.00	42.00	46.00	4.00	9.5%
	Total	42.00	42.00	42.00	46.00	4.00	9.5%

General Sessions Team

The purpose of the General Sessions Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in General Sessions Court.

General Sessions Team

The purpose of the General Sessions Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in General Sessions Court.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,247,900	2,264,467	2,233,600	2,694,600	461,000	20.6%
	Total	\$2,247,900	\$2,264,467	\$2,233,600	\$2,694,600	\$461,000	20.6%
FTEs:	GSD General Fund	26.99	26.99	26.99	26.99	0.00	0.0%
	Total	26.99	26.99	26.99	26.99	0.00	0.0%

Juvenile Court Team

The purpose of the Juvenile Court Team is to provide constitutionally effective legal representation to indigent juvenile clients accused of committing a delinquent act or in need of a guardian ad litem.

Juvenile Court Team

The purpose of the Juvenile Court Team is to provide constitutionally effective legal representation to indigent juvenile clients accused of committing a delinquent act or in need of a guardian ad litem.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	939,400	935,633	958,500	978,400	19,900	2.1%
	Total	\$939,400	\$935,633	\$958,500	\$978,400	\$19,900	2.1%
FTEs:	GSD General Fund	9.00	9.00	9.00	9.00	0.00	0.0%
	Total	9.00	9.00	9.00	9.00	0.00	0.0%

Juvenile Court Clerk

Administration Line of Business

The purpose of the Administration Line of Business is to provide recordkeeping, file management, and fee collection support to the Juvenile Court.

Administration Program

The purpose of the Administration Program is to provide record keeping, file management and fee collection to support the Juvenile Court.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,823,300	1,762,677	1,864,200	1,997,500	133,300	7.2%
	Total	\$1,823,300	\$1,762,677	\$1,864,200	\$1,997,500	\$133,300	7.2%
FTEs:	GSD General Fund	31.00	31.00	31.00	31.00	0.00	0.0%
	Total	31.00	31.00	31.00	31.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	6,500	-47,400	-53,900	-829.2%
	Total	\$0	\$0	\$6,500	-\$47,400	-\$53,900	-829.2%

Computerization Line of Business

The purpose of the Computerization Line of Business is the purchase and maintenance of computer equipment and software for the Juvenile Court Clerk.

Computerization Program

The purpose of the Computerization Program is the purchase and maintenance of computer equipment and software for the Juvenile Court Clerk.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	14,000	11,150	16,000	16,000	0	0.0%
	Total	\$14,000	\$11,150	\$16,000	\$16,000	\$0	0.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Circuit Court Clerk

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-83,600	-86,500	-2,900	3.5%
	Total	\$0	\$0	-\$83,600	-\$86,500	-\$2,900	3.5%

Circuit Court Clerk's Office and General Sessions Civil Division Office Line of Business

The purpose of the Circuit Court Clerk's Office and General Sessions Civil Division Office Line of Business is to file and maintain all records associated with cases filed in the Circuit Court Clerk's Office and the General Sessions Civil Division Office.

Circuit Court Clerk's Office and General Sessions Civil Division Office

The purpose of the Circuit Court Clerk's Office and General Sessions Civil Division Office Program is to file and maintain all records associated with cases filed in the Circuit Court Clerk's Office and the General Sessions Civil Division Office.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	138,700	162,585	214,700	246,700	32,000	14.9%
Budget:	Special Purpose Fund	0	0	0	0	0	0.0%
	Total	\$138,700	\$162,585	\$214,700	\$246,700	\$32,000	14.9%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Probate Court Clerk's Office Line of Business

The purpose of the Probate Court Clerk's Office Line of Business is to file and maintain all records associated with cases filed in the Probate Court Clerk's Office.

Probate Court Clerk's Office

The purpose of the Probate Court Clerk's Office Program is to file and maintain all records associated with cases filed in the Probate Court Clerk's Office.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	13,700	17,391	13,700	13,700	0	0.0%
	Total	\$13,700	\$17,391	\$13,700	\$13,700	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Traffic Violations Bureau Line of Business

The purpose of the Traffic Violations Bureau Line of Business is to process moving tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police, and to process parking tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police.

Traffic Violations Bureau

The purpose of the Traffic Violations Bureau Program is to process moving tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police, and to process parking tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	3,238,500	2,871,508	3,200,400	3,291,500	91,100	2.8%
	Total	\$3,238,500	\$2,871,508	\$3,200,400	\$3,291,500	\$91,100	2.8%
FTEs:	GSD General Fund	44.00	44.00	44.00	44.00	0.00	0.0%
	Total	44.00	44.00	44.00	44.00	0.00	0.0%

Criminal Court Clerk

Administration Line of Business

The purpose of the Administration Line of Business is to provide clerical/record management duties for the operation of the criminal courts, both General Sessions and State Trial Court.

Administration Program

The purpose of the Administration Program is to provide clerical/record management duties for the operation of the criminal courts, both General Sessions and State Trial Court.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	6,223,700	5,909,078	6,354,700	6,615,000	260,300	4.1%
Budget:	Special Purpose Fund	139,000	149,132	152,000	150,000	-2,000	-1.3%
	Total	\$6,362,700	\$6,058,210	\$6,506,700	\$6,765,000	\$258,300	4.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	87.11	87.11	87.11	87.11	0.00	0.0%
	Total	87.11	87.11	87.11	87.11	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-147,400	-161,800	-14,400	9.8%
	Total	\$0	\$0	-\$147,400	-\$161,800	-\$14,400	9.8%

Computerization Line of Business

The purpose of the Computerization Line of Business is to further computerization of the criminal court.

Computerization Program

The purpose of the Computerization Program is to further computerization of the criminal court.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	66,000	50,488	260,000	215,900	-44,100	-17.0%
	Total	\$66,000	\$50,488	\$260,000	\$215,900	-\$44,100	-17.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Clerk and Master - Chancery

Administration Line of Business

The purpose of the Administration Line of Business is to collect delinquent tax payments for Metropolitan Government.

Administration Program

The purpose of the Administration Program is to collect delinquent tax payments for Metropolitan Government.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,590,700	1,383,906	1,617,700	1,691,200	73,500	4.5%
	Total	\$1,590,700	\$1,383,906	\$1,617,700	\$1,691,200	\$73,500	4.5%
FTEs:	GSD General Fund	18.00	18.00	18.00	18.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-38,400	-41,400	-3,000	7.8%
	Total	\$0	\$0	-\$38,400	-\$41,400	-\$3,000	7.8%

Juvenile Court

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results to customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this department so it can deliver results for customers.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	661,200	670,844	735,100	821,500	86,400	11.8%
	Total	\$661,200	\$670,844	\$735,100	\$821,500	\$86,400	11.8%
FTEs:	GSD General Fund	9.00	9.00	5.00	5.00	0.00	0.0%
	Total	9.00	9.00	5.00	5.00	0.00	0.0%

Finance Program

The purpose of the Finance Program is to provide financial management to this Metro Department so it can effectively manage its financial resources.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	217,400	217,488	216,300	297,900	81,600	37.7%
	Total	\$217,400	\$217,488	\$216,300	\$297,900	\$81,600	37.7%
FTEs:	GSD General Fund	2.00	2.00	3.00	3.00	0.00	0.0%
	Total	2.00	2.00	3.00	3.00	0.00	0.0%

Human Resources Program

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	177,300	170,910	163,900	175,000	11,100	6.8%
	Total	\$177,300	\$170,910	\$163,900	\$175,000	\$11,100	6.8%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	140,000	0	-285,500	-339,200	-53,700	18.8%
	Total	\$140,000	\$0	-\$285,500	-\$339,200	-\$53,700	18.8%

Records Management Program

The purpose of the Records Management Program is to provide record management products to this Metro department so it can manage records compliant with legal and policy requirements.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	186,600	193,619	191,600	215,000	23,400	12.2%
	Total	\$186,600	\$193,619	\$191,600	\$215,000	\$23,400	12.2%
FTEs:	GSD General Fund	3.00	3.00	2.00	2.00	0.00	0.0%
	Total	3.00	3.00	2.00	2.00	0.00	0.0%

Star Team Program

The purpose of the STAR team program is to provide data analysis, training and resource products to staff so they can deliver viable resources to children and families who come in contact with the Juvenile Court.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	245,800	231,457	204,200	166,200	-38,000	-18.6%
	Total	\$245,800	\$231,457	\$204,200	\$166,200	-\$38,000	-18.6%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Child/Family Protection and Advocacy Line of Business

The purpose of the Child/Family Protection and Advocacy Line of Business is to provide advocacy, education, counseling, and case support products to families or children at risk or in need so they cannot only have their case (complaint) addressed, but that they can develop necessary skills to be a productive citizen.

Assessment Program

The purpose of the Assessment program is to provide assessment products to children and families so they can develop an individualized plan of intervention to treat and rehabilitate the child.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	551,200	527,692	529,800	0	-529,800	-100.0%
	Total	\$551,200	\$527,692	\$529,800	\$0	-\$529,800	-100.0%
FTEs:	GSD General Fund	7.00	7.00	6.00	6.00	0.00	0.0%
	Total	7.00	7.00	6.00	6.00	0.00	0.0%

Foster Care Review Board (FCRB) Program

The purpose of the Foster Care Review Board Program is to provide compliance review products to Davidson County foster care children so they can have their foster care status reviewed in a timely manner in order to achieve permanency status per State and Federal Law.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	414,900	389,229	418,800	456,500	37,700	9.0%
	Total	\$414,900	\$389,229	\$418,800	\$456,500	\$37,700	9.0%
FTEs:	GSD General Fund	5.00	5.00	6.00	6.00	0.00	0.0%
	Total	5.00	5.00	6.00	6.00	0.00	0.0%

Family Accountability Line of Business

The purpose of the Family Accountability Line of Business is to provide judicial consequences and case management products to children charged with status or delinquent offenses and their families so they can remain in/return to the community without compromising community safety.

Community Based Gang Probation Program

The purpose of the Community Based Gang Probation Program is to provide gang education and intensive probation monitoring products to Nashville children on supervised gang probation so they can decrease their gang involvement and drug activities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	353,800	354,784	356,400	379,300	22,900	6.4%
	Total	\$353,800	\$354,784	\$356,400	\$379,300	\$22,900	6.4%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Intake Program

The purpose of the intake program is to provide petition products to plaintiffs so they can have their case filed.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	519,900	449,192	527,000	647,600	120,600	22.9%
	Total	\$519,900	\$449,192	\$527,000	\$647,600	\$120,600	22.9%
FTEs:	GSD General Fund	6.00	6.00	8.00	8.00	0.00	0.0%
	Total	6.00	6.00	8.00	8.00	0.00	0.0%

Juvenile Recovery Court

The purpose of the Juvenile Recovery Court is to assess a youth's needs and effectively address substance abuse in order to decrease future offense/substance use and increase positive outcomes.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	116,300	80,111	197,600	302,500	104,900	53.1%
	Total	\$116,300	\$80,111	\$197,600	\$302,500	\$104,900	53.1%
FTEs:	GSD General Fund	2.00	2.00	3.00	3.00	0.00	0.0%
	Total	2.00	2.00	3.00	3.00	0.00	0.0%

Metro Student Attendance Center (M-SAC) Program

The purpose of the Metro Student Attendance Center (M-SAC) program is to provide early intervention products to truant students so they can re-engage in regular school attendance.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	931,200	1,014,356	963,900	1,029,800	65,900	6.8%
	Total	\$931,200	\$1,014,356	\$963,900	\$1,029,800	\$65,900	6.8%
FTEs:	GSD General Fund	11.00	11.00	14.00	14.00	0.00	0.0%
	Total	11.00	11.00	14.00	14.00	0.00	0.0%

Support Intervention Accountability (SIA) Program

The purpose of the SIA program is to provide support, intervention, and accountability products to children and families so they can avoid returning to the Juvenile Justice System.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,569,500	1,170,310	1,564,000	1,774,800	210,800	13.5%
Budget:	Special Purpose Fund	443,300	378,289	443,300	443,300	0	0.0%
	Total	\$2,012,800	\$1,548,599	\$2,007,300	\$2,218,100	\$210,800	10.5%
FTEs:	Special Purpose Fund	5.00	5.00	6.00	6.00	0.00	0.0%
	Total	5.00	5.00	6.00	6.00	0.00	0.0%
FTEs:	GSD General Fund	19.00	19.00	22.00	22.00	0.00	0.0%
	Total	19.00	19.00	22.00	22.00	0.00	0.0%

Judicial Actions Line of Business

The purpose of the Judicial Actions Line of Business is to provide court orders, adjudication, depositional and case review products to case participants so they can receive a timely, fair, and just resolution of their cases.

Judicial Actions Program

The purpose of the Judicial Actions Program is to provide court orders, adjudication, dispositional and case review products to case participants so they can receive a timely, fair, and just resolution of their cases.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	968,600	942,962	1,166,900	1,190,100	23,200	2.0%
Budget:	Special Purpose Fund	45,700	117,214	69,400	0	-69,400	-100.0%
	Total	\$1,014,300	\$1,060,176	\$1,236,300	\$1,190,100	-\$46,200	-3.7%
FTEs:	GSD General Fund	12.00	12.00	6.00	6.00	0.00	0.0%
FTEs:	Special Purpose Fund	1.20	1.20	2.20	2.20	0.00	0.0%
	Total	13.20	13.20	8.20	8.20	0.00	0.0%

Juvenile Court Pretrial Line of Business

The purpose of the Juvenile Court Pretrial Line of Business is to provide assessment, referral, and monitoring products to court referred youth so they can be held accountable for their actions without formal court process.

Community Outreach/Youth Court

The purpose of the community outreach/youth court program is to provide community outreach and restorative justice products to first time offenders so they can have their case reconciled by peers who assume the role as court officials.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	388,000	392,263	397,000	319,700	-77,300	-19.5%
Budget:	Special Purpose Fund	0	4,329	0	0	0	0.0%
	Total	\$388,000	\$396,592	\$397,000	\$319,700	-\$77,300	-19.5%
FTEs:	GSD General Fund	5.00	5.00	4.00	4.00	0.00	0.0%
	Total	5.00	5.00	4.00	4.00	0.00	0.0%

Juvenile Detention Center Line of Business

The purpose of the Juvenile Detention Center Line of Business is to provide short-term structured confinement products to Juvenile detainees so they can safely transition to a home or secure alternative environment.

Metro Juvenile Detention Center Program

The purpose of the Detention Center Program is to provide short-term structured confinement products to Juvenile detainees so they can be confined in a safe environment.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	3,788,300	4,529,835	4,038,300	4,462,900	424,600	10.5%
	Total	\$3,788,300	\$4,529,835	\$4,038,300	\$4,462,900	\$424,600	10.5%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Parentage and Child Support Line of Business

The purpose of the Parentage and Child Support Line of Business is to provide paternity, support, visitation and custody products to parents, guardians, children and the State so they can have their rights and responsibilities established and enforced.

Parentage and Child Support Program

The purpose of the Parentage and Child Support Program is to provide paternity, support, and enforcement products to parents, guardians, children, and the State so they can establish paternity and receive child support.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	560,800	515,269	560,800	560,800	0	0.0%
Budget:	Special Purpose Fund	1,641,500	1,514,858	1,634,000	1,634,000	0	0.0%
	Total	\$2,202,300	\$2,030,127	\$2,194,800	\$2,194,800	\$0	0.0%
FTEs:	Special Purpose Fund	21.00	21.00	19.00	19.00	0.00	0.0%
	Total	21.00	21.00	19.00	19.00	0.00	0.0%

Security and Service of Process Line of Business

The purpose of the Security and Service of process Line of Business is to provide safety and legal notice products to individuals with matters at the court so they can conduct their business in a safe and secure environment.

Juvenile Court Safety and Security Program

The purpose of the Juvenile Court Safety and Security Program is to provide safety and security products to customers, visitors and employees of Juvenile Court so they can conduct their business without disturbances, distractions, and delays.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	780,400	665,932	703,100	760,800	57,700	8.2%
	Total	\$780,400	\$665,932	\$703,100	\$760,800	\$57,700	8.2%
FTEs:	GSD General Fund	9.00	9.00	10.00	10.00	0.00	0.0%
	Total	9.00	9.00	10.00	10.00	0.00	0.0%

Service of Process Program

The purpose of the Service of Process Program is to provide statutorily required personal legal notice products to individuals with business before the court so they can participate effectively in the court process.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	164,700	169,260	212,100	240,700	28,600	13.5%
	Total	\$164,700	\$169,260	\$212,100	\$240,700	\$28,600	13.5%
FTEs:	GSD General Fund	2.00	2.00	3.00	3.00	0.00	0.0%
	Total	2.00	2.00	3.00	3.00	0.00	0.0%

General Sessions Court

Administration Line of Business

The purpose of the Administration Line of Business is to manage the fiscal/personnel management for the Court's entire operation and coordination of court interpretation and office automation support.

Administration Program

The purpose of the Administration program is to manage the fiscal/personnel management for the Court's entire operation and coordination of court interpretation and office automation support.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,496,200	1,560,481	1,527,300	1,692,800	165,500	10.8%
	Total	\$1,496,200	\$1,560,481	\$1,527,300	\$1,692,800	\$165,500	10.8%
FTEs:	GSD General Fund	18.00	18.00	18.00	18.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-294,500	-312,700	-18,200	6.2%
	Total	\$0	\$0	-\$294,500	-\$312,700	-\$18,200	6.2%

General Probation Line of Business

The purpose of the General Probation Line of Business is to monitor enforcement and adherence to court orders and conditions of a sentence.

General Probation Program

The purpose of the General Probation program is to monitor enforcement and adherence to court orders and conditions of a sentence.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,780,400	2,815,726	2,812,200	2,872,700	60,500	2.2%
	Total	\$2,780,400	\$2,815,726	\$2,812,200	\$2,872,700	\$60,500	2.2%
FTEs:	GSD General Fund	36.44	36.44	36.44	36.44	0.00	0.0%
	Total	36.44	36.44	36.44	36.44	0.00	0.0%

Judges Line of Business

The purpose of the Judicial Administration Line of Business is for the 11 judicial divisions and the 5 judicial commissioners to comply with federal, state, and local laws in adjudicating civil, criminal, metro ordinance, and environmental cases.

Judges Program

The purpose of the Judicial Administration program is for the 11 judicial divisions and the 5 judicial commissioners to comply with federal, state, and local laws in adjudicating civil, criminal, metro ordinance, and environmental cases.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	6,067,300	5,976,167	6,259,600	6,472,000	212,400	3.4%
	Total	\$6,067,300	\$5,976,167	\$6,259,600	\$6,472,000	\$212,400	3.4%
FTEs:	GSD General Fund	52.76	52.76	52.76	52.76	0.00	0.0%
	Total	52.76	52.76	52.76	52.76	0.00	0.0%

Specialty Courts and Treatment Programs

The purpose of the Specialty Courts and Treatment Programs Line of Business is to help addicted, non-violent drug offenders receive treatment for their addictions through Recovery Court; link the needs of clients to community programs offering psychiatric care and medication stabilization through Mental Health Court; provide specialized judicial services to veterans through Veteran's Treatment Court; and create restorative justice for individuals aged 18-26 with a program called C.A.R.E. (Creating Avenues of Restoration and Empowerment) through Music City Community Court, Division VIII.

Mental Health Court Program

The purpose of the Mental Health Court program is to link the needs of identified clients to community programs offering psychiatric care and medication stabilization.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	555,400	484,786	557,700	567,100	9,400	1.7%
Budget:	Special Purpose Fund	41,500	58,758	41,500	29,000	-12,500	-30.1%
	Total	\$596,900	\$543,544	\$599,200	\$596,100	-\$3,100	-0.5%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Music City Community Court Division VIII

The purpose of the Music City Community Court is to create restorative justice for individuals aged 18-26 by implementing the Creating Avenues of Restoration and Empowerment program (CARE). CARE assists young adults that have committed non-violent, misdemeanor level crimes with navigating the criminal justice system. It uses a hands-on individualized approach, meeting the participants where they are and helping them move past their mistakes.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	0	0	89,000	61,300	-27,700	-31.1%
	Total	\$0	\$0	\$89,000	\$61,300	-\$27,700	-31.1%
FTEs:	Special Purpose Fund	0.00	0.00	1.00	1.00	0.00	0.0%
	Total	0.00	0.00	1.00	1.00	0.00	0.0%

Recovery Court

The purpose of the Recovery Court program is to help addicted, non-violent drug offenders receive intensive and lengthy treatment for their addictions.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	154,600	78,751	160,600	164,300	3,700	2.3%
Budget:	Special Purpose Fund	108,500	78,571	93,500	59,000	-34,500	-36.9%
	Total	\$263,100	\$157,322	\$254,100	\$223,300	-\$30,800	-12.1%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Recovery Court TN WITS

Tennessee Web-based Information Technology System (TN WITS) collects and manages service recipient data through relational databases on provider agencies and their programs, staff clients, episodes of care and programmatic services. This information is recorded to assist the State in meeting federal reporting requirements on some of the state's funding sources.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	0	0	10,000	10,000	0	0.0%
	Total	\$0	\$0	\$10,000	\$10,000	\$0	0.0%

Traffic School Line of Business

The purpose of the Traffic School Line of Business is to offer traffic safety education curriculum to address the needs of persons cited with traffic and motoring violations.

Traffic School Program

The purpose of the Traffic School program is to offer traffic safety education curriculum to address the needs of persons cited with traffic and motoring violations.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	926,800	876,067	912,300	912,300	0	0.0%
	Total	\$926,800	\$876,067	\$912,300	\$912,300	\$0	0.0%
FTEs:	GSD General Fund	14.72	14.72	14.72	14.72	0.00	0.0%
	Total	14.72	14.72	14.72	14.72	0.00	0.0%

Veteran's Treatment Court Line of Business

The purpose of the Veteran's Treatment Court Line of Business is to provide specialized judicial services to veterans.

Veteran's Treatment Court Program

The purpose of the Veteran's Treatment Court Program is to provide specialized judicial services to veterans.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	105,400	109,228	113,400	102,900	-10,500	-9.3%
	Total	\$105,400	\$109,228	\$113,400	\$102,900	-\$10,500	-9.3%
FTEs:	Special Purpose Fund	0.87	0.87	0.00	0.00	0.00	0.0%
	Total	0.87	0.87	0.00	0.00	0.00	0.0%

State Trial Courts

Alternative Felony Supervision Line of Business

The purpose of the Alternative Felony Supervision Line of Business is to monitor the court ordered compliance of convicted offenders through the Criminal Courts.

Alternative Felony Supervision Program

The purpose of the Alternative Felony Supervision program is to monitor the court ordered compliance of convicted offenders through the Criminal Courts.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	279,000	204,605	278,900	283,900	5,000	1.8%
Budget:	Special Purpose Fund	1,545,300	1,500,524	1,545,300	1,545,300	0	0.0%
	Total	\$1,824,300	\$1,705,129	\$1,824,200	\$1,829,200	\$5,000	0.3%
FTEs:	Special Purpose Fund	24.00	24.00	24.00	24.00	0.00	0.0%
	Total	24.00	24.00	24.00	24.00	0.00	0.0%

Drug Court Line of Business

The purpose of the Drug Court Line of Business is to reduce and eliminate addictive and criminal behaviors while reintegrating adult non-violent offenders into the community by providing substance abuse treatment with continuous judicial supervision.

Drug Court Program

The purpose of the Drug Court program is to reduce and eliminate addictive and criminal behaviors while reintegrating adult non-violent offenders into the community by providing substance abuse treatment with continuous judicial supervision.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	1,530,500	1,483,046	1,530,500	1,422,300	-108,200	-7.1%
	Total	\$1,530,500	\$1,483,046	\$1,530,500	\$1,422,300	-\$108,200	-7.1%
FTEs:	Special Purpose Fund	32.94	32.94	32.94	32.94	0.00	0.0%
	Total	32.94	32.94	32.94	32.94	0.00	0.0%

Trial Court Administrative Services Line of Business

The purpose of the Trial Court Administrative Services Line of Business is to provide support services, juries, probation services, and security to facilitate the effective operation of the Chancery, Criminal and Circuit Courts.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-213,100	-232,000	-18,900	8.9%
	Total	\$0	\$0	-\$213,100	-\$232,000	-\$18,900	8.9%

Trial Court Administrative Services Program

The purpose of the Trial Court Administrative Services program is to provide support services, juries, probation services, and security to facilitate the effective operation of the Chancery, Criminal and Circuit Courts.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	8,646,500	8,394,454	8,768,100	9,154,100	386,000	4.4%
Budget:	Special Purpose Fund	738,000	692,711	738,000	618,300	-119,700	-16.2%
	Total	\$9,384,500	\$9,087,165	\$9,506,100	\$9,772,400	\$266,300	2.8%
FTEs:	Special Purpose Fund	4.00	4.00	4.00	4.00	0.00	0.0%
FTEs:	GSD General Fund	96.00	96.00	96.00	96.00	0.00	0.0%
	Total	100.00	100.00	100.00	100.00	0.00	0.0%

Justice Integration Services

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative products to JIS program employees so they can have the resources needed to perform their duties.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide administrative products to JIS program employees so they can have the resources needed to perform their duties.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	487,700	470,207	853,900	2,833,500	1,979,600	231.8%
	Total	\$487,700	\$470,207	\$853,900	\$2,833,500	\$1,979,600	231.8%
FTEs:	GSD General Fund	2.00	2.00	1.50	1.50	0.00	0.0%
	Total	2.00	2.00	1.50	1.50	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-57,800	-66,300	-8,500	14.7%
	Total	\$0	\$0	-\$57,800	-\$66,300	-\$8,500	14.7%

Applications Line of Business

The purpose of the Applications Line of Business is to provide connectivity and justice integration solution products to Metro Nashville Justice Agencies so they can receive and utilize continuous access to critical information services.

Applications Program

The purpose of the Applications Program is to provide analysis, strategic recommendations and enhancement products to Metro Nashville Justice Agencies so they can implement new and/or improved services.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,834,200	1,754,399	1,628,700	0	-1,628,700	-100.0%
	Total	\$1,834,200	\$1,754,399	\$1,628,700	\$0	-\$1,628,700	-100.0%
FTEs:	GSD General Fund	14.00	14.00	14.00	14.00	0.00	0.0%
	Total	14.00	14.00	14.00	14.00	0.00	0.0%

Customer Support Line of Business

The purpose of the Customer Support Line of Business is to provide project reporting, support and application availability notification products to Metro Nashville Justice Agencies so they can appropriately plan for or respond to events that may impact their ability to deliver services.

Customer Support Program

The purpose of the Customer Support Program is to deliver hardware solutions, maintain hardware infrastructure, and provide preventative hardware maintenance to Metro Nashville Justice Agencies so they can perform their duties with minimal disruption.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	457,600	440,658	465,100	0	-465,100	-100.0%
	Total	\$457,600	\$440,658	\$465,100	\$0	-\$465,100	-100.0%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Sheriff

Administration Line of Business

The purpose of the Administration Line of Business is to provide policy, reporting and decision products to the DCSO so it can be the leader in the field of corrections, service of civil process, and innovative community-based programs.

Administrative Support Services Program

The purpose of the Administrative Support Services Program is to provide data, reporting and reimbursement products to the DCSO so it can be fiscally responsible.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	11,029,600	12,768,080	12,156,000	13,321,600	1,165,600	9.6%
Budget:	Special Purpose Fund	15,000	3,178	0	0	0	0.0%
	Total	\$11,044,600	\$12,771,258	\$12,156,000	\$13,321,600	\$1,165,600	9.6%
FTEs:	Special Purpose Fund	2.00	2.00	2.00	2.00	0.00	0.0%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	9.00	9.00	9.00	9.00	0.00	0.0%

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to the DCSO so it can deliver results for customers.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	977,400	848,039	982,200	942,000	-40,200	-4.1%
	Total	\$977,400	\$848,039	\$982,200	\$942,000	-\$40,200	-4.1%
FTEs:	GSD General Fund	12.00	12.00	18.00	18.00	0.00	0.0%
	Total	12.00	12.00	18.00	18.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,259,400	0	-469,400	-636,300	-166,900	35.6%
Budget:	Special Purpose Fund	117,700	99,137	117,700	117,700	0	0.0%
	Total	\$1,377,100	\$99,137	-\$351,700	-\$518,600	-\$166,900	47.5%

Armed Services Line of Business

The purpose of the Armed Services Line of Business is to provide inmate transportation and facility security products to county hospitals and courts so they can access these facilities in a safe manner.

Security Services Program

The purpose of the Security Services Program is to provide security products to county hospitals and courthouses so those using these facilities can be in a safe environment.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,380,500	5,261,560	2,423,300	5,000,100	2,576,800	106.3%
	Total	\$1,380,500	\$5,261,560	\$2,423,300	\$5,000,100	\$2,576,800	106.3%
FTEs:	GSD General Fund	6.00	6.00	34.00	34.00	0.00	0.0%
	Total	6.00	6.00	34.00	34.00	0.00	0.0%

Transportation Program

The purpose of the Transportation Program is to provide inmate transportation products to DCSO inmates so they can arrive at their destination safely.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	3,664,500	5,329,362	3,680,800	5,657,100	1,976,300	53.7%
	Total	\$3,664,500	\$5,329,362	\$3,680,800	\$5,657,100	\$1,976,300	53.7%
FTEs:	GSD General Fund	52.00	52.00	52.00	52.00	0.00	0.0%
	Total	52.00	52.00	52.00	52.00	0.00	0.0%

Civil Warrant Line of Business

The purpose of the Civil Warrant Line of Business is to provide civil process products to users of the court system so they can access their rights to due process.

Civil Warrant Program

The purpose of the Civil Warrant Program is to provide civil process products to users of the court system so they can access their rights to due process.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	4,980,900	4,410,448	5,049,800	4,654,100	-395,700	-7.8%
	Total	\$4,980,900	\$4,410,448	\$5,049,800	\$4,654,100	-\$395,700	-7.8%
FTEs:	GSD General Fund	73.00	73.00	73.00	73.00	0.00	0.0%
	Total	73.00	73.00	73.00	73.00	0.00	0.0%

Correctional Development Center-Female (CDC-F) Line of Business

The purpose of the Correctional Development Center-Female (CDC-F) Line of Business is to provide security and program products to female inmates so they can safely and productively experience their confinement.

CDC-F Inmate Management Program

The purpose of the Correctional Development Center-Female (CDC-F) Inmate Management Program is to provide institutional service products to CDC-F inmates so they can experience minimal conflict while under DCSO supervision.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	392,900	582,745	412,400	578,300	165,900	40.2%
	Total	\$392,900	\$582,745	\$412,400	\$578,300	\$165,900	40.2%
FTEs:	GSD General Fund	86.00	86.00	86.00	86.00	0.00	0.0%
	Total	86.00	86.00	86.00	86.00	0.00	0.0%

CDC-F Program Management and Support Services Program

The purpose of the Correctional Development Center-Female (CDC-F) Program Management and Support Services Program is to provide behavior modification products to CDC-F inmates so they can contribute to strong families and safer communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	4,900	221,413	4,900	174,500	169,600	3461.2%
	Total	\$4,900	\$221,413	\$4,900	\$174,500	\$169,600	3461.2%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Correctional Development Center-Male (CDC-M) Line of Business

The purpose of the Correctional Development Center-Male (CDC-M) Line of Business is to provide security and program products to CDC-M inmates so they can safely and productively experience their confinement.

CDC-M Inmate Management Program

The purpose of the Correctional Development Center-Male (CDC-M) Inmate Management Program is to provide institutional service products to CDC-M inmates so they can experience minimal conflict while under DCSO supervision.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	7,649,900	5,817,277	7,732,800	5,888,100	-1,844,700	-23.9%
	Total	\$7,649,900	\$5,817,277	\$7,732,800	\$5,888,100	-\$1,844,700	-23.9%
FTEs:	GSD General Fund	97.00	97.00	97.00	97.00	0.00	0.0%
	Total	97.00	97.00	97.00	97.00	0.00	0.0%

CDC-M Program Management and Support Services Program

The purpose of the Correctional Development Center-Male (CDC-M) Program Management and Support Services Program is to provide behavior modification products to CDC-M inmates so they can contribute to strong families and safer communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,516,400	4,554,557	1,567,000	4,726,300	3,159,300	201.6%
	Total	\$1,516,400	\$4,554,557	\$1,567,000	\$4,726,300	\$3,159,300	201.6%
FTEs:	GSD General Fund	11.50	11.50	11.50	11.50	0.00	0.0%
	Total	11.50	11.50	11.50	11.50	0.00	0.0%

Correctional Services Center (CSC) Line of Business

The purpose of the Correctional Services Center (CSC) Line of Business is to provide maintenance, laundry, supply, and community assistance products to: DSCO employees and inmates so they can receive needed products in a timely manner and Metro residents and community groups so they can achieve desired project results.

Correctional Services Program

The purpose of the Correctional Services Program is to provide neighborhood cleanup, special event support and general assistance products to Davidson County residents, non-profit and Metro agencies so they can achieve their desired project result.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,935,600	2,383,556	1,966,800	2,513,400	546,600	27.8%
Budget:	Special Purpose Fund	180,300	178,304	0	0	0	0.0%
	Total	\$2,115,900	\$2,561,860	\$1,966,800	\$2,513,400	\$546,600	27.8%
FTEs:	GSD General Fund	30.00	30.00	30.00	30.00	0.00	0.0%
	Total	30.00	30.00	30.00	30.00	0.00	0.0%

Laundry Program

The purpose of the Laundry Program is to provide clothing and linen cleaning products to DCSO inmates so they can have clean clothes and linens.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	263,600	314,280	276,700	326,700	50,000	18.1%
	Total	\$263,600	\$314,280	\$276,700	\$326,700	\$50,000	18.1%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Maintenance Program

The purpose of the Maintenance Program is to provide preventative, corrective, inspection and repair products to the DCSO so it can experience a safe and secure operational environment.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	958,500	1,028,211	982,800	1,027,700	44,900	4.6%
	Total	\$958,500	\$1,028,211	\$982,800	\$1,027,700	\$44,900	4.6%
FTEs:	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	12.00	12.00	12.00	12.00	0.00	0.0%

Warehouse Program

The purpose of the Warehouse Program is to provide facility supply products to the DCSO so it can receive needed materials when requested.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,350,000	1,341,770	1,369,000	1,385,300	16,300	1.2%
	Total	\$1,350,000	\$1,341,770	\$1,369,000	\$1,385,300	\$16,300	1.2%
FTEs:	GSD General Fund	34.00	34.00	34.00	34.00	0.00	0.0%
	Total	34.00	34.00	34.00	34.00	0.00	0.0%

Criminal Justice Center (CJC) Line of Business

The purpose of the Criminal Justice Center (CJC) Line of Business is to provide processing, security and program products to criminal defendants so they can experience due process and CJC inmates so they can safely and productively experience their confinement.

Booking and Releasing Program

The purpose of the Booking and Releasing Program is to provide criminal defendant processing products to criminal defendants so they can access their rights to due process.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	6,757,900	8,833,356	6,897,900	9,226,800	2,328,900	33.8%
	Total	\$6,757,900	\$8,833,356	\$6,897,900	\$9,226,800	\$2,328,900	33.8%
FTEs:	GSD General Fund	80.00	80.00	80.00	80.00	0.00	0.0%
	Total	80.00	80.00	80.00	80.00	0.00	0.0%

CJC Inmate Management Program

The purpose of the Criminal Justice Center (CJC) Inmate Management Program is to provide institutional service products to CJC inmates so they can experience minimal conflict while under DCSO supervision.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	13,127,000	6,482,934	13,123,500	7,854,800	-5,268,700	-40.1%
	Total	\$13,127,000	\$6,482,934	\$13,123,500	\$7,854,800	-\$5,268,700	-40.1%
FTEs:	GSD General Fund	162.00	162.00	196.00	196.00	0.00	0.0%
	Total	162.00	162.00	196.00	196.00	0.00	0.0%

CJC Program Management and Support Services Program

The purpose of the Criminal Justice Center (CJC) Program Management and Support Services Program is to provide required products to CJC inmates so they can experience fair and just living conditions while incarcerated.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	3,393,200	273,171	3,486,600	386,600	-3,100,000	-88.9%
	Total	\$3,393,200	\$273,171	\$3,486,600	\$386,600	-\$3,100,000	-88.9%
FTEs:	GSD General Fund	3.50	3.50	4.00	4.00	0.00	0.0%
	Total	3.50	3.50	4.00	4.00	0.00	0.0%

DUI Safety School Line of Business

The purpose of the DUI Safety School Line of Business is to provide alcohol and drug education or referral to a licensed treatment center for offenders.

DUI Safety School Program

The purpose of the DUI Safety School Program is to provide alcohol and drug education or referral to a licensed treatment center for offenders.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,073,600	1,757,434	1,217,900	2,157,800	939,900	77.2%
Budget:	Special Purpose Fund	346,700	223,606	0	0	0	0.0%
	Total	\$1,420,300	\$1,981,040	\$1,217,900	\$2,157,800	\$939,900	77.2%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Hill Detention Center (HDC) Line of Business

The purpose of the Hill Detention Center (HDC) Line of Business is to provide security and program products to HDC inmates so they can safely and productively experience their confinement.

HDC Inmate Management Program

The purpose of the Hill Detention Center (HDC) Inmate Management Program is to provide institutional service products to HDC inmates so they can experience minimal conflict while under DCSO supervision.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	4,658,000	3,450,747	4,709,900	3,886,900	-823,000	-17.5%
	Total	\$4,658,000	\$3,450,747	\$4,709,900	\$3,886,900	-\$823,000	-17.5%
FTEs:	GSD General Fund	108.00	108.00	108.00	108.00	0.00	0.0%
	Total	108.00	108.00	108.00	108.00	0.00	0.0%

HDC Program Management and Support Services Program

The purpose of the Hill Detention Center (HDC) Program Management and Support Services Program is to provide required products to HDC inmates so they can experience fair and just living conditions while incarcerated.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	472,300	1,141,560	479,600	1,061,500	581,900	121.3%
	Total	\$472,300	\$1,141,560	\$479,600	\$1,061,500	\$581,900	121.3%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Metro Detention Facility (MDF) Contract Management Line of Business

The purpose of the Metro Detention Facility (MDF) Contract Management Line of Business is to provide compliance products to the DCSO so it can ensure compliance with the MDF contract to house locally sentenced felons on behalf of the State of Tennessee.

MDF Contract Management Program

The purpose of the Metro Detention Facility (MDF) Contract Management Program is to provide compliance products to the DCSO so it can ensure compliance with the MDF contract to house locally sentenced felons on behalf of the State of Tennessee.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	17,046,100	15,834,170	17,046,100	17,046,100	0	0.0%
	Total	\$17,046,100	\$15,834,170	\$17,046,100	\$17,046,100	\$0	0.0%
FTEs:	Special Purpose Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Offender Information Services Line of Business

The purpose of the Offender Information Services Line of Business is to provide custody information to the public and service agencies, and mail, money, and visit products to the offender population.

Offender Information Services Program

The purpose of the Offender Information Services Program is to provide custody information to the public and service agencies, and mail, money, and visit products to the offender population.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,329,800	1,480,759	1,700,500	1,570,500	-130,000	-7.6%
	Total	\$1,329,800	\$1,480,759	\$1,700,500	\$1,570,500	-\$130,000	-7.6%

Offender Reentry Center (ORC) Line of Business

The purpose of the Offender Reentry Center (ORC) Line of Business is to provide security and program products to offenders so they can safely experience their confinement and reenter the community gainfully employed.

ORC Inmate Management Program

The purpose of the Offender Reentry Center (ORC) Inmate Management Program is to provide institutional service products to ORC offenders so they can experience minimal conflict while under DCSO supervision.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,613,100	3,367,515	2,617,800	2,651,200	33,400	1.3%
	Total	\$2,613,100	\$3,367,515	\$2,617,800	\$2,651,200	\$33,400	1.3%
FTEs:	GSD General Fund	37.00	37.00	37.00	37.00	0.00	0.0%
	Total	37.00	37.00	37.00	37.00	0.00	0.0%

ORC Program Management and Support Services Program

The purpose of the Offender Reentry Center (ORC) Program Management and Support Services Program is to provide access to ORC offenders so they can reenter the community gainfully employed.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,879,400	365,038	1,889,300	434,100	-1,455,200	-77.0%
	Total	\$1,879,400	\$365,038	\$1,889,300	\$434,100	-\$1,455,200	-77.0%
FTEs:	GSD General Fund	32.50	32.50	32.50	32.50	0.00	0.0%
	Total	32.50	32.50	32.50	32.50	0.00	0.0%

Training and Staff Development Line of Business

The purpose of the Training and Staff Development Line of Business is to provide educational and coaching products to DCSO employees so they can deliver improved individual and organizational performance.

Training and Staff Development Program

The purpose of the Training and Staff Development Program is to provide educational and coaching products to DCSO employees so they can deliver improved individual and organizational performance.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	798,600	1,428,730	814,700	1,560,400	745,700	91.5%
	Total	\$798,600	\$1,428,730	\$814,700	\$1,560,400	\$745,700	91.5%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Police

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Departmental Executive Leadership Program

The purpose of the Departmental Executive Leadership program is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	3,405,400	3,412,296	3,678,700	4,027,900	349,200	9.5%
	Total	\$3,405,400	\$3,412,296	\$3,678,700	\$4,027,900	\$349,200	9.5%
FTEs:	GSD General Fund	94.50	94.50	95.48	95.48	0.00	0.0%
	Total	94.50	94.50	95.48	95.48	0.00	0.0%

Finance Program

The purpose of the Finance Program is to manage and support the financial functions and to prepare and present the budget needs of the Police Department.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,349,000	2,162,640	2,413,000	2,525,100	112,100	4.6%
Budget:	Special Purpose Fund	20,000	4,060	20,000	20,000	0	0.0%
	Total	\$2,369,000	\$2,166,700	\$2,433,000	\$2,545,100	\$112,100	4.6%
FTEs:	GSD General Fund	17.00	17.00	17.00	17.00	0.00	0.0%
	Total	17.00	17.00	17.00	17.00	0.00	0.0%

Human Resources Program

The Human Resource Division is responsible for the implementation and interpretation of departmental and civil service related policies, programs, and procedures. In addition, this division ensures that all employees, in the Nashville Metropolitan Police Department, receive fair and equal treatment according to state and federal guidelines.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	6,524,900	6,560,415	7,293,500	8,324,900	1,031,400	14.1%
Budget:	Special Purpose Fund	107,000	6,434	0	0	0	0.0%
Budget:	USD General Fund	481,000	481,000	481,000	481,000	0	0.0%
	Total	\$7,112,900	\$7,047,849	\$7,774,500	\$8,805,900	\$1,031,400	13.3%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	17.00	17.00	19.00	19.00	0.00	0.0%
	Total	17.00	17.00	19.00	19.00	0.00	0.0%

Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its business needs.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	8,311,400	8,539,777	8,840,800	9,342,500	501,700	5.7%
	Total	\$8,311,400	\$8,539,777	\$8,840,800	\$9,342,500	\$501,700	5.7%
FTEs:	GSD General Fund	31.00	31.00	31.00	34.00	3.00	9.7%
	Total	31.00	31.00	31.00	34.00	3.00	9.7%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	3,025	-1,572,300	-1,993,000	-420,700	26.8%
Budget:	Special Purpose Fund	7,200	1,451	5,500	5,500	0	0.0%
	Total	\$7,200	\$4,476	-\$1,566,800	-\$1,987,500	-\$420,700	26.9%

Records Management Program

The purpose of the Records Management Program is to provide record management products to this Metro department so it can manage records compliant with legal and policy requirements.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	3,091,500	3,499,900	3,199,600	3,353,100	153,500	4.8%
Budget:	Special Purpose Fund	12,000	1,451	12,000	12,000	0	0.0%
	Total	\$3,103,500	\$3,501,351	\$3,211,600	\$3,365,100	\$153,500	4.8%
FTEs:	GSD General Fund	60.00	60.00	59.00	59.00	0.00	0.0%
	Total	60.00	60.00	59.00	59.00	0.00	0.0%

Risk Management Program

The purpose of the Risk Management program is to provide safety enhancement and risk management products to this Metro department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	217,500	115,740	219,600	224,800	5,200	2.4%
	Total	\$217,500	\$115,740	\$219,600	\$224,800	\$5,200	2.4%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Field Operations Line of Business

The purpose of the Field Operations Line of Business is to provide community-policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust.

Central Precinct Program

The purpose of the Central Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Central Precinct.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	10,557,400	10,585,759	10,552,800	10,993,000	440,200	4.2%
Budget:	Special Purpose Fund	7,500	4,500	3,000	3,000	0	0.0%
	Total	\$10,564,900	\$10,590,259	\$10,555,800	\$10,996,000	\$440,200	4.2%
FTEs:	GSD General Fund	115.00	115.00	114.00	114.00	0.00	0.0%
	Total	115.00	115.00	114.00	114.00	0.00	0.0%

Drill and Ceremony Team

The Metropolitan Nashville Police Drill and Ceremony Team (DCT) is a team of officers formed to honor the lives and memories of those killed in the line of duty.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	25,000	31,883	25,000	25,000	0	0.0%
	Total	\$25,000	\$31,883	\$25,000	\$25,000	\$0	0.0%

East Precinct Program

The purpose of the East Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the East Precinct.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	11,800,900	10,642,754	11,437,700	11,742,400	304,700	2.7%
Budget:	Special Purpose Fund	120,000	106,560	120,000	120,000	0	0.0%
	Total	\$11,920,900	\$10,749,314	\$11,557,700	\$11,862,400	\$304,700	2.6%
FTEs:	GSD General Fund	121.00	121.00	121.00	121.00	0.00	0.0%
	Total	121.00	121.00	121.00	121.00	0.00	0.0%

Emergency Contingency Program

The Emergency Contingency Program provides equipment management, training and response to critical incidents for the Metropolitan Nashville Police Department to ensure the safety of MNPd personnel and the public during response to critical incidents that may involve Chemical, Biological, Radiological, Nuclear or Explosive (CBRNE) elements.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,268,500	1,359,940	1,275,600	1,311,000	35,400	2.8%
	Total	\$1,268,500	\$1,359,940	\$1,275,600	\$1,311,000	\$35,400	2.8%
FTEs:	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	12.00	12.00	12.00	12.00	0.00	0.0%

Field Training Officer Program

The purpose of the Field Training Officer Program is to provide training products to the Metropolitan Nashville Police Department so they can receive well-trained, professional, community oriented police officers.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	113,600	109,791	140,800	177,600	36,800	26.1%
	Total	\$113,600	\$109,791	\$140,800	\$177,600	\$36,800	26.1%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Hermitage Precinct Program

The purpose of the Hermitage Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Hermitage Precinct.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	13,782,900	13,611,164	13,753,400	14,109,400	356,000	2.6%
Budget:	Special Purpose Fund	120,000	70,252	120,000	120,000	0	0.0%
	Total	\$13,902,900	\$13,681,416	\$13,873,400	\$14,229,400	\$356,000	2.6%
FTEs:	GSD General Fund	146.00	146.00	146.00	146.00	0.00	0.0%
	Total	146.00	146.00	146.00	146.00	0.00	0.0%

Madison Precinct Program

The purpose of the Madison Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Madison Precinct.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	10,559,700	10,715,962	10,593,700	10,910,600	316,900	3.0%
	Total	\$10,559,700	\$10,715,962	\$10,593,700	\$10,910,600	\$316,900	3.0%
FTEs:	GSD General Fund	109.00	109.00	109.00	109.00	0.00	0.0%
	Total	109.00	109.00	109.00	109.00	0.00	0.0%

Mid-Town Precinct Program

The purpose of the Mid-Town Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the 8th Precinct.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	11,510,400	11,843,418	11,578,500	12,087,300	508,800	4.4%
	Total	\$11,510,400	\$11,843,418	\$11,578,500	\$12,087,300	\$508,800	4.4%
FTEs:	GSD General Fund	125.00	125.00	125.00	125.00	0.00	0.0%
	Total	125.00	125.00	125.00	125.00	0.00	0.0%

North Precinct Program

The purpose of the North Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the North Precinct.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	11,090,400	10,967,269	11,072,400	11,380,500	308,100	2.8%
	Total	\$11,090,400	\$10,967,269	\$11,072,400	\$11,380,500	\$308,100	2.8%
FTEs:	GSD General Fund	115.00	115.00	114.00	114.00	0.00	0.0%
	Total	115.00	115.00	114.00	114.00	0.00	0.0%

Park Police Program

To provide police services and products in Metro area parks so that residents and visitors can enjoy safe and peaceful parks and recreation areas within Metropolitan Nashville and Davidson County.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	152,400	155,436	160,900	170,900	10,000	6.2%
	Total	\$152,400	\$155,436	\$160,900	\$170,900	\$10,000	6.2%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Patrol Task Force Program

The purpose of the Patrol Task Force Program is to provide selective enforcement products to citizens residing in Metropolitan Department of Housing Authority properties to enhance the quality of life in those areas.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	891,900	732,124	934,000	934,000	0	0.0%
	Total	\$891,900	\$732,124	\$934,000	\$934,000	\$0	0.0%
FTEs:	Special Purpose Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

S.W.A.T. Program

The purpose of the S.W.A.T. Program is to provide S.W.A.T. and Crisis Negotiation Response products to all divisions of the Metropolitan Nashville Police Department and the public so they can resolve high-risk and other special tactical situations with reduced risk of disabling injury or death.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,657,500	1,662,138	1,605,400	1,652,300	46,900	2.9%
	Total	\$1,657,500	\$1,662,138	\$1,605,400	\$1,652,300	\$46,900	2.9%
FTEs:	GSD General Fund	13.00	13.00	13.00	13.00	0.00	0.0%
	Total	13.00	13.00	13.00	13.00	0.00	0.0%

School Crossing Guard Program

The purpose of the School Crossing Guard Program is to provide pedestrian and car traffic control products to school children, other pedestrians and motorists so they can safely commute to and from school.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,765,300	2,387,721	2,813,300	2,947,300	134,000	4.8%
	Total	\$2,765,300	\$2,387,721	\$2,813,300	\$2,947,300	\$134,000	4.8%
FTEs:	GSD General Fund	91.05	91.05	91.05	91.05	0.00	0.0%
	Total	91.05	91.05	91.05	91.05	0.00	0.0%

School Resources Program

The purpose of the School Resources Program is to provide personnel and training products to Metropolitan Middle and High Schools so that students can enjoy a safe environment for education.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	6,625,100	6,763,665	6,706,600	6,869,100	162,500	2.4%
	Total	\$6,625,100	\$6,763,665	\$6,706,600	\$6,869,100	\$162,500	2.4%
FTEs:	GSD General Fund	74.00	74.00	74.00	74.00	0.00	0.0%
	Total	74.00	74.00	74.00	74.00	0.00	0.0%

South Precinct Program

The purpose of the South Precinct Program is to provide community patrols, investigative assistance, rapid first response, proactive enforcement, and community based policing products to the public, so they can enjoy a safe and peaceful environment through a partnership of trust within the South Precinct.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	14,560,800	14,290,425	14,504,800	14,945,100	440,300	3.0%
	Total	\$14,560,800	\$14,290,425	\$14,504,800	\$14,945,100	\$440,300	3.0%
FTEs:	GSD General Fund	148.00	148.00	148.00	148.00	0.00	0.0%
	Total	148.00	148.00	148.00	148.00	0.00	0.0%

Special Events Program

The purpose of the Special Events Program is to provide public safety products to the citizens of Nashville and Davidson County, the business community, and the various private, commercial, and other entertainment venues to ensure a safe and secure event for all participants, and to limit disruptions to normal community and business operations.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	5,260,900	7,908,087	5,288,600	5,343,000	54,400	1.0%
Budget:	Special Purpose Fund	150,000	150,000	0	0	0	0.0%
	Total	\$5,410,900	\$8,058,087	\$5,288,600	\$5,343,000	\$54,400	1.0%
FTEs:	GSD General Fund	11.00	11.00	11.00	11.00	0.00	0.0%
	Total	11.00	11.00	11.00	11.00	0.00	0.0%

Tactical Investigations Program

The purpose of the Tactical Investigations Program is to provide specialized technical assistance products to law enforcement agencies, fire agencies, and the public so they can quickly, safely, and effectively conduct searches.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	4,173,300	3,803,918	4,178,500	4,274,700	96,200	2.3%
Budget:	Special Purpose Fund	123,400	17,000	40,400	6,400	-34,000	-84.2%
	Total	\$4,296,700	\$3,820,918	\$4,218,900	\$4,281,100	\$62,200	1.5%
FTEs:	GSD General Fund	34.00	34.00	34.00	34.00	0.00	0.0%
	Total	34.00	34.00	34.00	34.00	0.00	0.0%

Traffic Program

The purpose of the Traffic Program is to provide investigative and enforcement products to the public so they can experience safe and timely travel.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	3,051,100	2,926,304	3,066,400	3,126,800	60,400	2.0%
Budget:	Special Purpose Fund	444,800	450,529	433,000	433,000	0	0.0%
	Total	\$3,495,900	\$3,376,833	\$3,499,400	\$3,559,800	\$60,400	1.7%
FTEs:	GSD General Fund	29.00	29.00	29.00	29.00	0.00	0.0%
	Total	29.00	29.00	29.00	29.00	0.00	0.0%

West Precinct Program

The purpose of the West Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the West Precinct.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	11,032,000	10,660,530	10,949,300	11,157,800	208,500	1.9%
	Total	\$11,032,000	\$10,660,530	\$10,949,300	\$11,157,800	\$208,500	1.9%
FTEs:	GSD General Fund	110.00	110.00	111.00	111.00	0.00	0.0%
	Total	110.00	110.00	111.00	111.00	0.00	0.0%

Investigative Services Line of Business

The Investigative Services Line of Business is to provide criminal investigative products to the Metropolitan Nashville Police Department, the community, and other agencies so the Department can solve crimes and the public can enjoy a reduced risk of becoming a victim.

Crime Lab Program

The purpose of the Crime Lab Program is to provide forensic analysis products and reports to the Metropolitan Nashville Police Department and other criminal justice agencies so to assist in case resolution, victim/suspect identification and DNA profiling.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	7,019,600	5,737,894	7,093,600	7,276,400	182,800	2.6%
	Total	\$7,019,600	\$5,737,894	\$7,093,600	\$7,276,400	\$182,800	2.6%
FTEs:	GSD General Fund	61.00	61.00	60.00	60.00	0.00	0.0%
	Total	61.00	61.00	60.00	60.00	0.00	0.0%

Criminal Investigations Program

The purpose of the Criminal Investigations Program is to provide investigative products to the community so they can experience a community safe from violent and property crime offenders.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	5,085,600	5,195,486	5,158,000	5,347,300	189,300	3.7%
Budget:	Special Purpose Fund	477,400	455,464	477,400	477,400	0	0.0%
	Total	\$5,563,000	\$5,650,950	\$5,635,400	\$5,824,700	\$189,300	3.4%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
FTEs:	GSD General Fund	58.00	58.00	58.00	58.00	0.00	0.0%
	Total	59.00	59.00	59.00	59.00	0.00	0.0%

Domestic Violence Program

The purpose of the Domestic Violence Program is to provide domestic violence reduction and awareness products to all persons affected by domestic violence so they can lessen the risk of becoming a victim of future domestic violence.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	4,047,000	4,023,651	4,136,300	4,294,200	157,900	3.8%
Budget:	Special Purpose Fund	428,400	64,026	431,800	431,300	-500	-0.1%
	Total	\$4,475,400	\$4,087,677	\$4,568,100	\$4,725,500	\$157,400	3.4%
FTEs:	Special Purpose Fund	3.00	3.00	3.00	3.00	0.00	0.0%
FTEs:	GSD General Fund	42.23	42.23	42.29	42.29	0.00	0.0%
	Total	45.23	45.23	45.29	45.29	0.00	0.0%

Forensic Services Program

The purpose of the Forensic Services Program is to provide forensic analysis products to the Metropolitan Nashville Police Department and other criminal justice agencies so they can have identities of persons confirmed and have evidence and suspects identified.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,175,600	2,205,253	2,203,800	2,310,400	106,600	4.8%
	Total	\$2,175,600	\$2,205,253	\$2,203,800	\$2,310,400	\$106,600	4.8%
FTEs:	GSD General Fund	23.50	23.50	23.48	23.48	0.00	0.0%
	Total	23.50	23.50	23.48	23.48	0.00	0.0%

Fugitives Program

The purpose of the Fugitives Program is to provide arrest, transport, and extradition products for the Davidson County District Attorney and law enforcement agencies so they can commence with trial and/or incarceration proceedings in a timely manner.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	846,500	789,846	848,300	874,300	26,000	3.1%
Budget:	Special Purpose Fund	45,400	45,874	45,400	45,400	0	0.0%
	Total	\$891,900	\$835,720	\$893,700	\$919,700	\$26,000	2.9%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Special Investigations Program

The purpose of the Special Investigations Program is to provide information, analysis, security, special investigations, and surveillance to members of the Metropolitan Nashville Police Department, other law enforcement agencies, and the community, so they can reduce and prosecute crime.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	7,875,500	8,235,961	8,074,600	8,511,800	437,200	5.4%
Budget:	Special Purpose Fund	5,718,200	2,107,110	5,067,000	5,067,000	0	0.0%
	Total	\$13,593,700	\$10,343,071	\$13,141,600	\$13,578,800	\$437,200	3.3%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
FTEs:	GSD General Fund	79.50	79.50	80.48	80.48	0.00	0.0%
	Total	80.50	80.50	81.48	81.48	0.00	0.0%

Warrants Program

The purpose of the Warrants Program is to provide housing, modification and warrant service products to the MNPd, citizens and other law enforcement agencies both within and outside of Davidson County.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,951,100	2,039,585	2,049,800	2,154,700	104,900	5.1%
	Total	\$1,951,100	\$2,039,585	\$2,049,800	\$2,154,700	\$104,900	5.1%
FTEs:	GSD General Fund	20.00	20.00	20.00	20.00	0.00	0.0%
	Total	20.00	20.00	20.00	20.00	0.00	0.0%

Youth Services Program

The purpose of the Youth Services Program is to provide investigations and counseling products to child victims, families, schools, and youth offenders, so they can experience a resolution of their case and youth offenders do not commit additional crimes in the community.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	3,134,600	3,178,362	3,172,100	3,309,400	137,300	4.3%
	Total	\$3,134,600	\$3,178,362	\$3,172,100	\$3,309,400	\$137,300	4.3%
FTEs:	GSD General Fund	36.00	36.00	36.00	36.00	0.00	0.0%
	Total	36.00	36.00	36.00	36.00	0.00	0.0%

Operational Support Line of Business

The purpose of the Operational Support Line of Business is to provide support functions, professional and ethical accountability, training, and quality assurance products to the Metropolitan Nashville Police Department operational components so they can have the resources they require to achieve their results.

Accreditation Program

The purpose of the Accreditation Program is to provide program and policy products to ensure the Metropolitan Nashville Police Department maintains its nationally accredited status.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	372,700	221,351	374,900	381,500	6,600	1.8%
	Total	\$372,700	\$221,351	\$374,900	\$381,500	\$6,600	1.8%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Behavioral Health Services Program

The purpose of the Behavioral Health Services Program is to provide counseling, consultation, and education products to public safety personnel, victims of crime, and the public so they develop better coping skills.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	928,300	972,397	942,900	994,400	51,500	5.5%
Budget:	Special Purpose Fund	466,100	334,117	562,000	562,000	0	0.0%
	Total	\$1,394,400	\$1,306,514	\$1,504,900	\$1,556,400	\$51,500	3.4%
FTEs:	Special Purpose Fund	6.00	6.00	6.00	6.00	0.00	0.0%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	14.00	14.00	14.00	14.00	0.00	0.0%

Case Preparation Program

The purpose of the Case Preparation Program is to provide timely case preparation products to the Metropolitan Nashville Police Department and the District Attorney's Office so they can know the laws of the State of Tennessee and the Metropolitan Government, and make informed decisions to pursue criminal prosecutions.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	641,400	643,738	685,000	714,600	29,600	4.3%
	Total	\$641,400	\$643,738	\$685,000	\$714,600	\$29,600	4.3%
FTEs:	GSD General Fund	9.00	9.00	9.00	9.00	0.00	0.0%
	Total	9.00	9.00	9.00	9.00	0.00	0.0%

Crime Analysis Program

The purpose of the Crime Analysis program is to provide tactical, administrative, and strategic level crime analysis products to the executive leadership, management teams, and operational sections of the Metropolitan Nashville Police Department, so they can make decisions, allocate resources, in support of crime reduction initiatives.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	529,200	467,412	534,900	557,400	22,500	4.2%
	Total	\$529,200	\$467,412	\$534,900	\$557,400	\$22,500	4.2%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Facility Security Program

The purpose of the Facility Security Program is to provide security products to Metropolitan Nashville Police Department personnel and members of the public working or visiting the MNPD Criminal Justice Center to ensure a safe location and work environment.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,414,400	1,160,476	1,419,000	1,535,800	116,800	8.2%
	Total	\$1,414,400	\$1,160,476	\$1,419,000	\$1,535,800	\$116,800	8.2%
FTEs:	GSD General Fund	21.00	21.00	21.00	21.00	0.00	0.0%
	Total	21.00	21.00	21.00	21.00	0.00	0.0%

Inspections Program

The purpose of the Safety and Inspections Program is to provide quality assurance products to the Metropolitan Nashville Police Department to insure the resources of the department are at all times compliant with safety policies and are ready for deployment.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	826,900	722,238	829,500	851,100	21,600	2.6%
	Total	\$826,900	\$722,238	\$829,500	\$851,100	\$21,600	2.6%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Office of Professional Accountability Program

The purpose of the Office of Professional Accountability Program is to provide misconduct investigations and educational and community outreach products to the Metropolitan Nashville Police Department leadership, employees, and the public so they can have confidence in and knowledge of the investigative process, findings that are thorough, fair and timely, and the assurance of professionalism throughout the department.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,396,500	1,435,983	1,443,900	1,492,500	48,600	3.4%
	Total	\$1,396,500	\$1,435,983	\$1,443,900	\$1,492,500	\$48,600	3.4%
FTEs:	GSD General Fund	13.00	13.00	13.00	13.00	0.00	0.0%
	Total	13.00	13.00	13.00	13.00	0.00	0.0%

Property and Evidence Program

The purpose of the Property and Evidence Program is to provide secured storage and evidence disposal products to law enforcement so they can maintain the integrity of evidence, have contraband destroyed, and return property to the rightful owners.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,352,200	1,361,718	1,406,200	1,467,700	61,500	4.4%
	Total	\$1,352,200	\$1,361,718	\$1,406,200	\$1,467,700	\$61,500	4.4%
FTEs:	GSD General Fund	16.00	16.00	16.00	16.00	0.00	0.0%
	Total	16.00	16.00	16.00	16.00	0.00	0.0%

Strategic Development Program

The purpose of the Strategic Development Program is to provide police-related policy and program development, monitoring, analysis, and evaluation products to the Metropolitan Nashville Police Department management team and other personnel, community groups, the public, and other government agencies, so they can use the information and policies to make the Police Department more efficient, effective, and enhance the public's ability to make their community safer.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	567,400	550,124	572,700	598,800	26,100	4.6%
Budget:	Special Purpose Fund	0	1,093	0	0	0	0.0%
	Total	\$567,400	\$551,217	\$572,700	\$598,800	\$26,100	4.6%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Training Program

The purpose of the Training Program is to provide recruiting, educational, and developmental products to Metropolitan Nashville Police Department personnel and other law enforcement agencies so they can perform their duties safely, professionally, effectively, and lawfully.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	14,090,600	12,095,517	14,238,800	14,508,000	269,200	1.9%
Budget:	Special Purpose Fund	1,381,200	264,115	1,259,900	955,400	-304,500	-24.2%
	Total	\$15,471,800	\$12,359,632	\$15,498,700	\$15,463,400	-\$35,300	-0.2%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	28.00	28.00	29.00	29.00	0.00	0.0%
	Total	28.00	28.00	29.00	29.00	0.00	0.0%

Vehicle Storage Program

The purpose of the Vehicle Storage Program is to provide secured storage of vehicles and vehicle disposal products to law enforcement so they can maintain the integrity of evidence, have proper disposal procedures, and return property to the rightful owners.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Enterprise Fund	375,000	375,000	375,000	375,000	0	0.0%
Budget:	GSD General Fund	507,300	517,086	512,700	533,100	20,400	4.0%
	Total	\$882,300	\$892,086	\$887,700	\$908,100	\$20,400	2.3%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Fire

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Administration Program

The purpose of the Administration Program is to provide business policy and decision products to the Nashville Fire Department so it can deliver results for customers.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,090,200	1,874,695	1,970,500	1,906,300	-64,200	-3.3%
Budget:	USD General Fund	691,100	740,451	691,100	701,100	10,000	1.4%
	Total	\$2,781,300	\$2,615,146	\$2,661,600	\$2,607,400	-\$54,200	-2.0%
FTEs:	GSD General Fund	25.00	25.00	16.49	16.49	0.00	0.0%
	Total	25.00	25.00	16.49	16.49	0.00	0.0%

Facilities Management Program

The purpose of the Facilities Management Program is to provide operational support products to the Nashville Fire Department so it can constantly function in a clean and operational work environment.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,623,900	1,762,205	1,750,200	1,796,800	46,600	2.7%
Budget:	USD General Fund	356,800	312,873	48,100	48,100	0	0.0%
	Total	\$1,980,700	\$2,075,078	\$1,798,300	\$1,844,900	\$46,600	2.6%
FTEs:	GSD General Fund	5.00	5.00	6.49	6.49	0.00	0.0%
	Total	5.00	5.00	6.49	6.49	0.00	0.0%

Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to the Nashville Fire Department so it can efficiently and securely meet its business needs.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,970,100	1,970,854	2,423,000	2,418,700	-4,300	-0.2%
	Total	\$1,970,100	\$1,970,854	\$2,423,000	\$2,418,700	-\$4,300	-0.2%
FTEs:	GSD General Fund	7.00	7.00	5.00	5.00	0.00	0.0%
	Total	7.00	7.00	5.00	5.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,162,000	0	386,400	-586,300	-972,700	-251.7%
Budget:	Special Purpose Fund	4,500	47,737	0	0	0	0.0%
Budget:	USD General Fund	2,076,500	0	630,200	0	-630,200	-100.0%
	Total	\$3,243,000	\$47,737	\$1,016,600	-\$586,300	-\$1,602,900	-157.7%

Safety Program

The purpose of the Safety Program is to provide safety enhancements and risk management to the Nashville Fire Department employees so it can prevent accidents and injuries and effectively respond to accidents and injuries that do occur.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	598,600	692,812	650,400	574,700	-75,700	-11.6%
	Total	\$598,600	\$692,812	\$650,400	\$574,700	-\$75,700	-11.6%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Emergency Operations Logistics Line of Business

The purpose of the Emergency Operations Logistics Line of Business is to provide support, staffing, supplies and training products to the Nashville Fire Department so it can mitigate the loss of life and property as a result of fire, illness, or injury.

EMS Support Program

The purpose of the EMS Support Program is to provide scheduling and assignment information products to the Nashville Fire Department administrative staff so they can assure the appropriate levels of EMS resources are available at each EMS response per workload management staffing.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,111,100	1,984,212	2,321,800	2,354,200	32,400	1.4%
	Total	\$2,111,100	\$1,984,212	\$2,321,800	\$2,354,200	\$32,400	1.4%
FTEs:	GSD General Fund	15.00	15.00	14.00	14.00	0.00	0.0%
	Total	15.00	15.00	14.00	14.00	0.00	0.0%

Fire Support Program

The purpose of the Fire Support Program is to provide scheduling and assignment information products to the Nashville Fire Department administrative staff so they can assure the appropriate levels of fire resources are available at each fire response per work load management guidelines.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	743,100	780,977	755,700	1,060,200	304,500	40.3%
	Total	\$743,100	\$780,977	\$755,700	\$1,060,200	\$304,500	40.3%
FTEs:	GSD General Fund	9.00	9.00	8.00	8.00	0.00	0.0%
	Total	9.00	9.00	8.00	8.00	0.00	0.0%

Logistics Program

The purpose of the Logistics Program is to provide equipment and supply products to the employees of the Nashville Fire Department so they can have their orders processed in a timely manner.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	4,412,100	4,136,609	3,939,600	3,755,900	-183,700	-4.7%
Budget:	USD General Fund	3,614,200	3,355,831	3,995,100	3,588,400	-406,700	-10.2%
	Total	\$8,026,300	\$7,492,440	\$7,934,700	\$7,344,300	-\$590,400	-7.4%
FTEs:	USD General Fund	6.50	6.50	7.00	7.00	0.00	0.0%
FTEs:	GSD General Fund	15.00	15.00	10.00	10.00	0.00	0.0%
	Total	21.50	21.50	17.00	17.00	0.00	0.0%

Emergency Response Line of Business

The purpose of the Emergency Response Line of Business is to provide fire suppression, emergency medical services, hazardous materials, rescue, and products so they can receive scene stabilization in a timely manner.

EMS Operations Program

The purpose of the EMS Operations Program is to provide emergency medical care products to the citizens and visitors within our community so they can receive quality advanced patient care.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	29,194,700	29,838,315	29,597,500	31,109,100	1,511,600	5.1%
Budget:	Special Purpose Fund	22,800	-6	188,900	0	-188,900	-100.0%
	Total	\$29,217,500	\$29,838,309	\$29,786,400	\$31,109,100	\$1,322,700	4.4%
FTEs:	GSD General Fund	328.50	328.50	326.00	326.00	0.00	0.0%
	Total	328.50	328.50	326.00	326.00	0.00	0.0%

Fire Operations Program

The purpose of the Fire Operations Program is to provide emergency mitigation products to the citizens and visitors within our community so they can have emergencies mitigated within a reasonable time frame.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	9,694,300	9,998,785	11,983,900	11,704,500	-279,400	-2.3%
Budget:	USD General Fund	66,102,500	68,437,977	63,641,000	65,640,800	1,999,800	3.1%
	Total	\$75,796,800	\$78,436,762	\$75,624,900	\$77,345,300	\$1,720,400	2.3%
FTEs:	USD General Fund	700.00	700.00	677.00	677.00	0.00	0.0%
FTEs:	GSD General Fund	75.00	75.00	115.00	115.00	0.00	0.0%
	Total	775.00	775.00	792.00	792.00	0.00	0.0%

Specialized Services Program

The purpose of the Specialized Services Program is to provide scene stabilization products to the citizens and visitors within our community so they can have minimal disruption to any critical systems.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	375,700	424,198	514,700	825,500	310,800	60.4%
	Total	\$375,700	\$424,198	\$514,700	\$825,500	\$310,800	60.4%
FTEs:	GSD General Fund	4.00	4.00	7.49	7.49	0.00	0.0%
	Total	4.00	4.00	7.49	7.49	0.00	0.0%

Training Program

The purpose of the Training Program is to provide professional development products to the employees of the Nashville Fire Department so they can be knowledgeable on handling the various types of emergencies encountered in our city and/or knowledgeable in handling assigned administrative duties.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,499,100	1,986,505	1,688,900	1,709,900	21,000	1.2%
	Total	\$1,499,100	\$1,986,505	\$1,688,900	\$1,709,900	\$21,000	1.2%
FTEs:	GSD General Fund	18.00	18.00	17.00	17.00	0.00	0.0%
	Total	18.00	18.00	17.00	17.00	0.00	0.0%

Prevention and Risk Reduction Line of Business

The purpose of the Prevention and Risk Reduction Line of Business is to provide information, inspection and prevention products to the Nashville Fire Department so it can reduce loss of life, environmental hazards, and property loss associated with fire as well as promote information associated with health and safety.

Fire Prevention Program

The purpose of the Fire Prevention Program is to provide NFPA/IFC code enforcement products to the business owners within our community so they can eliminate code violations in their work environment that can create fire and/or other dangers for employees and patrons.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,468,900	1,505,096	1,558,300	1,695,300	137,000	8.8%
Budget:	Special Purpose Fund	0	0	25,000	0	-25,000	-100.0%
Budget:	USD General Fund	1,823,600	1,825,855	1,829,100	2,202,400	373,300	20.4%
	Total	\$3,292,500	\$3,330,951	\$3,412,400	\$3,897,700	\$485,300	14.2%
FTEs:	USD General Fund	18.50	18.50	18.50	21.50	3.00	16.2%
FTEs:	GSD General Fund	17.00	17.00	16.00	16.00	0.00	0.0%
	Total	35.50	35.50	34.50	37.50	3.00	8.7%

Public Education Program

The purpose of the Public Education Program is to provide hazard prevention products to the citizens and visitors within our community so they can eliminate hazards in their home and work environment that can lead to an accident, fire, or medical emergency.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	16,500	3,805	16,500	16,500	0	0.0%
Budget:	USD General Fund	224,400	207,569	229,400	244,400	15,000	6.5%
	Total	\$240,900	\$211,374	\$245,900	\$260,900	\$15,000	6.1%
FTEs:	USD General Fund	2.50	2.50	2.00	2.00	0.00	0.0%
	Total	2.50	2.50	2.00	2.00	0.00	0.0%

Codes Administration

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support service products to the Codes Department so it can efficiently and effectively deliver results for customers.

Administrative Program

The purpose of the Administrative Program is to provide administrative support service products to the Codes Department so it can efficiently and effectively deliver results for customers.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	552,900	481,963	573,000	625,300	52,300	9.1%
Budget:	Special Purpose Fund	275,000	63,729	275,000	275,000	0	0.0%
	Total	\$827,900	\$545,692	\$848,000	\$900,300	\$52,300	6.2%
FTEs:	GSD General Fund	2.05	2.05	2.05	2.05	0.00	0.0%
	Total	2.05	2.05	2.05	2.05	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-276,800	-287,900	-11,100	4.0%
	Total	\$0	\$0	-\$276,800	-\$287,900	-\$11,100	4.0%

Alarm Registration Line of Business

The purpose of the Alarm Registration Line of Business is to provide residential and commercial alarm system registration and permitting products to alarm users in Metro Nashville that will aid citizen compliance with the laws of the Metro Government and support the city's public safety personnel in monitoring and responding to alarm activations.

Alarm Registration Program

The purpose of the Alarm Registration program is to provide residential and commercial alarm system registration and permitting products to alarm users in Metro Nashville that will aid citizen compliance with the laws of the Metro Government and support the city's public safety personnel in monitoring and responding to alarm activations. An alarm permit begins and expires in April of each year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	276,600	242,762	271,700	279,900	8,200	3.0%
	Total	\$276,600	\$242,762	\$271,700	\$279,900	\$8,200	3.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Better Neighborhoods Line of Business

The purpose of the Better Neighborhoods Line of Business is to provide property standards and zoning inspection products to neighborhood residents so they can experience a better place to live, work and play.

Better Neighborhoods Program

The purpose of the Better Neighborhoods Program is to provide property standards and zoning inspection products to neighborhood residents so they can experience a better place to live, work and play.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,852,600	2,410,857	2,851,900	3,195,000	343,100	12.0%
	Total	\$2,852,600	\$2,410,857	\$2,851,900	\$3,195,000	\$343,100	12.0%
FTEs:	GSD General Fund	19.50	19.50	19.50	21.50	2.00	10.3%
	Total	19.50	19.50	19.50	21.50	2.00	10.3%

Building Safety Line of Business

The purpose of the Building Safety Line of Business is to provide building, plumbing, electrical, mechanical inspections and plan review products to building owners and contractors so residents and visitors to Nashville can experience Code compliant buildings.

Building Safety Program

The purpose of the Building Safety Program is to provide building, plumbing, electrical, mechanical inspections and plan review products to building owners and contractors so residents and visitors to Nashville can experience Code compliant buildings.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	3,297,200	3,302,834	3,331,400	3,592,500	261,100	7.8%
	Total	\$3,297,200	\$3,302,834	\$3,331,400	\$3,592,500	\$261,100	7.8%
FTEs:	GSD General Fund	29.45	29.45	29.45	29.45	0.00	0.0%
	Total	29.45	29.45	29.45	29.45	0.00	0.0%

Code Enforcement Notification Line of Business

The purpose of the Code Enforcement Notification Line of Business is to provide notice and information products to code violators so that violations can be corrected.

Code Enforcement Notification Program

The purpose of the Code Enforcement Notification Program is to provide notice and information products to code violators so they can correct violations and avoid penalties.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	513,700	395,314	497,000	471,900	-25,100	-5.1%
	Total	\$513,700	\$395,314	\$497,000	\$471,900	-\$25,100	-5.1%
FTEs:	GSD General Fund	11.25	11.25	11.25	11.25	0.00	0.0%
	Total	11.25	11.25	11.25	11.25	0.00	0.0%

Construction and Land Use Line of Business

The purpose of the Construction and Land Use Line of Business is to provide licensing and permitting products to applicants (property owners, contractors, tenants) so they can proceed to do business in Davidson County in a timely manner.

Construction and Land Use Program

The purpose of the Construction and Land Use Program is to provide licensing and permitting products to applicants (property owners, contractors, tenants) so they can proceed to do business in Davidson County in a timely manner.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,163,100	2,018,801	2,202,600	2,354,600	152,000	6.9%
	Total	\$2,163,100	\$2,018,801	\$2,202,600	\$2,354,600	\$152,000	6.9%
FTEs:	GSD General Fund	24.15	24.15	24.15	24.15	0.00	0.0%
	Total	24.15	24.15	24.15	24.15	0.00	0.0%

Information Services Line of Business

The purpose of the Information Services Line of Business is to provide information, instruction, and support products to boards, public officials and the general public so they can have the information they are seeking in a timely manner.

Board Support Services Program

The purpose of the Board Support Services Program is to provide case preparation and presentation products to six appeal boards so they can have timely and accurate information.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	159,400	77,546	92,400	105,900	13,500	14.6%
	Total	\$159,400	\$77,546	\$92,400	\$105,900	\$13,500	14.6%
FTEs:	GSD General Fund	2.60	2.60	2.60	2.60	0.00	0.0%
	Total	2.60	2.60	2.60	2.60	0.00	0.0%

Information Sharing Program

The purpose of the Information Sharing Program is to provide reporting, reference and consultation products to public officials and individuals seeking information so they can have their service requests addressed in a timely manner.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,258,200	998,982	1,247,300	1,289,100	41,800	3.4%
	Total	\$1,258,200	\$998,982	\$1,247,300	\$1,289,100	\$41,800	3.4%
FTEs:	GSD General Fund	23.70	23.70	23.70	23.70	0.00	0.0%
	Total	23.70	23.70	23.70	23.70	0.00	0.0%

Beer Board

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	3,000	3,871	5,900	-11,200	-17,100	-289.8%
	Total	\$3,000	\$3,871	\$5,900	-\$11,200	-\$17,100	-289.8%

Inspection Line of Business

The purpose of the Inspection Line of Business is to provide information and inspections to applicants and permit holders so they can operate in accordance with state and local laws and the rules and regulations of the Metropolitan Beer Permit Board.

Inspection Program

The purpose of the Inspection Program is to provide information and inspections to applicants and permit holders so they can operate in accordance with state and local laws and the rules and regulations of the Metropolitan Beer Permit Board.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	216,100	89,589	215,400	270,300	54,900	25.5%
	Total	\$216,100	\$89,589	\$215,400	\$270,300	\$54,900	25.5%
FTEs:	GSD General Fund	2.75	2.75	2.75	3.23	0.48	17.5%
	Total	2.75	2.75	2.75	3.23	0.48	17.5%

Permit Application Line of Business

The purpose of the Permit Application Line of Business is to provide permitting and instructional products to applicants so they can better understand the rules, regulations and Beer laws and obtain a permit.

Permit Application Program

The purpose of the Permit Application Program is to provide permitting and instructional products to applicants so they can better understand the rules, regulations and Beer laws and obtain a permit.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	209,400	334,298	223,900	242,100	18,200	8.1%
	Total	\$209,400	\$334,298	\$223,900	\$242,100	\$18,200	8.1%
FTEs:	GSD General Fund	2.25	2.25	2.25	2.25	0.00	0.0%
	Total	2.25	2.25	2.25	2.25	0.00	0.0%

Agricultural Extension

4-H and Youth Development Line of Business

The purpose of the 4-H and Youth Development Line of Business is to provide life skills training to youth so they can develop career decision making skills.

4-H and Youth Development Program

The purpose of the 4-H and Youth Development Program is to provide life skills training to youth so they can develop career decision making skills.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	74,700	55,347	73,000	74,200	1,200	1.6%
	Total	\$74,700	\$55,347	\$73,000	\$74,200	\$1,200	1.6%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-8,600	-8,700	-100	1.2%
	Total	\$0	\$0	-\$8,600	-\$8,700	-\$100	1.2%

Agriculture and Horticulture Line of Business

The purpose of Agriculture and Horticulture Line of Business is to provide gardening and horticulture educational products to customers so they can increase gardening production and horticultural job skills.

Agriculture and Horticulture Program

The purpose of the Agriculture and Horticulture Program is to provide gardening and horticultural education products to customers so they increase gardening production and horticultural job skills.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	175,600	181,537	174,500	183,800	9,300	5.3%
	Total	\$175,600	\$181,537	\$174,500	\$183,800	\$9,300	5.3%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Family and Consumer Sciences Line of Business

The purpose of the Family and Consumer Sciences Line of Business is to provide financial and nutritional educational products to individuals and families so they can increase personal wealth and improve their health.

Family and Consumer Sciences Program

The purpose of the Family and Consumer Sciences Program is to provide financial and nutritional educational products to individuals and families so they can increase personal wealth and improve their health.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	84,500	75,550	83,800	82,100	-1,700	-2.0%
	Total	\$84,500	\$75,550	\$83,800	\$82,100	-\$1,700	-2.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Social Services

Executive Leadership Line of Business

The purpose of the Executive Leadership Line of Business is to provide business, policy and decision products to MSS so it can deliver results for customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to Metro Social Services so it can deliver results for customers.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	903,500	874,858	904,000	961,900	57,900	6.4%
Budget:	Special Purpose Fund	10,000	52	0	0	0	0.0%
	Total	\$913,500	\$874,910	\$904,000	\$961,900	\$57,900	6.4%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-185,600	-192,800	-7,200	3.9%
	Total	\$0	\$0	-\$185,600	-\$192,800	-\$7,200	3.9%

Family Support Services Line of Business

The purpose of the Family Support Services Line of Business is to provide assessment, homemaker, nutrition, life management and burial assistance services to eligible residents of Davidson County to address or respond to their identified needs.

Burial Assistance Program

The purpose of the Burial Assistance Program is to provide burial/cremation services to representatives of the decedent so they can experience a respectful and safe burial or cremation.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	352,700	403,613	351,900	351,900	0	0.0%
	Total	\$352,700	\$403,613	\$351,900	\$351,900	\$0	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Extreme Weather Overflow Shelter

The Homeless Impact Division of Metro Social Services serves as the Metro coordination entity to bring partners together and plan that in extreme cold weather situations all people have access to shelter. If necessary, Metro Social Services in partnership with other Metro departments (including as needed Metro Parks, the Office of Emergency Management, Mayor's Office, WeGo, Sheriff's Office, Metro Police, and Public Works) operates an extreme cold weather shelter.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	51,500	43,020	51,500	51,500	0	0.0%
	Total	\$51,500	\$43,020	\$51,500	\$51,500	\$0	0.0%
FTEs:	GSD General Fund	0.98	0.98	0.98	0.98	0.00	0.0%
	Total	0.98	0.98	0.98	0.98	0.00	0.0%

Family Support Services Program

The purpose of the Family Support Services Program is to provide life management, information and brief counseling services to eligible Davidson County residents so they can develop or improve life skills, increase independence and/or improve family stability.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,129,700	1,975,793	2,293,700	2,432,100	138,400	6.0%
Budget:	Special Purpose Fund	0	1,757	0	0	0	0.0%
	Total	\$2,129,700	\$1,977,550	\$2,293,700	\$2,432,100	\$138,400	6.0%
FTEs:	GSD General Fund	26.00	26.00	26.00	26.00	0.00	0.0%
	Total	26.00	26.00	26.00	26.00	0.00	0.0%

Homeless Services Program

The purpose of the Homeless Services Program is to provide assessment and intervention products to homeless individuals and those at risk of becoming homeless so they can obtain or maintain permanent supportive housing.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	567,100	487,523	547,100	545,000	-2,100	-0.4%
	Total	\$567,100	\$487,523	\$547,100	\$545,000	-\$2,100	-0.4%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Nutrition Program

The purpose of the Nutrition Program is to provide nutritionally sound meals, nutrition supplements, nutrition education and socialization products to low income seniors and disabled persons so they can continue independent living.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	709,600	709,600	709,600	709,600	0	0.0%
Budget:	Special Purpose Fund	1,671,100	1,666,890	1,754,200	1,754,200	0	0.0%
	Total	\$2,380,700	\$2,376,490	\$2,463,800	\$2,463,800	\$0	0.0%
FTEs:	Special Purpose Fund	14.76	14.76	14.76	14.76	0.00	0.0%
	Total	14.76	14.76	14.76	14.76	0.00	0.0%

Planning and Coordination Line of Business

The purpose of the Planning and Coordination Line of Business is to establish partnerships, provide information and processes for the long-term planning, community awareness and implementation of evidenced-based social services to the community.

Homeless Impact Division Program

The Homeless Impact Division of Metro Social Services has an unwavering commitment to a single vision: to end homelessness in Nashville. Together with community partners including people who have experienced homelessness, we lead efforts to create, implement, fund, and advocate for programs and policies that generate measurable results and lead to a clear, 30-day path out of homelessness that provides housing stability for individuals, families, and unaccompanied youth. The Metro Homeless Impact Division serves as the Nashville-Davidson County Continuum of Care Homeless Management Information System (HMIS) Lead as part of this work, the Homeless Impact Division supports initiatives of the Continuum of Care Homelessness Planning Council as it relates to ending homelessness.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,941,700	1,893,585	2,058,700	2,062,200	3,500	0.2%
Budget:	Special Purpose Fund	190,500	367,313	377,800	0	-377,800	-100.0%
	Total	\$2,132,200	\$2,260,898	\$2,436,500	\$2,062,200	-\$374,300	-15.4%
FTEs:	Special Purpose Fund	0.00	0.00	2.00	0.00	-2.00	-100.0%
FTEs:	GSD General Fund	9.00	9.00	9.00	9.00	0.00	0.0%
	Total	9.00	9.00	11.00	9.00	-2.00	-18.2%

Strategic Planning and Research Program

The purpose of the Strategic Planning and Research unit is to benefit the community by anticipating future issues and service needs based on the evolving community and providing information to facilitate development of the most effective and coordinated social/human service infrastructure for Davidson County

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	558,900	534,080	558,900	558,400	-500	-0.1%
	Total	\$558,900	\$534,080	\$558,900	\$558,400	-\$500	-0.1%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Health

Clinic Operations Line of Business

The purpose of the Clinical Operations Line of Business is to provide immunizations for children and adults, family planning services, head lice evaluations, newborn screening, and pregnancy testing and referral to those who need the services.

Clinical Operations Program

The purpose of the Clinical Services Program is to provide immunizations for children and adults, family planning services, head lice evaluations, newborn screening, and pregnancy testing and referral to those who need the services.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,728,500	2,677,031	2,803,300	2,798,400	-4,900	-0.2%
Budget:	Special Purpose Fund	959,100	858,303	959,100	987,600	28,500	3.0%
	Total	\$3,687,600	\$3,535,334	\$3,762,400	\$3,786,000	\$23,600	0.6%

Clinical Services Line of Business

The purpose of the Clinical Services Line of Business is to provide Pharmacy Services, Occupational Health and Wellness Services, Civil Service Medical Examiner services, and to provide oversight of Correctional Care services

Correctional Health Services Program

The purpose of the Correctional Health Services Program is to assure appropriate treatment and health care are provided to inmates in Nashville so that standards of care and contractual requirements can be met.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	245,300	239,613	239,100	216,300	-22,800	-9.5%
	Total	\$245,300	\$239,613	\$239,100	\$216,300	-\$22,800	-9.5%

Occupational Health & Wellness Services

The purpose of the Occupational Health and Wellness Program is to provide pre-employment and annual wellness physicals, immunizations and Fit-for-Duty exams to Metro Government Departments upon which an informed an appropriate employment and benefit decision can be made.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	711,400	635,252	737,900	765,500	27,600	3.7%
	Total	\$711,400	\$635,252	\$737,900	\$765,500	\$27,600	3.7%

Pharmacy Services Program

The purpose of the Pharmacy Services Program is to provide medications to MPHD Clinics and patients.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	186,600	229,386	196,700	197,000	300	0.2%
	Total	\$186,600	\$229,386	\$196,700	\$197,000	\$300	0.2%

Communicable Disease and Emergency PreparednessLine of Business

The purpose of the Communicable Disease and Emergency Preparedness Line of Business is to provide disease prevention and emergency preparation services.

Immunizations Program

The purpose of the Immunization Program is to identify individuals with needed immunizations, coordinate immunization delivery, and provide completed immunization certificates citizens of Davidson County.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	444,500	446,470	667,500	667,500	0	0.0%
	Total	\$444,500	\$446,470	\$667,500	\$667,500	\$0	0.0%

Public Health Emergency Preparedness Program

The purpose of the Public Health Emergency Preparedness Program is to provide planning, preparation, response, and recovery services to the residents of Davidson County in order to minimize the impact of natural and man-made public health emergencies.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	494,100	451,645	559,300	469,500	-89,800	-16.1%
Budget:	Special Purpose Fund	839,700	915,585	814,600	814,600	0	0.0%
	Total	\$1,333,800	\$1,367,230	\$1,373,900	\$1,284,100	-\$89,800	-6.5%

STD and HIV Prevention and Intervention Program

The purpose of the STD and HIV Prevention and Intervention Program is to provide education, screening, assessment, treatment, and referral products to persons with Sexually Transmitted Diseases and/or HIV infection.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	996,500	1,000,430	1,232,400	1,362,300	129,900	10.5%
	Total	\$996,500	\$1,000,430	\$1,232,400	\$1,362,300	\$129,900	10.5%

Tuberculosis Elimination Program

The purpose of the Tuberculosis Elimination Program is to provide education, screening, assessment, treatment, and referral products to anyone in Nashville with risk for tuberculosis infection (TB) or disease so that the community can be free from TB exposure.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	617,400	496,072	616,200	626,400	10,200	1.7%
Budget:	Special Purpose Fund	1,689,900	1,663,151	1,712,400	1,597,600	-114,800	-6.7%
	Total	\$2,307,300	\$2,159,223	\$2,328,600	\$2,224,000	-\$104,600	-4.5%

Community Health Line of Business

The purpose of the Community Health Line of Business is to provide direct services and improve service delivery systems for preventive care, supplemental nutrition, and medical care for people in need so that they can be healthier.

Community Health Admin Program

not established

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	222,900	210,074	193,400	309,300	115,900	59.9%
	Total	\$222,900	\$210,074	\$193,400	\$309,300	\$115,900	59.9%

Nutrition Services Program

The purpose of the Nutrition Services Program is to provide nutrition education, assessment, intervention, and referral along with supplemental food products/vouchers to eligible residents in Davidson County so they can provide nutritional meals for their families.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	98,200	98,792	89,200	0	-89,200	-100.0%
Budget:	Special Purpose Fund	4,951,700	4,970,971	4,775,500	4,716,800	-58,700	-1.2%
	Total	\$5,049,900	\$5,069,763	\$4,864,700	\$4,716,800	-\$147,900	-3.0%

Oral Health Services Program

The purpose of the Oral Health Services Program is to provide preventive, educational, clinical and outreach services to the citizens of Davidson County so they can enjoy optimal oral health.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	731,800	547,465	779,400	730,800	-48,600	-6.2%
Budget:	Special Purpose Fund	903,400	1,059,599	902,100	902,100	0	0.0%
	Total	\$1,635,200	\$1,607,064	\$1,681,500	\$1,632,900	-\$48,600	-2.9%

School Health Program

The purpose of the School Health Program is to provide skilled nursing services for students with special health care needs so that they will be able to attend school.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	885,600	797,350	871,100	938,600	67,500	7.7%
Budget:	Special Purpose Fund	4,417,800	4,646,698	5,019,700	5,134,600	114,900	2.3%
	Total	\$5,303,400	\$5,444,048	\$5,890,800	\$6,073,200	\$182,400	3.1%
FTEs:	Special Purpose Fund	1.00	1.00	4.50	4.50	0.00	0.0%
FTEs:	GSD General Fund	6.48	6.48	5.48	5.48	0.00	0.0%
	Total	7.48	7.48	9.98	9.98	0.00	0.0%

Environmental Health Line of Business

The purpose of the Environmental Health Line of Business is to provide assessment and information to everyone in Nashville so they can experience healthy living conditions through clean air, safe food, and reduced exposure to environmental health and safety hazards.

Air Quality Program

The purpose of the Air Quality Program is to provide assessment and information to everyone in Nashville so they can experience healthy living conditions through clean air and reduced exposure to environmental health and safety hazards.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	280,000	273,705	286,800	293,600	6,800	2.4%
Budget:	Special Purpose Fund	920,000	858,725	940,000	907,000	-33,000	-3.5%
	Total	\$1,200,000	\$1,132,430	\$1,226,800	\$1,200,600	-\$26,200	-2.1%
FTEs:	Special Purpose Fund	7.00	7.00	10.00	10.00	0.00	0.0%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	14.00	14.00	17.00	17.00	0.00	0.0%

Animal Care and Control Program

The purpose of the Animal Care and Control Program is to provide field and shelter based animal control services and investigation and assessment, adoption, and information products to the public so that everyone can experience reduced risk of animal bites and rabies.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,596,500	2,761,998	2,739,900	2,864,600	124,700	4.6%
Budget:	Special Purpose Fund	326,100	150,899	195,100	82,800	-112,300	-57.6%
	Total	\$2,922,600	\$2,912,897	\$2,935,000	\$2,947,400	\$12,400	0.4%
FTEs:	GSD General Fund	35.50	35.50	37.50	37.50	0.00	0.0%
	Total	35.50	35.50	37.50	37.50	0.00	0.0%

Environmental Engineering Program

The purpose of the Engineering Program is to provide septic assessment, training, design, and information services to property owners in Nashville so that all septic systems in Nashville operate safely.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	211,100	252,236	217,700	224,600	6,900	3.2%
	Total	\$211,100	\$252,236	\$217,700	\$224,600	\$6,900	3.2%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Food and Public Facilities Program

The purpose of the Food Public Facilities Program is to provide inspections, training, assessment, and information services to hotels, pools, tattoo studios, day care centers, schools (K – 12), campgrounds and Bed & Breakfasts that are frequented by the public so they can reduce environmental health and safety hazards.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,738,000	1,744,296	1,757,200	1,816,000	58,800	3.3%
Budget:	Special Purpose Fund	102,200	93,869	104,500	104,500	0	0.0%
	Total	\$1,840,200	\$1,838,165	\$1,861,700	\$1,920,500	\$58,800	3.2%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
FTEs:	GSD General Fund	25.00	25.00	25.00	25.00	0.00	0.0%
	Total	26.00	26.00	26.00	26.00	0.00	0.0%

Office of Environmental Health

The purpose of the Office of Environmental Health is to provide administration services for the environmental programs.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	163,200	44,177	179,200	186,600	7,400	4.1%
	Total	\$163,200	\$44,177	\$179,200	\$186,600	\$7,400	4.1%

Pest Management Services Program

The purpose of the Pest Management Services Program is to provide training, assessment, and information to people in Nashville so they can experience reduced risk of diseases from exposure to mosquitoes, rodents, and other pests.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	274,300	275,806	286,500	296,200	9,700	3.4%
Budget:	Special Purpose Fund	90,000	94,754	0	0	0	0.0%
	Total	\$364,300	\$370,560	\$286,500	\$296,200	\$9,700	3.4%
FTEs:	GSD General Fund	8.00	8.00	0.00	0.00	0.00	0.0%
	Total	8.00	8.00	0.00	0.00	0.00	0.0%

Vehicle Inspection Program

The purpose of the Vehicle Inspection Program is to reduce the emission of harmful pollutants produced by motor vehicles by determining which vehicles have malfunctioning exhaust systems. Emissions testing leads to reduced exposure to environmental pollution in the ambient air for all citizens of Nashville.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	310,700	288,133	299,400	306,200	6,800	2.3%
	Total	\$310,700	\$288,133	\$299,400	\$306,200	\$6,800	2.3%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Executive Leadership Line of Business

The purpose of the Executive Leadership Line of Business is to provide vision, leadership, and management support to the Health Department so it can efficiently and effectively deliver results for customers.

Epidemiology and Data Program

The purpose of the Epidemiology and Data Program is to provide health information, data, and consultation to the Director and community so they can create sound public health policy and assure best practices.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	659,600	518,589	599,300	659,100	59,800	10.0%
	Total	\$659,600	\$518,589	\$599,300	\$659,100	\$59,800	10.0%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to the Metro Health Department so it can deliver results for customers.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,132,800	1,180,805	1,192,900	1,544,700	351,800	29.5%
	Total	\$1,132,800	\$1,180,805	\$1,192,900	\$1,544,700	\$351,800	29.5%
FTEs:	GSD General Fund	8.00	8.00	11.00	11.00	0.00	0.0%
	Total	8.00	8.00	11.00	11.00	0.00	0.0%

Finance and Administration Line of Business

The purpose of the Finance and Administration Line of Business is to provide financial management and support services to the department so it can be a good steward of public resources.

Facilities Management Program

The purpose of the Facilities Management Program is to provide operational support products to this Metro department so it can constantly function in a clean and operational work environment.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,712,100	1,715,631	1,679,500	1,766,800	87,300	5.2%
	Total	\$1,712,100	\$1,715,631	\$1,679,500	\$1,766,800	\$87,300	5.2%
FTEs:	GSD General Fund	15.00	15.00	14.00	14.00	0.00	0.0%
	Total	15.00	15.00	14.00	14.00	0.00	0.0%

Finance Program

The purpose of the Finance Program is to provide financial management to the Metro Public Health Department so it can effectively manage its financial resources.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,307,600	1,299,558	1,496,900	1,440,500	-56,400	-3.8%
Budget:	Special Purpose Fund	725,200	725,200	725,200	725,200	0	0.0%
	Total	\$2,032,800	\$2,024,758	\$2,222,100	\$2,165,700	-\$56,400	-2.5%
FTEs:	GSD General Fund	11.00	11.00	11.00	11.00	0.00	0.0%
	Total	11.00	11.00	11.00	11.00	0.00	0.0%

Health Care for the Homeless Program

The purpose of the Health Care for the Homeless Program is to provide medical, dental, mental health, substance abuse, and social services to adults, families, and children who are homeless so they can have access to appropriate health care services designed to meet their needs.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	355,200	355,200	355,200	355,200	0	0.0%
	Total	\$355,200	\$355,200	\$355,200	\$355,200	\$0	0.0%
FTEs:	GSD General Fund	11.00	11.00	10.00	10.00	0.00	0.0%
	Total	11.00	11.00	10.00	10.00	0.00	0.0%

Human Resources Program

The purpose of the Human Resources Program is to provide recruiting, training, evaluation, and records maintenance for applicants and employees so the department will retain competent staff to carry out needed functions.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	421,100	427,795	433,700	462,800	29,100	6.7%
	Total	\$421,100	\$427,795	\$433,700	\$462,800	\$29,100	6.7%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its business needs.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,905,700	1,859,130	2,040,700	2,097,000	56,300	2.8%
	Total	\$1,905,700	\$1,859,130	\$2,040,700	\$2,097,000	\$56,300	2.8%
FTEs:	Special Purpose Fund	7.00	7.00	8.98	8.98	0.00	0.0%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	12.00	12.00	13.98	13.98	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	49,000	9	-520,600	-560,000	-39,400	7.6%
Budget:	Special Purpose Fund	427,500	427,538	0	0	0	0.0%
	Total	\$476,500	\$427,547	-\$520,600	-\$560,000	-\$39,400	7.6%

Office of Forensic Medical Examiner Program

The purpose of the Office of Forensic Medical Examiner is to perform forensic procedures, investigations, examinations, and death determinations for Metro Government so that the correct cause of death can be determined.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Vital and Medical Records Program

The purpose of the Vital and Medical Records Program is to maintain departmental records and provide vital records, permits, and reports to qualified representatives so they can obtain the records they need.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	911,100	790,269	852,900	852,700	-200	0.0%
	Total	\$911,100	\$790,269	\$852,900	\$852,700	-\$200	0.0%

Population Health Line of Business

The purpose of the Population Health Line of Business is to provide awareness, advocacy, education, and care coordination services to individuals and communities in Nashville so that everyone can have the necessary support and opportunities for healthy living.

Behavioral Health Services Program

The purpose of the Behavioral Health Services Program is to provide screening, education, service linkage, and assurance of quality mental health and substance abuse treatment to qualifying participants so that they may experience a healthy life.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	487,200	494,267	970,100	1,083,600	113,500	11.7%
Budget:	Special Purpose Fund	16,400	7,827	11,300	11,300	0	0.0%
	Total	\$503,600	\$502,094	\$981,400	\$1,094,900	\$113,500	11.6%
FTEs:	Special Purpose Fund	5.50	5.50	2.00	2.00	0.00	0.0%
FTEs:	GSD General Fund	2.00	2.00	3.00	3.00	0.00	0.0%
	Total	7.50	7.50	5.00	5.00	0.00	0.0%

Community Development and Planning Program

The purpose of the Community Development and Planning Program is to provide health education sessions, information, health risk assessments and policy related research and advice to the Nashville community to promote physical activity, access to healthy foods, lactation support and tobacco free environments.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	254,900	241,404	279,300	278,100	-1,200	-0.4%
Budget:	Special Purpose Fund	791,600	614,673	326,600	256,000	-70,600	-21.6%
	Total	\$1,046,500	\$856,077	\$605,900	\$534,100	-\$71,800	-11.9%
FTEs:	Special Purpose Fund	1.00	1.00	2.80	2.80	0.00	0.0%
	Total	1.00	1.00	2.80	2.80	0.00	0.0%

Community Health Access and Navigation in TN (CHANT) Program

The purpose of CHANT is to identify and address risk factors at both the individual and community population level. This is done by engaging and navigating families through appropriate pathways to assure that the needs of children and families are adequately met.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	206,600	199,500	206,600	2,150,700	1,944,100	941.0%
	Total	\$206,600	\$199,500	\$206,600	\$2,150,700	\$1,944,100	941.0%
FTEs:	Special Purpose Fund	21.00	21.00	17.60	17.60	0.00	0.0%
FTEs:	GSD General Fund	6.83	6.83	5.00	5.00	0.00	0.0%
	Total	27.83	27.83	22.60	22.60	0.00	0.0%

Maternal Child and Adolescent Health Program

The Division of Maternal, Child and Adolescent Health (MCAH) works to eliminate maternal, child and adolescent health inequities related to infant mortality, child fatality and reproductive morbidity.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	767,900	600,279	764,600	700,100	-64,500	-8.4%
Budget:	Special Purpose Fund	2,485,200	2,437,489	2,796,400	708,800	-2,087,600	-74.7%
	Total	\$3,253,100	\$3,037,768	\$3,561,000	\$1,408,900	-\$2,152,100	-60.4%
FTEs:	Special Purpose Fund	25.00	25.00	17.00	17.00	0.00	0.0%
FTEs:	GSD General Fund	10.00	10.00	9.00	9.00	0.00	0.0%
	Total	35.00	35.00	26.00	26.00	0.00	0.0%

Population Health Admin Program

The purpose of the Population Health Bureau is to provide awareness, advocacy, education, and care coordination services to individuals and communities in Nashville so that everyone can have the necessary support and opportunities for healthy living.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	224,000	216,159	223,500	229,800	6,300	2.8%
	Total	\$224,000	\$216,159	\$223,500	\$229,800	\$6,300	2.8%

Ryan White Program

The Ryan White program provides HIV-related services to residents of thirteen counties of Middle Tennessee. The program serves person with HIV disease who do not have sufficient health care coverage or financial resources for coping with HIV disease and fills gaps in care not met by other payers.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	4,682,200	4,659,396	4,682,200	3,925,100	-757,100	-16.2%
	Total	\$4,682,200	\$4,659,396	\$4,682,200	\$3,925,100	-\$757,100	-16.2%
FTEs:	Special Purpose Fund	1.00	1.00	6.00	6.00	0.00	0.0%
	Total	1.00	1.00	6.00	6.00	0.00	0.0%

Public Library

Administrative Line of Business

The Administrative Line of Business provides executive direction and administrative support services for the Nashville Public Library

Administrative Support Program

The purpose of the Administrative Support program is to provide finance, procurement and human resources support services for the library.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,963,300	1,896,604	1,984,000	2,042,400	58,400	2.9%
Budget:	Special Purpose Fund	0	1,708	0	0	0	0.0%
	Total	\$1,963,300	\$1,898,312	\$1,984,000	\$2,042,400	\$58,400	2.9%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	17.80	17.80	17.75	17.75	0.00	0.0%
	Total	17.80	17.80	17.75	17.75	0.00	0.0%

Facilities Mgmt Program

Not Defined

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	16,600	0	0	0	0.0%
	Total	\$0	\$16,600	\$0	\$0	\$0	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-353,700	-812,200	-458,500	129.6%
	Total	\$0	\$0	-\$353,700	-\$812,200	-\$458,500	129.6%

Operations and Maintenance Program

The purpose of the Operations and Maintenance program is to provide maintenance, custodial and landscaping services for the library system.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	3,743,800	4,385,142	3,745,800	3,836,600	90,800	2.4%
Budget:	Special Purpose Fund	1,900	263	1,900	1,900	0	0.0%
	Total	\$3,745,700	\$4,385,405	\$3,747,700	\$3,838,500	\$90,800	2.4%
FTEs:	GSD General Fund	42.00	42.00	42.00	42.00	0.00	0.0%
	Total	42.00	42.00	42.00	42.00	0.00	0.0%

Production Services

The library department that oversees the audiovisual conservation initiative as well as providing AV at live events at the Main Library and overseeing maintenance of AV system wide.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	144,800	188,615	147,000	153,000	6,000	4.1%
	Total	\$144,800	\$188,615	\$147,000	\$153,000	\$6,000	4.1%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Public Relations Program

The purpose of the Public Relations program is to provide marketing internal/external communications, Media Relations and Public Relations services.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	386,300	372,164	390,700	403,200	12,500	3.2%
	Total	\$386,300	\$372,164	\$390,700	\$403,200	\$12,500	3.2%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Research and Special Projects Program

The purpose of the Research and Special Projects program is to provide special projects support services include the T.O.T.A.L. Program, and other special projects, linking NPL to other organizations and partnerships in the city and county.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	152,400	199,857	154,500	182,000	27,500	17.8%
Budget:	Special Purpose Fund	456,500	163,180	93,400	0	-93,400	-100.0%
	Total	\$608,900	\$363,037	\$247,900	\$182,000	-\$65,900	-26.6%
FTEs:	Special Purpose Fund	2.14	2.14	1.76	1.76	0.00	0.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	4.14	4.14	3.76	3.76	0.00	0.0%

Branch Library Line of Business

The purpose of the Branch Library Line of Business is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities in Davidson County.

Bellevue Library Program

The purpose of the Bellevue Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	852,300	918,662	864,200	897,600	33,400	3.9%
Budget:	Special Purpose Fund	5,600	5,061	7,000	7,000	0	0.0%
	Total	\$857,900	\$923,723	\$871,200	\$904,600	\$33,400	3.8%
FTEs:	GSD General Fund	18.97	18.97	18.97	18.97	0.00	0.0%
	Total	18.97	18.97	18.97	18.97	0.00	0.0%

Bordeaux Library Program

The purpose of the Bordeaux Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	703,100	647,691	712,200	737,800	25,600	3.6%
Budget:	Special Purpose Fund	2,400	6,972	2,200	1,300	-900	-40.9%
	Total	\$705,500	\$654,663	\$714,400	\$739,100	\$24,700	3.5%
FTEs:	GSD General Fund	11.49	11.49	11.00	11.00	0.00	0.0%
	Total	11.49	11.49	11.00	11.00	0.00	0.0%

Donelson Library Program

The purpose of the Donelson Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	357,900	373,320	363,000	377,400	14,400	4.0%
Budget:	Special Purpose Fund	4,800	1,548	5,300	4,000	-1,300	-24.5%
	Total	\$362,700	\$374,868	\$368,300	\$381,400	\$13,100	3.6%
FTEs:	GSD General Fund	6.49	6.49	6.00	6.00	0.00	0.0%
	Total	6.49	6.49	6.00	6.00	0.00	0.0%

East Library Program

The purpose of the East Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	207,700	254,835	210,600	218,600	8,000	3.8%
Budget:	Special Purpose Fund	1,000	945	1,500	1,500	0	0.0%
	Total	\$208,700	\$255,780	\$212,100	\$220,100	\$8,000	3.8%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Edgehill Library Program

The purpose of the Edgehill Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	196,500	208,216	199,300	207,300	8,000	4.0%
Budget:	Special Purpose Fund	3,700	1,864	4,200	4,200	0	0.0%
	Total	\$200,200	\$210,080	\$203,500	\$211,500	\$8,000	3.9%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Edmondson Pike Library Program

The purpose of the Edmondson Pike Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	760,900	841,192	770,400	797,100	26,700	3.5%
Budget:	Special Purpose Fund	9,700	5,691	9,100	8,200	-900	-9.9%
	Total	\$770,600	\$846,883	\$779,500	\$805,300	\$25,800	3.3%
FTEs:	GSD General Fund	17.45	17.45	16.96	16.96	0.00	0.0%
	Total	17.45	17.45	16.96	16.96	0.00	0.0%

Goodlettsville Library Program

The purpose of the Goodlettsville Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	528,600	589,750	535,500	554,900	19,400	3.6%
Budget:	Special Purpose Fund	4,900	5,240	6,300	5,400	-900	-14.3%
	Total	\$533,500	\$594,990	\$541,800	\$560,300	\$18,500	3.4%
FTEs:	GSD General Fund	10.48	10.48	10.47	10.47	0.00	0.0%
	Total	10.48	10.48	10.47	10.47	0.00	0.0%

Green Hills Library Program

The purpose of the Green Hills Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,255,500	1,257,547	1,272,600	1,320,600	48,000	3.8%
Budget:	Special Purpose Fund	12,500	34,141	11,900	11,000	-900	-7.6%
	Total	\$1,268,000	\$1,291,688	\$1,284,500	\$1,331,600	\$47,100	3.7%
FTEs:	GSD General Fund	21.46	21.46	19.96	19.96	0.00	0.0%
	Total	21.46	21.46	19.96	19.96	0.00	0.0%

Hadley Park Library Program

The purpose of the Hadley Park Library program is to provide materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	141,500	155,557	143,400	148,800	5,400	3.8%
Budget:	Special Purpose Fund	1,000	2,755	1,500	700	-800	-53.3%
	Total	\$142,500	\$158,312	\$144,900	\$149,500	\$4,600	3.2%
FTEs:	GSD General Fund	3.49	3.49	3.00	3.00	0.00	0.0%
	Total	3.49	3.49	3.00	3.00	0.00	0.0%

Hermitage Library Program

The purpose of the Hermitage Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	846,900	940,834	857,400	886,900	29,500	3.4%
Budget:	Special Purpose Fund	9,600	9,219	6,900	5,000	-1,900	-27.5%
	Total	\$856,500	\$950,053	\$864,300	\$891,900	\$27,600	3.2%
FTEs:	GSD General Fund	15.49	15.49	14.49	14.49	0.00	0.0%
	Total	15.49	15.49	14.49	14.49	0.00	0.0%

Inglewood Library Program

The purpose of the Inglewood Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	321,600	378,277	325,800	337,600	11,800	3.6%
Budget:	Special Purpose Fund	4,700	1,674	5,200	3,500	-1,700	-32.7%
	Total	\$326,300	\$379,951	\$331,000	\$341,100	\$10,100	3.1%
FTEs:	GSD General Fund	6.49	6.49	6.49	6.49	0.00	0.0%
	Total	6.49	6.49	6.49	6.49	0.00	0.0%

Looby Library Program

The purpose of the Looby Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	245,800	217,531	248,600	256,400	7,800	3.1%
Budget:	Special Purpose Fund	1,200	2,252	1,700	1,700	0	0.0%
	Total	\$247,000	\$219,783	\$250,300	\$258,100	\$7,800	3.1%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Madison Library Program

The purpose of the Madison Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	837,800	924,106	848,800	879,700	30,900	3.6%
Budget:	Special Purpose Fund	2,600	1,703	3,000	1,200	-1,800	-60.0%
	Total	\$840,400	\$925,809	\$851,800	\$880,900	\$29,100	3.4%
FTEs:	GSD General Fund	14.47	14.47	13.98	13.98	0.00	0.0%
	Total	14.47	14.47	13.98	13.98	0.00	0.0%

North Library Program

The purpose of the North Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	136,200	192,152	138,000	143,100	5,100	3.7%
Budget:	Special Purpose Fund	1,000	1,190	1,500	1,500	0	0.0%
	Total	\$137,200	\$193,342	\$139,500	\$144,600	\$5,100	3.7%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Old Hickory Library Program

The purpose of the Old Hickory Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	211,500	147,347	214,400	222,500	8,100	3.8%
Budget:	Special Purpose Fund	1,100	1,809	1,600	600	-1,000	-62.5%
	Total	\$212,600	\$149,156	\$216,000	\$223,100	\$7,100	3.3%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Pruitt Library Program

The purpose of the Pruitt Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	190,000	223,438	192,500	199,400	6,900	3.6%
Budget:	Special Purpose Fund	900	30	1,400	1,400	0	0.0%
	Total	\$190,900	\$223,468	\$193,900	\$200,800	\$6,900	3.6%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Richland Park Library Program

The purpose of the Richland Park Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	354,900	419,962	360,100	374,600	14,500	4.0%
Budget:	Special Purpose Fund	6,900	4,358	7,400	6,500	-900	-12.2%
	Total	\$361,800	\$424,320	\$367,500	\$381,100	\$13,600	3.7%
FTEs:	GSD General Fund	7.99	7.99	5.99	5.99	0.00	0.0%
	Total	7.99	7.99	5.99	5.99	0.00	0.0%

Southeast Library Program

The purpose of the Southeast Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	910,300	827,054	922,300	956,100	33,800	3.7%
Budget:	Special Purpose Fund	2,400	2,126	2,900	3,900	1,000	34.5%
	Total	\$912,700	\$829,180	\$925,200	\$960,000	\$34,800	3.8%
FTEs:	GSD General Fund	16.97	16.97	16.97	16.97	0.00	0.0%
	Total	16.97	16.97	16.97	16.97	0.00	0.0%

Thompson Lane Library Program

The purpose of the Thompson Lane Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	300,300	375,433	304,300	315,700	11,400	3.7%
Budget:	Special Purpose Fund	4,100	1,899	4,600	3,000	-1,600	-34.8%
	Total	\$304,400	\$377,332	\$308,900	\$318,700	\$9,800	3.2%
FTEs:	GSD General Fund	6.49	6.49	6.00	6.00	0.00	0.0%
	Total	6.49	6.49	6.00	6.00	0.00	0.0%

Watkins Park Library Program

The purpose of the Watkins Park Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	72,200	103,558	73,200	76,100	2,900	4.0%
Budget:	Special Purpose Fund	900	1,075	1,400	1,400	0	0.0%
	Total	\$73,100	\$104,633	\$74,600	\$77,500	\$2,900	3.9%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Community Outreach Line of Business

The purpose of the Outreach Line of Business is to provide outreach services and programs to adults, teens and children in Davidson County.

Digital Inclusion

Community-wide educational initiative that promotes computer relevancy and literacy as well as providing and encouraging Internet use.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	102,200	80,377	103,700	228,100	124,400	120.0%
	Total	\$102,200	\$80,377	\$103,700	\$228,100	\$124,400	120.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	3.00	2.00	200.0%
	Total	1.00	1.00	1.00	3.00	2.00	200.0%

Nashville After-Zones Alliance Program

The purpose of the Nashville AfterZone Alliance Program is to support a coordinated network of high-quality afterschool programs for high-need middle-school students, which increases access for students and efficiencies for Metro and for the afterschool providers.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	3,102,700	2,913,946	3,110,000	3,118,900	8,900	0.3%
Budget:	Special Purpose Fund	0	0	0	99,900	99,900	100.0%
	Total	\$3,102,700	\$2,913,946	\$3,110,000	\$3,218,800	\$108,800	3.5%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
FTEs:	Special Purpose Fund	0.00	0.00	1.00	1.00	0.00	0.0%
	Total	2.00	2.00	3.00	3.00	0.00	0.0%

Performing Arts Program

Produces sophisticated, award-winning, literature-based, puppetry storytelling for children.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	247,200	273,586	251,300	262,800	11,500	4.6%
	Total	\$247,200	\$273,586	\$251,300	\$262,800	\$11,500	4.6%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Emerging Technologies Line of Business

The purpose of the Emerging Technologies Line of Business is to provide Provides technology support services and leading edge technology planning for library services.

Interlibrary Loan Program

The purpose of the Interlibrary Loan program is to provide material loaning services for special or unique library materials.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	62,600	65,889	63,500	66,000	2,500	3.9%
	Total	\$62,600	\$65,889	\$63,500	\$66,000	\$2,500	3.9%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Limitless Libraries Program

The purpose of the Limitless Libraries program is to provide school based circulation and student programming services through Limitless Libraries and the main library to MNPS teachers and students.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,908,600	1,839,085	1,914,500	1,931,100	16,600	0.9%
	Total	\$1,908,600	\$1,839,085	\$1,914,500	\$1,931,100	\$16,600	0.9%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Shared Systems Program

The purpose of the Shared Systems Program is to manage the systems and technology necessary to allow students and teachers, across the city, access to shared library materials, records and services, through system integration.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	406,800	422,044	412,400	428,200	15,800	3.8%
	Total	\$406,800	\$422,044	\$412,400	\$428,200	\$15,800	3.8%
FTEs:	GSD General Fund	5.00	5.00	6.00	6.00	0.00	0.0%
	Total	5.00	5.00	6.00	6.00	0.00	0.0%

Technical Service Program

The purpose of the Technical Services program is to provide materials selection, acquisition, cataloging and collection development planning for library services.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	3,372,600	3,046,150	3,496,900	3,504,600	7,700	0.2%
Budget:	Special Purpose Fund	805,100	455,159	373,200	800	-372,400	-99.8%
	Total	\$4,177,700	\$3,501,309	\$3,870,100	\$3,505,400	-\$364,700	-9.4%
FTEs:	GSD General Fund	16.00	16.00	16.00	16.00	0.00	0.0%
	Total	16.00	16.00	16.00	16.00	0.00	0.0%

Virtual Information Services

not established

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	6,600	6,639	0	0	0	0.0%
	Total	\$6,600	\$6,639	\$0	\$0	\$0	0.0%

Web and ILS Program

The purpose of the Web, Computer Literacy and ILS program is to provide technology services to support the library's public website, computer literacy and the library's integrated library automation system.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	822,400	732,224	841,500	878,600	37,100	4.4%
	Total	\$822,400	\$732,224	\$841,500	\$878,600	\$37,100	4.4%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Literacy Community Enhancement

not established

Literacy Community Enhancement

not established

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	200,000	200,000	0	0.0%
	Total	\$0	\$0	\$200,000	\$200,000	\$0	0.0%

Main Library Line of Business

The purpose of the Main Library Line of Business is to provide public services at the Main Library.

Bringing Books to Life

A preschool literacy outreach program, centered on the Library's literature-based puppet shows, that promotes a whole-child approach to learning with components for children, their teachers, and families.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	140,100	146,407	142,400	149,000	6,600	4.6%
	Total	\$140,100	\$146,407	\$142,400	\$149,000	\$6,600	4.6%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Children's Services Program

The purpose of the Children's Services program is to provide children's circulation and children's programming services for the public at the Main Library.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	511,700	464,935	518,000	535,500	17,500	3.4%
Budget:	Special Purpose Fund	9,500	0	0	0	0	0.0%
	Total	\$521,200	\$464,935	\$518,000	\$535,500	\$17,500	3.4%
FTEs:	GSD General Fund	8.47	8.47	8.47	8.47	0.00	0.0%
	Total	8.47	8.47	8.47	8.47	0.00	0.0%

Circulation Program

The purpose of the Circulations program is to provide popular materials, patron account, fiction and non-fiction support services for the public at the Main Library.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,068,300	490,389	1,081,300	1,117,800	36,500	3.4%
Budget:	Special Purpose Fund	51,900	51,900	51,900	800	-51,100	-98.5%
	Total	\$1,120,200	\$542,289	\$1,133,200	\$1,118,600	-\$14,600	-1.3%
FTEs:	GSD General Fund	9.99	9.99	9.50	9.50	0.00	0.0%
	Total	9.99	9.99	9.50	9.50	0.00	0.0%

Conference Center Program

The purpose of the Conference Center program is to provide conference and meeting room support services for the public at the Main Library.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	218,600	204,029	221,200	228,500	7,300	3.3%
Budget:	Special Purpose Fund	0	0	20,000	20,000	0	0.0%
	Total	\$218,600	\$204,029	\$241,200	\$248,500	\$7,300	3.0%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Equal Access Program

The purpose of the Equal Access program is to provide library support services for the public with visual and hearing disabilities.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	331,700	315,929	336,300	349,400	13,100	3.9%
Budget:	Special Purpose Fund	97,000	87,974	97,000	97,000	0	0.0%
	Total	\$428,700	\$403,903	\$433,300	\$446,400	\$13,100	3.0%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
FTEs:	GSD General Fund	4.49	4.49	4.49	4.49	0.00	0.0%
	Total	5.49	5.49	5.49	5.49	0.00	0.0%

Public Technology Services Program

The purpose of the Public Technology Service Program is to provide public computer access, technology and digital literacy training and online job search help for the public at the Main Library.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	133,900	172,302	136,000	141,900	5,900	4.3%
	Total	\$133,900	\$172,302	\$136,000	\$141,900	\$5,900	4.3%
FTEs:	GSD General Fund	3.00	3.00	4.00	4.00	0.00	0.0%
	Total	3.00	3.00	4.00	4.00	0.00	0.0%

Reference Services Program

The purpose of the Reference Services program is to provide reference, reader's advisory and public computer support services for the public at the Main Library.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,262,000	1,074,138	1,279,000	1,326,800	47,800	3.7%
	Total	\$1,262,000	\$1,074,138	\$1,279,000	\$1,326,800	\$47,800	3.7%
FTEs:	GSD General Fund	19.92	19.92	17.43	17.43	0.00	0.0%
	Total	19.92	19.92	17.43	17.43	0.00	0.0%

Special Collections Program

The purpose of the Special Collections program is to provide special collections support services for the public at the Main Library.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	825,300	621,961	837,000	848,200	11,200	1.3%
	Total	\$825,300	\$621,961	\$837,000	\$848,200	\$11,200	1.3%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

Studio NPL

NPL's initiative to provide youth with free access to 21st century digital and creative technology and STEAM programming supported by skilled and caring mentors.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	211,200	226,741	214,500	223,900	9,400	4.4%
	Total	\$211,200	\$226,741	\$214,500	\$223,900	\$9,400	4.4%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Teen Services Program

The purpose of the Teen Services program is to provide a welcoming space for teens to receive developmentally appropriate support to create, collaborate, learn, access library materials, and attend workshops and programs at the Main Library.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	223,200	286,838	226,200	234,600	8,400	3.7%
	Total	\$223,200	\$286,838	\$226,200	\$234,600	\$8,400	3.7%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Metro Archives Line of Business

The purpose of the Metro Archives Line of Business is to provide archival preservation, storage and public display services for the permanent Metro Government records.

Metro Archives Program

The purpose of the Metro Archives program is to provide archival preservation, storage and public display services for the permanent Metro Government records.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	267,500	361,301	271,600	283,200	11,600	4.3%
Budget:	Special Purpose Fund	300	1,000	300	1,000	700	233.3%
	Total	\$267,800	\$362,301	\$271,900	\$284,200	\$12,300	4.5%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Parks

Community Outreach and Resource Development Line of Business

The purpose of the Community Outreach and Resource Development Line of Business is to provide information, education, volunteering, and partnership opportunity products to organizations, residents, and visitors so they can benefit from and/or contribute to an enhanced Parks and Recreational system.

Community Information and Outreach Program

The purpose of the Community Information and Outreach Program is to provide information and education products to residents and visitors of Nashville so they can be informed of the opportunity to participate in recreational, cultural and educational activities.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	125,400	118,995	135,400	141,400	6,000	4.4%
	Total	\$125,400	\$118,995	\$135,400	\$141,400	\$6,000	4.4%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Community Recreation Line of Business

The purpose of the Community Recreation Line of Business is to provide age and needs appropriate skill development, sports, exercise, and entertainment products to residents and visitors of Nashville so they can use their leisure time to pursue the recreational activities of their choice.

Organized Sports and Athletics Program

The purpose of the Organized Sports and Athletics Program is to provide Recreational and Competitive Sports products to residents and visitors of Nashville of various ages and ability levels so they can have the opportunity to participate in individual or team sports.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	34,500	3,980	34,500	34,500	0	0.0%
Budget:	Special Purpose Fund	0	0	2,500	0	-2,500	-100.0%
	Total	\$34,500	\$3,980	\$37,000	\$34,500	-\$2,500	-6.8%
FTEs:	GSD General Fund	9.84	9.84	1.62	1.62	0.00	0.0%
	Total	9.84	9.84	1.62	1.62	0.00	0.0%

Recreation Center Program

The purpose of the Community Based Recreation Program is to provide diverse recreation activity products to residents of Nashville so they can experience recreation based on individual, family, cultural, economic and neighborhood needs.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	7,553,400	6,509,259	8,553,400	9,425,900	872,500	10.2%
Budget:	Special Purpose Fund	383,400	340,604	222,800	200,000	-22,800	-10.2%
	Total	\$7,936,800	\$6,849,863	\$8,776,200	\$9,625,900	\$849,700	9.7%
FTEs:	Special Purpose Fund	1.67	1.67	1.67	1.67	0.00	0.0%
FTEs:	GSD General Fund	179.16	179.16	191.00	204.48	13.48	7.1%
	Total	180.83	180.83	192.67	206.15	13.48	7.0%

Special Events Program

The purpose of the Special Events Program is to provide Educational and Entertainment products to residents and visitors of Nashville so they can participate in a variety of entertainment options.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	477,500	990,266	477,500	494,300	16,800	3.5%
Budget:	Special Purpose Fund	0	0	0	0	0	0.0%
	Total	\$477,500	\$990,266	\$477,500	\$494,300	\$16,800	3.5%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Facilities Management and Development Line of Business

The purpose of the Facilities Management and Development Line of Business is to provide greenways, parkland, and recreational facility products to residents and visitors of Nashville so they can experience safe, clean, and enhanced facilities to recreate in the activity of their choosing.

Greenways Program

The purpose of the Greenways Program is to plan and provide a variety of passive recreation and alternative transportation products to residents of Nashville so they can experience convenient, multi-use trails and open spaces within 2 miles of their neighborhood.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	162,700	37,471	169,900	174,900	5,000	2.9%
Budget:	Special Purpose Fund	8,800	0	0	0	0	0.0%
	Total	\$171,500	\$37,471	\$169,900	\$174,900	\$5,000	2.9%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Parks and Facilities Maintenance Program

The purpose of the Parks and Facilities Maintenance Program is to provide maintenance and repair products to facility operators so they can provide safe, clean and well-maintained facilities and parks for patrons.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	14,442,500	14,217,233	14,516,900	15,023,300	506,400	3.5%
Budget:	Special Purpose Fund	40,200	35,333	0	0	0	0.0%
	Total	\$14,482,700	\$14,252,566	\$14,516,900	\$15,023,300	\$506,400	3.5%
FTEs:	GSD General Fund	168.58	168.58	167.58	167.58	0.00	0.0%
	Total	168.58	168.58	167.58	167.58	0.00	0.0%

Parks Usage Permits Program

The purpose of the Parks Usage Permits Program is to provide controlled fields, facilities (indoor/outdoor), and open space permits to residents and visitors of Nashville so they can reserve space for their desired purpose.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	260,600	149,533	260,600	275,900	15,300	5.9%
Budget:	Special Purpose Fund	4,300	3,265	4,600	0	-4,600	-100.0%
	Total	\$264,900	\$152,798	\$265,200	\$275,900	\$10,700	4.0%
FTEs:	Special Purpose Fund	0.20	0.20	0.20	0.20	0.00	0.0%
FTEs:	GSD General Fund	3.48	3.48	3.48	3.48	0.00	0.0%
	Total	3.68	3.68	3.68	3.68	0.00	0.0%

Planning and Development Program

The purpose of the Planning and Development Program is to provide recreational facilities and land products to residents and visitors of Nashville so they can recreate in a greater number and variety of new or enhanced facilities as recommended by the Parks Master Plan.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	283,700	331,020	340,900	365,000	24,100	7.1%
Budget:	Special Purpose Fund	311,300	162,956	268,700	275,100	6,400	2.4%
	Total	\$595,000	\$493,976	\$609,600	\$640,100	\$30,500	5.0%
FTEs:	Special Purpose Fund	4.00	4.00	4.00	4.00	0.00	0.0%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Metro Park Police Line of Business

The purpose of the Metro Park Police Line of Business is to provide safety and security products to park visitors so they can recreate in a safe environment.

Metro Park Police Program

The purpose of the Metro Park Police Program is to provide safety and security products to park visitors so they can recreate in a safe environment.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,943,000	1,675,372	1,941,100	2,179,900	238,800	12.3%
Budget:	Special Purpose Fund	200,000	187,655	0	0	0	0.0%
	Total	\$2,143,000	\$1,863,027	\$1,941,100	\$2,179,900	\$238,800	12.3%
FTEs:	GSD General Fund	23.96	23.96	23.96	23.96	0.00	0.0%
	Total	23.96	23.96	23.96	23.96	0.00	0.0%

Natural and Cultural Resources Line of Business

The purpose of the Natural and Cultural Resources Line of Business is to provide environmental and cultural, education and recreation products to residents and visitors of Nashville so they can visit and participate in activities related to natural resource management, history, and cultural arts.

Arts and History Program

The purpose of the Arts and History Program is to provide museum, history and art products to residents and visitors of Nashville so they can visit cultural and historic sites and experience and/or participate in cultural arts programming.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,294,900	1,200,796	1,294,900	1,326,900	32,000	2.5%
Budget:	Special Purpose Fund	66,300	32,078	23,300	0	-23,300	-100.0%
	Total	\$1,361,200	\$1,232,874	\$1,318,200	\$1,326,900	\$8,700	0.7%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	12.67	12.67	13.88	13.88	0.00	0.0%
	Total	12.67	12.67	13.88	13.88	0.00	0.0%

Natural Resources Program

The purpose of the Natural Resources Program is to provide resource management & protection, environmental education and outdoor recreation products to residents and visitors of Nashville so they can participate in natural resource programs and experience protected natural areas.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,276,100	1,289,037	1,321,100	1,388,800	67,700	5.1%
Budget:	Special Purpose Fund	129,200	129,789	162,400	81,600	-80,800	-49.8%
	Total	\$1,405,300	\$1,418,826	\$1,483,500	\$1,470,400	-\$13,100	-0.9%
FTEs:	Special Purpose Fund	3.71	3.71	3.71	3.71	0.00	0.0%
FTEs:	GSD General Fund	19.62	19.62	19.55	19.55	0.00	0.0%
	Total	23.33	23.33	23.26	23.26	0.00	0.0%

Revenue Producing Recreation Enhancement Line of Business

The purpose of the Revenue Producing Recreation Line of Business is to provide fee-based recreational opportunities, admissions, membership, and retail products to members, residents, and visitors of Nashville so they can have an enriched recreational experience at Metro Park facilities.

Hamilton Creek Marina Program

The purpose of the Hamilton Creek Marina Program is to provide sail boat slip rental and sailing programs to residents and visitors of Nashville so they can utilize Hamilton Creek Marina at an established rate.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	188,300	184,876	199,400	212,600	13,200	6.6%
	Total	\$188,300	\$184,876	\$199,400	\$212,600	\$13,200	6.6%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Harpeth Hills Golf Program

The purpose of the Harpeth Hills Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Harpeth Hills Golf Course at an established rate.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,119,200	1,139,289	1,119,200	1,129,100	9,900	0.9%
	Total	\$1,119,200	\$1,139,289	\$1,119,200	\$1,129,100	\$9,900	0.9%
FTEs:	GSD General Fund	22.00	22.00	22.12	22.12	0.00	0.0%
	Total	22.00	22.00	22.12	22.12	0.00	0.0%

McCabe Golf Program

The purpose of the McCabe Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize McCabe Golf Course at an established rate.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,416,700	1,275,976	1,416,700	1,381,500	-35,200	-2.5%
	Total	\$1,416,700	\$1,275,976	\$1,416,700	\$1,381,500	-\$35,200	-2.5%
FTEs:	GSD General Fund	26.49	26.49	25.61	25.61	0.00	0.0%
	Total	26.49	26.49	25.61	25.61	0.00	0.0%

Parthenon Program

The purpose of the Parthenon Program is to provide an Art Museum and retail products to residents and visitors of Nashville so they can learn and enjoy various art collections at an established rate.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	926,800	891,109	874,200	980,200	106,000	12.1%
Budget:	Special Purpose Fund	88,400	137,220	35,000	0	-35,000	-100.0%
	Total	\$1,015,200	\$1,028,329	\$909,200	\$980,200	\$71,000	7.8%
FTEs:	Special Purpose Fund	1.00	1.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	10.59	10.59	10.19	12.63	2.44	23.9%
	Total	11.59	11.59	10.19	12.63	2.44	23.9%

Shelby Golf Program

The purpose of the Shelby Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Shelby Golf Course at an established rate.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	562,900	557,498	562,900	593,400	30,500	5.4%
	Total	\$562,900	\$557,498	\$562,900	\$593,400	\$30,500	5.4%
FTEs:	GSD General Fund	11.36	11.36	11.36	11.36	0.00	0.0%
	Total	11.36	11.36	11.36	11.36	0.00	0.0%

Sportsplex Program

The purpose of the Sportsplex Program is to provide affordable fitness, hockey, ice-skating, and swimming products to residents and visitors so they can utilize the Centennial Sportsplex at an established rate.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,849,300	2,803,992	2,849,300	2,929,600	80,300	2.8%
Budget:	Special Purpose Fund	50,000	39,444	0	0	0	0.0%
	Total	\$2,899,300	\$2,843,436	\$2,849,300	\$2,929,600	\$80,300	2.8%
FTEs:	Special Purpose Fund	0.50	0.50	0.50	0.50	0.00	0.0%
FTEs:	GSD General Fund	41.71	41.71	46.79	46.79	0.00	0.0%
	Total	42.21	42.21	47.29	47.29	0.00	0.0%

Ted Rhodes Golf Program

The purpose of the Ted Rhodes Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Ted Rhodes Golf Course at an established rate.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	846,600	785,754	846,600	853,100	6,500	0.8%
	Total	\$846,600	\$785,754	\$846,600	\$853,100	\$6,500	0.8%
FTEs:	GSD General Fund	18.26	18.26	13.86	13.86	0.00	0.0%
	Total	18.26	18.26	13.86	13.86	0.00	0.0%

Two Rivers Golf Program

The purpose of the Two Rivers Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Two Rivers Golf Course at an established rate.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	860,100	845,516	860,100	890,000	29,900	3.5%
	Total	\$860,100	\$845,516	\$860,100	\$890,000	\$29,900	3.5%
FTEs:	GSD General Fund	17.87	17.87	17.72	17.72	0.00	0.0%
	Total	17.87	17.87	17.72	17.72	0.00	0.0%

VinnyLinks Golf Program

The purpose of the VinnyLinks Golf Program is to provide educational programs through golf activities to Nashville's youth so they can enhance their character development and life skills.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	128,200	91,090	128,200	144,400	16,200	12.6%
	Total	\$128,200	\$91,090	\$128,200	\$144,400	\$16,200	12.6%
FTEs:	GSD General Fund	4.04	4.04	1.50	1.50	0.00	0.0%
	Total	4.04	4.04	1.50	1.50	0.00	0.0%

Warner Golf Program

The purpose of the Warner Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Warner Golf Course at an established rate.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	304,900	255,495	304,900	289,900	-15,000	-4.9%
	Total	\$304,900	\$255,495	\$304,900	\$289,900	-\$15,000	-4.9%
FTEs:	GSD General Fund	7.08	7.08	6.99	6.99	0.00	0.0%
	Total	7.08	7.08	6.99	6.99	0.00	0.0%

Wave Country Program

The purpose of the Wave Country Program is to provide an affordable safe water park to residents and visitors of Nashville so they can utilize Wave Country at an established rate.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	590,200	616,870	590,200	591,200	1,000	0.2%
	Total	\$590,200	\$616,870	\$590,200	\$591,200	\$1,000	0.2%
FTEs:	GSD General Fund	43.16	43.16	42.66	42.66	0.00	0.0%
	Total	43.16	43.16	42.66	42.66	0.00	0.0%

Support Services Line of Business

The purpose of the Support Services Line of Business is to provide administrative support services to all of the Parks and Recreation Department divisions so they can effectively and efficiently deliver results to customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to the Parks and Recreation Department so it can deliver results for customers.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	627,800	509,126	637,800	660,000	22,200	3.5%
	Total	\$627,800	\$509,126	\$637,800	\$660,000	\$22,200	3.5%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Finance and Accounting Program

The purpose of the Finance program is to provide financial management products to the Parks and Recreation Department so it can effectively manage its financial resources.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,324,700	1,231,868	1,400,200	1,599,300	199,100	14.2%
Budget:	Special Purpose Fund	1,929,800	1,922,502	1,935,000	2,000,000	65,000	3.4%
	Total	\$3,254,500	\$3,154,370	\$3,335,200	\$3,599,300	\$264,100	7.9%
FTEs:	GSD General Fund	6.48	6.48	6.48	6.48	0.00	0.0%
	Total	6.48	6.48	6.48	6.48	0.00	0.0%

Human Resources and Payroll Program

The purpose of the Human Resources and Payroll program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	212,000	235,200	242,000	252,000	10,000	4.1%
	Total	\$212,000	\$235,200	\$242,000	\$252,000	\$10,000	4.1%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	142	-1,024,100	-1,065,000	-40,900	4.0%
Budget:	Special Purpose Fund	13,200	7,636	0	0	0	0.0%
	Total	\$13,200	\$7,778	-\$1,024,100	-\$1,065,000	-\$40,900	4.0%

Safety Management Program

The purpose of the Safety Management program is to provide safety enhancement and risk management products to the Parks and Recreation Department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	152,900	148,480	162,900	169,900	7,000	4.3%
	Total	\$152,900	\$148,480	\$162,900	\$169,900	\$7,000	4.3%
FTEs:	GSD General Fund	0.00	0.00	1.00	1.00	0.00	0.0%
	Total	0.00	0.00	1.00	1.00	0.00	0.0%

Arts Commission

Community Engagement Line of Business

The purpose of the Community Engagement Line of Business is to manage a series of programs that increase citizen and visitor access to quality community arts.

Artober Development Program

The purpose of the Artober Development Program is to lead month long program and series of events that increases citizen and visitor access to quality art and art performances.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	138,700	155,144	184,000	243,000	59,000	32.1%
Budget:	Special Purpose Fund	108,600	108,560	110,100	0	-110,100	-100.0%
	Total	\$247,300	\$263,704	\$294,100	\$243,000	-\$51,100	-17.4%
FTEs:	GSD General Fund	1.55	1.55	1.55	1.55	0.00	0.0%
	Total	1.55	1.55	1.55	1.55	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-95,900	-97,300	-1,400	1.5%
Budget:	Special Purpose Fund	88,700	88,700	0	0	0	0.0%
	Total	\$88,700	\$88,700	-\$95,900	-\$97,300	-\$1,400	1.5%

Grants Coordination Line of Business

The purpose of the Grants Coordination Line of Business is to provide funds to community agencies that increase citizen and visitor access to quality art, artists and art participation. Particular emphasis is placed on engaging typically underserved populations, such as economically at risk youth and adults, senior citizens, people of color, and those with disabilities.

Metro Arts Grants Program

Metro Arts Grants support a diverse range of artistic and cultural activities from theatrical, dance and musical productions, visual arts activities and exhibits, neighborhood festivals, film, after-school arts education and more. All grants are required to demonstrate alignment with three of the Commission's impact areas; Expanding and improving the creative workforce, increasing availability and participation in creative activities, enhancing the creative quality and innovation. Potential grantees must have strong organizational foundations and be committed to demonstrable community results with special emphasis on engaging underserved populations, such as senior citizens, at-risk youth and people of color, people with disabilities.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	2,692,100	2,658,409	2,673,900	2,686,900	13,000	0.5%
	Total	\$2,692,100	\$2,658,409	\$2,673,900	\$2,686,900	\$13,000	0.5%
FTEs:	GSD General Fund	2.20	2.20	2.20	2.20	0.00	0.0%
	Total	2.20	2.20	2.20	2.20	0.00	0.0%

Public Art Line of Business

The purpose of the Public Art and Artist Development Line of Business is to increase new public art installations, develop the skills and quality of local public artists and produce companion educational materials about the role of public art in city design and development for citizens and visitors.

Public Art Projects and Artist Development Program

The purpose of the Public Art Projects and Artist Development Program is to develop community partnerships, programs and educational materials that support new public art installations and develop education opportunities, lectures and externships designed to help more local artists transition from studio to public art.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	821,500	776,140	900,400	866,500	-33,900	-3.8%
Budget:	Special Purpose Fund	90,500	42,490	85,000	85,000	0	0.0%
	Total	\$912,000	\$818,630	\$985,400	\$951,500	-\$33,900	-3.4%
FTEs:	Special Purpose Fund	3.75	3.75	4.50	4.50	0.00	0.0%
FTEs:	GSD General Fund	3.50	3.50	3.50	3.50	0.00	0.0%
	Total	7.25	7.25	8.00	8.00	0.00	0.0%

Public Works

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Administrative Program

The purpose of the Administrative Program is to provide IT support, facilities management, HR support, financial management support, procurement support, records retention support, safety and risk management support, and leadership support products to the operational divisions of Public Works so they can focus on operational issues while still having their administrative needs met.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	11,680,900	11,002,602	11,281,700	11,674,800	393,100	3.5%
Budget:	USD General Fund	14,922,000	14,849,087	14,824,700	15,980,600	1,155,900	7.8%
Budget:	Waste Management Fu	3,909,600	3,568,638	5,316,000	5,350,500	34,500	0.6%
	Total	\$30,512,500	\$29,420,327	\$31,422,400	\$33,005,900	\$1,583,500	5.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	Waste Management Fu	9.00	9.00	9.00	23.00	14.00	155.6%
FTEs:	USD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	20.50	20.50	20.50	23.50	3.00	14.6%
	Total	29.50	29.50	29.50	46.50	17.00	57.6%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	393	-660,000	-686,400	-26,400	4.0%
Budget:	Special Purpose Fund	493,000	2,895,704	2,250,000	2,815,000	565,000	25.1%
Budget:	USD General Fund	0	-2	1,700	0	-1,700	-100.0%
	Total	\$493,000	\$2,896,095	\$1,591,700	\$2,128,600	\$536,900	33.7%

Customer Service Line of Business

The purpose of the Customer Service Line of Business is to provide informational products to the public and other Metro agencies so their requests and inquiries will be acknowledged and responded to in a timely manner.

Customer Response and Support Program

The purpose of the Customer Response and Support Program is to answer 311, Waste Management and Streets and Roads calls.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	495,600	440,088	504,600	626,500	121,900	24.2%
	Total	\$495,600	\$440,088	\$504,600	\$626,500	\$121,900	24.2%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Engineering Line of Business

The purpose of the Engineering Line of Business is to provide infrastructure design, review, construction, parking, and inspection products to citizens, neighborhoods, Metro departments, consultants and contractors so they can have a variety of options as to their mode of transportation.

Consultant Services Program

The purpose of the Consultant Services Program is to provide engineering review to our clients.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,379,200	1,072,200	1,391,100	1,398,900	7,800	0.6%
	Total	\$1,379,200	\$1,072,200	\$1,391,100	\$1,398,900	\$7,800	0.6%
FTEs:	GSD General Fund	13.00	13.00	13.00	13.00	0.00	0.0%
	Total	13.00	13.00	13.00	13.00	0.00	0.0%

Intelligent Transportation System (ITS) Program

The purpose of the Intelligent Transportation System (ITS) Program is to maintain traffic control equipment within the ITS systems.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	255,500	182,127	251,800	265,200	13,400	5.3%
	Total	\$255,500	\$182,127	\$251,800	\$265,200	\$13,400	5.3%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Parking Program

The purpose of the Parking Program is to monitor Metro garage operations and monitor on-street parking in Metro Davidson County.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,089,300	1,326,266	1,187,700	1,226,200	38,500	3.2%
Budget:	Special Purpose Fund	8,879,300	7,793,269	9,875,700	12,606,800	2,731,100	27.7%
	Total	\$9,968,600	\$9,119,535	\$11,063,400	\$13,833,000	\$2,769,600	25.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	9.00	9.00	9.00	9.00	0.00	0.0%
	Total	9.00	9.00	9.00	9.00	0.00	0.0%

Right of Way Permit Program

The purpose of the Right of Way Permit Program is to provide excavation and lane closure permits.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	533,300	449,419	609,200	645,400	36,200	5.9%
	Total	\$533,300	\$449,419	\$609,200	\$645,400	\$36,200	5.9%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Sidewalk Construction Program

The purpose of the Sidewalk Construction Program is to contract and repair sidewalks.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	90,600	86,471	90,900	81,400	-9,500	-10.5%
Budget:	Special Purpose Fund	0	453,845	300,000	685,000	385,000	128.3%
	Total	\$90,600	\$540,316	\$390,900	\$766,400	\$375,500	96.1%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Street Construction Program

The purpose of the Street Construction Program is to maintain Davidson County's roadways, alleyways and bikeways.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,184,300	1,215,580	1,224,000	1,297,700	73,700	6.0%
	Total	\$1,184,300	\$1,215,580	\$1,224,000	\$1,297,700	\$73,700	6.0%
FTEs:	GSD General Fund	11.50	11.50	11.50	11.50	0.00	0.0%
	Total	11.50	11.50	11.50	11.50	0.00	0.0%

Traffic Engineering Program

The purpose of the Traffic Engineering Program is to respond to safety requests.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	984,700	944,574	946,800	916,000	-30,800	-3.3%
	Total	\$984,700	\$944,574	\$946,800	\$916,000	-\$30,800	-3.3%
FTEs:	GSD General Fund	16.00	16.00	16.00	16.00	0.00	0.0%
	Total	16.00	16.00	16.00	16.00	0.00	0.0%

Right of Way Operations Line of Business

The purpose of the Right of Way Operations Line of Business is to provide right of way installation, maintenance and repair products to the public so they can enjoy clean and safe public ways.

Emergency Response Program

The purpose of the Emergency Response Program is to provide timely emergency response products to the public so their homeland security is enhanced and their exposure to any man made or natural incident that may pose a threat to their ability to safely travel upon Metro roadways or designated emergency routes is minimized.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	324,100	262,937	329,900	341,300	11,400	3.5%
	Total	\$324,100	\$262,937	\$329,900	\$341,300	\$11,400	3.5%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Roadway Maintenance Program

The purpose of the Roadway Maintenance Program is to provide roadway and bridge installation, maintenance and repair products to the traveling public so they can travel in right of ways with a minimum of exposures to pavement defects or other hazards.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	10,915,600	10,532,555	10,982,200	11,279,100	296,900	2.7%
Budget:	Special Purpose Fund	4,000,000	5,247,713	4,000,000	4,000,000	0	0.0%
Budget:	USD General Fund	9,726,200	9,099,008	9,853,900	9,917,500	63,600	0.6%
	Total	\$24,641,800	\$24,879,276	\$24,836,100	\$25,196,600	\$360,500	1.5%
FTEs:	USD General Fund	31.00	31.00	31.00	31.00	0.00	0.0%
FTEs:	GSD General Fund	155.50	155.50	155.50	155.50	0.00	0.0%
	Total	186.50	186.50	186.50	186.50	0.00	0.0%

Traffic Sign and Marking Program

The purpose of the Traffic Sign and Marking Program is to provide traffic sign and street marking installation, maintenance and repair products to the traveling public so they can travel in a safe traffic system and receive timely and accurate traffic information, instructions and warnings.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	792,100	826,974	851,300	892,900	41,600	4.9%
	Total	\$792,100	\$826,974	\$851,300	\$892,900	\$41,600	4.9%
FTEs:	GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

Traffic Signal Program

The purpose of the Traffic Signal Program is to provide traffic signal installation, maintenance and repair products to the traveling public so they can travel in a system that is well maintained.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,879,900	1,782,657	1,812,600	1,903,900	91,300	5.0%
	Total	\$1,879,900	\$1,782,657	\$1,812,600	\$1,903,900	\$91,300	5.0%
FTEs:	GSD General Fund	18.00	18.00	18.00	18.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

Transportation Licensing Line of Business

The purpose of the Transportation Licensing Line of Business is to provide permitting, inspection and enforcement services to wrecker and passenger vehicle for hire industries operating in Nashville/Davidson County so they can safely transport vehicles and the general public.

Transportation Licensing Program

The purpose of the Transportation Licensing Program is to provide permitting, inspection and enforcement services to wrecker and passenger vehicle for hire industries operating in Nashville/Davidson County so they can safely transport vehicles and the general public.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	538,900	522,017	543,000	545,300	2,300	0.4%
	Total	\$538,900	\$522,017	\$543,000	\$545,300	\$2,300	0.4%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Waste Management Line of Business

The purpose of the Waste Management Line of Business is to provide waste collection and disposal products to Nashvillians so they can have environmentally safe and efficient collection and disposal of waste.

Drop-Off and Convenience Centers Program

The purpose of the Drop-Off and Convenience Centers Program is to provide residents of Davidson County with additional opportunities to recycle and dispose of waste.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	85,000	0	85,000	85,000	0	0.0%
Budget:	Waste Management Fu	3,396,200	3,751,413	3,700,300	3,761,000	60,700	1.6%
	Total	\$3,481,200	\$3,751,413	\$3,785,300	\$3,846,000	\$60,700	1.6%
FTEs:	Waste Management Fu	21.00	21.00	21.00	21.00	0.00	0.0%
	Total	21.00	21.00	21.00	21.00	0.00	0.0%

Environmental Education Program

The purpose of the Environmental Education Program is to provide waste handling information products to people in Davidson County so they can receive more cost efficient services due to their compliance with proper procedures.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	0	21,787	0	0	0	0.0%
Budget:	Waste Management Fu	343,100	270,031	366,600	371,900	5,300	1.4%
	Total	\$343,100	\$291,818	\$366,600	\$371,900	\$5,300	1.4%
FTEs:	Waste Management Fu	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Waste Collection Program

The purpose of the Waste Collection Program is to collect waste from Davidson County citizens and business in the Urban Services district.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	97,000	1	120,400	125,700	5,300	4.4%
Budget:	Waste Management Fu	18,665,600	18,600,835	19,604,700	20,151,200	546,500	2.8%
	Total	\$18,762,600	\$18,600,836	\$19,725,100	\$20,276,900	\$551,800	2.8%
FTEs:	Waste Management Fu	91.50	91.50	91.50	91.50	0.00	0.0%
	Total	91.50	91.50	91.50	91.50	0.00	0.0%

Waste Disposal Program

The purpose of the Waste Disposal Program is to provide an environmentally safe and efficient means to dispose of Municipal Solid Waste in Davidson County.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Waste Management Fu	421,300	342,169	347,900	354,000	6,100	1.8%
	Total	\$421,300	\$342,169	\$347,900	\$354,000	\$6,100	1.8%
FTEs:	Waste Management Fu	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Human Relations Commission

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-12,300	-13,100	-800	6.5%
	Total	\$0	\$0	-\$12,300	-\$13,100	-\$800	6.5%

Advocacy, Compliance, and Education Line of Business

The purpose of the Advocacy, Compliance, and Education Line of Business is to support the Commissions strategic goals encompassed by the Advocacy, Compliance, and Education program.

Advocacy, Compliance, and Education Program

The goal of the Advocacy, Compliance, and Education Program is to 1) engage in data-gathering to produce and support evidence-based policy recommendations related to human and civil rights, including in the areas of employment, housing, financial services, commercial transactions, public accommodations, and the provision of city activities and services; 2) to receive and investigate inquiries, allegations, and complaints of perceived discrimination and discriminatory misconduct in the general services area and by metropolitan government employees; and 3) to promote and foster improved human relations through educational programming.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	505,200	497,194	508,800	527,400	18,600	3.7%
	Total	\$505,200	\$497,194	\$508,800	\$527,400	\$18,600	3.7%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Internal Audit

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-37,800	-40,200	-2,400	6.3%
	Total	\$0	\$0	-\$37,800	-\$40,200	-\$2,400	6.3%

Business Integrity and Accountability Line of Business

The purpose of the Business Integrity and Accountability Line of Business is to provide performance audit, financial control and compliance, monitoring and special project reports products to policymakers, and Metro departments and agencies so they can make timely, informed decisions to improve operations, controls and processes and be assured that Metro programs are compliant with applicable regulations.

Advisory Services Program

The purpose of the Advisory Services Program is to provide operational evaluation and advisory products to departments and agencies so they can improve their processes.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	131,900	75,536	129,900	129,900	0	0.0%
	Total	\$131,900	\$75,536	\$129,900	\$129,900	\$0	0.0%
FTEs:	GSD General Fund	0.50	0.50	0.50	0.50	0.00	0.0%
	Total	0.50	0.50	0.50	0.50	0.00	0.0%

Audit Assurance Services Program

The purpose of the Audit Assurance Services Program is to provide audit assurance and implementation monitoring products to policymakers, and departments and agencies so they can measurably improve their efficiency, operational results, internal controls and effectiveness of operations.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,169,400	1,059,480	1,185,400	1,236,800	51,400	4.3%
	Total	\$1,169,400	\$1,059,480	\$1,185,400	\$1,236,800	\$51,400	4.3%
FTEs:	GSD General Fund	8.50	8.50	8.50	8.50	0.00	0.0%
	Total	8.50	8.50	8.50	8.50	0.00	0.0%

Integrity Hotline and Innovation Suggestion Box Program

The purpose of the Integrity Hotline and Innovation Suggestion Box Program is to provide anonymous communication reporting products to employees, vendors and citizens so instances of fraud, waste and abuse are deterred. Additionally, suggestions for improvement are referred to policymakers, and departments and agencies.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	244,400	146,320	248,400	248,400	0	0.0%
	Total	\$244,400	\$146,320	\$248,400	\$248,400	\$0	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Office of Emergency Management

Office of Emergency Management Line of Business

The purpose of the Office of Emergency Management Line of Business is to oversee the establishment of and monitor the progress of multi-year training and exercise plans as well as educational and training materials related to the Emergency Management program which addresses disaster mitigation and preparedness.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-6,300	-7,900	-1,600	25.4%
	Total	\$0	\$0	-\$6,300	-\$7,900	-\$1,600	25.4%

Office of Emergency Management

The purpose of the Office of Emergency Management is to oversee the establishment of and monitor the progress of multi-year training and exercise plans as well as educational and training materials related to the Emergency Management program which addresses disaster mitigation and preparedness.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	792,800	753,452	784,100	929,400	145,300	18.5%
Budget:	Special Purpose Fund	1,487,654	987,823	1,954,851	700,400	-1,254,451	-64.2%
	Total	\$2,280,454	\$1,741,275	\$2,738,951	\$1,629,800	-\$1,109,151	-40.5%
FTEs:	GSD General Fund	13.00	13.00	12.96	12.96	0.00	0.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	13.00	13.00	12.96	12.96	0.00	0.0%

Office of Family Safety

Office of Family Safety

The mission of Metropolitan Government of Nashville-Davidson County's Office of Family Safety is to improve victim safety and offender accountability through the coordination of services provided to domestic violence and sexual assault victims by Metropolitan Government, its Family Justice Centers and nonprofit partners.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-44,300	-46,300	-2,000	4.5%
	Total	\$0	\$0	-\$44,300	-\$46,300	-\$2,000	4.5%

Office of Family Safety

The mission of Metropolitan Government of Nashville-Davidson County's Office of Family Safety is to improve victim safety and offender accountability through the coordination of services provided to domestic violence and sexual assault victims by Metropolitan Government, its Family Justice Centers and nonprofit partners.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	1,294,400	1,114,242	1,803,800	2,405,300	601,500	33.3%
Budget:	Special Purpose Fund	1,428,400	880,956	1,766,790	903,500	-863,290	-48.9%
	Total	\$2,722,800	\$1,995,198	\$3,570,590	\$3,308,800	-\$261,790	-7.3%
FTEs:	Special Purpose Fund	16.00	16.00	18.00	18.00	0.00	0.0%
FTEs:	GSD General Fund	12.00	12.00	18.00	21.00	3.00	16.7%
	Total	28.00	28.00	36.00	39.00	3.00	8.3%

Community Oversight Board

Community Oversight Board

The mission of the Board is to provide in Metro a respectful and effective forum for community participation in the investigation and resolution of complaints of Metropolitan Nashville Police Department ("MNPD") misconduct; to examine and issue policy advisory recommendations regarding local law enforcement policies and practices; to encourage open and constructive communication and cooperation between local law enforcement and Metro's residents; and to protect civilians' rights and promote professionalism and best practices in the MNPD, enhancing community-police relations and creating a safer Nashville.

Community Oversight Board

The mission of the Board is to provide in Metro a respectful and effective forum for community participation in the investigation and resolution of complaints of Metropolitan Nashville Police Department ("MNPD") misconduct; to examine and issue policy advisory recommendations regarding local law enforcement policies and practices; to encourage open and constructive communication and cooperation between local law enforcement and Metro's residents; and to protect civilians' rights and promote professionalism and best practices in the MNPD, enhancing community-police relations and creating a safer Nashville.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	375,000	1,537,700	1,162,700	310.1%
	Total	\$0	\$0	\$375,000	\$1,537,700	\$1,162,700	310.1%
FTEs:	GSD General Fund	0.00	0.00	10.00	10.00	0.00	0.0%
	Total	0.00	0.00	10.00	10.00	0.00	0.0%

Farmer's Market

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Enterprise Fund	0	291,330	0	3,000	3,000	100.0%
	Total	\$0	\$291,330	\$0	\$3,000	\$3,000	100.0%

Facility Management Line of Business

The purpose of the Facility Management Line of Business is to provide facility and safety products and services for our customers so they can shop in a clean and safe environment.

Facility Management Program

The purpose of the Facility Management Program is to provide facility and safety products and services for our customers so they can shop in a clean and safe environment.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Enterprise Fund	1,704,700	1,794,446	1,704,700	1,782,900	78,200	4.6%
	Total	\$1,704,700	\$1,794,446	\$1,704,700	\$1,782,900	\$78,200	4.6%
FTEs:	Enterprise Fund	6.48	6.48	6.48	6.48	0.00	0.0%
	Total	6.48	6.48	6.48	6.48	0.00	0.0%

Marketing Service Line of Business

The purpose of the Marketing Service Line of Business is to provide marketing guidance and support to Farmers' Market vendors so they can develop their business and increase foot traffic to the market and its merchants.

Marketing Service Program

The purpose of the Marketing Service Program is to provide marketing guidance and support to Farmers' Market vendors to promote their business and increase foot traffic to the market and its merchants.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Enterprise Fund	248,000	109,212	248,000	266,400	18,400	7.4%
	Total	\$248,000	\$109,212	\$248,000	\$266,400	\$18,400	7.4%
FTEs:	Enterprise Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Municipal Auditorium

Operations Line of Business

The purpose of the Operations Line of Business is to provide marketing, customer service, event management and administration products to event organizers and attendees so they can experience a successful event.

Administration Program

The purpose of the Administration Program is to provide marketing, customer service, event management and administration products to the internal and external customers of the Municipal Auditorium so that all attendees and event organizers can have a positive event experience.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Enterprise Fund	1,873,200	2,177,046	1,986,000	1,960,100	-25,900	-1.3%
	Total	\$1,873,200	\$2,177,046	\$1,986,000	\$1,960,100	-\$25,900	-1.3%
FTEs:	Enterprise Fund	9.00	9.00	9.00	9.00	0.00	0.0%
	Total	9.00	9.00	9.00	9.00	0.00	0.0%

Board of Fair Commissioners

Corporate Sales Line of Business

The purpose of the Corporate Sales Line of business is to provide facilities/equipment rental and marketing products to prospective event organizers so that they can book an event at the Nashville Expo Center. In addition, the purpose of the Corporate Sales line of business is to provide space/equipment and marketing products to prospective vendors so they can book booth space at the monthly Flea Market.

Corporate Sales Program

The purpose of the Corporate Sales line of business is to provide facilities/equipment rental for events at the Nashville Expo Center. Produce a monthly Flea Market.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Enterprise Fund	3,453,400	3,955,208	3,290,300	3,297,400	7,100	0.2%
	Total	\$3,453,400	\$3,955,208	\$3,290,300	\$3,297,400	\$7,100	0.2%
FTEs:	Enterprise Fund	28.53	28.53	27.05	27.05	0.00	0.0%
	Total	28.53	28.53	27.05	27.05	0.00	0.0%

Sports Authority

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Enterprise Fund	0	0	-22,300	-18,800	3,500	-15.7%
	Total	\$0	\$0	-\$22,300	-\$18,800	\$3,500	-15.7%

Facilities Management Line of Business

The purpose of the Facilities Management Line of Business is to provide management, oversight, contractual and informational products to strategic partners and organizations so they can use the venues to generate revenue for economic development activities for our region.

Facilities Management Program

The purpose of the Facilities Management Program is to provide operational support products to this Metro department so it can constantly function in a clean and operational work environment.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Enterprise Fund	859,100	809,712	865,500	876,900	11,400	1.3%
Budget:	GSD General Fund	859,100	859,100	843,200	846,700	3,500	0.4%
Budget:	Special Purpose Fund	12,400	35,154	0	0	0	0.0%
	Total	\$1,730,600	\$1,703,966	\$1,708,700	\$1,723,600	\$14,900	0.9%
FTEs:	Enterprise Fund	3.00	3.00	3.00	4.00	1.00	33.3%
	Total	3.00	3.00	3.00	4.00	1.00	33.3%

Water and Sewer

Administration Line of Business

The purpose of the Administration Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this department so it can deliver results for customers.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	8,956,900	8,815,269	9,817,600	9,958,600	141,000	1.4%
	Total	\$8,956,900	\$8,815,269	\$9,817,600	\$9,958,600	\$141,000	1.4%
FTEs:	Operations Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Finance Program

The purpose of the Finance Program is to provide financial management to this Metro Department so it can effectively manage its financial resources.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	3,045,800	2,615,816	2,987,600	3,088,500	100,900	3.4%
	Total	\$3,045,800	\$2,615,816	\$2,987,600	\$3,088,500	\$100,900	3.4%
FTEs:	Operations Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Human Resources Program

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive adequate training, equitable benefits, accurate compensation, safety enhancement and appropriate safety training products that are designed to prevent accidents and injuries more effectively and respond to accidents and injuries that occur.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	631,000	499,712	592,300	798,100	205,800	34.7%
	Total	\$631,000	\$499,712	\$592,300	\$798,100	\$205,800	34.7%
FTEs:	Operations Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

IT Applications Support Program

The purpose of the IT Applications Support Program is to provide business recommendations, applications, and project reporting products to MWS Divisions so they can use technologies and technology applications to improve their business processes.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	4,521,300	3,576,329	4,585,900	4,873,700	287,800	6.3%
	Total	\$4,521,300	\$3,576,329	\$4,585,900	\$4,873,700	\$287,800	6.3%
FTEs:	Operations Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	na	0	20,444	0	0	0	0.0%
Budget:	Operations Fund	-127,933,900	-128,171,431	-129,571,200	-130,395,200	-824,000	0.6%
Budget:	Stormwater Fund	243,700	107,495	422,300	421,100	-1,200	-0.3%
	Total	-\$127,690,200	-\$128,043,492	-\$129,148,900	-\$129,974,100	-\$825,200	0.6%

Operations Administration Program

The purpose of the Operations Administration Program is to provide management information products to Metro Water Services employees so they can produce quality water and wastewater products.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	1,956,400	1,360,260	2,122,100	2,130,200	8,100	0.4%
	Total	\$1,956,400	\$1,360,260	\$2,122,100	\$2,130,200	\$8,100	0.4%
FTEs:	Operations Fund	18.50	18.50	18.50	18.50	0.00	0.0%
	Total	18.50	18.50	18.50	18.50	0.00	0.0%

Procurement Program

The purpose of the Procurement Program is to provide purchasing transaction support products to this Metro department so it can obtain needed goods and services in a timely and efficient manner.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	377,500	870,041	375,500	415,900	40,400	10.8%
	Total	\$377,500	\$870,041	\$375,500	\$415,900	\$40,400	10.8%
FTEs:	Operations Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Customer Service Line of Business

The purpose of the Customer Service Line of Business is to provide billing and collections, meter reading, lobby and cash operations, field activities, phone services, and permits/customer connection products to rate payers so they can conduct business with the utility.

Billing and Collections Program

The purpose of the Billing and Collections Program is to provide billing and collections products to the utility so it can receive proper and timely payments for delivered products, reduce bad debt, and continue efficient operations for ratepayers.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	1,861,700	1,918,692	1,958,100	1,859,100	-99,000	-5.1%
	Total	\$1,861,700	\$1,918,692	\$1,958,100	\$1,859,100	-\$99,000	-5.1%
FTEs:	Operations Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Field Activities Program

The purpose of the Field Activities Program is to provide meter information and maintenance products to the utility so it can issue accurate bills in a timely manner, respond to customer requests and provide uninterrupted water service.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	4,012,000	3,354,201	4,116,300	4,110,500	-5,800	-0.1%
	Total	\$4,012,000	\$3,354,201	\$4,116,300	\$4,110,500	-\$5,800	-0.1%
FTEs:	Operations Fund	17.50	17.50	17.50	17.50	0.00	0.0%
	Total	17.50	17.50	17.50	17.50	0.00	0.0%

Lobby and Cash Program

The purpose of the Lobby and Cash Program is to provide customer assistance products to water and wastewater users so they can receive services and make payments using convenient customer assistance venues.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	468,500	329,629	381,900	365,900	-16,000	-4.2%
	Total	\$468,500	\$329,629	\$381,900	\$365,900	-\$16,000	-4.2%
FTEs:	Operations Fund	36.00	36.00	36.00	36.00	0.00	0.0%
	Total	36.00	36.00	36.00	36.00	0.00	0.0%

Meter Reading Program

The purpose of the Meter Reading Program is to provide meter readings to the Billing and Collections Program so they can provide utility customers with accurate and timely bills.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	532,900	465,052	537,500	856,800	319,300	59.4%
	Total	\$532,900	\$465,052	\$537,500	\$856,800	\$319,300	59.4%
FTEs:	Operations Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

Phone Center Program

The purpose of the Phone Center Program is to provide customer assistance products to water and wastewater users so they can receive services and make payments using convenient telephone customer service methods.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	1,988,600	1,628,340	2,102,300	1,897,100	-205,200	-9.8%
	Total	\$1,988,600	\$1,628,340	\$2,102,300	\$1,897,100	-\$205,200	-9.8%
FTEs:	Operations Fund	40.00	40.00	40.00	40.00	0.00	0.0%
	Total	40.00	40.00	40.00	40.00	0.00	0.0%

Distribution and Collection Line of Business

The purpose of the Distribution and Collection Line of Business is to provide planning, and sewer and water maintenance products to the utility in order to deliver water and collect and transport wastewater.

Planning Program

The purpose of the Distribution and Collection Planning Program is to provide field investigation and maintenance scheduling products to MWS, other utility personnel and contractors so they can provide scheduled maintenance and timely repairs to the distribution and collection systems.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	17,534,900	17,141,984	16,906,800	16,240,100	-666,700	-3.9%
	Total	\$17,534,900	\$17,141,984	\$16,906,800	\$16,240,100	-\$666,700	-3.9%
FTEs:	Operations Fund	10.50	10.50	10.50	10.50	0.00	0.0%
	Total	10.50	10.50	10.50	10.50	0.00	0.0%

Sewer Maintenance Program

The purpose of the Sewer Maintenance Program is to provide sewer system repair and maintenance products to MWS (Metro Water Services) so it can provide maintenance at a competitive cost.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	2,892,300	2,541,433	2,893,500	3,372,000	478,500	16.5%
	Total	\$2,892,300	\$2,541,433	\$2,893,500	\$3,372,000	\$478,500	16.5%
FTEs:	Operations Fund	52.00	52.00	52.00	52.00	0.00	0.0%
	Total	52.00	52.00	52.00	52.00	0.00	0.0%

Water Maintenance Program

The purpose of the Water Maintenance Program is to provide water system repair and maintenance products to MWS so it can minimize emergency repairs.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	8,283,900	7,918,455	8,229,300	8,116,500	-112,800	-1.4%
	Total	\$8,283,900	\$7,918,455	\$8,229,300	\$8,116,500	-\$112,800	-1.4%
FTEs:	Operations Fund	105.50	105.50	105.50	105.50	0.00	0.0%
	Total	105.50	105.50	105.50	105.50	0.00	0.0%

Engineering Line of Business

The purpose of the Engineering Line of Business is to provide new development review and approval, master planning, design, contract and construction administration, and customer advocacy products to customers requesting connection to our systems and to MWS so that they can connect to our systems and/or receive timely and accurate technical support.

Contract Administration Program

The purpose of the Contract Administration Program is to provide contract administration, property rights, acquisitions, customer advocacy, and technical/legislative support products to citizens, elected officials, government agencies and the development community so they can have cost-effective, environmentally safe and reliable water and wastewater systems.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	1,677,600	1,406,982	1,912,800	1,676,500	-236,300	-12.4%
	Total	\$1,677,600	\$1,406,982	\$1,912,800	\$1,676,500	-\$236,300	-12.4%
FTEs:	Operations Fund	36.00	36.00	36.00	36.00	0.00	0.0%
	Total	36.00	36.00	36.00	36.00	0.00	0.0%

Design and Development Review Program

The purpose of the Design and Development Review Program is to provide engineering design and technical guidance products to MWS' Engineering Inspections Program and developers so they can build projects within established timelines and according to specified plans.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	942,500	781,759	861,700	1,362,300	500,600	58.1%
	Total	\$942,500	\$781,759	\$861,700	\$1,362,300	\$500,600	58.1%
FTEs:	Operations Fund	18.00	18.00	18.00	18.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

Inspection Program

The purpose of the Inspection Program is to provide construction management products to MWS infrastructure and maintenance so they can have properly functioning new collection and distribution facilities delivered within the time and contract budget.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	0	218	0	0	0	0.0%
	Total	\$0	\$218	\$0	\$0	\$0	0.0%

System Improvements and Planning Program

The purpose of the System Improvements and Planning Program is to provide system improvements, analysis, and mapping products to other MWS divisions and to current and future utility customers so they can have safe and reliable quantity of water and safe and reliable capacity of wastewater services.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	0	-246	0	0	0	0.0%
	Total	\$0	-\$246	\$0	\$0	\$0	0.0%

Stormwater Line of Business

The purpose of the Stormwater Line of Business is to provide development review and permitting, master planning, routine and remedial maintenance, and improved watershed water quality products to residents of Davidson County (excluding incorporated cities inside Metro) so that they can have a reduced potential for property damage, safe roadways and improved stream water quality.

Development Review and Permitting Program

The purpose of the Development Review and Permitting Program is to provide information, technical guidance/feedback, and regulatory oversight products to the development community so they can obtain approvals and permits in a timely manner to pursue development according to Metro Stormwater guidelines.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Stormwater Fund	1,408,800	1,395,170	1,773,700	1,773,700	0	0.0%
	Total	\$1,408,800	\$1,395,170	\$1,773,700	\$1,773,700	\$0	0.0%
FTEs:	Stormwater Fund	18.00	18.00	21.00	21.00	0.00	0.0%
	Total	18.00	18.00	21.00	21.00	0.00	0.0%

Master Planning Program

The purpose of the Master Planning Program is to provide non-structural and structural flood mitigation products to the community so they can enjoy safe roadways and reduced property damage through improved capacity of the major stormwater system.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Stormwater Fund	35,900	24,271	280,300	280,300	0	0.0%
	Total	\$35,900	\$24,271	\$280,300	\$280,300	\$0	0.0%
FTEs:	Stormwater Fund	3.00	3.00	4.00	4.00	0.00	0.0%
	Total	3.00	3.00	4.00	4.00	0.00	0.0%

Remedial Maintenance Program

The purpose of the Remedial Maintenance Program is to provide system repair and additional products to the community so they can enjoy safe roadways and reliable performance of the stormwater system.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Enterprise Fund	0	6,165,150	34,275,000	34,652,000	377,000	1.1%
Budget:	Stormwater Fund	-12,908,800	7,784,953	-12,388,400	-12,387,200	1,200	0.0%
	Total	-\$12,908,800	\$13,950,103	\$21,886,600	\$22,264,800	\$378,200	1.7%
FTEs:	Stormwater Fund	14.00	14.00	14.00	14.00	0.00	0.0%
	Total	14.00	14.00	14.00	14.00	0.00	0.0%

Routine Maintenance Program

The purpose of the Routine Maintenance Program is to provide existing stormwater system cleaning and repair products to the community so they can enjoy safe roadways and reduced property damage through proactive mitigation of stormwater system impairments.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Stormwater Fund	9,223,800	6,148,534	7,185,300	7,185,300	0	0.0%
	Total	\$9,223,800	\$6,148,534	\$7,185,300	\$7,185,300	\$0	0.0%
FTEs:	Stormwater Fund	44.00	44.00	57.00	57.00	0.00	0.0%
	Total	44.00	44.00	57.00	57.00	0.00	0.0%

Water Quality Program

The purpose of the Water Quality Program is to provide compliance with the Phase I Metro NPDES (National Pollution Discharge Elimination System) and MS4 (Municipal Separated Storm Sewer System) permit to the Tennessee Department of Environment and Conservation (TDEC) so they can be assured that Metro is in compliance with the NPDES (National Pollution Discharge Elimination System) permit.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Stormwater Fund	1,996,600	1,862,312	2,726,800	2,726,800	0	0.0%
	Total	\$1,996,600	\$1,862,312	\$2,726,800	\$2,726,800	\$0	0.0%
FTEs:	Stormwater Fund	15.00	15.00	18.00	18.00	0.00	0.0%
	Total	15.00	15.00	18.00	18.00	0.00	0.0%

Wastewater Operations Line of Business

The purpose of the Wastewater Operations Line of Business is to provide treatment, maintenance, security and laboratory services to MWS and its customers so that they can have safe water resources.

Collection Facilities Operations and Maintenance Program

The purpose of the Collection Facilities Operations and Maintenance Program is to provide operations and technical maintenance products to MWS Operations, Engineering and System Services Divisions so they can provide wastewater collection and treatment services for MWS customers.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	8,626,800	9,468,257	8,996,300	9,330,500	334,200	3.7%
	Total	\$8,626,800	\$9,468,257	\$8,996,300	\$9,330,500	\$334,200	3.7%
FTEs:	Operations Fund	37.50	37.50	37.50	37.50	0.00	0.0%
	Total	37.50	37.50	37.50	37.50	0.00	0.0%

Laboratory Compliance Program

The purpose of the Laboratory Compliance Program is to provide water quality and compliance reports, analytical data and support products to MWS (Metro Water Services) so they can have timely and accurate data that enables them to operate efficiently and in compliance with regulations.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	2,455,100	2,304,917	2,530,000	2,418,500	-111,500	-4.4%
	Total	\$2,455,100	\$2,304,917	\$2,530,000	\$2,418,500	-\$111,500	-4.4%
FTEs:	Operations Fund	38.50	38.50	40.50	40.50	0.00	0.0%
	Total	38.50	38.50	40.50	40.50	0.00	0.0%

Plant Maintenance Program

The purpose of the Plant Maintenance Program is to provide preventive and corrective maintenance products to MWS Operations so they can have plants that operate at optimum required capacity.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	7,140,800	6,088,795	7,111,000	7,083,500	-27,500	-0.4%
	Total	\$7,140,800	\$6,088,795	\$7,111,000	\$7,083,500	-\$27,500	-0.4%
FTEs:	Operations Fund	99.00	99.00	99.00	99.00	0.00	0.0%
	Total	99.00	99.00	99.00	99.00	0.00	0.0%

Security Program

The purpose of the Security Program is to provide security and protection products to MWS so they can continue operations to provide safe drinking water and wastewater treatment free of security breaches.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	1,150,500	1,043,848	0	0	0	0.0%
	Total	\$1,150,500	\$1,043,848	\$0	\$0	\$0	0.0%
FTEs:	Operations Fund	2.00	2.00	0.00	0.00	0.00	0.0%
	Total	2.00	2.00	0.00	0.00	0.00	0.0%

Wastewater Treatment Plant Operation Program

The purpose of the Wastewater Treatment Plant Operation Program is to provide wastewater treatment products for the community so they can be assured of fishable and swimmable water resources.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	23,081,800	23,143,417	24,774,400	24,512,500	-261,900	-1.1%
	Total	\$23,081,800	\$23,143,417	\$24,774,400	\$24,512,500	-\$261,900	-1.1%
FTEs:	Operations Fund	49.00	49.00	49.00	49.00	0.00	0.0%
	Total	49.00	49.00	49.00	49.00	0.00	0.0%

Water Operations Line of Business

The purpose of the Water Operations Line of Business is to provide treatment, maintenance, security and laboratory services to MWS and its customers so that they can have a safe drinking water supply of reliable quantity with sufficient water pressure.

Distribution Facilities Operations and Maintenance Program

The purpose of the Distribution Facilities Operations and Maintenance Program is to provide operations, technical maintenance services and monitoring of the distribution system to MWS Operations, Engineering and System Services Divisions so they can provide safe drinking water of reliable quantity for Metro Water Services' customers.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	5,048,800	4,857,820	4,917,600	4,845,900	-71,700	-1.5%
	Total	\$5,048,800	\$4,857,820	\$4,917,600	\$4,845,900	-\$71,700	-1.5%
FTEs:	Operations Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Laboratory Compliance Program

The purpose of the Laboratory Compliance Program is to provide water quality and compliance reports, analytical data and support products to MWS (Metro Water Services) so they can have timely and accurate data that enables them to operate efficiently and in compliance with regulations.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	852,000	865,623	860,400	989,800	129,400	15.0%
	Total	\$852,000	\$865,623	\$860,400	\$989,800	\$129,400	15.0%
FTEs:	Operations Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Plant Maintenance Program

The purpose of the Plant Maintenance Program is to provide preventive and corrective maintenance products to MWS Operations so they can have plants that operate at optimum required capacity.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	2,852,900	2,352,280	2,874,800	2,831,800	-43,000	-1.5%
	Total	\$2,852,900	\$2,352,280	\$2,874,800	\$2,831,800	-\$43,000	-1.5%
FTEs:	Operations Fund	42.00	42.00	42.00	42.00	0.00	0.0%
	Total	42.00	42.00	42.00	42.00	0.00	0.0%

Security Program

The purpose of the Security Program is to provide protection of critical assets and employees for MWS (Metro Water Services) in order to continue to provide safe drinking water and wastewater treatment.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	939,400	665,915	0	0	0	0.0%
	Total	\$939,400	\$665,915	\$0	\$0	\$0	0.0%

Water Treatment Plant Operation Program

The purpose of the Water Treatment Plant Operation Program is to provide a safe supply of drinking water for community use and fire protection to all MWS customers so they can have potable and aesthetically pleasing water of reliable quantity and pressure.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Operations Fund	16,102,000	15,796,909	17,125,500	17,260,900	135,400	0.8%
	Total	\$16,102,000	\$15,796,909	\$17,125,500	\$17,260,900	\$135,400	0.8%
FTEs:	Operations Fund	33.00	33.00	33.00	33.00	0.00	0.0%
	Total	33.00	33.00	33.00	33.00	0.00	0.0%

DES-District Energy System

Steam Generation and Chilled Water Generation Distribution Program

The purpose of the Steam Generation and Chilled Water Distribution Program is to provide power for heating and cooling to the facilities of their customers in order to support their business functions.

Steam Generation and Chilled Water Generation Distribution Program

The purpose of the Steam Generation and Chilled Water Distribution Program is to provide power for heating and cooling to the facilities of their customers in order to support their business functions.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Enterprise Fund	21,288,100	22,014,048	20,792,400	20,389,000	-403,400	-1.9%
	Total	\$21,288,100	\$22,014,048	\$20,792,400	\$20,389,000	-\$403,400	-1.9%

Community Education Commission

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-12,100	-12,800	-700	5.8%
	Total	\$0	\$0	-\$12,100	-\$12,800	-\$700	5.8%

Community Education and Development Line of Business

The purpose of the Community Education and Development Line of Business is to provide educational and social opportunities to adult learners and the community so they can increase their knowledge in their fields of interest.

Community Education and Development Program

The purpose of the Community Education and Development Program is to provide educational and social opportunities to adult learners and the community so they can increase their knowledge in their fields of interest.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	495,200	467,908	499,600	534,400	34,800	7.0%
Budget:	Special Purpose Fund	325,000	11,064	318,000	288,000	-30,000	-9.4%
	Total	\$820,200	\$478,972	\$817,600	\$822,400	\$4,800	0.6%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Metro Action Commission

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Administration and Leasehold Program

The purpose of the Administration and Leasehold program is to provide administrative products for management, general administration, operations, and facilities so they can account for general cost and successfully manage the agency as a whole.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	5,975,800	1,412,306	6,116,100	6,452,500	336,400	5.5%
	Total	\$5,975,800	\$1,412,306	\$6,116,100	\$6,452,500	\$336,400	5.5%
FTEs:	Special Purpose Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	0	0	40,500	0	-40,500	-100.0%
	Total	\$0	\$0	\$40,500	\$0	-\$40,500	-100.0%

Child and Family Development Line of Business

The purpose of the Child and Family Development Line of Business is to provide school readiness, health and social services products to eligible children ages birth to 5 so they can demonstrate proficiency in educational and social skill outcomes at the end of the year.

Child Health and Wellness Program

The purpose of the Child Health and Wellness Program is to provide disability services, health and mental health products to children enrolled in Head Start/Early Head Start so they can experience a reduction in learning barriers and health problems to enable them to fully participate in school.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	1,559,100	1,548,725	1,800,600	1,891,000	90,400	5.0%
	Total	\$1,559,100	\$1,548,725	\$1,800,600	\$1,891,000	\$90,400	5.0%
FTEs:	Special Purpose Fund	14.25	14.25	14.25	14.25	0.00	0.0%
	Total	14.25	14.25	14.25	14.25	0.00	0.0%

Educational Child Development Program

The purpose of the Educational Child Development Program is to provide readiness and life skills products to eligible children ages three to five years so they can demonstrate proficiency in educational and social skill outcomes at the end of one year.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	14,461,400	14,715,278	14,607,300	16,077,900	1,470,600	10.1%
	Total	\$14,461,400	\$14,715,278	\$14,607,300	\$16,077,900	\$1,470,600	10.1%
FTEs:	Special Purpose Fund	284.75	284.75	275.87	275.87	0.00	0.0%
	Total	284.75	284.75	275.87	275.87	0.00	0.0%

Families and Communities as Partners Program

The purpose of the Families and Communities as Partners Program is to provide training, educational, and resource products to eligible families and caregivers so they can better provide for children.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	4,500	4,539	4,500	4,500	0	0.0%
	Total	\$4,500	\$4,539	\$4,500	\$4,500	\$0	0.0%
FTEs:	Special Purpose Fund	16.51	16.51	16.51	16.51	0.00	0.0%
	Total	16.51	16.51	16.51	16.51	0.00	0.0%

Nutrition Services Program

The purpose of the Nutrition Services Program is to provide individualized assessment, meal planning, educational and wellness products to children enrolled in HeadStart/Early Head Start and their families so they can make food choices that benefit them and facilitate a healthy lifestyle.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	1,850,600	1,573,589	1,994,100	1,896,200	-97,900	-4.9%
	Total	\$1,850,600	\$1,573,589	\$1,994,100	\$1,896,200	-\$97,900	-4.9%
FTEs:	Special Purpose Fund	16.01	16.01	14.99	14.99	0.00	0.0%
	Total	16.01	16.01	14.99	14.99	0.00	0.0%

Community Empowerment Line of Business

The purpose of the Community Empowerment Line of Business is to provide poverty information, response and coordination products to individuals with low incomes and groups so they can seek solutions to improve the conditions of their community and neighborhood.

Community Advocacy Program

The purpose of the Community Advocacy Program is to mobilize individuals with low incomes to engage in activities that support and promote their own wellbeing and that of their community.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	65,100	49,642	75,100	75,100	0	0.0%
	Total	\$65,100	\$49,642	\$75,100	\$75,100	\$0	0.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Community Partnership and Linkages Line of Business

The purpose of the Community Partnership and Linkages Line of Business is to provide service coordination and expanded resource products to residents with low incomes to assist them in achieving family and individual goals.

Service Coordination Program

The purpose of the Service Coordination Program is to provide comprehensive case management products to customers so they can achieve family and individual goals.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	7,000	8,980	1,500	1,500	0	0.0%
	Total	\$7,000	\$8,980	\$1,500	\$1,500	\$0	0.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Self-Sufficiency Line of Business

The purpose of the Self-Sufficiency Line of Business is to provide financial assistance, adult education and training, and health products to income eligible residents of Davidson County so they can maintain independent living and improve self-sufficiency.

Low-Income Home Energy and Emergency Assistance Program

The purpose of the Low-Income Home Energy and Emergency Assistance Program is to provide household counseling and financial assistance products to income eligible households of Davidson County so they can maintain independent living and improve self-sufficiency.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	7,301,600	5,176,294	7,201,700	8,438,700	1,237,000	17.2%
	Total	\$7,301,600	\$5,176,294	\$7,201,700	\$8,438,700	\$1,237,000	17.2%
FTEs:	Special Purpose Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

NCAC

Employment Resources Career Center Line of Business

The purpose of the Employment Resources Career Center Line of Business is to provide information, skill enhancement and employment connection products to Middle Tennessee Job Seekers and Employers so they can achieve their employment goals.

Job Seeker Program

The Purpose of the Job Seeker Program is to provide skill enhancement and employment products to Middle Tennessee Job Seekers so they can acquire and retain employment.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	Special Purpose Fund	7,245,700	3,403,370	2,010,900	0	-2,010,900	-100.0%
	Total	\$7,245,700	\$3,403,370	\$2,010,900	\$0	-\$2,010,900	-100.0%
FTEs:	Special Purpose Fund	19.00	19.00	19.00	19.00	0.00	0.0%
	Total	19.00	19.00	19.00	19.00	0.00	0.0%

Emergency Communications

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide educational, organizational and informational products to MNECC staff, other Metro Departments and Emergency Communications District Board Members so that the MNECC can fulfill its mission.

Leadership and Accreditation Program

The purpose of the Leadership and Accreditation Program is to provide key results and accreditation products as well as education and community involvement products to the public so their needs are met using the highest industry standards.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	834,200	846,850	848,400	1,026,800	178,400	21.0%
	Total	\$834,200	\$846,850	\$848,400	\$1,026,800	\$178,400	21.0%
FTEs:	GSD General Fund	2.30	2.30	2.30	2.30	0.00	0.0%
	Total	2.30	2.30	2.30	2.30	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	0	0	-139,100	-174,000	-34,900	25.1%
	Total	\$0	\$0	-\$139,100	-\$174,000	-\$34,900	25.1%

Communications Operational Support Line of Business

The purpose of the Communications Operational Support Line of Business is to provide systems management, results management, Human Resources, Finance, Payroll, and emergency communications training and information products to our emergency communications professionals and our 1st responder partners so they can deliver quick, appropriate emergency and non-emergency assistance to the public.

911 Communications Systems and Equipment Management Program

The purpose of the 911 Communications Systems and Equipment Management Program is to provide troubleshooting, maintenance and administration products to internal and external first responders so they can save lives, protect property, and reduce risk without technology-related delays.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	855,900	823,430	862,600	882,000	19,400	2.2%
	Total	\$855,900	\$823,430	\$862,600	\$882,000	\$19,400	2.2%
FTEs:	GSD General Fund	8.15	8.15	8.15	8.15	0.00	0.0%
	Total	8.15	8.15	8.15	8.15	0.00	0.0%

HR, Payroll & Financial Services Program

The purpose of the HR, Payroll, & Financial Program is to provide human resources, payroll and financial management products to the department and to serve as the liaison between MNECC and Metro Central Agencies so MNECC can receive coordination of internal services.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	338,300	337,936	341,200	361,700	20,500	6.0%
	Total	\$338,300	\$337,936	\$341,200	\$361,700	\$20,500	6.0%
FTEs:	GSD General Fund	3.65	3.65	3.65	3.65	0.00	0.0%
	Total	3.65	3.65	3.65	3.65	0.00	0.0%

Quality Assurance Program

The purpose of the Quality Assurance Program is to provide quality assurance and organizational performance measurement products to the department, Metro stakeholders, and the public so they can receive the best possible response to their Public Safety Communications needs.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	437,300	397,606	441,000	460,700	19,700	4.5%
	Total	\$437,300	\$397,606	\$441,000	\$460,700	\$19,700	4.5%
FTEs:	GSD General Fund	4.70	4.70	4.80	4.80	0.00	0.0%
	Total	4.70	4.70	4.80	4.80	0.00	0.0%

Training Academy Program

The purpose of the Training Academy Program is to provide public safety communications certification, professional development, and other emergency communications training products to the department, our 1st responder partners, and other emergency communications professionals so they can deliver quick, appropriate emergency and non-emergency assistance to the public.

Budget	Staffing Summary	2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	421,100	402,302	391,400	400,600	9,200	2.4%
	Total	\$421,100	\$402,302	\$391,400	\$400,600	\$9,200	2.4%
FTEs:	GSD General Fund	2.80	2.80	2.80	3.80	1.00	35.7%
	Total	2.80	2.80	2.80	3.80	1.00	35.7%

Information and Non-Emergency Services Line of Business

The purpose of the Information and Non-Emergency Services Line of Business is to provide general information and education products and non-emergency response and dispatch products to the public, news reporters, Metro departments, and other outside agencies so they can more conveniently get answers to their questions and/or obtain the services they need.

Non-Emergency Responses Program

The purpose of the Non-Emergency Services Program is to provide directory assistance, media inquiries and other general information service products to the public, news reporters, Metro departments, and other outside agencies so they can more conveniently get answers to their questions and/or obtain a non-emergency service response.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	6,218,900	5,928,013	6,290,400	6,506,300	215,900	3.4%
	Total	\$6,218,900	\$5,928,013	\$6,290,400	\$6,506,300	\$215,900	3.4%
FTEs:	GSD General Fund	83.70	83.70	84.15	84.15	0.00	0.0%
	Total	83.70	83.70	84.15	84.15	0.00	0.0%

Life Safety Line of Business

The purpose of the Life Safety Line of Business is to provide emergency instructions, critical dispatch and logistic support products to individuals in need of emergency assistance and our First Responder partners so that lives can be saved, property protected, and risk reduced for everyone involved.

Operations Public Life Safety Program

The purpose of the Operations Public Life Safety Program is to provide emergency assistance products to individuals in need of emergency assistance and to provide critical dispatch products to Police, Fire, EMS, and other first responders so they can respond quickly to save lives, protect property and reduce risk for everyone involved.

Budget Staffing Summary		2018 Budget	2018 Actuals	2019 Budget	2020 Budget	FY19-FY20 Difference	FY19-FY20 % Change
Budget:	GSD General Fund	6,204,000	5,909,095	6,275,900	6,491,700	215,800	3.4%
	Total	\$6,204,000	\$5,909,095	\$6,275,900	\$6,491,700	\$215,800	3.4%
FTEs:	GSD General Fund	84.70	84.70	84.15	84.15	0.00	0.0%
	Total	84.70	84.70	84.15	84.15	0.00	0.0%

Appendix 1: Financial Schedules

Appendix 1 presents financial information in different ways to facilitate comparison between departments and over time. It includes three schedules. Any schedule's footnote references are described below.

SCHEDULE 1 - SUMMARY OF REVENUES AND EXPENDITURES

This schedule summarizes the revenues and expenditures of each of the six budgetary (primary tax-supported) funds, from actual FY2016 data through the FY2020 budget. It also shows how revenues and expenditures contribute to fund balances in each fund.

SCHEDULE 2 - FY2020 DEPARTMENTAL BUDGET BY FUND TYPE

This schedule presents each department's combined FY2020 expenditure budgets by fund type. This table allows you to view all expenditures for a department regardless of the fund type in which those expenditures are budgeted.

Note, however, that even though this table combines the budgets of various funds that a department uses, the budget of one fund usually cannot be commingled with or substituted for the budget of another fund, even within the same department.

SCHEDULE 3 - HISTORICAL EXPENDITURES

This schedule shows trends in expenditures and full-time equivalent positions (FTEs) for each department and fund, from FY2018 through FY2020.

* Gross total dollar amounts include duplications due to interfund transfers.

** MNPS position counts presented here reflect amounts for all MNPS funds and are pending Board of Education approval

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

GENERAL FUND - GSD	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 ACTUAL	FY2019 BUDGET	FY2020 BUDGET
REVENUES:					
Property taxes	410,527,708	421,652,692	432,476,740	451,063,800	464,017,100
Local option sales tax	112,386,239	117,578,530	133,884,975	141,331,000	146,962,800
Other taxes, licenses and permits	133,243,365	138,430,192	139,025,207	146,969,700	163,758,100
Fines, forfeits & penalties	10,536,938	9,594,026	9,311,162	8,801,400	6,757,700
Revenues from use of money or property	623,983	626,901	971,572	0	0
Revenues from other governmental agencies	102,735,391	104,608,040	110,256,590	118,572,000	124,046,600
Commissions and fees	14,528,053	17,388,364	17,257,045	15,431,100	15,146,300
Charges for current services	35,145,956	38,985,111	40,807,084	40,484,900	42,196,700
Compensation for loss, sale or damage to property	6,879,924	2,655,387	903,657	11,364,200	530,600
Contributions and gifts	266,525	20,249	562,551	0	0
Miscellaneous	1,893,902	3,296,472	3,023,042	544,100	620,400
Transfers In	22,890,396	2,383,300	26,219,861	27,051,800	29,572,700
TOTAL REVENUES:	851,658,380	857,219,264	914,699,486	961,614,000	993,609,000
EXPENDITURES:					
General government	180,215,790	187,419,529	178,310,532	196,991,100	197,773,400
Fiscal administration	21,463,006	22,980,238	23,703,880	25,627,900	26,834,700
Administration of justice	57,966,439	62,050,207	65,009,542	67,416,300	70,606,400
Law Enforcement and care of prisoners	248,679,876	258,449,102	269,716,575	276,887,900	282,124,800
Fire prevention and control	49,372,689	53,424,591	56,959,068	58,632,000	59,240,400
Regulation and inspection	31,241,633	47,245,830	47,328,501	45,856,500	48,005,800
Public welfare	6,988,348	7,006,502	7,419,267	7,786,300	7,993,600
Public health and hospitals	79,684,849	90,965,888	91,858,210	92,838,500	91,131,100
Public library system	27,432,634	29,789,104	30,793,711	30,858,100	31,786,200
Public works, highway and streets	69,874,583	74,618,049	81,558,122	83,279,500	83,279,500
Recreation and Cultural	49,311,484	55,255,399	57,138,054	61,628,800	62,411,500
Employee benefits	0	0	0	0	0
Education	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Debt Service	0	0	0	0	0
Transfers Out	100,211,388	27,525,600	0	34,069,800	32,421,600
TOTAL EXPENDITURES:	922,442,719	916,730,039	909,795,462	981,872,700	993,609,000
Excess (deficiency) of revenues over expenditures	(70,784,339)	(59,510,775)	4,904,024	(20,258,700)	0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

DEBT SERVICE - GSD	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 ACTUAL	FY2019 BUDGET	FY2020 BUDGET
REVENUES:					
Property taxes	86,850,607	89,702,415	91,762,381	95,402,400	97,941,700
Local option sales tax	2,148,322	2,352,240	2,331,521	2,618,200	3,400,000
Other taxes, licenses and permits	0	0	0	0	0
Fines, forfeits & penalties	324,053	323,165	323,999	287,500	247,500
Revenues from use of money or property	116,549	33,341	0	0	0
Revenues from other governmental agencies	8,888,857	10,279,001	10,905,103	7,324,300	12,818,200
Commissions and fees	0	0	0	0	0
Charges for current services	0	0	0	0	0
Compensation for loss, sale or damage to property	0	0	0	15,000,000	41,500,000
Contributions and gifts	0	0	0	0	0
Miscellaneous	282,062,794	0	12	4,843,400	4,843,400
Transfers In	307,337,376	30,137,600	45,568,316	43,820,400	46,899,600
TOTAL REVENUES:	687,728,558	132,827,762	150,891,332	169,296,200	207,650,400
EXPENDITURES:					
General government	0	0	0	0	0
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law Enforcement and care of prisoners	0	0	0	0	0
Fire prevention and control	0	0	0	0	0
Regulation and inspection	0	0	0	0	0
Conservation of natural resources	0	0	0	0	0
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highway and streets	0	0	0	0	0
Recreation and Cultural	0	0	0	0	0
Employee benefits	0	0	0	0	0
Education	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Debt Service	411,179,960	137,631,762	154,666,095	169,296,200	207,650,400
Transfer Out	280,386,841	0	0	0	0
TOTAL EXPENDITURES:	691,566,801	137,631,762	154,666,095	169,296,200	207,650,400
Excess (deficiency) of revenues over expenditures	(3,838,243)	(4,804,000)	(3,774,763)	0	0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

GENERAL PURPOSE SCHOOL FUND	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 ACTUAL	FY2019 BUDGET	FY2020 BUDGET
REVENUES:					
Property taxes	293,315,951	303,170,443	310,191,334	322,381,100	331,064,700
Local option sales tax	214,139,486	216,851,995	224,215,780	233,058,200	261,130,500
Other taxes, licenses and permits	10,554,471	12,874,885	16,202,427	20,237,200	25,316,300
Fines, forfeits & penalties	483	500	450	1,200	1,200
Revenues from use of money or property	118,226	78,912	0	0	0
Revenues from other governmental agencies	270,064,976	282,305,033	294,370,930	289,264,000	290,009,900
Commissions and fees	0	0	0	0	0
Charges for current services	3,651,642	2,096,444	2,019,185	1,380,000	2,030,000
Compensation for loss, sale or damage to property	2,373,287	2,549,949	2,314,983	14,728,000	1,643,000
Contributions and gifts	546,737	794,925	232,225	600,000	300,000
Miscellaneous	151,256	109,552	104,113	150,000	180,000
Transfers In	2,407,975	2,500,000	2,283,318	3,800,000	2,800,000
TOTAL REVENUES:	797,324,490	823,332,638	851,934,745	885,599,700	914,475,600
EXPENDITURES:					
General government	0	0	0	0	0
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law Enforcement and care of prisoners	0	0	0	0	0
Fire prevention and control	0	0	0	0	0
Regulation and inspection	0	0	0	0	0
Conservation of natural resources	0	0	0	0	0
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highway and streets	0	0	0	0	0
Recreation and Cultural	0	0	0	0	0
Employee benefits	0	0	0	0	0
Education	795,342,887	833,811,337	880,281,629	885,599,700	914,475,600
Miscellaneous	0	0	0	0	0
Debt Service	0	0	0	0	0
Transfers Out	(84,450,082)	0	0	0	0
TOTAL EXPENDITURES:	710,892,805	833,811,337	880,281,629	885,599,700	914,475,600
Excess (deficiency) of revenues over expenditures	86,431,685	(10,478,699)	(28,346,884)	0	0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

SCHOOL DEBT SERVICE	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 ACTUAL	FY2019 BUDGET	FY2020 BUDGET
REVENUES:					
Property taxes	36,951,878	38,171,628	38,928,698	40,473,300	41,550,500
Local option sales tax	37,029,887	46,151,382	53,723,716	61,103,300	67,404,600
Other taxes, licenses and permits	0	0	0	0	0
Fines, forfeits & penalties	0	0	0	0	0
Revenues from use of money or property	626,708	155,270	440,719	97,000	0
Revenues from other governmental agencies	0	0	0	0	0
Commissions and fees	0	0	0	0	0
Charges for current services	0	0	0	0	0
Compensation for loss, sale or damage to property	0	0	0	0	0
Contributions and gifts	0	0	0	0	0
Miscellaneous	95,813,562	0	0	0	0
Transfers In	100,279,366	0	1,607,356	1,599,600	1,599,600
TOTAL REVENUES:	270,701,401	84,478,280	94,700,489	103,273,200	110,554,700
EXPENDITURES:					
General government	0	0	0	0	0
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law Enforcement and care of prisoners	0	0	0	0	0
Fire prevention and control	0	0	0	0	0
Regulation and inspection	0	0	0	0	0
Conservation of natural resources	0	0	0	0	0
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highway and streets	0	0	0	0	0
Recreation and Cultural	0	0	0	0	0
Employee benefits	0	0	0	0	0
Education	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Debt Service	176,192,388	86,472,928	96,786,884	103,823,200	110,554,700
Transfers Out	(95,432,894)	0	0	0	0
TOTAL EXPENDITURES:	176,192,388	86,472,928	96,786,884	103,823,200	110,554,700
Excess (deficiency) of revenues over Expenditures	94,509,013	(1,994,648)	(2,086,395)	(550,000)	0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

GENERAL FUND - USD	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 ACTUAL	FY2019 BUDGET	FY2020 BUDGET
REVENUES:					
Property taxes	97,890,268	102,678,073	106,866,729	109,098,200	114,381,700
Local option sales tax	0	0	0	0	0
Other taxes, licenses and permits	10,021,304	11,519,138	16,800,858	11,327,700	2,548,600
Fines, forfeits & penalties	0	0	0	0	0
Revenues from use of money or property	71,650	22,686	3,922	0	0
Revenues from other governmental agencies	1,209,800	2,094,400	1,893,600	1,863,200	402,600
Commissions and fees	0	0	0	0	0
Charges for current services	213,376	168,807	310,256	124,800	143,300
Compensation for loss, sale or damage to property	0	0	0	100,000	100,000
Contributions and gifts	0	2,000	0	0	0
Miscellaneous	0	0	0	0	0
Transfers In	0	0	0	0	0
TOTAL REVENUES:	109,406,398	116,485,104	125,875,365	122,513,900	117,576,200
EXPENDITURES:					
General government	22,067,563	24,546,338	21,473,609	25,111,800	23,653,500
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law Enforcement and care of prisoners	481,000	481,000	481,000	481,000	481,000
Fire prevention and control	67,575,975	70,959,769	74,880,557	70,471,900	70,777,200
Regulation and inspection	1,664,579	2,634,669	2,963,822	2,898,100	3,835,700
Conservation of natural resources	0	0	0	0	0
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highway and streets	21,832,449	24,061,209	23,948,094	24,680,300	25,778,800
Recreation and Cultural	229,413	242,055	253,807	350,000	350,000
Employee benefits	0	0	0	0	0
Education	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Debt Service	0	0	0	0	0
Transfers Out	0	0	0	0	0
TOTAL EXPENDITURES:	113,850,979	122,925,040	124,000,889	123,993,100	124,876,200
Excess (deficiency) of revenues over Expenditures	(4,444,581)	(6,439,936)	1,874,476	(1,479,200)	(7,300,000)

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

DEBT SERVICE - USD	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 ACTUAL	FY2019 BUDGET	FY2020 BUDGET
REVENUES:					
Property taxes	16,256,673	14,610,804	15,496,415	17,848,700	16,525,000
Local option sales tax	0	0	0	0	0
Other taxes, licenses and permits	0	0	0	0	366,900
Fines, forfeits & penalties	0	0	0	0	0
Revenues from use of money or property	0	0	0	0	0
Revenues from other governmental agencies	0	0	0	0	0
Commissions and fees	0	0	0	0	0
Charges for current services	0	0	0	0	0
Compensation for loss, sale or damage to property	0	0	0	0	0
Contributions and gifts	0	0	0	0	0
Miscellaneous	33,528,551	0	0	0	0
Transfers In	35,436,151	0	1,841,600	1,808,600	1,775,700
TOTAL REVENUES:	85,221,375	14,610,804	17,338,015	19,657,300	18,667,600
EXPENDITURES:					
General government	0	0	0	0	0
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law Enforcement and care of prisoners	0	0	0	0	0
Fire prevention and control	0	0	0	0	0
Regulation and inspection	0	0	0	0	0
Conservation of natural resources	0	0	0	0	0
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highway and streets	0	0	0	0	0
Recreation and Cultural	0	0	0	0	0
Employee benefits	0	0	0	0	0
Education	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Debt Service	50,681,102	18,914,158	21,300,294	19,657,300	18,667,600
Transfers Out	0	0	0	0	0
TOTAL EXPENDITURES:	50,681,102	18,914,158	21,300,294	19,657,300	18,667,600
Excess (deficiency) of revenues over expenditures	34,540,273	(4,303,354)	(3,962,279)	0	0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

TOTAL - ALL BUDGETARY FUNDS	FY2016 ACTUAL	FY2017 ACTUAL	FY2018 ACTUAL	FY2019 BUDGET	FY2020 BUDGET
REVENUES:					
Property taxes	941,793,085	969,986,055	995,722,297	1,036,267,500	1,065,480,700
Local option sales tax	365,703,934	382,934,147	414,155,992	438,110,700	478,897,900
Other taxes, licenses and permits	153,819,140	162,824,215	172,028,492	178,534,600	191,989,900
Fines, forfeits & penalties	10,861,474	9,917,691	9,635,611	9,090,100	7,006,400
Revenues from use of money or property	1,557,116	917,110	1,416,213	97,000	0
Revenues from other governmental agencies	382,899,024	399,286,474	417,426,223	417,023,500	427,277,300
Commissions and fees	14,528,053	17,388,364	17,257,045	15,431,100	15,146,300
Charges for current services	39,010,974	41,250,362	43,136,525	41,989,700	44,370,000
Compensation for loss, sale or damage to property	9,253,211	5,205,336	3,218,640	41,192,200	43,773,600
Contributions and gifts	813,262	817,174	794,776	600,000	300,000
Miscellaneous	413,450,065	3,406,024	3,127,167	5,537,500	5,643,800
Transfers In	468,351,264	35,020,900	77,520,451	78,080,400	82,647,600
TOTAL REVENUES:	2,802,040,602	2,028,953,852	2,155,439,432	2,261,954,300	2,362,533,500
EXPENDITURES:					
General government	202,283,353	211,965,867	199,784,141	222,102,900	221,426,900
Fiscal administration	21,463,006	22,980,238	23,703,880	25,627,900	26,834,700
Administration of justice	57,966,439	62,050,207	65,009,542	67,416,300	70,606,400
Law Enforcement and care of prisoners	249,160,876	258,930,102	270,197,575	277,368,900	282,605,800
Fire prevention and control	116,948,664	124,384,360	131,839,625	129,103,900	130,017,600
Regulation and inspection	32,906,212	49,880,499	50,292,323	48,754,600	51,841,500
Public welfare	6,988,348	7,006,502	7,419,267	7,786,300	7,993,600
Public health and hospitals	79,684,849	90,965,888	91,858,210	92,838,500	91,131,100
Public library system	27,432,634	29,789,104	30,793,711	30,858,100	31,786,200
Public works, highway and streets	91,707,032	98,679,258	105,506,216	107,959,800	109,058,300
Recreation and Cultural	49,540,897	55,497,454	57,391,861	61,978,800	62,761,500
Employee benefits	0	0	0	0	0
Education	795,342,887	833,811,337	880,281,629	885,599,700	914,475,600
Miscellaneous	0	0	0	0	0
Debt Service	638,053,450	243,018,848	272,753,273	292,776,700	336,872,700
Transfer Out	200,715,253	27,525,600	0	34,069,800	32,421,600
TOTAL EXPENDITURES:	2,570,193,900	2,116,485,264	2,186,831,253	2,284,242,200	2,369,833,500
Excess (deficiency) of revenues over expenditures	231,846,702	(87,531,412)	(31,391,821)	(22,287,900)	(7,300,000)

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 2 - FY2020 DEPARTMENTAL BUDGET BY FUND TYPE

Department	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
001 Administrative Expenditures (with details)						
01101104 ADM County Retire Match	3,501,900	0	0	0	0	3,501,900
01101107 ADM Cnty Teach Retire Match	6,900,400	0	0	0	0	6,900,400
01101109 ADM Health Insurance Match	56,455,500	0	0	0	0	56,455,500
01101110 ADM Death Benefit Payments	200,000	0	0	0	0	200,000
01101114 ADM Unemployment Compensation	100,000	0	0	0	0	100,000
01101115 ADM Life Insurance Match	3,121,200	0	0	0	0	3,121,200
01101117 ADM Regional Transit Authorit	320,200	0	0	0	0	320,200
01101118 ADM Econ/Job Incentive Dell	500,000	0	0	0	0	500,000
01101121 ADM Performance Audits	200,000	0	0	0	0	200,000
01101127 ADM Contingency FacilityRenta	763,700	0	0	0	0	763,700
01101131 ADM Study Formulating Comm	150,000	0	0	0	0	150,000
01101136 ADM Econ/Job Incentive UBS	410,500	0	0	0	0	410,500
01101137 ADM Econ/Job Incentive HCA Ca	1,260,500	0	0	0	0	1,260,500
01101140 ADM Benefit Adjustments	3,960,200	0	0	0	0	3,960,200
01101141 ADM Econ/Job Incentive Warner	60,500	0	0	0	0	60,500
01101144 ADM Econ/Job Incnt Bridgeston	500,000	0	0	0	0	500,000
01101145 ADM TCRS Pension Contribution	39,000	0	0	0	0	39,000
01101147 ADM Nashville St Cmty Coll Fn	1,000,000	0	0	0	0	1,000,000
01101148 ADM Body Worn Cameras Impleme	2,379,200	0	0	0	0	2,379,200
01101149 ADM Building Security	1,244,000	0	0	0	0	1,244,000
01101151 ADM Bridgeway Connections	10,000	0	0	0	0	10,000
01101152 ADM Justice for Our Neighbors	50,000	0	0	0	0	50,000
01101153 ADM Business Incubation Ctr	100,000	0	0	0	0	100,000
01101154 ADM St Thomas Foundation	25,000	0	0	0	0	25,000
01101155 ADM Sexual Assault Ctr	100,000	0	0	0	0	100,000
01101156 ADM TN Immigrant Refugee Righ	50,000	0	0	0	0	50,000
01101157 ADM Staffing Studies	250,000	0	0	0	0	250,000
01101204 ADM Metro Action Commission	5,474,900	0	0	0	0	5,474,900
01101213 ADM NCAC Local Match	417,300	0	0	0	0	417,300
01101222 ADM Stadium Maintenance	1,000,000	0	0	0	0	1,000,000
01101224 ADM Contingency Subrogation	100,000	0	0	0	0	100,000
01101225 ADM GSD Debt Transfer-Stadium	3,200,000	0	0	0	(3,200,000)	0
01101227 ADM HIPPA Compliance	40,000	0	0	0	0	40,000
01101237 ADM Commuter Rail	1,500,000	0	0	0	0	1,500,000
01101298 ADM Contingency Local Match	50,000	0	0	0	0	50,000
01101301 ADM Insurance Reserve	625,100	0	0	0	0	625,100
01101303 ADM Corp Dues/Contribution	713,500	0	0	0	0	713,500
01101304 ADM Subsidy MTA	48,635,900	0	0	0	0	48,635,900
01101308 ADM Judgments and Losses	1,760,100	0	0	0	0	1,760,100
01101309 ADM Contingency Account	50,000	0	0	0	0	50,000
01101315 ADM PayPlan Improvements	21,155,000	0	0	0	0	21,155,000
01101326 ADM Property Tax Relief Progr	3,550,000	0	0	0	0	3,550,000
01101408 ADM Budget Adjustment Savings	(12,907,300)	0	0	0	0	(12,907,300)
01101412 ADM Post Audit	1,536,000	0	0	0	0	1,536,000
01101416 ADM Subsidy Advance Planning	241,300	0	0	0	0	241,300
01101426 ADM Subsidy Hospital Authorit	43,112,100	0	0	0	0	43,112,100
01101432 ADM Subsidy BLTC Mgmt Contrac	3,500,000	0	0	0	0	3,500,000
01101433 ADM Knowles Home Mgmt Contrac	2,000,000	0	0	0	0	2,000,000
01101502 ADM Contr Nashville Symphony	15,000	0	0	0	0	15,000
01101503 ADM Contr Adventure Sci Ctr	175,000	0	0	0	0	175,000
01101506 ADM Contr Partnership 2020	350,000	0	0	0	0	350,000
01101521 ADM Contr Humane Assoc	12,500	0	0	0	0	12,500
01101534 ADM Contr Sister Cities	80,000	0	0	0	0	80,000
01101555 ADM Contr Second Harvest	200,000	0	0	0	0	200,000
01101557 ADM Contr Hermitage	125,000	0	0	0	0	125,000
01101578 ADM Barnes Affordable HsgTrus	10,000,000	0	0	0	0	10,000,000
01101587 ADM Contr Alignment Nashville	150,000	0	0	0	0	150,000
01101613 ADM Correctional Healthcare	13,322,100	0	0	0	0	13,322,100
01101614 ADM Forensic Medical Examiner	5,370,000	0	0	0	0	5,370,000
01101631 ADM Contr Fifty Foward	125,000	0	0	0	0	125,000
01101638 ADM TSU Foundation	50,000	0	0	0	0	50,000
01101645 ADM Entrepreneur Center	125,000	0	0	0	0	125,000
01101650 ADM Small Business Incentive	200,000	0	0	0	0	200,000
01101658 ADM Self-Insured Excise Tax	75,000	0	0	0	0	75,000

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 2 - FY2020 DEPARTMENTAL BUDGET BY FUND TYPE

	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
01101661 ADM Nashville Civic Design Ct	125,000	0	0	0	0	125,000
01101663 ADM In Full Motion	250,000	0	0	0	0	250,000
01101667 ADM Election Day & EarlyVotin	2,525,000	0	0	0	0	2,525,000
01101670 ADM Nash LGBT Chamber	25,000	0	0	0	0	25,000
01101671 ADM Nash Black Chamber	25,000	0	0	0	0	25,000
01101672 ADM TN Latin American Chmbr	25,000	0	0	0	0	25,000
01101673 ADM Nash Area Hispanic Chmbr	25,000	0	0	0	0	25,000
01101676 ADM Internal Services	1,085,000	0	0	0	0	1,085,000
01101678 ADM Ballpark Debt Srvc Contri	775,000	0	0	0	0	775,000
01101686 ADM Public Educ Fndtn	275,000	0	0	0	0	275,000
01101687 ADM SummerYouth Employ Prg	2,900,000	0	0	0	0	2,900,000
01101691 ADM NCAC Nash Constr Readines	625,000	0	0	0	0	625,000
01101692 REG Housing Incentive Pilot	300,000	0	0	0	0	300,000
01101693 ADM MDHA VASH Pilot Program	100,000	0	0	0	0	100,000
01101995 ADM Tax Increment Payment-IDB	1,247,000	0	0	0	0	1,247,000
01101996 ADM Transfer 4% Funding	33,575,600	0	0	0	0	33,575,600
01101998 ADM MDHA Prop Tax Increments	15,713,000	0	0	0	0	15,713,000
01102160 ADM Operating Xfer Debt Servi	32,421,600	0	0	0	(32,421,600)	0
01191102 ADM Police/Fire Retire Match	0	8,873,000	0	0	0	8,873,000
01191103 ADM Civil Service Retire Matc	0	5,424,700	0	0	0	5,424,700
01191106 ADM Teacher Pens Match	0	4,592,400	0	0	0	4,592,400
01191109 ADM Health Ins Match	0	1,239,300	0	0	0	1,239,300
01191115 ADM Life Ins Match	0	47,800	0	0	0	47,800
01191140 ADM Benefit Adjustments	0	1,671,300	0	0	0	1,671,300
01191224 ADM Contingency Subrogation	0	100,000	0	0	0	100,000
01191301 ADM Insurance and Reserve	0	114,500	0	0	0	114,500
01191308 ADM Judgments and Losses	0	7,800	0	0	0	7,800
01191309 ADM Contingency Account	0	50,000	0	0	0	50,000
01191315 ADM PayPlan Improvements	0	2,125,900	0	0	0	2,125,900
01191326 ADM Property Tax Relief	0	350,000	0	0	0	350,000
01191408 ADM Budget Adjustment Savings	0	(593,200)	0	0	0	(593,200)
01191998 ADM MDHA Prop Tax Increments	0	3,835,700	0	0	0	3,835,700
01701000 ADM Cntrl Business Imp Distr	0	0	2,858,900	0	0	2,858,900
01103310 ADM HOT Conv Ctr 2007 \$2 Tax	0	0	20,967,200	0	0	20,967,200
01103510 ADM HOT Event and MarketingTa	0	0	4,087,000	0	0	4,087,000
01103250 ADM HOT Convention Ctr 1% Tax	0	0	14,982,400	0	0	14,982,400
01103255 ADM HOT Conv Ctr 2007 1% Tax	0	0	13,039,600	0	0	13,039,600
01103280 ADM HOT Tourist Promotion	0	0	26,200,000	0	0	26,200,000
01103290 ADM HOT Tourist Related	0	0	14,982,400	0	0	14,982,400
01103200 ADM HOT General Fund 1%	0	0	14,982,400	0	0	14,982,400
01103260 ADM HOT 2007 1% Secondary TDZ	0	0	1,942,800	0	0	1,942,800
01104100 ADM CBID Fee Event & Marketin	0	0	2,375,400	0	0	2,375,400
01105100 ADM Contr Mediation Services	0	0	120,000	0	0	120,000
01781000 ADM Gulch Cntrl Business ImpD	0	0	507,500	0	0	507,500
01791000 ADM So Nash Cntrl Bus Imp Dst	0	0	100,000	0	0	100,000
01103300 ADM HOT Tourist Promotion DS	0	0	3,764,800	0	0	3,764,800
001 Administrative	331,797,500	27,839,200	117,145,600	0	(35,621,600)	441,160,700
002 Metropolitan Council	2,317,900	0	0	0	0	2,317,900
003 Metropolitan Clerk	901,700	0	0	0	0	901,700
004 Mayor's Office	4,645,600	0	209,900	0	0	4,855,500
005 Election Commission	2,985,000	0	0	0	0	2,985,000
006 Law	6,331,400	0	0	0	0	6,331,400
007 Planning Commission	4,863,800	0	1,097,600	0	0	5,961,400
008 Human Resources	5,572,200	0	0	0	0	5,572,200
009 Register of Deeds	276,500	0	2,300	0	0	278,800
010 General Services	26,041,900	0	0	23,147,000	0	49,188,900
011 Historical Commission	1,124,800	0	24,000	0	0	1,148,800
014 Information Technology Service	0	0	0	29,510,500	0	29,510,500
015 Finance	10,091,400	0	2,600	875,400	0	10,969,400
016 Assessor of Property	7,982,100	0	0	0	0	7,982,100
017 Trustee	2,395,100	0	0	0	0	2,395,100
018 County Clerk	4,800,000	0	135,000	0	0	4,935,000
019 District Attorney	7,421,500	0	1,327,200	0	0	8,748,700
021 Public Defender	9,079,400	0	0	0	0	9,079,400
022 Juvenile Court Clerk	1,918,100	0	16,000	0	0	1,934,100

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 2 - FY2020 DEPARTMENTAL BUDGET BY FUND TYPE

	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
023 Circuit Court Clerk	3,431,700	0	0	0	0	3,431,700
024 Criminal Court Clerk	6,369,100	0	365,900	0	0	6,735,000
025 Clerk and Master – Chancery	1,645,700	0	0	0	0	1,645,700
026 Juvenile Court	13,515,400	0	2,077,300	0	0	15,592,700
027 General Sessions Court	12,303,900	0	262,200	0	0	12,566,100
028 State Trial Courts	9,065,900	0	3,585,900	0	0	12,651,800
029 Justice Integration Services	2,962,400	0	0	0	0	2,962,400
030 Sheriff	74,650,200	0	17,163,800	0	0	91,814,000
031 Police	202,351,400	481,000	9,192,400	375,000	(481,000)	211,918,800
032 Fire	59,240,400	70,777,200	0	0	0	130,017,600
033 Codes Administration	11,206,500	0	275,000	0	0	11,481,500
034 Beer Board	490,500	0	0	0	0	490,500
035 Agricultural Extension	331,400	0	0	0	0	331,400
037 Social Services	7,482,600	0	1,754,200	0	0	9,236,800
038 Health	23,826,900	0	25,054,500	0	(132,400)	48,749,000
039 Public Library	31,786,200	0	294,400	0	0	32,080,600
040 Parks	42,142,200	0	2,556,700	0	(188,900)	44,510,000
041 Arts Commission	3,759,700	0	85,000	0	0	3,844,700
042 Public Works	32,198,400	25,778,800	50,206,000	0	0	108,183,200
044 Human Relations Commission	511,000	0	0	0	0	511,000
047 Criminal Justice Planning	540,000	0	0	0	0	540,000
048 Internal Audit	1,566,100	0	0	0	0	1,566,100
049 Office of Emergency Management	899,300	0	700,400	0	0	1,599,700
051 Office of Family Safety	2,353,300	0	903,500	0	0	3,256,800
052 Community Oversight Board	1,500,000	0	0	0	0	1,500,000
060 Farmer's Market	0	0	0	2,052,300	0	2,052,300
061 Municipal Auditorium	0	0	0	1,936,000	0	1,936,000
062 State Fair Board	0	0	0	3,297,400	0	3,297,400
064 Sports Authority	865,500	0	865,500	0	0	865,500
065 Water and Sewer	0	0	0	297,468,500	0	297,468,500
068 DES-District Energy System	0	0	0	20,389,000	0	20,389,000
070 Community Education Commission	520,300	0	288,000	0	0	808,300
071 Convention Center Authority	0	0	0	42,822,100	0	42,822,100
075 Metro Action Commission	0	0	34,130,000	0	0	34,130,000
076 NCAC	0	0	7,245,700	0	0	7,245,700
078 Metro Transit Authority	0	0	0	84,972,400	0	84,972,400
080 MNPS	914,475,600	0	0	259,359,900	0	1,173,835,500
090 Debt Services - GSD/USD	207,650,400	18,667,600	0	0	0	226,318,000
090 Debt Services - MNPS	110,554,700	0	0	0	(1,791,600)	108,763,100
091 ECC Emergency Comm Center	15,547,100	0	0	0	0	15,547,100
TOTAL	2,226,289,700	143,543,800	276,966,600	766,205,500	(38,215,500)	3,376,037,500

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES								
	FY2017	FY2018	FY2019	FY2020 REC	FTE FY18	FTE FY19	FTE FY20	FTE
	Actuals	Budget	Budget	Budget				FY20-FY19
GENERAL SERVICES DISTRICT:								
001 Administrative								
01101104 ADM County Retire Match	3,501,900	3,501,900	3,501,900	3,501,900	0.00	0.00	0.00	0.00
01101107 ADM Cnty Teach Retire Match	6,900,400	6,900,400	6,900,400	6,900,400	0.00	0.00	0.00	0.00
01101109 ADM Health Insurance Match	50,820,608	52,082,800	54,231,000	56,455,500	0.00	0.00	0.00	0.00
01101110 ADM Death Benefit Payments	200,000	200,000	200,000	200,000	0.00	0.00	0.00	0.00
01101113 ADM Pens IOD Medical Expense	10,087,400	7,861,400	5,435,400	0	0.00	0.00	0.00	0.00
01101114 ADM Unemployment Compensation	103,841	200,000	100,000	100,000	0.00	0.00	0.00	0.00
01101115 ADM Life Insurance Match	2,990,433	2,914,600	3,594,800	3,121,200	0.00	0.00	0.00	0.00
01101117 ADM Regional Transit Authorit	320,200	320,200	320,200	320,200	0.00	0.00	0.00	0.00
01101118 ADM Econ/Job Incentive Dell	562,500	562,500	500,000	500,000	0.00	0.00	0.00	0.00
01101120 ADM Employee IOD Med Expense	6,643,200	5,827,200	3,664,000	0	0.00	0.00	0.00	0.00
01101121 ADM Performance Audits	0	0	0	200,000	0.00	0.00	0.00	0.00
01101127 ADM Contingency FacilityRenta	656,665	1,256,700	987,200	763,700	0.00	0.00	0.00	0.00
01101131 ADM Study Formulating Comm	0	0	0	150,000	0.00	0.00	0.00	0.00
01101136 ADM Econ/Job Incentive UBS	328,000	352,000	360,500	410,500	0.00	0.00	0.00	0.00
01101137 ADM Econ/Job Incentive HCA Ca	0	800,000	764,500	1,260,500	0.00	0.00	0.00	0.00
01101138 ADM Empl Tuition Reimburse	0	50,000	0	0	0.00	0.00	0.00	0.00
01101139 ADM Fix It Pilot Program	0	25,000	0	0	0.00	0.00	0.00	0.00
01101140 ADM Benefit Adjustments	0	4,997,600	7,957,800	3,960,200	0.00	0.00	0.00	0.00
01101141 ADM Econ/Job Incentive Warner	0	0	14,000	60,500	0.00	0.00	0.00	0.00
01101142 JUS Youth Violence Init	0	0	50,000	0	0.00	0.00	0.00	0.00
01101143 ADM Coordntd Pre-K Initiative	0	0	400,000	0	0.00	0.00	0.00	0.00
01101144 ADM Econ/Job Incnt Bridgeston	0	0	0	500,000	0.00	0.00	0.00	0.00
01101145 ADM TCRS Pension Contribution	37,164	39,000	39,000	39,000	0.00	0.00	0.00	0.00
01101147 ADM Nashville St Cmty Coll Fn	0	0	0	1,000,000	0.00	0.00	0.00	0.00
01101148 ADM Body Worn Cameras Impleme	0	0	0	2,379,200	0.00	0.00	0.00	0.00
01101149 ADM Building Security	0	0	0	1,244,000	0.00	0.00	0.00	0.00
01101151 ADM Bridgeway Connections	0	0	0	10,000	0.00	0.00	0.00	0.00
01101152 ADM Justice for Our Neighbors	0	0	0	50,000	0.00	0.00	0.00	0.00
01101153 ADM Business Incubation Ctr	0	0	0	100,000	0.00	0.00	0.00	0.00
01101154 ADM St Thomas Foundation	0	0	0	25,000	0.00	0.00	0.00	0.00
01101155 ADM Sexual Assault Ctr	0	0	0	100,000	0.00	0.00	0.00	0.00
01101156 ADM TN Immigrant Refugee Righ	0	0	0	50,000	0.00	0.00	0.00	0.00
01101157 ADM Staffing Studies	0	0	0	250,000	0.00	0.00	0.00	0.00
01101204 ADM Metro Action Commission	4,921,900	5,312,100	5,474,900	5,474,900	0.00	0.00	0.00	0.00
01101213 ADM NCAC Local Match	320,944	417,300	417,300	417,300	0.00	0.00	0.00	0.00
01101218 ADM District Energy System	1,722,000	1,690,300	1,640,300	0	0.00	0.00	0.00	0.00
01101221 ADM Subsidy Nashville Arena	5,851,500	4,851,500	3,201,500	0	0.00	0.00	0.00	0.00
01101222 ADM Stadium Maintenance	1,000,000	1,000,000	1,000,000	1,000,000	0.00	0.00	0.00	0.00
01101224 ADM Contingency Subrogation	0	100,000	100,000	100,000	0.00	0.00	0.00	0.00
01101225 ADM GSD Debt Transfer-Stadium	3,200,000	3,200,000	3,200,000	3,200,000	0.00	0.00	0.00	0.00
01101227 ADM HIPPA Compliance	428	80,000	40,000	40,000	0.00	0.00	0.00	0.00
01101228 ADM Affordable Housing Develo	26,142	18,800	0	0	0.00	0.00	0.00	0.00
01101230 ADM Stormwater Fees Conting	473	314,200	0	0	0.00	0.00	0.00	0.00
01101237 ADM Commuter Rail	1,499,999	1,500,000	1,500,000	1,500,000	0.00	0.00	0.00	0.00
01101298 ADM Contingency Local Match	0	0	0	50,000	0.00	0.00	0.00	0.00
01101301 ADM Insurance Reserve	2,625,100	2,625,100	625,100	625,100	0.00	0.00	0.00	0.00
01101303 ADM Corp Dues/Contribution	494,288	670,600	693,500	713,500	0.00	0.00	0.00	0.00
01101304 ADM Subsidy MTA	42,013,600	48,635,900	48,635,900	48,635,900	0.00	0.00	0.00	0.00
01101308 ADM Judgments and Losses	3,860,100	1,760,100	1,760,100	1,760,100	0.00	0.00	0.00	0.00
01101309 ADM Contingency Account	0	0	0	50,000	0.00	0.00	0.00	0.00
01101315 ADM PayPlan Improvements	0	1,585,600	90,200	21,155,000	0.00	0.00	0.00	0.00
01101326 ADM Property Tax Relief Progr	2,770,390	3,550,000	3,550,000	3,550,000	0.00	0.00	0.00	0.00
01101408 ADM Budget Adjustment Savings	0	0	0	(12,907,300)	0.00	0.00	0.00	0.00
01101412 ADM Post Audit	1,160,970	1,211,000	1,536,000	1,536,000	0.00	0.00	0.00	0.00
01101416 ADM Subsidy Advance Planning	134,750	248,700	257,000	241,300	0.00	0.00	0.00	0.00
01101426 ADM Subsidy Hospital Authorit	51,000,000	52,141,000	46,112,100	43,112,100	0.00	0.00	0.00	0.00
01101428 ADM Subsidy Muni Auditorium	400,000	0	0	0	0.00	0.00	0.00	0.00
01101432 ADM Subsidy BLTC Mgmt Contrac	3,000,000	3,500,000	3,500,000	3,500,000	0.00	0.00	0.00	0.00
01101433 ADM Knowles Home Mgmt Contrac	800,957	2,000,000	2,000,000	2,000,000	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2017 Actuals	FY2018 Budget	FY2019 Budget	FY2020 REC Budget	FTE FY18	FTE FY19	FTE FY20	FTE FY20-FY19
01101499 ADM GSD General Revenue	(15)	0	0	0	0.00	0.00	0.00	0.00
01101502 ADM Contr Nashville Symphony	15,000	15,000	15,000	15,000	0.00	0.00	0.00	0.00
01101503 ADM Contr Adventure Sci Ctr	189,946	200,000	175,000	175,000	0.00	0.00	0.00	0.00
01101505 ADM Contr Legal Aid Society	178,024	169,000	169,000	0	0.00	0.00	0.00	0.00
01101506 ADM Contr Partnership 2020	373,181	350,000	350,000	350,000	0.00	0.00	0.00	0.00
01101521 ADM Contr Humane Assoc	12,500	12,500	12,500	12,500	0.00	0.00	0.00	0.00
01101534 ADM Contr Sister Citys	80,000	140,000	80,000	80,000	0.00	0.00	0.00	0.00
01101552 ADM Contr YWCA Domestic Viole	278,700	0	0	0	0.00	0.00	0.00	0.00
01101555 ADM Contr Second Harvest	88,900	200,000	200,000	200,000	0.00	0.00	0.00	0.00
01101557 ADM Contr Hermitage	100,000	135,000	125,000	125,000	0.00	0.00	0.00	0.00
01101562 ADM Mary Parrish Center	51,800	31,100	0	0	0.00	0.00	0.00	0.00
01101576 ADM Contr Morningstar Dom Vio	106,989	64,200	0	0	0.00	0.00	0.00	0.00
01101578 ADM Barnes Affordable HsgTrus	10,000,000	10,000,000	10,000,000	10,000,000	0.00	0.00	0.00	0.00
01101587 ADM Contr Alignment Nashville	150,000	150,000	150,000	150,000	0.00	0.00	0.00	0.00
01101594 ADM Contr FamilyChildrensSrc	14,000	8,400	0	0	0.00	0.00	0.00	0.00
01101598 ADM Contr FannieBattleDayHome	51,000	30,600	0	0	0.00	0.00	0.00	0.00
01101608 ADM Contr StLukesCommtyHouse	39,500	23,700	0	0	0.00	0.00	0.00	0.00
01101612 ADM Contr Nashville CARES	79,100	47,500	0	0	0.00	0.00	0.00	0.00
01101613 ADM Correctional Healthcare	11,526,279	12,798,100	13,072,100	13,322,100	0.00	0.00	0.00	0.00
01101614 ADM Forensic Medical Examiner	4,601,909	4,934,000	4,934,000	5,370,000	0.00	0.00	0.00	0.00
01101619 ADM Contr Backfield In Motion	48,000	28,800	0	0	0.00	0.00	0.00	0.00
01101620 ADM Contr Boy Girls Club	49,900	29,900	29,900	0	0.00	0.00	0.00	0.00
01101621 ADM Contr League Deaf Hard He	74,800	44,900	0	0	0.00	0.00	0.00	0.00
01101622 ADM Contr Martha OBryan Cente	73,083	45,000	0	0	0.00	0.00	0.00	0.00
01101623 ADM Contr Monroe Harding Inc	44,100	26,500	0	0	0.00	0.00	0.00	0.00
01101624 ADM Contr Pencil Foundation	73,500	0	0	0	0.00	0.00	0.00	0.00
01101626 ADM Contr Salama Urban Minist	45,100	27,100	0	0	0.00	0.00	0.00	0.00
01101628 ADM Contr Big Brothers Nashvi	71,400	42,800	0	0	0.00	0.00	0.00	0.00
01101629 ADM Contr Conexion Americas	14,500	8,700	0	0	0.00	0.00	0.00	0.00
01101631 ADM Contr Fifty Forward	59,900	150,000	125,000	125,000	0.00	0.00	0.00	0.00
01101634 ADM Contr United Way Metro Na	70,000	42,000	0	0	0.00	0.00	0.00	0.00
01101637 ADM Music Ent Econ Developmt	2,250,000	1,000,000	0	0	0.00	0.00	0.00	0.00
01101638 ADM TSU Foundation	0	0	50,000	50,000	0.00	0.00	0.00	0.00
01101639 ADM Contrib Oasis Center	58,100	34,900	0	0	0.00	0.00	0.00	0.00
01101641 ADM Contr TN CoalitAgstDomVio	51,000	30,600	0	0	0.00	0.00	0.00	0.00
01101642 ADM VUniv Ctr for Health Src	45,432	31,900	0	0	0.00	0.00	0.00	0.00
01101645 ADM Entrepreneur Center	250,000	125,000	125,000	125,000	0.00	0.00	0.00	0.00
01101650 ADM Small Business Incentive	236,100	100,000	200,000	200,000	0.00	0.00	0.00	0.00
01101651 ADM Big Bro Sisters Mid Tenn	24,234	16,200	0	0	0.00	0.00	0.00	0.00
01101653 ADM Nash Adult Literacy Cncl	89,500	53,700	0	0	0.00	0.00	0.00	0.00
01101654 ADM Nash Intl Ctr Empowermt	90,000	54,000	0	0	0.00	0.00	0.00	0.00
01101658 ADM Self-Insured Excise Tax	63,700	75,000	75,000	75,000	0.00	0.00	0.00	0.00
01101661 ADM Nashville Civic Design Ct	125,000	125,000	125,000	125,000	0.00	0.00	0.00	0.00
01101662 ADM Nashville Educ Comm ArtsT	50,000	50,000	50,000	0	0.00	0.00	0.00	0.00
01101663 ADM In Full Motion	0	250,000	250,000	250,000	0.00	0.00	0.00	0.00
01101665 ADM Oasis Church Inc	23,800	14,300	0	0	0.00	0.00	0.00	0.00
01101667 ADM Election Day & EarlyVotin	2,090,874	3,041,200	2,129,600	2,525,000	0.00	0.00	0.00	0.00
01101668 ADM Southern Word	42,900	25,700	0	0	0.00	0.00	0.00	0.00
01101669 ADM Teach for America	77,000	46,200	0	0	0.00	0.00	0.00	0.00
01101670 ADM Nash LGBT Chamber	0	0	25,000	25,000	0.00	0.00	0.00	0.00
01101671 ADM Nash Black Chamber	0	0	25,000	25,000	0.00	0.00	0.00	0.00
01101672 ADM TN Latin American Chmbr	0	0	25,000	25,000	0.00	0.00	0.00	0.00
01101673 ADM Nash Area Hispanic Chmbr	0	0	25,000	25,000	0.00	0.00	0.00	0.00
01101675 ADM Educ Equal Opportunity	0	0	5,000	0	0.00	0.00	0.00	0.00
01101676 ADM Internal Services	0	0	0	1,085,000	0.00	0.00	0.00	0.00
01101677 ADM Comm Foundation of Mid TN	100,000	0	0	0	0.00	0.00	0.00	0.00
01101678 ADM Ballpark Debt Srcv Contri	1,025,000	1,415,000	600,000	775,000	0.00	0.00	0.00	0.00
01101684 ADM Preston Taylor Ministries	10,200	6,100	0	0	0.00	0.00	0.00	0.00
01101685 ADM Stars Nashville	25,356	16,200	0	0	0.00	0.00	0.00	0.00
01101686 ADM Public Educ Fndtn	250,000	275,000	275,000	275,000	0.00	0.00	0.00	0.00
01101687 ADM SummerYouth Employ Prg	1,962,922	3,000,000	2,900,000	2,900,000	0.00	0.00	0.00	0.00
01101688 ADM Plant the Seed Garden Pro	50,000	50,000	50,000	0	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES								
	FY2017 Actuals	FY2018 Budget	FY2019 Budget	FY2020 REC Budget	FTE FY18	FTE FY19	FTE FY20	FTE FY20-FY19
01101689 ADM Thistle Farms	299,952	0	0	0	0.00	0.00	0.00	0.00
01101690 ADM Innovation Investment Fun	1,000,000	1,000,000	0	0	0.00	0.00	0.00	0.00
01101691 ADM NCAC Nash Constr Readines	255,874	694,100	625,000	625,000	0.00	0.00	0.00	0.00
01101692 REG Housing Incentive Pilot	30,000	450,000	450,000	300,000	0.00	0.00	0.00	0.00
01101693 ADM MDHA VASH Pilot Program	45,000	381,300	165,300	100,000	0.00	0.00	0.00	0.00
01101695 ADM Workplace Diversity Study	0	210,000	0	0	0.00	0.00	0.00	0.00
01101995 ADM Tax Increment Payment-IDB	0	0	0	1,247,000	0.00	0.00	0.00	0.00
01101996 ADM Transfer 4% Funding	29,872,430	31,413,100	32,185,000	33,575,600	0.00	0.00	0.00	0.00
01101998 ADM MDHA Prop Tax Increments	10,804,996	10,863,700	11,885,500	15,713,000	0.00	0.00	0.00	0.00
01102151 ADM Schools Paraprof/APTestin	0	0	2,000,000	0	0.00	0.00	0.00	0.00
01102160 ADM Operating Xfer Debt Servi	24,004,300	48,239,800	34,069,800	32,421,600	0.00	0.00	0.00	0.00
001 Administrative	313,820,618	357,146,300	332,107,300	331,797,500	0.00	0.00	0.00	0.00
002 Metropolitan Council	2,005,448	2,229,200	2,296,900	2,317,900	52.00	53.00	53.00	0.00
003 Metropolitan Clerk	735,423	898,700	878,300	901,700	7.00	7.00	7.00	0.00
004 Mayor's Office	4,109,958	4,350,600	4,345,600	4,645,600	32.00	32.00	32.00	0.00
005 Election Commission	2,615,304	2,861,000	2,910,600	2,985,000	40.50	36.50	36.50	0.00
006 Law	5,925,638	6,195,500	6,157,400	6,331,400	48.00	48.00	48.00	0.00
007 Planning Commission	4,409,060	5,089,500	4,799,900	4,863,800	47.00	47.00	47.00	0.00
008 Human Resources	4,801,960	5,442,200	5,430,700	5,572,200	61.50	61.50	61.50	0.00
009 Register of Deeds	258,322	266,000	267,100	276,500	0.00	0.00	0.00	0.00
010 General Services	22,408,588	24,497,400	24,323,000	26,041,900	49.00	49.00	50.00	1.00
011 Historical Commission	904,969	1,112,700	1,098,700	1,124,800	12.00	12.00	12.00	0.00
015 Finance	8,460,963	9,713,300	9,343,000	10,091,400	98.00	98.00	105.00	7.00
016 Assessor of Property	6,947,553	7,968,300	7,759,600	7,982,100	84.00	80.50	80.50	0.00
017 Trustee	2,254,685	2,440,700	2,321,600	2,395,100	25.20	25.20	25.20	0.00
018 County Clerk	4,066,595	4,700,400	4,677,800	4,800,000	83.00	78.35	78.35	0.00
019 District Attorney	6,522,480	7,352,500	7,154,800	7,421,500	92.80	92.80	92.80	0.00
021 Public Defender	7,968,646	8,560,800	8,497,500	9,079,400	86.49	86.49	90.49	4.00
022 Juvenile Court Clerk	1,740,828	1,823,300	1,870,700	1,918,100	31.00	31.00	31.00	0.00
023 Circuit Court Clerk	2,946,071	3,390,900	3,345,200	3,431,700	44.00	44.00	44.00	0.00
024 Criminal Court Clerk	5,772,288	6,223,700	6,207,300	6,369,100	87.11	87.11	87.11	0.00
025 Clerk and Master - Chancery	1,315,623	1,590,700	1,579,300	1,645,700	18.00	18.00	18.00	0.00
026 Juvenile Court	12,030,494	12,735,900	12,820,600	13,515,400	129.20	129.20	129.20	0.00
027 General Sessions Court	11,412,340	11,980,700	11,935,200	12,303,900	131.92	131.92	131.92	0.00
028 State Trial Courts	8,499,425	8,925,500	8,833,900	9,065,900	96.00	96.00	96.00	0.00
029 Justice Integration Services	2,523,885	2,779,500	2,886,100	2,962,400	20.00	19.50	19.50	0.00
030 Sheriff	70,378,427	73,467,000	74,013,900	74,650,200	858.80	929.00	929.00	0.00
031 Police	188,070,676	198,649,300	199,250,800	202,351,400	1,924.78	1,926.78	1,929.78	3.00
032 Fire	53,424,591	56,960,300	58,632,000	59,240,400	524.50	547.47	547.47	0.00
033 Codes Administration	8,952,825	11,073,700	10,790,500	11,206,500	112.70	112.70	114.70	2.00
034 Beer Board	385,909	428,500	435,400	490,500	5.00	5.00	5.48	0.48
035 Agricultural Extension	321,215	334,800	322,700	331,400	7.00	7.00	7.00	0.00
036 Soil and Water Conservation	90,499	102,600	0	0	1.00	0.00	0.00	0.00
037 Social Services	6,527,353	7,214,700	7,289,800	7,482,600	54.98	54.98	54.98	0.00
038 Health	20,036,743	22,683,800	23,220,300	23,826,900	234.72	235.52	235.52	0.00
039 Public Library	29,789,104	31,040,700	30,858,100	31,786,200	366.40	357.92	359.92	2.00
040 Parks	37,565,142	39,964,900	40,216,700	42,142,200	641.35	642.35	658.27	15.92
041 Arts Commission	3,115,158	3,652,300	3,662,400	3,759,700	7.25	7.25	7.25	0.00
042 Public Works	30,528,375	32,144,000	31,346,800	32,198,400	279.50	279.50	282.50	3.00
044 Human Relations Commission	479,150	505,200	496,500	511,000	4.00	4.00	4.00	0.00
047 Criminal Justice Planning	505,017	530,500	526,200	540,000	4.00	4.00	4.00	0.00
048 Internal Audit	1,250,442	1,545,700	1,525,900	1,566,100	10.00	10.00	10.00	0.00
049 Office of Emergency Management	838,670	792,800	777,800	899,300	13.00	12.96	12.96	0.00
051 Office of Family Safety	813,109	1,294,400	1,759,500	2,353,300	28.00	36.00	39.00	3.00
052 Community Oversight Board	0	0	0	1,500,000	0.00	0.00	10.00	10.00
064 Sports Authority	832,600	859,100	843,200	865,500	3.00	3.00	4.00	1.00
070 Community Education Commission	407,090	495,200	487,500	520,300	4.00	4.00	4.00	0.00
091 Emergency Communication Center	14,439,480	15,309,700	15,311,800	15,547,100	190.00	190.00	191.00	1.00
10101 GSD General	913,208,739	999,324,500	975,615,900	993,609,000	6,649.70	6,733.50	6,786.90	53.40
20115 GSD Debt Service	137,631,762	162,793,200	169,296,200	207,650,400	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES								
	FY2017 Actuals	FY2018 Budget	FY2019 Budget	FY2020 REC Budget	FTE FY18	FTE FY19	FTE FY20	FTE FY20-FY19
25104 MNPS Debt Service	86,472,928	96,871,300	103,823,200	110,554,700	0.00	0.00	0.00	0.00
35131 MNPS General Purpose	833,811,337	882,799,700	885,599,700	914,475,600	9,909.80	9,950.40	9,024.90	(925.50)
Total GSD Budgetary:	1,971,124,766	2,141,788,700	2,134,335,000	2,226,289,700	16,559.50	16,683.90	15,811.80	(872.10)
URBAN SERVICES DISTRICT:								
01191102 ADM Police/Fire Retire Match	8,873,000	8,873,000	8,873,000	8,873,000	0.00	0.00	0.00	0.00
01191103 ADM Civil Service Retire Matc	5,424,700	5,424,700	5,424,700	5,424,700	0.00	0.00	0.00	0.00
01191106 ADM Teacher Pens Match	4,592,400	4,592,400	4,592,400	4,592,400	0.00	0.00	0.00	0.00
01191109 ADM Health Ins Match	1,324,674	1,500,200	1,500,200	1,239,300	0.00	0.00	0.00	0.00
01191112 ADM Pensioner IOD	425,400	300,100	130,400	0	0.00	0.00	0.00	0.00
01191113 ADM Employee IOD	969,500	850,400	534,700	0	0.00	0.00	0.00	0.00
01191115 ADM Life Ins Match	53,263	60,900	60,900	47,800	0.00	0.00	0.00	0.00
01191116 ADM Operating Xfr Debt Servic	2,761,100	0	0	0	0.00	0.00	0.00	0.00
01191140 ADM Benefit Adjustments	0	931,400	2,602,800	1,671,300	0.00	0.00	0.00	0.00
01191224 ADM Contingency Subrogation	0	100,000	100,000	100,000	0.00	0.00	0.00	0.00
01191301 ADM Insurance and Reserve	114,500	114,500	114,500	114,500	0.00	0.00	0.00	0.00
01191308 ADM Judgments and Losses	7,800	7,800	7,800	7,800	0.00	0.00	0.00	0.00
01191309 ADM Contingency Account	0	0	0	50,000	0.00	0.00	0.00	0.00
01191315 ADM PayPlan Improvements	0	118,300	1,170,400	2,125,900	0.00	0.00	0.00	0.00
01191326 ADM Property Tax Relief	242,055	350,000	350,000	350,000	0.00	0.00	0.00	0.00
01191408 ADM Budget Adjustment Savings	0	0	0	(593,200)	0.00	0.00	0.00	0.00
01191998 ADM MDHA Prop Tax Increments	2,634,669	2,315,200	2,898,100	3,835,700	0.00	0.00	0.00	0.00
001 Administrative	27,423,061	25,538,900	28,359,900	27,839,200	0.00	0.00	0.00	0.00
031 Police	481,000	481,000	481,000	481,000	0.00	0.00	0.00	0.00
032 Fire	70,959,769	74,889,100	70,471,900	70,777,200	727.50	704.50	707.50	3.00
042 Public Works	24,061,209	24,648,200	24,680,300	25,778,800	31.00	31.00	31.00	0.00
18301 Total USD General Fund	122,925,039	125,557,200	123,993,100	124,876,200	758.50	735.50	738.50	3.00
28315 USD Debt Service	18,914,158	21,374,600	19,657,300	18,667,600	0.00	0.00	0.00	0.00
TOTAL USD BUDGETARY:	141,839,197	146,931,800	143,650,400	143,543,800	758.50	735.50	738.50	3.00
GROSS BUDGETARY FUNDS	2,112,963,963	2,288,720,500	2,277,985,400	2,369,833,500	17,318.00	17,419.40	16,550.30	(869.10)
SPECIAL REVENUE, WORKING CAPITAL, & OTHER FUNDS								
27312 W&S Debt Service	38,482,964	69,614,600	79,024,600	78,360,900	0.00	0.00	0.00	0.00
28203 DES Debt Service 2012A	1,490,909	0	0	0	0.00	0.00	0.00	0.00
28204 DES Debt Service GO Bonds	646,690	0	0	0	0.00	0.00	0.00	0.00
28315 USD Debt Service	18,914,158	21,374,600	19,657,300	19,657,300	0.00	0.00	0.00	0.00
29999 CCA Debt Service CAFR	(8,042,720)	0	0	0	0.00	0.00	0.00	0.00
30004 Register's Computer	7,523	5,500	5,300	2,300	0.00	0.00	0.00	0.00
30005 Central Business Imp District	1,927,293	2,474,900	2,582,100	2,858,900	0.00	0.00	0.00	0.00
30006 Animal Control Donations	224,310	144,200	109,200	40,000	0.00	0.00	0.00	0.00
30007 Social Services Donations	24,812	10,000	-	-	0.00	0.00	0.00	0.00
30020 State Trial Court Drug Enforce	603,286	694,300	694,300	466,400	10.98	10.00	10.00	0.00
30027 General Sessions Drug Court Tr	71,200	55,000	52,000	30,000	0.00	0.00	0.00	0.00
30031 Hotel Occ Convention Ctr 2007	17,340,417	17,000,000	19,200,000	20,967,200	0.00	0.00	0.00	0.00
30034 Criminal Ct Clerk Computerizat	26,792	66,000	260,000	215,900	0.00	0.00	0.00	0.00
30035 Circuit Court Clerk Fees	5,999,789	0	0	0	0.00	0.00	0.00	0.00
30036 Register of Deeds Fees	2,689,508	0	0	0	0.00	0.00	0.00	0.00
30039 Flood 2010	183,486	0	0	0	0.00	0.00	0.00	0.00
30041 HOT Event and Marketing	3,495,000	3,400,000	3,800,000	4,087,000	0.00	0.00	0.00	0.00
30042 Hotel Occ Conv Ctr 1% Tax	11,417,724	11,600,000	13,100,000	14,982,400	0.00	0.00	0.00	0.00
30043 Hotel Occ Conv Ctr 2007 1% Tax	10,058,317	10,000,000	11,300,000	13,039,600	0.00	0.00	0.00	0.00
30044 Hotel Tourist Promotion	21,007,346	23,300,000	26,200,000	26,200,000	0.00	0.00	0.00	0.00
30045 Hotel Occupancy Tourist Relate	11,417,725	11,600,000	13,100,000	14,982,400	0.00	0.00	0.00	0.00
30046 Hotel Occupancy General Fnd 1%	11,418,629	11,600,000	13,600,000	14,982,400	0.00	0.00	0.00	0.00
30047 Hotel Occ 2007 1% SecondaryTDZ	907,425	1,600,000	1,800,000	1,942,800	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

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SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2017 Actuals	FY2018 Budget	FY2019 Budget	FY2020 REC Budget	FTE FY18	FTE FY19	FTE FY20	FTE FY20-FY19
30048 FIR Fire Dept Donations	0	2,500	0	0	0.00	0.00	0.00	0.00
30054 Flood 2010 Component Units	2,358	0	0	0	0.00	0.00	0.00	0.00
30059 GSD Flood 2010 Fund Cap CommPr	88,336	0	0	0	0.00	0.00	0.00	0.00
30063 POL 2013 JAG GRANT	248,386	0	0	0	0.00	0.00	0.00	0.00
30064 CBID Fee Event and Marketing	400,000	1,400,000	2,100,000	2,375,400	0.00	0.00	0.00	0.00
30066 POL 2014 JAG GRANT	253,340	452,300	0	0	0.00	0.00	0.00	0.00
30068 POL 2015 JAG GRANT	70,701	434,300	76,600	0	0.00	0.00	0.00	0.00
30072 Animal Education and Welfare	390	5,000	5,000	5,000	0.00	0.00	0.00	0.00
30073 OEM 2015 Ice Storm Disaster	1,979	3,000	0	0	0.00	0.00	0.00	0.00
30074 OEM S Carolina Flood Oct 2015	8	0	0	0	0.00	0.00	0.00	0.00
30075 POL 2016 JAG Grant	300,216	494,600	200,600	20,600	0.00	0.00	0.00	0.00
30076 Mayor's Office Donations	7,155	8,200	3,500	6,100	0.00	0.00	0.00	0.00
30077 Finance Department Donations	5,567	8,600	8,600	2,600	0.00	0.00	0.00	0.00
30080 Housing Incentive Grant Prgm	0	450,000	0	0	0.00	0.00	0.00	0.00
30083 Industrial Development Brd-CU	17,390,060	0	0	0	0.00	0.00	0.00	0.00
30084 POL 2017 JAG Grant	0	0	487,400	439,500	0.00	0.00	0.00	0.00
30086 POL JAG Grant 2018	0	0	495,300	495,300	0.00	0.00	0.00	0.00
30088 Hotel Occ Tourist Promotion DS	0	0	0	3,764,800	0.00	0.00	0.00	0.00
30100 Finance MCC Administration	104,504	0	0	0	0.00	0.00	0.00	0.00
30101 Metro Major Drug Program	1,097,464	1,900,000	1,900,000	900,000	5.00	5.00	5.00	0.00
30102 DUI Offender	94,711	95,000	83,000	58,000	0.00	0.00	0.00	0.00
30103 DA Fraud & Economic Crime	9,900	70,000	70,000	60,000	2.00	2.00	2.00	0.00
30104 DA Special Operations	39,363	75,000	75,000	40,000	0.00	0.00	0.00	0.00
30107 DA EVAP Act	0	0	10,000	10,000	0.00	0.00	0.00	0.00
30113 Finance CU Administration	119,442	0	0	0	0.00	0.00	0.00	0.00
30114 Barnes Fund for Affordable Hsg	1,314,306	26,260,800	32,883,700	36,866,500	1.00	1.00	1.00	0.00
30118 County Clerk Computer	88,628	75,000	85,000	85,000	0.00	0.00	0.00	0.00
30122 Juvenile Court Clerk Computer	14,524	14,000	16,000	16,000	0.00	0.00	0.00	0.00
30130 DA Mediation Services Fund	110,635	140,000	140,000	120,000	0.00	0.00	0.00	0.00
30137 SOC MHC Special Donations	71,786	63,000	10,000	0	0.00	0.00	0.00	0.00
30145 Sheriff CCA Contract	16,932,545	17,046,100	17,046,100	17,046,100	0.00	0.00	0.00	0.00
30146 Police Unauth Substance Abuse	16,471	13,500	2,300	2,300	0.00	0.00	0.00	0.00
30147 Police Drug Enforcement	1,528,358	2,875,600	2,875,600	2,875,600	0.00	0.00	0.00	0.00
30149 Police Federal Drug Enforcemen	160,144	950,000	310,000	310,000	0.00	0.00	0.00	0.00
30151 Victim Witness Protection	0	5,800	5,800	5,800	0.00	0.00	0.00	0.00
30154 POL State Felony Forfeiture	59,184	87,000	87,000	87,000	0.00	0.00	0.00	0.00
30155 POL State Gambling Forfeiture	221,993	1,212,300	1,212,300	1,212,300	1.00	1.00	1.00	0.00
30156 Police Federal Forfeitures	9,166	491,000	491,000	491,000	0.00	0.00	0.00	0.00
30157 Police Sex Offender Registrati	108,759	120,500	120,500	120,500	0.00	0.00	0.00	0.00
30158 Police Donations Fund	57,500	138,100	48,900	14,900	0.00	0.00	0.00	0.00
30159 Police StateAnti-Human Traffic	0	40,000	40,000	40,000	0.00	0.00	0.00	0.00
30161 Police Secondary Employment	108,037	107,000	0	0	0.00	0.00	0.00	0.00
30170 Community Education Commission	1,396	325,000	318,000	288,000	0.00	0.00	0.00	0.00
30171 CCA Surplus Revenue 2010B	68,602,684	0	0	0	0.00	0.00	0.00	0.00
30200 Police Task Force Fund	794,525	1,349,700	1,391,800	1,391,800	6.00	6.00	6.00	0.00
30204 Health Title V Clean Air Act	89,824	150,000	150,000	100,000	0.00	2.00	2.00	0.00
30206 Health Clean Air Permit Prgm	210,954	220,000	225,000	225,000	1.00	3.00	3.00	0.00
30215 Finance Innovation Investment	402,940	1,597,000	428,600	338,600	0.00	0.00	0.00	0.00
30218 County Clerk Title Fees	27,088	45,000	45,000	45,000	0.00	0.00	0.00	0.00
30276 SPA Pub Fac Arena Revenue 98	13,716,293	0	0	0	0.00	0.00	0.00	0.00
30277 SPA Stadium Capital	360,627	0	0	0	0.00	0.00	0.00	0.00
30281 SPA Stadium \$2 Ticket Tax	1,714,991	0	0	0	0.00	0.00	0.00	0.00
30286 SPA Arena Capital Improv Rev	2,043,350	0	0	0	0.00	0.00	0.00	0.00
30287 SPA Stadium Improv 15 Revenue	1,155,175	0	0	0	0.00	0.00	0.00	0.00
30318 County Clerk EIVS Fees	0	0	5,000	5,000	0.00	0.00	0.00	0.00
30350 SPA Ballpark Revenue 2013A	2,568,832	0	0	0	0.00	0.00	0.00	0.00
30351 SPA Ballpark Revenue 2013B	824,515	0	0	0	0.00	0.00	0.00	0.00
30401 Library Services	279,551	236,000	229,400	88,000	3.14	2.76	2.76	0.00
30404 Library Special Projects	576,291	1,273,800	91,500	106,500	0.00	0.00	0.00	0.00
30407 LIB NAZA JAG Grant	0	0	0	99,900	0.00	1.00	1.00	0.00
30501 Solid Waste Operations	24,572,443	26,735,800	29,335,500	29,838,500	123.50	123.50	137.50	14.00
30502 Solid Waste Grant	259,741	182,000	205,400	210,700	0.00	0.00	0.00	0.00

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	FY2017 Actuals	FY2018 Budget	FY2019 Budget	FY2020 REC Budget	FTE FY18	FTE FY19	FTE FY20	FTE FY20-FY19
30503 Public Works Tire Waste	620,295	450,000	550,000	550,000	0.00	0.00	0.00	0.00
30508 Public Works Sidewalk	1,122,565	43,000	2,000,000	3,000,000	0.00	0.00	0.00	0.00
30509 PW Surplus Parking Fund	4,662,777	8,879,300	9,875,700	12,606,800	0.00	0.00	0.00	0.00
30511 Public Works Paving	5,052,821	4,000,000	4,000,000	4,000,000	0.00	0.00	0.00	0.00
30600 Demolition Fund	79,210	275,000	275,000	275,000	0.00	0.00	0.00	0.00
30702 Advance Planning & Research	7,475	50,000	50,000	50,000	0.00	0.00	0.00	0.00
30704 Planning Grant Fund	69,412	526,600	707,000	966,000	3.00	3.00	3.00	0.00
30706 Regional Transportation Plan'g	1,414,012	3,583,400	0	0	0.00	0.00	0.00	0.00
30708 PLA Nash Area MPO Other Grants	22,486	47,000	0	0	0.00	0.00	0.00	0.00
30764 Metro Area Computer Mapping	71,529	90,000	71,600	81,600	0.00	0.00	0.00	0.00
30801 Parks Special Projects	248,067	730,000	234,000	200,000	2.17	2.17	2.17	0.00
30802 Parks Resale Inventory	1,543,733	1,750,000	1,935,000	2,000,000	0.00	0.00	0.00	0.00
31000 NCAC Expenditure Clearing	457,942	7,245,700	1,760,900	0	0.00	0.00	0.00	0.00
31005 NCAC One Stop Operations	34,570	0	0	0	0.00	0.00	0.00	0.00
31009 NCAC Other Grants	195,579	0	849,200	1,160,000	0.00	0.00	0.00	0.00
31218 NCAC WIA Youth PY16	636,909	0	0	0	0.00	0.00	0.00	0.00
31222 NCAC WIA Adult FY16	637,309	0	0	0	0.00	0.00	0.00	0.00
31223 NCAC WIA Dislocated WorkerFY16	480,362	0	0	0	0.00	0.00	0.00	0.00
31225 NCAC Apprenticeship 15-17	25,000	0	0	0	0.00	0.00	0.00	0.00
31226 NCAC Incumbent Worker F16	38,959	0	0	0	0.00	0.00	0.00	0.00
31227 NCAC SNAP	138,001	0	0	0	0.00	0.00	0.00	0.00
31228 NCAC RESEA PY17	13,425	0	0	0	0.00	0.00	0.00	0.00
31229 NCAC WIA Youth PY17	1,189,516	0	0	0	0.00	0.00	0.00	0.00
31230 NCAC Transitional Grant	(3,287)	0	0	0	0.00	0.00	0.00	0.00
31231 NCAC WIA Dislocated Wkr PY 17	375,886	0	0	0	0.00	0.00	0.00	0.00
31232 NCAC WIA Adult PY 17	217,763	0	0	0	0.00	0.00	0.00	0.00
31233 NCAC Incentive Grant PY 16	28,597	0	0	0	0.00	0.00	0.00	0.00
31234 NCAC Apprenticeship 16-17	25,000	0	0	0	0.00	0.00	0.00	0.00
31235 NCAC WIOA Adult FY17	937,891	0	0	0	0.00	0.00	0.00	0.00
31236 NCAC WIOA Dislocated Wkr FY17	1,323,799	0	0	0	0.00	0.00	0.00	0.00
31237 NCAC SNAP 17	41,246	0	0	0	0.00	0.00	0.00	0.00
31238 NCAC RESEA FY17	4,364	0	0	0	0.00	0.00	0.00	0.00
31239 NCAC Admin IWT 15	2,596	0	0	0	0.00	0.00	0.00	0.00
31240 NCAC Incumbent Worker 15	50,000	0	0	0	0.00	0.00	0.00	0.00
31250 NCAC NMTWDB Grant	0	0	4,204,300	0	0.00	0.00	0.00	0.00
31282 SPA Pub Imp Stadium Revenue 04	4,739,443	0	0	0	0.00	0.00	0.00	0.00
31500 MAC Admin & Leasehold	(140,895)	5,975,800	6,156,600	6,401,900	15.00	15.00	15.00	0.00
31501 MAC Local Programs	13,929	7,000	1,500	1,500	0.00	0.00	0.00	0.00
31502 MAC Headstart Grant	15,511,337	15,747,700	16,133,000	17,056,100	284.75	284.75	284.75	0.00
31503 MAC LIHEAP Grant	3,274,821	5,705,700	5,705,800	6,500,000	3.00	3.00	3.00	0.00
31504 MAC CSBG Grant	1,370,329	1,295,900	1,295,900	1,686,500	16.51	16.51	16.51	0.00
31505 MAC Summer Food Program	860,180	848,600	800,000	750,000	8.01	8.01	8.01	0.00
31506 MAC CACFP	1,587,477	1,002,000	1,194,100	1,134,400	8.00	8.00	8.00	0.00
31508 MAC BF/AF Care Program	522,668	272,800	274,900	320,000	14.25	14.25	14.25	0.00
31511 MAC Parent Club Federal Funds	4,519	4,500	4,500	4,500	0.00	0.00	0.00	0.00
31512 MAC Community Srvc Assistance	364,800	300,000	200,000	200,000	0.00	0.00	0.00	0.00
31514 MAC ComSrv Poverty Summit	27,205	25,100	25,100	25,100	0.00	0.00	0.00	0.00
31519 MAC Share the Warmth	4,652	40,000	50,000	50,000	0.00	0.00	0.00	0.00
32004 Mayor's Office Grants	15,000	177,600	245,700	162,600	0.00	1.00	1.00	0.00
32051 OFS Grant Fund	282,420	622,400	978,390	588,700	0.00	0.00	0.00	0.00
32104 OFS Donations Fund	241	0	0	0	0.00	0.00	0.00	0.00
32131 POL JAG 2012 Grant	(1,086)	0	0	0	0.00	0.00	0.00	0.00
32137 Social Srv Homelessness Grant	726,941	127,500	234,800	0	0.00	2.00	0.00	(2.00)
32141 Arts Comm Special Projects	11,172	0	0	0	0.00	0.00	0.00	0.00
32200 HEA Health Dept Grant Fund	23,397,914	24,928,900	25,446,600	24,684,500	276.77	253.01	253.01	0.00
32201 HEA Donations Fund	875	0	0	0	0.00	0.00	0.00	0.00
32211 HIS Historical Comm Grant Fund	40,110	20,000	64,000	24,000	0.00	0.00	0.00	0.00
32219 DA District Atty Grant Fund	192,614	198,000	300,900	317,200	4.00	4.00	4.00	0.00
32226 JUV Juv Court Grant Fund	1,871,041	2,130,500	2,146,700	2,077,300	0.00	0.00	0.00	0.00
32227 GSC Gen Sess Ct Grant Fund	127,600	85,400	184,400	156,700	0.87	1.00	1.00	0.00
32228 STC St Trial Ct Grant Fund	3,028,042	3,119,500	3,119,500	3,119,500	49.96	50.94	50.94	0.00
32229 GSC Veteran's Treatment Ct Ops	14,302	20,000	28,000	17,500	0.00	0.00	0.00	0.00

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SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2017 Actuals	FY2018 Budget	FY2019 Budget	FY2020 REC Budget	FTE FY18	FTE FY19	FTE FY20	FTE FY20-FY19
32230 SHE Sheriff Grant Fund	497,178	313,000	117,700	117,700	4.00	4.00	4.00	0.00
32231 Police Grant Fund	883,107	1,320,400	1,254,500	1,254,500	7.00	7.00	7.00	0.00
32232 FIR Fire Grant Fund	52,851	24,800	137,300	0	0.00	0.00	0.00	0.00
32233 Police VOCA OFS Grant	0	1,234,400	1,220,200	746,100	3.00	3.00	3.00	0.00
32237 Social Services Grant Fund	1,696,000	1,671,100	1,754,200	1,754,200	14.76	14.76	14.76	0.00
32241 ART Arts Commission Grant Fund	170,110	199,100	195,100	85,000	0.00	0.75	0.75	0.00
32250 OEM Grant Fund	426,997	1,484,654	1,934,151	700,400	0.00	0.00	0.00	0.00
32300 PAR Parks Dept Grant Fund	366,064	499,900	215,600	88,000	4.91	3.91	3.91	0.00
32305 MAY ECD Financial Empowerment	26,836	100,700	134,500	41,200	0.00	2.00	2.00	0.00
33000 PAR Parks Master Plan	263,871	231,800	268,700	268,700	4.00	4.00	4.00	0.00
33024 Criminal Crt Clk Victims Asst	150,499	139,000	152,000	150,000	0.00	0.00	0.00	0.00
33064 SPA Sports Auth Grant Fund	23,025	0	0	0	0.00	0.00	0.00	0.00
34155 Nash Educ Comm & ArtsTVCapital	11,853	0	0	0	0.00	0.00	0.00	0.00
35039 MNPS Flood 2010	7,366	0	0	0	0.00	0.00	0.00	0.00
35119 MNPS Special Projects	3,336,796	0	0	0	0.00	0.00	0.00	0.00
35131 MNPS General Purpose	833,811,337	882,799,700	885,599,700	0	0.00	0.00	0.00	0.00
35132 MNPS Federal/State Grants	0	78,267,900	0	0	0.00	0.00	0.00	0.00
35133 MNPS Unemployment Comp	126,776	0	0	0	0.00	0.00	0.00	0.00
35135 MNPS Charter School	94,050,296	111,456,000	125,106,800	0	0.00	0.00	0.00	0.00
35137 MNPS IDEA	19,396,185	0	0	0	0.00	0.00	0.00	0.00
35154 MNPS Title I	30,973,856	0	0	0	0.00	0.00	0.00	0.00
35158 MNPS School Lunchroom	50,916,544	56,775,100	48,596,700	0	0.00	0.00	0.00	0.00
35160 MNPS Other Title Grants	7,252,349	0	0	0	0.00	0.00	0.00	0.00
35164 MNPS ROTC	351,975	0	0	0	0.00	0.00	0.00	0.00
35200 MNPS Other State Grants	5,136,585	0	0	0	0.00	0.00	0.00	0.00
35300 MNPS Other Federal Grants	14,713,445	0	0	0	0.00	0.00	0.00	0.00
35400 MNPS Other Federal Direct	999,002	0	0	0	0.00	0.00	0.00	0.00
37039 W&S SW Flood 2010 Home Buyouts	1,028,484	0	0	0	0.00	0.00	0.00	0.00
38005 Gulch Central Business Imp Dst	0	0	0	507,500	0.00	0.00	0.00	0.00
39005 South Nashville Central Business Imp Dt	0	0	0	100,000	0.00	0.00	0.00	0.00
47335 W&S Extension & Replacement	102,333,767	35,733,800	27,781,500	29,086,400	0.00	0.00	0.00	0.00
50109 Property Loss	2,587,719	0	0	0	0.00	0.00	0.00	0.00
50122 Metro Self-Insured Liability	3,565,331	0	0	0	0.00	0.00	0.00	0.00
50123 Employee Blanket Bond	42,286	0	0	0	0.00	0.00	0.00	0.00
50135 Employee ProfessionalLiability	150,000	0	0	0	0.00	0.00	0.00	0.00
50165 Self-Insured Death Benefit	100,000	0	0	0	0.00	0.00	0.00	0.00
50267 Judgments & Losses	2,033,512	0	0	0	0.00	0.00	0.00	0.00
51137 Information Technology Service	25,424,948	24,548,600	25,432,100	29,510,500	147.50	147.50	148.50	1.00
51138 ITS Technology Revolving	925,096	0	0	0	0.00	0.00	0.00	0.00
51153 Radio Shop	2,319,419	0	0	0	0.00	0.00	0.00	0.00
51154 Office of Fleet Management	30,244,267	22,709,200	21,818,300	22,020,700	106.00	106.00	105.00	(1.00)
51180 Treasury Management	817,901	826,400	834,100	875,400	7.00	7.00	7.00	0.00
52177 Employees Med Benefit Trust	112,126,536	0	0	0	0.00	0.00	0.00	0.00
52180 Cigna Choice Fund	119,858,769	0	0	0	0.00	0.00	0.00	0.00
52200 IOD Network (Injured-On-Duty)	15,382,238	0	0	0	0.00	0.00	0.00	0.00
55143 MNPS Self-Insured Liability	2,132,687	0	0	0	0.00	0.00	0.00	0.00
55145 MNPS Prof Employees Trust	120,364,142	120,432,300	0	0	0.00	0.00	0.00	0.00
55146 MNPS Print Shop	454,776	600,000	600,000	0	0.00	0.00	0.00	0.00
60002 MTA-Component Unit	279,275	0	0	0	0.00	0.00	0.00	0.00
60008 SPA Sports Authority - CU	988,879	859,100	843,200	865,500	0.00	0.00	0.00	0.00
60152 Farmers Market	2,187,813	1,952,700	1,952,700	2,052,300	7.48	7.48	7.48	0.00
60156 State Fair	3,917,192	3,453,400	3,290,300	3,297,400	28.53	27.05	27.05	0.00
60161 Municipal Auditorium	2,133,785	1,873,200	1,886,000	1,936,000	9.00	9.00	9.00	0.00
60162 Nashville Convention Center	1,066,887	0	0	0	0.00	0.00	0.00	0.00
60170 Community EducationCommission	337,220	0	0	0	0.00	0.00	0.00	0.00
60271 Music City Center Operations	37,743,973	38,417,800	39,180,400	42,822,100	0.00	0.00	0.00	0.00
60287 SPA Arena Working Capital	5,335,420	0	0	0	0.00	0.00	0.00	0.00
61190 Surplus Property Auction	1,019,961	1,033,100	1,050,300	1,126,300	8.00	8.00	8.00	0.00
61200 Police Impound	375,000	375,000	375,000	375,000	0.00	0.00	0.00	0.00
63100 CCA Revenue 2010A	51,007,575	0	0	0	0.00	0.00	0.00	0.00
63300 CCA Revenue 2010B	77,638,101	0	0	0	0.00	0.00	0.00	0.00
67311 W&S Revenue	(117,425,185)	214,043,000	216,342,900	218,300,500	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

	SCHEDULE 3 - HISTORICAL EXPENDITURES							FTE FY20-FY19
	FY2017 Actuals	FY2018 Budget	FY2019 Budget	FY2020 REC Budget	FTE FY18	FTE FY19	FTE FY20	
67331 W&S Operating	122,060,487	128,411,200	129,576,200	130,400,200	727.00	727.00	727.00	0.00
67332 W&S Operating Reserve	0	369,400	46,600	33,000	0.00	0.00	0.00	0.00
67411 W&S SW Stormwater Revenue	0	0	34,275,000	34,652,000	0.00	0.00	0.00	0.00
67431 W&S SW Stormwater Operating	17,404,389	34,622,200	24,170,600	24,936,000	94.00	114.00	114.00	0.00
68200 DES Revenue Account (Oper)	(5,707,319)	0	0	0	0.00	0.00	0.00	0.00
68201 DES Oper General Acct	22,027,397	21,288,100	20,792,400	20,389,000	0.00	0.00	0.00	0.00
TOTAL SPECIAL REVENUE, WORKING CAPITAL, & OTHER FUNDS FTEs	2,219,086,810	2,150,082,554	2,005,837,041	971,681,800	2,012.09	2,016.35	2,028.35	12.00
GROSS FTEs					19,330.09	19,435.75	18,578.65	(857.10)

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Glossary

The annual operating budget contains specialized and technical terminology. This glossary defines some of the more common and more important of these terms.

Account Code - The combination of a business unit and object account that classifies all revenues and expenditures within a fund.

Accrual Accounting - A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. In such a system, revenue earned in June but received on July 10 is recorded as being received June 30.

Active Position - A position that is budgeted and funded, whether filled or not.

Actual - Actual (as opposed to budgeted) revenues and expenditures for the fiscal year indicated.

Accountability - The state of being answerable; it is demonstrated by being willing and able to tell taxpayers what they are getting for their money in terms of results.

Accounting System - The total set of records and procedures that are used to record, classify, and report information on financial status and operations.

Activity - An organizational process or system that converts inputs (money, staffing, technology, and other resources) into outputs (services and other things of value to customers, stakeholders, and citizens); the work performed by an organization to carry out a program for which it is responsible.

Adjusted Budget or Adjusted Final Budget - The final budget passed by the Council with detail adjusted by departments to show how they will operate within the fund-wide and department-wide numbers approved in that budget.

Agency - See **Department**.

Allot - To divide an appropriation into amounts that may be encumbered or expended during an allotment period.

Allotment - A part of an appropriation that may be encumbered or expended during an allotment period.

Allotment Period - A period of time less than one fiscal year in length during which an allotment is effective. Metro generally uses quarterly allotment periods, although some departments use monthly allotments as a management tool.

Annual Budget - A budget for a fiscal year.

Appraise - To estimate value, particularly of property. If the property is valued for purposes of taxation, the term "assess" means the same thing.

Appraisal - A valuation of property based on current market values.

Appraisal Ratio - The ratio between the appraised value of property and its market value, or the appraised value as a percentage of the market value. A house appraised at \$80,000 with a current market value of \$100,000 has an appraisal ratio of 80% (80,000/100,000). Using

statistical techniques, the state recalculates appraisal ratios for the entire county every two years.

Appropriation - A legal authorization granted by the Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and time when it may be expended. Metro general fund appropriations lapse (expire) at the end of each fiscal year.

Appropriation Ordinance - An ordinance by which the budget appropriations are given legal effect, usually the budget ordinance.

Assess - To value property officially for the purpose of taxation.

Assessment - The portion of a property's appraised value that is taxed, determined by multiplying the appraised value of a property by its assessment rate. For example, a residence appraised at \$100,000 has an assessment of \$25,000 (25% x \$100,000).

Assessment rate - The constitutional percentage that is multiplied by the appraised value to determine the assessment (25% of the appraised value for residential property, 40% for commercial).

Available (Undesignated) Fund Balance - The funds remaining from the prior fiscal year that are available for appropriation and expenditure in the current year.

Authorized Positions - Number of positions authorized in the final budget. This is not a formal part of the budget ordinance, but an implicit management tool to control salary expenditures. Some agencies and elected offices are subject to legal constraints on the numbers of authorized and filled positions.

Balanced Budget - All funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund. Revenues are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years.

Baseline Budget - An estimate of the funding required to continue existing programs at the currently-budgeted levels of service from one fiscal year to the next. It includes various adjustments made to the prior year's budget as appropriate for salary increments, pay plan, longevity, inflation, etc.

Bond - A written promise to pay a specified sum of money (the face value or principal amount) at a specified date or dates in the future (the maturity date) together with periodic interest at a specified rate. Metro issues (sells) bonds as one way to finance capital projects. Maturity dates may extend as far as twenty or thirty years after the bonds are issued.

Bond, General Obligation - A bond that is secured by the full faith, credit, and taxing power of the city.

Bond, Revenue - A bond that is paid from the earnings of an enterprise fund.

Bonded Debt - That portion of indebtedness represented by outstanding bonds.

Appendix 2: Glossary

Budget - A plan of financial operation containing an estimate of proposed expenditures for a given period (usually a fiscal year) and the proposed means of financing them. Since the budget process includes many "budgets," it is necessary to specify whether the budget being discussed is projected, recommended, final (approved by the Council), or current.

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar - The schedule that is followed in preparing, adopting, and administering a budget.

Budgetary Control - The control or management of an organization in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenue.

Budgetary Fund - Any of the primary tax-supported funds:

- GSD General Fund (10101),
- USD General Fund (18301),
- GSD Debt Service Fund (20115),
- USD Debt Service Fund (28315),
- GSD Schools Operating Fund (35131), and
- Schools Debt Service Fund (25104).

The sum of the funds' expenditures, less transfers between them, is usually cited as the total size of the budget.

Budget Message - The Mayor's message generally explaining the budget, describing its important features, outlining proposed financial policies, and explaining the reason for significant budgetary changes. This may take the form of a letter, speech, or presentation.

Budget Method - A code that presents whether and how Metro budgets each fund. Common codes are:

- ANN - Annually budgeted governmental (except capital projects), enterprise, and internal service funds with a fiscal year that is the same as Metro's July 1 – June 30 standard.
- MYB - Multi-year budgeted funds, often grants, whose fiscal year crosses Metro's July 1 – June 30 standard fiscal year and which typically are not included in this document.
- NOB - Other funds whose spending is authorized by something other than the operating budget.

Budget Ordinance - The legal document that sets the annual operating budget for a fiscal year.

Budgeted Positions - The number of full- and part-time positions funded in June, plus the number of seasonal positions funded at any time in the fiscal year.

Budget Projection - A projection of revenues and/or expenditures for the coming fiscal year(s).

Business Unit - Generally, an eight-digit code that describes an organizational, programmatic, or service unit within a department and fund.

CAFR (Comprehensive Annual Financial Report) -

The audited annual financial report of the government, showing financial position and results of operations for the fiscal year, along with schedules detailing other financial matters. The CAFR is prepared in accordance with governmental GAAP, so it is not strictly comparable to the budget ordinance.

Capital Budget - A plan of proposed capital outlays and the means of financing them. Metro's Capital Improvements Budget (CIB) is compiled by the Finance Department and Planning Commission, and approved by the Mayor and Council. It is only a planning document and does not authorize expenditures on its own.

Capital Improvements - Expenditures that are related to the acquisition, expansion, or rehabilitation of an element of the physical plant of the government; sometimes referred to as infrastructure.

Capital Outlays - Expenditures for the acquisition of capital assets such as heavy equipment, machinery, buildings, etc.

Capital Spending Plan - The annual process of selecting and funding a package of specific capital projects to be authorized by the Council.

Capital Program - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

Certified Tax Rate - After reappraisal, the property tax rate that equates total current property tax revenues to those of the previous year's receipts plus normal growth. TCA 67-5-1701 provides that reappraisals cannot by themselves increase Metro's revenues. So, for years in which a reappraisal is implemented, the certified rate forms a basis for gauging the amount of any tax increases. This assures that tax increases are not hidden within post-reappraisal tax rates, but will be known to the public. The certified rate is calculated using state forms and guidelines and is approved by the state Board of Equalization and the Council.

CBER - The University of Tennessee's Center for Business and Economic Research, which has assisted the Department of Finance in forecasting certain revenues for the budget.

CBO - The federal Congressional Budget Office.

Class Code - A code number assigned to positions within the city's classification and compensation plan.

Commercial Paper - a form of **note** (q.v.) with generally a shorter term and more flexible terms of issuance and payment.

Appendix 2: Glossary

Component Unit - An organization that is legally separate from Metro, but Metro has the ultimate financial responsibility for the organization (i.e. if there was financial trouble, Metro would have to step in). They are not generally presented as part of the overall Metro budget, either in the budget ordinance or in this book. Component units include:

- Nashville District Management Corporation
- Sports Authority
- Metropolitan Development and Housing Agency (MDHA)
- Electric Power Board (Nashville Electric Service, NES)
- Metropolitan Transit Authority (MTA) / WeGo
- Metropolitan Nashville Airport Authority
- Metropolitan Nashville Hospital Authority (General and Bordeaux Hospitals)
- Emergency Communications District
- Industrial Development Board
- Gulch Business Improvement District, Inc.
- Convention Center Authority

More information on these component units is available in Note 1 of the CAFR.

Constant or Real Dollars - The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money as compared to a certain past point in time.

Contingency Account - Funds set apart to provide for unforeseen expenditures or for anticipated purposes of uncertain amounts.

Contingency for State, Federal, or Other

Reimbursable Program Funds - An account in the budget ordinance that allows transfer of new, unbudgeted grants and other reimbursable funds into the general funds of departments' budgets without separate Council appropriation. It is budgeted in expenditure account 01101299.590000 and offset by estimated revenue in revenue object account 406100.

Continuation Budget - A budget at a level of funding required to maintain current service levels during the coming year.

Cost - The amount of resources required for a business program, product, activity or service to produce an output, regardless of where the resources are accounted for:

- **Direct costs** can be identified specifically with a particular final cost objective (e.g. direct service, program, or product) and usually appear in the budget of the program that provides the product or service.
- **Indirect costs** are incurred for a common or joint purpose benefiting more than one cost objective (e.g. direct service, program, or product) but are not readily assignable to the cost objectives specifically benefited; they may be found elsewhere in the budget of the department that provides the product or service, or in the budgets of other departments that support that department.
- **Full cost or total cost** is comprised of the allowable direct cost of the program, plus its

allocable portion of allowable indirect costs, less applicable credits.

Cost Allocation Plan - The documentation that identifies, accumulates, and allocates or develops billing rates based on the allowable costs of centralized services. The costs of these services may be allocated or billed to users or funding sources (such as grantors). A departmental cost allocation plan allocates a department's central costs to its programs. A local government cost allocation plan, or **LOCAP**, allocates the costs of central governmental units to other departments and agencies within the government that the central units serve.

Current Year - The fiscal year in progress.

Debt Service - (1) Repayment of principal and interest on outstanding debt (bonds, notes, and commercial paper). (2) The amount of money required for such repayments.

Debt Service Fund - A fund established to account for the accumulation of resources for, and the payment of, debt service.

Deficit - (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues (or, in proprietary funds, the excess of expense over income) during a fiscal period.

Department - The highest organizational and administrative unit with overall management responsibility for goals, objectives, divisions, operations, programs, and activities within a functional area. The word generally includes boards, commissions, agencies, and elected offices.

Direct Cost - See **Cost**.

EBS - The government's integrated financial and administrative computer system. EBS encompasses most budgeting, accounting, purchasing, payroll, human resources, and benefit activities for Metro.

Encumbrances - The commitment of appropriated funds to an unperformed contract for goods or services. It is an estimate of the expenditures that will result when the contracts are completed.

Enterprise Fund - A fund established to account for a business-like operation in which services are provided to non-Metro customers for a fee. Such fees or user charges cover most or all costs of the fund. Examples include the Convention Center Fund and the Farmers' Market Fund. See also **internal service fund**.

Estimated Revenue - The amount of revenue that is projected for collection during the fiscal year.

Expenditures - Decreases in net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service, and capital outlays. This term designates the cost of goods delivered or services rendered, whether paid or unpaid, including expenses, provisions for debt retirement that is not reported as a liability of the fund from which it was retired, and capital outlays.

Appendix 2: Glossary

Final Budget - The budget appropriations approved by the Council, usually based on:

- the Mayor's recommended budget,
- a substitute budget containing changes to the Mayor's budget and replacing that budget, and/or
- amendments to one of the above.

Accounting statements in the CAFR prepared pursuant to GASB Statement 34 call this the "original budget."

Fiscal Year - A twelve-month period of time to which the budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The Metro and state fiscal years begin July 1 and end June 30; the federal fiscal year runs October 1 to September 30.

Four Percent Reserve Fund - See **General Fund Reserve Fund**.

Fringe Benefits - Benefits to employees paid by Metro in addition to salaries, including Social Security (FICA), pension, life insurance, health insurance, workers' compensation, and unemployment compensation. Benefit costs for active employees are included in the departments' operating budgets, while other benefits in the general funds are grouped in the Employee Benefit accounts.

Full-Time Equivalent (FTE) - A measure of effective authorized positions, indicating the percentage of time a position or group of positions is funded. For an individual position, 1.00 FTE is usually equal to 2,080 hours of work per year. FTE takes into account the number of hours per week and portion of the year the position is funded.

$$\text{FTE} = (\text{hours worked per week}/40) \times (\text{months funded}/12).$$

A year-round full-time position has an FTE of 1.00. A full-time position funded for 6 months (1/2 year) has an FTE of 0.5, as does a 20 hours-per-week, 12 month position.

Function - A group of Metro departments that performs similar activities or delivers like services (e.g., the Law Enforcement function includes the Sheriff and Police Departments).

Fund - A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. A fund has its own revenues, expenditures, assets, liabilities, and equity (fund balance). In Metro, revenues and appropriations cannot be transferred between funds during the fiscal year.

Fund Balance - A term used to express the equity (assets minus liabilities) of governmental fund types and trust funds. A fund balance is the excess of cumulative revenues and other sources of funds over cumulative expenditures and other uses of funds.

GAAP (Generally Accepted Accounting Principles) - Nationally-recognized uniform principles, standards, and guidelines for financial accounting and reporting, governing the form and content of many financial statements of an entity. GAAP encompasses the conventions, rules, and procedures that define accepted accounting principles at a particular time, including both broad guidelines and detailed practices and procedures.

Governmental GAAP is determined by the Governmental Accounting Standards Board (GASB) and, to a lesser extent, by the Financial Accounting Standards Board (FASB), the American Institute of Certified Public Accountants, and other professional organizations.

GAGAS (Generally Accepted Governmental Auditing Standards) - Standards for conducting governmental audits as determined by the latest revision of the booklet *Government Auditing Standards* (the "yellow book") published by the Comptroller General of the United States through the GAO.

GAO - The Federal General Accounting Office.

GASB (Governmental Accounting Standards Board) - The oversight body that establishes governmental GAAP, equivalent to the private-sector FASB.

General Fund - The general operating funds are used to account for all resources except those required to be accounted for in another fund. Metro has separate general funds for the General Services District and the Urban Services District.

General Fund Reserve Fund (Four Percent Reserve Fund) - A capital projects fund for relatively small or short-lived capital expenditures. Four percent of the gross original GSD general fund revenue is deposited into this fund. These funds are appropriated by resolution in the capital spending plan for the purchase of equipment or repairs for any department funded by the GSD General Fund.

General Obligation (GO) Debt - Bonds and notes used to borrow money, backed by the full faith, credit, and taxing power of the Metropolitan Government. Compare to **Revenue Debt**.

Governmental Fund - A fund used to account for the acquisition, use, and balance of expendable financial resources and the related current liabilities--except those accounted for in proprietary funds and fiduciary funds. Governmental funds include general, special revenue, debt service, and capital projects funds.

Grant - A contribution by a government or other organization, generally to support a particular program or activity. Any receipts from any state or federal agency and certain non-profit organizations are considered grants unless specifically excluded by the Division of Accounts.

Grant Match - Costs or in-kind services required to match grantors' shares of grant program costs.

GSD (General Services District) - All of Davidson County. See also **Services Districts**.

Hyperion - The Metropolitan Government's budget preparation system.

Impoundments - Executive decisions not to spend (obligate or expend) monies budgeted and appropriated by the Council. There are two types of impoundments.

- **Administrative impoundments** are simple unallotments of funds; the funds remain in the department's appropriation but are not available for expenditure.

Appendix 2: Glossary

- **Charter impoundments** are actual reductions of budget appropriations in accordance with §6.09 of the Charter.

Independent Audit - An audit conducted by auditors who are independent of the government. The annual audit is conducted by one or more public accounting (CPA) firms.

Indirect Costs - See **Cost**.

Infrastructure - The basic installations and facilities necessary for the continuance and growth of the city, such as roads, schools, transportation, utilities, and similar systems.

Internal Service Fund - A fund established to finance and account for goods and services furnished by one department to another department on a cost reimbursement basis so that the original fund capital remains intact. Examples include the Fleet Management and the Information Technology Services funds.

Lapse - The automatic termination of an appropriation, except for indeterminate or continuing appropriations, or as otherwise provided by law. Any unexpended balance of an appropriation and the authority to spend it lapses at the end of the fiscal year.

Levy - In reference to the budget as a whole, either the total amount of taxes due or (sometimes) the tax rate. In reference to a specific piece of property, the amount of tax due on that property.

Liability - Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed or refunded at some future date. The term does not include encumbrances.

Line-Item Budget - A budget that is presented entirely or primarily based on objects of expenditure. The Metro budget ordinance and supporting detail are prepared on a line-item basis.

Line of Business - A group of programs with a common purpose that produce key results for citizens.

LOCAP - See **Cost Allocation Plan**.

Longevity - Monetary payments to Metro employees who have been in the employment of Metro for a minimum of five years. Per resolution RS2001-642, these payments range from a minimum of \$110 after five years of service to a maximum of \$935 for twenty or more years.

Long-Term Debt - Debt that matures more than one year after it is issued.

Mayor's Recommended Budget - The budget proposed to the Council by the Mayor.

Measures - Statistical or workload data that quantifies the activities, outputs, or outcomes of program activities and expenditures.

Mission - A clear, concise purpose for an entire agency, focusing on the broad, yet distinct, results that it will achieve for its customers.

Modified Accrual Basis - The basis of accounting in which revenues are recognized when they become both measurable and available to finance expenditures of the current period. Expenditures are recognized when

incurred, i.e., when the related fund liability is incurred, except for:

- inventories of materials and supplies, which may be considered expenditures either when purchased or used;
- prepaid insurance and similar items, which need not be reported;
- accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but larger-than-normal accumulations must be disclosed in the notes to the financial statements;
- interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and
- principal and interest on long-term debt are generally recognized when due.

All governmental funds and expendable trust funds are accounted for using modified accrual accounting; internal service and enterprise funds utilize full accrual accounting similar to that found in private sector businesses. The CAFR has more information on this subject and its use in Metro.

MSA (Metropolitan Statistical Area) - A group of relatively freestanding but socially and economically linked metropolitan area counties, usually as a central city surrounded by non-metropolitan counties. The Nashville MSA included Davidson, Cheatham, Dickson, Robertson, Rutherford, Sumner, Williamson, and Wilson Counties. The new Nashville-Davidson-Murfreesboro MSA, designated by the Federal Office of Management and Budget, adds Macon, Trousdale, Smith, Cannon, and Hickman Counties.

Note - A form of debt that is shorter in term than bonds and often used for short-term capital project financing in anticipation of a future bond package with terms more advantageous for the government. TCA 9-21-505 provides that, "notes shall be issued for a period not to exceed two (2) years from the date of issue; provided, that with the approval of the state director [of local finance] the notes may be extended or renewed for not more than two (2) additional periods not exceeding two (2) years each."

Object Account - A code that describes a specific expenditure or revenue item.

Objective - A desired, specific, output-oriented accomplishment that can be achieved within a given time frame. Its achievement advances both the activity and organization toward a corresponding goal.

OMB - Office of Management and Budget; a unit of the Metro Department of Finance. When modified by the word "federal," a unit of the executive branch of the United States government.

OMB Circular A-87 - The Federal OMB circular that describes allowable and unallowable costs for calculation of federal grant costs.

Appendix 2: Glossary

OMB Circular A-128 - The Federal OMB circular that describes the procedures for audits of grants under the Single Audit Act.

Open Position - See **Vacant Position**.

Operating Budget - A plan of current expenditures and the proposed means of financing them. The annual operating budget is the primary means to control most of the financing, spending, and service delivery activities of a government. The use of annual operating budgets is required by Section 6.01 of the Charter.

Ordinance - Legislation that is approved on three readings by the Council and signed by the Mayor.

Original Revenues - The revenues from which 4% is transferred to the **General Fund Reserve Fund (Four Percent Reserve Fund)**. This includes all revenues to the GSD General Fund except transfers; interdepartmental payments and receipts; federal and state financial assistance (except Medicaid and Medicare payments); and compensation for loss, sale, or damage to property.

Overdraft - The amount by which requisitions, purchase orders, or audited vouchers (i.e., expenditures and encumbrances) exceed the current allotment to which they are chargeable. This creates a negative balance in the unencumbered allotments.

Part-Time Employee - For the purpose of budgeting, a part-time employee is any employee who regularly works less than 40 hours per week. This interpretation differs from that used by the Employee Benefit Board (less than 20 hours per week) or the Personnel Department (less than 32 hours).

Pay Plan - A schedule of each classification used by the Civil Service Commission, along with the pay grades, rates, ranges, and longevity-based steps for each class.

Performance Budget - A budget that focuses on activities rather than line items. Expenditures are related to workload and performance measures to assess the efficiency of services, and budget decisions incorporate measurable performance of activities and work programs.

A performance budget may also incorporate other bases of expenditure classifications, such as character and object class, but these are given a subordinate status to activity performance.

Performance Indicators - Specific quantitative measures of a division's, program's, or activity's work performed or results obtained toward meeting an objective. They measure demand, workload, efficiency, effectiveness, quality, achievement, or outcomes.

Position - A tracking unit representing the authority to hire an employee; may be full-time (funded all day every workday), part-time (funded less than all day every workday), or seasonal (full- or part-time for only a portion of the year, with that portion recurring annually).

Position Headcount - The number of authorized positions funded by a budget. As used in Metro budgeting, this is the sum of positions that are:

- Full-time and funded in June, plus
- Part-time and funded in June, plus
- Seasonal, regardless of months funded.

Prior Year - The fiscal year immediately preceding the current year.

Prior-Year Encumbrances - Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments.

Product - A countable deliverable that a customer receives from the agency. It is something that one or more customers receive, not processes the agency performs. "Circulating library books" is a process, a library book checked out is a product, and "library book check-outs" is an output or demand measure of what is delivered to customers.

Program - A group of services with a common purpose or result.

Program Budget - A budget where expenditures are based primarily on programs of work related to the goals and objectives of an organization and secondarily on character and object.

Property Tax - An *ad valorem* (value-based) tax levied on real and personal property according to the property's assessed valuation and the tax rate.

Reappraisal - A county-wide revaluation of real property based on current market values. See **Certified Tax Rate**.

Reserve - An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for further appropriation or expenditure.

Revenue - Funds that the government receives as income to support expenditures.

Revenue Code - A numerical code used to break down revenues into definable areas such as taxes, licenses, user fees, etc.

Revenue Debt - Bonds and notes used to borrow money, backed only by certain revenues (usually from the project built with proceeds from the debt) and not the full faith and credit of the government.

Revenue, Nonrecurring - Revenues that are not expected to repeat over time and generally should not be used to support ongoing expenditures.

Appendix 2: Glossary

Satellite Cities - The seven smaller cities and towns totally or partially in Davidson County that were incorporated prior to Metro being formed in 1963. These smaller cities receive some Metro county-wide GSD services but also provide their own city services instead of or in addition to GSD services. Their citizens pay the GSD property tax rate plus any rate set by the satellite city. The information presented in this book does not include any revenues, expenditures, or services of the satellite cities themselves.

Services Districts - The two districts established by state law and the Charter for budgeting and administering services within the Metro Government. The General Services District (GSD) is all of Davidson County. The Urban Services District (USD) is the former City of Nashville plus annexed areas within the GSD; it receives more services in return for paying a higher property tax rate. In the map below, the USD is the large darker-shaded area within the GSD.



Single Audit Act - The federal law requiring a comprehensive government-wide audit of all federal financial assistance. In Metro, this is performed as an integral part of the annual independent audit.

Special Revenue Fund - A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes. Examples are the Schools General Purpose Fund (35131) and the General Fund Four Percent Reserve Fund (30003).

Stakeholder - Any person or entity that has an interest in the activities or objectives of an organization, including such groups as citizens, customers, suppliers, and regulators.

Strategic Goal - A significant result to be achieved by an agency over the next two to five years.

Structural Balance - The situation in which recurring revenues are sufficient to finance expected expenditures for the foreseeable future.

Subledger - An optional additional level of detail for account codes. It is typically used to identify a revenue source or the fund number of an interfund transfer. For example, the number of the resolution that approved a grant might be entered as the subledger for the grant revenue account code.

Subsidiary - An optional additional level of detail for account codes. It is used to add more detailed information below the object account level.

Supplemental Appropriation - A resolution appropriating funds (increasing budget authority) above and beyond previously-approved levels.

Target Budget - A budget built by adjusting detailed budget items to a departmental total, instead of building the total budget by adding together detailed line-item projections.

Tax Levy - The total tax dollars assessed on property, calculated by multiplying the tax rate per one hundred dollars by the tax base. The term can also refer to the tax rate itself.

TCA - Tennessee Code Annotated; state law.

Transfer, Budget - A transfer of an unused portion of an appropriation to another purpose or activity within a department's budget.

Transfer, Operating - All interfund transfers other than residual equity transfers (which are nonrecurring or non-routine transfers of equity between funds), quasi-external transactions, reimbursements, loans, or advances. The typical operating transfer is a legally authorized transfer from a fund receiving revenue to another fund through which the resources are to be expended. The budget treats this as if it were an expenditure of the first fund and revenue to the second.

Unencumbered Allotment - also **unencumbered balance**. The portion of an allotment not yet expended or encumbered. The focus of budgetary control, as §6.08 of the Charter provides that, "... no expenditure shall be made or encumbrance created, but in pursuance of an allotment, and within the otherwise unencumbered balance of such allotment."

Unencumbered Appropriation - The portion of an appropriation not yet expended or encumbered.

Unexpended Allotment - The portion of an allotment not yet expended.

Unexpended Appropriation - The portion of an appropriation not yet expended.

Unreserved Fund Balance - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

USD (Urban Services District) - The former City of Nashville plus annexed areas, which receive more services in compensation for paying a higher property tax rate. See also **Services Districts**.

Vacant Position - A position that is active (available and funded) but unoccupied.

Working Capital - A financial measure which represents the amount of day-by-day operating liquidity available to the government.

Appendix 3: The Law and the Budget

Many of the government's financial affairs are set by the Metropolitan Charter and other laws, resolutions, and rules. Budget-related sections of some of those documents are reproduced below, beginning with Article 6 of the Charter. Other sections of the Charter and laws may delegate finance-related powers and responsibilities to other departments. Text in *italics* summarizes certain long sections.

METROPOLITAN CHARTER ARTICLE 6 - THE BUDGETS AND FINANCIAL MATTERS

Section 6.01. Fiscal Year. -- The fiscal year of the metropolitan government shall begin on the first day of July of each year and shall end on the thirtieth day of June next following. Said fiscal year shall constitute the budget year and the year for financial accounting and reporting of each and every office, department, institution, activity and agency of the metropolitan government; but the aforesaid provision shall be in addition to, and not in lieu of, any accounting and reporting required of any official or agency by state or federal laws.

Section 6.02. Preparation of Annual Operating Budget. -- The director of finance shall obtain from all officers, departments, boards, commissions and other agencies for which appropriations are made by the metropolitan government, or which collect revenues for such government, such information as shall be necessary for him to compile the annual operating budget; and it shall be the duty of all such officers, departments, boards, commissions and agencies to furnish the director such information as he may require at such time or times and in such form as the director may prescribe.

Not later than March 1st prior to the end of each fiscal year, said director shall distribute to each of the agencies identified in the preceding paragraph all forms necessary for the preparation of the operating budget for the succeeding fiscal year. Such forms shall be returned to the director with the information desired not later than two months prior to the end of the current fiscal year. On the basis of the information so received and otherwise secured by him, said director shall prepare and transmit to the mayor a proposed operating budget for the next fiscal year of the kind and scope set forth in section 6.03 hereof. In preparing the proposed budget, the director may revise, as he may deem necessary, the estimates or requests made by the various officers, departments, boards, commissions and agencies, but any such agency shall be entitled to a hearing before the director with reference to any contemplated changes in its budget requests or estimates.

Section 6.03. Scope of the Annual Operating Budget. -- Section I of the annual operating budget shall apply only to the general services district and shall deal with those services and functions appertaining to the general services district, as set out by this Charter, or by ordinance of the council.

Section II of the annual operating budget shall apply only to the urban services district and shall deal with those services and functions appertaining to such urban services district, as set out in this Charter, or by ordinance of the council.

Each of the above described sections of the annual operating budget shall contain with respect to each of the operating funds of the metropolitan government to which they are applicable:

(a) An estimate of the unencumbered fund balance or deficit at the beginning of the ensuing fiscal year, and the amount of any reserves for designated purposes or activities includable in the operating budget.

(b) A reasonable estimate of revenues to be received during the ensuing year, classified according to source; but the estimated revenues from current and from delinquent property taxes shall not exceed the percentage of the total receivable from each such source collected during the last completed fiscal year; or the current fiscal year.

(c) Proposed expenditures for each organizational unit and activity in accordance with the established classification of accounts, including those capital outlays which are to be financed from the revenues of the ensuing year, and including all debt service requirements in full for such fiscal year payable from such fund.

In no event shall the total proposed expenditures from any fund exceed the total anticipated revenues plus the estimated unappropriated surplus, or fund balance, and applicable reserves and less any estimated deficit at the end of the current fiscal year.

Section 6.04. Review and Revision of Operating Budget by Mayor; Submission to Council; Budget as Public Record; Distribution of Copies. -- The mayor shall review the operating budget submitted to him by the director of finance, and may make any revisions in such budget as he may deem necessary or desirable, before it is submitted to the council for consideration.

Not later than May 1st, the mayor shall submit to the metropolitan council the operating budget as approved by him in the form and with the contents specified in section 6.03 hereof, together with a message explaining such budget, describing its important features, and outlining the proposed financial policies of the metropolitan government for the ensuing fiscal year and setting forth the reasons for any significant changes in policy or budgetary allocations. The mayor shall promptly cause copies of the budget and the budget message to be prepared for distribution to interested persons, and a summary of the budget shall be published in each of the daily newspapers in the area of the metropolitan government. The operating budget, as well as the capital improvements budget hereinafter provided for, the budget message, and all supporting schedules shall be public records in the office of the metropolitan clerk and shall be open to public inspection.

Section 6.05. Hearings by Council. -- After the council shall have passed the budget ordinance on first reading, it shall hold hearings on the proposed operating budget, as well as on the capital improvements budget as provided in section 6.13 hereof, but the hearing on the capital improvements budget shall be heard prior to those on the proposed operating budget, and the hearings on either budget may be adjourned from time to time. Budget hearings shall be advertised in a daily newspaper of general circulation published in the area of the metropolitan government at least seven days prior to the date or dates set for the beginning of such public hearings.

Appendix 3: The Law and the Budget

Section 6.06. Action by Council on Operating Budget.

-- After the conclusion of the public hearings, the council may amend the operating budget proposed by the mayor; except, that the budget as finally amended and adopted must provide for all expenditures required by law or by other provisions of this Charter and for all debt service requirements for the ensuing fiscal year as certified by the director of finance. Neither shall the council alter the estimates of receipts or other fund availability included in the budget document except to correct errors and omissions, in which event a full explanation shall be spread on the minutes of the council. In no event shall the total appropriations from any fund exceed the estimated fund balance, reserves and revenues, constituting the fund availability of such fund.

The council shall finally adopt an operating budget for the ensuing fiscal year not later than the thirtieth day of June, and it shall be effective for the fiscal year beginning on the following July 1st. Such adoption shall take the form of an ordinance setting out the estimated revenues in detail by source and making appropriations according to fund and by organizational unit, purpose or activity as set out in the budget document. If the council shall fail to adopt a budget prior to the beginning of any fiscal year, it shall be conclusively presumed to have adopted the budget as submitted by the mayor.

A copy of the adopted budget, certified by the metropolitan clerk, shall be filed in the office of the director of finance.

The amount set out in the adopted operating budget for each organizational unit, purpose or activity shall constitute the annual appropriation for such item, and no expenditure shall be made or encumbrance created in excess of the otherwise unencumbered balance of the appropriation, or allotment thereof, to which it is chargeable. This shall not preclude the impoundment of funds or additional appropriations as provided herein.

Section 6.07. Property Tax Levies. -- The council shall levy an annual tax on real and personal property and merchants' ad valorem in the general services district, and the tax levy ordinance shall be the next order of business of the council after the adoption of the operating budget. The tax rate set by such ordinance shall be in two (2) parts; the general tax rate and the school tax rate.

The general tax rate set by such ordinance shall be such that a reasonable estimate of revenue from the levy shall at least be sufficient, together with other anticipated revenues, fund balances, and applicable reserves, to equal the total amount appropriated with the exception of the amount appropriated for schools and to provide in addition, a reasonable amount of working capital for each of the several funds.

The school tax rate set by the ordinance shall be such that a reasonable estimate of revenue from the levy shall at least be sufficient, together with other anticipated revenues, fund balances, and applicable reserves, to equal the total amount appropriated for schools and to provide in addition, a reasonable amount of working capital.

After the council has approved the annual operating budget of the urban services district, said council shall determine and declare the amount of revenue which must be produced from a tax levy upon the real and

personal property and merchants' ad valorem within the urban services district. The urban council shall thereupon convene and it shall have a mandatory obligation by resolution to levy a property tax adequate with other available funds to finance the budget for urban services, as determined by the council; subject, however, to the requirements of section 1.04 of this Charter with respect to the tax on property in the newly annexed areas.

The willingness and ability of citizens to bear the burden of tax increases should always be considered. Therefore, notwithstanding any provisions above, real property tax rates shall not exceed the maximum rates approved by the voters of the county in a referendum. Such referendum may be authorized either by the mayor or by a majority vote of the council no more than once each calendar year pursuant to Tennessee Code Annotated section 2-3-204. The referendum shall read "The maximum real property tax rates for Davidson County shall be increased to:" followed by a list of rates. Voters shall be provided the two choices of FOR and AGAINST. The real property tax rates in effect as of November 7, 2006, shall be the maximum rates allowed until the first referendum occurs.

Section 6.08. Allotments of Appropriations. -- All appropriations contained in the current operating budget shall be allotted by the director of finance on a quarterly basis, and it shall be his duty to make such allotments promptly at the beginning of each quarter of the fiscal year. Such allotments shall be based upon estimated needs, and in the determination of such need the director of finance may require all spending agencies to submit allotments requests on such forms as he may prescribe. Such allotments shall constitute authorizations for expenditure or encumbrance, and no expenditure shall be made or encumbrance created, but in pursuance of an allotment, and within the otherwise unencumbered balance of such allotment.

Section 6.09. Impoundment of Funds. -- Upon certification of the director of finance that the revenues or other resources actually realized with respect to any fund are less than was anticipated and are insufficient to meet the amounts appropriated from such fund, it shall be the duty of the mayor to impound such appropriations as may be necessary to prevent deficit operation.

Section 6.10. Additional Appropriations. -- The metropolitan council may make appropriations in addition to those contained in the current operating budget, at any regular or special meeting called for such purpose, but any such additional appropriation may be made only from an existing unappropriated surplus in the fund to which it applies.

Section 6.11. Transfer of Appropriations. -- On request of any department head, and with his consent, the mayor may transfer the unencumbered balance of any appropriation, or any portion thereof, for any purpose or activity to the appropriation for any other purpose or activity within the same department, but the same shall not be available for encumbrance or expenditure until it shall have been allotted by the director of finance.

At the request of the mayor, but only at the end of any quarter of the fiscal year, the council may by resolution approved by a majority of the membership of the council transfer the unencumbered balance of any appropriation,

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or any portion thereof, to another appropriation within the same section of the budget and within the same fund. However, the council shall not make transfers of appropriations at any time between the general services district and the urban services district, or transfer moneys from any operating fund to another fund. Provided, however, that this stipulation shall not apply to the discharge of obligations existing between governmental agencies financed from one fund and those financed through another fund, nor to the transfer of moneys from operating funds to agency or trust funds, covering collections to be expended through such agency or trust funds, nor to the transfer of the unappropriated surplus in bond funds to the debt service funds set up to retire such bond, nor to such other transfers between funds as may be authorized by law.

Section 6.12. Lapse of Appropriations. -- All unencumbered balances of appropriations in the current operating budget at the end of the fiscal year shall lapse into the unappropriated surplus or reserves of the fund or funds from which such appropriations were made.

Section 6.13. Capital Improvements Budget. -- The director of finance shall obtain annually from all officers, departments, boards and commissions and other agencies requesting funds from the metropolitan government for capital improvements, such information as the planning commission shall require to enable it to prepare the capital improvements budget. This data shall be delivered to the planning commission not later than four months prior to the end of the fiscal year. The capital improvements budget shall include a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter, accompanied by the report and recommendations of the metropolitan planning commission with respect to the program. Section I of the capital improvements budget shall present proposed general services district projects. Section II shall present proposed urban services district projects. The mayor shall submit the capital improvements budget to the council not later than May 15th and shall recommend those projects to be undertaken during the ensuing fiscal year and the method of financing them, noting the impact on the debt structure of the metropolitan government and shall include in the appropriate current operating budget any projects to be financed from current revenues for the ensuing fiscal year.

The council shall have power to accept, with or without amendment, or reject, the proposed program and proposed means of financing. The council shall not authorize an expenditure for the construction of any building, structure, work or improvement, unless the appropriation for such project is included in its capital improvements budget, except to meet a public emergency threatening the lives, health or property of the inhabitants, when passed by two-thirds vote of the membership of the council. The capital improvements budget must be acted upon finally by the council not later than the fifteenth day of June following its submission.

The mayor may submit amendments to the capital improvements budget at any time during the year, accompanied by the recommendation thereon of the planning commission, which amendments shall become effective when adopted by a two-thirds vote of the membership of the council.

Section 6.14. General Fund Reserve. -- From all original moneys collected during any year, before making a budget ordinance, there shall be deducted four (4%) percent of the gross amount of the general fund revenue of the general services district, which sum shall be placed in an account to be known as the general fund reserve and shall be kept separate and apart from other funds of the metropolitan government.

The mayor and council may by resolution make appropriations from said funds for the purchase of equipment for any department of the metropolitan government or for repairs to any building owned by any department of the metropolitan government; provided, however, that no appropriations shall be made from this fund to any department not deriving its operating funds from the general fund budget.

From all moneys collected during any year, and after making provisions for the four (4%) percent of the gross amount of the general fund revenue that shall establish the general fund reserve of the metropolitan government, there shall be next provided a sufficient amount, not to be less than fifty thousand (\$50,000) dollars, to be placed in and constituted the metropolitan government advance planning and research fund for the use of the metropolitan planning commission of the metropolitan government in the preparation, in advance, of plans for capital projects, and for the making of such studies and the doing of such research as is by the metropolitan planning commission deemed necessary in the performance of the duties and responsibilities given it by the Metropolitan Charter and general law. No expenditures shall be made from said fund except by resolution of the metropolitan planning commission, and in no case shall expenditures be made therefrom for the payment of budgetary items or matters not concerned with research and advance planning. The resolution of the metropolitan planning commission as to capital projects shall precisely define the projects concerned and amounts expended in the planning of such projects shall be provided for in the financing of construction of same and, upon the commencement of construction, the metropolitan government advance planning and research fund shall be repaid those sums and moneys expended from it in the advanced planning of such project. From all moneys collected during any year, and after the making of provision for the four (4%) percent of the gross amount of the metropolitan government's general fund revenue flowing into the general fund reserve of the metropolitan government, there shall next be provided a sufficient amount, as of the first day of each fiscal year, to bring the unencumbered balance on hand in the metropolitan government advance planning and research fund created herein to the minimum sum of fifty thousand (\$50,000) dollars.

By ordinance, the council may create a contingent reserve fund not to exceed four (4%) percent of the general fund revenue of the urban services district. The mayor and council may by resolution make appropriations from said fund for the purchase of equipment for any department of the metropolitan government or for repairs to any building owned by any department of the metropolitan government which equipment or buildings are used primarily for the furnishing of services herein defined as urban services; provided, however, that no appropriations shall be made from this fund to any department not deriving its

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operating funds from the general fund of the urban services district current operating budget.

Section 6.15. Post Audit. -- The council shall provide annually for an independent audit of the accounts and other evidences of financial transactions of the metropolitan government and of its every department, office and agency. The audit shall be made by an accountant or an accounting firm, the members of which have no personal interest, direct or indirect, in the fiscal affairs of the metropolitan government or of any of its departments, offices, or agencies. The designated accountant shall be a certified public accountant, or, if an accounting firm is employed, the members thereof shall be so certified and thoroughly qualified by training and experience in governmental accounting to perform the audit.

The independent audit shall be made by a firm chosen by a three member audit board. This board shall consist of the presiding officer of the council, the chairman of the finance committee of the council, and the chairman of the metropolitan board of education.

The audit may be conducted on a quarterly or continuing basis and the final report of the annual audit shall be completed as soon as practicable after the close of the fiscal year, and in no event later than four months after the close of the fiscal year. The audit report shall be available to the public and to the press.

The council may at any time order an examination or special audit of any department, office or agency of the government.

ARTICLE 5 - METROPOLITAN COUNTY MAYOR AND VICE MAYOR

Section 5.04. Mayor's veto power; veto of items in appropriations and budget. -- The mayor is authorized to approve or to disapprove ordinances and resolutions adopted by the council and no ordinance or resolution shall become effective without his approval except as herein provided. Every ordinance or resolution adopted by the council shall be presented to the mayor for his consideration. If he approves, he shall sign the same, and it shall become effective according to the terms thereof. If he disapproves, he shall return the same to the council without his signature, which return may be accompanied by a message indicating the reasons for his disapproval. Any resolution or ordinance so disapproved shall become effective when subsequent to its return it shall be adopted by two-thirds (2/3rds) of all the members to which the council is entitled, with the ayes and noes and the names of the councilmen voting for and against the same entered on the minutes. Every resolution or ordinance shall become effective unless the same be approved or disapproved by the mayor and returned to the council at or prior to the next regular meeting of the council occurring ten (10) days or more subsequent to the date when the same was delivered to his office for consideration.

The mayor, while approving other portions of an ordinance, may reduce or disapprove the sum of money appropriated by any one or more items, or parts of items, in any ordinance appropriating money, except for debt service, employee benefits or independent audits, such power to be exercised with return of the ordinance to the council within the time prescribed for disapproval of

ordinances generally, accompanied by written explanation of the reasons for disapproval or reduction. The one or more items or parts of items disapproved or reduced shall be void to the extent that they have been disapproved or reduced unless any such item or parts of items so disapproved or reduced shall be restored to the ordinance in the original amount and become effective by adoption by the council according to the rules and limitations prescribed for the passage of other ordinances over the mayor's veto.

ARTICLE 7 - BOND ISSUES

Overview - Bond Issues -- *Although bond issues affect the budget through debt service payments, they are not directly involved in the budget process. The more significant sections of the Article are:*

- 7.01. Bonds authorized by metropolitan council; purposes of issue.
- 7.04. General tax bonds and urban tax bonds.
- 7.05. When bond referendum not required; notice of issue.
- 7.07. Issuance of bonds under general law.
- 7.08. Limitations on urban bonds.
- 7.09. Amount and purpose; obligations; form issuance.
- 7.10. Metropolitan bonds negotiable and tax exempt.
- 7.12. Sale.
- 7.13. Temporary financing.
- 7.17. Revenue bonds.
- 7.20. Debt service funds.

ARTICLE 8 - METROPOLITAN DEPARTMENTS

Overview -- *This article creates and empowers certain departments and divisions in the Government. Those sections related to financial matters are outlined below:*

- 8.101 Created; functions.
- 8.102 Director of finance - Qualifications, appointment and compensation.
- 8.103 Same - Powers and duties.
- 8.104 Division of budgets created; functions of budget officer.
- 8.105 Division of accounts created; duties of chief accountant.
- 8.106 Division of treasury created; duties of metropolitan treasurer.
- 8.107 Division of collections created; duties of collections officer.
- 8.108 Division of purchases created; appointment and qualification of purchasing agent.
- 8.109 Function of division of purchases.
- 8.110 Powers and duties of purchasing agent.
- 8.111 Competitive bidding for purchases or sales.
- 8.112 Division of public property administration
- 8.113 - 8.120
Related fiscal provisions (tax assessor, trustee, county clerk, and the collection of *ad valorem* taxes).

Section 8.104. Division of budgets created; functions of budget officer. -- There shall be in the department of finance a division of budgets, which shall consist of the budget officer and such other officers and employees, organized into such units, as may be provided by ordinance or by the director of finance consistent with ordinance. ... The budget officer shall compile, under the supervision of the director of finance, the departmental estimates and other data necessary or

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useful to the mayor and the director of finance, and assist in the preparation of the budgets. He shall examine from time to time the departments, boards, commissions, officers and agencies of the metropolitan government in relation to their organization, personnel and other requirements; ascertain the manner in which their respective budgets are carried out and their functions performed; call the attention of the department heads and the mayor to any improvements or economies which might be made in their administrative practices and cooperate with the heads thereof in the preparation of their budget estimates for the ensuing fiscal year. ...

Section 8.105. Division of accounts created; duties of chief accountant. -- There shall be in the department of finance a division of accounts. ... The chief accountant shall maintain (1) a general accounting system and such cost accounting records as shall be required by the director of finance, and (2) budgetary control records designed to prevent expenditures in excess of appropriations or allotments. ...

Section 8.121. Division of metropolitan audit. -- A.) There shall be, as an independent agency of the metropolitan government, a division of metropolitan audit, the director of which is designated as the metropolitan auditor. The metropolitan auditor shall be a person: (1) with a well-founded reputation in government or public finance and the audit function as may be exhibited by a record of exceptional performance for at least five (5) years as a financial officer of a government or business; (2) who has, through education and experience as an accountant, auditor, CFO, controller or principal accounting officer of a governmental entity or private business an understanding of Generally Accepted Accounting Principles, Governmental Auditing Standards Board standards, financial statements, internal controls and procedures for financial reporting, and the audit functions of a governmental entity.

ARTICLE 9 - PUBLIC SCHOOLS

Section 9.04. Same - Duties; referendum as to school budget.

Subsection 3 of this lengthy section, not reproduced here, provides a process for the Metropolitan Board of Public Education (MBOE) to initiate a referendum to levy additional property taxes for schools.

Section 9.11. No diversion of funds. -- No funds which have been appropriated for the use of, or transferred to, the metropolitan school system shall be diverted from that use for any other purpose.

Section 9.12. Transfer of school funds within school budget. -- The board shall have power at any time to transfer funds within the major items of its budget. It shall also have power to make transfers of funds to, from or between major items in its budget, provided such transfers are not inconsistent with the general law.

Section 9.13. Transfers to school fund from general funds; borrowing money. -- The metropolitan council by resolution approved by the mayor, may transfer funds to the school fund from the general fund or general accounts of the metropolitan government, or may issue short term anticipation notes to provide such funds if in its judgment it is necessary and proper to provide temporary advances or transfers for the

maintenance and operation of the schools. Such temporary advances or transfers shall be repaid or restored out of school funds during the ensuing year.

OTHER RELATED ARTICLES

Section 13.05. Duties of metropolitan employee benefit board. -- In addition to other duties imposed by this Charter or by general law, it shall be the duty of the board to:

...(f) Advise the mayor and the council of the anticipated financial requirements of each employee benefit plan adopted by the metropolitan government, as well as the retirement plans listed in Section 13.09 (a)–(c) of this article so that such financial requirements shall be included in the budget and tax levy ordinances for the ensuing fiscal year.

METROPOLITAN COUNCIL RULES OF PROCEDURE (2015-2019)

Rule 15 -- All resolutions, and all ordinances upon their first reading, must be referred to the appropriate committee(s) of the Council by the Vice Mayor. The Vice Mayor may delegate this responsibility to the Metropolitan Clerk.

The committee assignment shall be indicated on the Council agenda. No vote will be taken on any resolution or on any ordinance on third and final reading until a committee has made a recommendation regarding the legislation.

The committee to which an ordinance or resolution has been referred shall make a report to the Council at the next regular meeting after its referral.

Except for zoning matters, budget, revenue service charges, economic development incentive ordinances or tax ordinances, no ordinance may be amended or substituted after second reading. No motion to amend the Capital Improvements Budget for the ensuing fiscal year shall be entertained by the Council unless such amendment was submitted in compliance with Rule 17.

Written copies of all amendments or substitutes to resolutions and ordinances, other than substitute resolutions awarding the sale of Metropolitan Government debt by public bid, must be distributed to all members not later than 9:00 a.m. on the Monday preceding a Tuesday regular meeting of the Council prior to any action being taken upon such matters by the Council or by any committee to which the matter has been referred. Distribution shall be made by electronic mail to all members, on-line posting on the Metropolitan Council website, and placement of hard copies on members' chamber desks.

Rule 16 -- Upon the filing of any ordinance or resolution requiring the appropriation or expenditure of money, the Director of Finance shall be afforded a period of twenty (20) days to furnish a statement to the Metropolitan Council certifying the availability of funds. No committee may consider the legislation until such time as the Director of Finance has furnished such statement, or twenty (20) days has elapsed since the legislation filing.

Rule 17 -- By October 15th of each year, members of Council shall submit all of their Capital Improvements Budget requests for the ensuing fiscal year to the Council

Appendix 3: The Law and the Budget

Office for review by the Department of Finance, Planning Department, and implementing departments in order to identify costs, timeline and alignment with the General Plan. By December 1st of each year, a report of the reviewed requests shall be prepared by the Planning Department for review by the Budget and Finance Committee and Planning, Zoning and Historical Committee. Prior to the Capital Improvements submittal date established by the Director of Finance, the Budget and Finance Committee and Planning, Zoning and Historical Committee shall hold at least one joint meeting to prioritize Capital Improvement Budget requests on behalf of the Metropolitan Council in order to submit the requests in the format and timeline established by the Director of Finance for the Capital Improvements Budget development for the ensuing fiscal year. No Capital Improvements Budget requests shall be considered by the Council unless submitted in accordance with this rule.

Rule 28 -- The Council's consideration of any resolution which issues, determines to issue, or otherwise approves any bond or other debt obligation shall be subject to the following requirements:

- (a) No such resolution shall be considered during the pendency of any ordinance adopting the Annual Operating Budget of the Metropolitan Government.
- (b) Following initial introduction, the resolution shall be deferred for at least one (1) Council meeting to allow for thorough consideration.
- (c) The resolution, or an attachment thereto, shall include the following information:
 - 1. the total amount to be financed;
 - 2. each of the purposes of the amount to be financed;
 - 3. for each purpose, the portion of the total amount to be financed being allocated for that purpose;
 - 4. for each purpose, a description with reasonable specificity of any subparts or categories within that purpose, and the portion of the total amount to be financed being allocated for each subpart or category;
 - 5. the Capital Improvements Budget project number related to the proposed purpose, subpart, or category (if available); and
 - 6. identification of where the proposed purpose appears (if at all) on the Metro Council's CIB Project Prioritization List.

No resolution or ordinance proposing to expend or appropriate funds or to authorize the borrowing of funds for capital improvements projects (including the issuance of bonds or notes) shall be considered by the Council unless and until said legislation shall list the projects to be funded and the estimated cost of each project. Additionally, no such resolution or ordinance shall be considered if the department, agency or office benefiting from the appropriation or expenditure has failed for thirty (30) or more days to respond to a request for information submitted by the Council or any committee of the Council.

Rule 34 -- At any meeting wherein the operating budget for the ensuing fiscal year is being debated on third reading, the following provisions shall apply, any rule contained in these rules to the contrary notwithstanding:

No motion to amend the operating budget or a substitute operating budget ordinance may be entertained by the Council, unless such amendment or substitute budget has been submitted to the Budget and Finance Committee for a recommendation.

A second substitute budget ordinance may not be amended but must be acted upon as filed and presented.

A motion to table the budget ordinance or a substitute budget ordinance cannot be made until the proponents or opponents have been allowed at least fifteen minutes of debate. Provided however, when a motion is made to table any amendment proposed to the budget ordinance or substitute budget ordinance, the spokesperson for such amendment may divide a total of twelve minutes among other members speaking in support of the motion.

Rule 35 -- A motion to reconsider a vote of the Council on any ordinance or resolution can be entertained only on a final reading and an affirmative vote and then only when the following have been complied with:

- (a) The maker of the motion to reconsider must have voted with the prevailing side.
- (b) The motion to reconsider must be made before the next order of business.
- (c) Not less than four (4) members of the Council must second the motion, and these four members need not have voted with the prevailing side.

Such motion, properly made and seconded, must be considered and finally acted on at the next regular meeting of the Council or at a special meeting called for that purpose. Such motion shall not be debatable prior to its consideration and final action.

No statement that a member is proposing to offer a motion to reconsider at a later meeting is to be entertained by the Council.

FINANCIAL MANAGEMENT RESOLUTION

In 1991, the Council passed a financial management resolution that set policy for the government in two areas: minimum fund balances to be maintained in the two general funds and the Schools fund, and restricting the use of non-recurring revenue to fund recurring expenditures.

RESOLUTION NO. R89-959

A resolution affirming the mayor's financial management policy on the maintenance of fund balances and the use of nonrecurring funds.
(adopted November 21, 1991)

WHEREAS, it is deemed to be in the best interest of the Metropolitan Government to maintain sufficient reserves in the GSD and USD general funds and the Schools operating fund to protect against unforeseen circumstances; and

WHEREAS, several sources have recommended the adoption of a formal policy dealing with fund balance; and

WHEREAS, Resolution No. R89-828 requested that the Vice Mayor appoint a five member committee of the Metropolitan Council to work with the Director of Finance to establish budgetary guidelines; and

Appendix 3: The Law and the Budget

WHEREAS, the Director of Finance has submitted a proposed policy dealing with maintenance of fund balance and the use of nonrecurring funds, which has been approved by the Mayor; and

WHEREAS, said policy has been reviewed and approved by the special Council committee.

NOW, THEREFORE, BE IT RESOLVED by the Council Of The Metropolitan Government Of Nashville and Davidson County:

SECTION 1: That the Metropolitan Council goes on record supporting, to the extent of its authority, the attached Financial Management Policy which has been implemented by the Mayor.

SECTION 2: That this Resolution shall take effect from and after its adoption, the welfare of The Metropolitan Government of Nashville and Davidson County requiring it.

FINANCIAL MANAGEMENT POLICY

Maintenance of Fund Balance and Restriction of Use of Non-Recurring Revenue:

It shall be the policy of the Metropolitan Government of Nashville-Davidson County to maintain sufficient reserves in fund balances, to protect the financial position of this government in the event of unexpected emergencies or unforeseen downturns in revenue collection. Based on input from various sources it is hereby established that an amount equal to 5% of the three operating funds' budget (the GSD and USD General Funds and the General Purpose School Fund) shall be maintained in fund balance as a reserve.

It is the intention of the Metropolitan Government of Nashville-Davidson County to achieve these reserves by the conclusion of fiscal year 1993. In order to accomplish this goal, it is the intent to make no appropriation of fund balance in the three operating funds until such time as fund balances equal 5% of that fund's operating budget. In addition, all alternatives to increase fund balances will be explored, including implementation of the efficiency study recommendations where possible; revenue raising options; ongoing review of services and service levels; and utilization of expenditure controls.

It shall also be the policy of the Metropolitan Government of Nashville-Davidson County to refrain from using nonrecurring revenue to fund ongoing operations of the three operating funds. Nonrecurring revenue shall be those funds not normally accrued to the benefit of the operating funds each year, including transfers from special, enterprise, and internal service funds. Any nonrecurring revenue received shall be utilized to fund activities which do not require ongoing funding or to build reserves.

DEBT MANAGEMENT POLICY

Purpose and Use of Debt Issuance:

Debt is to be issued pursuant to the authority of and in full compliance with provisions, restrictions and limitations of the Charter and the Constitution and laws of the State of Tennessee (including without limitation Title9, Chapter 21, Tennessee Code Annotated, and Title 7, Chapter 34, Tennessee Code Annotated (together, the

"State Debt Statutes")), pursuant to resolutions adopted by the Metropolitan Council.

1. Debt may be issued for public purposes of the Metropolitan Government as permitted by the State Debt Statutes.
2. Debt may be used to finance capital projects authorized by resolutions of the Metropolitan Council and to fund costs of issuance, capitalized interest and debt service reserves, all as set forth in the resolution(s) of the Metropolitan Council.
3. Debt may only be used to fund operating expenditures when such debt is repaid in the fiscal year issued.
4. Bonds may be issued to refinance outstanding debt.

TENNESSEE CODE ANNOTATED 9-1-116 Programs and services limited to extent funds available.

(a) Notwithstanding any other provision of the law to the contrary, availability of programs and services to people in this state shall be limited to the extent that funds are appropriated by the general assembly or the appropriate governing body of a political subdivision.

(b) No person shall be entitled to ... any program or any services provided by or through the state, its departments, agencies or political subdivisions unless funds remain available for such program or service from moneys appropriated for that purpose by the general assembly or the appropriate governing body of a political subdivision.

TENNESSEE CODE ANNOTATED 7-3-314 Financial assistance to nonprofit organizations.

This section, not reproduced here, governs contributions by Metropolitan Governments to qualified nonprofit organizations.

RECENTLY PASSED LEGISLATION AFFECTING METROPOLITAN FINANCIAL MANAGEMENT

Bill BL2018-1238 (as amended)

Section 5.04.140 – Prohibition on use of real property proceeds.

Proceeds from the sale of real property owned by the metropolitan government shall not be used for operating expenses of the metropolitan government.

Proceeds from the sale of real property owned by the metropolitan government, other than real property acquired pursuant to section 67-5-2501 of the Tennessee Code Annotated, shall not be relied upon as a funding source for operating expenses in any proposed operating budget.

Any proceeds from the sale of real property owned by the metropolitan government, other than real property acquired pursuant to section 67-5-2501 of the Tennessee Code Annotated, shall be used exclusively for the payment of debt services or the purchase other real property.

This section is not intended to interfere with the procedures for the disposition of property for the

Appendix 3: The Law and the Budget

Metropolitan Government pursuant to Chapter 2.24, Part II, of the Metropolitan Code of Laws.

Bill BL2019-1487

5.04.110 – Annual reports to the metropolitan council.

The director of finance shall submit annual reports to the metropolitan council as follows:

1. Not later than May 1 of each year, the director of finance shall submit a report to the metropolitan council providing a summary of the metropolitan government's outstanding debt. Such report shall be presented to the metropolitan council in conjunction with the presentation of the mayor's proposed operating budget...
2. Not later than November 30 of each year, the director of finance shall submit a report to the metropolitan council providing a summary of all Lending Fund transactions involving an appropriation of funding from one such fund to the other.

Bill BL2019-1486

An ordinance requiring the Metropolitan Government of Nashville and Davidson County to provide an online link to any Report on Debt Obligation that it is required to file with the State of Tennessee.

Welcome to Nashville!

Nashville, home to more than 690,000 inhabitants, is the largest city and capital of the U.S. State of Tennessee. Located in the rolling hills of middle Tennessee, the city's growing population has been attributed to its low cost of living (3% lower than the national average), employment opportunities and lifestyle.

The city was founded on Christmas Day of 1779 on the banks of the Cumberland River as Fort Nashborough. The community changed its name to Nashville in 1784, which incorporated as a town in 1806 and was permanently established as the capital of Tennessee in 1843.



The Founding Fathers of Nashville
Statue of Nashville's founders

The Nashville and Davidson County governments were consolidated into a single entity under the Metropolitan Charter effective April 1, 1963, making it a Metropolitan government with a geographical area of 525 square miles.

The city is a center for music, healthcare, hospitality, publishing, banking and transportation industries. It is also home to some of the top U.S. universities, notable among which are Vanderbilt University and Belmont University. Nashville was one of the 15 best U.S. cities for work and family according to Fortune Magazine and ranked among the 20 best places for business and careers in 2018 by Forbes. Frequently cited are the area's low cost of living, a variety of residential opportunities, abundant recreational and tourist opportunities, a lively cultural base, diverse economy closely mirroring that of the nation, a regional hub for health care, and many institutions of higher education. Transportation is available by air, train, water, and road – 50% of the nation's population lives within 650 miles via one of the three interstate highways (I-65, I-40, and I-24) that converge in the city. Although it has a diverse and balanced economy with manufacturing, transportation, education, financial, healthcare, and other services, Nashville may be best known as the home of country music – Music City USA.

Nashville's weather and temperature range are fairly moderate compared to many other cities in the United States, and while Nashville has recorded temperatures as low as -17 F and as high as 107 F, that is not the norm—temperatures in Nashville typically range from an average low of 28 F in January to an average high of 89 F in July.

The best seasons to visit this Tennessee city are spring, summer, and fall, especially between the months of April and October when the Music City comes to life with a whole slew of outdoor events and attractions.

Residents and visitors alike can enjoy a wide variety of cultural offerings. Galleries include:

- Cheekwood Botanical Gardens and Museum of Art – <http://www.cheekwood.org>
- Country Music Hall of Fame Museum - <http://www.countrymusicHallofFame.org>
- Fisk University Galleries - <https://www.fisk.edu/galleries>
- Frist Center for the Visual Arts - <http://www.fristcenter.org>
- The Parthenon - <http://www.nashville.gov/Parks-and-Recreation/Parthenon.aspx>
- Tennessee Performing Arts Center - <http://www.tpac.org>
- Tennessee State Museum - <http://www.tnmuseum.org>

Historic sites in or near Nashville include:

- Bicentennial Capitol Mall State Park – <http://tnstateparks.com/parks/about/bicentennial-mall>
- Belle Meade Plantation - <http://www.bellemeadeplantation.com>
- Carnton Plantation - <http://boft.org/carnton>
- Carter House - <http://boft.org/the-carter-house>
- The Battle of Nashville/Fort Negley - <http://www.bonps.org/fort-negley>
- The Hermitage: Home of Andrew Jackson - <http://www.thehermitage.com>
- Tennessee State Capitol - <http://www.bonps.org/tour/capitol.htm>
- Travelers Rest Historic House/Grounds - <http://www.travellersrestplantation.org>

And, of course, entertainment includes all kinds of music, including the Grand Ole Opry, the Country Music Hall of Fame and the Nashville Symphony. Up-to-date information for conventions and visitors is available at <http://www.visitmusiccity.com>

What Others Are Saying About Nashville

Over the past few years, the Nashville area has been recognized as one of the best places in the country to work, live and raise a family. The following are just a few of the most recent recognitions:

In their 2019 annual report, PricewaterhouseCoopers and The Urban Land Institute ranked Nashville 1st for

homebuilding and 5th for overall real estate prospects. They noted that the city consistently outperforms the national average for employment growth and stability and is able to attract investment capital from around the world. *Emerging Trends in Real Estate® 2019*

The Nashville MSA was tied for 13th for net employment outlook in the ManpowerGroup's Employment Outlook Survey. For Q2 of 2019, the net expected increase in hiring was 23%. The survey looks at the 100 largest MSA's in the United States and surveys employers on their plans for staffing levels. *ManpowerGroup, March 12, 2019*

In 2018, Amazon announced its selection of Nashville for their new Operations Center of Excellence. The project will involve \$5 billion in investment from the company and will create approximately 5,000 jobs and two new downtown office towers. *The Tennessean, February 15, 2019*

Nashville was ranked 9th in wage growth, 11th in job growth and overall the 25th Best-Performing City of 2018. The Milken Institute bases their rankings on job creation and economic opportunity, both of which Nashville has seen growth in. *Milken Institute, January, 2019*

Nashville was ranked as the 7th Best City for Millennials. The Penny Hoarder developed a list of the Top 25 Coolest and Most Affordable Cities for Millennials. The rankings are based on an analysis of housing and local price data, young population growth, unemployment data, walkability and community assets. Nashville ranked highly due to its affordability, healthy economy and hip local food and music scene. *ThePennyHoarder.com, June 1, 2018*

In their 2018 list of the best big cities for jobs, Forbes ranked the Nashville MSA 3rd, noting 19.2% job growth from 2012-2017. *Forbes, May 7, 2018*

The Nashville MSA was ranked 3rd on Newgeography's 2018 Best Cities for Job Growth list for large cities. The rankings took into account both short- and long-term growth. *Newgeography.com, May 18, 2018*

The Nashville MSA moved up 13 places to be ranked 7th on Forbes' 2018 list of America's Fastest-Growing Cities. One of several factors that went into the rankings was projected wage growth, which for Nashville was estimated to be 6.2% in 2018. *Forbes, February 28, 2018*

Nashville was ranked 1st on ProFlowers' list of the 10 most Instagram-worthy spots for fall, topping #2 Central Park by over 1.6 million photos. The list was created based on the number of hashtags with the city's name and fall foliage. *ProFlowers.com, December 1, 2017*

American City Business Journals ranked Nashville 4th in the country on their 2017 Economic Index. Nashville hovered in 10th place the previous two

years before vaulting to fourth. It leads the country with a five-year jump of 27.1 percent in financial-activities (banking) jobs. *American City Business Journals, October 20, 2017*

Nashville ranked as the 4th friendliest city three years running according to travel magazine Condé Nast's 2017 list. *USA Today, August 17, 2017*

Forbes ranked Nashville 3rd on their 10 Big U.S. Cities with the Fastest-Growing Economies list, citing 4.0% growth in employment from 2015-2016. *Forbes, August 9, 2017*

The Nashville MSA was ranked 1st in the country on Forbes' list of Cities Creating the Most High-Wage Jobs. This ranking was due to the city's job growth of 42.6% in professional and business services since 2011, fifty percent more than the number two spot which had 28.4% growth. *Forbes, June 26, 2017*

Nashville was ranked 4th on Forbes' list of Cities Americans are Moving To. The study looked at rate of domestic migration from 2010-2014 and population growth from 2016-2017. *Forbes, June 21, 2017*

Nashville was named among the Top 20 Cities for Tech Jobs. Employment search site ZipRecruiter recently analyzed its database of more than 8 million active jobs, and ranked the 20 fastest-growing tech markets based on year-over-year data. Nashville ranked number 8 on the list. *Time, Money Magazine, June 12, 2017*

Nashville was included as one of the 50 Best Places to Travel worldwide in 2017. Travel + Leisure chose Nashville as one of the best destinations around the world due to the number of attractions and growth in many areas. *Travel + Leisure, December 28, 2016*

NerdWallet ranked Nashville 3rd on their list of the Top 10 Cities for Job Seekers. They reviewed the 2015 statistics of the 100 largest cities in the United States, looking at unemployment rates, growth in the population of people who are at working age, and median annual earnings and monthly rent. Two factors mentioned specifically for Nashville were the health care industry and the fact that it is a state capital. *NerdWallet, December 19, 2016*

Nashville and the Middle Tennessee region was ranked 4th out of the top markets for advanced manufacturing in a report from the Boyd Company, a business location consultant. The company looked at 24 different regions around the country and analyzed the operating cost required to run a manufacturing facility with 500 employees for one year. Not only is the operating cost an incentive, but the overall market and culture of the city mean that Nashville is often considered in company relocations and expansions. *The Tennessean, October 13, 2016*

On the list of the best cities for freelancers, Nashville was ranked 2nd by NerdWallet. This was based on the

percentage of self-employed residents, cost of rent and other bills. *NerdWallet, August 30, 2016*

A Brookings Institution study of advanced industries in the 100 largest metropolitan areas in the U.S. ranked the Nashville MSA 1st in annual average percent change in advanced industries jobs from 2013-2015 with an increase of 7.9% and 2nd from 2010-2013 with an increase of 8.0%. *Brookings Institution, August 4, 2016*

The Nashville MSA was 1st on WalletHub's 2016 Best & Worst Cities for Women-Owned Businesses. WalletHub analyzed 100 cities around the U.S. based on factors related to business climate and growth. *WalletHub.com, February 22, 2016*

Demographic Statistics

Population (Source: U.S. Census Bureau, QuickFacts)

2018	692,587
2017	689,006
2016	687,430
2015	680,884
2014	670,180
2013	660,456
2012	649,402
2011	635,827
2010	626,681
2009	624,211
2008	622,144
2007	620,267
2006	614,200
2005	607,413
2004	597,263
2003	588,512
2002	582,346
2001	578,832
2000	569,891
1999	542,376
1998	539,083
1997	535,546
1996	532,008
1995	528,471
1990	510,784
1980	477,811

Racial Composition (Source: U.S. Census Bureau, 2017 American Community Survey 1-Year Estimates)

White	56.4%
Black or African American	27.3%
Hispanic or Latino (of any race)	10.1%
Asian	3.5%
American Indian and Alaska Native	0.3%
Native Hawaiian and Other Pacific Islander	0.1%
Other or Two or More Races	2.5%

Age Composition (Source: U.S. Census Bureau, 2017 American Community Survey 1-Year Estimates)

0-19 years:	24.1%
20-29 years:	17.9%
30-39 years:	16.9%
40-49 years:	12.2%
50-64 years:	17.5%
65+ years:	11.9%

Households (Source: U.S. Census Bureau, 2017 American Community Survey 1-Year Estimates)

Number of households:	273,497
Owner Occupied:	148,731
Renter Occupied:	124,766
Marriage Licenses (FY18):	5,819

Climate (Source: National Oceanic and Atmospheric Administration: NOWData)

Average Temperatures (degrees Fahrenheit)

	<u>Mean Min</u>	<u>Mean Avg</u>	<u>Mean Max</u>
Annual	46.0	59.8	62.7
January	28.4	37.7	46.9
July	69.5	79.4	89.3

Annual Average Precipitation	50.6"
Annual Average Snowfall	4.1"
Elevation	500' above sea level

Elections

Registered Voters:	427,577
Votes cast last election: (November 2018 National/State Election)	245,860
% voting last Nat'l/State election:	57.50%
Nov 2018 Total Election Expense	\$1,064,800

Education

Metro Nashville Public Schools:

Elementary	66	
Middle School	26	
High School	16	
Special Education	13	Includes ELC & ALC
Magnet	15	
Charter School	32	

Private and Parochial in MSA	70
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Colleges:

Four Year and Post Graduate Institutions	25
Community Colleges	5
Vocational and Technical Schools	22

Nashville Public Library:

2,214,447	Cataloged collection total FY17-18
5,648,749	Circulation total for FY17-18

Household Income (Source: U.S. Census Bureau, 2017 American Community Survey 1-Year Estimates)

Per capita income:	\$34,470
Median household income:	\$58,490

Economic Statistics

(MSA = Metropolitan Statistical Area)

Employment by Industry (MSA)

Building Permits

<u>Year</u>	<u>Number</u>	<u>Value in Millions</u>
2018	11,446	3,599
2017	12,315	3,485
2016	12,852	3,874
2015	12,389	2,846
2014	11,027	2,277
2013	9,710	1,710
2012	10,374	1,619
2011	8,340	1,164
2010	10,173	1,221
2009	8,235	956
2008	9,305	1,304
2007	10,557	1,556
2006	10,937	1,846
2005	10,507	1,663
2004	9,745	1,429
2003	9,653	1,193
2002	9,431	1,076
2001	9,196	1,227
2000	9,376	1,323
1995	10,361	1,009

Unemployment Rate (%)

<u>Year</u>	<u>Nashville</u>	<u>U.S.</u>
2018	2.3	3.9
2017	3.7	4.3
2016	3.8	4.9
2015	4.6	5.3
2014	5.2	6.2
2013	6.2	7.4
2012	6.4	8.1
2011	7.8	8.9
2010	8.6	9.6
2009	8.9	9.3
2008	5.4	5.8
2007	3.8	4.6
2006	4.2	4.6
2005	4.5	5.1
2000	3.1	4.0
1995	3.3	5.6

Source: Bureau of Labor Statistics

Trade, transportation, and utilities	19.6%
Professional and business services	17.0%
Education and health services	15.1%
Government	12.0%
Leisure and hospitality	11.0%
Manufacturing	8.0%
Financial activities	6.5%
Other services	4.3%
Mining, logging, and construction	4.1%
Information	2.3%

Top Area Employers (excluding government agencies)

Vanderbilt University Medical Center
Nissan North America
HCA Healthcare Inc.
Vanderbilt University
Saint Thomas Health
Community Health Systems
Randstad
Asurion
The Kroger Co.
National Healthcare Corp.
Shoney's
Electrolux Home Products
Bridgestone Americas
Lowe's Cos.
Cracker Barrel Old Country Store
Amazon.com
Gaylord Opryland Resort
AT&T Inc.
Dollar General Corp.
Middle Tennessee State University
UnitedHealthcare
Goodwill Industries of Middle TN
Verizon Wireless
A.O. Smith Corp.
Ingram Content Group Inc.

Cost of Living Index (C2ER, ACCRA 2017 Annual COLI via the Nashville Area Chamber of Commerce)

United States Average	100.0
Nashville Region	96.7

Housing (U.S. Census Bureau 2013-2017)

Median Value Owner Occupied Units	\$191,400
Median Gross Rent	\$970

Taxes

State Sales Tax Rate	7.00%
State Food Tax	4.00%
Local Option Sales Tax Rate	2.25-2.75%
Property Tax (per \$100 of assessed value)	
General Services District	2.755
Urban Services District	3.155
Income Tax on Salaries and Wages	None
Lottery	Yes

Area Transportation

Nashville is within 650 miles of half the U.S. population, with 24 states located within that distance. It is served by Nashville International Airport (BNA) plus general aviation airports in the area. More than 15.9 million passengers fly through BNA annually. Daily flights include 460 average daily flights to over 65 nonstop markets.

- Three major interstates (I-24, I-40, & I-65)
- Almost 300 freight carriers and truck terminals
- Major regional center for FedEx Ground and River barge access to the Gulf of Mexico.
- CSX Railroad division headquarters
- Bus lines, B-cycle bike sharing, and commuter rail

Nashville area transportation



Map extracted from the Tennessee 2019 Official Highway Map, used by permission of the Tennessee Department of Transportation, TDOT makes their Official State Highway maps available to the public free of charge at test areas and through the TDOT Map Sales Department.

FY2018 Service Statistics

Police Protection

Ratio of officers per 1,000 Population	2.09
Total calls for police services	1,223,875
# of calls – Field initiate by Dispatch	286,570
# of calls – Mobile/Laptop	427,691
# of calls - Emergency (Code 3)	83,282
# of calls - Non-emergency	424,796
# of calls – Other calls	1,536
Average Urgent call, proceed directly to scene (Use emergency equipment) (receive to arrive time in minutes)	10.8
Average Urgent call, proceed directly to scene (No emergency equipment) (receive to arrive time in minutes)	39.2
Average Routine call (receive to arrive time in minutes)	79.7

Fire Protection

	GSD	USD
Square mileage covered	362	171
Stations	10	28
Average Response Time (minutes)	6:54	5:32
Employees (full-time)	538.47	664.00
Total Responses	22,927	96,652

Public Works

Roads maintained (lane miles)	5,911
Signs in Metro	103,250
Street lights	55,089
Total parking citations income	\$795,115

Water & Sewer

Treated Water Source:	Cumberland River
Daily capacity:	180,000,000 gallons
Average daily consumption:	91,350,000 gallons
Sewage Treatment Type:	Activated Sludge
Daily peak capacity:	510,000,000 gallons
Average daily treatment:	168,370,000 gallons

Nashville Electric Service (NES)

NES Average Annual Rates:	
Residential	9.54¢ per kwh

Piedmont Natural Gas Company

2018 Residential price:	
Per month Nov-Mar:	\$17.45
Per therm Nov-Mar:	\$0.86060
Per month Apr-Oct:	\$13.45
Per therm Apr-Oct:	\$0.81060

Parks, Recreation and Tourist Attractions

Metro Parks:	178	Canoe/Kayak Access Sites	15
Open to the Public	13,570	Public Art Installations (outdoors in parks)	22
Land Banked	1,563	Model Airplane Flying Fields	3
Greenway Corridors:	10	Frisbee Disc Golf Courses	5
Cumberland		Low Impact Development Installations	45
Gulch		Street Trees	1,200
Harpeth		Centennial Sportsplex	
Mill Creek		Ice Rinks	2
Richland Creek		Fitness Center	1
Seven Mile		Swimming Pools	2
Stones River		Outdoor Tennis Courts (full size/youth)	13/8
Whites Creek		Indoor Tennis Courts (full size)	4
440 Greenway		Parthenon Museum	
Browns Creek Greenway		Two Rivers Mansion	
Playgrounds	136	Centennial Art Center and Gallery	
Greenway Trails – paved trails (miles)	96 Metro	Centennial Art Activity Center	
Greenway Trails – under development (miles)	4.5	Warner Park Nature Center	
Primitive/Hiking Trails (miles)	38 Metro	Wave Country Water Park	
Horse Trails (miles)	17	Fort Negley Visitors' Center and Historic Site	
Mountain Bike Trails (miles)	3	Shelby Bottoms Nature Center in Shelby Bottoms Park	
6.5		Beaman Nature Center in Beaman Park	
Golf Courses (7 Public / 10 Private)	17	Bells Bend Outdoor Center	
Swimming pools (8 indoor/3 outdoor)	11	Warner Equestrian Center in Percy Warner Park	
Neighborhood Community Centers	19	Stone Hall Historic Site	
Regional Community Centers	8	Cross Country Running Courses in Percy Warner And Shelby Parks	
Senior Centers	3	Looby Theater	
Building Sq. Footage (heated/cooled space)	1,172,750	Hamilton Creek Sailboat Marina	
School Playgrounds/Tennis Courts	50	Fort Nashborough Historic Site	
Water Spray Parks (with Azafran jets)	4	State Fair Grounds	
Skate Parks (Two Rivers & Una Park)	2	Nashville Zoo	
Dog Parks (off leash)	8	Ascend Amphitheater	
Baseball/Softball fields (in parks)	85	Nissan Stadium parking lots	
Multi-use Soccer/Football fields (plus fair park)	105	Music Row median and roundabout	
Tennis Courts	105	5 th Ave Streetscape	
Basketball Courts	35	Deaderick Streetscape	
Picnic Shelters (Reservable)	60	Church Street Streetscape	
Sand Volleyball	5		
Cricket	2		
Boat Ramps	6		

Appendix 5: Comparative Analytical Statistics

Budget comparisons over time may be more meaningful when adjusted to real (inflation-adjusted) or per capita terms. This table presents statistical information that can be used to adjust annual numbers for such comparisons.

Calendar Year	National Economic Price Indices			Metro Nashville / Davidson County Statistics					
	GDP Price Index	GDP State & Local Govt Purchases	Consumer Price Index CPI-U	Davidson County Area	Area Inside USD	Area Outside USD	Davidson County Population	Estimated USD Population	Estimated Non-USD Population
	2012=100	2012=100	1982-84=100	Square miles (less large bodies of water)			Population		
1974	28.76	20.77	49.3	501.0	111.7	389.3	460,000	283,460	176,540
1975	31.43	22.77	53.8	501.0	111.7	389.3	463,000	285,309	177,691
1976	33.16	23.87	56.9	501.0	112.1	388.9	466,000	288,186	177,814
1977	35.21	25.37	60.6	501.0	150.7	350.3	469,000	337,924	131,076
1978	37.68	27.02	65.2	501.0	150.7	350.3	472,000	340,086	131,914
1979	40.79	29.40	72.6	501.0	150.7	350.3	475,000	342,248	132,752
1980	44.48	32.58	82.4	501.0	150.7	350.3	477,811	344,273	133,538
1981	48.66	35.82	90.9	501.0	150.7	350.3	482,207	347,094	135,113
1982	51.62	38.01	96.5	501.0	151.0	350.0	486,604	349,915	136,689
1983	53.66	39.70	99.6	501.0	151.0	350.0	491,000	352,736	138,264
1984	55.56	41.41	103.9	501.0	151.0	350.0	495,397	355,557	139,839
1985	57.34	43.10	107.6	501.0	151.0	350.0	499,793	358,379	141,414
1986	58.50	44.34	109.6	501.0	151.0	350.0	501,991	359,789	142,202
1987	59.94	46.41	113.6	501.0	151.0	350.0	504,189	361,200	142,990
1988	62.04	47.96	118.3	501.0	151.0	350.0	506,388	362,610	143,777
1989	64.45	50.28	124.0	501.0	171.0	330.0	510,234	368,897	141,337
1990	66.84	52.78	130.7	501.0	171.0	330.0	510,784	370,469	140,315
1991	69.06	54.62	136.2	501.0	171.0	330.0	514,321	373,035	141,286
1992	70.63	56.60	140.3	501.0	171.0	330.0	517,859	375,600	142,259
1993	72.32	58.05	144.5	501.0	171.0	330.0	521,396	378,166	143,230
1994	73.85	59.59	148.2	501.0	171.0	330.0	524,934	380,732	144,202
1995	75.39	61.21	152.4	501.0	170.0	331.0	528,471	383,297	145,174
1996	76.77	62.62	156.9	501.0	170.0	331.0	532,008	385,863	146,145
1997	78.09	64.00	160.5	501.0	170.0	331.0	535,546	388,428	147,118
1998	78.94	65.29	163.0	501.0	170.0	331.0	539,083	390,994	148,089
1999	80.07	67.88	166.6	501.0	170.0	331.0	542,376	393,383	148,993
2000	81.89	71.16	172.2	501.0	170.0	331.0	569,891	393,907	175,984
2001	83.76	73.63	177.1	501.0	170.0	331.0	578,832	397,141	181,691
2002	85.04	75.14	179.9	501.0	170.0	331.0	582,346	398,165	184,181
2003	86.74	77.76	184.0	501.0	170.0	331.0	588,512	401,005	187,507
2004	89.12	81.72	188.9	501.0	170.0	331.0	597,263	407,314	189,949
2005	91.99	86.33	195.3	501.0	170.0	331.0	607,413	411,680	195,733
2006	94.81	90.68	201.6	525.0	184.0	341.0	614,200	418,220	195,980
2007	97.34	95.43	207.34	525.0	184.0	341.0	620,267	422,352	197,915
2008	99.22	100.28	215.30	525.0	184.0	341.0	626,144	424,696	201,448
2009	100.00	100.00	214.54	525.0	184.0	341.0	629,211	431,371	197,840
2010	101.23	102.71	218.06	525.0	184.2	340.8	626,681	420,846	205,835
2011	103.32	105.92	224.94	525.0	186.7	338.3	635,799	427,119	208,356
2012	105.22	107.99	229.59	525.0	186.7	338.3	649,318	433,833	214,462
2013	106.92	110.06	232.96	525.0	186.7	338.3	659,428	440,730	217,872
2014	108.84	112.52	236.74	525.0	186.7	338.3	669,094	434,086	234,261
2015	110.01	113.17	237.02	525.0	186.7	338.3	678,889	462,201	216,688
2016	111.42	114.16	240.01	525.0	186.7	338.3	684,410	444,297	240,113
2017	113.43	117.25	245.12	525.2	197.8	327.4	691,243	495,889	195,354
2018	111.02	114.85	251.23	525.2	197.8	327.4	692,587	498,423	194,164

Sources: GDP: Dept of Commerce BEA (<http://www.bea.gov/>) CPI: Dept of Labor BLS (<http://www.bls.gov/cpi/#tables>)
Area & Population: US Census Bureau & Nashville Area MPO Estimates

GDP Price Index data reflects prices in the domestic economy as a whole. State & Local data reflects the price of goods purchased by state & local governments (not specifically Metro). CPI data reflects the price of a market basket of goods and services bought by urban consumers.

The GDP Price Index and GDP State & Local Government Purchases reflect base year change from 2012. The percentage change in prices from one year to another is the difference in indices for those years divided by the index for the earlier year. Increases must be compounded, not simply averaged, across multiple years.

Appendix 6: Pay Grades and Rates

This table presents Civil Service and non-Civil Service pay grades used by many departments, each grade's minimum and maximum annual salaries, number of steps in grade, and number of months at each step. It does not include other positions whose salaries are set by state law or by letter of agreement.

Grade	<u>Annual Salary</u>		Steps	Months	Grade	<u>Annual Salary</u>		Steps	Months
	Min	Max				Min	Max		
BE	-----	14,000	-----	-----	ST02	23,404	30,425	10	12-24
CM	-----	15,000	-----	-----	ST03	25,522	33,179	10	12-24
CO01	36,095	46,923	10	12	ST04	27,833	36,182	10	12-24
CO02	39,362	51,170	10	12	ST05	30,352	39,457	10	12-24
CO03	42,925	55,802	10	12	ST06	33,099	43,028	10	12-24
CO04	47,413	61,635	10	12	ST07	36,095	46,923	10	12-24
CO05	52,211	67,871	10	12	ST08	39,362	51,170	10	12-24
DP01	56,261	118,659	Open Range	-----	ST09	42,925	55,802	10	12-24
DP02	94,755	182,786	Open Range	-----	ST10	47,413	61,635	10	12-24
DP03	129,611	260,000	Open Range	-----	ST11	52,211	67,871	10	12-24
ET01	33,099	43,028	10	12-24	SS1*	12.43	15.84	-----	-----
ET02	36,095	46,923	10	12-24	TG01	22,212	25,869	5	6-24
ET03	42,925	55,802	10	12-24	TG02	23,333	27,186	5	6-24
ET04	47,413	61,635	10	12-24	TG03	26,137	30,477	5	6-24
ET05	52,211	67,871	10	12-24	TG04	28,722	33,549	5	6-24
ET06	57,365	74,575	10	12-24	TG05	30,599	35,841	5	6-24
ET07	68,752	96,537	Open Range	-----	TG06	32,452	37,865	5	6-24
ET08	80,186	120,278	Open Range	-----	TG07	34,281	40,059	5	6-24
JS01	41,205	53,562	Open Range	-----	TG08	36,110	42,132	5	6-24
JS02	49,446	64,280	Open Range	-----	TG09	38,060	44,302	5	6-24
JS03	59,336	77,136	Open Range	-----	TG10	39,742	46,350	5	6-24
MM	-----	180,000	-----	-----	TG11	41,620	48,496	5	6-24
OR01	39,362	51,170	Open Range	-----	TG12	43,400	50,617	5	6-24
OR02	42,925	55,802	Open Range	-----	TG13	45,106	52,738	5	6-24
OR03	47,413	61,635	Open Range	-----	TG14	46,935	54,737	5	6-24
OR04	52,211	67,871	Open Range	-----	TG15	48,813	57,102	5	6-24
OR05	57,365	74,576	Open Range	-----	TG16	50,666	59,077	5	6-24
OR06	63,058	85,129	Open Range	-----	TL01	24,406	28,429	5	6-24
OR07	68,752	96,537	Open Range	-----	TL02	25,601	29,892	5	6-24
OR08	74,469	107,980	Open Range	-----	TL03	28,697	33,476	5	6-24
OR09	80,186	120,278	Open Range	-----	TL04	31,623	37,036	5	6-24
OR10	87,470	135,579	Open Range	-----	TL05	33,696	39,377	5	6-24
OR11	94,755	151,608	Open Range	-----	TL06	35,719	41,669	5	6-24
OR12	103,104	170,122	Open Range	-----	TL07	37,670	44,082	5	6-24
OR13	111,454	189,472	Open Range	-----	TL08	39,742	46,350	5	6-24
PD	-----	148,505	-----	-----	TL09	41,815	48,715	5	6-24
PF01	35,271	45,852	10	12	TL10	43,717	51,056	5	6-24
PF02	39,313	51,104	10	12	TL11	45,862	53,445	5	6-24
PF03	43,684	56,789	10	12	TL12	47,764	55,664	5	6-24
PF04	48,384	62,896	10	12	TL13	49,788	58,053	5	6-24
PF05	53,443	69,475	10	12	TL14	51,738	60,345	5	6-24
PF06	58,853	76,508	10	12	TL15	53,713	62,661	5	6-24
PF07	61,795	80,334	10	12	TL16	55,639	64,905	5	6-24
PF08	64,661	84,064	10	12	TS01	36,085	42,303	5	6-24
PF09	67,894	88,260	10	12	TS02	37,524	43,985	5	6-24
PF10	71,085	92,408	10	12	TS03	39,547	46,057	5	6-24
PF11	77,501	100,752	10	12	TS04	41,279	48,227	5	6-24
PF12	82,926	107,802	10	12	TS05	43,058	50,227	5	6-24
PF13	90,383	140,995	Open Range	-----	TS06	44,936	52,543	5	6-24
PF14	106,808	175,136	Open Range	-----	TS07	46,838	54,591	5	6-24
PF15	125,633	213,544	Open Range	-----	TS08	48,496	56,663	5	6-24
PK01	39,313	51,104	10	12	TS09	50,470	58,833	5	6-24
PK02	42,925	55,802	10	12	TS10	52,202	60,930	5	6-24
PK03	52,211	67,871	10	12	TS11	54,201	63,149	5	6-24
PK04	63,058	85,129	10	12	TS12	56,005	65,417	5	6-24
HD01	121,485	200,450	Open Range	-----	TS13	58,614	68,342	5	6-24
HD02	127,559	210,473	Open Range	-----	TS14	61,613	71,853	5	6-24
HD03	132,419	218,491	Open Range	-----	TS15	65,392	76,193	5	6-24
HD04	139,040	229,415	Open Range	-----	TS16	69,635	81,240	5	6-24
SP1*	10.81	14.66	-----	-----	VM	-----	17,000	-----	-----
ST01	21,462	27,900	10	12-24					

* Works less than 40 hours per week

Appendix 7: FTMS

Financial Trend Monitoring System Indicators

When managing municipal finances, it is important to understand past financial trends and their effects on the present and future. To accomplish this, Metro has developed a Financial Trend Monitoring System (FTMS). This system is based on the FTMS developed and outlined by the International City/County Management Association (ICMA) in its *Evaluating Financial Condition – A Handbook for Local Governments*, but slightly modified to meet the needs of Metropolitan Nashville and Davidson County.

The trend system consists of measurable factors that reflect and influence Metro's financial condition – its ability to finance current services on a continuing basis. These factors include the national economy, population levels, federal and state mandates, the local business climate, and the internal fiscal policies of the local government.

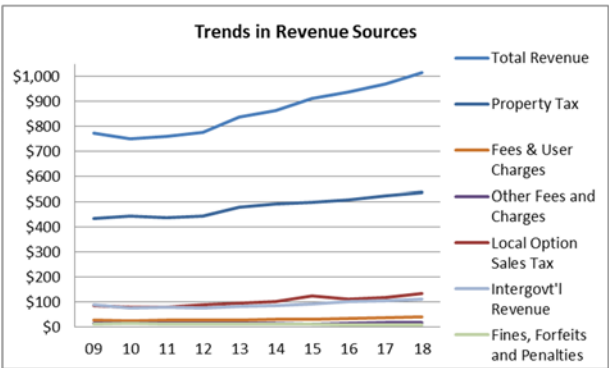
This evaluation reviews financial data from the general funds of the General Services District (GSD) and the Urban Services District (USD) for the ten-year time period extending from FY2009 to FY2018.

Revenue Indicators

The revenue indicators reflect Metro's ability to produce sufficient revenue to support current service levels, meet existing obligations, and plan for future initiatives.

Trends in Revenue Sources

Description: This graph reveals trends for the largest sources of revenue received by Metro, grouped into six categories: total revenue, property taxes, sales taxes, fees & user charges, revenue from other governments, and other revenue. The composition of these revenues helps determine the Metropolitan Government's potential dependence on any one specific revenue source in order to respond to changing economic situations and service demands.



Commentary: Total revenue grew by approximately 31.2% between FY2009 and FY2018, which represents a net increase of 9.6% relative to the previous rolling ten-year period. This increase is attributed to strong growth in property and local option sales tax revenues over the same period, which netted 5.8% and 30.8%, respectively. During this time period, two basic trends are evident.

Metro experienced vastly different revenue growth patterns during separate five-year periods ranging from 2009 to 2018. The devastating effects of the financial and liquidity crises, which occurred from 2007 to 2008 and eventually led to the subprime mortgage crisis, sending the country into a period now referred to as The Great Recession, dampened total revenue growth, which increased by 8.5% from 2009 to 2013. This welcomed upturn represented a gain of 11.1% over the previous rolling period, the result of economic recovery and a property tax rate increase. This figure expanded to an exceptionally strong increase of 17.4% between 2014 and 2018, as the economy recovered on a local, national, and even global scale.

The predominant source of revenue is property taxes, which increased by approximately 9.7% between 2014 and 2018. This upward trend occurred, in-part, following an increase in property tax rates in FY2013. A reappraisal that same calendar year lowered the rate for the following fiscal year, where it remained, until dropping to a historically low level in FY2018. Steady growth in property tax revenue despite this precipitous drop in rates demonstrates that Metro is benefitting from economic activity that is, in turn, driving new construction and property value appreciation. Also indicative of this economic uptick, revenue growth over the last five years nearly matched that of the preceding five years, in spite of the rate drop. Various economic indicators, to include: population growth, job market expansion, and unmet demand due to low supply, suggest a continuation of this trend for the upcoming fiscal year.

Prior to the reappraisal that occurred in calendar year 2017, the tax base had grown moderately but consistently over the period. Bucking this trend, the reappraisal resulted in a 48.9% increase in total assessed values for real property. State law mandates that revenues tied to the reappraisal of existing property values remain the same, irrespective of increases in property values. This is achieved by offsetting reductions in the certified tax rates, ensuring that the reappraisal serves its intended purpose, equalization based on current market value. This revenue neutrality requirement creates stability in the source, which is beneficial given its proportion relative to the overall budget. The rate increases are detailed in the property tax discussion in Section A of this book.

Intergovernmental revenues (funds received from other governments) decreased by 7.4% from FY2009 to FY2013. Relative to revenues from all other sources, its percentage of overall revenue continued to decline until about 2013, as absolute annual dollar amounts remained flat. Since then, there has been an upsurge over the last four years, which is a credit to economic recovery as well as increased collections of state shared revenues, to include: state sales taxes, increased gas and fuel rates due to the IMPROVE Act in 2017 and revised distribution of telecom revenue that greatly benefitted local governments. Since the recession, Metro has taken steps to ensure that it is not overly dependent on revenues from other governmental entities due to the volatility of available funds. These steps include being judicious in funding programs that align with Metro's organizational priorities and implementing a hiring freeze program that

Appendix 7: FTMS

provided greater financial oversight of personnel expenses.

Local option sales tax is the primary source of elastic revenue because it responds to changes in inflation and the economic base. The total sales tax rate in Davidson County is 9.25%. To fund education, in FY2002 a 1.0% increase to all items except unprepared foods (4% plus local option) put the state portion of the sales tax rate at 7.0%, plus the 2.25% local option rate levied by Davidson County. During the 10-year period being discussed, Davidson County has experienced a robust 55.1% increase in local option sales tax. The impact of the recession is readily identifiable in this considerable expansion, with collections of just \$86.3M in FY2009, which continued to drop the subsequent two years. By comparison, revenue from this source was roughly \$133.9M in FY2018.

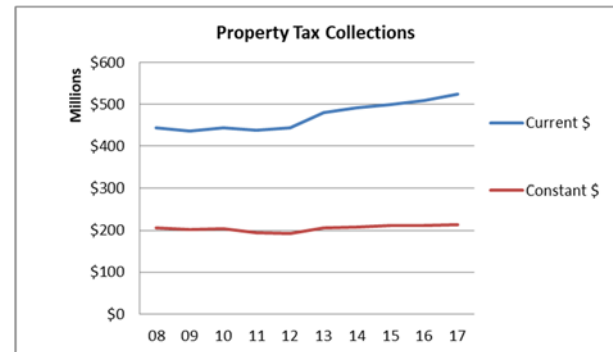
Overall, fees and user charge collections have increased approximately 40.7% between FY2009 and FY2018, however, categorically they account for a small portion of total revenue.

Analysis: Understanding the various stages, and associated defining characteristics of, the business cycle is beneficial in determining the underlying components of growth in Metro's revenue sources and performance implications going forward. Following the last recession, which occurred at the beginning of the period being examined, the economy has been in a period of expansion for nearly 10 years. This has been marked by, among other indicators: GDP growth, new housing construction and value appreciation, increased consumer confidence and low unemployment; and can be traced in the prominent upward trend of total revenue. Benefitting from these economic strengths, as well as state level changes in rates and Metro's population growth are intergovernmental revenues, of which collections and distribution of are influenced considerably by. Fees and user charges and local option sales tax revenue have also both shown typical post-recession growth, the result of the aforementioned increased consumer confidence and higher discretionary income; with the latter increasing by roughly 13.9% year over year, making it one of the best performers during the year. However, per the status quo, potential threats to the viability of certain revenue sources going forward still remain; the result of inherent ties to the state and national economy in general, policy and administration changes at all three levels, as well as uncertainty with respect to the stability of revenues reliant on the tourism industry in particular. Examining avenues for increased diversification of Metro's revenue streams would help to offset potential sluggish performance in certain revenue categories at some point in the future.

However, since 2010 as economic indicators, including GDP, have reflected stabilization, as well as growth, in the national economy, Nashville too has followed suit.

Property Tax

Description: Metro relies heavily on the property tax as its single largest revenue source. In FY2018, the property tax constituted approximately 53.2% of all revenue collected by Nashville Metropolitan Government.

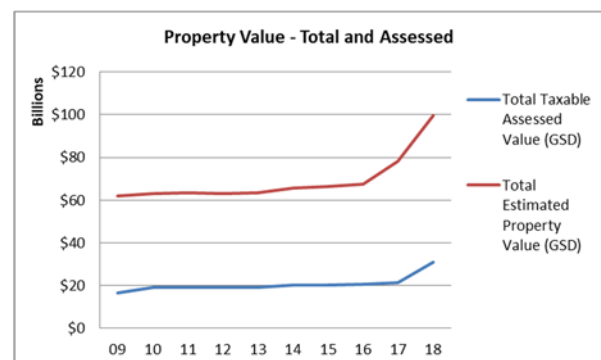


Commentary: The property tax, a comparatively stable funding source, should mirror the effects of inflation to ensure that dollars collected have consistent buying power year to year. For the analysis period, the current buying power of the property tax revenue has varied from a low of \$435.6M in FY2009 to a high of \$539.3M in FY2018. Since FY2012, as the total revenue generated has increased by roughly \$96.0M, constant buying power has failed to keep pace, increasing only \$21.0M.

Analysis: The graph displays property tax revenue in both current and constant dollars to show the effect of inflation on revenue. The noticeable uptick in FY2013 can be attributed to two things; a rate increase for the first time since FY2006, as well as a reappraisal. Although the latter resulted in a \$0.14 decrease to the adjusted tax rate for the following year, the offset created by both returned the effective rate to prerecession levels. This, in-part, demonstrated economic recovery locally and produced an increase from \$435.6M in FY2009 to \$539.3M in FY2018.

Appraised Property Value

Description: Appraised value of property measures the market value of taxable real, personal, and utility property in Metro. Ideally, market and appraised values are the same – indicated by an appraisal ratio of 1.00. When a gap exists between market and appraised values, some property owners are paying less than a fair share of property taxes while others may be overburdened with taxes on properties of declining values. Appraised values and appraisal ratios (the state-estimated ratio between appraised and market values, updated every two years) are presented in Section A of this book.



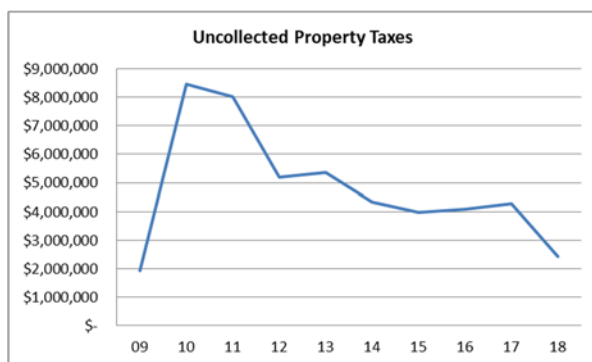
Appendix 7: FTMS

Commentary: Regular reappraisals should help keep appraised values balanced with market values. All taxable real property is appraised every four years by Metro's Assessor of Property, ensuring that there is equitable distribution across the entire tax base.

Analysis: The total assessed value of property increased steadily for the majority of the period, before considerable appreciation associated with favorable market conditions and 2017's reappraisal created a significant upswing. This surge resulted in growth of 88.1% from FY2009 to FY2018. Over the same time period, total estimated property value increased 61.1%, further widening the divide experienced in the previous rolling ten year period; which already represented a departure from the two preceding periods in which the two figures matched one another. In this ideal scenario, the market is being fairly and accurately represented for citizens and they also benefit in increased service offerings, the result of the precise assessment of the tax base. A number of factors, either in isolation or in combination, could be the source of the difference, to include: natural variance as the inherent byproduct of explosive growth in the market, the impact of commercial development and related incentive packages, adjustments to assessed values that are linked to a greater number of appeals or citizens utilizing property tax relief programs at a higher rate. Metro has elected to undertake a four-year reappraisal cycle in an effort to keep property values in line with current market values as well as maintain equalization throughout the county. Appraised values are generally within 90% of market values.

Uncollected Property Taxes

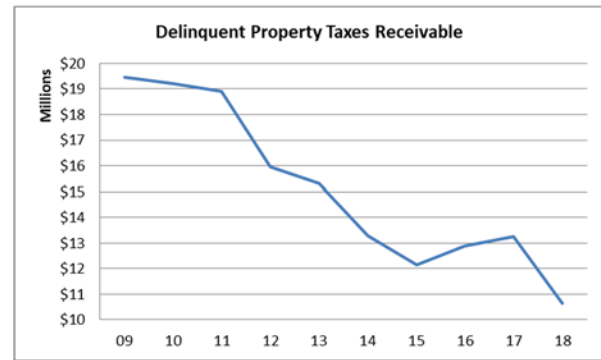
Description: Each year, a portion of assessed property taxes remain uncollected due to a variety of reasons. An increase in this percentage can indicate an overall decline in local government's economic health. Delinquent and back property tax collections form a significant portion of annual property tax revenue. The largest portion of delinquent taxes consists of the prior year's assessments.



Analysis: With the exception of just a few years over the last ten, uncollected property tax levels have consistently hovered between just over \$4.0M to \$5.5M, most recently at \$2.4M in FY2018. These relatively low levels can be attributed, in large part, to an annual agreement that began in FY2006, in which Metro agreed to sell its outstanding property tax receivable to a private sector

collector, which at the time stood at approximately \$22.8M.

Delinquent Property Tax Receivables

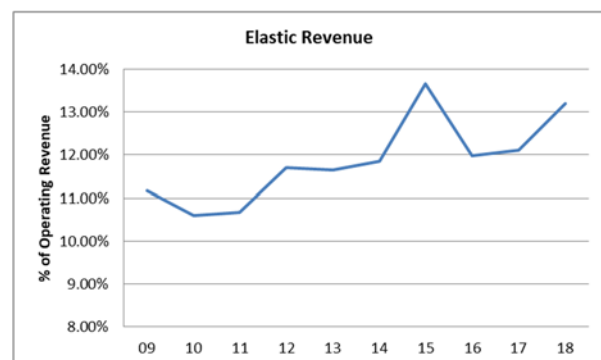


Commentary: Delinquent property tax receivables have fluctuated some during the time period of analysis; however, the overall trend exhibits that of a decrease. These fluctuations typically occur during periods of economic stagnation, which are often marked by declining income. This correlation serves as a possible explanation for the notable decrease that has occurred since the country left the trough of its last recession. Despite a couple of years of marginal increases, the overall trend for delinquent property tax receivables has been downward, decreasing by 40.3% from FY2009 to FY2018.

Analysis: Various factors, such as property tax rate increases or significant market appreciation, changes in the economic landscape, and even variability in the collection process itself have the potential to impact the volume of delinquencies. Conscious effort on the part of Metro to ensure that uncollectable balances have been accounted for has contributed to the significant decline from FY2009 to FY2015, with FY2018's total of \$10.6M being the lowest during the period.

Elastic Revenue

Description: Elastic revenue refers to revenue that responds to changes or fluctuations in inflation and the economy. In this study, the elastic revenue analyzed is the local option sales tax.



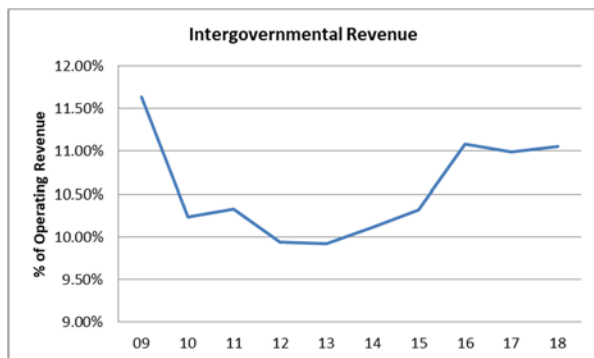
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Commentary: In FY2009, elastic operating revenues were roughly \$86.3M. For the first five years of the period, the revenues experienced an increase of 13.2%, representing an impressive increase of 17.0% over the loss incurred during the previous rolling five year period. The performance over the second half of the ten year analysis is even stronger, increasing by 30.8%.

Analysis: During periods of increased inflation, a high percentage of sales tax revenue compared to total revenue helps maintain purchasing power. The category's growth, which began modestly in 2011, expectedly trails, but still mimics the slow recovery and subsequent expansion of the economy. While this growth occurred at both the national and state levels, it at times has been outpaced locally by Nashville's economy. If not for considerable growth in other operating revenues, this category's performance would not appear to be nearly as artificially suppressed as the graph suggests. Also contributing to growth is the proliferation of out-of-state and internet sales tax collections as a result of voluntary compliance due to looming statutory changes. The spike observed in FY2015 is the result of fund allocation adjustments and not representative of the actual continued growth of the underlying source itself, which continued in FY2018.

Intergovernmental Revenue

Description: Intergovernmental revenue consists of funds from federal, state, and other governmental entities, and non-profit groups. Often these funds are designated for specific uses. Too much dependence on intergovernmental revenue is risky; if funds are withdrawn, the local government may need to fill the gap or reduce services provided by the funding.



Commentary: Intergovernmental revenue, following fairly steady growth through FY2009, declined considerably in FY2010 in relation to total revenue and has remained comparatively flat since, ranging from roughly 10.0% to 11.0%. In part, this is due to increased property tax collections, which increased the percentage of revenue raised by the property tax relative to other sources. Along with this, during several of the years being examined there were reductions in intergovernmental transfers from state and federal sources due to budget reductions at the state level and shifting of resources out of federal grant programs. These revenues have started to trend upward since FY2012, as

fiscal tightening at the federal and state levels has lessened.

Analysis: For context, from FY2007 to FY2009 a sizeable spike in intergovernmental revenue occurred, which could be attributed to an inflow of federal stimulus funds, the cumulative measures of which later became known as the American Recovery and Reinvestment Act in 2009. Since then, the category's contribution to Metro's total revenue figure has leveled off to nearly prerecession levels and has remained consistent. As previously touched on, increases in state shared taxes have occurred as a result of one of the longest periods of economic expansion in recent history, only to be matched by spikes in other sources as well, lessening the category's bottom-line impact. Nevertheless, sustained favorable market conditions have allowed for considerable growth in intergovernmental revenue collections since FY2009, increasing 24.7% overall.

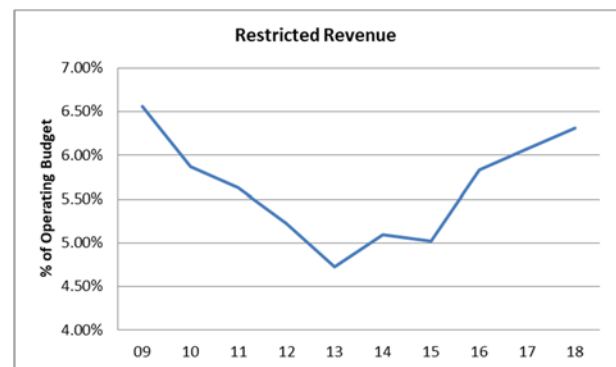
Revenue Benchmarks

Revenue benchmarks serve as important symbols of the flexibility found in spending restrictions within the Metropolitan Government. These trends may reveal implementation of cost controls or fiscal policies.

Restricted Revenue

Description: Restricted revenue is legally designated for a specific use, often spelled out in state or federal laws, bond covenants, or grant contracts. Specifically, restricted revenue includes revenue from other governments and governmental agencies, excluding the state income tax allocation and the state sales tax funds.

An increased percentage of restricted revenue as a percentage of total operating revenues can hinder the government's ability to modify spending priorities in response to changing service needs and demands.



Commentary: The restricted revenue graph exhibits similarities to the overall trend that is illustrated in the intergovernmental revenue graph, declining to its lowest point of 4.7% in FY2013 before recovering. Since then, with the exception of FY2015, the category has increased, nearly matching its highest figure of the period, 6.56% in FY2009, this past year. This is further evidenced by absolute growth of 45.4% over the last five years. Comparatively, the previous rolling five year period actually decreased 21.8%. However, this growth is

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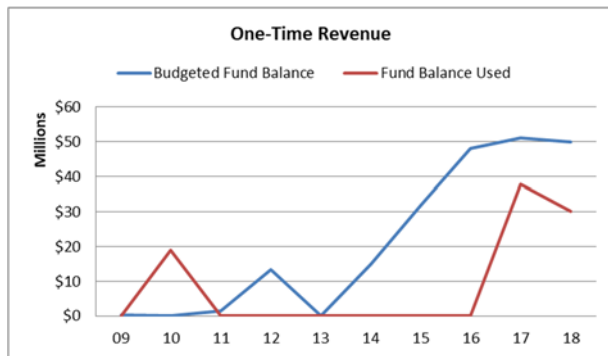
to be expected following the decline in intergovernmental revenue related to the fiscal crisis of 2009 and the subsequent reduction of federal grant revenue. It is important to note that the state sales tax allocation and the income tax on dividends and interest are not included in the restricted revenue calculation.

While specific-use revenues allow local governments the opportunity to expand certain programs, it is a good idea to keep the percentage relatively low so that a government does not become overly reliant on funding from sources that cannot be guaranteed from year to year. As a percentage of total revenues, restricted revenues have not exceeded 6.5% since FY2009.

One-Time Revenue

Description: A one-time or temporary revenue source is one that is not expected to be a continuous funding source, such as the allocation of a portion of fund balance reserve, a one-time grant or gains from the sale of assets.

Continual use of one-time revenue to balance the budget may indicate that the revenue base is not sufficient to support current service levels. For this study, a one-time revenue source refers to funds that are appropriated from fund balance. Consecutive years of decreases in fund balance can serve as a warning signal, indicating a decrease in the availability of critical reserves often relied upon during economic downturns.



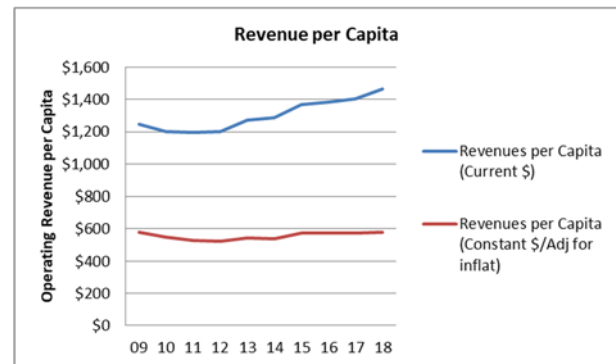
Analysis: This graph illustrates the budgeted amount of fund balance, as well as what was ultimately appropriated, to cover expenditures during the year. It demonstrates that while Metro has budgeted for the use of fund balance during a majority of the time period, it has managed to increase reserves rather than utilize these dollars in all but three years.

Commentary: The global economic crisis in 2008 significantly impacted local revenue, triggering declines in total revenue for the following two years. Initially, the recession limited Metro's ability to build fund balance; however, eventually diminishing revenue collections led to the use of \$18.8M in FY2010 to cover shortfalls. Fund balance reserves did not stabilize until FY2013, attributable to the property tax rate increase that same year. The last four years have seen an increase in the amount of fund balance budgeted to support operating

expenses. However, actual fund balance usage has varied, with accumulations, rather than the use of, occurring during the first two years. The latter two utilized fund balance, but both fell short of requiring the budgeted amount. This process has been managed effectively; Metro monitors its fund balances carefully, manages its use, and avoids appropriating fund balances to fund on-going operating expenses.

Revenues per Capita

Description: This indicator assumes that services and revenues will increase proportionately with growth in the population and that the level of *per capita* revenue will stay at least constant in real terms. The population of Davidson County has grown by 11.5% since 2009.



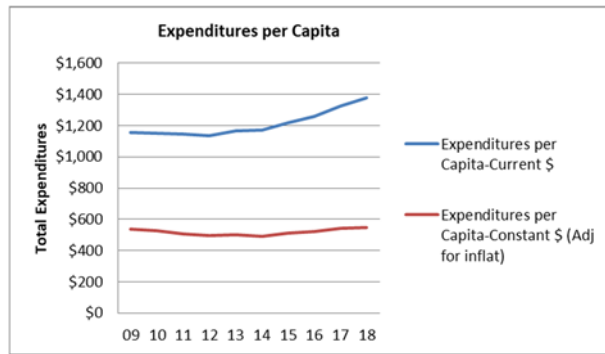
Commentary: Adjusting for inflation, revenue per capita increased 0.7% over the period of analysis; requiring six years to return to FY2009's level, where it has essentially remained flat through the most recent year. In looking at performance in separate five-year periods, the effect of the 2008 Great Recession is evident in the 5.5% decrease from FY2009 to FY2013, and the post-recession 7.7% increase from FY2014 to FY2018. In terms of constant dollars, revenue per capita remained relatively flat in FY2018, as stronger YOY revenue growth was offset by increased inflation over the same period. Total revenue per capita finished at \$581 for the year.

Analysis: Fluctuations in revenues per capita can be attributed to a steadily increasing population and the detrimental effects of the economic downturn during the first few years being examined. Fiscal recovery has been a gradual process, with revenues per capita hitting its lowest point in FY2012, at \$523. Since then, revenues per capita have outpaced expenditures per capita, 11.1% to 10.3%.

Expenditures per Capita

Description: This indicator assumes that changes in *per capita* expenditures reflect fluctuations in the population and compares changes to the rate of inflation. The graph compares nominal (current dollar) and real (constant dollar) data.

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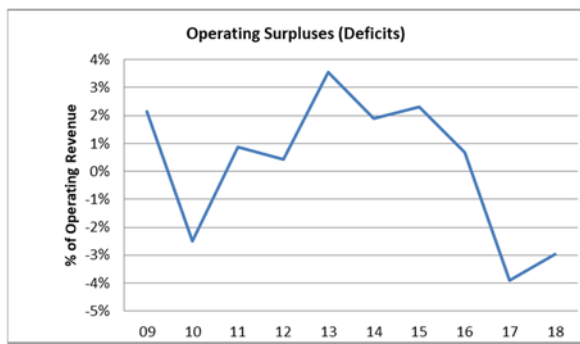
Commentary: The graph illustrates that between FY2009 and FY2018, actual expenditures per capita in constant dollars increased by 2.0%. In current dollars, expenditures *per capita* have increased at a quicker pace since FY2014, totaling \$1,376 for FY2018.

Analysis: The graph illustrates that in current dollars, Metro's expenditures per capita have grown steadily since FY2014, but in a fiscally responsible manner relative to revenue growth.

The noticeable dip in expenditures per capita in both current and constant dollars from approximately FY2009 to FY2012 can be attributed to the recessionary period and subsequent slow recovery during the same timeframe. A property tax increase in FY2013 allowed for the restoration of selected expenses following expenditure cuts that were implemented in previous years. An uptick in revenue from other sources, to include local option sales and various state shared taxes has allowed for an expansion in services during the same period. A recognizable correlation exists when comparing current revenues and expenditures per capita since FY2012.

Operating Deficits

Description: An operating deficit occurs when current expenditures exceed current revenues. This does not necessarily mean that the budget will be out of balance, since reserves from prior years may be used to cover the difference.



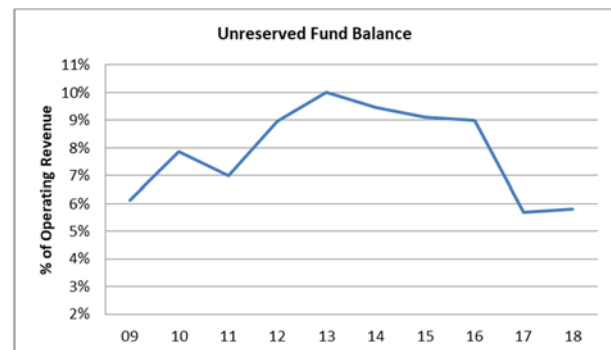
Commentary: While there is some considerable variability over the last ten years, only three resulted in

operational deficits of 2.5%, 3.9% and 3.0%; these finishes occurred in FY2010, FY2017 and FY2018, respectively. These minimal deficits can be attributed to the planned use of fund balances to balance the operating budget.

Analysis: The recession that occurred early in the time period being examined resulted in marked declines in net operating revenue for Metro and resulted in the decision to use fund balance dollars to maintain levels of service. Revenue did not begin to fully stabilize and reach prerecession growth levels until FY2013, driven primarily by surges in property and sales taxes in the years to follow. This strong growth, the first since FY2006's rate increase, made the use of fund balance to maintain current service levels unnecessary until 2017.

Fund Balances

Description: Fund balances can be thought of as reserves. Since some fund balances may be designated for specific projects, it is necessary to differentiate between reserved and unreserved fund balance. Unreserved fund balance is the indicator in this case. Unreserved fund balances enable a government to meet future emergencies. A warning sign occurs when unreserved fund balances decline as a percentage of net operating revenues. This may show an inability to fund emergencies.



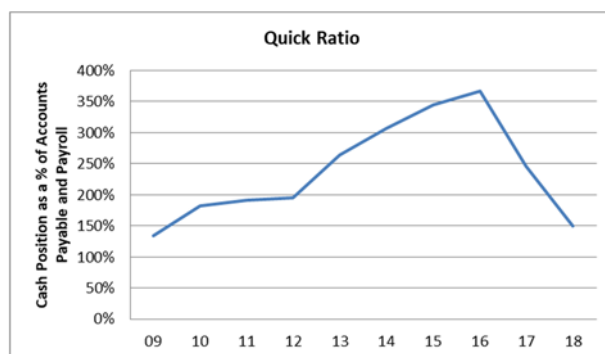
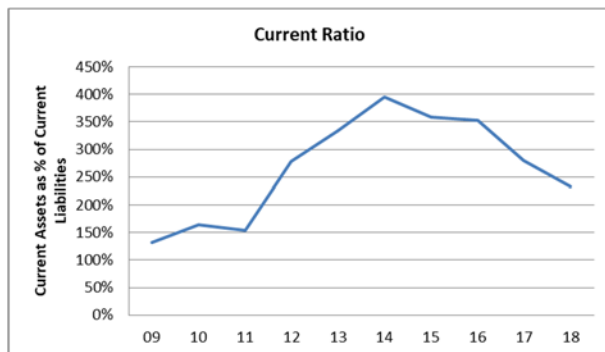
Commentary: Fund balance as a percentage of operating revenue has decreased by 0.32 percentage points since 2009, totaling over \$58.9M for FY2018, which represents 5.8% of net operating revenues. Metro's financial management policy pertaining to fund balance has established a 5.0% threshold for its three tax-supported operating funds. An increase in the property tax rate in FY2013, which essentially remained flat following the reappraisal and associated rate reset that occurred the following year, artificially deflated apparent growth in unreserved fund balance relative to operating revenue. This increase in reserves remained flat in nominal terms from FY2013 to FY2016, while decreasing in comparison to growing operating revenues. Following a drop two years ago, fund balance stabilized and remains safely above the required threshold.

Liquidity

Description: Liquidity measures a government's ability to pay its short-term obligations. Insufficient liquidity will

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make a government insolvent. In these graphs, liquidity is determined by taking current assets and dividing by current liabilities – a measure known in financial analysis as the current ratio and depicted in the graph below. The quick ratio, shown in the second graph below, takes this a step further by taking the most liquid of assets and dividing them by current liabilities. In this case, it is determined by dividing cash and cash equivalents by accounts payable and accrued payroll.



Commentary: Over the time period of analysis, liquidity, as measured by the current ratio, has ranged from a low of 131.6% in FY2009 to a high of 395.4% in FY2014, before settling at 233.1% last year. This ratio indicates that Metro has current asset coverage that is greater than two times the requirements of its most immediate obligations.

A positive quick ratio indicates that Metro has adequate cash reserves for immediate unexpected needs. The trend illustrated above shows an increase for the majority of the ten-year period, with a drop over the last two years. Property tax revenues that fell short of budget in FY2018 were partially responsible for the decrease, as revenues declined relative to payroll enhancements that occurred during the last three years of the period.

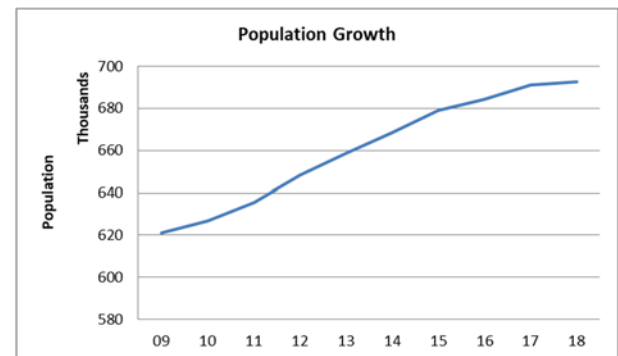
Analysis: Credit rating firms consider liquidity of less than 100% to be a negative factor, which has not occurred over the time period. A positive liquidity position indicates that Metro is not overextended in its financial obligations with current liquidity at more than 2.3 times that recommended level.

Demographic Trends

Municipal fiscal health is related to citizen needs and available resources that are often reflected in economic and demographic indicators.

A greater variety of current demographic information is presented in Appendix 4, "About Nashville."

Population: Population growth has a significant impact on Metro's ability to generate and capture revenue as well as the cost to provide services. The population of Davidson County has increased steadily over the past decade, from 621,008 in 2009 to 692,587 in 2018, an increase of 11.5%.



Unemployment: Over the past decade, Davidson County has maintained low unemployment rates that are parallel to, but lower than, national and state-wide figures. The county's unemployment rate during the last decade has ranged from a low of 2.6% in 2018 to a high of 8.9% in 2010, compared with a range of 3.5% to 10.5% for the state and 4.0% to 9.6% nationally during the same periods.

Unemployment rates at the local, state, and national level have declined considerably since 2014, following consistently high levels as a result of the global fiscal economic crisis that took hold between 2009 and 2010. Active fiscal policy on the macroeconomic level by the Federal Reserve, decisive action by the U.S. government and nearly nine years of economic expansion have resulted in favorable unemployment levels during the last few years of the analysis. The average unemployment rate for Davidson County in 2018 was 2.6%, down from 2.9% in 2017.

Davidson County's steady economic base is likely to continue to be healthy due to its economic diversification and higher-than-average concentration of jobs in education, health care, and professional and technical services. These industries are prominent on the national level and are projected to experience high growth rates over the next decade and beyond.

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