

The Metropolitan Government of Nashville & Davidson County

Fiscal Year 2012-2013

Operating Budget

Karl Dean, Mayor

August 2012



THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY

FY 2012-2013 Operating Budget

(July 1, 2012 - June 30, 2013)



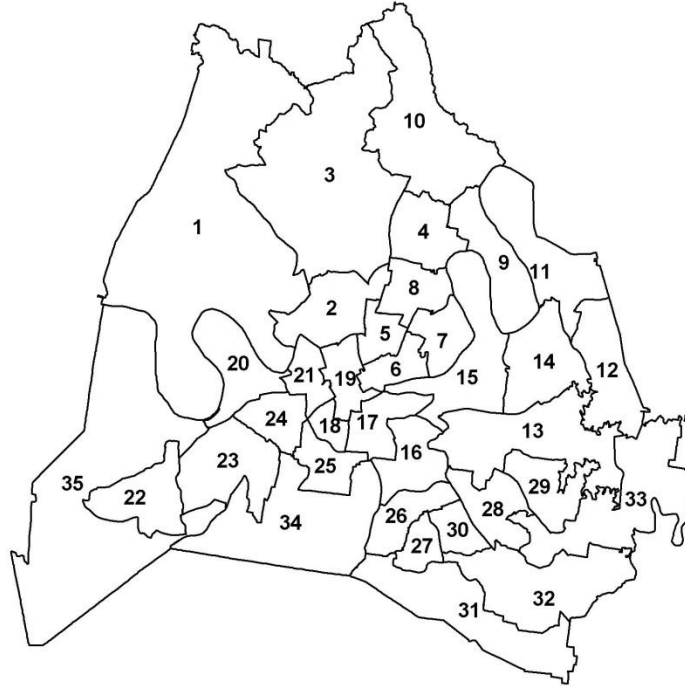
Karl Dean, Mayor

Diane Neighbors, Vice Mayor

Members of the Metropolitan Council:

At Large	Megan Barry	District #16	Tony Tenpenny
At Large	Ronnie Steine	District #17	Sandra Moore
At Large	Tim Garrett	District #18	Burkley Allen
At Large	Charlie Tygard	District #19	Erica Gilmore
At Large	Jerry Maynard	District #20	Buddy Baker
District # 1	Lonnell Matthews, Jr.	District #21	Edith Taylor Langster
District # 2	Frank Harrison	District #22	Sheri Weiner
District # 3	Walter Hunt	District #23	Emily Evans
District # 4	Brady Banks	District #24	Jason Holleman
District # 5	Scott Davis	District #25	Sean McGuire
District # 6	Peter Westerholm	District #26	Chris Harmon
District # 7	Anthony Davis	District #27	Davette Blalock
District # 8	Karen Bennett	District #28	Duane A. Dominy
District # 9	Bill Pridemore	District #29	Karen Y. Johnson
District #10	Doug Pardue	District #30	Jason Potts
District #11	Darren Jernigan	District #31	Fabian Bedne
District #12	Steve Glover	District #32	Jacobia Dowell
District #13	Josh Stites	District #33	Robert Duvall
District #14	Bruce Stanley	District #34	Carter Todd
District #15	Phil Claiborne	District #35	Bo Mitchell

Council Districts



Director of Finance: Richard M. Riebeling
Deputy Finance Director: Gene Nolan
Deputy Finance Director: Talia Lomax-O'dneal

Office of Management and Budget Staff:

Darlene Carlton
Kati Fisher
James Gadsden
Gina Gibbs

Kathy Green
Leigh Anne Hagar
Ken Hartlage
Chinita Hudson

Herb Majors
Greg McClarin
Kim Northern
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Bill Tharp
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Fiscal Year 2012-2013 Operating Budget Book

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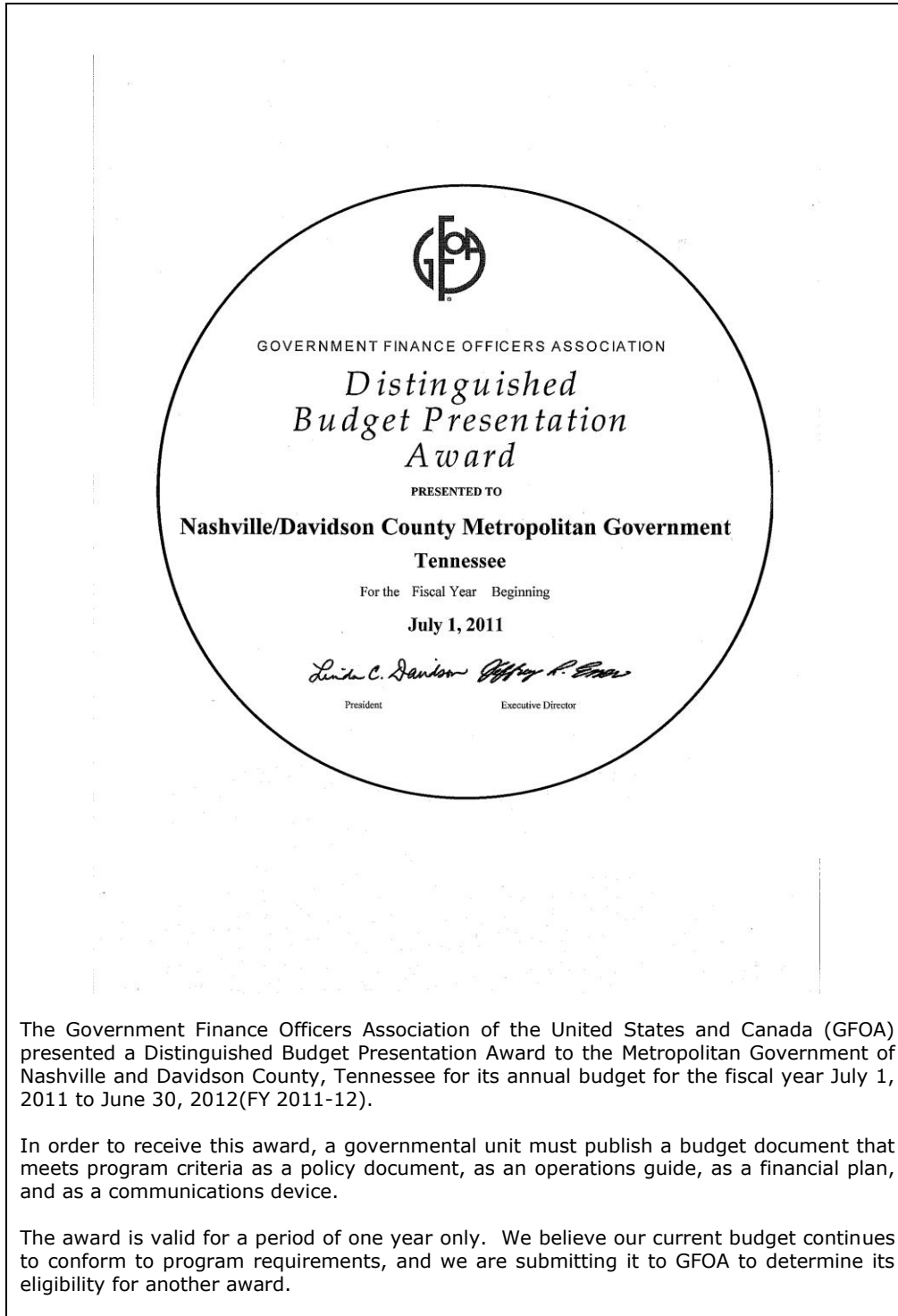
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Distinguished Budget Presentation Award



The GFOA is the leading association for government finance professionals in North America. We first received the award for the fiscal year 1991-1992 book, and we have received it every year since. This year's was given for our *FY 2012 Operating Budget* book. GFOA's Distinguished Budget Presentation Awards Program is the only national awards program in governmental budgeting. The government also holds GFOA's Certificate of Achievement for Excellence in Financial Reporting for our Comprehensive Annual Financial Report.

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How to Use this Book

Format and Organization of this Book

As the previous Table of Contents demonstrates, this book divides budget information into different sections, each with its own series of page numbers.

Section A is the Executive Summary of the budget, followed by supplemental information about Metro, its organization, finances, and budget.

Section B is the Performance Measurement Review section which details performance data by department linked to their annual program budget.

Section C is the Internal Services section which details the individual internal service charges by type for each department. It also contains the methodology for calculating each internal service charge.

Sections D-J present more descriptive operational and budget information about each department (board, commission, or elected office). These departments are grouped by function into each section.

Section K presents the program budgets for each department in the same order as Sections D-J.

All departments included in this book have a uniform format. Each department's budget is presented in a program-based format that provides the reader with a wealth of information, not only about the department's budget, but also about its mission, goals and performance toward providing the very best results possible for citizens.

The following pages provide an example and explanation of each part of the agency budget book pages.

Format and Organization of the Department Pages

Sections D-K of this book contain information at the department level about the:

Mission – Every department's budget pages include a mission statement. A mission statement is a clear, concise statement of purpose for the entire department that focuses on broad, yet distinct results that will be achieved. This statement answers the question, "*Why does this department exist?*"

Budget summary – Following the mission statement is a table that summarizes the department's financial information for all of its annually budgeted funds. It also includes the location of the department as well as the top managers who can explain the budget. This table also contains per capita expenditure information at the department level.

Accomplishments, goals and issues – As departments present their budget for the upcoming year it is important that decision-makers recognize the accomplishments of the current year and understand the long-term goals and the strategic issues facing the department. Including this information will assist decision-makers in allocating resources toward those activities and programs that will help the department overcome the issues they are facing and achieve their long-term goals.

Organizational structure – The organization chart shows major department units (divisions/bureaus, etc.) and how they report to the department's director, elected official or board.

Listing of the programs and lines of business – In addition to the organization chart, these pages also include a listing of the lines of business (**in bold**) and programs.

Budget highlights – Budget highlights summarize changes between the FY12 and FY13 budgets. They are presented on a program basis (programs are groups of services, activities or products that serve a common purpose or deliver a common result). Changes in funding and FTEs are noted along with the impact of that funding change on performance.

Budget and performance information by program – Each program listed includes a statement of purpose – a "mini-mission" as well as a table that presents the budget, full-time equivalent (FTE) positions by fund type, (GSD General, USD General, and other Special Purpose Funds), and its key result measure. This presentation is designed to consistently present budgetary and performance information in a format that is easy to read.

Where the targeted or actual performance is listed as NA, departments did not report the data. There are a few reasons that data might not be reported for a particular reporting period. They are:

- The measure for which the department is reporting is a new measure, thus data was not collected for the measure for that year.
- The department underwent changes internally that prohibited the collection of data for that measure.
- The department may be in the process of collecting data for the first year, or baseline data, and would not have established a target for that measure yet.

The table for each program also includes a difference column and % change column. These two columns show the difference in the budget and performance from FY11 – FY12.

Financial – This table includes a difference column and a % change column for each expenditure listed. At the bottom of financial page is the per capita expenditure information for the department.

FTE information – The FTE information found at the end of each department's information presents the budgeted headcount and full-time equivalent (FTE) position information by fund and classification, along with the class number and pay grade.

A CD affixed to the inside back cover contains various appendices of historical, statistical, and explanatory information that will help you understand the budget.

Please see the example department pages on the next page for additional information.

Performance Measure Review

In 2002, the Metro Nashville Government deployed a government-wide strategic planning and performance measurement initiative through the Office of Management and Budget in the Department of Finance. The planning and performance initiative continues today and provides the necessary tools and data to manage effectively and improve performance.

Department strategic business plans and performance data are assessed, tracked, and reported to citizens, employees, and Metro's leadership to support more informed decisions at all levels of an organization.

In order to ensure that the reported performance data is accurate, the Office of Financial Accountability (OFA), part of the Department of Finance, conducts annual performance measure reviews of a selected sample of each department's performance measures. Specifically, the OFA reviews the program measures associated with at least ten percent of departmental budgets. The OFA also reviews performance measures that are part of an exit interview process that are used to assess the validity of the departments' reports. The purpose of these reviews, the term verified means that the OFA has conducted tests to affirm, or assure positive accuracy and correctness of the reported performance measure result.

The results of the performance measure review process serve to inform the budget process by linking the performance of each department to its budget. In essence, the review process demonstrates, at least in part, how well the department performed within the budget approved by the Metro Council. The results of the performance measure review are an important part of the budget process that assures decision-makers and citizens that the data upon which budgetary decisions are made is accurate.

For questions regarding the reported data, please contact the department director. Department contact information can be found at www.nashville.gov. Additionally, more information regarding performance measurement activity within the Metropolitan Government can be found at the Citizen's Guide to Metro's Performance, located at www.nashville.gov/performance.

Department	Program	FY 11 Result	Reviewed Result	Verified	FY 11 Budget
Agricultural Extension	<u>4-H/Youth Development Program</u> <i>Percentage of participants who improve their communications and career decision making skills</i>	96.5%	96.5%	Yes	\$ 139,600
Arts Commission	<u>Grants/Organizational Development</u> <i>Number of grants awarded</i>	107	107	Yes	\$ 2,320,400
Assessor of Property	<u>Assessment</u> <i>The number of residential and commercial real and personal property accounts to applicable laws, and</i>	258,440	258,440	Yes	\$ 600,700
Circuit Court Clerk	<u>Traffic</u> <i>The number of moving tickets issued</i>		122,000	No	\$ 44,000
Clerk & Master	<u>Administration</u> <i>Total Hearings/Mediations concluded and reported to the Chancellors.</i>			Yes	\$ 1,000,000
Codes	<u>Code Enforcement Notification Program</u> <i>Percentage of newly issued code violations corrected.</i>	85%		Yes	\$ 657,500
Convention Center	<u>Sales and Marketing</u> <i>Percentage of annual sales quota achieved.</i>	97.80%		Yes	\$ 841,400
Criminal Court Clerk	<u>Administration</u> <i>Number of warrants awarded.</i>			Yes	\$ 5,417,400
Criminal Justice	<u>Reporting</u> <i>Percentage of reports provided within current and future management</i>			Yes	\$ 420,100
Department of Law	<u>Support Program</u> <i>Percentage of client advice requests reviewed within 3 days</i>	85%	85%	Yes	\$ 1,727,000

Indicates the Office of Financial Accountability's result for the FY11 program measure tested

Indicates the Department's result for the FY11 program measure tested

States the department being tested

Indicates program(s) or business units tested for accuracy

Indicates the FY11 program budget

Indicates if the Office of Financial Accountability was able to achieve the same result as the Department for the selected program measure data

Program measure reviewed is italicized under the program name

Department Name – At a Glance

Each department's budget pages include the department's **mission statement**.

Mission

The mission of the Department of Finance is to provide financial management, information, and business products to policy makers, departments, agencies, investors, and the Nashville Community so they can have confidence in Metro Government, make informed decisions, and achieve their results.

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$ 1,555,400	\$ 1,459,300	\$ 10,091,400
Internal Service Fund	12,952,000	12,615,700	1,181,100
Total Expenditures and Transfers	<u>\$14,507,400</u>	<u>\$14,075,000</u>	<u>\$11,272,500</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$12,952,000	\$12,615,700	\$1,181,100
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$12,952,000</u>	<u>\$12,615,700</u>	<u>\$1,181,100</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	115,000
Total Revenues	<u>\$12,952,000</u>	<u>\$12,615,700</u>	<u>\$1,296,100</u>
Expenditures Per Capita	\$24.08	\$25.06	\$22.05
Total Budgeted Positions	137	132	123

The mission statement is followed by a **summary table** that summarizes the agency's financial budget for all of its annually budgeted funds as well as information about the number of positions within the department.

Readers will also find **contact information** for the department so they can have their budget questions answered.

The table includes **expenditures per capita** information. The per capita number is taken from population obtained from the Census Bureau. Due to delays in reporting data, we use Census information that is 2 years prior to the fiscal year. Census data from 2011 was used for FY13, 2010 was used for FY12, and Census Data from 2009 was used for FY11.

Director: Richard Riebeling email: richard.riebeling@nashville.gov
 Deputy Finance Director: Talia Lomax-O'dneal email: talia.lomaxodneal@nashville.gov
 106 Metro Courthouse 37201 phone: 862-6151 FAX: 862-6156

Department Name – At a Glance

Accomplishments

- Developed and implemented an in-house debt capacity model to provide more efficient analysis, more timely information and greater flexibility to decision makers.
- Designed and implemented a revised commercial paper program to maximize financing opportunities for capital projects, reduce cost and improve cash flow.
- Completed 97% of eligible Direct Appropriation contracts by December 15.
- Completed reviews of 30 federal and state grants to Metro amounting to over \$10 million.
- Accelerated the issuance of the Comprehensive Annual Financial Report.
- Implemented the supplier self-service module for vendor payments in order to reduce the number of payments issued electronically.
- Implemented job cost module in EBS for improved tracking of capital project budgets.
- Issued Metro's first performance report in 30 years and received the AGA Certificate of Achievement in Performance Reporting.
- Monitoring review of 100% of Metro Council Initiative Awards made in FY07.
- Completed Finance Department goal that 100% of Mayoral departments/agencies have a strategic business plan.
- Recovery of \$10.4 million in indirect costs to the General Fund and 100% of the targeted Metro agencies have an approved cost allocation plan on file with OMB.
- Completed design and construction of a new East Police Precinct, Dudley Head Start Center and the Ben West Municipal Building.
- Completed interior renovations for the Downtown Public Library and the Nashville Convention Center.

A brief list of the department's **accomplishments** from the previous fiscal year

Goals

- Policymakers and Citizens will have clear, reliable information on how tax dollars are spent and understand the value they are getting in terms of results as measured by all departments in the city.
- By December 2008, Metro Government policymakers will have cost data and operational efficiencies as evidenced by: 100% of Metro Government departments/agencies have a cost allocation plan approved by and on file with the Office of Management and Budget.
- 100% of central service government functions will have an internal service fund rate structure and update it annually.
- 100% of targeted Metro departments/agencies that provide products outside of the government on a fee for service basis have identified the full cost for providing those products.
- By June 2009, Metro Nashville Government will achieve a cumulative savings of 100 million dollars based on FY05 budgeted expenses through increased efficiencies in operations and increased non-tax revenue.
- Finance will provide integrated, aligned business products and support that help focus Metro's resources on customers as represented by the achievement of 90% of Metro's departmental key results by December 2008.

The department's **goals** for the next two to five years

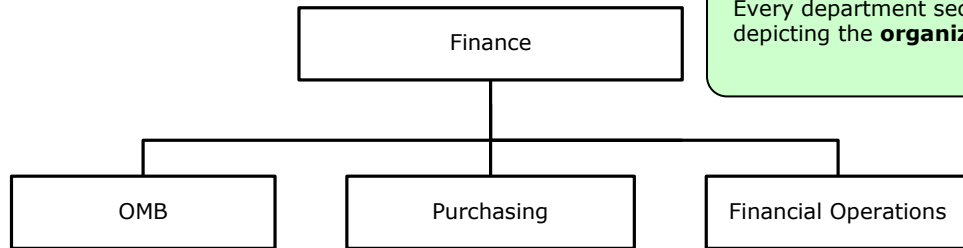
Strategic Issues

- Meeting the demand for accountable and responsible government operations.
- Establishing a culture that fully implements and continuously improves best business practices in light of emerging technologies in our organization.
- Alignment and quality integration between core business systems and processes.
- Establishing meaningful communication within Finance and across Metro Government to reduce costs.
- Prioritization, communication, and focus on key results.
- Understanding, accurately reporting, and managing costs at a meaningful level.

The **strategic issues** facing the department during the upcoming fiscal year

Department Name – At a Glance

Organizational Structure



Every department section includes a chart depicting the **organization's structure**

Programs are listed for every department

Programs

Strategic Resource Allocation and Management

- Cost Planning and Management
- Budget Planning and Management
- Investor Relations
- Investment Committee Support
- Real Property Project Administration*
- Grants Assessment and Resource
- Getting Priorities Straight

Business Integrity and Accountability

- Compliance Monitoring and Accountability
- Performance Measure Certification*

Business Support and Solutions

- Business Systems Administration
- Enterprise Business Systems (EBS)
- Cash Operations
- Accounts Payable
- Financial Accounting and Reporting
- Payroll Operations
- Real Estate Management*
- Contract Compliance
- Business Development and Outreach
- Purchasing and Contract Development
- e-Procurement
- Public Property Program
- Payment Processing

Executive Leadership

- Executive Leadership

Administrative

- Non-allocated Financial Transactions

* Program will be eliminated for FY09

Department Name - At a Glance

The department's **highlights** are presented on a program basis. Changes in funding and FTE's are noted along with the impact on performance.

Budget Changes and Impact Highlights

Recommendation		Impact
Executive Leadership Program Reduction of Finance Manager Position	\$ (74,000) (1 FTE)	No change in performance is expected for FY13. Duties will be absorbed by others.
Performance Measure Certification Program Elimination of positions - one Finance Officer II and one Finance Officer III	(138,300) (2 FTEs)	No change in performance is expected for FY13. Duties will be absorbed by others.
Real Property Services Elimination of RPS fund	(2,466,300) (18 FTEs)	Program elimination
Public Property Program Establish Public Property Services Office	208,500 2 FTE	Perform charter required duties of public property officer.
Budget Planning and Management Program Reduction of Office Supplies and Salary Savings	(10,000)	No change in performance is expected for FY13.
Payment Processing Program Transfer of positions from Payment Services	848,900 11 FTE	Establish reduced payment services operation in Finance Department.
TOTAL	\$(2,802,500) (9 FTEs)	

Department Name - At a Glance

**** Program Budgets are only included in online documents ****

Strategic Resource Allocation and Management Line of Business – The purpose of the Strategic Resource Allocation and Management Line of Business is to provide knowledge, planning, advisory and consultation products to Metro departments and agencies, policymakers and the Nashville community and investors so they can make better informed decisions and have confidence that Metro is using public resources in the most effective and efficient way possible.

Cost Planning and Management

The purpose of the Cost Planning and Management Program is to provide planning, implementation and support products to Metro departments and agencies so they can manage key product costs within predetermined performance targets and use the cost information to make resource and operational improvement decisions.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$173,700	\$154,106	\$174,000	\$209,800	\$35,800	36%
	Special Purpose Fund	88,500	1,060	88,500	0	(88,500)	(100%)
	Total	\$262,200	\$255,166	\$262,500	\$209,800	(\$52,700)	(20%)
FTEs:	GSD General Fund	2.00	2.00	3.00	3.00	0.00	0%
	Special Purpose Fund	1.50	1.50	0.00	0.00	(1.50)	(100%)
	Total	3.50	3.50	3.00	3.00	(1.50)	(33%)

Performance

No performance measures currently established

Each program includes a purpose statement that describes what the program provides to its customers

Budget Planning and Management

The purpose of the Budget Planning and Management Program is to provide budgetary assistance, information, and documentation products to the Mayor, Council and Metro departments and agencies so they can make timely, well informed budgetary decisions and so they can maximize budget results.

The table includes information about the program's budget, FTEs and performance

Budget & Performance Summary		2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$209,800	\$35,800	36%
FTEs:	GSD General Fund	3.00	0.00	0%

Performance

Percentage of customers (Mayor, Council Members and Departments/Agencies) who report they have the information they need to make timely, well informed budgetary decisions

85% 85.7% 80% NR

Investor Relations

The purpose of the Investor Relations Program is to provide debt management products to investors and the Metro Government so Metro can issue debt at the lowest cost.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$173,700	\$154,106	\$174,000	\$209,800	\$35,800	36%
FTEs:	GSD General Fund	2.00	2.00	3.00	3.00	0.00	0%

Performance

Percentage of time Metro completes debt activities (compliance reports, continuous disclosure statements, debt payments) accurately and timely

NA 100% 90% NR

Department Name - At a Glance

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	542,000	542,000			-52,000	-8.67%
OTHER SERVICES:						
Utilities	0	17,000	0	0	0	
Professional & Purchased Services	45,700	66,547	37,500	32,800	-4,700	-12.53%
Travel, Tuition, and Dues	4,500	6,816	8,600	4,100	-4,500	-52.33%
Communications	96,100	89,425	91,600	91,600	0	0.00%
Repairs & Maintenance Services	15,400	16,513	11,200	11,200	0	0.00%
Internal Service Fees	537,800	540,364	545,700	517,600	-28,100	-5.15%
Other Expenses	33,700	23,117	30,500	28,500	-2,000	-6.56%
TOTAL OTHER SERVICES	699,500	719,682	694,600	657,300	-37,300	-5.37%
TOTAL OPERATING EXPENSES	1,276,000	1,275,271	1,324,900	1,233,600	-91,300	-6.89%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,276,000	1,275,271	1,324,900	1,233,600	-91,300	-6.89%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	5,500	5,943	5,500	4,800	-700	-12.73%
Federal (Direct & Pass Through)	5,500	5,943	5,500	4,800	-700	-12.73%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	5,500	5,943	5,500	4,800	-700	-12.73%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	700,000					
Fines, Forfeits, & Penalties	1,000					
Compensation From Property						
TOTAL NON-PROGRAM REVENUE	700,100					
TRANSFERS FROM OTHER FUNDS/UNITS	0					
TOTAL REVENUE & TRANSFERS	705,600		705,600	1,205,000	-200,600	-14.27%
Expenditures Per Capita	\$109.29	\$111.43	\$130.47	\$107.36	-\$23.11	-17.71%

This table includes a difference column and a % change column for each expenditure listed.

The end of this financial table includes information about the **Expenditures Per Capita** for the department. The per capita number is taken from population obtained from the Census Bureau. Due to delays in reporting data, we use Census information that is 2 years prior to the fiscal year. Census data from 2011 was used for FY13, 2010 was used for FY12, and Census Data from 2009 was used for FY11.

Department Name - At a Glance

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12-FY13 Variance	
		Pos.	FTEs	Pos.	FTEs	Pos.	FTEs	Position	FTE
GSD General 10101									
Admin Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Admin Spec	SR1100	0	0.00	1	1.00	1	0.00	0	(1.00)
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 1	SR0600	0	0.00	0	0.00	3	3.00	3	3.00
Admin Svcs Officer 2	SR0800	0	0.00	0	0.00	3	3.00	3	3.00
Admin Svcs Officer 3	SR1000	0	0.00	0	0.00	14	14.00	14	14.00
Application Tech	SR0700	0	0.00	0	0.00	5	5.00	5	5.00
Application Tech 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Application Tech 3	SR0900	1	1.00	1	1.00	10	10.00	9	9.00
Business Dev. Office	SR1200	0	0.00	0	0.00	2	2.00	2	2.00
Finance Admin	SR1300	1	1.00	1	1.00	2	2.00	1	1.00
Finance Asst Dir	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Finance Deputy Dir	SR1600	2	2.00	1	1.00	8	8.00	7	7.00
Finance Dir	SR1300	0	0.00	2	2.00	1	1.00	(1)	(1.00)
Finance Mgr	SR1300	2	2.00	1	1.00	15	15.00	14	14.00
Finance Officer 1	SR1300	1	1.00	1	1.00	27	26.50	26	25.50
Finance Officer 2	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	SR1300	0	0.00	0	0.00	3	2.50	3	2.50
Office Support Spec 1	SR1300	0	0.00	0	0.00	4	4.00	4	4.00
Finance Specialist	SR1300	0	0.00	0	0.00	2	2.00	2	2.00
Info Systems App 3	SR1300	0	0.00	0	0.00	1	1.00	1	1.00
Info Systems Tech 2	SR0900	0	0.00	0	0.00	0	4.00	0	4.00
Info Systems Div Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			13	14	14	107	109	93	95
Department Totals			13	14	14	107	109	93	95

The end of the financial information presents the budgeted headcount and full-time-equivalent (FTE) position information by fund and classification, along with the class number and pay grade

How to Use this Book

How to Read Budget Book Financial Schedules (Revenue and Expenditure Object Groups)

The Chart of Accounts

The budget is organized according to Metro's chart of accounts – the financial accounting and coding structure used in both the budget ordinance and this book. The chart of accounts is composed of funds, business units (BUs), and object accounts.

Funds are accounting entities with their own assets, liabilities, equity, revenues, and expenditures, for certain specific activities or to accomplish definite objectives. Funds may involve many agencies. Legal requirements or financial policies usually restrict our ability to move money between funds, so we cannot necessarily replace or fund operations in one fund with money from another fund. Likewise, in special purpose funds, we often cannot move money from one department to another.

Each fund is made up of one or more **business units** (BUs). BUs are the lowest levels at which we manage and/or report separate financial data; they represent an organizational unit, program, or activity within an agency and fund. A fund may have many BUs but each BU is associated with only one fund. BUs can also be grouped by **agency**. In departments with strategic business plans, related BUs also form **programs** and **lines of business** that may cross funds.

Object accounts represent individual types and sources of revenues or uses of expenditures.

The Finance Department maintains detailed financial information by fund, business unit, and object account. However, this book presents the budget at a more understandable level by agency, fund (or groups of minor funds), and object group.

Changes in Presentation

Changes in reporting requirements have caused many Transfers to Component Units (certain Metro agencies) to be now classified as Other Expenses. In FY 2005, the Finance Department split the General Government Grants Fund into individual departmental grants funds; these were and are classified as special purpose (specifically, special revenue) funds.

How to Read the Financial Pages

Each agency's financial page presents a summary of revenues and expenditures for the department's operations in one of three fund types:

- The GSD General Fund,
- The USD General Fund, and
- Special Purpose funds (the combined total of annually budgeted enterprise, internal service, special revenue, and similar funds, although that money may not be interchangeable).

The top half of the page presents uses of money – expenses, expenditures, and transfers to other funds and component units of the government. The bottom half presents sources of money – revenues and transfers from other funds.

The difference between total expenditures and program revenues indicates how much the agency's programs depend on public money.

The remainder of this page, and all of the next, describe in order, what is represented by the rows of the expenditure and revenue financial tables.

OPERATING EXPENSE

PERSONAL SERVICES – Salaries and wages (regular, holiday injured on duty, leave, longevity, shift differential, and out of class pay, open range increases, overtime, perfect attendance), fringe benefits (auto allowance, dental, group health, group life, social security, pension, FSA pre-tax savings), and per diem & other fees (instructors, court reporter, game official, jury pay, legislative delegate, other per diem fees, poll workers, witness fees)

OTHER SERVICES:

Utilities – Electricity, gas, water, cable television

Professional and Purchased Services – Accounting, appraisals, architectural, auditing, demolition, dialysis, engineering, facilities management, investigators, laboratory, landscaping, legal, management and software consultants, project administration and management, subcontractors, administrative services, archiving, billing, bottled water, care of persons and animals, chipper service, collections, disposal, recycling, flight service, food preparation, grounds maintenance, hazardous waste disposal, health services, internet services, interpreters, janitorial, laundry, meter reading, other purchased services, personal contract service, pest control, property protection, recycling, sweeping, & towing

Travel, Tuition, and Dues – Local and out-of-town travel, parking, memberships, registration, & tuition

Communications – Pagers, postage and delivery, telephones, & subscriptions

Repairs & Maintenance Services – Repairs to and maintenance of vehicles, buildings, computers, office equipment, roads & streets, electrical, mechanical & plumbing systems, and other items

Internal Service Fees – Payments to Metro internal service funds for facilities management, information systems, fleet management, postal service, radio shop

OTHER EXPENSE –

Supplies and materials (various parts and supplies, fuel, books, clothing, computer hardware & software, food & ice, furniture, paint, repair & maintenance parts & supplies, signs, uniforms), miscellaneous other expenses & payments (bad debt, council reimbursements, court costs, damages & small claims, parking violation fees, refund errors), fixed charges (bank fees, deferred compensation payments, finance charges, fixed charges, insurance, interest expense, investment fees, rent, surety bonds), licenses, permits, & fees (alarm permits, auto emission tests, beer permits, driver's license, drug tests, elevator permits, food service permits, hazardous waste permits, notary, pharmacy license, software licenses, state water quality permits, underground tank fees, vehicle registrations, water pollution fees), taxes paid by Metro agencies (business, demolition, nursing home, personalty, professional privilege, & sales taxes), and grant contributions & awards made by Metro agencies to

others (contract performance bonus, contributions and grants, employee awards, training stipend), printing, advertising, & promotion, amortization expense, arbitrage rebate, bond sale expense, compensation for damages, debt service, dental claims, depreciation, discount on bonds, educational programs, health claims, interest expense, pension, principal retirement, buildings, building improvements, capital outlay, computer equipment, furniture and fixtures, infrastructure, land, machinery, motor vehicles, budget allotment offset, budget intra-fund transfer, NCAC charges

TRANSFERS TO OTHER FUNDS & UNITS – Transfers and subsidies to other agencies, funds, debt service, environmental remediation, local grant match, and operational transfers

PROGRAM REVENUE - Fees, charges, grants, and contributions specifically generated by or for services that the department provides. They are intended to fully or partially fund the specific program, and so reduce the net cost of the program to be financed from the government's general revenues. They may be generated either from the program's customers (like user fees) or from outside parties (like grants).

Charges, Commissions, and Fees – Charges and fees to customers made by Metro agencies for the services they provide, including enterprise fund charges, internal service fund charges, admissions, advertising, ambulance fees, appeals, concessions, data processing fee, day care service, disposal fee, drug testing, dumping, engineering fee, entry fees, external source recovery, fire hydrant inspection, golf cart rental, green fees, immunization fees, legal services, lobbyist registration, maps, Medical Examiner fees, medical services, membership fees, client reimbursements, parking, Police secondary employment, publications, radio repair, vehicle emission test fees, workshop fees, and court, court clerk, and elected officials' commissions and fees

Federal – Direct and Pass Through – Grants, revenues, and reimbursements that Metro receives directly from the Federal government such as Department of Justice revenue sharing, Medicare, SSI reimbursements, and other federal grants, Federal grants, revenues, and reimbursements that Metro receives through the state, such as most Medicaid/TennCare, Federal grants, revenues, and reimbursements that Metro receives other than federal direct or federal through state, including some Medicaid/TennCare & Medicare

State Direct – Revenues from grants, revenues, reimbursements, and state-shared revenues that Metro receives from the state, such as alcoholic beverage tax apportionment, drug enforcement, education appropriation, excise tax allocation, felony forfeitures, gas & fuel tax, gas inspection fees, post-mortem reimbursements, and Metro's share of the state sales tax levy

Other Government Agencies – Revenues from agencies of other governmental units

Other Program Revenue – Cash contributions from groups or individuals, sale of donated property, cost reimbursement, litigation settlement, premium for property loss, premium for self-insured liability, recycling rebate, sales of miscellaneous items, unapplied deposit, unclaimed property, vending revenue, bond proceeds, contributions of capital, easement rights, finance charges,

Metro Investment Pool interest, notes proceeds, premium on bonds

NON-PROGRAM REVENUE – Revenues that are recorded by the EBS accounting system in the department's business units, but are not intended to support the department's programs. This includes:

Property Taxes – Real, personal, and public utility ad valorem taxes and payments in lieu of them.

Local Option Sales Tax – Local option sales taxes, Tennessee telecommunication sales tax

Other Taxes, Licenses, and Permits – Alarm permits, alcoholic beverage tax, beer permits, building & excavation permits, business tax, taxicab & wrecker license, franchises, hotel occupancy tax, marriage license, motor vehicle license, obstruction & street closure permits, sidewalk & right-of-way permits, solicitation permits, wholesale liquor tax

Fines, Forfeits, and Penalties – Civil fines, confiscated cash, court-ordered restitutions, recovered judgments, litigation tax, Metro court fines and costs, offender program income, traffic violation & DUI fines, vehicle tow-in fees, warrant fees

Compensation From Property – Abandoned vehicle auction, gain (loss) on sale of property, insurance & external source recovery, rent, subrogation recovery

TRANSFERS FROM OTHER FUNDS AND UNITS – Capital improvement plan, Council appropriations, debt service, environmental remediation, equity transfers between funds, Farmers Market subsidy, hospital subsidies, legal services, local match for grants, Police service, school program.



METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY

Karl F. Dean, Mayor

June 2012

My Fellow Nashvillians:

I am pleased to present the final balanced budget of \$1,709,493,100 for the Metropolitan Government for the fiscal year 2013. This budget represents this administration's best efforts to preserve the high level of service our community and visitors have come to depend on and expect. This budget increased 7.80% over the FY12 approved budget without the use of reserves.



As in years past, Metro Nashville Government faces another year of reductions which averaged 0.5%. Over the past four years, we sustained \$59.2 million in reductions to department budgets, making our government operations more streamlined and efficient.

This year, we are submitting an operating budget to the Metro Council that includes \$124.4 million in additional revenue achieved through a 53 cent property tax increase, no use of reserve funds, and significant growth in local option sales tax, grants, and contributions. This budget includes a significant increase for education as requested by the Metro Nashville Public Schools.

The recommended budget for FY13 will continue our commitment to protect our priorities of education, public safety, livability, and economic development.

Education – Every student in Nashville deserves the best education we can provide them. In keeping with the commitment to provide our children with the best education possible, Metro Schools will receive a \$46.3 million increase over the amount allocated in FY12 which includes funding for additional teachers, increasing starting teacher pay, expansion of non-traditional schools, the opening of Cane Ridge Elementary, and employee benefits and contractual obligations.

Additional funds were also provided to the Public Library to expand the Limitless Libraries initiative to elementary schools, which is a partnership between Metro Schools and the Public Library to provide additional resources to students far beyond what is available in individual school libraries. These additional funds will allow elementary, middle, and high schools to participate in the Limitless Libraries program significantly increasing the number of reading materials to public school students.

Public Safety – We must continue to work to ensure that every neighborhood feels safe. The Metro Police Department will receive an increase of \$6.1 million to retain the officers hired under the federal COPS grant, additional overtime, and funding for the new DNA crime lab. The Nashville Fire Department will receive an additional \$300,000 to retain firefighters hired through the federal SAFER grant and additional overtime.

In late April, we unveiled the Nashville Emergency Response Viewing Engine (NERVE), which is a free tool developed by Metro to provide valuable information to the public during disasters. It includes real-time information about road closures, school closings and locations of emergency shelters, food and water distribution centers and Disaster Information Centers.

Livability – Nashville is a city of opportunities, including the opportunity for people to pursue a healthy life. So that all residents and visitors to our great city can access to opportunities to enrich their lives, Metro continues to fund this important priority. For example, Metro Parks received additional funding for landscaping and special events. MTA received a \$3 million increase to implement Murfreesboro Road Bus Rapid Transit, a University Connector, and other operating needs. Metro will continue the progress made toward meeting the goals and recommendations of the Green Ribbon Committee, goals that will make Nashville one of the greenest, most sustainable cities in our country.

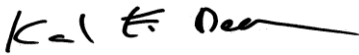
Economic Development - This year, with support from the Metro Council, we continued utilizing the toolkit created to streamline our city's ability to recruit economic development projects which allows us to offer incentive grants within specific guidelines. It's about being competitive. If we're not willing to help companies bring large numbers of jobs here, then other cities will be. Nashville competes for jobs with similar-sized cities nationwide. So we have to be willing to bring economic development tools to the table.

In late April we announced that Asurion, a Nashville based technology company, is adding 500 new jobs by expanding its operation into downtown south of Broadway, while still keeping its corporate headquarters at Grassmere Park. When the company first moved to Middle Tennessee from California in 2003, it planned to create 600 jobs. That number has ballooned to 2,400 jobs, so we have good reason to believe Asurion will not only meet but exceed its job growth projections.

I believe Nashville is a great city, with an even brighter outlook for the future. Again this year we kept the focus on our priorities while continuing to use our resources in a fiscally prudent manner. We provided the funding our schools need. We protected resources devoted to public safety, and we acted in the best interest of everyone in the Nashville community.

As I present this budget, I do so with confidence that it will enable us to continue to move Nashville forward and keep it a great city for everyone.

Sincerely,



Karl Dean
Mayor

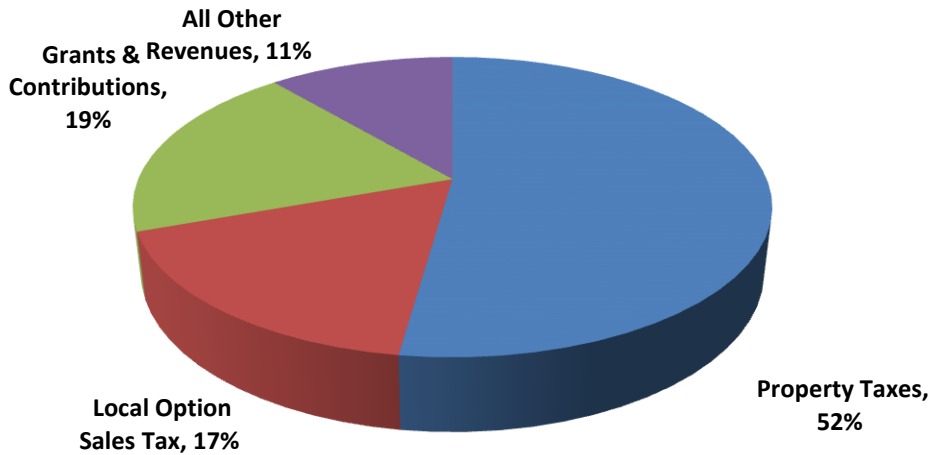
Office of the Mayor
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Nashville, Tennessee 37201
Phone 615.862.6000
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At a Glance

The \$1.71 billion FY2013 budget for the Metropolitan Government's six budgetary (tax-supported) funds supports a wide range of public services. This budget represents an 7.80% increase from the FY12 budget.

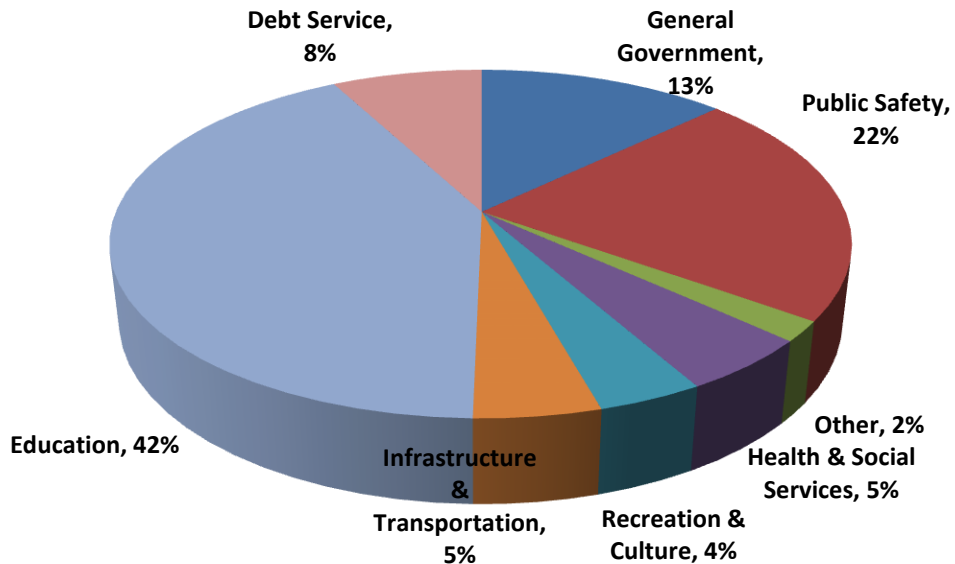
Revenues

Where the Comes From
Total \$1,709,493,100



Expenditures

Where the Money Goes
Total \$1,709,493,100



Summary of the FY 2013 Budget – Six Budgetary Funds

Summary of the FY 2013 Budget - Six Budgetary Funds								
	Per Budget Ordinance				USD General Fund	USD Debt Service	Duplicated by Interfund Transfers	Total
	GSD General Fund	GSD Debt Service	GSD School Debt Svc	GSD School Fund				
Estimated Revenues:								
Property Taxes	387,924,600	81,561,400	47,063,600	267,847,200	92,775,900	14,394,300	-	891,567,000
Local Option Sales Tax	97,671,200	1,932,200	-	195,342,400	-	-	-	294,945,800
Grants & Contributions	76,693,100	2,725,900	-	246,424,700	4,182,900	-	-	330,026,600
All Other Revenues	187,494,600	13,418,100	6,509,800	10,806,000	9,467,600	1,031,700	(35,774,100)	192,953,700
Fund Balance Appropriated	-	-	-	-	-	-	-	-
Total Revenues	749,783,500	99,637,600	53,573,400	720,420,300	106,426,400	15,426,000	(35,774,100)	1,709,493,100
Appropriated Expenditures:								
General Government								
General Government	168,155,800	-	-	-	27,837,300	-	-	195,993,100
Fiscal Administration	22,645,100	-	-	-	-	-	-	22,645,100
Public Safety								
Administration of Justice	55,477,600	-	-	-	-	-	-	55,477,600
Law Enforcement & Jails	211,893,300	-	-	-	481,000	-	(481,000)	211,893,300
Fire Prevention & Control	47,562,300	-	-	-	60,919,100	-	-	108,481,400
Other								
Regulation & Inspection	28,990,000	-	-	-	1,426,800	-	-	30,416,800
Conservation of Resources	521,500	-	-	-	-	-	-	521,500
Health & Social Services								
Social Services	8,168,800	-	-	-	-	-	-	8,168,800
Health & Hospitals	78,063,200	-	-	-	-	-	-	78,063,200
Recreation & Culture								
Public Libraries	20,965,400	-	-	-	-	-	-	20,965,400
Recreational & Cultural	44,441,300	-	-	-	200,000	-	-	44,641,300
Infrastructure & Transportation	61,958,900	-	-	-	15,512,200	-	-	77,471,100
Education	-	-	-	720,420,300	-	-	(4,097,200)	716,323,100
Debt Service	-	99,637,600	53,573,400	-	-	15,426,000	(27,645,900)	140,991,100
Transfers	-	-	-	-	50,000	-	(3,550,000)	(3,500,000)
Reserves	940,300	-	-	-	-	-	-	940,300
Total Expenditures	749,783,500	99,637,600	53,573,400	720,420,300	106,426,400	15,426,000	(35,774,100)	1,709,493,100
Projected Surplus (Deficit)	-	-	-	-	-	-	-	-

Comparison of the FY 2012 and FY 2013 Budget Ordinances - Six Budgetary Funds

	FY2012	FY2013	Change	% Change
GSD General Fund	\$ 719,103,300	\$ 749,783,500	30,710,600	4.27%
GSD Debt Service Fund	95,612,400	99,637,600	4,025,200	4.21%
GSD Schools Fund	674,034,800	720,420,300	49,885,500	6.88%
GSD Schools Debt Service Fund	42,632,600	53,573,400	12,440,800	25.66%
USD General Fund	108,561,400	106,426,400	(2,135,000)	-1.97%
USD Debt Service Fund	14,879,000	15,426,000	547,000	3.68%
Duplicated by Interfund Transfers	(69,044,800)	(35,774,100)	31,770,700	-48.19%
Total Budget	\$1,585,778,700	\$ 1,709,493,100	\$127,244,800	7.80%

Introduction

This Summary and the remainder of this book present the Metropolitan Government's balanced \$1.71 billion operating budget for FY 2013. All funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund. Revenues are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years.

Budget Priorities

This budget continues our focus on developing a balanced budget that invests in Nashville's future and keeps taxes low. Our priorities for this budget are:

- To provide funding for public education
- To advance the safety of the Nashville community
- To promote economic development
- To maintain the livability of Nashville by providing opportunities for citizens to pursue a healthy life
- To protect direct services to the public as much as possible in making budget reductions

Changes from the FY 2012 budget are detailed in the "Highlights" of each department's narrative in this document. This information is also accessible via the Citizens' Guide to the Budget web site at www.nashville.gov/citizens_budget.

Public Education

School Fund Budget	
FY 2012	\$674.0 million
FY 2013	720.4 million
Increase	\$ 46.4 million

The public education budget was developed by the Metro Nashville Public Schools' administrative staff and initially presented in draft format to the Metro Nashville Public Schools Board of Education for review. After receiving input from community, parents, staff and students, the budget was reviewed, adjusted, and approved by the MNPS Board.



This budget funds the MNPS budget request of \$720,420,300 which is a significant increase over the FY12 budget of \$674,034,800. This recommendation does not appropriate any funds from fund balance. The recommended increase will fund additional teachers, pay raises, employee benefits, contractual obligations, expansion of non-traditional schools, and the opening of Cane Ridge Elementary.

Public Safety

Public Safety Budget	
FY 2012	\$376.2 million
FY 2013	375.8 million
Decrease	(\$0.4 million)

Metro continues to focus on assuring that our citizens are safe by providing the necessary personnel, training, and equipment to our Public Safety programs. Highlights from selected departments include:



Police

The Police Department's operational budget for FY13 continues to support the full complement of sworn officers. This will enable the Metropolitan Police Department to not only maintain a low crime rate, but also continue to foster a sense of safety among citizens and residents with the addition of funding for the new DNA Crime Lab. This appropriation also includes funding to retain the officers hired under the Community Oriented Policing Services (COPS) grant as well as providing additional funds for overtime.

Fire

The Fire Department's operational budget for FY13 continues to support full staffing for front line positions in the Nashville Fire Department and thus maintaining this administration's commitment to public safety. This

appropriation includes additional funding to retain firefighters hired under the Staffing for Adequate Fire and Emergency Response (SAFER) grant as well as funding for overtime and a new fire inspector.

Protect Direct Services

On average, departments and agencies of the Metro Government received a reduction of approximately 0.5%, with reductions ranging from 0% to 4%. Department and agency leaders worked closely with the Finance Department and Mayor during the preparation of the FY13 budget to identify reductions to their budgets that targeted their internal administration and protected to the extent possible direct services to the public. No facilities were closed or hours reduced as a result of the FY13 budget reductions.

Pay Plan/Benefit Adjustments

The FY 2013 budget maintains funding for longevity in the amount of \$3.1 million as well as a pay raise for all full time Metro employees meeting specific criteria in the amount of \$15 million.

This budget also sets aside funding for benefit adjustments of \$5.4 million in anticipation of increased health insurance costs for employees and retirees effective in January 2013. These costs are budgeted centrally and will be distributed to departments’ budgets during the fiscal year.

For FY13, the pension contribution rate increased to 15.938% as compared to 15.416% in FY12. The pension rate for FY13 has been actuarially determined and set aside for FY13.

FTE Adjustments

The table below illustrates changes in full-time equivalent (FTE) counts for FY10 through the recommended FY13 budget.

FTEs by Fund Group				
	<u>FY11</u>	<u>FY12</u>	<u>FY13</u> <u>(rec)</u>	<u>FY12 – FY13</u> <u>Variance</u>
GSD	5,881.70	5,907.34	5,999.26	91.92
USD	734.00	732.00	732.00	0.00
Total	6,615.70	6,639.34	6,731.26	91.92

For FY2013, the GSD shows an increase whereas the USD shows no change in FTEs from the previous year. For a detailed list of FTEs by department including additions and reductions, see Appendix 1 Schedule 3.

Revenues

The tone of any government’s budget is always set by the availability of resources. Revenues and available fund balances must be able to support budgeted expenditures, and both the Metropolitan Charter and Tennessee Law prohibit deficit financing.

From FY05 through FY08, Metro averaged a 20% growth rate in overall revenue. From FY09 to FY12, the overall revenue growth has dropped significantly to 2%. Initially local option sales tax growth was projected at 2% for FY12, however actual collections reveal that the growth will be closer to 6% by fiscal year end. For additional information on revenue trends, please reference Appendix 7 - FTMS.

Economic Trends

Reductions in the federal and state budgets have a direct impact on local government operating budgets. Many Metro departments have been negatively impacted by the loss or reduction in grant dollars to fund programs and employees. This places an undue burden on the city because Metro cannot absorb all of these losses with local funding.

2011 did not yield the strong economic growth initially projected in Tennessee, but the year did close showing some improvement. Personal income was up 4.8% in 2011 as compared to a 4.2% increase in 2010. The unemployment rate in Tennessee closed 2011 at 9.3%, and it is expected to close 2012 at 8.9%. Sales tax growth was 6.1%, which was the largest increase since 2005 primarily from hotels/motels, manufacturing purchases, and automobile sales.

Property Reappraisal

Every four years, the Assessor’s Office – as required by Tennessee state law – conducts a reappraisal of the value of all property in Davidson County. This is performed to periodically adjust recorded property assessments to generally reflected market values.

State law also requires that this reappraisal be revenue neutral for local governments. This means that as the aggregated value of property changes, the tax rate must change as well to ensure that the local government receives the same amount of revenue. So, if the property in the county collectively increases in value, the actual property tax rate needs to drop so that the revenue collected remains the same. The next reappraisal will occur during 2013.

Property Taxes

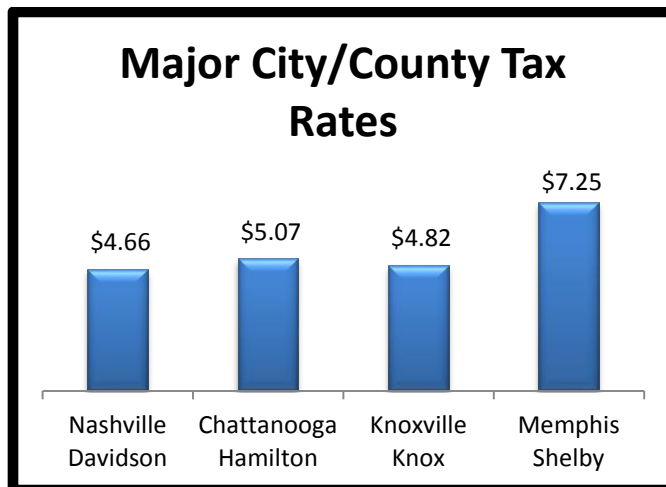
Property Tax Budget	
FY 2012	\$ 793.7 million
FY 2013	\$ 891.5 million
Increase	\$ 97.8 million

The FY 2013 budget for property taxes includes a \$0.53 increase in the property tax rate. This 12.8% increase is estimated to increase the median tax bill by \$16.05 per month or \$192 annually.

The combined USD-GSD rate is the total paid for property in the USD; property outside the USD is taxed at the GSD rate. Residents of the satellite cities within Metro pay the GSD rate plus the rate set by that satellite city.

FY 2013 Property Tax Distribution (Rates per \$100 of Assessed Value)			
District	Fund	2012 Rate	2013 Rate
GSD (General Services District)	General	\$1.82	\$1.96
	Schools General Purpose	1.17	1.40
	General Debt Service	0.42	0.43
	Schools Debt Service	0.15	0.25
	Subtotal - GSD	\$3.56	\$4.04
USD (Urban Services District)	General	\$0.46	0.51
	General Debt Service	0.11	0.11
	Subtotal - USD	\$0.57	\$0.62
Combined USD/GSD rate		\$4.13	\$ 4.66

Metro’s property tax rates are the lowest of the four major Tennessee cities and competitive with those of surrounding areas. The follow chart represents the tax rates for FY13 for Nashville, Knoxville, Chattanooga, and Memphis.

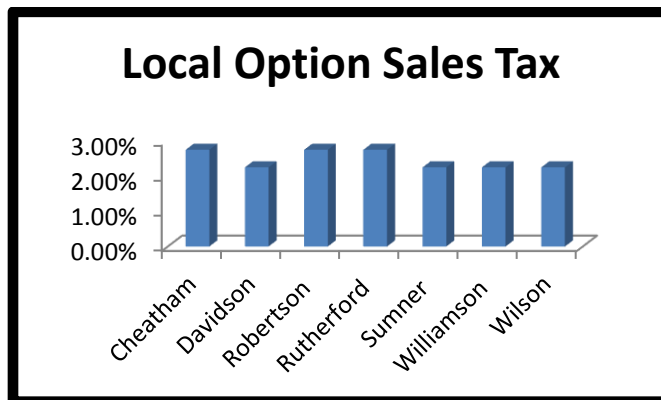


Local Option Sales Tax

Sales Tax Budget	
FY 2012	\$264.2 million
FY 2013	294.9 million
Increase	\$30.7 million

A notable increase in economic growth is projected to have an immediate effect on sales tax collections and secondary effects on other revenue sources. Taxable sales are expected to increase in FY 2013 by 11.6% from FY12.

The budget includes no change either in the rate of the 2.25% local option sales tax nor in the current distribution of 2/3 (1.50%) to schools (including schools debt service) and 1/3 (0.75%) to general purposes. (By State law, at least 1/2 of the local sales tax must be allocated to schools.) Nashville Davidson County has chosen not to increase to the state allowed maximum of 2.75%. The following chart shows local sales tax rates in surrounding counties.



Federal, State, and Other

Federal, State, & Other Gov't Agencies Budget	
FY 2012	\$313.8 million
FY 2013	330.0 million
Increase	\$16.2 million

Budgeted Federal, State, and Other revenues are based on our best estimates of revenues from specific sources. This category also includes other revenues, reimbursements, and grants from other organizations.

Other Local Revenues

Other Revenues Budget	
FY 2012	\$187.4 million
FY 2013	192.9 million
Increase	\$5.5 million

Other Local Revenues include items such as motor vehicle licenses, traffic violation fines, parking fees, building and excavation permits, emergency ambulance fees, alcoholic beverage taxes and court fees. Transfers from other funds are also included in this category. Other local revenues are expected to increase in FY 2013 by 2.9%.

Fund Balances

Fund Balance Appropriated	
FY 2012	\$24.6 million
FY 2013	0 million
Decrease	(\$24.6 million)

Fund balances occur when revenues received are greater than expenditures. We normally see fund balances increase at the end of each year, and routinely appropriate some of that to support the next year's operating budget.

It is Metro's policy that fund balances as a percentage of expenditures for the General Fund should remain above the 5% minimum set by management to handle unanticipated contingencies. Over the past few years Metro agencies worked diligently to build fund balances above and beyond the minimum requirements. For FY12, the budget included \$24.6 million of the fund balance to be appropriated for specific expenditures in the GSD School Debt Service and USD Debt Service Funds. The FY13 budget does not appropriate the use of any fund balance.

We do not project any significant changes greater than or equal to 10% in fund balance for the six budgeted tax funds or the non-major funds in aggregate. For a detailed list of fund balances for each of the six budgeted tax funds, see

the Budget Ordinance immediately following the Executive Summary section. For a detailed list of historical fund balances for the six budgeted tax funds or the non-major funds in the aggregate, see Appendix 1 Schedule 1.

Strategic Issues

There are two primary strategic issues facing this government: the United States economy and the State economy.

The United States economy continues to recover from the worst recession since the Great Depression. Contrary to initial projections, the first two quarters of 2011 were plagued with sluggish economic growth. Fortunately the year closed with expansion. Congressional gridlock in resolving the nation's fiscal problems contributed to a decline in consumer and business confidence in 2011. Improvement in the manufacturing sector has been fueled by demand for domestic durables and light vehicles. Recovery continues at a slow pace in the residential real estate market, but a major revival is not expected until 2013. On a positive note, the unemployment rate is expected to drop to 8.9% in 2012.

According to the *Economic Report to the Governor of the State of Tennessee* produced by the University of Tennessee early in 2012, the State economy has shown signs of renewed strength. Sales tax collections showed improved collections in the final quarter of 2011 as sales from manufacturers and automobile dealers increased. Most measures of economic activity – including employment and taxable sales – remain well below their pre-recession peaks. For some sectors of the economy, like residential housing, pre-recession levels of activity were artificially inflated. The State and national economies are working on a fundamental restructuring that will take many years to fully resolve. The housing market experienced a brief respite in falling property values and increasing foreclosures in 2011, but that is expected to rise in 2012. In the meantime, while the national unemployment rate is falling, it is not anticipated dropping below 9.0% in fiscal year 2012-2013. The good news is that growth is underway and should be sustained throughout 2013.

http://www.state.tn.us/ecl/pdf/Economic_Report_Governor.pdf

Strategic Planning & Performance Measurement

Since 2002 Metro Government has deployed a government-wide strategic planning and performance measurement initiative through the Office of Management and Budget in the Department of Finance.

This strategic planning and performance measurement initiative has introduced the managing for results methodology into the systems and culture of the Metro government. It provides tools and data necessary to support every employee to focus on delivering results for customers. Benefits of this initiative include:

- Performance information is made available to help managers make better business decisions
- The budget is organized around programs and links budgeted dollars to results
- The culture of the agency can be more tightly focused on producing results for customers – and not on internal processes
- The organization becomes aligned so that employees at all levels know how they contribute to the overall goals of the department
- Better results are produced for citizens

Departmental strategic business plans and performance are reviewed, tracked, and reported to citizens, employees, and Metro's leadership to support more informed decisions at all levels of the organization. The department strategic business plans can be found at www.nashville.gov/performance.

To support the efforts of this government around transparency and accountability, Metro publishes the Performance Report annually. This report highlights the mission, goals and performance information for several Metro departments so readers can answer the question for themselves, how well is Metro doing. These reports for fiscal years 2006 - 2010 are available on the Citizens' Guide to Metro's Performance at www.nashville.gov/performance. Metro was awarded the Silver Award in the Service Efforts and Accomplishments (SEA) program for the FY2010 Performance Report by the Association of Government Accountants. More information about the SEA program can be found at <http://www.agacqfm.org/performance/sea/>.

Flood Recovery Efforts and Accomplishments

Severe thunderstorms and tornadoes swept through counties of western and middle Tennessee on April 30th through May 2, 2010 with rising flood waters threatening more flooding through May 5th. These storms dropped hurricane-like, record amounts of rain on approximately 53 counties, of which 49 were authorized for federal assistance. There were at least 12 tornadoes reported in the storm system, significant amounts of lightening, strong straight line winds, and flash flooding.

An average of 13 inches of rain fell over a period of approximately 48 hours in a state where the average rainfall is approximately 45 inches. Record amounts of rain caused major streams to crest above flood level. The Cumberland River crested in Nashville at 51.86 feet, which is 12 feet above flood stage. Water covered First and Second Avenues damaging numerous buildings. Water also damaged businesses on the east side of the river including LP Stadium, Opryland Hotel, the Opry House, and Opry Mills Shopping Center.

An estimated 2,773 businesses across the city sustained flood damage. Of these, approximately 40% were retail properties, 10% were warehouse and storage properties, 8% were office properties, 6% were assorted commercial use, and the remainder were associated with self-employed and residential settings.

Flood Facts:

- Flash flooding from the storms killed 19 people in Tennessee
- 36 zip codes were affected by the flood in Davidson County
- 10,940 properties were damaged
- Repair and replacement costs total \$1.5 billion
- Approximately 5,580 of the damaged properties, were outside of the 100-year floodplain
- 3,804 total flood repair permits were issued
- 3,758 residential flood repair permits were issued
- 466 commercial flood repair permits were issued

Since May 2, 2010, many owners of flood-damaged residential properties have begun the rebuilding process. More than 10 percent of building permits were issued online through the expanded online code permit system launched to meet the needs of thousands of homeowners affected by the flood.

Volunteer Efforts

Within the first three weeks following the May flood, 15,000 people volunteered through Hands on Nashville, a local non-profit organization founded in 1991. Volunteers spent countless hours assisting affected citizens in a multitude of ways ranging from debris removal and clean-up to distributing food, clothing, and other needed supplies.

Additionally, the Nashville Public Library (NPL) launched the Flood 2010 Digital History Project. Here are a few of the project highlights:

- NPL successfully collaborated with 16 different organizations and agencies and led 5 oral history workshops and trainings, resulting in 31 new project volunteers.
- Recording stations were set up to capture the voices of residents of Nashville. Collaborating partners from the North Nashville/Bordeaux Restore the Dream Center led the way in assisting NPL with identifying interviewees. An additional 25 interviews were conducted in less than 60 days at the Main library's Special Collections Center.

Long Term Flood Recovery Plan

Mayor Karl Dean's Office of Flood Recovery initiated the development of a Long Term Recovery Plan and held public meetings to gather residents' input. Metro Nashville has become a national model for flood recovery. The Long Term Community Recovery Plan process helped Metro Nashville define what needs to be done over the next five to ten years to ensure the community successfully recovers and emerges as a stronger city.

The Long Term Recovery Planning process was a transparent, community-wide process designed to identify lessons learned from the May flood and prioritize projects and activities to help the city recover with stronger neighborhoods, a more disaster-resistant infrastructure, more security housing, a more resilient economy and sustainable future. This plan will be implemented by the Metropolitan Government of Nashville and Davidson County in coordination with other government, nongovernment, civic, business, and community partners.

Economic Development

In late April Asurion, a Nashville based technology company, announced the addition of 500 new jobs in downtown with an expansion of their Nashville operations. Their headquarters will remain in Nashville at Grassmere Park. This shows a significant commitment to their belief in Nashville. In 2003, the company relocated from California with a plan to create 600 jobs. That number has now ballooned to 2,400 jobs.

On March 22, 2010, the official groundbreaking was held for the Music City Center, the new convention center for Nashville. This new building will be 1.2 million square feet, which will allow Nashville to hold additional and larger events. Construction on the Music City Center is on budget and will open as scheduled on May 1, 2013.

In January 2012 Dolly Parton announced a new snow and water park to be built on 114 acres near Gaylord Opryland in Nashville opening in summer 2014. This venture is projected to have 500,000 visitors in the first full season with 450 full and part time employees.

Livability

One of the Mayor's goals is to maintain livability of Nashville by providing opportunities for citizens to pursue a healthy life. During FY 2012, more than 10,000 Nashville residents were engaged in two healthy-living challenges: "Walk 100 Miles with the Mayor" and "The Mayor's Challenge 5K Walk/Run". GreenBikes, Nashville's free bike rental program was expanded with a donation of 100 bikes and 4 new rental stations during FY 2012.

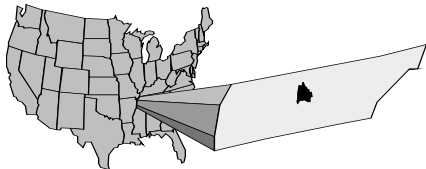
Conclusion

The FY 2013 budget continues to meet our objectives of strengthening public education and protecting the safety of the public while maintaining a balanced budget.

Metro Nashville and its Budget

Metro Government

The Metropolitan Government was formed in 1963 with the merger of the governments of the former City of Nashville and Davidson County. Metro Nashville is a friendly, progressive city with a diverse economy, strong transportation links, and many institutions of higher education. It is the capital of Tennessee, one of the largest cities in the mid-state, and the hub of a state of 6.3 million residents.



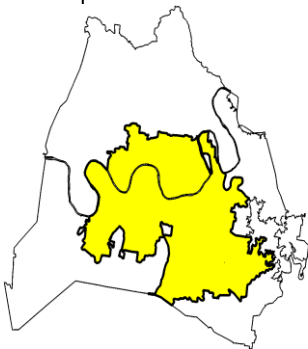
As a consolidated government, Metro provides all services and performs all functions normally associated with Tennessee city and county governments. This also means that the government and its budget are more complex than those of most other cities and counties.

Services Districts

The Charter requires that Metro’s operating budget be divided into two districts: the **General Services District (GSD)** and the **Urban Services District (USD)**. The GSD is synonymous with Davidson County; the USD comprises the old City of Nashville plus certain areas added since Metro was formed.

The geographic areas, purposes, and functions of these two districts determine the way services are budgeted and provided in Metro. The two districts relate services provided to taxes paid. The GSD receives a base level of services; its property is taxed at the GSD rate to fund these services. The USD receives more of certain services, which are funded by an additional USD rate to fund those services.

The General and Urban Services Districts in a Nutshell



District	GSD	USD
Size	533 square miles 626,681 people (2010 census)	169 square miles 393,907 people (2010 census)
Services	General government, financial management, schools, justice administration, law enforcement & incarceration, basic fire & ambulance, regulation & inspection, social services, health, hospitals, libraries, public works, traffic control, recreational & cultural.	GSD services plus additional police protection, additional fire protection, and additional public works (refuse collection & street lighting)

Other Governments

A variety of services are provided to Metro citizens directly by the federal, state, and other local governments. This book does not cover those services. However, information on them is available from various web sites.

- For federal services, see the U.S. Government FirstGov site at www.firstgov.gov/.
- For state services, see <http://www.tennesseeanytime.org/government/agencies.html>
- For any of the seven satellite cities within Davidson County, some basic information is provided under the listing for Satellite Cities in the Glossary (Appendix 3). For more current and detailed information, contact the satellite city directly.
- For additional information on the Board of Education budget, see their web site at <http://www.mnps.org>

Metro Nashville and its Budget

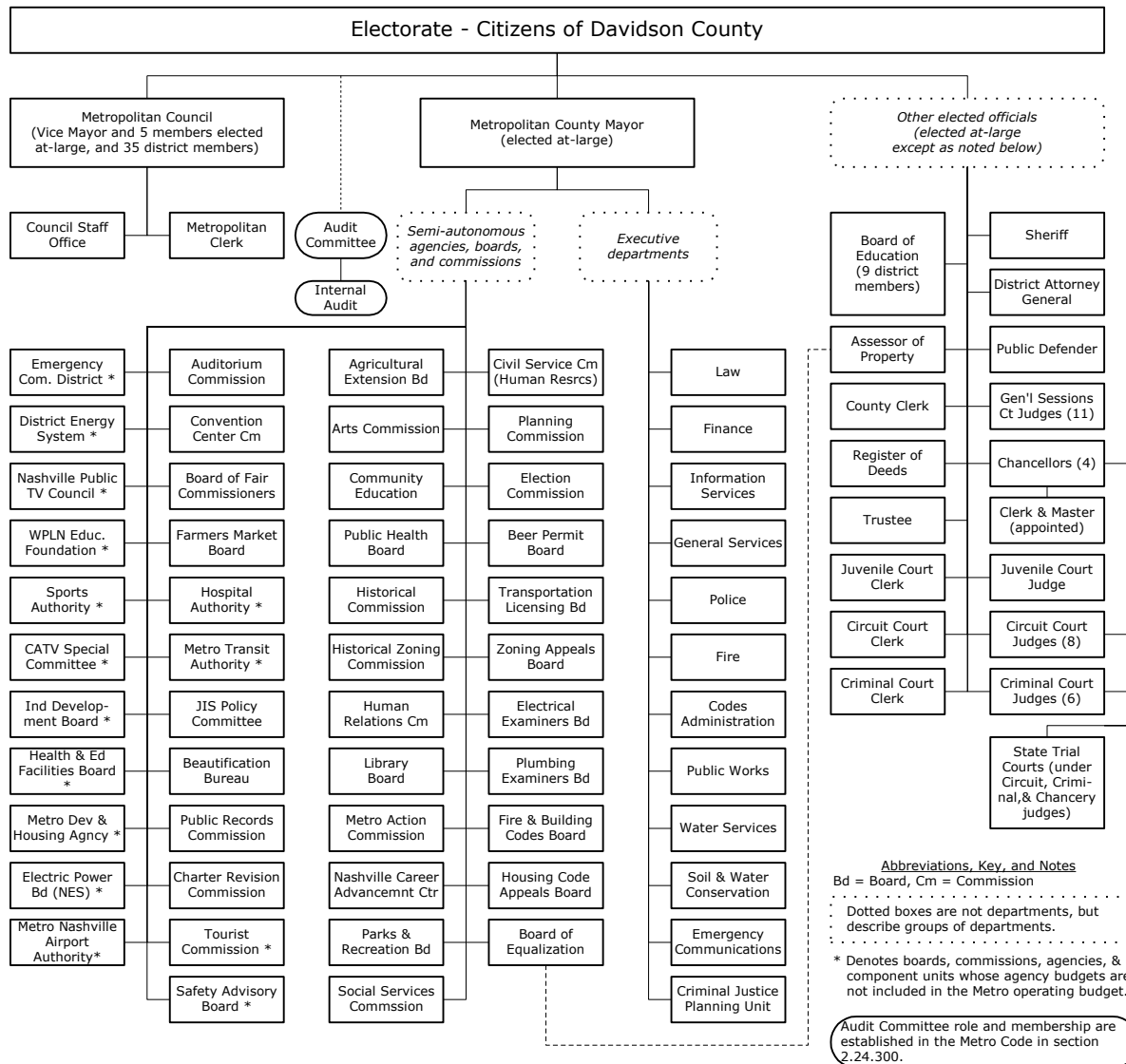
Organization Structure

The following organization chart presents a high-level view of Metro's structure. The structure of each department is shown in that department's budget description, later in this book.

Metro has a "strong-mayor" form of government, in which the popularly-elected mayor is the city's chief executive and is independent of the Council.

Both the Mayor and Council are elected on a nonpartisan basis.

Within this framework, operations are conducted by executive departments (reporting to the Mayor), independent elected officials (including the elected Board of Education), and appointed boards, commissions, and agencies. The variety of elected officials, boards, and commissions facilitate citizen involvement in the government's operations.



Metro Nashville and its Budget

Financial Organization

Since the budget is a financial planning and policy document, it is organized according to Metro's financial accounting and coding structure. That coding structure – the chart of accounts – corresponds roughly to the government's administrative organization and service structure, while meeting the legal and accounting requirements of the government. It forms the basis for Metro budgeting, accounting, and financial reporting, and is used in both the budget ordinance and this book.

The entire budget is organized by fund. Revenues of each fund are organized by type and source. Expenditures of each fund are organized by business units, object codes, classifications, and positions.

The Fund Structure

A "fund" is an accounting entity with assets, liabilities, equities, revenues, and expenditures, held separate in the budget for certain specific activities or to accomplish definite objectives.

Budgetary Funds

Most of Metro's tax dollars are deposited into and spent out of six basic funds in the two districts:

- GSD General Fund (fund number 10101)
- GSD Debt Service Fund (20115)
- Schools (MNPS) General Purpose Fund (35131)
- Schools (MNPS) Debt Service Fund (25104)
- USD General Fund (18301)
- USD Debt Service Fund (28315)

These six budgetary funds provide the basic local government services to Davidson County. They are financed primarily through sales and property taxes, and their expenditures are controlled based on appropriations in the budget ordinance.

The two *General Funds* provide for the traditional operating services of the government. These funds receive property and sales taxes, charges for services, fees, fines, penalties, and other revenues.

The three *Debt Service Funds* finance the payment of interest and principal on long-term general obligation debt of each district. By Charter, debt service budgets must be sufficient each year to pay the principal and interest due on outstanding bonds.

The *School Fund* is Metro's biggest special revenue fund (described more generically below). It receives a dedicated portion of the property tax and, by state law, a portion of the local option sales tax. This fund's expenditures are budgeted and controlled by the Metropolitan Board of Public Education (MBOE) for the Metropolitan Nashville Public Schools (MNPS)

The two districts and six funds make it possible to allocate taxes and services in each district and fund. Revenue collected for each district can be spent only for purposes prescribed for that district. After the budget is passed, appropriations cannot be transferred between funds and/or districts except as specifically authorized in the budget ordinance.

Special Purpose Funds

Metro uses other types of funds for special purposes. Non-budgetary fund expenditures are limited to revenues received by and balances in each fund, rather than appropriations. Monies in these funds generally cannot be used to support other funds. Non-budgetary funds include:

Internal Service Funds provide services to Metro departments on a cost reimbursement basis.

Enterprise Funds provide services to the public on the same basis. The primary enterprise funds are the Hospital Authority, Farmers Market, State Fair, Municipal Auditorium, Community Education and Water Services funds.

Capital Projects Funds account for costs related to capital projects. These are not generally included in the operating budget.

Permanent Funds and *Fiduciary Funds* account for monies held for others. These are not generally included in the operating budget.

Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted for expenditure for specified purposes. These include the Schools Fund (mentioned above), Waste Management, grants, and the General Fund Reserve Fund (usually called the Four Percent Reserve Fund).

Accounting & Budgeting

This budget conforms to guidelines of the Charter and standard municipal budgetary practices, while the year-end *CAFR* conforms to governmental Generally Accepted Accounting Principles (GAAP), so they are not strictly comparable to each other. Specifically:

- This budget recognizes that Metro operates in two general funds, as required by the Charter and Tennessee law. Governmental GAAP recognizes only one general fund per government.
- This budget treats transfers to and from any fund as revenues and expenditures, respectively, of that fund. Governmental GAAP classifies them as "Other Sources & Uses of Funds".
- This budget does not include certain "component units" that are required to be included in the *CAFR*.

Metro Nashville and its Budget

Departments and Their Budget Fund Types

Department	Dept. Number	GSD General Fund	USD General Fund	Special Revenue Fund(s)	Enterprise Fund(s)
Administrative	1				
Agricultural Extension	35				
Arts Commission	41				
Assessor of Property	16				
Beer Board	34				
Circuit Court Clerk	23				
Clerk and Master - Chancery	25				
Codes Administration	33				
Community Education Commission	70				
Convention Center	63				
County Clerk	18				
Criminal Court Clerk	24				
Criminal Justice Planning	47				
DES-District Energy System	68				
District Attorney	19				
ECC Emergency Comm Center	91				
Election Commission	5				
Farmer's Market	60				
Finance	15				
Fire	32				
General Services	10				
General Sessions Court	27				
Health	38				
Historical Commission	11				
Human Relations Commission	44				
Human Resources	8				
Information Technology Service	14				
Internal Audit	48				
Justice Integration Services	29				
Juvenile Court	26				
Juvenile Court Clerk	22				
Law	6				
Mayor's Office	4				
Metro Action Commission	75				
Metropolitan Clerk	3				
Metropolitan Council	2				
MNPS	80				
Municipal Auditorium	61				
NCAC	76				
Parks	40				
Planning Commission	7				
Police	31				
Public Defender	21				
Public Library	39				
Public Works	42				
Register of Deeds	9				
Sheriff	30				
Social Services	37				
Soil and Water Conservation	36				
Sports Authority	64				
State Fair Board	62				
State Trial Courts	28				
Transportation Licensing	45				
Trustee	17				
Water and Sewer	65				

Areas shaded represent budgeted activity for the specified department in Fiscal Year 2013

Metro Nashville and its Budget

The Budget Process

The Operating Budget, Capital Improvements Budget (CIB), and Capital Plan are developed through a multi-step information gathering and priority setting process that establishes objectives and priorities of the city and creates a financial plan for the operations of the government for the fiscal year. The Charter defines much of the process. The Mayor's Office, Finance Department, Office of Management & Budget (OMB), agency officials, and the Metropolitan Council are key participants. The FY 2013 budget calendar is, as scheduled:

January 2012 – The OMB projected departments' operating baseline expenditure budgets based on their FY 2012 budgets.

January 17, 2012 – The Finance Department introduces the budget process for the FY13 fiscal year and notified departments of their target reduction number.

January 17 – Operating instructions and forms were released to departments on the "Inside Metro" and WEBudget intranet sites.

January 17 through February 15 – Departments submitted their operating and capital budget proposals, performance data and revenue estimates to the OMB and the Planning Commission in the WEBudget system.

February 15 – March 23 The Finance Director and OMB staff review budget submissions, discuss budget issues and set priorities.

March 26 – March 30– The Mayor and Finance Director held hearings with agency heads to discuss budget priorities.

May 1 – The Mayor's Office, Finance Director, and OMB completed and filed the Mayor's Recommended Operating Budget and tax levy ordinances.

May 1 - Mayor and Finance Director presented the Mayor's Recommended Operating Budget to the Council.

May 1 - Charter deadline to file the operating budget and tax levy ordinances.

May 14 – Charter deadline to file the CIB.

May 15 – First reading of CIB by the Council: first reading of the Mayor's Recommended Operating Budget and tax levy ordinances by the Council.

June 5 – Second reading of the Mayor's Recommended Operating Budget and tax levy ordinances by the Council; public hearing on the operating budget; public hearing and adoption of the CIB on second reading.

June 15 – Charter deadline for the Council to pass the CIB.

June 12– Third and Final reading is scheduled of CIB;

June 19 - Third and final reading of the Operating Budget Ordinance; the Council is scheduled to adopt a substitute Operating Budget ordinance (with changes to the Mayor's

Recommended Budget), the recommended tax levy ordinance, and the Urban Council resolution.



Prior to June 30 – Amending the budget

For the budget ordinance to be amended, it must occur before the third reading of the ordinance is complete. Typically changes to the recommended budget are discussed between the Council Office and the OMB a few days prior to the scheduled third reading of the budget ordinance. OMB incorporates these changes into a substitute budget ordinance that is presented to the Budget and Finance Committee of the Council for review prior to the third reading. Council members also have the opportunity to file amendments with the Budget and Finance Committee prior to the third reading.

Amending the Budget After Council Approval - Once Council has passed the Final Budget, any further changes to budget totals must be approved by Council via Resolution, which requires only one reading.

June 30 – Charter deadline for the Council to pass balanced budget and property tax levy ordinances.

July 1, 2012 – June 30, 2013 – Fiscal year 2012–13 - Agencies provide services to customers and citizens. The budget may be amended as permitted by the Charter, the budget ordinance, and internal controls.

Late 2012 – An Independent CPA firm conducts the annual audit for FY 2012.

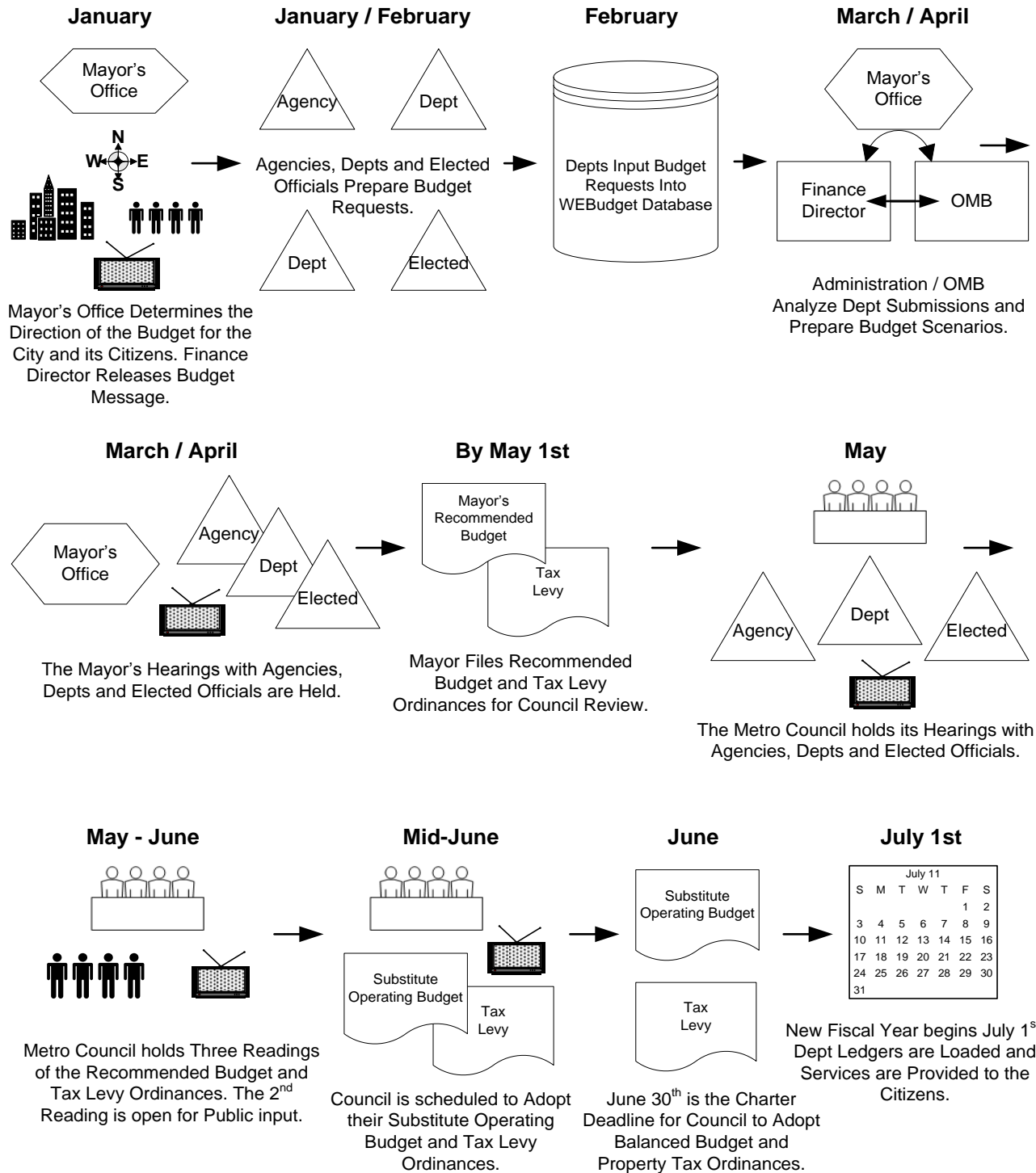
Late autumn 2012 – The Division of Accounts issues the *Comprehensive Annual Financial Report (CAFR)*, summarizing the government's financial condition and results of operations for Fiscal Year 2012. This process is very public. All budget hearings and council meetings are televised by the Metro 3 Government Access Channel and by internet streaming video. Budget documents, the CAFR, and streaming video are available at www.nashville.gov.



Metro Nashville and its Budget

Operating Budget Process

Metropolitan Government of Nashville and Davidson County



All Meetings are Open to the Public and are Televised on the Metro 3 Government Access Channel as well as internet streaming video on nashville.gov.

Metro Nashville and its Budget

Long Term Financial Planning

The current Administration established four main priorities during the first term in office. Each of the four budgets submitted have consistently focused on protecting the following priorities:

- Education – by ensuring that every student in Nashville receives the best education possible
- Public Safety – by making a consistent and continued effort to ensure that every neighborhood feels safe
- Livability – by planning for the future of Nashville so that this is a city of opportunities, including the opportunity for citizens to pursue an healthy, productive lifestyle
- Economic Development – by bringing Nashville both strong employers and talented employees

These priorities continue to have a significant impact on the Operating budget process. One critical component to these areas is grant funding beyond the operating budget. Securing grants is essential to continuing and improving each area. With the recent reductions in the federal government's budget, service impacts are imminent. Local government operating budgets cannot replace all of the lost grants.

All departments within the government were given the opportunity to establish strategic business plans which contain strategic and operational components. Departmental plans contain goals and objectives that support the Administration's priorities. The goals and objectives typically extend three to five years into the future. The strategic business plans align the departmental budgets with their goals and objectives. All departmental appropriations of budgeted funds are tied to the strategic plans.

Each year departments have established program based performance-informed budgets and strategic goals that support the achievement of long-term priorities listed above. Strategic Business Plans serve as the foundation upon which departments allocate their resources. Departments allocated their resources according to the programs outlined in their Business Plans always looking forward as to how the yearly budget will serve to assist the department in achieving their strategic goals and objectives. Departmental Strategic Business Plans contain both long-term goals and yearly objectives so departments can frequently track the performance and resource allocations to ensure the support of their long term goals. The goals and objectives typically extend three to five years into the future.

Each year the departments are given the opportunity to revise their strategic business plans. Once the revisions are approved, departmental budgets may be realigned to properly match funding with the programs that meet their needs to achieve their long term goals.

The Administration's priorities and departmental strategic business plans are posted on the government's main website.

Financial Policies

The budget is governed by policies set out in the Charter and by executive decision. These policies are enforced by the Department of Finance through ongoing processes, internal control systems, special analyses, and in the annual independent audit.

The primary fiscal policies stated in the Charter are:

- **Fiscal year** - The fiscal year begins on July 1 and ends on the following June 30. (Charter §6.01) By custom, each fiscal year can be referenced in two ways: by using both years (e.g., "2012-2013") or by the calendar year in which the fiscal year ends (e.g., "FY 2013" for 2012-2013).
- **Budget Preparation** - The budget process (described on the previous page) must begin by March 1. All officers and agencies must furnish such information as the Finance Director requests in the format he or she specifies. Agencies are entitled to a hearing before the Director on any contemplated changes in their budgets (§6.02); this is assured through the Mayor's budget hearings, in which all departments are generally asked to present their budgets to the Mayor and the Director. Operationally, most budget preparation is coordinated by the Office of Management and Budget (OMB).
- **Scope of the Operating Budget/ Balanced Budget** - The budget ordinance is organized by district, fund, and account number. Each fund's budget must be balanced: estimated revenues plus estimated fund balances must cover all budgeted expenditures (§6.03).
- **Public Inspection** - The Mayor's recommended budget is submitted to the Council by May 1 as an ordinance accompanied by a transmittal message. The Metropolitan Clerk publishes the ordinance's revenue and expenditure summaries in major local newspapers. The operating budget, the capital improvements budget, the budget message, and all supporting schedules are public records in the Office of the Metropolitan Clerk and are open to public inspection (§6.04). The OMB also prepares a Recommended Budget Book, intended primarily for the Council but also useful to the media and the public, containing more information on the recommended budget. Copies of the ordinance are available in the Clerk's office and from the Finance Department; the budget is available at www.nashville.gov/citizens_budget.
- **Council Hearings** - Once in the Council's hands, the budget goes through three readings. Between first and third readings, the Budget and Finance Committee holds a public series of departmental hearings, and the Council holds a Charter-mandated hearing for public comment (§6.05).
- **Council Action** - The Council may approve the Mayor's budget, amend it, or create a substitute. They

Metro Nashville and its Budget

cannot change revenue estimates except to correct errors. A balanced budget must be approved by midnight June 30, or the Mayor's budget and proposed tax rate take effect by default (§6.06).

- **Authorized Spending** - Departments cannot overspend their budgets. The amount set out in the adopted operating budget for each organizational unit, purpose, or activity constitutes the annual appropriation for such item; no expenditure shall be made or encumbrance created in excess of the otherwise unencumbered balance of the appropriation or allotment to which it is chargeable (§6.06).
- **Property Tax Levies** - The budget is accompanied by a property tax levy ordinance that sets a tax rate sufficient to fund the budget (§6.07).
- **Allotments** - Annual appropriations are divided into quarterly allotments based upon estimated needs (§6.08).
- **Administrative Impoundments** - Unencumbered funds in each account at the end of each quarter may be un-allotted through "administrative impoundments". These are merely allotment adjustments, not the "charter impoundments" discussed immediately below in §6.09.
- **Impoundment of Funds** - If the Finance Director certifies that the revenues or other resources actually realized for any fund are less than was anticipated and are insufficient to meet the amounts appropriated from such fund, the Mayor is obligated to impound such appropriations as may be needed to prevent deficit operation (§6.09). Such impoundments reduce appropriations and allotments in order to keep the budget balanced.
- **Additional Appropriations** - The Council may make appropriations in addition to the current operating budget, but only from an existing unappropriated surplus in the fund to which it applies (§6.10). This is done by resolution based on available fund balance or previously-unbudgeted revenue.
- **Intradepartmental Budget Transfers** - Funds may be transferred within a department's expenditure budget by the department head and the Mayor, and are available for use when allotted (§6.11). As an administrative matter, the Deputy Finance Director also approves the transfer.
- **Interdepartmental Budget Transfers** - At the end of any quarter, the Council may by resolution transfer the unencumbered balance of any appropriation (or any portion thereof) to another appropriation within the same district and fund (§6.11).
- **Lapse of Appropriations** - At the end of the fiscal year, all unencumbered balances of appropriations in the current operating budget lapse into the unappropriated fund balance or reserves of the fund or funds from which such appropriations were made (§6.12). Unencumbered appropriations cannot be carried over from one fiscal year to the next.

- **Capital Improvements Budget Preparation** - By March 1, the Planning Commission shall begin to prepare a Capital Improvements Budget (CIB). The CIB includes a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter, accompanied by the Commission's report and recommendations with respect to the program. By May 15, the Mayor shall submit the CIB to the Council and shall recommend those projects to be undertaken during the ensuing fiscal year and the method of financing them, and shall include in the appropriate current operating budget any projects to be financed from current revenues for the ensuing fiscal year. By June 15, the Council shall accept, with or without amendment, or reject, the proposed program and proposed means of financing (§6.13).

- **Capital Improvements Budget Expenditures** - Expenditures for the construction of any building, structure, work or improvement must be included in the CIB, except to meet a public emergency (§6.13).

- **Capital Improvements Budget Amendments** - Amendments to the CIB may be made by recommendation of the Mayor, Planning Commission, and two-thirds vote of Council (§6.13).

- **GSD General Fund Reserve (Four Percent Reserve Fund)** - Four percent of original revenues are deposited to the Four Percent Reserve Fund. The Mayor and Council may appropriate money from this fund by resolution for the purpose of equipment for any department that derives its operating funds from the general fund budget (§6.14).

- **Advance Planning and Research Fund** - The APR Fund, established for the use of the planning commission to prepare plans for capital projects and studies and research, must be at least \$50,000 at the start of each year (§6.14).

- **USD General Fund Reserve** - The Council has not exercised its ability to create a contingent reserve fund not to exceed five (5%) percent of the general fund revenue of the USD (§6.14).

- **Post Audit** - The Council shall provide annually for an independent audit of the accounts and other evidences of financial transactions of the government and of every department, office and agency. The audit shall be made by a certified public accountant (CPA) or firm of CPAs thoroughly qualified in governmental accounting to perform the audit; the auditor shall be chosen by a three-member audit board consisting of the presiding officer of the Council, the chairman of the finance committee of the Council, and the chairman of the board of education. The audit report shall be available to the public and to the press. In addition, the Council may at any time order an examination or special audit of any department, office or agency of the government (§6.15).

- **Mayor's veto power** - The Mayor has line-item veto power, that is, the ability to reduce or veto specific appropriations or parts of appropriations within an

Metro Nashville and its Budget

ordinance. The Council may override such a veto by the affirmative vote of 27 members (§5.04).

- **Bond Issues** - Bond issues and debt service shall be prepared and administered in accordance with Article 7 of the Charter (§7.01 et seq.).
- **Transfer of School Funds Within School Budget** - Within the constraints of general law, the Metropolitan Board of Public Education (MBOE) has authority over the distribution of, and transfer of funds within, its budget (§9.12).
- **Referendum as to School Budget** - the MBOE may initiate a referendum to levy additional property taxes for schools (§9.04(3)).
- **No Diversion of School Funds** - No funds that are appropriated for the use of, or transferred to, the school system shall be diverted from that use for any other purpose (§9.11).
- **Transfers to School Fund from General Funds; Borrowing Money** - The Council and the Mayor may advance cash or transfer monies from the general fund to the school fund, provided the advance or transfer is reimbursed the following year (§9.13). An advance involves a loan of cash with the establishment of an asset (a receivable or a "due from") on the books of the loaning fund and a liability (a debt or a "due to") on the part of the recipient. A transfer would include appropriation of one fund's revenues or fund balance to another, handled through the budget as if it were an expenditure to one fund and a revenue (or source of operating resources) to the other.

Other important policies include:

- **Functions of Director of Finance** - The director of finance is responsible to the mayor for the administration of financial affairs and shall supervise the divisions of budgets, accounts, purchasing, collections, and treasury. The director of finance or his designee shall compile for the mayor the current budget of estimated revenues and proposed expenditures for each of the operating funds and assist in the preparation of the capital improvements budget (§8.103).
- **Functions of Budget Officer** - The budget officer compiles the departmental estimates and other necessary data and assists in the preparation of the budgets. The budget officer monitors departmental budgets as compared to actual activity and alerts the Finance Director of any significant issues. Along with the chief accountant, the budget director writes, revises, and maintains a proper standard procedure manual to be followed by all departments to insure uniform accounting and budgetary procedures (§8.104).
- **Funds Budgeted** - The budget ordinance and book contain annually-budgeted governmental operating funds, debt service funds, enterprise funds, internal service funds, and special revenue and other grant funds with fiscal years beginning July 1. It does not include grant

funds with non-Metro fiscal years, capital projects, bond funds, fiduciary funds, permanent funds, component unit funds (unless the component unit receives significant general fund money), and other funds with multi-year budgets. The budgets of funds that are not included in the annual operating budget are approved through other processes as required by law.

- **Basis of Budgeting and Accounting** - All annually-budgeted funds are budgeted using the current financial resources measurement focus and the modified accrual basis of accounting.

Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the fiscal year or soon enough thereafter to pay liabilities of that year (collected within 60 days of the end of the fiscal year). Property taxes, franchise taxes, licenses, interest, and certain portions of special assessments associated with the fiscal year are accrued. All other revenue items are considered to be measurable and available only when Metro receives the cash.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to non-vested sick pay, compensated absences and other long-term commitments and contingencies are recorded only when payment is due.

Actual revenues and expenditures of governmental funds are presented in this book using the same modified accrual basis. Actual revenues and expenditures of proprietary funds are presented using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year in which the levy is assessed. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

- Accounting and financial reporting shall conform to generally accepted accounting principles (GAAP) for governments as promulgated by the Governmental Accounting Standards Board (GASB), the federal Office of Management and Budget, the federal Comptroller General, and the State of Tennessee.
- Current operating costs will be financed by current operating revenues. Only capital goods will be financed by long-term debt, and then only as provided by the Charter. The government shall refrain from using nonrecurring revenue to fund ongoing operations of the three operating funds. Nonrecurring revenue shall be those funds not normally accrued to the benefit of the operating funds each year, including transfers from special, enterprise, and internal service funds. Any nonrecurring revenue received shall be utilized to fund activities that do not require ongoing funding or to build reserves. To protect the financial position of this government in the event of unexpected emergencies or unforeseen downturns in revenue collection, fund balances will not be

Metro Nashville and its Budget

appropriated in any budgetary fund unless the audited unreserved undesignated fund balances of that fund are at least 5% of the fund's budgeted expenditures. (Resolution R89-959 adopted 11/21/1991).

- The government will strive to maximize service efficiency and effectiveness to its citizen taxpayers in a manner consistent with practices of sound financial management.
- Revenue estimates will be realistic and accurate without being optimistic. Operationally, this means that estimates will be based on objective judgment and should be 95% to 100% of actual collections without exceeding those actual collections.
- The government will not commit to programs with significant future costs without first identifying those costs and the sources of funds to finance those programs.
- Generally, the government will not use local funding to make up for lost state and federal categorical grants.
- Adjustments and amendments to the operating budget will be done in accordance with provisions of Article 6 of the Charter.
- Staffing levels will be limited to final position counts and FTEs noted in this book. Exceptions to this policy (as for new grant-funded staff) are strictly regulated by the Finance Department.
- USD tax-supported debt will be no more than 15% of the total assessed valuation of USD property, per § 7.08 of the Charter.
- Capital expenditures are authorized through an annual Capital Plan. Major capital expenditures for General Fund departments shall be funded through issuance of bonds or notes. Smaller capital expenditures for GSD General Fund departments shall be made from the Four Percent Reserve Fund. Capital expenditures for grants will be made through the grant's operating budget. Capital expenditures for enterprise and internal service fund operations will be made from those funds.
- The Four Percent Reserve Fund will maintain a minimum fund balance of \$1,000,000: \$500,000 by Administration policy and an additional \$500,000 by Council policy.
- The government will control costs by appropriate competitive bidding (as specified in the purchasing ordinance).
- Investments shall be made in conformance with the government's investment policy (available at www.nashville.gov) and instructions given to the government's investment manager. Those documents establish a hierarchy of objectives of (1) preserving principal, (2) maintaining liquidity, and (3) maximizing return. They also define allowable types of investments, required collateralization, custody, internal controls, diversification, and operation of the Metro investment pool.

- Indirect Cost Planning and Recovery - Where allowable under Federal, State and Local statutes and grant regulations, Metro departments and agencies shall develop an annual indirect cost recovery plan [which] must include both cost identified in the Local Cost Allocation Plan (LOCAP) and departmental indirect cost allocations. Indirect costs must be recovered when funding is made available through reimbursement or draw-down processes, in accordance with the terms of each departmental indirect cost rate proposal or cost allocation plan and applicable Federal, State and Local grantor's regulations. Departments and agencies shall make provisions for indirect costs in their grant budgets both during the application submission and in the general ledger. Funds collected from grantors for indirect cost recovery shall be deposited into the General Fund based on guidance provided by the Finance Director or his designee.
- Debt Management Policy establishes the objectives and practices for debt management within Metro and assists concerned parties in understanding Metro's approach to debt management. A more detailed overview of the Debt Management Policy can be found with the Debt Service Fund pages.
- Self Funding Policy establishes uniform guidelines for use of self funding as a designated funding source for capital assets that are determined to either provide cost savings to Metro to cover the cost of funding assets or provide specific benefits to one or more agencies such that the cost for an asset should be recovered from the operating budgets of the beneficiaries.
- Disallowed Cost Policy provides guidelines on ensuring costs charged to grants are allowable and an appropriate course of action in situations where costs are questioned.
- Grant Drawdown and Reimbursement Policy ensures that Metro departments and agencies that are grant recipients receive revenue as early and as often as is allowable under the terms of the grant contract.
- Grants Management Policy establishes the responsibilities of the Metro departments and agencies as well as the Division of Grants Coordination in developing funding opportunities that are well suited to local needs while controlling costs associated with financial assistance.
- Unclaimed Property Policy establishes uniform guidelines across Metro for the disposition of unclaimed property.

Budget Overview

The following pages provide background information on Metro's revenues and ongoing expenditures. Revenue projections and expenditure changes are discussed in the Executive Summary at the beginning of this section.

Revenues

Metro Nashville and its Budget

Deficit financing is prohibited by both Tennessee Law and the Metropolitan Charter; expenditures must be matched by equal dollars of revenue and appropriated fund balances.

The operating budgets for the GSD and the USD are supported by a variety of revenue sources. The primary sources are presented in the Executive Summary pie chart on page A-3 and table on page A-4. The primary sources are discussed on the following pages.

Detailed revenue projections are included in the budget ordinance, which is included in the Executive Summary. Recent revenue trends can be seen in Appendix 1 in SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES.

Property Taxes

The largest single source of operating revenue is the property tax. The property tax is authorized by the State Constitution as an Ad Valorem ("according to value") tax based on the market value of property. This tax is levied based on the assessed value of various types of property, including:

- Real property (land, structures, and leasehold improvements),
- Personal property (business equipment, excluding inventories for resale), and
- Public utility property (real and personal property owned by utilities and organizations regulated by the State).

2012 Distribution of Real Property Assessed Value	
•	43.0% commercial
•	55.0% residential
•	2.0% multi-class, farm, agriculture, & forest

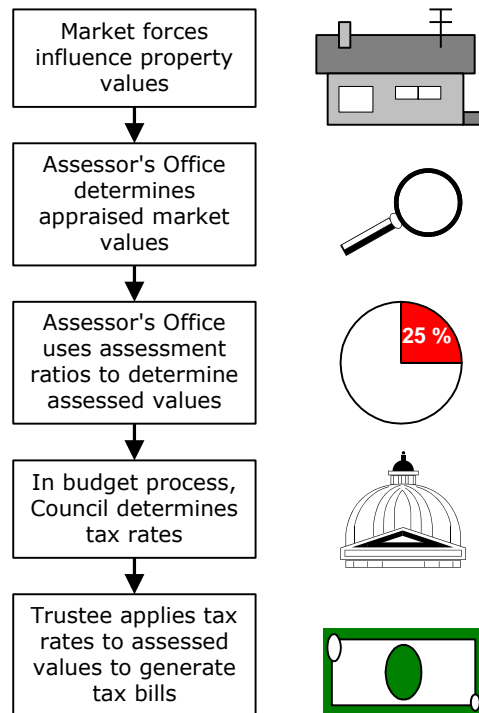
Property tax law and policy are set by the State Constitution, legislature, courts, and Board of Equalization. The Legislature makes laws which govern the administration of the tax. The State Board of Equalization establishes rules and regulations to be followed by local Assessors. And, the entire process is subject to court interpretation.

The tax bill for a property is determined by:

- The appraised value of the property – what it would bring if sold on the open market – and its classification – whether it is used for residential, utility, commercial, industrial or farm purposes, which determines the percentage of assessment
- The assessment - applying the classification percentage against the appraised value to arrive at an assessed value; and,
- The tax rate set by the local governing body which is applied to the assessment to calculate your property tax bill.

Certain types of property (governmental, religious, charitable, scientific, educational, etc.) are exempt from property taxes.

How the Property Tax Works: The following diagram shows the appraisal and budgetary process. *Market values* – Market values of property are set in the open market. Market value is the most probable price of a piece of property in an arms-length transaction between a willing and knowledgeable buyer and a willing and knowledgeable seller.



Appraisal –The Assessor of Property’s role is to determine the value of property so that the tax burden is distributed equitably among all property owners. That office executes tax policy to identify, classify, appraise and assess all property. In Metro, the Assessor must:

- Produce an annual assessment roll—adding new construction and removing demolished buildings.
- Perform site inspections of all properties to update assessment records.
- Collect and verify sales prices for all real estate transfers.
- Analyze sales data and property characteristics to produce 100% appraisals in the fourth year of the appraisal cycle.

Metro's Assessor of Property determines the appraised value of all real and personal property in the county, except public utilities (whose values are determined by the State Comptroller’s Office). Appraised value is the estimated market value of the property at a certain point in time (currently 2010).

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The appraised value of a property is an estimate of its market value. Three appraisal methods are used to estimate each property's market value:

- The estimated *cost* to replace a structure, referred to as "replacement cost new," adjusted for depreciation based on the property's age and condition, yielding the "depreciated replacement cost."
- The *market value* or sales prices of similar properties that have recently sold.
- The *present value of the future net income* that can be generated by that or similar properties, sometimes called the "capitalization of income" method.

When used together, these three methods give the appraiser the best indication of what a property is worth. With the aid of modern computer systems, the Assessor has adapted these traditional appraisal techniques to produce large-scale reappraisal projects with accurate and cost effective results.

In most years, appraised values on existing real property do not change unless there are substantial taxable additions or improvements to the property, the property is rezoned, or the owner files and wins an appeal from the county or state Board of Equalization. New construction between reappraisals is valued at levels consistent with tax roll appraisals of similar existing properties.

However, over time, the market values of properties may change considerably, and at different rates. The resulting inconsistency with the market causes some property owners to pay taxes based on appraisals that exceeded the current value of their property while others pay on appraisals that reflected only a portion of the current value.

So, in accordance with state law, the Assessor's Office conducts a county-wide reappraisal every four years to bring appraised values up to current market values. (Current law allows for reappraisals on a four-year or six-year cycle; the Metro Assessor has chosen the former. The last reappraisal was for tax year 2009 or FY 2010). After the reappraisal, all properties should be appraised consistently at 100% of their current market values. Periodic reappraisals are designed to equalize the appraised values of all property.

Tennessee's property tax laws protect taxpayers against an automatic or arbitrary increase in their tax bills after a reappraisal. Local governments must lower the tax rate to a level which will produce the same amount of revenues from the new appraisals as was generated from the old rates and appraisals — except for new construction. This is called the certified tax rate. So, under the state law, your property tax bill can't be raised by reappraisal unless your property value has grown more in value than the average for all other property in the county.

In between reappraisals, the state performs a biennial analysis of appraised values conducted for all counties in the state. This analysis, known as a sales ratio study, compares sales prices with appraised values to determine both the level and equity of appraisals. However, this

ratio is not used to increase residential property appraisals.

Assessment: In Tennessee the assessed value upon which taxes are levied is a fraction (percentage) of the appraisal. The percentage varies depending on the classification of the property, which is determined by its use. The assessed value, not the appraised value, is applied to the tax rate to produce a tax bill.

One of the reasons the Assessor inspects all property is to verify how it is used. The state Constitution mandates assessment percentages to be applied to the appraised value of different classes of property. These percentages are:

Property Class	Assessment Rate
Residential & Farm	
• Real Property	25% of appraised value
• Personal Property	5% of appraised value (\$7,500 exemption)
Commercial & Industrial	
• Real Property	40% of appraised value
• Personal Property	30% of appraised value
Public Utility	55% of value set by the State Comptroller

The appraised values are multiplied by percentages defined in the state constitution to arrive at assessed values, which are then multiplied by the tax rate to determine the taxes owed. This is described in detail later in the section on Property Reappraisal.

For example, the assessed value of a residential property with an appraised value of \$100,000 would be \$25,000 (.25 X \$100,000), while a commercial property of the same appraised value would have an assessed value of \$40,000 (.40 X \$100,000).

Assessments must be compiled annually on assessment rolls for the GSD, USD, and each of the seven satellite cities within the county.

If the value of a piece of property changes (usually because of an improvement to or demolition of the property), notices of the property's new appraised value, the classification in which it is now placed, and the resulting assessment are mailed by the Assessor. There is a process established for appeals of the appraisal, but the Assessor can only consider information about value, not tax bills.

Tax rate set through budget process: The tax rate is set through the budget process in the form of a tax levy ordinance that is recommended by the Mayor and approved by the Council. That ordinance (printed in the Executive Summary of this book) sets the GSD and USD rates per \$100 of assessed value.

Tax bills are generated: The Trustee's office prepares and distributes tax bills based on the assessed value of each property and the tax rate for its district.

Metro Nashville and its Budget

To calculate your property tax bill, divide the assessed value by \$100 and then multiply that amount by the tax rate. For example, a property classified as residential and appraised at \$100,000 would be assessed at \$25,000 (the \$100,000 appraised value times the 25% residential assessment ratio). With a tax rate set at \$4.66, the calculation would be:

$$\begin{aligned} \text{tax} &= (\$25,000/\$100) \times \$4.66 \text{ per } \$100 \\ &= \$250 \times \$4.66 \\ &= \$1,165.00 \end{aligned}$$

Property tax bills are mailed to property owners and, if taxes are paid through an escrow account, also to the mortgage holder. This normally occurs in late September or early October. Tax payments are due by the end of the following February. Tax payments can be mailed to the Office of the Trustee or made online at www.nashville.gov/trustee.

satellite cities within Metro pay the GSD rate plus the rate set by that satellite city.

Nashville's property tax rates are currently the lowest of the four major Tennessee cities, and competitive with those of surrounding communities.

Historic property tax rates, tax rate changes, and property values are presented in the following tables.

The **History of Property Tax Rates** table presents historic nominal property tax rates along with a summary of changes that have taken place. If no changes occurred, then the fiscal year is not presented.

The **Property Tax Rate Changes** table on the following page shows the history and type of tax rate changes, whether from budget-related tax increase, redistribution of the rate between funds, changes in the fire tax or county-wide property reappraisals.

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Metropolitan Government of Nashville and Davidson County

MAYOR'S OFFICE | METRO COUNCIL | ONLINE SERVICES | DIRECTORY | EMPLOYMENT | HELP CENTER

Trustee

Office of the Trustee

Charlie Cardwell, Metropolitan Trustee
700 Second Avenue South, Suite 220
Nashville, TN 37210
Phone (615) 862-6330
Fax (615) 862-6337
e-mail: trustee@nashville.gov
[about Charlie Cardwell](#)

What's New
General Property Tax Questions

I Want To...
Request Statement by Email
Change Your Billing Address
Email the Trustee's Office
Pay/Check Your Taxes

NOTE: When writing checks, please make checks payable to:
Metropolitan Trustee
PO Box 196358
Nashville, TN 37219-6358

Quick Links
Delinquent Property Tax Sale Information
Appraisal Information

Important - There is a 95 cent processing fee for taxes paid by E-check, and there is a 2.25% processing fee for use of a credit card. These fees are not retained by Metropolitan Government.

Trustee Home
Pay/Check Your Taxes Online
Request Statement by Email
General Property Tax Questions
Real Property Tax
Personality Taxes
Public Utility Tax
Property Tax Relief
Tax Freeze Program
Tax Deferral for Elderly and Disabled Homeowners
Calculate Taxes
Change Your Billing Address about Charlie Cardwell

Office Hours
8:00 AM - 4:30 PM
Monday - Friday
Property Assessor

Tax Statements are mailed the first week of October each year.
Taxes must be paid by the last day of February of the ensuing year to avoid penalty and interest.

The Office of the Trustee is a Constitutional office that was established as a tax collection agency for each county in the state of Tennessee. The Trustee in Davidson County collects Real Property, Personality and Public Utility Taxes. This office also administers the State of Tennessee Tax Relief Program, Tax Deferral Program, Tax Freeze Program, collects and processes

Property taxes can also be paid over the internet at www.nashville.gov.

Metro and the state assist the elderly and disabled with property taxes on the first \$25,000 appraised value of their homes through the Property Tax Relief program administered by the Trustee. The program also assists disabled veterans with the first \$25,000 of assessed value of their property.

Property Value Trends: Total assessed values have decreased significantly over the past year due to the national economic downturn.

Construction of taxable property is has weakened over the past year. Local growth, as measured by the value of permits issued, follows this trend and has decreased over the past year as well (although many of those permits are for tax-exempt projects). This is in line the statewide and national trends.

Property Tax Rates: FY2012 and FY2013 recommended tax rates are shown in the Executive Summary and in the tables on the following pages. The combined rate is the total paid for property in the USD; property outside the USD is taxed at the GSD rate. Residents of the seven

Metro Nashville and its Budget

History of Property Tax Rates

Tax Year	Fiscal Year	GSD					USD			Totals	
		General Fund	School Fund	Debt	School	GSD Total	General Fund	Debt	USD Total	Combined Total GSD+USD	Fire District Transfer*
				Service Fund	Debt Service			Service Fund			
1962	1963	1.36	1.78	0.56	-	3.70	1.55	0.45	2.00	5.70	-
1963	1964	1.36	1.78	0.56	-	3.70	1.55	0.45	2.00	5.70	-
1964	1965	1.36	1.78	0.56	-	3.70	1.60	0.40	2.00	5.70	-
1965	1966	1.36	1.78	0.36	-	3.50	1.66	0.14	1.80	5.30	-
1966	1967	1.40	1.78	0.32	-	3.50	1.68	0.12	1.80	5.30	-
1967	1968	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1968	1969	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1969	1970	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1970	1971	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1971	1972	1.71	2.08	0.32	-	4.11	1.60	0.29	1.89	6.00	-
1972	1973	1.63	2.08	0.40	-	4.11	1.57	0.32	1.89	6.00	-
1973	1974	1.63	2.02	0.46	-	4.11	1.55	0.34	1.89	6.00	-
1974	1975	1.63	2.02	0.46	-	4.11	1.55	0.34	1.89	6.00	-
1975	1976	1.63	2.02	0.46	-	4.11	1.59	0.30	1.89	6.00	-
1976	1977	1.63	2.02	0.46	-	4.11	1.55	0.34	1.89	6.00	-
1977	1978	1.96	2.02	0.46	-	4.44	1.22	0.34	1.56	6.00	0.33
1978	1979	1.99	2.02	0.43	-	4.44	1.29	0.27	1.56	6.00	0.33
1979	1980	1.99	2.02	0.43	-	4.44	1.29	0.27	1.56	6.00	0.33
1980	1981	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1981	1982	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1982	1983	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1983	1984	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1984	1985	1.11	0.96	0.21	-	2.28	0.76	0.13	0.89	3.17	0.16
1985	1986	1.45	1.09	0.35	-	2.89	0.90	0.13	1.03	3.92	0.16
1986	1987	1.45	1.09	0.35	-	2.89	0.90	0.13	1.03	3.92	0.16
1987	1988	1.47	1.07	0.35	-	2.89	0.90	0.13	1.03	3.92	0.16
1988	1989	1.97	1.24	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1989	1990	1.97	1.24	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1990	1991	1.97	1.24	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1991	1992	1.92	1.29	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1992	1993	1.92	1.29	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1993	1994	1.95	1.01	0.43	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1994	1995	1.95	1.01	0.43	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1995	1996	1.91	1.01	0.47	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1996	1997	1.91	1.01	0.47	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1997	1998	1.69	0.96	0.49	0.13	3.27	0.74	0.11	0.85	4.12	0.10
1998	1999	1.68	0.96	0.50	0.25	3.39	0.74	0.11	0.85	4.24	0.10
1999	2000	1.68	0.96	0.50	0.25	3.39	0.74	0.11	0.85	4.24	0.10
2000	2001	1.68	0.96	0.50	0.25	3.39	0.74	0.11	0.85	4.24	0.10
2001	2002	1.97	1.24	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2002	2003	1.94	1.27	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2003	2004	1.94	1.27	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2004	2005	1.94	1.27	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2005	2006	2.00	1.33	0.54	0.17	4.04	0.56	0.09	0.65	4.69	0.08
2006	2007	2.07	1.33	0.47	0.17	4.04	0.56	0.09	0.65	4.69	0.08
2007	2008	2.06	1.33	0.48	0.17	4.04	0.56	0.09	0.65	4.69	0.08
2008	2009	2.06	1.33	0.48	0.17	4.04	0.53	0.12	0.65	4.69	0.08
2009	2010	1.82	1.17	0.42	0.15	3.56	0.46	0.11	0.57	4.13	0.07
2010	2011	1.82	1.17	0.42	0.15	3.56	0.46	0.11	0.57	4.13	0.07
2011	2012	1.82	1.17	0.42	0.15	3.56	0.46	0.11	0.57	4.13	0.07
2012	2013	2.01	1.40	0.43	0.25	4.09	0.46	0.11	0.57	4.66	0.07

* The Fire District transfer of the GSD General Fund to the USD General Fund for fire protection.

** Reappraisals took place in tax years 1973, 1984, 1993, 1997, 2001, 2005 and 2009 (fiscal years 1973-74, 1984-85, 1993-94, 1997-98, 2001-02, 2005-06 and 2009-10).

Metro Nashville and its Budget

Property Tax Rate Changes												
Tax Year	Fiscal Year	Type Chng	GSD				USD				Totals	
			General Fund	School Fund	Debt Service Fund	School Debt Service	GSD Total	General Fund	Debt Service Fund	USD Total	Combined Total GSD+USD	Fire District Transfer*
1971	1972	T	0.31	0.30	-	-	0.61	-	0.09	0.09	0.70	-
1972	1973	D	(0.08)	-	0.08	-	-	(0.03)	0.03	-	-	-
1973	1974	D	-	(0.06)	0.06	-	-	(0.02)	0.02	-	-	-
1977	1978	F	0.33	-	-	-	0.33	(0.33)	-	(0.33)	-	0.33
1978	1979	D	0.03	-	(0.03)	-	-	0.07	(0.07)	-	-	-
1980	1981	T	0.40	0.06	0.02	-	0.48	0.35	-	0.35	0.83	-
1984	1985	R	(1.28) 1.11	(1.12) 0.96	(0.24) 0.21	-	(2.64) 2.28	(0.88) 0.76	(0.14) 0.13	(1.02) 0.89	(3.66) 3.17	- 0.16
1985	1986	T	0.34	0.13	0.14	-	0.61	0.14	-	0.14	0.75	-
1987	1988	D	0.02	(0.02)	-	-	-	-	-	-	-	-
1988	1989	T	0.52	0.15	0.08	-	0.75	0.12	0.02	0.14	0.89	-
1988	1989	D	(0.02)	0.02	-	-	-	-	-	-	-	-
1991	1992	D	(0.05)	0.05	-	-	-	-	-	-	-	-
1993	1994	R	(0.43) 1.49	(0.28) 1.01	(0.09) 0.34	-	(0.80) 2.84	(0.22) 0.80	(0.03) 0.12	(0.25) 0.92	(1.05) 3.76	- 0.12
1993	1994	T	0.46	-	0.09	0.11	0.66	0.08	-	0.08	0.74	-
1995	1996	D	(0.04)	-	0.04	-	-	-	-	-	-	-
1997	1998	R	(0.39) 1.52	(0.21) 0.80	(0.10) 0.37	(0.02) 0.09	(0.72) 2.78	(0.18) 0.70	(0.02) 0.10	(0.20) 0.80	(0.92) 3.58	- 0.10
1997	1998	T	0.17	0.16	0.12	0.04	0.49	0.04	0.01	0.05	0.54	-
1998	1999	T	(0.01)	-	0.01	0.12	0.12	-	-	-	0.12	-
2000	2001	R	(0.21) 1.47	(0.12) 0.84	(0.07) 0.43	(0.03) 0.22	(0.43) 2.96	(0.10) 0.64	(0.01) 0.10	(0.11) 0.74	(0.54) 3.70	- 0.09
2001	2002	T	0.50	0.40	-	(0.02)	0.88	-	-	-	0.88	-
2002	2003	D	(0.03)	0.03	-	-	-	-	-	-	-	-
2005	2006	R	(0.24) 1.70	(0.16) 1.11	(0.04) 0.39	(0.03) 0.17	(0.47) 3.37	(0.08) 0.56	(0.01) 0.09	(0.09) 0.65	(0.56) 4.02	- 0.08
2005	2006	T	0.30	0.22	0.15	-	0.67	-	-	-	0.67	-
2006	2007	D	0.07	-	(0.07)	-	-	-	-	-	-	-
2007	2008	D	(0.01)	-	0.01	-	-	-	-	-	-	-
2008	2009	D	-	-	-	-	-	(0.03)	0.03	-	-	-
2009	2010	R	(0.24)	(0.16)	(0.06)	(0.02)	(0.48)	(0.07)	(0.01)	(0.08)	(0.56)	(0.01)
2010	2011	D	-	-	-	-	-	-	-	-	-	-
2012	2013	T	0.19 2.01	0.23 1.40	0.01 0.43	0.10 0.25	0.53 4.09	- 0.46	- 0.11	- 0.57	0.53 4.66	- 0.07

Notes:

Nominal rates per \$100 of assessed value from tax levy ordinances, not adjusted for appraisal (sales) or assessment ratios.

* - The Fire District transfer of the GSD General Fund to the USD General Fund for fire protection .

** - Reappraisals took place in tax years 1973, 1984, 1993, 1997, 2001, 2005 and 2009 (fiscal years 1973-74, 1984-85, 1993-94, 1997-98, 2001-02, 2005-06 and 2009-10).

T = Tax increase; D = ReDistribution between funds; F = Fire tax change; R = Reappraisal (next line is new certified rate).

Metro Nashville and its Budget

Property Tax Base, Assessment, Levy, and Appraisal Ratios

Property Taxes

Tax Year	Fiscal Year	Tax Base (billions)	Assessment (billions)		Tax Levy (in millions)			% Uncol- lected	Appraisal Ratio	
			GSD	USD	GSD	USD	Total			
1962	1963									
1963	1964	n/a	\$ 0.771	\$ 0.471	\$ 28.5	\$ 9.3	\$ 37.8	2.79%		
1964	1965	n/a	0.804	0.486	29.7	9.7	39.5	2.42%		
1965	1966	n/a	0.845	0.505	29.5	9.1	38.6	2.79%		
1966	1967	n/a	0.898	0.529	31.3	9.5	40.8	2.46%		
1967	1968	n/a	0.951	0.556	33.3	10.0	43.3	2.14%		
1968	1969	n/a	1.004	0.581	35.1	10.4	45.5	2.01%		
1969	1970	n/a	1.135	0.655	39.6	11.7	51.3	4.04%		
1970	1971	n/a	1.242	0.712	43.5	12.8	56.3	5.95%		
1971	1972	n/a	1.298	0.728	53.6	13.9	67.5	3.79%		
1972	1973	n/a	1.365	0.736	56.3	14.0	70.3	4.08%		
1973	1974	**	n/a	1.449	0.765	58.7	15.3	74.0	5.33%	
1974	1975	n/a	1.590	1.009	64.3	18.7	83.0	4.63%		
1975	1976	n/a	1.670	1.056	68.1	19.8	87.9	4.70%		
1976	1977	n/a	1.726	1.087	70.5	20.4	90.9	4.99%	0.6500	
1977	1978	n/a	1.742	1.266	72.9	23.7	96.6	4.48%	0.6500	
1978	1979	n/a	1.794	1.328	74.9	25.0	99.9	3.13%	0.6660	
1979	1980	n/a	1.868	1.376	78.0	25.9	103.9	4.03%	0.6100	
1980	1981	n/a	1.940	1.428	90.3	32.0	122.4	3.06%	0.6100	
1981	1982	n/a	1.955	1.435	91.0	32.2	123.2	3.19%	0.4480	
1982	1983	n/a	2.020	1.487	94.0	33.4	127.4	3.07%	0.4480	
1983	1984	n/a	2.060	1.521	96.2	34.3	130.4	2.54%	0.4305	
1984	1985	**	n/a	4.497	3.298	96.8	34.5	131.3	3.68%	1.0000
1985	1986	n/a	4.944	3.606	132.2	41.4	173.5	2.65%	0.9476	
1986	1987	n/a	5.159	3.749	143.1	44.6	187.7	3.18%	0.9476	
1987	1988	n/a	5.644	4.089	156.6	48.7	205.2	6.26%	0.8138	
1988	1989	\$ 21.405	5.920	4.271	208.7	56.8	265.5	5.02%	0.8138	
1989	1990	23.350	5.985	4.259	211.1	56.6	267.7	5.70%	0.7766	
1990	1991	23.979	6.132	4.561	215.9	60.7	276.6	5.83%	0.7766	
1991	1992	23.986	5.975	4.408	210.4	58.6	269.1	6.35%	0.7767	
1992	1993	23.711	6.032	4.438	212.5	59.0	271.5	4.92%	0.7767	
1993	1994	**	24.155	7.646	261.7	62.0	323.7	4.67%	1.0000	
1994	1995	n/a	24.555	7.809	266.7	62.1	328.8	3.04%	1.0000	
1995	1996	26.686	7.949	5.567	271.5	62.4	333.9	2.87%	0.9054	
1996	1997	27.908	8.193	5.692	279.9	63.7	343.7	2.97%	0.9054	
1997	1998	**	33.706	10.648	340.9	69.4	410.3	3.46%	1.0000	
1998	1999	n/a	34.408	10.896	361.8	71.1	433.0	3.65%	1.0000	
1999	2000	n/a	38.576	11.087	368.2	72.0	440.2	3.61%	0.9098	
2000	2001	n/a	39.576	11.390	378.4	73.6	452.0	3.50%	0.9098	
2001	2002	**	42.634	13.373	9.029	504.5	75.8	580.4	3.85%	1.0000
2002	2003	n/a	42.989	13.463	9.022	508.9	74.9	583.8	3.90%	1.0000
2003	2004	n/a	45.151	13.280	8.792	502.1	73.0	575.0	3.27%	0.9455
2004	2005	n/a	45.746	13.432	9.168	507.5	76.1	583.6	3.08%	0.9455
2005	2006	n/a	50.477	15.534	10.514	619.2	76.7	695.5	3.28%	1.0000
2006	2007	n/a	51.736	15.968	10.920	633.5	79.7	713.3	0.64%	1.0000
2007	2008	n/a	60.386	16.237	11.053	643.7	80.7	724.4	0.77%	0.8800
2008	2009	n/a	61.881	16.413	11.309	659.8	82.6	742.3	1.01%	1.0000
2009	2010	n/a	63.157	19.222	13.253	675.0	84.8	759.8	1.45%	1.0000
2010	2011	n/a	63.280	19.208	13.220	674.6	84.6	759.2	1.07%	1.0000

** Tax Levy - Assessment per \$100 x Tax Rate

*** Appraisal Ratio - Assessed value and market value

Note: In June 2007 the Metropolitan Government sold the majority of the 2006-07 and 2005-06 real estate property taxes outstanding to an outside party.

Source:
Comprehensive Annual Financial Report

Metro Nashville and its Budget

Local Option Sales Tax

Local option sales tax collections provide the second largest source of revenue to the operating budget. Nashville's 9.25% sales tax rate consists of a 2.25% local option tax and a 7.00% state tax (the total rate is 8.25% on unprepared food, because the state rate for such food is 6.00%). The tax is levied on all retail sales in Davidson County, although the local portion is limited to the first \$1,600 of the cost of each item.

By state law, at least 1/2 of the local sales tax must be allocated to schools. Metro allocates 2/3 to schools (including schools debt service) and 1/3 to the general funds - most to the GSD, and a small amount to the USD.

The local option rate can be raised by referendum. The last two increases were implemented in lieu of property tax increases.

Local Option Sales Tax Rate History	Function		Total Rate
	Schools	General	
to June 1965	-0-	-0-	-0-
July 1965 - Sept. 1968	1.00%	-0-	1.00%
Oct. 1968 - Sept. 1980	1.50%	-0-	1.50%
Oct. 1980 - present	1.50%	0.75%	2.25%

Sales and sales taxes should reflect economic activity at the national and local levels, although some activities are not subject to the tax.

State & Federal Revenues

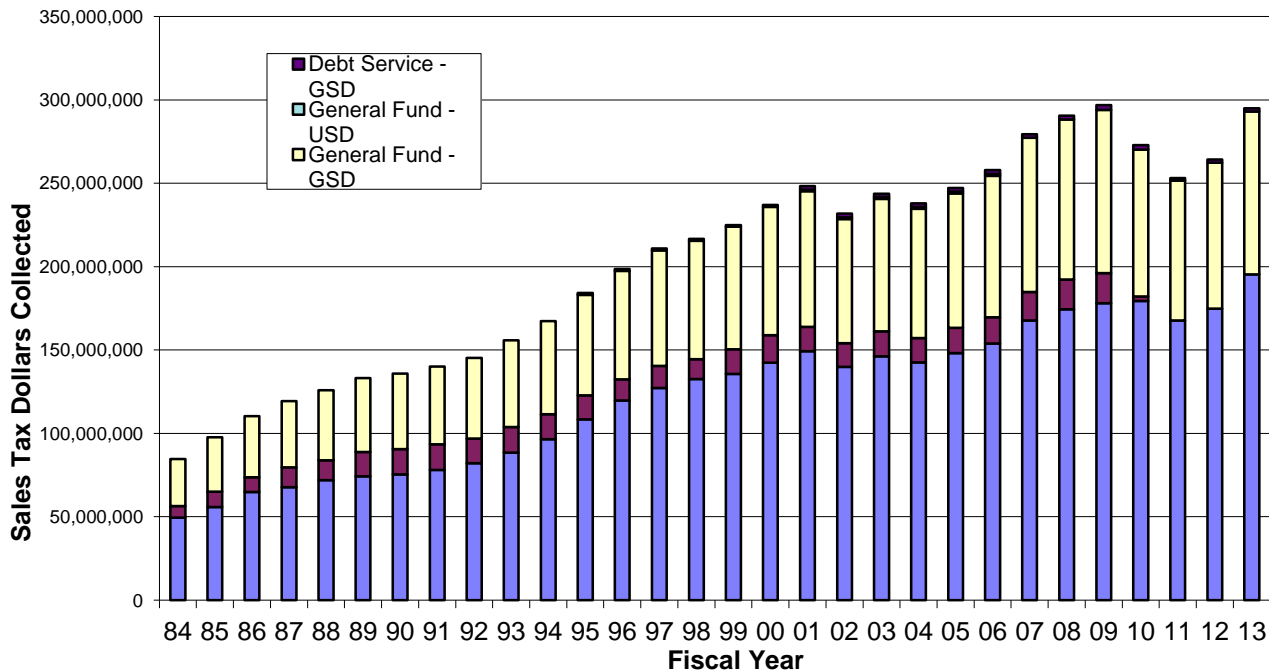
Major sources of revenue from the State of Tennessee are equalizing funds for education (based on average daily school attendance), healthcare-related revenues, and Metro's share of the gasoline tax. Most of these funds are categorical, being tied to specific functions and services.

The primary sources of federal funds received by Metro are categorical grants such as education funding, Title XX, Title III, and USDA nutrition funds; and reimbursements for services provided by Metro agencies such as the Health Department and Social Services. Most federal funds (including the entire Schools Special Grants Fund) are nondiscretionary, in that their receipt requires Metro to carry out certain specified programs. Unrestricted grants such as revenue sharing are now rare.

Federal funds received by the government are subject to federal government single audit provisions. These provisions provide that grants are audited as part of the city's annual independent audit. In an effort to properly reflect federal and state revenues that may be subject to such audit, the Finance Department has reclassified many revenues from other categories to this "State and Federal" category.

The Finance Department has moved most grant revenues and expenditures from the general funds to various grant special revenue funds since FY 2000.

Distribution of Local Option Sales Tax Collections



Sources: FY '84-'10 Comprehensive Annual Financial Reports; FY13 recommended budget ordinance

Metro Nashville and its Budget

Other Local Revenues

The Metropolitan Government generates various revenues locally.

Licenses and Permits include the Business Tax, Wholesale Beer Tax, Motor Vehicle Regulatory License, Hotel Occupancy Privilege Tax, and building permit and franchise fees.

Charges for Current Services are derived from user fees and charges levied in return for specific services provided by Metro. Among the many fees and charges collected are revenues generated for health services, parking fees, ambulance fees, dog registration charges, vehicle emission test charges, fees for the use of parks facilities, and waste disposal fees. Most of these fees are set by Metro, by the Council or by action of oversight boards and commissions.

Fines, Forfeitures, and Penalties are collected by the various court clerks, the Sheriff, and the Police Department for fines, court costs, Sheriff's fees, DUI safety education, litigation taxes, and proceeds from confiscated property.

Revenue from the Use of Money or Property includes interest on investments and the rental of Metro-owned land and buildings. Metro investment practices emphasize safety, prudence, and liquidity; the government does not engage in speculative high-risk investments such as derivatives.

Commissions and Fees from Certain Officials consist of processing charges for services provided by the clerks of the courts and by the County Register. These fees are generally set by Metro or the state.

Transfers from Other Funds

Transfers may be made into the general funds of the GSD or USD from time to time from surpluses that have accumulated in certain special and working capital funds. Transfers are also made to reimburse various funds for services that are provided by those funds but are rightfully chargeable to another fund.

The FY 2013 recommended budget continues to include the transfer of \$3.2 million from the GSD General Fund to the GSD Debt Service Fund to help fund the stadium financing package; this amount is approximately equivalent to the former GSD General Fund's 1¢ share of the Hotel Occupancy Tax (see the description of that fund in Section H).¹

¹ The \$4 million Water Services in-lieu-of-taxes component of the stadium package does not affect the six budgetary funds. In that component, Water Services will make monthly payments into the stadium indenture revenue fund. From that fund, Metro will make monthly debt service payments to the bond trustee, who makes semiannual interest payments and annual principal payments to the bondholders.

Fund Balances

Fund balances are the difference between the government's assets and liabilities. They result from receiving more revenue than estimated and/or expending less than budgeted in prior years. They provide some protection against unexpected expenditures or revenue losses, and help to stabilize the government's finances.

Fund balances frequently increase by the end of the year due to actual revenues being higher than actual expenditures, often because of unspent appropriations and/or higher-than-estimated revenue collections. Metro's budget does not propose formally saving any money to increase unrestricted fund balances.

Management policy is that fund balances should remain at least 5% of expenditures for the general and schools funds, and that they should not be used to support recurring expenditures. The budget typically appropriates a portion of fund balances from prior fiscal years to fund operations of the budgeted fiscal year, and holds remaining balances in reserve for contingencies or future appropriation.

Conclusion

We anticipate revenues sufficient to fund budgeted expenditure appropriations in FY 2013, and revenue estimates to be within the ±5% range (95% accuracy) considered normal in municipal finance.

Metro Nashville and its Budget

Expenditures

The budget ordinance defines the operating budgets of the two general funds by department. It defines the operating budgets of the other budgetary and non-budgetary funds at the fund level, with a few funds (such as debt service and the Waste Management Fund) defined at more detailed levels.

Normal Cost Increases

The budget began with FY 2013 projections equal to departments' FY 2012 budgets. The budget was initially projected with no inflation or other increases. During the process, adjustments were made as follows:

- Adjustments for grant funding changes in FY 2013.
- Elimination of FY 2012 nonrecurring budgeted expenditures from the FY 2013 projections.
- Lump Sum Pay Adjustments for full-time Metro employees whose salaries are funded by Metro.
- *Fringe benefits* – Costs for active employees in the open benefit plans (FICA, medical, dental, life, and Metro pension) are carried in departmental budgets. Departmental fringe benefits will change during the year due to increased pension costs effective in July, and likely medical plan increases in January (with increased expenditures beginning in December). The budget to cover these increases are included in the central Administrative accounts of the two general funds at the beginning of the fiscal year, but funds will not be distributed to departments' budgets until the actual increases are known this winter.

Expenditure numbers are presented in the budget ordinance, which is included at the end of this executive summary, and in the three schedules of Appendix 1; more detail is presented in each department's "Financial" pages.

Conclusion: Within its budget, each department must cover all of its operating costs, including pay adjustments and any other cost changes. The overall operating budget maintains and improves services, and meets certain new obligations.



Metro Nashville and its Budget

The Capital Improvements Budget and Capital Plan Process

Capital improvements (capital expenditures) are any expenditures requiring Council authorization regarding the acquisition, replacement construction, renovation or modification to any equipment, land, building, public utility, public thoroughfare, or place of public activity; and, which has a useful life expectancy of ten years or greater.

Capital improvements are planned and authorized in a process that is related to, but independent of, the operating budget process.

The Capital Improvements Budget

As specified in § 6.13 of the Charter, the capital improvements budget (CIB) must be prepared annually to "include a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter..."

The capital improvements program is a tool for implementing long-range policies of the General Plan through timely scheduling of infrastructure and facilities in coordination with general development needs.

The CIB is prepared annually by the Planning and Finance

Departments. Departments submit project requests through the internet based WEBudget to the Planning staff. The Finance Director and staff along with the Mayor review the requests, edit as needed and then submit a Recommended CIB to Council by May 15th. The Council has 30 days to review, amend and approve by June 15th.

The CIB is available separately from the Planning Commission or at the Nashville.gov web site.

The FY 2012-13 CIB was approved June 13, 2012 [BL2012-159.] The Capital Spending Plan was approved June 19, 2012 [RS2012-276] in the amount of \$297,660,000.

The table below presents a summary of the Final FY 2013 CIB by department and fiscal year through FY 2018.

Areas of Emphasis

The Administration has announced four priorities for Metro Nashville / Davidson County. The four areas of particular emphasis:

- (1) **Education** - continue building a strong foundation for education through the expansion and improvement of Nashville's school facilities;
Teach for America Program

2012-2013 to 2017-2018 Capital Improvements Budget - Final - By Agency

Departments	% of '12-'13		2013-14	2014-15	2015-16	2016-17	2017-18	% of '13-'18	
	2012-13	Total						Total	Total
Bordeaux Long Term Care	\$500,000	0.031%	\$400,000	\$300,000	\$300,000	\$200,000		\$1,700,000	0.039%
District Energy System - USD	7,295,000	0.449%	900,000	650,000	650,000			9,495,000	0.219%
Codes & Building Safety	6,000,000	0.369%						6,000,000	0.139%
Farmer's Market	445,600	0.027%						445,600	0.010%
Finance	92,000,000	5.665%	2,000,000	2,000,000	2,000,000			98,000,000	2.263%
Fire Department - GSD	4,275,000	0.263%	150,000					4,425,000	0.102%
General Hospital	4,317,900	0.266%	580,000	480,000				5,377,900	0.124%
General Services	160,865,500	9.905%	41,570,000					202,435,500	4.675%
General Sessions Court	350,000	0.022%	750,000					1,100,000	0.025%
Health	38,000,000	2.340%						38,000,000	0.877%
Historical Commission	2,372,200	0.146%						2,372,200	0.055%
Human Resources	350,000	0.022%						350,000	0.008%
Information Technology Services	12,446,200	0.766%	3,600,000	850,000				16,896,200	0.390%
Justice Integration Services	1,530,600	0.094%						1,530,600	0.035%
Juvenile Court	1,271,000	0.078%						1,271,000	0.029%
Juvenile Court Clerk	380,000	0.023%						380,000	0.009%
Knowles Home	259,100	0.016%	100,000	181,100				540,200	0.012%
MDHA - GSD	134,700,000	8.294%	126,800,000	53,000,000				314,500,000	7.262%
Metro Action Commission	12,132,100	0.747%						12,132,100	0.280%
MNPS (Schools)	191,133,000	11.768%	157,428,000	97,306,000	68,396,000	73,730,000	80,842,000	668,835,000	15.444%
MTA	117,614,000	7.242%						117,614,000	2.716%
Municipal Auditorium	2,800,000	0.172%						2,800,000	0.065%
Nashville Electric Service	35,000,000	2.155%						35,000,000	0.808%
Parks & Recreation	96,605,000	5.948%	20,000,000	10,000,000				126,605,000	2.923%
Planning - GSD	5,900,000	0.363%	4,700,000	4,700,000	4,700,000			20,000,000	0.462%
Planning - USD	250,000	0.015%						250,000	0.006%
Police	58,402,600	3.596%						58,402,600	1.349%
Public Library	18,842,300	1.160%	21,468,500	5,406,500	9,524,900	7,644,400	8,768,700	71,655,300	1.655%
Public Works - GSD	412,428,073	25.394%	197,623,000	187,130,000	204,460,000	213,152,000	140,450,000	1,355,243,073	31.294%
Public Works - USD	82,245,890	5.064%	22,944,918	21,700,000	21,900,000	21,675,000	5,675,000	176,140,808	4.067%
Sheriff	15,950,000	0.982%						15,950,000	0.368%
Social Services	772,500	0.048%						772,500	0.018%
Sports Authority	16,270,500	1.002%						16,270,500	0.376%
State Fair Board	180,000	0.011%						180,000	0.004%
Water & Sewer GSD	87,063,367	5.361%	183,689,762	214,001,908	208,933,897	220,854,862		914,543,796	21.118%
Water & Sewer USD	3,200,000	0.197%	3,200,000	9,000,000	9,000,000	9,000,000		33,400,000	0.771%
Totals	\$1,624,147,430	100.000%	\$787,904,180	\$606,705,508	\$529,864,797	\$546,256,262	\$235,735,700	\$4,330,613,877	100.000%

Metro Nashville and its Budget

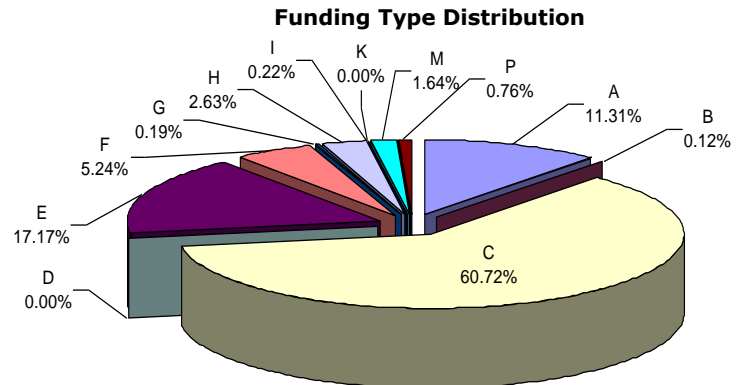
Areas of Emphasis (cont.)

Education First Fund
Attendance Center
Alternative High Schools Initiative
Town Hall Meetings on Education

- (2) **Public Safety** - identify and support activities that have proven effective in reducing crime and promoting safety;
 - Fully-staffed Police Department
 - Additional ambulances for the Fire Department
- (3) **Economic Development** – work to stimulate local economic activity through focusing and coordinating government resources to attract and retain businesses and support and enhance tourism;
 - Music City Center
 - Minority Business Advisory Council
 - Small Business Summit
- (4) **Livability** - improve the quality of life in Nashville and its neighborhoods through a more informed, active and involved citizenry and enhanced governmental response to community needs;
 - Green Ribbon Committee on Environmental Sustainability
 - Healthy Nashville.

- Bond and note authorizations (described in section I of this book) for the Debt Service funds, approved by the Council, including approved general obligation (B) and proposed general obligation (C) notes and bonds.
- Four Percent Reserve Fund (Fund 30003 in section H of this book) appropriations by the Council quarterly throughout the year, including approved 4% (L) and proposed 4% (M) funding.
- Grant operating budgets included in the operating budget, added grant contingency transfers, or Council resolutions denote funds as Federal (F), and State (G). Approved community development (I) and proposed community development (K).
- Revenue bond authorizations or operations for enterprise-type activities, approved in the budget or by Council resolution; including approved revenue (D), proposed revenue (E) and enterprise (H).
- Other sources, including miscellaneous funds (A), and approved miscellaneous funds (O), which, individually, do not comprise major funding categories, and from operating budget funds (P).

The proposed funding for these requests is summarized on the following pie chart and table.



The alignment of the capital plan to the Administration's priorities is detailed on the following page.

For more details on the Mayor's priorities go to <http://www.nashville.gov/mayor/priorities.asp>.

Capital Funding Sources

Metro has fourteen different types of funding for capital projects. The "Capital Improvement Budget Funding Sources" table and "Funding Type Distribution" graph on this page show the amounts estimated by type and year in the 2012-2013 to 2017-2018 CIB.

Possible funding sources for specific projects include:

Capital Improvement Budget (CIB) Funding Sources 2012-13 through 2017-18

FUND DESCRIPTION	TYPE	2012-13	2013-14	2014-15	2015-16	2016-17	2017-18	TOTAL
Miscellaneous	A	\$301,281,800	\$161,770,000	\$55,531,100	\$5,350,000			\$523,932,900
Approved General Obligation Bonds	B							0
Proposed General Obligation Bonds	C	1,085,396,950	415,960,800	279,916,000	246,757,200	318,757,000	226,467,000	2,573,254,950
Approved Revenue Bonds	D							0
Proposed Revenue Bonds	E	82,558,417	178,246,162	208,381,208	203,228,497	215,682,962		888,097,246
Federal Funds	F	77,517,413	18,540,918	47,850,000	55,850,000	850,000		200,608,331
State Funds	G			5,000,000	8,300,000		500,000	13,800,000
Enterprise	H	2,784,950	3,593,600	3,770,700	3,855,400	3,321,900		17,326,550
Approved Community Development	I	3,400,000	800,000					4,200,000
Proposed Community Development	K							0
Approved 4%	L							0
Proposed 4%	M	36,207,900	8,992,700	6,256,500	6,523,700	7,644,400	8,768,700	74,393,900
Approved Miscellaneous	O							0
Operating	P	35,000,000						35,000,000
Totals by Year		\$1,624,147,430	\$787,904,180	\$606,705,508	\$529,864,797	\$546,256,262	\$235,735,700	\$4,330,613,877

Metro Nashville and its Budget

Financial Considerations

Metro's short and medium term capital requests, as identified by the individual departments, far exceed its capacity to raise funds to pay for those needs.

Financial projections determine the constraints for programming the projects according to a schedule that is fiscally and administratively practical. The Department of Finance annually develops two programs based on financial considerations:

- (1) The current debt level program assumes no change in the amount or distribution of tax rates. Projects scheduled in this program are either committed or are considered to have the highest priority in meeting community needs.
- (2) The essential needs program assumes additional revenues would be available to retire general obligation bonds, but total outstanding indebtedness would remain below limits set by Metro.

The scale of general obligation (GO) bond funding in the recommended program depends upon resources available under present tax levels, but may reflect additional funding requirements to meet priority needs. In recommending a program whose funding would exceed present tax level resources, the Planning Commission may advise the Mayor of estimated additional tax levy needed for debt service.

The Capital Plan: Approval and Appropriation

The CIB is strictly a planning document; it does not appropriate funds, authorize or approve any projects.



The Capital Plan is a compilation of projects from the CIB that have been selected by the Mayor, Finance Director and staff for recommendation to the Council for approval and funding. The capital plan typically recommends \$200 to \$300 million worth of projects that align with the Mayor's and Metro's areas of emphasis described on previous pages. The Capital Spending Plan selects, specifies, and recommends for funding the CIB projects to be developed.

Currently, Metropolitan Government of Nashville has no significant, non-recurring capital expenditures.

Highlights of the Approved FY 2013 Capital Spending Plan

In June 2012, the administration filed their FY2013 Proposed Capital Spending Plan [Resolution RS2012-276] in the amount of \$297,660,000. Council approved the Resolution on June 19, 2012 with no changes.

The FY2013 Capital Spending Plan aligns with the Administration's priorities as follows:



Education – 14 projects totaling \$97,000,000.

[Operating Budget Impact - \$1,830,000]

- Antioch Middle School Renovation - \$11,000,000
- N. Binkley Elem – 10 Classroom addition - \$6,500,000
- John Early Middle – 12 Classroom addition - \$3,700,000
- Julia Green Elem – Land Purchase/Planning - \$1,000,000
- Joelton Middle – Renovation - \$6,900,000
- A Z Kelley Elem – 10 Classroom addition - \$2,600,000
- Antioch Cluster – Elem and Middle Land - \$1,100,000
- H. Oliver Middle – 12 Classroom addition - \$3,700,000
- Rose Park Middle – Renovation - \$8,500,000
- Hume-Fogg Magnet – Gymnasium / Land - \$7,900,000
- Stratford High – Renovation - \$20,100,000
- Technology Improvements - \$5,000,000
- Misc. Maintenance Projects - \$9,000,000
- Bus Replacements - \$10,000,000



Metro Nashville and its Budget



Public Safety – 9 projects totaling \$78,500,000.
[Operating Budget Impact - \$2,900,000]

- Fire Dept – Master Plan Implementation - \$12,000,000
- Police Dept – DNA/Crime Lab Buildout - \$8,000,000
- Police Dept – Technology Upgrades - \$2,000,000
- Fire Dept – Master Plan Implementation - \$12,000,000
- Gen Services – Weather Warning System - \$2,000,000
- Public Works – Sidewalks - \$12,000,000
- Public Works – Paving / Road Projects - \$30,000,000
- Public Works – Bikeways - \$3,000,000
- Public Works – Bridges / Signalization - \$9,500,000



Economic Development – 4 projects totaling \$30,500,000.
[Operating Budget Impact - \$153,000]

- Public Works – Corridor Redevelopment / Incomplete Infrastructure Program - \$7,500,000
- ITS – Information Technology Projects - \$8,000,000
- Codes Department – KIVA System - \$5,000,000
- Gen Services – Building Improvements - \$10,000,000



Livability – 17 projects totaling \$81,660,000.
[Operating Budget Impact - \$3,420,200]

- Library – Bellevue Library – Construct - \$9,500,000
- Library – Archives – Planning - \$500,000
- Parks – Greenways - \$4,000,000
- Parks – Two Rivers Mansion – Renovation - \$500,000
- Parks – Centennial Park Master Plan - \$2,000,000
- Parks – Shelby Park Master Plan - \$2,500,000
- Parks – Mountain Bike - \$1,000,000
- Parks – Centennial Sportsplex Renovation - \$1,000,000
- Parks – Fort Nashborough Renovation - \$1,000,000
- Parks – Dog Parks – Construct - \$1,000,000
- Parks – Deferred Maintenance - \$6,000,000
- Parks – Open Space / Riverfront Devlpmt - \$15,000,000
- MTA – Murfreesboro Road Rapid Transit - \$4,800,000
- MTA – RTA Grant Matches - \$8,000,000
- MTA – Replacement Buses - \$18,000,000
- MTA – Music City Circuit Buses - \$3,500,000
- MTA – Paratransit Vehicles - \$3,360,000



All Other – 2 projects totaling \$10,000,000.
[Operating Budget Impact - \$0]

- Admin – GSD Contingency Account - \$7,000,000
- Admin – MNPS Contingency Account - \$3,000,000

Metro Nashville and its Budget

Operating Budget Effects

Approved capital expenditures affect the budget in three ways.

- First, Four Percent Reserve Fund expenditures are drawn from a reserve pool representing 4% of the locally generated revenues to the GSD General Fund.
- Second, debt service – the repayment of principal and interest owed on general obligation debt from the debt service fund – is an operating budget expenditure. The debt service budget is discussed in section H of this book.
- Third, potential improvements may commit Metro to operating costs that will be reflected in future years' departmental operating budgets. These costs are considered in the process of considering and approving prospective capital improvements.

Costs for completed or soon-to-be-completed capital plan projects are identified in the department's operating budget section in this budget book. Costs for proposed or under-construction projects are included in the *Capital Improvements Budget* book. Most projects replace existing facilities and do not create additional operating costs.

Details, program descriptions, and estimated operating budget impacts of each prospective capital improvement project on the operating budget are noted in the CIB. The estimated operating budget impact for approved capital projects are noted in the tables presented on the following pages.

Summary

Capital projects are budgeted in a multi-step process. The CIB, approved around mid-June of each year, proposes more capital projects than the government can afford from all funding sources. It is from this CIB that the individual projects will be selected, approved, and funded in what is known as a Capital Plan or Capital Spending Plan. When the capital projects are approved and/or completed, their operation may or may not affect future operating budgets.

A flowchart of the CIB and Capital Spending Plan Process as well as the FY 2013 Capital Spending Plan is presented on the following pages.

Again, at this time, the Metropolitan Government of Nashville has no significant, non-recurring capital expenditures.

Estimated Operating Budget Impacts of FY2012-2013 Capital Spending Plan totals \$8,303,200:

Public Library – Bellevue Library Construction – \$682,200 – Personnel, Utilities and Maintenance
Public Library – Planning / Relocation of Metro Archives – \$238,000 – Security, Utilities and Maintenance

Parks – Greenway Projects – \$294,100 Personnel and Maintenance Costs for six major greenways
Parks – Two Rivers Mansion – \$36,800 Personnel and Maintenance Costs
Parks – Centennial Park Master Plan Projects – \$147,000 Personnel and Maintenance Costs
Parks – Shelby Park Master Plan – \$183,800 Maintenance and Personnel Costs
Parks – Mountain Bike Course – \$73,500 Personnel and Maintenance Costs
Parks – Centennial Sportsplex Projects – \$73,500 Personnel and Maintenance Costs
Parks – Fort Nashborough Renovation – \$73,500 Maintenance and Operational Costs
Parks – Dog Parks Projects – \$73,500 Maintenance and Personnel Costs
Parks – Deferred Maintenance Projects – \$441,200 Personnel, Utilities and Maintenance Costs
Parks – Open Space / Riverfront Development – \$1,103,100 Maintenance, Planning and Personnel Costs

ITS – Miscellaneous Technology Projects - \$53,000 Maintenance Agreements

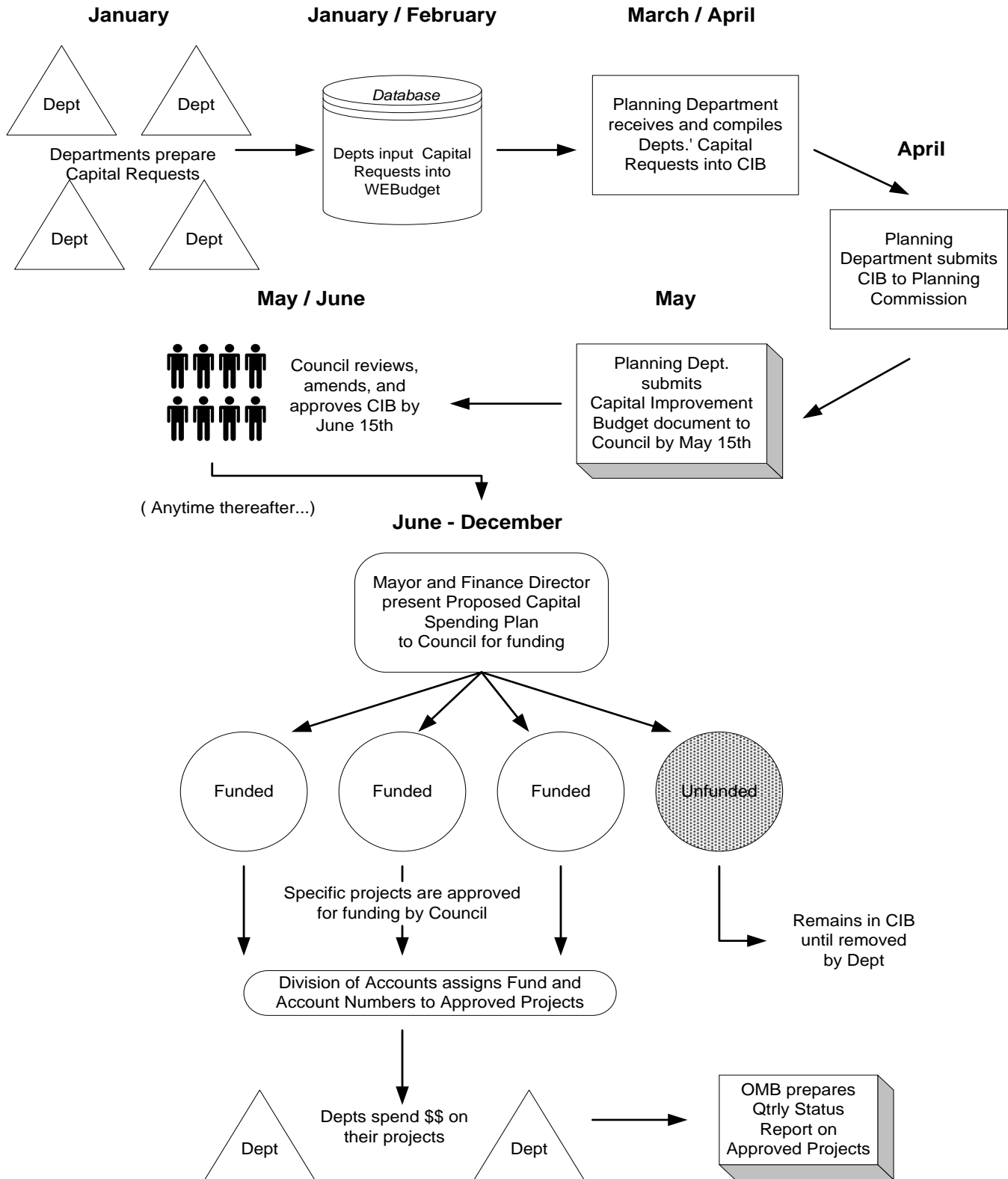
Codes – Upgrade of Kiva System – \$100,000 Annual Maintenance Agreement

Police – DNA / Crime Lab Construction – \$2,500,000 Personnel, Utilities and Maintenance
Police – Technology Upgrades – \$400,000 Maintenance Agreements, Additional Devices

Schools – Antioch Middle Renovation – \$200,000 Additional Square Footage Costs for Utilities, Custodial and Maintenance
Schools – Norman Binkley Elem Addition – \$100,000 Additional Square Footage Costs for Utilities, Custodial and Maintenance
Schools – John Early Middle Addition – \$150,000 Additional Square Footage Costs for Utilities, Custodial and Maintenance
Schools – Julia Green Elem Land / Planning – \$10,000 Planning and Maintenance
Schools – Joelton Middle Renovation – \$200,000 Additional Square Footage Costs for Utilities, Custodial and Maintenance
Schools – A Z Kelley Elem Addition – \$100,000 Additional Square Footage Costs for Utilities, Custodial and Maintenance
Schools – Antioch Cluster Land / Planning – \$10,000 Planning and Maintenance
Schools – Henry Oliver Middle Addition – \$150,000 Additional Square Footage Costs for Utilities, Custodial and Maintenance
Schools – Rose Park Middle Renovation – \$200,000 Additional Square Footage Costs for Utilities, Custodial and Maintenance
Schools – Hume-Fogg Magnet Gym / Land – \$50,000 Additional Square Footage Costs for Utilities, Custodial and Maintenance
Schools – Stratford High Renovation – \$500,000 Additional Square Footage Costs for Utilities, Custodial and Maintenance
Schools – Technology / Maintenance / Buses – \$160,000 Maintenance Agreements / Utilities

Metro Nashville and its Budget

Flowchart of Capital Improvement Budget (CIB) and Capital Spending Plan Process:



Metro Nashville and its Budget

FY 2012-2013 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
PUBLIC WORKS				
SIDEWALKS	New and Replace - GSD / USD	\$12,000,000	Public Safety	
PAVING / ROAD PROJECTS	Various Roadways in GSD / USD	30,000,000	Public Safety	
BIKEWAYS	Various Roadways in GSD / USD	3,000,000	Public Safety	
BRIDGES / SIGNALIZATION	Repair / Replace in GSD / USD	9,500,000	Public Safety	
CORRIDOR REDEVELOPMENT / INCOMPLETE INFRASTRUCTURE	Planning / Construction / Completion	7,500,000	Economic Development	
PUBLIC LIBRARY				
BELLEVUE LIBRARY	Planning / Construction	9,500,000	Livability	\$682,200
ARCHIVES	Planning for Archives	500,000	Livability	238,000
PARKS				
GREENWAYS	Completion of Various Projects	4,000,000	Livability	294,100
TWO RIVERS MANSION	Extensive Renovation of Mansion	500,000	Livability	36,800
CENTENNIAL PARK MASTER PLAN	Completion of Master Plan projs	2,000,000	Livability	147,000
SHELBY PARK MASTER PLAN	Completion of Master Plan projs	2,500,000	Livability	183,800
MOUNTAIN BIKE	Planning / Construction	1,000,000	Livability	73,500
CENTENNIAL SPORTSPLEX	Renovation / Repairs	1,000,000	Livability	73,500
FORT NASHBOROUGH	Extensive Renovation of Fort	1,000,000	Livability	73,500
DOG PARKS	Land / Construction	1,000,000	Livability	73,500
DEFERRED MAINTENANCE	Deferred Maintenance Projects	6,000,000	Livability	441,200
OPEN SPACE / RIVERFRONT DEV	Acquisition / Enhancement	15,000,000	Livability	1,103,100
FIRE DEPARTMENT				
MASTER PLAN IMPLEMENTATION	Next Phase of Fire Master Plan	12,000,000	Public Safety	
GENERAL SERVICES				
WEATHER WARNING SYSTEM	Storm Warning Sirens	2,000,000	Public Safety	
MISC BUILDING IMPROVEMENTS / COMPLETE APPROVED PROJECTS	Major Maintenance / Supplemental Funding	10,000,000	Economic Development	
ITS				
MISC. TECHNOLOGY PROJECTS	New / Replace / Upgrade	8,000,000	Economic Development	53,000
CODES				
KIVA SYSTEM UPGRADE	Upgrade of the KIVA System	5,000,000	Economic Development	100,000
POLICE DEPARTMENT				
DNA / CRIME LAB	Completion of Buildout	8,000,000	Public Safety	2,500,000
TECHNOLOGY UPGRADES	New / Replace / Upgrade	2,000,000	Public Safety	400,000

Metro Nashville and its Budget

FY 2012-2013 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
MTA				
MURFREESBORO ROAD BRT	Bus Rapid Transit (BRT) Study	4,800,000	Livability	
RTA / MTA GRANT MATCHES	Grant Matching Funds	8,000,000	Livability	
REPLACEMENT BUSES	Replacement of 24 Buses	18,000,000	Livability	
MUSIC CITY CIRCUIT BUSES	Replacement of 7 Buses	3,500,000	Livability	
PARATRANSIT VEHICLES	Replacement of Vehicles	3,360,000	Livability	
METRO SCHOOLS				
ANTIOCH MIDDLE RENOVATION	Renovation of Middle School	11,000,000	Education	200,000
NORMAN BINKLEY ELEMENTARY	Addition of 10 Classrooms	6,500,000	Education	100,000
JOHN EARLY MAGNET MIDDLE	Addition of 12 Classrooms	3,700,000	Education	150,000
JULIA GREEN ELEMENTARY	Land Purchase / Planning	1,000,000	Education	10,000
JOELTON MIDDLE	Renovation of Middle School	6,900,000	Education	200,000
A Z KELLEY ELEMENTARY	Addition of 10 Classrooms	2,600,000	Education	100,000
ANTIOCH CLUSTER	Elem and Middle Land Purchase	1,100,000	Education	10,000
HENRY OLIVER MIDDLE	Addition of 12 Classrooms	3,700,000	Education	150,000
ROSE PARK MIDDLE	Renovation of Middle School	8,500,000	Education	200,000
HUME-FOGG MAGNET	Gymnasium / Land Purchase	7,900,000	Education	50,000
STRATFORD HIGH	Renovation of High School	20,100,000	Education	500,000
TECHNOLOGY	Enhancements / Upgrades	5,000,000	Education	50,000
MISC. MAINTENANCE PROJECTS	Major Maintenance / Repairs	9,000,000	Education	100,000
BUS REPLACEMENT	Replacement of School Buses	10,000,000	Education	10,000
TOTAL -- All Capital Projects		\$287,660,000		\$8,303,200
CONTINGENCY ACCOUNTS				
GSD / USD CAPITAL CONTINGENCY	Contingency Funds for GSD/USD	7,000,000	All Other	
MNPS CAPITAL CONTINGENCY	Contingency Funds for MNPS	3,000,000	All Other	
GRAND TOTAL		\$297,660,000		\$8,303,200

SUBSTITUTE BILL NO. BL 2012-154

**A bill to be entitled: The Budget Ordinance of the Metropolitan
Government of Nashville and Davidson County, Tennessee for
Fiscal Year 2013**

WHEREAS, Article 6 of the Metropolitan Charter provides for the preparation of the Annual Operating Budget of the Metropolitan Government and for its submission to the Council by the Mayor not later than May 1 of each year.

BE IT ENACTED BY THE COUNCIL OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY:

ARTICLE I

The amounts hereafter set out in Section I and Section II shall constitute the estimated revenues and applicable prorating provisions for property taxes, and the Operating Budget for The Metropolitan Government of Nashville and Davidson County, and the said sums specified herein are hereby appropriated for the purpose of meeting the expenses for the General Services District (GSD) and the Urban Services District (USD), respectively, for the various departments, institutions, offices, and agencies of the Metropolitan Government, and for meeting the payments of principal and interest on the Metropolitan Government debt maturing during the fiscal year beginning July 1, 2012 and ending June 30, 2013 (hereinafter referred to as Fiscal Year 2013 and FY2013).

The informational summary sheets immediately following are recapitulations of the detailed estimated revenue sources and budget appropriations by funds for purposes and in amounts numerically itemized by departmental accounts in subsequent schedules of Section I and Section II.

In order to facilitate proper grant accounting, the Director of Finance is hereby authorized to transfer grant-related appropriations and estimated revenues from the general funds to existing or new special revenue funds at his discretion.

The Director of Finance is hereby authorized to transfer funds as necessary to implement the Guaranteed Pension Plan program previously approved by the Metropolitan Council.

The Director of Finance is hereby authorized to carry forward and allocate in FY 2013 any unencumbered and unexpended funds at June 30, 2012 for General Government Administration, Employee Benefits and Contingency; Community Support; and Reserve appropriations.

The Director of Finance is hereby authorized to carry forward and allocate in FY 2013 any unencumbered and unexpended funds at June 30, 2012 for appropriations made from benefit trust fund accounts.

From the funds appropriated to the Hospital Authority, there is allocated a sum not to exceed \$3,600,000 for the provision of inmate health care. These funds will be used exclusively at Metro General Hospital to purchase health care for inmates in the care and custody of the Sheriff. This provision will be administered by the Department of Health in consultation with the Hospital Authority and the Sheriff.

Nashville General Hospital (NGH) serves as a safety net facility in the provision of acute medical care services to residents of Davidson County, Tennessee. NGH requires additional financial resources in order to continue expanding the safety net to meet the challenges in covering the increasing costs of providing acute care healthcare services to the indigent, uninsured and Medicaid/TennCare patients in Davidson County, and to increase access to acute care services that would otherwise be unavailable to these populations. A new, nonrecurring appropriation of \$43,190,700 is provided to the Hospital Authority, \$30,690,700 of which is provided for the Fiscal Year 2013 operating budget and a new and additional appropriation of \$7,500,000 is hereby authorized to provide Nashville General Hospital the opportunity to utilize these funds through an intergovernmental transfer to the State of Tennessee as a match to access Federal funds for use by the Hospital Authority. This action is taken in cooperation with the appropriate authorities representing the State of Tennessee. This transaction requires the approval of the Centers for Medicare

and Medicaid Services (CMS). In the event that CMS fails to approve this transaction, the \$7,500,000 will be paid to the Hospital Authority, and therefore, NGH. The Mayor is authorized to execute any and all documents necessary to complete the above-referenced transaction with the Federal and State governments.

Funds received by the Metropolitan Government from the sale of real property owned by the Board of Education, less any expenses incurred by the Metropolitan Government in connection with the sale of such property, shall be allocated to Metro Schools by the Director of Finance and are appropriated for school purposes as determined by the Board of Education.

It is not the intention of the Metropolitan Council in adopting this budget ordinance or in the adoption of previous budget ordinances, to appropriate any monies for the payment of claims arising out of the performance of a government function and for which the defense of governmental immunity is a valid defense.

In the event adjustments are made to internal service fund budgets by the Metro Council, the Director of Finance is authorized to adjust the affected operating budgets of internal service funds, special revenue funds, enterprise funds, and departmental operating budget accounts. The Director of Finance is authorized to adjust internal service fund budgets for purposes of incorporating pay plan adjustments as authorized by the Metro Council.

The Director of Finance is hereby authorized to carry forward and allocate in FY2013 \$70,000 from unencumbered and unexpended funds at June 30, 2012 from the GSD General Fund for appropriations to Internal Audit for the completion of audit projects authorized by the Internal Audit Committee in Fiscal Year 2012.

The Director of Finance is hereby authorized to carry forward and allocate in FY2013 up to \$248,200 from unencumbered and unexpended funds at June 30, 2012 from the GSD General Fund for appropriations to Administrative for the completion of the State Fair Master Plan authorized by the Finance Director in Fiscal Year 2012.

For purposes of expediting flood recovery efforts during the fiscal year, the Director of Finance is hereby authorized to provide funding approval to proceed with flood related projects where reimbursement for said projects is expected from Federal Emergency Management Agency (FEMA) funds, insurance proceeds and/or other identified funding sources, conditioned on the following: (1) all such reimbursements from federal and/or state grants are submitted to the Metropolitan Council for ratification at the time the funds are awarded; and (2) the Director of Finance provides the Metropolitan Council with a monthly report detailing the expenditures and the amount of reimbursement funding received.

The Director of Finance is hereby authorized to carry forward and allocate remaining funds from Hotel Occupancy Tax Funds (30047 Hotel Occupancy 2007 1% Secondary TDZ Fund) enacted pursuant to Ordinance BL2010-726 to the Nashville Convention & Visitors Bureau for the purpose of assisting in post-flood tourism development and promotion efforts in the Music Valley area.

The Director of Finance is hereby authorized to carry forward and allocate remaining funds at June 30, 2012 and funds received during FY 2013 from Hotel Occupancy Tax Funds (30047 Hotel Occupancy 2007 1% Secondary TDZ Fund) enacted pursuant to Ordinance BL2010-727 to the Gaylord Entertainment Co. for the purpose of repairing and renovating the Grand Ole Opry House due to damages directly caused by the May 2010 flood.

Actual revenue collections from the lease agreement approved pursuant to BL2012-145 shall be allocated to the Davidson County Sheriff's Office by the Finance Director for the purpose of the Community Services Program.

In conjunction with the operating department directors, the Director of Finance shall provide the Metropolitan Council with a monthly report of revenues, expenses, and cash flows for Municipal Auditorium, State Fair, and Farmers' Market.

Summary Of Estimated Revenue And Fund Balances To Support Appropriations

**Fiscal Year
2013**

Revenue Source Or Description	General Fund	Debt Service Fund	School Debt Service Fund	School Funds	Total
GENERAL SERVICES DISTRICT:					
Property Taxes - Current Year	\$361,614,000	\$81,363,800	\$46,992,100	\$265,399,400	\$755,369,300
Property Taxes - Non Current Year	26,310,600	197,600	71,500	2,447,800	29,027,500
Local Option Sales Tax	97,671,200	1,932,200	0	195,342,400	294,945,800
Other Taxes, Licenses, and Permits	96,672,400	0	0	4,990,000	101,662,400
Fines, Forfeits, and Penalties	11,514,300	425,000	0	6,200	11,945,500
Revenues From Use of Money or Property	0	0	0	0	0
Other Agencies - Federal Direct	1,258,000	0	0	170,000	1,428,000
Other Agencies - Federal Through State	698,300	0	0	150,000	848,300
Other Agencies - Other Pass - Through	4,929,900	0	0	0	4,929,900
Other Agencies - State Direct	63,563,900	2,725,900	0	246,054,700	312,344,500
Other Agencies - Other Governments	4,704,000	0	0	5,000	4,709,000
Commissions and Fees	14,049,500	0	0	0	14,049,500
Charges for Current Services	28,490,000	0	0	760,000	29,250,000
Compensation from Property	1,412,100	0	0	678,000	2,090,100
Contributions and Gifts	401,800	0	0	300,000	701,800
Miscellaneous	1,539,000	0	0	45,000	1,584,000
Subtotal	<u>\$714,829,000</u>	<u>\$86,644,500</u>	<u>\$47,063,600</u>	<u>\$716,348,500</u>	<u>\$1,564,885,600</u>
Operating Transfers In	26,733,300	12,993,100	6,509,800	4,071,800	50,308,000
Non-Operating Transfers In	8,221,200	0	0	0	8,221,200
Subtotal	<u>\$34,954,500</u>	<u>\$12,993,100</u>	<u>\$6,509,800</u>	<u>\$4,071,800</u>	<u>\$58,529,200</u>
Appropriated Reserves	0	0	0	0	0
Appropriated Unreserved Fund Balances	0	0	0	0	0
Total Available for GSD Appropriations	<u>\$749,783,500</u>	<u>\$99,637,600</u>	<u>\$53,573,400</u>	<u>\$720,420,300</u>	<u>\$1,623,414,800</u>

URBAN SERVICES DISTRICT:

Property Taxes - Current Year	\$77,082,600	\$14,363,600	--	--	\$91,446,200
Property Taxes - Non Current Year	15,693,300	30,700	--	--	15,724,000
Local Option Sales Tax	0	0	--	--	0
Other Taxes, Licenses, and Permits	8,305,500	0	--	--	8,305,500
Revenues From Use of Money or Property	0	0	--	--	0
Other Agencies - Federal Direct	0	0	--	--	0
Other Agencies - State Direct	4,182,900	0	--	--	4,182,900
Other Agencies - Other Governments	0	0	--	--	0
Charges for Current Services	1,062,100	0	--	--	1,062,100
Compensation from Property	100,000	0	--	--	100,000
Operating Transfers In	0	1,031,700	--	--	1,031,700
Subtotal	<u>\$106,426,400</u>	<u>\$15,426,000</u>	<u>--</u>	<u>--</u>	<u>\$121,852,400</u>
Appropriated Unreserved Fund Balances	0	0	--	--	0
Total Available for USD Appropriations	<u>\$106,426,400</u>	<u>\$15,426,000</u>	<u>--</u>	<u>--</u>	<u>\$121,852,400</u>

Recapitulation Of Appropriations In Appropriated Funds By District

**Fiscal Year
2013**

Function	General Services District	Urban Services District	Duplicated by Interdistrict Interfund Transfers	Appropriation by Function and/or Fund
GENERAL FUNDS:				
General Government	\$168,155,800	\$27,837,300	\$0	\$195,993,100
Fiscal Administration	22,645,100	0	0	22,645,100
Administration of Justice	55,477,600	0	0	55,477,600
Law Enforcement and Care of Prisoners	211,893,300	481,000	481,000	211,893,300
Fire Prevention and Control	47,562,300	60,919,100	0	108,481,400
Regulation, Inspection, & Economic Development	28,990,000	1,426,800	0	30,416,800
Conservation of Natural Resources	521,500	0	0	521,500
Public Welfare	8,168,800	0	0	8,168,800
Public Health	78,063,200	0	0	78,063,200
Public Library System	20,965,400	0	0	20,965,400
Recreational, Cultural, & Community Support	44,441,300	200,000	0	44,641,300
Public Works, Highways and Streets	61,958,900	15,512,200	0	77,471,100
Transfers	0	50,000	0	50,000
Reserves	940,300	0	0	940,300
GENERAL FUNDS TOTAL	\$749,783,500	\$106,426,400	\$481,000	\$855,728,900
DEBT SERVICE FUNDS	153,211,000	15,426,000	0	168,637,000
SCHOOL FUNDS	720,420,300	0	0	720,420,300
TOTAL APPROPRIATIONS BY DISTRICT	\$1,623,414,800	\$121,852,400	\$481,000	\$1,744,786,200
Less GSD Interfund Transfer - GSD Debt to GSD General	(\$16,766,400)	\$0	\$0	(16,766,400)
Less GSD Interfund Transfer - GSD Debt to Schools Debt	0	0	0	0
Less GSD Interfund Transfer - GSD General to GSD Debt	(10,879,500)	0	0	(10,879,500)
Less GSD Interfund Transfer - Schools to GSD Debt	(895,400)	0	0	(895,400)
Less GSD Interfund Transfer - Schools to GSD General	(192,000)	0	0	(192,000)
Less GSD Interfund Transfer - USD to GSD Debt	(50,000)	0	0	(50,000)
Less GSD Interfund Transfer - GSD Debt to GSD Schools	0	0	0	0
Less GSD Interfund Transfer - Schools to School Debt	(6,509,800)	0	0	(6,509,800)
Less GSD Interfund Transfer - Schools Debt to Schools	0	0	0	0
NET APPROPRIATION BY DISTRICT	\$1,588,121,700	\$121,852,400	\$481,000	\$1,709,493,100

Estimated Unencumbered Beginning & Appropriated Fund Balances

**Fiscal Year
2013**

This schedule is presented for information purposes only.

Fund	Estimated Unencumbered Fund Balance June 30, 2012	Appropriated for use in FY 2013 Budget	Estimated Unencumbered Fund Balance June 30, 2013	Estimated Balance as a Percent of FY'13 Budget
GENERAL SERVICES DISTRICT:				
General Fund	\$44,600,000	0	\$44,600,000	5.9%
Debt Service Fund	8,600,000	0	12,759,700	12.8%
Schools Fund	37,400,000	0	37,400,000	5.2%
Schools Debt Service Fund	12,000,000	0	15,500,000	28.9%
URBAN SERVICES DISTRICT:				
General Fund	\$8,500,000	\$0	\$8,500,000	8.0%
Debt Service Fund	6,100,000	0	6,100,000	39.5%

Provisions for Prorating Property Taxes:

2011 (Preceding) and Prior Years: 2011 and prior years' Property Taxes of the General Services District and/or the former Davidson County, collected pursuant to revenue account numbers 401211 through 401330 of this Section during Fiscal Year 2013, are to be prorated consistent with the tax levy ordinance applicable for the tax year and fiscal year in which the tax was originally levied.

2012 Property Taxes: 2012 Property Taxes of the General Services District, collected pursuant to revenue account numbers 401110 through 401130 of this Section during Fiscal Year 2013 are to be prorated consistent with the tax levy ordinance for Fiscal Year 2013. Therefore, all such taxes are prorated as follows:

Fund	GSD Outside USD	GSD Inside USD
10101 GSD General Fund	48.51%	47.47%
35131 GSD Schools Fund	34.65%	35.35%
20115 GSD Debt Service Fund	10.64%	10.86%
25104 GSD Schools Debt Service Fund	6.19%	6.31%
	<u>100.00%</u>	<u>100.00%</u>

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Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

2013

Object Acct	Revenue Source Or Description	10101	20115	25104	35131	Total
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
PROPERTY TAXES:						
Property Taxes - Current Year						
401110	Real Property - current year	\$318,639,600	\$71,636,700	\$41,257,000	\$233,675,500	\$665,208,800
401120	Personal Property - current year	20,170,700	4,587,200	2,678,000	14,889,700	42,325,600
401130	Public Utility - current year	12,225,600	2,754,100	1,683,800	8,970,200	25,633,700
401201	Delinqnt RealPrpTaxSold-cur yr	\$10,578,100	\$2,385,800	\$1,373,300	\$7,864,000	\$22,201,200
Subtotal Property Taxes - Current Year		\$361,614,000	\$81,363,800	\$46,992,100	\$265,399,400	\$755,369,300
Property Taxes - Non Current Year						
401212	Real-Collection -preceding year	75,700	26,300	2,000	127,500	231,500
401213	Real-C & M - preceding year	266,200	63,200	24,200	181,200	534,800
401222	Personal Collection - preceding year	117,000	23,400	10,200	79,500	230,100
401224	Personal Collection - C & M - preceding year	99,000	15,300	8,300	72,800	195,400
401232	Public Utility Collection - preceding year	0	0	0	0	0
401234	Public Utility C&M Tax Lit preceding	59,100	7,000	2,500	19,600	88,200
401310	Real Property- C&M-prior	201,500	48,200	17,800	129,500	397,000
401320	Personalty-Trustee- prior	13,500	2,700	900	7,500	24,600
401324	Personalty-Trustee- C&M-prior	45,100	11,500	5,600	31,000	93,200
401330	Public Utility - Trustee -prior	0	0	0	0	0
401334	Public Utility - C&M Tax Lit-prior	0	0	0	0	0
401510	Interest/ Penalty- Trustee	724,000	0	0	0	724,000
401520	Interest/ Penalty- Collections	455,600	0	0	0	455,600
401530	Interest/ Penalty- C&M	260,000	0	0	0	260,000
401531	Attorney Fees - C & M	1,241,800	0	0	0	1,241,800
401540	Tax Summons Fees	199,000	0	0	0	199,000
401541	Tax Summons Fees - Personal	13,000	0	0	0	13,000
401542	Interest Prop Tax Sold	1,300,000	0	0	0	1,300,000
401610	In-Lieu - current	20,040,100	0	0	1,799,200	21,839,300
401960	Premium Prop Tax Sold	1,200,000	0	0	0	1,200,000
Subtotal Property Taxes - Non Current Year		\$26,310,600	\$197,600	\$71,500	\$2,447,800	\$29,027,500
TOTAL PROPERTY TAXES		\$387,924,600	\$81,561,400	\$47,063,600	\$267,847,200	\$784,396,800
LOCAL OPTION SALES TAX:						
402000	Local Option Sales Tax	\$97,671,200	\$1,932,200	\$0	\$195,342,400	\$294,945,800
402100	TN Telecommunication Sales Tax	0	0	0	0	0
TOTAL LOCAL OPTION SALES TAX		\$97,671,200	\$1,932,200	\$0	\$195,342,400	\$294,945,800
OTHER TAXES, LICENSES, AND PERMITS:						
403101	Marriage License	\$0	\$0	\$0	\$45,000	\$45,000
403103	Special Private License	5,500	0	0	0	5,500
403104	Taxicab License	149,200	0	0	0	149,200
403105	Motor Vehicle License	22,800,100	0	0	0	22,800,100
403106	General Wrecker License	16,300	0	0	0	16,300
403107	Emergency Wrecker License	18,600	0	0	0	18,600
403108	Pawnbroker License	100	0	0	0	100
403111	Pet Registration	330,000	0	0	0	330,000
403114	Arborist License	200	0	0	0	200
403116	Helping Schools License	0	0	0	5,000	5,000
403119	Tattoo License	16,500	0	0	0	16,500
403120	Adult Entertainment License	40,500	0	0	0	40,500
403123	Horse-Drawn Carriage License	2,100	0	0	0	2,100
403124	Booting Service License	1,200	0	0	0	1,200
403125	Other PVH Company Certi	22,800	0	0	0	22,800

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Object Acct	Revenue Source Or Description	10101	20115	25104	35131	Total
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
403201	Commercial Vehicle Wheel Tax	2,695,100	0	0	0	2,695,100
403202	Wholesale Beer Tax	15,840,800	0	0	0	15,840,800
403203	Alcoholic Beverage Privilege Tax	290,000	0	0	0	290,000
403204	Alcoholic Beverage Gross Receipt Tax	520,300	0	0	4,940,000	5,460,300
403205	Beer Permit Privilege Tax	159,000	0	0	0	159,000
403206	Business Tax	20,890,900	0	0	0	20,890,900
403206	State Business Tax/State	0	0	0	0	0
403208	Mineral Severance Tax	355,500	0	0	0	355,500
403301	Wholesale Liquor Tax	3,954,400	0	0	0	3,954,400
403303	Taxicab Driver Permit	35,900	0	0	0	35,900
403304	Wrecker Permit	9,800	0	0	0	9,800
403305	Building Permit	4,920,000	0	0	0	4,920,000
403306	Electrical Permit	1,190,000	0	0	0	1,190,000
403307	Plumbing Permit	685,000	0	0	0	685,000
403308	Excavation Permit	237,500	0	0	0	237,500
403309	Beer Permit	89,000	0	0	0	89,000
403310	Gas Code Permit	980,000	0	0	0	980,000
403311	Alarm Device Permit	1,200,000	0	0	0	1,200,000
403315	Air Pollution Permit	120,000	0	0	0	120,000
403317	Dance Permit	34,500	0	0	0	34,500
403319	Meter Occupancy Permit	90,000	0	0	0	90,000
403320	Temporary Street Close Permit	375,000	0	0	0	375,000
403321	Event & Film Permit	22,000	0	0	0	22,000
403323	After Hours Permit	1,100	0	0	0	1,100
403324	Other PVH Vehicle Permi	5,100	0	0	0	5,100
403325	Other PVH Driver Permit	6,300	0	0	0	6,300
403326	Demolition Permit	0	0	0	0	0
403327	Sign Permit	0	0	0	0	0
403329	Chicken Permit	1,300	0	0	0	1,300
403400	Franchises-Other	10,160,800	0	0	0	10,160,800
403401	Franchises - Cable Television	8,400,000	0	0	0	8,400,000
TOTAL OTHER TAXES, LICENSES, & PERMITS		\$96,672,400	\$0	\$0	\$4,990,000	\$101,662,400

FINES, FORFEITS AND PENALTIES:

404002	Home School Penalty	\$0	\$0	\$0	\$5,000	\$5,000
404004	Offender Program Income	500	0	0	0	500
404007	Return Check Fees	200	0	0	0	200
404101	Metro Courts Fines & Costs - Div I	788,000	0	0	0	788,000
404103	Drug Screening Fine - Gen Sess Ct	58,000	0	0	0	58,000
404104	Beer Law Violation Fine	65,000	0	0	0	65,000
404105	Gen'l Sessions - Traffic Viol. Ad. Fee	125,000	0	0	0	125,000
404106	Gen'l Sessions - DUI Fines - Crim. Ct Clk	339,000	0	0	0	339,000
404107	Game/Fish Violation Fine - GS Crim. Div.	1,700	0	0	0	1,700
404108	Environmental Court Fine	32,000	0	0	0	32,000
404109	Pre-Trial Diversion Cost	2,000	0	0	0	2,000
404110	Indigent Defendant Cost	175,000	0	0	0	175,000
404111	Traffic Violation Fine	3,500,000	0	0	0	3,500,000
404200	Court Clerk - Fines & Costs - Criminal	341,000	0	0	0	341,000
404210	Food Inspection - Civil Fine	30,000	0	0	0	30,000
404211	Impact Demo Prog Fee	100	0	0	0	100
404212	Tattoo Parlors- Civil Fine	1,000	0	0	0	1,000
404215	Title V Penalties	20,000	0	0	0	20,000
404216	Alcohol & Drug Assessments	0	0	0	0	0
404244	Return Prisoners Cost	0	0	0	0	0
404250	Juvenile Inmate Board	2,500	0	0	0	2,500
404300	DUI & Safety Ed Program Fee	500,000	0	0	0	500,000
404302	Traffic School Fee - Gen'l Sess	1,575,800	0	0	0	1,575,800

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Object Acct	Revenue Source Or Description	10101	20115	25104	35131	Total
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
404303	Drivers License Reinst Fee	820,000	0	0	0	820,000
404350	Breath Alcohol Test Fees - Criminal Ct	8,000	0	0	0	8,000
404451	DUI Probation Supervision Fees	35,000	0	0	0	35,000
404452	Gen Sess Ct - Electronic Monitor Prog	25,800	0	0	0	25,800
404454	CCC Probation Fees	91,000	0	0	0	91,000
404455	GSC Probation Fees	900,000	0	0	0	900,000
404501	Vacant Lot Cleanup Prog	0	0	0	0	0
404502	Environmental Ct. Penalty	82,000	0	0	0	82,000
404503	Vacant Lot Legal Fees	0	0	0	0	0
404600	Litigation Tax	780,000	0	0	0	780,000
404610	Victim Offender Litigation	0	0	0	0	0
404620	Jail Construc/Upgrade	0	425,000	0	0	425,000
404630	Courtroom Security Enhanc Fee	42,000	0	0	0	42,000
404635	Courtroom Security Litigation Tax	1,165,200	0	0	0	1,165,200
404640	Victims Assistance Assessment	8,500	0	0	0	8,500
404780	Sale-Confiscated Property	0	0	0	0	0
404800	Escheats	0	0	0	0	0
404900	Court Ordered Restitutions	0	0	0	1,200	1,200
TOTAL FINES, FORFEITS AND PENALTIES		\$11,514,300	\$425,000	\$0	\$6,200	\$11,945,500

REVENUES FROM USE OF MONEY OR PROPERTY:

405251	Interest - LGIP	\$0	\$0	\$0	\$0	\$0
405311	Interest - Savings	0	0	0	0	0
405470	Interest - MIP	0	0	0	0	0
405471	Interest - MIP	0	0	0	0	0
TOTAL FROM USE OF MONEY OR PROPERTY		\$0	\$0	\$0	\$0	\$0

* The Director of Finance shall adjust the interest earnings of each account in the Metro Investment Pool to recover a pro-rata share of the costs of the Treasurer's investment program.

REVENUE FROM OTHER GOVERNMENT AGENCIES:

Other Agencies - Federal Direct

406100	Federal Direct	\$0	\$0	\$0	\$170,000	\$170,000
406125	Medicare Part D	0	0	0	0	0
406150	US Marshall Reimbursement	1,258,000	0	0	0	1,258,000
Subtotal Other Agencies - Federal Direct		\$1,258,000	\$0	\$0	\$170,000	\$1,428,000

Other Agencies - Federal Thru State

406200	Federal Received Thru State Of Tenn.	\$695,600	\$0	\$0	\$150,000	\$845,600
406200	TDCS Fed thru State Pass Thru	1,000	0	0	0	1,000
406210	Medicare/TN Care thru State	0	0	0	0	0
406211	ADPI-Medicare/TN Care thru State	0	0	0	0	0
406212	EMSM-Medicare/TN Care thru State	1,700	0	0	0	1,700
Subtotal Other Agencies - Federal Thru State		\$698,300	\$0	\$0	\$150,000	\$848,300

Other Agencies - Other Pass-Through

406300	Federal thru Other - Pass Through CARE	\$19,300	\$0	\$0	\$0	\$19,300
406300	Federal thru Other - Pass Through HHS	450,700	0	0	0	450,700
406300	Federal thru Other - Pass Through Home	51,000	0	0	0	51,000
406300	Federal thru Other - Pass Through Meal	301,000	0	0	0	301,000
406300	Federal thru Other - Pass Through USDA	137,900	0	0	0	137,900
406311	ADPI-Medicare/TN Care thru other	0	0	0	0	0
406312	EMSM-Medicare/TN Care thru other	2,000,000	0	0	0	2,000,000
406321	ADPI-Medicare thru Other PassT	0	0	0	0	0
406322	EMSM-Medicare thru Other PassT	1,900,000	0	0	0	1,900,000

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Object Acct	Revenue Source Or Description	10101	20115	25104	35131	Total
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
406330	GNRC Transportation	70,000	0	0	0	70,000
Subtotal Other Agencies - Oth. Pass-Through		\$4,929,900	\$0	\$0	\$0	\$4,929,900
Other Agencies - State Direct						
406401	TN Funded Programs	\$169,400	\$0	\$0	\$0	\$169,400
406402	Alc Bev Tax Apportion	600,600	0	0	0	600,600
406403	TN Telecomm Sales Tax	50,900	0	0	54,300	105,200
406404	Gas & Fuel County	6,200,900	0	0	0	6,200,900
406405	Gas & Fuel City	9,656,900	0	0	0	9,656,900
406406	Income Tax	6,836,100	0	0	0	6,836,100
406407	TN Sales Tax Levy	28,566,800	2,725,900	0	0	31,292,700
406408	TN Beer Tax Allocation	247,000	0	0	0	247,000
406409	TN Excise Tax Allocation	840,500	0	0	0	840,500
406410	Gas Inspection Fees	1,300,000	0	0	0	1,300,000
406411	Post Mortum Reimbursement	120,000	0	0	0	120,000
406412	Jail Inmate Reimbursement	4,360,000	0	0	0	4,360,000
406415	TN Cost Reimbursement	4,348,800	0	0	0	4,348,800
406417	Jury Lunch Reimbursement	16,000	0	0	0	16,000
406426	TennCare	250,000	0	0	0	250,000
406430	TN MNPS Basic Education Program	0	0	0	242,545,000	242,545,000
406431	TN MNPS Career Teachers Program	0	0	0	2,200,000	2,200,000
406432	TN MNPS Court Reporting Srv	0	0	0	0	0
406433	TN MNPS Excess Cost	0	0	0	500,000	500,000
406434	TN MNPS Extended Contract	0	0	0	755,400	755,400
406437	TN MNPS Ext Cont ARRA	0	0	0	0	0
406440	TN ARRA Basic Educ Prog	0	0	0	0	0
Subtotal Other Agencies - State Direct		\$63,563,900	\$2,725,900	\$0	\$246,054,700	\$312,344,500
Other Agencies - Other Government Agencies						
406500	Other TN Gov't Agencies	\$58,400	\$0	\$0	\$5,000	\$63,400
406500	Other TN Gov't Agencies - Meals	117,600	0	0	0	117,600
406500	Other TN Gov't Agencies - State	25,000	0	0	0	25,000
406603	MDHA	0	0	0	0	0
406605	E911	4,900	0	0	0	4,900
406606	Emergency Communications District	456,900	0	0	0	456,900
406609	MTA Operations	7,300	0	0	0	7,300
406620	Hospital Authority	4,033,900	0	0	0	4,033,900
Subtotal Other Agencies-Other Gov Agencies		\$4,704,000	\$0	\$0	\$5,000	\$4,709,000
TOTAL FROM OTHER GOVERNMENT AGENCIES		\$75,154,100	\$2,725,900	\$0	\$246,379,700	\$324,259,700
COMMISSIONS AND FEES:						
Commissions and Fees - Court Clerks						
407200	Circuit Court Clerk	\$5,000,000	\$0	\$0	\$0	\$5,000,000
407200	Juvenile Court Clerk	370,000	0	0	0	370,000
407200	Clerk & Master, Chancery Court	1,366,500	0	0	0	1,366,500
407200	Criminal Court Clerk	1,713,000	0	0	0	1,713,000
407250	Agency Collections -Crim Ct Clk	0	0	0	0	0
Subtotal Commissions & Fees - Court Clerks		\$8,449,500	\$0	\$0	\$0	\$8,449,500
Commissions and Fees - Elected Officials						
407300	County Clerk	\$4,700,000	\$0	\$0	\$0	\$4,700,000
407300	Register of Deeds	900,000	0	0	0	900,000
Subtotal Commission & Fees - Elected Off.		\$5,600,000	\$0	\$0	\$0	\$5,600,000
TOTAL COMMISSIONS AND FEES		\$14,049,500	\$0	\$0	\$0	\$14,049,500

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Object Acct	Revenue Source Or Description	10101	20115	25104	35131	Total
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
CHARGES FOR CURRENT SERVICES:						
Charges for Current Services - Goods						
407601	Photostat and Microfilming	\$236,300	\$0	\$0	\$0	\$236,300
407602	Sales of Plans and Specifications	0	0	0	0	0
407604	Sales of Maps	200	0	0	0	200
407605	Sales of Voter Registration Lists	2,000	0	0	0	2,000
407606	Recycled Materials	6,000	0	0	20,000	26,000
407609	Code Book	100	0	0	0	100
407613	Building Permit Data	500	0	0	0	500
407627	Certificates-Vital Statistics-Birth	240,000	0	0	0	240,000
407627	Certificates-Vital Statistics-Death	150,000	0	0	0	150,000
407651	Medical Reports	5,000	0	0	0	5,000
407654	Concessions	76,800	0	0	0	76,800
407655	Re-sale Inventory	0	0	0	0	0
Subtotal Charges for Current Services - GSD		\$716,900	\$0	\$0	\$20,000	\$736,900
Charges for Current Services - Services						
407701	Building Appeals	\$285,000	\$0	\$0	\$0	\$285,000
407706	Advertising Fees	0	0	0	0	0
407707	Plans Examination - Codes	1,125,000	0	0	0	1,125,000
407708	Zone Change	70,000	0	0	0	70,000
407711	Planned Unit Development Review	55,000	0	0	0	55,000
407713	Foreign Trade Zone Fees	60,000	0	0	0	60,000
407714	Small City Election	0	0	0	0	0
407717	Alarm Appeals	2,000	0	0	0	2,000
407718	Metro Clerk - Lobbyist Registration	4,000	0	0	0	4,000
407719	Sheriff Background Check	36,000	0	0	0	36,000
407721	Supervision Fees	100,000	0	0	0	100,000
407723	Video Production	100	0	0	0	100
407724	FHA-VA Inspection Fees	200	0	0	0	200
407725	Pre-Trial Release Services	100,000	0	0	0	100,000
407727	Vital Statistics	0	0	0	0	0
407728	Subdivision Review Fees	175,000	0	0	0	175,000
407729	Permit Plan Review Fees	3,000	0	0	0	3,000
407731	Primary Clinic Fees - Individuals	142,000	0	0	0	142,000
407732	Primary Care - Insurance	1,500	0	0	0	1,500
407733	Vehicle Emission Test	1,900,000	0	0	0	1,900,000
407736	Police Investigation Fee	3,000	0	0	0	3,000
407737	State Inspection	1,065,000	0	0	0	1,065,000
407738	Immunization Fees	35,000	0	0	0	35,000
407739	BTC Prescription Co-Pymts	15,000	0	0	0	15,000
407740	State Inspection-Summer Food	5,000	0	0	0	5,000
407742	Staff Expense Reimbursement	1,400	0	0	0	1,400
407743	Parking Fees	1,300,000	0	0	0	1,300,000
407744	St and Alley Map Amend	5,000	0	0	0	5,000
407746	Family Planning Fees	35,000	0	0	0	35,000
407748	Emergency Ambulance	0	0	0	0	0
407749	Spec Police Commission	15,400	0	0	0	15,400
407753	ADPI-Emergency Ambulance	0	0	0	0	0
407754	House Mover Escort Srv	1,000	0	0	0	1,000
407755	Abandon Vehicles	500	0	0	0	500
407759	Engineering Fees	30,000	0	0	0	30,000
407760	PAS Emergency Ambulance	0	0	0	0	0
407761	PAS EMS ADPI Collections	0	0	0	0	0
407763	Residential Permit Parking	2,600	0	0	0	2,600
407764	Loading Zone Permits	7,000	0	0	0	7,000
407765	Valet Parking Permits	3,500	0	0	0	3,500
407769	Comm Plan Amend Fees	200	0	0	0	200

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Object Acct	Revenue Source Or Description	10101	20115	25104	35131	Total
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
407770	RRY Emergency Ambulance	0	0	0	0	0
407771	RRY EMS ADPI Collection	0	0	0	0	0
407772	EMSM - Emergency Ambulance	9,100,000	0	0	0	9,100,000
407773	RRY EMS EMSM Collection	480,000	0	0	0	480,000
407774	Green Parking Permit	1,500	0	0	0	1,500
407782	Telephone-Non Metro	0	0	0	0	0
407783	Impound/Boarding Fees	186,600	0	0	0	186,600
407784	Fees for Transcripts and Records	0	0	0	740,000	740,000
407786	Liquid Nutrition Program	19,200	0	0	0	19,200
407788	Serve Summons Costs - Sheriff	1,300,000	0	0	0	1,300,000
407789	Inmate Process Fees	120,000	0	0	0	120,000
407790	Medical Co-Pay - Inmates	28,000	0	0	0	28,000
407791	Inmate Board	25,000	0	0	0	25,000
407793	Out of County Processing	350,000	0	0	0	350,000
407797	Landlord Registration Fees	47,000	0	0	0	47,000
Subtotal- Charges for Current Services - Serv.		\$18,240,700	\$0	\$0	\$740,000	\$18,980,700
Charges for Current Services - User Fees						
407801	Admissions - Parks	\$3,087,000	\$0	\$0	\$0	\$3,087,000
407803	Athletic Fees	5,624,100	0	0	0	5,624,100
407807	Workshop Fees - Class	7,000	0	0	0	7,000
407808	Facility Use Fee	7,800	0	0	0	7,800
407808	Facility Use - Dock	15,900	0	0	0	15,900
407808	Facility Use - Softball Field	125,000	0	0	0	125,000
407808	Facility Use - Horse Stable	0	0	0	0	0
407808	Facility Use - Parks	211,000	0	0	0	211,000
407815	Public Library Fees	399,600	0	0	0	399,600
Subtotal Charges for Current Services - Fees		\$9,477,400	\$0	\$0	\$0	\$9,477,400
Charges for Current Services - Other Services						
407901	Legal Services	\$55,000	\$0	\$0	\$0	\$55,000
Subtotal Charges for Current Services - Other		\$55,000	\$0	\$0	\$0	\$55,000
TOTAL CHARGES FOR CURRENT Services		\$28,490,000	\$0	\$0	\$760,000	\$29,250,000
COMPENSATION FROM PROPERTY:						
408602	Gain (Loss) Fixed Assets	\$0	\$0	\$0	\$0	\$0
408603	Gain (Loss) Equip/Other	0	0	\$0	\$75,000	75,000
408702	External Source Recovery	1,000,000	0	0	3,000	1,003,000
408703	Subrogation Recovery	100,000	0	0	0	100,000
408800	Rental	312,100	0	0	600,000	912,100
TOTAL COMPENSATION FROM PROPERTY		\$1,412,100	\$0	\$0	\$678,000	\$2,090,100
CONTRIBUTIONS AND GIFTS:						
409100	Cash Contributions	\$300	\$0	\$0	\$0	\$300
409300	Contributions-Group/Indiv: MNPS	0	\$0	\$0	\$300,000	\$300,000
409300	Contributions-Group/Indiv: Arts	7,500	\$0	\$0	\$0	\$7,500
409300	Contributions-Group/Indiv: Public Defende	10,000	0	0	0	10,000
409300	Contributions-Group/Indiv: Soc Services	34,000	0	0	0	34,000
409300	Contributions-Group/Indiv: Health	350,000	0	0	0	350,000
TOTAL CONTRIBUTIONS AND GIFTS		\$401,800	\$0	\$0	\$300,000	\$701,800
MISCELLANEOUS:						

Section I: General Services District

Fiscal Year

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

2013

Object Acct	Revenue Source Or Description	10101	20115	25104	35131	Total
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
409504	Telephone	\$980,000	\$0	\$0	\$0	\$980,000
409505	Vending	0	0	0	0	0
409513	Finders Fees-Rtn SSI	90,000	0	0	0	90,000
409514	Cost Reimbursement	340,000	0	0	0	340,000
409515	Sale of Misc Items	10,000	0	0	0	10,000
409518	Other	112,000	0	0	45,000	157,000
409522	GED Testing	7,000	0	0	0	7,000
418129	Misc. Rebates	0	0	0	0	0
TOTAL MISCELLANEOUS		\$1,539,000	\$0	\$0	\$45,000	\$1,584,000
OPERATING TRANSFERS IN						
431001	Transfer Social Services	\$0	\$0	\$0	\$0	\$0
431001	Transfer Parks Resale	500,000	0	0	0	500,000
431001	Transfer Water Services	141,300	0	0	0	141,300
431001	Transfer from GSD Debt	16,766,400	0	0	0	16,766,400
431001	Transfer from GSD General	0	7,331,200	0	0	7,331,200
431001	Transfer USD General Fund	0	50,000	0	0	50,000
431001	Transfer USD Debt	0	0	0	0	0
431001	Transfer Surplus Parking-Public Works	374,600	0	0	0	374,600
431001	Transfer from MNPS Operating	0	0	3,500,000	0	3,500,000
431001	Transfer - DA- Mediation Services	63,200	0	0	0	63,200
431100	Transfer Legal Services: MNPS	192,000	0	0	0	192,000
431100	Transfer Legal Services: Other	2,270,200	0	0	0	2,270,200
431103	Transfer - DA- Mediation Services	0	0	0	0	0
431103	POL - Admin. Secondary Emp	50,500	0	0	0	50,500
431103	POL - MDHA Task Force	94,100	0	0	0	94,100
431103	POL - Vehicle Impound	0	0	0	0	0
431220	Transfer 18301 - Police Services	481,000	0	0	0	481,000
431500	Transfer Debt Service (From PW Parking)	0	886,100	0	0	886,100
431501	Transfer Stadium Debt	0	3,200,000	0	0	3,200,000
431510	Transfer Self Fund Debt - MNPS	0	895,400	0	0	895,400
431510	Transfer Self Fund Debt - Water	0	282,100	0	0	282,100
431510	Transfer Self Fund Debt - NCC	0	0	0	0	0
431520	Transfer Health Energy	0	132,400	0	0	132,400
431520	Transfer Parks Energy	0	188,900	0	0	188,900
431520	Transfer Knowles Energy	0	27,000	0	0	27,000
431520	Transfer MNPS Energy	0	0	3,009,800	0	3,009,800
431540	Transfer MNPS Activity Funds	0	0	0	125,000	125,000
431551	Transfer MNPS Fmly Res Ctr	0	0	0	0	0
431552	Transfer MNPS Indirect	0	0	0	2,750,000	2,750,000
431553	Transfer MNPS Field Trip	0	0	0	346,800	346,800
431558	Transfer MNPS Travel	0	0	0	0	0
431565	Transfer MNPS Transportation	0	0	0	850,000	850,000
431800	Transfer Hotel Occupancy	5,800,000	0	0	0	5,800,000
431804	Transfer HOT Arts Commission	0	0	0	0	0
431808	Transfer HOT Historical Comm	0	0	0	0	0
TOTAL OPERATING TRANSFERS IN		\$26,733,300	\$12,993,100	\$6,509,800	\$4,071,800	\$50,308,000
OPERATING TRANSFERS FROM COMPONENT UNITS						
433003	Transfer MDHA	\$0	\$0	\$0	\$0	\$0
433005	Transfer E-911	0	0	0	0	0
TOTAL OPERATING TRANSFERS FROM CUs		\$0	\$0	\$0	\$0	\$0

Section I: General Services District

Fiscal Year

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

2013

Object		10101	20115	25104	35131	
Acct	Revenue Source Or Description	General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	Total
OPERATING TRANSFERS FOR LOCAP						
442001	Bordeaux Hospital	\$0	\$0	\$0	\$0	\$0
442001	General Hospital	0	0	0	0	0
442001	Knowles Home	0	0	0	0	0
442002	POL - Admin. Secondary Emp	175,200	0	0	0	175,200
442002	POL - MDHA Task Force	80,900	0	0	0	80,900
442002	MDHA	2,100	0	0	0	2,100
442002	PW - Solid Waste	0	0	0	0	0
442002	HEA - Health Dept Grant Fund	1,239,400	0	0	0	1,239,400
442002	Metro Transit Authority	0	0	0	0	0
442002	Farmer's Market	48,200	0	0	0	48,200
442002	State Fair Admin	139,100	0	0	0	139,100
442002	Convention Center	124,000	0	0	0	124,000
442002	GSR - Surplus Property Auction	115,800	0	0	0	115,800
442002	POL - Vehicle Impound	0	0	0	0	0
442002	W & S Operating	5,206,200	0	0	0	5,206,200
442002	Nashville Career Advancement Center-NCA	196,900	0	0	0	196,900
442002	Storm Water	692,700	0	0	0	692,700
442002	Community Education	54,400	0	0	0	54,400
442002	District Energy Services-DES	43,900	0	0	0	43,900
442002	Municipal Auditorium	102,400	0	0	0	102,400
OPERATING TRANSFERS FOR LOCAP		\$8,221,200	\$0	\$0	\$0	\$8,221,200
GRAND TOTAL REVENUE TO GSD		\$749,783,500	\$99,637,600	\$53,573,400	\$720,420,300	\$1,623,414,800
APPROPRIATIONS OF FUND BALANCES:						
323000	Reserves	\$0	\$0	\$0	\$0	\$0
335000	Undesignated Fund Balance	0	0	0	0	0
TOTAL REVENUE TO SUPPORT APPROPRIATNS		\$749,783,500	\$99,637,600	\$53,573,400	\$720,420,300	\$1,623,414,800

Section I: General Services District
Schedule B: General Fund Appropriations

Fiscal Year
2013

Dept Number	Description	Department or Function Total
GENERAL GOVERNMENT:		
01	Administration	
	Internal Support:	
	01101127 Facility Rental	\$ 335,000
	01101150 ADM Metro Telecomm Adjustments	100,000
	<p>The Director of Finance is hereby authorized to allocate and transfer this budget appropriation to the budgets of the various departments and accounts in this fund and operating budget funds during the fiscal year as necessary to cover anticipated needs in telecommunication costs during the fiscal year.</p>	
	01101180 Relocation Metro Agencies	53,500
	01101301 Insurance Reserve	1,331,300
	01101302 Surety Bonds	17,300
	01101303 Corp Dues/Contribution	427,900
	01101308 Judgments and Losses	1,029,900
	01101315 Pay Plan Improvements ¹	13,266,800
	01101412 Post Audits	1,248,000
	01101416 Subsidy Advance Planning	132,700
	<p>The Director of Finance is hereby authorized to transfer required funds to the Advanced Planning and Research Fund to fund Metro obligations toward MPO planning and research studies. In the case of multi-county grants, Metro shall only fund its proportionate share of the grant match as certified by the Director of Planning and approved by the Director of Finance.</p>	
	01101499 Transfer General Fund 4% Reserve Fund	25,514,400
	01102150 Administrative Support for Metro Schools	373,600
	<p>These funds are appropriated to pay for general fund administrative activities supporting Metro Schools.</p>	
	Subtotal Administration Internal Support	\$ 43,830,400
	Employee Benefits:	
	01101104 County Retirement Match	3,501,900
	01101107 Contribution Teachers Retirement Match	6,900,400
	01101109 Health Insurance Match	43,600,700
	01101110 Death Benefit Payments	200,000
	01101113 Pensioners IOD Medical Expense	8,397,500
	01101114 Unemployment Compensation	561,200
	01101115 Life Insurance Match	1,866,900
	01101120 Empl IOD Medical Expense	11,255,700
	01101140 Benefit Adjustments ²	3,157,500
	Subtotal Administration Employee Benefits	\$79,441,800
	Contingency:	
	01101224 Contingency Subrogation ³	100,000
	01101218 District Energy System	2,315,700
	01101230 Stormwater Fees ⁴	105,000
	01101298 Contingency Local Match	-
	01101309 Contingency Account	-
	01101396 ADM Travel	164,500
	01101481 Contingency for Vacant Space	2,582,100
	01101485 Contingency ADA Operations	385,300
	01101566 Contingency Utility Expense	606,400

Section I: General Services District
Schedule B: General Fund Appropriations

Fiscal Year
2013

Dept Number	Description	Department or Function Total
	The Director of Finance is hereby authorized to allocate and transfer this budget appropriation to the budgets of the various departments and accounts in the fund and operating budget funds during the fiscal year as necessary to cover anticipated increases in utility costs during the fiscal year.	
01101590	Contingency for Independent Medical Exams The Director of Finance is hereby authorized to allocate and transfer this appropriation to the Metro Health department as necessary to cover costs incurred for conducting independent medical exams not previously authorized by the Metro Benefit Board.	2,500
	Subtotal Administration Contingency	<u>6,261,500</u>

- ¹ Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.
- ² Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation, and the fringe benefit budget appropriations of the various departments and accounts of this fund, to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.
- ³ Account 01101224 is subject to transfer to various departments, agencies, etc. upon approval of the Department of Law and submittal of budget detail to the Department of Finance.
- ⁴ The Director of Finance is hereby authorized to allocate and transfer this budget appropriation to the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year as necessary to fund stormwater fees during the fiscal year.

Total 01 Administration		\$ 129,533,700
02	Metropolitan Council	1,769,500
03	Metropolitan Clerk	928,800
04	Mayor's Office	2,999,600
05	Election Commission	3,508,300
06	Department of Law	5,177,300
07	Planning Commission	3,840,400
08	Human Resources	4,175,100
09	Register of Deeds	262,400
10	General Services	1,223,600
11	Historical Commission	604,700
14	Information Systems - Government Access TV	1,737,400
91	Emergency Communication Center	<u>12,395,000</u>

TOTAL GENERAL GOVERNMENT FUNCTION **\$ 168,155,800**

FISCAL ADMINISTRATION:

15	Finance	7,737,900
16	Assessor of Property	7,331,800
17	Trustee	2,277,200
18	County Clerk	4,118,100
48	Internal Audit	<u>1,180,100</u>

TOTAL FISCAL ADMINISTRATION FUNCTION **\$22,645,100**

ADMINISTRATION OF JUSTICE:

Section I: General Services District
Schedule B: General Fund Appropriations

Fiscal Year
2013

<u>Dept Number</u>	<u>Description</u>	<u>Department or Function Total</u>
19	District Attorney	5,051,900
21	Public Defender	5,883,000
22	Juvenile Court Clerk	1,514,100
23	Circuit Court Clerk	3,698,400
24	Criminal Court Clerk	5,290,200
25	Clerk and Master - Chancery	1,527,100
26	Juvenile Court	12,064,700
27	General Sessions Court	10,242,500
28	State Trial Courts *	7,692,300
	* Any reimbursements from the State of Tennessee for expenses incurred by the State Trial Courts will be returned to the General Fund.	
29	Justice Integration Services	2,109,100
47	Criminal Justice Planning	404,300
TOTAL ADMINISTRATION OF JUSTICE FUNCTION		<u><u>\$55,477,600</u></u>
LAW ENFORCEMENT AND CARE OF PRISONERS:		
30	Sheriff's Office	58,308,900
31	Police Department	153,584,400
TOTAL LAW ENFORCEMENT AND CARE OF PRISONERS FUNCTION		<u><u>\$211,893,300</u></u>
FIRE PREVENTION AND CONTROL:		
32	Fire Department and EMS Services	47,562,300
TOTAL FIRE PREVENTION AND CONTROL FUNCTION		<u><u>\$47,562,300</u></u>
REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT:		
01	Economic Development	
	01101118 Economic Job Development Incentive Dell	1,200,000
	01101132 Economic Job Development Incentive Asurion	900,000
	01101213 Nashville Career Advancement Center (NCAC) Local Match	93,400
	01101221 Subsidy Nashville Arena	6,101,500
	01101222 Coliseum Capital Maintenance Fund Transfer	650,000
	01101225 GSD Debt Transfer - Stadium	3,200,000
	01101233 Subsidy Farmers Market	258,000
	01101424 Nashville Sounds - Greer Stadium Maintenance	250,000
	01101499 Tax Increment Payment - MDHA	6,770,300
	01101506 Partnership 2020	300,000
	01101637 Contribute Music and Entertainment Economic Development Initiatives	100,000
	The Director of Finance is authorized to allocate the use of these funds based on the recommendations of the Nashville Music Council	
	01101638 Contribute Tennessee State University Foundation	100,000
	The Director of Finance is authorized to allocate the use of these funds as necessary to support the hosting of the John Merritt Classic and the Centennial celebration.	
	01101645 Contribute The Nashville Entrepreneur Center	200,000
	01101646 Contribute State Fair Subsidy	0
	Subtotal 01 Administration - Economic Development	<u>\$20,123,200</u>
33	Codes Administration	8,067,500

Section I: General Services District
Schedule B: General Fund Appropriations

Fiscal Year
2013

<u>Dept Number</u>	<u>Description</u>	<u>Department or Function Total</u>
34	Beer Board	322,300
45	Transportation Licensing	477,000
TOTAL REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT FUNCTION		<u><u>\$28,990,000</u></u>
CONSERVATION OF NATURAL RESOURCES:		
35	Agricultural Extension	289,100
36	Soil and Water Conservation	82,400
	01101617 Office of Sustainability	150,000
	The Director of Finance is authorized to allocate the use of these funds based on the Green Ribbon Committee on Environmental Sustainability's recommendations.	
TOTAL CONSERVATION OF NATURAL RESOURCES FUNCTION		<u><u>\$521,500</u></u>
SOCIAL SERVICES, HEALTH AND HOSPITALS FUNCTION		
37	Social Services*	7,751,000
	* Of the \$7,710,800 appropriated to Social Services, The Guest House shall receive \$450,000 from these appropriations	
44	Human Relations Commission	417,800
TOTAL SOCIAL SERVICES FUNCTION		<u><u>\$8,168,800</u></u>
HEALTH AND HOSPITALS		
	01101426 Subsidy Hospital Authority*	43,190,700
	*Of the \$43,190,700 appropriated to the Hospital Authority, \$7,331,212 is provided for repayment of outstanding debt for capital projects due to Metro	
	01101613 ADM Correctional Healthcare	11,798,800
	01101614 ADM Forensic Medical Examiner	4,628,600
38	Health Department *	18,445,100
	* The Director of Finance is authorized to segregate general fund and grant funded programs	
TOTAL HEALTH AND HOSPITALS FUNCTION		<u><u>\$78,063,200</u></u>
PUBLIC LIBRARY SYSTEM:		
39	Public Library	20,965,400
TOTAL PUBLIC LIBRARY SYSTEM FUNCTION		<u><u>\$20,965,400</u></u>

Section I: General Services District
 Schedule B: General Fund Appropriations

Fiscal Year
 2013

Dept Number	Description	Department or Function Total
RECREATIONAL, CULTURAL, AND COMMUNITY SUPPORT:		
01	Community Support:	
	01101204 Metro Action Commission (MAC)	4,000,000
	01101326 Property Tax Relief Program	2,900,000
	01101502 Contribute Nashville Symphony	15,000
	01101503 Contribute Adventure Science Center	200,000
	Appropriation pursuant to T.C.A. § 7-3-314	
	01101521 Contribute Humane Association	12,500
	01101534 Contribute Sister Cities	40,000
	01101557 Contribute Hermitage	100,000
	01101587 ADM Cont'b Alignment Nashville	100,000
	01101591 ADM Domestic Violence Programs	675,000
	01101592 ADM Educ and After School Programs	675,000
	01101593 ADM Misc Community Agencies/Services	450,000
	01101602 Subsidy Community Education	342,500
	01101616 Nashville After School Alliance Initiative	950,300
	The Director of Finance is authorized to allocate this appropriation as necessary to expand the number of afterschool opportunities.	
	01101629 ADM Contr Conexion Americas	100,000
	01101635 Mid Tenn eHealth Connect	200,000
	01101636 ADM Poverty and Adult Literacy Initiatives	275,000
	The Director of Finance is authorized to allocate the use of these funds based on the Poverty Study and Adult Literacy recommendations.	
	01101643 ADM Contr Scholars Academy	370,200
	01101644 ADM Nashville Conflict Res Ctr	137,300
	These funds shall be administered in accordance with BL2012-160 and T.C.A. § 16-20-101 et seq.	
	Subtotal 01 Administration - Community Support	<u>\$11,542,800</u>
40	Parks and Recreation	29,825,300
41	Arts Commission	2,463,000
	01101428 Subsidy Municipal Auditorium	0
64	Sports Authority	<u>610,200</u>
TOTAL RECREATIONAL, CULTURAL, AND COMMUNITY SUPPORT FUNCTION		<u><u>\$44,441,300</u></u>
INFRASTRUCTURE AND TRANSPORTATION		
	01101117 Subsidy Regional Transportation Authority (RTA)	155,700
	01101237 Commuter Rail	1,500,000
	01101304 Subsidy Metropolitan Transit Authority (MTA)	29,370,600
42	Public Works GSD General Fund Functions	22,225,900
42	Public Works GSD Waste Management Transfers	<u>8,706,700</u>
TOTAL INFRASTRUCTURE AND TRANSPORTATION		<u><u>\$61,958,900</u></u>
10101	RESERVES:	
	000000 Reserves	<u>940,300</u>
TOTAL RESERVES		<u><u>\$940,300</u></u>
TOTAL GENERAL FUND OF THE GENERAL SERVICES DISTRICT		<u><u>\$749,783,500</u></u>

Section I: General Services District
Schedule C: Debt Service Funds Appropriations

Fiscal Year
2013

Appropriation by Fund:		Appropriation
DEBT SERVICE ADMINISTRATION		
25104 MNPS Debt Service	53,573,400	\$53,573,400
20115 GSD Debt Service	99,637,600	\$99,637,600
TOTAL DEBT SERVICE FUNDS - GSD		<u>\$153,211,000</u>

Debt Service Requirements by Fund and Function:		Principal / Interest	Interest	Other	Total
25104 MNPS DEBT SERVICE FUND (BU-80106000)					
Schools	14,545,800	30,451,900	0		\$44,997,700
Self Funding	0	0	0		\$0
Outstanding GO Bonds	<u>\$14,545,800</u>	<u>\$30,451,900</u>	<u>\$0</u>		<u>\$44,997,700</u>
Redemption and Cremation Fees	0	0	53,600		53,600
Internal Service Fees	0	0	87,100		87,100
Qualified Zone Academy Bonds	0	0	319,500		319,500
Reserve for New Debt (future debt requirements)	0	0	3,500,000		3,500,000
Qualified School Capital Projects	0	0	1,637,800		1,637,800
Qualified School Capital Projects	0	0	4,127,400		4,127,400
IRS Subsidy for 2010 QSCB (Reduces loan payment)	0	0	(1,723,700)		(1,723,700)
Note Requirements	0	0	0		0
Tax Increment Payment - MDHA	0	0	574,000		574,000
GSD Schools	0	0	0		0
TOTAL MBOE DEBT SERVICE FUND (25104/80106000)	<u>\$14,545,800</u>	<u>\$30,451,900</u>	<u>\$8,575,700</u>		<u>\$53,573,400</u>
20115 GSD DEBT SERVICE FUND (BU-90101000)					
Outstanding General Obligation Bonds:					
Public Works	\$2,269,400	\$7,125,500	\$0		\$9,394,900
Airport	0	0	0		0
Auditorium	30,100	72,200	0		102,300
Hospital	206,300	420,400	0		626,700
Library	2,567,100	3,331,400	0		5,898,500
Parks	1,769,800	6,912,600	0		8,682,400
Social Services	16,800	16,500	0		33,300
Convention Center	1,500	116,900	0		118,400
Other Public Buildings	1,257,000	1,800,800	0		3,057,800
Bridgestone Arena	2,456,600	4,095,800	0		6,552,400
Law Enforcement & Care of Prisoners	1,037,000	2,911,200	0		3,948,200
Traffic & Parking	23,700	82,200	0		105,900
Public Transportation	600,200	3,279,900	0		3,880,100
Fire Protection	121,600	568,800	0		690,400
Health	93,600	131,800	0		225,400
Nashville Coliseum	809,800	1,244,100	0		2,053,900
Information Technology	311,800	1,455,600	0		1,767,400
Finance	3,179,300	8,896,700	0		12,076,000
MAC	61,000	511,200	0		572,200
MDHA	144,300	700,900	0		845,200
General Service	343,600	784,400	0		1,128,000
E-911	18,200	357,100	0		375,300
Other	3,171,700	6,014,600	0		9,186,300
Public Art	0	41,500	0		41,500
Self-Funding Projects	507,900	1,340,200	0		1,848,100
IRS BABs Subsidy	0	(5,033,700)	0		(5,033,700)
Sub-Total - Outstanding GO Bonds	<u>\$20,998,300</u>	<u>\$47,178,600</u>	<u>\$0</u>		<u>\$68,176,900</u>
Redemption, Cremation and Management Fees	0	0	67,200		67,200
Internal Service Fees	0	0	154,800		154,800
Reserve for New Debt (future debt requirements)	0	0	6,749,400		6,749,400
Interest Expense for Commercial Paper (90101100)	0	0	0		0
Swaption Agreement (G.O. Refunding Bonds, Series 2006A)	0	2,717,600	0		2,717,600
Property Tax Increment Payment	0	0	1,619,300		1,619,300
Debt Service Fund Transfer to USD	0	0	3,386,000		3,386,000
GSD School Debt	0	0	0		0
GSD General Fund Transfer	0	0	16,766,400		16,766,400
GSD School Operating	0	0	0		0
	0	2,717,600	28,743,100		31,460,700
TMBF Loan (replaces G.O Refunding Bonds, Series 2006A)					
	0	0	0		0
TOTAL GSD DEBT SERVICE FUND (20115/90101000)	<u>\$20,998,300</u>	<u>\$49,896,200</u>	<u>\$28,743,100</u>		<u>\$99,637,600</u>

Section I: General Services District
Schedule D: Special Revenue, Internal Service, & Enterprise Funds
Revenues and Expenditures

Fiscal Year
2013

Be it herein enacted that the fund balances as of June 30, 2012, and the total amounts of the annual receipts of the following Special Revenue, Working Capital, and Enterprise Funds, as herein listed be and the same are hereby anticipated in the amounts and for the purposes herein specified as follows:

<u>Fund Number</u>	<u>Description</u>	<u>Revenues and Fund Balances</u>	<u>Expenditures</u>
SCHOOLS SPECIAL REVENUE FUNDS:			
35131	MNPS General Purpose Fund *		
	Operational (BU-80111000)	712,431,400	712,431,400
	Property Tax Increment	<u>4,488,900</u>	<u>4,488,900</u>
	Total - General Purpose School Fund Approp.	\$ 716,920,300	\$ 716,920,300
	Transfer to MNPS Debt Service		3,500,000
	Total expenditures and reserves supported by revenues		<u>\$ 720,420,300</u>

Note: MNPS General Purpose Fund (fund 35131) revenues are detailed in Schedule I-A of this Ordinance.

* From the funds appropriated to the Metropolitan Board of Public Education, there is appropriated the sum of \$4,285,000 for the purpose of funding the actuarial contribution to the Metro Teachers Pension Plan.

35132	MNPS Federal/State Grants	\$ 96,272,000	\$ 96,272,000
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OTHER SPECIAL REVENUE/GRANT FUNDS:

30004	Register's Computer Fund	\$ 175,000	\$ 175,000
30005	Central Business Imp District	\$ 1,473,200	\$ 1,473,200
30006	Animal Control Donations	\$ 30,000	\$ 30,000
30007	Social Services Donations	\$ 800	\$ 800
30020	State Trial Court Drug Enforcement	\$ 487,500	\$ 487,500
30027	General Sessions Drug Court	\$ 38,000	\$ 38,000
30030	Juvenile Court Accountability	\$ 36,000	\$ 36,000
30031	Hotel Occ Convention Ctr 2007	\$ 12,180,000	\$ 12,180,000
30034	Criminal Court Clerk Computerizat	\$ 42,200	\$ 42,200
30041	Event and Marketing	\$ 2,580,000	\$ 2,580,000
30042	Hotel Occ Conv Ctr 1% Tax	\$ 5,800,000	\$ 5,800,000
30043	Hotel Occ Conv Ctr 2007 1% Tax	\$ 4,524,000	\$ 4,524,000
30044	Hotel Occ Tourist Promotion	\$ 11,600,000	\$ 11,600,000
30045	Hotel Occ Tourist Related	\$ 5,800,000	\$ 5,800,000
30046	Hotel Occ General Fund 1%	\$ 5,800,000	\$ 5,800,000
30047	Hotel Occ 2007 1% SecondaryTDZ	\$ 1,276,000	\$ 1,276,000
30053	POL ARRA 2009 JAG Grant	\$ 1,006,000	\$ 1,006,000
30060	POL 2010 JAG Grant	\$ 360,200	\$ 360,200
30062	POL 2011 JAG Grant	\$ 583,000	\$ 583,000
30072	Animal Education and Welfare	\$ 6,200	\$ 6,200
30101	Metro Major Drug Program	\$ 1,900,000	\$ 1,900,000
30102	DUI Offender	\$ 97,000	\$ 97,000
30103	DA Fraud & Economic Crime	\$ 65,000	\$ 65,000
30122	Juvenile Court Clerk Computer Fund	\$ 10,000	\$ 10,000
30130	DA Mediation Services Fund	\$ 63,200	\$ 63,200
30145	Sheriff CCA Contract	\$ 16,146,500	\$ 16,146,500
30146	Police Unauth Substance Abuse	\$ 4,700	\$ 4,700
30147	Police Drug Enforcement	\$ 2,875,600	\$ 2,875,600
30148	Police Secondary Employment	\$ 1,625,200	\$ 1,625,200
30149	Police Federal Drug Enforcement	\$ 950,000	\$ 950,000
30150	Police Education Foundation	\$ 8,200	\$ 8,200
30151	Victim Witness Protection	\$ 5,800	\$ 5,800
30154	POL State Felony Forfeitures	\$ 82,000	\$ 82,000
30155	POL State Gambling Forfeitures	\$ 1,212,300	\$ 1,212,300
30156	Police Federal Forfeitures	\$ 450,000	\$ 450,000
30157	Police Sex Offender Registry	\$ 120,500	\$ 120,500
30200	Police Task Force Fund	\$ 934,000	\$ 934,000
30204	Health Title V Clean Air Act	\$ 175,000	\$ 175,000
30401	Library Services	\$ 415,300	\$ 415,300

Section I: General Services District
Schedule D: Special Revenue, Internal Service, & Enterprise Funds
Revenues and Expenditures

Fiscal Year
2013

Fund Number	Description	Revenues and Fund Balances	Expenditures
30403	Talking Library	\$ 200	\$ 200
30404	Library Special Projects	\$ 1,028,800	\$ 1,028,800
30501	Solid Waste Mgmt	\$ 22,378,700	\$ 22,378,700
30502	Solid Waste Grant	\$ 685,000	\$ 685,000
30509	PW Surplus Parking Fund	\$ 3,816,000	\$ 4,364,800
30511	Public Works Paving	\$ 4,000,000	\$ 4,000,000
30600	Demolition Fund	\$ 455,000	\$ 455,000
30702	Advance Planning and Research	\$ 50,000	\$ 50,000
30706	Regional Transportation Planning	\$ 4,230,700	\$ 4,230,700
30764	Metro Area Computer Mapping	\$ 46,000	\$ 46,000
30801	Parks Special Projects	\$ 2,025,700	\$ 2,025,700
30802	Parks Resale Inventory	\$ 973,000	\$ 973,000
31000	Nashville Career Advancement Center Clearing	\$ 8,379,100	\$ 8,379,100
31500	MAC Administration and Leasehold	\$ 2,489,900	\$ 2,489,900
31501	MAC Local Programs	\$ 30,000	\$ 30,000
31502	MAC Headstart Grant	\$ 13,876,600	\$ 13,876,600
31503	MAC LIEAHP Grant	\$ 4,305,800	\$ 4,305,800
31504	MAC CSBG Grant	\$ 1,260,900	\$ 1,260,900
31505	MAC Summer Food	\$ 726,300	\$ 726,300
31506	MAC CACFP	\$ 1,271,000	\$ 1,271,000
31508	MAC BF/AF Care Program	\$ 394,400	\$ 394,400
31511	MAC Parent Club Federal Funds	\$ 4,500	\$ 4,500
31512	MAC Community Srvc Assistance	\$ 364,800	\$ 364,800
31514	MAC Comsrv Poverty Summit	\$ 22,200	\$ 22,200
31519	MAC Share the Warmth	\$ 70,000	\$ 70,000
32031	POL JAG 2009 Tech Grant	\$ 412,000	\$ 412,000
32200	HEA Health Dept Grant Fund	\$ 25,242,600	\$ 25,242,600
32201	HEA Health Donations Fund	\$ 29,100	\$ 29,100
32211	Historical Commission Grant Fund	\$ 20,000	\$ 20,000
32219	DA District Attorney Grant Fund	\$ 223,300	\$ 223,300
32226	JUV Juv Court Grant Fund	\$ 1,196,500	\$ 1,196,500
32228	STC State Trial Courts Grant Fund	\$ 2,967,300	\$ 2,967,300
32230	SHE Sheriff Grant Fund	\$ 358,000	\$ 358,000
32231	Police Grant Fund	\$ 2,832,100	\$ 2,832,100
32232	Fire Department Grant Fund	\$ 1,497,800	\$ 1,497,800
32250	OEM Grant Fund	\$ 3,650,000	\$ 3,650,000
32300	PAR Parks Dept Grant Fund	\$ 570,200	\$ 570,200
33000	PAR Parks Master Plan	\$ 404,800	\$ 404,800
33024	Criminal Crt Clk Victims Asst	\$ 95,000	\$ 95,000
34150	Nashville Educ Comm & Arts TV	\$ 100,000	\$ 100,000
38005	Gulch Central Business Imp Dst	\$ 197,600	\$ 197,600
INTERNAL SERVICE FUNDS:			
55146	MNPS Print Shop	\$ 612,500	\$ 612,500
51113	Facilities Maintenance and Security	\$ 19,536,800	\$ 19,536,800
51114	BOSS Construction Services	\$ 368,700	\$ 368,700
51137	Information Technology Services	\$ 14,983,100	\$ 14,983,100
51151	Postal Service	\$ 994,900	\$ 994,900
51153	Radio Shop	\$ 2,622,700	\$ 2,622,700
51154	Office of Fleet Management	\$ 19,318,700	\$ 19,318,700
51180	Treasury Management	\$ 743,000	\$ 743,000
ENTERPRISE FUNDS:			
35135	MNPS Charter School	\$ 25,191,600	\$ 25,191,600
35158	MNPS School Lunchroom	\$ 38,748,800	\$ 38,748,800
60008	Sports Authority	\$ 610,200	\$ 610,200
60152	Farmer's Market	\$ 1,224,400	\$ 1,224,400
60156	State Fair	\$ 2,877,800	\$ 2,877,800
60161	Municipal Auditorium	\$ 1,831,700	\$ 1,831,700
60162	Convention Center	\$ 6,239,900	\$ 6,239,900
60170	Community Education Commission	\$ 357,500	\$ 357,500
61190	Surplus Property Auction	\$ 860,300	\$ 860,300
61200	Police Impound	\$ 475,000	\$ 375,000
68201	DES Oper General Acct	\$ 20,140,300	\$ 20,140,300

SECTION II: THE URBAN SERVICES DISTRICT

Provisions for Prorating Property Taxes:

2011 (Preceding) and Prior Years: 2011 and prior years' Property Taxes of the Urban Services District and/or the former City of Nashville, collected pursuant to revenue account numbers 401211 through 401330 of this Section during Fiscal Year 2013, are to be prorated consistent with the tax levy ordinance applicable for the tax year and fiscal year in which the tax was originally levied.

2012 Property Taxes: 2012 Property Taxes of the Urban Services District, collected pursuant to revenue account numbers 401110 through 401130 of this Section during Fiscal Year 2013 are to be prorated consistent with the tax levy ordinance for Fiscal Year 2013. Therefore, all such taxes are prorated as follows:

Fund	Percent
18301 USD General Fund	82.26%
28315 USD Debt Service Fund	17.74%
	<u>100.00%</u>

Section II: Urban Services District Fiscal Year
 Schedule A: Estimated Revenues & Appropriated Fund Balances Supporting Appropriations 2013

Account Number	Revenue Source Or Description	18301	28315	Total
		General Fund	Debt Service Fund	
PROPERTY TAXES:				
Property Taxes - Current Year				
401110	Real Property - current year	\$66,811,200	\$12,472,700	\$79,283,900
401120	Personal Property - current year	5,232,500	977,400	6,209,900
401130	Public Utility - current year	2,850,900	531,400	3,382,300
401201	Delinqnt RealPrpTaxSold-cur yr	\$2,188,000	\$382,100	\$2,570,100
	Subtotal Property Taxes - Current Year	\$77,082,600	\$14,363,600	\$91,446,200
Property Taxes - Non Current Year				
401212	Real-Collection -preceding year	85,500	13,600	99,100
401213	Real-Collection-C&M -preceding year	51,800	0	51,800
401222	Personal Collection - preceding year	35,000	9,100	44,100
401224	Personal Collection-C&M - preceding year	21,300	2,300	23,600
401232	Public Utility Collection - preceding year	0	0	0
401310	Real Property-C&M -preceding year	22,500	5,700	28,200
401320	Personalty-Trustee-prior	1,100	0	1,100
401324	Personal-C & M Tax Lit Pri	0	0	0
401330	Public Utility - prior year	0	0	0
401334	Public Utility - C & M Tax Lit Pri	0	0	0
401510	Interest/Penalty - Trustee	80,000	0	80,000
401520	Interest/Penalty - Collections	70,000	0	70,000
401530	Interest/Penalty - C & M	65,300	0	65,300
401542	Interest Prop Tax Sold	175,000	0	175,000
401610	In-Lieu - current	14,920,800	0	14,920,800
401960	Premium Prop Tax Sold	165,000	0	165,000
	Subtotal Property Taxes - Non Current Year	\$15,693,300	\$30,700	\$15,724,000
	TOTAL PROPERTY TAXES	\$92,775,900	\$14,394,300	\$107,170,200
LOCAL OPTION SALES TAX:				
402000	Local Option Sales Tax	\$0	\$0	\$0
	TOTAL LOCAL OPTION SALES TAX	0	0	0
OTHER TAXES, LICENSES, AND PERMITS:				
403204	Alcoholic Beverage Gross Receipts Tax	\$4,500,000	\$0	\$4,500,000
403206	Business Tax	3,805,500	0	3,805,500
	TOTAL TAXES, LICENSES, AND PERMITS	\$8,305,500	\$0	\$8,305,500
REVENUES FROM USE OF MONEY OR PROPERTY				
405471	Interest - MIP	\$0	\$0	\$0
	TOTAL REVENUES FROM USE OF MONEY OR PROPERTY	\$0	\$0	\$0
REVENUE FROM OTHER GOVERNMENT AGENCIES:				
Other Agencies - Federal Direct				
406100	Federal Direct	\$0	\$0	\$0
	Subtotal Other Agencies - Federal Direct	\$0	\$0	\$0

Section II: Urban Services District				Fiscal Year
Schedule A: Estimated Revenues & Appropriated Fund Balances Supporting Appropriations				2013
Account Number	Revenue Source Or Description	18301 General Fund	28315 Debt Service Fund	Total
Other Agencies - State Direct				
406405	Gas & Fuel - City	\$1,500,000	\$0	\$1,500,000
406406	Income Tax	\$2,163,900		\$2,163,900
406409	TN Excise Tax Allocation	105,000	0	105,000
406415	TN Cost Reimbursement	414,000	0	414,000
	Subtotal Other Agencies - State Direct	\$4,182,900	\$0	\$4,182,900
Other Agencies - Other Government Agencies				
406500	Received from Industrial Development Board	\$0	\$0	\$0
	Subtotal Other Agencies - Other Gov't Agencies	\$0	\$0	\$0
TOTAL REVENUE FROM OTHER GOVERNMENTS AGENCIES		\$4,182,900	\$0	\$4,182,900
CHARGES FOR CURRENT SERVICES:				
Charges for Current Services - Goods				
407601	Photostat & Microfilm	\$100	\$0	\$100
407715	Business Tax Recording	950,000	0	950,000
407747	Fire Protection	42,000	0	42,000
407756	Back Door Garbage Collection	57,000	0	57,000
407796	Fire Watch Fees	13,000	0	13,000
TOTAL CHARGES FOR CURRENT SERVICES		\$1,062,100	\$0	\$1,062,100
COMPENSATION FROM PROPERTY:				
408703	Subrogation Recoveries	\$100,000	\$0	\$100,000
TOTAL COMPENSATION FROM PROPERTY		\$100,000	\$0	\$100,000
OPERATING TRANSFERS IN				
431001	Transfer Operational from USD	\$0	\$0	\$0
431500	Transfer from GSD Debt Service Fund	0	0	0
431500	Transfer Public Works Solid Waste Fund	0	583,400	583,400
431510	Transfer Debt Service - DES Self Funding	0	448,300	448,300
TOTAL OPERATING TRANSFERS IN		\$0	\$1,031,700	\$1,031,700
GRAND TOTAL REVENUE TO URBAN SERVICES DISTRICT		\$106,426,400	\$15,426,000	\$121,852,400
335000	Undesignated Fund Balance	\$0	\$0	\$0
TOTAL AVAILABLE TO SUPPORT APPROPRIATIONS		\$106,426,400	\$15,426,000	\$121,852,400

**Section II:
Schedule B:**

**Urban Services District
General Fund Appropriations**

**Fiscal Year
2013**

Dept Number	Description	Department or Function Total
GENERAL GOVERNMENT:		
01	Administrative	
	Internal Support:	
01191301	Insurance and Reserve	77,900
01191308	Judgements and Losses	5,700
01191315	Pay Plan Improvements ¹	3,076,500
	Subtotal Internal Support	<u>\$ 3,160,100</u>
	Employee Benefits:	
01191102	Police/Fire Retirement Match	8,873,000
01191103	Civil Service Retirement Match	5,424,700
01191106	Teacher Pensions Match	4,592,400
01191109	Health Insurance Match	2,021,100
01191112	Pensioners IOD	554,200
01191113	Employee IOD	1,626,000
01191115	Life Insurance Match	78,500
01191140	Benefits Adjustments ²	474,400
	Subtotal Employee Benefits	<u>\$ 23,644,300</u>
	Contingency:	
01191224	Contingency Subrogation ³	100,000
01191309	Contingency Account	0
01191566	Contingency Utility Expense	932,900
	The Director of Finance is hereby authorized to allocate and transfer this budget appropriation to the budgets of the various departments and accounts in the fund and operating budget funds during the fiscal year as necessary to cover anticipated increases in utility costs during the fiscal year.	
	Subtotal Contingency	<u>\$ 1,032,900</u>
TOTAL GENERAL GOVERNMENT		<u><u>\$ 27,837,300</u></u>
<p>¹ Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.</p> <p>² Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation, and the fringe benefit budget appropriations of the various departments and accounts of this fund, to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.</p> <p>³ Account 01191224 is subject to transfer to various departments, agencies, etc. upon approval of the of the Department of Law and submittal of budget detail to the Department of Finance.</p>		
LAW ENFORCEMENT AND CARE OF PRISONERS:		
31	Extra Police Protection	<u>\$481,000</u>
TOTAL LAW ENFORCEMENT AND CARE OF PRISONERS FUNCTION		<u><u>\$481,000</u></u>
FIRE PREVENTION AND CONTROL:		
32	Fire	<u>\$60,919,100</u>
TOTAL FIRE PREVENTION AND CONTROL FUNCTION		<u><u>\$60,919,100</u></u>

Section II:
Schedule B:

Urban Services District
General Fund Appropriations

Fiscal Year
2013

Dept Number	Description	Department or Function Total
REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT:		
01	Economic Development	
	01191499 Tax Increment Payment - MDHA	<u>\$1,426,800</u>
TOTAL REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT FUNCTION		<u><u>\$1,426,800</u></u>
RECREATIONAL, CULTURAL, AND COMMUNITY SUPPORT:		
01	Community Support:	
	01191326 Property Tax Relief	<u>\$200,000</u>
TOTAL RECREATIONAL, CULTURAL, AND COMMUNITY SUPPORT FUNCTION		<u><u>\$200,000</u></u>
INFRASTRUCTURE AND TRANSPORTATION		
42	Public Works USD General Fund Functions	8,051,700
42	Public Works USD Waste Management Transfers	<u>7,460,500</u>
TOTAL INFRASTRUCTURE AND TRANSPORTATION		<u><u>\$15,512,200</u></u>
OPERATING TRANSFERS		
	Transfer to GSD Debt Reserve	<u>50,000</u>
TOTAL OPERATING TRANSFERS		<u><u>\$50,000</u></u>
RESERVES:		
18301	Reserve	<u>0</u>
TOTAL RESERVES		<u><u>\$0</u></u>
TOTAL GENERAL FUND OF THE URBAN SERVICES DISTRICT		<u><u>\$106,426,400</u></u>

Section II: Urban Services District
Schedule C: Debt Service Fund Appropriations

Fiscal Year
2013

Appropriation by Fund:		Appropriation
28315	USD Debt Service (BU-90191000)	\$15,426,000
	TOTAL DEBT SERVICE ADMINISTRATION - URBAN SERVICES DISTRICT	<u>\$15,426,000</u>

Debt Service Requirements by Fund and Function:		Principal / Interest	Interest	Other	Total
28315	USD DEBT SERVICE FUND (BU-90191000)				
	Outstanding GO Bonds:				
	Fire Protection	\$354,300	\$694,200	\$0	1,048,500
	Public Works	4,619,200	5,711,900	0	10,331,100
	Finance	90,900	197,500	0	288,400
	General Services	31,100	35,000	0	66,100
	ITS	16,800	12,100	0	28,900
	MTA	7,600	5,500	0	13,100
	MDHA	23,700	764,300	0	788,000
	Law Enforcement & Care of Prisoners	24,800	117,800	0	142,600
	Traffic & Parking	44,500	34,400	0	78,900
	DES	262,600	420,300	0	682,900
	Other	35,300	1,035,200	0	1,070,500
	Sub-Total	<u>\$5,510,800</u>	<u>\$9,028,200</u>	<u>\$0</u>	<u>\$14,539,000</u>
	Redemption and Cremation Fees	0	0	15,000	15,000
	Internal Service Fees	0	0	22,700	22,700
	Reserve for New Debt (future debt requirements)	0	0	568,600	568,600
	Interest Expense for Commercial Paper (90191100)	0	0	0	0
	Note Requirements	0	0	0	0
	Tax Increment Payment - MDHA	0	0	280,700	280,700
	Airline PU Tax Rebate - MNAA	0	0	0	0
	Transfer GSD Operating	0	0	0	0
	TOTAL USD DEBT SERVICE FUND	<u>\$5,510,800</u>	<u>\$9,028,200</u>	<u>\$887,000</u>	<u>\$15,426,000</u>

Section II: Special, Working Capital, and Enterprise Fund
Schedule D: Revenues and Expenditures

Fiscal Year
2013

Be it herein enacted that the fund balances as of June 30, 2012, and the total amounts of the annual receipts of the following Special, Working Capital, and Enterprise Funds, as herein listed be and the same are hereby anticipated in the amounts and for the purposes herein specified as follows:

Fund Number	Description	Revenues and Fund Balances Expenditures	
WATER AND SEWER FUNDS:			
67311	Water and Sewer Revenue Fund	\$209,059,700	\$209,059,700
67331	Water and Sewer Operating	\$115,668,500	115,668,500
27312	Water and Sewer Debt Service	\$64,828,200	64,828,200
47335	Water and Sewer Extension and Replacement	\$30,338,000	30,338,000
27313	Water and Sewer Debt Service Reserve	\$0	0
67332	Water and Sewer Operating Reserve	\$618,500	618,500
37100	Stormwater	\$0	0
67431	W&S SW Stormwater Operating	\$14,443,200	13,636,400

Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer budget appropriations between these funds during the fiscal year.

SECTION III

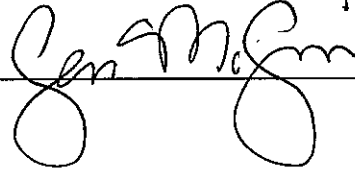
BE IT FURTHER ENACTED: That this ordinance shall take effect from and after its passage, the welfare of the Metropolitan Government of Nashville and Davidson County requiring it.

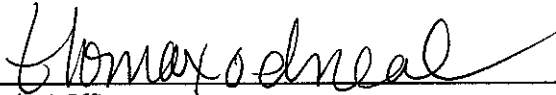
APPROVED AS TO AVAILABILITY
OF FUNDS:

INTRODUCED BY:



Director of Finance





Budget Officer

APPROVED AS TO FORM AND LEGALITY:



Metropolitan Attorney

Members of the Metropolitan Council

Substitute Ordinance No. BL2012-154

A bill to be entitled: The Budget Ordinance of the Metropolitan Government of Nashville and Davidson County, Tennessee for Fiscal Year 2013.

Sponsored by: Sean McGuire

LEGISLATIVE HISTORY	
Introduced:	May 15 2012
Passed First Reading:	May 15, 2012- Roll Call Vote
Referred to:	Budget & Finance Committee
Passed Second Reading:	June 5, 2012
Substitute Introduced:	June 19, 2012
Passed Third Reading:	June 19, 2012 – Roll Call Vote
Approved:	June 20, 2012
By:	<i>Karl F. Dean</i>

SUBSTITUTE BILL NO. BL2012-155

AN ORDINANCE ESTABLISHING THE TAX LEVY IN THE GENERAL SERVICES DISTRICT FOR THE FISCAL YEAR 2012-2013, AND DECLARING THE AMOUNT REQUIRED FOR THE ANNUAL OPERATING BUDGET OF THE URBAN SERVICES DISTRICT, PURSUANT TO SECTION 6.07 OF THE METROPOLITAN CHARTER.

BE IT ENACTED BY THE COUNCIL OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY:

SECTION 1. That the tax levy for the General Services District of the Metropolitan Government of Nashville and Davidson County for the fiscal year 2012-2013 on each \$100.00 assessed value of all property, real, tangible personal, intangible personal and mixed, with the General Services District, shall be \$ 4.04 prorated and distributed as follows:

1. General Fund	\$ 1.96	per \$100.00
2. School Fund	\$ 1.40	per \$100.00
3. Debt Service Fund	\$.43	per \$100.00
4. School Debt Service Fund	<u>\$.25</u>	per \$100.00
Total Levy General Services District	\$ 4.04	per \$100.00


SECTION 2. That \$0.08 per \$100.00 of the revenue of the General Services District General Fund generated from this tax levy collected from the area of the Urban Services District will be deposited to the credit of the General Fund of the Urban Services District.

SECTION 3. Pursuant to Section 6.07 of the Charter, BE IT HEREBY DETERMINED AND DECLARED that the annual operating budget of the Urban Services District for the fiscal year 2012-2013 requires \$ 91,446,200 by a property tax levy therein, and the Urban Council is hereby directed to levy a tax upon all property, real, tangible personal, intangible personal and mixed, within the Urban Services District of \$0.62 per \$100.00 of assessed valuation, prorated and distributed as follows:

1. General Fund	\$0.51	Per \$100.00
2. Debt Service Fund	<u>\$0.11</u>	Per \$100.00
Total Levy Urban Services District	\$0.62	Per \$100.00

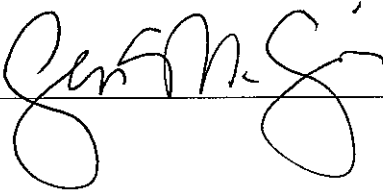
SECTION 4. This ordinance shall take effect from and after its passage, the welfare of the Metropolitan Government of Nashville and Davidson County requiring it.

APPROVED FOR PROPER BUDGET PROCEDURES:




Talia Lomax-O'dneal
Budget Officer

INTRODUCED BY:




APPROVED AS TO AVAILABILITY OF FUNDS:



Richard M. Riebeling
Director of Finance

Members of Council

APPROVED AS TO FORM AND LEGALITY:



Saul Solomon
Director of Law

Substitute Ordinance No. BL2012-155

AN ORDINANCE ESTABLISHING THE TAX LEVY IN THE GENERAL SERVICES DISTRICT FOR THE FISCAL YEAR 2012-2013, AND DECLARING THE AMOUNT REQUIRED FOR THE ANNUAL OPERATING BUDGET OF THE URBAN SERVICES DISTRICT, PURSUANT TO SECTION 6.07 OF THE METROPOLITAN CHARTER.

Sponsored by: Sean McGuire

LEGISLATIVE HISTORY	
Introduced:	May 15, 2012
Passed First Reading:	May 15, 2012 – Roll Call Vote
Referred to:	Budget & Finance Committee
Passed Second Reading:	June 5, 2012
Substitute Introduced:	June 19, 2012
Passed Third Reading:	June 19, 2012
Approved:	June 20, 2012
By:	<i>Karl F. Dean</i>

SUBSTITUTE URBAN COUNCIL RESOLUTION NO. RS2012- 52

A RESOLUTION LEVYING A PROPERTY TAX AND ESTABLISHING THE TAX RATE FOR SUCH TAX LEVY IN THE URBAN SERVICES DISTRICT OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY FOR THE FISCAL YEAR 2012-2013.

BE IT RESOLVED BY THE URBAN COUNCIL OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY:

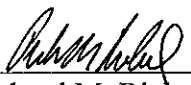
SECTION 1. That there is hereby levied a tax upon all property, real, tangible personal, intangible personal and mixed, within the Urban Services District of the Metropolitan Government of Nashville and Davidson County for the fiscal year 2012-2013 of \$0.62 on each \$100.00 assessed value of all property, real, tangible personal, intangible personal and mixed, within the Urban Services District, prorated and distributed as follows:


1. General Fund	\$.51	per \$100.00
2. Debt Service Fund	\$.11	per \$100.00
Total Levy Urban Services District	\$ 0.62	per \$100.00

SECTION 2. That the amount of revenue generated in accordance with Section 2 of Substitute Bill No. BL2012-155 of the Metropolitan County Council will be deposited to the credit of the General Fund of the Urban Services District.

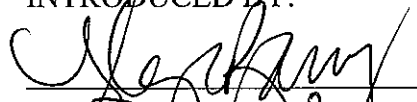
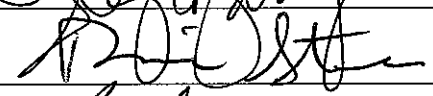
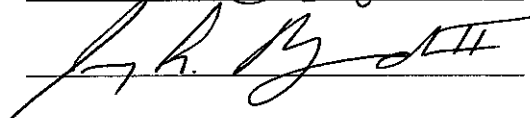
SECTION 3. This Resolution shall take effect from and after its adoption, the welfare of The Metropolitan Government of Nashville and Davidson County requiring it.

APPROVED AND RECOMMENDED BY:



Richard M. Riebeling
Director of Finance


Talia Lomax-O'dneal
Budget Officer

INTRODUCED BY:




Members of Council

APPROVED AS TO FORM AND LEGALITY:


Saul Solomon
Metropolitan Attorney

Performance Measure Review

In 2002, the Metro Nashville Government deployed a government-wide strategic planning and performance measurement initiative through the Office of Management and Budget in the Department of Finance. The planning and performance initiative continues today and provides the necessary tools and data to manage effectively and improve performance.

Department strategic business plans and performance data are assessed, tracked, and reported to citizens, employees, and Metro's leadership to support more informed decisions at all levels of an organization.

In order to ensure that the reported performance data is accurate, the Office of Financial Accountability (OFA), part of the Department of Finance, conducts annual performance measure reviews of a selected sample of each department's performance measures. Specifically, the OFA samples and tests a minimum of the program measures associated with at least ten percent of departmental budgets. The Hospital Authority and Metropolitan Nashville Public Schools have separate strategic planning processes and are not included. After the review is complete, departments are briefed on the outcomes through an exit interview process that provides departments an opportunity to respond to and discuss the findings. Reports on the validity of the departments' reported results are shown below. For the purpose of these reviews, the term verified means that the OFA has conducted tests to affirm, or assure positively, the accuracy and correctness of the reported performance measure result.

The performance data reported in this document serve to inform the budget process by linking the performance of each department to the department's annual program budget. In essence, it demonstrates, at least in part, how well the department performed within the budget approved by the Metro Council. The results of the performance measure review are an important part of the budget process that assures decisions-makers and citizens that the data upon which budgetary decisions are made is accurate.

For questions regarding the reported data, please contact the department directly. Department contact information can be found at www.nashville.gov. Additionally, more information regarding performance measurement activity within the Metropolitan Government can be found at the Citizens' Guide to Metro's Performance located at www.nashville.gov/performance.

Department	Program	FY11 Reported Result	Reviewed Result	Verified	FY 11 Budget
Agricultural Extension	<u>Agriculture/Horticulture</u> <i>Percentage of customers who adopt recommended Integrated Pest Management practices and are trained as commercial pest Applicators.</i>	90.0%	61.2%	No	\$ 84,000
Arts Commission	<u>Grants/Organizational Development</u> <i>Number of grants awarded.</i>	87	87	Yes	\$ 2,153,800
Assessor of Property	<u>Assessment</u> <i>The number of residential and commercial real property parcels and personal property accounts assessed pursuant to applicable laws, rules, and regulations.</i>	257,974	257,974	Yes	\$ 6,794,200
Beer Board	<u>Permit Application</u> <i>Percentage of re-inspections passed.</i>	69%	69%	Yes	\$ 180,700
Circuit Court Clerk	<u>Division Office</u> <i>Number of cases filed in Circuit Court.</i>	10,900	10,900	Yes	\$ 981,500
Clerk & Master	<u>DID NOT REPORT</u>	NR	N/A	N/A	N/A
Codes	<u>Construction/Land Use</u> <i>Percentage of construction/land use permits issued in a timely manner.</i>	88%	88%	Yes	\$ 1,295,195
Convention Center	<u>Events & Building Services</u> <i>Percentage of meeting planners who report a successful conference.</i>	96.36%	96.36%	Yes	\$ 4,058,587
County Clerk	<u>Administration</u> <i>Total number of vehicle registrations issued, as well as the issuance of other licenses, permits, and commissions required by state and local law.</i>	613,704	614,313	No	\$ 4,483,627
Criminal Court Clerk	<u>Administration</u> <i>Number of subpoenas generated.</i>	140,889	140,889	Yes	\$ 5,481,261

Performance Measure Review

Department	Program	FY11 Reported Result	Reviewed Result	Verified	FY 11 Budget
Criminal Justice Planning	<u>Reporting</u> % of customers who say reports provided were useful in making current and future management decisions	100%	100%	Yes	\$ 410,300
Department of Law	<u>Litigation and Administration</u> Percentage of dispute resolutions considered high quality as reported by Metropolitan Government clients	99%	99%	Yes	\$ 2,773,800
District Attorney's Office	<u>Administration</u> Number of Criminal cases reaching disposition during the given period	5066	5066	Yes	\$ 5,003,347
District Energy System	<u>DID NOT REPORT</u>	NR	NA	NA	NA
Emergency Communication Center	<u>Operations Public Life Safety</u> % of individuals in crisis who obtain emergency assistance within 90 seconds	86%	86%	Yes	\$ 4,565,100
Election Commission	<u>Election Procedures</u> % of applications for ballot that do not result in a change of address vote being cast	94.5%	94.5%	Yes	\$ 1,222,700
Farmer's Market	<u>DID NOT REPORT</u>	NR	NA	NA	NA
Finance	<u>Purchasing</u> Total savings achieved as a percent of purchasing's operations budget	1,401%	1,401%	Yes	\$ 415,300
Fire	<u>DID NOT REPORT</u>	NR	NA	NA	NA
General Services	<u>Fuel Supply</u> Percent of customers who were able to acquire fuel as needed	100	Not Calculable	No	\$ 6,485,900
General Sessions Court	<u>Administration</u> % of time when an interpreter is available for court proceedings when one is needed	95%	100%	No	\$ 1,969,800
Health	<u>Sexually Transmitted Disease /HIV Prevention and Intervention</u> 90% of reported cases of Chlamydia, Gonorrhea, and Syphilis will be appropriately treated	97.6%	98.2%	No	\$ 6,275,200
Historical Commission	<u>Information, Education and Tourism</u> Percentage of participants in MHC-sponsored conferences who rate the program as useful in their professional, public or personal interests or activities	100%	100%	Yes	\$ 132,900
Human Relations	<u>DID NOT REPORT</u>	NR	NA	NA	NA
Internal Audit	<u>DID NOT REPORT</u>	NR	NA	NA	NA
Information Technology Services	<u>Enterprise Server and Storage Services</u> % of time supported servers are available	96.76%	96.78%	No	\$ 1,679,300

Performance Measure Review

Department	Program	FY11 Reported Result	Reviewed Result	Verified	FY 11 Budget
Justice Integration Services	<u>Justice Integration Solutions</u> <i>Percentage of committed requirements that have been delivered</i>	100%	Not Calculable	No	\$ 680,000
Juvenile Court	<u>Metro Juvenile Detention Center</u> <i>Percentage compliance with mandatory American Correctional Association (ACA) life safety standards</i>	100%	100%	Yes	\$ 3,802,805
Juvenile Court Clerk	<u>Administration</u> <i>Number of cases appearing on judicial dockets</i>	46,649	46,974	No	\$ 1,516,500
Mayor's Office	<u>DID NOT REPORT</u>	NR	NA	NA	NA
Metro Parks and Recreation	<u>Recreation Center</u> <i>Percentage change in per capita participation in community programs</i>	15%	3%	No	\$ 4,620,400
Metropolitan Action Commission	<u>Educational Child Development</u> <i>Percent of children who can follow three-step directions</i>	76%	76%	Yes	\$ 14,305,300
Metropolitan Beer Board	<u>Permit Application</u> <i>Percentage of re-inspections passed</i>	69%	69%	Yes	\$ 180,700
Metropolitan Clerk	<u>Legislative</u> <i>Percentage of requests filled within 30 minutes</i>	98%	Not Calculable	No	\$ 671,600
Metropolitan Council	<u>Administration</u> <i>Proposed legislation researched and drafted</i>	300	724	No	\$ 1,766,300
Metropolitan Transit Authority	<u>DID NOT REPORT</u>	NR	NA	NA	-NA
Municipal Auditorium	<u>Venue Booking Program</u> <i>Percentage of events booked at the Municipal Auditorium</i>	28%	28%	Yes	\$ 102,600
Nashville Career Advancement Center	<u>Job Seeker</u> <i>% of Middle Tennessee job seekers receiving skill enhancement products who acquire a job and stay in the workforce for at least six months</i>	91.1%	91.1%	Yes	\$ 10,090,600
Planning Commission	<u>Regional Transportation Planning</u> <i>Change in the comprehensive mobility index. Index developed with equal input from 1. Change in VMT per person; 2. Change in bicycle commuting or use; 3. Change in transit usage; 4. Change in pedestrian activity.</i>	21%	21%	Yes	\$ 4,014,800
Police	<u>Special Investigation</u> <i>% of investigations leading to enhanced prosecutions of criminals carrying illegal firearms</i>	90%	97%	No	\$ 12,990,500
Police	<u>South Precinct</u> <i>% change in total part 1 crimes reported</i>	-1.50%	-1.50%	Yes	\$ 14,661,900

Performance Measure Review

Department	Program	FY11 Reported Result	Reviewed Result	Verified	FY 11 Budget
Public Defender	<u>General Sessions Team</u> Average number cases that General Sessions Team maintains in accordance with manageable attorney caseloads that are consistent with State and national standards.	1719	1719	Yes	\$ 1,391,638
Public Library	<u>Library Check-Out</u> Per capita check-out of library materials.	6.7%	6.7%	Yes	\$ 5,711,986
Public Works	<u>Roadway Maintenance</u> Percentage of customer inquiries appropriately resolved within 30 days	94%	94%	Yes	\$ 17,538,900
Sheriff's Office	<u>CJC Inmate Management</u> Percentage of CJC inmates not generating incident reports.	70.4%	70.4%	Yes	\$ 9,422,900
Social Services	<u>Nutrition</u> Percent of congregate customers reporting an increase in socialization activities.	89%	89%	Yes	\$ 1,749,392
Soil & Water Conservation	<u>Education Services</u> % of participants who say they have the information to make better decisions regarding the conservation of natural resources	5%	Not Calculable	No	\$ 25,100
Sports Authority	<u>DID NOT REPORT</u>	NR	NA	NA	NA
State Fair	<u>Flea Market</u> Increase in booth space revenue at the flea market	-\$49,823	-\$49,823	Yes	\$ 4,040,500
State Trial Court	<u>Trial Court</u> Number of Chancery Court dispositions	2081	2081	Yes	\$ 8,593,500
Transportation Licensing	<u>Permitting</u> % of applicants who do not receive a license permit	2%	2%	Yes	\$ 209,400
Trustee	<u>Administration</u> Amount of real property, utility and personalty tax receivable	\$729,597,144	\$729,597,144	Yes	\$ 2,245,100
Water Services	<u>Water Treatment Plant Operations</u> Percentage of days in compliance with water quality standards of the Safe Drinking Water Act	100%	100%	Yes	\$ 13,307,900

Internal Service Fees

Internal Service Funds

Internal service funds are used by Metro Government to identify and account for costs incurred by one department in order to provide goods and services to other departments and agencies. The Internal Service Funds that recover their budget through billings to departments are Information Technology Services, Fleet Management, Facilities Maintenance, Radio Shop, Postal, and Surplus Property. Below is a brief description of the services provided by each fund:

- Information Technology Service (ITS) – Infrastructure and support functions related to applications, voice and data connectivity and security, mail and access management, file storage, servers, technical help desk, data center operations, and personal computing devices.
- Fleet Management (Fleet) – Fleet management, fuel services, and maintenance
- Facilities Maintenance (BOSS) – Facilities maintenance and associated security functions
- Radio Shop (Radio) – Radio infrastructure support, installation, and maintenance
- Postal – Delivery of mail across the Metropolitan Government
- Surplus Property (e-Bid) – Handling and disposition of surplus property

In each department’s budget pages, you will find a highlight for their total budget change in Internal Service Fees. Below are two schedules that show the details of the FY13 recommended billings and the FY13-FY12 budget change broken down by Internal Service Fund.

Summary Schedule FY2013 Final Internal Service Billings							
	ITS FY13 Rec Billings	BOSS FY13 Rec Billings	Fleet FY13 Rec Billings	Postal FY13 Rec Billings	Radio FY13 Rec Billings	e-Bid FY13 Rec Billings	Total FY13 Rec Billings
10101 GSD General							
001 Administrative - ADA	0	385,300	0	0	0	0	385,300
001 Administrative - MNPS	0	256,400	0	0	0	123,800	380,200
001 Administrative - Vacant Space	0	3,139,500	0	0	0	0	3,139,500
001 Administrative - Post Audit	0	0	0	0	0	0	0
4% Billing for Fleet Parts	0	0	382,400	0	0	0	382,400
002 Metropolitan Council	79,900	109,200	0	7,500	0	300	196,900
003 Metropolitan Clerk	63,500	215,000	1,900	19,800	0	200	300,400
004 Mayor's Office	119,000	99,100	0	4,900	0	1,500	224,500
004 Mayor's Office - OEM	111,200	157,900	109,500	200	33,600	0	412,400
005 Election Commission	135,500	281,700	2,700	60,000	0	700	480,600
006 Law	96,100	22,600	1,300	15,800	0	1,000	136,800
007 Planning Commission	325,300	306,100	2,100	11,700	0	1,600	646,800
008 Human Resources	210,200	115,900	1,700	10,100	0	800	338,700
009 Register of Deeds	97,900	600	0	8,800	0	100	107,400
010 General Services	100,200	69,000	2,000	2,100	100	200	173,600
011 Historical Commission	24,900	0	0	900	0	100	25,900
014 Information Technology Service	79,100	73,400	0	400	0	400	153,300
015 Finance	171,000	462,800	0	18,200	0	1,300	653,300
016 Assessor of Property	251,200	336,800	50,400	8,200	0	1,300	647,900
017 Trustee	458,400	99,300	2,400	11,700	0	400	572,200
018 County Clerk	133,500	287,700	14,400	11,800	0	800	448,200
019 District Attorney	68,000	18,100	17,500	13,000	3,600	1,300	121,500
021 Public Defender	36,500	20,000	4,200	4,300	0	1,100	66,100
022 Juvenile Court Clerk	20,500	42,900	7,300	10,300	0	300	81,300
023 Circuit Court Clerk	63,300	440,300	3,800	140,900	300	700	649,300
024 Criminal Court Clerk	42,500	283,900	1,900	46,600	0	1,000	375,900
025 Clerk and Master - Chancery	25,300	154,300	0	9,400	0	300	189,300
026 Juvenile Court	62,000	507,600	20,700	6,500	6,800	2,500	606,100
027 General Sessions Court	118,200	542,400	1,600	19,000	1,400	2,000	684,600
028 State Trial Courts	85,500	617,400	59,700	13,200	400	1,900	778,100
029 Justice Integration Services	100,100	0	0	500	0	400	101,000
030 Sheriff	342,200	1,090,800	788,200	67,300	82,100	13,900	2,384,500
031 Police	1,624,800	3,599,200	4,926,300	47,000	656,800	31,000	10,885,100
032 Fire	564,300	1,141,600	1,682,700	4,400	139,200	20,300	3,552,500
033 Codes Administration	487,000	312,500	161,100	23,900	300	1,600	986,400
034 Beer Board	19,700	22,700	5,100	2,400	1,100	100	51,100

Internal Service Fees

Summary Schedule FY2013 Final Internal Service Billings							
	ITS FY13 Rec Billings	BOSS FY13 Rec Billings	Fleet FY13 Rec Billings	Postal FY13 Rec Billings	Radio FY13 Rec Billings	e-Bid FY13 Rec Billings	Total FY13 Rec Billings
035 Agricultural Extension	14,300	23,600	0	800	0	100	38,800
036 Soil and Water Conservation	7,600	4,100	0	200	0	0	11,900
037 Social Services	81,600	51,200	19,800	4,300	0	1,400	158,300
038 Health	685,300	160,400	118,000	400	7,900	8,400	980,400
039 Public Library	1,123,600	3,100	71,500	49,400	0	4,000	1,251,600
040 Parks	407,100	153,400	1,379,400	10,400	13,800	6,400	1,970,500
041 Arts Commission	31,100	103,600	0	800	0	500	136,000
042 Public Works	278,600	0	2,859,500	5,800	42,900	5,900	3,192,700
044 Human Relations Commission	11,300	89,600	0	500	0	100	101,500
045 Transportation Licensing	16,700	18,400	14,600	1,400	900	100	52,100
047 Criminal Justice Planning	8,100	22,800	0	100	0	100	31,100
048 Internal Audit	46,500	21,600	0	400	0	200	68,700
091 ECC Emergency Comm Center	148,500	148,800	0	300	19,800	2,300	319,700
10101 GSD General	8,977,100	16,012,600	12,713,700	675,600	1,011,000	242,400	39,632,400
18301 USD General							
032 Fire	0	0	2,163,300	0	102,000	0	2,265,300
042 Public Works	0	0	129,500	0	0	3,100	132,600
18301 USD General	0	0	2,292,800	0	102,000	3,100	2,397,900
Schools Special Revenue Fund							
35131 MNPS General Purpose	2,336,500	0	0	0	183,700	0	2,520,200
Schools Special Revenue Fund	2,336,500	0	0	0	183,700	0	2,520,200
Other Special Rev/Grant Funds							
30020 State Trial Court Drug Enforce	0	0	0	0	0	0	0
30053 POL ARRA 2009 JAG Grant	0	0	0	0	0	0	0
30101 Metro Major Drug Program	11,700	0	0	0	0	0	11,700
30102 DUI Offender	0	0	0	0	100	0	100
30147 Police Drug Enforcement	0	0	0	0	0	0	0
30148 Police Secondary Employment	4,700	10,000	0	0	0	0	14,700
30501 Solid Waste Operations	21,200	0	1,320,100	0	0	5,000	1,346,300
31000 NCAC Expenditure Clearing	54,300	0	0	5,700	0	1,400	61,400
31009 NCAC Other Grants	0	0	0	0	0	0	0
31500 MAC Admin & Leasehold	68,600	101,000	262,000	14,600	0	4,500	450,700
31502 MAC Headstart Grant	103,000	0	46,200	0	0	0	149,200
32226 JUV Juv Court Grant Fund	0	0	23,500	0	0	0	23,500
32228 STC St Trial Ct Grant Fund	0	0	0	400	0	0	400
32231 Police Grant Fund	0	0	0	0	0	0	0
61200 Police Impound	0	0	0	0	0	0	0
Other Special Rev/Grant Funds	263,500	111,000	1,651,800	20,700	100	10,900	2,058,000
Internal Service Funds							
51113 Facilities Maint & Security	175,100	0	70,500	500	6,700	3,600	256,400
51114 BOSS Construction Services	7,000	30,700	0	300	0	100	38,100
51137 Information Technology Svc	0	927,900	29,400	4,800	0	2,700	964,800
51151 Postal Service	2,900	14,300	5,200	0	0	200	22,600
51153 Radio Shop	29,500	157,200	12,900	500	0	500	200,600
51154 Office of Fleet Management	446,000	668,400	0	800	5,000	3,300	1,123,500
51180 Treasury Management	8,000	27,100	0	19,300	0	100	54,500
Internal Service Funds	668,500	1,825,600	118,000	26,200	11,700	10,500	2,660,500
Enterprise Funds							
60008 Sports Authority - CU	9,300	8,700	0	300	0	200	18,500
60152 Farmers Market	11,400	0	2,900	100	0	300	14,700
60156 State Fair	36,200	0	0	100	0	0	36,300
60161 Municipal Auditorium	21,700	0	13,600	900	0	300	36,500
60162 Convention Center	47,700	0	13,000	700	0	1,200	62,600
60170 Community Ed Commission	10,100	0	0	6,500	0	100	16,700
61190 Surplus Property Auction	34,000	112,100	5,200	200	0	0	151,500
68201 DES Oper General Acct	7,500	0	0	0	0	3,700	11,200
Enterprise Funds	177,900	120,800	34,700	8,800	0	5,800	348,000

Internal Service Fees

Summary Schedule FY2013 Final Internal Service Billings							
	ITS FY13 Rec Billings	BOSS FY13 Rec Billings	Fleet FY13 Rec Billings	Postal FY13 Rec Billings	Radio FY13 Rec Billings	e-Bid FY13 Rec Billings	Total FY13 Rec Billings
Water and Sewer Funds							
67331 W&S Operating	1,097,200	123,300	2,353,600	1,700	6,700	28,700	3,611,200
67431 W&S SW Stormwater	121,900	13,700	261,500	200	700	3,200	401,200
Water and Sewer Funds	1,219,100	137,000	2,615,100	1,900	7,400	31,900	4,012,400
Direct Billings to Outside Accounts/Fund Balance	2,540,400	909,100	44,600	269,200	1,340,600	571,900	5,675,800
Grand Total	16,183,000	19,116,100	19,470,700	1,002,400	2,656,500	876,500	59,305,200

Internal Service Fees

Summary Schedule FY2013 Final Internal Service Budget Variances FY2013 – FY2012

	ITS FY13- FY12 Budget Variance	BOSS FY13- FY12 Budget Variance	Fleet FY13- FY12 Budget Variance	Postal FY13- FY12 Budget Variance	Radio FY13-FY12 Budget Variance	e-Bid FY13- FY12 Budget Variance	Total FY13- FY12 Budget Variance
10101 GSD General							
001 Administrative - ADA	0	(82,800)	0	0	0	0	(82,800)
001 Administrative - MNPS	0	(33,400)	0	0	0	9,300	(24,100)
001 Administrative - Vacant Space	0	(83,000)	0	0	0	0	(83,000)
001 Administrative - Post Audit	(2,100)	0	0	0	0	0	(2,100)
4% Billing for Fleet Parts	0	0	0	0	0	0	0
002 Metropolitan Council	23,300	23,800	0	400	0	0	47,500
003 Metropolitan Clerk	27,600	19,200	200	6,500	0	0	53,500
004 Mayor's Office	41,600	6,100	0	300	0	(200)	47,800
004 Mayor's Office - OEM	(1,000)	12,500	17,100	0	(9,700)	0	18,900
005 Election Commission	11,900	(9,300)	300	20,400	0	0	23,300
006 Law	(4,700)	1,400	(2,600)	5,100	0	(500)	(1,300)
007 Planning Commission	(293,100)	(5,500)	100	4,100	0	100	(294,300)
008 Human Resources	48,100	7,600	200	2,600	0	0	58,500
009 Register of Deeds	(1,100)	0	(2,500)	400	0	0	(3,200)
010 General Services	7,000	(52,200)	(300)	400	(100)	0	(45,200)
011 Historical Commission	800	0	0	(100)	0	0	700
014 Information Technology Service	(93,000)	(64,400)	0	(300)	0	100	(157,600)
015 Finance	95,400	(43,400)	(4,800)	1,200	0	(100)	48,300
016 Assessor of Property	8,300	(73,100)	(700)	1,200	0	0	(64,300)
017 Trustee	(14,600)	(21,600)	300	2,200	0	0	(33,700)
018 County Clerk	16,500	(61,000)	(5,700)	500	0	0	(49,700)
019 District Attorney	55,700	1,100	500	3,800	(5,000)	0	56,100
021 Public Defender	7,800	1,300	400	800	0	0	10,300
022 Juvenile Court Clerk	3,500	2,700	2,000	5,900	0	0	14,100
023 Circuit Court Clerk	26,600	27,400	(2,700)	27,000	(100)	0	78,200
024 Criminal Court Clerk	800	137,600	(2,300)	15,000	0	0	151,100
025 Clerk and Master - Chancery	1,400	9,600	0	2,100	0	(100)	13,000
026 Juvenile Court	9,700	31,300	5,600	1,900	(3,300)	100	45,300
027 General Sessions Court	31,400	35,600	(1,900)	3,300	(1,600)	100	66,900
028 State Trial Courts	52,300	38,300	4,900	1,700	(2,000)	0	95,200
029 Justice Integration Services	(38,100)	0	0	0	0	0	(38,100)
030 Sheriff	58,900	(33,800)	176,700	9,000	(59,000)	500	152,300
031 Police	173,500	74,800	(242,700)	6,400	(747,400)	1,200	(734,200)
032 Fire	66,800	757,900	373,900	300	(92,500)	800	1,107,200
033 Codes Administration	74,300	(35,000)	1,000	6,000	(100)	100	46,300
034 Beer Board	4,600	1,400	(2,300)	600	(1,300)	0	3,000
035 Agricultural Extension	(400)	2,200	0	0	0	0	1,800
036 Soil and Water Conservation	1,900	400	0	0	0	0	2,300
037 Social Services	400	2,500	3,200	(1,200)	0	200	5,100
038 Health	18,200	24,000	8,400	0	(7,700)	200	43,100
039 Public Library	213,700	200	(21,900)	12,700	0	200	204,900
040 Parks	80,900	9,500	159,500	1,100	(16,100)	500	235,400
041 Arts Commission	16,300	36,900	0	(1,400)	0	100	51,900
042 Public Works	(120,500)	0	587,200	3,000	(41,100)	(1,900)	426,700
044 Human Relations Commission	(300)	31,900	0	100	0	0	31,700
045 Transportation Licensing	2,800	1,700	3,100	400	(800)	0	7,200
047 Criminal Justice Planning	1,700	1,400	0	0	0	0	3,100
048 Internal Audit	3,300	2,000	0	100	0	0	5,400
091 ECC Emergency Comm Center	8,000	9,200	0	0	(15,500)	100	1,800
10101 GSD General	626,100	713,000	1,054,200	143,500	(1,003,300)	10,800	1,544,300
18301 USD General							
032 Fire	0	0	(84,100)	0	(96,100)	0	(180,200)
042 Public Works	0	0	16,500	0	0	0	16,500
18301 USD General	0	0	(67,600)	0	(96,100)	0	(163,700)
Schools Special Revenue Fund							
35131 MNPS General Purpose	143,800	0	0	0	(142,800)	0	1,000
Schools Special Revenue Fund	143,800	0	0	0	(142,800)	0	1,000
Other Special Rev/Grant Funds							
30020 State Trial Court Drug Enforce	0	0	0	(600)	0	0	(600)
30053 POL ARRA 2009 JAG Grant	0	0	0	0	0	0	0
30101 Metro Major Drug Program	(2,300)	0	0	0	(6,700)	0	(9,000)

Internal Service Fees

Summary Schedule FY2013							
Final Internal Service Budget Variances FY2013 – FY2012							
	ITS FY13- FY12 Budget Variance	BOSS FY13- FY12 Budget Variance	Fleet FY13- FY12 Budget Variance	Postal FY13- FY12 Budget Variance	Radio FY13-FY12 Budget Variance	e-Bid FY13- FY12 Budget Variance	Total FY13- FY12 Budget Variance
30102 DUI Offender	0	0	0	0	100	0	100
30147 Police Drug Enforcement	0	0	0	0	0	0	0
30148 Police Secondary Employment	(9,200)	5,500	(10,600)	0	(500)	0	(14,800)
30501 Solid Waste Operations	500	0	363,800	0	0	1,000	365,300
31000 NCAC Expenditure Clearing	(2,700)	0	0	2,800	0	(100)	0
31009 NCAC Other Grants	0	0	0	0	0	0	0
31500 MAC Admin & Leasehold	9,200	5,100	900	3,800	0	200	19,200
31502 MAC Headstart Grant	9,800	0	1,700	0	0	0	11,500
32226 JUV Juv Court Grant Fund	0	0	8,300	0	0	0	8,300
32228 STC St Trial Ct Grant Fund	0	0	0	400	0	0	400
32231 Police Grant Fund	0	0	(4,000)	0	0	0	(4,000)
61200 Police Impound	0	0	(7,600)	(6,100)	0	0	(13,700)
Other Special Rev/Grant Funds	5,300	10,600	352,500	300	(7,100)	1,100	362,700
Internal Service Funds							
51113 Facilities Maint & Security	85,200	0	10,600	100	(4,300)	(900)	90,700
51114 BOSS Construction Services	7,000	30,700	0	0	0	0	37,700
51137 Information Technology Svc	0	(127,700)	(1,200)	0	0	0	(128,900)
51151 Postal Service	(900)	(500)	(700)	0	0	0	(2,100)
51153 Radio Shop	(3,500)	9,100	100	(1,400)	0	0	4,300
51154 Office of Fleet Management	(64,000)	51,200	0	100	(2,700)	500	(14,900)
51180 Treasury Management	(2,600)	(5,900)	0	2,600	0	0	(5,900)
Internal Service Funds	21,200	(43,100)	8,800	1,400	(7,000)	(400)	(19,100)
Enterprise Funds							
60008 Sports Authority - CU	600	(1,900)	0	(200)	0	0	(1,500)
60152 Farmers Market	300	0	(200)	0	0	100	200
60156 State Fair	(48,800)	0	0	0	0	0	(48,800)
60161 Municipal Auditorium	5,300	0	6,800	0	0	0	12,100
60162 Convention Center	(1,000)	0	(2,000)	(100)	0	100	(3,000)
60170 Community Ed Commission	3,000	0	0	(2,600)	0	0	400
61190 Surplus Property Auction	9,800	10,400	(5,900)	0	0	0	14,300
68201 DES Oper General Acct	1,200	0	0	0	0	0	1,200
Enterprise Funds	(29,600)	8,500	(1,300)	(2,900)	0	200	(25,100)
Water and Sewer Funds							
67331 W&S Operating	157,100	5,000	359,900	500	(2,500)	2,900	522,900
67431 W&S SW Stormwater	(3,200)	(2,000)	(3,700)	0	(1,400)	(200)	(10,500)
Water and Sewer Funds	153,900	3,000	356,200	500	(3,900)	2,700	512,400
Direct Billings to Outside Accounts/Fund Balance							
	(491,600)	(960,500)	3,900	(168,800)	1,264,100	571,900	219,000
Grand Total	429,100	(268,500)	1,706,700	(26,000)	3,900	586,300	2,431,500

Internal Service Fees

Internal Service Allocation Methods

To help explain how the remaining internal service charges are calculated the following schedules outline how the costs are allocated for each of the internal service funds. Included are the list of activities in each department; the basis on which the costs of each particular activity are allocated; the total number of allocation units; the total cost to departments; the resulting cost per unit, where applicable; and a brief narrative example of how the allocation works. All schedules are based on the Mayor's FY13 Recommended Budget.

Allocation Method by Activity (FY13 Recommended)					
General Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
Facilities Maintenance	Square Footage	3,778,873	\$17,676,600	\$4.68	Departments are charged \$4.68 per square foot of assigned space.
Building Access	Square Footage of Buildings with Cardkey Access	1,589,666	\$122,670	\$0.08	Departments are charged \$0.08 per square foot of assigned space.
Parking Security	Square Footage of Buildings with Access to General Service Maintained Parking Spaces	1,445,740	\$122,670	\$0.08	Departments are charged \$0.08 per square foot of assigned space.
Building Security	Percentage of Square Footage in Buildings with Security Personnel	N/A	\$1,129,460	Allocated	Departments are charged a percentage of the security amount budgeted for their buildings based on square footage occupied within those buildings.
Fleet Services (Preventative Maintenance/Major Maintenance/Asset Management)	Number of Vehicles	3,038 (All vehicle types)	Submitted by General Services	Submitted by General Services	Charges determined by number and type of vehicles.
Fuel Services	Percent of Actual Usage Reported by Fuel Master & Wright Express system	100%	Submitted by General Services	Submitted by General Services	Charges determined by recent actual usage statistics for departments.
Postal Services	FY'09 Actual Billings	N/A	\$994,900	Allocated	Department that was assigned 2% of actual postal services costs would be assigned 2% of budgeted costs.
Radio Shop ¹	Number of Radios * 12 Months	114,900.0	\$2,622,700	\$22.83	Department pays monthly rate per assigned radio, plus installs, repairs, and related cost.
Metro Surplus Property Auction	Customer Budget Size as Percentage of Total of Customer Department Budgets	N/A	\$298,900	Allocated	A department with 2% of Metro's budgeted expenditures will pay 2% of the costs allocated to departments.
1.) The cost per radio represents a blended rate including an access fee, subscriber rate, and maintenance plan. Actual charges per unit may be higher and lower based on type of unit (Ex. Handheld unit vs. unit installed in a vehicle) There will also be additional charges for installations and repairs with related costs.					

Internal Service Fees

Allocation Method by Activity (F13 Recommended)					
Information Technology Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
Application Maintenance	Number of application support hours	5,166	\$422,449	\$81.77	Department is charged \$81.77 for each hour worked
Application Development	Number of application development hours	1,432	\$117,062	\$81.77	Department is charged \$81.77 for each hour worked
Manitron Tax System	Allocated 100% to Trustee	1	\$347,818	\$347,818.00	Allocated 100% to Trustee
Kiva Permitting System	Allocated to departments based on access, utilization, and transactions	% use	\$786,612		Allocated to depts based on % utilization
Database Support	Number of database support hours	1,170	\$139,400	\$119.15	Department is charged \$119.15 for each hour worked
Standard Mailbox (250MB)	Number of standard mailboxes	18,871	\$608,288	\$32.23	Department is charged \$2.69 per month per mailbox
Tier 1 Upgrade (500MB)	Additional cost above standard for upgrade to 500MB mailbox	2,304	\$52,529	\$22.80	Department is charged an additional \$1.90 per month for each Tier 1 mailbox
Tier 2 Upgrade (2GB)	Additional cost above standard for upgrade to 2GB mailbox	114	\$62,176	\$545.40	Department is charged an additional \$45.45 per month for each Tier 2 mailbox
Identity and Access Mgmt	Number of user object accounts	10,441	\$204,584	\$19.59	MNPS is charged \$1.63 per month per object account. For all other departments this is part of node charge.
Nashville.gov	Equally distributed across departments on Nashville.gov	58	\$340,215	\$5,862.74	Departments on Nashville.gov are charged \$5,862.74 annually
External Site - Full Support	Full support of sites external to Nashville.gov	4	\$35,163	\$8,790.75	Department is charged \$8,790.75 annually per external site supported
External Site - Partial Support	Partial support of sites external to Nashville.gov	2	\$3,537	\$1,768.50	Department is charged \$1,768.50 annually per external site partially supported
Web Traffic Tier 1 (0-10k Page Views)	Number of web page views	N/A	\$0	\$0.00	Department not charged if less than 10k of page views
Web Traffic Tier 2 (10k - 100k Page Views)	Number of web page views	830,348	\$18,818	\$0.023	Department is charged \$0.023 per page view
Web Traffic Tier 3 (Above 100k Page Views)	Number of web page views	6,423,638	\$108,924	\$0.017	Department is charged \$0.017 per page view
Desk Side Support	Number of personal computing devices supported	6,231	\$1,801,967	\$289.19	Department is charged \$24.10 per month per device supported
PC Asset Management	Number of personal computing devices managed (purchased/inventory records mgmt)	8,321	\$347,264	\$41.73	Department is charged \$3.48 per month per device managed
AS/400	Portion of shared AS/400 resources used	3	\$131,933	\$43,256.72	Department is charged \$43,256.72 annually per each allocated unit
Physical Server Housing	Facility hosting cost allocated by rack space for physical servers	185	\$316,955	\$1,713.27	Department is charged \$142.77 per month per device hosted
Virtual Server Housing	Facility hosting cost allocated by rack space for virtual servers	45	\$14,616	\$324.80	Department is charged \$27.07 per month per device hosted
Managed Physical Server	Number of physical servers supported	208	\$1,023,720	\$4,921.73	Department is charged \$410.14 per month per physical server managed

Internal Service Fees

Allocation Method by Activity (F13 Recommended)					
Information Technology Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
Managed Virtual Server	Number of virtual servers supported	45	\$204,856	\$4,552.36	Department is charged \$379.36 per month per virtual server managed
Storage (GB)	Gigabytes of storage space allocated	74,493	\$70,479	\$0.95	Departments is charged \$0.08 per month per GB of storage space
Network Nodes	Number of Metro network connections. Includes computing devices, VPN accounts, multifunction devices, cameras and wireless access points.	13,745	\$3,332,029	\$242.42	Department is charged \$20.20 per month per connection
Imaging Usage	Number of pages imaged	2,354,898	\$114,881	\$0.05	Department is charged \$.05 annually for each page imaged
Imaging Storage	Gigabytes of storage and access to imaged pages	7,351	\$312,959	\$42.57	Department is charged \$3.55 per month per GB of stored images
EBS HR and Payroll	Number of paychecks by department	511,250	\$477,804	\$0.93	Department is charged \$0.93 annually for each EBS paycheck
EBS General Accounting	Number of EBS financial transactions (GL, AP, invoices, etc.)	1,335,664	\$840,838	\$0.63	Department is charged \$0.63 annually for each EBS transaction
Procurement	Number of purchase orders processed by dept using EBS and/or Procurement	59,125	\$268,651	\$4.54	Department is charged \$4.54 annually for each procurement transaction
EBS and Procurement Storage	Number of stored paychecks, accounting and procurement transactions	12,728,198	\$298,474	\$0.02	Department is charged \$0.02 annually for each stored transaction

02 Metropolitan Council-At a Glance

Mission	To enact ordinances and resolutions that set the public policy for the Metropolitan Government.			
Budget Summary		<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
	Expenditures and Transfers:			
	GSD General Fund	\$ 1,766,300	\$ 1,732,000	\$ 1,787,500
	Total Expenditures and Transfers	<u>\$ 1,766,300</u>	<u>\$ 1,732,000</u>	<u>\$ 1,787,500</u>
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$ 0	\$ 0	\$ 0
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
	Expenditures Per Capita	\$ 2.82	\$ 2.72	\$ 2.85
Positions	Total Budgeted Positions	49	49	49
Contacts	Director of Council Office: Jon Cooper Finance Manager: Mike Curl	email: jon.cooper@nashville.gov email: mike.curl@nashville.gov		
	204 Metro Courthouse 37201	Phone: 862-6780 FAX: 862-6784		

02 Metropolitan Council-At a Glance

Accomplishments

- We researched, drafted, and/or provided the analysis for more than 600 pieces of legislation during the fiscal year
 - We now write fiscal notes for all new pieces of legislation (other than zoning and memorializing)
 - We processed, managed, and followed up with approximately 800 constituent service requests
 - We assisted Members of Council with constituent communications, community meetings, and general administrative support
-

Goals

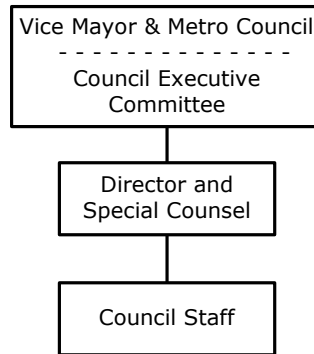
- Develop a balanced operating budget for FY13 in cooperation with the Mayor's Office and the Finance Department
 - Provide a high level of professional services to Members of Council to assist in their duties
-

Strategic Issues

- There is a need to satisfy increasing internal and external demands for service without additional staff

02 Metropolitan Council-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

02 Metropolitan Council-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$ 47,500	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	14,500	FY13 Pay Adjustment
		(6,500)	FY 12 Pay Adjustment
General Services District Total		\$ 55,500	
TOTAL		\$ 55,500	

* See Internal Service Charges section for details

02 Metropolitan Council-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,521,700	1,517,301	1,549,100	1,557,100	8,000	0.52%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	200	327	100	100	0	0.00%
Travel, Tuition, and Dues	500	641	900	900	0	0.00%
Communications	9,200	12,679	15,800	15,800	0	0.00%
Repairs & Maintenance Services	2,600	5,662	2,600	2,600	0	0.00%
Internal Service Fees	214,900	212,470	149,400	196,900	47,500	31.79%
Other Expenses	17,200	6,875	14,100	14,100	0	0.00%
TOTAL OTHER SERVICES	244,600	238,654	182,900	230,400	47,500	25.97%
TOTAL OPERATING EXPENSES	1,766,300	1,755,955	1,732,000	1,787,500	55,500	3.20%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,766,300	1,755,955	1,732,000	1,787,500	55,500	3.20%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	268	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	268	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	268	0	0	0	0.00%
Expenditures Per Capita	\$2.82	\$2.80	\$2.72	\$2.85	\$0.13	4.78%

02 Metropolitan Council-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
GSD General 10101										
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 2	SR0800	3	3.00	3	3.00	3	3.00	0	0.00	
Admin Svcs Officer 4	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Council Member	CM	40	40.00	40	40.00	40	40.00	0	0.00	
Director and Special Counsel	NS	1	1.00	1	1.00	1	1.00	0	0.00	
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Special Counsel	NS	1	0.30	1	0.30	1	0.30	0	0.00	
Vice Mayor	VM	1	1.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		49	48.30	49	48.30	49	48.30	0	0.00	
Department Totals		49	48.30	49	48.30	49	48.30	0	0.00	

03 Metropolitan Clerk-At a Glance

Mission

To serve as the recordkeeping office for Metropolitan Government for all documents relating to official actions of the Metro Government, including the recording and safekeeping of minutes and legislation of the Metropolitan Council that set the public policy for the Metropolitan Government.

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$ 1,034,500	\$ 920,000	\$ 944,200
Total Expenditures and	<u>\$ 1,034,500</u>	<u>\$ 920,000</u>	<u>\$ 944,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and	\$ 4,800	\$ 6,400	\$ 6,400
Other Governments and	0	0	0
Other Program Revenue	<u>0</u>	<u>0</u>	<u>0</u>
Total Program Revenue	\$ 4,800	\$ 6,400	\$ 6,400
Non-program Revenue	1,200,200	1,200,200	1,200,200
Transfers From Other Funds and	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues	<u>\$ 1,205,000</u>	<u>\$ 1,206,600</u>	<u>\$ 1,206,600</u>
Expenditures Per Capita	\$ 1.65	\$ 1.45	\$ 1.51

Positions

Total Budgeted Positions	13	13	13
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Contacts

Metropolitan Clerk: Ana L. Escobar email: Ana.Escobar@nashville.gov
 205 Metro Courthouse 37201 Phone: 862-6770 FAX: 862-6774

03 Metropolitan Clerk-At a Glance

Accomplishments

- Records Management:
 - Staff responded to 13,841 requests from Metro departments and agencies for FY2011
 - Staff assisted the Criminal Court Clerk in the transfer of 5,624 cubic feet of records to their new storage facility
 - In FY2011, 5,174 cubic feet of records were added, 1,226 of which were from the Department of Finance
 - In FY2011, 170,825 pounds (85 tons) were securely destroyed through the secure destruction contract at a cost of \$21,679.97
 - During the Metro/City of Lakewood merger, approximately 200 cubic feet of records were identified and processed for maintenance and approximately three tons were destroyed
- Alarm Permit Registration:
 - The Alarm Registration webpage has been re-designed
 - In 2011, there were 6,300 new alarm registration permits issued and 40,800 alarm registration permits were renewed
- Clerk Administration:
 - Over 650 pieces of legislation were filed and processed in 2011
 - Boards and Commissions were asked to file their latest rules and regulations. This prompted many Boards and Commissions to update and review their regulations
 - The "Board and Commission" webpage was re-designed and the updated rules and regulations have been made available

Goals

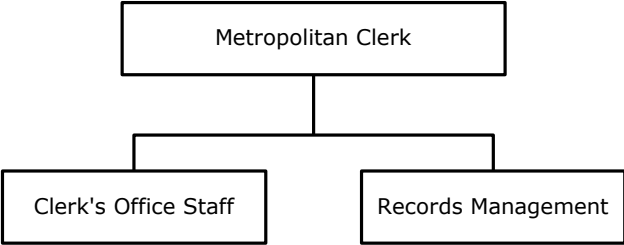
- The Clerk's Office will continue to explore, improve, and develop the management of records in both the paper and electronic form
- The Clerk's Office will seek to implement a system that would allow for the payment of fees by credit or debit card for alarm registration permits and lobbyist registration
- The Clerk's Office will assist ITS in the design of a new page within the City's website to allow continued and efficient public access to Council agendas, legislation, and minutes of the Council
- To make the Clerk's Office the central point of contact for citizens making records requests pursuant to the Tennessee Open Records Act
- The Clerk's Office will undertake the development of a review process for current Record Destruction Schedules for each Department and assist each Department with compliance

Strategic Issues

- The Clerk's Office will continue to implement effective and efficient records management for the Departments of the Metropolitan Government. We hope to educate and assist more Departments to participate in the Record Retention and Management program

03 Metropolitan Clerk-At a Glance

Organizational Structure



Programs

Alarm Registration

Alarm Registration

Records Management

Records Management

Legislative

Legislative
Non-allocated Financial Transactions

03 Metropolitan Clerk-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Legislative			
Reduction of excess salaries and other miscellaneous expenses	GSD	\$ (1,800)	No impact on performance
Records Management			
Reduction of temporary services	GSD	(3,100)	No impact on performance
Alarm Registration			
Reduction of temporary services	GSD	(1,500)	No impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	53,500	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	10,600	FY13 Pay Adjustment
		(4,700)	FY12 Pay Adjustment
FY12 Adjustment		(28,800)	No impact on performance. Removal of non-recurring funding
General Services District Total		\$ 24,200	
TOTAL		\$ 24,200	

* See Internal Service Charges section for details

03 Metropolitan Clerk-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	484,800	469,726	510,000	485,400	(24,600)	(4.82)%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	51,100	37,013	40,700	36,100	(4,600)	(11.30)%
Travel, Tuition, and Dues	5,400	6,177	5,400	5,400	0	0.00%
Communications	74,200	67,814	71,300	71,200	(100)	(0.14)%
Repairs & Maintenance Services	21,800	19,898	21,400	21,400	0	0.00%
Internal Service Fees	346,800	350,487	246,900	300,400	53,500	21.67%
Other Expenses	50,400	48,478	24,300	24,300	0	0.00%
TOTAL OTHER SERVICES	549,700	529,867	410,000	458,800	48,800	11.90%
TOTAL OPERATING EXPENSES	1,034,500	999,593	920,000	944,200	24,200	2.63%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,034,500	999,593	920,000	944,200	24,200	2.63%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	4,800	5,149	6,400	6,400	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	4,800	5,149	6,400	6,400	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	1,200,000	1,274,186	1,200,000	1,200,000	0	0.00%
Fines, Forfeits, & Penalties	200	330	200	200	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	1,200,200	1,274,516	1,200,200	1,200,200	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	1,205,000	1,279,665	1,206,600	1,206,600	0	0.00%
Expenditures Per Capita	\$1.65	\$1.60	\$1.45	\$1.51	\$0.06	4.14%

03 Metropolitan Clerk-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Admin Asst	SR0900	2	2.00	2	2.00	1	1.00	(1)	(1.00)
Admin Svcs Officer 3	SR1000	0	0.00	0	0.00	1	1.00	1	1.00
Metropolitan Clerk	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	SR0600	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Spec 1	SR0700	0	0.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal Worker 3		7	0.70	7	0.70	7	0.70	0	0.00
Total Positions & FTE		13	6.70	13	6.70	13	6.70	0	0.00
Department Totals		13	6.70	13	6.70	13	6.70	0	0.00

04 Mayor's Office-At a Glance

Mission	To be responsible for the conduct of the executive and administrative work of the Metropolitan Government.			
Budget Summary		<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
	Expenditures and Transfers:			
	GSD General Fund	\$ 3,082,200	\$ 2,977,500	\$ 3,055,300
	Special Purpose Fund	9,318,000	8,207,600	3,650,000
	Total Expenditures and Transfers	<u>\$ 12,400,200</u>	<u>\$ 11,185,100</u>	<u>\$ 6,705,300</u>
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 6,900	\$ 7,000	\$ 0
	Other Governments and Agencies	8,829,000	7,915,800	3,650,000
	Other Program Revenue	485,000	254,000	0
	Total Program Revenue	\$ 9,320,900	\$ 8,176,800	\$ 3,650,000
	Non-program Revenue	6,800	7,000	0
	Transfers From Other Funds and Units	4,000	2,100	0
	Total Revenues	<u>\$ 9,331,700</u>	<u>\$ 8,185,900</u>	<u>\$ 3,650,000</u>
	Expenditures Per Capita	\$ 19.80	\$ 17.59	\$ 10.70
Positions	Total Budgeted Positions	35	35	35
Contacts	Department Head: Karl Dean, Mayor 100 Metro Courthouse 37201	email: karl.dean@nashville.gov Phone: 862-6000 FAX: 862-6040		
	Greg Hinote, Deputy Mayor 100 Metro Courthouse 37201	email: greg.hinote@nashville.gov Phone: 862-6000 FAX: 862-6040		
	Ashley Daugherty, Chief Administrative Officer 100 Metro Courthouse 37201	email: ashley.daugherty@nashville.gov Phone: 862-6000 FAX: 862-6040		

04 Mayor's Office-At a Glance

Accomplishments

- Over 1,700 new jobs and over \$300 million in capital investment from 26 announced business relocations and expansions in Davidson County
- Dolly Parton's Dollywood Company and Gaylord Entertainment announced plans to build a new \$50 million water and snow park on 114 acres near Gaylord Opryland
- Awarded a grant of \$765,000 from the Wallace Foundation to expand the Nashville After Zone Alliance (NAZA), a system of free, high-quality afterschool programs for at-risk middle school students
- Opened enrollment for Scholars Academy, an intensive summer academic program aimed at increasing the number of MNPS students who attend college and receive a post-secondary degree
- Announced Music Makes Us, a revolutionary new approach to music education in Metro Schools
- Significant capital investments in public safety by completion of 2 new precincts in West and Madison, began construction of a state-of-the-art DNA crime lab, and a location for an 8th precinct called Midtown Hills
- Continued flood recovery efforts with the purchase of 162 homes located in the floodway as part of the Hazard Mitigation Home Buyout. A citywide canvass of 5,600+ flood-affected homes in partnership with the Flood Recovery Network Program to identify and assist flood survivors who still need help
- Engaged more than 10,000 Nashville residents in two healthy-living challenges "Walk 100 Miles with the Mayor" and "The Mayor's Challenge 5K Walk/Run"
- Expanded GreenBikes, Nashville's free bike rental program, with a donation of 100 bikes and 4 new rental stations in Metro Parks
- Opened a new Goodlettsville Branch Library four times larger than the old one, and announced a location for a new Bellevue library on the grounds of Bellevue Middle School
- From February 2011 thru February 2012, OEM's Emergency Operations Center (EOC) was partially activated eleven times in preparation for and potential response to severe weather.
- In conjunction with all participating stakeholders, Metro OEM fully revised Metro's Comprehensive Emergency Management Plan (CEMP).
- Developed new memorandums of understanding with five private sector, non-government organizations.
- Completed a comprehensive after action report and strategic improvement plan for the May 2010 flood disaster.
- Completed concept, design and delivery of a state-of-the-art mobile emergency operations center for Metro Government.
- OEM conducted and / or participated in a total of 95 trainings and workshops with emphasis on emergency management and citizen preparedness for Metro Nashville.

Goals

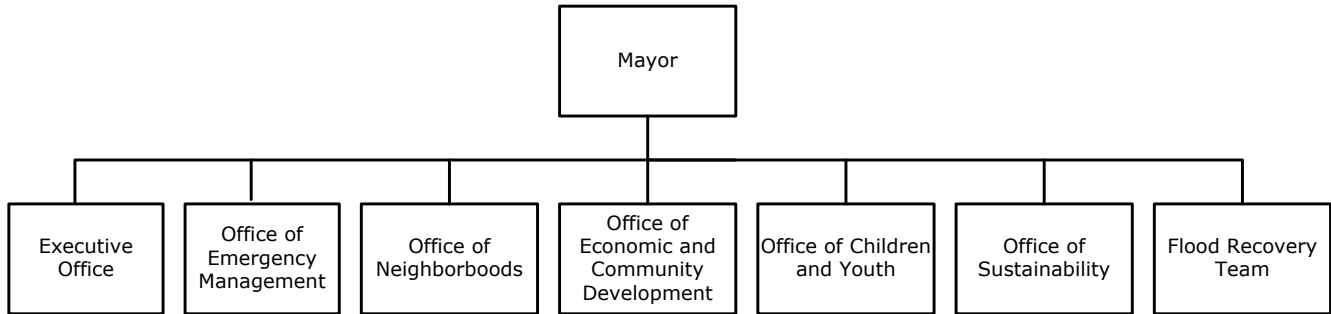
- To promote the health and well being of children and youth who live in Davidson County with a focused attention on educational reform and the successful graduation of students
- To stimulate local economic activity and job growth by focusing and coordinating govt. and private resources
- To reach out to community groups and leaders to increase community involvement and civic engagement
- Strive to further enhance citizen preparedness throughout Metro Nashville.
- Continually improve program functions and capabilities.
- Foster an organizational structure and culture at OEM that creates a safe, efficient, proficient, collaborative, and effective workplace.
- Enhance and expand community partnerships with Non-Governmental Organizations (NGO's), the private sector, and public sector agencies.
- Become a fully accredited local agency by the Emergency Management Accreditation Program (EMAP).

Strategic Issues

- Public Education
- Public Safety
- Economic Development
- Quality of Life
- The aftermath of the May 2010 flood disaster resulted in numerous strategic and specific recommendations for improvement, both short range and long term. While Metro OEM has completed nearly all of its areas for improvement we continue working closely with key Metro Departments and applicable external agencies ensuring Metro Nashville's community and our government is the strongest it can be when the next disaster strikes.

04 Mayor's Office-At a Glance

Organizational Structure



Programs

Office of Economic & Community Development

Office of Economic & Community Development

Office of Children & Youth

Office of Children & Youth

Office of Emergency Management

Office of Emergency Management

Office of Neighborhoods

Office of Neighborhoods

Executive

Executive
Non-allocated Financial Transactions

04 Mayor's Office-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Office of Neighborhoods			
Reduction of salary and fringe	GSD	\$ (15,400)	No impact on services
Office of Children and Youth			
Reduction of salary and fringe	GSD	(9,600)	No impact on services
Internal Service Charges*	GSD	66,700	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
OEM Administration			
Nonrecurring	SPF**	(4,265,800)	No impact on services
Executive			
Nonrecurring	SPF	(291,800)	No impact on services
Pay Adjustment	GSD	56,900	FY13 Pay Adjustment
		(20,800)	FY12 Pay Adjustment
General Services District Total		\$ 77,800	
Special Purpose Funds Total		\$(4,557,600)	
TOTAL		\$(4,479,800)	

* See Internal Service Charges section for details

** SPF - Special Purpose Funds

04 Mayor's Office-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,275,300	2,068,099	2,268,600	2,279,700	11,100	0.49%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	500	5,812	0	0	0	0.00%
Travel, Tuition, and Dues	10,000	18,593	8,000	8,000	0	0.00%
Communications	87,800	104,338	93,500	93,500	0	0.00%
Repairs & Maintenance Services	5,000	12,407	1,200	1,200	0	0.00%
Internal Service Fees	657,400	660,632	570,200	636,900	66,700	11.70%
Other Expenses	42,200	48,758	32,000	32,000	0	0.00%
TOTAL OTHER SERVICES	802,900	850,540	704,900	771,600	66,700	9.46%
TOTAL OPERATING EXPENSES	3,078,200	2,918,639	2,973,500	3,051,300	77,800	2.62%
TRANSFERS TO OTHER FUNDS/UNITS	4,000	0	4,000	4,000	0	0.00%
TOTAL EXPENSES & TRANSFERS	3,082,200	2,918,639	2,977,500	3,055,300	77,800	2.61%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	6,900	12,828	7,000	0	(7,000)	(100.00)%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	6,900	12,828	7,000	0	(7,000)	(100.00)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	6,800	17,150	7,000	0	(7,000)	(100.00)%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	2,275	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	6,800	19,425	7,000	0	(7,000)	(100.00)%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	13,700	32,253	14,000	0	(14,000)	(100.00)%
Expenditures Per Capita	\$4.92	\$4.66	\$4.68	\$4.88	\$0.20	4.27%

04 Mayor's Office-Financial

Special Purpose Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	832,300	480,422	410,200	329,700	(80,500)	(19.62)%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	2,430,700	238,821	2,108,300	(627,900)	(2,736,200)	(129.78)%
Travel, Tuition, and Dues	68,700	27,751	27,200	27,200	0	0.00%
Communications	3,000	2,302	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	5,983,300	1,107,729	5,661,900	3,921,000	(1,740,900)	(30.75)%
TOTAL OTHER SERVICES	8,485,700	1,376,603	7,797,400	3,320,300	(4,477,100)	(57.42)%
TOTAL OPERATING EXPENSES	9,318,000	1,857,025	8,207,600	3,650,000	(4,557,600)	(55.53)%
TRANSFERS TO OTHER FUNDS/UNITS	0	249,535	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	9,318,000	2,106,560	8,207,600	3,650,000	(4,557,600)	(55.53)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	8,829,000	1,762,050	7,915,800	3,650,000	(4,265,800)	(53.89)%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	485,000	225,050	254,000	0	(254,000)	(100.00)%
TOTAL PROGRAM REVENUE	9,314,000	1,987,100	8,169,800	3,650,000	(4,519,800)	(55.32)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	4,000	0	2,100	0	(2,100)	(100.00)%
TOTAL REVENUE & TRANSFERS	9,318,000	1,987,100	8,171,900	3,650,000	(4,521,900)	(55.33)%
Expenditures Per Capita	\$14.88	\$3.36	\$12.91	\$5.82	\$(7.04)	(54.92)%

04 Mayor's Office-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Assistant Director - ECD		1	1.00	1	1.00	1	1.00	0	0.00
Constituent Liaison		2	2.00	2	2.00	2	2.00	0	0.00
Counselor to the Mayor		3	3.00	3	3.00	3	3.00	0	0.00
Deputy Dir-Emerg Management		1	1.00	1	1.00	1	1.00	0	0.00
Deputy Director - Off of Neigh		1	1.00	1	1.00	1	1.00	0	0.00
Deputy Mayor		1	1.00	1	1.00	1	1.00	0	0.00
Dir - Office of Neighborhoods		1	1.00	1	1.00	1	1.00	0	0.00
Dir of Economic & Comm Dev		1	1.00	1	1.00	1	1.00	0	0.00
Dir-Children and Youth		1	1.00	1	1.00	1	1.00	0	0.00
Dir-Emerg Management		1	1.00	1	1.00	1	1.00	0	0.00
Executive Assistant		2	2.00	2	2.00	2	2.00	0	0.00
Mayor	MM	1	1.00	1	1.00	1	1.00	0	0.00
Multiline Communications Tech		1	1.00	1	1.00	1	1.00	0	0.00
Operations Officer		6	5.00	5	5.00	5	5.00	0	0.00
Operations Supervisor		1	1.00	1	1.00	1	1.00	0	0.00
Outreach & Training Coordinato	NS	1	1.00	1	1.00	1	1.00	0	0.00
Press Secretary		1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Scheduler		1	1.00	1	1.00	1	1.00	0	0.00
Special Asst		1	1.00	1	1.00	1	1.00	0	0.00
Special Asst-Events		1	1.00	1	1.00	1	1.00	0	0.00
Special Asst-Legis Affairs		1	1.00	1	1.00	1	1.00	0	0.00
Youth Development Specialist		1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		32	31.00	31	31.00	31	31.00	0	0.00
OEM Grant Fund 32250									
Finance Officer 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Information Coordinator		1	1.00	1	1.00	1	1.00	0	0.00
Preparedness Coordinator		1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		3	3.00	3	3.00	3	3.00	0	0.00
*Mayor's Ofc Cities of Srvc Gr 32400									
Chief Service Off-Mayor's Off		0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		0	0.00	1	1.00	1	1.00	0	0.00
Department Totals		35	34.00	35	35.00	35	35.00	0	0.00

05 Election Commission-At a Glance

Mission The Davidson County Election Commission will conduct fair, honest and efficient elections at the federal, state and local level for the eligible citizens of Davidson County.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
GSD General Fund	\$ 3,610,600	\$ 3,983,400	\$ 3,554,900
Total Expenditures and Transfers	\$ 3,610,600	\$ 3,983,400	\$ 3,554,900
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 11,600	\$ 15,600	\$ 2,500
Other Governments and Agencies	16,400	633,600	15,200
Other Program Revenue	0	0	0
Total Program Revenue	\$ 28,000	\$ 649,200	\$ 17,700
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 28,000	\$ 649,200	\$ 17,700
Expenditures Per Capita	\$ 5.77	\$ 6.27	\$ 5.67

Positions	Total Budgeted Positions	40	42	49
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Contacts	Administrator of Elections: Albert Tieche	email: albert.tieche@nashville.gov
	Finance Manager: Bill Hyden	email: bill.hyden@nashville.gov
	Metro Office Building 800 2 nd Avenue South 37210	Phone: 862-8800 FAX: 862-8810

05 Election Commission-At a Glance

Accomplishments

- Implemented training programs for poll officials explaining and clarifying the new requirements of state legislation concerning photo identification for voting
 - Developed and conducted a variety of programs - including over twenty-four presentations by Senior Staff to groups and organizations, and approximately 9,600 letters sent to voters over 60 with no photo on driver's license - for the dissemination of information
 - Secured increased financial compensation for poll officials
 - Successfully conducted the August 4, 2011 County General Election and the historic 5 district Metro Runoff election
 - Coordinated with other government agencies, including the Metro IT Department and Metro Planning, to accurately reassign all affected voters into the newly drawn Metro Council districts. This was accomplished in a very short timeframe available between the Plan's adoption and the start of Early Voting in July, 2011. This included the development of an alternate method to verify nominating petitions for council races during the period when the DCEC database had to be down for the redistricting update.
 - Standardized and acquired software programs to insure that the data base of registered voters complies with the mailing requirements of the United States Postal Service
 - Moved the training of over one thousand poll workers to the new Sonny West Conference room to take advantage of the superior audio visual teaching capabilities of that facility
-

Goals

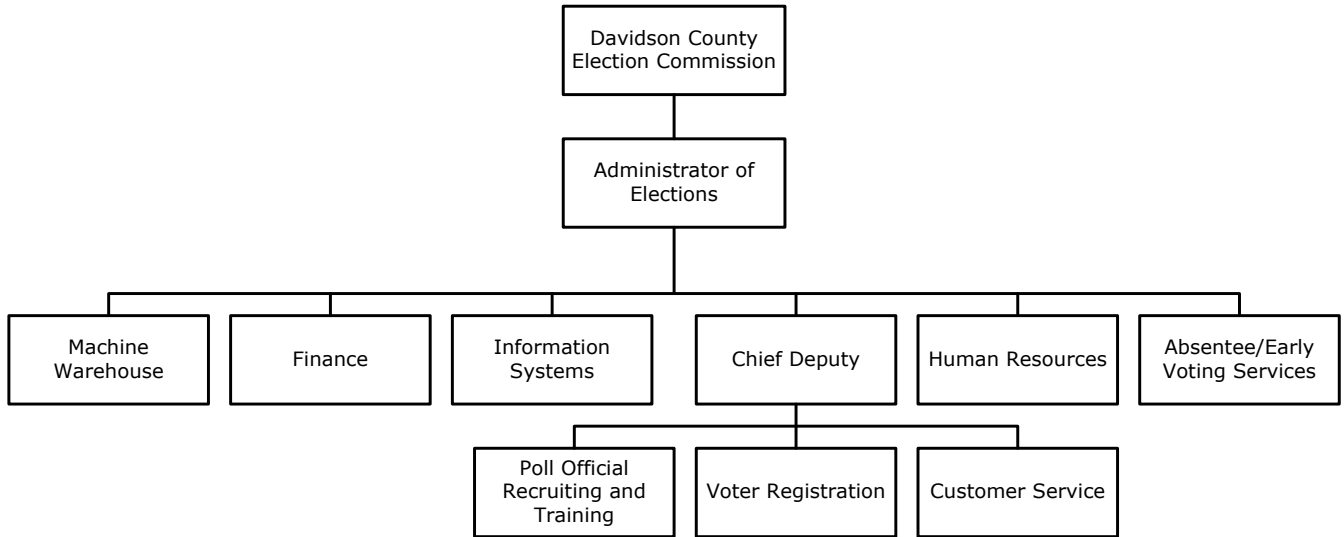
- Insuring that any questions or unclear issues associated with the new requirement for photo identification are fully resolved prior to the March 6, 2012 Presidential Primary Election
 - Performing all steps necessary steps to insure that voters are notified of any changes caused by state redistricting that effect their voting location or elected Representatives
 - Instituting more efficient means of communicating with and disseminating relevant information to poll officials
 - Insure that Davidson County Election Commission takes full advantage of the rapidly evolving technology associated with data base management and election equipment. This includes making a capital request for FY 2013 to purchase electronic poll books which will increase the speed and ease of voting and save money and use less paper.
 - Designating a specific number of strategically located early voting sites that will enable the Commission to efficiently and professionally meet the large expected voter participation during the November 6, 2012 Presidential Election
 - Increasing the use of video and online training capabilities that will allow poll officials to supplement their in person training, and including a video training module on the Election Commission website
 - Continuing efforts to acquire the capability for on-line filing and inspection of campaign finance disclosures
 - Improve mailing procedures to save money before mailing 300,000 voter registration cards after redistricting
-

Strategic Issues

- Continuing to develop programs and procedures that will insure that the data base of registered voters will contain only the names of those voters who are currently eligible to vote in Davidson County
- Identifying and addressing any potential problems that may be present during the November 6, 2012 Presidential Election, with its anticipated large voter turnout
- Evaluating the August and November, 2012 early voting statistics, both from a numerical and demographic review, to continue to refine the optimum number and locations for early voting sites during future elections in order to provide convenience for the voter
- Continuing to identify various organizations and community resources from which qualified poll officials can be recruited

05 Election Commission-At a Glance

Organizational Structure



Programs

Election

Election Procedures
Register to Vote

Administrative

Non-Allocated Financial Transactions

05 Election Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Register to Vote			
Eliminates a Seasonal/ Part-time position and fringe	GSD	\$ (30,700)	No impact on performance
August 2011 Metropolitan General Election	GSD	(60,100) (1.53 FTEs)	To reduce non-recurring election expense
September 2011 Metro General Election Run-Off	GSD	(22,800)	To reduce non-recurring election expense
Presidential Preference Primary- March 2012	GSD	(70,200) (1.50 FTEs)	To reduce non-recurring election expense
Satellite City Elections FY12	GSD	(600)	To reduce non-recurring election expense
August 2012 State Primary Election- Start- Up	GSD	(36,300) (1.50 FTEs)	To reduce non-recurring election expense
Redistricting	GSD	(276,500) (1.65 FTEs)	To reduce non-recurring election expense
August 2012 State Primary Election	GSD	146,000 2.70 FTEs	To provide election products, materials, services and information so that registered voters can cast their ballots and participate in the election process
November 2012 State General Election	GSD	226,100	To provide election products, materials, services and information so that registered voters can cast their ballots and participate in the election Process
Redistricting	GSD	40,000 1.30 FTEs	To provide election products, materials, services and information so that registered voters can cast their ballots and participate in the election process
Election Procedures			
August 2011 Metropolitan General Election	GSD	(514,900)	To reduce non-recurring election expense
September 2011 Metro General Election Run-Off	GSD	(344,200) (1.50 FTEs)	To reduce non-recurring election expense
Presidential Preference Primary- March 2012	GSD	(516,600)	To reduce non-recurring election expense
Satellite City Elections FY12	GSD	(10,700)	To reduce non-recurring election expense
Poll Worker Pay	GSD	(46,600)	To reduce non-recurring election expense
August 2012 State Primary Election- Start- Up	GSD	(81,300)	To reduce non-recurring election expense

05 Election Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
August 2012 State Primary Election	GSD	\$ 354,000	To provide election products, materials, services and information so that registered voters can cast their ballots and participate in the election process
November 6, 2012 State General Election	GSD	763,900 6.00 FTEs	To provide election products, materials, services and information so that registered voters can cast their ballots and participate in the election Process
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	23,300	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	40,400	FY13 Pay Adjustment
		(10,700)	FY12 Pay Adjustment
General Services District Total		\$ (417,800) 2.32 FTEs	
TOTAL		\$ (417,800) 2.32 FTEs	

* See Internal Service Charges section for details

05 Election Commission-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,318,900	2,118,078	2,660,700	2,666,200	5,500	0.21%
OTHER SERVICES:						
Utilities	12,500	9,949	10,400	10,400	0	0.00%
Professional & Purchased Services	49,300	3,932	32,200	(38,000)	5,800	18.01%
Travel, Tuition, and Dues	4,000	10,120	9,300	10,000	700	7.53%
Communications	290,400	255,960	645,300	293,100	(352,200)	(54.58)%
Repairs & Maintenance Services	73,900	81,146	82,700	77,400	(5,300)	(6.41)%
Internal Service Fees	795,400	787,212	457,300	480,600	23,300	5.10%
Other Expenses	66,200	64,461	85,500	55,200	(30,300)	(35.44)%
TOTAL OTHER SERVICES	1,291,700	1,212,780	1,322,700	888,700	(417,800)	(27.07)%
TOTAL OPERATING EXPENSES	3,610,600	3,330,858	3,983,400	3,554,900	(417,800)	(8.85)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	3,610,600	3,330,858	3,983,400	3,554,900	(352,500)	(8.85)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	11,600	15,944	15,600	2,500	(13,100)	(83.97)%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	16,400	15,468	633,600	15,200	(618,400)	(97.60)%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	320	0	0	0	0.00%
TOTAL PROGRAM REVENUE	28,000	31,732	649,200	17,700	(631,500)	(97.27)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	28,000	31,732	649,200	17,700	(631,500)	(97.27)%
Expenditures Per Capita	\$5.77	\$5.32	\$6.27	\$5.79	\$(0.48)	(7.66)%

05 Election Commission-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Admin Asst	SR0900	1	1.00	0	0.00	0	0.00	0	0.00	
Admin Of Elections		1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 2	SR0800	0	0.00	0	0.00	1	1.00	1	1.00	
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 4	SR1200	2	2.00	2	2.00	2	2.00	0	0.00	
Election Commissioner		5	0.50	5	0.50	5	0.50	0	0.00	
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Info Systems App Tech 1	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Information Sys oper Anal 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Machine Tech		2	2.00	2	2.00	2	2.00	0	0.00	
Office Support Rep 1	SR0400	0	0.00	1	1.00	0	0.00	(1)	(1.00)	
Office Support Rep 2	SR0500	5	5.00	5	5.00	5	5.00	0	0.00	
Office Support Rep 3	SR0600	1	1.00	0	0.00	0	0.00	0	0.00	
Office Support Spec 2	SR0800	1	1.00	2	2.00	2	2.00	0	0.00	
Program Spec 2	SR0800	1	1.00	0	0.00	1	1.00	1	1.00	
Program Spec 3	SR1000	3	3.00	3	3.00	2	2.00	(1)	(1.00)	
Seasonal/Part-time/Temporary		14	8.55	17	8.93	24	11.25	7	2.32	
Total Positions & FTE		40	30.05	42	29.43	49	31.75	7	2.32	
Department Totals		40	30.05	42	29.43	49	31.75	7	2.32	

06 Law-At a Glance

Mission The mission of the Department of Law is to provide legal and risk management services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources and perform their responsibilities within the law.

Budget Summary	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$ 5,371,000	\$ 5,238,400	\$ 5,301,400
Total Expenditures and Transfers	<u>\$ 5,371,000</u>	<u>\$ 5,238,400</u>	<u>\$ 5,301,400</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 55,000	\$ 55,000	\$ 55,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 55,000	\$ 55,000	\$ 55,000
Non-program Revenue	76,000	88,900	109,600
Transfers From Other Funds and Units	2,462,200	2,462,200	2,462,200
Total Revenues	<u>\$ 2,593,200</u>	<u>\$ 2,606,100</u>	<u>\$ 2,626,800</u>
Expenditures Per Capita	\$ 8.58	\$ 8.24	\$ 8.46

Positions	Total Budgeted Positions	48	48	48
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Contacts	Director of Law: Saul A. Solomon	email: saul.solomon@nashville.gov
	Deputy Director of Law: Mike Safley	email: mike.safley@nashville.gov
	108 Metro Courthouse 37201	Phone: 862-6341 FAX: 862-6352

06 Law-At a Glance

Accomplishments

- Provided daily client advice to approximately 120 clients
 - Responded to 1,000 requests for legal advice and opinions
 - Actively pursued representation of the Metropolitan Government in all litigation filed during current fiscal year as well as all lawsuits already opened as of that date
 - Continued efforts to assure collection of taxes, fees, and fines owed to the Metropolitan Government
 - Continued emphasis on improving quality of life in neighborhoods through prosecution of codes violations
 - Without additional staff, handled a 16.8% increase (from 2009-2011) in all open matters
 - In the past three fiscal years, collected a total of \$1.91 million in attorney fees that were awarded in the pursuit of delinquent real and personal property taxes. These fees were credited to the general fund
 - Based upon our 10 biggest litigation matters only, saved between \$500,000 and \$1,000,000 annually by using in-house counsel as opposed to outside counsel
-

Goals

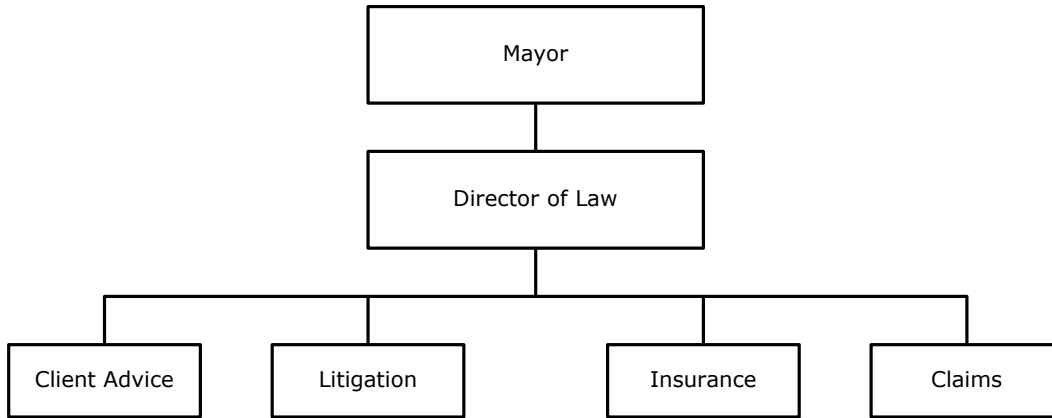
- Provide quality legal representation to the Metropolitan Government in all litigation, client advice, contract review and legislative matters
 - Work with the Planning Commission to enforce performance agreements and security instruments and assure the completion of infrastructure in subdivisions and developments to required public standards
-

Strategic Issues

- Handling increased demand for attorneys' time in order to maintain communication with departments, boards, commissions, agencies, and officials to provide legal advice promptly so problems can be prevented and better business decisions can be made

06 Law-At a Glance

Organizational Structure



Programs

Legal Services

- Contracts
- Client Advice and Support
- Legislation
- Litigation and Administrative Hearings

Risk Management

- Claims
- Insurance

Administrative

- Non-allocated Financial Transactions

06 Law-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Client Advice & Support			
Increase in rent	GSD	\$ 7,800	No impact on performance
Contracts All Services			
Elimination of salary savings, and other miscellaneous expenses	GSD	(25,000)	No impact on performance
Litigation and Administrative Hearings			
Increase in Westlaw annual subscription fees	GSD	5,800	No impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(1,300)	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	121,200	FY13 Pay Adjustment
		(45,500)	FY12 Pay Adjustment
General Services District Total		\$63,000	
TOTAL		\$63,000	

* See Internal Service Charges section for details

06 Law-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,489,900	4,457,931	4,328,300	4,404,000	75,700	1.75%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	6,200	3,497	5,200	100	(5,100)	(98.08)%
Travel, Tuition, and Dues	14,000	23,895	14,300	12,400	(1,900)	(13.29)%
Communications	307,800	313,615	319,700	319,200	(500)	(0.16)%
Repairs & Maintenance Services	1,000	898	1,000	1,000	0	0.00%
Internal Service Fees	130,800	125,747	137,600	136,800	(800)	(0.58)%
Other Expenses	421,300	404,689	432,300	427,900	(4,400)	(0.97)%
TOTAL OTHER SERVICES	881,100	872,341	910,100	897,400	(12,700)	(1.40)%
TOTAL OPERATING EXPENSES	5,371,000	5,330,272	5,238,400	5,301,400	63,000	1.20%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	5,371,000	5,330,272	5,238,400	5,301,400	63,000	1.20%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	55,000	64,156	55,000	55,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	55,000	64,156	55,000	55,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	76,000	133,050	88,900	109,600	20,700	23.28%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	76,000	133,050	88,900	109,600	20,700	23.28%
TRANSFERS FROM OTHER FUNDS/UNITS	2,462,200	2,462,200	2,462,200	2,462,200	0	0.00%
TOTAL REVENUE & TRANSFERS	2,593,200	2,659,406	2,606,100	2,626,800	20,700	0.79%
Expenditures Per Capita	\$8.58	\$8.51	\$8.24	\$8.46	\$0.22	2.67%

06 Law-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Admin Asst	SR0900	3	3.00	3	3.00	3	3.00	0	0.00
Assoc Metropolitan Attorney	SR1600	2	2.00	2	2.00	2	2.00	0	0.00
Attorney 1	SR1200	3	3.00	3	3.00	3	3.00	0	0.00
Attorney 2	SR1400	11	11.00	11	11.00	12	12.00	1	1.00
Attorney 3	SR1500	12	12.00	12	12.00	12	12.00	0	0.00
Claims Division Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Claims Rep 2	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Deputy Metropolitan Attorney	SR1600	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Insurance Div Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Law Clerk	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Legal Secretary 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Metropolitan Attorney	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	SR0500	1	1.00	1	1.00	1	1.00	0	0.00
Paralegal	SR0800	7	7.00	7	7.00	6	6.00	(1)	(1.00)
Total Positions & FTE		48	48.00	48	48.00	48	48.00	0	0.00
Department Totals		48	48.00	48	48.00	48	48.00	0	0.00

07 Planning-At a Glance

Mission

The Planning Commission guides growth and development as Nashville and Davidson County evolve into a more socially, economically and environmentally sustainable community, with a commitment to preservation of important assets, efficient use of public infrastructure, distinctive and diverse neighborhood character, free and open civic life, and choices in housing and transportation.

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$ 3,953,700	\$ 3,994,200	\$ 3,991,300
Special Purpose Fund	4,270,200	4,493,500	4,326,700
Total Expenditures and Transfers	<u>\$ 8,223,900</u>	<u>\$ 8,487,700</u>	<u>\$ 8,318,000</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 354,900	\$ 590,900	\$ 316,500
Other Governments and Agencies	4,129,600	4,121,900	4,186,600
Other Program Revenue	0	0	0
Total Program Revenue	\$ 4,484,500	\$ 4,712,800	\$ 4,503,100
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	120,200	120,200	127,100
Total Revenues	<u>\$ 4,604,700</u>	<u>\$ 4,833,000</u>	<u>\$ 4,630,200</u>
Expenditures Per Capita	\$ 13.13	\$ 13.35	\$ 13.27

Positions

Total Budgeted Positions	51	50	50
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Contacts

Director of Planning: Richard Bernhardt	email: richard.bernhardt@nashville.gov
Financial Officer: Jeffrey Leach	email: jeffrey.leach@nashville.gov
730 2 nd Avenue South 37210	Phone: 862-7173 FAX: 880-2450

07 Planning-At a Glance

Accomplishments

- Redrew all Council and Board of Education districts in less than three weeks, (usually a several months process), including: four complete new plans. Revisions were based on public input; community engagement through over 500 emails, over 100 telephone calls, 17 hours of noticed public meetings, and over ten thousand visits to a new website. The website which was built entirely in-house, incorporates interactive maps, demographic data, and posting of previous comments.
- Updated the North Nashville Community Plan, emphasizing residential infill and redevelopment on prominent corridors, and the Bellevue Community Plan, emphasizing preservation of environmentally sensitive areas and support for commercial centers
- Supported economic development by reducing the cost of zone changes in economically disadvantaged areas
- Applied Metro zoning to the former City of Lakewood, and updated its community plan
- Amended the Community Character Manual (CCM) to include lessons learned while applying the CCM to three Community Plan Updates: West Nashville, Madison, and North Nashville
- Developed and adopted the Primrose Neighborhood Urban Design Overlay, the first of its kind in the inner ring
- Drafted amendments to Subdivision Regulations and adopted lower fees to encourage infill
- Began advising surrounding property owners of proposed zone changes and subdivision proposals earlier in the review process through mailing of early notice postcards
- Conducted a detailed study of market and development conditions in the Nolensville Road corridor
- Processed 2,557 development-related applications through final approval, including building permits, subdivisions, zone changes, bonds, plats, and amendments. Our customer service counter responded to 1,670 walk-in customers, 7,590 phone calls, and 2,828 emails
- Expanded use of social media and targeted mass e-mail to increase public outreach
- Made over one thousand updates to the department website, not counting automated application filings

Goals

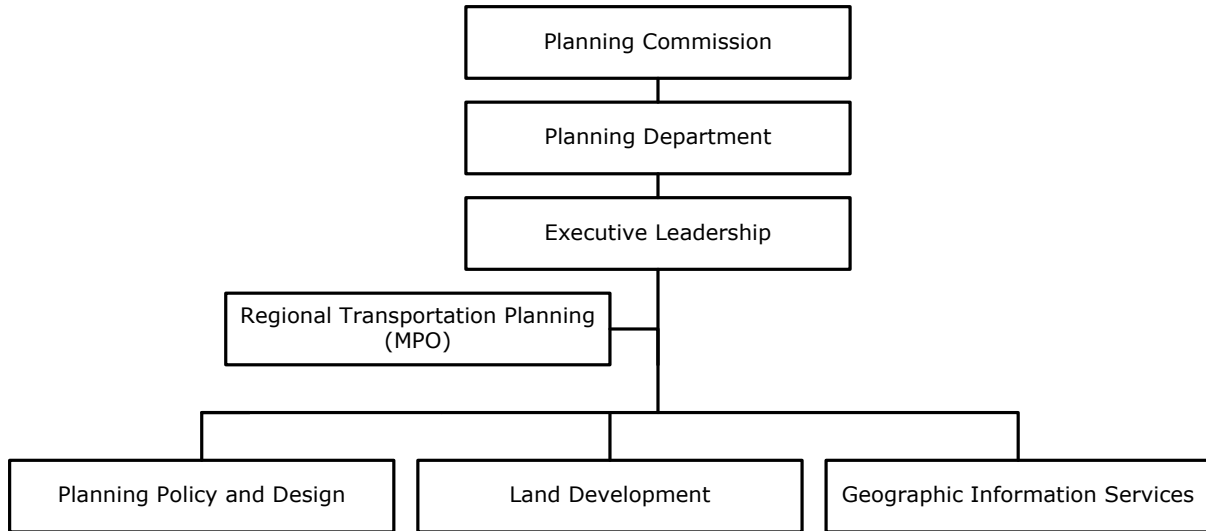
- Implement a planning program to achieve a shared community vision through use of sustainable development principles and reduction of Metro carbon footprint; increase overall understanding and citizen participation; apply sustainable building and development practices
- Provide GIS, mapping, and other design and technical support to other Metro agencies

Strategic Issues

- Lack of current General Plan outlining community vision and strategic direction
- Improving but still unsteady development climate
- Critical need for increased regional cooperation
- Need for accurate geographic information, land development implementation tools, and land use/transportation plan coordination
- Community reluctance to recognize the critical importance of sustainable development practices

07 Planning-At a Glance

Organizational Structure



Programs

Planning Policy and Design

Planning Policy and Design

Regional Transportation Planning

Regional Transportation Planning

Geographic Information Services

Geographic Information Services and Application
Geographic Data Maintenance

Land Development

Land Development

Executive Leadership

Non-allocated Financial Transactions
Executive Leadership

07 Planning-At a Glance

Recommendation		Impact	
Planning Policy and Design Program			
Reduction of Planner 2 Position to Planner 1 position	GSD	\$ (9,500)	Reduces experienced staff to provide community planning and design studio services
Reduction of Planner 3 position from full-time to part-time position	GSD	(42,000) (0.49 FTE)	Reduces experienced staff to provide community planning and design studio services
Reduction of various expenses	GSD	(9,000)	Expense reduction to reach budget reduction target
Non-allocated Financial Transactions			
General Plan Update	GSD	325,000	Funds required for General Plan Update
Metro Council Reduction	GSD	(75,000)	To be determined by Planning Commission
Internal Service Charges*	GSD	(294,300)	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Nonrecurring	SPF**	(166,800)	Adjustment required to balance funds
Pay Adjustment	GSD	131,900	FY13 Pay Adjustment
	GSD	(30,000)	FY12 Pay Adjustment
General Services District Total		\$ (2,900) (0.49 FTEs)	
Special Purpose Funds Total		\$(166,800) 0.0 FTEs	
TOTAL		\$(169,700) (0.49 FTEs)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

07 Planning- Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,923,800	2,839,844	2,852,200	3,053,800	201,600	7.07%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	41,100	41,816	53,600	53,600	0	0.00%
Travel, Tuition, and Dues	23,100	20,591	20,600	18,600	(2,000)	(9.71)%
Communications	81,400	47,649	55,900	(24,000)	(79,000)	(142.93)%
Repairs & Maintenance Services	7,300	229	4,000	2,200	(1,800)	(45.00)%
Internal Service Fees	801,300	789,931	941,100	646,800	(294,300)	(31.27)%
Other Expenses	75,700	57,695	66,800	240,300	173,500	259.73%
TOTAL OTHER SERVICES	1,029,900	957,911	1,142,000	985,500	(204,500)	(17.91)%
TOTAL OPERATING EXPENSES	3,953,700	3,797,755	3,994,200	3,991,300	(2,900)	(0.07)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	3,953,700	3,797,755	3,994,200	3,991,300	(2,900)	(0.07)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	334,500	324,754	339,500	303,500	(36,000)	(10.60)%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	334,500	324,754	339,500	303,500	(36,000)	(10.60)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	334,500	324,754	339,500	303,500	(36,000)	(10.60)%
Expenditures Per Capita	\$6.31	\$6.07	\$6.28	\$6.37	\$0.09	1.43%

07 Planning-Financial

Special Purpose Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY12 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	841,700	787,295	858,300	881,400	23,100	2.69%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	3,336,500	847,528	3,525,700	3,352,800	(172,900)	(4.90)%
Travel, Tuition, and Dues	35,500	36,619	44,000	44,000	0	0.00%
Communications	32,700	34,889	21,500	21,500	0	0.00%
Repairs & Maintenance Services	0	80	0	0	0	0.00%
Internal Service Fees	0	397	0	0	0	0.00%
Other Expenses	23,800	22,133	44,000	27,000	(17,000)	(38.64)%
TOTAL OTHER SERVICES	3,428,500	941,646	3,635,200	3,445,300	(189,900)	(5.22)%
TOTAL OPERATING EXPENSES	4,270,200	1,728,941	4,493,500	4,326,700	(166,800)	(3.71)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	4,270,200	1,728,941	4,493,500	4,326,700	(166,800)	(3.71)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	20,400	18,360	251,400	13,000	(238,400)	(94.83)%
Federal (Direct & Pass Through)	3,592,300	1,515,793	3,619,400	3,878,800	259,400	7.17%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	537,300	68,920	502,500	307,800	(194,700)	(38.75)%
Other Program Revenue	0	803	0	0	0	0.00%
TOTAL PROGRAM REVENUE	4,150,000	1,603,876	4,373,300	4,199,600	(173,700)	(3.97)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	120,200	119,493	120,200	127,100	6,900	5.74%
TOTAL REVENUE & TRANSFERS	4,270,200	1,723,369	4,493,500	4,326,700	(166,800)	(3.71)%
Expenditures Per Capita	\$6.82	\$2.76	\$7.07	\$6.90	\$(0.17)	(2.40)%

07 Planning-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Svcs Officer 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	SR0500	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep 3	SR0600	1	1.00	2	2.00	2	2.00	0	0.00
Plan Asst Exec Dir-Prj Mgmt	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Planner 1	SR1000	8	8.00	6	6.00	7	7.00	1	1.00
Planner 2	SR1200	7	7.00	8	8.00	7	7.00	(1)	(1.00)
Planner 3	SR1300	8	8.00	9	9.00	9	9.00	0	0.00
Planning Exec Dir	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Planning Mgr 2	SR1400	3	3.00	3	3.00	2	2.51	(1)	(0.49)
Planning Tech 1	SR0700	3	3.00	2	2.00	2	2.00	0	0.00
Planning Tech 2	SR0800	3	2.49	3	2.49	3	2.49	0	0.00
Special Projects Mgr	SR1500	0	0.00	0	0.00	1	1.00	1	1.00
Total Positions & FTE		39	38.49	38	37.49	38	38.00	0	0.51
Regional Transportation Plan'g 30706									
Admin Asst	SR0900	0	0.00	1	1.00	1	1.00	0	0.00
Engineer 2	SR1300	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Engineering Assoc	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	SR0800	1	1.00	0	0.00	0	0.00	0	0.00
Planner 1	SR1000	1	0.48	1	0.48	2	1.48	1	1.00
Planner 2	SR1200	4	4.00	4	4.00	2	2.00	(2)	(2.00)
Planner 3	SR1300	0	0.00	0	0.00	2	2.00	2	2.00
Planning Mgr 2	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Pub Info Coord	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal Worker 2		2	0.50	2	0.50	2	0.50	0	0.00
Total Positions & FTE		12	9.98	12	9.98	12	9.98	0	0.00
Department Totals		51	48.47	50	47.47	50	47.98	0	0.51

08 Human Resources-At a Glance

Mission

The mission of the Human Resources Department is to provide information and support in the areas of training, compensation, benefits and compliance with all local, state and federal laws, rules and regulations for active and retired Metropolitan Government employees.

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$ 4,430,100	\$ 4,256,800	\$ 4,293,200
Total Expenditures and Transfers	<u>\$ 4,430,100</u>	<u>\$ 4,256,800</u>	<u>\$ 4,293,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 7.08	\$ 6.70	\$ 6.85

Positions

Total Budgeted Positions	53	53	53
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Contacts

Director of HR: Rita Roberts-Turner	email: rita.roberts-turner@nashville.gov
Finance Manager: Jim Kramer	email: jim.kramer@nashville.gov
Suite 200, 222 Building 37201	Phone: 862-6640 FAX: 862-6654

08 Human Resources-At a Glance

Accomplishments

- Pursuant to Executive Order No. 5, Information Security Management Training and in conjunction with the ITS department, developed the first in-house online Basic Security Awareness Training (BSAT) program which has been currently completed by 4,720 employees
- Liaisons partnered with Metro departments to improve their HR policies and programs including: drafting an entire personnel policy manual for the Criminal Court Clerk's Office, assisted General Sessions Court with improved business operations, assisted the Fire Department with draft policies for peer critical incident support and leave sharing, assisted MNPD with recruitment of out-of-state police veterans experiencing layoff, provided seminars for the Nashville Career Advancement Center, and participated at the invitation of MNPS in the national "Virtual Enterprise" program
- Enrolled 723 participants in FSA totaling \$1.25 million dollars with approximately \$95,000 in FICA savings to Metro (1.25 x 7.65%)
- Published 3 quarterly electronic editions of the redesigned HR Newsletter that included relevant information on personnel issues, trends, and laws for department heads, HR representatives, the Civil Service Commission, and Benefit Board
- Successfully filed for and collected \$2.5 million in federal Retiree Drug Subsidy (RDS) monies that will be returned to Metro's Medical fund
- Successfully filed for and collected approximately \$2.5 million on Metro's behalf under the federal government's Early Retiree Reinsurance Program (ERRP) that will be returned to Metro's Medical fund
- Returned 14 disability pensioners back to work saving the pension trust fund approximately \$2.8 million dollars based on the pensioner's monthly pension amount multiplied by the number of months they would have remained on a disability pension before converting to a service pension
- Developed and revised, in consultation with departments, employee representatives and the Civil Service Commission, Civil Service policies regarding substitution, leave time, lactation, part time employment, and EAP referrals to make them easier to read and understand and improved navigation of the Civil Service Rule website to make it more user friendly
- Established a safety coordinator position that resulted in a revised Metro Government Safety Plan filed with TOSHA, drafts of 22 Metro-wide Safety Guidelines, and a shared network for all Metro Safety Coordinators where policies, reports, forms, and training materials are updated and shared

Goals

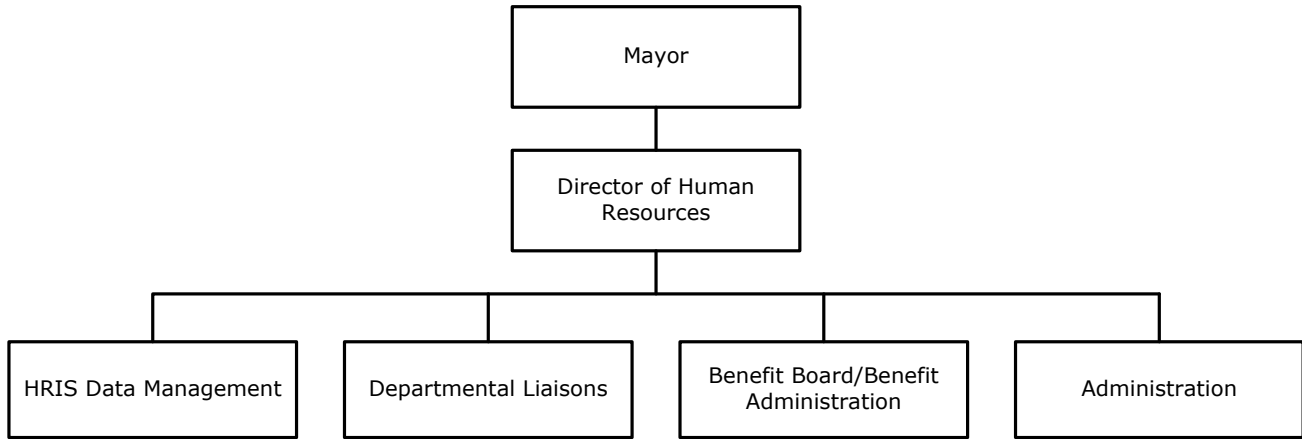
- Metro Government employees will be fully informed about key issues in a timely manner, so they can be productive and make informed decisions about their employment
- Metro Government will continue to provide quality health insurance coverage to employees and retirees
- Decision makers will have appropriate access to accurate and timely Human Resource data that will allow them to make informed decisions regarding human resource matters

Strategic Issues

- Emphasis of rehabilitation of injured employees and increased efforts on returning them to work
- Recommending HR strategies, policies, and products to enhance each department's effectiveness
- Emphasis on cross training and broadening the knowledge and skill base of HR staff to provide and disseminate large amounts of accurate, varied and complex information to employees and administration of the Metro Government

08 Human Resources-At a Glance

Organizational Structure



Programs

Benefits

Benefits

Recruitment

Recruitment

Training

Training

HR Liaison

HR Liaison

Administration and Customer Service

Administration and Customer Service

Safety and Compliance

Safety and Compliance

Administrative

Non-allocated Financial Transactions

08 Human Resources-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Training Program			
Reduction of rental equipment expenses	GSD	\$ (3,800)	No impact on performance
Liaisons Program			
Reduction of management consulting & excess salary dollars	GSD	(30,000)	No impact on performance
Benefits Program			
Reduction of management consulting and hosting expenses	GSD	(44,000)	No impact on performance
Administrative and Customer Service			
Reduction of hosting expenses	GSD	(1,000)	No impact on performance
Non-allocated Financial Transactions			
Reduction of salaries and fringe to be paid by the Benefit Board in FY13	GSD	(17,100)	No impact on performance
Internal Service Charges*	GSD	58,500	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	112,500	FY13 Pay Adjustment
		(38,700)	FY12 Pay Adjustment
General Services District Total		\$ 36,400	
TOTAL		\$ 36,400	

* See Internal Service Charges section for details

08 Human Resources-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
Personal Services	3,055,500	3,000,330	3,003,400	3,050,100	46,700	1.55%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional and Purchased Services	924,300	456,215	801,700	738,200	(63,500)	(7.92)%
Travel, Tuition, and Dues	3,600	4,899	3,600	3,600	0	0.00%
Communications	36,000	36,479	36,000	36,000	0	0.00%
Repairs and Maintenance Services	11,300	15,445	10,800	10,800	0	0.00%
Internal Service Fees	286,000	274,666	280,200	338,700	58,500	20.88%
Other Expense	113,400	110,675	121,100	115,800	(5,300)	(4.38)%
TOTAL OTHER SERVICES	1,374,600	898,379	1,253,400	1,243,100	(10,300)	(0.82)%
TOTAL OPERATING EXPENSES	4,430,100	3,898,709	4,256,800	4,293,200	36,400	0.86%
Transfers to Other Funds/Units	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	4,430,100	3,898,709	4,256,800	4,293,200	36,400	0.86%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	90	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	90	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
Transfers From Other Funds and Units	0	0	0	0	0	0.00%
TOTAL REVENUE AND TRANSFERS	0	90	0	0	0	0.00%
Expenditures Per Capita	\$7.08	\$6.23	\$6.70	\$6.85	\$0.15	2.24%

08 Human Resources-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
GSD General 10101										
Admin Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Spec	SR1100	2	2.00	2	2.00	2	2.00	0	0.00	
Admin Svcs Officer 1	SR0600	0	0.00	0	0.00	1	1.00	1	1.00	
Application Tech 2	SR0800	1	1.00	1	1.00	0	0.00	(1)	(1.00)	
Application Tech 3	SR0900	6	6.00	6	6.00	7	7.00	1	1.00	
Finance Officer 2	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Human Resources Admin	SR1300	0	0.00	0	0.00	5	5.00	5	5.00	
Human Resources Analyst 1	SR0800	1	1.00	1	1.00	0	0.00	(1)	(1.00)	
Human Resources Analyst 2	SR1000	7	7.00	7	7.00	6	6.00	(1)	(1.00)	
Human Resources Analyst 3	SR1200	18	18.00	19	19.00	15	15.00	(4)	(4.00)	
Human Resources Asst 2	SR0700	1	1.00	1	1.00	1	1.00	0	0.00	
Human Resources Asst Dir	SR1500	3	3.00	3	3.00	2	2.00	(1)	(1.00)	
Human Resources Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00	
Human Resources Mgr	SR1400	2	2.00	2	2.00	3	3.00	1	1.00	
Information Systems Advisor 1	SR1300	0	0.00	0	0.00	1	1.00	1	1.00	
Office Support Rep 3	SR0600	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Professional Spec	SR1100	6	5.50	5	4.50	5	4.50	0	0.00	
Training Coord	SR1300	1	1.00	1	1.00	0	0.00	(1)	(1.00)	
Total Positions & FTE		53	52.50	53	52.50	53	52.50	0	0.00	
Department Totals		53	52.50	53	52.50	53	52.50	0	0.00	

09 Register of Deeds-At a Glance

Mission To record all documents pertaining to real estate and documents relative to the Uniform Commercial Code. To maintain the integrity of all official records and offer courteous, friendly, and expeditious service to all who use the Register's Office.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
GSD General Fund	\$ 324,500	\$ 270,900	\$ 268,900
Special Purpose Fund	175,000	175,000	175,000
Total Expenditures and Transfers	\$ 499,500	\$ 445,900	\$ 443,900
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 900,000	\$ 900,000	\$ 900,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 900,000	\$ 900,000	\$ 900,000
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 900,000	\$ 900,000	\$ 900,000
Expenditures Per Capita	\$ 0.80	\$ 0.70	\$ 0.71

Positions	Total Budgeted Positions	0	0	0
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Contacts	Register of Deeds: Bill Garrett	email: bill.garrett@nashville.gov
	Financial Manager: Connie Brookshire	email: connie.brookshire@nashville.gov
	Bridgestone Arena	Phone: 862-6790
	501 Broadway 37203	FAX: 880-2039

09 Register of Deeds-At a Glance

Accomplishments

- Working with ITS to replace 60 workstations
-

Goals

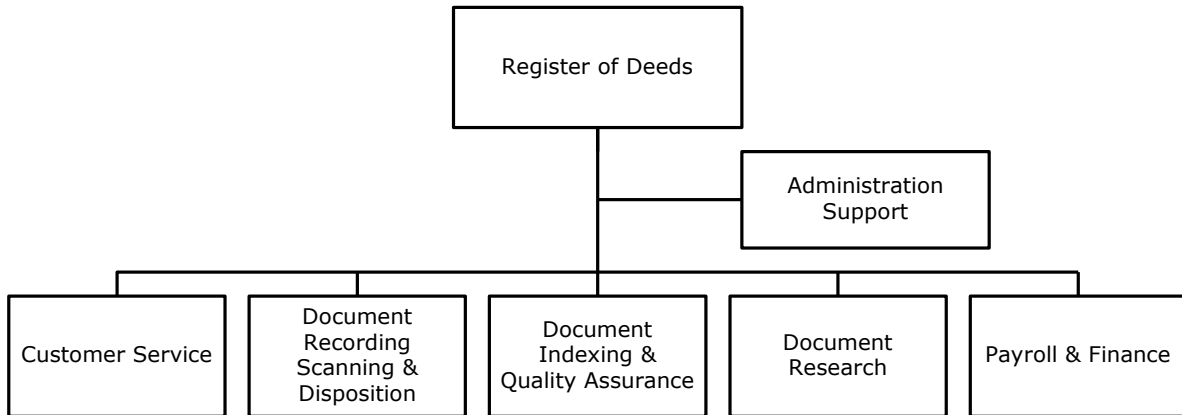
- Working with ITS on disaster recovery site for servers.
 - Continue providing efficient, customer-friendly service.
 - Continue back indexing all documents recorded from 1964-1999.
-

Strategic Issues

- Monitor legislation which impacts the services provided by and revenues collected by Register of Deeds offices.
- Continue visiting other register's offices for new technology ideas.
- Involvement in national property record organizations to remain informed on property record issues.
- Continue to offer our customers the latest in technology for recording and researching property records.

09 Register of Deeds-At a Glance

Organizational Structure



Programs

Computer

Computer

Administration

Administration
Non-allocated Financial Transactions

09 Register of Deeds-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Administration			
Reduction in miscellaneous expenses	GSD	\$ (800)	No impact on performance
Rent increase	GSD	2,000	No impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(3,200)	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
General Services District Total		\$ (2,000)	
TOTAL		\$ (2,000)	

* See Internal Service Charges section for details

09 Register of Deeds-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	2,000	237	1,300	1,300	0	0.00%
Travel, Tuition, and Dues	5,700	1,279	5,700	5,700	0	0.00%
Communications	19,900	15,932	18,200	18,200	0	0.00%
Repairs & Maintenance Services	1,200	795	1,200	1,200	0	0.00%
Internal Service Fees	161,800	161,258	110,600	107,400	(3,200)	(2.89)%
Other Expenses	133,900	122,560	133,900	135,100	1,200	0.90%
TOTAL OTHER SERVICES	324,500	302,061	270,900	268,900	(2,000)	(0.74)%
TOTAL OPERATING EXPENSES	324,500	302,061	270,900	268,900	(2,000)	(0.74)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	324,500	302,061	270,900	268,900	(2,000)	(0.74)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	900,000	900,000	900,000	900,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	900,000	900,000	900,000	900,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	900,000	900,000	900,000	900,000	0	0.00%
Expenditures Per Capita	\$0.52	\$0.48	\$0.43	\$0.43	\$0.00	0.00%

09 Register of Deeds-Financial

Special Purpose Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	2,000	857	2,000	2,000	0	0.00%
Travel, Tuition, and Dues	10,000	17,248	19,000	19,000	0	0.00%
Communications	500	886	1,500	1,500	0	0.00%
Repairs & Maintenance Services	25,000	9,765	21,000	21,000	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	137,500	49,775	131,500	131,500	0	0.00%
TOTAL OTHER SERVICES	175,000	78,531	175,000	175,000	0	0.00%
TOTAL OPERATING EXPENSES	175,000	78,531	175,000	175,000	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	175,000	78,531	175,000	175,000	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	350	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	350	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	350	0	0	0	0.00%
Expenditures Per Capita	\$0.28	\$0.13	\$0.28	\$0.28	\$0.00	0.00%

10 General Services-At a Glance

Mission

The mission of the Department of General Services is to provide sustainable facility and fleet operations, radio communications, employee security, and customer assistance services to government agencies, Metro employees, and the Nashville community so they can meet their goals.

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$ 1,293,800	\$ 1,300,700	\$ 1,249,200
Special Purpose Funds	46,202,340	46,857,900	43,988,200
Total Expenditures and Transfers	<u>\$ 47,496,140</u>	<u>\$ 48,158,600</u>	<u>\$ 45,237,400</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 39,066,400	\$ 40,741,600	\$ 42,492,000
Other Government and Agencies	6,135,940	4,716,300	0
Total Program Revenue	\$ 45,202,340	\$ 45,457,900	\$ 42,492,000
Non-program Revenue	750,000	0	0
Transfers From Other Funds and Units	250,000	0	0
Total Revenues	<u>\$ 46,202,340</u>	<u>\$ 45,457,900</u>	<u>\$ 42,492,000</u>
Expenditures Per Capita	\$ 75.85	\$ 75.76	\$ 72.19

Positions

Total Budgeted Positions	164	163	162
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Contacts

Director: Nancy Whittemore	email: nancy.whittemore@nashville.gov
Financial Manager: Dianna Atwood	email: dianna.atwood@nashville.gov
730 2 nd Avenue South, Suite 201 37210	Phone: 862-5050 FAX: 862-5035

10 General Services-At a Glance

Accomplishments

- Completed construction of the new West Police Precinct to meet LEED Silver certification, the first police precinct in Nashville built to that environmental standard
- Completed construction of a new Goodlettsville Branch Library featuring children and teen areas, computer stations, and meeting space; built in accordance with LEED Silver certification
- Completed renovation of the Clifford Allen Building housing the Metro Action Commission and Social Services
- Provided facilities maintenance, grounds maintenance, and environmental services for 77 Metro facilities totaling more than 3.2 million square feet
- Provided 99.999% radio system availability for all of Metro's public-safety agencies
- Started implementation of a comprehensive 800 MHz public radio system upgrade to P-25 compliance
- Supported over 10,000 800 MHz radio system users
- Implemented a new eBid Nashville online auction system including many customer-focused enhancements
- Registered over 29,000 eBid Nashville users, sold over 60,000 auction items, and collected over \$31 million in paid sales from online auctions since going live in 2002
- Managed over 3,400 vehicles and pieces of equipment
- Supported green fleet initiatives including flex fuel, hybrid, propane, diesel, and compact/subcompact units
- For the fifth consecutive year, attained ASE Blue Seal Recognition for the consolidated shops of the Office of Fleet Management

Goals

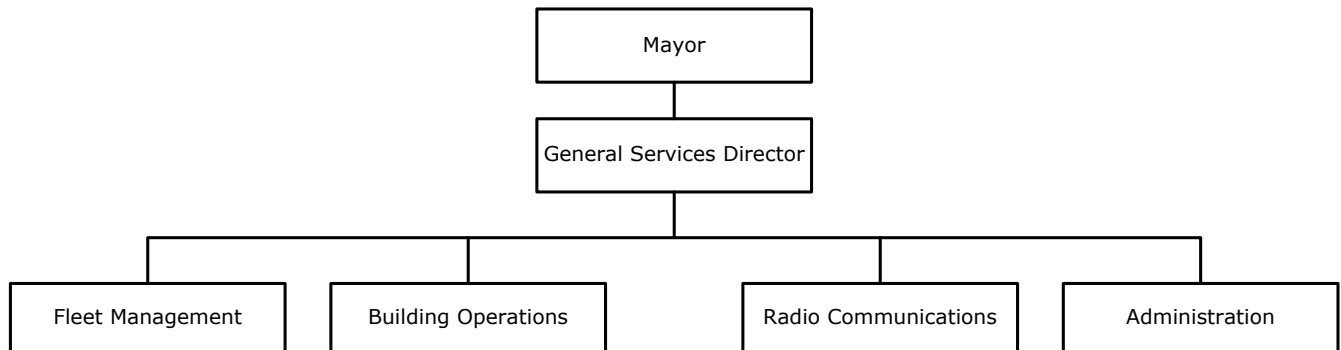
- To provide improved environmental sustainability through recycling, purchase of alternative fuel vehicles, energy savings upgrades, and incorporating green building practices
- To provide consistent, valued, and high quality products to our customers
- To improve the job satisfaction and performance of General Services' employees

Strategic Issues

- Building Operations: Management of sustainable buildings; promotion of healthy working environment for Metro employees
- Fleet Management: Fuel cost management, including alternative fuel use; Parts inventory management
- Radio: APCO P25 upgrade of the 800 MHz radio system
- Administration: Contract implementation for security and print/copy services

10 General Services-At a Glance

Organizational Structure



Programs

Security

Employee and Property Security

Fleet Operations

Vehicle and Equipment Repair
Fuel Supply
Fleet Asset Management

Radio Communication and Equipment

Radio System Infrastructure
Radio and Public Safety Equipment

Business Support

Mail Services
E-bid Surplus Property Distribution

Building Operations Support Services

Facilities Maintenance
Design and Construction
ADA Compliance

Business Office

Business Office

Administrative

Non-allocated Financial Transactions

10 General Services-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Business Office			
Reduction of management consultant fees	GSD	\$ (21,500)	Minimal consultation for the business continuity/disaster recovery program
Vehicles & Equipment Repair			
Elimination of one FTE and reduction in the parts line item	ISF***	(328,500) (1.00 FTE)	Current preventative maintenance schedule will be extended to recommended manufacturer's schedule
Fuel Supply			
Fuel improvement	ISF	1,862,200	Will allow for the continuation of fleet services
Nonrecurring	ISF	(150,000)	To remove supplemental appropriation for fuel
Radio System Infrastructure			
Reduction in repairs and maintenance	ISF	(48,400)	Minimal impact on services
Employee and Property Security			
Reduction of property protection	ISF	(27,400)	Minimal impact on services
Facilities Maintenance			
Reduction in preventative maintenance and janitorial services	ISF	(131,000)	May impact customer satisfaction
Increase in Utilities funding	ISF	100,000	No interruption of service
Design and Construction	ISF	(6,500)	Minimal impact on services
Reduction of salary and fringe			
E-bid Surplus Property Distribution	ISF	(11,600)	Minimal impact on services
Elimination of some temporary services			
Non-allocated Financial Transactions			
Removal of grant funds	SPF**	(4,716,300)	No impact on services
Fringe Benefit Requirements	ISF	116,000	Funds required for projected fringe benefit expenses
Insurance Billings	ISF	202,800	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD ISF	(45,200) 130,000	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
LOCAP Adjustments	ISF	16,100	No impact on performance
Nonrecurring	ISF	(30,800)	To remove nonrecurring increase requested by Election Commission and Community Education for FY12

10 General Services-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Pay Adjustment	GSD	\$ 24,000	FY13 Pay Adjustment
	ISF	279,100	FY13 Pay Adjustment
	GSD	(8,800)	FY12 Pay Adjustment
	ISF	(125,400)	FY12 Pay Adjustment
General Services District Total		\$ (51,500)	
Special Purpose Funds Total		\$(4,716,300)	
Internal Service Funds Total		\$ 1,846,600 (1.0 FTEs)	
TOTAL		\$(2,921,200) (1.00 FTEs)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

***ISF – Internal Service Funds

10 General Services-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	937,700	916,724	901,400	916,600	15,200	1.69%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	126,600	116,423	126,600	105,100	(21,500)	(16.98)%
Travel, Tuition, and Dues	300	284	600	600	0	0.00%
Communications	5,700	3,529	6,200	6,200	0	0.00%
Repairs & Maintenance Services	26,000	108	26,000	26,000	0	0.00%
Internal Service Fees	175,600	176,127	218,800	173,600	(45,200)	(20.66)%
Other Expenses	21,900	12,209	21,100	21,100	0	0.00%
TOTAL OTHER SERVICES	356,100	308,680	399,300	332,600	(66,700)	(16.70)%
TOTAL OPERATING EXPENSES	1,293,800	1,225,404	1,300,700	1,249,200	(51,500)	(3.96)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,293,800	1,225,404	1,300,700	1,249,200	(51,500)	(3.96)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$2.07	\$1.96	\$2.05	\$1.99	\$(0.06)	(2.93)%

10 General Services-Financial

Special Purpose Funds						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	10,464,348	9,354,778	10,264,900	10,398,000	133,100	1.30%
OTHER SERVICES:						
Utilities	7,516,400	6,543,712	8,348,000	8,448,100	100,100	1.20%
Professional & Purchased Services	6,614,422	6,486,858	5,868,900	5,390,800	(478,100)	(8.15)%
Travel, Tuition, and Dues	65,000	23,746	66,400	31,300	(35,100)	(52.86)%
Communications	888,100	721,233	920,900	899,000	(21,900)	(2.38)%
Repairs & Maintenance Services	8,181,404	3,942,472	8,067,200	3,671,800	(4,395,400)	(54.48)%
Internal Service Fees	1,969,800	1,952,475	1,712,600	1,842,500	129,900	7.58%
Other Expenses	10,502,866	24,462,779	11,609,000	13,306,700	1,697,700	14.62%
TOTAL OTHER SERVICES	35,737,992	44,133,275	36,593,000	33,590,200	(3,002,800)	(8.21)%
TOTAL OPERATING EXPENSES	46,202,340	53,488,053	46,857,900	43,988,200	(2,869,700)	(6.12)%
TRANSFERS TO OTHER FUNDS/UNITS	0	21,105	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	46,202,340	53,509,158	46,857,900	43,988,200	(2,869,700)	(6.12)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	39,066,400	39,064,775	40,741,600	42,492,000	1,750,400	4.30%
Federal (Direct & Pass Through)	6,135,940	1,419,597	4,716,300	0	(4,716,300)	(100.00)%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	9,380	0	0	0	0.00%
TOTAL PROGRAM REVENUE	45,202,340	40,493,752	45,457,900	42,492,000	(2,965,900)	(6.52)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	750,000	1,121,252	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	750,000	1,121,252	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	250,000	21,019,294	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	46,202,340	62,634,298	45,457,900	42,492,000	(2,965,900)	(6.52)%
Expenditures Per Capita	\$73.79	\$85.46	\$73.71	\$70.19	\$(3.52)	(4.78)%

10 General Services-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Admin Svcs Officer 1	SR0600	0	0.00	1	1.00	0	0.00	(1)	(1.00)	
Admin Svcs Officer 3	SR1000	1	1.00	0	0.00	0	0.00	0	0.00	
Admin Svcs Officer 4	SR1200	1	1.00	1	1.00	0	0.00	(1)	(1.00)	
Application Tech 2	SR0800	0	0.00	0	0.00	1	1.00	1	1.00	
Application Tech 3	SR0900	3	3.00	3	3.00	2	2.00	(1)	(1.00)	
General Services Assistant Dir	SR1500	1	1.00	1	1.00	1	1.00	0	0.00	
General Svcs Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00	
Information Systems Advisor 1	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Information Systems Advisor 2	SR1400	0	0.00	0	0.00	1	1.00	1	1.00	
Professional Spec	SR1100	0	0.00	0	0.00	1	1.00	1	1.00	
Technical Specialist 1	SR1100	2	2.00	2	2.00	2	2.00	0	0.00	
Total Positions & FTE		10	10.00	10	10.00	10	10.00	0	0.00	
* ADA Management 30110										
General Services Assistant Dir	SR1500	(1)	(1.00)	(1)	(1.00)	(1)	(1.00)	0	0.00	
Office Support Rep 3	SR0600	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 1	SR0700	(1)	(1.00)	(1)	(1.00)	(1)	(1.00)	0	0.00	
Technical Specialist 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		0	0.00	0	0.00	0	0.00	0	0.00	
Facilities Maint & Security 51113										
Admin Svcs Mgr	SR1300	4	4.00	3	3.00	3	3.00	0	0.00	
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 4	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Application Tech 2	SR0800	3	3.00	3	3.00	3	3.00	0	0.00	
Bldg Maint Lead Mechanic	TL1000	1	1.00	1	1.00	2	2.00	1	1.00	
Bldg Maint Mechanic	TG0800	1	1.00	1	1.00	0	0.00	(1)	(1.00)	
Bldg Maint Supv	TS1100	2	2.00	1	1.00	0	0.00	(1)	(1.00)	
Compliance Inspector 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Finance Mgr	SR1400	1	1.00	0	0.00	0	0.00	0	0.00	
General Services Assistant Dir	SR1500	1	1.00	1	1.00	1	1.00	0	0.00	
Information Systems Advisor 1	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Stores Mgr	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Technical Specialist 1	SR1100	9	9.00	12	12.00	12	12.00	0	0.00	
Technical Specialist 2	SR1200	4	4.00	4	4.00	5	5.00	1	1.00	
Total Positions & FTE		33	33.00	33	33.00	33	33.00	0	0.00	
BOSS Construction Services 51114										
Admin Svcs Officer 4	SR1200	4	4.00	4	4.00	4	4.00	0	0.00	
Total Positions & FTE		4	4.00	4	4.00	4	4.00	0	0.00	

10 General Services-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Postal Service 51151									
Cust Svc Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Mail Clerk Carrier	SR0500	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Rep 3	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		4	4.00	4	4.00	4	4.00	0	0.00
Radio Shop 51153									
Application Tech 2	SR0800	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Info Systems Mgr	SR1300	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Spec 2	SR0800	1	1.00	0	0.00	1	1.00	1	1.00
Radio Tech 1	TG0800	2	2.00	2	2.00	2	2.00	0	0.00
Radio Tech 2	TG1100	5	5.00	5	5.00	5	5.00	0	0.00
Radio Tech 3	TL1200	5	5.00	5	5.00	5	5.00	0	0.00
Total Positions & FTE		16	16.00	15	15.00	15	15.00	0	0.00
Office of Fleet Management 51154									
Admin Svcs Officer 2	SR0800	0	0.00	1	1.00	0	0.00	(1)	(1.00)
Admin Svcs Officer 3	SR1000	1	1.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	SR1200	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Application Tech 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Automotive Mechanic	TG1000	4	4.00	6	6.00	5	5.00	(1)	(1.00)
Automotive Mechanic Leader	TL1100	2	2.00	1	1.00	1	1.00	0	0.00
Automotive Mechanic-Cert	TG1100	3	3.00	3	3.00	4	4.00	1	1.00
Automotive Shop Supv	TS1100	0	0.00	2	2.00	2	2.00	0	0.00
Automotive Svc Writer	SR0700	5	5.00	5	5.00	6	6.00	1	1.00
Bldg Maint Mechanic	TG0800	1	1.00	1	1.00	1	1.00	0	0.00
Emerg Vehicle Tech 1	TG1200	1	1.00	1	1.00	1	1.00	0	0.00
Equip & Supply Clerk 1	SR0400	1	0.50	1	0.50	1	0.50	0	0.00
Equip & Supply Clerk 2	SR0600	7	7.00	7	7.00	7	7.00	0	0.00
Equip & Supply Clerk 3	SR0700	3	2.50	3	2.50	3	2.50	0	0.00
Equip Mechanic	TG1100	12	12.00	13	13.00	13	13.00	0	0.00
Equip Mechanic Leader	TL1200	1	1.00	1	1.00	1	1.00	0	0.00
Equip Mechanic-Certified	TG1200	4	4.00	4	4.00	5	5.00	1	1.00
Equip Operator 1	TG0500	3	3.00	1	1.00	1	1.00	0	0.00
Equip Servicer	TG0500	4	4.00	6	6.00	6	6.00	0	0.00
Equip Shop Supv	TS1200	3	3.00	3	3.00	3	3.00	0	0.00
Finance Admin	SR1300	0	0.00	0	0.00	1	1.00	1	1.00
Garage Manager	SR1300	2	2.00	2	2.00	1	1.00	(1)	(1.00)
Garage Supervisor 1	TS1100	2	2.00	0	0.00	0	0.00	0	0.00
General Svcs Div Mgr	SR1400	0	0.00	0	0.00	1	1.00	1	1.00
Maint & Repair Worker 1	TG0300	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Maint & Repair Worker 3	TG0600	0	0.00	0	0.00	0	0.00	0	0.00

10 General Services-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Office of Fleet Management 51154 (Continued)									
Manager of Fleet Operations	SR1500	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Master Tech	TG1300	20	20.00	18	18.00	17	17.00	(1)	(1.00)
Mechanic Helper 1	TG0500	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	SR0800	1	1.00	0	0.00	0	0.00	0	0.00
Parts Supv	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Technical Specialist 1	SR1100	0	0.00	0	0.00	1	1.00	1	1.00
Technical Specialist 2	SR1200	1	1.00	0	0.00	0	0.00	0	0.00
Welder	TG0900	2	2.00	2	2.00	2	2.00	0	0.00
Total Positions & FTE		90	89.00	90	89.00	89	88.00	(1)	(1.00)
Surplus Property Auction 61190									
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Application Tech 2	SR0800	2	2.00	2	2.00	0	0.00	(2)	(2.00)
Application Tech 3	SR0900	0	0.00	0	0.00	2	2.00	2	2.00
Equip Inventory Asst 1	SR0600	0	0.00	0	0.00	2	2.00	2	2.00
Equip Inventory Asst 2	SR0700	2	2.00	2	2.00	0	0.00	(2)	(2.00)
Finance Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	SR0600	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Office Support Spec 2	SR0800	0	0.00	0	0.00	1	1.00	1	1.00
Total Positions & FTE		7	7.00	7	7.00	7	7.00	0	0.00
Department Totals		164	163.00	163	162.00	162	161.00	(1)	(1.00)

11 Historical Commission-At a Glance

Mission The mission of the Metropolitan Historical Commission is to provide historical and architectural information, preservation technology and advice, and design guidance products to Nashville's neighborhoods, property owners, businesses, citizens, and visitors so they can incorporate the city's rich past into today's economy, culture, and quality of life.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
GSD General Fund	\$ 626,100	\$ 619,100	\$ 623,200
Special Purpose Funds	20,000	20,000	20,000
Total Expenditures and Transfers	\$ 646,100	\$ 639,100	\$ 643,200
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	20,000	20,000	20,000
Other Program Revenue	0	0	0
Total Program Revenue	\$ 20,000	\$ 20,000	\$ 20,000
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 20,000	\$ 20,000	\$ 20,000
Expenditures Per Capita	\$ 1.03	\$ 1.01	\$ 1.03

Positions	Total Budgeted Positions	8	8	8
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	Sunnyside Mansion in Sevier Park 3000 Granny White Pike 37210	Phone: 862-7970 FAX: 862-7974

11 Historical Commission-At a Glance

Accomplishments

- Co-sponsored the 31st Annual African-American History and Culture Conference with Tennessee State University, focusing on the 100th anniversary of the university. Over 350 people attended, making it the highest attendance in event history
- Metro Historic Zoning Commission (MHZC) staff assisted several Metro departments including MDHA, Planning, and Codes, with design review and project development. Approximately 200 more properties are now protected through the adoption of a new historic zoning overlay in the Sylvan Park area. MHZC staff is working with citizens and business owners in several areas considering new overlay districts, or expansion of existing districts. Staff continues to provide review and design services to insure compatible infill and maintain or improve property values in historic neighborhoods. Staff now uses the Metro-wide KIVA permitting system, increasing efficiency and inter-departmental communication.
- By the end of FY12, Metro Historic Commission (MHC) will have added 5 new historical markers, providing citizens information on Nashville's rich heritage of historic places and events. Co-authored nomination placing one new property on the National Register of Historic Places
- Promoted tourism of historic sites through sponsorship of special events including Nashville History 101 and Nashville 102 classes the Nashville City Cemetery Living History Tour and Memorial Day Dash; Oktoberfest; two History Days at Fort Nashborough; Tennessee History Day with Metro Schools; developed a new walking tour focusing on Civil War sites in Downtown Nashville; Developing a new bike/greenway for Civil War sites
- Promoted heritage tourism and provided educational opportunities through sponsorship of Civil War Sesquicentennial commemorative events including tours led by local historians at the City Cemetery, a symposium at historic Fisk University, and a dramatic presentation, "Tokens" at the Downtown Presbyterian Church, which was recorded by NPT for future broadcast
- Staff has assisted several local government agencies with preservation projects in Metro Parks and Habitat for Humanity's second restoration project; served on advisory committees and will serve on-site at the Tennessee Preservation Trust Conference held in May, Friends of Two Rivers Mansion, Belmont Mansion, and other non-profit groups. Working with a group of local historians and citizens to create a non-profit Historical Commission foundation

Goals

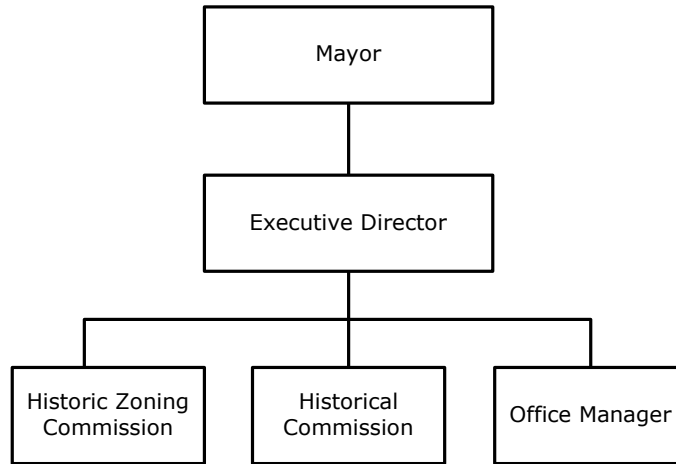
- Continue to provide opportunities for public education and tourism throughout Civil War Sesquicentennial commemoration, ending in 2015
- Promote benefits of preservation protection and continue to provide timely responses and design assistance to applicants seeking permits for work in local historic overlay districts
- Planning for the 50th Anniversary Celebration of Nashville becoming a Metropolitan Government. Provide tools, guidance and expertise to citizens seeking ways to preserve the history, character and sense of place in Nashville and Davidson County
- Work with Council members and neighborhood groups seeking revitalization and management of change through historic and conservation overlays, and provide clear guidelines of procedures and schedules

Strategic Issues

- The Civil War Sesquicentennial commemoration began in November of 2010 and continues through 2015. Funds and resources are needed to plan, promote, and carry out educational sessions, field sessions, and special events
- Funding is needed for the MHC's Historic Marker program, which has provided an avenue for public education of history and historic sites since the 1960s. Currently all funding for new markers is provided by individuals, neighborhoods, or civic organizations
- The number of properties in historic and conservation overlays or designated as landmarks increased by 40% since 2007, while MHZC staff has decreased by 20%
- Our ability to assist elected officials in improvement of blighted neighborhoods through survey work, national register nominations and implementation of overlays is severely limited by time and budget constraints

11 Historical Commission-At a Glance

Organizational Structure



Programs

Historic Zoning

Historic Zoning

Governmental and Public Partnership

Governmental and Public Partnership

Information, Education and Tourism

Information, Education and Tourism

Administrative

Non-allocated Financial Transactions

11 Historical Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation	GSD	Amount	Impact
Historical Zoning			
Nonrecurring adjustment	GSD	\$ (8,000)	Removes funding for printing of literature for FY2012
Information, Education and Tourism			
Nonrecurring adjustment	GSD	(10,000)	Removes funding for printing of literature for FY2012
Printing and hostessing reduction		(1,000)	Reduces budget for printed materials distributed to the public for tours and conferences and for welcome ceremonies and receptions.
2013 Civil War Sesquicentennial	GSD	10,000	Planning, preparation and sponsorship of events commemorating the 150th anniversary of the Civil War
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	700	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	17,800	FY13 Pay Adjustment
		(5,400)	FY12 Pay Adjustment
General Services District Total		\$ 4,100	
TOTAL		\$ 4,100	

* See Internal Service Charges section for details.

11 Historical Commission-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	554,000	526,556	545,200	557,600	12,400	2.27%
OTHER SERVICES:						
Utilities	7,600	7,603	8,100	8,100	0	0.00%
Professional & Purchased Services	400	536	8,800	8,800	0	0.00%
Travel, Tuition, and Dues	4,100	4,164	5,100	5,100	0	0.00%
Communications	9,500	7,268	17,100	(1,500)	(18,600)	(108.77)%
Repairs & Maintenance Services	1,200	401	700	700	0	0.00%
Internal Service Fees	40,600	41,349	25,200	25,900	700	2.78%
Other Expenses	8,700	11,540	8,900	18,500	9,600	107.87%
TOTAL OTHER SERVICES	72,100	72,861	73,900	65,600	(8,300)	(11.23)%
TOTAL OPERATING EXPENSES	626,100	599,417	619,100	623,200	4,100	0.66%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	626,100	599,417	619,100	623,200	4,100	0.66%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$1.00	\$0.96	\$0.97	\$0.99	\$0.02	2.06%

11 Historical Commission-Financial

Special Purpose Funds						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	15,000	5,948	15,000	15,000	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	5,000	0	5,000	5,000	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	0	0	0	0.00%
TOTAL OTHER SERVICES	5,000	0	5,000	5,000	0	0.00%
TOTAL OPERATING EXPENSES	20,000	5,948	20,000	20,000	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	20,000	5,948	20,000	20,000	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	20,000	5,948	20,000	20,000	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	20,000	5,948	20,000	20,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	20,000	5,948	20,000	20,000	0	0.00%
Expenditures Per Capita	\$0.03	\$0.01	\$0.03	\$0.03	\$0.00	0.00%

11 Historical Commission-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Admin Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Historic Preservationist 1	SR1000	5	5.00	5	5.00	5	5.00	0	0.00
Historic Preservationist 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Historical Commission Exec Dir	DP0100	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		8	8.00	8	8.00	8	8.00	0	0.00
Department Totals		8	8.00	8	8.00	8	8.00	0	0.00

14 Information Tech Services-At a Glance

Mission The mission of the Information Technology Services Department is to provide information, communications, and business solutions products to the departments and agencies of Metro Government so they can achieve their business objectives and meet the needs and the expectations of the citizens we all serve.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
GSD General Fund	\$ 796,600	\$ 2,004,300	\$ 1,782,400
Internal Service Fund	14,584,500	14,689,800	15,251,600
Total Expenditures and Transfers	\$ 15,381,100	\$ 16,694,100	\$ 17,034,000
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 14,584,700	\$ 13,098,400	\$ 14,264,400
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 14,584,700	\$ 13,098,400	\$ 14,264,400
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 14,584,700	\$ 13,098,400	\$ 14,264,400
Expenditures Per Capita	\$ 24.56	\$ 26.26	\$ 27.18

Positions	Total Budgeted Positions	124	134	134
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Suite 301		

14 Information Tech Services-At a Glance

Accomplishments

- Achieved 3rd place nationally in the Center for Digital Government's "Digital Cities" survey, a measure of the quality and efficacy of the department's efforts to reach strategic objectives as compared to other cities with a population of 250,000 or greater
 - Led, in cooperation with Mayoral advisory committee, the creation and implementation of several Metro-wide security policies addressing the appropriate use of systems, information classification, confidentiality agreements, disaster recovery, information encryption and mobile computing
 - With HR and General Services, developed the Basic Security Awareness Training course, an original web-based training course for Metro Government employees. Created, developed, distributed and tracked the completion of this training on an individual employee basis with over 50% of Metro employees successfully completing in first 4 months
 - Installed Voice-over-IP digital phone systems for Criminal Justice Center and Lentz Public Health facility to include improved call center functionality and call recording to better serve the public
 - In coordination with General Services and customer departments, designed, implemented and continue to manage data and phone network for Metro construction projects including fire halls, police precincts, health department and other general government sites
 - Migrated Metro Purchasing to a new in-house implementation of Oracle iProcurement
 - Metro 3 Government TV broadcasted 260 hours of Metro live meetings and a total of over 8200 hours on the air. Metro 3 also produced 190 special video productions for Metro departments including Arts Commission, Fire Department, MNPd, and the Mayor's Office
 - Established a Metro Government channel on YouTube and initiated the loading of Metro meetings and special productions to enhance transparency for citizens
 - The 24/7 ITS Technical Support Center assisted Metro employees with over 96,000 service requests
-

Goals

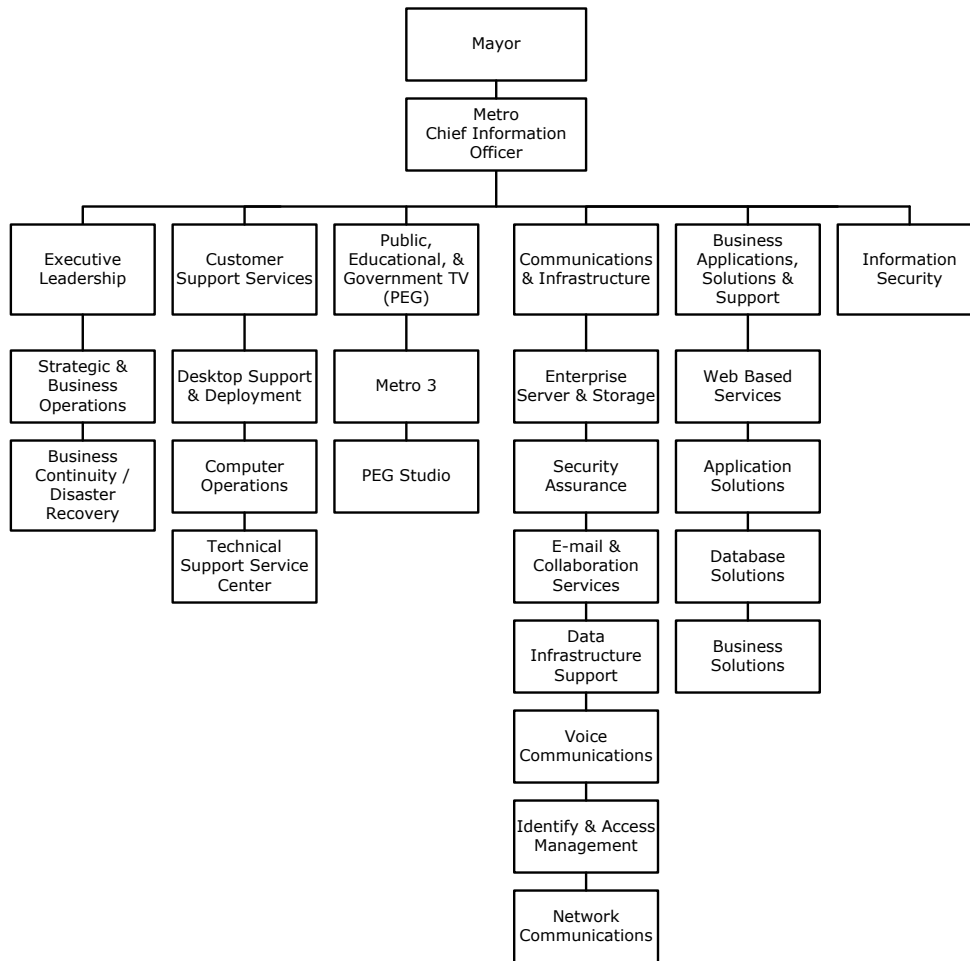
- By year end 2013, customers will receive increased availability of information technology solutions in support of their business operations as evidenced by: 100% of service level agreements will be established for key departments, 90% of performance based reporting measures will meet service level agreements
 - By year end 2013, Metro Government customers and citizens will experience improved data security and reliability with priority given to public safety risks by implementation of a comprehensive Metrowide Information Security Plan
 - By year end 2013, Metro ITS will implement a disaster recovery data center strategy or strategies that will allow Metro to benefit from economies of scale and provide a world class disaster recovery data center solution that will be available to all Metro departments and agencies with information technology assets and/or services
-

Strategic Issues

- Ever growing customer expectations and demand for technology services will result in a decrease in the customer's ability to effectively and efficiently achieve their business objectives
- Increasing internal and external security threats could result in loss of revenue, compromise of confidential information, permanent loss of data, extended service interruption, and threat to public safety
- The lack of an enterprise-wide collaborative approach to technology solutions could result in increased cost, inefficiencies and misallocated resources
- Inability to recover data or continue business due to events could result in increased cost, permanent loss of data, disruption of or inability to recover IT services

14 Information Tech Services-At a Glance

Organizational Structure



Programs

Interactive Solutions

Application Solutions
 Database Solutions
 Metro 3 Television Network
 PEG Studio Management
 Web Based Services
 Business Solutions

Customer Support Services

Technical Support Service Center
 Desktop Support Services

Strategy and Planning

Executive Leadership
 Strategy and Business Operations

Communication and Infrastructure Services

Enterprise Server and Storage Services
 Data Infrastructure Support
 Enterprise Services
 Network Communication Services
 Security Assurance
 Voice Communication Solutions
 Identity and Access Management

Administrative

Non-allocated Financial Transactions
 Metro-Wide Technology
 Information Technology

14 Information Tech Services-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Enterprise Server and Storage			
Eliminates maintenance and support cost based on purchased of new AS400	ISF**	\$ (96,400)	No impact on services
Contractual increases in vendor support and maintenance for hardware	ISF	202,600	Continued access to critical resources
Metro-wide Technology			
Eliminates remainder of AT&T hosting for eProcurement	ISF	(66,900)	No impact on services
Contractual increases for critical infrastructure software components and enterprise systems	ISF	142,700	Continuation of services
Enterprise Services			
Reduction of support services and associated licenses	ISF	(11,400)	No impact on services
Tech Support Service Center			
Reduction in printing supplies for payroll	ISF	(5,000)	No impact on services
Security Assurance Program			
Reduction of firewall support as new firewalls include support agreements	ISF	(14,000)	No impact on services
Desktop Support Services			
Eliminate licensing funding for mobile connectivity for desktop technicians	ISF	(8,600)	No impact on services
Data Infrastructure			
Reduction of miscellaneous small repairs	ISF	(2,800)	No impact on services
Contractual increases in vendor support and maintenance for hardware	ISF	37,400	Continued access to critical resources
Voice Communication Solutions			
Contractual increases in vendor support and maintenance for hardware	ISF	11,600	Continued access to critical resources
Network Communication Services			
Contractual increases in vendor support and maintenance for hardware	ISF	50,100	Continued access to critical resources
Business Solutions			
Transfer employee to Internal Service Fund	GSD	(91,400) (1.0 FTE)	No impact on services
Application Solutions			
Transfer employee into Internal Service Fund	ISF	91,400 1.0 FTE	No impact on services
Fringe Benefit Requirements	ISF	220,600	Funds required for projected fringe benefit expenses

14 Information Tech Services-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Insurance Billings	ISF	\$ 14,100	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD	(157,600)	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
	ISF	(128,900)	
Pay Adjustment	GSD	44,400	FY13 Pay Adjustment
	ISF	254,300	FY13 Pay Adjustment
	GSD	(17,300)	FY12 Pay Adjustment
	ISF	(129,000)	FY12 Pay Adjustment
General Services District Total		\$ (221,900) (1.0 FTEs)	
Internal Service Funds Total		\$561,800 1.0 FTEs	
TOTAL		\$ 339,900	

* See Internal Service Charges section for details

** ISF – Internal Service Funds

14 Information Tech Services-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	726,900	694,102	1,647,700	1,583,400	(64,300)	(3.90)%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	18,000	17,430	18,200	18,200	0	0.00%
Travel, Tuition, and Dues	100	430	100	100	0	0.00%
Communications	4,900	5,331	13,000	13,000	0	0.00%
Repairs & Maintenance Services	1,000	0	1,000	1,000	0	0.00%
Internal Service Fees	37,100	36,996	310,900	153,300	(157,600)	(50.69)%
Other Expenses	8,600	7,866	13,400	13,400	0	0.00%
TOTAL OTHER SERVICES	69,700	68,053	356,600	199,000	(157,600)	(44.20)%
TOTAL OPERATING EXPENSES	796,600	762,155	2,004,300	1,782,400	(221,900)	(11.07)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	796,600	762,155	2,004,300	1,782,400	(221,900)	(11.07)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	200	176	100	100	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	200	176	100	100	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	200	176	100	100	0	0.00%
Expenditures Per Capita	\$1.27	\$1.22	\$3.15	\$2.84	\$(0.31)	(9.84)%

14 Information Tech Services-Financial

Internal Service Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	9,378,200	8,864,367	9,246,700	9,684,000	437,300	4.73%
OTHER SERVICES:						
Utilities	600	63	0	0	0	0.00%
Professional & Purchased Services	1,557,500	1,846,549	1,584,300	1,538,000	(46,300)	(2.92)%
Travel, Tuition, and Dues	10,600	6,283	7,700	7,700	0	0.00%
Communications	133,800	132,226	135,500	169,500	34,000	25.09%
Repairs & Maintenance Services	669,400	344,378	735,100	921,700	186,600	25.38%
Internal Service Fees	1,135,400	1,130,172	1,144,600	1,015,700	(128,900)	(11.26)%
Other Expenses	1,699,000	2,544,478	1,835,900	1,915,000	79,100	4.31%
TOTAL OTHER SERVICES	5,206,300	6,004,149	5,443,100	5,567,600	124,500	2.29%
TOTAL OPERATING EXPENSES	14,584,500	14,868,516	14,689,800	15,251,600	561,800	3.82%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	14,584,500	14,868,516	14,689,800	15,251,600	561,800	3.82%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	14,584,500	14,702,622	13,098,300	14,264,300	1,166,000	8.90%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	14,584,500	14,702,622	13,098,300	14,264,300	1,166,000	8.90%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	(1,808)	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	(1,808)	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	350,573	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	14,584,500	15,051,387	13,098,300	14,264,300	1,166,000	8.90%
Expenditures Per Capita	\$23.29	\$23.75	\$23.11	\$24.34	\$1.23	5.32%

14 Information Tech Services-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Svcs Officer 4	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	SR1200	0	0.00	6	6.00	5	5.00	(1)	(1.00)
Info Systems App Tech 2	SR0900	0	0.00	3	3.00	3	3.00	0	0.00
Info Systems Div Mgr	SR1400	0	0.00	1	1.00	1	1.00	0	0.00
Info Systems Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Information Sys Media Analys 1	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Information Sys Media Analys 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 1	SR1300	0	0.00	2	2.00	2	2.00	0	0.00
Program Mgr 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 1	SR0600	2	2.00	2	2.00	2	2.00	0	0.00
Program Spec 2	SR0800	3	3.00	3	3.00	3	3.00	0	0.00
Program Spec 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Video Production Spec	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		12	12.00	24	24.00	23	23.00	(1)	(1.00)
Information Technology Service 51137									
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Chief Info Officer	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Computer Operations Shift Supv	SR1100	2	2.00	2	2.00	2	2.00	0	0.00
Computer Operator 2	SR0600	2	2.00	3	3.00	3	3.00	0	0.00
Computer Operator 3	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Comm Analyst 1	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Comm Analyst 2	SR1100	2	2.00	1	1.00	3	3.00	2	2.00
Info Sys Comm Analyst 3	SR1200	5	5.00	6	6.00	4	4.00	(2)	(2.00)
Info Systems App Analyst 1	SR1000	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Info Systems App Analyst 2	SR1100	3	3.00	3	3.00	3	3.00	0	0.00
Info Systems App Analyst 3	SR1200	2	2.00	2	2.00	3	3.00	1	1.00
Info Systems App Tech 1	SR0800	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Info Systems App Tech 2	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems Asst Dir	SR1500	3	3.00	3	3.00	3	3.00	0	0.00
Info Systems Div Mgr	SR1400	8	8.00	9	9.00	10	10.00	1	1.00
Info Systems Mgr	SR1300	7	7.00	8	8.00	7	7.00	(1)	(1.00)
Information Sys Oper Anal 2	SR1100	14	14.00	15	15.00	14	14.00	(1)	(1.00)
Information Sys oper Anal 3	SR1200	10	10.00	9	9.00	10	10.00	1	1.00
Information Sys Oper Analyst 1	SR1000	6	6.00	4	4.00	5	5.00	1	1.00
Information Sys Oper TEch 1	SR0800	9	9.00	8	8.00	8	8.00	0	0.00
Information Sys Oper Tech 2	SR0900	3	3.00	3	3.00	3	3.00	0	0.00
Information Systems Advisor 1	SR1300	23	23.00	22	22.00	23	23.00	1	1.00

14 Information Tech Services-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Information Technology Service 51137 (Continued)									
Information Systems Advisor 2	SR1400	5	5.00	4	4.00	4	4.00	0	0.00
Special Projects Mgr	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		112	112.00	110	110.00	111	111.00	1	1.00
Department Totals		124	124.00	134	134.00	134	134.00	0	0.00

15 Finance-At a Glance

Mission

The mission of the Department of Finance is to provide financial management, information, and business products to policy makers, departments, agencies, investors, and the Nashville Community so they can have confidence in Metro Government, make informed decisions, and achieve their results.

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$ 9,009,800	\$ 7,745,900	\$ 7,949,500
Internal Service Fund	761,800	749,900	758,600
Total Expenditures and Transfers	<u>\$ 9,771,600</u>	<u>\$ 8,495,800</u>	<u>\$ 8,708,100</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 761,800	\$ 749,900	\$ 758,600
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 761,800</u>	<u>\$ 749,900</u>	<u>\$ 758,600</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 761,800</u>	<u>\$ 749,900</u>	<u>\$ 758,600</u>
Expenditures Per Capita	\$ 15.61	\$ 13.36	\$ 13.90

Positions

Total Budgeted Positions	113	101	103
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Contacts

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15 Finance-At a Glance

Accomplishments

- In FY11, DGC reviewed and processed 200 grants, awards and amendments totaling \$216,468,852
 - In FY11, DGC coordinated and managed the Community Enhancement Fund competitive grants program resulting in \$1,800,000 being awarded to 23 non-profit agencies for afterschool programs, community service programs, and domestic violence programs
 - Received 20th GFOA Distinguished Budget Award
 - Received AGA Certificate of Excellence in Citizen-Centric Reporting
 - Began closeout process for Metro's 750+ flood damage claims filed with FEMA
 - In FY12, collected \$25.8 million of FEMA awarded Public Assistance grant proceeds for flood recovery repairs of Metro properties
 - Settled Metro's May 2010 Flood insurance claim at \$52 million
 - Completed four refunding bond issues resulting in combined savings for the Metro Government of over \$36 million
 - Implemented an equity long/short hedge investment program in the pension plan
 - Recovered over \$14 million in indirect costs to the general fund
-

Goals

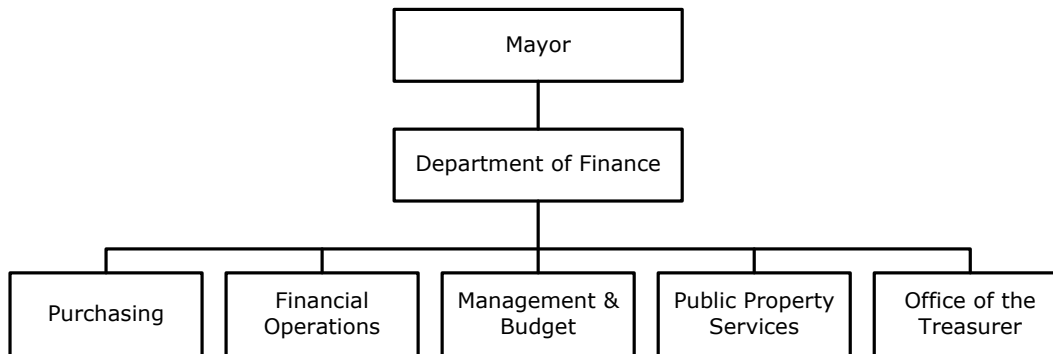
- **Financial Health:** By June 2013, the financial health of Metro will be strengthened, as evidenced by:
 - AA bond rating or better
 - Undesignated actual fund balance in each of the 6 tax supported funds is 5% of subsequent year budgeted expenditures
 - Outstanding debt and approved capital spending is balanced with dedicated debt service funding
 - Development of a rolling 3 year revenue plan to include strategies and options
 - Development of a rolling 3 year expenditure plan to include strategies and options
 - **Financial Management:** The Finance Department will continue to effectively and efficiently manage the finances of the government, as evidenced by:
 - Reviewing, monitoring and reporting departmental financial results at least monthly
 - Reviewing and reporting departmental performance results annually
 - And by June, 2013: Developing a financial policy regarding budget accountability reporting; Providing optimal versions of all financial applications, systems and software; At least 75% of routine internal and external business transactions will be conducted electronically
-

Strategic Issues

- Meeting the demand for accountable and responsible government operations
- Establishing a culture that fully implements and continuously improves best business practices in light of emerging technologies
- Establishing meaningful communication and business practices will result in efficient operations with reduced costs
- Prioritization and management of limited resources
- Continued need to focus on key financial and performance indicators

15 Finance-At a Glance

Organizational Structure



Programs

Strategic Resource Allocation and Management

- Cost Planning and Management
- Budget Planning and Management
- Investor Relations
- Investment Committee Support
- Grants Assessment and Resource

Business Integrity and Accountability

- Compliance Monitoring and Accountability

Business Support and Solutions

- Cash Operations
- Accounts Payable
- Financial Accounting and Reporting
- Payroll Operations
- Business Assistance Office
- Purchasing
- Real Estate Management
- Metro Payment Services

Executive Leadership

- Executive Leadership

Administrative

- Non-allocated Financial Transactions

15 Finance-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Real Estate Management			
Eliminates salary savings gained from staffing restructuring and reorganization and reduces other miscellaneous expenses	GSD	\$ (40,000)	No impact on performance
Purchasing			
Eliminates salary savings and reduces other miscellaneous expenses	GSD	(26,900)	No impact on performance
Business Assistance Office			
Reduction in management consulting, postage, printing, advertising, etc.	GSD	(4,500)	No impact on performance
Executive Leadership			
Allocation of salary and fringe for an Office Support Specialist 1 shared with Accounts Payables to other Departmental accounts	GSD	(9,400)	No impact on performance
Cash Operations	ISF***	(6,700)	No impact on performance
Eliminates salary savings			
Non-allocated Financial Transactions			
Fringe Benefit Requirements	ISF	13,100	Funds required for projected fringe benefit expenses
Return collections of certain taxes and fees to Finance from County Clerk	GSD	107,300	Improved collection and monitoring of fees/taxes
		2.0 FTEs	
Internal Service Charges*	GSD	48,300	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
	ISF	(5,900)	
Pay Adjustment	GSD	198,200	FY13 Pay Adjustment
	ISF	15,100	FY13 Pay Adjustment
	GSD	(69,400)	FY12 Pay Adjustment
	ISF	(6,900)	FY12 Pay Adjustment
General Services District Total		\$203,600	
		2.0 FTEs	
Special Purpose Funds Total		\$8,700	
TOTAL		\$212,300	
		2.0 FTEs	

* See Internal Service Charges section for details

*** ISF – Internal Service Funds

15 Finance-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	7,765,300	7,558,141	6,756,200	6,916,200	160,000	2.37%
OTHER SERVICES:						
Utilities	0	1,736	0	0	0	0.00%
Professional & Purchased Services	7,600	34,999	79,100	76,400	(2,700)	(3.41)%
Travel, Tuition, and Dues	12,900	10,532	13,100	11,300	(1,800)	(13.74)%
Communications	114,600	58,880	77,900	84,900	7,000	8.99%
Repairs & Maintenance Services	24,400	4,315	16,300	14,300	(2,000)	(12.27)%
Internal Service Fees	911,200	895,168	605,000	653,300	48,300	7.98%
Other Expenses	173,300	197,462	198,300	193,100	(5,200)	(2.62)%
TOTAL OTHER SERVICES	1,244,000	1,203,092	989,700	1,033,300	43,600	4.41%
TOTAL OPERATING EXPENSES	9,009,300	8,761,233	7,745,900	7,949,500	203,600	2.63%
TRANSFERS TO OTHER FUNDS/UNITS	500	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	9,009,800	8,761,233	7,745,900	7,949,500	203,600	2.63%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$14.39	\$13.99	\$12.18	\$12.69	\$0.51	4.19%

15 Finance-Financial

Internal Service Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY11-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	647,800	646,877	645,500	660,100	14,600	2.26%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	600	0	0	0	0.00%
Communications	12,800	5,217	12,800	12,800	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	79,500	65,207	69,900	64,000	(5,900)	(8.44)%
Other Expenses	20,700	11,861	21,500	21,500	0	0.00%
TOTAL OTHER SERVICES	113,000	82,885	104,200	98,300	(5,900)	(5.66)%
TOTAL OPERATING EXPENSES	760,800	729,762	749,700	758,400	8,700	1.16%
TRANSFERS TO OTHER FUNDS/UNITS	1,000	0	200	200	0	0.00%
TOTAL EXPENSES & TRANSFERS	761,800	729,762	749,900	758,600	8,700	1.16%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	761,800	727,761	749,900	758,600	8,700	1.16%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	761,800	727,761	749,900	758,600	8,700	1.16%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	761,800	727,761	749,900	758,600	8,700	1.16%
Expenditures Per Capita	\$1.22	\$1.17	\$1.18	\$1.21	\$0.03	2.54%

15 Finance-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Asst	SR0900	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	SR1300	2	2.00	2	2.00	1	1.00	(1)	(1.00)
Admin Svcs Officer 2	SR0800	4	4.00	4	4.00	3	3.00	(1)	(1.00)
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	5	5.00	4	4.00
Application Tech 1	SR0700	3	3.00	3	3.00	4	4.00	1	1.00
Application Tech 2	SR0800	9	9.00	8	8.00	6	6.00	(2)	(2.00)
Application Tech 3	SR0900	6	6.00	5	5.00	6	6.00	1	1.00
Business Development Officer	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Finance Admin	SR1300	8	8.00	9	9.00	8	8.00	(1)	(1.00)
Finance Asst Dir	SR1500	2	2.00	2	2.00	2	2.00	0	0.00
Finance Deputy Dir	SR1600	2	2.00	2	2.00	2	2.00	0	0.00
Finance Dir	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	SR1400	7	7.00	6	6.00	9	9.00	3	3.00
Finance Officer 1	SR0800	3	3.00	3	3.00	3	3.00	0	0.00
Finance Officer 2	SR1000	12	12.00	10	10.00	10	10.00	0	0.00
Finance Officer 3	SR1200	24	24.00	26	26.00	26	26.00	0	0.00
Finance Spec	SR1100	2	2.00	2	2.00	2	2.00	0	0.00
Info Systems App Analyst 3	SR1200	4	4.00	0	0.00	0	0.00	0	0.00
Info Systems App Tech 2	SR0900	2	2.00	0	0.00	0	0.00	0	0.00
Info Systems Div Mgr	SR1400	1	1.00	0	0.00	0	0.00	0	0.00
Information Systems Advisor 1	SR1300	4	4.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	SR0800	0	0.00	1	1.00	0	0.00	(1)	(1.00)
Special Projects Mgr	SR1500	2	2.00	2	2.00	1	1.00	(1)	(1.00)
Stores Mgr	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Technical Specialist 1	SR1100	1	1.00	1	1.00	2	2.00	1	1.00
Total Positions & FTE		105	105.00	94	94.00	96	96.00	2	2.00
Treasury Management 51180									
Admin Svcs Officer 3	SR1000	0	0.00	0	0.00	1	1.00	1	1.00
Finance Mgr	SR1400	3	3.00	3	3.00	3	3.00	0	0.00
Finance Officer 1	SR0800	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Finance Officer 2	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Metropolitan Treasurer	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	SR0600	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE		8	8.00	7	7.00	7	7.00	0	0.00
Department Totals		113	113.00	101	101.00	103	103.00	2	2.00

16 Assessor of Property-At a Glance

Mission To appraise real property at its market value, and business tangible personal property under schedules provided by law; to classify property correctly under the law; to apply property assessment in accordance with each parcel's proper classification; to maintain accurate public records; to reappraise every real parcel at least every four years and to reappraise all business tangible personal property annually; to provide property owners easy access to appeal rights; to generate annually an assessment roll for the purpose of property taxation by the Metropolitan Council.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
GSD General Fund	\$ 7,412,000	\$ 7,297,100	\$ 7,503,500
Total Expenditures and Transfers	\$ 7,412,000	\$ 7,297,100	\$ 7,503,500
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 2,500	\$ 2,500	\$ 2,500
Other Governments and Agencies	0	0	12,000
Other Program Revenue	0	0	0
Total Program Revenue	\$ 2,500	\$ 2,500	\$ 14,500
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 2,500	\$ 2,500	\$ 14,500
Expenditures Per Capita	\$ 11.84	\$ 11.48	\$ 11.97

Positions		2010-11	2011-12	2012-13
Total Budgeted Positions		101	124	123

Contacts Assessor of Property: George Rooker email: george.rooker@nashville.gov
 Assessment Manager: David Diaz-Barriga email: david.diaz-barriga@nashville.gov
 700 2nd Avenue South 37210 Phone: 862-6086 FAX: 862-6078

16 Assessor of Property-At a Glance

Accomplishments

- Produced the annual real property assessment roll
 - Produced the annual personal property assessment roll
 - Produced the annual prorated roll
 - Received the 2011 Excellence in Operations Award by the Tennessee Association of Assessing Officers
 - Improved the Office's personal property discovery program by adding a new cost-effective discovery method
 - Fully implemented an in-house desk-top visual inspection program
 - Implemented a random sampling personal property book audit program
 - Improved the Office's ability to appraise commercial real property by obtaining and training staff to use new commercial property database
 - Enhanced the Office's Quality Control Section to further ensure the quality of the Office's work
 - Continued to educate and train staff to better serve the public
-

Goals

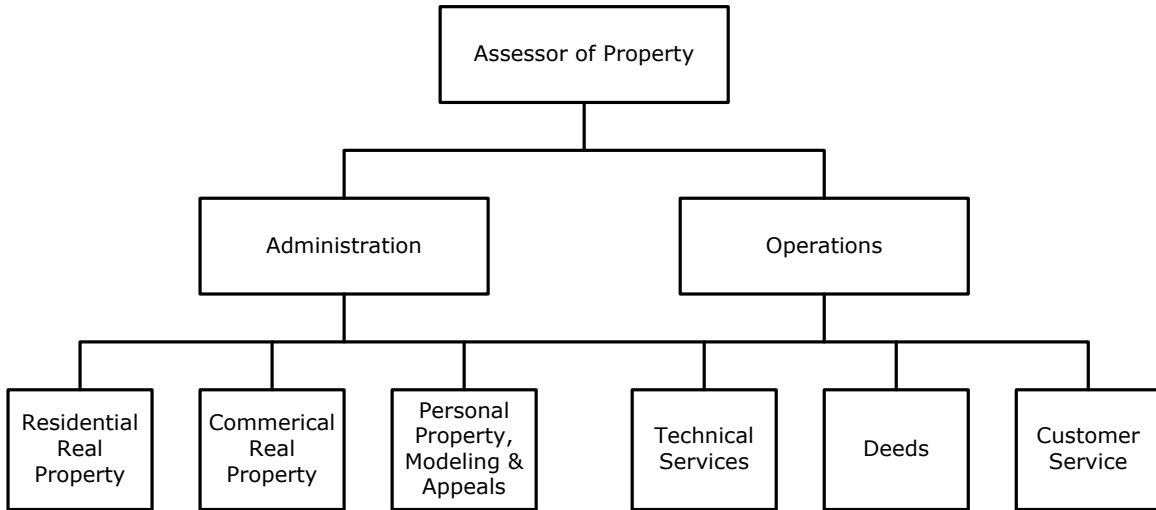
- Continue to comply with applicable laws, rules, and regulations in a manner that is ethical, fair, consistent, and best serves the public
 - Continue to enhance the methods and techniques used to appraise real and personal property
 - Continue to improve efficiency and accuracy of data collection
 - Continue to train and educate staff to improve job performance
 - Continue to educate and inform the public
-

Strategic Issues

- Retaining experienced professional staff
- Using existing technology most productively
- Judiciously attaining and employing new technology
- Maintaining compliance with State approved Reappraisal Program
- Improving service to the public
- Preparing for the 2013 reappraisal

16 Assessor of Property-At a Glance

Organizational Structure



Programs

Assessment

Assessment

Board of Equalization

Board of Equalization

Hearing Officer Review

Hearing Officer Review

Personal Property Audit

Personal Property Audit

Administration

Non-allocated Financial Transactions

16 Assessor of Property-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Assessment			
Elimination of an Appraiser 1 position	GSD	\$ (32,700) (1.00 FTE)	No impact on performance
Increase of miscellaneous expenses for 2013 reappraisal	GSD	186,000	To provide reappraisal products, materials, services, and information for the 2013 reappraisal
Hearing Officer Review			
Increase in Hearing Officers for 2013 reappraisal	GSD	14,000 1.00 FTE	Additional Hearing Officers needed for the 2013 appeal hearings
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(64,300)	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	155,200	FY13 Pay Adjustment
		(51,800)	FY12 Pay Adjustment
General Services District Total		\$ 206,400	
TOTAL		\$ 206,400	

* See Internal Service Charges section for details

16 Assessor of Property-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	5,536,000	5,497,876	5,473,000	5,557,700	84,700	1.55%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	556,200	425,336	556,200	584,500	28,300	5.09%
Travel, Tuition, and Dues	20,600	21,584	27,600	27,600	0	0.00%
Communications	134,000	88,112	112,200	245,700	133,500	118.98%
Repairs & Maintenance Services	374,600	316,069	379,600	395,400	15,800	4.16%
Internal Service Fees	765,600	765,409	712,200	647,900	(64,300)	(9.03)%
Other Expenses	25,000	33,106	36,300	44,700	8,400	23.14%
TOTAL OTHER SERVICES	1,876,000	1,649,616	1,824,100	1,945,800	121,700	6.67%
TOTAL OPERATING EXPENSES	7,412,000	7,147,492	7,297,100	7,503,500	206,400	2.83%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	7,412,000	7,147,492	7,297,100	7,503,500	206,400	2.83%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	2,500	721	2,500	2,500	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	10,000	0	12,000	12,000	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	2,500	10,721	2,500	14,500	12,000	480.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	2,500	10,721	2,500	14,500	12,000	480.00%
Expenditures Per Capita	\$11.84	\$11.42	\$11.48	\$11.97	\$0.49	4.27%

16 Assessor of Property-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Admin Asst	SR0900	3	3.00	3	3.00	3	3.00	0	0.00	
Admin Spec	SR1100	1	1.00	0	0.00	0	0.00	0	0.00	
Admin Svcs Mgr	SR1300	4	4.00	4	4.00	4	4.00	0	0.00	
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 4	SR1200	2	2.00	3	3.00	3	3.00	0	0.00	
Appraiser 1	SR0600	8	8.00	6	6.00	5	5.00	(1)	(1.00)	
Appraiser 2	SR0800	14	14.00	12	12.00	12	12.00	0	0.00	
Appraiser 3	SR1000	9	9.00	11	11.00	11	11.00	0	0.00	
Appraiser 4	SR1200	6	6.00	7	7.00	7	7.00	0	0.00	
Appraiser Analyst 1	SR0700	1	1.00	0	0.00	0	0.00	0	0.00	
Appraiser Analyst 2	SR0900	2	2.00	1	1.00	1	1.00	0	0.00	
Appraiser Analyst 3	SR1200	3	3.00	3	3.00	2	2.00	(1)	(1.00)	
Assessments Manager	SR1400	2	2.00	2	2.00	2	2.00	0	0.00	
Hrng Off-Tax Assess Reassessmt		15	1.50	40	1.50	40	2.50	0	1.00	
Info Systems App Analyst 1	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Info Systems App Analyst 3	SR1200	3	3.00	3	3.00	4	4.00	1	1.00	
Info Systems Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Rep 1	SR0400	1	1.00	3	3.00	3	3.00	0	0.00	
Office Support Rep 3	SR0600	6	6.00	7	7.00	7	7.00	0	0.00	
Office Support Spec 1	SR0700	8	8.00	5	5.00	5	5.00	0	0.00	
Office Support Spec 2	SR0800	2	2.00	3	3.00	3	3.00	0	0.00	
Seasonal/Part-time/Temporary		6	3.00	6	3.00	6	3.00	0	0.00	
Tax Assessor		1	1.00	1	1.00	1	1.00	0	0.00	
Training Coord	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		101	84.50	124	82.50	123	82.50	(1)	0.00	
Department Totals		101	84.50	124	82.50	123	82.50	(1)	0.00	

17 Trustee-At a Glance

Mission

To collect Davidson County's Real Property Tax, Public Utility Tax, Personal Property Tax, Central Business Improvement District Tax and Vegetation Liens each year; and administer the Tax Relief Program for the State of Tennessee and Metro Government, and the Davidson County Tax Freeze.

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$ 2,278,300	\$ 2,339,400	\$ 2,332,700
Total Expenditures and Transfers	<u>\$ 2,278,300</u>	<u>\$ 2,339,400</u>	<u>\$ 2,332,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 3.64	\$ 3.68	\$ 3.72

Positions

Total Budgeted Positions	28	28	28
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Contacts

Trustee: Charles Cardwell	email: charlie.cardwell@nashville.gov
Financial Manager: Pat Greer	email: pat.greer@nashville.gov
700 2 nd Avenue North 37210	Phone: 862-6330 FAX: 862-6337

17 Trustee-At a Glance

Accomplishments

- The Office of the Trustee is responsible annually for administering the Tax Relief Program for the State of Tennessee and the Tax Freeze Program for Davidson County. These programs are for senior citizens, and we want to make the application process as easy as possible. As of February 13, 2012, there are 6,641 seniors on the Tax Relief Program and 7,178 on the Tax Freeze Program
-

Goals

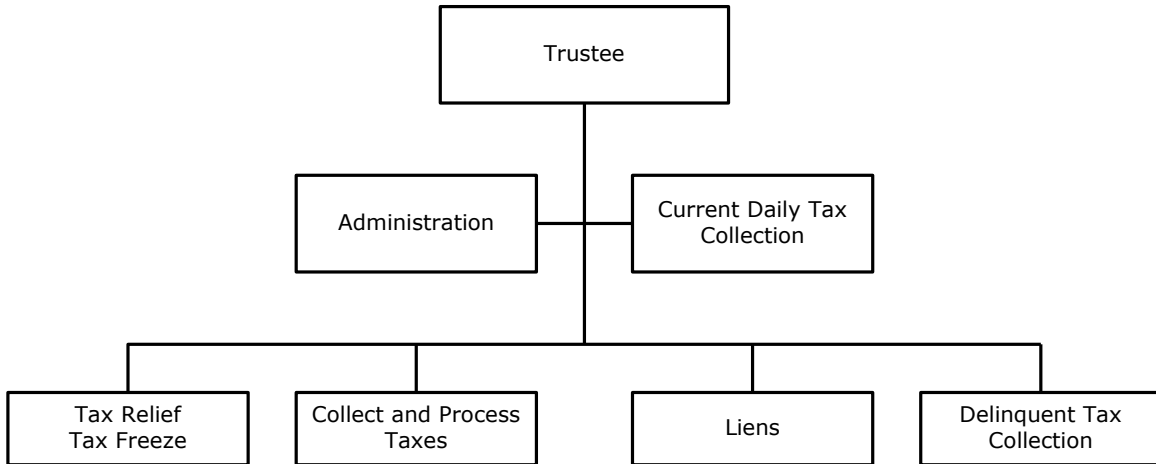
- With the help of our tax collection software vendor, Manatron, we have a work order in place to add a module in our tax accounting system to capture email addresses through the Trustee's website enabling us to have the option of emailing statements. This will eliminate some of the cost of printing tax statements and postage depending on the number of taxpayers who would want statements emailed to them. Hopefully, this will be in place for the 2012 tax year.
-

Strategic Issues

- The Office of the Trustee is interested in working out an agreement with various banks as locations for tax collections. We are in the process of documenting operational policies and procedures for the Office of Trustee.

17 Trustee-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

17 Trustee-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$(33,700)	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	41,900	FY13 Pay Adjustment
		(14,900)	FY12 Pay Adjustment
General Services District Total		\$ (6,700)	
TOTAL		\$ (6,700)	

* See Internal Service Charges section for details

17 Trustee-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,563,200	1,561,743	1,556,800	1,583,800	27,000	1.73%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	4,900	130	4,900	4,900	0	0.00%
Travel, Tuition, and Dues	3,500	6,158	3,000	3,000	0	0.00%
Communications	161,700	145,894	152,400	152,400	0	0.00%
Repairs & Maintenance Services	4,600	3,171	4,600	4,600	0	0.00%
Internal Service Fees	528,600	530,525	605,900	572,200	(33,700)	(5.56)%
Other Expenses	11,800	15,566	11,800	11,800	0	0.00%
TOTAL OTHER SERVICES	715,100	701,444	782,600	748,900	(33,700)	(4.31)%
TOTAL OPERATING EXPENSES	2,278,300	2,263,187	2,339,400	2,332,700	(6,700)	(0.29)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,278,300	2,263,187	2,339,400	2,332,700	(6,700)	(0.29)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$3.64	\$3.61	\$3.68	\$3.72	\$0.04	1.09%

17 Trustee-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Deputy Trustee		6	6.00	6	6.00	6	6.00	0	0.00
Deputy-Tax Accounting		15	15.00	15	15.00	15	15.00	0	0.00
Seasonal/Part-time/Temporary		6	3.20	6	3.20	6	3.20	0	0.00
Trustee		1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		28	25.20	28	25.20	28	25.20	0	0.00
Department Totals		28	25.20	28	25.20	28	25.20	0	0.00

18 County Clerk-At a Glance

Mission To collect certain State privilege license fees as well as other State and Local revenues, fees, commissions, and taxes as provided by law.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
GSD General Fund	\$ 4,561,000	\$ 4,555,100	\$ 4,219,900
Total Expenditures and Transfers	\$ 4,561,000	\$ 4,555,100	\$ 4,219,900
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 4,000,000	\$ 4,300,000	\$ 4,700,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 4,000,000	\$ 4,300,000	\$ 4,700,000
Non-program Revenue	100	100	100
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 4,000,100	\$ 4,300,100	\$ 4,700,100
Expenditures Per Capita	\$ 7.28	\$ 7.17	\$ 6.73

Positions	Total Budgeted Positions	81	80	77
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Contacts	Interim County Clerk: Brenda Wynn Financial Manager: Tami Drake 700 2 nd Avenue South 37210	email: tami.drake@nashville.gov Phone: 862-6254 ext 77150 FAX: 862-5986
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18 County Clerk-At a Glance

Accomplishments

- Assisted in the issuance of free photos required on Driver's Licenses for the elderly for voting purposes
 - Continued to perform efficiently with fewer employees
-

Goals

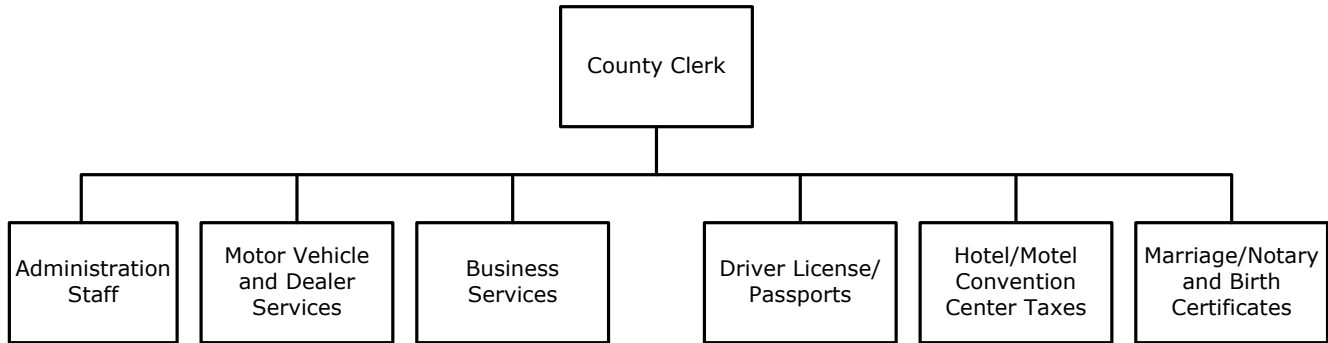
- To replace our current software provider with one enabling us to improve services and online options
 - To instant print duplicate Motor Vehicle titles which will increase revenue
 - To improve and expand our mobile Motor Vehicle renewal services
-

Strategic Issues

- Eliminating AS400 operating system and implementing a web-based operating system
- Initiate policy change on instant print titles with the Tennessee Dept of Revenue
- Implement a mobile renewal application which customers can access through their mobile devices

18 County Clerk-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

18 County Clerk-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Administration			
Reduction in Salaries and Fringe	GSD	\$ (188,800) (0.50 FTEs)	No impact on performance
Return collections of certain taxes and fees to Finance from County Clerk	GSD	(157,300) (2.00 FTEs)	Transfer collection of certain fees to Finance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(49,700)	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	93,100	FY13 Pay Adjustment
		(32,500)	FY12 Pay Adjustment
General Services District Total		\$ (335,200) (2.50 FTEs)	
TOTAL		\$ (335,200) (2.50 FTEs)	

* See Internal Service Charges section for details

18 County Clerk-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	3,767,400	3,647,216	3,693,000	3,407,500	(285,500)	(7.73)%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	38,100	20,009	13,100	13,100	0	0.00%
Travel, Tuition, and Dues	2,200	836	200	200	0	0.00%
Communications	191,700	238,102	189,400	189,400	0	0.00%
Repairs & Maintenance Services	26,500	14,151	2,500	2,500	0	0.00%
Internal Service Fees	429,400	428,630	497,900	448,200	(49,700)	(9.98)%
Other Expenses	105,700	134,684	159,000	159,000	0	0.00%
TOTAL OTHER SERVICES	793,600	836,412	862,100	812,400	(49,700)	(5.76)%
TOTAL OPERATING EXPENSES	4,561,000	4,483,628	4,555,100	4,219,900	(335,200)	(7.36)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	4,561,000	4,483,628	4,555,100	4,219,900	(335,200)	(7.36)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	4,000,000	5,274,780	4,300,000	4,700,000	400,000	9.30%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	4,000,000	5,274,780	4,300,000	4,700,000	400,000	9.30%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	100	552	100	100	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	100	552	100	100	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	4,000,100	5,275,332	4,300,100	4,700,100	400,000	9.30%
Expenditures Per Capita	\$7.28	\$7.16	\$7.17	\$6.73	\$(0.44)	(6.14)%

18 County Clerk-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
GSD General 10101										
Admin Asst - County Clerk		1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Business Tax Dir-County Clerk		1	1.00	1	1.00	1	1.00	0	0.00	
Chief Dpty Clerk-County Clerk		1	1.00	1	1.00	1	1.00	0	0.00	
County Ct Clerk		1	1.00	1	1.00	1	1.00	0	0.00	
Deputy Clerk 1		8	8.00	8	8.00	8	8.00	0	0.00	
Deputy Clerk 2		11	11.00	11	11.00	11	11.00	0	0.00	
Deputy Clerk 3		20	20.00	19	19.00	19	19.00	0	0.00	
Deputy Clerk 4		10	10.00	10	10.00	9	9.00	(1)	(1.00)	
Deputy Clerk 5		1	1.00	1	1.00	1	1.00	0	0.00	
Deputy Clerk 6		2	2.00	2	2.00	1	1.00	(1)	(1.00)	
Dir Of Taxpayer Svcs		1	1.00	1	1.00	1	1.00	0	0.00	
License Inspector 1		10	10.00	10	10.00	10	10.00	0	0.00	
Seasonal/Part-time/Temporary		13	13.00	13	13.00	12	12.50	(1)	(0.50)	
Total Positions & FTE		81	81.00	80	80.00	77	77.50	(3)	(2.50)	

Department Totals		81	81.00	80	80.00	77	77.50	(3)	(2.50)
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48 Office of Internal Audit-At a Glance

Mission	The Office of Internal Audit is an independent appraisal agency established to ensure and enhance the integrity, equality, accountability, effectiveness, and efficiency of service activities, and to pursue an atmosphere of honesty and mutual trust within the Metropolitan Government of Nashville and Davidson County.			
Budget Summary	Expenditures and Transfers:	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
	GSD General Fund	\$ 1,359,800	\$ 1,265,400	\$ 1,207,900
	Total Expenditures and Transfers	<u>\$ 1,359,800</u>	<u>\$ 1,265,400</u>	<u>\$ 1,207,900</u>
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
	Other Governments and Agencies	0	0	0
	Other Program Revenue	<u>0</u>	<u>0</u>	<u>0</u>
	Total Program Revenue	\$ 0	\$ 0	\$ 0
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	<u>0</u>	<u>0</u>	<u>0</u>
	Total Revenues	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
	Expenditures Per Capita	\$ 2.17	\$ 1.99	\$ 1.93
Positions	Total Budgeted Positions	11	10	10
Contacts	Director: Mark Swann 222 3 rd Avenue North, Suite 401 37201		email: mark.swann@nashville.gov Phone: 862-6111 FAX: 862-6425	

48 Office of Internal Audit-At a Glance

Accomplishments

- Determined crime statistical data used for Metropolitan Nashville management decision making was reasonably stated. Provided recommendations to improve reporting of crime statistical data to the Tennessee Bureau of Investigation and Federal Bureau of Investigation for public reports
 - Provided assurance that performance and payment bonds for the Music City Convention Center construction project existed and were in full force
 - Issued thirteen audit reports which appraised management of processes and control safeguards that are working as intended or need additional attention
 - Identified 92 recommendations for improving Metropolitan Nashville processes
 - Completed five investigation reports
 - Marketed new awareness posters for the Metropolitan Nashville IntegrityLine Fraud, Waste, Abuse and Beneficial Suggestion hotline program. Also, fielded 33 alerts for this program during the period
 - Selected by the Association of Local Government Auditors to host the 2013 Annual Convention. This conference will bring approximately 350 visitors to Nashville.
-

Goals

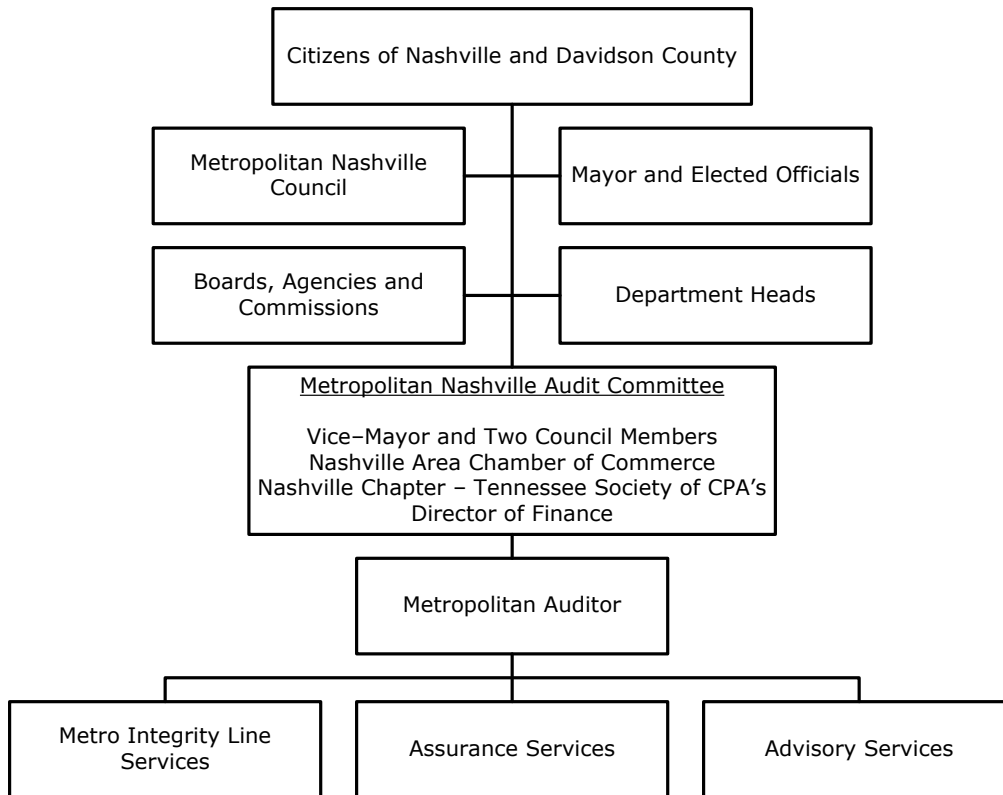
- Deliver 16 independent appraisal audit reports highlighting what is working well and what may need improvement within Metropolitan Nashville
 - Establish a professional services procurement procedure to facilitate just-in-time co-sourcing of subject matter experts
 - Create a learning environment so that 50% of the audit staff obtains two professional certifications such as CPA, CIA, CFE, or CISA
 - Facilitate a Metropolitan-wide guideline for responding to alleged occurrence of fraud, waste, and abuse
 - Implement an internal audit data mart to facilitate continuous auditing initiative
-

Strategic Issues

- Internal auditor retention with existing salary freeze
- Consistent deployment of internal audit resources to obtain the greatest benefit for Metropolitan Nashville
- Defining the Metropolitan Nashville Government internal audit universe and developing the role of the Metropolitan Nashville Office of Internal Audit as it relates to services provided to component entities

48 Office of Internal Audit-At a Glance

Organizational Structure



Programs

Business Integrity and Accountability

Advisory Services
 Integrity Hotline / Innovation Suggestion Box
 Audit Assurance Services

Administrative

Non-allocated Financial Transactions

48 Office of Internal Audit-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Audit Assurance Services			
Reduction in miscellaneous operating expenses	GSD	\$ (11,300)	No impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	5,400	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Nonrecurring	GSD	(70,000)	Removal of FY12 carry forward amount
Pay Adjustment	GSD	27,300	FY13 Pay Adjustment
		(8,900)	FY12 Pay Adjustment
General Services District Total		\$ (57,500)	
TOTAL		\$ (57,500)	

* See Internal Service Charges section for details

48 Office of Internal Audit-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	974,300	824,121	971,400	989,800	18,400	1.89%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	234,000	157,818	165,000	86,200	(78,800)	(47.76)%
Travel, Tuition, and Dues	27,300	30,052	22,800	22,300	(500)	(2.19)%
Communications	14,500	11,126	13,500	13,500	0	0.00%
Repairs & Maintenance Services	1,500	69	1,000	1,000	0	0.00%
Internal Service Fees	71,100	60,802	63,300	68,700	5,400	8.53%
Other Expenses	37,100	20,867	28,400	26,400	(2,000)	(7.04)%
TOTAL OTHER SERVICES	385,500	280,734	294,000	218,100	(75,900)	(25.82)%
TOTAL OPERATING EXPENSES	1,359,800	1,104,855	1,265,400	1,207,900	(57,500)	(4.54)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,359,800	1,104,855	1,265,400	1,207,900	(57,500)	(4.54)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$2.17	\$1.76	\$1.99	\$1.93	\$(0.06)	(3.02)%

48 Office of Internal Audit-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Internal Audit Manager	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Internal Auditor 1	SR1000	4	4.00	0	0.00	0	0.00	0	0.00
Internal Auditor 2	SR1200	4	4.00	4	4.00	4	4.00	0	0.00
Metropolitan Auditor	DP0200	1	1.00	1	1.00	1	1.00	0	0.00
Sr Internal Auditor	SR1300	1	1.00	4	4.00	4	4.00	0	0.00
Total Positions & FTE		11	11.00	10	10.00	10	10.00	0	0.00
Department Totals		11	11.00	10	10.00	10	10.00	0	0.00

91 Emergency Communications Ctr-At a Glance

Mission

The Mission of the Metro Nashville Emergency Communications Center is to provide initial emergency and non-emergency first responder products to the Public and our First Responder Partners so they can experience the benefits of a healthier, more secure community.

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$ 12,255,700	\$ 12,269,100	\$ 12,716,600
Total Expenditures and Transfers	<u>\$ 12,255,700</u>	<u>\$ 12,269,100</u>	<u>\$ 12,716,600</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	436,900	436,900	456,900
Other Program Revenue	<u>0</u>	<u>0</u>	<u>0</u>
Total Program Revenue	\$ 436,900	\$ 436,900	\$ 456,900
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues	<u>\$ 436,900</u>	<u>\$ 436,900</u>	<u>\$ 456,900</u>
Expenditures Per Capita	\$ 19.57	\$ 19.30	\$ 20.29

Positions

Total Budgeted Positions	168	172	176
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Contacts

Director of Emergency Communications
 Center: Duane Phillips email: duane.phillips@nashville.gov
 Financial Manager: Dwayne Vance email: dwayne.vance@nashville.gov

 2060 15th Avenue South 37212 Phone: 401-6316 FAX: 401-6380

91 Emergency Communications Ctr-At a Glance

Accomplishments

- ECC answered over 350,000 9-1-1 calls keeping the abandoned rate under 7% and the answer time at 6 seconds without compromising the non emergency calls
 - ECC answered over 625,000 non-emergency calls with an abandoned rate less than 20% and an average answer time of 25 seconds
 - ECC employees assisted with successful resuscitative efforts on nine people and we birthed six babies, four boys and two girls
 - The Communications Center received the National Center for Missing and Exploited Children's Partnership Award and the IACP/iXP Excellence in Technology Award for our Smart911 Program
 - ECC received our second Re-Accreditation from CALEA and Nashville is now one of only seven cities in the country that have received the Tri-Arc Award from CALEA
 - ECC was selected as a test center for the new NG911 network for the state of Tennessee
 - ECC continues to be a showcase for Premier One CAD
 - ECC has had visits from the Secret Service (DC), Grand Rapids, MI, Kent Co, MI, Cobb Co, IL, Saginaw, MI, London Metropolitan Police, and the Calgary Canada Police Services
 - The Israeli National Police and the Israeli Emergency Management teams met with our P-1 Team in Philadelphia during the Motorola Conference
 - Lima, Peru and Belo Horizonte, Brazil are both expected to be visiting our center in the very near future
-

Goals

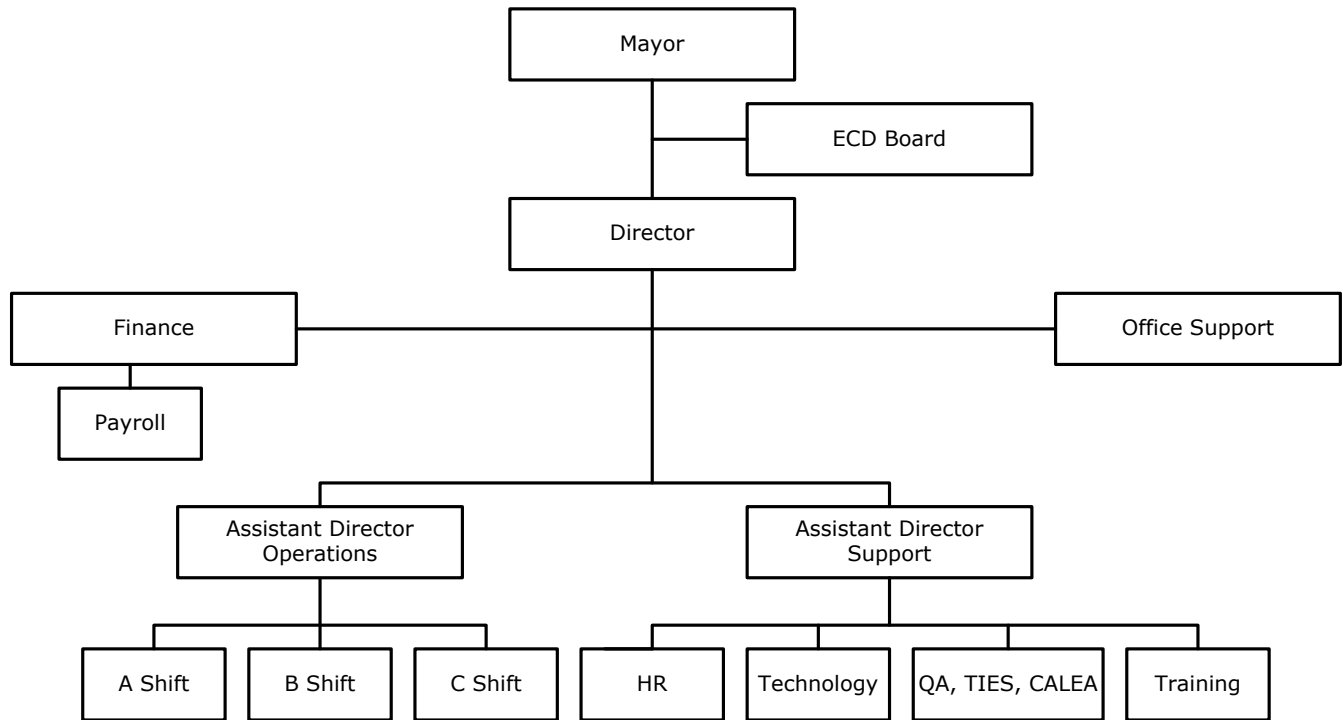
- For the citizens and visitors of Davidson County to continue to receive the Best in Class Emergency Response Communications while ECC strives to implement the latest technological advances to improve the already Best in Class status.
 - ECC continues in the implementation phase of NG9-1-1 as we strive to provide the latest technology in processing 9-1-1 calls for service
 - ECC strives to be able to answer 9-1-1 calls in 5 seconds and working with our partners at Smart911 to deliver texting ability to our customers, especially the hard of hearing community
 - The citizens and visitors to Davidson County, as well as the citizens and visitors to Homeland Security District Five Region, will continue to receive the best available Communications while MNECC activates the Harding Back-Up Center as a Regional resource
-

Strategic Issues

- When Madison Precinct came on line we were understaffed to dispatch. Having only three FTEs instead of the normal seven required to man a position 24/7/365. Additional staffing is required to ensure we meet the additional workload.
- The present back up site is too small to accommodate the new dispatch positions without eliminating calltaker consoles. With the addition of Madison Precinct, ECC has had to add additional radio consoles at Compton. Dispatchers and calltakers are on separate floors and this is creating a supervisory challenge, as there is a communication problem between the two floors.
- The Department of Homeland Security National Incident Management System (NIMS) "Manageable Span of Control" for supervisors to efficiently and adequately supervise, communicate and manage all resources is 3-7 subordinates, with 5 being optimal. Currently, ECC is not operating within this standard. Presently, ECC supervisors are responsible for 10-13 employees per shift.

91 Emergency Communications Ctr-At a Glance

Organizational Structure



Programs

Communications Operational Support

9-1-1 Communications Systems and Equipment Management
 Training Academy
 Quality Assurance
 HR, Payroll & Financial Services

Life Safety

Operations Public Life Safety

Information and Non-Emergency Services

Non-Emergency Responses

Administrative

Leadership and Accreditation
 Non-allocated Financial Transactions

91 Emergency Communications Ctr-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Operations Public Life Safety			
Increased Staffing	GSD	\$ 198,000 3.50 FTEs	Provides for adequate staff to support the Police precincts
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	1,800	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD GSD	354,600 (106,900)	FY13 Pay Adjustment FY12 Pay Adjustment
TOTAL		\$ 447,500 3.50 FTEs	

* See Internal Service Charges section for details

91 Emergency Communications Center -Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	11,459,600	11,187,349	11,500,500	11,946,200	445,700	3.88%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	50,200	52,168	50,200	50,200	0	0.00%
Travel, Tuition, and Dues	85,400	79,817	85,400	85,400	0	0.00%
Communications	90,700	147,600	90,700	90,700	0	0.00%
Repairs & Maintenance Services	0	35	0	0	0	0.00%
Internal Service Fees	345,400	346,356	317,900	319,700	1,800	0.57%
Other Expenses	224,400	182,351	224,400	224,400	0	0.00%
TOTAL OTHER SERVICES	796,100	808,327	768,600	770,400	1,800	0.23%
TOTAL OPERATING EXPENSES	12,255,700	11,995,676	12,269,100	12,716,600	447,500	3.65%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	12,255,700	11,995,676	12,269,100	12,716,600	447,500	3.65%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	436,900	431,892	436,900	456,900	20,000	4.58%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	436,900	431,892	436,900	456,900	20,000	4.58%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	436,900	431,892	436,900	456,900	20,000	4.58%
Expenditures Per Capita	\$19.57	\$19.16	\$19.30	\$20.29	\$0.99	5.13%

91 Emergency Communications Center -Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Application Tech 2	SR0800	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Application Tech 3	SR0900	0	0.00	0	0.00	1	1.00	1	1.00
Emer Telecommun Assist Director	ET0800	2	2.00	2	2.00	2	2.00	0	0.00
Emer Telecommunications Manager	ET0700	7	7.00	7	7.00	7	7.00	0	0.00
Emer Telecommunications Off 1	ET0100	29	29.75	22	22.00	23	22.50	1	0.50
Emer Telecommunications Off 2	ET0200	11	11.00	11	11.00	10	10.00	(1)	(1.00)
Emer Telecommunications Off 3	ET0300	15	15.00	30	30.00	29	29.00	(1)	(1.00)
Emer Telecommunications Off 4	ET0400	56	56.00	60	60.00	65	65.00	5	5.00
Emer Telecommunications Supervisor	ET0600	16	16.00	15	15.00	15	15.00	0	0.00
Emer Telecommunications Trainer	ET0500	22	22.00	12	12.00	13	13.00	1	1.00
Emerg Communications Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00
Finance Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Fire/Emt Dispatcher	PS0400	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 1	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	SR1200	1	1.00	2	2.00	2	2.00	0	0.00
Information Sys Oper Analyst 1	SR1000	1	1.00	2	2.00	2	2.00	0	0.00
Information Systems Advisor 1	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	SR0800	1	1.00	1	0.75	1	0.75	0	0.00
Total Positions & FTE		168	168.75	172	171.75	176	175.25	4	3.50
Department Totals		168	168.75	172	171.75	176	175.25	4	3.50

19 District Attorney-At a Glance

Mission Authority: TCA § 8-7-101. To investigate and prosecute all criminal offenses that occur within Davidson County where there is sufficient evidence to warrant conviction. All prosecutions are designed to punish offenders, incapacitate violent and repeat criminals, and generally to deter future criminal activity. Additionally, the office is committed to treating victims and witnesses with dignity.

Budget Summary	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$ 4,988,200	\$ 4,883,800	\$ 5,176,300
Special Purpose Fund	<u>2,365,200</u>	<u>2,474,100</u>	<u>2,463,000</u>
Total Expenditures and Transfers	<u>\$ 7,353,400</u>	<u>\$ 7,357,900</u>	<u>\$ 7,639,300</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 200	\$ 200	\$ 200
Other Governments and Agencies	345,000	463,800	428,700
Other Program Revenue	<u>319,600</u>	<u>340,000</u>	<u>340,000</u>
Total Program Revenue	\$ 664,800	\$ 804,000	\$ 768,900
Non-program Revenue	1,937,500	2,006,200	2,028,200
Transfers From Other Funds and Units	<u>36,100</u>	<u>36,100</u>	<u>36,100</u>
Total Revenues	<u>\$ 2,638,400</u>	<u>\$ 2,846,300</u>	<u>\$ 2,833,200</u>
Expenditures Per Capita	\$ 11.74	\$ 11.57	\$ 12.19

Positions	Total Budgeted Positions	90	90	92
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Contacts	District Attorney General: Victor S. (Torry) Johnson III	email: torryjohnson@jis.nashville.org
	Director of Finance & Operations: Michael E. Brook	email: michaelbrook@jis.nashville.org
	Director of Victim Witness Services: Teresa B. Shearon	email: teresashearon@jis.nashville.org
	Washington Square, Suite 500	Phone: 862-5507 FAX: 862-5599
	222 2 nd Avenue, North 37201	http://www.da.nashville.gov

19 District Attorney-At a Glance

Accomplishments

- Continued to operate efficiently six (6) criminal courts, multiple general sessions courts, and to make the necessary adjustments to the organization of the office to meet these staffing demands, while dealing with increased arrests particularly for violent crimes.
- Made adjustments to manage reduced funding from both the State of Tennessee and Metropolitan Government that has resulted in the loss of twelve (12) staff members above and beyond the requested staffing cuts to meet required budget targets.
- Frozen Positions for FY2012 budget vacancy funding @ 1/31/2012: Six (6) - Assistant District Attorneys - Metro One (1) - Admin Officer - Metro One (1) - Criminal Investigator - Metro One (1) - Fraud Investigator - Metro Two (2) - Legal Secretaries - Metro One (1) - Office Support Rep.
- The Fraud and Economic Crime Unit completed thirteen (13) years of operation at the end of 2011. Initially seeded by LLEBG grant funds and then adopted by the Metropolitan Government in 1998. The unit has handled 1,144 cases since 1998 with total case values of \$93 Million.
- Continued to operate and expand a successful dedicated traffic unit with 100% Federal Funding under the Governor's Highway Safety Office (GHSO) program. Four (4) Assistant District Attorneys (ADA) and support staff operate with the mission of reducing injuries and fatalities caused by intoxicated, aggressive, or reckless drivers of private or commercial vehicles. This program sunsets annually in September. In October 2008, a fourth (4th) ADA was added thanks to additional funding provided by the Governor's Highway Safety Office (GHSO). This additional ADA was added in response to the thirty (33) percent increase in DUI arrests from 2004 to 2007.
- In 1987 the 20th Judicial Drug Task Force (DTF20) was created as a joint operation of the Metropolitan Police Department and District Attorney General to investigate complex narcotic crime distribution networks operating in Davidson County and across middle Tennessee. Initially funded with grant monies DTF20 now operates on only the proceeds of case seizures/forfeitures. Since 1988 DTF20 has:
 - Arrested 6,771 drug charges.
 - Removed drugs with street value of \$284 Million.
- Seized from drug dealers nearly \$40 Million in currency, real estate, and vehicles.

Goals

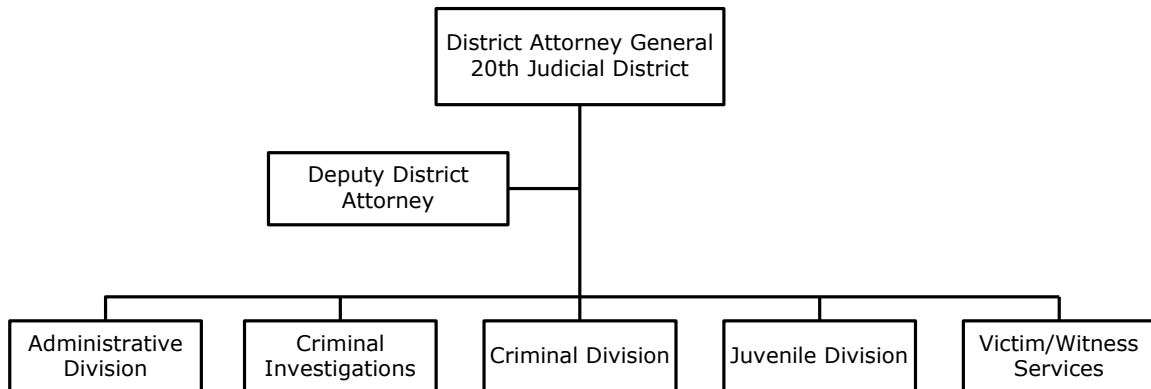
- To continue to provide quality prosecution services to the citizens of Davidson County in the face of ever increasing case loads and serious financial constraints from both the State of Tennessee and Metropolitan Government of Nashville.
- To maintain a level of case processing that will assist with the management of the jail populations at a time when the Metropolitan Police Department continues to make significant numbers of arrests.
- To retain experienced Assistant District Attorneys and pay them commensurate with their experience in line with salaries paid to other attorneys in public practice. This is necessary for this office to continue to hire and retain qualified, specialized, and experienced trial court prosecutors to serve the residents of Davidson County.

Strategic Issues

- The hiring and retention of qualified, experienced prosecutors and staff to work in the Juvenile, General Sessions and Criminal Courts of Davidson County. These attorneys and staff are critical to the quality of justice and representation the citizens of Davidson County receive.

19 District Attorney-At a Glance

Organizational Structure



Programs

Family Violence

Family Violence

20th Judicial Drug Task Force

20th Judicial Drug Task Force

Fraud & Economic Crime

Fraud & Economic Crime

Mediation Services

Mediation Services

Administration Criminal Division

Administration - Criminal Division
Non-allocated Financial Transactions

19 District Attorney-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Administration – Criminal Division Program			
Rental expense increase	GSD	\$ 32,000	To meet required billing adjustments
Domestic violence position additions	GSD	125,000 2.00 FTEs	Increased capability to effectively prosecute domestic violence cases
Grant funding adjustment	SPF**	55,200	To record grant funding adjustment with limited impact on performance
Fraud and Economic Crime Program			
Equipment and office supply increase	SPF	15,000	To increase Fraud and Economic Crime fine funded services with no impact on performance
20th Judicial Drug Task Force Program			
Grant funding adjustment	SPF	(86,500)	Decrease in Gun Violence Grant and Gang Prosecution Grant funded services with limited impact on performance
Mediation Services Program			
Contracted services reduction	SPF	(2,300)	Decrease in court fee funded services with limited impact on performance
Non-allocated Financial Transactions			
Recommended Reduction	GSD	(23,800)	To be determined by District Attorney
Internal Service Charges*	GSD SPF	56,100 (9,000)	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD SPF GSD	129,100 16,500 (25,900)	FY13 Pay Adjustment FY12 Pay Adjustment
General Services District Total		\$ 292,500 2.00 FTEs	
Special Purpose Funds Total		\$ (11,100)	
TOTAL		\$ 281,400 2.00 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

19 District Attorney-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,107,000	4,065,032	4,005,900	4,210,200	204,300	5.10%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	45,900	31,534	35,900	35,900	0	0.00%
Travel, Tuition, and Dues	28,900	46,520	28,900	28,900	0	0.00%
Communications	45,300	62,261	63,500	63,500	0	0.00%
Repairs & Maintenance Services	21,800	25,276	24,800	24,800	0	0.00%
Internal Service Fees	116,100	116,180	65,400	121,500	56,100	85.78%
Other Expenses	587,100	576,407	623,300	655,400	32,100	5.15%
TOTAL OTHER SERVICES	845,100	858,178	841,800	930,000	88,200	10.48%
TOTAL OPERATING EXPENSES	4,952,100	4,923,210	4,847,700	5,140,200	292,500	6.03%
TRANSFERS TO OTHER FUNDS/UNITS	36,100	34,324	36,100	36,100	0	0.00%
TOTAL EXPENSES & TRANSFERS	4,988,200	4,957,534	4,883,800	5,176,300	292,500	5.99%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	200	278	200	200	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	30,000	27,908	32,000	30,000	(2,000)	(6.25)%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	319,600	319,660	340,000	340,000	0	0.00%
TOTAL PROGRAM REVENUE	349,800	347,846	372,200	370,200	(2,000)	(0.54)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	349,800	347,846	372,200	370,200	(2,000)	(0.54)%
Expenditures Per Capita	\$7.97	\$7.92	\$7.68	\$8.26	\$0.58	7.52%

19 District Attorney-Financial

Special Purpose Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,238,100	1,301,057	1,456,400	1,423,300	(33,100)	(2.27)%
OTHER SERVICES:						
Utilities	25,800	24,022	25,800	27,600	1,800	6.98%
Professional & Purchased Services	617,200	323,869	387,000	330,800	(56,200)	(14.52)%
Travel, Tuition, and Dues	65,400	32,107	113,400	113,400	0	0.00%
Communications	135,000	119,709	130,000	130,000	0	0.00%
Repairs & Maintenance Services	30,000	78,803	80,000	80,000	0	0.00%
Internal Service Fees	14,500	19,735	20,700	11,700	(9,000)	(43.48)%
Other Expenses	239,200	169,719	252,200	274,400	22,200	8.80%
TOTAL OTHER SERVICES	1,127,100	767,964	1,009,100	967,900	(41,200)	(4.08)%
TOTAL OPERATING EXPENSES	2,365,200	2,069,021	2,465,500	2,391,200	(74,300)	(3.01)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	8,600	71,800	63,200	734.88%
TOTAL EXPENSES & TRANSFERS	2,365,200	2,069,021	2,474,100	2,463,000	(11,100)	(0.45)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	315,000	433,447	431,800	398,700	(33,100)	(7.67)%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	2,359	0	0	0	0.00%
TOTAL PROGRAM REVENUE	315,000	435,806	431,800	398,700	(33,100)	(7.67)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	1,937,500	1,701,797	2,006,200	2,028,200	22,000	1.10%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	1,937,500	1,701,797	2,006,200	2,028,200	22,000	1.10%
TRANSFERS FROM OTHER FUNDS/UNITS	36,100	34,324	36,100	36,100	0	0.00%
TOTAL REVENUE & TRANSFERS	2,288,600	2,171,927	2,474,100	2,463,000	(11,100)	(0.45)%
Expenditures Per Capita	\$3.78	\$3.30	\$3.89	\$3.93	\$0.04	1.03%

19 District Attorney-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 4	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Asst District Attorney		31	31.00	31	31.00	33	33.00	2	2.00	
Criminal Investigator	SR0900	4	4.00	4	4.00	4	4.00	0	0.00	
District Attorney General		1	1.00	1	1.00	1	1.00	0	0.00	
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Finance Officer 3	SR1200	2	2.00	2	2.00	2	2.00	0	0.00	
Legal Secretary 1	SR0700	11	11.00	11	11.00	11	11.00	0	0.00	
Legal Secretary 2	SR0800	3	3.00	3	3.00	3	3.00	0	0.00	
Office Support Rep 2	SR0500	5	5.00	5	5.00	5	5.00	0	0.00	
Office Support Rep 3	SR0600	4	4.00	4	4.00	4	4.00	0	0.00	
Paralegal	SR0800	2	2.00	2	2.00	2	2.00	0	0.00	
Program Coord	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Program Spec 2	SR0800	2	2.00	2	2.00	2	2.00	0	0.00	
Program Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Social Worker 1	SR0800	7	6.80	7	6.80	7	6.80	0	0.00	
Social Worker 2	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Sr Asst District Attorney		8	8.00	8	8.00	8	8.00	0	0.00	
Total Positions & FTE		86	85.80	86	85.80	88	87.80	2	2.00	
* POL 2005 JAG Grant 30023										
Program Spec 2	SR0800	2	2.00	2	2.00	2	2.00	0	0.00	
Total Positions & FTE		2	2.00	2	2.00	2	2.00	0	0.00	
DA District Atty Grant Fund 32219										
Social Worker 2	SR0900	2	2.00	2	2.00	2	2.00	0	0.00	
Total Positions & FTE		2	2.00	2	2.00	2	2.00	0	0.00	
Department Totals		90	89.80	90	89.80	92	91.80	2	2.00	

21 Public Defender-At a Glance

Mission	To provide zealous representation and to fight for equal justice for the indigent accused.			
Budget Summary		<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
	Expenditures and Transfers:			
	GSD General Fund	\$ 5,772,000	\$ 5,843,700	\$ 6,032,800
	Special Purpose Fund	183,800	53,500	20,000
	Total Expenditures and Transfers	<u>\$ 5,955,800</u>	<u>\$ 5,897,200</u>	<u>\$ 6,052,800</u>
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
	Other Governments and Agencies	1,728,700	1,583,000	1,570,400
	Other Program Revenue	0	25,000	10,000
	Total Program Revenue	<u>\$ 1,728,700</u>	<u>\$ 1,608,000</u>	<u>\$ 1,580,400</u>
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	<u>\$ 1,728,700</u>	<u>\$ 1,608,000</u>	<u>\$ 1,580,400</u>
	Expenditures Per Capita	\$ 9.51	\$ 9.28	\$ 9.66
Positions	Total Budgeted Positions	77	80	82
Contacts	Public Defender: C. Dawn Deaner	email: dawndeaner@jis.nashville.org		
	Financial Manger: Sandra Ray	email: sandraray@jis.nashville.org		
	404 James Robertson Parkway			
	Parkway Towers, Suite 2022 37219	Phone: 862-5730	FAX: 862-5736	

21 Public Defender-At a Glance

Accomplishments

- During FY12, the Public Defender's Office is again providing systemwide representation to indigent individuals. We estimate that in FY12, the Office will represent indigent adults and juveniles charged in approximately 40,000 warrants, petitions, or indictments.
 - In FY12, our General Sessions Court team has risen to the challenge of what anecdotally appears to be larger dockets and heavier caseloads.
 - The Public Defender's Office has been selected again in FY12 to serve as a host site for a national Public Defender Corps program sponsored by Equal Justice Works (EJW), in partnership with the Southern Public Defender Training Center. This program places recent law school graduates with a commitment to indigent criminal defense work in public defender offices dedicated to raising the level of its services and providing client-centered representation. In return for our participation, the Office will receive \$10,000 towards the cost of our Fellow's salary, and PD Corps will cover the cost of the Fellow's training at SPDTC.
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Goals

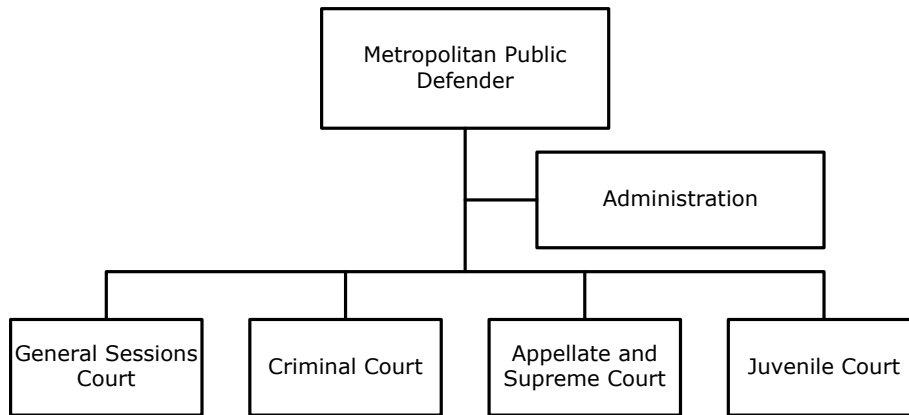
- The Office will continue to provide systemwide representation to indigent individuals, but with greater emphasis on controlling our workload so that we can ensure ethical representation of our clients. Absent budget reductions, we will also continue our GAL and Kids' Rights programs in Juvenile Court.
 - The Office will grow its community outreach efforts by building on the community partnerships we created in FY12, and reaching out to additional resources. We will update our website to make it more useful and informative for those who visit it.
 - The Office will make data development a priority in FY13, with an emphasis on identifying reliable and practical measures of how much and what kind of work we are performing.
-

Strategic Issues

- The most recent TN Comptroller's Weighted Caseload update (2007) found the Office had a deficit of 9.5 FTEs. Caseloads have increased since that time, making it sometimes impossible for the Office to meet its ethical obligations to provide attorney services, pre-trial investigation, social work and immigration services
- Turnover of attorneys with 3 to 15 years of service has remained steady in FY12. Salaries for experienced attorneys are no longer competitive with comparable State positions. Experienced attorneys continue to leave in search of higher pay in the private sector.
- The Public Defender's Office does not have the resources to track its workload, employee performance, and case outcomes in a meaningful way. Strategic data analysis would allow us to track and quantify the work we do, develop greater efficiency in our services, and identify areas where we need to improve
- The Public Defender's Office has the potential to serve Nashville's indigent community in a much broader capacity through partnerships with the public service non-profit organizations, creating cost-savings and bringing positive change to communities.

21 Public Defender-At a Glance

Organizational Structure



Programs

Appellate Court Team

Appellate Court Team

Criminal Court Team

Criminal Court Team

General Sessions Team

General Sessions Team

Juvenile Court Team

Juvenile Court Team

Administration

Administration Team
Non-allocated Financial Transactions

21 Public Defender-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Administration Team Program			
Rental expense increase	GSD	\$ 8,100	To meet required billing adjustments
New copier lease	GSD	2,000	To replace 10-year old malfunctioning copiers
Grant funding adjustment	SPF	(10,400)	To record grant funding adjustment with no impact on performance
Juvenile Court Team			
Grant funding adjustment	SPF	(23,100)	To record grant funding adjustment with no impact on performance
Criminal Court Team Program			
Social Worker position addition	GSD	50,100 1.00 FTE	Increased capability for investigation, expert services and social assessment of clients in preparation for trial and/or sentencing in Criminal Court
General Sessions Team Program			
Social Worker position addition	GSD	49,900 1.00 FTE	Increased capability for investigation, expert services and social assessment of clients in preparation for trial and/or sentencing in General Sessions Court
Non-allocated Financial Transactions			
Recommended Reduction	GSD	(28,700)	To be determined by Public Defender
Internal Service Charges*	GSD	10,300	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	149,300	FY13 Pay Adjustment
	GSD	(51,900)	FY12 Pay Adjustment
General Services District Total		\$ 189,100 2.00 FTEs	
Special Purpose Funds Total		\$ (33,500)	
TOTAL		\$ 155,600 2.00 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

21 Public Defender-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	5,196,900	5,149,592	5,266,100	5,434,800	168,700	3.20%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	1,300	1,343	1,300	1,300	0	0.00%
Travel, Tuition, and Dues	10,300	24,493	10,300	10,300	0	0.00%
Communications	46,800	30,060	46,800	46,800	0	0.00%
Repairs & Maintenance Services	9,000	8,822	9,000	9,000	0	0.00%
Internal Service Fees	61,400	61,115	55,800	66,100	10,300	18.46%
Other Expenses	446,300	440,718	454,400	464,500	10,100	2.22%
TOTAL OTHER SERVICES	575,100	566,551	577,600	598,000	20,400	3.53%
TOTAL OPERATING EXPENSES	5,772,000	5,716,143	5,843,700	6,032,800	189,100	3.24%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	5,772,000	5,716,143	5,843,700	6,032,800	189,100	3.24%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	1,544,900	1,535,856	1,529,500	1,550,400	20,900	1.37%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	25,000	10,000	(15,000)	(60.00)%
TOTAL PROGRAM REVENUE	1,544,900	1,535,856	1,554,500	1,560,400	5,900	0.38%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	1,544,900	1,535,856	1,554,500	1,560,400	5,900	0.38%
Expenditures Per Capita	\$9.22	\$9.13	\$9.19	\$9.63	\$0.44	4.79%

21 Public Defender-Financial

Special Purpose Funds						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	168,200	164,222	47,700	16,200	(31,500)	(66.04)%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	270	0	0	0	0.00%
Travel, Tuition, and Dues	6,800	6,872	2,100	1,700	(400)	(19.05)%
Communications	6,000	10,316	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	2,800	6,219	3,700	400	(3,300)	(89.19)%
TOTAL OTHER SERVICES	15,600	23,677	5,800	2,100	(3,700)	(63.79)%
TOTAL OPERATING EXPENSES	183,800	187,899	53,500	18,300	(35,200)	(65.79)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	1,700	1,700	0.00%
TOTAL EXPENSES & TRANSFERS	183,800	187,899	53,500	20,000	(33,500)	(62.62)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	183,800	194,582	53,500	20,000	(33,500)	(62.62)%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	17	0	0	0	0.00%
TOTAL PROGRAM REVENUE	183,800	194,599	53,500	20,000	(33,500)	(62.62)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	183,800	194,599	53,500	20,000	(33,500)	(62.62)%
Expenditures Per Capita	\$0.29	\$0.30	\$0.08	\$0.03	\$(0.05)	62.50%

21 Public Defender-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Asst	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Assoc Pub Defender	PD0200	10	10.00	10	10.00	10	10.00	0	0.00
Asst Pub Defender	PD0100	33	31.50	35	33.50	35	33.50	0	0.00
Criminal Investigator	SR0900	6	6.00	6	6.00	6	6.00	0	0.00
Criminal Investigator Chief	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Public Defender	PD0200	1	1.00	1	1.00	1	1.00	0	0.00
Law Clerk	SR0800	4	2.00	4	2.00	4	2.00	0	0.00
Legal Secretary 1	SR0700	3	3.00	3	3.00	3	3.00	0	0.00
Legal Secretary 2	SR0800	8	8.00	8	8.00	8	8.00	0	0.00
Paralegal	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Program Mgr 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Public Defender	PD	1	1.00	1	1.00	1	1.00	0	0.00
Social Work Assoc	SR0700	0	0.00	1	0.49	1	0.49	0	0.00
Social Worker 3	SR1000	1	1.00	1	1.00	3	3.00	2	2.00
Total Positions & FTE		74	70.50	77	72.99	79	74.99	2	2.00
POL ARRA 2009 JAG Grant 30053									
Social Work Assoc	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		1	1.00	1	1.00	1	1.00	0	0.00
PDF Indigent DefenderReliefGr 32021									
Assoc Pub Defender	PD0200	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		1	1.00	1	1.00	1	1.00	0	0.00
PDF Pub Defender Grant Fund 32221									
Asst Pub Defender	PD0100	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		1	1.00	1	1.00	1	1.00	0	0.00
Department Totals		77	73.50	80	75.99	82	77.99	2	2.00

22 Juvenile Court Clerk-At a Glance

Mission To provide those persons utilizing the services of the Juvenile Justice System with the highest level of efficient and courteous service in a manner which is fiscally responsible to all citizens of Metropolitan Nashville.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
GSD General Fund	\$ 1,516,500	\$ 1,521,500	\$ 1,556,500
Special Purpose Fund	0	10,000	10,000
Total Expenditures and Transfers	\$ 1,516,500	\$ 1,531,500	\$ 1,566,500
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 376,0000	\$ 364,700	\$ 380,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 376,000	\$ 364,700	\$ 380,000
Non-program Revenue	166,000	145,000	140,000
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 542,000	\$ 509,700	\$ 520,000
Expenditures Per Capita	\$ 2.42	\$ 2.41	\$ 2.50

Positions	Total Budgeted Positions	30	30	30
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Contacts	Juvenile Court Clerk: David Smith	email: davidsmith@jis.nashville.org
	Financial Manager: Julius Sloss	email: juliusloss@jis.nashville.org
	Juvenile Justice Center 100 Woodland Street 37213	Phone: 862-7983 FAX: 862-7982

22 Juvenile Court Clerk-At a Glance

Accomplishments

- The Juvenile Court Clerk completed 95% of the scanning project on October 14, 2011 and the remaining 5% was finished on January 31, 2012
 - The Juvenile Court Clerk has worked extensively with JIS to convert our accounting functions to a computer based system that is tied into our file tracking and court docketing database. All of our records division clerks have been cross-trained to handle all functions in the records area.
-

Goals

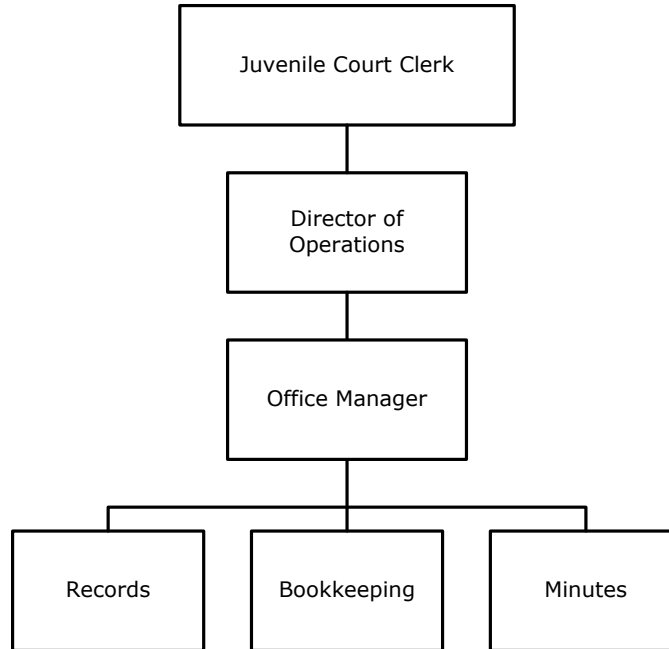
- To continue to provide statutorily mandated coverage of judicial dockets despite growing caseloads
 - To continue to expand our cross training of staff to be able to handle the increasing caseload demands
 - To complete automation of all of our accounting and bookkeeping procedures
 - To complete our scanning project that includes all active files back to 1992 dates of birth
-

Strategic Issues

- A great deal of emphasis has been placed on our bookkeeping area to ensure that all funds are properly reconciled. Our new accounting system will make that task more manageable. However, we will continue to implement policies that will strengthen our control of this division.

22 Juvenile Court Clerk-At a Glance

Organizational Structure



Programs

Computerization

Computerization

Administration

Administration
Non-allocated Financial Transactions

22 Juvenile Court Clerk-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Recommended Reduction	GSD	\$(7,200)	To be determined by the Juvenile Court Clerk
Internal Service Charges*	GSD	14,100	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	41,600 (13,500)	FY13 Pay Adjustment FY12 Pay Adjustment
TOTAL		\$35,000	

* See Internal Service Charges section for details

22 Juvenile Court Clerk-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,392,000	1,348,880	1,406,000	1,434,100	28,100	2.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	4,884	7,200	7,200	0	0.00%
Travel, Tuition, and Dues	3,000	3,136	3,000	3,000	0	0.00%
Communications	13,000	12,977	15,900	15,900	0	0.00%
Repairs & Maintenance Services	19,400	24,697	6,000	6,000	0	0.00%
Internal Service Fees	79,100	82,436	67,200	81,300	14,100	20.98%
Other Expenses	10,000	10,353	16,200	9,000	(7,200)	(44.44)%
TOTAL OTHER SERVICES	124,500	138,483	115,500	122,400	6,900	5.97%
TOTAL OPERATING EXPENSES	1,516,500	1,487,363	1,521,500	1,556,500	35,000	2.30%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,516,500	1,487,363	1,521,500	1,556,500	35,000	2.30%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	376,000	515,675	354,700	370,000	15,300	4.31%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	376,000	515,675	354,700	370,000	15,300	4.31%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	166,000	159,806	145,000	140,000	(5,000)	(3.45)%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	166,000	159,806	145,000	140,000	(5,000)	(3.45)%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	542,000	675,481	499,700	510,000	10,300	2.06%
Expenditures Per Capita	\$2.42	\$2.38	\$2.39	\$2.48	\$0.09	3.77%

22 Juvenile Court Clerk-Financial

Special Purpose Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	475	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	6,945	10,000	10,000	0	0.00%
TOTAL OTHER SERVICES	0	7,420	10,000	10,000	0	0.00%
TOTAL OPERATING EXPENSES	0	7,420	10,000	10,000	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	0	7,420	10,000	10,000	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	8,511	10,000	10,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	1	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	8,512	10,000	10,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	8,512	10,000	10,000	0	0.00%
Expenditures Per Capita	\$0.00	\$0.01	\$0.02	\$0.02	\$0.00	0.00%

22 Juvenile Court Clerk-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Ct Clerk	SR0600	7	7.00	7	7.00	7	7.00	0	0.00
Finance Officer 1	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Juvenile Ct Clerk		1	1.00	1	1.00	1	1.00	0	0.00
Office Support Mgr	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 1	SR0400	11	9.72	11	9.72	11	9.72	0	0.00
Office Support Rep 2	SR0500	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 3	SR0600	3	3.00	3	3.00	3	3.00	0	0.00
Seasonal/Part-time/Temporary		1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		30	28.72	30	28.72	30	28.72	0	0.00
Department Totals		30	28.72	30	28.72	30	28.72	0	0.00

23 Circuit Court Clerk-At a Glance

Mission To serve the eight Circuit Courts, the Civil Division of the General Sessions Court, the Metropolitan Traffic Courts, and the public as a record keeping office; to file and maintain all records associated with Civil Court cases; to collect, disburse and report on funds according to state statutes and court orders.

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$ 4,063,900	\$ 3,670,200	\$ 3,790,300
Total Expenditures and Transfers	<u>\$ 4,063,900</u>	<u>\$ 3,670,200</u>	<u>\$ 3,790,300</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
Other Governments and Agencies	0	0	0
Other Program Revenue	<u>0</u>	<u>0</u>	<u>0</u>
Total Program Revenue	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
Non-program Revenue	7,194,000	6,305,000	5,289,000
Transfers From Other Funds and Units	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues	<u>\$ 12,194,000</u>	<u>\$ 11,305,000</u>	<u>\$ 10,289,000</u>
Expenditures Per Capita	\$ 6.49	\$ 5.77	\$ 6.05

Positions	Total Budgeted Positions	52	50	50
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Contacts	Circuit Court Clerk: Richard Rooker	email: rickyrooker@jjs.nashville.org
	Financial Manager: Michelle Sawyer	email: michellesawyer@jjs.nashville.org
	1 Public Square, Room 302 37201	Phone: 862-5181 FAX: 862-5191

23 Circuit Court Clerk-At a Glance

Accomplishments

- Successful completion of relocation of files to new archives area at Metro Southeast
 - Implemented on-line credit card and electronic check payments in the General Sessions Civil Division Office
 - Began working with collection agency on unpaid court costs in Order of Protection cases in the General Sessions Civil Division Office
 - Fully implemented the process of scanning documents from the courtroom to the Probate Court Clerk's Office to expedite the availability of documents to attorneys/public
 - Slow pay agreements are now processed by the Traffic Violation Bureau internally which allows a violator to obtain an approved payment plan without having to return for a court appearance. This process also allows violators to apply for a driver's license from the Department of Safety on the same day.
-

Goals

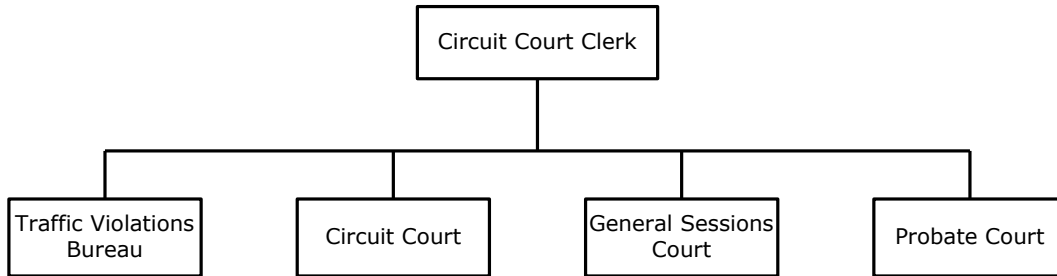
- Implement a system to provide access for estate searches by title searchers, attorneys, claimants and parties from website or by e-mail for cases on file in the Probate Court Clerk's Office
 - Conduct video hearings for mental health docket to reduce travel of Judges and court clerks to facility
-

Strategic Issues

- Continue to strive for efficiency in utilizing available technology in order for the offices of the Circuit Court Clerk to operate effectively without increasing personnel

23 Circuit Court Clerk-At a Glance

Organizational Structure



Programs

Circuit Court Clerk's Office/General Sessions Civil Division Office

Circuit Court Clerk's Office/General Sessions Civil Division Office

Probate Court Clerk's Office

Probate Court Clerk's Office

Traffic Violations Bureau

Traffic Violations Bureau

Administrative

Non-allocated Financial Transactions

23 Circuit Court Clerk-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Traffic Violations Bureau Program			
Staffing reduction	GSD	\$ (15,500)	Minimal impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	78,200	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	82,900	FY13 Pay Adjustment
	GSD	(25,500)	FY12 Pay Adjustment
General Services District Total		\$ 120,100	
TOTAL		\$ 120,100	

* See Internal Service Charges section for details

23 Circuit Court Clerk-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,723,100	2,534,185	2,714,600	2,756,500	41,900	1.54%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	133,400	232,392	155,800	155,800	0	0.00%
Repairs & Maintenance Services	190,300	14,298	190,200	190,200	0	0.00%
Internal Service Fees	978,100	972,299	571,100	649,300	78,200	13.69%
Other Expenses	39,000	32,384	38,500	38,500	0	0.00%
TOTAL OTHER SERVICES	1,340,800	1,251,373	955,600	1,033,800	78,200	8.18%
TOTAL OPERATING EXPENSES	4,063,900	3,785,558	3,670,200	3,790,300	120,100	3.27%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	4,063,900	3,785,558	3,670,200	3,790,300	120,100	3.27%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	5,000,000	5,000,000	5,000,000	5,000,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	5,000,000	5,000,000	5,000,000	5,000,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	7,194,000	6,461,164	6,305,000	5,289,000	(1,016,000)	(16.11)%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	7,194,000	6,461,164	6,305,000	5,289,000	(1,016,000)	(16.11)%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	12,194,000	11,461,164	11,305,000	10,289,000	(1,016,000)	(8.99)%
Expenditures Per Capita	\$6.49	\$6.05	\$5.77	\$6.05	\$0.28	4.85%

23 Circuit Court Clerk-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
GSD General 10101										
Admin Asst	SR0900	3	3.00	3	3.00	3	3.00	0	0.00	
Admin Svcs Officer 2	SR0800	2	2.00	2	2.00	2	2.00	0	0.00	
Admin Svcs Officer 3	SR1000	2	2.00	2	2.00	2	2.00	0	0.00	
Chief Dpty Clerk-Gen Sess Ct		1	1.00	1	1.00	1	1.00	0	0.00	
Computer Operations Shift Supv	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Ct Clerk	SR0600	6	6.00	5	5.00	5	5.00	0	0.00	
Data Entry Operator 1	SR0400	2	2.00	1	1.00	1	1.00	0	0.00	
Data Entry Operator 2	SR0500	5	5.00	5	5.00	5	5.00	0	0.00	
Finance Officer 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Rep 1	SR0400	6	5.40	7	5.40	7	5.40	0	0.00	
Office Support Rep 2	SR0500	3	3.00	3	3.00	3	3.00	0	0.00	
Office Support Rep 3	SR0600	4	4.00	4	4.00	4	4.00	0	0.00	
Steno Clerk 2	SR0500	2	2.00	2	2.00	2	2.00	0	0.00	
Warrant Officer 1	SR0800	12	12.00	11	11.00	11	11.00	0	0.00	
Warrant Officer 2	SR0900	2	2.00	2	2.00	2	2.00	0	0.00	
Total Positions & FTE		52	51.40	50	48.40	50	48.40	0	0.00	
Department Totals		52	51.40	50	48.40	50	48.40	0	0.00	

24 Criminal Court Clerk-At a Glance

Mission The Criminal Court Clerk of Nashville, Davidson County, Tennessee is responsible to perform the clerical duties for the operation of the criminal courts, both General Sessions Court and State Trial Court. The Clerk is responsible for record management, both hard copy and electronic, and prepares the minutes (official record) for the Criminal Trial Court.

Upon conclusion of cases, the Clerk calculates court costs and begins the collection of them, as required by statute. The Clerk prepares all cases under appeal for the Court of Criminal Appeals. The Criminal Court Clerk is also the custodian of all evidence submitted in the State Trial Courts.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
GSD General Fund	\$ 5,449,600	\$ 5,204,200	\$ 5,432,300
Special Purpose Fund	75,000	120,000	137,200
Total Expenditures and Transfers	\$ 5,524,600	\$ 5,324,200	\$ 5,569,500
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,550,000	\$ 1,685,000	\$ 1,755,200
Other Governments and Agencies	1,470,000	1,460,000	1,820,000
Other Program Revenue	0	0	0
Total Program Revenue	\$ 3,020,000	\$ 3,145,000	\$ 3,575,200
Non-program Revenue	2,050,900	2,074,500	2,124,800
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 5,070,900	\$ 5,219,500	\$ 5,700,000
Expenditures Per Capita	\$ 8.82	\$ 8.38	\$ 8.89

Positions	Total Budgeted Positions	81	81	81
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Contacts	Criminal Court Clerk: Howard Gentry Finance Manager: Tommy Bradley 408 2 nd Avenue North, Suite 2120 Nashville, TN 37201	email: howard.gentry@nashville.gov email: tommy.bradley@nashville.gov Phone: 862-5601 FAX 313-9002 Web Address: ccc.nashville.gov
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24 Criminal Court Clerk-At a Glance

Accomplishments

- Docketed 256,758 events in General Sessions/Trial Courts (includes Warrants/Citations, Indictments, Informations, Appeals, Probation Violations, State Traffic matters and various Motions)
 - Processed 90,714 new arrests (warrants/citations)
 - Processed 137,249 Subpoenas
 - Processed 12,244 Expungements
 - 13,557,491 Pageviews - Criminal Court Clerk website (ccc.nashville.gov). Free Public Access to view dockets, criminal history, affidavits, map and arrest data, etc
-

Goals

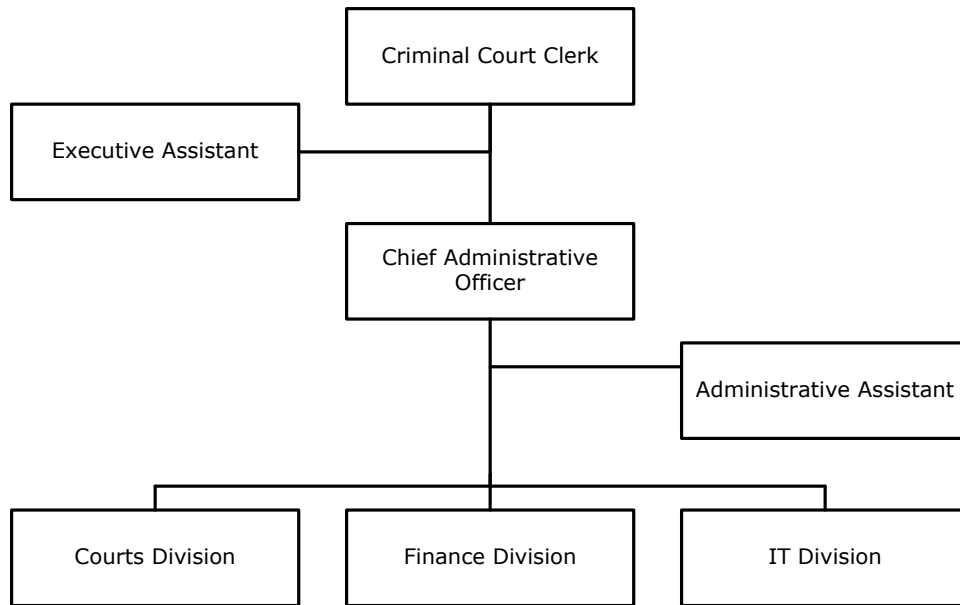
- Provide professional clerical services to all justice related agencies and to the public at large
 - Continue to enhance collection efforts regarding fines and/or court costs
 - Continue to develop paperless and web based initiatives
-

Strategic Issues

- Perform the clerical duties for the operation of the criminal courts, both General Sessions and Trial Court. The Clerk is responsible for record management, both hard copy and electronic.

24 Criminal Court Clerk-At a Glance

Organizational Structure



Programs

Computerization

Computerization

Administration

Administration
Non-allocated Financial Transactions

24 Criminal Court Clerk-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Administration Program			
Criminal Court Clerk salary improvement	GSD	\$ 11,200	Restore FY12 salary reduction
Victim Assistance Grant funding adjustment	SPF**	10,000	To record grant funding adjustment with no impact on performance
Computerization Program			
Computer Hardware and Software	SPF	7,200	To provide computer equipment, software, imaging systems, and supplies funded by a Tennessee Code authorized document fee
Non-allocated Financial Transactions			
Recommended Reduction	GSD	(24,700)	To be determined by Criminal Court Clerk
Internal Service Charges*	GSD	151,100	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	138,400	FY13 Pay Adjustment
	GSD	(47,900)	FY12 Pay Adjustment
General Services District Total		\$ 228,100	
Special Purpose Funds Total		\$ 17,200	
TOTAL		\$ 245,300	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

24 Criminal Court Clerk-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,893,800	4,849,249	4,783,100	4,821,300	38,200	0.80%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	11,100	9,372	15,000	53,800	38,800	258.67%
Travel, Tuition, and Dues	1,000	1,623	1,000	1,000	0	0.00%
Communications	95,300	90,113	102,700	102,700	0	0.00%
Repairs & Maintenance Services	1,000	930	1,000	1,000	0	0.00%
Internal Service Fees	367,000	378,299	224,800	375,900	151,100	67.22%
Other Expenses	80,400	53,765	76,600	76,600	0	0.00%
TOTAL OTHER SERVICES	555,800	534,102	421,100	611,000	189,900	45.10%
TOTAL OPERATING EXPENSES	5,449,600	5,383,351	5,204,200	5,432,300	228,100	4.38%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	5,449,600	5,383,351	5,204,200	5,432,300	228,100	4.38%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,550,000	2,019,179	1,650,000	1,713,000	63,000	3.82%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	1,470,000	1,203,860	1,460,000	1,820,000	360,000	24.66%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	3,020,000	3,223,039	3,110,000	3,533,000	423,000	13.60%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	1,975,900	2,533,249	1,989,500	2,029,800	40,300	2.03%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	1,975,900	2,533,249	1,989,500	2,029,800	40,300	2.03%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	4,995,900	5,756,288	5,099,500	5,562,800	463,300	9.09%
Expenditures Per Capita	\$8.70	\$8.60	\$8.19	\$8.67	\$0.48	5.89%

24 Criminal Court Clerk-Financial

Special Purpose Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	418	0	0	0	0.00%
Travel, Tuition, and Dues	0	1,559	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	75,000	57,910	120,000	137,200	17,200	14.33%
TOTAL OTHER SERVICES	75,000	59,887	120,000	137,200	17,200	14.33%
TOTAL OPERATING EXPENSES	75,000	59,887	120,000	137,200	17,200	14.33%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	75,000	59,887	120,000	137,200	17,200	14.33%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	35,000	42,200	7,200	20.57%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	42	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	42	35,000	42,200	7,200	20.57%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	25,000	37,349	0	0	0	0.00%
Fines, Forfeits, & Penalties	50,000	98,571	85,000	95,000	10,000	11.76%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	75,000	135,920	85,000	95,000	10,000	11.76%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	75,000	135,962	120,000	137,200	17,200	14.33%
Expenditures Per Capita	\$0.12	\$0.10	\$0.19	\$0.22	\$0.03	15.79%

24 Criminal Court Clerk-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
GSD General 10101										
Chief Dpty Clerk-Gen Sess Ct		1	1.00	1	1.00	1	1.00	0	0.00	
Criminal Ct Clerk		1	1.00	1	1.00	1	1.00	0	0.00	
Deputy Criminal Ct Clerk 1		6	6.00	6	6.00	6	6.00	0	0.00	
Deputy Criminal Ct Clerk 2		12	12.00	11	11.00	11	11.00	0	0.00	
Deputy Criminal Ct Clerk 3		15	15.00	15	15.00	15	15.00	0	0.00	
Deputy Criminal Ct Clerk 4		17	17.00	17	17.00	17	17.00	0	0.00	
Deputy Criminal Ct Clerk 5		28	28.00	28	28.00	28	28.00	0	0.00	
Deputy Criminal Ct Clerk 7		1	0.60	2	1.60	2	1.60	0	0.00	
Total Positions & FTE		81	80.60	81	80.60	81	80.60	0	0.00	
Department Totals										
		81	80.60	81	80.60	81	80.60	0	0.00	

25 Clerk & Master-At a Glance

Mission To administer the caseload for four Chancellors including maintenance of books, records and case files; to collect and report substantial revenue from delinquent taxes and court costs; to issue, process and invest funds held as trustee as an arm of the Chancery Court; to provide public records and information to citizens.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
GSD General Fund	\$ 1,651,000	\$ 1,551,900	\$ 1,569,700
Total Expenditures and Transfers	\$ 1,651,000	\$ 1,551,900	\$ 1,569,700
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,345,500	\$ 1,310,700	\$ 1,366,500
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 1,345,500	\$ 1,310,700	\$ 1,366,500
Non-program Revenue	701,000	612,500	698,000
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 2,046,500	\$ 1,923,200	\$ 2,064,500
Expenditures Per Capita	\$2.64	\$2.44	\$2.50

Positions	Total Budgeted Positions	19	19	19
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Contacts	Clerk & Master: Cristi Scott	email: cristiscott@jis.nashville.org
	Financial Manager: Vicki Bailey	email: vickibailey@jis.nashville.org
	1 Public Square, Suite 308 37201	Phone: 862-5710 FAX: 862-5722

25 Clerk & Master-At a Glance

Accomplishments

- Provided public access viewing of case information via website
-

Goals

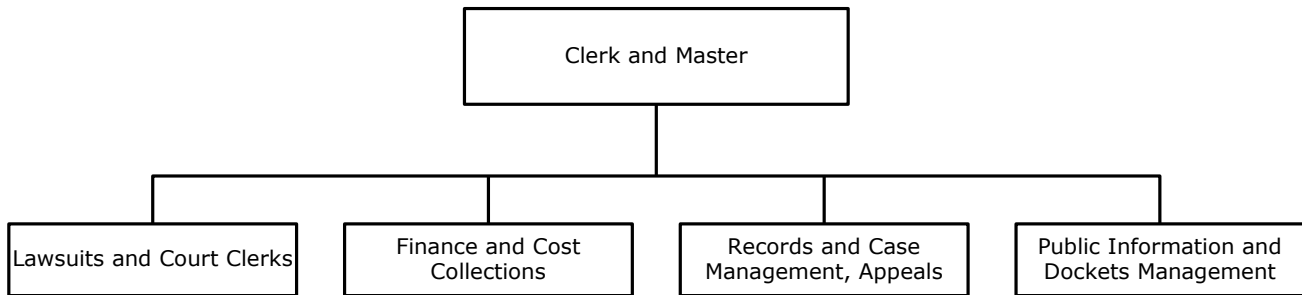
- Provide additional years of case information on public access portal via subscription service
 - Provide information on delinquent real property tax sales through social media and website video
-

Strategic Issues

- Develop electronic filing system and other web based processes
- Implement processes to accept credit cards for payment of delinquent taxes and court costs
- Continue to find avenues to aid the non-English speaking and pro se litigant

25 Clerk & Master-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

25 Clerk & Master-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Recommended Reduction	GSD	\$ (6,700)	To be determined by Clerk and Master
Internal Service Charges*	GSD	13,000	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	39,400	FY13 Pay Adjustment
	GSD	(27,900)	FY12 Pay Adjustment
General Services District Total		\$ 17,800	
TOTAL		\$ 17,800	

* See Internal Service Charges section for details

25 Clerk & Master-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,349,200	1,302,887	1,333,600	1,338,400	4,800	0.36%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	451	0	0	0	0.00%
Travel, Tuition, and Dues	1,200	1,863	1,700	1,700	0	0.00%
Communications	10,600	11,152	11,700	11,700	0	0.00%
Repairs & Maintenance Services	6,100	5,195	6,100	6,100	0	0.00%
Internal Service Fees	260,100	259,515	176,300	189,300	13,000	6.87%
Other Expenses	23,800	19,887	22,500	22,500	0	0.00%
TOTAL OTHER SERVICES	301,800	298,062	218,300	231,300	13,000	5.96%
TOTAL OPERATING EXPENSES	1,651,000	1,600,950	1,551,900	1,569,700	17,800	1.15%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,651,000	1,600,950	1,551,900	1,569,700	17,800	1.15%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,345,500	1,468,352	1,310,700	1,366,500	55,800	4.26%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,345,500	1,468,352	1,310,700	1,366,500	55,800	4.26%
NON-PROGRAM REVENUE:						
Property Taxes	617,500	674,365	546,300	641,300	95,000	17.39%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	83,500	54,994	66,200	56,700	(9,500)	(14.35)%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	701,000	729,359	612,500	698,000	85,500	13.96%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	2,046,500	2,197,711	1,923,200	2,064,500	141,300	7.35%
Expenditures Per Capita	\$2.64	\$2.56	\$2.44	\$2.50	\$0.06	2.46%

25 Clerk & Master-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Clerk & Master		1	1.00	1	1.00	1	1.00	0	0.00
Deputy Clerk & Master I		9	9.00	9	9.00	9	9.00	0	0.00
Deputy Clerk & Master II	NS	4	4.00	4	4.00	4	4.00	0	0.00
Seasonal/Part-time/Temporary		1	1.00	1	1.00	1	1.00	0	0.00
Supervisor Clerk & Master		4	4.00	4	4.00	4	4.00	0	0.00
Total Positions & FTE		19	19.00	19	19.00	19	19.00	0	0.00
Department Totals		19	19.00	19	19.00	19	19.00	0	0.00

26 Juvenile Court-At a Glance

Mission

The mission of the Juvenile Court is to provide judicial decisions, safety, support, and guidance products to children and families who come in contact with the Court so they can become productive members of our community.

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$12,139,000	\$12,118,900	\$12,253,300
Special Purpose Fund	1,383,800	1,398,800	1,255,000
Total Expenditures and Transfers	<u>\$13,522,800</u>	<u>\$13,517,700</u>	<u>\$13,508,300</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	1,416,900	1,417,200	1,287,900
Other Program Revenue	0	0	0
Total Program Revenue	\$ 1,416,900	\$ 1,417,200	\$ 1,287,900
Non-program Revenue	8,000	8,000	6,500
Transfers From Other Funds and Units	409,900	424,600	410,400
Total Revenues	<u>\$ 1,834,800</u>	<u>\$ 1,849,800</u>	<u>\$ 1,704,800</u>
Expenditures Per Capita	\$ 21.60	\$ 21.26	\$ 21.56

Positions

Total Budgeted Positions	138	138	135
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Contacts

Juvenile Court Judge: Betty Adams Green	email: N/A
Finance Manager: Jim Swack	email: JimSwack@jis.nashville.org
Juvenile Justice Center	
100 Woodland Street 37213	Phone: 862-8000 FAX: 862-7143

26 Juvenile Court-At a Glance

Accomplishments

- In FY 2011, the Metro Student Attendance Center (M-SAC) continued to function as the nexus of the partnership between the Juvenile Court, Metro Nashville Police Department (MNPd), and Metro Nashville Public Schools (MNPS) in addressing issues of loitering during school hours and truancy by providing seamless communication and information sharing between the respective agencies
 - During FY 2011, M-SAC staff worked approximately 900 referrals from both MNPd and MNPS. Approximately 200 of these students were identified as needing additional social services, ranging from tutoring to stable housing, and M-SAC staff was able to link them to over 23 different community service providers for assistance
 - M-SAC also partnered with Lipscomb University in hosting practicum students to further enhance community knowledge of the impact of school truancy, the services of M-SAC, and the collaboration of key agencies within the community to address these issues
 - Juvenile Court is currently expanding the capacity of M-SAC by reallocating resources of formerly separate court truancy reduction and intervention efforts and combining all of these resources under the organization and direction of M-SAC. This expansion adds experienced court truancy reduction and intervention personnel to extend the service capacity and reach of M-SAC into targeted middle and elementary schools in order to address identified emergent truant behaviors
 - In FY2011, Juvenile Court continued enhanced probation case management standards designed to increase the delivery of effective probation services by establishing performance standards for face-to-face contacts between Probation Officers and supervised youth
 - The Juvenile Court Child Support/Parentage Division was in the top three judicial districts for collection of child support on behalf of children in foster care for FY2011
-

Goals

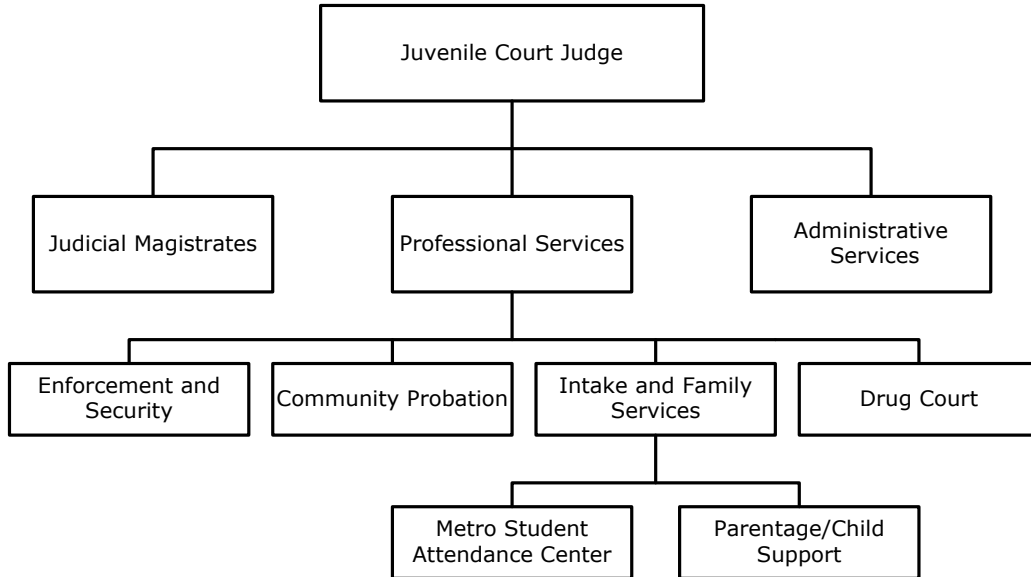
- To shift the funding of core Juvenile Court functions and services from annually unstable grant funding to stable local funding in order to assure that the children and families served by Juvenile Court will experience uninterrupted timely delivery of essential services consistent with the interests of public safety
 - To assure that children and their families will experience timely resolution of their cases and delivery of identified and/or court-ordered services
-

Strategic Issues

- Twelve filled probation officer positions at Juvenile Court are funded by a \$434,333 annual grant from the Tennessee Department of Children's Services which repetitively faces a significant risk of elimination each recent budget year. The elimination of this state grant funding would present a negative impact on the Court's ability to provide timely supervised probation services
- Increasing ethnic diversity in the Nashville area presents an increasing responsibility on the Juvenile Court to provide translation services to non-English speaking clients of the court. The Court currently processes approximately 1,050 interpreter service requests with an additional 1,200 matters per year for various court dockets and related activities. During the past year, the Court has made arrangements for the provision of these services in 28 different spoken languages or dialects plus American Sign Language. The Juvenile Court will require additional resources to continue to adequately provide for these services as the demand for them continues to increase

26 Juvenile Court-At a Glance

Organizational Structure



Programs

Family Accountability

Juvenile Drug Court
 Police/Probation Partnership
 South Nashville Gang Probation
 Supervised Probation
 Unruly Child
 Compulsory School Attendance
 Metro Student Attendance Center (M-SAC)
 Misdemeanor and Citation

Child/Family Protection and Advocacy

Neglect/Dependency Intervention
 Family Drug Court
 Orders of Protection
 Foster Care Review Board (FCRB)

Parentage/Child Support

Parentage/Child Support

Juvenile Court Pretrial

Juvenile Diverted
 Juvenile Pretrial Services

Juvenile Detention Center

Metro Juvenile Detention Center

Security and Service of Process

Juvenile Court Safety and Security
 Service of Process

Judicial Actions

Judicial Actions

Administrative

Non-allocated Financial Transactions
 Human Resources
 Finance
 Records Management
 Executive Leadership

26 Juvenile Court-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
South Nashville Gang Probation			
All other expenses	SPF**	\$ 2,600	Increase in grant funded services with no impact on performance
Supervised Probation			
Salary and Benefits	GSD	(39,100) (0.71 FTE)	Elimination of one vacant position with minimum impact on performance
Medical Services	SPF	(4,000)	Expiration of 2009 Justice Assistance Grant that supported the prevention of crime
Unruly Child			
All other expenses	SPF	1,600	Increase in grant funded services with no impact on performance
Salary, Benefits and All other expenses	SPF	(144,000)	Expiration of grant which supported the enhancement of court staffing to supervise delinquent youth
Metro Student Attendance Center (M-SAC)			
Salary and Benefits	GSD	(51,200) (1.00 FTE)	Elimination of one vacant position may impact the service capacity to work truancy referrals and loitering during school hours
Parentage/ Child Support			
All other expenses	SPF	(8,200)	No impact on performance
Metro Juvenile Detention Center			
Detention Center Contract	GSD	110,000	To operate detention facility at contractually increased cost
Judicial Actions			
Salary and Benefits	GSD	(51,200) (1.00 FTE)	Elimination of one vacant position may impact the capacity and efficiency of the division to process delinquent charges and prepare petitions in felony delinquent matters
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	45,300	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
	SPF	8,200	
Pay Adjustment	GSD	183,000 (62,400)	FY13 Pay Adjustment FY12 Pay Adjustment
General Services District Total		\$ 134,400 (2.71 FTEs)	
Special Purpose Funds Total		\$ (143,800)	
TOTAL		\$ (9,400) (2.71 FTEs)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

26 Juvenile Court-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,698,400	6,193,763	6,660,600	6,639,700	(20,900)	(0.31)%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	4,127,600	4,157,938	4,270,600	4,380,600	110,000	2.58%
Travel, Tuition, and Dues	28,800	68,433	28,800	28,800	0	0.00%
Communications	78,500	84,435	78,000	78,000	0	0.00%
Repairs & Maintenance Services	1,000	485	1,000	1,000	0	0.00%
Internal Service Fees	683,100	671,447	560,800	606,100	45,300	8.08%
Other Expenses	99,000	59,160	96,500	96,500	0	0.00%
TOTAL OTHER SERVICES	5,018,000	5,041,898	5,035,700	5,191,000	155,300	3.08%
TOTAL OPERATING EXPENSES	11,716,400	11,235,661	11,696,300	11,830,700	134,400	1.15%
TRANSFERS TO OTHER FUNDS/UNITS	422,600	389,461	422,600	422,600	0	0.00%
TOTAL EXPENSES & TRANSFERS	12,139,000	11,625,122	12,118,900	12,253,300	134,400	1.11%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	434,000	434,333	434,000	434,300	300	0.07%
State Direct	9,000	8,221	9,000	9,000	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	443,000	442,554	443,000	443,300	300	0.07%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	8,000	1,206	8,000	6,500	(1,500)	(18.75)%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	8,000	1,206	8,000	6,500	(1,500)	(18.75)%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	451,000	443,760	451,000	449,800	(1,200)	(0.27)%
Expenditures Per Capita	\$19.39	\$18.57	\$19.06	\$19.55	\$0.49	2.57%

26 Juvenile Court-Financial

Special Purpose Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,107,000	1,161,892	1,126,100	994,400	(131,700)	(11.70)%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	72,800	39,393	42,000	40,200	(1,800)	(4.29)%
Travel, Tuition, and Dues	13,400	13,861	16,900	13,400	(3,500)	(20.71)%
Communications	20,000	11,006	23,000	23,000	0	0.00%
Repairs & Maintenance Services	17,100	0	20,000	20,000	0	0.00%
Internal Service Fees	14,000	14,000	15,200	23,400	8,200	53.95%
Other Expenses	67,600	55,147	71,600	60,900	(10,700)	(14.94)%
TOTAL OTHER SERVICES	204,900	133,407	188,700	180,900	(7,800)	(4.13)%
TOTAL OPERATING EXPENSES	1,311,900	1,295,299	1,314,800	1,175,300	(139,500)	(10.61)%
TRANSFERS TO OTHER FUNDS/UNITS	71,900	77,118	84,000	79,700	(4,300)	(5.12)%
TOTAL EXPENSES & TRANSFERS	1,383,800	1,372,417	1,398,800	1,255,000	(143,800)	(10.28)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	973,900	979,466	974,200	844,600	(129,600)	(13.30)%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	33	0	0	0	0.00%
TOTAL PROGRAM REVENUE	973,900	979,499	974,200	844,600	(129,600)	(13.30)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	409,900	389,461	424,600	410,400	(14,200)	(3.34)%
TOTAL REVENUE & TRANSFERS	1,383,800	1,368,960	1,398,800	1,255,000	(143,800)	(10.28)%
Expenditures Per Capita	\$2.21	\$2.19	\$2.20	\$2.00	\$(0.20)	(9.09)%

26 Juvenile Court-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Asst	SR0900	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Mgr	SR1300	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 2	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 3	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Ct Admin	SR1500	2	2.00	2	2.00	2	2.00	0	0.00
Group Care Aide	SR0400	7	4.50	7	4.50	7	4.50	0	0.00
Info Systems App Analyst 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Judge-Juvenile Ct		1	1.00	1	1.00	1	1.00	0	0.00
Juvenile Ct Referee 1	SR1300	1	0.20	1	0.20	1	0.20	0	0.00
Juvenile Ct Referee 2	SR1500	7	5.20	7	5.20	7	5.20	0	0.00
Office Support Rep 1	SR0400	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	SR0500	7	7.00	7	7.00	7	7.00	0	0.00
Office Support Rep 3	SR0600	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Spec 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	SR0800	0	0.00	0	0.00	0	0.00	(1)	(1.00)
Probation Officer 1	GS0500	1	1.00	1	1.00	1	1.00	0	0.00
Probation Officer 1	SR0800	43	42.60	43	42.60	43	42.60	0	0.00
Probation Officer 2	SR1000	6	6.00	6	6.00	6	6.00	0	0.00
Probation Officer 3	SR1200	4	4.00	4	4.00	1	1.29	3	(2.71)
Probation Officer Chief	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Property Guard 2	SR0500	2	2.00	2	2.00	2	2.00	0	0.00
Warrant Officer 1	SR0800	14	13.14	14	13.14	14	13.14	0	0.00
Total Positions & FTE		112	105.64	112	105.64	109	102.93	(3)	(2.71)
Juvenile Court Accountability 30030									
Probation Officer 1	SR0800	4	3.65	4	3.65	4	3.65	0	0.00
Total Positions & FTE		4	3.65	4	3.65	4	3.65	0	0.00
JUV Juv Court Grant Fund 32226									
Admin Asst	SR0900	3	3.00	3	3.00	3	3.00	0	0.00
Group Care Aide	SR0400	3	2.00	3	2.00	3	2.00	0	0.00
Juvenile Ct Referee 2	SR1500	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 2	SR0500	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	SR0700	2	2.00	2	2.00	2	2.00	0	0.00
Probation Officer 1	SR0800	3	3.00	3	3.00	3	3.00	0	0.00
Program Mgr 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Warrant Officer 1	SR0800	6	6.00	6	6.00	6	6.00	0	0.00
Total Positions & FTE		22	21.00	22	21.00	22	21.00	0	0.00
Department Totals		138	130.29	138	130.29	135	127.58	(3)	(2.71)

27 General Sessions Court-At a Glance

Mission Metropolitan General Sessions Court is committed to excellence in administering justice and is a contributing partner working toward a safe and vital community in Nashville-Davidson County.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
GSD General Fund	\$ 10,681,300	\$ 10,300,000	\$ 10,470,200
Special Purpose Fund	317,500	374,700	135,000
Total Expenditures and Transfers	\$ 10,998,800	\$ 10,674,700	\$ 10,605,200
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	200	0
Total Program Revenue	\$ 0	\$ 200	\$ 0
Non-program Revenue	3,996,500	3,780,100	3,510,600
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 3,996,500	\$ 3,780,300	\$ 3,510,600
Expenditures Per Capita	\$ 17.57	\$ 16.79	\$ 16.92

Positions	Total Budgeted Positions	132	136	136
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Contacts	Presiding Judge: Dianne Turner	email: dianne.turner@nashville.gov
	Financial Manager: Warner Hassell	email: warnerhassell@jjs.nashville.org
	Justice A.A. Birch Building 408 2 nd Avenue North 37201	Phone: 862-8317 FAX: 880-2711

27 General Sessions Court-At a Glance

Accomplishments

- Maintaining a current inventory audit of all IT related equipment for General Sessions
 - Successfully hired new employee from 115 applications for the Customer Service Rep position
 - Treatment Court witnessed the 15th drug free baby born in the program
 - Traffic School collected \$942,170 in revenue for DLR classes while enrolling 10,885 students with State Citations
 - Traffic School restructured class curriculum for DDC first offender to meet minimum state guidelines for approved traffic classes
 - Traffic School collected \$1,462,466.00 in DDC revenue while enrolling 20,562 students with Metro traffic tickets
 - Traffic School collected a total gross revenue of \$2,404,617.03
 - Traffic School formulated, designed and completed the IVR and OTS upgrades to new architecture per ITS specifications
 - Mental Health Court managed seamlessly to maintain needs of both General Sessions and Criminal Court pre-emptive mental health assessment needs for all requested by referral sources
 - Mental Health Court implemented with the assistance of JIS, the Mental Health Court/CJIS system to assist in information maintenance and record management for all clients being supervised
-

Goals

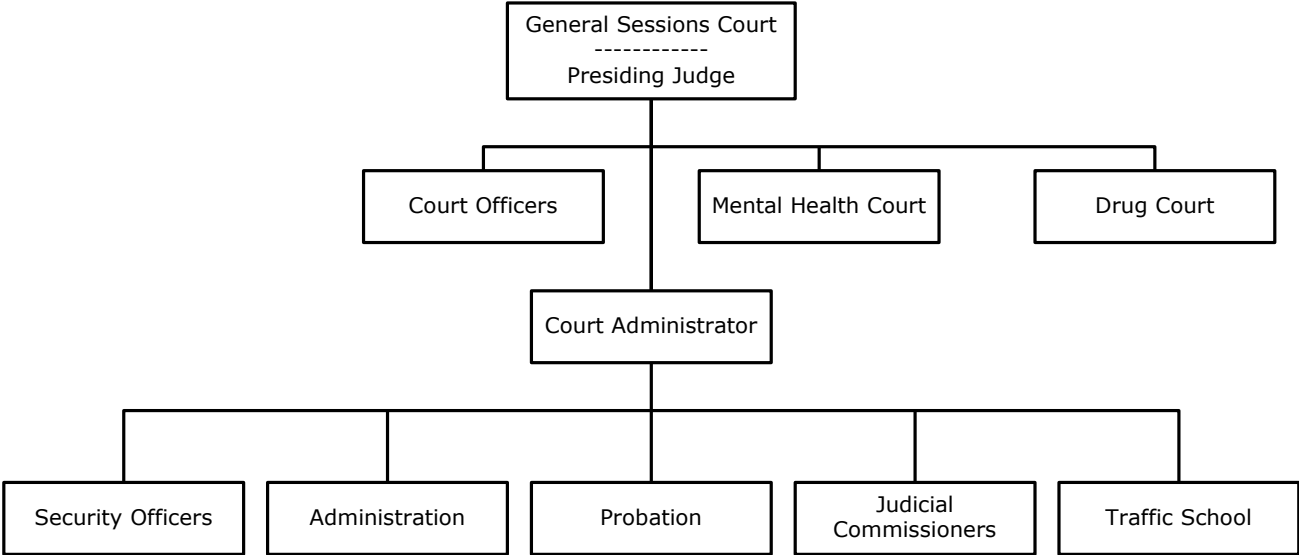
- Continue replacing all courtroom audio recording equipment for the 10 courtrooms of General Sessions Court
 - Continue BSAT training and Policy sign off for each employee of General Sessions Court
 - Treatment Court continues to attempt to lower recidivism with "graduated" participants
 - Traffic School secured the design document from Traffic Violations for the CMS conversion to establish an accurate cost quote
 - Traffic School secured funding for the Traffic Violations Bureau CMS, mandatory conversion and web service
 - Traffic School completed the transition to mandatory credit card service, per ITS and Treasury specs
 - Traffic School upgraded the attendance reporting to Circuit and Criminal Clerk through automated processes
-

Strategic Issues

- Provide support in all areas needed for operation of General Sessions Court and its departments. Continue training for awareness of threats posed by the internet and the use of communication through its medium
- Treatment Court has implemented new assessment process with new clients to target areas of weakness or concern such as social skills, job training, and parenting
- Funding for Traffic School's CMS web service conversion is not secure

27 General Sessions Court-At a Glance

Organizational Structure



Programs

Drug Court

Drug Court

Drug Court Treatment

Drug Court Treatment

DUI Offender

DUI Offender

General Probation

General Probation

Judges

Judges

Mental Health Court

Mental Health Court

Traffic School

Traffic School

Administration

Administration
Non-allocated Financial Transactions

27 General Sessions Court-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Drug Court			
Security Monitoring and Medical Supplies	SPF**	\$ (35,700)	Reduction in program supplies with limited impact on performance
Drug Court Treatment			
Office Supplies	SPF	6,300	Increase in program supplies with limited impact on performance
DUI Offender			
Rehab and Care of Persons	SPF	(208,300)	Reduction in program funding with limited impact on performance
Mental Health Court			
Care of Persons	SPF	(2,000)	Reduction in care of persons funding with limited impact on performance
Non-allocated Financial Transactions			
Recommended Reduction	GSD	(48,100)	To be determined by the General Sessions Court
Internal Service Charges*	GSD	66,900	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	220,300 (68,900)	FY13 Pay Adjustment FY12 Pay Adjustment
General Services District Total		\$ 170,200	
Special Purpose Funds Total		\$ (239,700)	
TOTAL		\$ (69,500)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

27 General Sessions Court-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY11-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	9,310,000	9,178,479	9,327,500	9,478,900	151,400	1.62%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	31,400	99,213	58,100	58,100	0	0.00%
Travel, Tuition, and Dues	4,300	6,744	4,300	4,300	0	0.00%
Communications	62,300	76,615	67,300	67,300	0	0.00%
Repairs & Maintenance Services	3,900	10,014	3,900	3,900	0	0.00%
Internal Service Fees	1,075,000	1,076,015	617,700	684,600	66,900	10.83%
Other Expenses	194,400	210,243	221,200	173,100	(48,100)	(21.75)%
TOTAL OTHER SERVICES	1,371,300	1,478,844	972,500	991,300	18,800	1.93%
TOTAL OPERATING EXPENSES	10,681,300	10,657,323	10,300,000	10,470,200	170,200	1.65%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	10,681,300	10,657,323	10,300,000	10,470,200	170,200	1.65%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	3,679,000	3,420,883	3,405,600	3,375,600	(30,000)	(0.88)%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	3,679,000	3,420,883	3,405,600	3,375,600	(30,000)	(0.88)%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	3,679,000	3,420,883	3,405,600	3,375,600	(30,000)	(0.88)%
Expenditures Per Capita	\$17.06	\$17.02	\$16.20	\$ 16.71	\$0.51	3.15%

27 General Sessions Court-Financial

Special Purpose Fund						
	FY 2010 Budget	FY 2010 Actuals	FY 2011 Budget	FY 2012 Budget	FY11-FY12 Difference	FY11-FY12 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	8,300	60,848	8,300	8,300	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	199,800	97,197	261,800	46,400	(215,400)	(82.28)%
Travel, Tuition, and Dues	17,900	11,434	16,300	16,300	0	0.00%
Communications	20,900	24,486	20,900	20,900	0	0.00%
Repairs & Maintenance Services	400	2,500	400	400	0	0.00%
Internal Service Fees	200	446	0	0	0	0.00%
Other Expenses	70,000	61,009	67,000	42,700	(24,300)	(36.27)%
TOTAL OTHER SERVICES	309,200	197,072	366,400	126,700	(239,700)	(65.42)%
TOTAL OPERATING EXPENSES	317,500	257,920	374,700	135,000	(239,700)	(63.97)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	317,500	257,920	374,700	135,000	(239,700)	(63.97)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	140	200	0	(200)	(100.00)%
TOTAL PROGRAM REVENUE	0	140	200	0	(200)	(100.00)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	317,500	137,008	374,500	135,000	(239,500)	(63.95)%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	317,500	137,008	374,500	135,000	(239,500)	(63.95)%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	317,500	137,148	374,700	135,000	(239,700)	(63.97)%
Expenditures Per Capita	\$0.51	\$0.41	\$0.59	\$0.22	\$(0.37)	(62.71)%

27 General Sessions Court-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Asst	SR0900	11	11.00	11	11.00	11	11.00	0	0.00
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Ct Admin	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Electronic Monitoring Spec	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Electronic Monitoring Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
General Session Judge		11	11.00	11	11.00	11	11.00	0	0.00
Human Resources Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Cust Support Rep 1	SR0700	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Info Sys Cust Support Rep 2	SR0800	0	0.00	0	0.00	1	1.00	1	1.00
Info Systems App Analyst 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Judicial Asst 1	JS0200	10	10.00	9	9.00	9	9.00	0	0.00
Judicial Asst 2	JS0300	12	12.00	13	13.00	13	13.00	0	0.00
Judicial Comm-Gen Sess Ct		5	5.00	5	5.00	5	5.00	0	0.00
Office Support Rep 1	SR0400	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep 2	SR0500	1	1.00	2	2.00	3	3.00	1	1.00
Office Support Rep 3	SR0600	3	3.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	SR0700	2	2.00	3	3.00	2	2.00	(1)	(1.00)
Office Support Spec 2	SR0800	1	1.00	2	2.00	2	2.00	0	0.00
Probation & Pretrial Svc Dir	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Probation Officer 1	SR0800	3	3.00	3	3.00	3	3.00	0	0.00
Probation Officer 2	SR1000	17	17.00	17	17.00	17	17.00	0	0.00
Probation Officer 3	SR1200	6	6.00	6	6.00	6	6.00	0	0.00
Program Coord	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 1	SR1100	2	2.00	2	2.00	2	2.00	0	0.00
Program Mgr 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary		23	6.88	23	6.88	23	6.88	0	0.00
Security Officer 1-Gen Sess Ct	SR0600	6	6.00	6	6.00	0	0.00	(6)	(6.00)
Security Officer 2-Gen Sess Ct	SR0700	1	1.00	5	5.00	11	11.00	6	6.00
Security Officer Coord	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Social Worker 2	SR0900	2	2.00	2	2.00	3	3.00	1	1.00
Social Worker 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Special Asst To The Dir	SR1300	0	0.00	0	0.00	0	0.00	0	0.00
Steno Clerk 1	SR0400	2	2.00	2	2.00	1	1.00	(1)	(1.00)
Total Positions & FTE		132	115.88	136	119.88	136	119.88	0	0.00
Department Totals		132	115.88	136	119.88	136	119.88	0	0.00

28 State Trial Courts-At a Glance

Mission The mission of the State Trial Courts is to provide the public with equal and fair access to the judicial branch of government by providing a fair, independent and accessible forum for the just, timely and economical resolution of their legal affairs.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
GSD General Fund	\$ 8,219,400	\$ 7,709,300	\$ 7,930,400
Special Purpose Funds	3,791,300	3,687,300	3,596,700
Total Expenditures and Transfers	\$ 12,010,700	\$ 11,396,600	\$ 11,527,100
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	3,214,300	3,203,800	3,028,600
Other Program Revenue	0	0	0
Total Program Revenue	\$ 3,214,300	\$ 3,203,800	\$ 3,028,600
Non-program Revenue	538,300	483,500	558,300
Transfers From Other Funds and Units	54,700	16,000	25,800
Total Revenues	\$ 3,807,300	\$ 3,703,300	\$ 3,612,700
Expenditures Per Capita	\$ 19.18	\$ 17.93	\$ 18.39

Positions	Total Budgeted Positions	173	157	156
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Contacts	Presiding Judge: Joe Binkley	email: joebinkley@jis.nashville.org
	Court Administrator: Tim Townsend	email: timtownsend@jis.nashville.org
	Metro Courthouse 1 Public Square 37201	Phone: 880-2558 FAX 880-1435

28 State Trial Courts-At a Glance

Accomplishments

- Criminal Courts disposed 6,000 cases
 - Chancery Courts disposed 2,200 cases
 - Circuit Courts disposed 5,000 cases
 - Probate Court concluded 1,750 cases
 - Trial Courts placed 488 individuals on Community Corrections earning \$2.2 million in wages, paid \$55,000 in child support and paid \$57,000 in supervision fees. Individuals also paid \$30,000 in court costs, paid \$11,000 in restitution, and performed over 94,000 hours in community service work for Metro Government and local non-profit agencies.
 - DUI supervision collected over \$69,500 fees and DUI litter fees collection were over \$23,460
 - Trial Courts and Community Corrections continue electronic monitoring for offenders placed on active and passive GPS monitoring and scam alcohol monitoring
 - Drug Court graduated 44 individuals and performed over 74,000 in community service hours worked, paid over \$26,000 in court fines and costs, paid over \$55,000 in program costs, and paid over \$5,611 in child support payments. The recidivism rate of graduated participants is 9%.
-

Goals

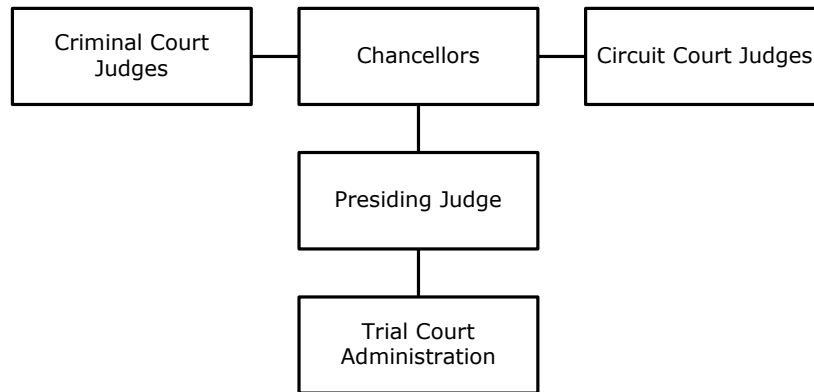
- To provide justice to all citizens in a fair impartial manner
 - To help reduce jail overcrowding by providing more felony offenders access to the Davidson County Drug Court that has expanded to Mental Health offenders thus, reducing costs of Metropolitan Government
 - To continue to increase success stories at the Davidson County Drug Court and Davidson County Community Correction Program
 - To continue monitoring probations fines and costs including child support
 - To improve adjudication of cases involving foreign language barriers by having more language interpreters available
-

Strategic Issues

- Eighteen Trial Courts mandate we continue to manage our facilities and resources by maximizing productivity

28 State Trial Courts-At a Glance

Organizational Structure



Programs

Alternative Felony Supervision

Alternative Felony Supervision

Drug Court

Drug Court

Trial Court Administrative Services

Trial Court Administrative Services
Non-allocated Financial Transactions

28 State Trial Courts-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Alternative Felony Supervision			
Salaries, Medical and Office Supplies	SPF**	\$ (57,200)	Reduce grant funded salaries, medical and office supplies with little impact on performance
Drug Court			
Salary and All Other Expenses	SPF	(99,300)	Expiration of Justice and Mental Health grant which supports the Drug Court
Trial Court Administrative Services			
Salaries and Benefits	SPF	75,000 1.00 FTE	Increase in Special Purpose Funds that supports DUI Supervision
All Other Expenses	SPF	104,300	Award of the 2011 Justice Assistance grant which supports Trial Court Administrative Services
Salaries, Benefits and All Other Expenses	SPF	(113,200)	Expiration of grants which supported Trial Court Administrative Services
Position Adjustment	GSD	(2.00 FTEs)	No fiscal impact and no impact on performance
Non-allocated Financial Transactions			
Recommended Reduction	GSD	(34,800)	To be determined by the State Trial Courts
Internal Service Charges*	GSD SPF	95,200 (200)	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD GSD	229,000 (68,300)	FY13 Pay Adjustment FY12 Pay Adjustment
General Services District Total		\$ 221,100 (2.00 FTEs)	
Special Purpose Funds Total		\$ (90,600) 1.00 FTE	
TOTAL		\$ 130,500 (1.00 FTE)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

28 State Trial Courts-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,580,100	6,418,382	6,490,300	6,651,000	160,700	2.48%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	108,100	137,783	132,600	132,600	0	0.00%
Travel, Tuition, and Dues	115,500	141,656	125,500	125,500	0	0.00%
Communications	49,600	93,086	82,000	82,000	0	0.00%
Repairs & Maintenance Services	24,500	14,885	19,500	19,500	0	0.00%
Internal Service Fees	1,152,600	1,151,190	683,900	779,100	95,200	13.92%
Other Expenses	150,300	160,430	175,500	140,700	(34,800)	(19.83)%
TOTAL OTHER SERVICES	1,600,600	1,699,030	1,219,000	1,279,400	60,400	4.95%
TOTAL OPERATING EXPENSES	8,180,700	8,117,412	7,709,300	7,930,400	221,100	2.87%
TRANSFERS TO OTHER FUNDS/UNITS	38,700	38,700	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	8,219,400	8,156,112	7,709,300	7,930,400	221,100	2.87%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	16,000	10,084	16,000	16,000	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	16,000	10,084	16,000	16,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	16,000	10,084	16,000	16,000	0	0.00%
Expenditures Per Capita	\$13.13	\$13.03	\$12.13	\$12.65	\$0.52	4.29%

28 State Trial Courts-Financial

Special Purpose Funds						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,778,200	2,498,364	3,012,100	2,958,800	(53,300)	(1.77)%
OTHER SERVICES:						
Utilities	300	0	0	0	0	0.00%
Professional & Purchased Services	331,500	218,457	295,800	185,000	(110,800)	(37.46)%
Travel, Tuition, and Dues	24,400	12,529	23,100	19,700	(3,400)	(14.72)%
Communications	68,800	35,965	32,700	44,900	12,200	37.31%
Repairs & Maintenance Services	5,000	32,152	0	0	0	0.00%
Internal Service Fees	1,300	905	600	400	(200)	(33.33)%
Other Expenses	499,800	481,916	294,300	359,200	64,900	22.05%
TOTAL OTHER SERVICES	931,100	781,924	646,500	609,200	(37,300)	(5.77)%
TOTAL OPERATING EXPENSES	3,709,300	3,280,288	3,658,600	3,568,000	(90,600)	(2.48)%
TRANSFERS TO OTHER FUNDS/UNITS	82,000	56,783	28,700	28,700	0	0.00%
TOTAL EXPENSES & TRANSFERS	3,791,300	3,337,071	3,687,300	3,596,700	(90,600)	(2.46)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	3,198,300	2,550,384	3,187,800	3,012,600	(175,200)	(5.50)%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	158	0	0	0	0.00%
TOTAL PROGRAM REVENUE	3,198,300	2,550,542	3,187,800	3,012,600	(175,200)	(5.50)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	538,300	1,104,763	483,500	558,300	74,800	15.47%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	538,300	1,104,763	483,500	558,300	74,800	15.47%
TRANSFERS FROM OTHER FUNDS/UNITS	54,700	38,700	16,000	25,800	9,800	61.25%
TOTAL REVENUE & TRANSFERS	3,791,300	3,694,005	3,687,300	3,596,700	(90,600)	(2.46)%
Expenditures Per Capita	\$6.05	\$5.33	\$5.80	\$5.74	\$(0.06)	(1.03)%

28 State Trial Courts-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Svcs Mgr	SR1300	0	0.00	3	3.00	3	3.00	0	0.00
Admin Svcs Officer 2	SR0800	1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 3	SR1000	3	3.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 4	SR1200	2	2.00	9	9.00	9	9.00	0	0.00
Attorney 1	SR1200	0	0.00	0	0.00	1	1.00	1	1.00
Ct Admin	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Court Admin	SR1400	2	2.00	3	3.00	3	3.00	0	0.00
Deputy Court Clerk	NS	5	5.00	6	6.00	6	6.00	0	0.00
Deputy Criminal Ct Clerk 6		0	0.00	6	6.00	6	6.00	0	0.00
Judicial Asst 1	JS0200	70	70.00	29	29.00	28	28.00	(1)	(1.00)
Judicial Asst 2	JS0300	2	2.00	29	29.00	29	29.00	0	0.00
Judicial Clerk	JS0100	5	5.00	7	7.00	6	6.00	(1)	(1.00)
Office Support Rep 1	SR0400	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep 3	SR0600	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Spec 1	SR0700	2	2.00	1	1.00	1	1.00	0	0.00
Probation Officer 1	SR0800	2	2.00	4	4.00	3	3.00	(1)	(1.00)
Probation Officer 3	SR1200	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE		98	98.00	98	98.00	96	96.00	(2)	(2.00)
State Trial Court Drug Enforce 30020									
Admin Svcs Mgr	SR1300	1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 2	SR0800	2	2.00	0	0.00	0	0.00	0	0.00
Case Counselor	SR0800	7	4.00	0	0.00	0	0.00	0	0.00
Case Developer	SR0800	1	1.00	0	0.00	0	0.00	0	0.00
Case Officer 1		7	7.00	0	0.00	0	0.00	0	0.00
Case Officer 2		2	2.00	0	0.00	0	0.00	0	0.00
Case Officer 3		3	3.00	0	0.00	0	0.00	0	0.00
Group Care Aide	SR0400	8	8.00	0	0.00	0	0.00	0	0.00
Group Care Worker	SR0500	2	2.00	0	0.00	1	1.00	1	1.00
Office Support Rep 3	SR0600	2	2.00	0	0.00	0	0.00	0	0.00
Probation Officer 1	SR0800	1	1.00	0	0.00	0	0.00	0	0.00
Program Coord	SR0900	3	3.00	0	0.00	0	0.00	0	0.00
Program Mgr 1	SR1100	2	2.00	0	0.00	0	0.00	0	0.00
Program Spec 1	SR0600	1	1.00	0	0.00	0	0.00	0	0.00
Program Spec 2	SR0800	8	8.00	0	0.00	0	0.00	0	0.00
Program Spec 3	SR1000	2	2.00	0	0.00	0	0.00	0	0.00
Program Supv	SR1000	2	2.00	0	0.00	0	0.00	0	0.00
Seasonal/Part-time/Temporary		20	10.50	7	3.50	7	3.50	0	0.00
Total Positions & FTE		74	61.50	7	3.50	8	4.50	1	1.00

28 State Trial Courts-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
STC St Trial Ct Grant Fund 32228									
Admin Svcs Mgr	SR1300	0	0.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 2	SR0800	0	0.00	1	1.00	1	1.00	0	0.00
Case Officer 1		0	0.00	10	10.00	10	10.00	0	0.00
Case Officer 2		0	0.00	5	5.00	5	5.00	0	0.00
Case Officer 3		0	0.00	3	3.00	3	3.00	0	0.00
CSC Coordinator	NS	0	0.00	1	1.00	1	1.00	0	0.00
CSC Counselor	NS	0	0.00	1	1.00	1	1.00	0	0.00
Group Care Aide	SR0400	0	0.00	9	9.00	9	9.00	0	0.00
Group Care Worker	SR0500	0	0.00	2	2.00	2	2.00	0	0.00
Group Care Worker Sr	SR0700	0	0.00	1	1.00	1	1.00	0	0.00
Human Resources Officer	NS	0	0.00	1	1.00	1	1.00	0	0.00
Judicial Clerk	JS0100	0	0.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	SR0500	0	0.00	2	2.00	2	2.00	0	0.00
Program Mgr 2	SR1200	0	0.00	1	1.00	1	1.00	0	0.00
Program Spec 1	SR0600	0	0.00	3	3.00	3	3.00	0	0.00
Program Spec 2	SR0800	1	1.00	8	8.00	8	8.00	0	0.00
Supervision Coordinator	NS	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		1	1.00	52	52.00	52	52.00	0	0.00
Department Totals		173	160.50	157	153.50	156	152.50	(1)	(1.00)

29 Justice Integration Services-At a Glance

Mission The mission of the Justice Integration Services department is to provide customized, integrated case management software and technology support products to Metro Nashville Justice Agencies so they can manage and use shared information to improve the administration of justice for the Nashville community.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
GSD General Fund	\$ 2,157,600	\$ 2,158,300	\$ 2,150,500
Special Purpose Fund	46,900	47,000	104,100
Total Expenditures and Transfers	\$ 2,204,500	\$ 2,205,300	\$ 2,254,600
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	46,900	47,000	104,100
Other Program Revenue	0	0	0
Total Program Revenue	\$ 46,900	\$ 47,000	\$ 104,100
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 46,900	\$ 47,000	\$ 104,100
Expenditures Per Capita	\$ 3.52	\$ 3.47	\$ 3.60

Positions	Total Budgeted Positions	19	19	19
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	404 James Robertson Parkway Suite 2020 37219	Phone: 862-6195 FAX: 880-3138

29 Justice Integration Services-At a Glance

Accomplishments

- Criminal Justice Information System (CJIS) suite was upgraded by Justice Integration Systems to PowerBuilder version 12
 - All Media files were converted, reducing the space needs from 754 GB to 146 GB. In addition, all files were placed on the Storage Area Network (SAN) enabling redundancy
 - Full accounting functionality was implemented into the Juvenile Information Management System (JIMS) application enabling all receipting, disbursement, and General Ledger accounting to be performed from one location for the Juvenile Court Clerk's Office
-

Goals

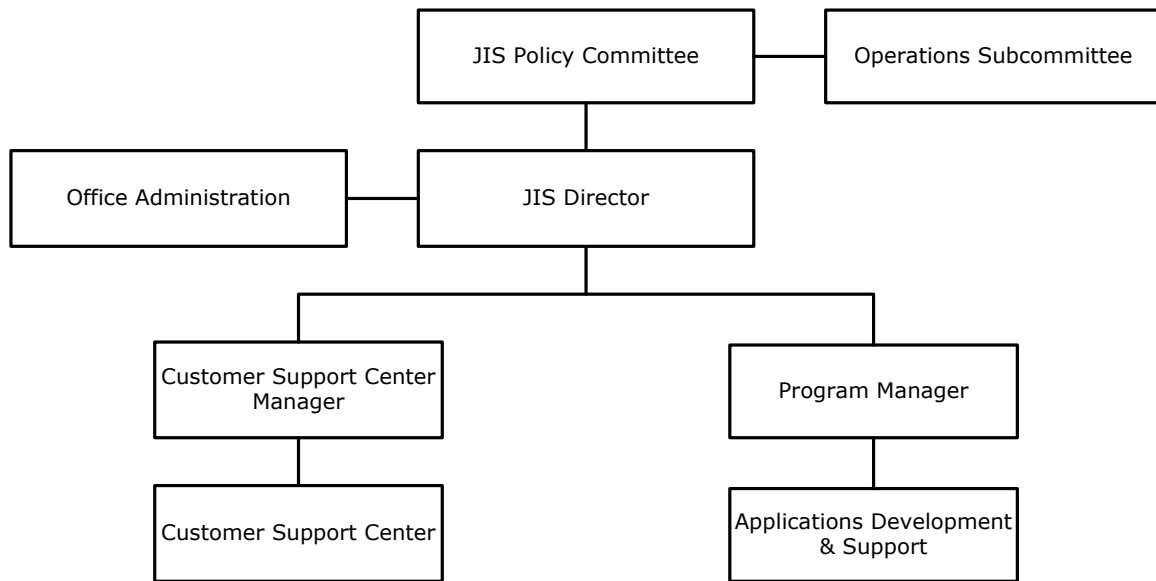
- By 2017, Justice Integration Systems will upgrade the entire court case management suite to newer technology to better meet customer demands
 - By 2017, Justice Integration Systems will have equipment available at a secondary data center in order to bring up all applications in the event of a primary data center equipment failure
 - By 2017, Justice Integration Systems will have adequate funding to train employees so that they can continue to support growing and changing technology
-

Strategic Issues

- There is a growing demand for new functionality in our core case management software. Metro Justice Agency customers want the software to do things it cannot, and state government has growing reporting requirements that are increasingly difficult to meet. Failure to address these new and increasing demands will result in reduced customer satisfaction, potential violation of mandated reporting requirements and less efficient administration of justice for the Nashville community.
- There is an increased threat to business continuity in the event of a disaster, resulting in the risk of disruption of critical justice services such as court proceedings, booking, criminal warrants processing, victim notification, and civil case processing
- Development of new software and implementation of new systems will require staff to master significant new knowledge and skills to provide timely, accurate assistance to Metro Nashville Justice Agency customers. Failure to prepare staff for this challenge will result in reduced capacity to support customer needs and requests, increased unavailability of services, and reduced customer satisfaction.

29 Justice Integration Services-At a Glance

Organizational Structure



Programs

Customer Support

Customer Support

Applications

Applications

Administrative

Non-allocated Financial Transactions
Executive Leadership

29 Justice Integration Services-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Justice Integration Solutions			
Grant funding adjustment	SPF**	\$ 57,100	To record grant funding adjustment with no impact on performance
Executive Leadership			
Increase in Rent	GSD	3,500	To meet required billing adjustments
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(38,100)	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	43,100	FY13 Pay Adjustment
Pay Adjustment	GSD	(16,300)	FY12 Pay Adjustment
General Services District Total		\$ (7,800)	
Special Purpose Funds Total		\$ 57,100	
TOTAL		\$ 49,300	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

29 Justice Integration Services-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,706,600	1,683,368	1,678,500	1,705,300	26,800	1.60%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	10,900	9,390	10,900	10,900	0	0.00%
Travel, Tuition, and Dues	1,000	53	1,000	1,000	0	0.00%
Communications	26,700	21,764	26,700	26,700	0	0.00%
Repairs & Maintenance Services	11,400	17,262	11,400	11,400	0	0.00%
Internal Service Fees	110,300	110,282	139,100	101,000	(38,100)	(27.39)%
Other Expenses	290,700	256,018	290,700	294,200	3,500	1.20%
TOTAL OTHER SERVICES	451,000	414,769	479,800	445,200	(34,600)	(7.21)%
TOTAL OPERATING EXPENSES	2,157,600	2,098,137	2,158,300	2,150,500	(7,800)	(0.36)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,157,600	2,098,137	2,158,300	2,150,500	(7,800)	(0.36)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$3.45	\$3.35	\$3.40	\$3.43	\$0.03	0.88%

29 Justice Integration Services-Financial

Special Purpose Funds						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	46,900	11,681	42,700	99,800	57,100	133.72%
TOTAL OTHER SERVICES	46,900	11,681	42,700	99,800	57,100	133.72%
TOTAL OPERATING EXPENSES	46,900	11,681	42,700	99,800	57,100	133.72%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	4,300	4,300	0	0.00%
TOTAL EXPENSES & TRANSFERS	46,900	11,681	47,000	104,100	57,100	121.49%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	46,900	46,995	47,000	104,100	57,100	121.49%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	53	0	0	0	0.00%
TOTAL PROGRAM REVENUE	46,900	47,048	47,000	104,100	57,100	121.49%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	46,900	47,048	47,000	104,100	57,100	121.49%
Expenditures Per Capita	\$0.07	\$0.02	\$0.07	\$0.17	\$0.10	142.86%

29 Justice Integration Services-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
GSD General 10101										
Info Systems App Analyst 3	SR1200	3	3.00	3	3.00	3	3.00	0	0.00	
Info Systems Div Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Information Sys Oper Anal 3	SR1200	2	2.00	2	2.00	2	2.00	0	0.00	
Information Sys Oper Analyst 1	SR1000	2	2.00	2	2.00	2	2.00	0	0.00	
Information Systems Advisor 1	SR1300	5	5.00	5	5.00	5	5.00	0	0.00	
Information Systems Advisor 2	SR1400	4	4.00	4	4.00	4	4.00	0	0.00	
Justice Info Systems Dir	DP0100	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Mgr	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		19	19.00	19	19.00	19	19.00	0	0.00	
Department Totals		19	19.00	19	19.00	19	19.00	0	0.00	

30 Sheriff-At a Glance

Mission With a commitment to excellence, we strive to be the leader in the field of corrections, service of civil process, and innovative community based programs, emphasizing: Accountability, Diversity, Integrity, and Professionalism.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
GSD General Fund	\$ 58,612,300	\$ 58,782,700	\$ 59,767,100
Special Purpose Funds	16,345,200	16,190,500	16,625,600
Total Expenditures and Transfers	\$ 74,957,500	\$ 74,973,200	\$ 76,392,700
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,989,000	\$ 1,931,000	\$ 2,023,000
Other Governments and Agencies	22,138,600	21,938,900	21,825,200
Other Program Revenue	1,253,600	1,356,600	1,617,400
Total Program Revenue	\$ 25,381,200	\$ 25,226,500	\$ 25,465,600
Non-program Revenue	500,000	500,000	500,000
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 25,881,200	\$ 25,726,500	\$ 25,965,600
Expenditures Per Capita	\$ 119.71	\$ 117.94	\$ 121.90

Positions	Total Budgeted Positions	878	872	872
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Contacts	Sheriff: Daron Hall Financial Manager: Pete Lutz 506 2 nd Avenue North 37201	email: dhall@DSCO.nashville.org email: plutz@DSCO.nashville.org Phone: 862-8170 FAX: 862-8188
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30 Sheriff-At a Glance

Accomplishments

- The DCSO continued its commitment to fiscal responsibility by coming in under budget, and exceeding our revenue budget for the eighth consecutive year.
 - The DCSO has maintained our employee retention rate at 92%, making our turnover rate one of the lowest in the country.
 - The DCSO remains the only system wide agency fully accredited by the American Correctional Association.
 - The DCSO designed a Mobile Booking Unit which improves overall booking efficiency, saving hundreds of hours per month of police officers' time.
 - The DCSO was selected (one of six nationally) to participate in the Transition from Jail to Community program. This program evaluates the overall coordination between the criminal justice agencies and the community at large regarding offenders transitioning to the community.
-

Goals

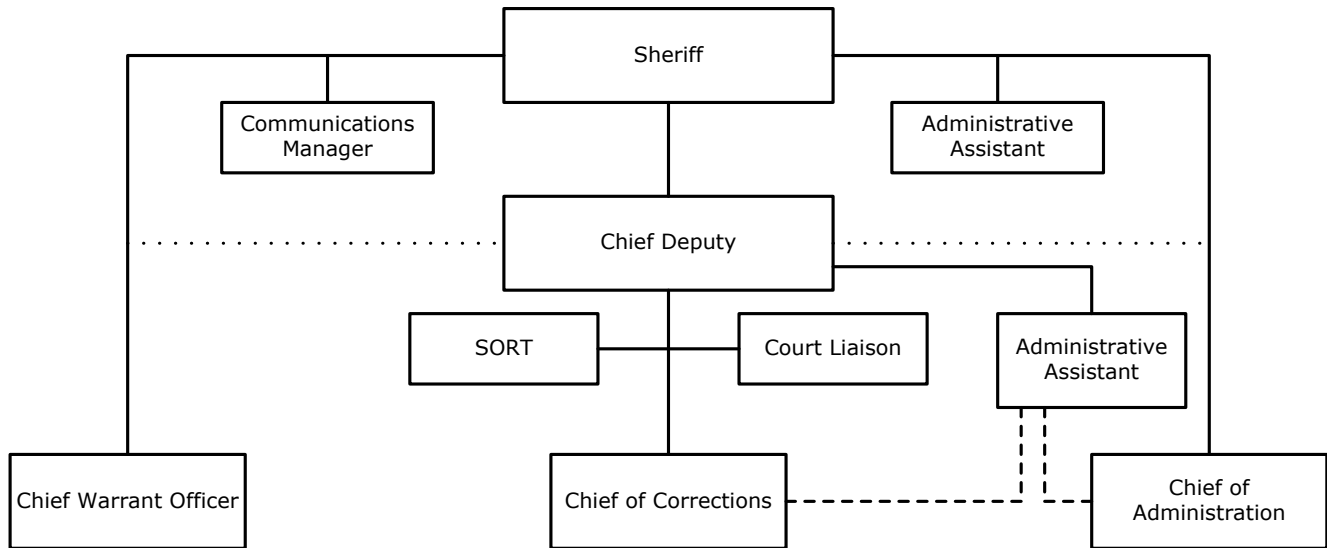
- Maintain our correctional population within its certified rated capacity while continuing to provide programming and effective rehabilitative services.
 - Continue to find creative means to manage the appropriated funds while seeking alternative sources of revenue to offset the burden levied on Davidson County tax payers.
 - Implementation of technology to improve efficiencies and reduce overall cost.
-

Strategic Issues

- There is an increased expectation for fiscal responsibility of public officials resulting in the DCSO commitment to providing accountability, fiscal transparency, and cost effective services to the community.
- With the changes to the health care in our community (TennCare), the DCSO will be required to deal with a more complex population resulting in additional behavioral services needs.
- Nearly 80% of offenders who do not receive structured correctional services return to jail, resulting in increased costs to Davidson County taxpayers, putting our neighborhoods at risk.

30 Sheriff-At a Glance

Organizational Structure



Programs

Correctional Development Center – Female (CDC-F)

CDC – F Program Management and Support Services
CDC – F Inmate Management

Correctional Development Center – Male (CDC-M)

CDC – M Program Management and Support Services
CDC – M Inmate Management

Criminal Justice Center (CJC)

CJC Booking and Releasing
CJC Program Management and Support Services
CJC Inmate Management

Correctional Services Center (CSC)

Correctional Services
Laundry
Maintenance
Warehouse

Hill Detention Center (HDC)

HDC Inmate Management
HDC Program Management and Support Services

Offender Reentry Center (ORC)

ORC Program Management and Support Services
ORC Inmate Management

DUI Safety School

DUI Safety School

Civil Warrant

Civil Warrant

Training and Staff Development

Training and Staff Development

Armed Services

Transportation
Security Services

Metro Detention Facility (MDF) Contract Management

MDF Contract Management

Administration

Non-allocated Financial Transactions
Administrative Support Services
Executive Leadership

30 Sheriff-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Administrative Support Services Program			
Grant funding adjustment	SPF**	\$ 186,300	To record funding adjustments for the Justice Assistance grant and SCAAP grant, with no impact on performance
CDC-M Program Management and Support Services Program			
Grant funding adjustment	SPF	115,000	To record funding adjustments for the Cal Turner Cosmetology and Culinary grants, with no impact on performance
MDF Contract Management			
Offender management	SPF	130,800	To provide services funded by offender telephone commissions
ORC Program Management and Support Services Program			
Grant funding adjustment	SPF	3,000	To record funding adjustments for the PAWS grant, with no impact on performance
Non-allocated Financial Transactions			
Recommended Reduction	GSD	(200,000)	To be determined by Sheriff
Internal Service Charges*	GSD	152,300	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	1,490,300	FY13 Pay Adjustment
	GSD	(458,200)	FY12 Pay Adjustment
General Services District Total		\$984,400	
Special Purpose Funds Total		\$435,100	
TOTAL		\$ 1,419,500	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

30 Sheriff-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	48,412,000	47,944,745	47,506,100	48,338,200	832,100	1.75%
OTHER SERVICES:						
Utilities	1,480,400	1,409,207	1,480,400	1,480,400	0	0.00%
Professional & Purchased Services	3,535,100	3,462,926	5,058,100	5,058,100	0	0.00%
Travel, Tuition, and Dues	6,200	97,780	6,200	6,200	0	0.00%
Communications	533,400	335,799	533,400	533,400	0	0.00%
Repairs & Maintenance Services	197,100	325,279	197,100	197,100	0	0.00%
Internal Service Fees	2,678,900	2,681,359	2,232,200	2,384,500	152,300	6.82%
Other Expenses	1,754,300	2,212,842	1,754,300	1,754,300	0	0.00%
TOTAL OTHER SERVICES	10,185,400	10,525,192	11,261,700	11,414,000	152,300	1.35%
TOTAL OPERATING EXPENSES	58,597,400	58,469,937	58,767,800	59,752,200	984,400	1.68%
TRANSFERS TO OTHER FUNDS/UNITS	14,900	32,161	14,900	14,900	0	0.00%
TOTAL EXPENSES & TRANSFERS	58,612,300	58,502,098	58,782,700	59,767,100	984,400	1.67%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,989,000	2,140,008	1,931,000	2,023,000	92,000	4.76%
Federal (Direct & Pass Through)	1,063,000	1,438,903	1,258,000	1,258,000	0	0.00%
State Direct	4,900,000	4,264,965	4,660,000	4,360,000	(300,000)	(6.44)%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	1,084,000	1,360,631	1,187,000	1,199,000	12,000	1.01%
TOTAL PROGRAM REVENUE	9,036,000	9,204,507	9,036,000	8,840,000	(196,000)	(2.17)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	500,000	435,697	500,000	500,000	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	500,000	435,697	500,000	500,000	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	9,536,000	9,640,204	9,536,000	9,340,000	(196,000)	(2.06)%
Expenditures Per Capita	\$93.61	\$93.43	\$92.47	\$93.37	\$0.90	0.97%

30 Sheriff-Financial

Special Purpose Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	471,083	51,400	121,100	69,700	135.60%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	16,345,200	17,397,210	16,139,100	16,504,500	365,400	2.26%
Travel, Tuition, and Dues	0	6,321	0	0	0	0.00%
Communications	0	53,723	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	205,919	0	0	0	0.00%
TOTAL OTHER SERVICES	16,345,200	17,663,173	16,139,100	16,504,500	365,400	2.26%
TOTAL OPERATING EXPENSES	16,345,200	18,134,256	16,190,500	16,625,600	435,100	2.69%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	16,345,200	18,134,256	16,190,500	16,625,600	435,100	2.69%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	329,500	702,795	174,800	361,100	186,300	106.58%
State Direct	15,846,100	16,538,776	15,846,100	15,846,100	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	169,600	400,281	169,600	418,400	248,800	146.70%
TOTAL PROGRAM REVENUE	16,345,200	17,641,852	16,190,500	16,625,600	435,100	2.69%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	16,345,200	17,641,852	16,190,500	16,625,600	435,100	2.69%
Expenditures Per Capita	\$26.10	\$28.96	\$25.47	\$26.53	\$1.06	4.16%

30 Sheriff-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Asst	SR0900	9	8.50	9	8.50	9	8.50	0	0.00
Admin Svcs Mgr	SR1300	9	8.50	9	8.50	9	8.50	0	0.00
Admin Svcs Officer 2	SR0800	14	14.00	14	14.00	14	14.00	0	0.00
Admin Svcs Officer 3	SR1000	8	8.00	8	8.00	8	8.00	0	0.00
Admin Svcs Officer 4	SR1200	5	5.00	5	5.00	7	7.00	2	2.00
Case Worker 2	SR0900	26	26.50	26	26.50	26	26.50	0	0.00
Chief Dpty-Sheriff	SR1600	1	1.00	1	1.00	1	1.00	0	0.00
Classification Coun-Sheriff	SR1000	18	18.00	18	18.00	18	18.00	0	0.00
Correctional Officer 1	CO0100	316	316.00	312	312.00	312	312.00	0	0.00
Correctional Officer 2	CO0200	102	102.00	102	102.00	102	102.00	0	0.00
Correctional Officer Lieut	CO0400	30	30.00	30	30.00	30	30.00	0	0.00
Correctional Officer Sergeant	CO0300	40	40.00	40	40.00	40	40.00	0	0.00
Corrections Spec 2	SR0900	16	16.00	16	16.00	16	16.00	0	0.00
Data Entry Spec	SR0600	12	12.00	12	12.00	12	12.00	0	0.00
Database Admin	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Dir Of Admin-Sheriff	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Div Mgr-Sheriff	SR1400	2	2.00	2	2.00	2	2.00	0	0.00
Equip Inventory Asst 2	SR0700	4	4.00	4	4.00	4	4.00	0	0.00
Human Resources Admin	SR1300	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Human Resources Analyst 2	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Info Systems App Analyst 1	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	SR1200	2	2.00	2	2.00	2	2.00	0	0.00
Info Systems Mgr	SR1300	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Maint Mechanic 1	SR0800	9	9.00	9	9.00	9	9.00	0	0.00
Maint Mechanic 2-Sheriff	SR0900	4	4.00	4	4.00	4	4.00	0	0.00
Offender Case Worker 1	SR0800	20	20.00	20	20.00	20	20.00	0	0.00
Office Support Rep 1	SR0400	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	SR0500	38	38.00	38	38.00	38	38.00	0	0.00
Office Support Rep 3	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	SR0700	14	14.00	14	14.00	14	14.00	0	0.00
Pretrial Svcs Officer 1	SR0800	11	11.00	11	11.00	11	11.00	0	0.00
Prisoner Process Spec-Sheriff	SR0700	39	39.00	39	39.00	39	39.00	0	0.00
Process Server	SR0600	3	3.00	3	3.00	3	3.00	0	0.00
Program Coord	SR0900	13	12.50	13	12.50	13	12.50	0	0.00
Program Mgr 1	SR1100	13	10.00	13	10.00	13	10.00	0	0.00
Program Mgr 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 1	SR0600	3	3.00	3	3.00	3	3.00	0	0.00
Program Spec 2	SR0800	7	6.50	7	6.50	7	6.50	0	0.00
Program Spec 3	SR1000	9	7.50	9	7.50	9	7.50	0	0.00

30 Sheriff-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101 (Continued)									
Program Supv	SR1000	7	7.00	7	7.00	7	7.00	0	0.00
Seasonal/Part-time/Temporary		9	1.00	9	1.00	9	1.00	0	0.00
Sheriff		1	1.00	1	1.00	1	1.00	0	0.00
Social Worker 1	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Social Worker 3	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Teacher-Sheriff	SR0700	9	4.50	9	4.50	9	4.50	0	0.00
Training Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Warrant Officer 1-Sheriff	SR0800	25	25.00	25	25.00	25	25.00	0	0.00
Warrant Officer 2-Sheriff	SR0900	7	7.00	7	7.00	7	7.00	0	0.00
Warrant Officer 3-Sheriff	SR1000	3	3.00	3	3.00	3	3.00	0	0.00
Total Positions & FTE		872	853.50	868	849.50	868	849.50	0	0.00
Police 2007 JAG Grant 30029									
Program Spec 2	SR0800	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE		1	1.00	0	0.00	0	0.00	0	0.00
POL JAG 2010 Grant 30060									
Program Spec 2	SR0800	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		0	0.00	1	1.00	1	1.00	0	0.00
SHE Sheriff Grant Fund 32230									
Admin Svcs Officer 2	SR0800	3	3.00	3	3.00	3	3.00	0	0.00
Program Coord	SR0900	1	1.00	0	0.00	0	0.00	0	0.00
Program Manager 2	HS2100	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE		5	5.00	3	3.00	3	3.00	0	0.00
Department Totals		878	859.50	872	853.50	872	853.50	0	0.00

31 Police-At a Glance

Mission

The mission of the Metropolitan Nashville Police Department is to provide community-based police products to the public so they can experience a safe and peaceful Nashville.

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$ 145,717,460	\$ 148,991,800	\$ 156,903,700
USD General Fund	481,000	481,000	481,000
Special Purpose Fund	<u>20,045,900</u>	<u>18,667,300</u>	<u>13,191,500</u>
Total Expenditures and Transfers	<u>\$ 166,244,360</u>	<u>\$ 168,140,100</u>	<u>\$ 170,576,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 3,787,700	\$ 3,484,800	\$ 1,844,000
Other Governments and Agencies	11,628,600	10,407,700	7,461,600
Other Program Revenue	<u>322,000</u>	<u>306,700</u>	<u>9,900</u>
Total Program Revenue	\$ 15,738,300	\$ 14,199,200	\$ 9,315,500
Non-program Revenue	4,959,900	4,959,900	4,775,900
Transfers From Other Funds and Units	<u>245,900</u>	<u>280,300</u>	<u>246,500</u>
Total Revenues	<u>\$ 20,944,100</u>	<u>\$ 19,439,400</u>	<u>\$ 14,337,900</u>
Expenditures Per Capita	\$ 265.50	\$ 264.49	\$ 272.19

Positions

Total Budgeted Positions	1,933	1,941	1,926
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Contacts

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Financial Manager: Samir Mehic	email: smehic@police.nashville.org
Criminal Justice Center 37201	Phone: 862-7301 FAX: 862-7787

31 Police-At a Glance

Accomplishments

- The crime of murder during 2011 declined to the lowest number in more than four decades. There were 51 murders last year, a 15% reduction from 2010's total of 60. Fifty-one is the lowest total since 1966, when Nashville recorded 49 murders.
 - Overall major crime declined by approximately 2% during 2011
 - The number of Neighborhood Watch Groups during 2011 totaled 516, the largest number ever. The Men and women of the police department attended 1,430 community meetings during 2011, an average of nearly four meetings a day, every day of the year.
 - The new West Precinct facility opened December 14th at 5500 Charlotte Pike. The new facility is more than four times larger than the old, cramped quarters it replaced. For the first time, the West Precinct now has a community room to host neighborhood meetings.
 - Precinct-based undercover detectives' outstanding work in 2011 led to charges against more than 4,900 persons for mostly neighborhood drug and prostitution offenses. Those investigations consistently took a variety of illegal drugs off the streets.
 - The Operation Safer Streets gang enforcement initiative has been a very important strategic tool in terms of both enforcement and intelligence gathering since it began in 2006. During 2011, Operation Safer Streets resulted in 3,471 arrest actions, 38 gun seizures, the service of 1,060 outstanding warrants and 15,277 vehicle stops in areas with a gang presence.
 - The police department graduated 89 new officers from three recruit classes during 2011. With the strong support of Mayor Dean and the Metro Council, the department continues its aggressive hiring program to keep pace with attrition and maintain a full complement of officers.
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Goals

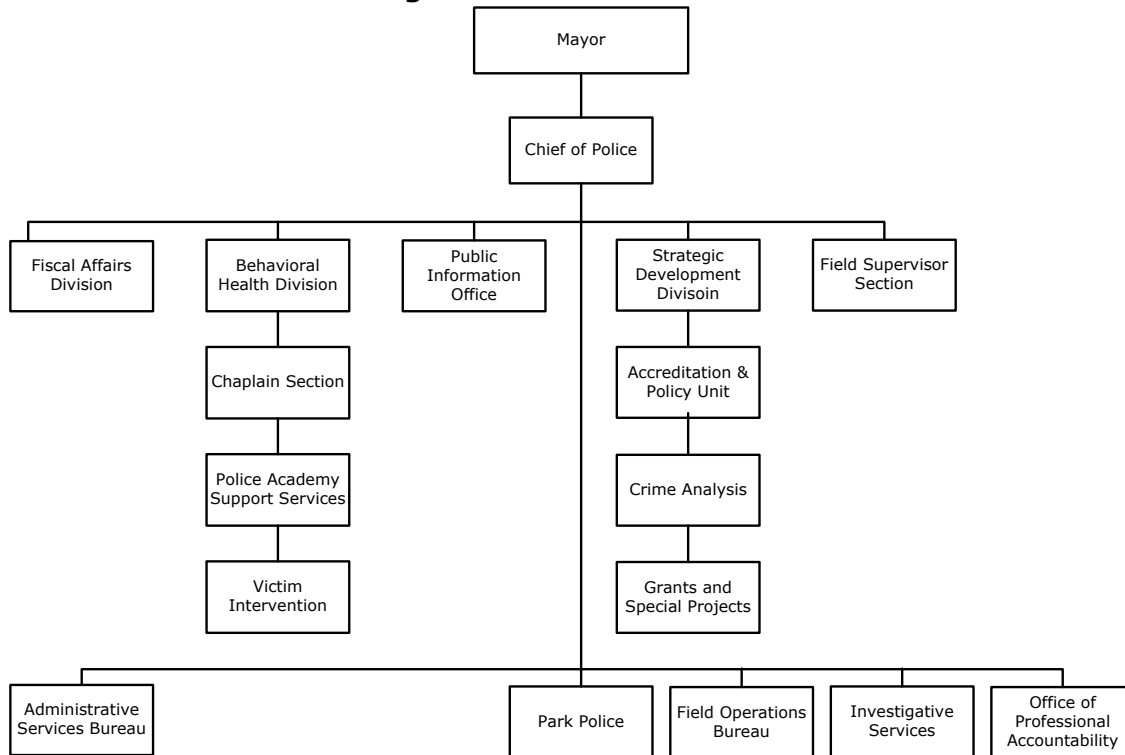
- By 2013, the crime rate, as defined as the reduction in reported incidents utilizing UCR data, will be reduced by: 1.5% in the occurrence of violent crimes 6% in the occurrence of property crimes 2% in the total Part I crimes reported
 - Increase the level of trust and communication with the community
 - Expansion of community-based policing within a culturally diverse community utilizing new full service police precincts
 - The traffic fatality rate will be decreased 3% by 2013
 - Increase the department's ability to solve cases and expand an officer's time in the neighborhoods through advanced technologies and resource allocation
-

Strategic Issues

- Demand for more specialized services and a more diversified workforce to address growing multicultural community
- The impacts of changing and increasing demands on the criminal justice system due to economic and socio-economic developments locally and throughout the country
- The ever decreasing availability of federal funding to support enhanced enforcement, hiring and technology initiatives
- New officer recruitment, retention, management and training in the face of looming economic crisis
- More timely and accurate deployment of resources, officers and communication with the public

31 Police-At a Glance

Organizational Structure



Programs

Operational Support

- Office of Professional Accountability
- Behavioral Health Services
- Strategic Development
- Accreditation
- Case Preparation
- Inspections
- Training
- Crime Analysis
- Facility Security
- Property & Evidence
- Vehicle Storage

Field Operations

- Field Training Officer
- Special Events
- Central Precinct
- East Precinct
- South Precinct
- Hermitage Precinct
- West Precinct
- North Precinct
- Madison Precinct
- School Resources
- Patrol Task Force
- Traffic
- Emergency Contingency
- School Crossing Guard
- Tactical Investigations
- S.W.A.T.
- Park Police

Investigative Services

- Special Investigation
- Youth Services
- Domestic Violence
- Warrants
- Fugitives
- Forensic Services
- Identification
- Criminal Investigations
- Crime Lab

Administrative

- Non-allocated Financial Transactions
- Information Technology
- Human Resources
- Finance
- Records Management
- Risk Management
- Executive Leadership

31 Police-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Vehicle Storage Program			
Impound lot transfer to contractor	SPF**	\$(1,829,300) (29 FTEs)	Contractor to manage impound lot – no impact on performance
Liaison to impound lot contractor	GSD	77,900 1 FTE	Increased efficiency and effectiveness in management of impound lot operations
Records Management Program			
Funding for records related to impound lot	GSD	111,900	Increased efficiency and effectiveness in management of impound lot operations
Madison Precinct Program			
Staffing/operations – Madison Precinct	GSD	3,600,000 52 FTEs	Supports the continued staffing/operations currently supported by the COPS Grant. Improvement will fund Madison Precinct for the remainder of FY13 not covered by grant funding.
Crime Lab Program			
Staffing/operations – Crime Lab	GSD	1,000,000 17 FTEs	Enhanced capacity to investigate suspects and evaluate evidence to solve cases in Metro Nashville
Human Resources Program			
Secondary Employment Unit budget adjustment	SPF	(457,100)	Adjustment of billable hours – minimal impact on performance
Training Program			
Funding to train 135 recruits	GSD	1,053,300	Increased personnel to support police protection and investigative activities
Grant funding adjustment	SPF	(3,162,300) (50 FTEs)	To adjust budget for final year of COPS Grant funding
School Crossing Guard Program			
Staffing for additional school days	GSD	152,100 2.54 FTEs	Enhanced ability to protect students while present in school zones
Various Programs			
Uniform allowance	GSD	25,000	Minimal impact on performance
Domestic Violence Program			
Rental expense increase	GSD	1,300	Minimal impact on performance
Central Precinct Program			
Rental expense increase	GSD	1,600	Minimal impact on performance
Tactical Investigations Program			
Helicopter maintenance expense increase	GSD	40,000	Increased capacity for aerial investigation support
Animal care supplies	SPF	(5,000)	Minimal impact on performance

31 Police-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
South Precinct Program			
Grant budget adjustment	SPF	\$ (14,700)	Supplies and advertising – minimal impact on performance
Special Investigation Program			
Grant budget adjustment	SPF	(104,500)	Investigators, computer hardware and travel – minimal impact on performance
Criminal Investigation Program			
Grant budget adjustment	SPF	79,200	Law enforcement supplies – minimal impact on performance
Information Technology Program			
Grant budget adjustment	SPF	(30,000)	Supplies and computer hardware – minimal impact on performance
Patrol Task Force Program			
Grant budget adjustment	SPF	(58,200)	Supplies, pay and overtime – minimal impact on performance
Fugitives Program			
Grant budget adjustment	SPF	11,000	Minimal impact on performance
Traffic Program			
Driver's license reinstatement fee revenue offset	GSD	25,000	Minimal impact on performance
Grant budget adjustment	SPF	18,900	Minimal impact on performance
North Precinct Program			
Grant budget adjustment	SPF	(1,700)	Supplies and advertising – minimal impact on performance
School Resource Program			
Grant budget adjustment	SPF	159,000	Supplies, advertising and overtime – minimal impact on performance
Non-allocated Financial Transactions			
Recommended Reduction	GSD	(250,000) (3.03 FTEs)	To be determined by Police Department
Insurance Billings	SPF	(6,100)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD SPF	(734,200) (32,500)	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property

31 Police-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
LOCAP Adjustments	SPF	\$ 4,600	No impact on performance
Pay Adjustment	GSD	3,953,200	FY13 Pay Adjustment
	GSD	(1,145,200)	FY12 Pay Adjustment
	SPF	(47,100)	
General Services District Total		\$ 7,911,900 69.51 FTEs	
Special Purpose Funds Total		\$(5,475,800) (79 FTEs)	
TOTAL		\$ 2,436,100 (9.49 FTEs)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

31 Police-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	127,624,460	127,320,290	129,295,600	136,177,400	6,881,800	5.32%
OTHER SERVICES:						
Utilities	12,500	12,859	10,800	10,800	0	0.00%
Professional & Purchased Services	910,500	824,102	1,067,400	1,067,900	500	0.05%
Travel, Tuition, and Dues	164,900	181,825	170,900	197,500	26,600	15.56%
Communications	1,376,200	1,187,160	1,376,200	1,388,300	12,100	0.88%
Repairs & Maintenance Services	1,682,200	1,766,855	1,682,200	1,724,500	42,300	2.51%
Internal Service Fees	10,781,700	10,561,545	11,619,300	10,885,100	(734,200)	(6.32)%
Other Expenses	2,933,000	3,624,867	3,523,000	5,205,800	1,682,800	47.77%
TOTAL OTHER SERVICES	17,861,000	18,159,213	19,449,800	20,479,900	1,030,100	5.30%
TOTAL OPERATING EXPENSES	145,485,460	145,479,503	148,745,400	156,657,300	7,911,900	5.32%
TRANSFERS TO OTHER FUNDS/UNITS	232,000	143,688	246,400	246,400	0	0.00%
TOTAL EXPENSES & TRANSFERS	145,717,460	145,623,191	148,991,800	156,903,700	7,911,900	5.31%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	141,600	196,748	174,100	218,800	44,700	25.67%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	756,600	780,600	798,000	827,600	29,600	3.71%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	555	0	0	0	0.00%
TOTAL PROGRAM REVENUE	898,200	977,903	972,100	1,046,400	74,300	7.64%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	14,898	0	0	0	0.00%
Compensation From Property	0	250	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	15,148	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	898,200	993,051	972,100	1,046,400	74,300	7.64%
Expenditures Per Capita	\$232.72	\$232.57	\$234.37	\$250.37	\$16.00	6.83%

31 Police-Financial

USD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	0	0	0	0.00%
TOTAL OTHER SERVICES	0	0	0	0	0	0.00%
TOTAL OPERATING EXPENSES	0	0	0	0	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	481,000	481,000	481,000	481,000	0	0.00%
TOTAL EXPENSES & TRANSFERS	481,000	481,000	481,000	481,000	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.77	\$0.77	\$0.76	\$0.77	\$0.01	1.32%

31 Police-Financial

Special Purpose Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	9,300,200	6,432,192	8,080,600	4,517,600	(3,563,000)	(44.09)%
OTHER SERVICES:						
Utilities	4,200	1,101	5,200	4,600	(600)	(11.54)%
Professional & Purchased Services	3,236,500	2,242,568	3,196,600	2,601,900	(594,700)	(18.60)%
Travel, Tuition, and Dues	540,600	237,722	552,600	442,300	(110,300)	(19.96)%
Communications	192,300	116,622	228,400	190,900	(37,500)	(16.42)%
Repairs & Maintenance Services	7,600	14,596	233,600	232,600	(1,000)	(0.43)%
Internal Service Fees	111,300	95,156	47,200	17,200	(30,000)	(63.56)%
Other Expenses	6,093,200	2,773,107	5,654,500	5,030,700	(623,800)	(11.03)%
TOTAL OTHER SERVICES	10,185,700	5,480,872	9,918,100	8,520,200	(1,397,900)	(14.09)%
TOTAL OPERATING EXPENSES	19,485,900	11,913,064	17,998,700	13,037,800	(4,960,900)	(27.56)%
TRANSFERS TO OTHER FUNDS/UNITS	560,000	718,275	668,600	153,700	(514,900)	(77.01)%
TOTAL EXPENSES & TRANSFERS	20,045,900	12,631,339	18,667,300	13,191,500	(5,475,800)	(29.33)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	3,646,100	1,978,472	3,310,700	1,625,200	(1,685,500)	(50.91)%
Federal (Direct & Pass Through)	9,016,300	3,956,315	8,180,600	5,210,100	(2,970,500)	(36.31)%
State Direct	1,180,800	651,040	639,900	689,900	50,000	7.81%
Other Government Agencies	674,900	661,846	789,200	734,000	(55,200)	(6.99)%
Other Program Revenue	322,000	25,021	306,700	9,900	(296,800)	(96.77)%
TOTAL PROGRAM REVENUE	14,840,100	7,272,694	13,227,100	8,269,100	(4,958,000)	(37.48)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	4,700	4,700	0.00%
Fines, Forfeits, & Penalties	4,149,900	1,787,885	4,149,900	4,296,200	146,300	3.53%
Compensation From Property	810,000	394,278	810,000	475,000	(335,000)	(41.36)%
TOTAL NON-PROGRAM REVENUE	4,959,900	2,182,163	4,959,900	4,775,900	(184,000)	(3.71)%
TRANSFERS FROM OTHER FUNDS/UNITS	245,900	143,688	280,300	246,500	(33,800)	(12.06)%
TOTAL REVENUE & TRANSFERS	20,045,900	9,598,545	18,467,300	13,291,500	(5,175,800)	(28.03)%
Expenditures Per Capita	\$32.01	\$20.17	\$29.36	\$21.05	\$(8.31)	(28.30)%

31 Police-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Admin Asst	SR0900	10	10.00	9	9.00	12	12.00	3	3.00	
Admin Spec	SR1100	1	1.00	1	1.00	5	5.00	4	4.00	
Admin Svcs Mgr	SR1300	2	2.00	7	7.00	7	7.00	0	0.00	
Admin Svcs Officer 1	SR0600	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 2	SR0800	2	2.50	1	1.50	2	1.50	1	0.00	
Admin Svcs Officer 3	SR1000	6	6.00	7	7.00	8	8.00	1	1.00	
Admin Svcs Officer 4	SR1200	8	8.00	4	4.00	14	14.00	10	10.00	
Armorer	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Behavioral Hlth Svcs Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Bldg Maint Leader	TG0600	4	4.00	3	3.00	2	2.00	(1)	(1.00)	
Bldg Maint Mechanic	TG0800	1	1.00	1	1.00	1	1.00	0	0.00	
Computer Operator 2	SR0600	2	2.00	0	0.00	0	0.00	0	0.00	
Computer Operator 3	SR0700	3	3.00	5	5.00	5	5.00	0	0.00	
Crime Scene Technician 1	SR0900	6	6.00	6	6.00	6	6.00	0	0.00	
Equip & Supply Clerk 3	SR0700	2	2.00	2	2.00	2	2.00	0	0.00	
Exe Administrator Police/Fire	SR1500	3	3.00	3	3.00	2	2.00	(1)	(1.00)	
Exec Asst To Chief-Police/Fire	SR1000	5	5.00	5	5.00	5	5.00	0	0.00	
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Firearms & Toolmarking Exam	SR1300	0	0.00	0	0.00	1	1.00	1	1.00	
Human Resources Admin	SR1300	0	0.00	1	1.00	1	1.00	0	0.00	
Human Resources Analyst 1	SR0800	1	1.00	1	1.00	2	2.00	1	1.00	
Human Resources Analyst 2	SR1000	1	1.00	1	1.00	0	0.00	(1)	(1.00)	
Human Resources Asst 1	SR0600	0	0.00	0	0.00	1	1.00	1	1.00	
Human Resources Asst 2	SR0700	1	1.00	1	1.00	1	1.00	0	0.00	
Human Resources Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Info Sys Comm Analyst 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Info Systems App Analyst 2	SR1100	2	2.00	2	2.00	2	2.00	0	0.00	
Info Systems App Analyst 3	SR1200	8	8.00	8	8.00	7	7.00	(1)	(1.00)	
Info Systems App Tech 1	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Info Systems App Tech 2	SR0900	5	5.00	5	5.00	5	5.00	0	0.00	
Info Systems Mgr	SR1300	0	0.00	1	1.00	2	2.00	1	1.00	
Information Sys Media Analys 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Information Sys Oper Anal 2	SR1100	1	1.00	1	1.00	0	0.00	(1)	(1.00)	
Information Systems Advisor 1	SR1300	7	7.00	7	7.00	6	6.00	(1)	(1.00)	
Information Systems Advisor 2	SR1400	4	4.00	1	1.00	2	2.00	1	1.00	
Office Support Rep 2	SR0500	4	2.50	3	2.50	3	2.58	0	0.08	
Office Support Spec 1	SR0700	0	0.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 2	SR0800	7	7.00	6	6.00	13	13.00	7	7.00	

31 Police-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101 (Continued)									
Paralegal	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Police Captain	PS0800	14	14.00	14	14.00	14	14.00	0	0.00
Police Chief	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Police Commander	PS0900	6	6.00	6	6.00	7	7.00	1	1.00
Police Crisis Counseling Supv	SR1200	3	3.00	3	3.00	3	3.00	0	0.00
Police Crisis Counselor 1	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Police Crisis Counselor 2	SR1100	6	6.00	7	7.00	7	7.00	0	0.00
Police Data Prod Cntrl Coord	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Police Dpty Chief	PS1000	3	3.00	3	3.00	3	3.00	0	0.00
Police Exec Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Police Graphics Spec	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Police Ident Analyst 1	SR0900	4	4.00	4	4.00	4	4.00	0	0.00
Police Ident Analyst 2	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Police Identification Spec 1	SR0700	3	3.00	4	4.00	4	4.00	0	0.00
Police Identification Spec 2	SR0800	3	3.00	2	2.00	2	2.00	0	0.00
Police Identification Supv	SR1100	3	3.00	3	3.00	3	3.00	0	0.00
Police Lieutenant	PS0700	54	54.00	54	54.00	59	59.00	5	5.00
Police Officer 2	PS0400	888	888.00	896	896.00	946	946.00	50	50.00
Police Officer 2-Fld Trng Ofcr	PS0500	66	66.00	66	66.00	66	66.00	0	0.00
Police Officer 3	PS0500	71	71.00	71	71.00	46	46.00	(25)	(25.00)
Police Operations Analyst 1	SR0800	1	1.00	2	2.00	1	1.00	(1)	(1.00)
Police Operations Analyst 2	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Police Operations Asst 1	SR0400	20	20.00	20	20.00	20	20.00	0	0.00
Police Operations Asst 2	SR0500	13	13.00	14	13.00	14	14.00	0	1.00
Police Operations Asst 3	SR0600	32	32.00	32	32.00	31	31.00	(1)	(1.00)
Police Operations Coord 1	SR0700	51	51.00	53	53.00	48	48.00	(5)	(5.00)
Police Operations Coord 2	SR0800	22	22.00	21	21.00	21	21.00	0	0.00
Police Operations Supv	SR0900	8	8.00	7	7.00	9	9.00	2	2.00
Police Security Guard 1	SR0600	18	18.00	18	18.00	18	18.00	0	0.00
Police Security Guard 2	SR0800	3	3.00	3	3.00	3	3.00	0	0.00
Police Sergeant	PS0600	204	204.00	204	204.00	223	223.00	19	19.00
Police Youth Counselor 2	SR1000	4	4.00	4	4.00	3	3.00	(1)	(1.00)
Professional Spec	SR1100	2	2.00	2	2.00	1	1.00	(1)	(1.00)
Research Analyst 2	SR1200	2	2.00	2	2.00	2	2.00	0	0.00
Research Mgr-Police	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
School Crossing Guard	SP0100	208	79.04	208	79.04	202	78.78	(6)	(0.26)

31 Police-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101 (Continued)									
School Crossing Guard Supv	SS0100	8	6.00	8	6.00	11	8.69	3	2.69
Technical Specialist 1	SR1100	2	2.00	2	2.00	1	1.00	(1)	(1.00)
Technical Specialist 2	SR1200	4	2.50	4	2.50	4	2.50	0	0.00
Total Positions & FTE		1,840	1,706.54	1,848	1,714.54	1,912	1,784.05	64	69.51
Police Secondary Employment 30148									
Office Support Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Police Operations Asst 1	SR0400	1	1.00	1	1.00	1	1.00	0	0.00
Police Operations Asst 2	SR0500	1	1.00	1	1.00	1	1.00	0	0.00
Police Operations Coord 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Police Sergeant	PS0600	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		5	5.00	5	5.00	5	5.00	0	0.00
POL State Gambling Forfeiture 30155									
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		1	1.00	1	1.00	1	1.00	0	0.00
Police Task Force Fund 30200									
Police Officer 2	PS0400	5	5.00	5	5.00	5	5.00	0	0.00
Police Sergeant	PS0600	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		6	6.00	6	6.00	6	6.00	0	0.00
Police Grant Fund 32231									
Police Crisis Counselor 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Police Officer 2	PS0400	51	51.00	51	51.00	1	1.00	(50)	(50.00)
Total Positions & FTE		52	52.00	52	52.00	2	2.00	(50)	(50.00)
Police Impound 61200									
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Police Operations Asst 2	SR0500	4	4.00	4	4.00	0	0.00	(4)	(4.00)
Police Operations Asst 3	SR0600	6	6.00	6	6.00	0	0.00	(6)	(6.00)
Police Operations Coord 1	SR0700	5	5.00	5	5.00	0	0.00	(5)	(5.00)
Police Operations Supv	SR0900	3	3.00	3	3.00	0	0.00	(3)	(3.00)
Police Security Guard 1	SR0600	10	10.00	10	10.00	0	0.00	(10)	(10.00)
Total Positions & FTE		29	29.00	29	29.00	0	0.00	(29)	(29.00)
Department Totals		1,933	1,799.54	1,941	1,807.54	1,926	1,798.02	(15)	(9.49)

47 Criminal Justice Planning-At a Glance

Mission The mission of Criminal Justice Planning is to provide system-wide criminal justice data and reporting products to various criminal justice departments and policymakers so they can make informed decisions in developing management strategies for the Davidson County criminal justice system.

Budget Summary	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$ 415,300	\$ 405,900	\$ 411,000
Total Expenditures and Transfers	<u>\$ 415,300</u>	<u>\$ 405,900</u>	<u>\$ 411,000</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	<u>0</u>	<u>0</u>	<u>0</u>
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 0.66	\$ 0.64	\$ 0.66

Positions	Total Budgeted Positions	4	4	4
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47 Criminal Justice Planning-At a Glance

Accomplishments

- Produced impartial/objective reports on the criminal justice system
 - Provided over 250 individuals with reports
 - Produced approximately 500 reports
 - In addition to the Correctional Population Projection report and Mid-Year Assessment report, we have developed 22 regular reports that give information on real time activity in the criminal justice system
 - Since 2003, produced 421 ad hoc reports for various Metro departments
 - The 2010 Mid-Year Assessment of the 2009 Correctional Population Projection Report revealed the projections were within a statistically acceptable margin of error
 - Produced ad hoc reports that influenced change in our criminal justice system business practices in areas such as PreTrial Release programs, 287(g)/ICE inmates, citation processes, the impact of reducing jury weeks, financial impact on the criminal justice system comparing dispositions of individuals who receive jail time and budgetary impact on the use of video conferencing in criminal court
-

Goals

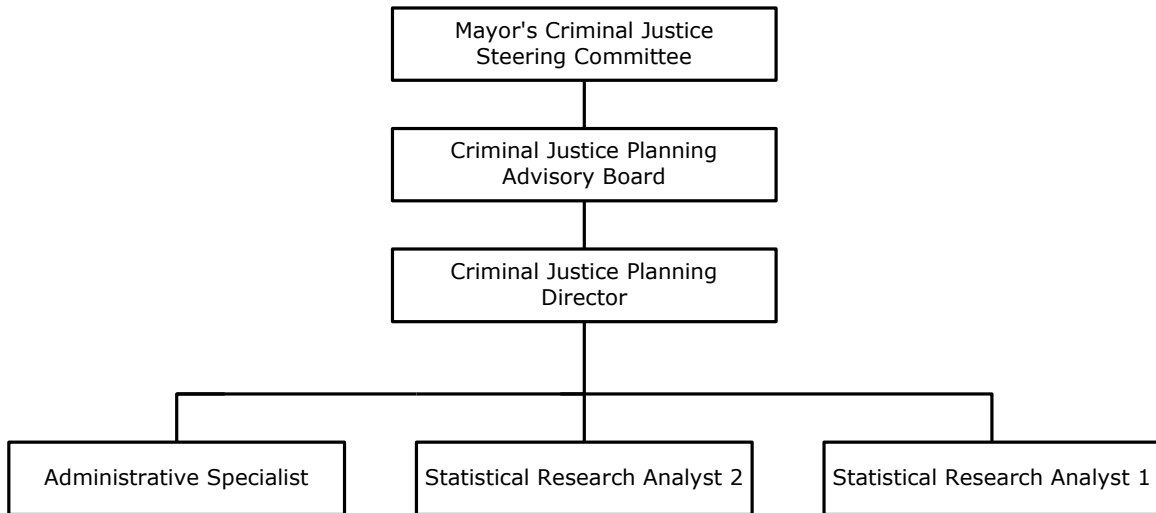
- By 2013, criminal justice departments and agencies will experience comprehensive data analysis and reporting as evidenced by: 75% of reports delivered within established time frames; Projections within +/- 4% of actuals.
 - By 2013, Criminal Justice Planning and Criminal Justice Planning Advisory Board will have a current understanding of the complexity and ever-changing nature of the criminal justice system as evidenced by: regularly consulting with data providers and data users to ensure relevance and appropriateness of collected data and keep informed of changes in data; at least 50% of customers who say reports provided were useful in making current and future management decisions.
-

Strategic Issues

- The varying missions of criminal justice organizations, and the demand for comprehensive data analysis and reporting, if not properly addressed could result in:
 - Incomplete picture of system (Department vs. System Approach)
 - Disjointed Reporting
 - Inefficient Criminal Justice
- The complexity and the ever-changing nature of the Criminal Justice Data Systems (CJIS, JMS, Police Data Systems) if not properly understood, could result in:
 - The misunderstanding of data systems
 - The potential for inaccurate reports
 - Problematic decision-making
 - Loss of organizational credibility
 - Increased cost to tax payers

47 Criminal Justice Planning-At a Glance

Organizational Structure



Programs

Reporting

Reporting

Administrative

Non-allocated Financial Transactions

47 Criminal Justice Planning-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$ 3,100	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	6,200	FY13 Pay Adjustment
	GSD	(4,200)	FY12 Pay Adjustment
General Services District Total		\$ 5,100	
TOTAL		\$ 5,100	

* See Internal Service Charges section for details

47 Criminal Justice Planning-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	370,300	362,823	369,500	371,500	2,000	0.54%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	700	225	700	700	0	0.00%
Communications	4,000	2,464	4,000	4,000	0	0.00%
Repairs & Maintenance Services	1,300	117	800	800	0	0.00%
Internal Service Fees	35,600	35,553	28,000	31,100	3,100	11.07%
Other Expenses	3,400	1,511	2,900	2,900	0	0.00%
TOTAL OTHER SERVICES	45,000	39,870	36,400	39,500	3,100	8.52%
TOTAL OPERATING EXPENSES	415,300	402,693	405,900	411,000	5,100	1.26%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	415,300	402,693	405,900	411,000	5,100	1.26%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.66	\$0.64	\$0.64	\$0.66	\$0.02	3.13%

47 Criminal Justice Planning-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Admin Spec	SR1100	1	0.75	1	0.75	1	0.75	0	0.00
Director Crim Justice Planning	DP0100	1	1.00	1	1.00	1	1.00	0	0.00
Statistical Research Analyst 1	NS	1	1.00	1	1.00	1	1.00	0	0.00
Statistical Research Analyst 2	NS	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		4	3.75	4	3.75	4	3.75	0	0.00
Department Totals		4	3.75	4	3.75	4	3.75	0	0.00



32 Fire-At a Glance

Mission The mission of the Nashville Fire Department is to provide emergency medical care, fire protection and fire/hazard mitigation products to the citizens and visitors of our community so they can live in a community where quality patient care is provided and the potential for loss of life or property damage due to fire and/or other hazards is minimized.

Budget Summary		<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
	Expenditures and Transfers:			
	GSD General Fund	\$ 47,262,800	\$ 46,655,900	\$ 48,677,800
	USD General Fund	62,161,000	61,614,200	62,747,500
	Special Purpose Fund	<u>1,211,500</u>	<u>2,521,200</u>	<u>1,497,800</u>
	Total Expenditures and Transfers	<u>\$ 110,635,300</u>	<u>\$ 110,791,300</u>	<u>\$ 112,923,100</u>
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 6,590,300	\$ 8,193,500	\$ 9,635,300
	Other Governments and Agencies	7,779,500	8,176,600	5,907,100
	Other Program Revenue	<u>400</u>	<u>300</u>	<u>300</u>
	Total Program Revenue	\$ 14,370,200	\$ 16,370,400	\$ 15,542,700
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	<u>0</u>	<u>60,200</u>	<u>0</u>
	Total Revenues	<u>\$ 14,370,200</u>	<u>\$ 16,430,600</u>	<u>\$ 15,542,700</u>
	Expenditures Per Capita	\$ 176.69	\$ 174.28	\$ 180.19

Positions	Total Budgeted Positions	1,138	1,170	1,170
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Contacts	Interim Director: Billy Lynch	email: billy.lynch@nashville.gov
	Executive Administrator: Drusilla Martin	email: drusilla.martin@nashville.gov
	63 Hermitage Avenue 37210	Phone: 862-5421 FAX: 862-5419

32 Fire-At a Glance

Accomplishments

- With approval of Mayor Dean and the support of the Metro Council, the Fire Department developed, applied for and was awarded a Department of Homeland Security (DHS) federal grant under the Staffing for Adequate Fire & Emergency Response Program (SAFER). This grant, along with existing vacancies, allowed the Fire Department to graduate a near record recruit class of 63 new fire fighters/Emergency Medical Technicians, who have been deployed to field operations.
 - A new Fire Station 35 in southeast Davidson County was completed and opened, with ground breaking for Station 31 in Madison, Station 3 in east Nashville, Station 30 in Joelton, Station 33 on Murfreesboro Road and Station 21 on Nolensville Road
 - The Fire Department continues staffing of its advanced life support and paramedic ambulances with the addition of 12 new Paramedics/Emergency Medical Technicians
 - The Fire Department continues to maintain a state of the art emergency apparatus with the order of 7 pumpers, 5 ladder trucks and 19 ambulances at an approximate cost of \$7 million dollars
 - The Fire Department was re-accredited by the Center for Public Safety Excellence's Commission on Fire Accreditation International (CFAI)
-

Goals

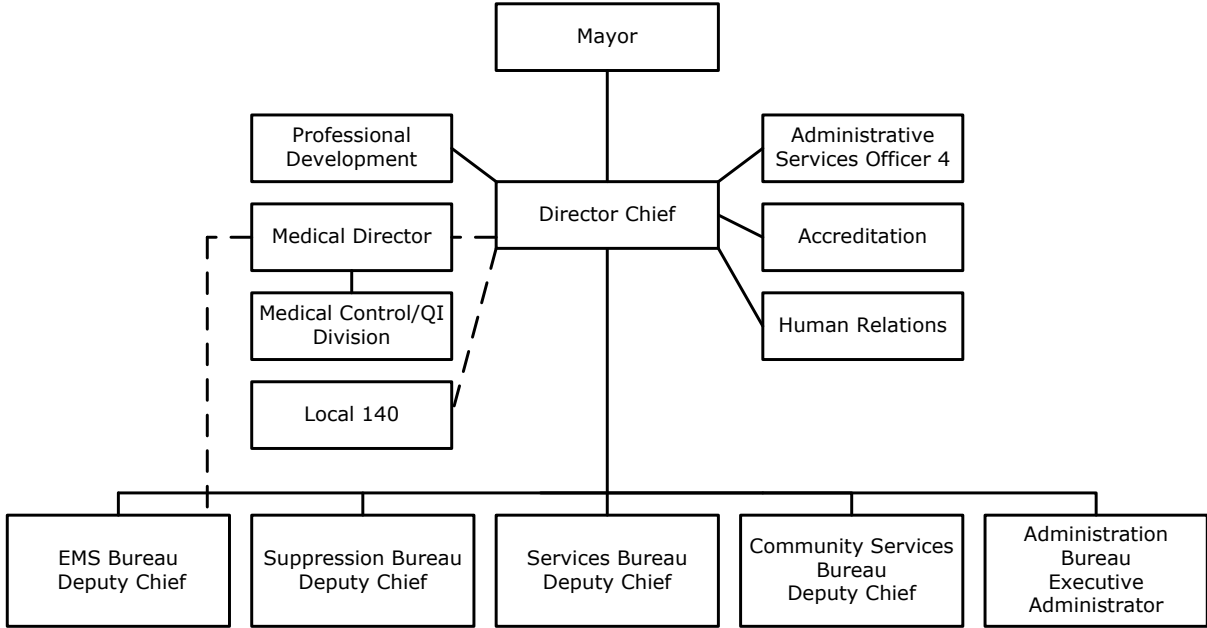
- The Fire Department will continue to meet and/or exceed the Standards of Coverage for Response Time Standards for Advanced Life Support Units and Response Times Standards for all Emergency Related Fire Calls, as set by the Commission on Fire Accreditation International
 - By January 1, 2013 the Nashville community will experience a 2 percent reduction in response times and improved work environment for our firefighters
 - By June 1, 2012 the Nashville community will experience a fire department with improved effectiveness during emergency field operations and its non-operational workforce with the introduction of new information technology software and hardware and Emergency response vehicles will be outfitted with Mobile Data Terminals
 - By June 1, 2012 the Nashville Fire Department will increase yearly inspections by 5 percent to augment its Fire Inspection Program with the introduction of Mobile Data Terminals for fire inspectors
-

Strategic Issues

- In order to be successful in meeting the emergency response needs of our citizens and visitors of our community, response times to EMS, fire, and rescue events must meet or exceed the levels defined by the Fire Department's Standards of Cover as approved by the Commission on Fire Accreditation International.
- With continued growth of our communities, it is critical that Metro continue funding the fire department's multi-year facilities master plan as a means of augmenting OSHA and ADA compliance standards, improving fire station gender privacy and improving response times through the placement of new fire stations in strategic locations.
- It is critical that the Fire Department meet any ongoing specific and strategic recommendations by the Commission of Fire Accreditation International (CFAI) in order to preserve public perception that its Fire Department is meeting the highest professional benchmarks available.

32 Fire-At a Glance

Organizational Structure



Programs

Emergency Response

- Basic Life Support/AED Response
- Advanced Life Support Response
- Fire Response
- Advanced Life Support Care
- Basic Life Support Care

Services and Administration

- Prevention and Inspection
- Logistics and Training
- Non-allocated Financial Transactions

32 Fire-At a Glance

Recommendation			Impact
Basic Life Support /AED Response			
Salaries, Benefits and Overtime	GSD	\$ 300,000	Supports the continued staffing for adequate fire and emergency response (SAFER) positions for the remaining fiscal year not covered by the grant and additional departmental overtime.
Salaries, Benefits and Other Expenses	SPF**	(487,800)	Reduction of grant funds with no impact on performance
Advanced Life Support Response			
Equipment	SPF	(196,400)	Reduce one-time equipment funding with moderate impact on performance
Advance Life Support Care			
Computer Hardware	SPF	(35,500)	Reduce one-time computer funding with limited impact on performance.
Prevention and Inspection			
Equipment, Travel and Licenses	SPF	(301,100)	Reduction in equipment and training cost with limited impact on performance
Non-allocated Financial Transactions			
Recommended Reduction	GSD	(200,000)	To be determined by the Fire Department
Internal Service Charges*	GSD	1,107,200	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
	USD	(180,200)	
Pay Adjustment	GSD	1,174,100	FY13 Pay Adjustment
	USD	1,903,300	
	GSD	(359,400)	FY12 Pay Adjustment
	USD	(589,800)	
	SPF	(2,600)	
General Services District Total		\$ 2,021,900	
Urban Services District Total		\$ 1,133,300	
Special Purpose Funds Total		\$(1,023,400)	
TOTAL		\$ 2,131,800	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

32 Fire-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	40,240,800	40,923,725	39,963,000	40,877,700	914,700	2.29%
OTHER SERVICES:						
Utilities	1,100,100	1,100,116	743,500	743,500	0	0.00%
Professional & Purchased Services	1,348,800	902,676	1,046,500	1,046,500	0	0.00%
Travel, Tuition, and Dues	9,300	21,767	35,100	35,100	0	0.00%
Communications	99,400	140,902	102,500	102,500	0	0.00%
Repairs & Maintenance Services	222,800	221,047	283,800	283,800	0	0.00%
Internal Service Fees	2,417,700	2,326,547	2,445,300	3,552,500	1,107,200	45.28%
Other Expenses	1,619,500	1,323,765	1,831,800	1,831,800	0	0.00%
TOTAL OTHER SERVICES	6,817,600	6,036,820	6,488,500	7,595,700	1,107,200	17.06%
TOTAL OPERATING EXPENSES	47,058,400	46,960,545	46,451,500	48,473,400	2,021,900	4.35%
TRANSFERS TO OTHER FUNDS/UNITS	204,400	0	204,400	204,400	0	0.00%
TOTAL EXPENSES & TRANSFERS	47,262,800	46,960,545	46,655,900	48,677,800	2,021,900	4.33%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	6,528,900	10,289,223	8,142,300	9,580,200	1,437,900	17.66%
Federal (Direct & Pass Through)	6,068,200	5,551,510	5,215,800	3,901,700	(1,314,100)	(25.19)%
State Direct	89,400	88,200	89,400	93,600	4,200	4.70%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	400	-5,333	300	300	0	0.00%
TOTAL PROGRAM REVENUE	12,686,900	15,923,600	13,447,800	13,575,800	128,000	0.95%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	12,686,900	15,923,600	13,447,800	13,575,800	128,000	0.95%
Expenditures Per Capita	\$75.48	\$75.00	\$73.39	\$77.68	\$4.29	5.85%

32 Fire-Financial

USD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	59,240,900	59,169,410	58,464,200	59,777,700	1,313,500	2.25%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	200	0	200	200	0	0.00%
Travel, Tuition, and Dues	1,000	4,473	6,300	6,300	0	0.00%
Communications	120,700	126,458	137,000	137,000	0	0.00%
Repairs & Maintenance Services	49,300	38,847	80,100	80,100	0	0.00%
Internal Service Fees	2,215,600	2,277,984	2,445,500	2,265,300	(180,200)	(7.37)%
Other Expenses	533,300	530,550	480,900	480,900	0	0.00%
TOTAL OTHER SERVICES	2,920,100	2,978,312	3,150,000	2,969,800	(180,200)	(5.72)%
TOTAL OPERATING EXPENSES	62,161,000	62,147,722	61,614,200	62,747,500	1,133,300	1.84%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	62,161,000	62,147,722	61,614,200	62,747,500	1,133,300	1.84%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	61,400	60,934	51,200	55,100	3,900	7.62%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	410,400	410,400	410,400	414,000	3,600	0.88%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	471,800	471,334	461,600	469,100	7,500	1.62%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	471,800	471,334	461,600	469,100	7,500	1.62%
Expenditures Per Capita	\$99.28	\$99.25	\$96.92	\$100.13	\$3.21	3.31%

32 Fire-Financial

Special Purpose Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	596,900	357,420	1,798,900	1,497,800	(301,100)	(16.74)%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	44,800	55,894	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	36,000	0	(36,000)	(100.00)%
Communications	0	-807	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	569,800	336,083	686,300	0	(686,300)	(100.00)%
TOTAL OTHER SERVICES	614,600	391,170	722,300	0	(722,300)	(100.00)%
TOTAL OPERATING EXPENSES	1,211,500	748,590	2,521,200	1,497,800	(1,023,400)	(40.59)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,211,500	748,590	2,521,200	1,497,800	(1,023,400)	(40.59)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	1,060,100	633,186	2,425,500	1,497,800	(927,700)	(38.25)%
State Direct	151,400	0	35,500	0	(35,500)	(100.00)%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	119	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,211,500	633,305	2,461,000	1,497,800	(963,200)	(39.14)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	60,200	0	(60,200)	(100.00)%
TOTAL REVENUE & TRANSFERS	1,211,500	633,305	2,521,200	1,497,800	(1,023,400)	(40.59)%
Expenditures Per Capita	\$1.93	\$1.20	\$3.97	\$2.39	\$(1.58)	(39.80)%

32 Fire-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Asst	SR0900	5	5.00	5	5.00	1	1.00	(4)	(4.00)
Admin Spec	SR1100	2	2.00	2	2.00	1	1.00	(1)	(1.00)
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	3	3.00	2	2.00
Admin Svcs Officer 4	SR1200	0	0.00	0	0.00	3	3.00	3	3.00
Emerg Medical Tech 2	PS0400	75	75.00	93	93.00	92	92.00	(1)	(1.00)
Equip & Supply Clerk 3	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Exe Administrator Police/Fire	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Fire Assistant Training Off	PS0700	0	0.00	1	1.00	1	1.00	0	0.00
Fire Asst Chief	PS0800	8	8.00	11	11.00	13	13.00	2	2.00
Fire Captain	PS0600	32	32.00	30	30.00	32	32.00	2	2.00
Fire Chief	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Fire Deputy Chief	PS1000	2	2.00	2	2.00	2	2.00	0	0.00
Fire District Chief	PS0700	20	20.00	18	18.00	20	20.00	2	2.00
Fire Engineer	PS0500	46	46.00	46	46.00	46	46.00	0	0.00
Fire Fighter 2	PS0400	26	26.00	12	12.00	14	14.00	2	2.00
Fire Fighter/Paramedic	PS0500	37	37.00	36	36.00	35	35.00	(1)	(1.00)
Fire Inspector 2	PS0500	8	8.00	7	7.00	7	7.00	0	0.00
Fire Instructor	PS0600	4	4.00	4	4.00	2	2.00	(2)	(2.00)
Fire Lt	PS0500	3	3.00	3	3.00	1	1.00	(2)	(2.00)
Fire Maint Supv	TS1200	1	1.00	1	1.00	1	1.00	0	0.00
Fire Maint Worker 1	TG1200	6	6.00	7	7.00	7	7.00	0	0.00
Fire Maint Worker 2	TL1200	2	2.00	1	1.00	1	1.00	0	0.00
Fire Marshal	PS0800	1	1.00	1	1.00	1	1.00	0	0.00
Fire Marshal-Asst	PS0600	(1)	(1.00)	1	1.00	1	1.00	0	0.00
Fire Marshal-Dpty	PS0700	(1)	(1.00)	0	0.00	0	0.00	0	0.00
Fire Training Officer	PS0800	1	1.00	1	1.00	1	1.00	0	0.00
Firefighter 3	PS0500	14	14.00	11	11.00	11	11.00	0	0.00
Info Systems Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 2	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	SR0500	2	2.00	2	2.00	1	1.00	(1)	(1.00)
Office Support Rep 3	SR0600	9	9.00	9	9.00	8	8.00	(1)	(1.00)
Office Support Spec 1	SR0700	2	2.00	2	2.00	4	4.00	2	2.00
Office Support Spec 2	SR0800	0	0.00	0	0.00	1	1.00	1	1.00
Paramedic 2	PS0500	121	121.00	121	121.00	118	118.00	(3)	(3.00)
Total Positions & FTE		431	431.00	433	433.00	433	433.00	0	0.00
USD General 18301									
Fire Asst Chief	PS0800	3	3.00	2	2.00	5	5.00	3	3.00
Fire Captain	PS0600	148	148.00	148	148.00	147	147.00	(1)	(1.00)
Fire Deputy Chief	PS1000	1	1.00	2	2.00	2	2.00	0	0.00

32 Fire-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
USD General 18301 (Continued)										
Fire District Chief	PS0700	18	18.00	19	19.00	19	19.00	0	0.00	
Fire Engineer	PS0500	170	170.00	170	170.00	167	167.00	(3)	(3.00)	
Fire Fighter 2	PS0400	258	258.00	269	269.00	277	277.00	8	8.00	
Fire Fighter/Paramedic	PS0500	44	44.00	41	41.00	38	38.00	(3)	(3.00)	
Fire Inspector 2	PS0500	22	22.00	20	20.00	20	20.00	0	0.00	
Fire Lt	PS0500	3	3.00	2	2.00	2	2.00	0	0.00	
Fire Maint Worker 1	TG1200	1	1.00	1	1.00	1	1.00	0	0.00	
Fire Marshal-Asst	PS0600	5	5.00	5	5.00	5	5.00	0	0.00	
Fire Marshal-Dpty	PS0700	2	2.00	2	2.00	2	2.00	0	0.00	
Firefighter 3	PS0500	31	31.00	23	23.00	20	20.00	(3)	(3.00)	
Paramedic 2	PS0500	1	1.00	1	1.00	0	0.00	(1)	(1.00)	
Total Positions & FTE		707	707.00	705	705.00	705	705.00	0	0.00	
FIR Fire Grant Fund 32232										
Fire Fighter 2	PS0400	0	0.00	32	32.00	32	32.00	0	0.00	
Total Positions & FTE		0	0.00	32	32.00	32	32.00	0	0.00	
Department Totals		1,138	1,138.00	1,170	1,170.00	1,170	1,170.00	0	0.00	

42 Public Works-At a Glance

Mission

The mission of Metro Nashville Public Works is to provide professional expertise, transportation infrastructure and neighborhood environmental products to people who live, work, travel through or play in Metro Nashville so they can experience clean neighborhoods and safe and efficient transportation.

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$31,458,700	\$32,167,000	\$31,526,700
USD General Fund	17,238,300	16,821,000	15,546,500
Waste Management Fund	21,883,200	22,703,500	22,541,200
Special Purpose Funds*	<u>12,276,100</u>	<u>4,457,600</u>	<u>9,049,800</u>
Total Expenditures and Transfers	<u>\$82,856,300</u>	<u>\$76,149,100</u>	<u>\$78,664,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 8,277,900	\$ 8,691,200	\$ 9,686,100
Other Governments and Agencies	8,098,000	684,800	684,900
Other Program Revenue	<u>20,000</u>	<u>50,000</u>	<u>30,000</u>
Total Program Revenue	\$16,395,900	\$ 9,426,000	\$10,401,000
Non-program Revenue	463,000	655,000	724,500
Transfers From Other Funds and Units	<u>18,775,700</u>	<u>19,108,300</u>	<u>16,329,700</u>
Total Revenues	<u>\$35,634,600</u>	<u>\$29,189,300</u>	<u>\$27,445,200</u>
Expenditures Per Capita	\$132.30	\$119.79	\$125.53

* Special purpose funds previously not included in budget reports are included in FY11 budget numbers to provide consistency with other departmental budget reports.

Positions

Total Budgeted Positions	363	370	383
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Contacts

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Financial Manager: Sharon Wahlstrom	email: sharon.wahlstrom@nashville.gov
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42 Public Works-At a Glance

Accomplishments

- METRO PUBLIC WORKS RECEIVED 2 NATIONAL AWARDS FOR MAY 2010 FLOOD RESPONSE From APWA & ASCE
- 28TH/31st AVENUE CONNECTOR Project started, under construction
- MUSIC CITY BIKEWAY 26 Mile continuous bicycle route completed, also added 19 new bike lane miles
- KOREAN VETERANS BLVD Project started, under construction JEFFERSON ST Project started, in design
- 21ST AVENUE ROAD & STREETSCAPE Project started, in bid phase
- CENTRAL PIKE PROJECT Project started, under construction
- HARDING PLACE SIDEWALK & PEDESTRIAN ENHANCEMENT Project started, in design
- GATEWAY TO HERITAGE Landscaping @ I-40 / 28th Ave / Jefferson St Ramps started, bid phase
- WAYFINDING Pedestrian maps & signs Downtown, West End, North Nashville Under construction over 150 signs installed
- RYMAN ALLEY Renovation & restoration under construction
- ABBOTT MARTIN RD Sidewalk, curb & gutter, cross walk
- CHESTNUT ST over CSX Railroad Bridge replacement over railroad Complete
- CLEVELAND ST over CSX Railroad Bridge replacement over railroad Complete
- ELM HILL PIKE / MURFREESBORO RD Roadway realignment & reconstruction nearing completion
- SHELBY PEDESTRIAN BRIDGE Repairs completed
- HISTORIC PRINTERS ALLEY Resurfacing project completed.
- ENGINEERING Over 47,000 linear feet of sidewalk installed, 128 lane miles of paving covering all districts, and over 2,500 traffic service requests received

Goals

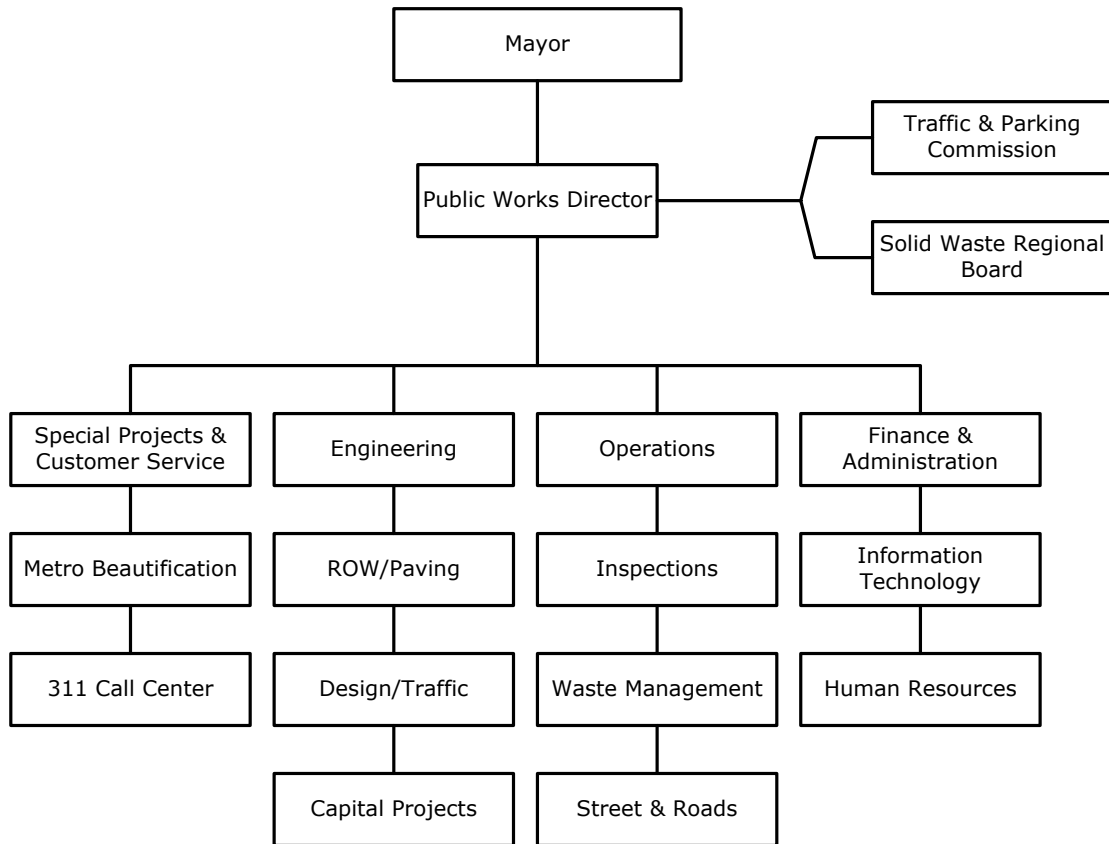
- Metro Public Works will continue its commitment to excellence in customer service by striving for: All customer inquiries and requests will be acknowledged by the next working day. Customer inquiries will appropriately resolved with 30 days, 95% of the time.
- The construction of all sidewalks scheduled for completion before 2016 will be completed before 2016
- By 2016, drivers in Metro Nashville will, on average, experience no worsening of traffic congestion or delays notwithstanding the increased land development and corresponding growth of traffic volume, as evidenced by the annual MPO Travel Time Data
- By the end of 2016, citizens in Metro Nashville will experience greater reduction in land filled waste as evidenced by the changes in the Metro Code banning brush & yard waste (July 2011), corrugated cardboard (July 2013) and electronic waste (July 2015) from residential trash collections

Strategic Issues

- Internal and external communications and collaboration.
- Fluctuating economic conditions and the resulting funding uncertainties and the local, state & federal levels
- Internal and external demand for accountability
- Metro services area growth
- Expand recycling options in Davidson County
- Continue improvement in the development review process
- Social, economic and technological change and its effect on employee knowledge and government culture

42 Public Works-At a Glance

Organizational Structure



Programs

Engineering

- Consultant Services
- Traffic Engineering
- Intelligent Transportation System (ITS)
- Right of Way Permit
- Sidewalk Construction
- Street Construction
- Parking

Right of Way Operations

- Traffic Signal
- Traffic Sign and Marking
- Roadway Maintenance
- Emergency Response

Waste Management

- Waste Collection
- Waste Disposal
- Drop Off and Convenience Centers
- Environmental Education

Customer Service

- Customer Response and Support

Administrative

- Non-Allocated Financial Transactions
- Administrative

42 Public Works-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Brush Collection Program			
Addition of Brush Collection Crew	SW***	\$ 415,300 9.0 FTEs	Adds one rotation to brush collection schedule
Developer Services Program			
Addition of Horticulturist and crew	GSD	130,000 4.0 FTEs	Adds staff for Horticulture Program for Right of Way and Public Area Maintenance
WM Metro Collection Program			
Trash Cart Warranties	SW	39,200	Contracted Annual Increase for Trash/Recycling Carts
Trash Collection Services	SW	177,300	Contracted Annual Increase for Garbage Collection contractors
Refuse Disposal	SW	68,200	Contracted Annual Increase for Landfill disposal contractors
Curbside Recycling			
Trash Cart Warranties	SW	24,000	Contracted Annual Increase for Trash/Recycling Carts
Convenience/Recycle Centers Program			
Refuse Disposal	SW	26,700	Contracted Annual Increase for Landfill disposal contractors
Non-allocated Financial Transactions			
Recommended Reduction	SW	(50,000)	To be determined by Public Works
Metro Council Reduction	GSD	(100,000)	To be determined by Public Works
Insurance Billings	SW	400	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD	426,700	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
	USD	16,500	
	SW	365,300	
LOCAP Adjustments	SW	(1,336,800)	No impact on performance
Pay Adjustment	GSD	440,800	FY13 Pay Adjustment
	USD	33,400	
	SW	152,000	
	GSD	(145,200)	FY12 Pay Adjustment
	USD	(11,500)	
	SW	(43,900)	

42 Public Works-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Changes in General Fund Transfers to Solid Waste Management	GSD	\$(1,392,600)	These transfers will fund the Waste Management Fund requirements
	USD	(1,312,900)	
General Services District Total		\$(640,300) 4.0 FTEs	
Urban Services District Total		\$(1,274,500)	
Solid Waste Operations Total		\$(162,300) 9.0 FTES	
Special Purpose Funds Total**		\$4,592,200	
TOTAL		\$2,515,100 13.0 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Fund

***SW –Solid Waste

42 Public Works-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	15,889,300	15,847,838	15,850,500	16,172,400	321,900	2.03%
OTHER SERVICES:						
Utilities	593,100	593,125	563,500	563,500	0	0.00%
Professional & Purchased Services	512,200	613,815	508,700	509,500	800	0.16%
Travel, Tuition, and Dues	58,500	53,191	57,300	57,300	0	0.00%
Communications	157,500	147,534	149,700	150,900	1,200	0.80%
Repairs & Maintenance Services	156,600	102,022	149,900	149,900	0	0.00%
Internal Service Fees	2,791,300	2,793,356	2,766,600	3,194,000	427,400	15.45%
Other Expenses	1,855,500	1,593,632	1,859,000	1,860,000	1,000	0.05%
TOTAL OTHER SERVICES	6,124,700	5,896,675	6,054,700	6,485,100	430,400	7.11%
TOTAL OPERATING EXPENSES	22,014,000	21,744,513	21,905,200	22,657,500	752,300	3.43%
TRANSFERS TO OTHER FUNDS/UNITS	9,444,700	9,444,700	10,261,800	8,869,200	(1,392,600)	(13.57)%
TOTAL EXPENSES & TRANSFERS	31,458,700	31,189,213	32,167,000	31,526,700	(640,300)	(1.99)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,604,900	1,395,457	1,337,700	1,326,600	(11,100)	(0.83)%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	4,800	4,900	4,800	4,900	100	2.08%
Other Program Revenue	0	(5,462)	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,609,700	1,394,895	1,342,500	1,331,500	(11,000)	(0.82)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	463,000	758,067	655,000	724,500	69,500	10.61%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	463,000	758,067	655,000	724,500	69,500	10.61%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	2,600	0	(2,600)	(100.00)%
TOTAL REVENUE & TRANSFERS	2,072,700	2,152,962	2,000,100	2,056,000	55,900	2.79%
Expenditures Per Capita	\$50.24	\$49.81	\$50.60	\$50.31	\$(0.29)	(0.57)%

42 Public Works-Financial

USD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,376,200	1,289,707	1,362,200	1,384,100	21,900	1.61%
OTHER SERVICES:						
Utilities	6,296,200	6,296,209	6,482,800	6,482,800	0	0.00%
Professional & Purchased Services	48,200	70,979	48,200	48,200	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	600	0	600	600	0	0.00%
Repairs & Maintenance Services	32,200	26,589	32,200	32,200	0	0.00%
Internal Service Fees	134,700	134,700	116,100	132,600	16,500	14.21%
Other Expenses	5,500	1,257	5,500	5,500	0	0.00%
TOTAL OTHER SERVICES	6,517,400	6,529,734	6,685,400	6,701,900	16,500	0.25%
TOTAL OPERATING EXPENSES	7,893,600	7,819,441	8,047,600	8,086,000	38,400	0.48%
TRANSFERS TO OTHER FUNDS/UNITS	9,344,700	9,331,000	8,773,400	7,460,500	(1,312,900)	(14.96)%
TOTAL EXPENSES & TRANSFERS	17,238,300	17,150,441	16,821,000	15,546,500	(1,274,500)	(7.58)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	64,500	62,514	63,500	57,000	(6,500)	(10.24)%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	64,500	62,514	63,500	57,000	(6,500)	(10.24)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	64,500	62,514	63,500	57,000	(6,500)	(10.24)%
Expenditures Per Capita	\$27.52	\$27.39	\$26.46	\$24.81	\$(1.65)	(6.24)%

42 Public Works-Financial

Waste Management Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	5,011,200	4,700,015	5,241,300	5,758,900	517,600	9.88%
OTHER SERVICES:						
Utilities	56,000	70,018	77,500	77,500	0	0.00%
Professional & Purchased Services	12,971,200	12,611,621	13,238,500	13,510,700	272,200	2.06%
Travel, Tuition, and Dues	4,500	3,113	5,200	(44,800)	(50,000)	(961.54)%
Communications	140,400	168,196	142,700	144,900	2,200	1.54%
Repairs & Maintenance Services	588,500	531,662	591,200	654,400	63,200	10.69%
Internal Service Fees	852,200	842,438	991,000	1,356,300	365,300	36.86%
Other Expenses	1,622,400	1,693,449	1,776,700	443,900	(1,332,800)	(75.02)%
TOTAL OTHER SERVICES	16,235,200	15,920,497	16,822,800	16,142,900	(679,900)	(4.04)%
TOTAL OPERATING EXPENSES	21,246,400	20,620,512	22,064,100	21,901,800	(162,300)	(0.74)%
TRANSFERS TO OTHER FUNDS/UNITS	636,800	636,800	639,400	639,400	0	0.00%
TOTAL EXPENSES & TRANSFERS	21,883,200	21,257,312	22,703,500	22,541,200	(162,300)	(0.71)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	2,979,200	4,875,634	3,574,400	4,481,500	907,100	25.38%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	20,000	222,717	50,000	30,000	(20,000)	(40.00)%
TOTAL PROGRAM REVENUE	2,999,200	5,098,351	3,624,400	4,511,500	887,100	24.48%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	18,775,700	18,775,700	19,105,700	16,329,700	(2,776,000)	(14.53)%
TOTAL REVENUE & TRANSFERS	21,774,900	23,874,051	22,730,100	20,841,200	(1,888,900)	(8.31)%
Expenditures Per Capita	\$34.95	\$33.95	\$35.71	\$35.97	\$0.26	1.12%

42 Public Works-Financial

Special Purpose Funds						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	2,798,000	2,473,337	2,769,400	2,767,600	(1,800)	(0.06)%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	242,400	0	10,000	0	(10,000)	(100.00)%
Repairs & Maintenance Services	7,533,800	6,737,627	224,900	4,331,000	4,106,100	1825.74%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	398,400	224,265	162,200	648,100	485,900	299.57%
TOTAL OTHER SERVICES	10,972,600	9,435,229	3,166,500	7,746,700	4,580,200	144.65%
TOTAL OPERATING EXPENSES	10,972,600	9,435,229	3,166,500	7,746,700	4,580,200	144.65%
TRANSFERS TO OTHER FUNDS/UNITS	1,303,500	1,409,944	1,291,100	1,303,100	12,000	0.93%
TOTAL EXPENSES & TRANSFERS	12,276,100	10,845,173	4,457,600	9,049,800	4,592,200	103.02%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	3,629,300	3,873,659	3,715,600	3,821,000	105,400	2.84%
Federal (Direct & Pass Through)	7,413,200	5,667,322	0	0	0	0.00%
State Direct	680,000	624,481	680,000	680,000	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	11,257	0	0	0	0.00%
TOTAL PROGRAM REVENUE	11,722,500	10,176,719	4,395,600	4,501,000	105,400	2.40%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	4,000,000	4,000,000	100.00%
TOTAL REVENUE & TRANSFERS	11,722,500	10,176,719	4,395,600	8,501,000	4,105,400	93.40%
Expenditures Per Capita	\$19.61	\$17.32	\$7.01	\$14.44	\$7.43	105.99%

42 Public Works-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Asst	SR0900	0	0.00	1	1.00	1	1.00	0	0.00
Admin Asst 1	GS0600	1	1.00	0	0.00	0	0.00	0	0.00
Admin Spec	SR1100	4	4.00	4	4.00	3	3.00	(1)	(1.00)
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Application Tech 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 1	SR0700	4	4.00	4	4.00	4	4.00	0	0.00
Compliance Inspector 2	SR0900	3	3.00	2	2.00	1	1.00	(1)	(1.00)
Compliance Inspector 3	SR1000	0	0.00	1	1.00	2	2.00	1	1.00
Contract Admin	SR1400	2	2.00	1	1.00	1	1.00	0	0.00
Cust Svc Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Engineer 1	SR1200	2	2.00	1	1.00	1	1.00	0	0.00
Engineer 2	SR1300	4	4.00	4	4.00	3	3.00	(1)	(1.00)
Engineer 3	SR1400	6	6.00	6	6.00	7	7.00	1	1.00
Engineer In Training	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
Engineering Tech 2	SR0800	6	6.00	5	5.00	5	5.00	0	0.00
Engineering Tech 3	SR1000	13	13.00	11	11.00	10	10.00	(1)	(1.00)
Equip & Supply Clerk 1	SR0400	0	0.00	1	1.00	0	0.00	(1)	(1.00)
Equip Operator 1	TG0500	8	8.00	8	8.00	7	7.00	(1)	(1.00)
Equip Operator 2	TG0700	28	28.00	29	29.00	30	30.00	1	1.00
Equip Operator 3	TG0800	25	25.00	25	25.00	25	25.00	0	0.00
Finance Mgr	SR1400	2	2.00	2	2.00	2	2.00	0	0.00
Finance Officer 2	SR1000	0	0.00	0	0.00	1	1.00	1	1.00
Human Resources Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems Div Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair Leader 1	TL0700	15	15.00	16	16.00	17	17.00	1	1.00
Maint & Repair Leader 2	TL0900	13	13.00	13	13.00	13	13.00	0	0.00
Maint & Repair Worker 1	TG0300	25	25.00	24	24.00	25	25.00	1	1.00
Maint & Repair Worker 2	TG0400	24	24.00	23	23.00	26	26.00	3	3.00
Maint & Repair Worker 3	TG0600	8	8.00	8	8.00	8	8.00	0	0.00
Office Support Mgr	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	SR0600	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Spec 1	SR0700	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Spec 2	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Parking Patrol Officer 1	SR0700	4	4.00	4	4.00	4	4.00	0	0.00
Parts Supv	SR0900	1	1.00	1	1.00	1	1.00	0	0.00

42 Public Works-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101 (Continued)									
Program Mgr 2	SR1200	1	1.00	1	1.00	2	2.00	1	1.00
Pub Works Asst Dir-Engineering	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Pub Works Asst Dir-F & A	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Pub Works Asst Dir-Strt & Rds	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Pub Works Dir	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary		1	1.00	1	0.50	1	0.50	0	0.00
Signal Maint Supv	TS1000	0	0.00	0	0.00	1	1.00	1	1.00
Signal Tech 1	TG0900	5	5.00	5	5.00	5	5.00	0	0.00
Signal Tech 2	TG1100	3	3.00	3	3.00	3	3.00	0	0.00
Signal Tech 3	TL1100	3	3.00	3	3.00	3	3.00	0	0.00
Signal Tech Supv	TS1100	1	1.00	0	0.00	0	0.00	0	0.00
Signs & Markings Supv	TS1000	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Skilled Craft Worker 1	TG0700	2	2.00	3	3.00	3	3.00	0	0.00
Special Asst-Events		1	1.00	0	0.00	0	0.00	0	0.00
Special Projects Mgr	SR1500	0	0.00	3	3.00	2	2.00	(1)	(1.00)
Technical Specialist 1	SR1100	8	8.00	10	10.00	10	10.00	0	0.00
Technical Specialist 2	SR1200	5	5.00	5	5.00	6	6.00	1	1.00
Technical Svcs Coord	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Traffic Control Mgr	SR1300	2	2.00	2	2.00	2	2.00	0	0.00
Waste Mgmt Supt	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		251	251.00	253	252.50	257	256.50	4	4.00
USD General 18301									
Equip Operator 1	TG0500	1	1.00	1	1.00	1	1.00	0	0.00
Equip Operator 3	TG0800	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair Leader 2	TL0900	2	2.00	2	2.00	2	2.00	0	0.00
Maint & Repair Worker 1	TG0300	18	18.00	18	18.00	19	19.00	1	1.00
Maint & Repair Worker 2	TG0400	3	3.00	3	3.00	2	2.00	(1)	(1.00)
Office Support Mgr	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Sanitation Supv	TS0700	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		27	27.00	27	27.00	27	27.00	0	0.00
Solid Waste Operations 30501									
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Application Tech 3	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Cust Svc Field Rep 1	SR0500	4	4.00	3	3.00	3	3.00	0	0.00
Cust Svc Field Rep 2	SR0600	2	2.00	2	2.00	2	2.00	0	0.00
Cust Svc Field Rep 3	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Engineer 1	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Engineering Tech 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00

42 Public Works-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Solid Waste Operations 30501 (Continued)									
Equip Operator 3	TG0800	44	44.00	49	49.00	57	57.00	8	8.00
Maint & Repair Worker 1	TG0300	0	0.00	1	1.00	2	2.00	1	1.00
Maint & Repair Worker 3	TG0600	1	1.00	0	0.00	0	0.00	0	0.00
Part Time Worker 1		2	1.00	0	0.00	0	0.00	0	0.00
Professional Spec	SR1100	1	1.00	0	0.00	0	0.00	0	0.00
Program Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Sanitation Leader	TL0600	5	5.00	4	4.00	3	3.00	(1)	(1.00)
Sanitation Supv	TS0700	1	1.00	1	1.00	1	1.00	0	0.00
Sanitation Worker	TG0500	12	12.00	13	13.00	14	14.00	1	1.00
Seasonal/Part-time/Temporary		0	0.00	3	1.50	3	1.50	0	0.00
Special Asst To The Dir	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	SR1500	2	2.00	2	2.00	2	2.00	0	0.00
Waste Management Supervsior	SR1100	4	4.00	3	3.00	3	3.00	0	0.00
Waste Mgmt Supt	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		85	84.00	90	88.50	99	97.50	9	9.00

Department Totals	363	362.00	370	368.00	383	381.00	13	13.00
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33 Codes Administration-At a Glance

Mission	The mission of the Department of Codes & Building Safety is to provide permit, inspection, enforcement, and information products to the Nashville community so they can experience safe buildings and improved quality of life.			
Budget Summary		2010-11	2011-12	2012-13
	Expenditures and Transfers:			
	GSD General Fund	\$8,075,600	\$8,140,000	\$8,279,900
	Special Purpose Funds	305,000	455,000	455,000
	Total Expenditures and	\$8,380,600	\$8,595,000	\$8,734,900
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and	\$1,648,800	\$1,295,300	\$1,713,200
	Other Governments and	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$1,648,800	\$1,295,300	\$1,713,200
	Non-program Revenue	6,976,400	7,265,200	7,816,800
	Transfers From Other Funds &	250,000	400,000	0
	Total Revenues	\$8,875,200	\$8,960,500	\$9,530,000
	Expenditures Per Capita	\$13.38	\$13.52	\$13.94
Positions	Total Budgeted Positions	87	89	89
Contacts	Director: Terry Cobb	email: terry.cobb@nashville.gov		
	Financial Manager: Roy L. Jones	email: roy.jones@nashville.gov		
	Metro Office Bldg – 3 rd Floor			
	800 Second Avenue, South 37210	Phone: 862-6600	FAX: 862-6500	

33 Codes Administration-At a Glance

Accomplishments

- During the calendar year 2011, the Department of Codes & Building Safety issued 7,613 building permits for construction valued at \$1.151 billion. This is the tenth year (out of the last eleven) that construction values have been over \$1 billion dollars.
 - The department's Property Standards Division conducted some 34,675 inspections of existing properties to ensure compliance with the county's adopted minimum maintenance standards and the Metro Zoning Code
 - In calendar year 2011, the Department of Codes & Building Safety conducted 79,078 building safety inspections associated with building and trade permits
 - The department continued implementation of both computer systems within code processes and the increased usage of E-permits and E-plans. For the calendar year 2011, 49% of all permits were issued on-line, a 7% increase over on-line permits in 2010
 - The Department of Codes & Building Safety is responsible for seven (7) appeal boards. They include appeals boards for zoning, building, electrical, gas/mechanical, plumbing, property standards and sexually oriented business licensing. During the calendar year 2011, the Department conducted 217 appeal board meetings
-

Goals

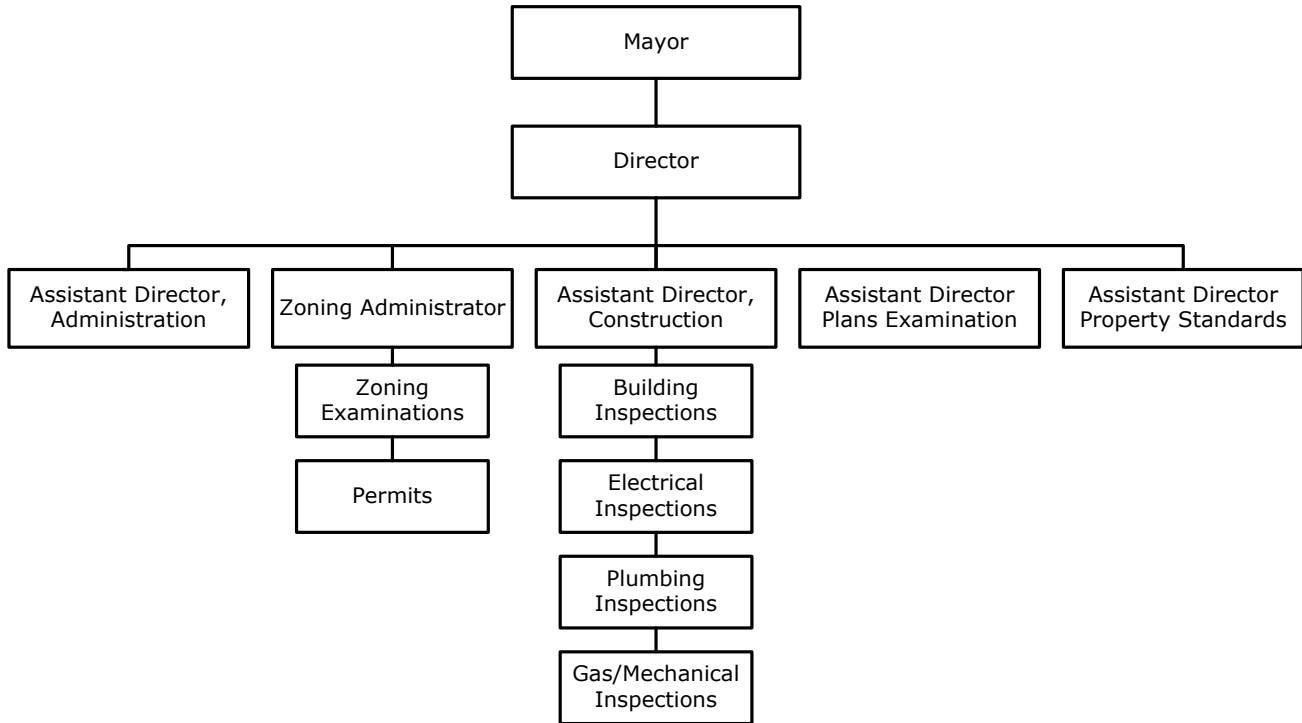
- By the year 2015, Codes customers will experience improved ability to communicate and access information through improved technology within Codes, as evidenced by: 10% increase of customers accessing information online 75% of customers who report satisfaction with communications with the department
 - By the year 2015, citizens of Davidson County will experience cleaner, safer neighborhoods, as evidenced by: 10% reduction in substandard housing 10% reduction in number of abandoned or inoperable/unlicensed vehicles 10% reduction of visual clutter (signs, debris, trash, graffiti)
 - By the year 2015, Codes customers will experience improved response times to their inspection requests, as evidenced by: 75% of customers who receive a response within 48 hours including communication of action on service requests
 - By the year 2015, citizens and visitors to Davidson County will experience increased Code compliance in new buildings as evidenced by: 10% increase in building projects obtaining a Use & Occupancy Letter indicating all required inspections performed and approved
-

Strategic Issues

- The increasing demand for access to codes-related information and services by the public challenges our ability to adequately respond, resulting in a customer base that is underserved
- There is a growing technology gap between the department and its customers, resulting in longer response times, the inability to communicate with the latest technology, and incomplete information to our customers
- Left unchecked, the effects of substandard property on the citizens of Nashville will result in an erosion of the tax base and further deterioration of the infra-structure and the "built" environment

33 Codes Administration-At a Glance

Organizational Structure



Programs

Code Enforcement Notification

Code Enforcement Notification

Construction/Land Use

Construction/Land Use

Better Neighborhoods

Better Neighborhoods

Building Safety

Building Safety

Information Services

Board Support Services
Information Sharing

Administrative

Administrative
Non-allocated Financial Transactions

33 Codes Administration-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Building Code Inspections Program			
FY12 Carryover	GSD	\$ 200,000	Allows department to use funds provided for demolition services not completed in FY12
Non-allocated Financial Transactions			
Recommended Reduction	GSD	(34,700)	To be determined by Codes Administration
Metro Council Reduction	GSD	(200,000)	To be determined by Codes Administration
Internal Service Charges*	GSD	46,300	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	188,500	FY13 Pay Adjustment
	GSD	(60,200)	FY12 Pay Adjustment
General Services District Total		\$ 139,900	
TOTAL		\$ 139,900	

* See Internal Service Charges section for details

33 Codes Administration-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,280,300	5,678,365	6,416,300	6,729,600	313,300	4.88%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	25,400	26,286	27,400	27,400	0	0.00%
Travel, Tuition, and Dues	25,500	13,029	38,300	38,300	0	0.00%
Communications	131,700	84,884	126,700	129,000	2,300	1.82%
Repairs & Maintenance Services	3,600	90	13,100	13,100	0	0.00%
Internal Service Fees	975,700	975,929	940,100	999,100	59,000	6.28%
Other Expenses	383,400	265,586	378,100	143,400	(234,700)	(62.07)%
TOTAL OTHER SERVICES	1,545,300	1,365,804	1,523,700	1,350,300	(173,400)	(11.38)%
TOTAL OPERATING EXPENSES	7,825,600	7,044,169	7,940,000	8,079,900	139,900	1.76%
TRANSFERS TO OTHER FUNDS/UNITS	250,000	250,000	200,000	200,000	0	0.00%
TOTAL EXPENSES & TRANSFERS	8,075,600	7,294,169	8,140,000	8,279,900	139,900	1.72%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,593,800	1,169,392	1,240,300	1,458,200	217,900	17.57%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,593,800	1,169,392	1,240,300	1,458,200	217,900	17.57%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	6,976,400	7,028,265	7,265,200	7,816,800	551,600	7.59%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	6,976,400	7,028,265	7,265,200	7,816,800	551,600	7.59%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	8,570,200	8,197,657	8,505,500	9,275,000	769,500	9.05%
Expenditures Per Capita	\$12.90	\$11.65	\$12.80	\$13.21	\$0.41	3.20%

33 Codes Administration-Financial

Special Purpose Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	305,000	244,907	455,000	455,000	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	0	0	0	0.00%
TOTAL OTHER SERVICES	305,000	244,907	455,000	455,000	0	0.00%
TOTAL OPERATING EXPENSES	305,000	244,907	455,000	455,000	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	305,000	244,907	455,000	455,000	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	55,000	109,291	55,000	255,000	200,000	363.64%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	54	0	0	0	0.00%
TOTAL PROGRAM REVENUE	55,000	109,345	55,000	255,000	200,000	363.64%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	250,000	250,000	400,000	0	(400,000)	(100.00)%
TOTAL REVENUE & TRANSFERS	305,000	359,345	455,000	255,000	(200,000)	(43.96)%
Expenditures Per Capita	\$0.49	\$0.39	\$0.72	\$0.73	\$0.01	1.39%

33 Codes Administration-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 3	SR1000	0	0.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 4	SR1200	1	1.00	0	0.00	3	3.00	3	3.00	
Bldg Inspection Chief	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Bldg Inspector 1	SR0900	4	4.00	4	4.00	3	3.00	(1)	(1.00)	
Bldg Inspector 2	SR1000	7	7.00	6	6.00	6	6.00	0	0.00	
Codes Admin Asst Dir	SR1500	3	3.00	3	3.00	4	4.00	1	1.00	
Codes Admin Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00	
Combination Codes Inspector	SR1100	1	1.00	2	2.00	2	2.00	0	0.00	
Compliance Inspector 2	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Compliance Inspector 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Cust Svc Supv	SR1000	3	3.00	3	3.00	3	3.00	0	0.00	
Electrical Inspection Chief	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Electrical Inspector 1	SR0900	5	5.00	5	5.00	7	7.00	2	2.00	
Electrical Inspector 2	SR1000	3	3.00	3	3.00	1	1.00	(2)	(2.00)	
Mech/Gas Inspection Chief	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Mech/Gas Inspector 1	SR0900	4	4.00	5	5.00	5	5.00	0	0.00	
Mech/Gas Inspector 2	SR1000	2	2.00	1	1.00	1	1.00	0	0.00	
Metropolitan Zoning Admin	SR1500	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Rep 3	SR0600	11	11.00	11	11.00	9	9.00	(2)	(2.00)	
Office Support Spec 1	SR0700	2	2.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Plans Examiner 2	SR1200	4	4.00	4	4.00	4	4.00	0	0.00	
Plans Examiner Chief	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Plumbing Inspection Chief	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Plumbing Inspector 1	SR0900	5	5.00	4	4.00	5	5.00	1	1.00	
Plumbing Inspector 2	SR1000	1	1.00	1	1.00	0	0.00	(1)	(1.00)	
Property Stan Insp 1	SR0900	9	9.00	10	10.00	12	12.00	2	2.00	
Property Stand Insp 2	SR1000	3	3.00	5	5.00	3	3.00	(2)	(2.00)	
Property Standards Insp Chief	SR1200	2	2.00	3	3.00	2	2.00	(1)	(1.00)	
Urban Forester	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Zoning Examination Chief	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Zoning Examiner	SR1100	4	4.00	4	4.00	4	4.00	0	0.00	
Total Positions & FTE		87	87.00	89	89.00	89	89.00	0	0.00	
Department Totals		87	87.00	89	89.00	89	89.00	0	0.00	

34 Beer Permit Board-At a Glance

Mission

The mission of the Metropolitan Beer Permit Board is to provide licensing, control and regulatory products to applicants and permit holders so they can operate within full compliance regarding public dance laws and the transportation, storage, sale, possession and manufacture of beer with not more than 5% alcoholic content by weight.

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$ 343,700	\$ 321,400	\$ 328,900
Total Expenditures and Transfers	<u>\$ 343,700</u>	<u>\$ 321,400</u>	<u>\$ 328,900</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 100	\$ 100	\$ 100
Total Program Revenue	<u>\$ 100</u>	<u>\$ 100</u>	<u>\$ 100</u>
Non-program Revenue	325,000	325,000	347,500
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$325,100</u>	<u>\$325,100</u>	<u>\$347,600</u>
Expenditures Per Capita	\$0.55	\$0.51	\$0.52

Positions

Total Budgeted Positions	4	4	4
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Contacts

Executive Director: Jackie Eslick email: jackie.eslick@nashville.gov

222 3rd Avenue North, Suite 450 37201 Phone: 862-6750 FAX: 862-6754

34 Beer Permit Board-At a Glance

Accomplishments

- With existing office staff, we continued to provide normal service without interruption
 - Processed 198 Beer Permit applications (as of 1/31/12)
 - Processed 237 Dance Permit applications and renewals (as of 1/31/12)
 - Collected \$44,750 in Civil Penalties (as of 1/31/12)
 - Collected \$273,926 in total revenue - 84% of projected revenue (as of 1/31/12)
 - Held trials for 35 beer law violators (as of 1/31/12)
 - Customers are able to access many Beer Board documents and applications through our website
 - Beer permit application has been simplified
 - Increased community partnerships between the Beer Board and other regulatory/policing agencies
-

Goals

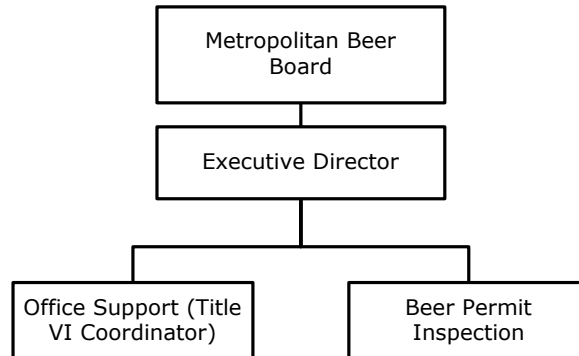
- By the year 2013, effective regulation of state legislation and local laws will be evidenced by: A continued increase in community partnerships between the Metropolitan Beer Board and other regulatory/policing agencies
 - By the year 2013, Beer Board clientele will experience a more user-friendly and efficient application process as evidenced by: Customers will have the option to pay fees with a credit card
 - By the year 2014, Beer Board clientele will experience a more user-friendly and efficient application process as evidenced by: Updated software in office which will enable us to more efficiently meet the needs of applicants
-

Strategic Issues

- Due to current economic issues, we anticipate a number of businesses changing ownership or closing, which will result in: Increase in customer wait time for inspections and assistance. (1) Decrease in routine inspections (inspections conducted 3 times per year), which reduces the number of locations brought into compliance, (2) Increase in initial agenda inspections (initial inspection of a business prior to their Beer Board meeting), resulting in potential delays in applicants receiving permit, (3) Increase in time spent by staff pursuing collections of fines and fees, accepting required document, and conducting inspections to confirm business changes and complaints.
- Over the past several years, there has been an increase in the diversity of the Beer Board clientele, resulting in: (1) Increased time spent with individual customers, (2) Communicating with applicants throughout the permitting process (including providing answers to their questions and helping them to understand the procedure), (4) Increased risk of miscommunication due to the language barrier, (5) Increased time spent proofreading and accepting applications and paperwork, and (6) Decreased productivity.

34 Beer Permit Board-At a Glance

Organizational Structure



Programs

Permit Application

Permit Application

Inspection

Inspection

Administrative

Non-allocated Financial Transactions

34 Beer Permit Board-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$3,000	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	7,200	FY13 Pay Adjustment
	GSD	(2,700)	FY12 Pay Adjustment
General Services District Total		\$7,500	
TOTAL		\$7,500	

* See Internal Service Charges section for details

34 Beer Permit Board-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	257,700	259,854	255,300	259,800	4,500	1.76%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	800	380	800	800	0	0.00%
Travel, Tuition, and Dues	200	0	200	200	0	0.00%
Communications	8,400	4,745	8,400	8,400	0	0.00%
Repairs & Maintenance Services	600	7	600	600	0	0.00%
Internal Service Fees	67,000	68,012	48,100	51,100	3,000	6.24%
Other Expenses	9,000	4,210	8,000	8,000	0	0.00%
TOTAL OTHER SERVICES	86,000	77,354	66,100	69,100	3,000	4.54%
TOTAL OPERATING EXPENSES	343,700	337,208	321,400	328,900	7,500	2.33%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	343,700	337,208	321,400	328,900	7,500	2.33%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	100	148	100	100	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	100	148	100	100	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	265,000	301,557	265,000	282,500	17,500	6.60%
Fines, Forfeits, & Penalties	60,000	114,000	60,000	65,000	5,000	8.33%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	325,000	415,557	325,000	347,500	22,500	6.92%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	325,100	415,705	325,100	347,600	22,500	6.92%
Expenditures Per Capita	\$0.55	\$0.54	\$0.51	\$0.52	\$0.01	1.96%

34 Beer Permit Board-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Beer Permit Board-Exec Dir	DP0100	1	1.00	1	1.00	1	1.00	0	0.00
Beer Permit Inspector 2	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Spec 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		4	4.00	4	4.00	4	4.00	0	0.00
Department Totals		4	4.00	4	4.00	4	4.00	0	0.00

35 Agricultural Extension-At a Glance

Mission The mission of the Agriculture Extension Service is to provide educational products to the people of Davidson County where they live and work so they can be better informed about:

- Agriculture
- Family and Consumer Sciences
- Community Resource Development
- 4-H Urban Youth Development

in their communities through an educational process that uses research-based information to address issues and needs.

Budget Summary	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$313,400	\$295,700	\$299,800
Total Expenditures and Transfers	<u>\$313,400</u>	<u>\$295,700</u>	<u>\$299,800</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$0	\$0	\$0
Other Governments and Agencies	0	0	0
Other Program Revenue	<u>0</u>	<u>0</u>	<u>0</u>
Total Program Revenue	\$0	\$0	\$0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Expenditures Per Capita	\$0.50	\$0.47	\$0.48

Positions	Total Budgeted Positions	8	7	7
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Contacts	Extension Director: George Killgore	email: george.killgore@nashville.gov
	1417 Murfreesboro Pike, 2 nd Floor Nashville, TN 37219-6300	Phone: 862-5995 FAX: 862-5998

35 Agricultural Extension-At a Glance

Accomplishments

- The Davidson County Master Gardener program resulted in 51 participants attending 14 training sessions in 2011. Master Gardeners contributed 9,400 hours of volunteer time to the Davidson County community for a value of \$188,000
- Commercial horticulture pesticide programs were attended by 63 participants seeking a professional license to operate a commercial business. Over 85% of the enrolled participants gained sufficient knowledge and study skills to pass the required Tennessee Department of Agriculture exams. Over 90% of the participants gained knowledge in the selection and safe use of pesticides
- In 2011, 55 financial education classes were conducted reaching 3,476 persons. Post class evaluations showed that 90% of the participants had a better understanding of credit reporting and scores; and 58% had started saving money on a regular basis
- The Tennessee Shapes Up program focuses on nutrition and health as it relates to overweight and obesity. A total of 983 limited resource adults participated in 50 lessons taught in 2011. Surveys revealed that 87% of the participants now eat more fruit and vegetables and 82% of the participants eat more whole grains
- During 2011, 915 youth made an oral presentation through their local 4-H club participation. Over 91.4% of 170 youth surveyed significantly improved their communication skills
- Over 108 youth were involved in career simulations, where they learned about careers and financial education. 57% reported improving their decision making skills

Goals

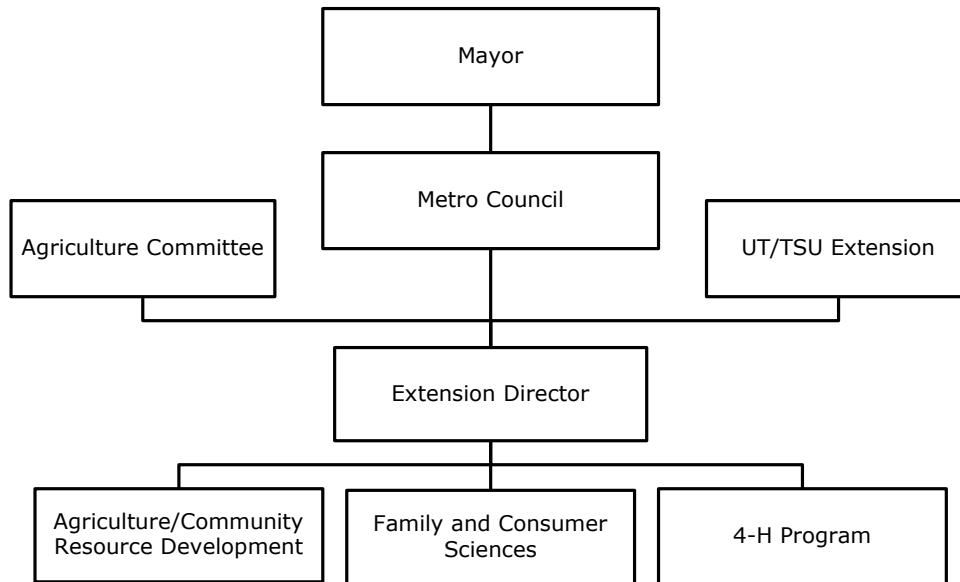
- By the year 2013, Master Gardener educational classes will continue to increase the knowledge and skills of gardeners in Davidson County, as evidenced by:
 - 60% increase in Master Gardeners who identified at least one recommended gardening practice they adopted/plan to adopt as a result of the training program
- By the year 2013, Pesticide Safety Education Programs will continue to increase the knowledge and skills of commercial pesticide applicators, as evidenced by:
 - 75% of professionals certified as Commercial Applicators thus increasing the number able to purchase and use restricted-use pesticides safely to control pests incorporated with Integrated Pest Management practices
- By the year 2013, customers of the Agricultural Extension will experience an increase in knowledge and skills as represented by:
 - In the Tennessee Shapes Up program, 75% participants increased their consumption of fruits and vegetables
- By the year 2013, people in Davidson County will be more informed about the educational services and products provided by the Agricultural Extension as evidenced by:
 - 45% increase in phone contacts and site visits pertaining to agricultural issues

Strategic Issues

- Due to the public's increasing interest in gardening and horticulture, Davidson County Extension has received a growing number of requests for horticulture information, if this demand is not properly addressed this could result in customers receiving bias information from a non-research source and not following correct pesticides recommendations
- 50% of inexperienced landscape employees fail their certification exams; if this trend continues, employees and business owners could find themselves facing serious problems resulting in site jobs lost, due to reduction in number of employees and loss of business revenue
- According to Davidson County population data, over 90% live paycheck to paycheck, if these trends continue, consumers could find themselves facing an inability to purchase home, filing of personal bankruptcy and lack of financial income for retirement
- The changing needs of the customers of the Agriculture Extension require that the educational services and products provided by the Agriculture Extension change and adapt to meet their needs; if these changes are not communicated and promoted, it will result in customers being unaware of the educational opportunities offered

35 Agricultural Extension-At a Glance

Organizational Structure



Programs

Family and Consumer Sciences

Family and Consumer Sciences

Agriculture/Horticulture

Agriculture/Horticulture

4-H/Youth Development

4-H/Youth Development

Administrative

Non-allocated Financial Transactions

35 Agricultural Extension-At a Glance

Budget Changes and Impact Highlights

Recommendation	GSD	Amount	Impact
4H/Youth Development			
Reduction in excess fringe benefit dollars	GSD	\$ (5,100)	No impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	1,800	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	10,000	FY13 Pay Adjustment
		(2,600)	FY12 Pay Adjustment
General Services District Total		\$ 4,100	
TOTAL		\$ 4,100	

* See Internal Service Charges section for details

35 Agricultural Extension-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	239,400	189,357	235,200	237,500	2,300	0.98%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	2,000	1,235	1,500	1,500	0	0.00%
Communications	3,300	3,537	6,300	6,300	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	51,400	51,303	37,000	38,800	1,800	4.86%
Other Expenses	17,300	14,752	15,700	15,700	0	0.00%
TOTAL OTHER SERVICES	74,000	70,827	60,500	62,300	1,800	2.98%
TOTAL OPERATING EXPENSES	313,400	260,184	295,700	299,800	4,100	1.39%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	313,400	260,184	295,700	299,800	4,100	1.39%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.50	\$0.42	\$0.47	\$0.48	\$0.01	2.13%

35 Agricultural Extension-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
GSD General 10101										
Extension Agent 1	SR0200	2	2.00	1	1.00	1	1.00	0	0.00	
Extension Agent 2	SR0300	3	3.00	2	2.00	2	2.00	0	0.00	
Extension Agent 3	SR0600	1	1.00	3	3.00	3	3.00	0	0.00	
Extension Director	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Rep 1	SR0400	1	1.00	0	0.00	0	0.00	0	0.00	
Temporary Office Worker		0	0.00	0	0.00	0	0.00	0	0.00	
Total Positions & FTE		8	8.00	7	7.00	7	7.00	0	0.00	
Department Totals		8	8.00	7	7.00	7	7.00	0	0.00	

36 Soil & Water Conservation-At a Glance

Mission The mission of the Davidson County Soil Conservation District is to provide conservation planning, education, information and technical assistance products to landowners, groups and units of government so they can enhance and benefit from the proper management of natural resources.

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$ 80,500	\$ 81,100	\$ 84,800
Total Expenditures and Transfers	<u>\$ 80,500</u>	<u>\$ 81,100</u>	<u>\$ 84,800</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$0	\$0	\$0
Other Governments and Agencies	0	0	0
Other Program Revenue	<u>0</u>	<u>0</u>	<u>0</u>
Total Program Revenue	\$0	\$0	\$0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Expenditures Per Capita	\$0.13	\$0.13	\$0.14

Positions	Total Budgeted Positions	1	1	1
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Contacts Director: John T. Leeman email: john.leeman@state.tn.us
 Budget Contact: Carolyn Dillard email: carolyn.dillard@tn.usda.gov
 1417 Murfreesboro Road 37219-6300 Phone: 880-2030 FAX: 880-2032
 P.O. Box 196300

36 Soil & Water Conservation-At a Glance

Accomplishments

- Secured \$5 million dollars for Emergency Watershed Protection for repairs on the Cumberland River & Whites Creek stream banks.
- Davidson Soil Conservation used \$79,953.00 from state & federal government to implement 58 conservation best management practices on 800 acres to improve soil and water quality.
- Secured \$100,000 Sustainable Agriculture Grant in partnership with Cumberland River Compact.
- Secured 100 shrubs for planting and stream restoration.
- Provided conservation classes to 725 students and conducted 2 training seminars for developers, planners, and engineers.
- Placed 5 conservation exhibits with publication information to general public.
- Provided educational field day to showcase conservation best management practices.
- Secured \$82,300 grant and provided technical service for 15 community and school gardens.
- Davidson County hosted national & state conventions, while serving on national conservation committees,
- Davidson County Soil Conservation's partnership with other agencies and groups has resulted in additional funds and services, and also cut the costs to taxpayers.

Goals

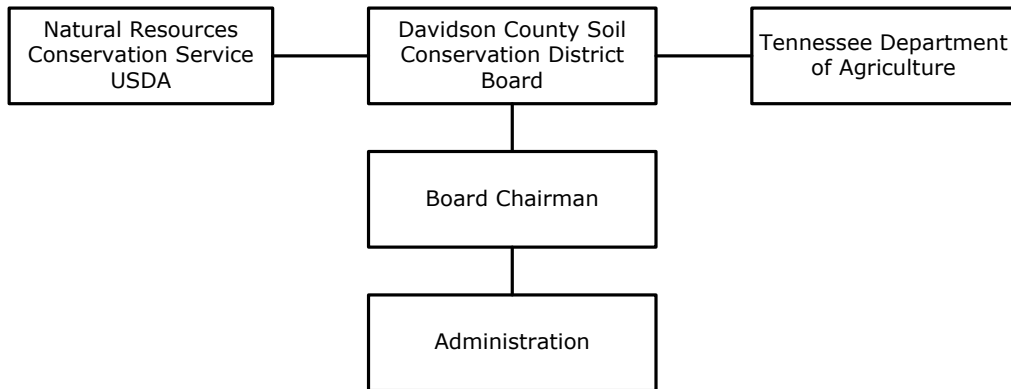
- Improve water, soil and air quality in Davidson County to improve the aesthetics and quality of life for visitors and citizens. Seek funds from state, federal and other agencies to use in Davidson County.
- Provide education, training, exhibits, information, field days, technical planning and services to students, landowners, developers, engineers, businesses and general public, so they can make better decisions regarding the conservation of Natural Resources.
- Provide cost-share partnerships for land/water management by implementing conservation best management practices.
- Provide land use information and implementation to decrease sediment, improve watersheds and remove streams from 303-D list.
- Address the culminating decline of water quality, erosion, wildlife habitat, and health risks in Davidson County streams.
- Use preservation and management of natural resources to develop land and growth in a way to prevent pollution, depletion of groundwater, excessive runoff, floods, health hazards and savings for taxpayers.

Strategic Issues

- The mission of Davidson Co. Soil Conservation is to provide conservation planning, education, information and technical assistance products to landowners, groups and units of government so they can enhance and benefit from the proper management of natural resources.
- Address watershed issues in Davidson County streams. Increase awareness of environmental issues pertaining to natural resources (water, soil, plants, wildlife, air and the management of these resources).
- The purpose of the District is to use the technical services and cost-share funds provided by state & federal government for Davidson County.
- The reductions to the department's budget have a huge effect, since we are so small and it will impact the amount of funds the District can continue to bring into the County.

36 Soil & Water Conservation-At a Glance

Organizational Structure



Programs

Watershed Conservation

Watershed Conservation

Technical Services

Technical Services

Educational Services

Educational Services

Administrative

Non-allocated Financial Transactions

36 Soil & Water Conservation-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$2,300	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	2,100	FY13 Pay Adjustment
	GSD	(700)	FY12 Pay Adjustment
General Services District Total		\$3,700	
TOTAL		\$3,700	

* See Internal Service Charges section for details

36 Soil & Water Conservation-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	65,500	58,617	68,700	70,100	1,400	2.04%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	1,200	3,835	1,200	1,200	0	0.00%
Communications	700	737	800	800	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	12,300	12,257	9,600	11,900	2,300	23.96%
Other Expenses	800	4,665	800	800	0	0.00%
TOTAL OTHER SERVICES	15,000	21,494	12,400	14,700	2,300	18.55%
TOTAL OPERATING EXPENSES	80,500	80,111	81,100	84,800	3,700	4.56%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	80,500	80,111	81,100	84,800	3,700	4.56%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.13	\$0.13	\$0.13	\$0.14	\$0.01	7.69%

36 Soil & Water Conservation-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Admin Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		1	1.00	1	1.00	1	1.00	0	0.00
Department Totals		1	1.00	1	1.00	1	1.00	0	0.00

45 Transportation Licensing-At a Glance

Mission The mission of the Transportation Licensing Commission is to provide permitting, inspection and enforcement products to wrecker and passenger vehicle for hire industries operating in Nashville/Davidson County so they can safely transport vehicles and the general public.

Budget Summary

	2010-11	2011-12	2012-13
Expenditures and Transfers:			
GSD General Fund	\$ 519,300	\$ 473,700	\$ 488,200
Total Expenditures and Transfers	\$ 519,300	\$ 473,700	\$ 488,200
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	279,600	242,700	267,300
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 279,600	\$ 242,700	\$ 267,300
Expenditures Per Capita	\$0.83	\$0.75	\$0.78

Positions Total Budgeted Positions 6 6 6

Contacts Director: Billy Fields email: billy.fields@nashville.gov
 1417 Murfreesboro Road
 P. O. Box 196300 37219-6300 Phone: 862-6777 FAX: 862-6765

45 Transportation Licensing-At a Glance

Accomplishments

- Processed 1,695 applications for licenses and permits (42% increase from prior year); 2.12% of applicants were screened out as ineligible
 - Inspected 589 taxicabs during 2011 annual inspection period; 17 vehicles (3%) directed to be replaced
-

Goals

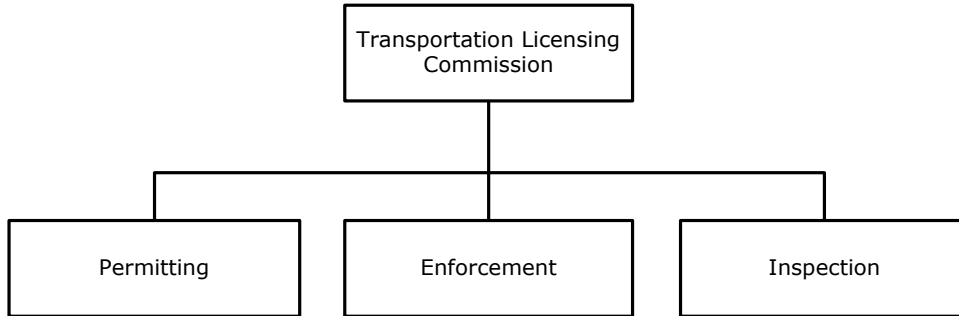
- Revise taxicab requirements in 2012, to include raising vehicle standards, increasing liability insurance, and improving dispatch services
-

Strategic Issues

- Expedient clearance of major traffic incidents on interstate highways and other key roadways by the emergency wrecker system is essential to reduce fatalities/property damage and economic and environmental impacts of congestion
- Improvement of taxicab vehicle standards is a crucial element in preparing for the opening of the Music City Center

45 Transportation Licensing-At a Glance

Organizational Structure



Programs

Enforcement

Enforcement

Inspection

Inspection

Permitting

Permitting

Administrative

Non-allocated Financial Transactions

45 Transportation Licensing-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$ 7,200	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	11,100	FY13 Pay Adjustment
	GSD	(3,800)	FY12 Pay Adjustment
General Services District Total		\$14,500	
TOTAL		\$14,500	

* See Internal Service Charges section for details

45 Transportation Licensing-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	372,500	350,131	369,400	376,700	7,300	1.98%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	40,500	39,640	34,200	34,200	0	0.00%
Travel, Tuition, and Dues	2,800	2,226	2,500	2,500	0	0.00%
Communications	13,700	7,920	13,700	13,700	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	80,500	79,719	44,900	52,100	7,200	16.04%
Other Expenses	9,300	6,399	9,000	9,000	0	0.00%
TOTAL OTHER SERVICES	146,800	135,904	104,300	111,500	7,200	6.90%
TOTAL OPERATING EXPENSES	519,300	486,035	473,700	488,200	14,500	3.06%
TRANSFERS TO OTHER FUNDS/UNITS	0	23,017	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	519,300	509,052	473,700	488,200	14,500	3.06%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	8	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	8	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	279,600	299,586	242,700	267,300	24,600	10.14%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	279,600	299,586	242,700	267,300	24,600	10.14%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	279,600	299,594	242,700	267,300	24,600	10.14%
Expenditures Per Capita	\$0.83	\$0.81	\$0.75	\$0.78	\$0.03	4.00%

45 Transportation Licensing-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Office Support Spec 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Trans Licensing Comm Dir	DP0100	1	1.00	1	1.00	1	1.00	0	0.00
Trans Licensing Insp 2	SR0900	3	3.00	3	3.00	3	3.00	0	0.00
Total Positions & FTE		6	6.00	6	6.00	6	6.00	0	0.00
Department Totals		6	6.00	6	6.00	6	6.00	0	0.00



37 Social Services-At a Glance

Mission The mission of Metro Social Services is to provide research, planning, coordination, and family support products to the most vulnerable people in Davidson County so they can experience the best quality of life possible.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
GSD General Fund	\$ 6,438,300	\$ 7,746,800	\$ 7,890,700
Special Purpose Fund	117,900	800	800
Total Expenditures and Transfers	\$ 6,556,200	\$ 7,747,600	\$ 7,891,500
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 26,500	\$ 22,500	\$ 20,600
Other Governments and Agencies	1,552,400	1,485,500	1,493,200
Other Program Revenue	31,800	28,800	34,800
Total Program Revenue	\$ 1,610,700	\$ 1,536,800	\$ 1,548,600
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	32,200	0	0
Total Revenues	\$ 1,642,900	\$ 1,536,800	\$ 1,548,600
Expenditures Per Capita	\$ 10.47	\$ 12.19	\$ 12.59

Positions	Total Budgeted Positions	86	90	89
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Contacts	Director: Renee Pratt	email: renee.pratt@nashville.gov
	Financial Manager: Pamela McEwen	email: pamela.mcewen@nashville.gov
	800 2 nd Avenue North 37201	Phone: 862-6400 FAX: 862-6404

37 Social Services-At a Glance

Accomplishments

- Continued implementation of the comprehensive case management system with a planned completion date of November 2012
 - The Planning and Coordination Unit released the 2011 Community Needs Evaluation
 - Placed 163 customers in permanent housing
 - Provided 131 burials and 37 cremations to citizens of Davidson County
 - Provided 28,381 hours of homemaker and personal care services to seniors and disabled persons in Davidson County
-

Goals

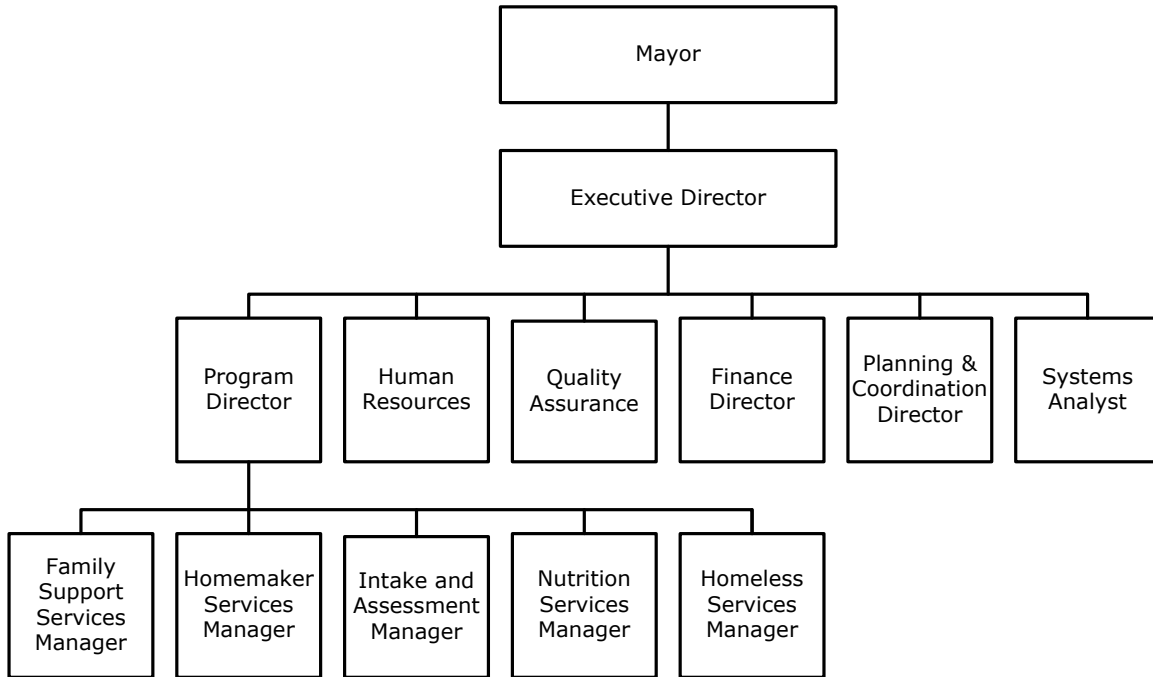
- Metro Social Services (MSS) customers will experience quality service that is data driven, research based and based upon best practices standards
 - Service providers, policy makers and other stakeholders will have access to information and a collaborative process to provide effective evidence-based social services
 - Frail, elderly, and disabled persons in Davidson County will experience an enhanced quality of life and avoid unnecessary institutionalized care
-

Strategic Issues

- An increase in unemployment and the rate of poverty has broadened our customers base. We are serving many customers who have fallen on hard times and are seeking assistance for the first time
- An increase in the number of frail, elderly and disabled persons needing more complex services (such as transportation, health, nutrition and socialization) to avoid institutionalized care
- An increase in the number of homeless individuals and families in Metro Nashville Davidson County
- A lack of technology-based documentation of services provided and tracking of performance measures

37 Social Services-At a Glance

Organizational Structure



Programs

Family Support Services

Homemaker
Nutrition
Family Support Services
Burial Assistance
Homeless Services

Planning and Coordination

Planning and Coordination
Homelessness Commission

Executive Leadership

Executive Leadership

Administrative

Non-allocated Financial Transactions

37 Social Services-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Homemaker			
Reduction in office supplies	GSD	\$ (200)	Will reduce the department's ability to carry out support functions and to properly document work
Nutrition			
Eliminate Social Worker Associate position	GSD	(48,700) (1.00 FTE)	The loss of this position will negatively impact our ability to assure compliance with Grantor, Metro and MSS. It will also limit our ability to assist customers in a timely manner
Homeless Commission			
Contract increase	GSD	100,000	Increase in contract for campus Guest House
Executive Leadership			
Reduction in support expenses	GSD	(5,200)	Will reduce the department's ability to carry out support functions and to properly document work
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	5,100	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	137,100	FY13 Pay Adjustment
		(44,200)	FY12 Pay Adjustment
General Services District Total		\$ 143,900 (1.00 FTE)	
TOTAL		\$ 143,900 (1.00 FTE)	

* See Internal Service Charges section for details

37 Social Services-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,988,700	4,641,635	5,300,000	5,344,200	44,200	0.83%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	1,084,100	1,044,506	2,054,300	2,151,300	97,000	4.72%
Travel, Tuition, and Dues	49,300	57,583	56,800	56,800	0	0.00%
Communications	39,000	47,314	70,300	69,100	(1,200)	(1.71)%
Repairs & Maintenance Services	0	618	0	0	0	0.00%
Internal Service Fees	182,000	184,024	153,200	158,300	5,100	3.33%
Other Expenses	95,200	260,898	112,200	111,000	(1,200)	(1.07)%
TOTAL OTHER SERVICES	1,449,600	1,594,943	2,446,800	2,546,500	99,700	4.07%
TOTAL OPERATING EXPENSES	6,438,300	6,236,578	7,746,800	7,890,700	143,900	1.86%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	6,438,300	6,236,578	7,746,800	7,890,700	143,900	1.86%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	26,500	21,215	22,500	20,600	(1,900)	(8.44)%
Federal (Direct & Pass Through)	1,012,400	1,318,546	1,287,600	1,292,200	4,600	0.36%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	422,900	279,262	197,900	201,000	3,100	1.57%
Other Program Revenue	31,000	36,742	28,000	34,000	6,000	21.43%
TOTAL PROGRAM REVENUE	1,492,800	1,655,765	1,536,000	1,547,800	11,800	0.77%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	32,200	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	1,525,000	1,655,765	1,536,000	1,547,800	11,800	0.77%
Expenditures Per Capita	\$10.28	\$9.96	\$12.19	\$12.59	\$0.40	3.28%

37 Social Services-Financial

Special Purpose Funds						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	19,300	19,277	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	78,500	78,523	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	8,500	7,988	800	800	0	0.00%
TOTAL OTHER SERVICES	87,000	86,511	800	800	0	0.00%
TOTAL OPERATING EXPENSES	106,300	105,788	800	800	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	11,600	13,929	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	117,900	119,717	800	800	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	117,100	117,114	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	800	2,796	800	800	0	0.00%
TOTAL PROGRAM REVENUE	117,900	119,910	800	800	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	117,900	119,910	800	800	0	0.00%
Expenditures Per Capita	\$0.19	\$0.19	\$0.00	\$0.00	\$0.00	0.00%

37 Social Services-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	SR1300	0	0.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 1	SR0600	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Admin Svcs Officer 4	SR1200	2	2.00	2	2.00	1	1.00	(1)	(1.00)
Contract Admin	SR1400	4	4.00	4	4.00	5	5.00	1	1.00
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Homemaker	SR0500	25	25.00	25	25.00	25	25.00	0	0.00
Info Systems App Analyst 1	SR1000	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Information Systems Advisor 1	SR1300	0	0.00	0	0.00	1	1.00	1	1.00
Nutrition Site Coord	SR0500	14	6.79	14	6.79	14	6.79	0	0.00
Nutrition Site Monitor	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Mgr	SR0900	0	0.00	0	0.00	1	1.00	1	1.00
Office Support Rep 1	SR0400	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	SR0700	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Spec 2	SR0800	0	0.00	1	1.00	1	1.00	0	0.00
Program Coord	SR0900	5	5.00	5	5.00	5	5.00	0	0.00
Program Mgr 2	SR1200	5	5.00	4	4.00	4	4.00	0	0.00
Program Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 3	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
Program Supv	SR1000	5	5.00	5	5.00	5	5.00	0	0.00
Social Svcs Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00
Social Work Assoc	SR0700	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Social Worker 2	SR0900	4	4.00	4	4.00	4	4.00	0	0.00
Social Worker 3	SR1000	5	5.00	5	5.00	5	5.00	0	0.00
Special Projects Mgr	SR1500	2	2.00	3	3.00	3	3.00	0	0.00
Van Driver	TG0500	2	2.00	2	2.00	2	2.00	0	0.00
Total Positions & FTE		86	78.79	90	82.79	89	81.79	(1)	(1.00)
Department Totals		86	78.79	90	82.79	89	81.79	(1)	(1.00)

38 Health Department-At a Glance

Mission The mission of the Metro Public Health Department is to protect and improve the health and well-being of all people in Nashville.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
GSD General Fund	\$ 19,924,700	\$ 18,855,600	\$ 18,877,500
Special Purpose Fund	27,387,400	29,059,700	25,482,900
Total Expenditures and Transfers	\$ 47,312,100	\$ 47,915,300	\$ 44,360,400
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 3,882,500	\$ 3,809,400	\$ 3,816,300
Other Governments and Agencies	24,190,200	25,754,000	22,253,400
Other Program Revenue	858,000	573,400	486,000
Total Program Revenue	\$ 28,930,700	\$ 30,136,800	\$ 26,555,700
Non-program Revenue	538,200	621,500	694,300
Transfers From Other Funds and Units	3,373,600	3,451,900	3,430,700
Total Revenues	\$ 32,842,500	\$ 34,210,200	\$ 30,680,700
Expenditures Per Capita	\$ 75.56	\$ 75.37	\$ 70.79

Positions	Total Budgeted Positions	498	477	463
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38 Health Department-At a Glance

Accomplishments

- Communities Putting Prevention to Work (CPPW) has added momentum to Nashville's movement toward healthier eating and active living. This two-year cooperative agreement with the Centers for Disease Control has supported over 20 projects along with a unifying brand "NashVitality" -- that reflect community efforts across Nashville to become more healthy, active, and green. Examples include expanded green bike initiative, assistance for 5 corner stores in food desert neighborhoods to carry healthy options, expansion of community and school gardens, support for MNPS's efforts to improve food options in Metro Schools, and promotion of breast feeding in birth hospitals, businesses, and workplaces. CPPW provided support for Mayor Dean's Walk 100 Miles and Mayor's 5K challenges as well. A collaborative program providing free spay and neuter services in neighborhoods with high numbers of animal complaints was also supported. MPHD received a no-cost extension which will allow for completion of key projects, including full implementation of an automated kiosk-type bike share program and wayfinding signage that highlights opportunities to walk and bike to destinations in North and East Nashville., by December, 2012.
- The Health Department's Women's, Infants and Children's (WIC) program opened a new nutrition center in south Nashville last October. We have served more than 3,000 clients during our first four months at the new center, located at 3718 Nolensville Road. WIC staff implemented an effective education curriculum to help participants provide better nutrition to their children and family as well as address important issues like child safety and dental care. The new location provides convenient access to WIC services for clients living in South Nashville.
- MPHD's dental hygienists provided oral health education to more than 17,500 individuals last year. More than 1,100 dental screenings were provided to students in high needs schools and 24,443 teeth were sealed in the school-based dental sealant program
- The Food Protection Division's 11 food inspectors completed more than 13,400 inspections at nearly 4,600 restaurants, groceries, day care centers, schools, and caterers during the past year. More than 50 percent of restaurants were re-inspected due to a food safety violation; and nearly 4,500 pounds of food was embargoed due to serious safety concerns. The Food Protection Division's staff provided food safety training to more than 1,200 food industry workers in English, Spanish, and Mandarin Chinese languages.

Goals

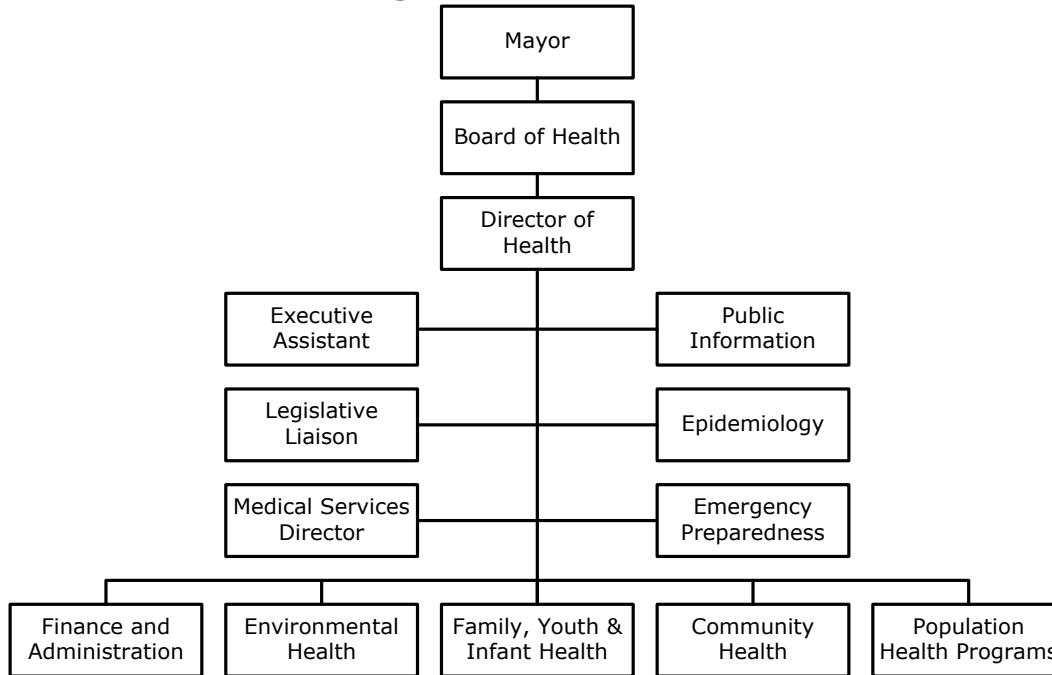
- Improve the health and wellbeing of children 0-21 years of age
- Prevent death and promote well-being by increasing physical activity, increasing healthy eating, and reducing tobacco use in Nashville
- Ensure cleaner air and a safer environment
- Prevent, detect, and alleviate outbreaks of infectious disease and other public health threats and emergencies
- Improve access for everyone to needed preventive, medical, mental health, and dental services

Strategic Issues

- School performance can be greatly impacted by low birth weight, diet, exercise, and air quality. Infant mortality is a key indicator of community health.
- Complications of obesity add to escalating medical costs and impact workforce productivity. In Nashville, approximately 6 out of 10 adults are overweight or obese.
- Poor air quality can have a variety of adverse health and economic effects. Nashville's high number of vehicle miles traveled can contribute to poor air quality.
- Calls regarding loose/stray dogs and cats are the number one complaint and request for services of MPHD. Over 17,000 complaints/service requests and 600 animal bites per year are reported in Davidson County.
- Preparedness for large scale public health emergencies requires broad engagement of Metro government, businesses, health care systems, community organizations, and the public
- A growing population, changing demographics, recession, and implementation of health reform require Nashville's safety net services for health care and nutrition to adapt and continually improve as a system

38 Health Department-At a Glance

Organizational Structure



Programs

Finance and Administration

Records Management
 Correctional Health Services
 Information Technology
 Facilities Management
 Human Resources
 Finance
 Non-allocated Financial Transactions

Environmental Health

Air Quality
 Food Protection Services
 Animal Care and Control
 Environmental Engineering
 Public Facilities
 Pest Management Services

Family, Youth and Infant Health

Oral Health Services
 Home Visiting
 TENnder Care
 Children's Special Services
 School Health
 Fetal Infant Mortality Initiatives
 Fatherhood

Health Services Access

Nutrition Services
 Behavioral Health Services
 Health Care for the Homeless
 Health Care Access
 Clinical Services and Immunizations

Population Health

Tuberculosis Elimination
 STD/HIV Prevention and Intervention
 Tobacco Control
 Healthy Eating and Active Living

Executive Leadership

Executive Leadership
 Public Health Emergency Preparedness
 Office of Civil Service Medical Examiner
 Epidemiology and Data

38 Health Department-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Health Care for the Homeless Program			
Operational funding reduction	GSD	\$ (107,400)	Funding supports the Downtown Clinic for the Homeless operated by United Neighborhood Health Services. The contract terms indicate Metro may reduce funding by the same percentage as the Health Department's overall budget.
Environmental Engineering Program			
Staff reduction	GSD	(74,100) (1.00 FTE)	To adjust staff needed for septic system inspections, with minimal impact on performance
Staff addition	GSD	51,300 1.00 FTE	Supports compliance with Metro Council Ordinance 088-526 and Board of Health Regulation No. 9 which requires the Health Department to conduct radon tests in all Metro Buildings (including schools)
Infant Mortality Program			
Grant funding adjustment	SPF**	3,400	Grant funding adjustment with limited impact on performance
Clinical Services and Immunizations Program			
Staff transfer to grant funding	GSD	(271,100) (4.00 FTEs)	To adjust services, with existing staff moving to grant funding
Grant funding adjustment	SPF	(50,300)	To record funding adjustments for the Immunization Services and Family Planning grants, with limited impact on performance
Healthy Eating and Active Living Program			
Staff transfer from Special Purpose Fund – CPPW Grant	GSD	114,300 2.00 FTEs	Transfers two positions from the Special Purpose Fund to ensure continued community prevention and wellness efforts
Grant funding adjustment	SPF	(2,665,100) (16.50 FTEs)	Expiration of Communities Putting Prevention to Work Grant
Animal Control Program			
Establish special revenue fund	SPF	6,200	To establish Animal Education and Welfare Fund
Air Quality Program			
Grant funding adjustment	SPF	132,000	To record grant funding for current services
Home Visiting Program			
Grant funding adjustment	SPF	(790,800) (11.00 FTEs)	To record funding adjustments for the Healthy Start and Project Diabetes Step-Up grants, with limited impact on performance

38 Health Department-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Children's Special Services Program			
Grant funding adjustment	SPF	\$ (40,000) (0.50 FTE)	To record funding adjustments for the Clinical Services and Care Coordination grants, with no impact on performance
School Health Program			
Grant funding adjustment	SPF	98,300 2.84 FTEs	To record funding adjustments for the School Health grant, with limited impact on performance
Information Technology Program			
Grant funding adjustment	SPF	(119,500) (2.00 FTEs)	To record funding adjustments for the Wellness Initiative grant, with limited impact on performance
Health Care Access Program			
Grant funding adjustment	SPF	(37,600)	To record funding adjustments for the Breast and Cervical Cancer and Susan Komen grants, with limited impact on performance
Nutrition Services Program			
Grant funding adjustment	SPF	(32,500) 3.00 FTEs	To record funding adjustments for the WIC and CSFP grants, with limited impact on performance
TENNdercare Program			
Grant funding adjustment	SPF	(31,600) (1.00 FTE)	To record funding adjustments for the Matthew Walker Mobile Clinic grant, with limited impact on performance
Public Health Emergency Preparation Program			
Grant funding adjustment	SPF	(27,300)	To record funding adjustments for the Cities Readiness and Emergency Preparedness grants, with limited impact on performance
TB Elimination Program			
Grant funding adjustment	SPF	(106,800) (3.00 FTE)	To record funding adjustments for the TB Outpatient grant, with limited impact on performance
STD/HIV Prevention and Intervention Program			
Grant funding adjustment	SPF	276,100	To record funding adjustments for grants, with limited impact on performance
Tobacco Control Program			
Grant funding adjustment	SPF	(80,000)	To record funding adjustments for the ARRA Tobacco grant, with limited impact on performance
Child & Adolescent Health Program			
Grant funding adjustment	SPF	1,589,700 17.00 FTEs	To record funding adjustments for the Fatherhood grant, with limited impact on performance

38 Health Department-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$ 43,100	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
LOCAP Adjustments	SPF	(92,100)	No impact on performance
Pay Adjustment	GSD	417,500	FY13 Pay Adjustment
	GSD	(151,700)	FY12 Pay Adjustment
General Services District Total		\$21,900 (2.00 FTEs)	
Special Purpose Funds Total		\$(3,576,800) (11.16 FTEs)	
TOTAL		\$(3,554,900) (13.16 FTEs)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

38 Health Department-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	15,471,600	15,225,254	14,586,600	14,572,800	(13,800)	(0.09)%
OTHER SERVICES:						
Utilities	601,000	480,771	600,000	600,000	0	0.00%
Professional & Purchased Services	758,600	723,209	721,600	714,200	(7,400)	(1.03)%
Travel, Tuition, and Dues	165,900	122,964	145,700	145,700	0	0.00%
Communications	314,800	224,098	312,000	312,000	0	0.00%
Repairs & Maintenance Services	285,900	324,882	298,100	298,100	0	0.00%
Internal Service Fees	1,076,600	1,072,038	937,400	980,500	43,100	4.60%
Other Expenses	1,117,900	1,117,374	1,119,400	1,119,400	0	0.00%
TOTAL OTHER SERVICES	4,320,700	4,065,336	4,134,200	4,169,900	35,700	0.86%
TOTAL OPERATING EXPENSES	19,792,300	19,290,590	18,720,800	18,742,700	21,900	0.12%
TRANSFERS TO OTHER FUNDS/UNITS	132,400	252,063	134,800	134,800	0	0.00%
TOTAL EXPENSES & TRANSFERS	19,924,700	19,542,653	18,855,600	18,877,500	21,900	0.12%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	3,882,500	4,494,597	3,789,600	3,810,100	20,500	0.54%
Federal (Direct & Pass Through)	0	10,533	0	0	0	0.00%
State Direct	489,400	705,573	499,400	518,400	19,000	3.80%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	570,000	496,824	360,000	350,000	(10,000)	(2.78)%
TOTAL PROGRAM REVENUE	4,941,900	5,707,527	4,649,000	4,678,500	29,500	0.63%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	461,500	561,865	461,500	467,800	6,300	1.37%
Fines, Forfeits, & Penalties	51,700	39,350	40,000	51,500	11,500	28.75%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	513,200	601,215	501,500	519,300	17,800	3.55%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	5,455,100	6,308,742	5,150,500	5,197,800	47,300	0.92%
Expenditures Per Capita	\$31.82	\$31.21	\$29.66	\$30.12	\$0.46	1.55%

38 Health Department-Financial

Special Purpose Funds						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	17,159,400	15,847,195	18,717,300	16,367,200	(2,350,100)	(12.56)%
OTHER SERVICES:						
Utilities	5,000	3,880	5,000	5,000	0	0.00%
Professional & Purchased Services	6,167,500	6,008,958	6,383,300	5,868,100	(515,200)	(8.07)%
Travel, Tuition, and Dues	279,600	217,710	303,900	275,900	(28,000)	(9.21)%
Communications	166,400	336,692	361,900	227,100	(134,800)	(37.25)%
Repairs & Maintenance Services	124,000	40,875	50,600	49,600	(1,000)	(1.98)%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	3,485,500	2,430,907	3,237,700	2,690,000	(547,700)	(16.92)%
TOTAL OTHER SERVICES	10,228,000	9,039,022	10,342,400	9,115,700	(1,226,700)	(11.86)%
TOTAL OPERATING EXPENSES	27,387,400	24,886,217	29,059,700	25,482,900	(3,576,800)	(12.31)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	27,387,400	24,886,217	29,059,700	25,482,900	(3,576,800)	(12.31)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	4,958	19,800	6,200	(13,600)	(68.69)%
Federal (Direct & Pass Through)	23,700,800	21,829,980	25,254,600	21,730,000	(3,524,600)	(13.96)%
State Direct	0	5,260	0	5,000	5,000	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	288,000	235,805	213,400	136,000	(77,400)	(36.27)%
TOTAL PROGRAM REVENUE	23,988,800	22,076,003	25,487,800	21,877,200	(3,610,600)	(14.17)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	25,000	0	120,000	175,000	55,000	45.83%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	25,000	0	120,000	175,000	55,000	45.83%
TRANSFERS FROM OTHER FUNDS/UNITS	3,373,600	3,633,429	3,451,900	3,430,700	(21,200)	(0.61)%
TOTAL REVENUE & TRANSFERS	27,387,400	25,709,432	29,059,700	25,482,900	-3,576,800	(12.31)%
Expenditures Per Capita	\$43.74	\$39.75	\$45.71	\$40.66	\$(5.05)	(11.05)%

38 Health Department-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Administrative Asst - Health	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Animal Care & Control Manager	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Control Off 1	SR0600	14	14.00	14	14.00	14	14.00	0	0.00
Animal Care & Control Off 2	SR0700	7	7.00	7	7.00	7	7.00	0	0.00
Animal Care & Control Off 3	SR0800	3	3.00	3	3.00	3	3.00	0	0.00
Asst To The Dir	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Bureau Director	SR1500	5	5.00	5	5.00	5	5.00	0	0.00
Chemist 2	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Chief Medical Dir		1	1.00	1	1.00	1	1.00	0	0.00
Commun Disease Investigator	SR0800	1	1.00	0	0.00	0	0.00	0	0.00
Courier	SR0500	1	1.00	1	1.00	1	1.00	0	0.00
Custodian 1 - Health	SR0400	7	7.00	7	7.00	7	7.00	0	0.00
Custodian Supv-Hlth	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Dental Asst 1	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Dental Svcs Dir	HD1000	1	1.00	1	1.00	1	1.00	0	0.00
Dentist 2	HD0900	1	1.00	1	1.00	1	1.00	0	0.00
Envir Asst	SR0600	3	2.50	2	2.00	2	2.00	0	0.00
Envir Engineer 1	SR1100	2	2.00	2	2.00	1	1.00	(1)	(1.00)
Envir Engineer 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Envir Engineer 3	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Envir Engineering Asst 1	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Envir Engineering Asst 2	SR0900	1	1.00	0	0.00	0	0.00	0	0.00
Environmentalist 1	SR0800	7	7.00	5	5.00	6	6.00	1	1.00
Environmentalist 2	SR0900	4	4.00	2	2.00	2	2.00	0	0.00
Environmentalist 3	SR1100	1	1.00	0	0.00	0	0.00	0	0.00
Environmentalist 4	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Equip & Supply Clerk 3	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Facilities Maint Specialist	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Food Inspector 1	SR0800	6	6.00	6	6.00	6	6.00	0	0.00
Food Inspector 2	SR0900	5	5.00	5	5.00	5	5.00	0	0.00
Human Resources Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Asst 2	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems Mgr	SR1300	2	2.00	2	2.00	2	2.00	0	0.00
Interpreter 1	SR0500	1	1.00	1	1.00	1	1.00	0	0.00
Inventory Control Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Medical Admin Asst 1	SR1200	3	3.50	3	3.50	4	4.50	1	1.00
Medical Admin Asst 2	SR1300	10	9.50	10	9.50	10	10.50	0	1.00

38 Health Department-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101 (Continued)									
Medical Admin Asst 3	SR1400	7	6.00	6	5.50	6	5.50	0	0.00
Medical Doctor	HD1100	1	0.80	1	0.80	1	0.80	0	0.00
Medical Svcs Dir	HD1200	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	SR0500	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Rep 3	SR0600	28	28.00	27	27.00	27	27.00	0	0.00
Office Support Spec 1	SR0700	10	10.00	10	10.00	9	9.00	(1)	(1.00)
Office Support Spec 2	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Printing Equip Operator 2	TL0700	1	1.00	1	1.00	1	1.00	0	0.00
Program Coord	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Program Spec 2	SR0800	6	5.40	6	5.40	6	5.40	0	0.00
Program Spec 3	SR1000	5	5.00	5	5.00	5	5.00	0	0.00
Program Supv	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Public Health LPN	HD0100	1	1.00	1	1.00	1	1.00	0	0.00
Public Health Nurse 2	HD0300	18	18.00	16	16.00	15	15.00	(1)	(1.00)
Public Health Nurse 3	HD0400	5	5.00	5	5.00	5	5.00	0	0.00
Public Health Nurse 4	HD0500	5	5.00	5	5.00	5	5.00	0	0.00
Public Hlth Epidemiologist 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Public Hlth Epidemiologist 3	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Public Hlth Nurse Practitioner	HD0600	7	7.00	7	7.00	5	5.00	(2)	(2.00)
Records Management Analyst	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Research Analyst 2	SR1200	2	1.75	2	1.75	2	1.75	0	0.00
Seasonal/Part-time/Temporary		5	1.96	3	.96	3	.96	0	0.00
Security Guard - Health	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Software Training Mgr	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Soil Scientist	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Vehicle Inspection Dir	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Veterinarian	HD0700	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		222	216.91	208	204.91	205	202.91	(3)	(2.00)
HEA Health Dept Grant Fund 32200									
Animal Care & Control Off 2	SR0700	0	0.00	0	0.00	(2)	(2.00)	(2)	(2.00)
Audiologist	SR1200	1	1.00	1	1.00	0	0.50	(1)	(0.50)
Commun Disease Investigator	SR0800	14	14.00	14	14.00	12	12.00	(2)	(2.00)
Courier	SR0500	1	1.00	1	1.00	2	2.00	1	1.00
Dental Asst 1	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Dental Hygienist 1	SR1000	6	6.00	6	6.00	6	6.00	0	0.00
Dental Hygienist 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Envir Engineer 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Envir Engineer 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00

38 Health Department-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
HEA Health Dept Grant Fund 32200 (Continued)									
Environmentalist 2	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Environmentalist 3	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Equip & Supply Clerk 2	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	SR1000	0	0.00	0	0.00	1	1.00	1	1.00
Food Inspector 2	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
General Maint Tech	SR0500	1	1.00	1	1.00	1	1.00	0	0.00
Home Economist	SR0700	8	8.00	8	8.00	10	10.00	2	2.00
Info Systems Mgr	SR1300	2	2.00	2	2.00	2	2.00	0	0.00
Interpreter 1	SR0500	1	1.00	1	1.00	1	1.00	0	0.00
Laboratory Tech 1	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Laboratory Tech 2	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Medical Admin Asst 1	SR1200	5	5.00	5	5.00	1	1.00	(4)	(4.00)
Medical Admin Asst 2	SR1300	5	5.50	5	5.50	5	5.50	0	0.00
Mobile Clinic Driver	SR0600	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Nutritionist 1	SR0900	7	7.00	7	7.00	7	7.00	0	0.00
Nutritionist 2	SR1000	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 2	SR0500	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 3	SR0600	35	35.00	34	34.50	34	34.50	0	0.00
Office Support Spec 1	SR0700	3	3.00	3	3.00	2	2.00	(1)	(1.00)
Office Support Spec 2	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Outreach Worker	SR0500	23	23.00	23	23.00	21	21.00	(2)	(2.00)
Professional Spec	SR1100	2	2.00	2	2.00	2	2.00	0	0.00
Program Coord	SR0900	7	7.00	6	6.00	5	5.00	(1)	(1.00)
Program Spec 1	SR0600	5	3.98	3	1.98	2	0.98	(1)	(1.00)
Program Spec 2	SR0800	7	7.60	7	7.60	11	11.60	4	4.00
Program Spec 3	SR1000	10	10.00	9	9.00	5	5.00	(4)	(4.00)
Program Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Public Health LPN	HD0100	2	2.00	2	2.00	2	2.00	0	0.00
Public Health Nurse 2	HD0300	70	57.80	70	57.80	72	58.64	2	0.84
Public Health Nurse 3	HD0400	10	10.00	10	10.00	9	9.00	(1)	(1.00)
Public Hlth Epidemiologist 1	SR1100	1	0.50	1	0.50	1	0.50	0	0.00
Public Hlth Epidemiologist 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Public Hlth Nurse Practitioner	HD0600	3	2.71	3	2.71	3	2.71	0	0.00
Research Analyst 1	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary		21	8.73	19	6.73	18	6.73	0	0.00
Speech Language Pathologist	SR1100	2	2.00	2	2.00	2	2.00	0	0.00

38 Health Department-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
HEA Health Dept Grant Fund 32200 (Continued)										
Warehouse Supv	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Warehouse Worker	SR0400	1	1.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		276	252.07	269	245.57	258	234.41	(11)	(11.16)	
Department Totals		498	468.98	477	450.48	463	437.32	(14)	(13.16)	

44 Human Relations Commission-At a Glance

Mission	The mission of the Metro Human Relations Commission is to protect and promote the personal dignity of all people by protecting and promoting their safety, health, security, peace, and general welfare.			
Budget Summary		2010-11	2011-12	2012-13
	Expenditures and Transfers:			
	GSD General Fund	\$ 425,100	\$ 390,000	\$ 421,500
	Total Expenditures and Transfers	\$ 425,100	\$ 390,000	\$ 421,500
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$ 0	\$ 0	\$ 0
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$ 0	\$ 0	\$ 0
	Expenditures Per Capita	\$0.68	\$0.61	\$0.67
Positions	Total Budgeted Positions	3	3	4
Contacts	Executive Director: Caroline Blackwell	email: caroline.blackwell@nashville.gov		
	Metro Office Building 800 Second Avenue South 37210	Phone: 880-3370 FAX: 880-3373		

44 Human Relations Commission-At a Glance

Accomplishments

- Organized and presented Celebrate Nashville's 2011 Global Village, an immersion experience that introduced 40,000 visitors to 13 of Nashville-Davidson County's ethnic and cultural communities
 - Organized, presented and secured participation of Dennis Shepard, Mayor Karl Dean, U.S. Attorney Jerry Martin and other notables in the region's first comprehensive forum on the Matthew Shepard & James Byrd, Jr. Hate Prevention Act
 - Organized and supported Metro's first employee observation of the national Stand Against Racism
 - Provided resources for 15 departments, including the Metro Council, reaching more than 750 adults and approximately 1,000 middle school students
 - Supported and provided educational outreach to participants at Nashville Pride, Nashville Black Pride and served as presenting sponsor of a Youth Village during Nashville Pride weekend
 - Expanded the scope of the Human Relations Commission's successful Diversity-in-Dialogue program to include special study circles for MNPS (Metro Nashville Public Schools) teachers and other educators to engage race, class, gender and topics in education and society
 - Led and coordinated Middle Tennessee's observance of the 62nd Anniversary of International Human Rights Day
 - 100% response rate to all inquiries and complaints regarding housing and employment practices. Eighty-two of the inquiries were resolved through education; the remaining 18% through a combination of advocacy, direct assistance or referral
 - Provided training and resources for all departmental Title VI coordinators; collected data for annual Title VI Report as required by the Metro Council
-

Goals

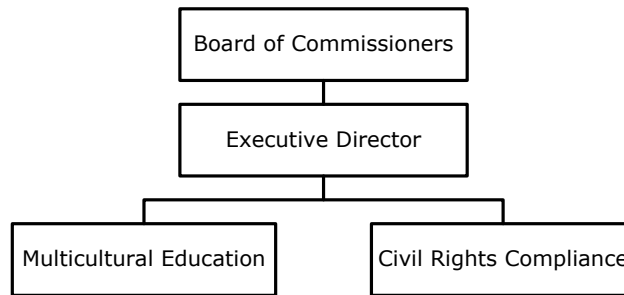
- By 2012, MNPS will experience greater intercultural understanding and mutual respect among students, staff, parents and community members through the sponsorship of the Student Human Relations Summit for students in Metro Davidson County and the establishment of a Metro Student Human Relations Commission (MSHRC) pilot project in select area high schools as well as a direct link between the goals of MSHRC and the 21st century SEL skills demanded for lifelong achievement and success
 - By 2013, employers and employees working in the Nashville community will have increased access to fair and comprehensive ADR (alternative dispute resolution) process through the establishment of formal collaborations between the MHRC and identified ADR service providers, as well as the promotion of its ADR services and agreements to clients, community partners, and the public at large. Metro Human Relations Commission (MHRC) staff will also add restorative justice and conflict circles to its menu of direct ADR services
 - By 2013, the Nashville community will experience increased appreciation and understanding of cultural diversity through MHRC community engagement survey aimed at benchmarking perceptions of equality of opportunity in Nashville Davidson County, MHRC conducting a needs assessment of Metro departmental Title VI coordinators and publishing the findings and MHRC conducting at least two, synchronous (in-person) Title VI trainings in each fiscal year
-

Strategic Issues

- As defined by ordinance, MHRC is charged with upholding the public trust through education and advocacy for equal rights and opportunity by monitoring the climate of inclusiveness in Nashville and Davidson County, which must not suffer in tight economic times, especially because economic stressors are documented contributors to social conflict
- The increase in immigrant and gender variant workers, particularly, requires more public education about fair labor practices and best practices that create and support inclusive work environments

44 Human Relations Commission-At a Glance

Organizational Structure



Programs

Education

Multicultural Education

Compliance

Civil Rights Compliance

Administrative

Non-allocated Financial Transactions

44 Human Relations Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Multicultural Education	GSD	0.25 FTE	No fiscal impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$ 31,700	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	2,100	FY13 Pay Adjustment
	GSD	(2,300)	FY12 Pay Adjustment
General Services District Total		\$ 31,500 0.25 FTE	
TOTAL		\$ 31,500 0.25 FTE	

* See Internal Service Charges section for details

44 Human Relations Commission-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	260,900	264,044	262,500	262,300	(200)	(0.08)%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	15,100	11,262	19,000	19,000	0	0.00%
Travel, Tuition, and Dues	2,500	(1)	3,800	3,800	0	0.00%
Communications	27,400	26,622	19,100	19,100	0	0.00%
Repairs & Maintenance Services	1,500	788	1,300	1,300	0	0.00%
Internal Service Fees	106,500	106,478	69,800	101,500	31,700	45.41%
Other Expenses	11,200	12,327	14,500	14,500	0	0.00%
TOTAL OTHER SERVICES	164,200	157,476	127,500	159,200	31,700	24.86%
TOTAL OPERATING EXPENSES	425,100	421,521	390,000	421,500	31,500	8.13%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	425,100	421,521	390,000	421,500	31,500	8.13%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.68	\$0.67	\$0.61	\$0.67	\$0.06	9.84%

44 Human Relations Commission-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Admin Svcs Mgr	SR1300	1	1.00	0	0.00	0	0.00	0	0.00	
Compliance Inspector 2	SR0900	0	0.00	1	1.00	1	1.00	0	0.00	
Human Relations Dir		1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Rep 3	SR0600	1	1.00	0	0.00	0	0.00	0	0.00	
Program Spec 3	SR1000	0	0.00	1	1.00	0	0.00	(1)	(1.00)	
Program Coordinator	SR0900	0	0.00	0	0.00	1	1.00	1	1.00	
Office Support Specialist 1	SR0700	0	0.00	0	0.00	1	0.25	1	0.25	
Total Positions & FTE		3	3.00	3	3.00	4	3.25	1	0.25	
Department Totals		3	3.00	3	3.00	4	3.25	1	0.25	



39 Library-At a Glance

Mission The mission of the Nashville Public Library is to provide information, programs, and reference assistance to individuals, families, and the larger community so they can enjoy the benefits of reading and life-long learning.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
GSD General Fund	\$ 20,206,200	\$ 20,375,800	\$ 21,395,700
Special Purpose Fund	1,139,700	1,423,800	1,444,300
Total Expenditures and Transfers	\$ 21,345,900	\$ 21,799,600	\$ 22,840,000
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 511,200	\$ 485,400	\$ 475,400
Other Governments and Agencies	199,300	285,800	187,800
Other Program Revenue	939,900	1,137,800	1,256,400
Total Program Revenue	\$ 1,650,400	\$ 1,909,000	\$ 1,919,600
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	500	200	100
Total Revenues	\$ 1,650,900	\$ 1,909,200	\$ 1,919,700
Expenditures Per Capita	\$ 34.09	\$ 34.29	\$ 36.45

Positions		2010-11	2011-12	2012-13
Total Budgeted Positions		325	331	329

Contacts Director: Kent Oliver email: kent.oliver@nashville.gov
 Administrative Services Manager: Chase Adams email: chase.adams@nashville.gov
 615 Church Street 37219 Phone: 862-5760 FAX: 862-5771

39 Library-At a Glance

Accomplishments

- The Nashville Public Library (NPL) opened a new Goodlettsville Branch Library to great fanfare. Response from the public has been overwhelming and circulation has increased 72.37% over the previous year
 - Limitless Libraries expanded to all middle schools this year, and the response has been phenomenal. Circulation of materials in both the public library and the individual school libraries has met unprecedented demand with some schools reporting 200% increases. We are now sending approximately 800 items to Metro Nashville Public Schools (MNPS) daily, outpacing the circulation in some of our smaller branches
 - E-Book circulation continues to grow increasing 730% over the last fiscal year. Library visits and checkouts continue to increase with 3,723,416 visitors last year and 4,208,363 items checked out and our jobs and mobile labs continue to be in constant use and patrons give heartwarming feedback when our services help them land jobs
 - With e-rate funds, we have been able to expand internet access, finally meeting the ever-growing demand for bandwidth by our patrons
 - With the support of the Nashville Public Library Foundation, we created Salon@615 to serve a critical need in the city. As bookstores began to close, the library partnered with Humanities TN, and most recently with Parnassus Books, to make Nashville a literary destination for top authors
 - In 2011, Vanderbilt University Medical Center approached Nashville Public Library's Bringing Books to Life program (BBTL), to partner on a longitudinal childhood obesity study. As the control component of the Growing Right Onto Wellness (GROW) project, BBTL will develop a series of family literacy and school readiness workshops to be delivered to 600 parent and child pairs over a three-year period. At the conclusion of the study, NPL will have a tested family literacy curriculum that can be made available to libraries nationwide
 - Using grant money from the 2010 National Medal for Museum and Library Service, BBTL produced a 22-minute long family literacy instructional DVD in both English and Spanish. 500 copies of the DVD were created, and BBTL is now in the process of developing supplemental materials to accompany the DVD
-

Goals

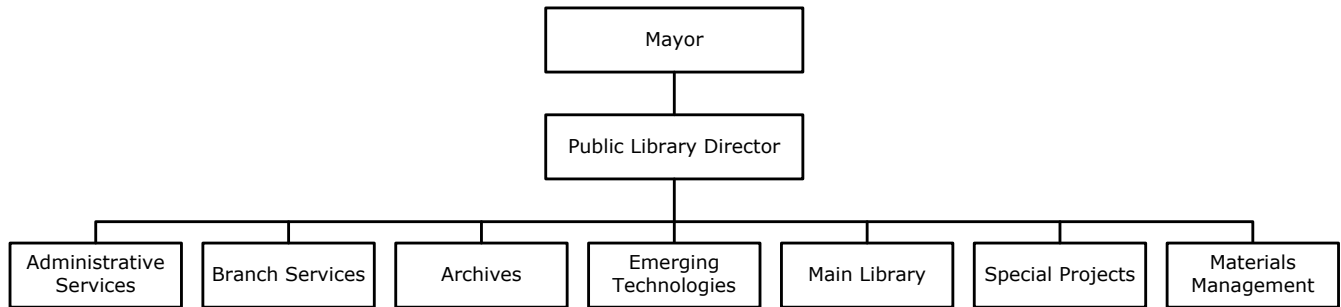
- Information Explosion - To have the citizens of Nashville experience a significant improvement in the quality and relevance of the library's collections to meet their information needs
 - Digital Divide - For the citizens of Nashville to have greater access to free computers as well as expanded opportunities for learning broad-based computer applications and electronic resources
-

Strategic Issues

- Technology Infrastructure-With ever increasingly sophisticated patrons who expect technology from the library that rivals the experiences they get from Amazon, Apple and other commercial competitors, the Library must overhaul its Integrated Library system and website so checking out an eBook is as easy as buying one from Amazon
- Deferred Maintenance of Facilities is starting to have impact on the quality of our public service and the enjoyment of our patrons to enjoy our spaces. The 5 area libraries and the Main library are now all over ten years old and have begun to show their wear. New carpeting, furniture replacements, temperamental HVAC systems and buildings designed before the advent of the Playaway, iPad, Kindle or MP3 player are making it more difficult to provide quality service to our patrons

39 Library-At a Glance

Organizational Structure



Programs

Reference Information

Ask Your Librarian
Virtual Information Services

Library Materials

Local History and Special Collections
Hands-On Reference
Library Check-out
Engaging the Reader

Equal Access

Equal Access

Education and Outreach

Public Events
Computer Literacy
It's Your Library

Town Square

Town Square

Library Customer Technical Support

Library Customer Technical Support

Administrative

Non-allocated Financial Transactions
Facilities Management
Administrative Services

39 Library-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Ask Your Librarian			
Changes in grant funding	SPF**	\$(11,200)	No impact on performance
Library Check-out			
Expansion of Limitless Libraries	GSD	557,900 3.75 FTEs	Expansion of Limitless Libraries to Elementary Schools and funding for a Longitudinal Study
Local History and Special Collections			
Changes in grant funding	SPF	900 (2.00 FTEs)	No impact on performance
Equal Access			
Elimination of Program Specialist 1 position	GSD	(50,000) (1.00 FTEs)	Consolidating programs who service persons with disabilities into one program
Changes in grant funding	SPF	(88,000)	No impact on performance
It's Your Library			
Changes in grant funding	SPF	(1,000)	No impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	204,900	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	445,500 (138,400)	FY13 Pay Adjustment FY12 Pay Adjustment
Changes in grant funding	SPF	119,800	No impact on performance
Adjustment of department positions	GSD	0.05 FTEs	No fiscal impact
General Services District Total		\$1,019,900 2.80 FTEs	
Special Purpose Funds Total		\$20,500 (2.00 FTEs)	
TOTAL		\$1,040,400 0.80 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

39 Library-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	14,701,300	14,524,212	14,703,800	15,134,900	431,100	2.93%
OTHER SERVICES:						
Utilities	1,755,400	1,658,188	1,643,100	1,643,100	0	0.00%
Professional & Purchased Services	555,900	495,842	488,700	488,700	0	0.00%
Travel, Tuition, and Dues	14,900	20,797	17,700	17,700	0	0.00%
Communications	612,600	490,702	580,500	580,500	0	0.00%
Repairs & Maintenance Services	438,600	435,999	478,700	478,700	0	0.00%
Internal Service Fees	1,201,900	1,198,165	1,046,700	1,251,600	204,900	19.58%
Other Expenses	925,600	945,772	1,416,600	1,800,500	383,900	27.10%
TOTAL OTHER SERVICES	5,504,900	5,245,465	5,672,000	6,260,800	588,800	10.38%
TOTAL OPERATING EXPENSES	20,206,200	19,769,677	20,375,800	21,395,700	1,019,900	5.01%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	20,206,200	19,769,677	20,375,800	21,395,700	1,019,900	5.01%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	511,200	483,534	485,400	475,400	(10,000)	(2.06)%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	511,200	483,534	485,400	475,400	(10,000)	(2.06)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	511,200	483,534	485,400	475,400	(10,000)	(2.06)%
Expenditures Per Capita	\$32.27	\$31.57	\$32.05	\$34.14	\$2.09	6.52%

39 Library-Financial

Special Purpose Funds						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	294,800	307,338	272,500	271,300	(1,200)	(0.44)%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	107,100	136,243	115,200	51,700	(63,500)	(55.12)%
Travel, Tuition, and Dues	1,000	1,474	1,500	1,500	0	0.00%
Communications	12,000	5,408	12,000	11,600	(400)	(3.33)%
Repairs & Maintenance Services	6,500	0	8,800	5,000	(3,800)	(43.18)%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	717,800	322,101	1,013,600	1,103,000	89,400	8.82%
TOTAL OTHER SERVICES	844,400	465,226	1,151,100	1,172,800	21,700	1.89%
TOTAL OPERATING EXPENSES	1,139,200	772,564	1,423,600	1,444,100	20,500	1.44%
TRANSFERS TO OTHER FUNDS/UNITS	500	102	200	200	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,139,700	772,666	1,423,800	1,444,300	20,500	1.44%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	20,300	15,490	18,800	8,800	(10,000)	(53.19)%
State Direct	179,000	267,000	267,000	179,000	(88,000)	(32.96)%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	939,900	610,055	1,137,800	1,256,400	118,600	10.42%
TOTAL PROGRAM REVENUE	1,139,200	892,545	1,423,600	1,444,200	20,600	1.45%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	500	102	200	100	(100)	(50.00)%
TOTAL REVENUE & TRANSFERS	1,139,700	892,647	1,423,800	1,444,300	20,500	1.44%
Expenditures Per Capita	\$1.82	\$1.23	\$2.24	\$2.30	\$0.06	2.68%

39 Library-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Asst	SR0900	2	2.00	2	2.00	3	3.00	1	1.00
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	4	3.88	4	3.88	3	3.00	(1)	(0.88)
Admin Svcs Officer 4	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Application Tech 1	SR0700	1	1.00	2	1.25	2	2.00	0	0.75
Archives Asst 1	SR0400	2	0.66	2	0.66	2	0.66	0	0.00
Archives Asst 2	SR0500	2	2.00	2	2.00	2	2.00	0	0.00
Archives Asst 3	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Archivist	SR1200	0	0.00	1	1.00	1	1.00	0	0.00
Bldg Maint Mechanic	TG0800	1	1.00	1	1.00	3	3.00	2	2.00
Bldg Maint Supt	TS1300	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Supv	TS1100	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Worker	TG0400	2	2.00	2	2.00	0	0.00	(2)	(2.00)
Circulation Asst 1	SR0400	27	22.45	25	20.45	26	21.96	1	1.51
Circulation Asst 2	SR0500	37	36.50	40	39.50	40	39.50	0	0.00
Circulation Supv	SR0600	6	6.00	7	7.00	6	6.00	(1)	(1.00)
Custodial Svcs Supv	TS0300	2	2.00	2	2.00	2	2.00	0	0.00
Custodian 1	TG0300	17	17.67	18	18.00	18	18.00	0	0.00
Custodian 2	TG0500	1	1.00	1	1.00	1	1.00	0	0.00
Equip Operator 1	TG0500	5	5.00	4	4.00	4	4.00	0	0.00
Human Resources Analyst 2	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Asst 1	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Indust Electrician 1	TG1200	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 1	SR1000	1	1.00	1	1.00	2	2.00	1	1.00
Info Systems App Analyst 2	SR1100	3	3.00	3	3.00	1	1.00	(2)	(2.00)
Info Systems App Analyst 3	SR1200	0	0.00	0	0.00	2	2.00	2	2.00
Info Systems App Tech 1	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Info Systems App Tech 2	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Librarian 1	SR0900	26	26.00	27	25.99	24	23.50	(3)	(2.49)
Librarian 2	SR1000	14	14.00	15	15.00	17	17.00	2	2.00
Library Admin	SR1400	5	5.00	5	5.00	5	5.00	0	0.00
Library Assoc 1	SR0600	43	40.32	40	38.32	41	38.74	1	0.42
Library Assoc 2	SR0700	11	10.75	10	10.00	10	10.00	0	0.00
Library Mgr 1	SR1100	10	10.00	10	10.00	9	9.00	(1)	(1.00)
Library Mgr 2	SR1200	7	7.00	7	7.00	8	8.00	1	1.00
Library Mgr 3	SR1300	9	9.00	8	8.00	8	8.00	0	0.00
Library Page	SR0200	33	16.43	34	16.91	34	16.91	0	0.00

39 Library-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101 (Continued)									
Library Performing Artist 1	SR0500	1	1.00	1	1.00	1	1.00	0	0.00
Library Performing Artist 2	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Library Services Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Mgr	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 1	SR0400	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	SR0500	4	2.30	5	2.71	5	2.71	0	0.00
Office Support Rep 3	SR0600	3	3.00	2	2.00	1	1.00	(1)	(1.00)
Office Support Spec 1	SR0700	4	4.00	4	4.00	4	4.00	0	0.00
Program Coord	SR0900	0	0.00	1	1.00	2	1.49	1	0.49
Program Mgr 1	SR1100	0	0.00	0	0.00	1	1.00	1	1.00
Program Mgr 2	SR1200	2	2.00	2	2.00	2	2.00	0	0.00
Program Spec 1	SR0600	0	0.00	3	2.50	3	2.50	0	0.00
Program Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Property Guard 2	SR0500	4	4.00	4	4.00	4	4.00	0	0.00
Radio Announcer	SR0700	2	2.00	2	2.00	2	2.00	0	0.00
Security Officer Coord	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		311	283.96	317	287.17	319	289.97	2	2.80
Library Services 30401									
Librarian 1	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Library Assoc 1	SR0600	2	1.49	1	1.00	1	1.00	0	0.00
Library Page	SR0200	5	1.90	5	1.90	5	1.90	0	0.00
Office Support Rep 2	SR0500	4	2.00	4	2.00	0	0.00	(4)	(2.00)
Program Spec 1	SR0600	0	0.00	1	0.49	1	0.49	0	0.00
Program Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Program Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		14	8.39	14	8.39	10	6.39	(4)	(2.00)
Department Totals		325	292.35	331	295.56	329	296.36	(2)	0.80

40 Parks & Recreation-At a Glance

Mission It is the mission of the Metropolitan Board of Parks and Recreation to provide every citizen of Nashville and Davidson County with an equal opportunity for safe recreational and cultural activities within a network of parks and greenways that preserves and protects the region's natural resources.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
GSD General Fund	\$ 29,323,500	\$ 29,724,600	\$ 30,400,500
Special Purpose Fund	5,641,973	4,916,000	3,997,700
Total Expenditures and Transfers	\$ 34,965,473	\$ 34,640,600	\$ 34,398,200
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 9,591,100	\$ 10,184,200	\$ 10,757,000
Other Governments and Agencies	2,871,200	2,757,300	1,647,200
Other Program Revenue	404,700	291,500	306,300
Total Program Revenue	\$ 12,867,000	\$ 13,233,000	\$ 12,710,500
Non-program Revenue	307,000	301,300	358,800
Transfers From Other Funds and Units	808,400	812,200	904,800
Total Revenues	\$ 13,982,400	\$ 14,346,500	\$ 13,974,100
Expenditures Per Capita	\$ 55.84	\$ 54.49	\$ 54.89

Positions*	Total Budgeted Positions	1,026	1,279	1,138
	Total Budgeted FTEs	526.20	547.40	554.00

*Reduction of 135 budgeted positions is due to the leasing of sports leagues to an outside vendor. Other position reductions are due to restructuring of various positions within the department.

Contacts Director of Parks & Recreation: Thomas M. Lynch email: tommy.lynch@nashville.gov
Parks and Recreation Superintendent, email: monique.odom@nashville.gov
Finance: Monique N. Odom
Centennial Park 37203 Phone: 862-8400 FAX: 862-8414

40 Parks & Recreation-At a Glance

Accomplishments

Countywide Open Space Plan: Implementation began with acquisition of 315 acres of parkland toward the plan's recommendations to add 3,000 acres of parkland in the next 10 years, conserve a minimum of 3,000 acres of green infrastructure network in the next 10 years

Flood Site Reuse: Coordinated efforts with the Flood Recovery Team, MDHA and other Metro agencies to seek funds for and plan public recreational uses on several areas among the 174 acres of flood damaged structures that were cleared through the Water Services Department's volunteer buyout program

Shelby Park Master Plan: The Master Plan's Guiding Principles include: an upgrade of facilities and maintenance; celebrating the park's history; improve access and connectivity; embrace diversity of users and activities; create a secure atmosphere; environmental stewardship; provide greatest value at acceptable costs; and, recognize Shelby Park as a neighborhood and regional park

Centennial Park Master Plan: Currently developing a scope of work for the first phase of improvements to Centennial Park. Work will focus on the area along West End Avenue and will include the day lighting of Cockrill Spring

Sevier Park Regional Center: Funding has been allocated for a new community center in Sevier Park

Cumberland Park: Cumberland Park is situated between the Shelby Street Pedestrian Bridge and Korean War Veterans Memorial Bridge and is currently under construction

McCabe Regional Community Center and Driving Range: The new McCabe Park Community Center will serve as both the gateway and centerpiece to the incredible open space known as McCabe Park

Paradise Ridge Park: This 99-acre site in the Joelton area of northwestern Davidson County will be developed with a community center and outdoor recreational facilities

Harpeth River Greenway: Expansion is underway to extend the existing trail at the Bellevue Exchange Club to the Harpeth Bend neighborhood and the golf driving range at Old Harding

Mill Creek Greenway: Expansion is underway and targeted for completion this year on two new segments: one at Thompson Lane and Old Glenrose and one near Nolensville Road at the terminus of Lenox

Cumberland River Greenway: The extension from MetroCenter to Tennessee State University was completed with federal transportation funds

Goals

Continue work with partners on the developments of the master plans for Centennial Park, Shelby Park, and the county-wide Open Space Plan

Support the Friends of Warner Parks efforts to donate the Hill Forest property, a 324 acre tract that includes an old growth forest and State Designated Natural Area. Provide further support with the implementation of the Burch Reserve Master Plan Ongoing development and promotion of a variety of programs, facilities and services to increase awareness and use among a growing and diverse population

Continually review and adjust our programs and facilities for the most efficient and effective service delivery

Manage facilities and programs to maximize revenue opportunities that remain affordable for the general population

Strategic Issues

Foster and expand partnerships to enhance programs, facilities and operations

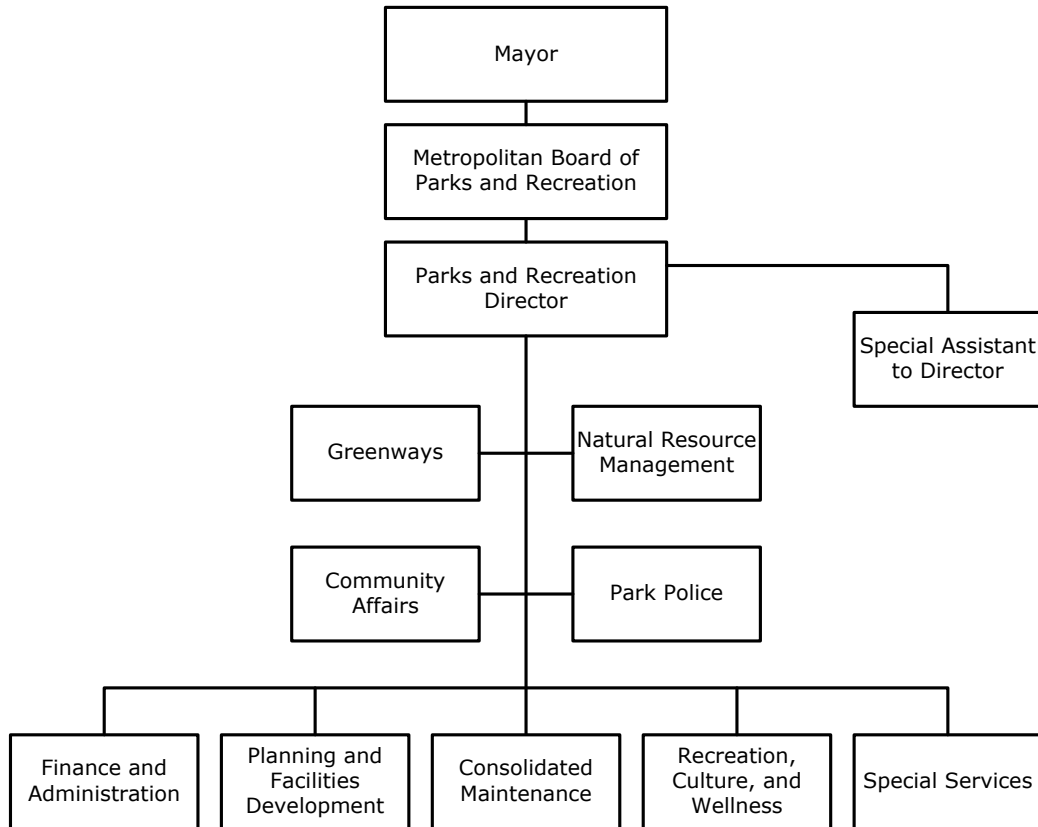
Identify operating efficiencies, grants and innovative solutions to facilitate and develop best practices

Continue department's leadership in sustainability practices in buildings, parks and operations

Manage change and mindset in departmental operations

40 Parks & Recreation-At a Glance

Organizational Structure



Programs

Facilities Management and Development

Planning and Development
Parks and Facilities Maintenance
Parks Usage Permits
Greenways

Metro Park Police

Metro Park Police

Community Recreation

Recreation Center
Organized Sports and Athletics
Special Events

Community Outreach and Resource Development

Community Information and Outreach

Natural and Cultural Resources

Arts and History
Natural Resources

Support Services

Non-allocated Financial Transactions
Human Resources and Payroll
Finance and Accounting
Executive Leadership
Safety Management

Revenue Producing Recreation Enhancement

Ted Rhodes Golf Course
Harpeth Hills Golf Course
Two Rivers Golf Course
Shelby Golf Course
Warner Golf Course
McCabe Golf Course
VinnyLinks Golf Course
Parthenon
Wave Country
SportSplex
Tennis
Hamilton Creek Marina

40 Parks & Recreation-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Planning and Development			
Changes in grant funding	SPF**	\$ (223,500)	No impact on performance
Parks and Facilities Maintenance			
Increase in Landscaping and Mowing	GSD	100,000 1.00 FTE	Additional manpower and supplies to properly maintain new and upgraded park properties. Also provides service schedules that are more in line with common practices for maintaining public parks
Greenways			
Changes in grant funding	SPF	(794,900) (4.15 FTEs)	No impact on performance
Metro Park Police			
Changes in grant funding	SPF	(12,900)	No impact on performance
Recreation Center			
Changes in grant funding	SPF	22,500	No impact on performance
Organized Sports and Athletics			
Lease of Parks Sports Leagues	GSD	(115,600) (6.33 FTEs)	Lease Cane Ridge, Cedar Hill, and West Park facilities to an outside organization(s) to operate
Special Events			
Changes in grant funding	SPF	\$8,700	No impact on performance
Natural Resources			
Changes in grant funding	SPF	102,000	No impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	235,400	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	GSD	571,300	FY13 Pay Adjustment
	GSD	(175,200)	FY12 Pay Adjustment
Special Events	GSD	60,000	Special events programming and promotion
Adjustment of seasonal/temporary positions	GSD	16.08 FTEs	No fiscal impact

40 Parks & Recreation-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Finance and Accounting			
Changes in grant funding	SPF	\$ (25,200)	No impact on performance
Parthenon			
Changes in grant funding	SPF	5,000	No impact on performance
General Services District Total		\$675,900 10.75 FTEs	
Special Purpose Funds Total		\$ (918,300) (4.15 FTEs)	
TOTAL		\$ (242,400) 6.60 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

40 Parks & Recreation-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	21,787,900	21,457,855	22,137,500	22,479,400	341,900	1.54%
OTHER SERVICES:						
Utilities	3,532,800	3,420,022	3,526,200	3,526,200	0	0.00%
Professional & Purchased Services	342,800	501,911	407,800	407,800	0	0.00%
Travel, Tuition, and Dues	24,300	32,526	25,900	25,900	0	0.00%
Communications	302,600	244,462	306,300	366,300	60,000	19.59%
Repairs & Maintenance Services	212,500	218,414	212,900	212,900	0	0.00%
Internal Service Fees	1,747,400	1,736,989	1,735,100	1,970,500	235,400	13.57%
Other Expenses	1,162,300	1,276,456	1,162,000	1,200,600	38,600	3.32%
TOTAL OTHER SERVICES	7,324,700	7,430,780	7,376,200	7,710,200	334,000	4.53%
TOTAL OPERATING EXPENSES	29,112,600	28,888,635	29,513,700	30,189,600	675,900	2.29%
TRANSFERS TO OTHER FUNDS/UNITS	210,900	213,736	210,900	210,900	0	0.00%
TOTAL EXPENSES & TRANSFERS	29,323,500	29,102,371	29,724,600	30,400,500	675,900	2.27%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	8,074,000	7,001,542	8,655,400	9,146,800	491,400	5.68%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	13,200	13,800	13,800	12,000	(1,800)	(13.04)%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	1,180	0	0	0	0.00%
TOTAL PROGRAM REVENUE	8,087,200	7,016,522	8,669,200	9,158,800	489,600	5.65%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	5,900	5,570	5,400	5,500	100	1.85%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	261,100	277,329	255,900	312,100	56,200	21.96%
TOTAL NON-PROGRAM REVENUE	267,000	282,899	261,300	317,600	56,300	21.55%
TRANSFERS FROM OTHER FUNDS/UNITS	500,000	499,416	500,000	500,000	0	0.00%
TOTAL REVENUE & TRANSFERS	8,854,200	7,798,837	9,430,500	9,976,400	545,900	5.79%
Expenditures Per Capita	\$46.83	\$46.48	\$46.76	\$48.51	\$1.75	3.74%

40 Parks & Recreation-Financial

Special Purpose Funds						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	934,600	922,263	1,021,600	1,207,100	185,500	18.16%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	57,700	116,241	60,500	100,800	40,300	66.61%
Travel, Tuition, and Dues	13,200	9,193	19,400	6,400	(13,000)	(67.01)%
Communications	5,800	5,532	5,800	6,100	300	5.17%
Repairs & Maintenance Services	77,794	25,544	0	0	0	0.00%
Internal Service Fees	0	1,587	0	0	0	0.00%
Other Expenses	4,038,879	1,329,393	3,281,100	2,140,300	(1,140,800)	(34.77)%
TOTAL OTHER SERVICES	4,193,373	1,487,490	3,366,800	2,253,600	(1,113,200)	(33.06)%
TOTAL OPERATING EXPENSES	5,127,973	2,409,753	4,388,400	3,460,700	(927,700)	(21.14)%
TRANSFERS TO OTHER FUNDS/UNITS	514,000	541,192	527,600	537,000	9,400	1.78%
TOTAL EXPENSES & TRANSFERS	5,641,973	2,950,945	4,916,000	3,997,700	(918,300)	(18.68)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,517,100	1,601,681	1,528,800	1,610,200	81,400	5.32%
Federal (Direct & Pass Through)	2,806,000	698,057	2,707,800	1,635,200	(1,072,600)	(39.61)%
State Direct	37,000	27,000	15,700	0	(15,700)	(100.00)%
Other Government Agencies	15,000	14,626	20,000	0	(20,000)	(100.00)%
Other Program Revenue	404,700	295,155	291,500	306,300	14,800	5.08%
TOTAL PROGRAM REVENUE	4,779,800	2,636,519	4,563,800	3,551,700	(1,012,100)	(22.18)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	40,000	40,840	40,000	41,200	1,200	3.00%
TOTAL NON-PROGRAM REVENUE	40,000	40,840	40,000	41,200	1,200	3.00%
TRANSFERS FROM OTHER FUNDS/UNITS	308,400	210,096	312,200	404,800	92,600	29.66%
TOTAL REVENUE & TRANSFERS	5,128,200	2,887,455	4,916,000	3,997,700	(918,300)	(18.68)%
Expenditures Per Capita	\$9.01	\$4.71	\$7.73	\$6.38	\$(1.35)	(17.46)%

40 Parks & Recreation-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Admin Asst	SR0900	1	1.00	2	2.00	2	2.00	0	0.00	
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 3	SR1000	2	2.00	2	2.00	1	1.00	(1)	(1.00)	
Admin Svcs Officer 4	SR1200	1	1.00	1	1.00	2	2.00	1	1.00	
Application Tech 1	SR0700	3	3.00	2	2.00	3	3.00	1	1.00	
Aquatics Coord	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Automotive Mechanic	TG1000	1	1.00	1	1.00	1	1.00	0	0.00	
Bldg & Grnds Electrician	TG1200	3	3.00	3	3.00	3	3.00	0	0.00	
Bldg & Grnds Lead Electrician	TL1200	0	0.00	1	1.00	1	1.00	0	0.00	
Bldg Maint Lead Mechanic	TL1000	2	2.00	2	2.00	2	2.00	0	0.00	
Bldg Maint Supt	TS1300	1	1.00	0	0.00	0	0.00	0	0.00	
Bldg Maint Worker	TG0400	0	0.00	1	1.00	0	0.00	(1)	(1.00)	
Building Maint Mechanic	HS0900	2	2.00	0	0.00	0	0.00	0	0.00	
Carpenter 1	TG1000	3	3.00	3	3.00	4	4.00	1	1.00	
Carpenter 2	TL1000	1	1.00	1	1.00	0	0.00	(1)	(1.00)	
Concessions Clerk 1	SR0400	18	8.64	19	9.27	19	9.27	0	0.00	
Concessions Clerk 2	SR0500	11	9.44	10	8.44	10	8.44	0	0.00	
Custodial Svcs Supv	TS0300	4	4.00	5	5.00	5	5.00	0	0.00	
Custodian 1	TG0300	22	22.00	24	24.00	24	24.00	0	0.00	
Facilities Mgr	SR1200	2	2.00	1	1.00	3	3.00	2	2.00	
Facility Coord	SR1100	4	4.00	5	5.00	6	6.00	1	1.00	
Finance Officer 2	SR1000	1	1.00	1	1.00	0	0.00	(1)	(1.00)	
Finance Officer 3	SR1200	1	1.00	0	0.00	0	0.00	0	0.00	
Finance Spec	SR1100	0	0.00	0	0.00	1	1.00	1	1.00	
Golf Course Asst Mgr	SR0900	4	4.00	4	4.00	4	4.00	0	0.00	
Golf Course Mgr	SR1100	6	6.00	6	6.00	3	3.00	(3)	(3.00)	
Greenskeeper 2	TS0700	5	5.00	5	5.00	5	5.00	0	0.00	
Maint & Repair District Supv	TS1100	4	4.00	4	4.00	3	3.00	(1)	(1.00)	
Maint & Repair Leader 1	TL0700	18	18.00	18	18.00	19	19.00	1	1.00	
Maint & Repair Leader 2	TL0900	2	2.00	1	1.00	1	1.00	0	0.00	
Maint & Repair Supv	TS0800	7	7.00	8	8.00	8	8.00	0	0.00	
Maint & Repair Worker 1	TG0300	11	11.00	12	12.00	14	14.00	2	2.00	
Maint & Repair Worker 2	TG0400	42	42.00	45	45.00	47	47.00	2	2.00	
Maint & Repair Worker 3	TG0600	27	27.00	29	29.00	46	46.00	17	17.00	
Masonry Worker	TG0900	2	2.00	3	3.00	3	3.00	0	0.00	
Museum Coord	SR1000	2	2.00	2	2.00	2	2.00	0	0.00	
Museum Gift Shop Mgr	SR0700	1	1.00	1	1.00	1	1.00	0	0.00	
Museum Mgr	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Museum Spec 2	SR0700	4	4.00	3	3.00	3	3.00	0	0.00	

40 Parks & Recreation-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101 (Continued)									
Naturalist 2	SR0700	2	1.36	2	1.36	1	0.36	(1)	(1.00)
Naturalist 3	SR0800	4	4.00	4	4.00	5	5.00	1	1.00
Nature Center Mgr	SR1100	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 2	SR0500	0	0.00	1	1.00	3	3.00	2	2.00
Office Support Rep 3	SR0600	5	5.00	4	4.00	3	3.00	(1)	(1.00)
Office Support Spec 1	SR0700	3	3.00	3	3.00	1	1.00	(2)	(2.00)
Office Support Spec 2	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Painter 1	TG0800	1	1.00	1	1.00	2	2.00	1	1.00
Park Police 1	SR0700	1	0.49	1	0.49	3	2.49	2	2.00
Park Police 2	SR0800	19	19.00	18	18.00	16	16.00	(2)	(2.00)
Park Police Lieutenant	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
Park Police Sergeant	SR0900	4	4.00	4	4.00	4	4.00	0	0.00
Parks & Recreation Asst Dir	SR1500	4	4.00	3	3.00	3	3.00	0	0.00
Parks & Recreation Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00
Parks & Recreation Supt	SR1300	11	11.00	12	12.25	12	12.25	0	0.00
Part Time Worker 2		31	15.28	39	17.38	40	17.86	1	0.48
Part Time Worker 3		19	12.03	18	11.54	18	11.54	0	0.00
Plumber	TG1100	3	3.00	3	3.00	3	3.00	0	0.00
Program Coord	SR0900	4	4.00	7	6.50	7	6.50	0	0.00
Program Spec 3	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
Recreation Center Mgr	SR0900	17	17.00	17	17.00	17	17.00	0	0.00
Recreation Leader	SR0700	78	49.58	109	58.84	88	57.89	(21)	(0.95)
Safety Coord	SR1200	1	1.00	0	0.00	0	0.00	0	0.00
Seasonal Worker 2		31	19.36	44	24.24	44	24.24	0	0.00
Seasonal Worker 3		68	36.34	100	52.96	97	51.63	(3)	(1.33)
Seasonal Worker 4		64	13.06	76	15.71	76	15.71	0	0.00
Seasonal Worker 5		4	1.60	5	2.18	5	2.18	0	0.00
Seasonal/Part-time/Temporary		24	1.20	96	1.92	96	1.92	0	0.00
Special Programs Coord	SR1000	6	6.00	6	6.50	6	6.50	0	0.00
Special Projects Mgr	SR1500	0	0.00	2	2.00	2	2.00	0	0.00
Specialized Skills Instr	SR0800	17	15.40	15	14.02	16	14.15	1	0.13
Specialized Skills Supv	SR1000	4	4.00	4	4.00	4	4.00	0	0.00
Sports Official		143	40.44	200	11.63	65	3.05	(135)	(8.58)
Sports Scorer		8	1.00	20	0.67	20	0.67	0	0.00
Technical Specialist 1	SR1100	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		803	509.22	1,051	527.90	915	538.65	(136)	10.75
Parks Special Projects 30801									
Development Coord	SR1200	1	0.75	1	0.80	1	0.80	0	0.00

40 Parks & Recreation-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101 (Continued)									
Seasonal/Part-time/Temporary		200	2.00	200	2.00	200	2.00	0	0.00
Total Positions & FTE		201	2.75	201	2.80	201	2.80	0	0.00
PAR Parks Dept Grant Fund 32300									
Maint & Repair Worker 1	TG0300	7	1.28	9	1.60	9	1.60	0	0.00
Naturalist 1	SR0500	3	0.95	3	0.95	2	0.63	(1)	(0.32)
Office Support Spec 1	SR0700	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Office Support Spec 2	SR0800	0	0.00	0	0.00	1	1.00	1	1.00
Parks & Recreation Supt	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary		0	0.00	2	1.15	2	1.32	0	0.17
Total Positions & FTE		12	4.23	16	5.70	15	5.55	(1)	(0.15)
PAR Parks Master Plan 33000									
Application Tech 1	SR0700	1	1.00	2	2.00	0	0.00	(2)	(2.00)
Application Tech 2	SR0800	0	0.00	2	2.00	1	1.00	(1)	(1.00)
Engineering Tech 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Parks & Recreation Supt	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Professional Spec	SR1100	0	0.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	SR1500	6	6.00	3	3.00	2	2.00	(1)	(1.00)
Technical Specialist 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		10	10.00	11	11.00	7	7.00	(4)	(4.00)
Department Totals		1,026	526.20	1,279	547.40	1,138	554.00	(141)	6.60

41 Metro Arts Commission-At a Glance

Mission	The Arts Commission stimulates and advances the arts to enrich the human experience for the community.			
Budget Summary		<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
	Expenditures and Transfers:			
	GSD General Fund	\$ 2,468,400	\$ 2,467,800	\$ 2,476,900
	Special Purpose Fund	234,600	160,600	0
	Total Expenditures and Transfers	<u>\$ 2,703,000</u>	<u>\$ 2,628,400</u>	<u>\$ 2,476,900</u>
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
	Other Governments and Agencies	234,600	160,600	0
	Other Program Revenue	0	0	7,500
	Total Program Revenue	<u>\$ 234,600</u>	<u>\$ 160,600</u>	<u>\$ 7,500</u>
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	<u>\$ 234,600</u>	<u>\$ 160,600</u>	<u>\$ 7,500</u>
	Expenditures Per Capita	\$ 4.32	\$ 4.13	\$ 3.95
Positions	Total Budgeted Positions	7	9	9
	*Positions are restated for FY2011 and FY2012 to account for Special Purpose Fund FTEs added during the year.			
Contacts	Executive Director: Jennifer Cole	email: jennifer.cole@nashville.gov		
	Financial Manager: Ian Myers	email: ian.myers@nashville.gov		
	800 Second Avenue South, 4 th Floor	Phone: 862-6720 FAX: 862-6731		
	P. O. Box 196300 37219-6300			

41 Metro Arts Commission-At a Glance

Accomplishments

- In FY 2012, Metro Arts managed 65 grants with 54 local nonprofit organizations
- 79% or \$1,887,100 of our operating budget funds grants that support art education and public access to art
- 2.4 million citizens accessed the arts through our funded partners and direct events and projects
- Completed the 2nd annual Creative Vitality Index report, confirming Nashville as 4th in the nation for cultural participation and creative jobs
- Launched ARTober Nashville, a month-long celebration of the arts, with 129 business and cultural partners and 660+ events and activities. ARTober received national recognition by the National Endowment for the Arts (NEA) and over 250,000 media and social media impressions
- Installed Ken Rowe's "Exploration and Discovery" on the Public Square, Carrie McGee's "Continuum" and Paige Easter/Dan Goostree's "Season's from a Bird's Eye View" at the Goodlettsville Library
- Installed Michael Dillion's "Aileron" at McCabe Park (March 2012)
- Issued artist contracts for Percent for Art projects planning on 28th Avenue Connector (7 works), Watermarks/Flood Project (6 works), Shelby Park and Art Bike Racks (30 designs)
- In planning/design phase on Civil Rights Work, Korean Veterans Blvd (KVB) Roundabout, Bellevue Library and Hickory Hollow Community Complex
- Launched K-12 curriculum guide development for public art projects including "Exploration & Discovery", "Watermarks" and "Aileron" projects. Led teacher professional development with 180 Fine Arts Metro Nashville Public Schools (MNPS) instructors
- Assisting with public art site location and planning with Lentz Health Center, Lennox Park, Edmondson Park
- Curated cutting edge shows at the Metro Nashville Gallery, featuring 56 local artists in 2011. Including, "Nuevo Trabajo, Nueva Vida" a show featuring 19 Hispanic artists that was recognized by the Nashville Hispanic Chamber and the Vanderbilt Center for Afro-Hispanic Studies

Goals

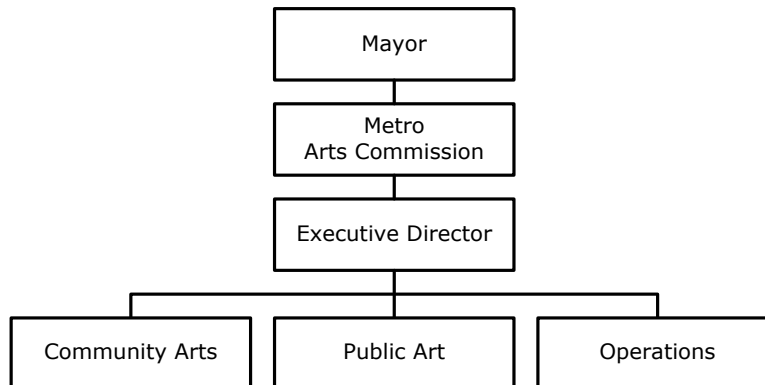
- Expand the City's Public Art Gallery through new installations, partnerships and public artist training
- Elevate the Arts & Culture brand of Nashville through targeted research, innovative events and collaborations
- Increase Community Wide Art Access through effective grant making, partnerships, neighborhood alliances and artist-led events
- Improve Creative Infrastructure through public policy, built environment design and collaborations

Strategic Issues

- Americans for the Arts estimates that national funding for arts & culture programs continued a 10-year decline. Currently the National Endowment for the Arts is facing devastating cuts. Metro's funding support for arts has dipped more than 30% in the last 5 years. Our city is seen as a Mecca for creative jobs and talent relocation, so we must right size arts and cultural investment to continue to attract creative sector talent our city depends on. Stabilizing and growing our Metro funding for arts and culture is critical to agency survival and for our community to thrive.
- Urban infill and economic development are critical to Nashville's short term future. We have an opportunity to integrate public art, creative class small businesses and frame cultural districts---a window to change both our built environment and our growth through the arts. Continued integration of Metro Arts into these conversations can elevate Nashville's profile with competitor cities and make us the best creative city in the South. Investment in research, branding, and cultural planning will be critical to scale current work in this area.

41 Metro Arts Commission-At a Glance

Organizational Structure



Programs

Public Art and Artist Development

Public Art Projects and Artist Development

Community Engagement and Grants Coordination

Basic Grants

Cultural Brand and Policy

Cultural Vitality Index

Organizational Development

Organizational Development
Non-allocated Financial Transactions

41 Metro Arts Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Public Art Projects and Artist Development			
Removal of budget	SPF**	\$ (51,400)	Contract has ended with Convention Center Authority. No impact on performance
Organizational Development Program			
Removal of grant budget	SPF	(109,200)	Removal of grant budget for FY12. No impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	51,900	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Nonrecurring grant match	GSD	(50,000)	No impact on performance
Pay Adjustment	GSD	12,100	FY13 Pay Adjustment
		(4,900)	FY12 Pay Adjustment
Adjustment of Admin Srvc Officer 4 position	SPF	0.27 FTE	No fiscal impact
General Services District Total		\$ 9,100	
Special Purpose Funds Total		\$ (160,600) 0.27 FTE	
TOTAL		\$ (151,500) 0.27 FTE	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

41 Metro Arts Commission-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	433,000	426,614	422,300	429,500	7,200	1.70%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	4,600	1,959	71,400	71,400	0	0.00%
Travel, Tuition, and Dues	3,200	7,289	5,300	5,300	0	0.00%
Communications	6,400	7,057	10,700	10,700	0	0.00%
Repairs & Maintenance Services	1,000	2,065	1,000	1,000	0	0.00%
Internal Service Fees	124,200	119,432	84,100	136,000	51,900	61.71%
Other Expenses	1,896,000	1,901,895	1,873,000	1,823,000	(50,000)	(2.67)%
TOTAL OTHER SERVICES	2,035,400	2,039,697	2,045,500	2,047,400	1,900	0.09%
TOTAL OPERATING EXPENSES	2,468,400	2,466,311	2,467,800	2,476,900	9,100	0.37%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,468,400	2,466,311	2,467,800	2,476,900	9,100	0.37%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	(24)	0	7,500	7,500	100.00%
TOTAL PROGRAM REVENUE	0	(24)	0	7,500	7,500	100.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	(24)	0	7,500	7,500	100.00%
Expenditures Per Capita	\$3.94	\$3.94	\$3.88	\$3.95	\$0.07	1.80%

41 Metro Arts Commission-Financial

Special Purpose Funds						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	54,200	32,032	33,500	0	(33,500)	(100.00)%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	137,800	51,393	101,900	0	(101,900)	(100.00)%
Travel, Tuition, and Dues	0	1,750	0	0	0	0.00%
Communications	0	891	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	39,542	0	0	0	0.00%
Other Expenses	42,600	43,545	25,200	0	(25,200)	(100.00)%
TOTAL OTHER SERVICES	180,400	137,121	127,100	0	(127,100)	(100.00)%
TOTAL OPERATING EXPENSES	234,600	169,153	160,600	0	(160,600)	(100.00)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	234,600	169,153	160,600	0	(160,600)	(100.00)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	122,100	122,085	109,200	0	(109,200)	(100.00)%
Other Government Agencies	112,500	112,500	51,400	0	(51,400)	(100.00)%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	234,600	234,585	160,600	0	(160,600)	(100.00)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	234,600	234,585	160,600	0	(160,600)	(100.00)%
Expenditures Per Capita	\$0.37	\$0.27	\$0.25	\$0.00	\$(0.25)	(100.00)%

41 Metro Arts Commission-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Svcs Mgr	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	0	0.00	2	2.00	2	2.00	0	0.00
Arts Commission Exec Dir	DP0100	1	1.00	1	1.00	1	1.00	0	0.00
Development Coord	SR1200	1	1.00	0	0.00	0	0.00	0	0.00
Finance Officer 2	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Spec 1	SR0700	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Spec 2	SR0800	0	0.00	1	1.00	1	1.00	0	0.00
Program Mgr 1	SR1100	1	1.00	0	0.00	0	0.00	0	0.00
Program Spec 1	SR0600	0	0.00	1	0.38	1	0.38	0	0.00
Special Asst To The Dir	SR1300	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE		6	6.00	6	5.38	6	5.38	0	0.00
Arts Comm Special Projects 32141									
Admin Svcs Mgr	SR1300	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE		1	1.00	0	0.00	0	0.00	0	0.00
GSD FY10 Capital Projects Fund 40009									
Admin Svcs Mgr	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	SR1200	0	0.00	2	1.48	2	1.75	0	0.27
Total Positions & FTE		0	0.00	3	2.48	3	2.75	0	0.27
Department Totals		7	7.00	9	7.86	9	8.13	0	0.27

61 Municipal Auditorium-At a Glance

Mission

The mission of the Nashville Municipal Auditorium is to provide multipurpose venue and event coordination products to the citizens of Nashville so that they can experience a positive economic impact through a variety of public and private events.

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
Special Purpose Fund	\$ 1,713,800	\$ 1,746,100	\$ 1,832,200
Total Expenditures and Transfers	<u>\$ 1,713,800</u>	<u>\$ 1,746,100</u>	<u>\$ 1,832,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,114,800	\$ 1,161,500	\$ 1,240,200
Other Governments and Agencies	0	0	0
Other Program Revenue	<u>0</u>	<u>0</u>	<u>0</u>
Total Program Revenue	\$ 1,114,800	\$ 1,161,500	\$ 1,240,200
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	<u>599,000</u>	<u>584,600</u>	<u>0</u>
Total Revenues	<u>\$ 1,713,800</u>	<u>\$ 1,746,100</u>	<u>\$ 1,240,200</u>
Expenditures Per Capita	\$ 2.74	\$ 2.75	\$ 2.92

Positions

Total Budgeted Positions	8	8	9
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Contacts

Auditorium Manager: Bob Skoney	email: bob.skoney@nashville.gov
Financial Manager: Heidi Runion	email: heidi.runion@nashville.gov
417 4 th Avenue North 37219	Phone: 862-6390 FAX: 862-6394

61 Municipal Auditorium-At a Glance

Accomplishments

- Secured lease of exhibition hall for the Musicians Hall of Fame and Museum. We anticipate this will help us strengthen our community presence by attracting visitors to the Auditorium on a daily basis, while celebrating Nashville Auditoriums' music/concert heritage.
 - We look forward to celebrating our 50th anniversary in October 2012
 - The Municipal Auditorium continues to partner with the Nashville Convention Center to decrease cost and use the resources from both venues to increase business and customer satisfaction
 - The Municipal Auditorium & Exhibition Hall continues to fulfill the niche of mid-size events that are attracted to the middle Tennessee area
-

Goals

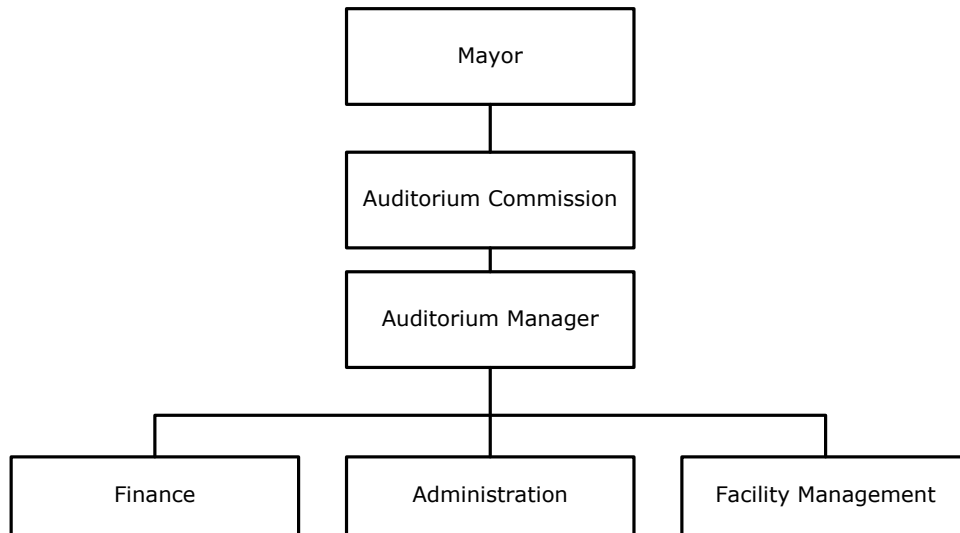
- Increase revenues and/or decrease expenses to decrease subsidy
 - Increase usage of the venue
 - Increase number of repeat events and new events for the venue
-

Strategic Issues

- Typical variety of shows consist of concerts, family shows, comedy shows, Hispanic dances, cheerleading competitions, religious conferences, trade and sales shows. As the venue reaches its 50th Anniversary this year, it is challenging as we strive to keep the venue in a presentable, maintained, and an efficient functioning state
- Ticket sales have doubled from 60,000 to 121,000 over the past year resulting in the need to expand our operating staff

61 Municipal Auditorium-At a Glance

Organizational Structure



Programs

Operations

Administration

Administrative/Finance

Non-allocated Financial Transactions

61 Municipal Auditorium-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Administration Program			
Administration Program	SPF**	\$47,100 1.00 FTE	New Ticket Manager to help with increased sales
Non-allocated Financial Transactions			
Fringe Benefit Requirements	SPF	28,300	Funds required for projected fringe benefit expenses
Insurance Billings	SPF	(2,000)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	12,100	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
LOCAP Adjustments	SPF	6,200	No impact on performance
Adjustment	SPF	(5,600)	FY12 Pay Adjustment
Special Purpose Funds Total		\$86,100 1.00 FTE	
TOTAL		\$86,100 1.00 FTE	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

61 Municipal Auditorium-Financial

Special Purpose Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	606,600	577,169	604,700	674,500	69,800	11.54%
OTHER SERVICES:						
Utilities	396,400	360,110	396,400	396,400	0	0.00%
Professional & Purchased Services	501,400	458,280	501,400	501,400	0	0.00%
Travel, Tuition, and Dues	2,000	9,469	2,000	2,000	0	0.00%
Communications	11,200	17,859	11,200	11,200	0	0.00%
Repairs & Maintenance Services	40,600	56,704	40,600	40,600	0	0.00%
Internal Service Fees	29,300	31,076	24,400	36,500	12,100	49.59%
Other Expenses	126,300	335,355	165,400	169,600	4,200	2.54%
TOTAL OTHER SERVICES	1,107,200	1,268,853	1,141,400	1,157,700	16,300	1.43%
TOTAL OPERATING EXPENSES	1,713,800	1,846,022	1,746,100	1,832,200	86,100	4.93%
TRANSFERS TO OTHER FUNDS/UNITS	0	5,500	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,713,800	1,851,522	1,746,100	1,832,200	86,100	4.93%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,114,800	1,369,687	1,161,500	1,240,200	78,700	6.78%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,114,800	1,369,687	1,161,500	1,240,200	78,700	6.78%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	599,000	1,303,193	584,600	0	(584,600)	(100.00)%
TOTAL REVENUE & TRANSFERS	1,713,800	2,672,880	1,746,100	1,240,200	(505,900)	(28.97)%
Expenditures Per Capita	\$2.74	\$2.96	\$2.75	\$2.92	\$0.17	6.18%

61 Municipal Auditorium-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Municipal Auditorium 60161									
Admin Svcs Officer 3	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Application Tech 1	SR0700	0	0.00	0	0.00	1	1.00	1	1.00
Auditorium Mgr	DP0100	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Mechanic	TG0800	2	2.00	2	2.00	2	2.00	0	0.00
Bldg Maint Worker	TG0400	1	1.00	1	1.00	1	1.00	0	0.00
Event Set Up Leader	TL0700	1	1.00	1	1.00	1	1.00	0	0.00
Facility Coord	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		8	8.00	8	8.00	9	9.00	1	1.00
Department Totals		8	8.00	8	8.00	9	9.00	1	1.00

64 Metro Sports Authority-At a Glance

Mission

The mission of the Metropolitan Sports Authority is to operate, plan, promote, finance, construct, acquire, renovate, equip and enlarge sports complexes, stadiums, arenas, structures and facilities for public participation and enjoyment of professional and amateur sports, fitness, health and recreational activities that yield enhanced economic development for the region.

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$ 495,000	\$ 556,100	\$ 612,800
Special Purpose Fund	495,000	556,100	612,800
Total Expenditures and Transfers	<u>\$ 990,000</u>	<u>\$ 1,112,200</u>	<u>\$ 1,225,600</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	495,000	550,800	612,800
Other Program Revenue	<u>0</u>	<u>0</u>	<u>0</u>
Total Program Revenue	\$ 495,000	\$ 550,800	\$ 612,800
Non-program Revenue	0	0	0
Transfers From Other Funds and	<u>0</u>	<u>5,300</u>	<u>0</u>
Total Revenues	<u>\$ 495,000</u>	<u>\$ 556,100</u>	<u>\$ 612,800</u>
Expenditures Per Capita	\$1.58	\$1.75	\$1.96

Positions

Total Budgeted Positions	2	2	2
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Contacts

Executive Director: Emmett Edwards	email: emmett.edwards@nashville.gov
Administrative Officer: Monica Clayton-Fawknottson	email: monica.fawknottson@nashville.gov
730 Second Avenue South, Suite 103 37210	Phone: 880-1021 FAX: 880-1990

64 Metro Sports Authority-At a Glance

Accomplishments

- Funding for \$26.8 Million of upgrades at LP Field by the seat user fee.
 - Secured free or reduced parking for civic and community events at LP Field
 - Continued maintenance to keep facilities at world class level
 - Cooperation with MDHA on Riverfront Redevelopment Project
 - Continued work with the Nashville Conventions and Visitors Bureau, Nashville Chamber of Commerce, and the Nashville Sports Council.
 - Increased the economic impact derived from revenue generated both by community day events and sports and entertainment events.
-

Goals

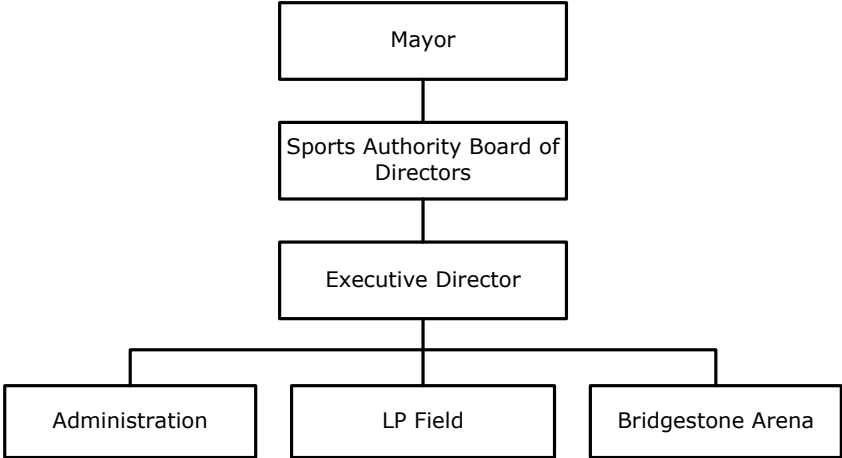
- Continue to maximize the economic impact of LP Field and Bridgestone Arena
 - Assess the competition in the market place by conducting a market place survey that will indicate the market trends regarding competition in other cities including facilities and capital investments
 - Increase the revenue generated through community event days at LP Field as well as professional sports and music events.
-

Strategic Issues

- Securing long term capital improvements for aging facilities

64 Metro Sports Authority-At a Glance

Organizational Structure



Programs

Facilities Management

Facilities Management

Administrative

Non-allocated Financial Transactions

64 Metro Sports Authority-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Fringe Benefit Requirements	SPF**	\$ 6,900	Funds required for projected fringe benefit expenses
Insurance Billings	SPF	50,700	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	(1,500)	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
Pay Adjustment	SPF	2,400	FY13 Pay Adjustment
		(1,800)	FY12 Pay Adjustment
Special Purpose Funds Total		\$56,700	
TOTAL		\$56,700	

* See Internal Service Charges section for details
 ** SPF – Special Purpose Funds

64 Metro Sports Authority-Financial

GSD General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	495,000	495,000	550,800	612,800	62,000	11.26%
TOTAL OTHER SERVICES	495,000	495,000	550,800	612,800	62,000	11.26%
TOTAL OPERATING EXPENSES	495,000	495,000	550,800	612,800	62,000	11.26%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	5,300	0	(5,300)	(100.00)%
TOTAL EXPENSES & TRANSFERS	495,000	495,000	556,100	612,800	56,700	10.20%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.79	\$0.79	\$0.87	\$0.98	\$0.11	12.64%

64 Metro Sports Authority-Financial

Special Purpose Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	175,300	168,697	180,000	187,500	7,500	4.17%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	265	0	0	0	0.00%
Travel, Tuition, and Dues	1,300	557	1,300	1,300	0	0.00%
Communications	5,700	3,670	12,000	12,000	0	0.00%
Repairs & Maintenance Services	0	1,380	2,000	2,000	0	0.00%
Internal Service Fees	20,100	20,240	20,400	18,900	(1,500)	(7.35)%
Other Expenses	292,600	681,282	340,400	391,100	50,700	14.89%
TOTAL OTHER SERVICES	319,700	707,394	376,100	425,300	49,200	13.08%
TOTAL OPERATING EXPENSES	495,000	876,091	556,100	612,800	56,700	10.20%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	495,000	876,091	556,100	612,800	56,700	10.20%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	495,000	495,000	550,800	612,800	62,000	11.26%
Other Program Revenue	0	400,000	0	0	0	0.00%
TOTAL PROGRAM REVENUE	495,000	895,000	550,800	612,800	62,000	11.26%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	5,300	0	(5,300)	(100.00)%
TOTAL REVENUE & TRANSFERS	495,000	895,000	556,100	612,800	56,700	10.20%
Expenditures Per Capita	\$0.79	\$1.40	\$0.87	\$0.98	\$0.11	12.64%

64 Metro Sports Authority-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
SPA Sports Authority - CU 60008									
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Sports Authority Exec Director		1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		2	2.00	2	2.00	2	2.00	0	0.00
Department Totals		2	2.00	2	2.00	2	2.00	0	0.00

60 Farmers' Market-At a Glance

Mission The mission of the Farmers' Market is to promote the Farmers' Market and provide retail space and educational products to regional farmers, local food producers and retail entrepreneurs so they can supply the highest quality products for the Nashville and regional shopping community.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
Special Purpose Fund	\$ 1,258,900	\$ 1,448,400	\$ 1,224,400
Total Expenditures and Transfers	\$ 1,258,900	\$ 1,448,400	\$ 1,224,400
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$1,106,000	\$1,245,700	\$ 898,400
Other Governments and Agencies	0	0	0
Other Program Revenue	63,000	22,000	68,000
Total Program Revenue	\$1,169,000	\$1,267,700	\$966,400
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	89,900	180,700	258,000
Total Revenues	\$1,258,900	\$1,448,400	\$1,224,400
Expenditures Per Capita	\$2.01	\$2.28	\$1.95

In addition to the Enterprise Funds, Farmer's Market is recommended to receive an operating subsidy of \$258,000 from Metro. See Administrative Section #01101233.

Positions			
Total Budgeted Positions	7	7	7

Contacts Farmers' Market Board Chair: Tana Comer
 Finance Manager: Dianna Atwood email: dianna.atwood@nashville.gov
 900 8th Avenue North 37208 Phone: 880-2001 FAX: 880-2000

60 Farmers' Market-At a Glance

Accomplishments

- Market House space 86% leased, includes recently signed leases for fresh seafood (open) and pizza restaurant, scheduled to open in Spring 2013
 - AM@FM restaurant has expanded and now is licensed to serve wine.
 - Market House 100% full with artisan merchants on Saturdays,(Several of these merchants have been at the Market for over 2 years)
 - Working to attract a high level of quality and variety with regard to small artisanal local businesses, currently our fastest growing segment of entrepreneurs
 - Four new farmers have already been recruited for this season
 - Monthly Night Markets are very popular with customers and merchants, and have received both local and national press coverage
 - Food Truck Night, sponsored in conjunction with the Metro Arts Commission, was very successful, with 2,000 to 2,500 customers in attendance for the first event
 - Six new merchants have been added to the Remonte Vanderbilt Market. The Spring season is scheduled to begin on May 3rd, which marks the fourth straight year of operations for this remote market.
 - The Market sponsored 3 remote Markets at Caterpillar Financial
 - In addition, 2 additional remote markets were held at Centennial Park and Vanderbilt 100 Oaks last year
 - Grow Local Kitchen is now open and operating. It is licensed by Metro and Tennessee Department of Agriculture for production and programs including classes. Catering and kitchen rentals have begun.
 - Participated with other organizations in over 200 events, (both on and off site), including the Folk Festival, Bravo Top Chef and Earth Day
 - Established Market as a viable venue rental option for Nashville community and other organizations
-

Goals

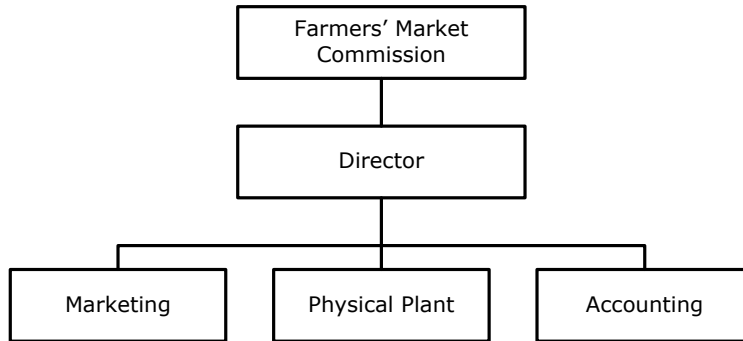
- Continue to strive towards financial independence
 - Re-define long-term plans and organizational goals by completing strategic planning process. Determine how to balance our core mission of supporting and growing local farming, seasonally, with burgeoning opportunities as an incubator for local businesses with year round space requirements
 - Update and improve accounting and financial systems.
 - Increase number of small farmers and provide a wider selection of farm products
 - Increase the frequency and variety of music and other events reflective of Nashville's culture, community and strengths to attract new and returning guests plus promote tourism
 - Continue to increase and expand the number of evening events
 - Fully utilize the north end of the property at a higher percentage during the week.
 - Increase foot traffic in the farm shed during the week
-

Strategic Issues

- Staffing level and retirements within staff
- Parking: the Market runs out of parking spaces on Saturdays and during special events
- Flea Market: Pending decision on whether to make improvements to increase attendance or replace with another venture that creates more income and better synergy
- Payback of renovation costs
- Tenant replacements, improve quality and variety. Market House rents are comparable to private sector market levels
- Management structure
- Deferred Maintenance: miscellaneous needs

60 Farmers' Market-At a Glance

Organizational Structure



Programs

Facility Management

Facility Management

Marketing Service

Marketing Service

Administrative

Non-allocated Financial Transactions

60 Farmers' Market-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Facility Management Program			
Additional Utility Expense	SPF**	\$ 41,400	Estimated funding required to light Market House, and exterior areas including sheds and storage areas
Grow Local Kitchen			
Kitchen Expense	SPF	33,000	Funding required to stock and operate professional kitchen for seminars, workshops, and demonstrations
Administrative Program			
Strategic Review	SPF	25,000	Funding required for outside consultant to evaluate current operations and future strategic direction and revenue growth alternatives
Non-allocated Financial Transactions			
Recommended Renovation	SPF	(100,000)	To be determined by Farmers' Market
Metro Council Reduction	SPF	(148,800)	To be determined by Farmers' Market
Insurance Billings	SPF	600	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	200	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
LOCAP Adjustments	SPF	(9,400)	No impact on performance
Non recurring	SPF	(66,000)	Amount required to balance fund
Special Purpose Funds Total		\$(224,000)	
TOTAL		\$(224,000)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

NOTE: The total subsidy includes \$258,000 from the General Fund in Fiscal Year 2013.

60 Farmers' Market-Financial

Special Purpose Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	433,000	357,301	457,000	432,200	(24,800)	(5.43)%
OTHER SERVICES:						
Utilities	184,300	200,447	237,300	225,700	(11,600)	(4.89)%
Professional & Purchased Services	147,500	159,259	184,800	222,600	37,800	20.45%
Travel, Tuition, and Dues	700	535	700	(239,900)	(240,600)	(34371.43)%
Communications	23,600	51,231	82,500	83,700	1,200	1.45%
Repairs & Maintenance Services	27,000	17,633	35,000	35,600	600	1.71%
Internal Service Fees	14,300	13,245	16,500	16,700	200	1.21%
Other Expenses	428,500	444,687	434,600	447,800	13,200	3.04%
TOTAL OTHER SERVICES	825,900	887,037	991,400	792,200	(199,200)	(20.09)%
TOTAL OPERATING EXPENSES	1,258,900	1,244,338	1,448,400	1,224,400	244,000	(15.42)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,258,900	1,244,338	1,448,400	1,224,400	224,000	15.47%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,106,000	745,351	1,245,700	898,400	(347,300)	(27.88)%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	63,000	0	22,000	68,000	46,000	209.09%
TOTAL PROGRAM REVENUE	1,169,000	745,351	1,267,700	966,400	(301,300)	(23.77)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	(19,530)	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	(19,530)	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	89,900	570,359	180,700	258,000	77,300	42.78%
TOTAL REVENUE & TRANSFERS	1,258,900	1,296,180	1,448,400	1,224,400	(224,000)	(15.47)%
Expenditures Per Capita	\$2.01	\$1.99	\$2.28	\$1.95	\$(0.33)	14.47%

60 Farmers' Market-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Farmers Market 60152									
Admin Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Supv	TS1100	1	1.00	1	1.00	1	1.00	0	0.00
Dir Of Farm Mkt		1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 1	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair Worker 1	TG0300	2	2.00	2	2.00	2	2.00	0	0.00
Maint & Repair Worker 2	TG0400	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		7	7.00	7	7.00	7	7.00	0	0.00
Department Totals		7	7.00	7	7.00	7	7.00	0	0.00

62 Tennessee State Fair-At a Glance

Mission		The mission of the Tennessee State Fair/Fairgrounds is to provide multipurpose venue and event coordination products to the citizens and visitors of middle Tennessee so they can participate in a variety of public and private events that showcase agriculture, education, commerce, entertainment, technology, and industry.		
Budget Summary		2010-11	2011-12	2012-13
Expenditures and Transfers:				
Special Purpose Fund		\$ 4,040,500	\$ 3,117,300	\$ 2,877,800
Total Expenditures and Transfers		\$ 4,040,500	\$ 3,117,300	\$ 2,877,800
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees		\$ 1,948,800	\$ 2,717,300	\$ 2,481,100
Other Governments and Agencies		0	0	0
Other Program Revenue		0	0	0
Total Program Revenue		\$ 1,948,800	\$ 2,717,300	\$ 2,481,100
Non-program Revenue		0	0	0
Transfers From Other Funds and Units		0	0	0
Total Revenues		\$*1,948,800	**2,717,300	\$ 2,481,100
Expenditures Per Capita		\$6.45	\$4.90	\$4.59
Positions				
Total Budgeted Positions		70	68	115
Total Budgeted FTEs		23.28	22.18	24.11
Contacts				
Director: Buck Dozier		email: buck.dozier@nashville.gov		
Financial Manager: Laura Faust		email: laura.faust@nashville.gov		
Box 40208	37204	Phone: 862-8980	FAX: 862-8992	

* FY11 totals adjusted to represent a full fiscal year of operations.

**FY12 totals represent a full fiscal year of operations. A master plan analysis began in FY12 to determine best use for the facility. This study is expected to be completed in FY13.

62 Tennessee State Fair-At a Glance

Accomplishments

- We assisted in producing the September 2011 Tennessee State Fair with a non-profit organization. This is the second year in a row we did not produce the Tennessee State Fair ourselves
- The image of the September 2011 Tennessee State Fair continued to be a safe, clean, family-oriented, annual event
- We retained our reputation and status as the seventh-largest Flea Market in the United States
- The Expo Center continued to be a venue for a variety of events that cannot be held at other sites in Davidson County
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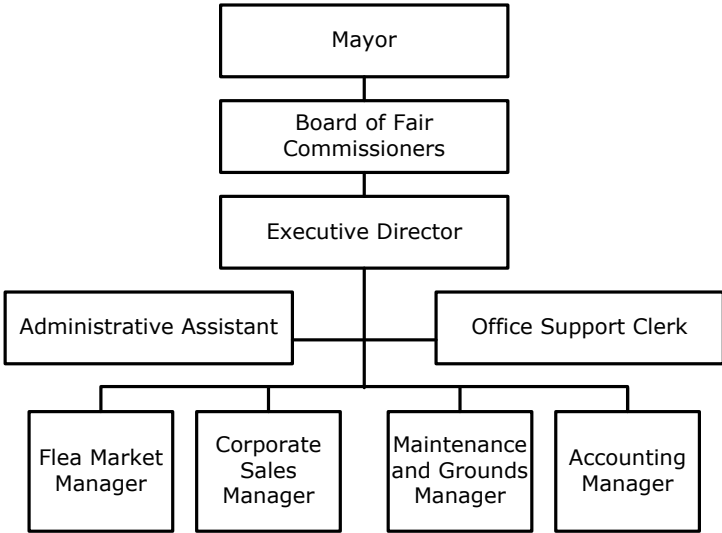
Goals

- We hope to keep as many Flea Market and Expo vendors as possible through the remainder of calendar years 2012 and 2013
- We hope to bring back many of the vendors we lost during the past three years
- We hope to continue to stabilize the racing community with the affected neighborhood groups

Strategic Issues

- To assist in producing a Master Plan for the Tennessee State Fairgrounds
- To maintain as many events and clients as we can through December 31, 2013

62 Tennessee State Fair-At a Glance



Programs

Corporate Sales

Corporate Sales

Administrative

Non-allocated Financial Transactions

62 Tennessee State Fair-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Corporate Sales Program			
Upgrade Office Support Rep 1 position from part-time to full-time position and update seasonal/part-time/temp position		\$ 0 1.93 FTEs	No impact on performance
Non-allocated Financial Transactions			
Insurance Billings	SPF	48,400	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	(48,800)	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
LOCAP Adjustments	SPF	(39,100)	No impact on performance
Nonrecurring	SPF	(200,000)	Amount required to balance fund
Special Purpose Funds Total		\$ (239,500) 1.93 FTEs	
TOTAL		\$ (239,500) 1.93 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

62 Tennessee State Fair-Financial

Special Purpose Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	775,100	1,294,767	1,290,600	1,290,600	0	0.00%
OTHER SERVICES:						
Utilities	270,200	526,740	561,000	561,000	0	0.00%
Professional & Purchased Services	395,500	143,951	125,100	125,100	0	0.00%
Travel, Tuition, and Dues	100	109	200	200	0	0.00%
Communications	60,000	155,702	143,400	143,400	0	0.00%
Repairs & Maintenance Services	2,153,800	91,811	91,000	91,000	0	0.00%
Internal Service Fees	700	16,528	85,100	36,300	(48,800)	(57.34)%
Other Expenses	385,100	654,435	820,900	630,200	(190,700)	(23.23)%
TOTAL OTHER SERVICES	3,265,400	1,589,276	1,826,700	1,587,200	(239,500)	(13.11)%
TOTAL OPERATING EXPENSES	4,040,500	2,884,043	3,117,300	2,877,800	(239,500)	(7.68)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	1.00%
TOTAL EXPENSES & TRANSFERS	4,040,500	2,884,043	3,117,300	2,877,800	(239,500)	(7.68)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,948,800	2,109,617	2,717,300	2,481,100	(236,200)	(8.69)%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	11	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,948,800	2,109,628	2,717,300	2,481,100	(236,200)	(8.69)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	1,948,800	2,109,628	2,717,300	2,481,100	(236,200)	(8.69)%
Expenditures Per Capita	\$6.45	\$4.61	\$4.90	\$4.59	\$(0.31)	(6.33)%

62 Tennessee State Fair-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
State Fair 60156									
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Supv	TS1100	1	1.00	1	1.00	1	1.00	0	0.00
Facility Coord	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Fair Director		1	1.00	1	1.00	1	1.00	0	0.00
Finance Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair Leader 2	TL0900	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair Worker 1	TG0300	5	5.00	4	4.00	4	4.00	0	0.00
Maint & Repair Worker 2	TG0400	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 1	SR0400	1	0.80	1	0.80	1	1.00	0	0.20
Office Support Rep 3	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary		51	5.00	50	4.90	97	6.63	47	1.73
Special Projects Mgr	SR1500	1	0.48	1	0.48	1	0.48	0	0.00
Total Positions & FTE		70	23.28	68	22.18	115	24.11	47	1.93

Department Totals	70	23.28	68	22.18	115	24.11	47	1.93
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65 Water & Sewer Services Fd-At a Glance

Mission

The mission of Metropolitan Water Services is to provide drinking water, wastewater treatment, and stormwater management services to our community so we can enjoy a vital, safe, and dependable water supply and protected environment.

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and			
Water & Sewer Operating	\$100,207,200	\$104,600,500	\$115,668,500
Water & Sewer Debt	52,083,700	64,828,200	71,795,700
W & S Extension &	45,259,700	53,902,000	30,338,000
W & S Operating Reserve	86,400	273,700	618,500
Stormwater Funds	<u>13,680,000</u>	<u>13,285,500</u>	<u>13,636,400</u>
Total Expenditures and	<u>\$211,317,000</u>	<u>\$236,889,900</u>	<u>\$232,057,100</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions,	\$ 26,259,000	\$ 43,268,000	\$ 23,804,200
Other Program Revenue	<u>58,000</u>	<u>56,000</u>	<u>-</u>
Total Program Revenue	\$ 26,317,000	\$ 43,324,000	\$ 23,804,200
Transfers From Other	<u>185,000,000</u>	<u>194,646,400</u>	<u>209,059,700</u>
Total Revenues	<u>\$211,317,000</u>	<u>\$237,970,400</u>	<u>\$232,863,900</u>
Expenditures Per Capita	\$337.49	\$372.64	\$370.30

Positions

Total Budgeted Positions	782	794	801
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Contacts

Director: Scott Potter	email: scott.potter@nashville.gov
Financial Manager: Glenn Mizell	email: glenn.mizell@nashville.gov
1600 2 nd Avenue North 37208	Phone: 862-4505 FAX: 862-4929

65 Water & Sewer Services Fd-At a Glance

Accomplishments

- For 2011, MWS treated over 36.4 billion gallons of drinking water. Two water treatment plants were 100% compliant with Safe Drinking Water Act
- For 2011, MWS treated over 58.5 billion gallons of wastewater. Dry Creek wastewater treatment plants operated with zero violations of the Clean Water Act. The Laboratory passed Performance Evaluation Tests to remain state certified. Department received 100% on the Sanitary Survey.
- For 2011, MWS maintained our call-answer rate at 96%. The average hold time was only 32 seconds
- The Meter Exchange Program has been completed, and has exchanged 179,971 or 99.9% of our meters to A.M.R/A.M.I. Of this number, 44,987 are AMI meters, read and billed each month via automation without having to travel to read the meter
- For 2011, MWS Stormwater continues to improve our watershed
 - Completed 10 Stormwater Capital Projects, completed 62 Class "C" Stormwater Projects, completed 99 Flood Improvement Projects and closed on 125 homes, 93 homes have been demolished and the lots restored to open space by SW staff with assistance from Sheriff Department and Metro Parks
 - Successfully negotiated a contract with the last expired sewer wholesale customers, based on equitable sewer rates derived from an intense negotiation and mediation process
 - Submitted all seven milestone deliverables required by the Sewer Overflow Consent Decree to EPA and TDEC on or before their respective due dates. The Corrective Action Plan / Engineering Report (CAP/ER) and the Long Term Control Plan (LTCP) were submitted on time to both EPA and TDEC on September 9, 2011.

Goals

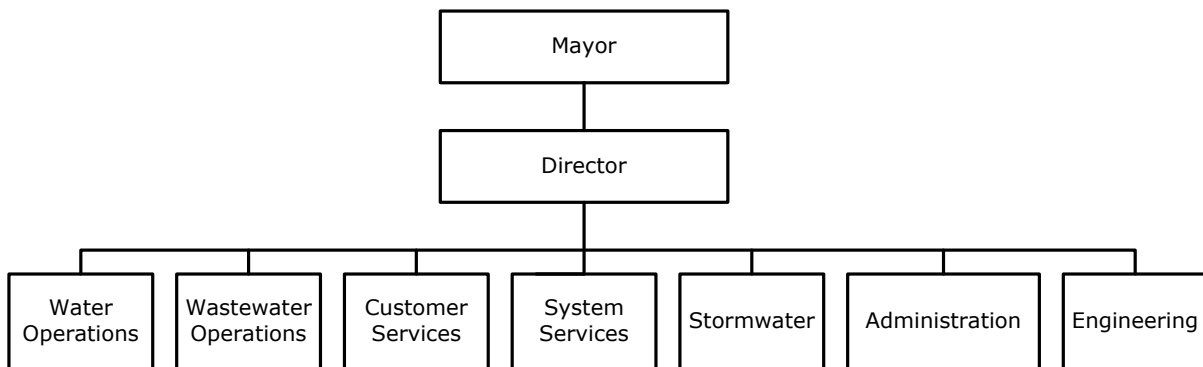
- MWS customers will continue to enjoy recreational activities using streams that are swimmable and fishable (according to state and federal criteria)
- Customers of MWS will continue to have clean, safe, drinkable water, at levels meeting EPA (Environmental Protection Agency) water production and distribution water quality standards
- MWS customers will continue to find it easier to do business with MWS

Strategic Issues

- Be in compliance with all Federal, State, and Local regulatory requirements
- Maintain cost containment - meet budgetary goals established by council
- To proudly serve our community by providing vital, safe, and dependable water, wastewater, and storm water services in an innovative and competitive manner

65 Water & Sewer Services Fd-At a Glance

Organizational Structure



Programs

Customer Service

- Billing and Collections
- Meter Reading
- Lobby/Cash
- Permits/Customer Connection
- Phone Center
- Field Activities

Distribution and Collection

- Planning
- Sewer Maintenance
- Water Maintenance

Engineering

- Contract Administration
- Design and Development Review
- Inspection
- System Improvements and Planning

Stormwater

- Development Review and Permitting
- Master Planning
- Routine Maintenance
- Water Quality
- Remedial Maintenance

Wastewater Operations

- Collection Facilities Operations and Maintenance
- Wastewater Plant Maintenance
- Wastewater Treatment Plant Operation
- Laboratory Compliance Wastewater
- Security Wastewater

Water Operations

- Distribution Facilities Operations and Maintenance
- Laboratory Compliance Water
- Water Plant Maintenance
- Water Treatment Plant Operations
- Security Water Program

Administration

- Non-allocated Financial Transactions
- Operations Administration
- IT Applications Support
- Human Resources
- Finance
- Procurement
- Executive Leadership

65 Water & Sewer Services Fd-At a Glance

Budget Changes and Impact Highlights

Recommendation				Impact
W&S Administration				
Finance, IT, Human Resources, Procurement, Executive Leadership		SPF**	\$ 9,391,500 7.00 FTEs	Continue to deliver wastewater treatment and water distribution management
Stormwater Funds				
Development Review and Permitting, Master Planning, Routine and Remedial Maintenance, and Water Quality		SPF	219,700	Continue to provide Stormwater services; reduction due to new contracts and prices
Non-allocated Financial Transactions				
Insurance Billings	Water & Sewer	SPF	210,400	No impact on performance. Represents direct charges to departments for insurance costs
	Stormwater	SPF	16,200	
Internal Service Charges*	Water & Sewer	SPF	522,900	Delivery of centrally provided services including, information systems, facility maintenance security, fleet management, postal, radio, and surplus property
	Stormwater	SPF	(10,500)	
LOCAP Adjustments	Water & Sewer	SPF	943,200	No impact on performance
	Stormwater	SPF	125,500	
Water Operating Fund Total			11,068,000 7.00 FTEs	
Stormwater Operating Fund Total			350,900	
Extension & Replacement Fund Total			(23,564,000)	
Debt Service Fund Total			0	
Operating Reserve Fund Total			344,800	
TOTAL Special Purpose Funds			\$(11,800,300) 7.00 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

65 Water & Sewer Services Fd-Financial

W & S Operating Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	40,569,500	39,813,930	41,692,900	43,709,600	2,016,700	4.84%
OTHER SERVICES:						
Utilities	20,211,800	19,558,639	21,450,100	22,341,400	891,300	4.16%
Professional & Purchased Services	6,646,400	6,737,325	6,502,800	9,967,700	3,464,900	53.28%
Travel, Tuition, and Dues	346,300	246,621	401,000	472,800	71,800	17.91%
Communications	1,724,000	1,720,260	1,734,300	1,893,900	159,600	9.20%
Repairs & Maintenance Services	5,261,500	7,533,081	7,245,500	6,459,100	(786,400)	(10.85)%
Internal Service Fees	3,020,100	2,961,093	3,328,300	3,811,200	482,900	14.51%
Other Expenses	22,240,900	20,834,685	21,917,600	22,388,500	470,900	2.15%
TOTAL OTHER SERVICES	59,451,000	59,591,704	62,579,600	67,334,600	4,775,000	7.60%
TOTAL OPERATING EXPENSES	100,020,500	99,405,634	104,272,500	111,044,200	6,771,700	6.49%
TRANSFERS TO OTHER FUNDS/UNITS	186,700	186,700	328,000	4,624,300	4,296,300	1309.85%
TOTAL EXPENSES & TRANSFERS	100,207,200	99,592,334	104,600,500	115,668,500	11,068,000	10.58%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	100,207,200	100,207,200	104,600,500	115,668,500	11,068,000	10.58%
TOTAL REVENUE & TRANSFERS	100,207,200	100,207,200	104,600,500	115,668,500	11,068,000	10.58%
Expenditures Per Capita	\$160.04	\$159.06	\$164.54	\$184.57	\$20.03	12.17%

65 Water & Sewer Services Fd-Financial

W & S Debt Service Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	51,083,700	24,454,131	63,830,200	63,830,200	0	0.00%
TOTAL OTHER SERVICES	51,083,700	24,454,131	63,830,200	63,830,200	0	0.00%
TOTAL OPERATING EXPENSES	51,083,700	24,454,131	63,830,200	63,830,200	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	1,000,000	219,536,221	998,000	998,000	0	0.00%
TOTAL EXPENSES & TRANSFERS	52,083,700	243,990,352	64,828,200	64,828,200	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	58,000	2,918,884	56,000	0	(56,000)	(100.00)%
TOTAL PROGRAM REVENUE	58,000	2,918,884	56,000	0	(56,000)	(100.00)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	52,025,700	59,319,601	64,772,200	64,828,200	56,000	0.00%
TOTAL REVENUE & TRANSFERS	52,083,700	62,238,485	64,828,200	64,828,200	0	0.00%
Expenditures Per Capita	\$83.18	\$389.67	\$101.98	\$103.45	\$1.47	1.44%

65 Water & Sewer Services Fd-Financial

W & S Extension and Replacement Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	541,700	7,581,358	541,700	541,700	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	(23,564,000)	(23,564,000)	100.00%
Travel, Tuition, and Dues	0	7,554	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	44,718,000	57,629,986	44,718,000	44,718,000	0	0.00%
TOTAL OTHER SERVICES	44,718,000	57,637,540	44,718,000	21,154,000	(23,564,000)	(52.69)%
TOTAL OPERATING EXPENSES	45,259,700	65,218,898	45,259,700	21,695,700	(23,564,000)	(52.06)%
TRANSFERS TO OTHER FUNDS/UNITS	0	1,198,281	8,642,300	8,642,300	0	0.00%
TOTAL EXPENSES & TRANSFERS	45,259,700	66,417,179	53,902,000	30,338,000	(23,564,000)	(43.72)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	12,579,000	11,365,468	28,902,000	9,361,000	(19,541,000)	(67.61)%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	24,822,337	0	0	0	0.00%
TOTAL PROGRAM REVENUE	12,579,000	36,187,805	28,902,000	9,361,000	(19,541,000)	(67.61)%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	158,063	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	158,063	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	32,680,700	59,647,374	25,000,000	20,977,000	(4,023,000)	(16.09)%
TOTAL REVENUE & TRANSFERS	45,259,700	95,993,242	53,902,000	30,338,000	(23,564,000)	(43.72)%
Expenditures Per Capita	\$72.28	\$106.07	\$84.79	\$48.41	\$(36.38)	(42.91)%

65 Water & Sewer Services Fd-Financial

W & S Operating Reserve Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	86,400	0	0	618,500	618,500	100.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	0	0	0	0.00%
TOTAL OTHER SERVICES	86,400	0	0	618,500	618,500	100.00%
TOTAL OPERATING EXPENSES	86,400	0	0	618,500	618,500	100.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	273,700	0	(273,700)	(100.00)%
TOTAL EXPENSES & TRANSFERS	86,400	0	273,700	618,500	344,800	125.98%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	86,400	86,384	273,700	618,500	344,800	125.98%
TOTAL REVENUE & TRANSFERS	86,400	86,384	273,700	618,500	344,800	125.98%
Expenditures Per Capita	\$0.14	\$0.00	\$0.43	\$0.99	\$0.56	130.23%

65 Water & Sewer Services Fd-Financial

Stormwater Funds						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,412,400	6,429,845	6,968,000	7,032,100	64,100	0.92%
OTHER SERVICES:						
Utilities	63,000	54,904	63,900	65,400	1,500	2.35%
Professional & Purchased Services	1,369,900	1,461,419	1,579,000	1,633,000	54,000	3.42%
Travel, Tuition, and Dues	20,100	10,004	23,300	26,100	2,800	12.02%
Communications	216,200	160,982	243,700	238,100	(5,600)	(2.30)%
Repairs & Maintenance Services	3,433,200	1,047,161	2,108,100	1,743,800	(364,300)	(17.28)%
Internal Service Fees	628,000	624,790	426,600	416,100	(10,500)	(2.46)%
Other Expenses	1,324,900	1,325,283	1,810,600	1,801,800	(8,800)	(0.49)%
TOTAL OTHER SERVICES	7,055,300	4,684,543	6,255,200	5,924,300	(330,900)	(5.29)%
TOTAL OPERATING EXPENSES	13,467,700	11,114,388	13,223,200	12,956,400	(266,800)	(2.02)%
TRANSFERS TO OTHER FUNDS/UNITS	212,300	582,862	62,300	680,000	617,700	991.49%
TOTAL EXPENSES & TRANSFERS	13,680,000	11,697,250	13,285,500	13,636,400	350,900	2.64%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	13,680,000	14,489,497	14,366,000	14,443,200	77,200	0.54%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	13,680,000	14,489,497	14,366,000	14,443,200	77,200	0.54%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	13,680,000	14,489,497	14,366,000	14,443,200	77,200	0.54%
Expenditures Per Capita	\$21.85	\$18.68	\$20.90	\$21.76	\$0.86	4.11%

65 Water & Sewer Services Fd-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Stormwater 37100									
Admin Svcs Mgr	SR1300	1	1.00	0	0.00	0	0.00	0	0.00
Central Supply Room Supv		0	0.00	(6)	(6.00)	(6)	(6.00)	0	0.00
Cust Svc Supv	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Engineer 1	SR1200	12	12.00	0	0.00	0	0.00	0	0.00
Engineer 2	SR1300	3	3.00	0	0.00	0	0.00	0	0.00
Engineer 3	SR1400	1	1.00	0	0.00	0	0.00	0	0.00
Engineer In Training	SR1000	4	4.00	0	0.00	0	0.00	0	0.00
Engineering Tech 2	SR0800	1	1.00	0	0.00	0	0.00	0	0.00
Engineering Tech 3	SR1000	10	10.00	0	0.00	0	0.00	0	0.00
Envir Compliance Officer 2	SR1000	6	6.00	0	0.00	0	0.00	0	0.00
Envir Compliance Officer 3	SR1200	1	1.00	0	0.00	0	0.00	0	0.00
Equip Operator 2	TG0700	7	7.00	0	0.00	0	0.00	0	0.00
Equip Operator 3	TG0800	4	4.00	0	0.00	0	0.00	0	0.00
Indust Maint Supv 2	TS1300	1	1.00	0	0.00	0	0.00	0	0.00
Maint & Repair Leader 1	TL0700	2	2.00	0	0.00	0	0.00	0	0.00
Maint & Repair Leader 2	TL0900	5	5.00	0	0.00	0	0.00	0	0.00
Maint & Repair Worker 1	TG0300	8	8.00	0	0.00	0	0.00	0	0.00
Maint & Repair Worker 2	TG0400	9	9.00	0	0.00	0	0.00	0	0.00
Masonry Worker	TG0900	5	5.00	0	0.00	0	0.00	0	0.00
Office Support Rep 2	SR0500	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 3	SR0600	3	3.00	3	3.00	3	3.00	0	0.00
Planner 1	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Technical Svcs Coord	SR1100	1	1.00	0	0.00	0	0.00	0	0.00
Water Svcs Asst Dir	SR1500	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE		90	90.00	0	0.00	0	0.00	0	0.00
W&S Operating 67331									
Admin Asst	SR0900	7	7.00	7	7.00	7	7.00	0	0.00
Admin Svcs Mgr	SR1300	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Officer 1	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	SR0800	(18)	(18.00)	(18)	(18.00)	(18)	(18.00)	0	0.00
Admin Svcs Officer 3	SR1000	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Officer 4	SR1200	12	12.00	9	9.00	9	9.00	0	0.00
Application Tech 1	SR0700	3	3.00	3	3.00	3	3.00	0	0.00
Application Tech 3	SR0900	10	10.00	10	10.00	10	10.00	0	0.00
Biologist 2	SR1000	3	3.00	3	3.00	3	3.00	0	0.00
Biologist 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Leader	TG0600	1	1.00	1	1.00	1	1.00	0	0.00
CAD/GIS Analyst 1	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
CAD/GIS Analyst 2	SR1000	3	3.00	3	3.00	3	3.00	0	0.00

65 Water & Sewer Services Fd-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
W&S Operating 67331 (Continued)									
Carpenter 2	TL1000	1	1.00	1	1.00	1	1.00	0	0.00
Chemist 2	SR1000	6	6.00	6	6.00	6	6.00	0	0.00
Chemist 3	SR1200	3	3.00	3	3.00	3	3.00	0	0.00
Compliance Inspector 2	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Compliance Inspector 3	SR1000	2	1.50	2	1.50	2	1.50	0	0.00
Cust Svc Asst Mgr	SR1200	5	5.00	5	5.00	5	5.00	0	0.00
Cust Svc Field Rep 1	SR0500	13	13.00	13	13.00	13	13.00	0	0.00
Cust Svc Field Rep 2	SR0600	12	12.00	12	12.00	12	12.00	0	0.00
Cust Svc Field Rep 3	SR0700	21	21.00	21	21.00	21	21.00	0	0.00
Cust Svc Rep 1	GS0300	0	0.00	2	2.00	2	2.00	0	0.00
Custodian 2	TG0500	3	3.00	3	3.00	3	3.00	0	0.00
Engineer 2	SR1300	24	24.00	24	24.00	26	26.00	2	2.00
Engineer 3	SR1400	4	4.00	4	4.00	4	4.00	0	0.00
Engineer In Training	SR1000	2	2.00	4	4.00	4	4.00	0	0.00
Engineering Tech 1	SR0600	1	1.00	2	2.00	2	2.00	0	0.00
Engineering Tech 2	SR0800	17	17.00	17	17.00	17	17.00	0	0.00
Engineering Tech 3	SR1000	34	34.00	34	34.00	34	34.00	0	0.00
Envir Compliance Officer 2	SR1000	5	4.50	5	4.50	5	4.50	0	0.00
Envir Compliance Officer 3	SR1200	2	2.00	2	2.00	2	2.00	0	0.00
Envir Laboratory Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Envir Tech	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Equip & Supply Clerk 3	SR0700	4	4.00	4	4.00	4	4.00	0	0.00
Equip Mechanic	TG1100	1	1.00	1	1.00	1	1.00	0	0.00
Equip Operator 2	TG0700	13	13.00	13	13.00	13	13.00	0	0.00
Equip Operator 3	TG0800	11	11.00	11	11.00	11	11.00	0	0.00
Facility Coord	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	SR1200	6	6.00	6	6.00	7	7.00	1	1.00
Fleet Mgr - Heavy Equip	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Asst 2	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Indust Electrician 1	TG1200	8	8.00	8	8.00	8	8.00	0	0.00
Indust Electrician 2	TL1200	5	5.00	5	5.00	5	5.00	0	0.00
Indust Electronics Tech 1	TG1300	1	1.00	1	1.00	1	1.00	0	0.00
Indust Electronics Tech 2	TL1300	4	4.00	4	4.00	4	4.00	0	0.00
Indust Maint Supv 1	TS1200	8	8.00	8	8.00	8	8.00	0	0.00
Indust Maint Supv 2	TS1300	9	9.00	9	9.00	9	9.00	0	0.00
Indust Mechanic 1	TG1100	22	22.00	22	22.00	22	22.00	0	0.00
Indust Mechanic 2	TL1100	10	10.00	10	10.00	10	10.00	0	0.00

65 Water & Sewer Services Fd-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
W&S Operating 67331 (Continued)									
Indust Tech Master	TL1400	44	44.00	44	44.00	44	44.00	0	0.00
Info Systems App Analyst 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	SR1200	6	6.00	6	6.00	6	6.00	0	0.00
Info Systems App Tech 2	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems Div Mgr	SR1400	2	2.00	2	2.00	2	2.00	0	0.00
Info Systems Mgr	SR1300	3	3.00	3	3.00	3	3.00	0	0.00
Maint & Repair Leader 1	TL0700	19	19.00	19	19.00	19	19.00	0	0.00
Maint & Repair Leader 2	TL0900	34	34.00	34	34.00	34	34.00	0	0.00
Maint & Repair Worker 2	TG0400	2	2.00	2	2.00	2	2.00	0	0.00
Masonry Worker	TG0900	1	1.00	1	1.00	1	1.00	0	0.00
Meter Repairer 1	TG0600	2	2.00	2	2.00	2	2.00	0	0.00
Occupational Health Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 1	SR0400	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	SR0500	10	10.00	10	10.00	10	10.00	0	0.00
Office Support Rep 3	SR0600	24	24.00	24	24.00	24	24.00	0	0.00
Office Support Spec 1	SR0700	10	10.00	10	10.00	10	10.00	0	0.00
Office Support Spec 2	SR0800	13	13.00	13	13.00	13	13.00	0	0.00
Paint & Body Repairer	TG1100	1	1.00	1	1.00	1	1.00	0	0.00
Painter 1	TG0800	2	2.00	2	2.00	2	2.00	0	0.00
Plumber	TG1100	4	4.00	4	4.00	4	4.00	0	0.00
Printing Equip Operator 2	TL0700	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Purchasing Contract Specialist	HS1400	1	1.00	1	1.00	1	1.00	0	0.00
Safety Coord	SR1200	2	2.00	2	2.00	2	2.00	0	0.00
Security Officer Coord	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Service Rep 2	SR0700	2	2.00	2	2.00	2	2.00	0	0.00
Skilled Craft Worker 2	TG1000	2	2.00	2	2.00	2	2.00	0	0.00
Special Asst To The Dir	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	SR1500	3	3.00	3	3.00	3	3.00	0	0.00
Stores Mgr	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Stores Supv	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Svc Rep 1	SR0600	7	7.00	7	7.00	7	7.00	0	0.00
System Svcs Asst Mgr	SR1200	5	5.00	5	5.00	5	5.00	0	0.00
Technical Specialist 1	SR1100	3	3.00	3	3.00	3	3.00	0	0.00
Technical Specialist 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Technical Svcs Coord	SR1100	10	10.00	10	10.00	10	10.00	0	0.00
Training Coord	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Treatment Plant Asst Mgr	SR1200	2	2.00	2	2.00	3	3.00	1	1.00
Treatment Plant Mgr	SR1300	6	6.00	6	6.00	6	6.00	0	0.00

65 Water & Sewer Services Fd-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
W&S Operating 67331 (Continued)									
Treatment Plant Shift Operator	TS0900	14	14.00	14	14.00	14	14.00	0	0.00
Treatment Plant Shift Supv	TS1100	7	7.00	7	7.00	7	7.00	0	0.00
Treatment Plant Supt	SR1400	3	3.00	3	3.00	3	3.00	0	0.00
Treatment Plant Tech 1	TG0800	37	37.00	41	41.00	41	41.00	0	0.00
Treatment Plant Tech 2	TG1100	39	39.00	39	39.00	39	39.00	0	0.00
Treatment Plant Tech 3	TL1100	4	4.00	4	4.00	4	4.00	0	0.00
Utility System Helper	TG0500	6	6.00	6	6.00	6	6.00	0	0.00
Water Maint Leader 2	TL0900	5	5.00	5	5.00	5	5.00	0	0.00
Water Maint Tech 1	TG0300	23	23.00	26	26.00	29	29.00	3	3.00
Water Maint Tech 2	TG0400	1	1.00	1	1.00	1	1.00	0	0.00
Water Maint Tech 3	TG0600	15	15.00	15	15.00	15	15.00	0	0.00
Water Quality Analyst 1	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Water Svcs Asst Dir	SR1500	4	4.00	4	4.00	4	4.00	0	0.00
Water Svcs Dir	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Welder	TG0900	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		692	691.00	701	700.00	708	707.00	7	7.00
W&S SW Stormwater Operating 67431									
Admin Svcs Mgr	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	SR1200	0	0.00	3	3.00	3	3.00	0	0.00
Central Supply Room Supv		0	0.00	3	3.00	3	3.00	0	0.00
Cust Svc Supv	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
Engineer 1	SR1200	0	0.00	12	12.00	12	12.00	0	0.00
Engineer 2	SR1300	0	0.00	3	3.00	3	3.00	0	0.00
Engineer 3	SR1400	0	0.00	1	1.00	1	1.00	0	0.00
Engineer In Training	SR1000	0	0.00	4	4.00	4	4.00	0	0.00
Engineering Tech 2	SR0800	0	0.00	1	1.00	1	1.00	0	0.00
Engineering Tech 3	SR1000	0	0.00	10	10.00	10	10.00	0	0.00
Envir Compliance Officer 2	SR1000	0	0.00	6	6.00	6	6.00	0	0.00
Envir Compliance Officer 3	SR1200	0	0.00	1	1.00	1	1.00	0	0.00
Equip Operator 2	TG0700	0	0.00	7	7.00	7	7.00	0	0.00
Equip Operator 3	TG0800	0	0.00	4	4.00	4	4.00	0	0.00
Indust Maint Supv 2	TS1300	0	0.00	1	1.00	1	1.00	0	0.00
Maint & Repair Leader 1	TL0700	0	0.00	2	2.00	2	2.00	0	0.00
Maint & Repair Leader 2	TL0900	0	0.00	5	5.00	5	5.00	0	0.00
Maint & Repair Worker 1	TG0300	0	0.00	8	8.00	8	8.00	0	0.00
Maint & Repair Worker 2	TG0400	0	0.00	9	9.00	9	9.00	0	0.00
Masonry Worker	TG0900	0	0.00	5	5.00	5	5.00	0	0.00
Office Support Rep 3	SR0600	0	0.00	3	3.00	3	3.00	0	0.00
Planner 1	SR1000	0	0.00	1	1.00	1	1.00	0	0.00

65 Water & Sewer Services Fd-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
W&S SW Stormwater Operating 67431 (Continued)									
Technical Svcs Coord	SR1100	0	0.00	1	1.00	1	1.00	0	0.00
Water Svcs Asst Dir	SR1500	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		0	0.00	93	93.00	93	93.00	0	0.00
Department Totals		782	781.00	794	793.00	801	800.00	7	7.00

66/67/69 Hospital Authority-At a Glance

Mission

Nashville General Hospital at Meharry is a publicly supported, academically affiliated community-based hospital. We are committed to providing excellent healthcare regardless of age, race, creed, gender, sexual preference or ability to pay. With the alliance of Meharry Medical College and Vanderbilt University, the medical staff and our employees will provide an educational and research environment based on the provision of comprehensive, compassionate, acute care services to those in need. Our employees, physicians, and vendors will be given the same respect, concern and caring attitude that they are expected to share with our customers. In order to meet our vision, mission and values, we will work together to be financially viable while continuously improving our skills and resources through excellence in education and research. Our goal is the achievement of 100% access to healthcare and zero disparity.

Bordeaux Long-Term Care, a division of the Hospital Authority in alliance with Nashville General Hospital, is a publicly supported facility committed to individualized resident care. As a regional leader in the provision of skilled nursing, rehabilitation services, intermediate care and palliative care, we are committed to involving our internal and external communities in providing comprehensive services and activities to our residents without regard to gender, ethnic or racial background, sexual preference or socioeconomic status. Working together with our Meharry Medical College partner, the community and Nashville General Hospital allows for an educational environment for residents and staff to promote creativity, innovation and clinical excellence. We also strive to improve the skills and ability of our management staff to achieve the highest optimum functioning for our residents. In order to make a positive difference for our residents, employees, physicians and community, exceeding expectations of all will be a way of life at Bordeaux Long-Term Care.

Knowles Assisted Living and Adult Day Services, a division of the Hospital Authority, is a publicly funded 100 bed assisted living and adult day service center committed to providing a continuum of innovative care and support to aging adults of Davidson County. Knowles Home and Adult Day Services promotes quality living for aging adults challenged by economic, social, physical and cognitive issues by helping them live in the most independent environment possible. We assist in life's transitions to appropriate levels of care by linking people, information and resources. The responsibilities for these services were transferred to the Hospital Authority in the 2005 fiscal year.

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund – Metro Subsidy	<u>\$43,190,700</u>	<u>\$43,190,700</u>	<u>\$43,190,700</u>
Total Expenditures and Transfers	<u><u>\$43,190,700</u></u>	<u><u>\$43,190,700</u></u>	<u><u>\$43,190,700</u></u>
Expenditures Per Capita			

Positions

Total Budgeted Positions – General	651	615	598
Total Budgeted Positions – Bordeaux	498	466	469
Total Budgeted Positions – Knowles	56	54	57
<small>*Prior to any service reduction or eliminations, if required</small>			

Contacts

Board Chairman: Waverly D. Crenshaw, J.D.	email: waverly.crenshaw@wallerlaw.com
Interim Chief Executive Officer: Jason E. Boyd, FACHE	email: jason.boyd@nashvilleha.org
Interim Chief Financial Officer: Bob Lonis	email: robert.lonis@nashvilleha.org

1818 Albion Street 37208 Phone: 341-4491 FAX: 341-4493

66/67/69 Hospital Authority-At a Glance

Accomplishments

- Hospital Authority's direct expenses for FY 2012 is projected to decrease \$1.8M or 1.4% over FY 2011
- Nashville General Hospital at Meharry is projected to provide \$89M in uncompensated care for FY 2012, up from \$81M or 9.9% in FY 2011
- Completed the 2011 calendar year under the Metro Employee Healthcare Incentive Program providing services to approximately 3,406 employees, yielding Hospital gross revenues of \$4.4M, and approximately \$1.5M in net revenues
- Recruited key physician specialists in cooperation with Meharry Medical College:
 - Chief of Internal Medicine, Gastroenterologist, Pulmonologist, and Orthopedics
- Received matching Federal Public Hospital Supplemental Funds for the second consecutive year
- Bordeaux Long -Term Care Facility expanded its ventilator unit to 22 beds
- Bordeaux Long -Term Care Facility reengineered pharmacy operation to a specialized industry provider realizing a saving of nearly \$900K
- Implemented new Work Related Injury Program for the entire Authority to replace Metro IOD plan. Project a 40% reduction in incurrences and costs.
- Opening a new retail pharmacy in partnership with a national pharmaceutical partner at Nashville General Hospital, to provide a more convenient access to patients at the most affordable price
- Opened new Digestive Health Center at Nashville General Hospital at Meharry
- Received \$1.6M from State for first phase of reimbursement incentives in the implementation of Electronic Medical Records (ARRA funds)
- Completed information technology projects in accordance with our IT plan:
 - Required Federal ARRA applications to achieve "meaningful use"
 - Implemented Human Resource Management system
 - Installed Computerized Provider Order Entry

Goals

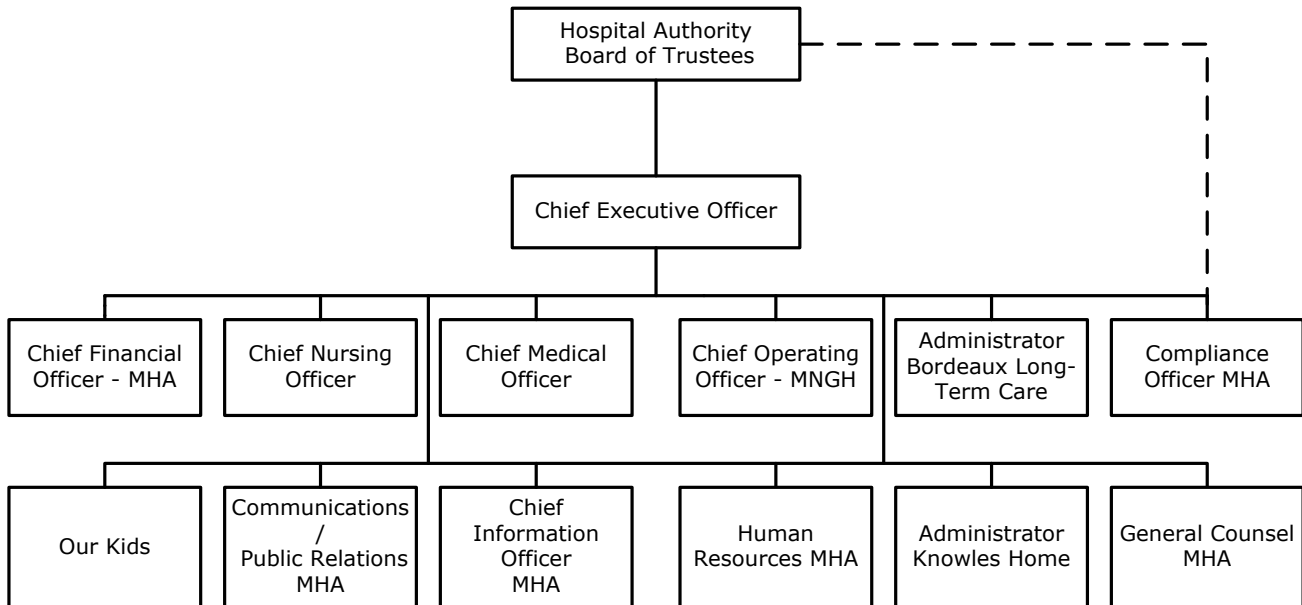
- Develop a Capital Funding program to upgrade facility and replace aged equipment with current technology
- Create a Patient Safety Evaluation System (PSES) to provide expert analysis and feedback to improve the quality and safety of care to our patients
- Continue to refine/implement MHA staffing productivity model
- Top decile with our quality indicator / and satisfaction reporting
- Redesign of hospital clinic access and availability
- Expand Metro Employee Healthcare Incentive program to other affiliates
- Restructure Professional Services Agreements to performance based models
- Continue to implement programs to assure compliance with federal and state regulations, and utilize best practices to improve quality of life for patients & residents

Strategic Issues

- Maintenance of adequate TennCare safety net funding
- Expand primary care footprint in our community
- Expand referral relationships with community-based health centers/city-based health services
- Support Meharry Medical Group in recruitment of additional key medical staff resources
- Enter into direct hospital services reimbursement agreements with State Medicaid/Managed Care Organizations
- Complete implementation of a multi-year development plan that addresses the growing needs of our community and rebrands all campuses
- Integrate the impact of Health Care Reform legislation into hospital operations
- Evaluate change from Horizon to Paragon platform for certain Hospital Information System applications in order to provide a shared single server environment in order to mitigate maintenance costs

66/67/69 Hospital Authority-At a Glance

Organizational Structure



66/67/69 Hospital Authority-At a Glance

Clinical Programs and Services

MEDICAL

Cardiology
Dermatology
Endocrinology
Gastroenterology
Hematology/Oncology
Infectious Diseases
Internal Medicine
Neurology
Nephrology
Pathology
Pulmonology
Rheumatology
Women's Services

SURGICAL

Anesthesiology
Ear, Nose & Throat (ENT)
General Surgery
Ophthalmology
Orthopedics
Plastic Surgery
Thoracic Surgery
Urology
Vascular Surgery

AMBULATORY SERVICES

Outpatient Infusion Center
Same Day Surgery
The Clinics at NGH

Graduate Medical Education Programs

Surgery
Medicine
Family Practice
OB/Gyn
Rheumatology
Transition (Preventive & Occupational)

Health Sciences Education

Radiologic Technology
Cardiographic Technician (EKG) Certification
Medical Imaging Preceptorship in CT & MRI
Advanced Placement Radiography

Long-Term Care

Skilled Nursing
Rehabilitation Services
Intermediate Care
Palliative Care

Residential Care

Home Assisted Living
Adult Day Services

75 Metro Action Commission-At a Glance

Mission Metropolitan Action Commission changes lives, embodies a spirit of hope, improves communities and makes Nashville a better place to live. We care about the entire community and are dedicated to helping people help themselves and each other.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
Special Purpose Fund	\$ 24,648,400	\$ 24,228,100	\$ 24,816,400
Total Expenditures and Transfers	\$ 24,648,400	\$ 24,228,100	\$ 24,816,400
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 143,100	\$ 145,200	\$ 145,200
Other Governments and Agencies	19,054,200	18,614,800	19,390,000
Other Program Revenue	264,600	257,000	100,000
Total Program Revenue	\$ 19,461,900	\$ 19,017,000	\$ 19,635,200
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	5,186,500	5,211,100	5,181,200
Total Revenues	\$ 24,648,400	\$ 24,228,100	\$ 24,816,400
Expenditures Per Capita	\$ 39.37	\$ 38.11	\$ 39.60

In addition to the Special Purpose Funds, MAC receives an operating subsidy of \$4,000,000 from Metro. See Administrative Section #01101204.

Positions	Total Budgeted Positions	2010-11	2011-12	2012-13
		381	378	376

Contacts	Director: Cynthia Croom	email: cynthia.croom@nashville.gov
	Finance Manager: Tyronda Burgess	email: tyronda.burgess@nashville.gov
	800 2 nd Avenue North 37201	Phone: 862-8860 FAX: 862-8881

75 Metro Action Commission-At a Glance

Accomplishments

- First Head Start Program in the State designated as a Gold Sneaker facility. The program emphasizes physical activities and nutrition services that attempts to prevent childhood obesity and many other health initiatives
 - The Summer Food Service program provided 219,000 breakfast and lunch meals for low income children throughout Davidson County during the months of June and July. In addition, with coordination and collaboration with the Mayor's Office, we were able to expand the program in Southeast Nashville with Valleybrook Apartments to ensure children have access to nutritious meals during the summer
 - Reduced the overall agency turn over rate for two consecutive years
 - The Head Start Program, responding to the training needs to have Teacher Assistants equipped with a minimum of a CDA (Child Development Credential) by 2013 as required by the Head Start Act of 2007 undertook an initiative to provide CDA trainings to sixteen staff who currently hold a Teacher Assistant position without the CDA credential
 - Community Services provided services to 16,740 households, 693 more than the previous year. The increase was due to additional federal funds for the Low Income Home Energy Assistance program
 - Early Head Start Parents identified through a Family Partnership the need for their GED. The EHS Program partnered with the MAC Adult Education Program and was able to assist them in obtaining their GED this fiscal year
 - Through our linkages with local Part C services, EHS has enrolled several children with disabilities
 - The Head Start Program participates in the ECERS (Early Childhood Environmental Rating Scales). This scale is used to assess quality in Head Start Classrooms. Towards that end, all Head Start Centers have received the 3 Star Rating supplied by the Department of Human Services. In addition to the 3 Star designation that our centers received, many classrooms scored 6.0 on a scale of 1-7
-

Goals

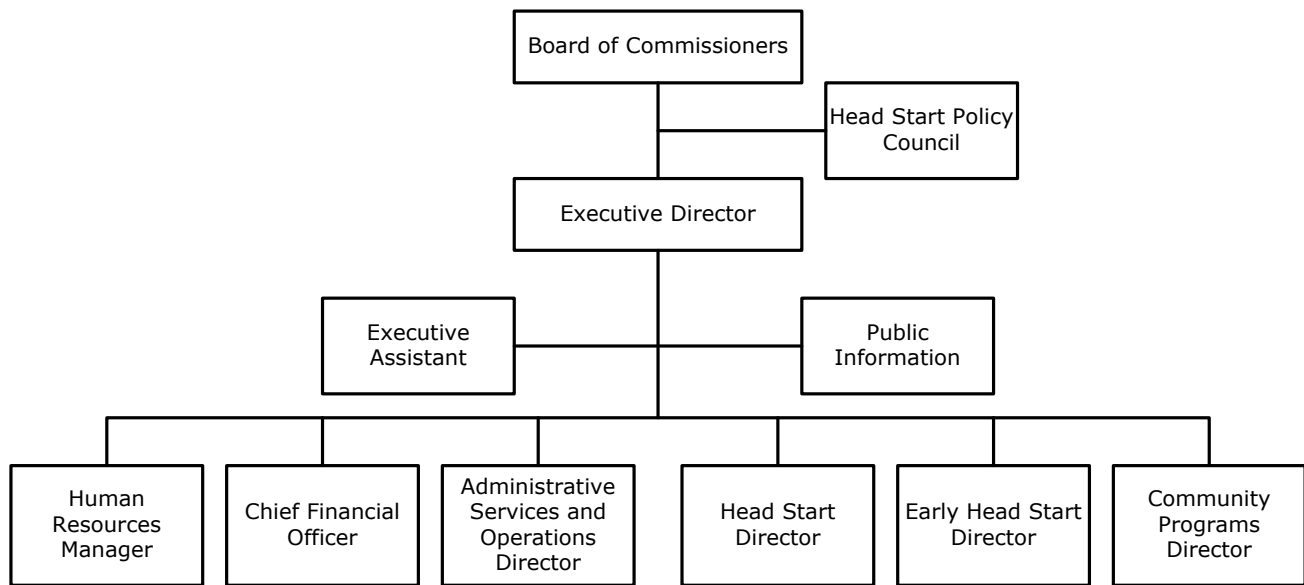
- By the year 2013,
 - Low income people will experience an increase in opportunity to be heard concerning issues in their community as well as see positive results from their input
 - The Nashville community will experience an increase in community improvements and capacity to serve those in poverty
 - Nashville will experience an increase in children receiving positive early childhood experiences and work toward the achievement of school readiness goals through the Metropolitan Action Commission Head Start Program
 - Metro Action Commission customers will experience a decrease in barriers to initial or continuous employment
 - Metro Action Commission customers will experience an agency with an enhanced capacity to achieve results
-

Strategic Issues

- The lack of involvement of poor residents in planning/developing services if not properly addressed will result in a lack of utilization of community resources for a comprehensive attack against poverty
- From 2000 to 2009, there has been a 4.2% increase in individuals living in poverty, if not addressed will result in families needing access to services in locations where services are currently not available
- Federal changes in Head Start has placed an increased emphasis on academic achievements for staff with a 2013 deadline
- Reduction in federal, state and local funding with a change in emphasis for the Community Development Block Grant reduces the amount of funding available for emergency services
- The lack of a government-wide case management database combined with reduced resources to serve poor residents results in the agency's decreased ability to track and deliver services to those most in need

75 Metro Action Commission-At a Glance

Organizational Structure



Programs

Community Empowerment

Community Advocacy

Community Improvement and Revitalization

Adult Education and Training

Child and Family Development

Educational Child Development
 Nutrition Services
 Families and Communities as Partners
 Child Health and Wellness

Self-Sufficiency

Low-Income Home Energy and Emergency Assistance
 Adult Education, Training and Support
 Health Improvement

Community Partnership and Linkages

Service Coordination

Administrative

Administration and Leasehold

75 Metro Action Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Community Advocacy			
Community Advocacy programs	SPF**	\$(159,800)	Budget adjustments to reflect to the grant funding for Watt Ad, Share the Warmth and Community Service Poverty programs
Adult Education and Training			
Early Headstart grant	SPF	8,500	Budget adjustment to reflect Early Head Start grant funding received from the U.S. Department of Health and Human Services
Educational Child Development			
Early Headstart grant	SPF	(266,000) (4.00 FTEs)	Budget adjustment to reflect Early Head Start grant funding received from the U.S. Department of Health and Human Services
Nutrition Services			
Summer Food Service Program	SPF	93,400	Budget adjustment to reflect the Summer Food Service Program grant funding received from the Tennessee Department of Human Services
Families and Communities as Partners			
Early Headstart grant	SPF	98,200	Budget adjustment to reflect Early Head Start grant funding received from the U.S. Department of Health and Human Services
Child Health and Wellness			
Early Headstart grant	SPF	135,800	Budget adjustment to reflect Early Head Start grant funding received from the U.S. Department of Health and Human Services
Low-Income Home Energy and Emergency Assistance			
Community Services Block grant	SPF	498,600	Budget adjustment to reflect the Community Services Block Grant Program (CSBG) funding received from the Tennessee Department of Human Services
Adult Education, Training and Support			
Community Services Block grant	SPF	102,500	Budget adjustment to reflect the Community Services Block Grant Program (CSBG) funding received from the Tennessee Department of Human Services
Service Coordination			
Community Services Block grant	SPF	86,000	Budget adjustment to reflect the Community Services Block Grant Program (CSBG) funding received from the Tennessee Department of Human Services

75 Metro Action Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Administration and Leasehold			
Program Alignment	SPF	\$ (8,900) 2.00 FTEs	No impact on performance
Special Purpose Funds Total		\$ 588,300 (2.00 FTEs)	
Pay Adjustment		(130,200)	FY12 Pay Adjustment
Operational Transfer		719,900	Increases the support from the General Fund
Metro Subsidy Total		\$ 589,700	

** SPF – Special Purpose Funds

75 Metro Action Commission-Financial

Special Purpose Funds						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	13,512,200	14,233,149	13,545,400	13,558,900	13,500	0.10%
OTHER SERVICES:						
Utilities	364,800	347,773	379,750	365,950	(13,800)	(3.63)%
Professional & Purchased Services	6,065,300	8,380,017	5,620,910	5,874,710	253,800	4.52%
Travel, Tuition, and Dues	154,500	134,628	121,700	150,100	28,400	23.34%
Communications	202,700	191,793	170,700	184,000	13,300	7.79%
Repairs & Maintenance Services	50,400	52,440	20,200	18,600	(1,600)	(7.92)%
Internal Service Fees	517,400	525,145	599,200	622,300	23,100	3.86%
Other Expenses	1,878,200	1,835,105	1,795,240	1,956,440	161,200	8.98%
TOTAL OTHER SERVICES	9,233,300	11,466,901	8,707,700	9,172,100	464,400	5.33%
TOTAL OPERATING EXPENSES	22,745,500	25,700,050	22,253,100	22,731,000	477,900	2.15%
TRANSFERS TO OTHER FUNDS/UNITS	1,902,900	3,274,652	1,975,000	2,085,400	110,400	5.59%
TOTAL EXPENSES & TRANSFERS	24,648,400	28,974,702	24,228,100	24,816,400	588,300	2.43%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	143,100	139,682	145,200	145,200	0	0.00%
Federal (Direct & Pass Through)	19,054,200	22,231,248	18,614,800	19,390,000	775,200	4.16%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	264,600	60,378	257,000	100,000	(157,000)	(61.09)%
TOTAL PROGRAM REVENUE	19,461,900	22,431,308	19,017,000	19,635,200	618,200	3.25%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	812	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	812	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	5,186,500	6,544,847	5,211,100	5,181,200	(29,900)	(0.57)%
TOTAL REVENUE & TRANSFERS	24,648,400	28,976,967	24,228,100	24,816,400	588,300	2.43%
Expenditures Per Capita	\$39.37	\$46.27	\$38.11	\$39.60	\$1.49	3.91%

75 Metro Action Commission-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
MAC Admin & Leasehold 31500									
Account Clerk 1	MC0500	1	1.00	0	0.00	0	0.00	0	0.00
Account Clerk 2	MC0600	0	0.00	1	1.00	1	1.00	0	0.00
Admin Officer	MC0800	0	0.00	0	0.00	1	1.00	1	1.00
Admin Svcs & Operations Dir	MC1300	1	1.00	1	1.00	1	1.00	0	0.00
Chief Financial Officer	MC1300	1	1.00	1	1.00	1	1.00	0	0.00
Exec Dir	MC1400	1	1.00	1	1.00	1	1.00	0	0.00
Exec Secretary	MC0900	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 1	MC0900	1	1.00	1	1.00	2	2.00	1	1.00
Finance Officer 2	MC1000	1	1.00	1	1.00	1	1.00	0	0.00
HR Analyst 1	MC0900	2	2.00	2	2.00	2	2.00	0	0.00
Human Resources Manager - MAC	MC1300	1	1.00	1	1.00	1	1.00	0	0.00
Office Manager-MAC	MC0800	0	0.00	1	1.00	1	1.00	0	0.00
Public Info Rep - MAC	MC1200	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		11	11.00	12	12.00	14	14.00	2	2.00
MAC Headstart Grant 31502									
Admin Officer, Head Start	MC0800	2	2.00	1	1.00	1	1.00	0	0.00
Admin Officer, Records Mgt	MC0800	0	0.00	1	1.00	1	1.00	0	0.00
Assistant Transportation Mgr	MC0700	1	1.00	1	1.00	1	1.00	0	0.00
Asst Dir Of Head Start		1	1.00	1	1.00	0	0.00	(1)	(1.00)
Bus Driver	MC0500	29	29.00	29	29.00	25	25.00	(4)	(4.00)
Center Mgr 1	MC1000	7	7.00	7	7.00	7	7.00	0	0.00
Center Mgr 2	MC1100	7	7.00	7	7.00	7	7.00	0	0.00
Compliance-Monitoring Mgr	MC1200	0	0.00	0	0.00	1	1.00	1	1.00
Custodian	MC0200	12	12.00	12	12.00	13	13.00	1	1.00
Data Entry Specialist	MC0600	1	1.00	1	1.00	1	1.00	0	0.00
Disabilities Coord	MC0900	1	1.00	1	1.00	1	1.00	0	0.00
Early Head Start Director	MC1300	0	0.00	0	0.00	1	1.00	1	1.00
Education and Training Asst	MC1000	1	1.00	1	1.00	1	1.00	0	0.00
Education Planning Specialist	MC1200	0	0.00	0	0.00	1	1.00	1	1.00
EHS Hlth Mentl Hlth & Dis Coord	MC0900	0	0.00	0	0.00	1	1.00	1	1.00
Erly Head Start Family Spec II	MC0700	0	0.00	0	0.00	2	2.00	2	2.00
Erly Hed Start Edu Svc Prg Cor	MC1000	0	0.00	0	0.00	1	1.00	1	1.00
Family Svcs Coord	MC0900	1	1.00	1	1.00	1	1.00	0	0.00
Family Svcs Spec 1	MC0600	3	3.00	3	3.00	3	3.00	0	0.00
Family Svcs Spec 2	MC0700	31	31.00	31	31.00	29	29.00	(2)	(2.00)
General Maint Worker	MC0500	2	2.00	3	3.00	3	3.00	0	0.00
General Svcs Mgr	MC0700	1	1.00	1	1.00	1	1.00	0	0.00
Head Start Dir	MC1300	1	1.00	1	1.00	1	1.00	0	0.00
Headstart Teacher 1	MC0600	9	9.00	6	6.00	5	5.00	(1)	(1.00)

75 Metro Action Commission-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
MAC Headstart Grant 31502 (Continued)									
Headstart Teacher 2	MC0800	62	62.00	65	65.00	66	66.00	1	1.00
Headstart Teacher 3-Mast Deg	MC0900	3	3.00	3	3.00	3	3.00	0	0.00
Health & Disabilitie Asst-MAC	MC0600	1	1.00	1	1.00	1	1.00	0	0.00
Hlth Coord	MC0900	1	1.00	1	1.00	1	1.00	0	0.00
Parent Involvement Coord	MC0900	1	1.00	1	1.00	1	1.00	0	0.00
PROGRAM ASSISTANT		0	0.00	0	0.00	1	1.00	1	1.00
Teacher Asst	MC0100	82	82.00	82	82.00	82	82.00	0	0.00
Transportation Mgr	MC1000	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		261	261.00	262	262.00	264	264.00	2	2.00
MAC LIHEAP Grant 31503									
Eligibility Counselor 2	MC0700	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		0	0.00	1	1.00	1	1.00	0	0.00
MAC CSBG Grant 31504									
Adult Education Career Coach	MC0800	1	1.00	1	1.00	0	0.00	(1)	(1.00)
CSBG/LIHEAP Dir	MC1300	1	1.00	1	1.00	1	1.00	0	0.00
CSBG/LIHEAP Special Svc Coord	MC1000	1	1.00	1	1.00	1	1.00	0	0.00
Education Coordinator-CSBG	MC1000	0	0.00	0	0.00	1	1.00	1	1.00
Eligibility Counselor 1	MC0600	1	1.00	1	1.00	1	1.00	0	0.00
Eligibility Counselor 2	MC0700	6	6.00	6	6.00	6	6.00	0	0.00
Literacy Instructor 2	MC0800	3	3.00	3	3.00	3	3.00	0	0.00
Program Assistant/ CSBG-LIHEAP	MC0600	1	1.00	1	1.00	1	1.00	0	0.00
Self Sufficienc Prog Coord	MC0900	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		15	15.00	15	15.00	15	15.00	0	0.00
MAC Summer Food Program 31505									
Administrative Officer-Seasona	MC0800	2	2.00	2	2.00	2	2.00	0	0.00
Food Service Wkr 1 - Seasonal	MC0200	14	12.96	14	12.96	14	12.96	0	0.00
Food Service Worker II-Seasona	MC0300	8	8.00	8	8.00	8	8.00	0	0.00
Food Svs Transport Dvr-Season	MC0500	12	12.00	12	12.00	12	12.00	0	0.00
Total Positions & FTE		36	34.96	36	34.96	36	34.96	0	0.00
MAC CACFP 31506									
Food Svc Worker 1	MC0200	5	5.00	5	5.00	5	5.00	0	0.02
Food Svc Worker 2	MC0400	8	8.00	8	8.00	8	8.00	0	0.00
Food Svcs Mgr	MC0900	1	1.00	1	1.00	1	1.00	0	0.00
Nutrition Coord	MC1000	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		15	15.00	15	15.00	15	15.00	0	0.00
MAC BF/AF Care Program 31508									
Teacher Asst	MC0100	31	14.88	31	14.88	31	14.88	0	0.00
Total Positions & FTE		31	14.88	31	14.88	31	14.88	0	0.00

75 Metro Action Commission-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
MAC ARRA CSBG Grant 31517									
Receptionist	MC0100	3	3.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE		3	3.00	0	0.00	0	0.00	0	0.00
* MAC ARRA Headstart Grant 31518									
Education and Training Asst	MC1000	3	3.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE		3	3.00	0	0.00	0	0.00	0	0.00
MAC ARRA Early HeadStart Grant 31520									
Early Head Start Director	MC1300	1	1.00	1	1.00	0	0.00	(1)	(1.00)
Education and Training Asst	MC1000	1	1.00	0	0.00	0	0.00	0	0.00
EHS Hlth Mentl Hlth & Dis Coor	MC0900	0	0.00	1	1.00	0	0.00	(1)	(1.00)
Erly Head Start Family Spec II	MC0700	0	0.00	2	2.00	0	0.00	(2)	(2.00)
Erly Hed Start Edu Svc Prg Cor	MC1000	0	0.00	1	1.00	0	0.00	(1)	(1.00)
Family Svcs Spec 2	MC0700	2	2.00	0	0.00	0	0.00	0	0.00
PROGRAM ASSISTANT		1	1.00	1	1.00	0	0.00	(1)	(1.00)
Public Health Educator 1-Hlth		1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE		6	6.00	6	6.00	0	0.00	(6)	(6.00)
Department Totals		381	363.84	378	360.84	376	358.84	(2)	(2.00)

76 Nashville Career Advancement Center-At a Glance

Mission To ensure the Middle Tennessee workforce is aligned with the region's long-range economic needs, Workforce Investment funds will provide training and credentials which develop talent for high demand and high skill careers.

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
Special Purpose Fund	\$ 10,090,600	\$ 8,381,400	\$ 8,381,300
Total Expenditures and Transfers	<u>\$ 10,090,600</u>	<u>\$ 8,381,400</u>	<u>\$ 8,381,300</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	9,995,500	8,286,000	8,286,000
Other Program Revenue	<u>200</u>	<u>100</u>	<u>100</u>
Total Program Revenue	\$ 9,995,700	\$8,286,100	\$8,286,100
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	<u>94,900</u>	<u>95,300</u>	<u>93,200</u>
Total Revenues	<u>\$10,090,600</u>	<u>\$8,381,400</u>	<u>\$8,381,300</u>
Expenditures Per Capita	\$16.12	\$13.18	\$13.37

Positions	Total Budgeted Positions	44	46	46
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Contacts	Director: Paul Haynes	email: paul.haynes@nashville.gov
	Financial Manager: Ed Bryan	email: ed.bryan@nashville.gov
	621 Mainstream Drive, Suite 210 37228	Phone: 862-8890 FAX: 862-8910

76 Nashville Career Advancement Center-At a Glance

Accomplishments

- The Workforce Investment Act funding provided services to 3,309 participants with 2,084 receiving scholarships for training in high demand occupations
 - The Metro Summer Internship Program employed 50 Davidson County high school juniors for four weeks during the summer. The Program, in its 7th year, places selected young people in Metro Offices and Departments. In addition, Workforce Investment Act Youth programs provided dropout prevention and dropout re-engagement services to 891 young people
 - The Incumbent Worker training program assisted 5 employers in upgrading the skills of 253 employees. This training helped the employers to avoid layoffs and to increase productivity
 - The On-The-Job Training (OJT) program assisted 3 employers in training 209 new employees
 - The Apprenticeship Training Program provided resources to assist in training 194 individuals in the skilled crafts of Plumbing & Pipefitting, Heat & Frost Insulating, and Sheet Metal Working
 - 140 visits were made to the various career centers by employers to secure the employees needed for their operations. In addition, we assisted another 13 employers and 823 workers at their locations through our Rapid Response operation designed to assist with layoffs
 - The National Career Readiness Certificate (CRC) verifies to employers that an individual has essential core employability skills in Reading, Math, and Locating Information. NCAC has administered 2,933 CRC tests to individuals seeking employment
 - NCAC continues to provide resources and leadership to the Human Resources corporate community through a variety of partnerships. Specifically, through a partnership with the Middle Tennessee Diversity Forum, NCAC has facilitated discussions with area employers on initiatives and opportunities to serve emerging demographic populations in the area
-

Goals

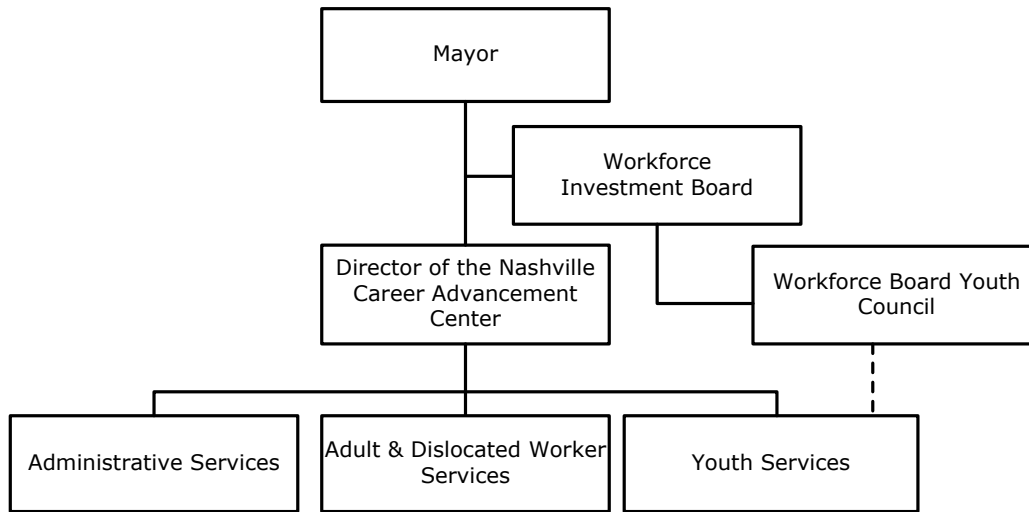
- By the year 2013, individuals actively seeking work at NCAC will have their employment needs met as evidenced by 81% employment within six months after exiting from the program
 - By the year 2013, NCAC youth customers will experience an increase in a linkage to jobs and education as evidenced by 63% of youth being placed in employment or education
 - By the year 2013, job seekers at NCAC will experience higher wages and long term employability, as evidenced by an 88% retention rate reported after one year of going to work
-

Strategic Issues

- Although economic growth has improved since 2008, demand remains high for career center services to match job seekers with jobs, resulting in a lower percentage of job seekers linked directly to employment
- Based on the latest industry data, there are an increasing number of workers who do not have the skills that are needed/requested by employers, resulting in longer terms of unemployment and lower wages in lower skilled jobs for jobseekers
- Since the Workforce Investment Act was implemented, Federal funded support for employment and training programs has decreased, resulting in fewer resources for services to the area's unemployed and underemployed workers
- Over the past years in Middle Tennessee, there has been an increase in the number of youth who are not equipped with the academic or social skills that would allow them to support themselves, resulting in youth who cannot get and maintain a job

76 Nashville Career Advancement Center-At a Glance

Organizational Structure



Programs

Employment Resources Career Center

Job Seeker

76 Nashville Career Advancement Center-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Job Seeker			
Registration fee reduction	SPF**	\$ (900)	This reduction will decrease fees for registrations
Pay Adjustment	SPF	2,200	FY13 Pay Adjustment
	SPF	(1,400)	FY12 Pay Adjustment
Adjustment of CDF position	SPF	.40 FTEs	No fiscal impact
Special Purpose Funds Total		\$ (100)	
		.40 FTEs	
Operational Transfer		\$ (100)	
Metro Subsidy Total		\$ (100)	

*Total FY13 Operating Subsidy amount is \$95,600. See Administrative Section #01101213

** SPF – Special Purpose Funds

76 Nashville Career Advancement Center-Financial

Special Purpose Funds						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	3,311,100	3,142,736	3,101,700	3,247,100	145,400	4.69%
OTHER SERVICES:						
Utilities	6,000	6,464	6,500	6,500	0	0.00%
Professional & Purchased Services	2,295,600	2,362,148	1,942,500	1,852,600	(89,900)	(4.63)%
Travel, Tuition, and Dues	3,552,800	2,895,767	2,353,200	2,352,300	(900)	(0.04)%
Communications	54,900	46,986	44,000	44,000	0	0.00%
Repairs & Maintenance Services	3,000	793	3,000	3,000	0	0.00%
Internal Service Fees	47,400	50,361	61,400	61,400	0	0.00%
Other Expenses	819,800	1,732,111	869,100	814,400	(54,700)	(6.29)%
TOTAL OTHER SERVICES	6,779,500	7,094,630	5,279,700	5,134,200	(145,500)	(2.76)%
TOTAL OPERATING EXPENSES	10,090,600	10,237,366	8,381,400	8,381,300	(100)	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	10,090,600	10,237,366	8,381,400	8,381,300	(100)	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	9,995,500	9,231,053	8,286,000	8,286,000	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	200	912,274	100	100	0	0.00%
TOTAL PROGRAM REVENUE	9,995,700	10,143,327	8,286,100	8,286,100	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	94,900	94,900	95,300	95,200	(100)	(0.10)%
TOTAL REVENUE & TRANSFERS	10,090,600	10,238,227	8,381,400	8,381,300	(100)	0.00%
Expenditures Per Capita	\$16.12	\$16.35	\$13.18	\$13.37	\$0.19	1.44%

76 Nashville Career Advancement Center-Financial

Title	Grade	FY 2011 Budgeted		FY 2012 Budgeted		FY 2013 Budgeted		FY12 - FY13 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
NCAC Expenditure Clearing 31000									
Accounting Assoc - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Accounting Supv - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Accounts Clerk 1-NCAC		1	1.00	0	0.00	0	0.00	0	0.00
Accounts Clerk 2-NCAC		1	0.60	1	1.00	1	1.00	0	0.00
CD Program Assoc - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
CDF - NCAC		18	17.60	18	17.60	18	18.00	0	0.40
Contract Admin - NCAC		2	2.00	2	2.00	2	2.00	0	0.00
Data Entry 2 - NCAC		1	1.00	2	2.00	2	2.00	0	0.00
Data Entry Supv - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Davidson CD Coord-NCAC		2	2.00	2	2.00	2	2.00	0	0.00
Director of Programs - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Employment Career Specialist	NS	1	1.00	1	1.00	1	1.00	0	0.00
Employment Liaison - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Enterprise Emp Coord - NCAC		0	0.00	1	0.50	1	0.50	0	0.00
Executive Asst - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Executive Director - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Finance Dir - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
IS Director - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Receptionist - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Receptionist/Prog Asst - NCAC		1	0.45	0	0.00	0	0.00	0	0.00
Research Analyst - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Sr CDF - NCAC		1	1.00	0	0.00	0	0.00	0	0.00
Sr. CDF Support - NCAC		2	2.00	4	4.00	4	4.00	0	0.00
Systems Spec - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Youth Employment Liaison		0	0.00	1	1.00	1	1.00	0	0.00
Youth Svs Admin - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		44	42.65	46	45.10	46	45.50	0	0.40
Department Totals		44	42.65	46	45.10	46	45.50	0	0.40

78 Metro Transit Authority-At a Glance

Mission The mission of the Metropolitan Transit Authority is to provide public transportation to our community and its visitors so they can achieve greater mobility and experience a cleaner, healthier environment with less traffic congestion.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
MTA Component Unit Fund	\$ 48,419,500	\$ 53,009,900	\$ 60,163,200
Total Expenditures and Transfers	\$ 48,419,500	\$ 53,009,900	\$ 60,163,200
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 11,171,500	\$ 12,082,500	\$ 14,331,600
Other Governments and Agencies	8,787,600	10,667,000	12,403,000
Other Program Revenue	5,439,800	3,939,800	4,058,000
Total Program Revenue	\$ 25,398,900	\$ 26,689,300	\$ 30,792,600
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	23,020,600	26,320,600	29,370,600
Total Revenues	\$ 48,419,500	\$ 53,009,900	\$ 60,163,200
Expenditures Per Capita	\$77.33	\$83.39	\$96.00

Positions	Total Budgeted Positions	1	1	1
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Contacts	Chief Executive Officer: Paul J. Ballard Chief Financial Officer: Ed Oliphant 130 Nestor Street 37210	email: paul.ballard@nashville.gov email: ed.oliphant@nashville.gov Phone: 862-6262 FAX: 862-6208
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78 Metro Transit Authority-At a Glance

Accomplishments

- Completed a feasibility study for the Broadway-West End Corridor / East West Connector Project with Bus Rapid Transit being selected as the Locally Preferred Alternative. The East West Connector will be operational in the corridor by August 2015.
- Beginning the next phase of the East West Connector Project for the preliminary engineering and environmental assessment portion of project that will be under contract in April 2012. This phase is expected to be complete by May 2013.
- Continue to see significant cost savings through our fuel hedging program that Metro Nashville and MTA started in July 2009. We are currently paying \$2.30 per gallon for approximately 71% of our fuel purchases.
- After partnering with Metro Government last year in the acquisition of the former Peterbilt property on Myatt Drive in Madison, renovation of MTA administrative offices and the heavy maintenance shop is expected to be complete in June and November 2012, respectively. The Myatt Drive property is also being utilized for functions within the Metro Police Department.
- Continue to successfully manage the Regional Transportation Authority (RTA) that is increasing ridership on both the Music City Star commuter rail and the regional express bus services coming into Davidson County every weekday. These commuter services continue to decrease the number of cars coming into Davidson County, lowering our dependence on fossil fuels and contributing to a cleaner, healthier environment.
- Secured new Congestion Mitigation Air Quality (CMAQ) grant funding for the region that allows both MTA and RTA to expand services for at least the next three years
- Continue to have successful free circulator bus service around the Central Business District. The Music City Circulator service has three routes from Nashville's riverfront to the Gulch, Bicentennial Mall area and the Fulton Campus

Goals

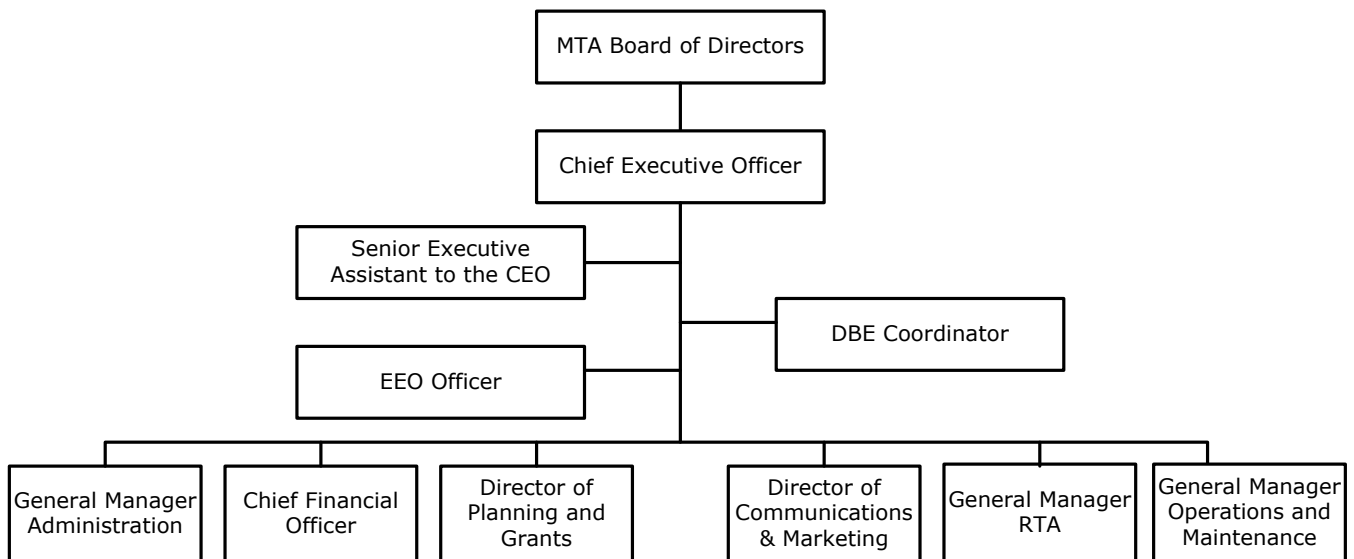
- Develop a plan to achieve dedicated funding for public transit that will allow us to meet the demands of our customers in the region
- Continue implementation of MTA's Master Plan allowing us to provide increasing levels of accessible transportation services so that our community will utilize MTA's products at an increasing rate over each of the next five years. This will allow the community to experience cleaner air, reduced congestion and reduced dependence upon fossil fuels.
- Rehabilitate the Nestor Street Garage and the new Metro Madison property so that our customers can continue to have safe, reliable, and fully accessible vehicles, and enable our employees to operate more efficiently

Strategic Issues

- Should Identifying additional grant funding sources (including some type of dedicated funding) to allow for increased transit services in order to:
 - provide convenient, frequent and reliable alternative transit choices to the automobile
 - better serve an increasing elderly population
 - reduce congestion
 - reduce air pollution and greenhouse gases
 - improve commute times
- Expanding service to meet increased demand requires investment in additional staffing and infrastructure that includes:
 - revenue vehicle replacement and expansion
 - adding bus drivers and mechanics
 - having adequate building infrastructure to support current and expanded levels of service
- Managing and improving our transit services using the funding available to best serve our citizens and make public transit a viable and convenient choice for people's transportation needs

78 Metro Transit Authority-At a Glance

Organizational Structure



Programs

Service Improvement

Board of Directors Information
 Convenient Alternative Transportation
 Service Improvement

Customer Care

Customer Care
 Vehicle Preparation and Readiness
 Passenger Safety
 Getting Around in Nashville
 Logistics
 Access to All

Asset Management

Financial and Asset Management
 Sales
 Business Protection

Support Services

Employment Services
 Human Resources
 Internal Support

Administrative

Non-allocated Financial Transactions

78 Metro Transit Authority-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Employment Services Program			
Increase in Health and Workers' Comp expenses	SPF**	\$ 1,150,300	Enables MTA to provide continuing level of transportation services
Department Wide			
Increase in Wages & Fringes, FICA & SUTA	SPF	1,969,100 14.00 FTEs	Enables MTA to provide continuing level of transportation services
Increase in Labor costs for new service	SPF	1,582,400 57.00 FTEs	Enables MTA to provide continuing level of transportation services
Increase in Fuel and Parts Expense	SPF	1,143,800	Enables MTA to provide continuing level of transportation services
Increase in Pension Expense	SPF	586,400	Enables MTA to provide continuing level of transportation services
Increase in Other Services and Utilities	SPF	450,500	Enables MTA to provide continuing level of transportation services
Increase in Liability Insurance	SPF	229,500	Enables MTA to provide continuing level of transportation services
Increase in Passenger and contract Revenue	SPF	(2,211,100)	Enables MTA to provide continuing level of transportation services
Increase in Other Non-transportation Revenue	SPF	(38,000)	Enables MTA to provide continuing level of transportation services
Increase in Federal and State Grant Subsidy	SPF	(1,469,600)	Enables MTA to provide continuing level of transportation services
Increase in Federal Capital Operating Reimbursement	SPF	(384,600)	Enables MTA to provide continuing level of transportation services
Increase in Other, Net	SPF	120,700	Enables MTA to provide continuing level of transportation services
LOCAP and Internal Service Fees Adjustment		(79,400)	No impact on performance
Special Purpose Funds Total		\$ 3,050,000	
TOTAL		\$ 3,050,000 71.00 FTEs	

** SPF – Special Purpose Funds

78 Metro Transit Authority-Financial

MTA Component Unit Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	\$32,280,800	\$33,509,400	\$34,534,400	\$39,236,100	\$4,701,700	13.61%
OTHER SERVICES:						
Utilities	839,100	719,900	1,563,900	1,434,800	(129,100)	(8.26%)
Professional & Purchased Services	1,199,100	724,500	1,027,100	1,224,500	197,400	19.22%
Travel, Tuition, and Dues	189,600	161,300	206,400	265,700	59,300	28.73%
Communications	40,200	42,000	39,100	33,500	(5,600)	(14.32%)
Repairs & Maintenance Services	2,927,200	2,795,400	2,944,900	3,191,500	246,600	8.37%
Internal Service Fees	294,200	335,700	246,500	167,100	(79,400)	(32.21%)
Other Expenses	10,649,300	11,767,300	12,447,600	14,610,000	2,162,400	17.37%
TOTAL OTHER SERVICES	16,138,700	16,546,100	18,475,500	20,927,100	2,451,600	13.27%
TOTAL OPERATING EXPENSES	48,419,500	50,055,500	53,009,900	60,163,200	7,153,300	13.49%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	\$48,419,500	\$50,055,500	\$53,009,900	\$60,163,200	\$7,153,300	13.49%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	\$11,171,500	\$11,495,200	\$12,082,500	\$14,331,600	\$2,249,100	18.61%
Federal (Direct & Pass Through)	8,787,600	9,497,400	10,667,000	12,403,000	1,736,000	16.27%
State Direct	5,439,800	5,439,800	3,939,800	4,058,000	118,200	3.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	25,398,900	26,432,400	26,689,300	30,792,600	4,103,300	15.37%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	23,020,600	23,020,600	26,320,600	29,370,600	3,050,000	12.54%
TOTAL REVENUE & TRANSFERS	\$48,419,500	\$49,453,000	\$53,009,900	\$60,163,200	\$7,153,300	13.49%
Expenditures Per Capita	\$ 77.33	\$ 79.94	\$ 83.39	\$ 96.00	\$ 12.61	15.12%

78 Metro Transit Authority-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
MTA-Component Unit 60002									
Chief Executive Officer- MTA		1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		1	1.00	1	1.00	1	1.00	0	0.00
Department Totals		1	1.00	1	1.00	1	1.00	0	0.00

80 Metropolitan Nashville Public Schools-At a Glance

Accomplishments

- We are providing more inclusive services for English Learners and students with disabilities. Our goal is to provide all students the services they need in their neighborhood schools
- We are one of just eight districts selected for a national collaboration aimed at increasing social and emotional support systems for students
- We have built strong Science, Technology, Engineering and Math programs at several schools, including a K-12 continuum in the Stratford Cluster, in partnership with Vanderbilt's Center for Science Outreach, and we received a state grant to develop and launch a Middle Tennessee STEM Hub
- The Academies of Nashville program continues to offer rich learning environments to prepare high school students for college and career. After visiting Hillwood high school, an Assistant U.S. Secretary of Education called ours a "model program."
- There are nearly 170 partnerships with businesses, nonprofits & higher education leaders at our 12 zoned High Schools
- Our principals have risen to the challenge of the new teacher evaluation system and are using it to create opportunities for quality dialogue, targeted professional development and sharing best practices
- The Academies at Old Cockrill and Hickory Hollow have helped nearly 1,000 students earn their high school diplomas. Other specialty high schools, like the MNPS Virtual School, Big Picture, and Middle College, are helping students succeed beyond traditional environments
- Our data warehouse is earning national attention. It helps the district better identify students who are ready for increased academic challenges and students who are getting off track
- The event drop out rate declined from 4.4% in 2010 to 2.3% in 2011
- We are now working with internationally known Tribal Education Group to develop tailor-made plans to turnaround 33 schools and are beginning to see progress
- We have overhauled our recruitment program including making job offers earlier in the year to better compete for talented teachers
- We are recruiting more teachers who reflect our district's diversity, including at Hispanic serving institutions and historically Black universities
- The Music Makes Us initiative to enhance our K-12 music education program has begun and we are launching a first-of-its kind student-run record label in cooperation with Warner Music Nashville at Pearl-Cohn Entertainment Magnet High School
- We offer Tennessee's only K-12 continuum in the highly-regarded International Baccalaureate Programme. Enrollment in the IB Diploma Programme has reached new highs

Goals

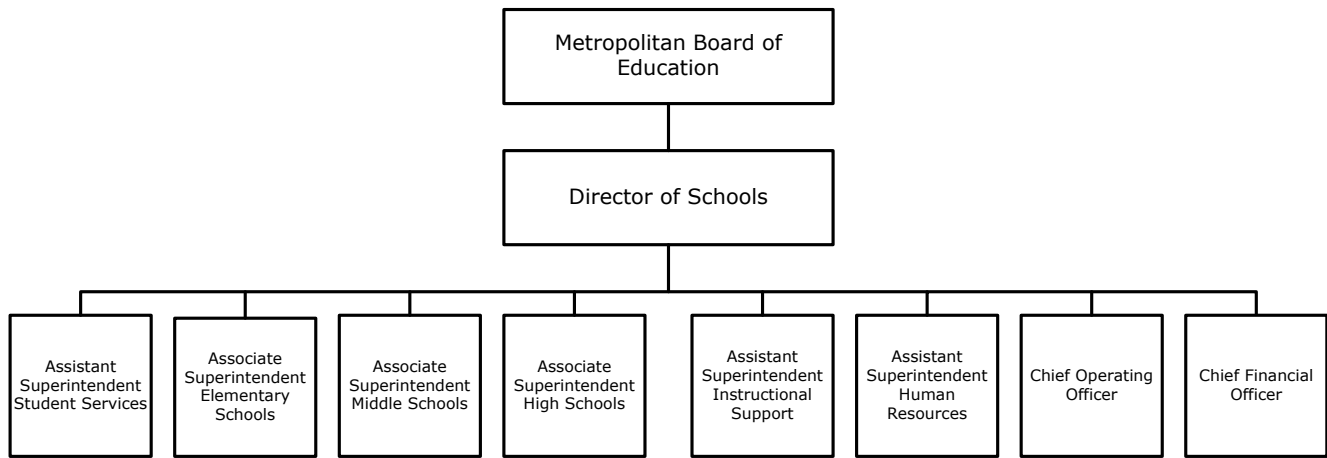
- To provide an excellent teacher in every class, for every student, every year
- To ensure that school leadership is focused on high student achievement and cultivates an environment that produces excellence for a diverse student body
- To build and sustain effective and efficient systems to support finances, operations, and the academic and personal growth of students
- To engage all families, recognizing the power and responsibility of parents and caregivers to drive success for students
- To strengthen connections with the entire community to support all areas of student growth

Strategic Issues

- Since 2009, hundreds of community leaders, public school parents, and district staff have worked in Transformational Leadership Groups, or TLG's, established through "MNPS Achieves: First to the Top". The TLG's continue working to improve our schools at every tier as well as the district systems that support educators and students.
- We are implementing recommendations of the ASSET/Human Capital TLG that will put an excellent teacher in every classroom every year. Among other initiatives, we are examining our salary structure to better compete with other districts for top teachers and we are providing more opportunities for professional development for educators throughout their careers
- The Information Technology TLG is developing plans to increase Internet access across our community
- We are launching a new Community Schools TLG to better engage families and the community in the success of our students and schools

80 Metropolitan Nashville Public Schools-At a Glance

Organizational Structure



80 Metropolitan Nashville Public Schools-At a Glance

BUSINESS AND FACILITY SERVICES

The Business and Facility Services Division manages the fiscal and facilities and construction functions of the school district. In 2010, the division implemented more than 100 expert recommendations to ensure the district's business practices efficiently support schools and student instruction. The Facilities Services department maintains more than 14 million square feet of indoor space in some 180 building with an average age of 42 years.

CHIEF OPERATING OFFICER

The Chief Operating Officer oversees the district's Transportation, Student Nutrition, Student Assignment and Technology & Information Services departments. These departments promote smooth school operations by helping students arrive at school safely and on time, offering students nutritious meals, providing families school choices, and building a technology infrastructure and data warehouse to assist instruction.

COMMUNICATIONS and CUSTOMER SERVICE

The Communications Department and Customer Service Center provide information to media, parents, community groups, employees and others, reaching them wherever they are and however they communicate. Communications works with community organizations, businesses and individuals to increase interaction with and support for all public schools in Davidson County. The Customer Service Center receives 150,000 phone calls and visits annually about school enrollment, zones, bus stops, policies and more. The CSC serves Nashvillians by phone at 615-259-INFO (4636), by email at customerservice@mnsps.org and in person at 2601 Bransford Avenue.

HUMAN RESOURCES

Human Resources Department recruits, retains and develops district employees and oversees employee benefits and employee relations. In 2011-2012, Metro Schools employed 6,412 certificated (licensed to teach) employees, with 99.75% highly qualified. The average years of experience ranging from nearly 12 years for elementary to just over 10 years for middle and high school teachers. In addition, Metro Schools employs 3,628 support employees who drive buses, work in school offices, serve meals in cafeterias and work in other important roles to maintain a positive school environment.

INSTRUCTIONAL SUPPORT

Among its responsibilities, Metro Schools' Instructional Support division oversees the district's Exceptional Education; English Learners; Federal Programs and Grants; and Research, Assessment & Evaluation departments. The division is focused on providing special education, English learner and gifted learner programs in an inclusive environment in students' neighborhood schools. As of the 2012-13 school year, all English learners may receive service in their school of zone or school of choice. Students with disabilities are continuing a phased in plan that will allow students in most grades to attend school of zone or school of choice in 2012-13 and students in all grades to attend in 2014-15.

LEADERSHIP AND LEARNING

Leadership and Learning provides overall direction for the district's academic programs. Among the areas included in this department are elementary, middle and high school curriculum, alternative programs, and career and technical education. The high school graduation rate has climbed and the annual dropout rate has plummeted since 2009.

STUDENT SERVICES

The Student Services Department works to help students, support schools and shape futures. The department aligns resources including social workers, family involvement specialists, attendance staff and campus security to provide services to students, schools and the community. The department also handles security, student discipline, the Safe Schools program, the Hero program for homeless students and before-and after-school programs. The department's Community Achieves initiative is responsible for the development and implementation of a community school model to align community agencies and nonprofits to support students, communities and schools.

80 Metropolitan Nashville Public Schools-Financial

Public Education General Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	503,021,000	502,060,444	520,632,200	552,004,800	31,372,600	6.03%
OTHER SERVICES:						
Utilities	21,612,200	24,266,125	23,053,200	26,338,400	3,285,200	14.25%
Professional & Purchased Services	35,813,499	35,638,562	35,730,700	37,140,453	1,409,753	3.95%
Travel, Tuition, and Dues	1,292,756	1,134,596	1,279,504	1,371,650	92,146	7.20%
Communications	2,479,670	2,587,902	2,920,418	2,766,350	(154,068)	(5.28)%
Repairs & Maintenance Services	3,829,891	3,576,149	3,532,271	3,838,200	305,929	8.66%
Internal Service Fees	1,648,600	1,642,130	1,548,000	1,625,300	77,300	4.99%
Other Expenses	46,657,384	45,871,610	52,319,708	52,882,700	562,992	1.08%
TOTAL OTHER SERVICES	113,334,000	114,717,074	120,383,801	125,963,053	5,579,252	4.63%
TOTAL OPERATING EXPENSES	616,355,000	616,777,518	641,016,000	677,967,853	36,951,852	5.76%
TRANSFERS TO OTHER FUNDS/UNITS	24,987,600	23,613,594	33,018,800	42,452,447	9,433,647	28.57%
TOTAL EXPENSES & TRANSFERS	641,342,600	640,391,112	674,034,800	720,420,300	46,385,499	6.88%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	660,000	573,849	760,000	760,000	0	0.00%
Federal (Direct & Pass Through)	200,000	291,394	200,000	320,000	120,000	60.00%
State Direct	215,165,600	216,438,653	230,866,700	246,054,700	15,188,000	6.58%
Other Government Agencies	1,800	5,723	5,000	5,000	0	0.00%
Other Program Revenue	305,100	675,413	345,000	345,000	0	0.00%
TOTAL PROGRAM REVENUE	216,332,500	217,985,032	232,176,700	247,484,700	15,308,000	6.59%
NON-PROGRAM REVENUE:						
Property Taxes	226,738,900	221,333,354	224,603,300	267,847,200	43,243,900	19.25%
Local Option Sales Tax	167,706,700	175,256,365	174,857,300	195,342,400	20,485,100	11.72%
Other Tax, Licenses, & Permits	4,700,600	5,025,174	4,802,300	4,990,000	187,700	3.91%
Fines, Forfeits, & Penalties	6,200	4,340	6,200	6,200	0	0.00%
Compensation From Property	353,000	731,930	428,000	678,000	250,000	58.41%
TOTAL NON-PROGRAM REVENUE	399,505,400	402,351,163	404,697,100	468,863,800	64,166,700	15.86%
TRANSFERS FROM OTHER FUNDS/UNITS	25,504,700	27,348,216	37,161,000	4,071,800	(33,089,200)	(89.04)%
TOTAL REVENUE & TRANSFERS	641,342,600	647,684,411	674,034,800	720,420,300	46,385,500	6.88%
Expenditures Per Capita	\$1,024.27	\$1,022.75	\$1,060.29	\$1,149.58	\$89.29	8.42%

70 Community Education Commission-At a Glance

Mission The Community Education Commission is committed to serving as a gateway of information regarding life-long learning opportunities to the citizens of Nashville and Davidson County while providing high-quality learning opportunities.

Budget Summary	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
Special Purpose Fund	\$ 415,900	\$ 389,900	\$ 361,500
Total Expenditures and Transfers	<u>\$ 415,900</u>	<u>\$ 389,900</u>	<u>\$ 361,500</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 15,000	\$ 15,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue*	\$ 0	\$ 15,000	\$ 15,000
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	343,900	324,900	346,500
Total Revenues	<u>\$ 343,900</u>	<u>\$ 339,900</u>	<u>\$ 361,500</u>
Expenditures Per Capita	\$0.66	\$0.61	\$0.58

Positions	Total Budgeted Positions	8	3	3
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Contacts Commission Chair: Rev. Vernon Dixon
 Executive Director: Lovette Curry email: lovette.curry@nashville.gov
 220 3rd Avenue 37219 Phone: 615-298-6765

* Community Education Commission receives a subsidy from Metro.

70 Community Education Commission-At a Glance

Accomplishments

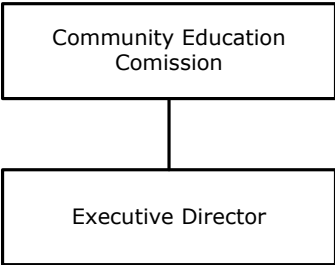
All listings for 'Accomplishments', 'Goals', 'Strategic Issues' will be established by the Community Education Commission.

Goals

Strategic Issues

70 Community Education Commission-At a Glance

Organizational Structure



Programs

Community Education and Development

Community Education and Development

70 Community Education Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Community Education and Development			
Budget Reduction	SPF**	\$ (2,900)	No impact on performance.
Position Adjustment	SPF	0.50 FTE	No fiscal impact
Non-allocated Financial Transactions			
Insurance Billings	SPF	100	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	400	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
LOCAP Adjustments	SPF	21,100	No impact on performance
Nonrecurring	SPF	(50,000)	One time use of Fund Balance in FY12
Pay Adjustment	SPF	3,800	FY13 Pay Adjustment
		(900)	FY12 Pay Adjustment
Special Purpose Funds Total		\$(28,400)	
		0.50 FTE	
TOTAL		\$(28,400)	
		0.50 FTE	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

70 Community Education Commission-Financial

Special Purpose Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	300,600	198,220	216,700	219,600	2,900	1.34%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	12,000	27,982	37,000	37,000	0	0.00%
Travel, Tuition, and Dues	3,600	1,159	2,200	2,200	0	0.00%
Communications	0	3,522	58,000	58,000	0	0.00%
Repairs & Maintenance Services	0	304	0	0	0	0.00%
Internal Service Fees	18,000	19,749	16,300	16,700	400	2.45%
Other Expenses	81,700	64,404	59,700	28,000	(31,700)	(53.10)%
TOTAL OTHER SERVICES	115,300	117,120	173,200	141,900	(31,300)	(18.07)%
TOTAL OPERATING EXPENSES	415,900	315,340	389,900	361,500	(28,400)	(7.28)%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	415,900	315,340	389,900	361,500	(28,400)	(7.28)%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	18,703	15,000	15,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	18,703	15,000	15,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	343,900	343,900	324,900	346,500	21,600	6.65%
TOTAL REVENUE & TRANSFERS	343,900	362,603	339,900	361,500	21,600	6.35%
Expenditures Per Capita	\$0.66	\$0.50	\$0.61	\$0.58	\$(0.03)	(4.92)%

70 Community Education Commission-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Community Education Commission 60170									
Admin Svcs Officer 1	SR0600	0	0.00	1	0.50	0	0.00	(1.0)	(0.50)
Office Support Rep 1	SR0400	0	0.00	0	0.00	1	1.00	1	1.00
Program Coord	SR0900	6	3.25	0	0.00	0	0.00	0	0.00
Program Coordinator	HS1500	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 1	SR1100	1	0.50	1	1.00	1	1.00	0	0.00
Total Positions & FTE		8	4.75	3	2.50	3	3.00	0	0.50
Department Totals		8	4.75	3	2.50	3	3.00	0	0.50

34150 NECAT-At a Glance

Mission	Allocation of bandwidth and financial resources among the Public, Educational and Governmental Access partners.			
Budget Summary		2010-11	2011-12	2012-13
	Expenditures and Transfers:			
	NECAT Fund	\$ 100,000	\$ 100,000	\$ 100,000
	Total Expenditures and Transfers	\$ 100,000	\$ 100,000	\$ 100,000
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$ 0	\$ 0	\$ 0
	Non-program Revenue	100,000	100,000	100,000
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$ 100,000	\$ 100,000	\$ 100,000
	Expenditures Per Capita	\$0.16	\$0.16	\$0.16
Positions	Total Budgeted Positions	0	0	0
Contacts	Metro Liaison: Keith Durbin, Director of ITS Phone: 615-862-6300 Financial Manager: Mary Newton Phone: 615-862-6324 120 White Bridge Road, #46 Nashville, TN 37209			

This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council.

34150 NECAT-At a Glance

Programs

Nashville Education, Community, and Arts TV

34150 NECAT-Financial

NECAT Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	81,600	92,884	97,700	97,700	0	0.00%
Travel, Tuition, and Dues	1,600	0	0	0	0	0.00%
Communications	5,400	3,896	2,300	2,300	0	0.00%
Repairs & Maintenance Services	2,900	1,214	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	8,500	0	0	0	0	0.00%
TOTAL OTHER SERVICES	100,000	97,994	100,000	100,000	0	0.00%
TOTAL OPERATING EXPENSES	100,000	97,994	100,000	100,000	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	(56,997)	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	100,000	40,997	100,000	100,000	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	26	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	26	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	100,000	100,000	100,000	100,000	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	2,805	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	100,000	102,805	100,000	100,000	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	(31,196)	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	100,000	71,635	100,000	100,000	0	0.00%
Expenditures Per Capita	\$0.16	\$0.07	\$0.16	\$0.16	\$0.00	0.00%

68201 District Energy System-At a Glance

Mission The mission of the Metro Nashville District Energy System is to provide steam and chilled water products to Metro, State and private customers of the system so that they can heat and cool their facility spaces in order to support their business functions.

Budget Summary	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
DES Enterprise Fund	\$ 20,309,600	\$ 20,086,000	\$ 20,140,300
Total Expenditures and Transfers	<u>\$ 20,309,600</u>	<u>\$ 20,086,000</u>	<u>\$ 20,140,300</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	20,309,600	20,086,000	20,140,300
Total Revenues	<u>\$ 20,309,600</u>	<u>\$ 20,086,000</u>	<u>\$ 20,140,300</u>
Expenditures Per Capita	\$32.44	\$31.60	\$32.14

Positions	Total Budgeted Positions	0	0	0
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Contacts	Special Projects Manager: Bob Lackey	email: bob.lackey@nashville.gov
	Metro Nashville District Energy System 90 Peabody Street 37210	Phone: 862-5699

68201 District Energy System-At a Glance

Accomplishments

- Through a long-term operating contract with Constellation Energy, Inc. the Metro District Energy System continues to operate within budget while providing a high level of service to the system customers.
 - Thermal Engineering Group, Inc. completed a five-year contract to provide Contract Administration oversight on the District Energy System and has been awarded another five year contract under a competitive bid RFP.
 - During the current year, there are forty-one (41) buildings or facilities being served on the District Energy System having added the Music City Center under a construction services contract. The MCC will become a permanent client in the Spring of 2013. Additionally, in the Spring of 2013, the Downtown Nashville Hyatt is expected to become DES's 42nd customer
 - The Metro District Energy System facility has operated at a high level of efficiency without any unplanned service interruptions occurring during the past year. All contract performance measures have been met by the operating contractor and customer service remains at a high level.
 - On-going inspections and performance audits have ensured a high level of contract compliance.
 - The contractor has experienced no loss-time accidents and has maintained effective preventative maintenance measures, which have contributed to effective operation of the District Energy System. The system is recycling 99.0% of chilled water and 70.0% of steam condensate return water, resulting in reduced water utility costs.
-

Goals

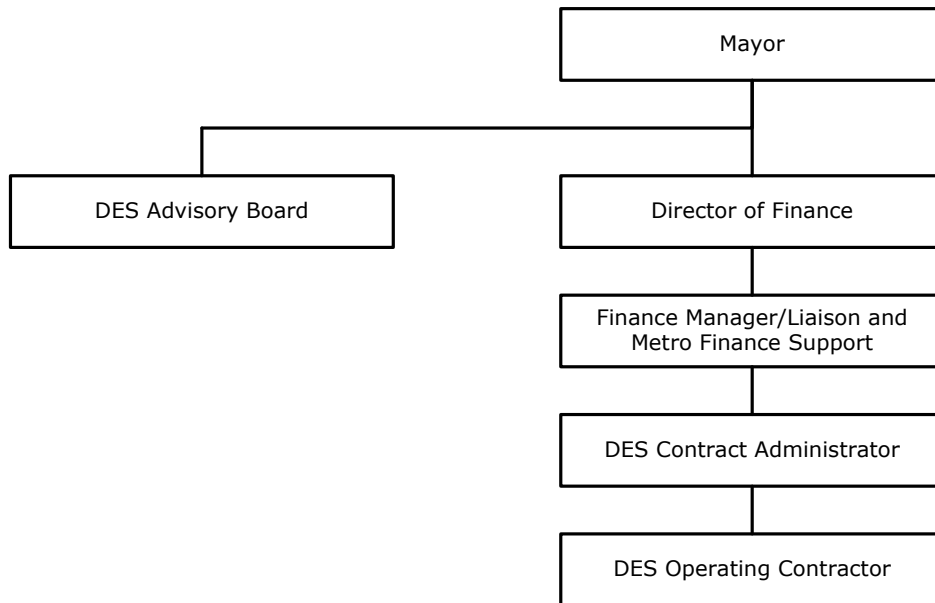
- By the end of FY 2012-2013, District Energy System customers will experience an efficient and effectively operated organization as evidenced by a 97.5% level of customer service satisfaction, increased annually until 100% satisfaction is reached and maintained
 - By 2013-2014, Metro Government will experience an operationally independent organization that supports 95% of operational cost through revenue collection
-

Strategic Issues

- Long-term management agreements between Metro Government and the District Energy System Operating Contractor, if not properly managed, could result
 - Decreased quality of services provided
 - Ineffective utilization of funding resources
 - Decrease customer satisfaction
 - Loss of customers
- The City's contract with the Project Contract Administrator provides the necessary oversight to insure compliance with the provisions of the System Operator Contract, oversight of budgeting and expenditures, system engineering and technical support, Customer and Public relations.

68201 District Energy System-At a Glance

Organizational Structure



Programs

Steam Generation and Distribution

Steam Generation and Distribution

Chilled Water Generation and Distribution

Chilled Water Generation and Distribution

Administrative

Non-allocated Financial Transactions

68201 District Energy System-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
DES Operations			
Increase in miscellaneous operating expenses	SPF**	\$ 34,400	To increase operating efficiencies
Non-allocated Financial Transactions			
Internal Service Charges*	SPF	1,200	Delivery of centrally provided services including information systems, facility maintenance, security, fleet management, postal, radio, and surplus property
LOCAP Adjustments	SPF	18,700	No impact on performance
Special Purpose Funds Total		\$ 54,300	
TOTAL			

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

68201 District Energy System-Financial

DES Enterprise Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	153,300	123,314	160,600	169,700	9,100	5.67%
OTHER SERVICES:						
Utilities	9,995,400	7,240,158	9,773,500	9,519,800	(253,700)	(2.60)%
Professional & Purchased Services	4,443,900	4,678,032	4,596,900	4,691,400	94,500	2.06%
Travel, Tuition, and Dues	2,100	550	2,200	2,200	0	0.00%
Communications	15,300	467	15,800	16,300	500	3.16%
Repairs & Maintenance Services	0	1,643	0	0	0	0.00%
Internal Service Fees	16,900	16,900	10,000	11,200	1,200	12.00%
Other Expenses	212,600	2,361,123	250,900	301,800	50,900	20.29%
TOTAL OTHER SERVICES	14,686,200	14,298,873	14,649,300	14,542,700	(106,600)	(0.73)%
TOTAL OPERATING EXPENSES	14,839,500	14,422,187	14,809,900	14,712,400	(97,500)	(0.66)%
TRANSFERS TO OTHER FUNDS/UNITS	5,470,100	5,674,037	5,276,100	5,427,900	151,800	2.88%
TOTAL EXPENSES & TRANSFERS	20,309,600	20,096,224	20,086,000	20,140,300	54,300	0.27%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	2	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	2	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	20,309,600	22,927,993	20,086,000	20,140,300	54,300	0.27%
TOTAL REVENUE & TRANSFERS	20,309,600	22,927,995	20,086,000	20,140,300	54,300	0.27%
Expenditures Per Capita	\$32.44	\$32.10	\$31.60	\$32.14	\$0.54	1.71%

68201 District Energy System-Financial

<u>Title</u>	<u>Grade</u>	<u>FY 2011 Budgeted</u>		<u>FY 2012 Budgeted</u>		<u>FY 2013 Budgeted</u>		<u>FY12 - FY13 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
DES Oper General Acct 68201										
Special Projects Mgr	SR1500	0	0.00	0	0.00	0	0.00	0	0.00	
Total Positions & FTE		0	0.00	0	0.00	0	0.00	0	0.00	
Department Totals		0	0.00	0	0.00	0	0.00	0	0.00	

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Mission	These accounts provide Metro's share of employee benefits for certain central benefits, retired employees, and employees, administrative accounts within the government, contributions to not-for-profit organizations, contracts with other organizations, subsidies, and contingencies.		
Budget Summary	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
GSD General Fund	\$219,219,000	\$228,044,800	\$252,942,700
USD General Funds	26,858,500	25,696,100	29,464,100
Total Expenditures and Transfers	<u>\$246,077,500</u>	<u>\$253,740,900</u>	<u>\$282,406,800</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$0	\$0	\$0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$0	\$0	\$0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
Expenditures Per Capita	\$393.00	\$399.15	\$450.64
Positions	Total Budgeted Positions	0	0
Contacts	Director: Richard Riebeling email: richard.riebeling@nashville.gov Deputy Director of Finance: Talia Lomax-O'dneal email: talia.lomaxodneal@nashville.gov 106 Metro Courthouse 37201 Phone: 862-6151 FAX 862-6156		

These accounts are administered by the Department of Finance, and have no separate organization chart.

* **Important Note about the Budget:** This Administrative department is made up of a group of various-purpose accounts that do not fall into other agencies' budgets. Revenues in this department include all general fund revenues not associated with other agencies, and are not directly related to the budgeted expenditures in this department. Because of this, the financial schedules presented later in this section list individual business units expenditure information, rather than a summary of revenues and expenditures.

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Budget Highlights FY 2013

For budget changes, see the financial schedule.

Overview

Accounts are grouped into functional area, as presented in the budget ordinance. Each account's title, 8-digit business unit number, legal basis, & description follow. In cases where the Council changed an appropriation in the final (substitute) budget, the original proposal and final adjustments are both described.

INTERNAL SUPPORT:

- **Insurance & Reserve** (01101301 & 01191301, Resolution R82-1327) protects Metro property against damage, loss and claims. This account pays insurance premiums for Metro vehicles, buildings and equipment, boiler and elevator inspections, and for protection against liability claims. The FY 2013 budget remains flat at \$1,331,300 in the GSD and an increase of \$8,000 in the USD.
- **Surety Bonds** (01101302, TCA § 8-19-101) pays premiums to insurance companies to bond local officials and persons who routinely handle public funds, to insure Metro against misuse, theft, and fraud. The FY 2013 budget remains flat at \$17,300.
- **Corporate Dues and Contributions to Governmental Associations** (01101303, Metro Charter § 18.11(c)) pays dues for Metro memberships in intergovernmental organizations. The FY 2013 budget remains flat at \$427,900.
- **Judgments and Losses** (01101308 & 01191308, Metro Code § 2.40.100) pays on Metro's behalf for judgments and losses that arise in the course of litigation and pays related costs and expenses such as for court reporters, court costs, tax costs, etc. The FY 2013 budget remains flat at \$1,029,900 in the GSD and remains flat at \$5,700 in the USD.
- **Pay Plan Improvements** (01101315 & 01191315) Pay plan improvements for active employees in the general funds' departments are included here. Payroll adjustment amounts have been budgeted in this account and will be spread to departments and agencies after the budget is finalized. The FY 2013 budget reflects \$13,266,800 for the GSD and \$3,076,500 in the USD.
- **Post Audits** (01101412, Metro Charter §6.15) pays for an annual independent financial audit and accounting services conducted by one or more certified public accounting firms. Audits are conducted in accordance with federal and state law. The FY 2013 budget shows an increase of \$67,900.
- **Metro Facility Rental** (01101127) pays rent for space. The FY 2013 budget reflects a reduction of \$40,000 to \$335,000.
- **Transfer to Advance Planning & Research Fund** (01101416, Metro Charter § 6.14) provides the mandated \$50,000 transfer to the APR fund and approximately \$75,000 for the Metro Planning Organization (MPO). The FY 2013 budget shows a decrease of \$2,700.
- **Metro Telecomm Adjustment** (01101150) funds for Metro agency adjustments due to telecomm charges. FY 2013 budget remains flat at \$100,000.
- **Relocation Expenses for Metro Agencies** (01101180) includes funds for the estimated relocation expenses of transferring agencies out of buildings being renovated. The FY 2013 budget reflects a decrease of \$21,500 to \$53,500.
- **Metro Travel Program** (01101396) funds are used by Metro agencies for business related travel. Travel related line items were pulled from the individual agency's budget in FY 2010. The FY 2013 budget remains flat at \$164,500.
- **Office of Sustainability** (01101617) The FY 2013 budget remains flat at \$150,000 for the Director of Finance to allocate based upon recommendations of the Blue Ribbon Committee on Environmental Sustainability.
- **Subsidy Municipal Auditorium** (01101428) includes recurring funds to subsidize the Municipal Auditorium. The FY 2013 budget approved elimination of this subsidy.
- **Subsidy Farmers Market** (01101233) The FY 2013 budget reflects a subsidy increase of \$168,100 to \$258,000 for the Farmers Market.
- **Reserves – GSD General Fund** (01101499) The FY 2013 budget provides \$940,300 in Reserve Funds for Municipal Auditorium, Farmers Market and the State Fair.
- **Transfer for 4% Fund** (01101499, Metro Charter) transfers 4% of original revenues in the GSD General Fund to the separate General Fund Reserve Fund for equipment purchases or building repairs for any department funded by the GSD General Fund. The FY 2013 budget estimates a balance of \$25,514,400 for the 4% Fund.
- **Subsidy Community Education** (01101602) The FY 2013 budget reflects an increase of \$4,000 in the subsidy for Community Education to \$346,500.
- **State Fair Master Plan Study** (01101240) provided non-recurring funds for the creation of a feasibility study / master plan for the state fairgrounds. The FY 2013 budget removes the non-recurring \$300,000.

EMPLOYEE BENEFITS:

- **Police and Fire Pension Match** (01191102, Metro Charter § 13.09) provides Metro's guaranteed contributions from the USD General Fund to closed police and fire pension plans.

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- **Civil Service Retirement Match** (01191103, Metro Charter § 13.09) provides Metro's guaranteed contribution from the USD General Fund to the closed City of Nashville Employees' Retirement plan.
- **Davidson County Retirement Match** (01101104, Metro Charter § 13.09) provides Metro's contribution from the GSD to the old Davidson County civil service pension plan. The FY 2013 budget remains flat at \$3,501,900.
- **Teacher Pensions Match** (01191106, Metro Charter § 9.06) provides Metro's contribution from the USD General Fund to the old city teacher's pension plan.
- **Davidson County Teacher's Retirement Match** (01101107, Metro Charter § 9.06) provides Metro's guaranteed contribution to the closed county teacher's pension plan. The Board of Education makes a separate guaranteed contribution from its Schools Special Revenue Fund to that plan. The FY 2013 budget remains flat at \$6,900,400.
- **Group Health Insurance Match** (01101109 & 01191109, Metro Code § 3.16.020, .040, & 3.24.010) provides Metro's share of pensioners' medical and dental insurance premiums. For active employees, these costs are in their departments' budgets. The FY 2013 budget reflects an increase of \$4,304,200 in the GSD and remains flat at \$2,021,100 in the USD.
- **Death Benefit Payments** (01101110, Metro Code § 3.28.080) transfers money to a fund that provides a supplementary benefit for deaths in the line of duty. The FY 2013 budget remains flat at \$200,000.
- **Pensioners In-Line-Of-Duty Medical Expense** (01101113 & 01191112, Metro Charter § 13.12) provides medical payments for those pensioners who were disabled by in-line-of-duty injuries. The total cost is budgeted through the GSD General Fund; the share for USD employees is borne by a transfer from the USD to the GSD. The FY 2013 budget reflects an increase of \$2,301,200 in the GSD and an increase of \$97,100 in the USD.
- **Unemployment Compensation** (01101114, TCA § 50-7-401) reimburses the state for unemployment payments to eligible former Metro employees. The FY 2013 budget remains flat at \$561,200.
- **Group Life Insurance Match** (01101115 & 01191115, Metro Code § 3.16.040) provides payment of life insurance premiums for pensioners. Life insurance for active employees is budgeted in departments' budgets; Metro pays 100% of premiums. The FY 2013 budget reflects an increase in the GSD funding of \$80,700 and remains flat at \$78,500 in the USD funding.
- **Employees In-Line-Of-Duty Medical Expense** (01101120 & 01191113, Metro Charter § 13.12) provides medical payments for employees injured on-the-job for services that cannot be provided by General Hospital. The total cost is budgeted through

the GSD General Fund; the share for USD employees is borne by a transfer from the USD to the GSD. The FY 2013 budget reflects an increase of \$3,348,100 in the GSD and an increase of \$483,700 in the USD.

- **Benefit Adjustments** (01101140 & 01191140) provides funds for adjustments to the departmental fringe benefit accounts based on projected changes in medical, life, dental, and/or pension rates. For FY 2013 benefit rates are initially estimated to increase 7.50% for health and dental, and to increase to 15.938% for pension.

CONTINGENCY:

- **Contingency for Subrogation** (01101224 & 01191224) permits deposit of recoveries and repayment to affected GSD and USD departments for unbudgeted casualty repairs and replacements. The expenditure account is offset by a matching revenue account. The FY 2013 budget remains flat at \$100,000 for GSD and USD.
- **District Energy System (DES)** (01101218) The Metro Funding Amount (MFA) represents the 15% of the DES operating budget, 31% of the DES Debt Service, and other costs related to sales and marketing of DES excess capacity to customers. The FY 2013 budget reflects a reduction of \$47,300 to \$2,315,700.
- **Contingency for Stormwater Fees** (01101230) The FY 2011 budget recommended an increase of \$5,000 to \$105,000 for funds to be set aside for increases to agencies' fees due to the Stormwater Fees established in FY 2010. The contingency remains flat for FY 2013.
- **Contingency for Vacant Space** (01101481) provides funds to cover the utilities and maintenance costs for Metro vacant facilities. The FY 2013 budget reflects a decrease of \$640,400 to \$2,582,100.
- **Contingency Account** (01101309 & 01191309, Metro Charter § 6.11) provides a reserve of funds for unexpected costs incurred by departments funded through the GSD or USD General Funds. The FY 2013 budget eliminates the \$50,000 for both the GSD and USD.
- **Contingency for Utility Increases** (01101566 & 01191566) sets aside funds to cover possible increases in electricity, water and natural gas rates. The FY 2013 budget transfers \$500,000 from the GSD balance to the USD.
- **MNPS – Central Service Adjustments** (01102150) The FY2013 budget reflects a reduction of \$30,700 to \$373,600 to cover administrative support costs for Metro schools.
- **Contingency for Independent Medical Exams** (01101590) The FY 2013 budget remains flat at \$2,500.

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- **Contingency for ADA Operations** (01101485) the FY 2013 budget reflects a decrease of \$82,800 in ADA Operations Contingency to \$385,300.
- **Contingency for Local Matching Funds – Federal, State, and Other Reimbursable Programs** (01101298) provides funds for required dollar matches as the government receives mid-year grants and other reimbursable programs. Those funds are transferred from this BU to the accounts of departments receiving those new grants. The FY 2013 budget eliminates the \$50,000.

REGULATION, INSPECTION, & ECONOMIC DEVELOPMENT:

- **Economic Job Development Incentive - Dell** (01101118) provides funds to make economic and community development incentive grants to the Industrial Development Board. These grants are to encourage the location of Fortune 500 companies and creation of new jobs within Davidson County. The FY 2013 budget reflects a decrease of \$300,000 to \$1,200,000.
- **Economic Job Development Incentive – Asurion** (01101132) provides funds to make economic and community development incentive grants to the Industrial Development Board. These grants are to encourage the location of Fortune 500 companies and creation of new jobs within Davidson County. The FY 2013 budget remains flat at \$900,000.
- **Nashville Career Advancement Center (NCAC)** (01101213) provides local funds to offset projected administrative cost deficit and to also support the continuation of a Summer Youth at Work Program. The FY 2013 budget reflects a reduction of \$100 to \$95,600.
- **Subsidy to the Bridgestone Arena** (01101221) provides supplemental funds from the GSD General Fund to Powers Management for the operation of the Bridgestone Arena. The FY 2013 budget reflects a reduction of \$1,250,000.
- **Coliseum Capital Maintenance Fund Transfer or Stadium Maintenance** (01101222) provides contractually-mandated funds for maintenance of the Coliseum football stadium. The FY 2013 budget approves a reduction of \$350,000 to \$650,000.
- **Contribution to Country Music Hall of Fame and Museum** (01101509) The FY 2012 recommended budget eliminated the contribution for the Country Music Hall of Fame and Museum.
- **Greer Stadium Maintenance** (01101424) provides funding to assist in maintaining Greer Stadium, contingent on the Nashville Sounds baseball team's payment of rent to Metro. The FY 2013 budget remains flat at \$250,000.
- **Contribution to Partnership 2020** (01101506) provides funds to the Nashville Chamber of Commerce for its Partnership 2020 program, which promotes the relocation of companies to Nashville and expansion of existing companies. The FY 2013 budget remains flat at \$300,000.

- **Property Tax Increment Refund or Tax Increment Payment - MDHA** (01101499 & 01191499, State Law Title 13, Chapter 20) provides tax incentive payments for loans incurred by the Metropolitan Development & Housing Authority (MDHA) for authorized redevelopment activities. MDHA promotes private investment in designated development districts. Similar payments are budgeted in all six budgetary funds (GSD & USD General funds, the General Purpose School Fund, and the three related Debt Service funds). The FY 2013 budget reflects an increase of \$512,700 in the GSD and a decrease of \$154,800 in the USD.
- **Contribution to Sports Council** (01101508) The FY 2013 budget approved elimination of the \$125,000 for the Sports Council.
- **Transfer to GSD Debt Service** (01101225, Stadium Funding Package) transfers \$3.2 million of Hotel Motel Tax from the GSD General Fund to the GSD Debt Service Fund for the Coliseum stadium. The FY 2013 budget remains flat at \$3,200,000.

RECREATIONAL, CULTURAL, & COMMUNITY SUPPORT:

- **Metropolitan Action Commission (MAC)** (01101204, Metro Code § 2.108.010) provides GSD General Fund matching funds to MAC for administration and leasehold costs, the Head Start program, and other MAC activities. The FY 2013 budget reflects an increase of \$589,700 to \$4,000,000.
- **Property Tax Relief Program** (01101326 & 01191326, TCA § 67-5-702, § 67-5-703 and § 67-5-704) provides tax relief funds for the elderly low-income, disabled and disabled veteran homeowners. The program in effect pays part or all of the property tax of eligible applicants. Metro matches the state expenditures based on the current sales ratio; however the combined Metro and State assistance may only cover the amount of taxes owed. The FY 2013 budget approves an increase of \$1,000,000 in the GSD and remains flat at \$200,000 in the USD.
- **Nashville After School Alliance** (01101616) The FY 2013 budget reflects an increase of \$148,900 for the Director of Finance to allocate for the expansion of after school opportunities for middle school youth.

HEALTH & HOSPITALS:

- **Correctional Health Care** (01101613) The FY 2013 budget approves an increase of \$377,700 in this account.
- **Forensic Medical Examiner** (01101614) The FY 2013 budget approves an increase of \$100,000 in this account.

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- **Subsidy for Hospital Authority** (01101426, Metro Charter § 10-201) provides a contract subsidy to the Nashville Hospital Authority to support the operations of Metropolitan Nashville General Hospital, an acute care hospital with 150 licensed beds. The FY 2006 budget consolidated the subsidies to General Hospital, Bordeaux Hospital and the Knowles Home. The FY 2013 budget remains flat at \$43,190,700.

CONTRIBUTIONS:

TCA 7-3-314 (Financial assistance to nonprofit organizations) provides for contributions by metropolitan governments to qualified nonprofit organizations "to promote the general welfare of the residents of the municipality."

- **Contribution to Nashville Symphony** (01101502, Metro Charter 18.11(a)) provides annual funds in the amount of \$15,000 to support the Nashville Symphony.
- **Contribution to Adventure Science Center** (01101503) The FY 2013 budget approves \$200,000 for the Adventure Science Center.
- **Legal Aid Society of Middle Tennessee** (01101505, Resolution R95-1723) provides funds to support the organization's mission of providing free legal help to low-income and elderly persons with certain kinds of civil legal problems. Account is eliminated in FY 2013. Non-profit agencies will have to re-apply for consideration of allocated funds within the next fiscal year.
- **Contribute Nashville Humane Association** (01101521, Metro Charter § 18.11(a)) provides \$12,500 to assist with shelter, food and medical services for abandoned, unwanted, and injured animals and for placement with area residents.
- **Contribute Sister Cities of Nashville** (01101534) The FY 2013 budget approves \$40,000 for the Sister Cities of Nashville agency.
- **Contribute YWCA Domestic Violence** (01101552) provides funds toward the operation of a new, larger, state-of-the-art shelter for victims and survivors of domestic violence. Account is eliminated in FY 2013. Non-profit agencies will have to re-apply for consideration of allocated funds within the next fiscal year.
- **Contribute Second Harvest Food Bank** (01101555) provides funds for the Emergency Food Box Program. Account is eliminated in FY 2013. Non-profit agencies will have to re-apply for consideration of allocated funds within the next fiscal year.
- **The Hermitage** (01101557) the FY 2013 budget approves a contribution of \$100,000 for the Hermitage for a new education and visitor reception facility.
- **Mary Parrish Center** (01101562) provides for a clerk or paralegal to assist victims in filling out warrants and orders of protection. Account is eliminated in FY 2013. Non-profit agencies will have to re-apply for consideration of allocated funds within the next fiscal year.
- **Contribute Morning Star Domestic Violence** (01101576) was added in the final budget to support the programming and services provided by Morning Star Sanctuary to victims of domestic violence. Account was eliminated in FY 2013. Non-profit agencies will have to re-apply for consideration of allocated funds within the next fiscal year.
- **Domestic Violence Programs** - the FY 2013 budget approves \$675,000 for Domestic Violence Programs in the new Community Enhancement Fund (CEF) Program. The new accounts for FY 2013 are to be determined. The FY 2012 account budgets listed below will all be eliminated and will have to re-apply for FY 2013 funding.
 - 01101505 - Legal Aid Society - \$153,900.
 - 01101576 - Morning Star Dom. Violence - \$108,300.
 - 01101552 - YWCA of Nashville - \$258,300.
 - 01101562 - Mary Parrish Center - \$45,400.
 - 01101594 - Family & Children's Services - \$77,600.
 - 01101641 - TN Coalition Against Dom. Violence - \$31,500.
- **Educational & After School Programs** - the FY 2013 budget approves \$675,000 for Educational and After School Programs in the CEF Program. New accounts for FY 2013 are to be determined. The FY 2012 account budgets listed below will all be eliminated and will have to re-apply for FY 2013 funding.
 - 01101619 - Backfield in Motion - \$87,800.
 - 01101620 - Boys & Girls Club - \$49,600.
 - 01101622 - Martha O'Bryan Center - \$117,100.
 - 01101598 - Fannie Battle Day Home - \$67,400.
 - 01101639 - Oasis Center - \$46,100.
 - 01101624 - Pencil Foundation - \$75,400.
 - 01101621 - Hearing Bridges - \$26,500.
 - 01101606 - McNeilly Ctr for Children - \$68,600.
 - 01101623 - Monroe Harding, Inc. - \$49,200.
 - 01101642 - Vandy-Ctr for Health Svcs - \$87,300.
- **Miscellaneous Community Agencies and Services** - the FY 2013 budget approves \$450,000 for Miscellaneous Community Agencies and Services in the CEF Program. New accounts for FY 2013 are to be determined. The FY 2012 account budgets listed below will all be eliminated and will have to re-apply for FY 2013 funding.
 - 01101628 - Big Brothers of Nashville - \$97,000.
 - 01101630 - Nashville American Red Cross - \$32,500.
 - 01101634 - United Way of Mid Tenn - \$50,900.
 - 01101555 - Second Harvest Food Bank - \$100,000.
 - 01101631 - Fifty Forward - \$76,000.
 - 01101632 - Arc of Davidson County - \$63,600.
 - 01101612 - Nashville CARES - \$30,000.
- **Alignment Nashville** (01101587) The FY 2013 budget remains flat at \$100,000.
- **MDHA Homeless Commission Project (01101129)** provides funding for Homeless

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Commission management position, HMIS System and other support costs. The FY 2013 budget has transferred to Metro Social Service's operating budget.

- **Study and Formulating Committee** (01101131) provides funding for the Study and Formulating Committee. The FY 2013 budget approves elimination of this non-recurring expense.
- **Middle Tennessee eHealth Connection** (01101635) provides funding for the enhancement of electronic transmissions of health records between health facilities. The FY 2013 budget reflects a decrease of \$50,000 to \$200,000.
- **Poverty and Adult Literacy Initiative** (01101636) provides funding for the implementation of a Poverty and Adult Literacy Initiative. The FY 2013 budget approves an increase of \$50,000 to \$275,000.
- **Music & Entertainment Economic Development** (01101637) provides funding for the implementation of a Music & Entertainment Economic Development initiative in accordance with recommendations of the Nashville Music Council. The FY 2013 budget reflects a decrease of \$50,000 to \$100,000.
- **Tennessee State University Foundation** (01101638) provides a contribution to the TSU Foundation for the John Merritt Classic and the 100-Year Celebration. The FY 2013 budget reflects an increase of \$50,000 to \$100,000.
- **Scholars Academy** (01101643) provides a contribution to the Scholars Academy program which instills in its participants the goal of completing high school and attending and succeeding in post-secondary education. The program consists of 180 student participants in four area high schools. The FY 2013 budget approves a contribution of \$370,200.
- **Nashville Conflict Resolution Center** (01101644) provides a \$137,300 appropriation for mediation services. The services are partially funded by collections in the District Attorney's Mediation Fund 30130.

- **The Nashville Entrepreneur Center** (01101645) provides funds for the education, workforce development and company-creation programming for the Veteran Initiative, Youth Initiative and E-Learning Platform programs. The FY 2013 budget approves \$200,000 for this program.
- **Conexion Americas** (01101629) provides services to help Hispanic families realize their aspirations for social and economic advancement in Middle Tennessee. The FY 2013 budget approves \$100,000.

INFRASTRUCTURE AND TRANSPORTATION:

- **Subsidy to the Regional Transit Authority** (01101117) provides local matching funds for transportation services for the Job Access and Reverse Commute project, and to match with other cities to continue the Murfreesboro to Nashville "Relax and Ride" shuttle. The FY 2013 budget reflects an increase of \$20,000 to \$155,700 for the RTA programs.
- **Commuter Rail Project** (01101237) provides funds for the continuing operation of the Music City Star commuter rail. The FY 2013 budget remains flat at \$1,500,000 for the Commuter Rail operation.
- **Supplement to Metropolitan Transit Authority (MTA)** (01101304, Metro Charter § 11.401) provides local supplementary funds to the Metropolitan Transit Authority for its various programs. The FY 2013 budget increases \$3,050,000 to \$29,370,600 for MTA programs.

Since revenues in this department are not directly related to the budgeted expenditures in this department, the following financial schedule presents individual business units' expenditure information.

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GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2011 Budget	FY 2011 Actual	FY 2012 Budget	FY 2013 Budget
GSD General Fund:					
01101104	County Retire Match	\$3,501,900	\$3,501,900	\$3,501,900	\$3,501,900
01101107	County Teach Retire Match	6,900,400	6,900,400	6,900,400	6,900,400
01101109	Health Insurance Match	33,032,300	35,835,142	39,296,500	43,600,700
01101110	Death Benefit Payments	200,000	200,000	200,000	200,000
01101113	Pens IOD Medical Expense	3,702,500	3,702,500	6,096,300	8,397,500
01101114	Unemployment Compensation	861,200	487,554	561,200	561,200
01101115	Life Insurance Match	1,686,700	1,802,750	1,786,200	1,866,900
01101117	Regional Transit Authority	141,000	135,807	135,700	155,700
01101118	Econ/Job Incentives – Dell	1,300,000	1,000,000	1,500,000	1,200,000
01101120	Employee IOD Med Expense	7,155,000	7,155,000	7,907,600	11,255,700
01101127	Metro Facility Rent	1,000,000	750,843	375,000	335,000
01101129	MDHA Homeless Commission	1,354,300	1,354,300	1,354,300	0
01101131	Study & Formulating Committee	100,000	0	200,000	0
01101132	Econ/Job Incentives – Asurion	0	0	900,000	900,000
01101140	Benefit Adjustments	12,076,900	0	3,513,600	3,157,500
01101150	Metro Telecomm Adjustments	0	0	100,000	100,000
01101180	Relocation of Metro Agencies	131,100	4,005	75,000	53,500
01101204	Metro Action Commission	3,405,300	3,405,300	3,410,300	4,000,000
01101213	NCAC Local Match	97,100	94,900	95,700	95,600
01101218	District Energy System	2,444,100	2,444,100	2,363,000	2,315,700
01101221	Subsidy Nashville Arena	7,351,500	7,351,500	7,351,500	6,101,500
01101222	Stadium maintenance	1,000,000	1,000,000	1,000,000	650,000
01101224	Contingency Subrogation	100,000	0	100,000	100,000
01101225	GSD Debt Transfer-Stadium	3,200,000	3,200,000	3,200,000	3,200,000
01101229	Economic Flood Recovery	0	0	200,000	0
01101230	Contingency for Stormwater Fees	100,000	0	205,000	105,000
01101233	Subsidy Farmers Market	89,900	89,900	89,900	258,000
01101237	Commuter Rail	1,500,000	1,505,193	1,500,000	1,500,000
01101240	State Fair Master Plan Study	0	0	300,000	0
01101298	Contingency Local Match	0	0	50,000	0
01101301	Insurance Reserve	1,233,300	1,233,300	1,331,300	1,331,300
01101302	Surety Bonds	17,300	17,500	17,300	17,300
01101303	Corp Dues/Contribution	375,900	287,443	427,900	427,900
01101304	Subsidy MTA	23,020,600	23,020,600	26,320,600	29,370,600
01101308	Judgments and Losses	884,600	884,600	1,029,900	1,029,900
01101309	Contingency Account	0	0	50,000	0
01101315	Pay Plan Improvements	1,551,600	0	1,120,200	13,266,800
01101326	Property Tax Relief Program	1,947,900	1,826,787	1,900,000	2,900,000
01101396	Travel Program	164,500	111,707	164,500	164,500
01101412	Post Audit	1,100,000	915,882	1,180,100	1,248,000
01101416	Subsidy Advance Planning	135,400	119,493	135,400	132,700
01101424	Greer Stadium Maintenance	250,000	250,000	250,000	250,000
01101426	Hospital Authority Subsidy	43,190,700	43,190,700	43,190,700	43,190,700
01101428	Municipal Auditorium - Enterprise	599,000	599,000	584,600	0
01101481	Contingency – Vacant Space Ops	1,467,800	1,467,800	3,222,500	2,582,100
01101485	Contingency – ADA Operations	475,700	475,700	468,100	385,300
01101499	GSD Gen. Revenue – 4% Reserve	23,440,100	23,508,157	24,098,500	25,514,400
01101499	GSD Gen. Revenue – MDHA	6,022,900	5,854,069	6,259,700	6,772,400
01101499	GSD General - Reserves	0	0	0	940,300
01101502	Contribute Nash Symphony	15,000	15,000	15,000	15,000
01101503	Contribute Adventure Science Ctr	200,000	200,000	200,000	200,000
01101505	Contribute Legal Aid Society	180,000	180,000	153,900	0
01101506	Contribute Partnership 2020	300,000	300,000	300,000	300,000

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GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2011 Budget	FY 2011 Actual	FY 2012 Budget	FY 2013 Budget
GSD General Fund (Cont.):					
01101508	Contribute Sports Council	125,000	125,000	125,000	0
01101509	Contribute Country Music HOF	100,000	100,000	0	0
01101521	Contribute Humane Assoc.	12,500	12,500	12,500	12,500
01101534	Contribute Sister Cities	40,000	40,000	40,000	40,000
01101552	Contribute YWCA Dom. Violence	306,300	306,300	258,300	0
01101555	Contribute Second Harvest	225,000	225,000	100,000	0
01101557	Contribute The Hermitage	0	0	0	100,000
01101562	Mary Parrish Center	33,400	33,400	45,400	0
01101564	Contribute Renewal House	9,200	2,198	0	0
01101566	Contingency Utility Increase	117,400	0	1,106,400	606,400
01101576	Contribute Morning Star Dom Viol	125,600	125,600	108,300	0
01101587	Contrib. to Alignment Nashville	100,000	100,000	100,000	100,000
01101590	Contrib. Independent Med. Exams	8,300	0	2,500	2,500
01101591	Domestic Violence Programs	0	0	0	675,000
01101592	Education & After School Programs	0	0	0	675,000
01101593	Community Service Programs	0	0	0	450,000
01101594	Contrib. Family & Childrens Svcs	0	0	77,600	0
01101598	Contrib. Fannie Battle Day Home	73,600	73,600	67,400	0
01101602	Subsidy – Community Education	343,900	343,900	342,600	346,500
01101606	Contrib. McNeilly Ctr for Children	0	0	68,600	0
01101611	Contrib. Youth Encouragement Srv	22,800	22,800	0	0
01101612	Contrib. Nashville CARES	26,400	26,400	30,000	0
01101613	Correctional Healthcare	11,145,100	11,144,672	11,421,100	11,798,800
01101614	Forensic Medical Examiner	4,369,800	4,370,634	4,528,600	4,628,600
01101616	Nashville After School Alliance	601,800	597,828	801,400	950,300
01101617	Office of Sustainability	150,000	1,008	150,000	150,000
01101619	Contrib. Backfield in Motion	105,000	105,000	87,800	0
01101620	Contrib. Boys & Girls Club	66,100	66,100	49,600	0
01101621	Contrib. Hearing Bridges	0	72,585	26,500	0
01101622	Contrib. Martha O’Bryan Center	160,400	160,400	117,100	0
01101623	Contrib. Monroe Harding, Inc	0	0	49,200	0
01101624	Contrib. PENCIL Foundation	109,200	106,145	75,400	0
01101628	Contrib. Big Brothers of Nashville	78,900	78,900	97,000	0
01101629	Contrib. Conexion Americas	0	0	0	100,000
01101630	Contrib. Nashville Region American Red Cross	41,000	41,000	32,500	0
01101631	Contrib. Fifty Forward	34,700	34,700	76,000	0
01101632	Contrib. Arc of Davidson County	34,800	34,800	63,600	0
01101633	Contrib. Urban Housing Solutions	0	-341	0	0
01101634	Contrib. United Way Nashville	0	0	50,900	0
01101635	Contrib. Mid Tenn eHealth Connect	500,000	500,000	250,000	200,000
01101636	Contrib. Poverty and Adult Literacy Initiative	175,000	112,650	225,000	275,000
01101637	Contrib. Music & Entertainment Economic Development	150,000	150,000	150,000	100,000
01101638	Contrib. TSU Foundation	50,000	50,000	50,000	100,000
01101639	Contrib. Oasis Center	63,600	63,600	46,100	0
01101640	Contrib. Youth Life Foundation	74,300	74,300	0	0
01101641	Contrib. Tenn Coalition Against Domestic Violence	29,700	27,900	31,500	0
01101642	Contrib. Vanderbilt Univ. Center for Health Services	0	0	87,300	0
01101643	Contrib. Scholars Academy	0	0	0	370,200

01 Administrative—At A Glance

GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2011 Budget	FY 2011 Actual	FY 2012 Budget	FY 2013 Budget
GSD General Fund (Cont.):					
01101644	Contrib. Nashville Conflict Resolution Center	0	0	0	137,300
01101645	Contrib. to The Nashville Entrepreneur Center	0	0	0	200,000
01101646	Subsidy Tennessee State Fair	0	0	0	0
01102150	MNPS Fees	606,700	522,300	404,300	373,600
	Total GSD General Fund	\$219,219,000	\$206,229,711	\$228,044,800	\$252,942,700
USD General Fund:					
01191102	Police/Fire Retire Match	\$8,873,000	\$8,873,000	\$8,873,000	\$8,873,000
01191103	Civil Service Retire Match	5,424,700	5,424,700	5,424,700	5,424,700
01191106	Teacher Pens Match	4,592,400	4,592,400	4,592,400	4,592,400
01191109	Health Ins Match	1,994,900	1,833,231	2,021,100	2,021,100
01191112	Pensioner IOD	312,500	312,500	457,100	554,200
01191113	Employee IOD	1,076,900	1,076,900	1,142,300	1,626,000
01191115	Life Ins Match	82,100	76,140	78,500	78,500
01191140	Benefit Adjustments	1,708,600	0	474,400	474,400
01191224	Contingency Subrogation	100,000	0	100,000	100,000
01191301	Insurance and Reserve	64,300	64,300	69,900	77,900
01191308	Judgments and Losses	4,800	4,800	5,700	5,700
01191309	Contingency Account	0	0	50,000	0
01191315	Pay Plan Improvements	22,600	0	192,500	3,076,500
01191326	Property Tax Relief	228,200	191,128	200,000	200,000
01191499	USD Gen. Revenue – MDHA	1,459,100	1,985,030	1,581,600	1,426,800
01191566	Utility Increase – USD	914,400	0	432,900	932,900
	Total USD General Fund	\$26,858,500	\$24,434,129	\$25,696,100	\$29,464,100

90 Debt Service Funds-At a Glance

Mission

To accumulate funds to repay principal (money borrowed) and interest due on general obligation bonds and notes issued by the government to finance capital projects (land, buildings, equipment, etc.) with lives greater than one year. Three funds are used to account for this debt:

25104 Schools Debt Service Fund
 20115 GSD Debt Service Fund
 28315 USD Debt Service Fund

Budget Summary

	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:			
Debt Service Funds	\$137,874,100	\$151,624,000	165,087,000
Total Expenditures and Transfers	<u>\$137,874,100</u>	<u>\$151,624,000</u>	<u>165,087,000</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$0	\$0	-
Other Governments and Agencies	\$1,350,800	\$2,802,600	2,725,900
Other Program Revenue	0	\$0	-
Total Program Revenue	\$1,350,800	\$2,802,600	2,725,900
Non-program Revenue	126,710,000	124,626,100	142,388,500
Transfers From Other Funds and Units	9,813,300	24,195,300	19,972,600
Total Revenues	<u>\$137,874,100</u>	<u>\$151,624,000</u>	<u>165,087,000</u>
Expenditures Per Capita	\$220.20	\$238.51	263.43

Positions

Total Budgeted Positions

Contacts

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These funds are administered by the Department of Finance, and have no separate organization chart.

Debt Service Expenditures by District & Fund

<u>Source Description</u>	<u>FY 2011 Budget</u>	<u>FY 2011 Actual</u>	<u>FY 2012 Budget</u>	<u>FY 2013 Budget</u>
GSD - General Services District				
20115 GSD Debt Service	90,029,800	89,973,800	95,612,400	99,587,600
25104 MNPS Debt Service	<u>32,417,300</u>	<u>29,175,800</u>	<u>41,132,600</u>	<u>50,073,400</u>
Total GSD	122,447,100	119,149,600	136,745,000	149,661,000
USD - Urban Services District				
28315 USD Debt Service	<u>15,427,000</u>	<u>12,786,400</u>	<u>14,879,000</u>	<u>15,426,000</u>
Total USD	15,427,000	12,786,400	14,879,000	15,426,000
Total General Obligation Debt Service – GSD+USD	<u>137,874,100</u>	<u>131,936,000</u>	<u>151,624,000</u>	<u>165,087,000</u>

90 Debt Service Funds-At a Glance

Budget Highlights FY 2013

The recommended budget services outstanding debt issues in addition to projects recommended in the FY 2012 capital plan based on the current tax rate. Currently, Metro has approximately \$421,523,000 in un-issued general obligation bonds authorized for capital plans in Fiscal Years 2000 through 2011 after the de-authorization of some projects in 2009. The current budget reflects the continued funding of these outstanding authorizations at historical spending levels.

Overview

Debt Financing: Periodically, Metro borrows money to undertake selected capital improvements that are included in the Capital Plan by issuing (or selling) bonds and notes, which are written promises to repay the debt at certain times and with certain interest to bondholders/investors. The specific improvements to be financed are listed in the legislation that authorizes the debt. The proceeds from the sale of the debt are used to pay for those improvements.

Debt service is the process of repaying those bonds and notes, and their interest, over time to bondholders/investors. A small portion of the principal is repaid each year between issuance and maturity. This approximately matches the maturity dates of bonds to the lives of the projects they fund, and keeps Metro from having to make a big payment at one time to make a capital improvement.

Metro does not issue long-term notes and bonds to finance operating expenditures or deficits.

Types of debt: Debt generally falls into the following categories:

- General obligation (GO) debt is payable from taxes, and is backed by the full faith, credit, and taxing power of the government. There is no legal limit to Metro's use of general obligation debt, although issuance requires passage of a Council ordinance. Only general obligation debt is repaid from the three debt service funds (25104, 20115, and 28315).
- Revenue debt is often used to finance projects that will generate revenue. Part of the revenue generated by a project is used to service the debt on the project. It is accounted for through the enterprise or internal service fund that develops the capital project and receives its revenues.
- Limited obligation revenue debt is a newer hybrid form that normally operates as revenue debt, but is backed by certain non-property-tax revenues (defined in the bond covenants) in the event that there are not sufficient revenues to service the debts.

Interest earned by our bondholders/investors is generally held to be exempt from federal and Tennessee taxation as

Structure: Metro's outstanding debt takes three forms:

- Bonds - Long-term debt that usually matures over a period of 20-30 years.
- Notes - Shorter-term debt that is issued for three years, renewable for an additional two terms of three years each. The usual total maturity is 3 to 5 years.

- Commercial paper – Short-term GO obligations with flexible maturities ranging from 2 to 270 days, is issued as cash is needed in blocks of \$100,000 plus \$1,000 increments. Interest rates are usually lower than bond interest rates.

Notes and commercial paper often provide temporary financing and are retired by issuing longer-term bonds.

Many bonds have "call" provisions that allow Metro to redeem the debt before its scheduled maturity. This is most often done when the debt being called is refunded by issuing new debt for the same period of time but at lower interest rates. The lower interest costs save Metro money over the remaining life of the bond issue.

Legal Limitations: There is no legal debt margin limitation on GSD debt. Section 7.08 of the Charter limits the USD total net bonded indebtedness payable from USD ad valorem taxes, after deduction of sinking funds for the payment of principal, to 15% of the USD assessed valuation of taxable property. At June 30, 2009, the taxable property was valued at \$11.211 billion, so the 15% limit was \$1.682 billion. With only \$144.05 million of applicable debt (1.25% of valuation), the margin was \$1.541 billion.

Bond Ratings: Metro holds excellent investment-grade ratings from two independent rating agencies (Moody's Aa1 and Standard & Poor's AA). These ratings are based on both the city's financial health and available reserves for paying off debt. Each agency has its own rating system; ratings of the two agencies cannot necessarily be compared to each other. For explanations of the ratings, visit each agency's web site.

Some bonds' scheduled payment of principal and interest is privately insured by Ambac Assurance Corporation, the Financial Guaranty Insurance Company (FGIC), MBIA Insurance or Financial Security Assurance, Inc. (FSA).

Debt Policies: The following guidelines are used in managing debt service funds:

- USD general obligation debt is subject to the legal limitation noted above.
- Debt is not issued above the capacity provided by current revenue sources (including property taxes at the current rate) plus anticipated normal growth; debt is not issued in anticipation of a not-yet-approved property tax increase.
- When planning future debt capacity, normal revenue growth is projected conservatively.
- The financing of an improvement will not exceed its useful life. In a multi-purpose bond package, the package maturities will reflect the mix of project lives funded by the package; the average life of the bonds cannot exceed the average life of the projects.
- General obligation issues are sold by bid in public offering; the sale is awarded to the bidder with the lowest true interest cost or through negotiated offering.
- Bond issues may be considered for refunding when lower interest rates on the new bonds will result in a 3% or better net present value savings over the old bonds. The term of the refunding bonds will not exceed the terms of the bonds being refunded.

90 Debt Service Funds-At a Glance

Revenue Sources: Revenues for all three funds are detailed in the budget ordinance. The GSD and USD Debt Service Funds (funds 20115 & 28315) are funded primarily by a dedicated portion of the property tax levies. The GSD Debt Service Fund also receives \$3.2 million from the GSD General Fund (fund 10101) for stadium debt, and the Schools Debt Service Fund (fund 25104) receives substantial schools-related sales taxes.

Capital Expenditures and the Budget: The discussion of Capital Improvements in Section A of this book describes how these funds relate to the operating budget.

Recent Bond Issues: The Recent Bond Issues table summarizes recent bond issues. Note that only the general obligation issues are serviced through the GSD, USD, and Schools Debt Service funds; the revenue issues are serviced through non-tax sources. Future debt service requirements are listed on the next page.

Comparative Debt Statistics: The Comparable Debt Statistics table uses standard indicators to measure debt burden levels and trends.

Fiscal Year	Net Debt to Assessed Valuation		Net Debt Per Capita	Debt Service to Total Expenditures
	GSD+USD	USD only		
1999	8.26%	0.48%	1,661.54	8.5%
2000	7.55%	0.39%	1,551.82	9.2%
2001	8.89%	0.60%	1,758.64	9.4%
2002	7.50%	1.08%	1,721.58	10.0%
2003	6.94%	0.94%	1,634.61	9.8%
2004	7.49%	1.06%	1,730.99	9.4%
2005	8.46%	1.10%	1,992.91	9.8%
2006	9.76%	1.16%	2,629.23	10.0%
2007	8.97%	1.15%	2,475.02	10.0%
2008	10.23%	1.36%	2,681.96	10.0%
2009	9.35%	1.25%	2,450.19	9.5%
2010	9.77%	1.16%	2,954.43	8.8%
2011	9.64%	1.14%	2,954.26	4.4%

Source: Comprehensive Annual Financial Reports for each year

90 Debt Service Funds-At a Glance

Recent Bond Issues						
Issue	Date Issued	Amount & interest rate	Ma-turity	Ratings *	Fund *	Comments *
Water & Sewer Revenue Refunding Bonds, Series 1998B	2/15/98	\$55,000,000 3.600-5.250%	1999 to 2014	(I) M: Aaa S: AAA	--	Water system extensions & improvements. Non-GO.
Sports Authority Taxable Public Facility Revenue Bonds, Series 1998	6/1/98	\$20,700,000 5.910-6.600%	1999 to 2019	M: Aaa	--	Non-GO. Interest is not federal income tax-exempt.
GO Multi-Purpose Improvement Bonds, Series 2001A GO Multi-Purpose Refunding Bonds, Series 2001B	2/15/01	\$262,155,000 5.000-5.500% \$73,745,000 5.000-5.500%	2001 to 2020	M: Aa2 S: AA F: AA+ <u>2014-2018</u> (I) M: Aaa S, F: AAA	S G U	Various projects in the GSD, the USD, and for schools; and to refund various prior bond issues from Series 1994, 1995, 1996, 1996A, and 1997A.
Special Limited Obligation Correctional Facilities Revenue Refunding Bonds, Series 2002	2/01/02	\$16,265,000 3.750-5.000%	2002 to 2011	M: Aa3 S: A+	--	Non-GO. Advance refund of outstanding balance of 1991 Correctional Facility bonds.
GO Energy Production Facility Refunding Bonds, Series 2002A	4/01/02	\$31,065,000 2.000-5.250%	2002 to 2014	M: Aa2 S: AA F: AA+	U	Advance refund of outstanding Energy Production Facility Revenue Bonds Series 1997A, 1997B, and 1994 related to the former Nashville Thermal Transfer Corporation. Interest on the 2002 Series B bonds is not federal income tax-exempt.
GO Energy Production Facility Refunding Bonds, Series 2002B	4/01/02	\$27,000,000 3.000-6.000%	2002 to 2012	M: Aa2 S: AA F: AA+	U	
District Energy System Revenue Bonds 2002 Series A	10/24/02	\$66,700,000 3.000-5.250%	2005 to 2033	M: Aaa S: AAA F: AAA	--	Non-GO. Construction of steam & chilled water generating facilities & improvements to an existing energy distribution system. Ambac-insured.
GO Multi-Purpose Bonds, Series 2004	12/15/04	\$65,755,000 4.000-5.250%	2007 to 2024	M: Aa2 S: AA F: AA+	G U S	Finance the retirement of a portion of the GO TAN commercial paper.
General Obligation Public Improvement Refunding Bonds, Series 2004	09/01/04	\$51,340,000 3.000-5.000%	2004 to 2017	M: Aa2 S: AA F: AA+	G S	Advance refund portions of outstanding GO MP Improvement Bonds, Series 1996A
General Obligation Multi-Purpose Bonds, Series 2005A	05/05/05	\$150,275,000 4.250-5.000%	2005 to 2025	M: Aa2 S: AA F: AA+	G U S	Finance the retirement of a portion of the General Obligation Bond Anticipation Notes (commercial paper). Bonds maturing in 2016-2025 are MBIA-Insured.
General Obligation Multi-Purpose Refunding Bonds, Series 2005B	05/05/05	\$190,460,000 4.000-5.000%	2005 to 2025	M: Aa2 S: AA F: AA+	G U S	Advance refund portions of outstanding bonds: GO MP Series 1997A, GO MP Series 1999, Gen. Improvmt. and Refunding, Series 2001A B, and GO MP Series 2003.
General Obligation Bonds, Series 2005C	11/01/05	\$214,000,000 3.625-5.000%	2005 to 2026	M: Aa2 S: AA F: AA+	G U S	Finance the retirement of a portion of the G O Anticipation Notes (Commercial Paper), and general government projects.
General Obligation Refunding Bonds, Series 2006A	05/11/06	\$60,805,000 3.60%	2006 to 2026	M: Aa2/VMIG1 S: AA/A-1 F: AA+/F1+	G	Current Refund of outstanding general obligation public improvmt bonds, Series 1996 held in interest rate hedging agreement.
General Obligation Bonds, Series 2006B	06/23/06	\$203,315,000 4.00-5.00%	2006 to 2026	M: Aa S: AA F: AA+	G U S	Finance the retirement of a portion of the G O Anticipation Notes (Commercial Paper), and general government projects.
General Obligation Refunding Bonds, Series 2007A	04/24/07	\$186,890,000 4.00%-5.00%	2008 to 2028	M: Aa2 S: AA F: AA	G U S	Current and Advance refund portions of outstanding bonds: GO Bonds Series 2003, GO MP & Refunding Series 1999, Series 1997A and GO Refunding Series 1997

90 Debt Service Funds-At a Glance

GO Tax Anticipation Notes (TAN) Commercial Paper, Series 2007A	07/11/07	Up to \$400,000,000 Market rates	Up to 270 days after issue	M: P-1 S: A-1+	G U S	Provide interim financing of various capital projects and refinance existing G O Bond Anticipation notes of 2002.
Water and Sewer Revenue Refunding Bonds, Series 2007	07/17/07	\$36,240,000 4.25%-5.00%	2009 to 2016	M: Aaa S: AAA	--	Non-GO. Current refund of W&S Revenue Bonds, Series 1986 (\$13,390,000) maturing in 2016 and W&S Revenue Refunding Bonds, Series 1996 (\$23,925,000) maturing 2009-2014.
Water and Sewer Revenue Refunding Bonds, Series 2008A	02/22/08	\$122,530,000 3.25%-5.25%	2011 to 2022	M: Aa3 S: AA- F: AA-	--	Non-GO. Current refund of W&S Revenue Refunding Bonds, Series 1998A (\$127,775,000) maturing in 2011-2019, and W&S Revenue Bonds, Series 1998B (\$785,000) maturing 2011-2012.
Water and Sewer Revenue Refunding Bonds, Series 2008B (Taxable)	02/22/08	\$27,950,000 3.45%-4.84%	2009 to 2016	M: Aa3 S: AA- F: AA-	--	Non-GO. Current refund of W&S Revenue Refunding Bonds, Series 1986A (\$27,525,000) maturing in 2016.
General Obligation Bonds, Series 2008A	03/4/08	\$308,000,000 4.00-5.00%	2011 to 2028	M: Aa2 S: AA F: AA	G U S	Finance the retirement of a portion of the General Obligation Anticipation Notes (Commercial Paper), and general government projects.
Water & Sewer Revenue Bond Anticipation Notes (BAN) Commercial Paper Series A & B	11/12/09	Up to \$200,000,000 Market Rate	Up to 6 yrs after issue	M: P-1 S: A-1+ F: F1+	--	Provide interim financing of various capital projects and refinance existing projects as relate to Water and Sewer prior to the issuing of bonds.
General Obligation Improvement and Refunding Bonds, Series 2010A	06/10/10	\$296,750,000 2.75 - 5.00%	2010 to 2026	M: Aa1 S: AA	G U S	Finance the retirement of a portion of the G.O Anticipation Notes (Commercial Paper), and advance refund portions of out-standing bonds.
General Obligation Improvement Bonds Federally Taxable (BAB's), Series 2010B	06/10/10	\$252,005,000 5.71%	2010 to 2034	M: Aa1 S: AA	G U S	Finance the retirement of a portion of the General Obligation Anticipation Notes (Commercial Paper), and general government projects.
General Obligation Refunding Bonds Federally Taxable (BAB's), Series 2010C	06/10/10	\$51,485,000 2.21 - 3.23%	2010 to 2015	M: Aa1 S: AA	G U S	Advance refund portions of out-standing bonds.
General Obligation Refunding Bonds, Series 2010D	09/21/10	\$291,360,000 1.50 - 5.00%	2010 to 2024	M: Aa1 S: AA	G U S	Advance refund portions of out-standing bonds.
Water and Sewer Revenue Refunding Bonds, Series 2010A	12/9/10	\$104,050,000 3.00 - 5.00%	2010 to 2027	M: Aa3 S: AA	--	Non-GO. Advance refund portions of outstanding W&S Revenue Refunding Bonds.
Water and Sewer Revenue Bonds Federally Taxable, Series 2010B (BAB-Direct Payment)	12/9/10	\$135,000,000 6.39 - 6.57%	2010 to 2037	M: Aa3 S: AA	--	Finance the retirement of currently outstanding W&S Commercial Paper Bond Anticipation Notes and finance additional capital projects.
Water and Sewer Revenue Bonds Federally Taxable Series 2010C (Recovery Zone Economic Dev. Bonds)	12/9/10	\$75,000,000 6.69%	2010 to 2041	M: Aa3 S: AA	--	Finance Water system capital projects.
Water and Sewer Revenue Refunding Bonds Federally Taxable Series 2010D	12/9/10	\$7,610,000	2010 to 2018	M: Aa3 S: AA	--	Non-GO. Advance refund portions of outstanding W&S Revenue Refunding Bonds.
<p>* Ratings: M = Moody's, S = Standard & Poor's, F = Fitch, I = Insured (see text). Maturity dates are <u>underlined</u>. Fund: This code shows the debt service fund(s) used to repay this issue. G = GSD, U = USD, S = Schools. Comments: Non-GO = Not a general obligation debt, but included in this table for completeness.</p>						

90 Debt Service Funds-At a Glance

GENERAL OBLIGATION BONDS PAYABLE

General Services District (GSD)

Bonds and Notes Payable at June 30, 2011

	Interest Rate	Date of Issue	Date of Final Maturity	Amount of Issue	June 30, 2011	
					Principal	Interest
For General Purposes:						
GSD G.O. Multi-Purpose Refunding Bonds, Series 2001B	5.00 - 5.50	Feb. 15, 2001	Oct. 15, 2016	43,633,148	14,958,351	2,268,335
GSD G.O. Multi-Purpose Bonds, Series 2004	5.00 - 5.25	July 15, 2004	Jun. 1, 2024	33,825,000	1,680,000	265,937
GSD G.O. Pub Impr. Refunding Bonds, Series 2004	3.250 - 5.00	Sept. 1, 2004	Nov. 14, 2016	48,367,055	25,318,749	5,114,723
GSD G.O. Multi-Purpose Bonds, Series 2005A	4.250 - 5.25	May 1, 2005	Jan. 1, 2025	49,817,419	28,565,324	12,176,014
GSD G.O. MP Refunding Bonds, Series 2005B	4.125 - 5.00	May 1, 2005	Jan. 1, 2020	107,433,445	63,965,956	16,237,706
GSD G.O. Multi-Purpose Bonds, Series 2005C	3.625 - 5.00	Nov. 1, 2005	Feb. 1, 2026	150,292,131	62,820,706	31,931,130
GSD G.O. Bonds, Series 2006B	4.00 - 5.00	Jun.15, 2006	Feb. 1, 2026	113,783,394	90,082,602	42,426,202
GSD G.O. Refunding Bonds, Series 2007A	4.00 - 5.00	April 15, 2007	May 15, 2030	125,908,003	124,099,524	66,933,455
GSD G.O. Bonds, Series 2008A	4.00 - 5.00	Mar. 15, 2008	Jan. 1, 2028	174,880,074	172,750,852	106,955,206
GSD G. O Improvement and Refunding Bonds, Series 2010A	2.75 - 5.00	Jun.10, 2010	July 1, 2026	159,008,728	159,008,728	71,261,436
GSD G. O Improvement Bonds Federally Taxable (BAB's), Series 2010B	5.71	Jun.10, 2010	July 1, 2034	197,442,392	197,442,392	224,577,030
GSD G. O Refunding Bonds Federally Taxable (BAB's), Series 2010C	2.21 - 3.23	Jun.10, 2010	July 1, 2015	25,653,536	25,653,536	2,658,082
GSD G. O Refunding Bonds, Series 2010D	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	144,150,016	144,150,015	51,497,341
Total General Obligation Bonds Payable For General Purposes				1,374,194,341	1,110,496,736	634,302,597
For School Purposes:						
GSD G.O. Multi-purpose Refunding Bonds, Series 2001B	5.00 - 5.50	Feb. 15, 2001	Oct. 15, 2016	30,111,852	10,391,649	2,005,433
GSD G.O. Multi-Purpose Bonds, Series 2004	5.00 - 5.25	July 15, 2004	Jun. 1, 2024	26,170,000	1,320,000	205,355
GSD G.O. Pub Impr. Refunding Bonds, Series 2004	3.250 - 5.00	Sept. 1, 2004	Nov. 14, 2016	2,972,945	1,556,251	314,383
GSD G.O. Multi-Purpose Bonds, Series 2005A	4.250 - 5.25	May 1, 2005	Jan. 1, 2025	79,503,345	45,369,782	19,431,624
GSD G.O. MP Refunding Bonds, Series 2005B	4.125 - 5.00	May 1, 2005	Jan. 1, 2020	77,018,422	46,549,007	11,405,100
GSD G.O. Multi-Purpose Bonds, Series 2005C	3.625 - 5.00	Nov. 1, 2005	Feb. 1, 2026	43,740,078	18,282,944	9,293,036
GSD G.O. Bonds, Series 2006B	4.00 - 5.00	Jun.15, 2006	Feb. 1, 2026	69,160,188	54,754,295	25,787,629
GSD G.O. Refunding Bonds, Series 2007A	4.00 - 5.00	April 15, 2007	May 15, 2030	58,421,307	57,630,890	29,044,038
GSD G.O. Bonds, Series 2008A	4.00 - 5.00	Mar. 15, 2008	Jan. 1, 2028	95,095,340	93,937,523	58,159,522
GSD G. O Improvement and Refunding Bonds, Series 2010A	2.75 - 5.00	Jun.10, 2010	July 1, 2026	114,567,598	114,567,598	50,195,766
GSD G. O Improvement Bonds Federally Taxable (BAB's), Series 2010B	5.71	Jun.10, 2010	July 1, 2034	38,039,016	38,039,016	43,266,743
GSD G. O Refunding Bonds Federally Taxable (BAB's), Series 2010C	2.21 - 3.23	Jun.10, 2010	July 1, 2015	20,052,863	20,052,864	2,077,770
GSD G. O Refunding Bonds, Series 2010D	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	120,126,326	120,126,326	42,914,920
Total General Obligation Bonds Payable for School Purposes				774,979,280	622,578,144	294,101,319
Total General Obligation Bonds Payable - General Services District				2,149,173,621	1,733,074,880	928,403,916
LIMITED OBLIGATION REVENUE BONDS PAYABLE						
Correctional Facility Revenue Bonds	5.00	Feb. 1, 2002	Sept. 1, 2011	16,265,000	1,985,000	49,625
Special Limited Obligation Revenue Refunding Bonds Payable - General Services District				16,265,000	1,985,000	49,625
Total Bonds Payable - General Services District				2,165,438,621	1,735,059,880	928,453,541

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GENERAL OBLIGATION BONDS PAYABLE

Urban Services District (USD)

Bonds and Notes Payable at June 30, 2011

For General Purposes:	Interest Rate	Date of Issue	Date of Final Maturity	Amount of Issue	June 30, 2011	
					Principal	Interest
USD G.O. (Tax Exempt) Thermal Refunding Bonds, 2002A	4.250 - 5.25	Apr. 1, 2002	July 1, 2014	31,065,000	7,770,000	987,394
USD G.O. (Taxable) Thermal Refunding Bonds, 2002B	5.90 - 6.00	Apr. 1, 2002	July 1, 2012	27,000,000	1,235,000	62,950
USD G.O. Multi-Purpose Bonds, Series 2004	5.00 - 5.25	July 15, 2004	Jun. 1, 2024	5,760,000	280,000	45,309
USD G.O. Multi-Purpose Bonds, Series 2005A	4.250 - 5.25	May 1, 2005	Jan. 1, 2025	13,979,236	7,977,461	3,416,704
USD G.O. MP Refunding Bonds, Series 2005B	4.125 - 5.00	May 1, 2005	Jan. 1, 2020	6,008,527	3,600,037	900,466
USD G.O. Multi-Purpose Bonds, Series 2005C	3.625 - 5.00	Nov. 1, 2005	Feb. 1, 2026	19,967,790	8,346,350	4,242,364
USD G.O. Bonds, Series 2006B	4.00 - 5.00	Jun.15, 2006	Feb. 1, 2026	20,371,418	16,128,103	7,595,852
USD G.O. Refunding Bonds, Series 2007A	4.00 - 5.00	April 15, 2007	May 15, 2030	2,560,691	2,524,586	1,333,311
USD G.O. Bonds, Series 2008A	4.00 - 5.00	Mar. 15, 2008	Jan. 1, 2028	38,024,587	37,561,625	23,255,522
USD G. O Improvement and Refunding Bonds, Series 2010A	2.75 - 5.00	Jun.10, 2010	July 1, 2026	22,899,473	22,899,473	8,949,449
USD G. O Improvement Bonds Federally Taxable (BAB's), Series 2010B	5.71	Jun.10, 2010	July 1, 2034	16,523,592	16,523,592	18,794,441
USD G. O Refunding Bonds Federally Taxable (BAB's), Series 2010C	2.21 - 3.23	Jun.10, 2010	July 1, 2015	5,488,045	5,488,045	568,642
USD G. O Refunding Bonds, Series 2010D	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	25,925,413	25,925,413	9,261,808
Total General Obligation Bonds Payable (governmental activities)				235,573,772	156,259,685	79,414,211
USD G.O. Multi-purpose Bonds, Series 2005A (District Energy System) (1)	4.250 - 5.25	May 1, 2005	Jan. 1, 2025	7,695,000	4,472,433	1,972,598
USD G. O Improvement & Refunding Bonds, Series 2010A (1)	2.21 - 5.71	Jun.10, 2010	July 1, 2034	274,201	274,201	73,614
USD G. O Refunding Bonds Federally Taxable (BAB's), Series 2010C (1)	2.21 - 3.23	Jun.10, 2010	July 1, 2015	290,556	290,556	38,289
USD G. O Refunding Bonds, Series 2010D (DES)	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	1,158,245	1,158,245	413,781
Total General Obligation Bonds Payable (business-type activities)				9,418,002	6,195,435	2,498,282
Total General Obligation Bonds Payable - Urban Services District				244,991,774	162,455,120	81,912,493
<u>REVENUE BONDS PAYABLE</u>						
Dept of Water and Sew erage Rev. Refunding Bonds of 1986	7.30 - 7.70	Oct. 1, 1986	Jan. 1, 2016	339,866,665	26,370,000	2,030,490
Dept of Water and Sew erage Revenue Bonds of 1993	5.20 - 6.50	Aug. 1, 1993	Jan. 1, 2013	157,475,000	21,215,000	1,903,200
Dept of Water and Sew erage Revenue Bonds of 1998B	4.55 - 5.25	Feb. 15, 1998	Jan. 1, 2014	55,000,000	17,685,000	2,332,838
Dept of Water and Sew erage Rev. Refunding Bonds of 2007	4.25 - 5.00	Jul. 15, 2007	Jan. 1, 2016	36,240,000	35,580,000	5,437,450
Dept of Water and Sew erage Rev. Refunding Bonds of 2008A	3.250 - 5.250	Feb. 15, 2008	Jan. 1, 2022	122,530,000	117,405,000	41,857,175
Dept of Water and Sew erage Rev. Refunding Bonds of 2008B	3.450 - 4.840	Feb. 15, 2008	Jan. 1, 2016	27,950,000	27,650,000	5,493,948
Dept of Water and Sew erage Rev. Refunding Bonds, Series 2010A	3.00 - 5.00	Dec. 9, 2010	Jul. 1, 2027	104,050,000	104,050,000	49,227,798
Dept of Water and Sew erage Rev. Bonds Federally Taxable, Series 2010B	6.393 - 6.568	Dec. 9, 2010	Jul. 1, 2037	135,000,000	135,000,000	125,167,038
Dept of Water and Sew erage Rev. Bonds Federally Taxable, Seies 2010C	6.693	Dec. 9, 2010	Jul. 1, 2041	75,000,000	75,000,000	79,805,860
Dept of Water and Sew ereotype Rev. Refunding Bonds, Federally Taxable Ser	4.255 - 4.791	Dec. 9, 2010	Jul. 1, 2018	7,610,000	7,610,000	2,200,371
Total Revenue Bonds Payable - Department of Water and Sewerage				1,060,721,665	567,565,000	315,456,168
District Energy System Revenue Bonds, Series 2002A	3.250 - 5.250	Oct. 1, 2002	Oct. 1, 2033	66,700,000	59,060,000	40,144,184
Total Revenue Bonds Payable - Urban Services District				1,127,421,665	626,625,000	355,600,352
Total Bonds Payable - Urban Services District				1,372,413,439	789,080,120	437,512,845

90 Debt Service Funds-At a Glance

Future Annual Debt Service Requirements for Debt Outstanding at 06/30/2011

General Obligation Debt (Debt Service Funds)

Fiscal Year	GSD Debt Service			GSD School Debt Service			USD Debt Service		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2012	4,105,394	55,119,598	59,224,992	2,230,452	29,489,057	31,719,509	1,049,154	7,823,217	8,872,371
2013	24,588,045	54,598,681	79,186,726	15,586,075	29,221,058	44,807,133	5,510,880	7,693,963	13,204,843
2014	50,389,402	53,307,440	103,696,842	31,328,300	28,418,018	59,746,318	8,802,298	7,424,749	16,227,047
2015	58,230,082	50,852,810	109,082,892	37,160,606	26,910,629	64,071,235	10,604,312	6,987,637	17,591,949
2016	61,956,113	48,318,842	110,274,955	39,079,232	25,357,925	64,437,157	7,644,655	6,606,426	14,251,081
2017	63,325,319	44,918,016	108,243,335	44,001,519	23,151,909	67,153,428	9,253,189	6,174,992	15,428,181
2018	64,235,424	42,158,348	106,393,772	45,992,725	21,158,834	67,151,559	11,526,876	5,749,008	17,275,884
2019	67,021,770	38,931,993	105,953,763	48,711,184	19,202,994	67,914,178	11,732,068	5,206,089	16,938,157
2020	62,137,318	35,732,174	97,869,492	41,821,151	17,168,176	58,989,327	9,871,536	4,711,463	14,582,999
2021	59,720,170	32,730,221	92,450,391	40,664,925	15,162,184	55,827,109	9,374,826	4,241,770	13,616,596
2022	63,129,211	29,734,313	92,863,524	43,051,238	13,121,954	56,173,192	9,924,551	3,770,910	13,695,461
2023	68,268,313	26,780,431	95,048,744	42,615,559	11,140,142	53,755,701	10,631,128	3,312,853	13,943,981
2024	70,947,918	23,431,417	94,379,335	44,144,075	9,057,955	53,202,030	11,028,007	2,789,104	13,817,111
2025	67,340,854	20,110,161	87,451,015	40,396,976	7,036,655	47,433,631	10,242,170	2,277,399	12,519,569
2026	56,232,893	16,866,217	73,099,110	29,691,763	5,143,336	34,835,099	8,165,344	1,795,847	9,961,191
2027	49,867,474	14,039,407	63,906,881	24,244,694	3,772,921	28,017,615	7,162,832	1,392,767	8,555,599
2028	45,502,103	11,611,164	57,113,267	17,281,251	2,752,702	20,033,953	6,041,646	1,064,285	7,105,931
2029	24,770,272	9,201,028	33,971,300	5,347,784	1,825,605	7,173,389	1,836,945	748,305	2,585,250
2030	25,733,960	7,808,357	33,542,317	5,558,874	1,531,394	7,090,268	1,907,165	642,376	2,549,541
2031	22,772,021	6,361,732	29,133,753	4,387,230	1,225,644	5,612,874	1,905,749	532,402	2,438,151
2032	23,637,773	5,037,428	28,675,201	4,554,025	970,505	5,524,530	1,978,202	421,573	2,399,775
2033	24,538,782	3,662,710	28,201,492	4,727,612	705,653	5,433,265	2,053,606	306,526	2,360,132
2034	25,471,130	2,235,677	27,706,807	4,907,238	430,723	5,337,961	2,131,632	187,100	2,318,732
2035	26,574,995	754,432	27,329,427	5,093,656	145,346	5,239,002	2,076,349	51,732	2,128,081
Total	1,110,496,736	634,302,597	1,744,799,333	622,578,144	294,101,319	916,679,464	162,455,120	81,912,493	244,367,613

90 Debt Service Funds-At a Glance

Future Annual Debt Service Requirements for Debt Outstanding at 06/30/2011

General Obligation Debt (Debt Service Funds)

Fiscal Year	Water Service (USD)			District Energy System (USD)			Correction Facility Revenue Bond		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2012	37,830,000	26,998,169	64,828,169	1,250,000	2,917,544	4,167,544	1,985,000	49,625	2,034,625
2013	40,195,000	23,827,027	64,022,027	1,550,000	2,851,744	4,401,744			
2014	25,980,000	21,855,332	47,835,332	1,545,000	2,777,178	4,322,178			
2015	53,350,000	20,224,664	73,574,664	1,625,000	2,694,930	4,319,930			
2016	25,735,000	17,997,199	43,732,199	1,710,000	2,607,388	4,317,388			
2017	18,495,000	16,843,785	35,338,785	1,800,000	2,517,125	4,317,125			
2018	19,650,000	15,994,132	35,644,132	1,890,000	2,422,138	4,312,138			
2019	20,560,000	15,059,876	35,619,876	1,990,000	2,321,205	4,311,205			
2020	21,550,000	14,029,861	35,579,861	2,090,000	2,215,025	4,305,025			
2021	22,655,000	12,987,098	35,642,098	2,200,000	2,102,413	4,302,413			
2022	23,665,000	11,846,748	35,511,748	2,315,000	1,984,119	4,299,119			
2023	8,255,000	10,614,111	18,869,111	2,440,000	1,859,850	4,299,850			
2024	8,665,000	10,191,111	18,856,111	2,150,000	1,747,750	3,897,750			
2025	9,100,000	9,762,111	18,862,111	2,665,000	1,632,750	4,297,750			
2026	9,525,000	9,321,886	18,846,886	2,795,000	1,496,250	4,291,250			
2027	9,980,000	8,844,536	18,824,536	3,790,000	1,338,731	5,128,731			
2028	10,480,000	8,367,261	18,847,261	3,110,000	1,179,169	4,289,169			
2029	10,905,000	7,912,911	18,817,911	3,255,000	1,025,875	4,280,875			
2030	11,355,000	7,450,409	18,805,409	3,420,000	859,000	4,279,000			
2031	11,830,000	6,968,688	18,798,688	3,590,000	683,750	4,273,750			
2032	12,320,000	6,459,911	18,779,911	3,770,000	499,750	4,269,750			
2033	12,850,000	5,922,632	18,772,632	3,955,000	306,625	4,261,625			
2034	13,395,000	5,362,406	18,757,406	4,155,000	103,875	4,258,875			
2035	13,970,000	4,778,273	18,748,273						
2036	14,565,000	4,169,165	18,734,165						
2037	15,190,000	3,534,015	18,724,015						
2038	15,840,000	2,887,305	18,727,305						
2039	16,485,000	2,261,422	18,746,422						
2040	17,095,000	1,643,357	18,738,357						
2041	17,720,000	1,002,561	18,722,561						
2042	18,375,000	338,206	18,713,206						
Total	567,565,000	315,456,166	883,021,166	59,060,000	40,144,184	99,204,184	1,985,000	49,625	2,034,625

90 Debt Service Funds-At a Glance

Highlights from the Metropolitan Government of Nashville and Davidson County's Debt Management Policy

The purpose of the Policy is to establish and document the objectives and practices for debt management for the Metropolitan Government and to assist all concerned parties in understanding the Metropolitan Government's approach to debt management.

Policy Statement

In managing its debt, it is the Metropolitan Government's policy to:

- Achieve the lowest cost of capital
- Ensure high credit quality
- Assure access to the capital credit markets
- Preserve financial flexibility
- Manage interest rate risk exposure

Goals & Objectives

Debt policies and procedures are tools that ensure that financial resources are adequate to meet the Metropolitan Government's long-term financing objectives. In addition, the Policy helps to ensure that financings undertaken by the Metropolitan Government satisfy certain clear objective standards which allow the Metropolitan Government to protect its financial resources in order to meet its short-term financing and long-term capital needs. The adoption of clear and comprehensive financial policies enhances the internal financial management of the Metropolitan Government.

Issuance Process

The Metropolitan Government charter, which was approved by referendum on June 28, 1962, as amended, and Title 9, Chapter 21 of the Tennessee Code Annotated authorizes the Metropolitan Government to issue general obligation bonds subject to the adoption of a bond resolution by the Metropolitan Council. Other sections of the Tennessee Code Annotated and the Federal Tax Code may govern the issuance or structure of the Metropolitan Government's bonds.

The Metropolitan Government strongly prefers a competitive issuance process for all debt issuances. The Metropolitan Government will consider a negotiated issuance or private placement process only where it is clear that such process is in the best interests of the Metropolitan Government.

Credit Quality and Credit Enhancement

The Metropolitan Government's debt management activities will be conducted to receive the highest credit ratings possible, consistent with the Metropolitan Government's financing objectives. The Director of Finance will be responsible for maintaining relationships

and communicating with the rating agencies that assign ratings to the Metropolitan Government's debt. The Director of Finance will provide the rating agencies with periodic updates of the general financial condition of the Metropolitan Government. Full disclosure of operations and open lines of communication shall be maintained with the rating agencies. The Metropolitan Government, together with the Financial Advisor, shall prepare presentations to the rating agencies to assist credit analysts in making an informed decision. The Director of Finance shall be responsible for determining whether or not a rating shall be requested on a particular financing, and which of the major rating agencies will be asked to provide such rating.

The Metropolitan Government will make an annual credit presentation to the Metropolitan Council, explaining the Metropolitan Government's current rating, rating agency views on the Metropolitan Government's performance and current items which may positively or adversely affect the Metropolitan Government's credit rating.

The Metropolitan Government will consider the use of credit enhancements on a case-by-case basis, evaluating the economic benefit versus cost for each case. Only when clearly demonstrable savings can be shown shall an enhancement be considered.

Debt Affordability

It is the intent of the Metropolitan Government to promote the most efficient and cost-effective use of debt financing in order to facilitate long-term access to capital while ensuring that financial leveraging decisions do not negatively impact the Metropolitan Government's annual operations. To this end, the government will periodically review basic measures of debt affordability, including but not limited to, average life of new debt, percentage of principal paid within 10 years, per capita debt/per capita income, per capita debt/per capita assessed value, and debt service/general fund operating expenses.

Bond Structure

The Metropolitan Government shall establish all terms and conditions relating to the issuance of bonds, and will invest all bond proceeds pursuant to the terms of the Metropolitan Government's Investment Policy. Unless otherwise authorized by the Metropolitan Government, the following shall serve as bond requirements:

1. **Term.** Capital improvements financed through the issuance of debt will be financed for a period not to exceed the useful life of the improvements with a maximum of twenty (20) years. In certain circumstances where the debt meets legal requirements and is in the best interest of the Metropolitan Government this period may be extended to a maximum of thirty (30) years.

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2. **Capitalized Interest.** From time to time certain financings may require the use of capitalized interest from the issuance date until the Metropolitan Government has beneficial use and/or occupancy of the financed project. Interest shall not be funded (capitalized) beyond three (3) years or a shorter period if further restricted by statute. Interest earnings may, at the Metropolitan Government's discretion, be applied to extend the term of capitalized interest but in no event beyond the term statutorily authorized or three years, whichever is shorter.
3. **Debt Service Structure.** Debt issuance shall be planned to achieve relatively level debt service for an individual bond issue, while still matching debt service to the useful life of the capital asset financed by the debt. The Metropolitan Government shall avoid the use of bullet or balloon maturities except in those instances where these maturities serve to make existing overall debt service level or match a specific income stream.
4. **Call Provisions.** In general, the Metropolitan Government's securities will include a call feature, which is no later than ten (10) years from the date of delivery of the bonds. The Metropolitan Government will avoid the sale of long-term non-callable bonds absent careful evaluation by the Metropolitan Government with respect to the value of the call option.
5. **Original Issuance Discount/Premium.** Bonds with original issuance discount/premium will be permitted.
6. **Deep Discount Bonds.** Deep discount bonds may provide a lower cost of borrowing in certain markets. The Metropolitan Government will carefully consider their value and effect on any future refinancing as a result of the lower-than-market coupon.
7. **Synthetic Debt.** The Metropolitan Government will consider the limited use of swaps, derivatives and other forms of synthetic debt as a hedge against future interest rate risk when appropriate and in accordance with state guidelines. The Metropolitan Government will not use structured products for speculative purposes. The Metropolitan Government will consider the use of structured products when it is able to gain a comparative borrowing advantage and is able to quantify and understand the potential risks or to achieve fixed and/or variable rate exposure targets.

Types of Debt

When the Metropolitan Government determines that the use of debt is appropriate, the following criteria will be utilized to evaluate the type of debt to be issued.

Structure

1. **General Obligation Bonds.** The Metropolitan Government may issue general obligation bonds supported by the full faith and credit of the Metropolitan Government. General obligation bonds shall be used to finance capital projects that do not have independent creditworthiness and significant ongoing revenue streams. The Metropolitan Government may also use its general obligation pledge to support other bond issues, if such support improves the economics of the other bond issue and is used in accordance with these guidelines.
2. **Revenue Bonds.** The Metropolitan Government may issue revenue bonds, where repayment of the bonds will be made through revenues generated from other sources. Revenue bonds will typically be issued for capital projects which can be supported from project or enterprise-related revenues.

Duration

1. **Long-Term Debt.** The Metropolitan Government may issue long-term debt where it is deemed that capital improvements should not be financed from current revenues or short-term borrowings. Long-term borrowing will not be used to finance current operations or normal maintenance. Long-term debt will be self-supporting and structured such that financial obligations do not exceed the expected useful life of the project.
2. **Short-Term Debt.** Short-term borrowing may be utilized for construction financing, the temporary funding of operational cash flow deficits or anticipated revenues (defined as an assured source with the anticipated amount based on conservative estimates) subject to the following policies:
 - a) *Bond Anticipation Notes (BANs)* in the form of Commercial Paper shall be used only for the purpose of providing financing for the cost of all or any of the public purposes for which Bonds have been authorized and for the payment of principal of outstanding commercial paper.
 - b) *Revenue Anticipation Notes (RANs) and Tax Anticipation Notes (TANs)* shall be issued only to meet cash flow needs consistent with a finding by bond counsel that the sizing of the issue fully conforms to Federal IRS and state requirements and limitations.
 - c) *Lines of Credit* shall be considered as an alternative to other short-term borrowing options. The lines of credit shall be structured to limit concerns as to the Internal Revenue Code.

90 Debt Service Funds-At a Glance

d) *Other Short-Term Debt* may be used when it provides an interest rate advantage or as interim financing until market conditions are more favorable. The Metropolitan Government will determine and utilize the least costly method for short-term borrowing. The Metropolitan Government may issue short-term debt when there is a defined repayment source or amortization of principal.

Refinancing Outstanding Debt

The Director of Finance for the Metropolitan Government, with assistance from the Metropolitan Government's Financial Advisor, shall have the responsibility to analyze outstanding bond issues for refunding opportunities. The Metropolitan Government will consider the following issues when analyzing possible refunding opportunities:

1. **Debt Service Savings.** The Metropolitan Government establishes a minimum present value savings threshold of 3.5% of the refunded bond principal amount. The present value savings will be net of all costs related to the refinancing. If present value savings is less than 3.5%, the Metropolitan Government may consider the option value captured as a percent of total savings. If the option value exceeds 70% and present value savings is less than 3.5%, the Metropolitan Government may opt to complete a refunding. The decision to take savings on an upfront or deferred basis must be explicitly approved by the Metropolitan Government.
2. **Restructuring.** The Metropolitan Government will refund debt when it is in the best financial interest of the Metropolitan Government to do so. Such refunding will be limited to restructuring to meet unanticipated revenue expectations, achieve cost savings, mitigate irregular debt service payments, release reserve funds or remove unduly restrictive bond covenants.
3. **Term of Refunding Issues.** The Metropolitan Government will refund bonds within the term of the originally issued debt. However, the Metropolitan Government may consider maturity extension, when necessary to achieve a desired outcome, provided that such extension is legally permissible. The Metropolitan Government may also consider shortening the term of the originally issued debt to realize greater savings. The remaining useful life of the financed facility and the concept of inter-generational equity should guide this decision.
4. **Escrow Structuring.** The Metropolitan Government shall utilize the least costly securities available in structuring refunding escrows. A certificate will be provided by a third party agent, who is not a broker-dealer stating that the securities were procured through an arms-length, competitive bid process (in the case of open market securities), that such securities were more cost effective than State and Local Government Obligations (SLGS), and that the price paid for the securities was reasonable within Federal guidelines. Under no circumstances shall an underwriter, agent or financial advisor sell escrow securities to the Metropolitan Government from its own account.
5. **Arbitrage.** The Metropolitan Government shall take all necessary steps to optimize escrows and to avoid negative arbitrage in its refunding.

30003 4% Reserve Fund-At a Glance

Mission	To provide for the purchase of equipment and/or building repairs for departments that receive their operating funds from the general fund budget.			
Budget Summary		<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
	Expenditures and Transfers:			
	General Four (4%) Reserve Fund	\$23,440,100	\$24,098,500	\$25,514,400
	Total Expenditures and Transfers	<u>\$23,440,100</u>	<u>\$24,098,500</u>	<u>\$25,514,400</u>
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$0	\$0	\$0
	Other Governments and Agencies	0	0	0
	Other Program Revenue	<u>0</u>	<u>0</u>	<u>0</u>
	Total Program Revenue	\$0	\$0	\$0
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	<u>23,440,100</u>	<u>24,098,500</u>	<u>25,514,400</u>
	Total Revenues	<u>\$23,440,100</u>	<u>\$24,098,500</u>	<u>\$25,514,400</u>
	Expenditures Per Capita	\$37.44	\$37.91	\$40.71
Positions	Total Budgeted Positions	0	0	0
Contacts	OMB Finance Manager: Talia Lomax-O'dneal Finance Administrator: Greg McClarin 700 2 nd Avenue South, Suite 201 37210	email: talia.lomaxodneal@nashville.gov email: greg.mcclarin@nashville.gov Phone: 862-6120 FAX 880-2800		

Overview

This fund (Fund 30003) is used to finance small-to-medium size capital expenditures for GSD General Fund departments. Four percent (4%) of all original monies collected by the GSD General Fund during any year is placed in this reserve fund and is kept separate and apart from other funds of the government. This separate fund can be used only for the purchase of equipment for any department of Metro and for repairs to any building owned by any department of the Metropolitan Government. Larger capital expenditures are financed using notes or bonds in the manner discussed in the "Debt Service Funds" section.

Revenues: Four percent (4%) of all original monies collected by the GSD General Fund (fund 10101) are transferred to this fund. Administratively, the 4% is based on all GSD General Fund gross receipts except for revenues from other governments and certain other internal sources and transfer accounts.

The transfer of monies from the General Fund to the 4% Reserve Fund is in the budget as an expenditure account in the 01 Administrative section of the GSD General Fund.

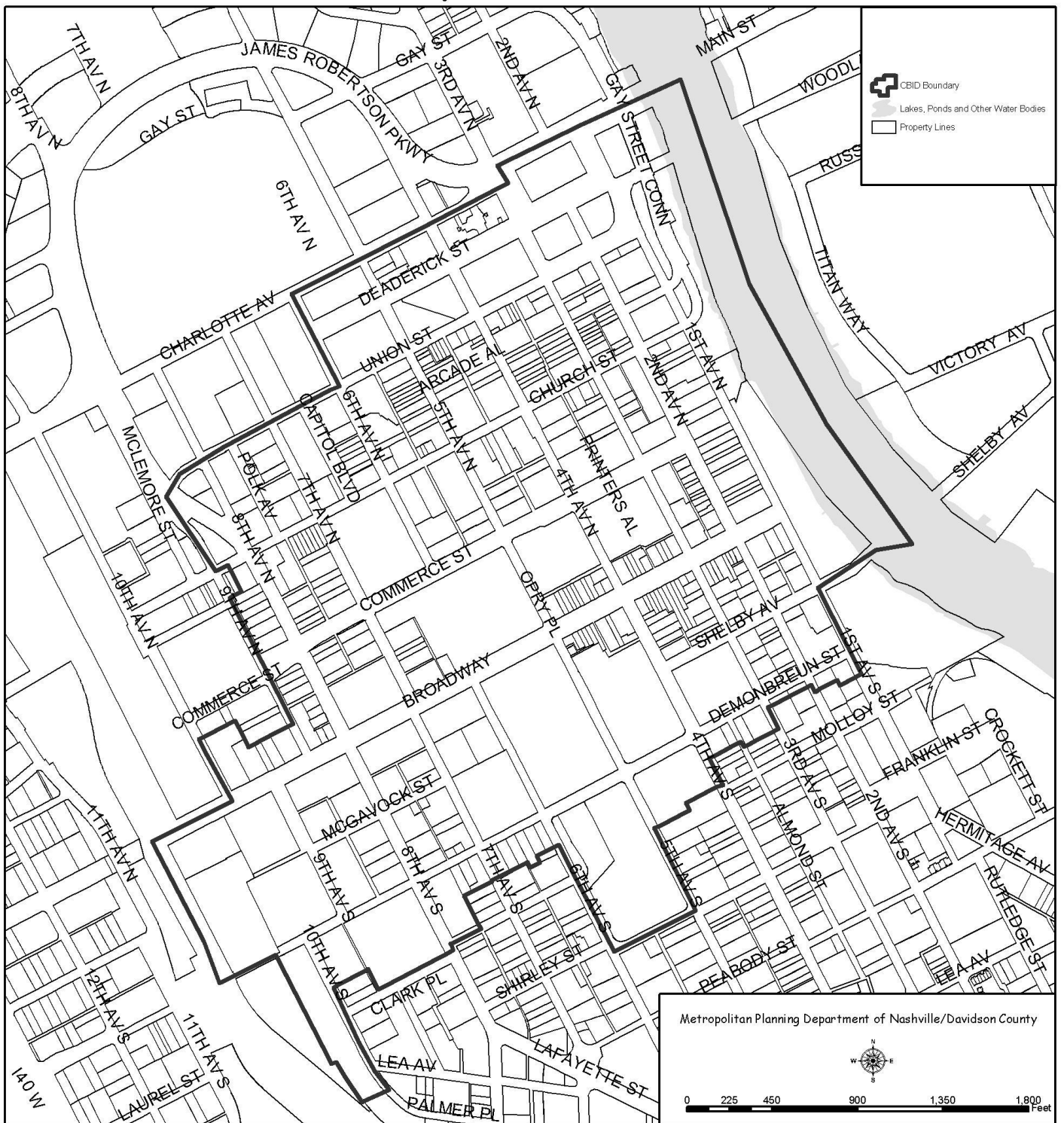
Expenditures: This separate fund can be used only for GSD General Fund departments' expenditures for the purchase of equipment and for repairs to buildings.

Minimum Balance: Administrative policy is to maintain a \$500,000 balance in the fund at all times. The Council approved a policy of maintaining an additional \$500,000 balance in the fund, for a total balance of at least \$1 million.

USD Charter Provision: The Charter also allows the Council to establish by ordinance the same type of fund for the Urban Services District. This has not occurred.

Historical Information: The Charter originally required a five percent (5%) deduction from revenues. This was amended at an election held August 4, 1983 to four percent (4%).

30005 Central BID-At a Glance



38005 Gulch CBID-At a Glance

Mission To undertake and provide an enhanced level of programs and services not provided by the Metropolitan Government that will help make the Gulch a clean, safe and vibrant urban neighborhood in which to work, live, shop and be entertained.

Budget Summary	2010-11	2011-12	2012-13
Expenditures and Transfers:			
Special Purpose Fund	\$265,800	\$230,500	\$197,600
Total Expenditures and Transfers	\$265,800	\$230,500	\$197,600
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$0	\$0	\$0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$0	\$0	\$0
Non-program Revenue	265,800	230,500	197,600
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$265,800	\$230,500	\$197,600
Expenditures Per Capita	\$0.42	\$0.36	\$0.32

Positions	Total Budgeted Positions	0	0	0
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Contacts President and CEO: Tom Turner email: tturner@nashvilledowntown.com
 Nashville Downtown Partnership, 150 4th Ave. North, Suite G-150 37219 Phone: 743-3093 FAX: 743-3099

This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council.

Overview

The Gulch Central Business Improvement District (GCBID) was established by Metro Ordinance under the authority of the state law to enhance the local business climate and help manage the area and ensure that it is clean, safe and vibrant and will bring more people to the Gulch area of downtown Nashville to work, live, shop and play.

The GCBID is a district management corporation chartered pursuant to the provisions of the Nonprofit Corporation Act of Tennessee for the purpose of administering within and for the GCBID district, the making of improvements within and for the district, and the provision of services and projects within and for the district.

The GCBID has the power to acquire, construct or to maintain parking facilities, public improvements, and child care facilities; and to provide services for the improvement and operation of the district, including promotion, advertising, health and sanitation, public safety, elimination of problems related to traffic and parking, security services, recreation, cultural enhancements, aesthetic improvements, furnishing music in public places, design assistance, and activities in support of business or residential recruitment, retention, and management development.

These services are provided to and in support of the Metropolitan Government, paid from revenues from the special assessment. These levels of service are in addition to, and not instead of, Urban Services District (USD) services.

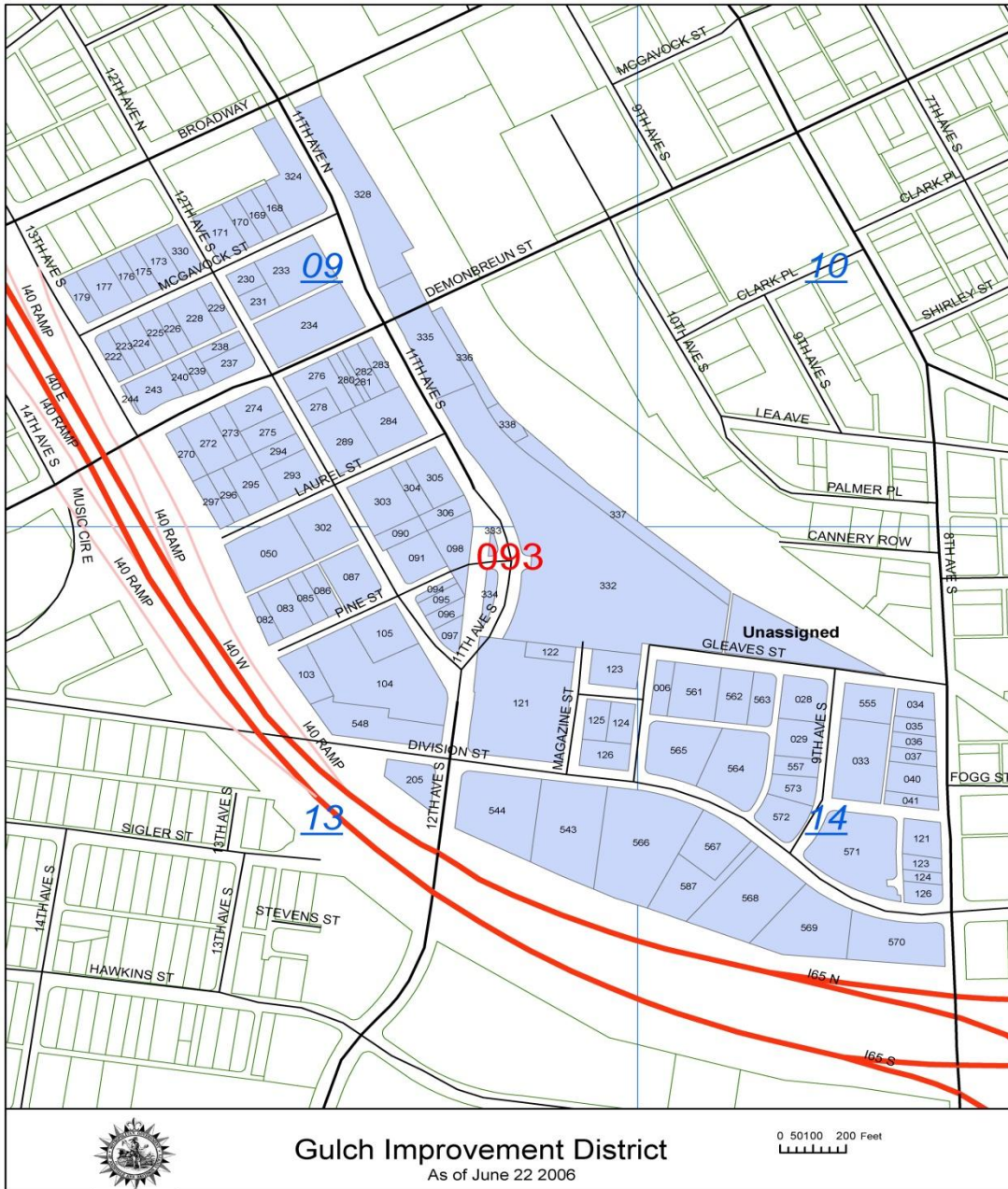
38005 Gulch CBID-At a Glance

The GCBID Board of Directors is elected by and from district property and business owners who pay the special assessment. The Board administers the GCBID's operations and services directly or by contract through the Nashville Downtown Partnership.

The boundaries of the GCBID are set by law. The district includes all properties shown within the shaded area in the map. Those properties are assessed a levy based on real property values. Ordinance BL2008-213, approved June 5, 2008, directs the levy as follows: \$0.91 per \$100

of assessed value for 2009. \$0.43 per \$100 of assessed value for 2010. \$0.25 per \$100 of assessed value for 2011. \$0.20 per \$100 of assessed value for 2012 and each remaining year of the term.

Those funds are used to provide additional services within the GCBID. Ordinance No. BL2006-1123 established the GCBID beginning in 2006 and ending January 1, 2017. GCBID's annual budget is approved as part of the Metro Nashville Government's annual operating budget.



30031-30047 Hotel Tax Funds - Financial

Mission Funds 30031, and 30041 through 30047 accounts for the receipt and distribution of the \$2.00 and \$0.50 Surtax and 6% Hotel Occupancy Privilege Tax used for tourist promotion, tourist-related activities, the Convention Center, the Nashville Convention & Visitors Bureau contract and the operating transfer to the GSD General Fund.

Budget Summary		<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Expenditures and Transfers:				
Hotel Occupancy Tax Fund		\$40,867,000	\$40,900,000	\$49,560,000
Total Expenditures and Transfers		<u>\$40,867,000</u>	<u>\$40,900,000</u>	<u>\$49,560,000</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$0	\$0	\$0	
Other Governments and Agencies	0	0	0	
Other Program Revenue	0	0	0	
Total Program Revenue	\$0	\$0	\$0	
Non-program Revenue	40,867,000	40,900,000	49,560,000	
Transfers From Other Funds and Units	0	0	0	
Total Revenues	<u>\$40,867,000</u>	<u>\$40,900,000</u>	<u>\$49,560,000</u>	
Expenditures Per Capita	\$65.27	\$64.34	\$79.08	

Positions	Total Budgeted Positions	0	0	0
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Contacts	Director of Finance: Richard Riebeling Financial Administrator: Greg McClarin	email: richard.riebeling@nashville.gov email: greg.mcclarin@nashville.gov
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Flow of Funds:

Tax Allocation *	Tax / Purpose	FY12 Revenue Estimated	FY13 Revenue Estimated
\$2.00 Surtax	Airport Ground / Rental Car	\$ 10,500,000	\$ 12,180,000
\$0.50 Surtax	Event and Marketing	\$ 2,300,000	\$ 2,580,000
6% Tax	Estimated Hotel / Motel Tax Receipts	\$ 28,100,000	\$ 34,800,000
The Full Tax is estimated above and the Distribution is outlined below.			
\$2.00 Surtax	Fund 30031 – Hotel Occupancy – Conv Ctr 2007	\$ 10,500,000	\$ 12,180,000
\$0.50 Surtax	Fund 30041 – Event and Marketing Fund	\$ 2,300,000	\$ 2,580,000
1%	Fund 30042 – Hotel Occupancy Convention Ctr 1% Tax	\$ 4,600,000	\$ 5,800,000
1%	Fund 30043 – Hotel Occupancy Conv Ctr 2007 1% Tax	\$ 3,542,000	\$ 4,524,000
	Fund 30047 – Hotel Occupancy 2007 1% Secondary TDZ	\$ 1,558,000	\$ 1,276,000
2%	Fund 30044 – Hotel Occupancy Tourist Promotion	\$ 9,200,000	\$ 11,600,000
1%	Fund 30045 – Hotel Occupancy Tourist Related	\$ 4,600,000	\$ 5,800,000
1%	Fund 30046 – Hotel Occupancy General Fund Transfer	\$ 4,600,000	\$ 5,800,000

30031-30047 Hotel Tax Funds - Financial

Hotel Motel Fund						
	FY 2011 Budget	FY 2011 Actuals	FY 2012 Budget	FY 2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES						
OTHER SERVICES:						
Utilities						
Professional & Purchased Services						
Travel, Tuition, and Dues						
Communications *	*	*				
Repairs & Maintenance Services						
Internal Service Fees						
Other Expenses	35,839,100	25,426,480	36,300,000	43,760,000	7,460,000	20.55%
TOTAL OTHER SERVICES	35,839,100	36,437,694	36,300,000	43,760,000	7,460,000	20.55%
TOTAL OPERATING EXPENSES	35,839,100	36,437,694	36,300,000	43,760,000	7,460,000	20.55%
TRANSFERS TO OTHER FUNDS/UNITS	5,027,900	4,552,045	4,600,000	5,800,000	1,200,000	26.09%
TOTAL EXPENSES & TRANSFERS	40,867,000	40,989,739	40,900,000	49,560,000	8,660,000	21.17%
PROGRAM REVENUE:						
Charges, Commissions, & Fees						
Federal (Direct & Pass Through)						
State Direct						
Other Government Agencies						
Other Program Revenue **		**				
TOTAL PROGRAM REVENUE						
NON-PROGRAM REVENUE:						
Property Taxes						
Local Option Sales Tax						
Other Tax, Licenses, & Permits	40,867,000	40,276,701	40,900,000	49,560,000	8,660,000	21.17%
Fines, Forfeits, & Penalties						
Compensation From Property						
TOTAL NON-PROGRAM REVENUE	40,867,000	40,272,202	40,900,000	49,560,000	8,660,000	21.17%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0%
TOTAL REVENUE & TRANSFERS	40,867,000	40,276,701	40,900,000	49,560,000	8,660,000	21.17%
Expenditures Per Capita	\$65.27	\$65.46	\$64.34	\$79.08	\$10.69	22.91%

* Financials are restated by category, from Communications to Other Expenses, for fiscal year FY 2011 for comparative purposes. Expenses included in the Communication line item are: Object Account 502801 - Advertising & Promotion. For FY 2011 Budget = 11,989,000; FY 2011 Actuals = 11,011,214. Also, un-budgeted, fund balance operational transfers have been excluded for presentation purposes.

** Financials are restated from Other Program Revenue to Other Tax, Licenses & Permits for comparative purposes. The FY 2011 Actual expense was \$4,499.00 recorded in Object Account 405471 Interest-MIP for the eight funds making up the Hotel Occupancy Tax.



02 Metropolitan Council-Program Budgets

Administration Line of Business – The purpose of the Administration Line of Business is to provide support for the Metropolitan Council in performing its legislative function.

Administration

The purpose of the Administration program is to provide support for the Metropolitan Council in performing its legislative function.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,766,300	\$1,755,955	\$1,692,200	\$1,685,700	\$(6,500)	(0.4)%
FTEs:	GSD General Fund	48.30	48.30	48.30	48.30	0	0.0%

Performance

Proposed legislation researched and drafted

300 300 300 300

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0	\$0	\$39,800	\$83,800	\$44,000	110.6%

03 Metropolitan Clerk-Program Budgets

Alarm Registration Line of Business – The purpose of the Alarm Registration Line of Business is to provide residential and commercial alarm system registration and permitting products to alarm users in Metro Nashville that will aid citizen compliance with the laws of the Metro Government and support the city’s public safety personnel in monitoring and responding to alarm activations.

Alarm Registration

The purpose of the Alarm Registration program is to provide residential and commercial alarm system registration and permitting products to alarm users in Metro Nashville that will aid citizen compliance with the laws of the Metro Government and support the city’s public safety personnel in monitoring and responding to alarm activations.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$147,500	\$127,702	\$133,400	\$131,400	\$(2,000)	(1.5)%
FTEs:	GSD General Fund	0.70	0.70	1.70	1.70	0.00	0.0%

Performance

Number of alarm permits issued

	45,000	45,584	46,500	46,500
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Records Management Line of Business – The purpose of the Records Management Line of Business is to provide professional document management, secure records destruction, and records management training services to all departments of the Metro Government and to provide a secure, centralized, off-site facility for storage of less active records of those departments.

Records Management

The purpose of the Records Management program is to provide professional document management, secure records destruction, and records management training services to all departments of the Metro Government and to provide a secure, centralized, off-site facility for storage of less active records of those departments.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$210,100	\$201,180	\$199,500	\$195,000	\$(4,500)	(2.3)%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Number of records requests received and filled

	16,000	13,841	14,000	8,000
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Legislative Line of Business - The purpose of the Legislative Line of Business is to manage the records and history of the city’s legislative activity and the other official city government documents in a way that will ensure the integrity of the record and easy access to the information.

Legislative

The purpose of the Legislative program is to manage the records and history of the city’s legislative activity and the other official city government documents in a way that will ensure the integrity of the record and easy access to the information.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$671,600	\$670,711	\$585,400	\$552,000	\$(33,400)	(5.7)%
FTEs:	GSD General Fund	4.00	4.00	3.00	3.00	0.00	0.0%

Performance

Percentage of requests filled within 30 minutes

	98%	98%	98%	98%
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***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

03 Metropolitan Clerk-Program Budgets

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$5,300	\$0	\$1,700	\$65,800	\$64,100	3,770.6%

04 Mayor's Office-Program Budgets

Office of Economic & Community Development Line of Business – The purpose of the Office of Economic and Community Development Line of Business is to oversee the establishment of and monitor the progress of tourism, special events/film permits, the Sister Cities program, business recruitment, retention and development and Nashville's Foreign Trade Zone.

Office of Economic and Community Development

The purpose of the Office of Economic and Community Development program is to oversee the establishment of and monitor the progress of tourism, special events/film permits, the Sister Cities program, business recruitment, retention and development and Nashville's Foreign Trade Zone.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$407,900	\$358,134	\$401,200	\$399,800	\$(1,400)	(0.3)%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Increase number of business relocations and expansions

NR NR NR NR

Office of Children & Youth Line of Business – The purpose of the Office of Children and Youth Line of Business is to oversee the establishment of and monitor the progress of the Mayor's Youth Council, the Mayor's Education First Fund and the Student Attendance Center.

Office of Children and Youth

The purpose of the Office of Children and Youth program is to oversee the establishment of and monitor the progress of the Mayor's Youth Council, the Mayor's Education First Fund and the Student Attendance Center.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 134,400	\$130,926	\$126,500	\$115,600	\$(10,900)	(8.6)%
	Special Purpose Fund	50,600	50,600	50,600	0	(50,600)	(100.00)%
	Total	\$185,000	\$181,526	\$177,100	\$115,600	\$(61,500)	(34.7)%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Increase the visibility and public understanding of issues affecting Nashville's children and youth

NR NR NR NR

04 Mayor's Office-Program Budgets

Office of Emergency Management Line of Business –The purpose of the Office of Emergency Management Line of Business is oversee the establishment of and monitor the progress of multi-year training and exercise plans as well as educational and training materials related to the Emergency Management program which addresses mitigation preparedness.

Office of Emergency Management

The purpose of the Office of Emergency Management program is oversee the establishment of and monitor the progress of multi-year training and exercise plans as well as educational and training materials related to the Emergency Management program which addresses mitigation preparedness.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 907,600	\$ 895,779	\$ 878,000	\$ 878,000	\$ 0	0%
	Special Purpose Fund	8,833,000	1,860,528	7,915,800	3,650,000	(4,265,800)	(53.9)%
	Total	\$9,740,600	\$2,756,307	\$8,793,800	\$4,528,000	\$(4,265,800)	(48.5)%
FTEs:	GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Special Purpose Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	13.00	13.00	13.00	13.00	0.00	

Performance

Insure Emergency Operations Center operational readiness relative to Federal/State standards

NR NR NR NR

Office of Neighborhoods Line of Business – The purpose of the Office of Neighborhoods Line of Business is to oversee the establishment of and monitor the Mayor's Night Out, the National Night Out Against Crime, Community Matters and the Housing Fair.

Office of Neighborhoods

The purpose of the Office of Neighborhoods program is to oversee the establishment of and monitor the Mayor's Night Out, the National Night Out Against Crime, Community Matters and the Housing Fair.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$238,300	\$254,242	\$232,400	\$214,500	\$(17,900)	(7.7)%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Assist constituents with concerns and questions in a timely and helpful manner

NR NR NR NR

Executive Line of Business – The purpose of the Executive Line of Business is to oversee the departmental annual budget review, legislative/contract review and Metro Nashville's environmental sustainability efforts.

Executive

The purpose of the Executive program is to oversee the departmental annual budget review, legislative/contract review and Metro Nashville's environmental sustainability efforts.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,344,900	\$1,279,558	\$1,226,100	\$1,210,500	\$ (15,600)	(1.3)%
	Special Purpose Fund	434,400	195,432	241,200	0	(241,200)	(100)%
	Total	\$1,779,300	\$1,474,990	\$1,467,300	\$1,210,500	\$(256,800)	(17.5)%
FTEs:	GSD General Fund	12.00	12.00	12.00	13.00	1.00	8.3%
	Special Purpose Fund	1.00	1.00	1.00	0.00	(1.00)	(100)%
	Total	13.00	13.00	13.00	13.00	0.00	0.0%

Performance

No performance measure currently established

NA NA NA NA

04 Mayor's Office-Program Budgets

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$49,100	\$0	\$113,300	\$236,900	\$123,600	109.1%

05 Election Commission-Program Budgets

Election Line of Business – The purpose of the Election Line of Business is to provide election preparation, information, results and services to the general public so they can have confidence in the election process.

Election Procedures

The purpose of the Election Procedures program is to provide election services to registered voters of Davidson County so they can have the necessary tools and materials to vote.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,222,700	\$1,073,161	\$1,627,900	\$1,231,500	\$(396,400)	(24.4)%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Percentage of applications for ballot that do not result in a change of address vote being cast

99.5% 94.5% 99.7% 96%

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

Register to Vote

The purpose of the Register to Vote program is to provide voter registration services to Davidson County residents so they can register to vote.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,361,600	\$2,257,697	\$2,335,100	\$2,239,300	\$(95,800)	(4.1)
FTEs:	GSD General Fund	30.05	30.05	29.43	31.75	2.32	7.9%

Performance

Percentage of customers who are registered to vote as Active

85% 79.4% 87% 86%

Administrative Line of Business – The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$26,300	\$0	\$20,400	\$84,100	\$63,700	312.3%

06 Law- Program Budgets

Legal Services Line of Business – The purpose of the Legal Services Line of Business is to provide client advice and support, contracts, legislation and litigation services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources and perform their responsibilities within the law.

Contracts

The purpose of the Contracts Program is to provide negotiation, drafting and review services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can execute contracts legally and in a timely fashion.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$170,000	\$138,444	\$167,400	\$142,400	\$(25,000)	(14.9)%
FTEs:	GSD General Fund	2.36	2.36	2.36	2.36	0.00	0.0%

Performance

Percentage of contracts reviewed within four business days

90% 87% 90% 90%

Client Advice and Support

The purpose of the Client Advice and Support Program is to provide legal advice and support to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so that they can effectively and efficiently conduct the business of the Metropolitan Government.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,747,100	\$1,678,713	\$1,684,200	\$1,692,500	\$8,300	0.5%
FTEs:	GSD General Fund	15.21	15.21	15.21	15.21	0.00	0.0%

Performance

Percentage of clients reporting that the client advice provided assisted them in making good business decisions

100% 100% 100% 100%

Legislation

The purpose of the Legislation Program is to provide analysis and draft legislation services to the departments, boards, commissions, agencies and officials of the Metropolitan Government so they can propose and pass legislation that accomplishes their goals.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$121,800	\$106,159	\$119,300	\$119,300	0.00	0.0%
FTEs:	GSD General Fund	0.75	0.75	0.75	0.75	0.00	0.0%

Performance

Percentage of clients responding that council legislation passed accomplishes the stated goal

100% 100% 100% 100%

06 Law- Program Budgets

Litigation and Administrative Hearings

The purpose of the Litigation and Administrative Hearings Program is to provide representation and advocacy services to the departments, boards, commissions, agencies, officials of the Metropolitan Government and its employees so they can experience high quality dispute resolutions.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,773,800	\$2,972,904	\$2,831,400	\$2,836,700	\$5,300	0.2%
FTEs:	GSD General Fund	23.79	23.79	23.79	23.79	0.00	0.0%

Performance

Percentage of dispute resolutions considered high quality as reported by Metropolitan Government clients

100% 99% 100% 100%

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

Risk Management Line of Business – The purpose of the Risk Management Line of Business is to provide claims and insurance services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources.

Claims

The purpose of the Claims Program is to provide investigation, negotiation and recovery services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can minimize the financial impact of claims brought against the Metropolitan Government and maximize the monetary recovery of claims in favor of the Metropolitan Government.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$339,700	\$316,939	\$330,100	\$330,100	\$0	0.0%
FTEs:	GSD General Fund	5.08	5.08	5.08	5.08	0	0.0%

Performance

Ratio of dollars recovered to dollars owed 62% 75% 80% 85%

Insurance

The purpose of the Insurance Program is to provide insurance management services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can adequately protect their assets at the best value.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$96,700	\$117,114	\$106,000	\$106,000	\$0	0.0%
FTEs:	GSD General Fund	0.81	0.81	0.81	0.81	0.00	0.0%

Performance

Percent of contracts with completed initial review and approval or client notification of disapproval within two days

NA NA NA 95%

06 Law- Program Budgets

Administrative Line of Business – The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental “to be determined” budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$121,900	\$0	\$0	\$74,400	\$74,400	100.0%

07 Planning-Program Budgets

Planning Policy and Design Line of Business - The purpose of the Planning Policy and Design Line of Business is to develop sustainable community and neighborhood plans and implementation strategies necessary to achieve comprehensive sustainable development.

Planning Policy and Design

The purpose of the Planning Policy and Design Program is to develop sustainable community and neighborhood plans and implementation strategies necessary to achieve comprehensive sustainable development.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$948,700	\$832,582	\$861,100	\$733,600	\$(127,500)	(14.8)%
FTEs:	GSD General Fund	11.00	11.00	11.00	10.51	(0.49)	(4.5)%

Performance

Percentage increase in land designated by policy as appropriate for "smart growth" projects

NR 0.03% 30% NR

Regional Transportation Planning Line of Business - The purpose of the Regional Transportation Planning Line of Business is to provide short and long-term recommendations, budget, coordination, and educational advice to state, regional and local governments, so they can provide diverse and effective transportation options for their citizens.

Regional Transportation Planning

The purpose of the Regional Transportation Planning Program is to provide short and long-term recommendation, budget, coordination, and educational advice to state, regional and local governments, so they can provide diverse and effective transportation options for their citizens.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 0	\$ 6,118	\$ 3,000	\$ 3,000	\$ 0	0.0%
	APR Fund	50,000	46,115	50,000	50,000	0	0.0%
	Congestion Mitigation Air Quality Fund	19,000	18,830	0	0	0	0.0%
	Regional Transportation Planning Fund	<u>3,995,800</u>	<u>1,624,896</u>	<u>4,273,500</u>	<u>4,230,700</u>	<u>(42,800)</u>	<u>(1.0)%</u>
	Total	\$4,064,800	\$1,695,959	\$4,326,500	\$4,283,700	\$(42,800)	(1.0)%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	APR Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Congestion Mitigation Air Quality Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Regional Transportation Planning Fund	<u>9.98</u>	<u>9.98</u>	<u>9.98</u>	<u>9.98</u>	<u>0.00</u>	<u>0.0%</u>
	Total	9.98	9.98	9.98	9.98	0.00	0.0%

Performance

Increase in the comprehensive mobility index. (Index developed with equal input from: reduction in VMT per person; increase in bicycle commuting or use; increase in transit usage; and increase in pedestrian activity)

NR .21 (0.5) .21

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

07 Planning-Program Budgets

Geographic Information Services Line of Business - The Purpose of GIS Line of Business is to efficiently provide spatial data and information, applications and geographic analysis to Metro Departments/ Agencies, Elected Officials and the general public so they can have the critical information available to make decisions based on accurate data.

Geographic Information Services and Application

The purpose of GIS and Application Development Program is to efficiently provide spatial data and information, applications and geographic analysis to Metro Departments/Agencies, Elected Officials and the general public so they can have the critical information available to make decisions based on accurate data.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$370,600	\$368,663	\$ 401,400	\$401,400	\$ 0	0.0%
	Mapping Fund	205,400	39,100	170,000	46,000	(124,000)	(72.9)
	Total	\$576,000	\$407,763	\$ 571,400	\$447,400	\$(124,000)	(21.7)
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Mapping Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Change in the percentage of lines of business that are utilizing Metro's enterprise GIS in their workflow

NR 4.37% 5.8% 3.0%

Geographic Data Maintenance

The purpose of the Geographic Data Maintenance Program is to provide accurate geographic and land information products to Planning Department staff, other Metro departments and agencies, and the public, so they can have timely and accurate property and zoning datasets that meet national standards (NSDI) to achieve their objectives and avoid duplication of effort.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$236,400	\$254,051	\$259,700	\$259,700	\$0	0.0%
FTEs:	GSD General Fund	3.49	3.49	3.49	3.49	0.00	0.0%

Performance

Percentage of property and zoning dataset entries made accurately on initial entry

NR 77.8% 75% 80%

07 Planning-Program Budgets

Land Development Line of Business - The purpose of the Land Development Line of Business is to provide design expertise, professional planning advice, and policy and regulatory tools and techniques to decision-makers, developers and the general public so they can have the information and regulatory framework to implement and apply the principles of sustainable development consistent with the community's vision established in the General Plan.

Land Development

The purpose of the Land Development Program is to provide design expertise, professional planning advice, and policy and regulatory tools and techniques to decision-makers, developers and the general public so they can have the information and regulatory framework to implement and apply the principles of sustainable development consistent with the community's vision established in the General Plan.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$848,800	\$846,405	\$798,000	\$791,700	\$(6,300)	(0.8)%
FTEs:	GSD General Fund	12.00	12.00	11.00	11.00	0.00	0.0%

Performance

Percentage increase in the appraised value of identified "smart growth projects" compared to the county as a whole

NR 3.3% 3.8% 4.3%

Executive Leadership Line of Business - The purpose of the Executive Leadership Line of Business is to provide management and leadership services to the department and community by providing tools, information, education and guidance as to critical planning alternatives and options necessary to attain a sustainable community.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$57,600	\$0	\$35,400	\$168,000	\$132,600	374.6%

Executive Leadership

The purpose of the Executive Leadership Program is to provide management and leadership services to the department and community by providing tools, information, education and guidance as to critical planning alternatives and options necessary to attain a sustainable community.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,491,600	\$1,489,936	\$1,635,600	\$1,633,900	\$(1,700)	(0.1)%
FTEs:	GSD General Fund	7.00	7.00	7.00	8.00	1.00	14.3%

Performance

Reduction in Nashville's carbon footprint

NR NR NR NR

08 Human Resources-Program Budgets

Benefits Line of Business - The purpose of the Benefits Line of Business is to provide accurate, timely and professional benefits and resolution services to Metro employees and retirees so their health, retirement and other benefit services are satisfactory and any concerns are resolved.

Benefits

The purpose of the Benefits program is to provide accurate, timely and professional benefits and resolution services to Metro employees and retirees so their health, retirement and other benefit services are satisfactory and any concerns are resolved.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0	\$0	\$1,195,900	\$1,135,400	\$(60,500)	(5.1)%
FTEs:	GSD General Fund	0.00	0.00	19.00	24.00	5.00	26.3%

Performance

Percentage of benefit data entries that are made correctly

NA NR NA 99.7%

Recruitment Line of Business - The purpose of the Recruitment Line of Business is to provide quality recruitment services to Metro departments and agencies so they can meet their staffing needs in a timely manner while ensuring compliance with Civil Service.

Recruitment

The purpose of the Recruitment program is to provide quality recruitment services to Metro departments and agencies so they can meet their staffing needs in a timely manner while ensuring compliance with Civil Service.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0	\$0	\$377,800	\$374,700	\$(3,100)	(0.8)%
FTEs:	GSD General Fund	0.00	0.00	12.20	5.00	(7.20)	(59.00)%

Performance

Percentage of recruitment steps that are completed within pre-established targets

NA NR NA 95%

Training Line of Business - The purpose of the Training Line of Business is to provide educational and professional development products to Metro departments so they can provide better services to the public.

Training

The purpose of the Training program is to provide educational and professional development products to Metro departments so they can provide better services to the public.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0	\$0	\$111,900	\$107,100	\$(4,800)	(4.3)%
FTEs:	GSD General Fund	0.00	0.00	10.15	1.00	(9.15)	(90.1)%

Performance

Percentage of respondents who said the course met or exceeded their expectations for relevant content on the topic

NA NR NA 99%

08 Human Resources-Program Budgets

HR Liaison Line of Business – The purpose of the HR Liaison Line of Business is to provide to Metro departments a single point of contact for Human Resource related services.

HR Liaison

The purpose of the HR Liaison program is to provide to Metro departments a single point of contact for Human Resource related services.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0	\$0	\$1,179,900	\$1,140,400	\$(39,500)	(3.3)%
FTEs:	GSD General Fund	0.00	0.00	1.85	11.50	9.65	521.6%

Performance

Percentage of Metro departments that responded that they would like to keep their HR Liaison

NA NR NA 94%

Administration and Customer Service Line of Business – The purpose of the Administration and Customer Service Line of Business is to provide complete and correct information to Metro departments, employees, retirees and the general public.

Administration and Customer Service

The purpose of the Administration and Customer Service program is to provide complete and correct information to Metro departments, employees, retirees and the general public.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0	\$0	\$1,314,900	\$1,306,200	\$(8,700)	(0.7)%
FTEs:	GSD General Fund	0.00	0.00	3.50	9.00	5.50	157.1%

Performance

Percentage of calls screened that score a 2 or above on a scale of 1-3

NA NR NA 95%

Safety/Compliance Line of Business – The purpose of the Safety/Compliance Line of Business is to ensure the continuous management of processes and activities with a focus on the safety of the employees and facilities within Metro.

Safety/Compliance

The purpose of the Safety/Compliance program is to ensure the continuous management of processes and activities with a focus on the safety of the employees and facilities within Metro.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0	\$0	\$76,400	\$75,500	\$(900)	(1.2)%
FTEs:	GSD General Fund	0.00	0.00	5.80	2.00	(3.80)	(65.5)%

Performance

Percentage of Metro departments with a written work safety plan

NA NR NA 95%

08 Human Resources-Program Budgets

Administrative Line of Business

Non-Allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY11-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$75,700	\$0	\$0	\$153,900	\$153,900	100.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%

09 Register of Deeds-Program Budgets

Computer Line of Business – The purpose of the Computer Line of Business is the purchase and maintenance of computer equipment and software for the Register of Deeds Office.

Computer

The purpose of the Computer Program is the purchase and maintenance of computer equipment and software for the Register of Deeds Office.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$175,000	\$78,531	\$175,000	\$175,000	\$0	0.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Total revenue is based on a \$2 fee for the filing and recording of certain instruments

	2011 Budget	2011 Actual	2012 Budget	2013 Budget
	\$220,000	NR	NR	NR

Administration Line of Business - The purpose of the Administration Line of Business is to record, index, and maintain property records and other documents as specified by TCA.

Administration

The purpose of the Administration Program is to record, index and maintain property records and other documents as specified by TCA.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$324,500	\$302,061	\$270,900	\$272,100	\$1,200	0.4%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

	2011 Budget	2011 Actual	2012 Budget	2013 Budget
Number of documents recorded	110,000	NR	NR	NR

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0	\$0	\$0	\$0	\$(3,200)	(100.0)%

10 General Services-Program Budgets

Security Line of Business - The purpose of the Security Line of Business is to provide guard force management, investigations, facility and parking access, security systems and employee identification products to Metro employees in General Services' managed facilities so they can park and work in a secure environment.

Employee and Property Security

The purpose of the Employee and Property Security Program is to provide security products and services to Metro employees working in General Services' managed facilities so they can conduct business in an environment that meets security standards.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$2,621,100	\$2,574,097	\$1,398,300	\$1,370,100	\$(28,200)	(2.0)%
FTEs:	Internal Service Fund	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Percentage change in the number of incidents reported with a negative impact on security posture at managed sites

NR NR NR NR

Fleet Operations Line of Business - The purpose of the Fleet Operations Line of Business is to provide vehicle/equipment inspection and repair, roadside assistance and fuel products, and fleet asset management products to Metro agencies so they can have reliable vehicles/equipment to meet their program goals.

Vehicle and Equipment Repair

The purpose of the Vehicle and Equipment Repair Program is to provide vehicle inspection, maintenance, repair, and roadside assistance products to Metro agencies so they can have available and reliable vehicles and equipment to meet their program goals.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12- FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$9,256,300	\$9,608,463	\$9,440,000	\$9,193,100	\$(246,900)	(2.6)%
FTEs:	Internal Service Fund	83.50	83.50	83.50	82.50	(1.00)	(1.2)%

Performance

Percentage change in vehicle/equipment availability

NR (0.53)% 1.05% NR

Fuel Supply

The purpose of the Fuel Supply Program is to provide clean, operable, and environmentally compliant fueling site products to Metro employees so they can acquire fuel as needed.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$6,485,900	\$6,909,145	\$8,000,600	\$9,710,900	\$1,710,300	21.4%
FTEs:	Internal Service Fund	2.50	2.50	2.50	2.50	0.00	0.0%

Performance

Percentage of customers who were able to acquire fuel as needed

98% 100% 98% NR

**This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.

10 General Services-Program Budgets

Fleet Asset Management

The purpose of the Fleet Asset Management Program is to provide vehicle/equipment acquisition, utilization, and disposal services which minimize life-cycle costs to ensure Metro agencies have reliable vehicles/equipment to meet their program goals.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$501,700	\$12,511,908	\$461,800	\$429,700	\$(32,100)	(7.0)%
FTEs:	Internal Service Fund	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Percentage of vehicles meeting utilization standards established by OFM

35% 71.4% 75% NR

Radio Communication and Equipment Line of Business - The purpose of the Radio Communication and Equipment Line of Business is to provide installation, repair and infrastructure products to radio system users so they can have reliable functional equipment.

Radio System Infrastructure

The purpose of the Radio System Infrastructure Program is to provide infrastructure and fixed radio repair and support products to Metro radio system users so they can have reliable radio system communications across the service area.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$1,220,400	\$1,734,044	\$1,198,100	\$1,158,600	\$(39,500)	(3.3)%
FTEs:	Internal Service Fund	10.00	10.00	9.00	9.00	0.00	0.0%

Performance

Percentage of time the radio system is available to end-users

100% 100% 99.90% NR

Radio and Public Safety Equipment

The purpose of the Radio and Public Safety Equipment Program is to provide installation, maintenance, and repair products to federal, state and local government agencies so they can have reliable and functional radio equipment.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$1,555,100	\$1,310,102	\$1,460,400	\$1,463,100	\$2,700	0.2%
FTEs:	Internal Service Fund	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

Percentage of repaired radio equipment that is not returned for the same repairs within 30 days

99% 99.85% 99% NR

10 General Services-Program Budgets

Business Support Line of Business - The purpose of the Business Support Line of Business is to provide administrative products to Metro agencies so they can improve business processes.

Mail Services

The purpose of the Mail Services Program is to provide mail processing, delivery and mail consultation products to Metro agencies so they can send and receive mail in a timely manner.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$985,200	\$782,764	\$1,020,100	\$997,300	\$(22,800)	(2.2)%
FTEs:	Internal Service Fund	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Percentage of mail delivered in one business day

95% 91% 95% NR

E-bid Surplus Property Distribution

The purpose of the E-Bid Surplus Property Distribution Program is to provide information, resource and online auction products to Metro agencies so they can realize the maximum return on the sale or reuse of their surplus vehicle, equipment, furniture, and real estate assets.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Enterprise Fund	\$967,400	\$810,182	\$834,100	\$848,000	\$13,900	1.7%
FTEs:	Enterprise Fund	7.00	7.00	7.00	7.00	0.00	0.0%

Performance

Percentage change in sales

2% 6.73% 2% NR

Building Operations Support Services Line of Business - The purpose of the Building Operations Support Services Line of Business is to provide facility maintenance, grounds maintenance, environmental services, design and construction services, and ADA compliance products to Metro agencies so they can conduct business in clean, comfortable, and accessible facilities.

Facilities Maintenance

The purpose of the Facilities Maintenance Program is to provide maintenance products to Metro agencies so they can conduct business in an appropriately maintained facility.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12- FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$15,611,400	\$14,999,001	\$17,513,700	\$17,598,000	\$84,300	0.5%
FTEs:	Internal Service Fund	24.00	24.00	24.00	24.00	0.00	0.0%

Performance

Percentage of annual expenditures specifically for energy savings upgrades

NR NR NR NR

10 General Services-Program Budgets

Design and Construction

The purpose of the Design and Construction Program is to provide sustainable and customer-focused design and construction services for new and existing facilities.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$386,200	\$394,493	\$338,500	\$380,700	\$42,200	12.5%
FTEs:	Internal Service Fund	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Percentage of design and construction projects incorporating green building practices for utilities

NR NR 100% NR

ADA Compliance

The purpose of the ADA Compliance Program is to provide information, resources, assessments, consultations, and training products to Metro agencies and policymakers so they can be assured that Metro Government is in compliance with ADA.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$475,700	\$407,293	\$476,000	\$478,700	\$2,700	0.6%
FTEs:	Internal Service Fund	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

Percentage of projects closed within the reporting period that are compliant with the ADA

95% 94.9% 96% NR

Business Office Line of Business – The purpose of the Business Office Line of Business is to provide business policy and decision products to General Services so it can deliver results for customers.

Business Office

The purpose of the Business Office Program is to provide business policy and decision products to General Services so it can deliver results for customers.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,293,600	\$1,225,403	\$1,300,700	\$1,261,400	\$(39,300)	(3.0)%
FTEs:	GSD General Fund	11.00	11.00	10.00	10.00	0.00	0.0%

Performance

Percentage of departmental key results achieved

NR NR NR NR

10 General Services-Program Budgets

Administrative Line of Business - The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary	2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget: GSD General Fund	\$200	\$0	\$ 0	\$(12,200)	\$(12,200)	(100.0)%
Internal Service Fund	0	0	0	360,000	360,000	100.0%
Total	\$200	\$0	\$0	\$ 347,800	\$ 347,800	100.0%

11 Historical Comm-Program Budgets

Historic Zoning Line of Business – The purpose of the Historic Zoning Line of Business is to provide advisory, evaluative, permit and interpretive products to owners of properties with Local Historic Designation and to assist the City with the preservation of historic resources and fulfilling sustainability goals.

Historic Zoning

The purpose of the Historic Zoning Program is to provide advisory, evaluative, permit and interpretive products to owners of properties in historic neighborhoods and districts so they can proceed in a timely manner to preserve historic resources without damaging the historic and architectural integrity of the individual property or district.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$216,200	\$247,242	\$207,800	\$199,800	\$(8,000)	(3.8)%
FTEs:	GSD General Fund	2.55	2.55	2.55	2.55	0.00	0.0%

Performance

Percentage of permit applicants receiving a permit or action by the Commission within 15 business days or action by the administration within 3 days

NA 100% 100% 100%

Governmental and Public Partnership Line of Business – The purpose of the Governmental and Public Partnership Line of Business is to provide advisory, evaluative and informational products to regulatory agencies such as Metro departments, Metro Officials, agencies of state and federal government, as well as neighborhoods, business people, and property owners so that they can use the information and advice provided to preserve and protect historic resources, comply with legal requirements, and determine development opportunities and land use policies in a timely manner.

Governmental and Public Partnership

The purpose of the Governmental and Public Partnership Program is to provide advisory, evaluative and informational products to regulatory agencies such as Metro departments, Metro Officials, agencies of state and federal government, as well as neighborhoods, business people, and property owners so that they can use the information and advice provided to preserve and protect historic resources, comply with legal requirements, and determine development opportunities and land use policies in a timely manner.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY11-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$257,300	\$220,418	\$246,700	\$246,700	\$0	0.0%
	Special Purpose Fund	20,000	5,948	20,000	20,000	0	0.0%
	Total	\$277,300	\$226,366	\$266,700	\$266,700	\$0	0.0%
FTEs:	GSD General Fund	3.50	3.50	3.50	3.50	0.00	0.0%

Performance

Number of survey respondents who reported that the information needed was provided in accordance with designated time limitations

NA 84.61% NR 90%

11 Historical Comm-Program Budgets

Information, Education and Tourism Line of Business – The purpose of the Information, Education and Tourism Line of Business is to provide education, publication, interpretive and technical assistance products to citizens and students of, and visitors to, Nashville and Davidson County, so they can gain knowledge of history, historical places and architectural heritage that is useful in their professional, public or personal interests and activities.

Information, Education and Tourism

The purpose of the Information, Education and Tourism Program is to provide education, publication, interpretive and technical assistance products to citizens and students of, and visitors to, Nashville and Davidson County, so they can gain knowledge of history, historical places and architectural heritage that is useful in their professional, public or personal interests and activities.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$132,900	\$131,757	\$150,500	\$149,500	\$(1,000)	(0.7)%
FTEs:	GSD General Fund	1.95	1.95	1.95	1.95	0.00	0.0%

Performance

Percentage of attendees to MHC-sponsored events who rated the programs as useful in their professional, public or personal interests or activities, based on the number of completed surveys

100% 100% NR 100%

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

Administrative Line of Business - The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$19,700	\$0	\$14,100	\$27,200	\$13,100	92.9%

14 Information Tech Ser-Program Budgets

Interactive Solutions Line of Business - The purpose of the Interactive Solutions Line of Business is to provide digital information via application, database, multimedia, video, and website services to citizens, Metro departments and agencies so they can better serve and inform their customers.

Application Solutions

The purpose of the Application Solutions Program is to provide custom application management and technology consulting services to Metro departments and agencies so they can use interactive technologies to support their business processes.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$934,600	\$927,253	\$912,300	\$1,057,600	\$145,300	15.9%
FTEs:	Internal Service Fund	10.00	10.00	10.00	10.00	0.00	0.0%

Performance

Percentage of customers reporting that their overall experience with the ITS Application Solutions team meets or exceeds expectations

96% 100% 96% 96%

Database Solutions

The purpose of the Database Solutions Program is to provide database stability and accessibility to Metro departments and agencies to support their business processes.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$266,000	\$291,392	\$207,200	\$206,300	\$(900)	(0.4)%
FTEs:	Internal Service Fund	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Percentage of time that databases are available

99.5% 99.79% 99.5% 99.5%

Metro 3 Television Network

The purpose of the Metro 3 Television Network Program is to provide video information services to the citizens of Nashville so they can watch government proceedings and be better informed about local government.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$639,300	\$652,784	\$625,800	\$625,800	\$0	0.0%
FTEs:	GSD General Fund	9.00	9.00	9.00	9.00	0.00	0.0%

Performance

Percentage of citizens reporting that they are better informed about local government because of Metro 3

80% 100% 80% 100%

14 Information Tech Ser-Program Budgets

PEG Studio Management

The purpose of the PEG Studio Management Program is to provide management and oversight of the facility where Metro's Public Educational and Governmental television channels 9, 10, and 19 can produce and air arts, educational and community programs and services to the citizens of Nashville so the citizens can receive relevant information to the local Arts and Education community, as well as produce local community programs.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$149,400	\$107,297	\$151,000	\$151,000	\$0	0.0%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Percentage of Community Producers who feel the PEG Studio is managed in such a way as to allow them access to produce quality community television programming

NA NA 80% 80%

Web Based Services

The purpose of the Web Based Services Program is to provide design, publication, and multimedia website services to Metro departments and agencies so they can use online communications and customer service tools to support their business processes.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$277,900	\$273,776	\$357,000	\$345,800	\$(11,200)	(3.1)%
FTEs:	Internal Service Fund	5.0	5.0	4.00	4.00	0.00	0.0%

Performance

Percentage of departments where the customer experiences satisfaction with ITS performance and product delivery of web based services, design consultations and updates

96% 91.3% 96% 96%

Business Solutions Program

The purpose of the Business Solutions Program is to provide ERP and Procurement technology products to Metro departments and agencies so they can use application systems to conduct business and improve their business processes.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0	\$2,074	\$1,212,000	\$1,103,300	\$(108,700)	(9.0)%
FTEs:	GSD General Fund	0.00	12.00	12.00	11.00	(1.00)	(8.3)%

Performance

Percentage of application problems and service requests resolved within agreed upon time per priority deadlines

NA NA 90% 91%

14 Information Tech Ser-Program Budgets

Customer Support Services Line of Business – The purpose of the Customer Support Services Line of Business is to deliver 24x7 information technology support and communications to Metro agencies so they can receive the agreed levels of IT services in support of their day-to-day business operations.

Technical Support Service Center

The purpose of the Customer Support Services / Technical Support Service Center Program is to provide 24x7 information technology assistance and notification products to Metro departments and agencies so they can receive resolution to their technical issues in support of their day-to-day business operations.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$1,324,900	\$1,303,856	\$1,211,900	\$1,221,200	\$9,300	0.8%
FTEs:	Internal Service Fund	19.00	19.00	17.00	17.00	0.00	0.0%

Performance

Percentage of Break-Fix (BFX) Calls for Service resolved by Technical Support Service Center

35% 28.48% 35% 55%

Desktop Support Services

The purpose of the Desktop Support Services Program is to provide supported desktop products to Metro departments and agencies so they can continuously access business data and applications to conduct business.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$1,648,100	\$1,440,776	\$1,529,000	\$1,313,300	\$(215,700)	(14.1)%
FTEs:	Internal Service Fund	23.00	23.00	21.00	18.00	(3.00)	(14.3)%

Performance

Percentage of agencies surveyed showing satisfaction with the services provided by Desktop Support

75% 100% 75% 98%

Strategy and Planning Line of Business – The purpose of the Strategy and Planning Line of Business is to provide operations support service products to both ITS and other Metro departments and agencies so they can efficiently perform their job functions.

Executive Leadership

The purpose of the Executive Leadership Program is to provide business policy, business continuity and disaster recovery products to ITS so it can deliver results and retain service availability for customers.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$602,700	\$510,153	\$524,000	\$500,400	\$(23,600)	(4.5)%
FTEs:	Internal Service Fund	5.00	5.00	6.00	8.00	2.00	33.3%

Performance

Percentage of departmental key results achieved

90% 71.43% 90% 90%

14 Information Tech Ser-Program Budgets

Strategy and Business Operations

The purpose of the Strategy and Business Operations Program is to provide internal business support functions throughout ITS and Metro Government departments and agencies so they can maintain business operations and improve service quality.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$559,000	\$574,270	\$480,600	\$670,000	\$189,400	39.4%
FTEs:	Internal Service Fund	5.00	5.00	6.00	7.00	1.00	16.7%

Performance

Percentage of customers responding that their customer satisfaction level meets or exceeds expectations

NA NA NA NR

Communication and Infrastructure Services Line of Business – The purpose of the Communication and Infrastructure Services Line of Business is to provide connectivity, communication, server, and storage systems products to Metro departments and agencies so they can securely, continuously, and reliably communicate, store, access, process and recover data in a timely and effective manner.

Enterprise Server and Storage Services

The purpose of the Enterprise Server and Storage Services Program is to provide server and data storage systems products to Metro departments and agencies so they can continuously and reliably store, access, process, and recover data in a timely manner.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$1,679,300	\$1,504,658	\$1,719,100	\$1,723,100	\$4,000	0.2%
FTEs:	Internal Service Fund	16.00	16.00	16.00	17.00	1.00	6.3%

Performance

Percentage of time supported servers are available

99.25% 96.76% 99.9% 99.9%

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

Data Infrastructure Support

The purpose of the Data Infrastructure Program is to provide protected critical component facility products to Metro departments and agencies so they can continuously access reliable IT services.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$227,800	\$206,097	\$221,900	\$258,700	\$36,800	16.6%
FTEs:	Internal Service Fund	0.00	0.00	2.00	2.00	0.00	0.0%

Performance

Percentage of time supported critical components are available

NA NA NA NR

14 Information Tech Ser-Program Budgets

Enterprise Services

The purpose of the Enterprise Services Program is to provide electronic messaging, scheduling and monitoring to Metro departments and agencies so they can reliably and consistently send and receive messages, schedule events, collaborate electronically, and monitor infrastructure devices.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$507,300	\$478,541	\$569,000	\$478,600	\$(90,400)	(15.9)%
FTEs:	Internal Service Fund	4.00	4.00	4.00	3.00	(1.00)	(25.0)%

Performance

Percentage of time the electronic mailbox services are available

99.9% 99.98% 99.9% 99.95%

Network Communication Services

The purpose of the Network Communication Services Program is to provide communications products and projects to Metro departments and agencies so they can reliably, securely and continuously transport data, voice, and video.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$1,029,400	\$1,052,269	\$1,082,600	\$1,021,700	\$(60,900)	(5.6)%
FTEs:	Internal Service Fund	9.00	9.00	9.00	7.00	(2.00)	(22.2)%

Performance

Percentage of time network communication services are available

95% 96.25% 99.9% 99.9%

Security Assurance

The purpose of the Security Assurance Program is to provide security products to Metro departments and agencies so they can have reliable and secure access to protected data and applications.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$701,000	\$675,639	\$765,800	\$1,053,900	\$288,100	37.6%
FTEs:	Internal Service Fund	4.00	4.00	4.00	5.00	1.00	25.0%

Performance

Number of security incidents that result in exposure of confidential data

<1 0 <1 <1

Voice Communication Solutions

The purpose of the Voice Communication Solutions Program is to provide design, engineering, BC/DR planning, new installations, upgrades, troubleshooting, repairs, and structured wiring to Metro departments and agencies so they can experience a full suite of voice telecommunication services.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$734,700	\$814,461	\$831,400	\$989,500	\$158,100	19.0%
FTEs:	Internal Service Fund	6.00	6.00	6.00	8.00	2.00	33.3%

Performance

Percentage of time telephone numbers are in service

99.9% 99.99% 99.9% 99.9%

14 Information Tech Ser-Program Budgets

Identity and Access Management

The purpose of the Identity and Access Management Program is to provide Active Directory® infrastructure, network naming, imaging, and certificate products to Metro Government information resources so that Metro departments and agencies can access the Metro Government Wide Area Network.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$134,700	\$127,936	\$172,900	\$163,900	\$(9,000)	(5.2)%
FTEs:	Internal Service Fund	3.00	3.00	2.00	2.00	0.00	0.0%

Performance

Percentage of Active Directory accounts that are available

100% 99.8% 100% 100%

Administrative Line of Business - The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$7,900	\$ 0	\$15,500	\$(97,700)	\$(113,200)	(730.3)%
	Internal Service Fund	0	538,745	0	127,100	127,100	0.0%
	Total	\$7,900	\$538,745	\$15,500	\$ 29,400	\$ 29,400	89.7%

Metro-Wide Technology

The purpose of the Metro-wide Technology Program is to provide enterprise-wide tech products to Metro departments and agencies so they can conduct business effectively and efficiently.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$2,531,200	\$2,594,553	\$2,642,100	\$2,640,700	\$(1,400)	(0.1)%
FTEs:	Internal Service Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Information Technology

The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its business needs.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$1,425,900	\$1,554,141	\$1,463,000	\$1,479,800	\$16,800	1.1%
FTEs:	Internal Service Fund	0.00	0.00	0.00	0.00	0.00	0.0%

15 Finance-Program Budgets

Strategic Resource Allocation and Management Line of Business – The purpose of the Strategic Resource Allocation and Management Line of Business is to provide knowledge, planning, advisory and consultation products to Metro departments and agencies, policymakers and the Nashville community and investors so they can make better informed decisions and have confidence that Metro is using public resources in the most effective and efficient way possible.

Cost Planning and Management

The purpose of the Cost Planning and Management Program is to provide planning, implementation and support products to Metro departments and agencies so they can manage key product costs within predetermined performance targets and use the cost information to make resource and operational improvement decisions.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$117,000	\$118,560	\$117,600	\$117,600	\$0	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage of agencies using cost information for resource and operational improvement decisions

70% 80% 90% 90%

Budget Planning and Management

The purpose of the Budget Planning and Management Program is to provide budgetary assistance, information, and documentation products to the Mayor, Council, and Metro departments and agencies so they can make timely, well informed budgetary decisions and so they can manage their budget results.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,437,900	\$1,304,974	\$1,346,100	\$1,346,100	\$0	\$0.0%
FTEs:	GSD General Fund	15.00	15.00	16.00	16.00	0.00	0.0%

Performance

Percentage of customers (Mayor, Council Members and Departments/Agencies) who report they have the information they need to make timely, well informed budgetary decisions

85% 87.6% 85% 88%

Investor Relations

The purpose of the Investor Relations Program is to provide debt management products to investors and the Metro Government so Metro can issue debt at the lowest cost.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$264,600	\$251,170	\$261,900	\$259,300	\$(2,600)	(1.0)%
FTEs:	Internal Service Fund	1.67	1.67	1.67	2.00	0.33	19.8%

Performance

Percentage of time Metro completes debt activities (compliance reports, continuous disclosure statements, debt payments) accurately and timely

100% 100% NR 100%

15 Finance-Program Budgets

Investment Committee Support

The purpose of the Investment Committee Support Program is to provide administrative and operational support products to the Investment Committee so they can make informed decisions regarding the money manager's performance against benchmarks.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$174,700	\$169,203	\$172,400	\$170,800	\$(1,600)	(0.9)%
FTEs:	Internal Service Fund	1.67	1.67	1.67	1.00	(0.67)	(40.1)%

Performance

Percentage of time the money managers meet composite benchmarks (five year rate of return)

100% NR NR 80%

Grants Assessment and Resource

The purpose of the Grants Assessment and Resource Program is to provide grant funding development, planning, assessment, and technical assistance products to Metro departments, agencies and decision makers so they can be sure that grant funds received or disbursed by Metro Government are managed efficiently and effectively.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$259,200	\$255,720	\$255,500	\$255,500	\$0	0.0%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Percentage of new grant awards attributable to program activities

20% 18.7% 50% 20%

Business Integrity and Accountability Line of Business – The purpose of the Business Integrity and Accountability Line of Business is to provide performance audit, financial control and compliance, monitoring and special project reports products to policymakers and Metro departments and agencies so they can make timely, informed decisions to improve operations, controls and processes and be assured that Metro programs are compliant with applicable regulations.

Compliance Monitoring and Accountability

The purpose of the Compliance Monitoring and Accountability Program is to provide financial and programmatic monitoring reports, special review reports, consultations, and training products to Metro departments, agencies and policymakers so they can be assured of the integrity of Metro Government's programs and compliance with applicable federal, state and local regulations.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$437,200	\$427,993	\$447,400	\$447,400	\$0	0.0%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Percentage of Metro programs in compliance with applicable federal, state and local regulations

80% 95% NR 80%

15 Finance-Program Budgets

Business Support and Solutions Line of Business – The purpose of the Business Support and Solutions Line of Business is to provide financial, business development, capital asset management and technology products to Metro departments and agencies so they can improve their business processes and functions and assist the Nashville business community in conducting business with Metro.

Cash Operations

The purpose of the Cash Operations Program is to provide receipt, disbursement and information products to the Metro Government so it can maximize earnings and satisfy financial commitments.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Internal Service Fund	\$322,500	\$303,470	\$315,600	\$306,200	\$(9,400)	(3.0)%
FTEs:	Internal Service Fund	4.66	4.66	4.66	4.00	(0.66)	(14.2)%

Performance

Percentage of time Metro's core operational bank account balances meet Policy Guidelines

100% 97% NR 100%

Accounts Payable

The purpose of the Accounts Payable Program is to provide vendor payment products to Metro departments and agencies so they can have the goods and services they need to achieve their results.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$464,300	\$489,461	\$493,100	\$493,100	\$0	0.0%
FTEs:	GSD General Fund	6.00	6.00	6.00	7.00	1.00	16.7%

Performance

Percentage change in rate of payments voided due to review error

(1)% (14.96)% (1)% (1)%

Financial Accounting and Reporting

The purpose of the Financial Accounting and Reporting Program is to provide financial policy, support, general accounting, audited financial statements and other financial reporting products to policymakers and Metro departments and agencies and investors so they can make timely, well-informed decisions and have confidence in the integrity of the financial condition of the Metropolitan Government.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,368,600	\$1,283,865	\$1,271,000	\$1,271,000	\$0.00	0.0%
FTEs:	GSD General Fund	17.00	17.00	17.00	17.00	0.00	0.0%

Performance

Percentage of accounting entries posted on time

85% 86% 90% 90%

15 Finance-Program Budgets

Payroll Operations

The purpose of the Payroll Operations Program is to provide payroll disbursement products to employees and pensioners so they can be assured of accurate and timely compensation.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$626,600	\$628,169	\$608,600	\$608,600	\$0	0.0%
FTEs:	GSD General Fund	9.00	9.00	9.00	8.00	(1.00)	(11.1)%

Performance

Percentage of payrolls delivered accurately and on time

99.75% 99.75% 99.75% 99.75%

Business Assistance Office

The purpose of the Business Assistance Office Program is to provide contract monitoring and business development/outreach products so that Metro can purchase products, services and construction to ensure economic inclusion of small, minority and woman-owned businesses.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$467,200	\$461,507	\$529,400	\$524,900	\$0	(0.9)%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	(0.00)	0.0%

Performance

Percentage of total purchasing dollars spent with small, minority and woman-owned prime contractors and sub-contractors

NA NA NA NR

Purchasing

The purpose of the Purchasing Program is to provide centralized contracting products so that Metro can purchase products, services and construction in a cost-effective manner.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,377,400	\$1,345,387	\$1,448,400	\$1,421,500	\$(26,900)	(1.9)%
FTEs:	GSD General Fund	15.00	15.00	16.00	16.00	0.00	0.0%

Performance

Total savings achieved as a percent of Purchasing's operations budget

1,000% 1,401% 1,000% 100%

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

15 Finance-Program Budgets

Real Estate Management

The purpose of the Real Estate Management Program is to provide real estate acquisition and disposal products to Metro departments and agencies so they can acquire/dispose of real estate that meets their pre-determined real estate requirements.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$220,400	\$219,208	\$224,900	\$184,900	\$(40,000)	(17.8)%
FTEs:	GSD General Fund	2.00	2.00	2.00	3.00	1.00	50.0%

Performance

Percentage of completed real estate transactions that meet predetermined real estate requirements

100% 100% 100% 100%

Metro Payment Services

The purpose of the Payment Services Program is to provide invoice scanning and distribution services for Metro agencies so they can make vendor payments in an accurate, timely, and cost efficient manner.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$510,000	\$468,410	\$479,500	\$479,500	\$0	0.0%
FTEs:	GSD General Fund	7.00	7.00	7.00	6.00	(1.00)	(14.3%)

Performance

Percentage of scanned invoice images routed accurately

99.6% 99.8% 99.8% 99.8%

Executive Leadership Line of Business – The purpose of the Executive Leadership Line of Business is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Executive Leadership

The purpose of the Executive Leadership Program is to provide business policy and decision products to this department so it can deliver results for customers.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$562,900	\$ 571,152	\$524,400	\$515,000	\$(9,400)	(1.8)%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

Percentage of departmental key results achieved

50% 80% 50% 80%

15 Finance-Program Budgets

Administrative Line of Business – The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental “to be determined” budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$34,600	\$ 0	\$0	\$284,400	\$284,400	100.0%
	Internal Service Fund	0	5,918	0	22,300	22,300	100.0%
	Total	\$34,600	\$5,918	\$0	\$306,700	\$306,700	100.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	2.00	2.00	0.0%

16 Assessor of Property-Program Budgets

Assessment Line of Business – The purpose of the Assessment Line of Business is to produce, provide, and maintain an annual assessment roll pursuant to all applicable laws, rules, and regulations.

Assessment

The purpose of the Assessment program is to produce, provide, and maintain an annual assessment roll pursuant to all applicable laws, rules, and regulations.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$6,794,200	\$6,707,312	\$6,762,900	\$6,864,400	\$101,500	1.5%
FTEs:	GSD General Fund	83.00	83.00	81.00	81.00	0.00	0.0%

Performance

Number of residential and commercial real property parcels and personal property accounts assessed pursuant to applicable laws, rules and regulations

260,297 257,974 262,000 260,000

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

Board of Equalization Line of Business – The purpose of the Board of Equalization Line of Business is to provide an entity that serves to review the annual assessment roll, including hearing appeals of taxpayers who feel their property is over assessed.

Board of Equalization

The purpose of the Board of Equalization program is to provide an entity that serves to review the annual assessment roll, including hearing appeals of taxpayers who feel their property is over assessed.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$8,000	\$3,277	\$8,000	\$8,000	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Number of residential and commercial real property and personal property matters timely acted upon by the Metropolitan Board of Equalization

7,500 737 5,000 5,000

Hearing Officer Review Line of Business – The purpose of the Hearing Officer Review Line of Business is to assist the Board of Equalization to timely and efficiently conduct its work to review the annual assessment roll by hearing appeals of taxpayers who feel their property is over assessed.

Hearing Officer Review

The purpose of the Hearing Officer Review program is to assist the Board of Equalization to timely and efficiently conduct its work to review the annual assessment roll by hearing appeals of taxpayers who feel their property is over assessed.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$40,000	\$38,167	\$40,000	\$54,000	\$14,000	35.0%
FTEs:	GSD General Fund	1.50	1.50	1.50	1.50	0.00	0.0%

Performance

Number of residential and commercial real property matters timely heard by Hearing Officers

2,500 2,464 3,500 3,500

16 Assessor of Property-Program Budgets

Personal Property Audit Line of Business – The purpose of the Personal Property Audit Line of Business is to perform audits in compliance with State requirements and to encourage all entities liable for tangible personal property taxes to report accurately.

Personal Property Audit

The purpose of the Personal Property Audit program is to perform audits in compliance with State requirements and to encourage all entities liable for tangible personal property taxes to report accurately.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$401,900	\$398,736	\$401,900	\$401,900	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Number of tangible personal property audits performed	601	289	350	350
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Administration Line of Business - The purpose of the Administration Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$167,900	\$0	\$84,300	\$175,200	\$90,900	107.8%

17 Trustee-Program Budgets

Administration Line of Business – The purpose of the Administration Line of Business is to collect and process real property, utility and personalty taxes.

Administration

The purpose of the Administration program is to collect and process real property, utility and personalty taxes.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,278,300	\$2,263,187	\$2,339,400	\$2,324,500	\$(14,900)	(0.6)%
FTEs:	GSD General Fund	25.20	25.20	25.20	25.20	0.00	0.0%

Performance

Amount of real property, utility and personalty tax receivable

760,349,495 729,597,144 762,500,000 762,500,000

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0	\$0	\$0	\$(8,200)	\$8,200	(100.0)%

18 County Clerk-Program Budgets

Administration Line of Business - The purpose of the Administration Line of Business is to issue various licenses, such as vehicle registration, business tax, marriage, notary commission, Tennessee drivers license renewal and to collect state and local fees and taxes related to the various licenses, in addition to hotel/motel taxes and passport service fees

Administration

The purpose of the Administration program is to issue various licenses, such as vehicle registration, business tax, marriage, notary commission, Tennessee drivers license renewal and to collect state and local fees and taxes related to the various licenses, in addition to hotel/motel taxes and passport service fees.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$4,561,000	\$4,483,628	\$4,555,100	\$4,176,500	\$(378,600)	(8.3)%
FTEs:	GSD General Fund	81.00	81.00	80.00	77.50	(2.50)	(3.1)%

Performance

Total number of vehicle registrations issued, as well as the issuance of other licenses, permits, and commissions required by state and local law

600,000	613,704	NR	614,000
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Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0	\$0	\$0	\$43,400	\$43,400	100.0%

48 Office of Internal Audit-Program Budgets

Business Integrity and Accountability Line of Business – The purpose of the Business Integrity and Accountability Line of Business is to provide performance audit, financial control and compliance, monitoring and special project reports products to policymakers, and Metro departments and agencies so they can make timely, informed decisions to improve operations, controls and processes and be assured that Metro programs are compliant with applicable regulations.

Advisory Services

The purpose of the Advisory Services program is to provide operational evaluation and advisory products to departments and agencies so they can improve their processes.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$124,800	\$94,369	\$124,400	\$124,400	\$0	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage of departments reporting value added as a result of advice provided

NR NR NR NR

Integrity Hotline / Innovation Suggestion Box

The purpose of the Integrity Hotline / Innovation Suggestion Box program is to provide anonymous communication reporting products to employees, vendors and citizens so instances of fraud, waste and abuse are deterred. Additionally, suggestions for improvement are referred to policymakers, and departments and agencies.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$242,300	\$189,384	\$241,400	\$241,400	\$0	0.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Number of Integrity Hotline / Innovation Suggestion Box alerts substantiated or internal control improvements identified

NR NR NR NR

Audit Assurance Services

The purpose of the Audit Assurance Services program is to provide audit assurance and implementation monitoring products to policymakers, and departments and agencies so they can measurably improve their efficiency, operational results, internal controls and effectiveness of operations.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$992,700	\$821,102	\$899,600	\$809,400	\$(90,200)	(10.0)%
FTEs:	GSD General Fund	8.00	8.00	7.00	7.00	0.00	0.0%

Performance

Percentage of audit recommendations implemented/ resolved within time frames as agreed with the departments

75% NR 75% NR

48 Office of Internal Audit-Program Budgets

Administrative Line of Business – The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental “to be determined” budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0	\$0	\$0	\$32,700	\$32,700	100.0%

91 Emergency Communications Ctr-Program Budgets

Communications Operational Support Line of Business - The purpose of the Communications Operational Support Line of Business is to provide systems management, results management, human resources, finance, payroll, and emergency communications training and information products to our emergency communications professionals and our 1st responder partners so they can deliver quick, appropriate emergency and non-emergency assistance to the public.

911 Communications Systems and Equipment Management

The purpose of the 911 Communications Systems and Equipment Management program is to provide troubleshooting, maintenance and administration products to internal and external first responders so they can save lives, protect property, and reduce risk without technology-related delays.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$790,800	\$818,039	\$776,400	\$776,400	\$0.00	0.0%
FTEs:	GSD General Fund	6.70	6.70	6.70	6.70	0.00	0.0%

Performance

Percentage availability of the Computer aided dispatch system for use by customers

100% 99% 100% 99%

Training Academy

The purpose of the Training Academy program is to provide public safety communications certification, professional development, and other emergency communications training products to the department, our 1st responder partners, and other emergency communications professionals so they can deliver quick, appropriate emergency and non-emergency assistance to the public.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$390,800	\$388,087	\$327,400	\$327,400	\$0.00	0.0%
FTEs:	GSD General Fund	7.45	7.45	7.45	7.45	0.00	0.0%

Performance

Percentage of MNECC Operations employees demonstrating the delivery of quick, appropriate emergency and non-emergency assistance to the public as indicated by: 90% or higher protocol accuracy

98% 99% 99% 99%

Quality Assurance

The purpose of the Quality Assurance program is to provide quality assurance and organizational performance measurement products to the department, Metro stakeholders, and the public so they can receive the best possible response to their Public Safety Communications needs.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$502,300	\$519,350	\$581,300	\$581,300	\$0.00	0.0%
FTEs:	GSD General Fund	3.10	3.10	3.10	3.10	0.00	0.0%

Performance

Percentage of complaints received from Police, Fire and Citizens compared to total calls received

.005% .004% .007% .005%

91 Emergency Communications Ctr-Program Budgets

HR, Payroll & Financial Services

The purpose of the HR, Payroll, & Financial program is to provide human resources, payroll and financial management products to the department and to serve as the liaison between MNECC and Metro Central Agencies so MNECC can receive coordination of internal services.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$200,100	\$202,087	\$190,700	\$190,700	\$0.00	0.0%
FTEs:	GSD General Fund	2.25	2.25	2.25	2.25	0.00	0.0%

Performance

Percentage of payroll checks processed accurately

95% 99% 95% 95%

Life Safety Line of Business - The purpose of the Life Safety Line of Business is to provide emergency instructions, critical dispatch and logistic support products to individuals in need of emergency assistance and our First Responder partners so that lives can be saved, property protected and risk reduced for everyone involved.

Operations Public Life Safety

The purpose of the Operations Public Life Safety program is to provide emergency assistance products to individuals in need of emergency assistance and to provide critical dispatch products to Police, Fire, EMS and other first responders so they can respond quickly to save lives, protect property and reduce risk for everyone involved.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$4,565,100	\$4,583,574	\$4,784,100	\$4,982,100	\$198,000	4.1%
FTEs:	GSD General Fund	111.45	111.45	114.45	117.95	3.50	3.1%

Performance

Percentage of individuals in crisis who obtain emergency assistance within ninety seconds

NR 86% 90% 90%

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

Information and Non-Emergency Services Line of Business - The purpose of the Information and Non-Emergency Services Line of Business is to provide general information and education products and non-emergency response and dispatch products to the public, news reporters, Metro departments, and other outside agencies so they can more conveniently get answers to their questions and/or obtain the services they need.

Non-Emergency Responses

The purpose of the Non-Emergency Responses program is to provide directory assistance, media inquiries and other general information service products to the public, news reporters, Metro departments, and other outside agencies so they can more conveniently get answers to their questions and/or obtain a non-emergency service response.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$4,518,200	\$4,543,223	\$4,774,400	\$4,774,400	\$0.00	0.0%
FTEs:	GSD General Fund	34.80	34.80	34.80	34.80	0.00	0.0%

Performance

Percentage of callers who obtain non-emergency service responses

80% 74% 80% 75%

91 Emergency Communications Ctr-Program Budgets

Administrative Line of Business - The purpose of the Administrative Line of Business is to provide educational, organizational and informational products to MNECC staff, other Metro Departments and Emergency Communications District Board Members so that the MNECC can fulfill its mission.

Leadership and Accreditation

The purpose of the Leadership and Accreditation program is to provide key results and accreditation products, as well as education and community involvement products to the public so their needs are met using the highest industry standards.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$893,000	\$941,316	\$818,900	\$818,900	\$0,00	0.0%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Percentage of accreditations maintained	100%	100%	100%	100%
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Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$395,400	\$0	\$15,900	\$265,400	\$249,500	1569.2%

19 District Attorney-Program Budgets

Family Violence Line of Business – The purpose of the Family Violence Line of Business is to provide services to families involved primarily with Child Sexual Abuse (CSA) and acts of Domestic Violence (DV).

Family Violence Program

The purpose of the Family Violence program is to provide services to families involved primarily with Child Sexual Abuse (CSA) and acts of Domestic Violence (DV).

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$209,100	\$186,536	\$180,600	\$180,600	\$0	0.0%
FTEs:	Special Purpose Fund	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Victims serviced by victim advocates

	NA	4,918	NR	NR
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20th Judicial Drug Task Force Line of Business – The purpose of the 20th Judicial Drug Task Force Line of Business is to target major narcotic organizations that supply drugs to Davidson County. These investigations are complex, often multi year, and involve the use of advanced technical systems and investigative techniques.

20th Judicial Drug Task Force Program

The purpose of the 20th Judicial Drug Task Force program is to target major narcotic organizations that supply drugs to Davidson County. These investigations are complex, often multi year, and involve the use of advanced technical systems and investigative techniques.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$1,825,000	\$1,653,431	\$2,021,700	\$1,949,900	\$(71,800)	(3.6)%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Number of targets arrested during given period

	NR	102	NR	NR
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Fraud & Economic Crime Line of Business – The purpose of the Fraud and Economic Crime Line of Business is to provide fraud and economic crime services.

Fraud and Economic Crime Program

The purpose of the Fraud and Economic Crime program is to provide fraud and economic crime services.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$65,000	\$33,032	\$50,000	\$65,000	\$15,000	30.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Amount of fines collected under Section 40-3-201 by the Criminal Court Clerk

	NR	\$49,537	NR	NR
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19 District Attorney-Program Budgets

Mediation Services Line of Business – The purpose of the Mediation Services Line of Business is to provide mediation services.

Mediation Services Program

The purpose of the Mediation Services program is to provide mediation services.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$149,100	\$163,000	\$65,500	\$63,200	\$(2,300)	(3.5%)
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Number of mediations	NR	351	NR	NR
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Administration – Criminal Division Line of Business – The purpose of the Administration – Criminal Division Line of Business is to provide all of the activities necessary to support the mission of the office.

Administration – Criminal Division Program

The purpose of the Administration – Criminal Division program is to provide all activities necessary to support the mission of the office.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$4,842,400	\$4,957,534	\$4,880,600	\$5,013,800	\$133,200	2.7%
	Special Purpose Fund	128,900	45,814	156,300	211,500	55,200	35.3%
	Total	\$4,971,300	\$5,003,348	\$5,036,900	\$5,225,300	\$188,400	3.7%
FTEs:	GSD General Fund	85.80	85.80	85.80	87.80	2.00	2.3%
	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs Total:		85.80	85.80	85.80	87.80	2.00	2.3%

Performance

Number of criminal cases reaching disposition during the given period	NR	5,066	NR	NR
Number of General Sessions cases filed during the given period	NR	95,131	NR	NR
Number of General Sessions cases reaching disposition during the given period	NR	80,881	NR	NR
Number of "Bound Over" (BO) Warrants for the given period	NR	12,179	NR	NR
Number of criminal indictments returned as "true bills" during the given calendar year	NR	3,602	NR	NR
Number of criminal information returned during the given calendar year	NR	1,530	NR	NR

19 District Attorney-Program Budgets

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$145,800	\$ 0	\$3,200	\$162,500	\$159,300	4,978.1%
	Special Purpose Fund	0	126	0	(7,200)	(7,200)	(100.00)%
		\$145,800	\$126	\$3,200	\$155,300	\$152,100	

21 Public Defender-Program Budgets

Appellate Court Team Line of Business – The purpose of the Appellate Court Team Line of Business is to provide constitutionally effective legal representation to indigent criminal defendants pursuing appeals before the state appellate courts.

Appellate Court Team

The purpose of the Appellate Court Team is to provide constitutionally effective legal representation to indigent criminal defendants pursuing appeals before the state appellate courts.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$246,900	\$258,084	\$256,900	\$256,900	\$0	0.0%
FTEs:	GSD General Fund	2.50	2.50	2.50	2.50	0.00	0.0%

Performance

Average number of cases that Appellate Court Team maintains in accordance with manageable attorney caseloads that are consistent with State and national standards

25 18 25 25

Criminal Court Team Line of Business – The purpose of the Criminal Court Team Line of Business is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in Criminal Court.

Criminal Court Team

The purpose of the Criminal Court Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in Criminal Court.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,990,900	\$2,998,398	\$3,027,800	\$3,077,900	\$50,100	1.7%
FTEs:	GSD General Fund	39.15	39.15	40.15	41.15	1.00	2.5%

Performance

Average number of cases that Criminal Court Team maintains in accordance with manageable attorney caseloads that are consistent with State and national standards

233 230 233 233

General Sessions Team Line of Business – The purpose of the General Sessions Team Line of Business is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in General Sessions Court.

General Sessions Team

The purpose of the General Sessions Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in General Sessions Court.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,383,700	\$1,391,638	\$1,411,200	\$1,461,100	\$49,900	3.5%
FTEs:	GSD General Fund	16.80	16.80	16.80	17.80	1.00	6.0%

Performance

Average number of cases that General Sessions Team maintains in accordance with manageable attorney caseloads that are consistent with State and national standards

500 1,719 500 500

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

21 Public Defender-Program Budgets

Juvenile Court Team Line of Business – The purpose of the Juvenile Court Team Line of Business is to provide constitutionally effective legal representation to indigent juvenile clients accused of committing a delinquent act or in need of a guardian ad litem.

Juvenile Court Team

The purpose of the Juvenile Court Team is to provide constitutionally effective legal representation to indigent juvenile clients accused of committing a delinquent act or in need of a guardian ad litem.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$568,900	\$619,996	\$681,800	\$681,800	\$ 0	0.0%
	Special Purpose Fund	92,400	100,223	23,100	0	(23,100)	(100.0%)
	Total	\$661,300	\$720,219	\$704,900	\$681,800	\$(23,100)	(3.3%)
FTEs:	GSD General Fund	8.00	8.00	9.49	9.49	0.00	0%
	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0%
	Total	8.00	8.00	9.49	9.49	0.00	0%

Performance

Average number of cases that Juvenile Court Team maintains in accordance with manageable attorney caseloads that are consistent with State and national standards

273	305	273	273
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Administration Team Line of Business - The purpose of the Administration Team Line of Business is to provide support to the legal staff in matters related to finance, procurement, record management and human resources.

Administration Team

The purpose of the Administration Team is to provide support to the legal staff in matters related to finance, procurement, record management and human resources.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$438,800	\$448,027	\$450,200	\$431,600	\$(18,600)	(4.1%)
	Special Purpose Fund	91,400	87,676	30,400	20,000	(10,400)	(34.2%)
	Total	\$530,200	\$535,703	\$480,600	\$451,600	\$(29,000)	(6.0%)
FTEs:	GSD General Fund	4.05	4.05	4.05	4.05	0.00	0.0%
	Special Purpose Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total FTEs	7.05	7.05	7.05	7.05	0.00	0.0%

Performance

Percentage of invoices submitted to Metro Payment Services on time

90%	98%	90%	90%
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Percentage of records sent to the record center in a timely manner

90%	100%	90%	90%
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Percentage of revenue requested within the first 15 days of the quarter after the State advises us to our revenue amount

75%	100%	75%	75%
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Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$142,800	\$0	\$15,800	\$123,500	\$107,700	681.6%

22 Juvenile Court Clerk-Program Budgets

Computerization Line of Business – The purpose of the Computerization Line of Business is the purchase and maintenance of computer equipment and software for the Juvenile Court Clerk.

Computerization

The purpose of the Computerization program is the purchase and maintenance of computer equipment and software for the Juvenile Court Clerk.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$0	\$0	\$10,000	\$10,000	\$0	0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0%

Performance

No performance measure currently established

NA NA NA NA

Administration Line of Business – The purpose of the Administration Line of Business is to provide recordkeeping, file management, and fee collection support to the Juvenile Court.

Administration

The purpose of the Administration program is to provide recordkeeping, file management, and fee collection support to the Juvenile Court.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,516,500	\$1,487,363	\$1,499,700	\$1,499,700	\$0	0%
FTEs:	GSD General Fund	28.72	28.72	28.72	28.72	0.00	0%

Performance

Number of cases appearing on judicial dockets**

65,000 46,649 53,000 47,000

Number of payments received

20,000 18,958 26,000 19,000

Number of petitions and motions filed

20,000 20,563 20,000 20,500

**This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0	\$0	\$21,800	\$56,800	\$35,000	160.6%

23 Circuit Court Clerk-Program Budgets

Circuit Court Clerk's Office/General Sessions Civil Division Office Line of Business – The purpose of the Circuit Court Clerk's Office/General Sessions Civil Division Office Line of Business is to file and maintain all records associated with cases filed in the Circuit Court Clerk's Office and the General Sessions Civil Division Office.

Circuit Court Clerk's Office/General Sessions Civil Division Office

The purpose of the Circuit Court Clerk's Office/General Sessions Civil Division Office program is to file and maintain all records associated with cases filed in the Circuit Court Clerk's Office and the General Sessions Civil Division Office.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$981,500	\$995,242	\$605,800	\$605,800	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Number of cases filed in Circuit Court**	10,200	10,900	10,848	10,300
Number of cases filed in General Sessions Civil Division	52,000	47,193	47,604	49,000

**This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.

Probate Court Clerk's Line of Business – The purpose of the Probate Court Clerk's Office Line of Business is to file and maintain all records associated with cases filed in the Probate Court Clerk's Office.

Probate Court Clerk's Office

The purpose of the Probate Court Clerk's Office program is to file and maintain all records associated with cases filed in the Probate Court Clerk's Office.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$11,700	\$13,048	\$11,700	\$11,700	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Number of cases filed in Probate Court	1,900	1,879	1,764	1,800
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Traffic Violations Bureau Line of Business – The purpose of the Traffic Violations Bureau Line of Business is to process moving tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police, and to process parking tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police.

Traffic Violations Bureau

The purpose of the Traffic Violations Bureau program is to process moving tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police, and to process parking tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$3,070,700	\$2,777,268	\$3,030,900	\$3,015,400	\$(15,500)	(0.5)%
FTEs:	GSD General Fund	48.40	48.40	48.40	48.40	0.00	0.0%

Performance

Number of moving tickets issued	123,000	101,242	113,628	85,000
Number of parking tickets issued	53,000	50,761	60,060	48,000

**This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.

23 Circuit Court Clerk-Program Budgets

Administrative Line of Business - The purpose of the Administrative Line of Business is to provide recordkeeping, file management, and fee collection support to the Circuit Court Clerk.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary	2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget: GSD General Fund	\$0	\$0	\$21,800	\$157,400	\$135,600	622.0%

24 Criminal Court Clerk-Program Budgets

Computerization Line of Business –The purpose of the Computerization Line of Business is to further computerization of the criminal court.

Computerization

The purpose of the Computerization program is to further computerization of the criminal court.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$25,000	\$(38,023)	\$35,000	\$42,200	\$7,200	20.6%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.00%

Performance

Earmarked funds for computerization
(TCA 8-21-401j)

NR	39,302	41,000	43,000	2,000
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Administration Line of Business – The purpose of the Administration Line of Business is to provide clerical/record management duties for the operation of the criminal courts, both General Sessions and State Trial Court.

Administration

The purpose of the Administration program is to provide clerical/record management duties for the operation of the criminal courts, both General Sessions and State Trial Court.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$5,344,000	\$5,383,351	\$5,196,700	\$5,222,000	\$25,300	(0.5)%
	Special Purpose Fund	50,000	97,910	85,000	95,000	10,000	11.8%
	Total	\$5,394,000	\$5,481,261	\$5,281,700	\$5,317,000	\$35,300	11.3%
FTEs:	GSD General Fund	80.60	80.60	80.60	80.60	0.00	0.00%
	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.00%
	Total	80.60	80.60	80.60	80.60	0.00	0.00%

Performance

Number of docketed events	300,000	256,679	275,000	275,000	0
Number of warrants and citations issued	110,000	91,081	110,000	95,000	(15,000)
Number of subpoenas generated**	150,000	140,889	150,000	145,000	(5,000)
Number of expungements	11,000	11,724	12,000	13,000	1,000

**This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$105,600	\$0	\$7,500	\$210,300	\$202,800	2,704.0%

25 Clerk & Master-Program Budgets

Administration Line of Business – The purpose of the Administration Line of Business is to manage the hearings and mediations referred to the Clerk and Master by the Chancellors.

Administration

The purpose of the Administration program is to manage the hearings and mediations referred to the Clerk and Master by the Chancellors.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,651,000	\$1,600,948	\$1,551,900	\$1,517,300	\$(34,600)	(11.00)%
FTEs:	GSD General Fund	19.00	19.00	19.00	19.00	0.00	

Performance

Total Hearings/Mediations concluded by the Clerk and Master and reported to the Chancellors

20	NR	20	NR
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Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0	\$0	\$0	\$52,400	\$52,400	100.00%

26 Juvenile Court-Program Budgets

Family Accountability Line of Business - The purpose of the Family Accountability Line of Business is to provide judicial consequences and case management products to truant, unruly, and delinquent children and their families so they can remain in/return to the community without compromising community safety.

Juvenile Drug Court

The purpose of the Juvenile Drug Court program is to provide intensive case management, judicial monitoring, and treatment referral products to children with serious drug problems so they can address the underlying causes of their behavior by successfully completing the terms and conditions of their probation.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$102,500	\$125,816	\$113,100	\$113,100	\$0.00	0.0%
	Special Purpose Fund	<u>100,000</u>	<u>100,000</u>	<u>0</u>	<u>0</u>	<u>0.00</u>	0.0%
	Total	\$202,500	\$225,816	\$113,000	\$113,000	\$0.00	0.0%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Special Purpose Fund	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Percentage of juveniles who successfully complete drug court conditions

40% 60% 40% 70%

Police/Probation Partnership

The purpose of the Police/Probation Partnership program is to provide curfew-monitoring products to juveniles on probation so they can demonstrate compliance with their court ordered curfew.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$56,500	\$54,534	\$59,300	\$59,300	\$0	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage of curfew checks in which juveniles are in compliance with their curfew

80% 85% 80% 85%

South Nashville Gang Probation

The purpose of the South Nashville Gang Probation program is to provide gang education and intensive probation monitoring products to South Nashville children on supervised gang probation so they can decrease their gang involvement and drug activities.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 9,900	\$61,944	\$ 9,700	\$ 9,700	\$ 0	0.0%
	Special Purpose Fund	<u>29,000</u>	<u>8,183</u>	<u>19,900</u>	<u>22,500</u>	<u>2,600</u>	13.1%
	Total	\$38,900	\$70,127	\$29,600	\$32,200	\$2,600	8.8%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Special Purpose Fund	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Percentage of program participants who are not charged with felony or drug offenses while active in the program

85% 76% 75% 80%

26 Juvenile Court-Program Budgets

Supervised Probation

The purpose of the Supervised Probation program is to provide supervision, referral and case management products to children on supervised probation and their families so they can avoid returning to the juvenile justice system.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,610,100	\$1,465,349	\$1,734,800	\$1,695,700	\$(39,100)	(2.3)%
	Special Purpose Fund	58,300	54,411	34,900	30,900	(4,000)	(11.5)%
	Total	\$1,668,400	\$1,519,760	\$1,769,700	\$1,726,600	\$(43,100)	(2.4)%
FTEs:	GSD General Fund	41.47	41.47	41.47	38.76	(0.71)	(1.8)%
	Special Purpose Fund	4.50	4.50	4.50	4.50	0.00	0.0%
	Total	45.97	45.97	45.97	43.26	(0.71)	(6.5)%

Performance

Percentage of juveniles who do not return to Juvenile Court on a new delinquency petition within 1 year of completion of conditions of probation

70% 91% 75% 90%

Unruly Child

The purpose of the Unruly Child program is to provide assessment, needs based service, and judicial products to unruly children so they can abide by the lawful commands of their parent or guardian.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$160,300	\$182,258	\$159,700	\$159,700	\$ 0	0.0%
	Special Purpose Fund	0	104,116	147,500	5,100	(142,400)	(96.5)%
	Total	\$160,300	286,374	\$307,200	\$164,800	\$(142,400)	(46.4)%
FTEs:	GSD General Fund	2.25	2.25	2.25	2.25	0.00	0.0%
	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	2.25	2.25	2.25	2.25	0.00	0.0%

Performance

Percentage of children in compliance of their unruly valid court order

90% 87% 90% 90%

Compulsory School Attendance

The purpose of the Compulsory School Attendance program is to provide truancy reduction and attendance compliance products to school aged children and their families so they can achieve compliance with the Compulsory Attendance Law.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$468,800	\$486,192	\$467,600	\$467,600	\$0.00	0.0%
FTEs:	GSD General Fund	4.25	4.25	4.25	4.25	0.00	0.0%

Performance

Percentage of children in compliance at their final review with their court order to attend school

94% 92% 95% 90%

26 Juvenile Court-Program Budgets

Metro Student Attendance Center (M-SAC)

The purpose of the M-SAC program is to reduce the incidences of juvenile delinquent acts during school hours, to proactively address attendance problems at the earliest stages before patterns of delinquency develop, to impact the systematic causes of chronic truancy and high absenteeism through a coordinated, strategic intervention process involving government, community youth and family service providers to school aged youth so they can experience an enhanced and strengthened positive long-term outlook for educational, social and economic opportunities.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$424,400	\$280,610	\$423,000	\$371,800	\$(51,200)	(12.1)%
FTEs:	GSD General Fund	1.00	1.00	1.00	0.00	(1.00)	(100.0)%

Performance

Percentage of juveniles in compliance with their M-SAC agreement

75% 66% 70% 70%

Misdemeanor and Citation

The purpose of the Misdemeanor and Citation program is to provide case monitoring and educational referrals to juveniles who plead guilty to a misdemeanor or tobacco citation so they can receive immediate sanctions and educational services.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$224,200	\$216,412	\$223,600	\$223,600	\$0.00	0.0%
FTEs:	GSD General Fund	1.97	1.97	1.97	1.97	0.00	0.0%

Performance

Percentage of juveniles who successfully complete the conditions of their court order

70% 69% 90% 75%

Child/Family Protection and Advocacy Line of Business – The purpose of the Child/Family Protection and Advocacy Line of Business is to provide advocacy, education, counseling, and case support products to families or children at risk or in need so they can have their case (complaint) addressed.

Neglect/Dependency Intervention

The purpose of the Neglect/Dependency Intervention program is to provide case support products to children and their families who are at risk of abuse/neglect so they can have their case resolved.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$260,200	\$240,837	\$258,700	\$258,700	\$0.00	0.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Percentage of home studies conducted within 60 days

50% 56% 60% 60%

26 Juvenile Court-Program Budgets

Family Drug Court

The purpose of the Family Drug Court program is to provide counseling, parenting skills, educational, and health products to alcohol and drug addicted parents so they can complete their treatment plan.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$111,600	\$115,772	\$111,200	\$111,200	\$0.00	0.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Percentage of parent(s) who complete their Family Drug Court treatment plan

45% 42% 25% 45%

Orders of Protection

The purpose of the Orders of Protection program is to provide referral, case management and support products to victims of domestic violence so they can have their ex-parte order of protection heard by the court.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$103,100	\$109,570	\$102,800	\$102,800	\$0.00	0.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Percentage of ex-parte orders of protection that are upheld by the court

30% 20% 30% NA

Foster Care Review Board (FCRB)

The purpose of the Foster Care Review Board program is to provide compliance review products to Davidson County foster care children so they can have their foster care status reviewed in a timely manner per State and Federal law.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$109,600	\$113,230	\$109,300	\$109,300	\$0.00	0.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Percentage of cases who have Foster Care Review Board scheduled and heard within 270 days of the child entering custody

95% 97% 95% 96%

26 Juvenile Court-Program Budgets

Parentage/Child Support Line of Business – The purpose of the Parentage/Child Support Line of Business is to provide paternity, support, visitation and custody products to parents, guardians, children and the State so they can have their rights and responsibilities established and enforced.

Parentage/Child Support

The purpose of the Parentage/Child Support program is to provide paternity, support, and enforcement products to parents, guardians, children, and the State so they can establish paternity and receive child support.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 406,800	\$ 375,941	\$ 406,800	\$ 406,800	\$0.00	0.0%
	Special Purpose Fund	1,196,500	1,105,707	1,196,500	1,196,500	0.00	0.0%
	Total	\$1,603,300	\$1,481,648	\$1,603,300	\$1,603,300	\$0.00	0.0%
FTEs:	GSD General Fund	4.25	4.25	4.25	4.25	0.00	0.0%
	Special Purpose Fund	20.15	20.15	20.15	20.15	0.00	0.0%
	Total	24.40	24.40	24.40	24.40	0.00	0.0%

Performance

Percentage of cases where paternity is established and/or child support ordered

70% 82% 70% 80%

Juvenile Court Pretrial Line of Business – The purpose of the Juvenile Court Pretrial Line of Business is to provide assessment, referral, and monitoring products to court referred youth so they can be held accountable for their actions without formal court process.

Juvenile Diverted

The purpose of the Juvenile Diverted program is to provide assessment, referral, and monitoring products to youth at risk of being charged with a misdemeanor or status offense (brought to the attention of the court) so they can be diverted from formal Court process.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$310,700	\$252,523	\$309,400	\$309,400	\$0.00	0.0%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Percentage of cases diverted from formal court action

17% 15% 17% 17%

Juvenile Pretrial Services

The purpose of the Pretrial Services program is to provide assessment, referral, and monitoring products to Juveniles (children charged with an offense) who are brought to the attention of the court by a formal process so they can enter into and fulfill an agreement that addresses their behavior and avoid formal court action.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$379,300	\$325,924	\$378,200	\$378,200	\$0.00	0.0%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	4.00	0.0%

Performance

Percentage of juveniles who fulfill conditions of the agreement and had charges dismissed

70% 77% 70% 75%

26 Juvenile Court-Program Budgets

Juvenile Detention Center Line of Business – The purpose of the Juvenile Detention Center Line of Business is to provide short-term structured confinement products to Juvenile detainees so they can safely transition to a home or secure, alternative environment.

Metro Juvenile Detention Center

The purpose of the Detention Center program is to provide short-term structured confinement products to Juvenile detainees so they can be confined in a safe environment.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$3,855,700	\$3,802,805	\$3,995,700	\$4,105,700	\$110,000	2.8%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Percentage compliance with mandatory American Correctional Association (ACA) life safety standards

100% 100% 100% 100%

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

Security and Service of Process Line of Business – The purpose of the Security and Service of Process Line of Business is to provide safety and legal notice products to individuals with matters at the court so they can conduct their business in a safe and secure environment.

Juvenile Court Safety and Security

The purpose of the Juvenile Court Safety and Security program is to provide safety and security products to customers, visitors and employees of Juvenile Court so they can conduct their business without disturbances, distractions, and delays (incidents).

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$682,100	\$821,864	\$674,300	\$674,300	\$0.00	0.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Percentage of business days at Juvenile Court without disturbances, distractions, and delays (incidents measured by an incident report)

95% 69.73% 95% 75%

Service of Process

The purpose of the Service of Process program is to provide (statutorily required)(face-to-face) personal legal notice products to individuals with business before the court so they can participate effectively in the court process.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$149,200	\$149,489	\$141,100	\$141,100	\$0.00	0.0%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Percentage of people successfully served with notice to appear in court

85% 74.46% 80% 80%

26 Juvenile Court-Program Budgets

Judicial Actions Line of Business – The purpose of the Judicial Actions Line of Business is to provide court orders, adjudication, dispositional and case review products to case participants so they can receive a timely, fair, and just resolution of their cases.

Judicial Actions

The purpose of the Judicial Actions program is to provide court orders, adjudication, dispositional and case review products to case participants so they can receive a timely, fair, and just resolution of their cases.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$905,900	\$824,626	\$903,500	\$852,300	\$(51,200)	(5.7)%
FTEs:	GSD General Fund	15.20	15.20	15.20	14.20	(1.00)	(6.6)%

Performance

Percentage of cases disposed pursuant to the guidelines established by Tennessee rules of Juvenile procedure, statutory requirements, and American Safe Family Act

90% 85% 90% 90%

Administrative Line of Business – The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental “to be determined” budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$145,400	\$0	\$0	\$165,900	\$165,900	0.0%

Human Resources

The purpose of the Human Resources program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$940,900	\$1,006,898	\$817,600	\$817,600	\$0.00	0.0%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
%							

Performance

Percentage of employee turnover

3% 3% 3% 3%

26 Juvenile Court-Program Budgets

Finance

The purpose of the Finance program is to provide financial management products to this Metro department so it can effectively manage its financial resources.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$115,900	\$126,844	\$115,500	\$115,500	\$0.00	0.0%
FTEs:	GSD General Fund	2.50	2.50	2.50	2.50	0.00	0.0%

Performance

Percentage of payroll authorizations filed accurately and timely

99% NR 99% 99%

Records Management

The purpose of the Records Management program is to provide record management products to this Metro department so it can manage records compliant with legal and policy requirements.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$148,400	\$196,809	\$148,100	\$148,100	\$0.00	0.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Percentage of records managed in compliance with legal and policy requirements

99% NR 99% 99%

Executive Leadership

The purpose of the Departmental Executive Leadership program is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$457,500	\$288,875	\$455,900	\$455,900	\$0.00	0.0%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Percentage of departmental key results achieved

98% NR 98% 98%

27 General Sessions Ct-Program Budgets

Drug Court Line of Business – The purpose of the Drug Court Line of Business is to help addicted, non-violent drug offenders receive intensive and lengthy treatment for their addictions.

Drug Court

The purpose of the Drug Court program is to help addicted, non-violent drug offenders receive intensive and lengthy treatment for their addictions.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 67,900	\$ 32,659	\$ 67,400	\$ 67,400	\$ 0	0.0%
	Special Purpose Fund	77,400	139,062	77,400	41,700	(35,700)	(46.1)%
	Total	\$145,300	\$171,721	\$144,800	\$109,100	\$(35,700)	(24.7)%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Recidivism rate of graduated participants 9% 21% 10% 18%

Drug Court Treatment Line of Business –Pursuant to Drug Court Act of 2003, fees collected are used by the county exclusively for the creation and maintenance of state drug court treatment programs.

Drug Court Treatment

Pursuant to Drug Court Act of 2003, fees collected are used by the county exclusively for the creation and maintenance of state drug court treatment programs.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$21,500	\$81,949	\$31,700	\$38,000	\$6,300	19.9%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Operating and revenue account for Treatment Court NR 28,930 NR 30,000

DUI Offender Line of Business – Pursuant to T.C.A. 55-10-452, persons convicted pay \$100 in fund that is accessible for alcohol and mental health program use.

DUI Offender

Pursuant to T.C.A. 55-10-452, persons convicted pay \$100 in fund that is accessible for alcohol and mental health program use.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$165,300	\$3,450	\$212,300	\$4,000	\$(208,300)	(98.1)%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Number of participants combined for Mental Health and Treatment Court 600 434 248 472

27 General Sessions Ct-Program Budgets

General Probation Line of Business – The purpose of the General Probation Line of Business is to monitor enforcement and adherence to court orders and conditions of a sentence.

General Probation

The purpose of the General Probation program is to monitor enforcement and adherence to court orders and conditions of a sentence.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,257,400	\$2,330,455	\$2,222,200	\$2,222,200	\$0.00	0.0%
FTEs:	GSD General Fund	31.73	31.73	31.73	31.73	0.00	0.0%

Performance

Number of violations/warrants that occur as a result of non-compliance	NR	915	750	750
Number of revocations as a result of non-compliance of court ordered probation	NR	853	700	550

Judges Line of Business – The purpose of the Judicial Administration Line of Business is for the 11 judicial divisions and the 5 judicial commissioners to comply with federal, state, and local laws in adjudicating civil, criminal, metro ordinance, and environmental cases.

Judges

The purpose of the Judicial Administration program is for the 11 judicial divisions and the 5 judicial commissioners to comply with federal, state, and local laws in adjudicating civil, criminal, metro ordinance, and environmental cases.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$5,103,200	\$5,289,087	\$5,247,200	\$5,247,200	\$0.00	0.0%
FTEs:	GSD General Fund	51.35	51.35	51.35	51.35	0.00	0.0%

Performance

Total civil, traffic and criminal docketed caseload	324,786	258,092	266,000	258,100
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Mental Health Court Line of Business – The purpose of the Mental Health Court Line of Business is to link the needs of identified clients to community programs offering psychiatric care and medication stabilization.

Mental Health Court

The purpose of the Mental Health Court program is to link the needs of identified clients to community programs offering psychiatric care and medication stabilization.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$283,900	\$298,240	\$314,100	\$314,100	\$ 0.00	0.0%
	Special Purpose Fund	53,300	33,459	53,300	51,300	(2,000)	(3.8)%
	Total	\$337,200	\$331,699	\$367,400	\$365,400	\$(2,000)	(0.5)%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Recidivism rate of graduated participants	7%	14.50%	7%	16%
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27 General Sessions Ct-Program Budgets

Traffic School Line of Business – The purpose of the Traffic School Line of Business is to offer traffic safety education curriculum to address the needs of persons cited with traffic and motoring violations.

Traffic School

The purpose of the Traffic School program is to offer traffic safety education curriculum to address the needs of persons cited with traffic and motoring violations.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$651,200	\$690,571	\$689,600	\$689,600	\$0.00	0.0%
FTEs:	GSD General Fund	12.80	12.80	12.80	12.80	0.00	0.0%

Performance

Number of instructors recertified	11	11	11	10
Number of students attending live classes	16,000	17,434	20,000	15,000
Number of students taking on-line classes	20,000	13,650	18,000	14,000

Administration Line of Business – The purpose of the Administration Line of Business is to manage the fiscal/personnel management for the Court's entire operation and coordination of court interpretation and office automation support.

Administration

The purpose of the Administration program is to manage the fiscal/personnel management for the Court's entire operation and coordination of court interpretation and office automation support.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,969,800	\$2,016,311	\$1,754,500	\$1,754,500	\$0.00	0.0%
FTEs:	GSD General Fund	14.00	14.00	18.00	18.00	0.00	0.0%

Performance

Number of appointments for docketed court language interpreters	NR	7,543	8,500	7,700
Number of Americans with Disabilities (ADA) accommodations made:				
Criminal docket and Civil/Traffic related dockets	NR	29	30	30
Number of printers, computers and copiers supported	NR	186	183	184
Number of in-court language interpretations coordinated from email requests	NR	476	NR	425

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$347,900	\$0	\$5,000	\$175,200	\$170,200	(3404.0)%

28 State Trial Courts-Program Budgets

Alternative Felony Supervision Line of Business – The purpose of the Alternative Felony Supervision Line of Business is to monitor the court ordered compliance of convicted offenders through the Criminal Courts.

Alternative Felony Supervision

The purpose of the Alternative Felony Supervision program is to monitor the court ordered compliance of convicted offenders through the Criminal Courts.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12- FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 267,300	\$ 302,967	\$ 287,300	\$ 287,300	\$ 0	0.0%
	Special Purpose Fund	1,603,800	1,462,245	1,586,000	1,429,300	(156,700)	(9.9)%
	Total	\$1,871,100	\$1,765,212	\$1,873,300	\$1,716,600	\$(156,700)	(8.4)%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Special Purpose Fund	37.00	37.00	30.00	30.00	0.00	0.0%
	Total	37.00	37.00	30.00	30.00	0.00	0.0%

Performance

Community service hours worked	80,000	94,670	80,000	86,000
Amount of fees collected	58,000	55,800	66,000	60,000

Drug Court Line of Business – The purpose of the Drug Court Line of Business is to reduce and eliminate addictive and criminal behaviors while reintegrating adult non-violent offenders into the community by providing substance abuse treatment with continuous judicial supervision.

Drug Court

The purpose of the Drug Court program is to reduce and eliminate addictive and criminal behaviors while reintegrating adult non-violent offenders into the community by providing substance abuse treatment with continuous judicial supervision.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 7,900	\$ 5,385	\$ 0	\$ 0	\$0	0.0%
	Special Purpose Fund	1,333,800	1,171,203	1,269,500	1,269,500	0	0.0%
	Total	\$1,341,700	\$1,176,588	\$1,269,500	\$1,269,500	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Special Purpose Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Performance

Percentage of defendants who do not return to Drug Court within one year of being released from probation	85%	87%	85%	85%
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28 State Trial Courts-Program Budgets

Trial Court Administrative Services Line of Business – The purpose of the Trial Court Administrative Services Line of Business is to provide support services, juries, probation services, and security to facilitate the effective operation of the Chancery, Criminal and Circuit Courts.

Trial Court Administrative Services

The purpose of the Trial Court Administrative Services program is to provide support services, juries, probation services, and security to facilitate the effective operation of the Chancery, Criminal and Circuit Courts.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$7,739,800	\$7,847,760	\$7,418,600	\$7,418,600	\$ 0	0.0%
	Special Purpose Fund	853,700	708,021	831,800	897,900	66,100	7.9%
	Total	\$8,593,500	\$8,555,781	\$8,250,400	\$8,316,500	\$66,100	0.8%
FTEs:	GSD General Fund	98.00	98.00	98.00	96.00	(2.00)	(2.0)%
	Special Purpose Fund	18.50	18.50	18.50	19.50	1.00	5.4%
	Total	116.50	116.50	116.50	115.50	(1.00)	(0.9)%

Performance

Number of Criminal Court cases concluded	6,500	5,066	6,500	5,100
Number of Circuit Court civil cases filed	4,800	5,571	5,712	5,600
Number of Probate Court cases filed	1,950	1,879	1,764	1,900
Number of Circuit Court domestic cases filed	5,700	5,329	5,139	5,400
Number of Circuit Court domestic cases concluded	5,200	5,951	6,168	6,000

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$204,400	\$ 0	\$3,400	\$224,500	\$221,100	6502.9%
	Special Purpose Fund	0	(4,398)	0	0	0	0.0%
	Total	\$204,400	\$(4,398)	\$3,400	\$224,500	\$221,100	6502.9%

29 Justice Integration Services-Program Budgets

Customer Support Line of Business – The purpose of the Customer Support Line of Business is to provide project reporting, support and application availability notification products to Metro Nashville Justice Agencies so they can appropriately plan for or respond to events that may impact their ability to deliver services.

Customer Support

The purpose of the Customer Support Program is to deliver hardware solutions, maintain hardware infrastructure, and provide preventative hardware maintenance to Metro Nashville Justice Agencies so they can perform their duties with minimal disruption.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$355,400	\$369,294	\$376,300	\$376,300	\$0.00	0.0%
FTEs:	GSD General Fund	2.76	2.76	2.76	2.76	0.00	0.0%

Performance

Percent of operations (server) tickets resolved within the designated timeframe	NA	NA	NA	90%
Percent of helpdesk (desktop) tickets resolved within the designated timeframe	NA	NA	NA	90%

Applications Line of Business - The purpose of the Applications Line of Business is to provide connectivity and justice integration solution products to Metro Nashville Justice Agencies so they can receive and utilize continuous access to critical information services.

Applications

The purpose of the Applications Program is to provide analysis, strategic recommendations and enhancement products to Metro Nashville Justice Agencies so they can implement new and/or improved services.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 1,329,500	\$1,314,107	\$1,323,500	\$1,323,500	\$ 0.00	0.0%
	Special Purpose Fund	46,900	11,681	47,000	104,100	57,100	121.5%
	Total	\$ 1,376,400	\$1,325,788	\$1,370,500	\$1,426,600	\$57,100	4.2%
FTEs:	GSD General Fund	14.74	14.74	14.74	14.74	0.00	0.0%

Performance

Percentage of committed requirements that have been delivered	100%	100%	100%	NR
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Administrative Line of Business – The purpose of the Administrative Line of Business is to provide administrative products to JIS program employees so they can have the resources needed to perform their duties.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental “to be determined” budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$50,400	\$1,719	\$0	\$(11,300)	\$(11,300)	0.0%

29 Justice Integration Services-Program Budgets

Executive Leadership

The purpose of the Executive Leadership Program is to provide administrative products to JIS program employees so they can have the resources needed to perform their duties.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$422,300	\$413,017	\$458,500	\$462,000	\$3,500	0.8%
FTEs:	GSD General Fund	1.50	1.50	1.50	1.50	0.00	0.0%

Performance

Percentage of key results achieved	NR	85%	NR	NR
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30 Sheriff-Program Budgets

Correctional Development Center – Female (CDC-F) Line of Business – The purpose of the Correctional Development Center-Female (CDC-F) Line of Business is to provide security and program products to female inmates so they can safely and productively experience their confinement.

CDC-F Program Management and Support Services

The purpose of the Correctional Development Center-Female (CDC-F) Program Management and Support Services Program is to provide behavior modification products to CDC-F inmates so they can contribute to strong families and safer communities.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,012,300	\$777,159	\$1,035,700	\$1,035,700	\$0	0.0%
FTEs:	GSD General Fund	12.5	12.50	12.50	12.50	0.00	0.0%

Performance

Percentage of CDC-F inmates who complete behavior modification programs who do not return to jail within twelve months

84% 60.1% 80% 70%

CDC-F Inmate Management

The purpose of the Correctional Development Center-Female (CDC-F) Inmate Management Program is to provide institutional service products to CDC-F inmates so they can experience minimal conflict while under DCSO supervision.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$3,638,500	\$3,440,047	\$3,715,400	\$3,715,400	\$0	0.0%
FTEs:	GSD General Fund	102.00	102.00	86.00	86.00	0.00	0.0%

Performance

Percentage of CDC-F inmates not generating incident reports

75% 76.7% 80% 80%

Correctional Development Center – Male (CDC-M) Line of Business - The purpose of the Correctional Development Center-Male (CDC-M) Line of Business is to provide security and program products to CDC-M inmates so they can safely and productively experience their confinement.

CDC-M Program Management and Support Services

The purpose of the Correctional Development Center-Male (CDC-M) Program Management and Support Services Program is to provide behavior modification products to CDC-M inmates so they can contribute to strong families and safer communities.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,572,100	\$1,500,579	\$1,608,000	\$1,608,000	\$0	0.0%
	Special Purpose Fund	0	19,129	0	115,000	115,000	100.0
	Total	\$1,572,100	\$1,519,708	\$1,608,000	1,723,000	\$115,000	7.2%
FTEs:	GSD General Fund	11.50	11.50	11.50	11.50	0.00	0.0%

Performance

Percentage of CDC-M inmates who complete behavior modifications sessions who do not return to jail in twelve months

88% 61.7% 80% 70%

30 Sheriff-Program Budgets

CDC-M Inmate Management

The purpose of the Correctional Development Center-Male (CDC-M) Inmate Management Program is to provide institutional service products to CDC-M inmates so they can experience minimal conflict while under DCSO supervision.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$4,574,400	\$4,994,250	\$4,653,000	\$4,653,000	\$0	0.0%
FTEs:	GSD General Fund	97.00	97.00	97.00	97.00	0.00	0.0%

Performance

Percentage of CDC-M inmates not generating incident reports

85% 84.4% 85% 85%

Criminal Justice Center (CJC) Line of Business – The purpose of the Criminal Justice Center (CJC) Line of Business is to provide processing, security and program products to (1) criminal defendants so they can experience due process, and (2) CJC inmates so they can safely and productively experience their confinement.

CJC Booking and Releasing

The purpose of the Booking and Releasing Program is to provide criminal defendant processing products to criminal defendants so they can access their rights to due process.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$5,472,200	\$5,639,513	\$5,611,500	\$5,611,500	\$0	0.0%
FTEs:	GSD General Fund	80.00	80.00	80.00	80.00	0.00	0.0%

Performance

Percentage of inmates who are booked and released accurately

99% 99.7% 99% 100%

CJC Program Management and Support Services

The purpose of the Criminal Justice Center (CJC) Program Management and Support Services Program is to provide required products to CJC inmates so they can experience fair and just living conditions while incarcerated.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,623,300	\$2,419,057	\$2,693,400	\$2,693,400	\$0	0.0%
FTEs:	GSD General Fund	3.50	3.50	3.50	3.50	0.00	0.0%

Performance

Percentage of ACA and TCI standards met for CJC inmates

96.9% 98.7% 97.4% 98.7%

CJC Inmate Management

The purpose of the Criminal Justice Center (CJC) Inmate Management Program is to provide institutional service products to CJC inmates so they can experience minimal conflict while under DCSO supervision.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$9,422,900	\$9,445,244	\$8,935,500	\$8,735,500	\$(200,000)	(2.2)%
FTEs:	GSD General Fund	162.00	162.00	162.00	162.00	0.00	0.0%

Performance

Percentage of CJC inmates not generating incident reports

75% 70.4% 80% 75%

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

30 Sheriff-Program Budgets

Correctional Services Center (CSC) Line of Business – The purpose of the Correctional Services Center (CSC) Line of Business is to provide maintenance, laundry, supply, and community assistance products to (1) DCSO employees and inmates so they can receive needed products in a timely manner, and to (2) Metro residents and community groups so they can achieve desired project results.

Correctional Services

The purpose of the Correctional Services Program is to provide neighborhood cleanup, special event support and general assistance products to Davidson County residents, non-profit and Metro agencies so they can achieve their desired project result.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,584,100	\$1,799,460	\$1,620,700	\$1,620,700	\$0	0.0%
	Special Purpose Fund	115,000	163,063	115,000	115,000	0	0.0%
	Total	\$1,699,100	\$1,962,523	\$1,735,700	\$1,735,700	0	0.0%
FTEs:	GSD General Fund	30.00	30.00	30.00	30.00	0.00	0.0%

Performance

Percentage of customers who report correctional service sessions delivered the desired project result

99% 98.3% 99% 99%

Laundry

The purpose of the Laundry Program is to provide clothing and linen cleaning products to DCSO inmates so they can have clean clothes and linens.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$254,400	\$244,491	\$259,700	\$259,700	\$0	0.0%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Percentage of requests for clean clothes and linens provided in a timely manner

99% 100% 99% 100%

Maintenance

The purpose of the Maintenance Program is to provide preventative, corrective, inspection and repair products to the DCSO so it can experience a safe and secure operational environment.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$783,100	\$898,883	\$802,500	\$802,500	\$0	0.0%
FTEs:	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%

Performance

Percentage of time critical facility systems are operational (HVAC, plumbing, electricity and security doors)

100% 99.99% 100% 100%

30 Sheriff-Program Budgets

Warehouse

The purpose of the Warehouse Program is to provide facility supply products to the DCSO so it can receive needed materials when requested.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,326,700	\$1,310,167	\$1,333,400	\$1,333,400	\$0	0.0%
FTEs:	GSD General Fund	34.00	34.00	34.00	34.00	0.00	0.0%

Performance

Percentage of DCSO supply requests provided in a timely manner

100% 97% 100% 100%

Hill Detention Center (HDC) Line of Business – The purpose of the Hill Detention Center (HDC) Line of Business is to provide security and program products to HDC inmates so they can safely and productively experience their confinement.

HDC Inmate Management

The purpose of the Hill Detention Center (HDC) Inmate Management Program is to provide institutional service products to HDC inmates so they can experience minimal conflict while under DCSO supervision.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$3,792,700	\$3,455,360	\$3,871,600	\$3,871,600	\$0	0.0%
FTEs:	GSD General Fund	108.00	108.00	108.00	108.00	0.00	0.0%

Performance

Percentage of HDC inmates not generating incident reports

75% 69.9% 72.5% 72.5%

HDC Program Management and Support Services

The purpose of the Hill Detention Center (HDC) Program Management and Support Services Program is to provide required products to HDC inmates so they can experience fair and just living conditions while incarcerated.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$366,500	\$389,074	\$374,300	\$374,300	\$0	0.0%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Percentage of ACA and TCI standards met for HDC inmates

96.9% 98.7% 97.4% 98.7%

30 Sheriff-Program Budgets

Offender Reentry Center (ORC) Line of Business - The purpose of the Offender Reentry Center (ORC) Line of Business is to provide security and program products to offenders so they can safely experience their confinement and reenter the community gainfully employed.

ORC Program Management and Support Services

The purpose of the Offender Reentry Center Program Management and Support Services Program is to provide access to ORC offenders so they can reenter the community gainfully employed.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,930,500	\$1,817,694	\$1,102,400	\$1,102,400	\$ 0	0.0%
	Special Purpose Fund	0	244	0	3,000	3,000	100.0%
	Total	\$1,930,500	\$1,817,938	\$1,102,400	\$1,105,400	\$3,000	0.3%
FTEs:	GSD General Fund	20.00	20.00	20.00	20.00	0.00	0.0%

Performance

Percentage of eligible ORC offenders who participate in work release

NA NR 90% NR

ORC Inmate Management

The purpose of the Offender Reentry Center (ORC) Inmate Management Program is to provide institutional service products to ORC offenders so they can experience minimal conflict while under DCSO supervision.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,167,700	\$1,920,728	\$2,212,700	\$2,212,700	\$0	0.0%
FTEs:	GSD General Fund	37.00	37.00	37.00	37.00	0.00	0.0%

Performance

Percentage of ORC offenders not generating incident reports

85% 87.3% 92.6% 92.6%

DUI Safety School Line of Business - The purpose of the DUI Safety School Line of Business is to provide alcohol and drug education or referral to a licensed treatment center for offenders.

DUI Safety School

The purpose of the DUI Safety School Program is to provide alcohol and drug education or referral to a licensed treatment center for offenders.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0	\$0	\$870,700	\$870,700	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	6.00	6.00	0.00	0.0%

Performance

Percentage of participants who successfully complete the required program

NA 87.6% 94.6% 90%

30 Sheriff-Program Budgets

Civil Warrant Line of Business – The purpose of the Civil Warrant Line of Business is to provide civil process products to users of the court system so they can access their rights to due process.

Civil Warrant

The purpose of the Civil Warrant Program is to provide civil process products to users of the court system so they can access their rights to due process.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$3,645,200	\$3,625,098	\$3,734,400	\$3,734,400	\$0	0.0%
FTEs:	GSD General Fund	63.00	63.00	63.00	63.00	0.00	0.0%

Performance

Percentage of returns of services by DCSO within five working days

65% 61.9% 66% 66%

Training and Staff Development Line of Business - The purpose of the Training and Staff Development Line of Business is to provide educational and coaching products to DCSO employees so they can deliver improved individual and organizational performance.

Training and Staff Development

The purpose of the Training and Staff Development Program is to provide educational and coaching products to DCSO employees so they can deliver improved individual and organizational performance.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$572,100	\$789,693	\$582,600	\$582,600	\$0	0.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Percentage of employees who complete required training

NA 66.9% 100% 100%

Armed Services Line of Business - The purpose of the Armed Services Line of Business is to provide inmate transportation and facility security products to county hospitals and courts so they can access these facilities in a safe manner.

Transportation

The purpose of the Transportation Program is to provide inmate transportation products to DCSO inmates so they can arrive at their destination safely.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$3,961,000	\$5,336,140	\$3,002,300	\$3,002,300	\$0	0.0%
FTEs:	GSD General Fund	52.00	52.00	52.00	52.00	0.00	0.0%

Performance

Percentage of inmates who arrive at their destination safely

100% 99.99% 100% 100%

30 Sheriff-Program Budgets

Security Services

The purpose of the Security Services Program is to provide security products to county hospitals and courthouses so those using these facilities can be in a safe environment.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0	\$0	\$1,049,700	\$1,049,700	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	6.00	6.00	0.00	0.0%

Performance

Percentage of people using AA Birch Courthouse who generate an incident report

NA 2.4% 2.2% 2.2%

Metro Detention Facility (MDF) Contract Management Line of Business - The purpose of the Metro Detention Facility (MDF) Contract Management Line of Business is to provide compliance products to the DSCO so it can ensure compliance with the MDF contract to house locally sentenced felons on behalf of the State of Tennessee.

MDF Contract Management

The purpose of the Metro Detention Facility (MDF) Contract Management Program is to provide compliance products to the DCSO so it can ensure compliance with the MDF contract to house locally sentenced felons on behalf of the State of Tennessee.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12- FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$16,015,700	\$17,579,718	\$16,015,700	\$16,146,500	\$130,800	0.8%
FTEs:	Special Purpose Fund	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Percentage of time critical contract items are found to be in compliance

92% 96.7% 90% 95%

Administration Line of Business - The purpose of the Administration Line of Business is to provide policy, reporting and decision products to the DCSO so it can be the leader in the field of corrections, service of civil process, and innovative community-based programs.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12- FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,497,100	\$0	\$128,700	\$1,771,300	\$1,642,600	1,276.3%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%

30 Sheriff-Program Budgets

Administrative Support Services

The purpose of the Administrative Support Services Program is to provide data, reporting and reimbursement products to the DCSO so it can be fiscally responsible.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12- FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$7,697,800	\$7,943,795	\$8,855,100	\$8,396,900	\$(458,200)	(5.2)%
	Special Purpose Fund	214,500	372,102	59,800	246,100	186,300	311.5%
	Total	\$7,912,300	\$8,315,897	\$8,914,900	\$8,643,000	\$(271,900)	(3.0)%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Special Purpose Fund	4.00	4.00	2.00	2.00	0.00	0.0%
		10.00	10.00	8.00	8.00	0.00	0.0%

Performance

Percentage of time quarterly expense forecast is projected at or below annual budget

100% 100% 100% 100%

Executive Leadership

The purpose of the Executive Leadership Program is to provide business policy and decision products to the DCSO so it can deliver results for customers.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$717,700	\$755,666	\$729,400	\$729,400	\$0	0.0%
FTEs:	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%

Performance

Percentage of agency key results achieved

NR NR NR NR

31 Police-Program Budgets

Operational Support Line of Business - The purpose of the Operational Support Line of Business is to provide support functions, professional and ethical accountability, training, and quality assurance products to the Metropolitan Nashville Police Department operational components so they can have the resources they require to achieve their results.

Office of Professional Accountability

The purpose of the Office of Professional Accountability program is to provide misconduct investigations and educational and community outreach products to the Metropolitan Nashville Police Department leadership, employees, and the public so they can have confidence in and knowledge of the investigative process, findings that are thorough, fair and timely, and the assurance of professionalism throughout the department.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,394,700	\$1,268,978	\$1,664,700	\$1,664,700	\$0.00	0.0%
FTEs:	GSD General Fund	15.00	15.00	15.00	15.00	0.00	0.0%

Performance

Percentage of cases completed within 45 days

	50%	56.9%	25%	80%
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Behavioral Health Services

The purpose of the Behavioral Health Services program is to provide counseling, consultation, and education products to public safety personnel, victims of crime, and the public so they develop better coping skills.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,027,800	\$994,883	\$1,064,300	\$1,064,300	\$0.00	0.0%
	Special Purpose Fund	68,600	58,376	68,600	68,600	\$0.00	0.0%
	Total	\$1,096,400	\$1,053,259	\$1,132,900	\$1,132,900	\$0.00	0.0%
FTEs:	GSD General Fund	13.00	13.00	13.00	13.00	0.00	0.0%

Performance

Percentage of customers randomly surveyed bi-annually, who report the information and services they received were helpful

	98%	97.6%	98%	98%
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Strategic Development

The purpose of the Strategic Development program is to provide police-related policy and program development, monitoring, analysis, and evaluation products to the Metropolitan Nashville Police Department management team and other personnel, community groups, the public, and other government agencies, so they can use the information and policies to make the Police Department more efficient, effective, and enhance the public's ability to make their community safer.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$336,100	\$394,105	\$479,000	\$429,000	\$(50,000)	(10.4%)
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Percentage of component commanders reporting that Strategic Development products help them 1) allocate resources, 2) deploy personnel, and 3) develop strategies

	95%	91.7%	95%	95%
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31 Police-Program Budgets

Accreditation

The purpose of the Accreditation program is to provide program and policy products to ensure the Metropolitan Nashville Police Department maintains its nationally accredited status.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$294,000	\$304,713	\$302,600	\$302,600	\$0.00	0.0%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Percentage of CALEA Standards successfully met

	100%	27.9%	100%	60%
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Case Preparation

The purpose of the Case Preparation program is to provide timely case preparation products to the Metropolitan Nashville Police Department and the District Attorney's Office so they can know the laws of the State of Tennessee and the Metropolitan Government, and make informed decisions to pursue criminal prosecutions.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$580,500	\$591,542	\$593,800	\$593,800	\$0.00	0.0%
FTEs:	GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%

Performance

Percentage of case preparation requests completed within 30 days

	85%	45.8%	50%	49%
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Inspections

The purpose of the Safety/Inspections program is to provide quality assurance products to the Metropolitan Nashville Police Department to insure the resources of the department are at all times compliant with safety policies and are ready for deployment.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$677,500	\$548,990	\$635,000	\$635,800	\$800.00	0.1%
FTEs:	GSD General Fund	30.00	30.00	30.00	30.00	0.00	0.0%

Performance

Percent change in the number of subpoenas issued to MNPD personnel processed verses same reporting period last year

	10%	(2.6)%	5.15%	.71%
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31 Police-Program Budgets

Training

The purpose of the Training program is to provide recruiting, educational, and developmental products to Metropolitan Nashville Police Department personnel and other law enforcement agencies so they can perform their duties safely, professionally, effectively, and lawfully.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12- FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$3,025,800	\$6,122,652	\$8,165,700	\$9,219,000	\$1,053,300	12.9%
	Special Purpose Fund	6,388,900	4,367,522	5,740,700	2,546,800	(3,193,900)	(55.6)%
	Total	\$9,414,700	\$10,490,174	\$13,906,400	\$11,765,800	\$(2,140,600)	(15.4)%
FTEs:	GSD General Fund	25.00	25.00	25.00	25.00	0.00	0.0%
	Special Purpose Fund	50.00	50.00	50.00	0.00	(50.00)	(100.0)%
	Total	75.00	75.00	75.00	25.00	(50.00)	(66.7)%

Performance

Percentage of officers achieving 75% or higher on departmentally required examinations and/or practical performance tests

100% 100% 100% 100%

Crime Analysis

The purpose of the Crime Analysis program is to provide tactical, administrative, and strategic level crime analysis products to the executive leadership, management teams, and operational sections of the Metropolitan Nashville Police Department, so they can make decisions, allocate resources, in support of crime reduction initiatives.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$379,100	\$444,303	\$481,100	\$481,100	\$0.00	0.0%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Percentage of component commanders reporting that Crime Analysis products help them 1) allocate resources, 2) deploy personnel and 3) develop strategies

100% 91.7% 100% 95%

Facility Security

The purpose of the Facility Security program is to provide security products to Metropolitan Nashville Police Department personnel and members of the public working or visiting the MNPD Criminal Justice Center to ensure a safe location and work environment.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,524,700	\$1,538,107	\$1,551,700	\$1,551,700	\$0.00	0.0%
FTEs:	GSD General Fund	17.00	17.00	17.00	17.00	0.00	0.0%

Performance

Percent change in the number of incidents reported

NA (56)% 10% (50)%

31 Police-Program Budgets

Property & Evidence

The purpose of the Property and Evidence program is to provide secured storage and evidence disposal products to law enforcement so they can maintain the integrity of evidence, have contraband destroyed, and return property to the rightful owners.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,220,700	\$1,289,403	\$1,384,200	\$1,384,200	\$0.00	0.0%
FTEs:	GSD General Fund	15.00	15.00	15.00	15.00	0.00	0.0%

Performance

Percentage of property items permanently disposed of

30% 13% 100% 20%

Vehicle Storage

The purpose of the Vehicle Storage program is to provide secured storage of vehicles and vehicle disposal products to law enforcement so they can maintain the integrity of evidence, have proper disposal procedures, and return property to the rightful owners.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0.00	\$0.00	\$0.00	\$77,900	\$77,900	100%
	Special Purpose Fund	2,302,900	1,713,431	2,302,900	375,000	(1,927,900)	(83.7)%
	Total	\$2,302,900	\$1,713,431	\$2,302,900	\$452,900	\$(1,850,000)	(80.3)%
FTEs:	GSD General Fund	0.00	0.00	0.00	1.00	1.00	100%
	Special Purpose Fund	29.00	29.00	29.00	0.00	(29.00)	(100)%
	Total	29.00	29.00	29.00	1.00	(28.00)	(96.6)%

Performance

Percentage of vehicles disposed of (All dispositions that remove vehicle from inventory)

0% 100% NR 100%

Field Operations Line of Business - The purpose of the Field Operations Line of Business is to provide community-policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust.

Field Training Officer

The purpose of the Field Training Officer program is to provide training products to the Metropolitan Nashville Police Department so they can receive well-trained, professional, community oriented police officers.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$99,000	\$99,633	\$99,100	\$99,100	\$0.00	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage of Officers in training that receive a score of 80% or higher on their OIT (Officer in Training) Assessment test

NR 27.1% 98% 33%

31 Police-Program Budgets

Special Events

The purpose of the Special Events program is to provide public safety products to the citizens of Nashville and Davidson County, the business community, and the various private, commercial, and other entertainment venues to reduce the usage of on duty police personnel.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$958,900	\$1,226,219	\$1,122,000	\$1,122,000	\$0	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage of special events that do not require more than 5% of on-duty personnel for total staffing

95% 97% 80% 97%

Central Precinct

The purpose of the Central Precinct program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Central Precinct.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$10,176,900	\$10,557,691	\$10,040,100	\$10,054,000	\$13,900	0.1%
FTEs:	GSD General Fund	105.00	105.00	105.00	105.00	0.00	0.0%

Performance

Percentage change in the total Part I Crimes reported

(2)% (1.1)% (5)% (3.1)%

East Precinct

The purpose of the East Precinct program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the East Precinct.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$11,996,300	\$12,117,325	\$11,762,500	\$11,769,700	\$7,200	0.1%
FTEs:	GSD General Fund	135.00	135.00	135.00	135.00	0.00	0.0%

Performance

Percentage change in the total Part I Crimes reported

(5)% 11.8% (5)% (2)%

31 Police-Program Budgets

South Precinct

The purpose of the South Precinct program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the South Precinct.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$14,645,900	\$14,282,030	\$14,384,000	\$14,393,900	\$9,900	0.1%
	Special Purpose Fund	16,000	1,300	15,700	1,000	(14,700)	(93.6)%
	Total	\$14,661,900	\$14,283,330	\$14,399,700	\$14,394,900	\$(4,800)	0.0%
FTEs:	GSD General Fund	173.00	173.00	173.00	173.00	0.00	0.0%

Performance

Percentage change in the total Part I

Crimes reported (5)% (1.5)% (5)% (3)%

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

Hermitage Precinct

The purpose of the Hermitage Precinct program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Hermitage Precinct.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$13,015,200	\$13,076,417	\$12,822,800	\$12,822,800	\$0.00	0.0%
FTEs:	GSD General Fund	153.00	153.00	153.00	153.00	0.00	0.0%

Performance

Percentage change in the total Part I

Crimes reported (4)% (2.5)% (5)% (6.25)%

West Precinct

The purpose of the West Precinct program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the West Precinct.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$13,347,700	\$13,368,304	\$12,959,300	\$12,968,700	\$9,400	0.1%
FTEs:	GSD General Fund	159.00	159.00	159.00	159.00	0.00	0.0%

Performance

Percentage change in the total Part I

Crimes reported (5)% .7% (5)% (1)%

31 Police-Program Budgets

North Precinct

The purpose of the North Precinct program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the North Precinct.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$14,233,500	\$14,069,612	\$13,789,700	\$13,776,100	(\$13,600)	(0.1)%
	Special Purpose Fund	41,300	35,209	1,700	0.00	(1,700)	(100.0)%
	Total	\$14,274,800	\$14,104,821	\$13,791,400	\$13,776,100	\$(15,300)	(0.1)%
FTEs:	GSD General Fund	170.00	170.00	170.00	170.00	0.00	(0.0)%

Performance

Percentage change in the total Part I Crimes reported

	(5)%	4.7%	(5)%	(4)%
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Madison Precinct

The purpose of the Madison Precinct program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Madison Precinct.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0.00	\$0.00	\$905,100	\$4,544,900	\$3,639,800	402.1%
FTEs:	GSD General Fund	0.00	0.00	8.00	60.00	52.00	650%

Performance

Percentage change in the total Part I Crimes reported

	NR	NR	NR	NR
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School Resources

The purpose of the School Resources program is to provide personnel and training products to Metropolitan Middle and High Schools so that students can enjoy a safe environment for education.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$5,815,500	\$5,957,032	\$5,913,100	\$5,914,300	\$1,200	0.0%
	Special Purpose Fund	675,500	357,556	661,100	816,400	155,300	23.5%
	Total	\$6,491,000	\$6,314,588	\$6,574,200	\$6,730,700	\$156,500	2.4%
FTEs:	GSD General Fund	73.00	73.00	73.00	73.00	0.00	0.0%

Performance

Percentage of middle and high school students involved in violent or drug related incidents as measured by MNPD offense reports

	1%	.002%	1%	0%
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31 Police-Program Budgets

Patrol Task Force

The purpose of the Patrol Task Force program is to provide selective enforcement products to citizens residing in Metropolitan Department of Housing Authority properties to enhance the quality of life in those areas.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 700	\$ 490	\$ 0	\$ 0	\$ 0	\$ 0.00
	Special Purpose Fund	662,900	658,390	789,200	722,000	(67,200)	(8.5)%
	Total	\$663,600	\$658,880	\$789,200	\$722,000	\$(67,200)	(8.5)%
FTEs:	Special Purpose Fund	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

Percentage change in the number complaints received

(5)% 5% 5% 2%

Traffic

The purpose of the Traffic program is to provide investigative and enforcement products to the public so they can experience safe and timely travel.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,449,000	\$2,275,511	\$2,348,000	\$2,373,800	\$25,800	1.1%
	Special Purpose Fund	1,018,800	444,422	433,100	451,900	18,800	4.3%
	Total	\$3,467,800	\$2,719,933	\$2,781,100	\$2,825,700	\$44,600	1.6%
FTEs:	GSD Fund	31.00	31.00	31.00	31.00	0.00	0.0%

Performance

Percentage change in the number of fatal crashes

NA 11% NR (5)%

Emergency Contingency

The purpose of the Emergency Contingency program is to provide equipment, management, training, and response to critical incidents for the Metropolitan Nashville Police Department to ensure the safety of MNPD personnel and the public during response to critical incidents that may involve Chemical, Biological, Radiological, Nuclear or Explosive (CBRNE) elements.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,002,900	\$1,058,360	\$1,042,600	\$1,043,000	\$400.00	0.0%
FTEs:	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%

Performance

Percentage change in the number of pieces of equipment tested (as compared to the same reporting period last year)

NA 37% 5% 1%

31 Police-Program Budgets

School Crossing Guard

The purpose of the School Crossing Guard program is to provide pedestrian and car traffic control products to school children, other pedestrians and motorists so they can safely commute to and from school.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,943,100	\$1,951,503	\$1,985,900	\$2,138,400	\$152,500	7.7%
FTEs:	GSD General Fund	88.54	88.54	88.54	91.05	2.51	2.83%

Performance

Percentage of schools monitored by School Crossing Guards

NR 73% 95% 76%

Tactical Investigations

The purpose of the Tactical Investigations program is to provide specialized technical assistance products to law enforcement agencies, fire agencies, and the public so they can quickly, safely, and effectively conduct searches.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$3,341,400	\$3,594,705	\$3,355,400	\$3,396,600	\$41,200	1.2%
	Special Purpose Fund	5,200	0.00	5,200	200.00	(5,000)	(96.2%)
	Total	\$3,346,600	\$3,594,705	\$3,360,600	\$3,396,800	\$36,200	1.1%
FTEs:	GSD General Fund	34.50	34.50	34.50	34.50	0.00	0.0%

Performance

Percentage change in the utilization of tactical units by patrol

5% (13)% 10% 5%

S.W.A.T.

The purpose of the S.W.A.T. program is to provide S.W.A.T. and Crisis Negotiation Response products to all divisions of the Metropolitan Nashville Police Department and the public so they can resolve high-risk and other special tactical situations with reduced risk of disabling injury or death.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,369,700	\$1,411,914	\$1,383,500	\$1,383,500	\$0.00	0.0%
FTEs:	GSD General Fund	13.00	13.00	13.00	13.00	0.00	0.0%

Performance

Percentage change in the number of SWAT team responses

NA (19.6)% NR (4.5)%

31 Police-Program Budgets

Park Police

The purpose of the Park Police program is to provide police services and products in Metro area parks so that residents and visitors can enjoy safe and peaceful parks and recreation areas within Metropolitan Nashville and Davidson County.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$115,100	\$126,607	\$129,800	\$129,800	\$0.00	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage change in the number of Part 1 offences reported in Metro Nashville Government parks as compared to be same reporting period for the previous year

(25)% 46.9% (5)% NR

Investigative Services Line of Business - The purpose of the Investigative Services Line of Business is to provide criminal investigative products to the Metropolitan Nashville Police Department, the community, and other agencies so the Department can solve crimes and the public can enjoy a reduced risk of becoming a victim.

Special Investigation

The purpose of the Special Investigation program is to provide information, analysis, security, special investigations, and surveillance to members of the Metropolitan Nashville Police Department, other law enforcement agencies, and the community, so they can reduce and prosecute crime.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$7,243,400	\$7,246,550	\$6,993,500	\$6,996,700	\$3,200	0.0%
	Special Purpose Fund	5,747,100	3,190,143	5,732,800	5,627,000	-(105,800)	(1.8%)
	Total	\$12,990,500	\$10,436,693	\$12,726,300	\$12,623,700	\$(102,600)	(0.8%)
FTEs:	GSD General Fund	59.50	59.50	59.50	59.50	0.00	0.0%
	Special Purpose Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	62.50	62.50	62.50	62.50	0.00	0.0%

Performance

Percentage of investigations leading to enhanced prosecutions of criminals carrying illegal firearms

100% 90% 100% 92%

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

Youth Services

The purpose of the Youth Services program is to provide investigations and counseling products to child victims, families, schools, and youth offenders, so they can experience a resolution of their case and youth offenders do not commit additional crimes in the community.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,102,000	\$1,985,536	\$2,093,700	\$2,093,700	\$0.00	0.0%
FTEs:	GSD General Fund	26.00	26.00	26.00	26.00	0.00	0.0%

Performance

Percentage change in the number of assigned cases

80% 9% NR 7%

31 Police-Program Budgets

Domestic Violence

The purpose of the Domestic Violence program is to provide domestic violence reduction and awareness products to all persons affected by domestic violence so they can lessen the risk of becoming a victim of future domestic violence.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,329,300	\$2,522,145	\$2,533,800	\$2,535,100	\$1,300	0.1%
	Special Purpose Fund	18,300	15,219	0.00	0.00	0.00	0.0%
	Total	\$2,347,600	\$2,537,364	\$2,533,800	\$2,535,100	\$1,300	0.1%
FTEs:	GSD General Fund	29.50	29.50	29.50	29.50	0.00	0.0%

Performance

Percentage change in the occurrence of domestic assault

(5)% 12.4% (5)% (2)%

Warrants

The purpose of the Warrants program is to provide housing, modification and warrant service products to the MNPD, citizens, and other law enforcement agencies both within and outside of Davidson County.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,188,300	\$2,133,702	\$2,174,400	\$2,174,400	\$0.00	0.0%
FTEs:	GSD General Fund	31.00	31.00	31.00	31.00	0.00	0.00

Performance

Percentage change in the number of warrants served by the Warrant Section

10% 9.1% 5% 5%

Fugitives

The purpose of the Fugitives program is to provide arrest, transport, and extradition products for the Davidson County District Attorney and law enforcement agencies so they can commence with trial and/or incarceration proceedings in a timely manner.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$549,800	\$609,231	\$593,900	\$594,700	\$800.00	0.1%
	Special Purpose Fund	25,900	35,598	30,000	41,000	11,000	36.7%
	Total	\$575,700	\$644,829	\$623,900	\$635,700	\$11,800	1.9%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

Percentage change in the number of extraditions completed

NR 15% NR 8%

31 Police-Program Budgets

Forensic Services

The purpose of the Forensic Services program is to provide forensic analysis products to the Metropolitan Nashville Police Department and other criminal justice agencies so they can have identities of persons confirmed and have evidence and suspects identified.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,909,900	\$1,926,215	\$1,956,400	\$1,957,200	\$800.00	0.0%
FTEs:	GSD General Fund	23.50	23.50	23.50	23.50	0.00	0.0%

Performance

Percentage of change in the number of crime scenes processed compared to the same time as the previous year

5% (19.8)% 5% 15%

Identification

The purpose of the Identification program is to provide identification and analysis products to the Metropolitan Nashville Police Department and other criminal justice agencies so they can have identities of persons confirmed and have evidence and suspects identified.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,590,700	\$1,492,173	\$1,581,400	\$1,581,400	\$0.00	0.0%
FTEs:	GSD General Fund	29.00	29.00	29.00	29.00	0.00	0.0%

Performance

Percentage of arrestees whose identification is confirmed within 2 minutes of request

99% 99.99% 99% 100%

Criminal Investigations

The purpose of the Criminal Investigations program is to provide investigative products to the community so they can experience a community safe from violent and property crime offenders.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$5,151,700	\$5,360,385	\$5,333,900	\$5,333,900	\$0.00	0.0%
	Special Purpose Fund	392,300	369,294	394,000	472,400	78,400	19.9%
	Total	\$5,544,000	\$5,729,679	\$5,727,900	\$5,806,300	\$78,400	1.4%
FTEs:	GSD General Fund	55.50	55.50	55.50	55.50	0.00	0.0%

Performance

Percentage change in the occurrence of reported rape (as defined by UCR)

(5)% (3.4)% (5)% 4%

31 Police-Program Budgets

Crime Lab

The purpose of the Crime Lab program is to provide forensic analysis products and reports to the Metropolitan Nashville Police Department and other criminal justice agencies to assist in case resolution, victim/suspect identification and DNA profiling.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$752,500	\$155,126	\$1,300,400	\$2,300,400	\$1,000,000	76.9%
FTEs:	GSD General Fund	8.00	8.00	8.00	25.00	17.00	212.5%

Performance

Percentage change in the number of samples submitted compared to the same reporting period for the previous year

NR NR NR NR

Administrative Line of Business – The purpose of the Administrative Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,841,760	\$71.00	\$471,900	\$2,445,400	\$1,973,500	418.2%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Information Technology

The purpose of the Information Technology program is to provide information technology support products to this Metro department so it can efficiently and securely meet its needs.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$5,786,100	\$5,907,894	\$5,794,700	\$5,794,700	\$0.00	0.0%
	Special Purpose Fund	496,500	182,851	442,000	412,000	(30,000)	(6.8%)
	Total	\$6,282,600	\$6,090,745	\$6,236,700	\$6,206,700	\$(30,000)	(0.5%)
FTEs:	GSD General Fund	31.00	31.00	31.00	31.00	0.00	0.0%

Performance

Percentage of mission critical application uptime

100% 99.99% 100% 99.99%

31 Police-Program Budgets

Human Resources

The purpose of the Human Resources program is responsible for the implementation on interpretation of departmental and civil service related policies, programs, and procedures. In additional, this division ensures that all employees in the Nashville Metropolitan Police Department receive fair and equal treatment according to state and federal guidelines.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,373,900	\$1,447,723	\$1,545,300	\$1,545,700	\$400.00	0.0%
	Special Purpose Fund	2,153,700	1,195,761	2,018,300	1,625,200	(393,100)	(19.5%)
	USD General Fund	481,000	481,000	481,000	481,000	0.00	0.0%
	Total	\$4,008,600	\$3,124,484	\$4,044,600	\$3,651,900	\$(392,700)	(9.7%)
FTEs:	GSD General Fund	16.00	16.00	16.00	15.50	(.50)	(3.13%)
	Special Purpose Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	21.00	21.00	21.00	20.50	(.50)	(3.13%)

Performance

Percentage change in the number of applications processed by MNPD HR

NR NR 5% (15)%

Finance

The purpose of the Finance program is to manage and support the financial functions and to prepare and present the budget needs of the Police Department.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,244,800	\$2,138,280	\$1,875,100	\$1,875,100	\$0.00	0.0%
	Special Purpose Fund	20,000	1,886	20,000	20,000	0.00	0.0%
	Total	\$2,264,800	\$2,140,166	\$1,895,100	\$1,895,100	\$0.00	0.0%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%

Performance

Percentage of budget variance

1% 1.8% 1% 1.96%

Records Management

The purpose of the Records Management program is to provide record management products to this Metro department so it can manage records compliant with legal and policy requirements.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,854,600	\$2,549,865	\$2,621,900	\$2,733,800	\$111,900	4.3%
	Special Purpose Fund	12,000	4,381	12,000	12,000	0.00	0.0%
	Total	\$2,866,600	\$2,554,246	\$2,633,900	\$2,745,800	\$111,900	4.2%
FTEs:	GSD General Fund	71.00	71.00	71.00	71.00	0.00	0.0%

Performance

Percentage change in the number of records processed

90% (4)% NR% 5%

31 Police-Program Budgets

Risk Management

The purpose of the Risk Management program is to provide safety enhancement and risk management products to this Metro department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$143,800	\$184,723	\$183,200	\$183,200	\$0.00	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage change in the number of injury claims processed versus the same reporting period as the previous year

NA (8.6)% 5% 4.7%

Executive Leadership

The purpose of the Executive Leadership program is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,683,200	\$1,292,543	\$1,573,300	\$1,423,600	\$(149,700)	(9.5%)
FTEs:	GSD General Fund	24.50	24.50	24.50	22.00	(2.50)	(10.2%)

Performance

Percentage of departmental programs meeting their key result measures

95% 37.2% 80% 50%

47 Criminal Justice Planning-Program Budgets

Reporting Line of Business - The purpose of the Reporting Line of Business is to provide system-wide criminal justice data and reporting products to various criminal justice departments and policymakers so they can make informed management decisions.

Reporting

The purpose of the Reporting program is to provide system-wide criminal justice data and reporting products to various criminal justice departments and policymakers so they can make informed management decisions.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$410,300	\$402,693	\$403,600	\$403,600	\$0	0.0%
FTEs:	GSD General Fund	3.75	3.75	3.75	3.75	0.00	0%

Performance

Percentage of customers who say reports provided were useful in making current and future management decisions

50% 100% NR 75%

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

Administrative Line of Business - The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$5,000	\$0	\$2,300	\$7,400	\$5,100	221.7%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0%

32 Fire-Program Budgets

Emergency Response Line of Business - The purpose of the Emergency Response Line of Business is to provide fire suppression, emergency medical services, hazardous materials, rescue, and homeland security products to the citizens and visitors within our community so they can receive scene stabilization in a timely manner.

Basic Life Support/AED Response

The purpose of the Basic Life Support/AED Response program is to provide preliminary medical support products to the citizens and visitors within our community so they can mitigate non-life threatening medical problems in a timely manner.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12- FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 8,308,300	\$ 7,543,695	\$ 7,193,000	\$ 7,293,000	\$ 100,000	1.4%
	USD General Fund	37,004,200	35,104,419	35,519,400	35,519,400	0	0.0%
	Special Purpose Funds	677,100	447,187	1,988,200	1,497,800	(490,400)	(24.7)%
	Total	\$ 45,989,600	\$43,095,301	\$44,700,600	\$44,310,200	\$ 390,400	0.9%
FTEs:	GSD General Fund	92.00	92.00	92.00	92.00	0.00	0.0%
	USD General Fund	439.00	439.00	439.00	439.00	0.00	0.0%
	Special Purpose Funds	0.00	0.00	32.00	32.00	0.00	0.0%
	Total	531.00	531.00	563.00	563.00	0.00	0.0%

Performance

Percentage of time Basic Life Support/AED units (fire engines, ladder trucks, & heavy rescues) with defibrillation capability maintain or exceed Commission on Fire Accreditation (CFAI) / National Fire Protection Association (NFPA) response times standards for urban, suburban and rural zones of Nashville and Davidson County.

92% 100% 100% 100%

Advanced Life Support Response

The purpose of the Advanced Life Support Response program is to provide preliminary medical support products to the citizens and visitors within our community so they can mitigate non-life threatening medical problems in a timely manner.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12- FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$22,113,800	\$22,513,475	\$21,959,000	\$21,959,000	\$ 0	0.0%
	USD General Fund	3,873,400	4,468,277	4,002,900	4,002,900	0	0.0%
	Special Purpose Funds	383,000	186,642	196,400	0	(196,400)	(100.0)%
	Total	\$26,370,200	\$27,168,934	\$26,158,300	\$25,961,900	\$(196,400)	
FTEs:	GSD General Fund	242.00	242.00	242.00	242.00	0.00	0.0%
	USD General Fund	45.00	45.00	45.00	45.00	0.00	0.0%
	Total	287.00	287.00	287.00	287.00	0.00	0.0%

Performance

Percentage of time Advanced Life Support units (paramedic ambulance or paramedic fire engine company) maintain or exceed Commission on Fire Accreditation (CFAI) / EMS Management Transport Audit response times standards for urban, suburban, and rural zones of Nashville and Davidson County.

93% 100% 100% 100%

32 Fire-Program Budgets

Fire Response

The purpose of the Fire Response program is to provide fire suppression and rescue products to the citizens and visitors within our community so they can have fires confined to area of involvement upon arrival.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12- FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 2,008,100	\$ 2,990,434	\$ 2,550,200	\$ 2,550,200	\$0	0.0%
	USD General Fund	<u>13,911,100</u>	<u>16,707,488</u>	<u>15,884,400</u>	<u>15,884,400</u>	<u>\$0</u>	0.0%
	Total	\$15,919,200	\$19,697,922	\$18,434,600	\$18,434,600	\$0	0.0%
FTEs:	GSD General Fund	19.00	19.00	19.00	19.00	0.00	0.0%
	USD General Fund	<u>181.00</u>	<u>181.00</u>	<u>181.00</u>	<u>181.00</u>	<u>0.00</u>	0.0%
	Total	200.00	200.00	200.00	200.00	0.00	0.0%

Performance

Percentage of time Fire Response units (fire engines, ladder trucks, & heavy rescues) maintain or exceed Commission on Fire Accreditation (CFAI) / National Fire Protection Association (NFPA) response time's standards for urban, suburban, and rural zones of Nashville and Davidson County.

91% 100% 100% 100%

Advanced Life Support Care

The purpose of the Advanced Life Support Care program is to provide emergency medical care products to the citizens and visitors within our community so they can receive quality advanced patient care.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12- FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,098,900	\$1,085,347	\$1,180,600	\$1,180,600	\$ 0	0.0%
	Special Purpose Funds	<u>151,400</u>	<u>115,872</u>	<u>35,500</u>	<u>0</u>	<u>(35,500)</u>	<u>(100.0)%</u>
	Total	\$1,250,300	\$1,201,219	\$1,216,100	\$1,180,600	\$(35,500)	(2.9)%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Special Purpose Fund	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage of Medical Tickets (medical forms that document patient information) audited through random sampling that are compliant with departmental medical protocols

90% NR 90% NR

32 Fire-Program Budgets

Basic Life Support Care

The purpose of the Basic Life Support Care program is to provide urgent medical care products to the citizens and visitors within our community so they can be evaluated, treated and transported in a timely manner.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12- FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,756,400	\$1,490,373	\$1,669,500	\$1,669,500	\$0	0.0%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Percentage of Medical Tickets (medical forms that document patient information) audited through random sampling that are compliant with departmental medical protocols

93% NR 90% NR

Services and Administration Line of Business - The purpose of the Services and Administration line of business is to provide Information, support, staffing, supplies, and training products to the Nashville Fire Department so it can reduce loss of life, environmental hazards and property loss associated with fire and hazards.

Prevention and Inspection

The purpose of the Prevention and Inspection program is to provide safety and enforcement products to the citizens and visitors within our community so they can receive minimal exposure to fire and explosion hazards.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 930,500	\$ 1,121,853	\$1,147,600	\$ 1,147,600	\$ 0	0.0%
	USD General Fund	2,750,400	2,518,071	2,639,800	2,639,800	0	0.0%
	Special Purpose Funds	0	(315)	301,100	0	(301,100)	(100.0)%
	Total	\$3,680,900	\$ 3,639,609	\$4,088,500	\$3,787,400	\$(301,100)	(7.4)%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	USD General Fund	33.00	33.00	33.00	33.00	0.00	0.0%
	Total	41.00	41.00	41.00	41.00	0.00	0.0%

Performance

Percentage of High-Risk occupancies that are on an approved rotational scheduled by the Commission on Fire Accreditation International that upon inspection by a state certified fire inspector I or II have no fire code violations

40% 35% 40% 35%

32 Fire-Program Budgets

Logistics and Training

The purpose of the Logistics and Training program is to provide informational and training products to the Nashville Fire Department so they can assure the appropriate levels of resources are available for each service that the Nashville Fire Department provides to its citizens and visitors of our communities.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 9,578,500	\$10,215,368	\$10,739,700	\$10,739,700	\$ 0	0.0%
	USD General Fund	4,621,900	3,349,467	3,567,700	2,977,900	(589,800)	(16.5)%
	Total	\$14,200,400	\$13,564,835	\$14,307,400	\$13,717,600	\$(589,800)	(4.1)%
FTEs:	GSD General Fund	65.00	65.00	65.00	65.00	0.00	0.0%
	USD General Fund	9.00	9.00	9.00	9.00	0.00	0.0%
	Total	74.00	74.00	74.00	74.00	0.00	0.0%

Performance

Percentage of purchase requisitions submitted processed within 10 days

NR NR NR NR

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD Other	\$1,468,300	\$ 0.00	\$216,300	\$2,138,200	\$1,921,900	888.5%
	USD Other	0.00	0.00	0.00	1,723,100	1,723,100	0.0%
	Special Purpose Fund	0.00	(796)	0	0	0	0.0%
	Total	\$1,468,300	\$ (796)	\$216,300	\$3,861,300	\$3,645,000	1,685.2%

42 Public Works-Program Budgets

Engineering Line of Business – The purpose of the Engineering Line of Business is to provide infrastructure design, review, construction, parking, and inspection products to citizens, neighborhoods, Metro departments, consultants and contractors so they can have a variety of options as to their mode of transportation.

Consultant Services

The purpose of the Consultant Services Program is to provide engineering reviews to our clients.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$993,300	\$1,110,765	\$1,029,000	\$1,108,800	\$79,800	7.8%
FTEs:	GSD General Fund	11.00	11.00	12.00	11.00	(1.00)	(8.3)%

Performance

Number of report decisions completed

	250	262	225	250
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Traffic Engineering

The purpose of the Traffic Engineering Program is to response to safety requests.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$624,600	\$639,998	\$641,500	\$641,500	\$0	0.0%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%

Performance

Number of traffic reports investigated

	1,675	3,788	1,900	3,500
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Intelligent Transportation Systems (ITS)

The purpose of the Intelligent Transportation System (ITS) Program is to maintain traffic control equipment within the ITS system.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$98,400	\$100,541	\$99,900	\$99,900	\$0	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	2.00	1.00	100.0%

Performance

Number of ITS traffic devices

	523	504	510	510
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Right of Way Permit

The purpose of the Right of Way Permit Program is to provide excavation and lane closure permits.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$371,100	\$462,242	\$384,500	\$384,500	\$0	0.0%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Number of permits issued

	13,000	12,952	14,000	14,000
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42 Public Works-Program Budgets

Sidewalk Construction

The purpose of the Sidewalk Construction Program is to construct and repair sidewalks.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$79,800	\$155,164	\$80,300	\$80,300	\$0	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Number of sidewalk linear feet constructed

	45,000	47,866	150000	55,000
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Street Construction

The purpose of the Street Construction Program is to maintain Davidson County's roadways, alleyways, and bikeways.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,200,700	\$1,097,000	\$1,264,700	\$1,264,700	\$0	0.0%
FTEs:	GSD General Fund	13.00	13.00	13.00	13.00	0.00	0.0%

Performance

Number of lane miles paved

	175	125	75	150
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Parking

The purpose of the Parking Program is to monitor Metro garage operations and monitor on-street parking in Metro Davidson County.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 479,000	\$ 634,069	\$ 483,800	\$ 483,800	\$ 0	0.0%
	Special Purpose Funds (Surplus Parking)	4,182,900	3,626,878	3,777,600	4,364,800	587,200	15.5%
	Total	\$4,661,900	\$4,260,947	\$4,261,400	\$4,848,600	\$587,200	13.8%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Special Purpose (Surplus Parking)	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Performance

On-street parking revenue change year after year

	5%	6%	10%	6%
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42 Public Works-Program Budgets

Right of Way Operations Line of Business – The purpose of the Right of Way Operations Line of Business is to provide right of way installation, maintenance and repair products to the public so they can enjoy clean and safe public ways.

Traffic Signal

The purpose of the Traffic Signal Program is to provide traffic signal installation, maintenance and repair products to the traveling public so they can travel in a system that is well maintained.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,610,400	\$1,541,232	\$1,568,400	\$1,568,400	\$0	0.0%
FTEs:	GSD General Fund	20.00	20.00	20.00	20.00	0.00	0.0%

Performance

Percentage of time traffic signals are operational

	100%	99.8%	100%	100%
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Traffic Sign and Marking

The purpose of the Traffic Sign and Marking Program is to provide traffic sign and street marking installation, maintenance and repair products to the traveling public so they can travel in a safe traffic system and receive timely and accurate traffic information, instructions and warnings.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$774,700	\$744,467	\$782,700	\$782,700	\$0	0.0%
FTEs:	GSD General Fund	11.00	11.00	11.00	11.00	0.00	0.0%

Performance

Percentage of non-regulatory sign repairs appropriately resolved within 30 days

	100%	98%	98%	100%
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Roadway Maintenance

The purpose of the Roadway Maintenance Program is to provide roadway and bridge installation, maintenance and repair products to the traveling public so they can travel in right of ways with a minimum of exposures to pavement defects or other hazards.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12- FY13 % Change
Budget:	GSD General Fund	\$9,897,900	\$9,932,375	\$10,188,700	\$10,235,200	\$46,500	0.5%
	USD General Fund	7,641,000	7,622,749	7,892,500	7,892,500	0	0.0%
	Total	\$17,538,900	\$17,555,124	\$18,081,200	\$18,127,700	\$46,500	0.3%
FTEs:	GSD General Fund	149.00	149.00	149.50	153.50	4.00	2.7%
	USD General Fund	27.00	27.00	27.00	27.00	0.00	0.0%
	Total	176.00	176.00	176.50	180.50	4.00	2.3%

Performance

Percentage of customer inquiries appropriately resolved within 30 days

	95%	94%	98%	98%
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***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

42 Public Works-Program Budgets

Emergency Response

The purpose of the Emergency Response Program is to provide timely emergency response products to the public so their homeland security is enhanced and their exposure to any man made or natural incident that may pose a threat to their ability to safely travel upon Metro roadways or designated emergency routes is minimized.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$248,600	\$275,438	\$260,200	\$260,200	\$0	0.0%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Percentage of emergency incidents receiving a response within 1 hour

100%	96%	100%	100%
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Waste Management Line of Business – The purpose of the Waste Management Line of Business is to provide waste collection and disposal products to Nashvillians so they can have environmentally safe and efficient collection and disposal of waste.

Waste Collection

The purpose of the Waste Collection Program is to collect waste from Davidson County citizens and businesses in the Urban Services District.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund (Waste Management)	\$15,624,360	\$15,193,985	\$16,150,700	\$16,868,900	\$718,200	4.4%
FTEs:	Special Purpose Fund (Waste Management)	59.00	59.00	63.50	70.50	7.00	11.0%

Performance

Number of scheduled trash pick-ups in Davidson County

126,000	125,023	126,000	130,000
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Waste Disposal

The purpose of the Waste Disposal Program is to provide an environmentally safe and efficient means to dispose of municipal solid waste in Davidson County.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12- FY13 % Change
Budget:	Special Purpose Fund (Waste Management)	\$384,200	\$260,977	\$393,000	\$393,000	\$0	0.0%
FTEs:	Special Purpose Fund (Waste Management)	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Number of tons of Metro and contracted municipal solid waste

153,000	151,507	150,000	153,000
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42 Public Works-Program Budgets

Drop Off and Convenience Centers

The purpose of the Drop Off and Convenience Centers Program is to provide residents of Davidson County with additional opportunities to recycle and dispose of waste.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12- FY13 % Change
Budget:	Special Purpose Fund (Waste Management)	\$2,198,540	\$2,333,823	\$2,276,900	\$2,303,600	\$26,700	1.2%
FTEs:	Special Purpose Fund (Waste Management)	18.00	18.00	18.00	18.00	0.00	0.0%

Performance

Tons of recyclables, household hazardous waste and solid waste

65,000	67,846	60,000	68,000
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Environmental Education

The purpose of the Environmental Education Program is to provide waste handling information on products to people in Davidson County so they can receive more efficient service due to their compliance with proper procedures.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12- FY13 % Change
Budget:	Special Purpose Fund (Waste Management)	\$136,300	\$165,703	\$162,000	\$162,000	\$0	0.0%
FTEs:	Special Purpose Fund (Waste Management)	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Number of educational opportunities provided

609	429	550	550
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Customer Service Line of Business – The purpose of the Customer Service Line of Business is to provide informational products to the public and other Metro agencies so their requests and inquiries will be acknowledged and responded to in a timely manner.

Customer Response and Support

The purpose of the Customer Response and Support Program is to answer 311, waste management and streets and roads calls.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$294,900	\$245,955	\$315,900	\$315,900	\$0	0.0%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

Number of 311, waste management, street and roads calls received

123,000	48,377	45,000	50,000
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42 Public Works-Program Budgets

Administrative Line of Business – The purpose of the Administrative Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD Other	\$504,800	\$439	\$16,600	\$ 638,200	\$ 621,600	3744.6%
	USD Other	78,900	0	0	38,400	38,400	100.0%
	Special Purpose Fund (Waste Management Other)	<u>113,800</u>	<u>0</u>	<u>0</u>	<u>423,400</u>	<u>423,400</u>	100.0%
	Total	\$697,500	\$439	\$16,600	\$1,100,000	\$1,083,400	6526.5%

Administrative

The purpose of the Administrative Program is to provide IT support, facilities management, HR support, financial management support, procurement support, records retention support, safety and risk management support, and leadership support products to the operational divisions of Public Works so they can focus on operational issues while still having their administrative needs met.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12- FY13 % Change
Budget:	GSD Transfer to Waste Management	\$ 9,444,700	\$ 9,444,700	\$10,261,800	\$ 8,869,200	\$(1,392,600)	(13.6)%
	USD Transfer to Waste Management	9,331,000	9,331,000	8,773,400	7,460,500	(1,312,900)	(15.0)%
	Waste Management Fund Transfers	<u>636,800</u>	<u>636,800</u>	<u>636,800</u>	<u>636,800</u>	<u>0</u>	0.0%
	Total	\$19,412,500	\$19,412,500	\$19,672,000	\$16,966,500	\$(2,705,500)	(13.8)%
	GSD Other	\$ 4,829,800	\$ 4,804,828	\$ 4,789,000	\$ 4,630,200	\$(158,800)	(3.3)%
	USD Other	187,400	196,692	155,100	1,855,100	1,700,000	1096.1%
	Special Purpose Fund (Waste Management Other)	2,789,200	2,666,024	3,084,100	1,753,500	(1,330,600)	(43.1)%
	Special Purpose Fund (Grant Funds)	<u>12,276,100</u>	<u>10,845,171</u>	<u>4,457,600</u>	<u>9,049,800</u>	<u>4,592,200</u>	103.0%
	Total	\$20,082,500	\$18,512,715	\$12,485,800	\$17,288,600	\$ 4,802,800	38.5%
FTEs:	GSD General Fund	14.00	14.00	14.00	14.00	0.00	0.0%
	USD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Waste Management Fund	5.00	5.00	5.00	7.00	2.00	40.0%
	Special Purpose Fund (Grant Funds)	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	0.0%
	Total	19.00	19.00	19.00	21.00	2.00	10.5%

Performance

Percentage Budget Variance 3% 4% 2% 3%

33 Codes Administration-Program Budgets

Code Enforcement Notification Line of Business - The purpose of the Code Enforcement Notification Line of Business is to provide notice and information products to code violators so that violations can be corrected.

Code Enforcement Notification

The purpose of the Code Enforcement Notification program is to provide notice and information products to code violators so they can correct violations and avoid penalties.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$631,100	\$551,135	\$606,500	\$606,500	\$0	0.0%
FTEs:	GSD General Fund	11.25	11.25	11.25	11.25	0.00	0.0%

Performance

Percentage of newly issued code violations corrected

80%	67%	76%	70%
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Construction/Land Use Line of Business - The purpose of the Construction/Land Use Line of Business is to provide licensing and permitting products to applicants (property owners, contractors, tenants) so they can proceed to do business in Davidson County in a timely manner.

Construction/Land Use

The purpose of the Construction/Land Use program is to provide licensing and permitting products to applicants (property owners, contractors, tenants) so they can proceed to do business in Davidson County in a timely manner.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,397,500	\$1,295,195	\$1,374,200	\$1,386,900	\$12,700	0.97%
FTEs:	GSD General Fund	12.45	12.45	11.45	11.45	0.00	0.0%

Performance

Percentage of construction/land use permits issued in a timely manner

80%	88%	85%	88%
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***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

Better Neighborhoods Line of Business - The purpose of the Better Neighborhoods Line of Business is to provide property standards and zoning inspection products to neighborhood residents so they can experience a better place to live, work and play.

Better Neighborhoods

The purpose of the Better Neighborhoods program is to provide property standards and zoning inspection products to neighborhood residents so they can experience a better place to live, work and play.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,411,200	\$1,264,458	\$1,531,800	\$1,497,100	\$(34,700)	(2.3)%
FTEs:	GSD General Fund	5.50	5.50	9.50	9.50	0.00	0.0%

Performance

Percentage change in substandard properties brought into compliance as a direct result of departmental intervention

80%	90%	80%	88%
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33 Codes Administration-Program Budgets

Building Safety Line of Business - The purpose of the Building Safety Line of Business is to provide building, plumbing, electrical, mechanical inspections and plan review products to building owners and contractors so residents and visitors to Nashville can experience Code compliant buildings.

Building Safety

The purpose of the Building Safety program is to provide building, plumbing, electrical, mechanical inspections and plan review products to building owners and contractors so residents and visitors to Nashville can experience Code compliant buildings.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,144,600	\$2,106,029	\$2,281,200	\$2,268,500	\$(12,700)	(0.6)%
FTEs:	GSD General Fund	28.45	28.45	28.45	28.45	0.00	0.0%

Performance

Percentage of building projects obtaining a Use and Occupancy letter indicating all required inspections performed and approved

92% NR NR NR

Information Services Line of Business - The purpose of the Information Services Line of Business is to provide information, instruction, and support products to boards, public officials and the general public so they can have the information they are seeking in a timely manner.

Board Support Services

The purpose of the Board Support Services program is to provide case preparation and presentation products to six appeal boards so they can have timely and accurate information.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$225,300	\$215,464	\$200,800	\$200,800	\$0	0.0%
FTEs:	GSD General Fund	2.60	2.60	2.60	2.60	0.00	0.0%

Performance

Percentage of board members that have accurate information in a timely manner

98% 100% 100% 99%

Information Sharing

The purpose of the Information Sharing program is to provide reporting, reference and consultation products to public officials and individuals seeking information so they can have their service requests addressed in a timely manner.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,415,400	\$1,253,331	\$1,379,000	\$1,379,000	\$0	0.0%
FTEs:	GSD General Fund	23.70	23.70	23.70	23.70	0.00	0.0%

Performance

Percentage of individuals who get their service requests addressed in a timely manner

70% 78% 75% 75%

33 Codes Administration-Program Budgets

Administrative Line of Business – The purpose of the Administrative Line of Business is to provide administrative support service products to the Codes Department so it can efficiently and effectively deliver results for customers.

Administrative

The purpose of the Administrative program is to provide administrative support service products to the Codes Department so it can efficiently and effectively deliver results for customers.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$727,500	\$608,557	\$766,500	\$766,500	\$0.0	0.0%
FTEs:	GSD General Fund	3.05	3.05	2.05	2.05	0.00	0.0%

Performance

Executive Leadership:

Percentage of departmental key results achieved

	NR	NR	NR	NR
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Human Resources:

Percentage employee turnover

	4%	22%	5%	19%
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Finance:

Percentage of budget variance

	4%	10%	6%	8%
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Procurement:

Percentage of department purchases made via purchasing card

	25%	NR	NR	NR
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Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$123,000	\$0	\$0	\$174,600	\$174,600	100.0%

34 Beer Permit Board-Program Budgets

Permit Application Line of Business – The purpose of the Permit Application Line of Business is to provide permitting and instructional products to applicants so they can better understand the rules, regulations and Beer laws and obtain a permit.

Permit Application

The purpose of the Permit Application program is to provide permitting and instructional products to applicants so they can better understand the rules, regulations and Beer laws and obtain a permit.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$180,700	\$193,492	\$172,500	\$172,500	\$0	0.0%
FTEs:	GSD General Fund	2.25	2.25	2.25	2.25	0.00	0.0%

Performance

Percentage of re-inspections passed 70% 69% 70% 70%

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

Inspection Line of Business – The purpose of the Inspection Line of Business is to provide information and inspections to applicants and permit holders so they can operate in accordance with state and local laws and the rules and regulations of the Metropolitan Beer Permit Board.

Inspection

The purpose of the Inspection program is to provide information and inspections to applicants and permit holders so they can operate in accordance with state and local laws and the rules and regulations of the Metropolitan Beer Permit Board.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$154,500	\$136,542	\$148,900	\$148,900	\$0	0.0%
FTEs:	GSD General Fund	1.75	1.75	1.75	1.75	0.00	0.0%

Performance

Percent of permit holders in compliance at the time of inspection 73% 77% 80% 80%

Administrative Line of Business – The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$8,500	\$7,174	\$0	\$7,500	\$7,500	100.0%

35 Agricultural Extension-Program Budgets

Family and Consumer Sciences Line of Business – The purpose of the Family and Consumer Sciences Line of Business is to provide financial and nutritional educational products to individuals and families so they can increase personal wealth and improve their health.

Family and Consumer Sciences

The purpose of the Family and Consumer Sciences program is to provide financial and nutritional educational products to individuals and families so they can increase personal wealth and improve their health.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$95,700	\$93,183	\$90,600	\$90,600	\$0	0.0%
FTEs:	GSD General Fund	2.45	2.45	2.00	2.00	0.00	0.0%

Performance

Percentage of participants who report eating an increased amount of fruits and vegetables for one year

75% 87% 75% 75%

Agriculture/Horticulture Line of Business – The purpose of Agriculture/Horticulture Line of Business is to provide gardening and horticulture educational products to customers so they can increase gardening production and horticultural job skills.

Agriculture/Horticulture

The purpose of the Agriculture/Horticulture program is to provide gardening and horticultural education products to customers so they increase gardening production and horticultural job skills.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$84,000	\$73,457	\$82,000	\$82,000	\$0	0.0%
FTEs:	GSD General Fund	1.80	1.80	3.00	3.00	0.00	0.0%

Performance

Percentage of customers who adopt recommended Integrated Pest Management practices and are trained as commercial pest applicators

100% 90% 50% 75%

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

4-H/Youth Development Line of Business – The purpose of the 4-H/Youth Development Line of Business is to provide life skills training to youth so they can develop career decision making skills.

4-H/Youth Development

The purpose of the 4-H/Youth Development program is to provide life skills training to youth so they can develop career decision making skills.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$133,700	\$93,544	\$122,200	\$117,100	\$(5,100)	(4.2)%
FTEs:	GSD General Fund	3.75	3.75	2.00	2.00	0.00	0.0%

Performance

Percentage of participants who improve their communications and career decision making skills

85% 81% 80% 80%

35 Agricultural Extension-Program Budgets

Administrative Line of Business - The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary	2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget: GSD General Fund	\$0	\$0	\$900	\$10,100	\$9,200	1022.2%

36 Soil & Water Conservation-Program Budgets

Watershed Conservation Line of Business – The purpose of Watershed Conservation Line of Business is to provide regional conservation, resource and land use information products to landowners, developers and public agencies so they can conduct business in a way that maintains or improves the watershed.

Watershed Conservation

The purpose of the Watershed Conservation program is to provide regional conservation, resource and land use information products to landowners, developers and public agencies so they can conduct business in a way that maintains or improves the watershed.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$27,900	\$24,843	\$28,400	\$28,400	\$0	0.0%
FTEs:	GSD General Fund	0.34	0.34	0.34	0.34	0.00	0.0%

Performance

Percentage of watersheds evaluated that maintained or improved baseline levels of the Environmental Integrity Index (water, sediment and recreational quality, aquatic habitat and physical integrity levels)

NR 70% 100% 100%

Technical Services Line of Business – The purpose of the Technical Services Line of Business is to provide cost-share partnership and land/water management planning products to Landowners so they can institute best management practices in natural resource conservation.

Technical Services

The purpose of the Technical Services program is to provide cost-share partnership and land/water management planning products to landowners so they can institute best management practices in natural resource conservation.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$24,500	\$22,675	\$24,300	\$24,300	\$0	0.0%
FTEs:	GSD General Fund	0.33	0.33	0.33	0.33	0.00	0.0%

Performance

Percentage change in best-management-practices implemented

NR 55% 15% 65%

Educational Services Line of Business – The purpose of the Educational Services Line of Business is to provide information and training products to students, businesses and the general public so they can make better decisions regarding the conservation of natural resources.

Educational Services

The purpose of the Educational Services program is to provide information and training products to students, businesses and the general public so they can make better decisions regarding the conservation of natural resources.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$25,100	\$22,975	\$24,800	\$24,800	\$0	0.0%
FTEs:	GSD General Fund	0.33	0.33	0.33	0.33	0.00	0.0%

Performance

Percentage change in follow-up contacts as a result of educational services delivered

NR 5% 100% NR

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

36 Soil & Water Conservation-Program Budgets

Administrative Line of Business - The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$3,000	\$9,618	\$3,600	\$7,300	\$3,700	102.8%

45 Transportation Licensing-Program Budgets

Enforcement Line of Business - The purpose of the Enforcement Line of Business is to ensure that violations of statutes and rules under the jurisdiction and authority of the Commission are prosecuted in a timely and effective manner.

Enforcement

The purpose of the Enforcement program is to ensure that violations of statutes and rules under the jurisdiction and authority of the Commission are prosecuted in a timely and effective manner.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$271,300	\$276,262	\$255,100	\$255,100	\$0	0.0%
FTEs:	GSD General Fund	3.30	3.30	3.30	3.30	0.00	0.0%

Performance

Percentage of citations or disciplinary hearings resulting in convictions

98% 65% 95% 85%

Inspection Line of Business - The purpose of the Inspection Line of Business is to ensure that regulated passenger vehicles for hire (PVH) meet the inspection standards necessary to transport the general public.

Inspection

The purpose of the Inspection program is to ensure that regulated passenger vehicles for hire (PVH) meet the inspection standards necessary to transport the general public.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$38,600	\$44,217	\$37,800	\$37,800	\$0	0.0%
FTEs:	GSD General Fund	0.45	0.45	0.45	0.45	0.00	0.0%

Performance

Percentage of PVH accidents caused by vehicle defect/failure

0.0% 1.7% 0.0% 0.0%

Permitting Line of Business - The purpose of the Permitting Line of Business is to promote public safety by assuring that regulated companies and drivers meet the licensing/permitting standards necessary to transport vehicles and the general public.

Permitting

The purpose of the Permitting program is to promote public safety by assuring that regulated companies and drivers meet the licensing/permitting standards necessary to transport vehicles and the general public.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$209,400	\$188,573	\$180,800	\$180,800	\$0	0.0%
FTEs:	GSD General Fund	2.25	2.25	2.25	2.25	0.00	0.0%

Performance

Percentage of applicants who do not receive a license/permit (% screened from process)

3% 2% 3% 2%

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

45 Transportation Licensing-Program Budgets

Administrative Line of Business - The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0	\$0	\$0	\$14,500	\$14,500	100.0%

37 Social Services-Program Budgets

Family Support Services Line of Business – The purpose of the Family Support Services Line of Business is to provide assessment, homemaker, nutrition, life management and burial assistance services to eligible residents of Davidson County to address or respond to their identified needs.

Homemaker

The purpose of the Homemaker program is to provide light house keeping, personal care and essential errand services to eligible adults and families with children so they can have a safe, clean, protective and least restrictive home environment.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,577,700	\$1,565,190	\$1,596,600	\$1,596,400	\$(200)	(0.01)%
FTEs:	GSD General Fund	31.00	31.00	31.00	31.00	0.00	0.0%

Performance

Percentage of customers that report maintaining a safe, clean protective home environment

95% 98% 90% 90%

Nutrition

The purpose of the Nutrition program is to provide daily allowance meals, nutrition supplements, nutrition education and socialization products to low income seniors and disabled persons so they can continue independent living.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,691,000	\$1,630,033	\$1,760,000	\$1,711,300	\$(48,700)	(2.8)%
	Special Purpose Fund	117,400	119,360	300	300	0	0.0%
	Total	\$1,808,400	\$1,749,393	\$1,760,300	\$1,711,600	\$(48,700)	(2.8)%
FTEs:	GSD General Fund	15.79	15.79	15.79	14.79	(1.00)	(6.3)%

Performance

Percent of congregate customers reporting an increase in socialization activities

33% 89% 33% 80%

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

Family Support Services

The purpose of the Family Support Services program is to provide life management, information and brief counseling services to eligible Davidson County residents so they can develop or improve life skills, increase independence and/or improve family stability.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$909,600	\$842,623	\$845,100	\$845,100	\$0	0.0%
FTEs:	GSD General Fund	11.00	11.00	10.00	10.00	0.00	0.0%

Performance

Percentage of customer goals achieved

80% 84% 80% 80%

37 Social Services-Program Budgets

Burial Assistance

The purpose of the Burial Assistance program is to provide funeral services to representatives of the decedent so they can experience a respectful and safe burial or cremation.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$234,600	\$321,505	\$293,100	\$293,100	\$0	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage of applicants or representatives surveyed reporting the deceased received a respectful burial or cremation

100% 100% 100% 100%

Homeless Services

The purpose of the Homeless Services program is to provide assessment and intervention products to homeless individuals and those at risk of becoming homeless so they can obtain or maintain permanent supportive housing.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$448,200	\$457,684	\$467,900	\$467,900	\$0	0.0%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

Percentage of customers served who achieve their goal of obtaining or maintaining housing

NR 56% 60% 44%

Planning and Coordination Line of Business – The purpose of the Planning and Coordination Line of Business is to provide information and process for the long-term planning and implementation of evidence-based social services to the community.

Planning and Coordination

The purpose of the Planning and Coordination program is to provide current information, technical assistance and collaborative leadership for long-term social service planning so that evidenced-based services can be designed to meet current and emerging needs.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$593,100	\$607,179	\$625,100	\$625,100	\$0	0.0%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

Annual report of Nashville Poverty Reduction Initiative Implementation Teams published and made available to the public

NA 1 NA 1

37 Social Services-Program Budgets

Homelessness Commission

The purpose of the Homelessness Commission Program is to offer planning and coordination services by creating community awareness, establishing partnerships and collaborations, maintaining accurate data and supporting policies and best practices programs that promote sustainable solutions to homelessness.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$180,800	\$94,394	\$1,354,300	\$1,454,300	\$100,000	7.4%
FTEs:	GSD General Fund	0.00	0.00	5.00	5.00	0.00	0.0%

Performance

Percentage of chronically homeless individuals in Housing First (permanent housing with intensive case management) will retain their permanent housing status

NA NA NA 85%

Executive Leadership Line of Business – The purpose of the Executive Leadership Line of Business is to provide business, policy and decisions products to Metro Social Services so it can deliver results for customers.

Executive Leadership

The purpose of the Executive Leadership Program is to provide business, policy and decision products to Metro Social Services so it can deliver results for customers.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$707,200	\$717,970	\$804,100	\$798,900	\$(5,200)	(0.6)%
	Special Purpose Fund	500	357	500	500	0	0.0%
	Total	\$707,900	\$718,327	\$804,600	\$799,400	\$(5,200)	(0.6)%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%

Performance

Percentage of budget variance

75% 87% 75% 75%

Administrative Line of Business – The purpose of the Administrative Line of Business is to provide leadership and support services to the department so it can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$96,100	\$0	\$600	\$98,600	\$98,000	16333.3%

38 Health Department-Program Budgets

Finance and Administration Line of Business - The purpose of the Finance and Administration Line of Business is to provide financial management and support services to the department so it can be a good steward of public resources.

Records Management

The purpose of the Records Management program is to maintain departmental records and provide vital records, permits, and reports to qualified representatives so they can obtain the records they need.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$690,400	\$677,739	\$697,300	\$697,300	\$0	0.0%
FTEs:	GSD General Fund	11.00	11.00	11.00	11.00	0.00	0.0%

Performance

100% of persons who request certified birth and death records will receive them in accordance with the Tennessee Department of Health Handbook of Instructions for Local Registrars

100% NR 100% 100%

Correctional Health Services

The purpose of the Correctional Health Services program is to assure appropriate treatment and health care are provided to inmates in Nashville so that standards of care and contractual requirements can be met.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$209,100	\$208,793	\$210,500	\$210,500	\$0	0.0%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

98% of detainees seen in intake will receive a health assessment within 12 hours by a qualified health care professional

98% 99.8% 98% 98%

Information Technology

The purpose of the Information Technology program is to provide information technology support to the Metro Public Health Department so it can efficiently and securely meet its business needs.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,526,700	\$1,474,715	\$1,363,100	\$1,363,100	\$0	0.0%
	Special Purpose Funds	841,700	835,280	854,700	735,200	(119,500)	(14.0)%
	Total	\$2,368,400	\$2,309,995	\$2,217,800	\$2,098,300	\$(119,500)	(5.4)%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Special Purpose Funds	7.00	7.00	7.00	5.00	(2.00)	(28.6)%
	Total	11.00	11.00	11.00	9.00	(2.00)	(18.0)%

Performance

90% of projects will be completed satisfactorily and on time (IT Committee sets priorities and timelines)

90% 100% 90% 90%

38 Health Department-Program Budgets

Facilities Management

The purpose of the Facilities Management program is to provide operational support products to the Metro Public Health Department so it can constantly function in a clean, safe, and operational work environment.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,040,000	\$2,070,946	\$2,088,300	\$2,088,300	\$0	0.0%
FTEs:	GSD General Fund	14.00	14.00	14.00	14.00	0.00	0.0%

Performance

95% of customers surveyed will indicate satisfactory or higher ratings of housekeeping and maintenance services

95% 97% 95% 95%

Human Resources

The purpose of the Human Resources program is to provide recruiting, training, evaluation, and records maintenance for applicants and employees so the department will retain competent staff to carry out needed functions.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$505,700	\$489,331	\$373,500	\$373,500	\$0	0.0%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

80% of full time employees hired and not subject to lay off will still be employed by MPH after 12 months

80% 89% 80% 80%

Finance

The purpose of the Finance program is to provide financial management to the Metro Public Health Department so it can effectively manage its financial resources.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,000,700	\$1,056,023	\$1,003,600	\$1,003,600	\$0	0.0%
FTEs:	GSD General Fund	13.00	13.00	12.00	12.00	0.00	0.0%

Performance

95-100% of MPH's operating budget will be expended during the fiscal year

95% 95.6% 95% 95%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$550,100	\$0	\$134,000	\$442,900	\$308,900	230.5%

38 Health Department-Program Budgets

Environmental Health Line of Business - The purpose of the Environmental Health Line of Business is to provide assessment and information to everyone in Nashville so they can experience healthy living conditions through clean air, safe food, and reduced exposure to environmental health and safety hazards.

Air Quality

The purpose of the Air Quality program (includes Vehicle Inspection and Maintenance) is to provide assessment and information to everyone in Nashville so they can experience healthy living conditions through clean air and reduced exposure to environmental health and safety hazards.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 766,500	\$ 971,647	\$ 824,600	\$ 824,600	\$ 0	0.0%
	Special Purpose Fund	526,000	492,245	630,000	762,000	132,000	21.0%
	Total	\$1,292,500	\$1,463,892	\$1,454,600	\$1,586,600	\$132,000	9.1%
FTEs:	GSD General Fund	9.00	9.00	9.00	9.00	0.00	0.0%
	Special Purpose Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Performance

95% of days in the year, Nashville's air quality will be in the good or moderate range according to EPA's Air Quality Index (AQI)

95%	100%	95%	95%
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Food Protection Services

The purpose of the Food Protection Services program is to provide assessment and information to everyone in Nashville so they can enjoy safe food.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12- FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 849,100	\$832,014	\$844,300	\$844,300	\$0	0.0%
	Special Purpose Fund	78,100	92,017	78,100	78,100	0	0.0%
	Total	\$927,200	\$924,031	\$922,400	\$922,400	\$0	0.0%
FTEs:	GSD General Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	16.00	16.00	16.00	16.00	0.00	0.0%

Performance

99% of the three critical CDC risk factors (hand washing, food temperatures, sanitation of work surfaces) identified will be abated

99%	100%	99%	99%
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38 Health Department-Program Budgets

Animal Care and Control

The purpose of the Animal Care and Control program is to provide field and shelter based animal control services and investigation and assessment, adoption, and information products to the public so that everyone can experience reduced risk of animal bites and rabies.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,746,700	\$1,830,561	\$1,759,200	\$1,759,200	\$ 0	0.0%
	Special Purpose Fund	59,100	28,573	78,900	65,300	13,600	(17.2)%
	Total	\$1,805,800	\$1,859,134	\$1,838,100	\$1,824,500	\$13,600	(0.74)%
FTEs:	GSD General Fund	27.00	27.00	26.00	26.00	0.00	0.0%

Performance

90% of the time, Metro Animal Care and Control will respond to and properly abate priority incidents (person in danger, animal in danger, or urgent) within a two (2) hours response period

90% 98% 90% 90%

Environmental Engineering

The purpose of the Engineering program is to provide septic assessment, training, design, and information services to property owners in Nashville so that all septic systems in Nashville operate safely.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$604,100	\$623,040	\$558,000	\$535,200	\$(22,800)	(4.1)%
FTEs:	GSD General Fund	6.00	6.00	5.00	5.00	0.00	(0.0)%

Performance

98% of failed septic systems will be properly abated

98% 100% 98% 98%

Public Facilities

The purpose of the Public Facilities program is to provide inspections, training, assessment, and information services to establishments frequented by the public so they can reduce environmental health and safety hazards.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$416,300	\$420,550	\$420,400	\$420,400	\$0.00	0.0%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%

Performance

90% of environmental complaints and violations will be abated

90% 96.3% 90% 90%

38 Health Department-Program Budgets

General Sanitation

The purpose of the General Sanitation program is to provide inspections, training, assessment, and information services to people in Davidson County so they can experience reduced exposure to environment health and safety hazards.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$411,100	\$410,085	\$0	\$0	\$0	0.0%
FTEs:	GSD General Fund	6.00	6.00	0.00	0.00	0.00	0.0%

Performance

80% of environmental complaints and violations identified will be abated

85% NR NA NA

Pest Management Services

The purpose of the Pest Management Services program is to provide training, assessment, and information to people in Nashville so they can experience reduced risk of diseases from exposure to mosquitoes, rodents, and other pests.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$316,300	\$329,638	\$304,400	\$304,400	\$0	0.0%
FTEs:	GSD General Fund	4.00	4.00	3.50	3.50	0.00	0.0%

Performance

90% of identified pest threats will be successfully abated

90% 90.5% 90% 90%

Family, Youth, and Infant Health Line of Business - The purpose of the Family, Youth, and Infant Health Line of Business is to provide assessment, intervention, and education for the families, youth, and infants in Davidson County so they can experience health and wellness.

Fatherhood Program

The purpose of the Fatherhood Program is to address issues and barriers to responsible fatherhood by improving parenting skills, improving relationship dynamics and improving the economic stability of families.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$0	\$0	\$1,589,100	\$1,589,700	\$600	0.04%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	17.00	17.00	100.0%

Performance

No performance measure currently established

38 Health Department-Program Budgets

Oral Health Services

The purpose of the Oral Health Services program is to provide prevention, education, clinical services, and outreach to K-8 children in high need schools so they are free from untreated oral disease.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 432,100	\$ 457,645	\$ 457,800	\$ 457,800	\$0	0.0%
	Special Purpose Fund	696,000	697,483	696,000	696,000	\$0	0.0%
	Total	\$1,128,100	\$1,155,128	\$1,153,800	\$1,153,800	\$0	0.0%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Special Purpose Fund	9.00	9.00	9.00	9.00	0.00	0.0%
	Total	13.00	13.00	13.00	13.00	0.00	0.0%

Performance

65% of K-8 children in high needs schools will be free from untreated oral disease

65% 77% 65% 65%

Home Visiting

The purpose of the Home Visiting program (includes Help Us Grow, Bright Beginnings, and Healthy Start) is to provide public health home visits to at risk families so that they may receive the health and/or social services that they need.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 462,200	\$ 431,363	\$ 405,300	\$ 405,300	\$ 0	0.0%
	Special Purpose Fund	1,519,900	1,408,512	1,519,900	719,600	(800,300)	(52.7)%
	Total	\$1,982,100	\$1,839,875	\$1,925,200	\$1,124,900	\$(800,300)	(41.6)%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Special Purpose Fund	17.00	17.00	15.50	4.50	(11.00)	(80.0)%
	Total	24.00	24.00	22.50	11.50	11.00	(48.9)%

Performance

75% of eligible families referred to a HUGS home visiting program will receive a home visit within 15 working days

0% NA 0% 75%

TENnderCare

The purpose of the TENnderCare Program is to provide outreach and information to children, parents and caregivers so that children can benefit from the early detection of health problems.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$937,600	\$804,212	\$770,900	\$739,300	\$(31,600)	(4.1)%
FTEs:	Special Purpose Fund	13.00	13.00	13.00	12.00	(1.00)	(7.7)%

Performance

30% of parents and caregivers of Davidson County children and youth (ages 0-20) will receive information regarding the importance of well child check

NR 52.4% 30% 30%

38 Health Department-Program Budgets

Children's Special Services

The purpose of the Children's Special Services program is to provide payment for eligible medical expenses and care coordination services so that chronically ill children can obtain needed health care services and have a medical home.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 7,100	\$ 6,990	\$ 7,100	\$ 7,100	\$ 0	0.0%
	Special Purpose Fund	787,100	730,456	787,100	747,100	(40,000)	(5.1)%
	Total	\$794,200	\$737,446	\$794,200	\$754,200	\$(40,000)	(5.0)%
FTEs:	Special Purpose Fund	11.00	11.00	11.00	10.50	(0.50)	(4.5)%

Performance

95% of Children's Special Services children will have a documented medical home within three months after enrolling or recertifying

95% 98.8% 95% 95%

School Health

The purpose of the School Health program is to provide skilled nursing services for students with special health care needs so that they will be able to attend school.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$3,201,800	\$3,340,136	\$3,276,400	\$3,374,700	\$98,300	3.0%
FTEs:	Special Purpose Fund	50.00	50.00	49.00	51.84	2.84	5.8%

Performance

98.5% of provider ordered scheduled procedures will be completed

0% NA 0% 98.5%

Fetal Infant Mortality Initiatives

The purpose of the Fetal Infant Mortality Initiatives (FIMI) program is to provide information and education on infant health (to prevent infant deaths) to Davidson County providers and citizens so that they will be better informed and active in reducing risk factors that put infants at risk for early death.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 392,400	\$ 383,119	\$ 405,500	\$ 405,500	\$0	0.0%
	Special Purpose Fund	1,279,700	1,040,623	947,900	947,900	\$0	0.0%
	Total	\$1,672,100	\$1,423,742	\$1,353,400	\$1,353,400	\$0	0.0%
FTEs:	GSD General Fund	5.50	5.50	5.00	5.00	0.00	0.0%
	Special Purpose Fund	12.00	12.00	9.00	9.00	0.00	0.0%
	Total	17.50	17.50	14.00	14.00	0.00	0.0%

Performance

90% of eligible fetal and infant deaths will be assessed by a core team within 3 months of fetal/infant death to identify factors contributing to the death

0% NA 0% 90%

38 Health Department-Program Budgets

Health Services Access Line of Business - The purpose of the Health Services Access Line of Business is to provide nutrition information, food vouchers and boxes, health care services, and linkage to health care services for at risk populations (low-income families and individuals, uninsured, homeless, persons with HIV/AIDS and persons with mental health and/or substance abuse problems) so they can experience improved health status.

Nutrition Services

The purpose of the Nutrition Services program is to provide nutrition education, assessment, intervention, and referral along with supplemental food products/vouchers to eligible residents in Davidson County so they can provide nutritional meals for their families.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 74,500	\$ 69,824	\$ 77,800	\$ 77,800	\$ 0	0.0%
	Special Purpose Fund	4,370,700	3,256,173	4,472,100	4,360,400	(111,700)	(2.5)%
	Total	\$4,445,200	\$3,325,997	\$4,549,900	\$4,438,200	\$(111,700)	(2.5)%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Special Purpose Fund	38.00	38.00	38.00	41.00	3.00	7.9%
	Total	39.00	39.00	39.00	42.00	3.00	7.7%

Performance

70% of potentially eligible participants will receive WIC (Women, Infants, Children) vouchers

80% 98% 70% 70%

Behavioral Health Services

The purpose of the Behavioral Health Services program is to provide screening, education, service linkage, and assurance of quality mental health and substance abuse treatment to qualifying participants so they may experience a healthier lifestyle.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$409,600	\$425,380	\$420,600	\$420,600	\$0	0.0%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

70% of behavioral health clients (A & D/co-occurring and mental health) will be linked with a community provider

80% 77.2% 70% 70%

Health Care for the Homeless

The purpose of the Health Care for the Homeless program is to provide medical, dental, mental health, substance abuse, and social services to adults, families, and children who are homeless so they can have access to appropriate health care services designed to meet their needs.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$381,200	\$381,831	\$369,900	\$262,500	\$(107,400)	(29.0)%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

100% of homeless clients specified in the contract with United Health Services (UNHS) will receive mental health, substance abuse, and dental services at UNHS clinics

NR 100% 100% 100%

38 Health Department-Program Budgets

Health Care Access

The purpose of the Health Care Access program is to provide screening, referral, and linkage services to uninsured residents of Nashville so that they can obtain primary health care from a regular source.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$565,600	\$557,619	\$521,700	\$521,700	\$ 0	0.0%
	Special Purpose Fund	<u>140,000</u>	<u>111,572</u>	<u>140,000</u>	<u>102,400</u>	<u>(37,600)</u>	(26.9)%
	Total	\$705,600	\$669,191	\$661,700	\$624,100	\$(37,600)	(5.7)%
FTEs:	GSD General Fund	4.50	4.50	4.50	4.50	0.00	0.0%
	Special Purpose Fund	<u>1.48</u>	<u>1.48</u>	<u>1.48</u>	<u>1.48</u>	<u>0.00</u>	0.0%
	Total	5.98	5.98	5.98	5.98	0.00	0.0%

Performance

4.5% of the estimated uninsured residents in Nashville will be linked to a source of primary care

NR 5.4% 4.5% 4.5%

Clinical Services and Immunization

The purpose of the Clinical Services and Immunization program is to provide comprehensive health screenings, care coordination, and intervention services to target populations of Davidson County in need of preventive health care so that they can experience the earliest possible detection of health indicators and protection against preventable disease.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,401,600	\$2,312,956	\$2,142,700	\$1,871,600	\$(271,100)	(12.7)%
	Special Purpose Fund	<u>1,075,100</u>	<u>1,103,762</u>	<u>1,444,700</u>	<u>1,394,400</u>	<u>(50,300)</u>	(3.5)%
	Total	\$3,476,700	\$3,416,718	\$3,587,400	\$3,266,000	\$(321,400)	(9.0)%
FTEs:	GSD General Fund	31.11	31.11	29.11	25.11	(4.00)	(13.7)%
	Special Purpose Fund	<u>12.59</u>	<u>12.59</u>	<u>12.59</u>	<u>12.59</u>	<u>0.00</u>	0.0%
	Total	43.70	43.70	41.70	37.70	(4.00)	(9.6)%

Performance

90% of 24 month old children are adequately immunized against preventable disease

NR 85.6% 90% 90%

38 Health Department-Program Budgets

Population Health Line of Business - The purpose of the Population Health Line of Business is to provide information, advocacy, clinical services, and service coordination products to people in Nashville so that everyone can enjoy healthier conditions, make healthier choices, and reduce their risk of communicable diseases, chronic diseases, and injury.

Tuberculosis Elimination

The purpose of the Tuberculosis Elimination program is to provide education, screening, assessment, treatment, and referral products to anyone in Nashville with risk for tuberculosis infection (TB) or disease so that the community can be free from TB exposure.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 784,800	\$ 766,933	\$ 904,400	\$ 904,400	\$ 0	0.0%
	Special Purpose Fund	1,372,400	1,359,787	1,377,400	1,270,600	(106,800)	(7.8%)
	Total	\$2,157,200	\$2,126,720	\$2,281,800	\$2,175,000	\$(106,800)	(4.7%)
FTEs:	GSD General Fund	6.80	6.80	6.80	6.80	0.00	0.0%
	Special Purpose Fund	22.00	22.00	22.00	19.00	(3.00)	(13.6%)
	Total	28.80	28.80	28.80	28.80	(3.00)	(10.4%)

Performance

90% of treatment courses for active TB cases will be completed

50% of treatment courses for latent (non-infectious) TB cases will be completed

90%	94%	90.0%	90%
50%	57.2%	NR	50%

STD/HIV Prevention and Intervention

The purpose of the Sexually Transmitted Disease /Human Immuno-Deficiency Virus Prevention and Intervention program is to provide education, screening, assessment, treatment, and referral products to persons with sexually transmitted diseases and/or HIV infection.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 668,200	\$ 720,119	\$ 625,700	\$ 625,700	\$ 0	0.0%
	Special Purpose Fund	5,607,000	6,008,874	5,507,100	5,783,200	276,100	5.0%
	Total	\$6,275,200	\$6,728,993	\$6,132,800	\$6,408,900	\$276,100	4.5%
FTEs:	GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Special Purpose Fund	23.00	23.00	23.00	23.00	0.00	0.0%
	Total	33.00	33.00	33.00	33.00	0.00	0.0%

Performance

90% of reported cases of Chlamydia, Gonorrhea, and Syphilis will be appropriately treated

95%	97.6%	90%	90%
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**This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.

38 Health Department-Program Budgets

Tobacco Control

The purpose of the Tobacco Control program is to provide health education sessions, information, policy related research, and tobacco compliance assessments to the Nashville community so it can be empowered to make healthy lifestyle choices by eliminating and avoiding the use of tobacco products.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$85,500	\$63,883	\$122,500	\$42,500	\$(80,000)	65.3%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

70% of patients, 13 years of age and older, seen in MPHD clinics will be screened for tobacco use

NR 74.7% NR NR

Healthy Eating and Active Living

The purpose of the Healthy Eating and Active Living program is to provide health education sessions, information, and health risk assessments to the Nashville community so it can be empowered to make healthy lifestyle choices by increasing healthy eating and active living.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 92,900	\$ 122,891	\$ 112,100	\$ 226,400	\$ 114,300	102.0%
	Special Purpose Fund	3,920,200	2,704,840	3,885,300	1,220,200	(2,665,100)	(68.6)%
	Total	\$4,013,100	\$2,827,731	\$3,997,400	\$1,446,600	\$(2,550,800)	(63.8)%
FTEs:	GSD General Fund	2.00	2.00	2.00	4.00	2.00	100.0%
	Special Purpose Fund	20.00	20.00	20.00	3.50	(16.50)	(82.5)%
	Total	22.00	22.00	22.00	7.50	(14.50)	(65.9)%

Performance

Percentage of objectives achieved

NA NA NA NR

Executive Leadership Line of Business – The purpose of the Executive Leadership Line of Business is to provide vision, leadership, and management support to the Health Department so it can efficiently and effectively deliver results for customers.

Executive Leadership

The purpose of the Executive Leadership program is to provide business policy and decisions to the Metro Public Health Department so it can deliver results for customers.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$624,000	\$580,930	\$568,000	\$568,000	\$0	0.0%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

90% of departmental key result measures will be achieved

90% 87.8% 90% 90%

38 Health Department-Program Budgets

Public Health Emergency Preparedness

The purpose of the Public Health Emergency Preparedness program is to provide planning, preparation, response, and recovery services to the residents of Davidson County in order to minimize the impact of natural and man-made public health emergencies.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 141,700	\$168,460	\$ 481,400	\$ 481,400	\$ 0	0.0%
	Special Purpose Fund	889,500	808,244	881,600	854,300	(27,300)	(3.1)%
	Total	\$1,031,200	\$976,704	\$1,363,000	\$1,335,700	\$(27,300)	(2.0)%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Special Purpose Fund	7.00	7.00	6.00	6.00	0.00	0.0%
	Total	9.00	9.00	8.00	8.00	0.00	0.0%

Performance

100% of CDC emergency preparedness standards will be achieved

NR 100% 100.0% 100%

Office of Civil Service Medical Examiner

The purpose of the Office of Civil Service Medical Examiner program is to provide physical examination reports and disability evaluation assessments in a timely manner so that accurate and comprehensive information is available to Metro Departments and Agencies upon which to make informed and appropriate employment and benefit decisions.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$423,700	\$358,619	\$445,600	\$445,600	\$0	0.0%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

98% of examinations and disability evaluation assessments will be provided in a timely manner (timely manner is the time frame established by department served)

0% NA 0% 98%

Epidemiology and Data

The purpose of the Epidemiology and Data program is to provide health information, data, and consultation, to the Director and community so they can create sound public health policy and assure best practices.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$430,300	\$402,892	\$328,800	\$328,800	\$0	0.0%
	Special Purpose Fund	0	(455)	0	0	\$0	0.0%
	Total	\$430,300	\$402,437	\$328,800	\$328,800	\$0	0.0%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

95% of reports and publications will be completed on time

NA NA NA 95%

44 Human Relations Commission-Program Budgets

Education Line of Business - The purpose of the Education Line of Business is to lessen and eliminate harmful prejudice and discrimination by providing education and awareness-enhancing programs and initiatives that foster a mutual understanding, respect and positive conflict engagement among all economic, social, religious, ethnic and other community groups.

Multicultural Education

The purpose of the Multicultural Education program is to provide information, training, and facilitation services to Metro Government, schools and the community at large to increase their understanding of Nashville's racial, ethnic and cultural diversity and improve and enhance intergroup relations.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$271,400	\$227,337	\$245,400	\$243,100	\$(2,300)	(0.9)%
FTEs:	GSD General Fund	1.70	1.70	1.70	1.95	0.25	

Performance

Direct delivery of education programming in General Diversity Education, Title VI compliance and Intercultural conflict

NA NA NA NA

Compliance Line of Business - The purpose of the Compliance Line of Business is to receive and investigate inquiries, allegations and complaints of perceived discrimination and discriminatory misconduct in the general services area and by Metropolitan Government employees, as well as foster improved relations between employees of Metropolitan Government and the people they serve.

Civil Rights Compliance

The purpose of the Civil Rights Compliance program is to provide complaint resolution services to Metro Government and the Nashville community that ensures their formal or informal claims are addressed and/or resolved in an appropriate, professional manner.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$153,100	\$194,182	\$141,800	\$141,800	\$0	0.0%
FTEs:	GSD General Fund	1.30	1.30	1.30	1.30	0.00	

Performance

Percentage of formal/informal claims resolved in mediation

NA NA NA NA

Administrative Line of Business - The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$0	\$0	\$0	\$36,600	\$36,600	100.0%

39 Library-Program Budgets

Reference Information Line of Business - The purpose of the Reference Information Line of Business is to provide reference assistance & online information products to our customers so they can obtain reliable information anytime, anywhere.

Ask Your Librarian

The purpose of the Ask Your Librarian program is to provide information and search assistance products to information seekers of all ages so they can have their questions answered.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,997,900	\$2,210,651	\$2,152,000	\$2,152,000	\$ 0	0.0%
	Special Purpose Fund	34,300	49,939	11,200	0	(11,200)	(100.0)%
	Total	\$2,032,200	\$2,260,590	\$2,163,200	\$2,152,000	\$(11,200)	(0.5)%
FTEs:	GSD General Fund	62.27	62.27	62.24	62.24	0.00	0.0%

Performance

Percentage of customers who ask reference questions that receive the answers they seek

98% 99% 98% 98%

Virtual Information Services

The purpose of the Virtual Information Services program is to provide reliable online products to our online customers so they can utilize the resources and information they want anytime from anywhere.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$853,100	\$743,792	\$739,300	\$739,300	\$0	0.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Per capita customer utilization of online resources

19.9 17.8 17.0 17.5

Library Materials Line of Business - The purpose of the Library Materials Line of Business is to provide circulating, research and readers advisory products to individuals and the larger community so they can obtain the materials they want.

Local History and Special Collections

The purpose of the Local History and Special Collections program is to provide historical and specialized research products to our Nashville Room & Metro Archives customers so they can fulfill their specific research needs.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$357,800	\$543,652	\$483,300	\$483,300	\$ 0	0.0%
	Special Purpose Fund	99,100	103,858	96,100	97,000	900	0.9%
	Total	\$456,900	\$647,510	\$579,400	\$580,300	\$900	0.2%
FTEs:	GSD General Fund	9.66	9.66	9.66	9.66	0.00	0.0%
	Special Purpose Fund	4.00	4.00	4.00	2.00	(2.00)	(50.0)%
	Total	13.66	13.66	13.66	11.66	(2.00)	(14.6)%

Performance

Percentage of Nashville Room and Metro Archives customers who have their specific research needs fulfilled

94% 94% 97% 94%

39 Library-Program Budgets

Hands-On Reference

The purpose of the Hands-On Reference program is to provide essential reference products to on-site library users so they can find the materials they want at the time of their visit.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$930,000	\$949,569	\$938,500	\$938,500	\$0	0.0%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Special Purpose Fund	<u>0.49</u>	<u>0.49</u>	<u>0.49</u>	<u>0.49</u>	<u>0.00</u>	0.0%
	Total	4.49	4.49	4.49	4.49	0.00	0.0%

Performance

Percentage of on-site library users who find the materials they want at the time of their visit

94% 93% 92% 92%

Library Check-out

The purpose of the Library Check-out program is to provide circulating library material products to cardholders so they can receive materials requested in a reasonable timeframe.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$5,641,300	\$5,612,164	\$6,163,300	\$6,721,200	\$557,900	9.1%
	Special Purpose Fund	<u>10,300</u>	<u>99,822</u>	<u>99,800</u>	<u>99,800</u>	<u>0</u>	0.0%
	Total	\$5,651,600	\$5,711,986	\$6,263,100	\$6,821,000	\$557,900	8.9%
FTEs:	GSD General Fund	133.41	133.41	135.04	138.79	3.75	2.8%

Performance

Per capita check-out of library materials

5.6 6.7 6.0 6.5

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

Engaging the Reader

The purpose of the Engaging the Reader program is to provide readers advisory and enrichment products to current and potential library users so they can enhance their reading experience.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$620,000	\$577,592	\$638,600	\$638,600	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Per capita patron visits at all library locations

NR 5.9 5.8 5.8

39 Library-Program Budgets

Equal Access Line of Business - The purpose of the Equal Access Line of Business is to provide materials, information & accessibility products to people involved with or experiencing vision, hearing or physical disabilities so they can receive access to library materials, services and programs.

Equal Access

The purpose of the Equal Access program is to provide materials, information and accessibility products to people involved with or experiencing vision, hearing or physical disabilities so they can receive access to library materials, services and programs.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$348,200	\$365,634	\$337,300	\$287,300	\$ (50,000)	(14.8)%
	Special Purpose Fund	176,000	176,000	176,000	88,000	(88,000)	(50.0)%
	Total	\$524,200	\$541,634	\$513,300	\$375,300	\$(138,000)	(26.9)%
FTEs:	GSD General Fund	4.50	4.50	5.00	4.00	(1.00)	0.0%
	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	5.50	5.50	6.00	5.00	(1.00)	(16.7)%

Performance

Percentage of people involved with or experiencing hearing disabilities who receive access to Deaf and Hard of Hearing materials, services and programs

12% 13% 12% 12%

Education and Outreach Line of Business - The purpose of the Education & Outreach Line of Business is to provide educational opportunities, cultural events and public information products to the Nashville Community so they can enjoy life-long learning.

Public Events

The purpose of the Public Events program is to provide tailored content products to the Nashville community so they can participate in public forums and life-long learning activities.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$914,200	\$838,211	\$915,400	\$915,400	\$0	0.0%
FTEs:	GSD General Fund	8.88	8.88	9.00	9.00	0.00	0.0%

Performance

Percentage of customer attendance at public forums and life-long learning activities as compared to the library's official population served

30% 49% 38% 48%

Computer Literacy

The purpose of the Computer Literacy program is to provide hands-on PC instruction products to people lacking essential computer skills so they can use the Internet and perform basic PC operations.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$513,800	\$417,377	\$540,000	\$540,000	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Percentage of customers attending library instructional classes that acquire new computer literacy skills or improve any existing skills

97% 99% 98% 98%

39 Library-Program Budgets

It's Your Library

The purpose of the It's Your Library program is to provide informational and promotional products to individuals and organizations in Davidson County so they can be fully informed of all available library products and services.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$426,700	\$395,909	\$421,600	\$421,600	\$ 0	0.0%
	Special Purpose Fund	<u>103,600</u>	<u>96,245</u>	<u>105,200</u>	<u>104,200</u>	<u>(1,000)</u>	<u>(1.0)%</u>
	Total	\$530,300	\$492,154	\$526,800	\$525,800	\$(1,000)	(0.2)%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Special Purpose Fund	<u>2.90</u>	<u>2.90</u>	<u>2.90</u>	<u>2.90</u>	<u>0.00</u>	<u>0.0%</u>
	Total	6.90	6.90	6.90	6.90	0.00	0.0%

Performance

Percentage of individuals who visit the library as a result of promotional materials

39% 44% 39% 44%

Town Square Line of Business - The purpose of the Town Square Line of Business is to provide gathering space products to the public so they can have a civic meeting place.

Town Square

The purpose of the Town Square program is to provide community gathering and technical assistance products to individuals and groups so they can have a public place to come together.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$239,400	\$216,376	\$242,100	\$242,100	\$0	0.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Percentage of available library meeting spaces hours utilized

15% 16% 17% 16%

Library Customer Technical Support Line of Business - The purpose of the Library Customer Technical Support Line of Business is to provide technical support products to library customers so they can enjoy reliable automated library service.

Library Customer Technical Support

The purpose of the Library Customer Technical Support program is to provide technical support products to library customers so they can enjoy easily accessible automated library service.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$196,400	\$329,793	\$260,700	\$260,700	\$0	0.0%
FTEs:	GSD General Fund	5.00	5.00	6.00	6.00	0.00	0.0%

Performance

Percentage of library customers who enjoy easily accessible automated library service

95% 94% 96% 95%

39 Library-Program Budgets

Administrative Line of Business – The purpose of the Administrative Line of Business is to provide administrative services products to support library operations so it can deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 540,100	\$ 0	\$ 54,000	\$ 566,000	\$ 512,000	948.1%
	Special Purpose Fund	700,300	225,060	909,400	1,029,200	119,800	13.2%
	Total	\$1,240,400	\$225,060	\$963,400	\$1,595,200	\$631,800	65.6%

Facilities Management

The purpose of the Facilities Management program is to provide operational support products to this Metro department so it can constantly function in a clean and operational work environment.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$3,959,300	\$4,076,953	\$4,028,800	\$4,028,800	\$0	0.0%
FTEs:	GSD General Fund	4.24	4.24	34.00	34.00	0.00	0.0%

Performance

Percentage of customer satisfaction with quality of custodial services

97% 95% 97% 95%

Administrative Services

The purpose of the Administrative Services program is to provide administrative services products to support library operations so it can deliver results for customers.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,668,000	\$2,492,004	\$2,460,900	\$2,460,900	\$0	0.0%
	Special Purpose Fund	16,100	21,742	26,100	26,100	0	0.0%
	Total	\$2,684,100	\$2,513,746	\$2,487,000	\$2,487,000	\$0	0.0%
FTEs:	GSD General Fund	44.00	44.00	14.23	14.28	0.05	0.35%

Performance

Percentage of department key results

NR NR NR NR

40 Parks & Recreation-Program Budgets

Facilities Management and Development Line of Business - The purpose of the Facilities Management and Development Line of Business is to provide greenways, parkland, and recreational facility products to residents and visitors of Nashville so they can experience safe, clean, and enhanced facilities to recreate in the activity of their choosing.

Planning and Development

The purpose of the Planning and Development program is to provide recreational facilities and land products to residents and visitors of Nashville so they can recreate in a greater number and variety of new or enhanced facilities as recommended by the Parks Master Plan.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 101,200	\$ 91,707	\$ 67,900	\$ 67,900	\$ 0.00	0.0%
	Special Purpose Fund	<u>2,141,790</u>	<u>237,675</u>	<u>1,946,600</u>	<u>1,723,100</u>	<u>(223,500)</u>	(11.5)%
	Total	\$2,242,990	\$329,382	\$2,014,500	\$1,791,000	\$(223,500)	(11.1)%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Special Purpose Fund	<u>10.00</u>	<u>10.00</u>	<u>11.00</u>	<u>7.00</u>	<u>(4.00)</u>	(36.4)%
	Total	11.00	11.00	12.00	8.00	(4.00)	(33.3)%

Performance

Number of development projects completed resulting in new or renovated facilities opened to the public

NA NA NA NA

Parks and Facilities Maintenance

The purpose of the Parks and Facilities Maintenance program is to provide maintenance and repair products to facility operators so they can provide safe, clean and well-maintained facilities and parks for patrons.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$11,976,200	\$11,906,966	\$12,183,900	\$12,283,900	\$100,000	0.8%
	Special Purpose Fund	<u>28,270</u>	<u>21,201</u>	<u>3,000</u>	<u>3,000</u>	<u>0.00</u>	0.0%
	Total	\$12,004,470	\$11,928,167	\$12,186,900	\$12,286,900	\$100,000	0.8%
FTEs:	GSD General Fund	130.90	130.90	136.90	137.90	1.00	0.7%

Performance

Number of work orders completed in 90 days or less

0% NA 0% NR

Parks Usage Permits

The purpose of the Parks Usage Permits program is to provide controlled fields, facilities (indoor/outdoor), and open space permits to residents and visitors of Nashville so they can reserve space for their desired purpose.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$105,200	\$68,279	\$62,300	\$62,300	\$0.00	0.0%
FTEs:	GSD General Fund	0.80	0.80	1.20	1.20	0.00	0.0%

Performance

Number of permits approved

0% NA 0% NR

40 Parks & Recreation-Program Budgets

Greenways

The purpose of the Greenways program is to plan and provide a variety of passive recreation and alternative transportation products to residents of Nashville so they can experience convenient, multi-use trails and open spaces within 2 miles of their neighborhood.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 221,300	\$ 232,406	\$ 231,600	\$231,600	\$ 0.00	0.0%
	Special Purpose Fund	<u>1,436,500</u>	<u>861,608</u>	<u>965,900</u>	<u>171,000</u>	<u>(794,900)</u>	<u>(82.3)%</u>
	Total	\$1,657,800	\$1,094,014	\$1,197,500	\$402,600	\$(794,900)	(66.4)%
FTEs:	GSD General Fund	2.80	2.80	2.80	2.80	0.00	0.0%
	Special Purpose Fund	<u>0.75</u>	<u>0.75</u>	<u>0.80</u>	<u>0.80</u>	<u>0.00</u>	<u>0.0%</u>
	Total	3.55	3.55	3.60	3.60	0.00	0.0%

Performance

Miles of greenway added NR NR NR NR

Metro Park Police Line of Business - The purpose of the Metro Park Police Line of Business is to provide safety and security products to park visitors so they can recreate in a safe environment.

Metro Park Police

The purpose of the Metro Park Police program is to provide safety and security products to park visitors so they can recreate in a safe environment.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,582,500	\$1,596,402	\$1,515,700	\$1,515,700	\$ 0.00	0.0%
	Special Purpose Fund	<u>36,700</u>	<u>495</u>	<u>36,900</u>	<u>24,000</u>	<u>(12,900)</u>	<u>(35.0)%</u>
	Total	\$1,619,200	\$1,596,897	\$1,552,600	\$1,539,700	\$(12,900)	(0.8)%
FTEs:	GSD General Fund	22.90	22.90	23.39	23.39	0.00	0.0%

Performance

Percentage change in number of Part I crimes reported (25)% 46.90% (3)% 41.90%

Community Recreation Line of Business - The purpose of the Community Recreation Line of Business is to provide age and needs appropriate skill development, sports, exercise, and entertainment products to residents and visitors of Nashville so they can use their leisure time to pursue the recreational activities of their choice.

Recreation Center

The purpose of the Community Based Recreation program is to provide diverse recreation activity products to residents of Nashville so they can experience recreation based on individual, family, cultural, economic and neighborhood needs.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$4,620,400	\$4,968,032	\$5,222,600	\$5,222,600	\$ 0	0.0%
	Special Purpose Fund	<u>150,982</u>	<u>85,385</u>	<u>232,600</u>	<u>255,100</u>	<u>22,500</u>	<u>9.7%</u>
	Total	\$4,771,382	\$5,053,417	\$5,455,200	\$5,477,700	\$22,500	0.4%
FTEs:	GSD General Fund	108.18	108.18	115.03	115.03	0.00	0.0%
	Special Purpose Fund	<u>0.00</u>	<u>0.00</u>	<u>1.32</u>	<u>1.32</u>	<u>0.00</u>	<u>0.0%</u>
	Total	108.18	108.18	116.35	116.35	0.00	0.0%

Performance

Percentage change in per capita participation in community programs 21% 15% 20% NR

**This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.

40 Parks & Recreation-Program Budgets

Organized Sports and Athletics

The purpose of the Organized Sports and Athletics program is to provide Recreational and Competitive Sports products to residents and visitors of Nashville of various ages and ability levels so they can have the opportunity to participate in individual or team sports.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$286,000	\$373,163	\$304,000	\$188,400	\$(115,600)	(38.0)%
FTEs:	GSD General Fund	12.05	12.05	10.84	4.51	(6.33)	(58.4)%

Performance

Percentage change in participation in sports leagues

0% NR 0% NR

Special Events

The purpose of the Special Events program is to provide Educational and Entertainment products to residents and visitors of Nashville so they can participate in a variety of entertainment options.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 56,500	\$ 37,069	\$ 41,700	\$ 41,700	\$ 0	0.0%
	Special Purpose Fund	303,000	278,284	303,400	312,100	8,700	2.9%
	Total	\$359,500	\$315,353	\$345,100	\$353,800	\$8,700	2.5%
FTEs:	GSD General Fund	0.80	0.80	0.70	0.70	0.00	0.0%

Performance

Number of community special events held per year

NA NA NA NA

Community Outreach and Resource Development Line of Business - The purpose of the Community Outreach and Resource Development Line of Business is to provide information, education, volunteering, and partnership opportunity products to organizations, residents, and visitors so they can benefit from and/or contribute to an enhanced Parks and Recreational system.

Community Information and Outreach

The purpose of the Community Information and Outreach program is to provide information and education products to residents and visitors of Nashville so they can be informed of the opportunity to participate in recreational, cultural and educational activities.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$138,800	\$137,627	\$158,600	\$158,600	\$0	0.0%
FTEs:	GSD General Fund	1.90	1.90	1.90	1.90	0.00	0.0%

Performance

Number of outreach activities

NA NA NA NA

40 Parks & Recreation-Program Budgets

Natural and Cultural Resources Line of Business – The purpose of the Natural and Cultural Resources Line of Business is to provide environmental and cultural education and recreation products to residents and visitors of Nashville so they can visit and participate in activities related to natural resource management, history, and cultural arts.

Arts and History

The purpose of the Arts and History program is to provide museum, history and art products to residents and visitors of Nashville so they can visit cultural and historic sites and experience and/or participate in cultural arts programming.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12- FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 850,200	\$ 828,231	\$783,500	\$ 783,500	\$ 0	0.0%
	Special Purpose Fund	212,900	261,136	212,900	305,100	92,200	43.3%
	Total	\$1,063,100	\$1,089,367	\$996,400	\$1,088,600	\$92,200	9.3%
FTEs:	GSD General Fund	13.57	13.57	13.92	13.92	0.00	0.0%
	Special Purpose Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	15.57	15.57	15.92	15.92	0.00	0.0%

Performance

Number of annual cultural arts programming events held

	NA	.14	NA	NA
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Natural Resources

The purpose of the Natural Resources program is to provide resource management & protection, environmental education and outdoor recreation products to residents and visitors of Nashville so they can participate in natural resource programs and experience protected natural areas.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY13-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$710,500	\$825,568	\$795,500	\$795,500	\$ 0.00	0.0%
	Special Purpose Fund	100,800	94,463	111,500	121,300	9,800	8.8%
	Total	\$811,300	\$920,031	\$907,000	\$916,800	\$9,800	1.1%
FTEs:	GSD General Fund	12.50	12.50	13.50	13.50	0.00	0.0%
	Special Purpose Fund	3.23	3.23	3.38	3.23	(0.15)	(4.4)%
	Total	15.73	15.73	16.88	16.73	(0.15)	(0.9)%

Performance

Number of annual environmental education and outdoor recreation programs delivered

	NA	NA	NA	NA
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Support Services Line of Business – The purpose of the Support Services Line of Business is to provide administrative support services to all of Parks and Recreation department divisions so they can effectively and efficiently deliver results to customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$491,400	\$81	\$0	\$691,500	\$691,500	100.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	16.08	16.08	100.0%

40 Parks & Recreation-Program Budgets

Human Resources and Payroll

The purpose of the Human Resources and Payroll program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$148,500	\$148,178	\$150,000	\$150,000	\$0.00	0.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Number of departmental hearings NA NA NA NA

Finance and Accounting

The purpose of the Finance program is to provide financial management products to the Parks and Recreation Department so it can effectively manage its financial resources.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 857,400	\$ 867,788	\$ 883,500	\$ 883,500	\$ 0.00	0.0%
	Special Purpose Fund	1,158,237	1,031,573	1,018,200	993,000	(25,200)	(2.5)%
	Total	\$2,015,637	\$1,899,361	\$1,901,700	\$1,876,500	\$(25,200)	(1.3)%
FTEs:	GSD General Fund	3.70	3.70	5.00	5.00	0.00	0.0%

Performance

Percentage budget variance 0% 15.11% 0% 1%

Executive Leadership

The purpose of the Executive Leadership program is to provide business policy and decision products to the Parks and Recreation Department so it can deliver results for customers.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$812,200	\$739,412	\$797,000	\$797,000	\$0.00	0.0%
FTEs:	GSD General Fund	4.90	4.90	4.60	4.60	0.00	0.0%

Performance

Percentage of departmental key results achieved NR NR NR 100%

Safety Management

The purpose of the Safety Management program is to provide safety enhancement and risk management products to the Parks and Recreation Department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$159,200	\$155,780	\$131,900	\$131,900	\$0.00	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Number of IOD accidents NA NA NA NA

40 Parks & Recreation-Program Budgets

Revenue Producing Recreation Enhancement Line of Business – The purpose of the Revenue Producing Recreation Enhancement Line of Business is to provide fee-based recreational opportunities, admissions, membership and retail products to members, residents, and visitors of Nashville so they can have an enriched recreational experience at Metro Park facilities.

Ted Rhodes Golf Course

The purpose of the Ted Rhodes Golf Course program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Ted Rhodes Golf Course at an established rate.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$679,900	\$673,204	\$679,100	\$679,100	\$0.00	0.0%
FTEs:	GSD General Fund	18.33	18.33	17.97	17.97	0.00	0.0%

Performance

Percentage change in rounds played 1% 15.27% 32% 2.5%

Harpeth Hills Golf Course

The purpose of the Harpeth Hills Golf Course program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Harpeth Hills Golf Course at an established rate.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$782,500	\$789,988	\$878,200	\$878,200	\$0.00	0.0%
FTEs:	GSD General Fund	21.40	21.40	24.37	24.37	0.00	0.0%

Performance

Percentage change in rounds played 3% (2.5)% 17% 1%

Two Rivers Golf Course

The purpose of the Two Rivers Golf Course program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Two Rivers Golf Course at an established rate.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$712,000	\$635,108	\$679,800	\$679,800	\$0.00	0.0%
FTEs:	GSD General Fund	18.22	18.22	17.97	17.97	0.00	0.0%

Performance

Percentage change in rounds played 5% 9.08% 9% 2%

Shelby Golf Course

The purpose of the Shelby Golf Course program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Shelby Golf Course at an established rate.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$430,800	\$422,894	\$438,100	\$438,100	\$0.00	0.0%
FTEs:	GSD General Fund	12.07	12.07	12.51	12.51	0.00	0.0%

Performance

Percentage change in rounds played 1% (5.63)% 16% 0%

40 Parks & Recreation-Program Budgets

Warner Golf Course

The purpose of the Warner Golf Course program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Warner Golf Course at an established rate.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$306,200	\$272,398	\$255,400	\$255,400	\$0.00	0.0%
FTEs:	GSD General Fund	6.81	6.81	6.49	6.49	0.00	0.0%

Performance

Percentage change in rounds played 1% 13.45% 12% 5%

McCabe Golf Course

The purpose of the McCabe Golf Course program is to provide affordable golf products to residents and visitors of Nashville so they can utilize McCabe Golf Course at an established rate.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$860,000	\$843,777	\$963,800	\$963,800	\$0.00	0.0%
FTEs:	GSD General Fund	23.62	23.62	26.26	26.26	0.00	0.0%

Performance

Percentage change in rounds played 3% 18.30% 10% 1%

VinnyLinks Golf Course

The purpose of the VinnyLinks Golf Course program is to provide educational programs through golf activities to Nashville's youth so they can enhance their character development and life skills.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$118,800	\$128,323	\$128,000	\$128,000	\$0.00	0.0%
FTEs:	GSD General Fund	4.24	4.24	4.24	4.24	0.00	0.0%

Performance

Percentage change in participation 3% (14.58)% 1% 1%

Parthenon

The purpose of the Parthenon program is to provide an Art Museum and retail products to residents and visitors of Nashville so they can learn and enjoy various art collections at an established rate.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$435,900	\$600,407	\$636,600	\$636,600	\$ 0.00	0.0%
	Special Purpose Fund	<u>72,794</u>	<u>79,125</u>	<u>85,000</u>	<u>90,000</u>	<u>5,000</u>	<u>5.9%</u>
	Total	\$508,694	\$679,532	\$721,600	\$726,600	\$5,000	0.7%
FTEs:	GSD General Fund	11.59	11.59	12.09	12.09	0.00	0.0%
	Special Purpose Fund	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>0.00</u>	<u>0.0%</u>
	Total	12.59	12.59	13.09	13.09	0.00	0.0%

Performance

Percentage change in admissions 3% 25.70% 2% 4%

40 Parks & Recreation-Program Budgets

Wave Country

The purpose of the Wave Country program is to provide an affordable safe water park to residents and visitors of Nashville so they can utilize Wave County at an established rate.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$407,300	\$368,744	\$329,200	\$329,200	\$0.00	0.0%
FTEs:	GSD General Fund	38.48	38.48	37.16	37.16	0.00	0.0%

Performance

Percentage change in admissions 15% (20)% 5% (16)%

SportSplex

The purpose of the Sportsplex program is to provide affordable fitness, hockey, ice-skating, and swimming products to residents and visitors of Nashville so they can utilize the Centennial Sportsplex at an established rate.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,300,100	\$1,207,925	\$1,201,200	\$1,201,200	\$0.00	0.0%
FTEs:	GSD General Fund	30.06	30.06	29.66	29.66	0.00	0.0%

Performance

Percentage change in admissions 10% 0% 5% 3%

Tennis

The purpose of the Tennis program is to provide affordable tennis leagues, clinics, lessons, and tournaments to residents and visitors of Nashville so they can utilize the Centennial Sportsplex Tennis Center at an established rate.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$78,000	\$99,348	\$101,800	\$101,800	\$0.00	0.0%
FTEs:	GSD General Fund	3.90	3.90	3.90	3.90	0.00	0.0%

Performance

Percentage change in league participation 0% 5% 40% 0%

Hamilton Creek Marina

The purpose of the Hamilton Creek Marina program is to provide sail boat slip rental and sailing programs to residents and visitors of Nashville so they can utilize Hamilton Creek Marina at an established rate.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$94,500	\$83,566	\$103,700	\$103,700	\$0.00	0.0%
FTEs:	GSD General Fund	1.50	1.50	1.50	1.50	0.00	0.0%

Performance

Percentage change in slip rentals 0% 0% 0% 0%

41 Metro Arts Commission-Program Budgets

Public Art and Artist Development Line of Business – The purpose of the Public Art and Artist Development Line of Business is to increase new public art installations, develop the skills and quality of local public artists and produce companion educational materials about the role of public art in city design and development for citizens and visitors.

Public Art Projects and Artist Development Program

The purpose of the Public Art Projects and Artist Development Program is to develop community partnerships, programs and educational materials that support new public art installations and develop education opportunities, lectures and externships designed to help more local artists transition from studio art to public art.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$283,900	\$245,588	\$180,700	\$180,700	\$ 0	0.0%
	Special Purpose Fund	112,500	61,134	51,400	0	(51,400)	(100.0)%
	Total	\$396,400	\$306,722	\$232,100	\$180,700	\$(51,400)	(22.1)%
FTEs:	GSD General Fund	2.10	2.10	0.75	0.75	0.00	0.0%
	Special Purpose Fund	1.00	1.00	2.48	2.75	0.27	10.9%
	Total	3.10	3.10	3.23	3.50	0.27	8.4%

Performance

Percentage of projects initiated and completed on target

NA 100% NR 100%

Number of "new" local public artists

0 3 0 10

Community Engagement and Grants Coordination Line of Business – The purpose of the Community Engagement & Grants Coordination Line of Business is to provide direct programs, educational products and events that increase citizen and visitor access to quality art, artists and art organizations throughout the community. Particular emphasis is placed on engaging economically at risk youth and adults, senior citizens and those with disabilities.

Basic Grants Program

The purpose of the Basic Grants Program is to provide direct programs, educational products and events that increase citizen and visitor access to quality art, artists and art organizations throughout the community. Particular emphasis is placed on engaging economically at risk youth and adults, senior citizens and those with disabilities.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$2,031,700	\$2,075,766	\$2,059,000	\$2,059,000	\$0	0.0%
FTEs:	GSD General Fund	1.90	1.90	2.58	2.58	0.00	0.0%

Performance

Number of citizens involved in arts programming and planning

NA 2,543,009 5,000 2,750,000

Cultural Brand and Policy Line of Business – The purpose of the Cultural Brand and Policy Line of Business is to conduct research, manage partnerships and lead special activities that demonstrably reinforce the cultural economy of Nashville.

Cultural Vitality Index Program

The purpose of the Cultural Vitality Index Program is to conduct research, manage partnerships and lead special activities that demonstrably reinforce the cultural economy of Nashville.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$132,500	\$144,957	\$120,900	\$120,900	\$0	0.0%
FTEs:	GSD General Fund	1.25	1.25	1.50	1.50	0.00	0.0%

Performance

Cultural Vitality Index Rating*

NA 3.65 3.7 2.04

* Lower score is better

41 Metro Arts Commission-Program Budgets

Organizational Development Line of Business - The purpose of the Organizational Development Line of Business is to provide training and technical assistance to non-profit arts organizations so they can build and expand their capacity to provide quality arts programming.

Organizational Development Program

The purpose of the Organizational Development Program is to provide training and technical assistance products to non-profit arts organizations so they can build and expand their capacity to provide quality arts programming.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 0	\$ 0	\$ 99,700	\$99,700	\$ 0	0.0%
	Special Purpose Fund	<u>122,100</u>	<u>108,019</u>	<u>109,200</u>	<u>0</u>	<u>(109,200)</u>	<u>(100.0)%</u>
	Total	\$122,100	\$108,019	\$208,900	\$99,700	\$(109,200)	(52.3)%
FTEs:	GSD General Fund	0.75	0.75	0.55	0.55	0	0.0%

Performance

Number of organizations with strategic and succession plans

NA NR 25 50

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$20,300	\$0	\$7,500	\$16,600	\$9,100	121.3%

61 Municipal Auditorium-Program Budgets

Operations Line of Business - The purpose of the Operations Line of Business is to provide marketing, customer service, event management and administration products to event organizers and attendees so they can experience a successful event.

Administration

The purpose of the Administration Program is to provide marketing, customer service, event management and administration products to the internal and external customers of the Municipal Auditorium so that all attendees and event organizers can have a positive event experience.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$1,713,800	\$1,851,523	\$1,746,100	\$1,817,300	\$(71,200)	4.1%
FTEs:	Special Purpose Fund	8.00	8.00	8.00	9.00	1.00	12.5%

Performance

Percentage of events booked at the Municipal Auditorium

25% 28% NR 30%

Administration/Finance Line of Business - The purpose of the Administration/Finance Line of Business is to provide human resource and financial accountability products to the operating departments of Nashville Municipal Auditorium so that they can service the internal and external customers of the Nashville Municipal Auditorium.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$0	\$0	\$0	\$14,900	\$14,900	100.0%

64 Metro Sports Authority-Program Budgets

Facilities Management Line of Business - The purpose of the Facilities Management Line of Business is to provide management, oversight, contractual and informational products to strategic partners and organizations so they can use the venues to generate revenue for economic development activities for our region.

Facilities Management

The purpose of the Facilities Management Program is to provide management, oversight, contractual and informational products to strategic partners and organizations so they can use the venues to generate revenue for economic development activities for our region.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$495,000	\$876,091	\$556,100	\$561,200	\$5,100	0.9%
FTEs:	Special Purpose Fund	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Percent change in revenue over expenses for the organizations	NR	NR	NR	NR
Percent change in revenue over expenses for the Sports Authority/Metro	NR	NR	NR	NR
Percent change in revenue over expenses for the facilities	NR	NR	NR	NR

Administrative Line of Business - The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$0	\$0	\$0	\$51,600	\$51,600	100.0%

60 Farmers' Market-Program Budgets

Facility Management Line of Business – The purpose of the Facility Management Line of Business is to provide facility and safety products for our customers so they can shop in a clean and safe environment.

Facility Management

The purpose of the Facility Management program is to provide facility and safety products for our customers so they can shop in a clean and safe environment.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$1,150,000	\$866,499	\$1,315,500	\$1,339,100	\$23,600	1.8%
FTEs:	Special Purpose Fund	5.70	5.70	5.70	5.70	0.00	0.0%

Performance

Percentage of shoppers that feel the Farmers' Market is a clean and safe environment

NR NR 90% NR

Marketing Service Line of Business – The purpose of the Marketing Service Line of Business is to provide marketing guidance and business development products to Farmers' Market vendors so they can develop their business to their fullest potential to satisfy the Nashville shoppers.

Marketing Service

The purpose of the Marketing Service program is to provide marketing guidance and business development products to Farmers' Market vendors so they can develop their business.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$108,900	\$114,647	\$117,900	\$117,900	\$0	0.0%
FTEs:	Special Purpose Fund	1.30	1.30	1.30	1.30	0.00	0.0%

Performance

Percentage of customers surveyed who say that they spent more money during the current year at the Farmers' Market than they did in the past year

NR NR NR NR

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

Administrative Line of Business – The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$0	\$263,192	\$0	\$(232,600)	\$(232,600)	(100.0)%

62 Tennessee State Fair-Program Budgets

Corporate Sales Line of Business – The purpose of the Corporate Sales Line of Business is to provide facilities/equipment rental and marketing products to prospective event organizers so they can book an event at the Tennessee State Fairgrounds. In addition, the purpose of the Corporate Sales Line of Business is to provide space/equipment and marketing products to prospective vendors so they can book booth space at the monthly Flea Market.

Corporate Sales

The purpose of the Corporate Sales program is to provide facilities/equipment rental and marketing products to prospective event organizers so they can book an event at the Tennessee State Fairgrounds. In addition, the purpose of the Corporate Sales program is to provide space/equipment and marketing products to prospective vendors so they can book booth space at the monthly Flea Market.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Enterprise Fund	\$4,040,500	\$2,884,043	\$3,117,300	\$2,965,700	\$(151,600)	(4.9)%
FTEs:	Enterprise Fund	23.28	23.28	22.18	24.11	1.93	8.7%

Performance

Increase in building and space rental revenue	0	\$30,013	NA	\$(411,600)
Increase in booth space revenue at the Flea Market	0	\$(49,823)	0	\$(93,000)

Administrative Line of Business – The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can effectively and efficiently deliver results to customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Enterprise Fund	\$0	\$0	\$0	\$(87,900)	\$(87,900)	(100.0)%

65 Water & Sewer Services Funds-Program Budgets

Customer Services Line of Business - The purpose of the Customer Services Line of Business is to provide billing and collections, meter reading, lobby and cash operations, field activities, phone services, and permits/customer connection products to rate payers so they can conduct business with the utility.

Billing and Collections

The purpose of the Billing and Collections Program is to provide billing and collections products to the utility so it can receive proper and timely payments for delivered products, reduce bad debt, and continue efficient operations for ratepayers.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$2,167,700	\$2,261,012	\$2,376,700	\$2,376,700	\$0	0.0%
FTEs:	Operations Fund	12.00	12.00	15.00	15.00	0.00	0.0%

Performance

Percentage change in 60 day receivables

2% 2% NR NR

Meter Reading

The purpose of the Meter Reading Program is to provide meter readings to the Billing and Collections Program so they can provide utility customers with accurate and timely bills.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$625,900	\$733,723	\$620,500	\$620,500	\$0	0.0%
FTEs:	Operations Fund	20.00	20.00	10.00	10.00	0.00	0.0%

Performance

Percentage of monthly bills issued on time

98% NR NR NR

Lobby/Cash

The purpose of the Lobby/Cash Program is to provide customer assistance products to water and wastewater users so they can receive services and make payments using convenient customer assistance venues.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$503,600	\$701,124	\$740,400	\$740,400	\$0	0.0%
FTEs:	Operations Fund	7.00	7.00	13.00	13.00	0.00	0.0%

Performance

Percentage of payments made through automated services

90% NR NR NR

65 Water & Sewer Services Funds-Program Budgets

Permits/Customer Connection

The purpose of the Permits/Customer Connection Program is to provide infrastructure and connection assistance products to utility contractors and developers so they can connect to our water and wastewater systems in a timely manner and proceed with their desired projects.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$537,100	\$606,138	\$603,800	\$603,800	\$0	0.0%
FTEs:	Operations Fund	12.00	12.00	10.50	10.50	0.00	0.0%

Performance

Percentage of customer requests, approved for permitting completed and billed within established guidelines

NA NA NA NA

Phone Center

The purpose of the Phone Center Program is to provide customer assistance products to water and wastewater users so they can receive services and make payments using convenient telephone customer service methods.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$1,200,700	\$1,158,503	\$1,368,400	\$1,368,400	\$0	0.0%
FTEs:	Operations Fund	19.50	19.50	28.00	28.00	0.00	0.0%

Performance

Percentage of phone center calls receiving information or services through automated systems

58% NR NR NR

Field Activities

The purpose of the Field Activities Program is to provide meter information and maintenance products to the utility so it can issue accurate bills in a timely manner, respond to customer requests and provide uninterrupted water service.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$3,777,100	\$3,404,209	\$3,699,800	\$3,699,800	\$0	0.0%
FTEs:	Operations Fund	34.00	34.00	27.00	27.00	0.00	0.0%

Performance

Percentage of work orders cleared in two days

98% NR NR NR

65 Water & Sewer Services Funds-Program Budgets

Distribution and Collection Line of Business - The purpose of the Distribution and Collection Line of Business is to provide planning and sewer and water maintenance products to the utility in order to deliver water and collect and transport wastewater.

Planning

The purpose of the Planning Program is to provide field investigation and maintenance scheduling products to MWS, other utility personnel and contractors so they can provide scheduled maintenance and timely repairs to the distribution and collection systems.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$3,269,300	\$2,652,537	\$2,353,200	\$2,353,200	\$0	0.0%
FTEs:	Operations Fund	42.00	42.00	4.00	4.00	0.00	0.0%

Performance

Percentage of Tennessee one-call tickets designations (marked) produced within timeframe

15% NR NR NR

Sewer Maintenance

The purpose of the Sewer Maintenance Program is to provide sewer system repair and maintenance products to MWS (Metro Water Services) so it can provide maintenance at a competitive cost.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$3,045,200	\$3,083,037	\$4,928,000	\$4,928,000	\$0	0.0%
FTEs:	Operations Fund	45.00	45.00	52.00	52.00	0.00	0.0%

Performance

Percentage of sewer system activities preventive

91% NR NR NR

Water Maintenance

The purpose of the Water Maintenance Program is to provide water system repair and maintenance products to MWS so it can minimize emergency repairs.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$7,903,700	\$11,457,685	\$9,034,200	\$9,034,200	\$0	0.0%
FTEs:	Operations Fund	80.00	80.00	111.00	111.00	0.00	0.0%

Performance

Percentage of water system activities scheduled

98% NR NR NR

65 Water & Sewer Services Funds-Program Budgets

Engineering Line of Business - The purpose of the Engineering Line of Business is to provide new development review and approval master planning, design, contract and construction administration, and customer advocacy products to customers requesting connection to our systems and to MWS so that they can connect to our systems and/or receive timely and accurate technical support.

Contract Administration

The purpose of the Contract Administration Program is to provide contract administration, property rights, acquisitions, customer advocacy, and technical/legislative support products to citizens, elected officials, government agencies and the development community so they can have cost-effective, environmentally safe and reliable water and wastewater systems.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$683,500	\$500,950	\$320,400	\$320,400	\$0	0.0%
FTEs:	Operations Fund	0.00	0.00	23.00	23.00	0.00	0.0%

Performance

Percentage change in the duration of rain induced sewer pump station bypasses

0.50%	NR	NR	NR
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Design and Development Review

The purpose of the Design and Development Review Program is to provide engineering design and technical guidance products to MWS' Engineering Inspections Program and developers so they can build projects within established timelines and according to specified plans.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$285,500	\$356,056	\$345,100	\$345,100	\$0	0.0%
FTEs:	Operations Fund	4.00	4.00	19.00	19.00	0.00	0.0%

Performance

Percentage of project designs completed within established timeframes

90%	NR	NR	NR
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Inspection

The purpose of the Inspection Program is to provide construction management products to MWS infrastructure and maintenance so they can have properly functioning new collection and distribution facilities delivered within the time and contract budget.

Budget & Performance Summary		2011 Budget	20110 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$528,200	\$610,965	\$332,000	\$332,000	\$0	0.0%
FTEs:	Operations Fund	5.00	5.00	17.00	17.00	0.00	0.0%

Performance

Percentage change in project cost due to change orders

3%	12%	NR	12%
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65 Water & Sewer Services Funds-Program Budgets

System Improvements and Planning

The purpose of the System Improvements and Planning Program is to provide system improvements, analysis, and mapping products to other MWS divisions and to current and future utility customers so they can have safe and reliable quantity of water and safe and reliable capacity of wastewater services.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$862,700	\$939,181	\$798,000	\$798,000	\$0	0.0%
FTEs:	Operations Fund	9.00	9.00	19.00	19.00	0.00	0.0%

Performance

Percentage change in water flow capacity in Water Infrastructure Rehabilitation project areas

50% NR NR NR

Stormwater Line of Business - The purpose of the Stormwater Line of Business is to provide development review and permitting, master planning, routine and remedial maintenance, and improved watershed water quality products to residents of Davidson County (excluding incorporated cities inside Metro) so that they can have a reduced potential for property damage, safe roadways and improved stream water quality.

Development Review and Permitting

The purpose of the Development Review and Permitting Program is to provide information, technical guidance/feedback, and regulatory oversight products to the development community so they can obtain approvals and permits in a timely manner to pursue development according to Metro Stormwater guidelines.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Stormwater Fund	\$1,134,900	\$970,861	\$1,237,500	\$1,237,500	\$0	0.0%
FTEs:	Stormwater Fund	12.00	12.00	18.00	18.00	0.00	0.0%

Performance

Percentage of plans submitted that have been reviewed within 14 working days

NA NA NA NA

Master Planning

The purpose of the Master Planning Program is to provide non-structural and structural flood mitigation products to the community so they can enjoy safe roadways and reduced property damage through improved capacity of the major stormwater system.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Stormwater Fund	\$0	\$0	\$259,900	\$259,900	\$0	0.0%
FTEs:	Stormwater Fund	1.00	4.00	3.00	3.00	0.00	0.0%

Performance

Percentage of available funds used for flood mitigation purchases

25% NR NR NR

65 Water & Sewer Services Funds-Program Budgets

Routine Maintenance

The purpose of the Routine Maintenance Program is to provide existing stormwater system cleaning and repair products to the community so they can enjoy safe roadways and reduced property damage through proactive mitigation of stormwater system impairments.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Stormwater Fund	\$4,292,300	\$4,240,754	\$5,464,200	\$5,464,200	\$0	0.0%
FTEs:	Stormwater Fund	63.00	63.00	42.00	42.00	0.00	0.0%

Performance

Percentage of maintenance that is preventative

15% 18% NA 18%

Water Quality

The purpose of the Water Quality Program is to provide compliance with the Phase I Metro NPDES (National Pollution Discharge Elimination System) and MS4 (Municipal Separated Storm Sewer System) permit to the Tennessee Department of Environment and Conservation (TDEC) so they can be assured that Metro is in compliance with the NPDES (National Pollution Discharge Elimination System) permit.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Stormwater Fund	\$1,230,900	\$1,251,849	\$1,379,200	\$1,379,200	\$0	0.0%
FTEs:	Stormwater Fund	14.00	14.00	15.00	15.00	0.00	0.0%

Performance

Percentage of time Metro is in compliance with the National Pollution Discharge Elimination System permit

100% 100% NR 100%

Remedial Maintenance

The purpose of the Remedial Maintenance Program is to provide system repair and additional products to the community so they can enjoy safe roadways and reliable performance of the stormwater system.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Stormwater Fund	\$7,021,900	\$5,233,786	\$4,944,700	\$5,306,100	\$361,400	7.3%
FTEs:	Stormwater Fund	0.00	0.00	15.00	15.00	0.00	0.0%

Performance

Percentage change in median severity score for remediation projects investigated within fiscal year

NA NA NA NA

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Stormwater	\$0	\$0	\$0	\$(10,500)	\$(10,500)	(100.0)%

65 Water & Sewer Services Funds-Program Budgets

Wastewater Operations Line of Business - The purpose of the Wastewater Operations Line of Business is to provide treatment, maintenance, security and laboratory services to MWS and its customers so that they can have safe water resources.

Collection Facilities Operations and Maintenance

The purpose of the Collection Facilities Operations and Maintenance Program is to provide operations and technical maintenance products to MWS Operations, Engineering and System Services Divisions so they can provide wastewater collection and treatment services for MWS customers.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$7,430,300	\$7,679,773	\$7,963,100	\$7,963,100	\$0	0.0%
FTEs:	Operations Fund	40.00	40.00	29.00	29.00	0.00	0.0%

Performance

Percentage of total overflows caused by equipment failure

0% NR NR NR

Wastewater Plant Maintenance

The purpose of the Wastewater Plant Maintenance Program is to provide preventive and corrective maintenance products to MWS Operations so they can have plants that operate at optimum required capacity.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$6,046,100	\$5,466,290	\$6,410,500	\$6,410,500	\$0	0.0%
FTEs:	Operations Fund	68.00	68.00	101.00	101.00	0.00	0.0%

Performance

Percentage of equipment available versus equipment required to meet capacity

100% NR NR NR

Wastewater Treatment Plant Operation

The purpose of the Wastewater Treatment Plant Operation Program is to provide wastewater treatment products for the community so they can be assured of fishable and swimmable water resources.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$21,569,500	\$21,805,194	\$23,049,800	\$23,049,800	\$0	0.0%
FTEs:	Operations Fund	81.00	81.00	49.00	49.00	0.00	0.0%

Performance

Percentage of compliance with National Pollution Discharge Elimination System permit requirements

100% NR NR NR

65 Water & Sewer Services Funds-Program Budgets

Laboratory Compliance Wastewater

The purpose of the Laboratory Compliance Wastewater Program is to provide water quality and compliance reports, analytical data and support products to MWS (Metro Water Services) so they can have timely and accurate data that enables them to operate efficiently and in compliance with regulations.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$2,011,500	\$2,106,913	\$2,269,500	\$2,269,500	\$0	0.0%
FTEs:	Operations Fund	30.00	30.00	15.00	15.00	0.00	0.0%

Performance

Percentage of Environmental Protection Agency defined time requirements for reports that are met

100% 100% NA 100%

Security Wastewater

The purpose of the Security Wastewater Program is to provide security and protection products to MWS so they can continue operations to provide safe drinking water and wastewater treatment free of security breaches.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$1,120,400	\$960,272	\$951,300	\$951,300	\$0	0.0%
FTEs:	Operations Fund	0.00	0.00	2.00	2.00	0.00	0.0%

Performance

Percentage of days free from security breaches

100% 100% NA 100%

Water Operations Line of Business - The purpose of the Water Operations Line of Business is to provide treatment, maintenance, security and laboratory services to MWS and its customers so that they can have a safe drinking water supply of reliable quantity with sufficient water pressure.

Distribution Facilities Operations and Maintenance

The purpose of the Distribution Facilities Operations and Maintenance Program is to provide operations, technical maintenance services and monitoring of the distribution system to MWS Operations, Engineering and System Services Divisions so they can provide safe drinking water of reliable quantity for Metro Water Services' customers.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$4,572,600	\$4,599,801	\$4,941,000	\$4,941,000	\$0	0.0%
FTEs:	Operations Fund	0.00	0.00	15.00	15.00	0.00	0.0%

Performance

Percentage of customer hours that system demand exceeded capacity due to facility failure

0% 0% NA 0%

65 Water & Sewer Services Funds-Program Budgets

Laboratory Compliance Water

The purpose of the Laboratory Compliance Water Program is to provide water quality and compliance reports, analytical data and support products to MWS (Metro Water Services) so they can have timely and accurate data that enables them to operate efficiently and in compliance with regulations.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$561,200	\$433,190	\$376,900	\$376,900	\$0	0.0%
FTEs:	Operations Fund	0.00	0.00	15.00	15.00	0.00	0.0%

Performance

Percentage of Environmental Protection Agency defined time requirements for reports that are met

100% 100% NR 100%

Water Plant Maintenance

The purpose of the Water Plant Maintenance Program is to provide preventive and corrective maintenance products to MWS Operations and Maintenance so they can have plants that operate at optimum required capacity.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$2,340,300	\$2,385,713	\$2,467,000	\$2,467,000	\$0	0.0%
FTEs:	Operations Fund	32.00	32.00	45.00	45.00	0.00	0.0%

Performance

Percentage of equipment available versus equipment required to meet capacity

100% 100% NR 100%

Water Treatment Plant Operations

The purpose of the Water Treatment Plant Operations Program is to provide a safe supply of drinking water for community use and fire protection to all MWS customers so they can have potable and aesthetically pleasing water of reliable quantity and pressure.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$13,307,900	\$11,716,076	\$13,950,400	\$13,950,400	\$0	0.0%
FTEs:	Operations Fund	54.00	54.00	28.00	28.00	0.00	0.0%

Performance

Percentage of days in compliance with water quality standards of the Safe Drinking Water Act

100% 100% NR 100%

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

Security Water Program

The purpose of the Security Water Program is to provide protection of critical assets and employees for MWS (Metro Water Services) in order to continue to provide safe drinking water and wastewater treatment.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$605,000	\$576,404	\$589,900	\$589,900	\$0	0.0%
FTEs:	Operations Fund	0.00	0.00	1.00	1.00	0.00	0.0%

Performance

Percentage of days free of security breaches

100% NR NR NR

65 Water & Sewer Services Funds-Program Budgets

Administration Line of Business – The purpose of the Administration Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental “to be determined” budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary	2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget: Water & Sewer	\$0	\$0	\$0	\$522,900	\$522,900	100.0%

Operations Administration

The purpose of the Operations Administration Program is to provide management information products to Metro Water Services employees so they can produce quality water and wastewater products.

Budget & Performance Summary	2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget: Operations Fund	\$1,827,600	\$1,441,548	\$1,657,200	\$1,657,200	\$0	0.0%
FTEs: Operations Fund	43.00	42.00	5.50	12.50	7.00	127.27%

Performance

Percentage of compliance with federal and state regulatory requirements pertaining to safe drinking water and clean wastewater

100% NR NR NR

IT Applications Support

The purpose of the IT Applications Support program is to provide business recommendations, applications, and project reporting products to MWS Divisions so they can use technologies and technology applications to improve their business processes.

Budget & Performance Summary	2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget: Operations Fund	\$2,679,600	\$2,417,369	\$2,498,900	\$2,498,900	\$0	0.0%
FTEs: Operations Fund	16.00	16.00	11.00	11.00	0.00	0.0%

Performance

Percentage of IT problems resolved in a timely and effective manner

98% 100% NR 100%

Human Resources

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive adequate training, equitable benefits, accurate compensation, safety enhancement and appropriate safety products that are designed to prevent accidents and injuries and effectively respond to accidents and injuries that occur.

Budget & Performance Summary	2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget: Operations Fund	\$190,500	\$171,762	\$213,000	\$213,000	\$0	0.0%
FTEs: Operations Fund	4.50	4.50	7.00	7.00	0.00	0.0%

Performance

Percentage compliance with mandated training

92% 90% NR 90%

65 Water & Sewer Services Funds-Program Budgets

Finance

The purpose of the Finance Program is to provide financial management products to this Metro department so it can effectively manage its financial resources.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$2,323,000	\$2,187,714	\$2,408,200	\$2,408,200	\$0	0.0%
FTEs:	Operations Fund	14.50	14.50	12.00	12.00	0.00	0.0%

Performance

Percentage of payroll authorizations filed accurately and timely

100% 100% NR 100%

Procurement

The purpose of the Procurement Program is to provide purchasing transaction support products to this Metro department so it can obtain needed goods and services in a timely and efficient manner.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$494,500	\$286,916	\$532,400	\$532,400	\$0	0.0%
FTEs:	Operations Fund	6.50	6.50	7.00	7.00	0.00	0.0%

Performance

Percentage of vendors paid on or before due date

87% NR NR NR

Executive Leadership

The purpose of the Executive Leadership Program is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Operations Fund	\$7,737,000	\$6,892,279	\$6,800,900	\$17,346,000	\$10,545,100	155.1%
FTEs:	Operations Fund	13.00	13.00	10.00	10.00	0.00	0.0%

Performance

Percentage of departmental key results achieved

NA NA NR NA

75 Metro Action Commission-Program Budgets

Community Empowerment Line of Business – The purpose of the Community Empowerment Line of Business is to provide poverty information, response and coordination products to individuals with low incomes and groups so they can seek solutions to improve the conditions of their community and neighborhood.

Community Advocacy

The purpose of the Community Advocacy program is to mobilize individuals with low incomes to engage in activities that support and promote their own wellbeing and that of their community.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$252,000	\$64,224	\$252,000	\$92,200	\$(159,800)	(63.4)%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Percentage of individuals with low incomes serving on governing boards and participating on parent councils

NA NR NA 51%

Community Improvement and Revitalization Line of Business – The purpose of the Community Improvement and Revitalization Line of Business is to increase or safeguard opportunities and community resources or services to individuals with low incomes.

Adult Education and Training

The purpose of the Adult Education and Training program is to increase the training and placement opportunities for staff and customers.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$182,800	\$205,109	\$186,700	\$195,200	\$8,500	4.6%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage of individuals with increased opportunities for education and training

NA NA NA 30%

Child and Family Development Line of Business – The purpose of the Child Family Development Line of Business is to provide school readiness, health and social services products to eligible children ages birth to 5 so they can demonstrate proficiency in educational and social skill outcomes at the end of the year.

Educational Child Development

The purpose of the Educational Child Development program is to provide readiness and life skills products to eligible children ages three to five years so they can demonstrate proficiency in educational and social skill outcomes at the end of one year.
Footnote: Head Start is a federal educational, health, and nutritional program serving low-income children.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$11,886,100	\$12,732,040	\$11,975,400	\$11,709,400	\$(266,000)	(2.2)%
FTEs:	Special Purpose Fund	214.00	214.00	210.00	206.00	(4.00)	(1.9)%

Performance

Percent of children who can follow three-step directions

84% 76% 84% 84%

**This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.

75 Metro Action Commission-Program Budgets

Nutrition Services

The purpose of the Nutrition Services program is to provide individualized assessment, meal planning, educational and wellness products to children enrolled in Head Start/Early Head Start and their families so they can make food choices that benefit them and facilitate healthy lifestyles.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY13-FY13 % Change
Budget:	Special Purpose Fund	\$1,861,200	\$2,167,823	\$1,903,900	\$1,997,300	\$93,400	4.9%
FTEs:	Special Purpose Fund	48.96	48.96	48.96	48.96	0.00	0.0%

Performance

Percent of children who can identify healthy food

	100%	90%	100%	90%
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Families and Communities as Partners

The purpose of the Families and Communities as Partners program is to provide training, educational, and resource products to eligible families and caregivers so they better provide for children.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$2,039,000	\$2,114,152	\$1,901,700	\$1,999,900	\$98,200	5.2%
FTEs:	Special Purpose Fund	50.88	50.88	50.88	50.88	0.00	0.0%

Performance

Percent of respondents who said that the information received would help them better provide for children

	90%	NR	90%	90%
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Child Health and Wellness

The purpose of the Child Health and Wellness program is to provide disability services, health and mental health products to children enrolled in Head Start/Early Head Start so they can experience a reduction in learning barriers and health problems to enable them to fully participate in school.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$228,100	\$204,479	\$235,200	\$371,000	\$135,800	57.7%
FTEs:	Special Purpose Fund	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Percent of children who received follow-up health services within 30 days of health screenings

	100%	NR	100%	100%
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75 Metro Action Commission-Program Budgets

Self-Sufficiency Line of Business – The purpose of the Self-Sufficiency Line of Business is to provide financial assistance, adult education and training, and health products to income eligible residents of Davidson County so they can maintain independent living and improve self-sufficiency.

Low-Income Home Energy and Emergency Assistance

The purpose of the Low-Income Home Energy and Emergency Assistance program is to provide household counseling and financial assistance products to income eligible households of Davidson County so they can maintain independent living and improve self-sufficiency.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$4,863,900	\$7,722,878	\$4,379,200	\$4,877,800	\$498,600	11.4%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage of clients who do not return after 1 year

	10%	NR	10%	10%
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Adult Education, Training and Support

The purpose of the Adult Education, Training and Support program is to provide General Equivalency Degree, training, job readiness, and college preparation products to economically and educationally disadvantaged individuals of Davidson County so they can increase their household income and education levels.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$389,800	\$356,347	\$364,700	\$467,200	\$102,500	28.1%
FTEs:	Special Purpose Fund	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Percentage of individuals who increase educational levels

	0%	NA	0%	50%
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Health Improvement

The purpose of the Health Improvement program is to provide dental, mental, and vision products for income eligible residents of Davidson County who are 17 years or older so they can receive basic health services to fulfill their medical needs.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$364,800	\$372,267	\$364,800	\$364,800	\$0.00	0.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Percentage of eligible customers receiving needed health services

	2%	0%	1.4%	2%
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75 Metro Action Commission-Program Budgets

Community Partnership and Linkages Line of Business – The purpose of the Community Partnership and Linkages Line of Business is to provide service coordination and expanded resource products to residents with low income to assist them in achieving family and individual goals.

Service Coordination

The purpose of the Service Coordination program is to provide comprehensive case management products to customers so they can achieve family and individual goals.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$240,000	\$252,234	\$165,700	\$251,700	\$86,000	51.9%
FTEs:	Special Purpose Fund	29.00	29.00	29.00	29.00	0.00	0.0%

Performance

Percentage of clients assisted by multiple agencies as a result of both formal and informal agreements and working relationships

NR NA NA NA

Administrative Line of Business – The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Administration and Leasehold

The purpose of the Administration and Leasehold program is to provide administrative products for management, general administration, operations, and facilities so they can account for general cost and successfully manage the agency as a whole.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$2,340,700	\$2,783,149	\$2,498,800	\$2,489,900	\$(8,900)	(0.4)%
FTEs:	Special Purpose Fund	11.00	11.00	12.00	14.00	2.00	16.7%

76 Nashville Career Adv Ctr-Program Budgets

Employment Resources Career Center Line of Business - The purpose of the Employment Resources Career Center Line of Business is to provide information, skill enhancement and employment connection products to Middle Tennessee job seekers and employers so they can achieve their employment goals.

Job Seeker

The purpose of the Job Seeker program is to provide skill enhancement and employment products to Middle Tennessee job seekers so they can acquire and retain employment.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12- FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$10,090,600	\$10,237,366	\$8,381,400	\$8,381,300	\$(100)	(0.00)%
FTEs:	Special Purpose Fund	42.65	42.65	45.10	45.50	0.40	0.9%

Performance

Percentage of Middle Tennessee job seekers receiving skill enhancement products who acquire a job and stay in the workforce for at least six months

85% 91.1% 83% 83%

***This performance measure has been tested for accuracy. Please see the Performance Measure Review section for additional information.*

78 Metro Transit Authority-Program Budgets

Service Improvement Line of Business - The purpose of the Service Improvement Line of Business is to provide transportation services and information products to our community, its leaders and visitors so that greater mobility will be achieved.

Board of Directors Information

The purpose of the Board of Directors Information program is to provide information products to the MTA Board of Directors so they are better able to provide leadership because of the information they receive.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$231,100	\$244,500	\$262,100	\$ 85,400	(\$176,700)	(67.4%)
	Other Funding	255,000	287,200	265,800	223,700	(42,100)	(15.8%)
	Total	\$486,100	\$531,700	\$527,900	\$309,100	(\$218,800)	(41.5%)
FTEs:	All Funding Sources	2.75	2.75	2.00	3.00	1.00	50.0%

Performance

Percentage of Board members who responded they are better able to provide leadership because of information provided to them

NR NR NR NR

Convenient Alternative Transportation

The purpose of the Convenient Alternative Transportation program is to provide transit service products to everyone so they can reduce their dependence on automobiles.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12- FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 5,467,700	\$5,796,300	\$6,082,400	\$ 6,933,500	\$ 851,100	14.0%
	Other Funding	6,032,600	6,807,000	6,167,900	7,207,800	1,039,900	16.9%
	Total	\$11,500,300	\$12,603,300	\$12,250,300	\$14,141,300	\$1,891,000	15.4%
FTEs:	All Funding Sources	265.50	265.50	272.50	322.50	50.00	18.3%

Performance

Percentage increase in the number of people using public transit

NR NR NR NR

Service Improvement

The purpose of the Service Improvement program is to provide planning recommendation and grant application products to decision makers so they can make informed decisions on allocation of MTA funds.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$168,100	\$128,300	\$121,700	\$171,500	\$ 49,800	40.9%
	Other Funding	185,500	150,700	123,400	178,300	54,900	44.5%
	Total	\$353,600	\$279,000	\$245,100	\$349,800	\$104,700	42.7%
FTEs:	All Funding Sources	11.00	11.00	11.00	13.50	2.50	22.7%

Performance

Percentage of recommendations that result in approval

NR NR NR NR

78 Metro Transit Authority-Program Budgets

Customer Care Line of Business - The purpose of the Customer Care Line of Business is to provide transportation, equipment and amenity products to our passengers and potential passengers so they can have a consistently high quality transit experience.

Customer Care

The purpose of the Customer Care program is to provide amenity products to transit users so they can board at a furnished stop.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$451,200	\$444,300	\$460,000	\$ 621,100	\$161,100	35.0%
	Other Funding	<u>497,800</u>	<u>521,800</u>	<u>466,500</u>	<u>645,700</u>	<u>179,200</u>	38.4%
	Total	\$949,000	\$966,100	\$926,500	\$1,266,800	\$340,300	36.7%
FTEs:	All Funding Sources	10.00	10.00	10.00	15.00	5.00	50.0%

Performance

Percentage of passengers who board at furnished stops

NR NR NR NR

Vehicle Preparation and Readiness

The purpose of the Vehicle Preparation and Readiness program is to provide maintenance, repair, training and information products to MTA so it can transport passengers in safe vehicles free from mechanical failure.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$4,487,100	\$ 4,608,400	\$ 5,250,800	\$ 5,702,300	\$ 451,500	8.6%
	Other Funding	<u>4,656,400</u>	<u>5,412,000</u>	<u>5,324,600</u>	<u>5,927,900</u>	<u>603,300</u>	11.3%
	Total	\$9,143,500	\$10,020,400	\$10,575,400	\$11,630,200	\$1,054,800	10.0%
FTEs:	All Funding Sources	87.00	87.00	80.00	87.00	7.00	8.8%

Performance

Percentage of passengers transported in safe vehicles free from mechanical failures

NR NR NR NR

Passenger Safety

The purpose of the Passenger Safety program is to provide safety products to our employees so that passengers can safely reach their destinations.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 509,300	\$ 515,400	\$ 709,700	\$ 723,500	\$13,800	1.9%
	Other Funding	<u>562,000</u>	<u>605,300</u>	<u>719,600</u>	<u>752,100</u>	<u>32,500</u>	4.5%
	Total	\$1,071,300	\$1,120,700	\$1,429,300	\$1,475,600	\$46,300	3.2%
FTEs:	All Funding Sources	6.00	6.00	6.00	7.00	1.00	16.7%

Performance

Percentage of MTA passengers that safely reach their destinations

NR NR NR NR

78 Metro Transit Authority-Program Budgets

Getting Around in Nashville

The purpose of the Getting Around in Nashville program is to provide Transit Information to MTA Customers and Potential Customers so they can ride the right bus at the right time.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12- FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 517,900	\$455,200	\$ 717,900	\$ 775,600	\$ 57,700	8.0%
	Other Funding	<u>571,400</u>	<u>534,600</u>	<u>728,000</u>	<u>806,300</u>	<u>78,300</u>	10.8%
	Total	\$1,089,300	\$989,800	\$1,445,900	\$1,581,900	\$136,000	9.4%
FTEs:	All Funding Sources	24.25	24.25	24.25	24.75	0.50	2.1%

Performance

Percentage of customers who use MTA information products successfully

NR NR NR NR

Logistics

The purpose of the Logistics program is to provide information, training and equipment products to MTA so buses can leave the garage on time.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$229,300	\$214,200	\$237,800	\$230,700	\$(7,100)	(3.0%)
	Other Funding	<u>253,100</u>	<u>251,600</u>	<u>241,100</u>	<u>239,800</u>	<u>(1,300)</u>	(0.5%)
	Total	\$482,400	\$465,800	\$478,900	\$470,500	\$(8,400)	(1.8%)
FTEs:	All Funding Sources	33.00	33.00	33.00	33.00	0.00	0.0%

Performance

Percentage of on-time pull-outs

NR NR NR NR

Access To All

The purpose of the Access to All program is to provide Alternative Mobility products to the Mobility Challenged so they can get to where they need to be in less than 90 minutes.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,468,100	\$1,387,500	\$1,184,500	\$1,534,300	\$349,800	29.5%
	Other Funding	<u>1,619,700</u>	<u>1,629,400</u>	<u>1,201,100</u>	<u>1,595,000</u>	<u>393,900</u>	32.8%
	Total	\$3,087,800	\$3,016,900	\$2,385,600	\$3,129,300	\$743,700	31.2%
FTEs:	All Funding Sources	60.00	60.00	60.00	60.00	0.00	0.0%

Performance

Percentage of mobility challenged customers getting to where they need to be in less than 90 minutes

NR NR NR NR

78 Metro Transit Authority-Program Budgets

Asset Management Line of Business - The purpose of the Asset Management Line of Business is to provide financial and risk management products to MTA's decision-makers so that they can manage effectively.

Financial and Asset Management

The purpose of the Financial and Asset Management program is to provide Financial and Analytical Reporting products to MTA Management so they can make informed decisions and stay within approved budget.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$255,400	\$259,200	\$463,700	\$ 585,100	\$121,400	26.2%
	Other Funding	281,700	304,400	470,200	608,300	138,100	29.4%
	Total	\$537,100	\$563,600	\$933,900	\$1,193,400	\$259,500	27.8%
FTEs:	All Funding Sources	8.00	8.00	16.00	19.00	3.00	18.8%

Performance

Percentage of managers who stay within approved budget

NR NR NR NR

Sales

The purpose of the Sales program is to provide Revenue Generating products to MTA so it can increase non-fare revenue.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$255,400	\$180,500	\$297,100	\$292,300	\$(4,800)	(1.6%)
	Other Funding	281,800	212,000	301,200	303,900	2,700	0.9%
	Total	\$537,200	\$392,500	\$598,300	\$596,200	\$(2,100)	(0.4%)
FTEs:	All Funding Sources	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Percentage of total revenue coming from non-fare sources

NR NR NR NR

Business Protection

The purpose of the Business Protection program is to provide risk management products to MTA so it can minimize financial liability exposure.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 972,600	\$1,110,300	\$1,166,900	\$1,388,600	\$221,700	19.0%
	Other Funding	1,073,100	1,304,000	1,183,300	1,443,600	260,300	22.0%
	Total	\$2,045,700	\$2,414,300	\$2,350,200	\$2,832,200	\$482,000	20.5%
FTEs:	All Funding Sources	0.00	0.00	0.00	0.00	0.00	0.00%

Performance

Percentage of dollars spent on liability expenditures

NR NR NR NR

78 Metro Transit Authority-Program Budgets

Support Services Line of Business - The purpose of the Support Services Line of Business is to provide human resources and information technology products to MTA so that it can achieve results through a qualified and appropriately equipped workforce.

Employment Services

The purpose of the Employment Services Program is to provide recruitment, benefit and development products to MTA so it can recruit and retain a qualified workforce to meet its business objectives.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12- FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 6,168,300	\$ 5,960,500	\$ 6,949,100	\$ 7,843,800	\$ 894,700	12.9%
	Other Funding	6,805,600	6,999,900	7,046,700	8,154,200	1,107,500	15.7%
	Total	\$12,973,900	\$12,960,400	\$13,995,800	\$15,998,000	\$2,002,200	14.3%
FTEs:	All Funding Sources	2.25	2.25	2.25	2.25	0.00	0.0%

Performance

Percentage of qualified workforce retained to meet business objectives

NR NR NR NR

Human Resources

The purpose of the Human Resources program is to provide compliance products to MTA staff so they can maintain a workplace compliant with applicable laws and agreements.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$1,113,500	\$1,006,800	\$1,121,800	\$1,237,500	\$115,700	10.3%
	Other Funding	1,228,500	1,182,400	1,137,500	1,286,500	149,000	13.1%
	Total	\$2,342,000	\$2,189,200	\$2,259,300	\$2,524,000	\$264,700	11.7%
FTEs:	All Funding Sources	2.25	2.25	3.00	4.00	1.00	33.3%

Performance

Percentage of workplace in compliance with laws and agreements

NR NR NR NR

Internal Support

The purpose of the Internal Support program is to provide Communications, Information Technology and support products to MTA's Administrative employees so they can have all the appropriate equipment necessary to perform their job duties.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	GSD General Fund	\$ 725,600	\$ 554,600	\$1,172,200	\$1,163,400	\$(8,800)	(0.8%)
	Other Funding	800,500	651,300	1,188,700	1,209,500	20,800	1.7%
	Total	\$1,526,100	\$1,205,900	\$2,360,900	\$2,372,900	\$12,000	0.5%
FTEs:	All Funding Sources	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Percentage of Administrative employees who have the right equipment to do their jobs

NR NR NR NR

78 Metro Transit Authority-Program Budgets

Administrative Line of Business - The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in FY13.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Other Funding	\$294,200	\$335,900	\$246,600	\$167,000	\$(79,600)	(32.3%)

70 Community Education Comm-Program Budgets

Community Education and Development Line of Business – .The purpose of the Community Education and Development Line of Business is to provide educational and social opportunities to adult learners and the community so they can increase their knowledge in their fields of interest.

Community Education and Development

The purpose of the Community Education and Development program is to provide educational and social opportunities to adult learners and the community so they can increase their knowledge in their fields of interest.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	Special Purpose Fund	\$415,900	\$315,341	\$389,900	\$361,500	\$28,400	7.3%
FTEs:	Special Purpose Fund	1.00	1.00	2.50	3.00	0.50	20.0%

Performance

Percentage of participants who respond that they increased their knowledge in the field or subject of interest as a result of the class

NA NA NA 75%

34150 NECAT -Program Budgets

Nashville Education, Community, and Arts TV

The purpose of the Nashville Education, Community, and Arts TV program is to provide public and government access television.

Budget & Performance Summary	2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	\$100,000	\$40,997	\$100,000	\$100,000	\$0	0.0%
FTEs:	0.00	0.00	0.00	0.00	0.00	0.0%

68201 District Energy System-Program Budgets

Steam Generation and Distribution Line of Business – The purpose of the Steam Generation and Distribution Line of Business is to provide steam products to customers so they can heat their facility spaces and support their business functions.

Steam Generation and Distribution

The purpose of the Steam Generation and Distribution program is to provide steam products to customers so they can heat their facility spaces and support their business functions.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	DES Enterprise Fund	\$8,135,500	\$8,038,489	\$7,421,800	\$6,635,300	\$(786,500)	(10.6)%
FTEs:	DES Enterprise Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Percentage of steam generated and distributed that meets contractual requirements

100% NR 100% NR

Chilled Water Generation and Distribution Line of Business – The purpose of the Chilled Water Generation and Distribution Line of Business is to provide chilled water products to customers so they can cool their facility spaces and support their business functions.

Chilled Water Generation and Distribution

The purpose of the Chilled Water Generation and Distribution program is to provide chilled water products to customers so they can cool their facility spaces and support their business functions.

Budget & Performance Summary		2011 Budget	2011 Actual	2012 Budget	2013 Budget	FY12-FY13 Difference	FY12-FY13 % Change
Budget:	DES Enterprise Fund	\$12,174,100	\$12,057,735	\$12,664,200	\$13,505,000	\$840,800	6.6%
FTEs:	DES Enterprise Fund	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Percentage of chilled water generated and distributed that meets contractual requirements

100% NR 100% NR

Appendix 1: Financial Schedules

Appendix 1 presents financial information in different ways to facilitate comparison between departments and over time. It includes three schedules. Any schedule's footnote references are described below.

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

This schedule summarizes the revenues and expenditures of each of the six budgetary (primary tax-supported) funds, from actual FY 2009 data through the FY 2013 budget. It also shows how revenues and expenditures contribute to fund balances in each fund. Notes include:

FY 2012 ending fund balances are based on the budget. They assume that, when the ledgers are closed for FY 2012, actual revenues and expenditures will match the budget. Actual data for FY 2012 is not available as this book goes to press, and the government does not formally project estimated revenues and expenditures at the level of detail shown in these tables until the Comprehensive Annual Financial Report (CAFR) is published. Actual data for FY 2012 will be published in the CAFR for the Fiscal Year Ended June 30, 2012, when that document is released this winter.

SCHEDULE 2 - FY 2013 DEPARTMENTAL BUDGET BY FUND TYPE

This schedule presents each department's combined FY 2013 expenditure budgets by fund type. This table allows you to view all expenditures for a department regardless of the fund type in which those expenditures are budgeted.

Note, however, that even though this table combines the budgets of various funds that a department uses, the budget of one fund usually cannot be commingled with or substituted for the budget of another fund, even within the same department.

SCHEDULE 3 - HISTORICAL EXPENDITURES

This schedule shows trends in expenditures and full-time equivalent positions (FTEs) for each department and fund, from FY 2010 through FY 2013 (recommended).

* Gross total dollar amounts include duplications due to interfund transfers.

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

GENERAL FUND - GSD	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 BUDGET	FY 2013 REC. BUDGET
REVENUES:					
Property taxes	351,342,172	360,724,627	356,193,968	360,698,800	397,424,600
Local option sales tax	86,346,221	79,665,435	81,191,512	87,428,700	97,671,200
Other taxes, licenses and permits	81,926,553	78,594,520	85,617,388	100,508,900	88,472,400
Fines, forfeits and penalties	13,325,113	14,945,708	13,245,652	12,519,500	11,514,300
Revenues from the use of money or property	908,832	49,950	14,367	0	0
Revenues from other governmental agencies	82,544,447	72,693,471	76,525,619	76,107,000	73,854,100
Commissions and fees	16,599,245	13,991,938	15,177,986	13,515,400	14,049,500
Charges for current services	28,273,342	25,220,063	27,683,764	26,264,700	28,490,000
Compensation for loss, sale or damage to property	314,660	770,528	502,104	355,900	412,100
Contributions and gifts	604,355	598,824	533,958	413,300	401,800
Miscellaneous	1,615,211	2,148,142	1,770,865	1,527,000	1,539,000
TOTAL REVENUES:	663,800,151	649,403,206	658,457,183	679,339,200	713,829,000
EXPENDITURES:					
General government	26,623,136	23,676,884	24,920,818	33,558,700	32,774,500
Fiscal administration	24,112,437	22,499,859	23,760,394	24,567,100	23,970,900
Administration of justice	56,871,162	54,590,759	55,407,798	55,521,600	55,516,400
Law enforcement and care of prisoners	211,373,327	206,419,773	215,945,118	220,043,600	224,500,200
Fire prevention and control	43,596,526	45,066,573	46,960,545	46,655,900	47,662,300
Regulation and inspection	7,951,586	7,492,864	7,867,410	8,935,100	9,066,800
Conservation of natural resources	407,442	352,001	340,296	376,800	371,500
Public welfare	7,460,432	6,391,205	6,658,098	18,000,400	20,290,900
Public health and hospitals	83,419,885	93,805,990	62,481,289	78,038,500	78,175,700
Public library system	19,891,826	18,445,049	19,769,677	20,375,800	21,055,400
Public works, highways and streets	25,686,680	23,927,102	21,744,515	60,328,300	62,513,900
Recreational and cultural	35,539,361	31,368,718	31,849,947	42,512,400	41,826,700
Employee Benefits	41,433,598	43,773,119	48,527,747	68,407,600	79,241,800
Education	0	0	0	1,698,300	1,866,400
Miscellaneous	38,896,268	54,255,051	69,601,391	36,656,500	50,229,000
Debt Service	0	0	0	0	0
TOTAL EXPENDITURES:	623,263,666	632,064,947	635,835,043	715,676,600	749,062,400
Excess (deficiency) of revenues over expenditures	40,536,485	17,338,259	22,622,140	(36,337,400)	(35,233,400)
OTHER FINANCING SOURCES (USES):					
Transfers in	21,698,528	17,158,395	41,898,124	12,231,800	21,068,100
Transfers out	(54,296,802)	(55,406,367)	(55,659,136)	0	0
Miscellaneous	0	0	0	0	0
TOTAL OTHER FINANCING:	(32,598,274)	(38,247,972)	(13,761,012)	12,231,800	21,068,100
Net change in fund balances	7,938,211	(20,909,713)	8,861,128	(24,105,600)	(14,165,300)
FUND BALANCES, beginning of year	49,604,341	57,542,552	36,632,839	36,800,000	44,600,000
FUND BALANCES, end of year	57,542,552	36,632,839	45,493,967	12,694,400	30,434,700

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 – SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

DEBT SERVICE - GSD	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 BUDGET	FY 2013 REC. BUDGET
REVENUES:					
Property taxes	78,481,091	79,785,233	74,995,233	80,041,600	81,561,400
Local option sales tax	2,918,925	2,648,469	1,643,404	1,910,600	1,932,200
Other taxes, licenses and permits	126,816	0	0	0	0
Fines, forfeits and penalties	434,021	554,813	494,577	452,000	425,000
Revenues from the use of money or property	0	17,819	3,803	0	0
Revenues from other governmental agencies	2,052,471	2,067,440	2,562,683	2,802,600	2,725,900
Commissions and fees	0	0	0	0	0
Charges for current services	838,699	972,094	0	0	0
Compensation for loss, sale or damage to property	0	0	0	0	0
Contributions and gifts	0	0	0	0	0
Miscellaneous	896,925	0	0	0	0
TOTAL REVENUES:	85,748,948	86,045,868	79,699,700	85,206,800	86,644,500
EXPENDITURES:					
General government	0	0	0	0	0
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law enforcement and care of prisoners	0	0	0	0	0
Fire prevention and control	0	0	0	0	0
Regulation and inspection	0	0	0	0	0
Conservation of natural resources	0	0	0	0	0
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highways and streets	0	0	0	0	0
Recreational and cultural	0	0	0	0	0
Employee Benefits	0	0	0	0	0
Education	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Debt Service	95,271,078	93,605,589	54,278,759	91,009,900	99,587,600
TOTAL EXPENDITURES:	95,271,078	93,605,589	54,278,759	91,009,900	99,587,600
Excess (deficiency) of revenues over expenditures	(9,522,130)	(7,559,721)	25,420,941	(5,803,100)	(12,943,100)
OTHER FINANCING SOURCES (USES):					
Transfers in	11,229,867	14,220,725	8,774,770	9,519,500	11,774,900
Transfers out	(4,010,200)	0	(38,258,100)	0	0
Miscellaneous	240,000	637,766	4,282,917	0	0
TOTAL OTHER FINANCING:	7,459,667	14,858,491	(25,200,413)	9,519,500	11,774,900
Net change in fund balances	(2,062,463)	7,298,770	220,528	3,716,400	(1,168,200)
FUND BALANCES, beginning of year	3,170,054	1,107,591	8,406,361	8,400,000	8,600,000
FUND BALANCES, end of year	1,107,591	8,406,361	8,626,889	12,116,400	7,431,800

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

GENERAL PURPOSE SCHOOL FUND	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 BUDGET	FY 2013 REC. BUDGET
REVENUES:					
Property taxes	219,768,805	224,270,258	221,333,354	224,603,300	267,847,200
Local option sales tax	159,185,602	171,369,784	175,256,365	174,857,300	195,342,400
Other taxes, licenses and permits	4,686,354	4,640,167	5,025,174	4,802,300	4,990,000
Fines, forfeits and penalties	4,180	8,602	4,340	6,200	6,200
Revenues from the use of money or property	170,286	0	0	0	0
Revenues from other governmental agencies	196,755,040	202,894,030	216,735,769	229,959,300	246,379,700
Commissions and fees	0	0	0	0	0
Charges for current services	685,736	928,569	573,849	760,000	760,000
Compensation for loss, sale or damage to property	359,806	396,791	731,930	428,000	678,000
Contributions and gifts	1,356,139	730,420	559,883	300,000	300,000
Miscellaneous	117,927	46,231	115,529	45,000	45,000
TOTAL REVENUES:	583,089,875	605,284,852	620,336,193	635,761,400	716,348,500
EXPENDITURES:					
General government	0	0	0	0	0
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law enforcement and care of prisoners	0	0	0	0	0
Fire prevention and control	0	0	0	0	0
Regulation and inspection	0	0	0	0	0
Conservation of natural resources	0	0	0	0	0
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highways and streets	0	0	0	0	0
Recreational and cultural	0	0	0	0	0
Employee Benefits	0	0	0	0	0
Education	608,269,836	601,845,360	621,062,518	674,034,800	720,420,300
Miscellaneous	0	0	0	0	0
Debt Service	0	0	0	0	0
TOTAL EXPENDITURES:	608,269,836	601,845,360	621,062,518	674,034,800	720,420,300
Excess (deficiency) of revenues over expenditures	(25,179,961)	3,439,492	(726,325)	(38,273,400)	(4,071,800)
OTHER FINANCING SOURCES (USES):					
Transfers in	2,860,425	3,092,767	27,348,216	6,500,000	0
Transfers out	(9,877,368)	(19,020,014)	(19,328,594)	0	0
Miscellaneous	0	0	0	0	0
TOTAL OTHER FINANCING:	(7,016,943)	(15,927,247)	8,019,622	6,500,000	0
Net change in fund balances	(32,196,904)	(12,487,755)	7,293,297	(31,773,400)	(4,071,800)
FUND BALANCES, beginning of year	72,724,255	40,527,351	28,039,596	28,100,000	37,400,000
FUND BALANCES, end of year	40,527,351	28,039,596	35,332,893	(3,673,400)	33,328,200

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

SCHOOL DEBT SERVICE	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 BUDGET	FY 2013 REC. BUDGET
REVENUES:					
Property taxes	27,800,290	28,536,209	31,646,331	28,374,600	47,063,600
Local option sales tax	16,122,202	2,494,549	0	0	0
Other taxes, licenses and permits	0	0	0	0	0
Fines, forfeits and penalties	0	0	0	0	0
Revenues from the use of money or property	770,181	151,919	112,581	0	0
Revenues from other governmental agencies	0	0	1,114,330	0	0
Commissions and fees	0	0	0	0	0
Charges for current services	0	0	0	0	0
Compensation for loss, sale or damage to property	0	0	0	0	0
Contributions and gifts	0	0	0	0	0
Miscellaneous	9,733	0	0	0	0
TOTAL REVENUES:	44,702,406	31,182,677	32,873,242	28,374,600	47,063,600
EXPENDITURES:					
General government	0	0	0	0	0
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law enforcement and care of prisoners	0	0	0	0	0
Fire prevention and control	0	0	0	0	0
Regulation and inspection	0	0	0	0	0
Conservation of natural resources	0	0	0	0	0
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highways and streets	0	0	0	0	0
Recreational and cultural	0	0	0	0	0
Employee Benefits	0	0	0	0	0
Education	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Debt Service	59,088,791	59,021,329	30,279,984	42,632,600	50,073,400
TOTAL EXPENDITURES:	59,088,791	59,021,329	30,279,984	42,632,600	50,073,400
Excess (deficiency) of revenues over expenditures	(14,386,385)	(27,838,652)	2,593,258	(14,258,000)	(3,009,800)
OTHER FINANCING SOURCES (USES):					
Transfers in	1,530,450	3,344,380	3,824,315	3,096,100	3,009,800
Transfers out	0	0	0	0	0
Miscellaneous	0	497,394	2,191,152	0	0
TOTAL OTHER FINANCING:	1,530,450	3,841,774	6,015,467	3,096,100	3,009,800
Net change in fund balances	(12,855,935)	(23,996,878)	8,608,725	(11,161,900)	0
FUND BALANCES, beginning of year	51,412,069	38,556,134	14,559,256	16,100,000	12,000,000
FUND BALANCES, end of year	38,556,134	14,559,256	23,167,981	4,938,100	12,000,000

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

GENERAL FUND - USD	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 BUDGET	FY 2013 REC. BUDGET
REVENUES:					
Property taxes	84,263,384	83,344,699	82,218,191	86,152,300	84,975,900
Local option sales tax	0	0	0	0	0
Other taxes, licenses and permits	16,568,259	13,678,885	16,313,857	3,703,500	16,505,500
Fines, forfeits and penalties	0	0	0	0	0
Revenues from the use of money or property	144,323	32,243	6,515	0	0
Revenues from other governmental agencies	7,402,785	4,241,037	1,969,191	4,310,400	5,482,900
Commissions and fees	0	0	0	0	0
Charges for current services	940,032	816,640	1,431,705	859,700	1,062,100
Compensation for loss, sale or damage to property	0	0	0	100,000	100,000
Contributions and gifts	0	0	0	0	0
Miscellaneous	0	0	0	0	0
TOTAL REVENUES:	109,318,783	102,113,504	101,939,459	95,125,900	108,126,400
EXPENDITURES:					
General government	0	0	0	0	0
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law enforcement and care of prisoners	0	0	0	481,000	481,000
Fire prevention and control	63,438,311	59,148,384	62,147,722	61,614,200	60,919,100
Regulation and inspection	0	0	0	0	0
Conservation of natural resources	0	0	0	0	0
Public welfare	0	0	0	200,000	200,000
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highways and streets	8,100,575	7,019,168	7,819,441	16,821,000	17,212,200
Recreational and cultural	0	0	0	0	0
Employee Benefits	20,986,529	20,864,457	20,799,471	23,063,500	23,644,300
Education	0	0	0	0	0
Miscellaneous	1,364,535	1,397,250	1,465,758	6,381,700	5,669,800
Debt Service	0	0	0	0	0
TOTAL EXPENDITURES:	93,889,950	88,429,259	92,232,392	108,561,400	108,126,400
Excess (deficiency) of revenues over expenditures	15,428,833	13,684,245	9,707,067	(13,435,500)	0
OTHER FINANCING SOURCES (USES):					
Transfers in	161,000	0	0	0	0
Transfers out	(6,919,500)	(11,602,200)	(11,980,900)	(3,930,300)	0
Miscellaneous	0	0	0	0	0
TOTAL OTHER FINANCING:	(6,758,500)	(11,602,200)	(11,980,900)	(3,930,300)	0
Net change in fund balances	8,670,333	2,082,045	(2,273,833)	(17,365,800)	0
FUND BALANCES, beginning of year	13,513,632	22,183,965	24,266,010	24,200,000	8,500,000
FUND BALANCES, end of year	22,183,965	24,266,010	21,992,177	6,834,200	8,500,000

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

DEBT SERVICE - USD	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 BUDGET	FY 2013 REC. BUDGET
REVENUES:					
Property taxes	12,293,769	14,377,133	14,162,926	13,847,300	14,394,300
Local option sales tax	0	0	0	0	0
Other taxes, licenses and permits	0	0	0	0	0
Fines, forfeits and penalties	0	0	0	0	0
Revenues from the use of money or property	0	0	1,468	0	0
Revenues from other governmental agencies	0	0	0	0	0
Commissions and fees	0	0	0	0	0
Charges for current services	0	0	0	0	0
Compensation for loss, sale or damage to property	0	0	0	0	0
Contributions and gifts	0	0	0	0	0
Miscellaneous	1,497,260	0	0	0	0
TOTAL REVENUES:	13,791,029	14,377,133	14,164,394	13,847,300	14,394,300
EXPENDITURES:					
General government	0	0	0	0	0
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law enforcement and care of prisoners	0	0	0	0	0
Fire prevention and control	0	0	0	0	0
Regulation and inspection	0	0	0	0	0
Conservation of natural resources	0	0	0	0	0
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highways and streets	0	0	0	0	0
Recreational and cultural	0	0	0	0	0
Employee Benefits	0	0	0	0	0
Education	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Debt Service	16,531,248	17,093,415	7,262,735	14,879,000	15,426,000
TOTAL EXPENDITURES:	16,531,248	17,093,415	7,262,735	14,879,000	15,426,000
Excess (deficiency) of revenues over expenditures	(2,740,219)	(2,716,282)	6,901,659	(1,031,700)	(1,031,700)
OTHER FINANCING SOURCES (USES):					
Transfers in	4,817,750	1,265,937	1,397,864	1,031,700	1,031,700
Transfers out	0	0	(5,902,400)	0	0
Miscellaneous	0	136,126	778,302	0	0
TOTAL OTHER FINANCING:	4,817,750	1,402,063	(3,726,234)	1,031,700	1,031,700
Net change in fund balances	2,077,531	(1,314,219)	3,175,425	0	0
FUND BALANCES, beginning of year	2,221,176	4,298,707	2,984,488	3,000,000	6,100,000
FUND BALANCES, end of year	4,298,707	2,984,488	6,159,913	3,000,000	6,100,000

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

TOTAL - ALL BUDGETARY FUNDS	FY 2009 ACTUAL	FY 2010 ACTUAL	FY 2011 ACTUAL	FY 2012 BUDGET	FY 2013 REC. BUDGET
REVENUES:					
Property taxes	773,949,511	791,038,159	780,550,003	793,717,900	893,267,000
Local option sales tax	264,572,950	256,178,237	258,091,281	264,196,600	294,945,800
Other taxes, licenses and permits	103,307,982	96,913,572	102,530,543	109,014,700	109,967,900
Fines, forfeits and penalties	13,763,314	15,509,123	86,116,305	12,977,700	11,945,500
Revenues from the use of money or property	1,993,622	251,931	13,370,019	0	0
Revenues from other governmental agencies	288,754,743	281,895,978	298,907,592	313,179,300	328,442,600
Commissions and fees	16,599,245	13,991,938	15,177,986	13,515,400	14,049,500
Charges for current services	30,737,809	27,937,366	29,689,318	27,884,400	30,312,100
Compensation for loss, sale or damage to property	674,466	1,167,319	1,234,034	883,900	1,190,100
Contributions and gifts	1,960,494	1,329,244	1,093,841	713,300	701,800
Miscellaneous	4,137,056	2,194,373	1,886,394	1,572,000	1,584,000
TOTAL REVENUES:	1,500,451,192	1,488,407,240	1,507,470,171	1,537,655,200	1,686,406,300
EXPENDITURES:					
General government	26,623,136	23,676,884	24,920,818	33,558,700	32,774,500
Fiscal administration	24,112,437	22,499,859	23,760,394	24,567,100	23,970,900
Administration of justice	56,871,162	54,590,759	55,407,798	55,521,600	55,516,400
Law enforcement and care of prisoners	211,373,327	206,419,773	215,945,118	220,524,600	224,981,200
Fire prevention and control	107,034,837	104,214,957	109,108,267	108,270,100	108,581,400
Regulation and inspection	7,951,586	7,492,864	7,867,410	8,935,100	9,066,800
Conservation of natural resources	407,442	352,001	340,296	376,800	371,500
Public welfare	7,460,432	6,391,205	6,658,098	18,200,400	20,490,900
Public health and hospitals	83,419,885	93,805,990	62,481,289	78,038,500	78,175,700
Public library system	19,891,826	18,445,049	19,769,677	20,375,800	21,055,400
Public works, highways and streets	33,787,255	38,387,886	29,563,956	77,149,300	79,726,100
Recreational and cultural	35,539,361	43,773,119	31,849,947	42,512,400	41,826,700
Employee Benefits	62,420,127	64,637,576	69,327,218	91,471,100	102,886,100
Education	649,703,434	645,618,479	669,590,265	742,442,400	799,662,100
Miscellaneous	40,260,803	55,652,301	71,067,149	43,038,200	55,898,800
Debt Service	170,891,117	169,720,333	91,821,478	148,521,500	165,087,000
TOTAL EXPENDITURES:	1,496,314,569	1,492,059,899	1,440,951,431	1,646,794,300	1,742,696,100
Excess (deficiency) of revenues over expenditures	4,136,623	(3,652,659)	66,518,740	(109,139,100)	(56,289,800)
OTHER FINANCING SOURCES (USES):					
Transfers in	42,298,020	39,082,204	83,243,289	32,379,100	36,884,500
Transfers out	(75,103,870)	(86,028,581)	(131,129,130)	8,301,500	0
Miscellaneous	240,000	1,271,286	7,252,371	0	0
TOTAL OTHER FINANCING:	(32,565,850)	(45,675,091)	(40,633,470)	28,448,800	36,884,500
Net change in fund balances	(28,429,227)	(49,327,750)	25,885,270	(80,690,300)	(19,405,300)
FUND BALANCES, beginning of year	192,645,527	164,216,300	114,888,550	116,600,000	117,200,000
FUND BALANCES, end of year	164,216,300	114,888,550	140,773,820	35,909,700	97,794,700

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 2 - FY2013 RECOMMENDED DEPARTMENTAL BUDGET BY FUND TYPE

Department	FY13 Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
001 Administrative Expenditures (with details)	254,912,900	29,514,100	51,230,800	-	(3,200,000)	332,357,800
01101104 ADM County Retire Match	3,501,900	-	-	-	-	3,501,900
01101107 ADM Cnty Teach Retire Match	6,900,400	-	-	-	-	6,900,400
01101109 ADM Health Insurance Match	43,600,700	-	-	-	-	43,600,700
01101110 ADM Death Benefit Payments	200,000	-	-	-	-	200,000
01101113 ADM Pens IOD Medical Expense	8,397,500	-	-	-	-	8,397,500
01101114 ADM Unemployment Compensation	561,200	-	-	-	-	561,200
01101115 ADM Life Insurance Match	1,866,900	-	-	-	-	1,866,900
01101117 ADM Regional Transit Authority	155,700	-	-	-	-	155,700
01101118 ADM Econ/Job Incentives Dell	1,200,000	-	-	-	-	1,200,000
01101120 ADM Employee IOD Med Expense	11,255,700	-	-	-	-	11,255,700
01101127 ADM Contingency FacilityRental	335,000	-	-	-	-	335,000
01101132 ADM Econ/Job Incentive Asurion	900,000	-	-	-	-	900,000
01101140 ADM Benefit Adjustments	3,157,500	-	-	-	-	3,157,500
01101150 ADM Metro Telecomm Adjustments	100,000	-	-	-	-	100,000
01101180 ADM Relocation Metro Agencies	73,500	-	-	-	-	73,500
01101204 ADM Metro Action Commission	4,000,000	-	-	-	-	4,000,000
01101213 ADM NCAC Local Match	93,400	-	-	-	-	93,400
01101218 ADM District Energy System	2,315,700	-	-	-	-	2,315,700
01101221 ADM Subsidy Nashville Arena	6,101,500	-	-	-	-	6,101,500
01101222 ADM Stadium Maintenance	1,000,000	-	-	-	-	1,000,000
01101224 ADM Contingency Subrogation	100,000	-	-	-	-	100,000
01101225 ADM GSD Debt Transfer-Stadium	3,200,000	-	-	-	(3,200,000)	-
01101230 ADM Stormwater Fees Conting	205,000	-	-	-	-	205,000
01101233 ADM Subsidy Farmer's Mkt	406,800	-	-	-	-	406,800
01101237 ADM Commuter Rail	1,500,000	-	-	-	-	1,500,000
01101298 ADM Contingency Local Match	50,000	-	-	-	-	50,000
01101301 ADM Insurance Reserve	1,531,300	-	-	-	-	1,531,300
01101302 ADM Surety Bonds	17,300	-	-	-	-	17,300
01101303 ADM Corp Dues/Contribution	427,900	-	-	-	-	427,900
01101304 ADM Subsidy MTA	29,620,600	-	-	-	-	29,620,600
01101308 ADM Judgments and Losses	1,129,900	-	-	-	-	1,129,900
01101309 ADM Contingency Account	50,000	-	-	-	-	50,000
01101315 ADM PayPlan Improvements	13,266,800	-	-	-	-	13,266,800
01101326 ADM Property Tax Relief Progrm	2,900,000	-	-	-	-	2,900,000
01101396 ADM Travel	164,500	-	-	-	-	164,500
01101412 ADM Post Audit	1,248,000	-	-	-	-	1,248,000
01101416 ADM Subsidy Advance Planning	132,700	-	-	-	-	132,700
01101424 ADM Greer Stadium Maintenance	250,000	-	-	-	-	250,000
01101426 ADM Subsidy Hospital Authority	43,190,700	-	-	-	-	43,190,700
01101428 ADM Subsidy Muni Auditorium	591,500	-	-	-	-	591,500
01101481 ADM Cont'g Vacant Space Ops	3,082,100	-	-	-	-	3,082,100
01101485 ADM Cont'g ADA Operations	485,300	-	-	-	-	485,300
01101499 ADM GSD General Revenue	32,343,200	-	-	-	-	32,343,200
01101502 ADM Contr Nashville Symphony	15,000	-	-	-	-	15,000
01101503 ADM Contr Adventure Sci Ctr	200,000	-	-	-	-	200,000
01101506 ADM Contr Partnership 2020	300,000	-	-	-	-	300,000
01101521 ADM Contr Humane Assoc	12,500	-	-	-	-	12,500
01101534 ADM Contr Sister Citys	40,000	-	-	-	-	40,000
01101557 ADM Contr Hermitage	150,000	-	-	-	-	150,000
01101566 ADM Contingency Utility Incr	606,400	-	-	-	-	606,400
01101587 ADM Contr Alignment Nashville	100,000	-	-	-	-	100,000
01101590 ADM Contr Independt Med Exams	2,500	-	-	-	-	2,500
01101591 ADM Domestic Violence Progrms	675,000	-	-	-	-	675,000
01101592 ADM Educ and AfterSchool Prgs	675,000	-	-	-	-	675,000
01101593 ADM Misc CommAgencies/Service	450,000	-	-	-	-	450,000
01101602 ADM Subsidy Community Ed	342,500	-	-	-	-	342,500

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 2 - FY2013 RECOMMENDED DEPARTMENTAL BUDGET BY FUND TYPE

	FY13 Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
01101613 ADM Correctional Healthcare	11,798,800	-	-	-	-	11,798,800
01101614 ADM Forensic Medical Examiner	4,628,600	-	-	-	-	4,628,600
01101616 ADM NashvilleAfterZonesAllian	950,300	-	-	-	-	950,300
01101617 ADM Office of Sustainability	150,000	-	-	-	-	150,000
01101629 ADM Contr Conexion Americas	100,000	-	-	-	-	100,000
01101635 ADM Mid Tenn eHealth Connect	250,000	-	-	-	-	250,000
01101636 ADM Poverty Adult Literacy Ini	275,000	-	-	-	-	275,000
01101637 ADM Music Ent Econ Developmt	150,000	-	-	-	-	150,000
01101638 ADM TSU Foundation	100,000	-	-	-	-	100,000
01101643 ADM Contrib Scholars Academy	370,200	-	-	-	-	370,200
01101644 ADM Nashville Conflict Resource Ct	137,300	-	-	-	-	137,300
01101645 ADM Entrepreneur Center	250,000	-	-	-	-	250,000
01101666 ADM State Fair Subsidy	200,000	-	-	-	-	200,000
01102150 ADM Schools Internal Support	373,600	-	-	-	-	373,600
01103200 ADM HOT General Fund 1%	-	-	5,800,000	-	-	5,800,000
01103250 ADM HOT Convention Ctr 1% Tax	-	-	5,800,000	-	-	5,800,000
01103255 ADM HOT Conv Ctr 2007 1% Tax	-	-	4,524,000	-	-	4,524,000
01103260 ADM HOT 2007 1% Secondary TDZ	-	-	1,276,000	-	-	1,276,000
01103280 ADM HOT Tourist Promotion	-	-	11,600,000	-	-	11,600,000
01103290 ADM HOT Tourist Related	-	-	5,800,000	-	-	5,800,000
01103310 ADM HOT Conv Ctr 2007 \$2 Tax	-	-	12,180,000	-	-	12,180,000
01103510 ADM HOT Event and MarketingTax	-	-	2,580,000	-	-	2,580,000
01191102 ADM Police/Fire Retire Match	-	8,873,000	-	-	-	8,873,000
01191103 ADM Civil Service Retire Match	-	5,424,700	-	-	-	5,424,700
01191106 ADM Teacher Pens Match	-	4,592,400	-	-	-	4,592,400
01191109 ADM Health Ins Match	-	2,021,100	-	-	-	2,021,100
01191112 ADM Pensioner IOD	-	554,200	-	-	-	554,200
01191113 ADM Employee IOD	-	1,626,000	-	-	-	1,626,000
01191115 ADM Life Ins Match	-	78,500	-	-	-	78,500
01191140 ADM Benefit Adjustments	-	474,400	-	-	-	474,400
01191224 ADM Contingency Subrogation	-	100,000	-	-	-	100,000
01191301 ADM Insurance and Reserve	-	77,900	-	-	-	77,900
01191308 ADM Judgments and Losses	-	5,700	-	-	-	5,700
01191309 ADM Contingency Account	-	50,000	-	-	-	50,000
01191315 ADM PayPlan Improvements	-	3,076,500	-	-	-	3,076,500
01191326 ADM Property Tax Relief	-	200,000	-	-	-	200,000
01191499 ADM USD General Revenue	-	1,426,800	-	-	-	1,426,800
01191566 ADM Contingency Utility Incr	-	932,900	-	-	-	932,900
01701000 ADM Cntrl Business Imp Distrt	-	-	1,473,200	-	-	1,473,200
01781000 ADM Gulch Cntrl Business ImpDt	-	-	197,600	-	-	197,600
002 Metropolitan Council	1,849,500	-	-	-	-	1,849,500
003 Metropolitan Clerk	928,800	-	-	-	-	928,800
004 Mayor's Office	2,999,600	-	3,650,000	-	-	6,649,600
005 Election Commission	3,508,300	-	-	-	-	3,508,300
006 Law	5,177,300	-	-	-	-	5,177,300
007 Planning Commission	3,915,400	-	4,326,700	-	-	8,242,100
008 Human Resources	4,175,100	-	-	-	-	4,175,100
009 Register of Deeds	262,400	-	175,000	-	-	437,400
010 General Services	1,223,600	-	42,841,800	860,300	-	44,925,700
011 Historical Commission	604,700	-	20,000	-	-	624,700
014 Information Technology Service	1,737,400	-	15,083,100	-	-	16,820,500
015 Finance	7,787,900	-	743,000	-	-	8,530,900
016 Assessor of Property	7,331,800	-	-	-	-	7,331,800
017 Trustee	2,277,200	-	-	-	-	2,277,200
018 County Clerk	4,145,900	-	-	-	-	4,145,900
019 District Attorney	5,051,900	-	2,560,000	-	-	7,611,900
021 Public Defender	5,883,000	-	20,000	-	-	5,903,000
022 Juvenile Court Clerk	1,514,100	-	10,000	-	-	1,524,100
023 Circuit Court Clerk	3,698,400	-	-	-	-	3,698,400
024 Criminal Court Clerk	5,329,000	-	137,200	-	-	5,466,200

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 2 - FY2013 RECOMMENDED DEPARTMENTAL BUDGET BY FUND TYPE

	FY13 Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
025 Clerk and Master - Chancery	1,527,100	-	-	-	-	1,527,100
026 Juvenile Court	12,064,700	-	1,255,000	-	-	13,319,700
027 General Sessions Court	10,242,500	-	38,000	-	-	10,280,500
028 State Trial Courts	7,692,300	-	3,596,700	-	-	11,289,000
029 Justice Integration Services	2,109,100	-	104,100	-	-	2,213,200
030 Sheriff	58,308,900	-	16,533,600	-	-	74,842,500
031 Police	153,796,300	481,000	12,816,500	375,000	(481,000)	166,987,800
032 Fire	47,662,300	60,919,100	1,497,800	-	-	110,079,200
033 Codes Administration	8,267,500	-	255,000	-	-	8,522,500
034 Beer Board	322,300	-	-	-	-	322,300
035 Agricultural Extension	289,100	-	-	-	-	289,100
036 Soil and Water Conservation	82,400	-	-	-	-	82,400
037 Social Services	7,710,800	-	800	-	-	7,711,600
038 Health	18,545,100	-	25,476,700	-	-	44,021,800
039 Public Library	21,055,400	-	1,444,300	-	-	22,499,700
040 Parks	29,925,300	-	3,997,700	-	-	33,923,000
041 Arts Commission	2,463,000	-	-	-	-	2,463,000
042 Public Works	31,032,600	17,212,200	30,841,300	-	-	79,086,100
044 Human Relations Commission	417,800	-	-	-	-	417,800
045 Transportation Licensing	477,000	-	-	-	-	477,000
047 Criminal Justice Planning	404,300	-	-	-	-	404,300
048 Internal Audit	1,180,100	-	-	-	-	1,180,100
060 Farmer's Market	-	-	-	1,373,200	-	1,373,200
061 Municipal Auditorium	-	-	-	1,831,700	-	1,831,700
062 State Fair Board	-	-	-	3,077,800	-	3,077,800
063 Convention Center	-	-	-	6,239,900	-	6,239,900
064 Sports Authority	610,200	-	-	610,200	-	1,220,400
065 Water and Sewer	-	-	102,133,700	338,983,100	-	441,116,800
068 DES-District Energy System	-	-	-	20,140,300	-	20,140,300
070 Community Education Commission	-	-	-	357,500	-	357,500
075 Metro Action Commission	-	-	24,816,400	-	-	24,816,400
076 NCAC	-	-	8,379,100	-	-	8,379,100
080 MNPS	-	-	817,304,800	63,940,400	-	881,245,200
091 ECC Emergency Comm Center	12,395,000	-	-	-	-	12,395,000
General Fund Debt Service	99,587,600	15,426,000	-	-	-	115,013,600
School Fund Debt Service	50,073,400	-	-	-	-	50,073,400
TOTAL	902,556,300	123,552,400	1,171,289,100	437,789,400	(3,681,000)	2,631,406,200

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES									
	FY 2010 Actuals	FY 2011 Budget	FY 2012 Budget	FY 2013 Recommended Budget	FTE FY11	FTE FY12	FTE FY13	FTE FY13- FY12	
35200 MNPS Other State Grants	4,109,183	0	0	0	0.00	0.00	0.00	0.00	
35300 MNPS Other Federal Grants	4,261,268	0	0	0	0.00	0.00	0.00	0.00	
35400 MNPS Other Federal Direct	1,620,775	0	0	0	0.00	0.00	0.00	0.00	
37040 W&S Flood 2010 Capital	7,864,950	0	0	0	0.00	0.00	0.00	0.00	
37100 Stormwater	4,349,500	150,000	0	0	0.00	0.00	0.00	0.00	
47335 W&S Extension & Replacement	66,221,948	45,259,700	53,902,000	30,338,000	0.00	0.00	0.00	0.00	
50109 Property Loss	1,967,135	0	0	0	0.00	0.00	0.00	0.00	
50122 Metro Self-Insured Liability	2,411,604	0	0	0	0.00	0.00	0.00	0.00	
50123 Employee Blanket Bond	2,218	0	0	0	0.00	0.00	0.00	0.00	
50135 Employee ProfessionalLiability	150,000	0	0	0	0.00	0.00	0.00	0.00	
50267 Judgments & Losses	814,586	0	0	0	0.00	0.00	0.00	0.00	
51113 Facilities Maint & Security	16,381,870	18,708,200	19,388,000	19,536,800	33.00	33.00	33.00	0.00	
51114 BOSS Construction Services	388,287	386,200	338,500	368,700	4.00	4.00	4.00	0.00	
51137 Information Technology Service	13,998,439	14,584,500	14,689,800	14,983,100	112.00	110.00	111.00	1.00	
51138 ITS Technology Revolving	1,445,219	0	0	0	0.00	0.00	0.00	0.00	
51151 Postal Service	767,685	985,200	1,020,100	994,900	4.00	4.00	4.00	0.00	
51153 Radio Shop	3,518,290	2,775,500	2,658,500	2,622,700	16.00	15.00	15.00	0.00	
51154 Office of Fleet Management	27,848,212	16,243,900	17,752,400	19,318,700	89.00	89.00	88.00	-1.00	
51180 Treasury Management	726,906	761,800	749,900	743,000	8.00	7.00	7.00	0.00	
52177 Employees Med Benefit Trust	92,358,911	0	0	0	0.00	0.00	0.00	0.00	
52180 Cigna Choice Fund	78,351,776	0	0	0	0.00	0.00	0.00	0.00	
52200 IOD Network (Injured-On-Duty)	16,234,811	0	0	0	0.00	0.00	0.00	0.00	
55142 MNPS Central Storeroom	1,357,634	0	0	0	0.00	0.00	0.00	0.00	
55143 MNPS Self-Insured Liability	3,283,578	0	0	0	0.00	0.00	0.00	0.00	
55145 MNPS Prof Employees Trust	80,469,549	73,376,466	86,205,847	0	0.00	0.00	0.00	0.00	
55146 MNPS Print Shop	689,468	1,240,000	612,500	612,500	0.00	0.00	0.00	0.00	
60002 MTA-Component Unit	335,634	0	0	0	1.00	1.00	1.00	0.00	
60008 SPA Sports Authority - CU	488,930	495,000	556,100	610,200	2.00	2.00	2.00	0.00	
60152 Farmers Market	1,123,702	1,258,900	1,357,600	1,373,200	7.00	7.00	7.00	0.00	
60156 State Fair	4,340,180	4,040,500	3,117,300	3,077,800	23.28	22.18	24.11	1.93	
60161 Municipal Auditorium	1,728,433	1,713,800	1,746,100	1,831,700	8.00	8.00	9.00	1.00	
60162 Nashville Convention Center	7,462,609	6,618,100	6,272,600	6,239,900	0.00	0.00	0.00	0.00	
60170 Community Education Commission	369,371	415,900	389,900	357,500	4.75	2.50	3.00	0.50	
60180 MNPS Community Education Alli	485,499	0	0	0	0.00	0.00	0.00	0.00	
60287 SPA Arena Working Capital	4,383,088	0	0	0	0.00	0.00	0.00	0.00	
61190 Surplus Property Auction	754,004	967,400	834,100	860,300	7.00	7.00	7.00	0.00	
61200 Police Impound	2,068,650	2,302,900	2,302,900	375,000	29.00	29.00	0.00	-29.00	
62269 General Hospital	42,811,505	0	0	0	0.00	0.00	0.00	0.00	
62270 Bordeaux Long Term Care	38,782,465	0	0	0	0.00	0.00	0.00	0.00	
62271 Knowles Home	3,735,563	0	0	0	0.00	0.00	0.00	0.00	
63100 CCA Revenue 2010A	1,535,398	0	0	0	0.00	0.00	0.00	0.00	
67311 W&S Revenue	1,829,307	185,000,000	194,646,400	209,059,700	0.00	0.00	0.00	0.00	
67331 W&S Operating	93,957,064	100,207,200	104,600,500	115,668,500	691.00	700.00	707.00	7.00	
67332 W&S Operating Reserve	10,976	86,400	273,700	618,500	0.00	0.00	0.00	0.00	
67431 W&S SW Stormwater Operating	11,496,603	13,680,000	13,285,500	13,636,400	90.00	93.00	93.00	0.00	
68200 DES Revenue Account (Oper)	-9,140,086	0	0	0	0.00	0.00	0.00	0.00	
68201 DES Oper General Acct	20,702,312	20,309,600	20,086,000	20,140,300	0.00	0.00	0.00	0.00	

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Glossary

The annual operating budget contains specialized and technical terminology. This glossary defines some of the more common and more important of these terms.

Account Code - The combination of a business unit and object account that classifies all revenues and expenditures within a fund.

Accrual Accounting - A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. In such a system, revenue earned in June but received on July 10 is recorded as being received June 30.

Active Position - A position that is budgeted and funded, whether filled or not.

Actual - Actual (as opposed to budgeted) revenues and expenditures for the fiscal year indicated.

Accountability - The state of being answerable; it is demonstrated by being willing and able to tell taxpayers what they are getting for their money in terms of results.

Accounting System - The total set of records and procedures that are used to record, classify, and report information on financial status and operations.

Activity - An organizational process or system that converts inputs (money, staffing, technology, and other resources) into outputs (services and other things of value to customers, stakeholders, and citizens); the work performed by an organization to carry out a program for which it is responsible.

Adjusted Budget or Adjusted Final Budget - The final budget passed by the Council with detail adjusted by departments to show how they will operate within the fund-wide and department-wide numbers approved in that budget.

Agency - See **Department**.

Allot - To divide an appropriation into amounts that may be encumbered or expended during an allotment period.

Allotment - A part of an appropriation that may be encumbered or expended during an allotment period.

Allotment Period - A period of time less than one fiscal year in length during which an allotment is effective. Metro generally uses quarterly allotment periods, although some departments use monthly allotments as a management tool.

Annual Budget - A budget for a fiscal year.

Appraise - To estimate value, particularly of property. If the property is valued for purposes of taxation, the term "assess" means the same thing.

Appraisal - A valuation of property based on current market values.

Appraisal Ratio - The ratio between the appraised value of property and its market value, or the appraised value as a percentage of the market value. A house appraised at \$80,000 with a current market value of \$100,000 has an appraisal ratio of 80% (80,000/100,000). Using statistical techniques, the state recalculates appraisal ratios for the entire county every two years.

Appropriation - A legal authorization granted by the Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended. Metro general fund appropriations lapse (expire) at the end of each fiscal year.

Appropriation Ordinance - An ordinance by which the budget appropriations are given legal effect, usually the budget ordinance.

Assess - To value property officially for the purpose of taxation.

Assessment - The portion of a property's appraised value that is taxed, determined by multiplying the appraised value of a property by its assessment rate. For example, a residence appraised at \$100,000 has an assessment of \$25,000 (25% x \$100,000).

Assessment rate - The constitutional percentage that is multiplied by the appraised value to determine the assessment (25% of the appraised value for residential property, 40% for commercial).

Available (Undesignated) Fund Balance - The funds remaining from the prior fiscal year that are available for appropriation and expenditure in the current year.

Authorized Positions - Number of positions authorized in the final budget. This is not a formal part of the budget ordinance, but an implicit management tool to control salary expenditures. Some agencies and elected offices are subject to legal constraints on the numbers of authorized and filled positions.

Balanced Budget -- All funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund. Revenues are derived from four sources: current revenue charges; increases in existing revenue charges; new revenue sources; and unallocated reserves carried forward from prior years.

Baseline Budget - An estimate of the funding required to continue existing programs at the currently-budgeted levels of service from one fiscal year to the next. It includes various adjustments made to the prior year's budget as appropriate for salary increments, pay plan, longevity, inflation, etc.

Bond - A written promise to pay a specified sum of money (the face value or principal amount) at a specified date or dates in the future (the maturity date) together with periodic interest at a specified rate. Metro issues (sells) bonds as one way to finance capital projects. Maturity dates may extend as far as twenty or thirty years after the bonds are issued.

Appendix 2: Glossary

Bond, General Obligation - A bond that is secured by the full faith, credit, and taxing power of the city.

Bond, Revenue - A bond that is paid from the earnings of an enterprise fund.

Bonded Debt - That portion of indebtedness represented by outstanding bonds.

Budget - A plan of financial operation containing an estimate of proposed expenditures for a given period (usually a fiscal year) and the proposed means of financing them. Since the budget process includes many "budgets", it is necessary to specify whether the budget being discussed is projected, recommended, final (approved by the Council), or current.

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar - The schedule that is followed in preparing, adopting, and administering a budget.

Budgetary Control - The control or management of an organization in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenue.

Budgetary Fund - Any of the primary tax-supported funds:

- GSD General Fund (10101),
- USD General Fund (18301),
- GSD Debt Service Fund (20115),
- USD Debt Service Fund (28315),
- GSD Schools Operating Fund (35131), and
- Schools Debt Service Fund (25104).

The sum of their expenditures, less transfers between them, is usually cited as the total size of the budget.

Budget Message - The Mayor's message generally explaining the budget, describing its important features, outlining proposed financial policies, and explaining the reason for significant budgetary changes. This may take the form of a letter, speech, or presentation.

Budget Method - A code that presents whether and how Metro budgets each fund. Common codes are:

- ANN - Annually budgeted governmental (except capital projects), enterprise, and internal service funds with a fiscal year that is the same as Metro's July 1 - June 30 standard.
- MYB - Multi-year budgeted funds, often grants, whose fiscal year crosses Metro's July 1 - June 30 standard fiscal year and which typically are not included in this document.
- NOB - Other funds whose spending is authorized by something other than the operating budget.

Budget Ordinance - The legal document that sets the annual operating budget for a fiscal year.

Budgeted Positions - The number of full- and part-time positions funded in June, plus the number of seasonal positions funded at any time in the fiscal year.

Budget Projection - A projection of revenues and/or expenditures for the coming fiscal year(s).

Business Unit - Generally, an eight-digit code that describes an organizational, programmatic, or service unit within a department and fund.

CAFR (Comprehensive Annual Financial Report) - The audited annual financial report of the government, showing financial position and results of operations for the fiscal year, along with schedules detailing other financial matters. The CAFR is prepared in accordance with governmental GAAP, so it is not strictly comparable to the budget ordinance.

Capital Budget - A plan of proposed capital outlays and the means of financing them. Metro's Capital Improvements Budget (CIB) is compiled by the Finance Department and Planning Commission, and approved by the Mayor and Council. It is only a planning document and does not authorize expenditures on its own.

Capital Improvements - Expenditures that are related to the acquisition, expansion, or rehabilitation of an element of the physical plant of the government; sometimes referred to as infrastructure.

Capital Outlays - Expenditures for the acquisition of capital assets such as heavy equipment, machinery, buildings, etc.

Capital Spending Plan - The annual process of selecting and funding a package of specific capital projects to be authorized by the Council.

Capital Program - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

Certified Tax Rate - After reappraisal, the property tax rate that equates total current property tax revenues to those of the previous year's receipts plus normal growth. TCA 67-5-1701 provides that reappraisals cannot by themselves increase Metro's revenues. So, for years in which a reappraisal is implemented, the certified rate forms a basis for gauging the amount of any tax increases. This assures that tax increases are not hidden within post-reappraisal tax rates, but will be known to the public. The certified rate is calculated using state forms and guidelines, and is approved by the state Board of Equalization and the Council.

CBER - The University of Tennessee's Center for Business and Economic Research, which has assisted the Department of Finance in forecasting certain revenues for the budget.

Appendix 2: Glossary

CBO - The federal Congressional Budget Office.

Class Code - A code number assigned to positions within the city's classification and compensation plan.

Commercial Paper - a form of **note** (q.v.) with generally a shorter term and more flexible terms of issuance and payment.

Component Unit - An organization that is legally separate from Metro, but for whom Metro has the ultimate financial responsibility (i.e. if there was financial trouble, Metro would have to step in). They are not generally presented as part of the overall Metro budget, either in the budget ordinance or in this book. Component units include:

- Nashville District Management Corporation
- Sports Authority
- Metropolitan Development and Housing Agency (MDHA)
- Electric Power Board (Nashville Electric Service, NES)
- Metropolitan Transit Agency (MTA)
- Nashville Thermal Transfer Corporation
- Metropolitan Nashville Airport Authority
- Metropolitan Nashville Hospital Authority (General and Bordeaux Hospitals)
- Emergency Communications District
- Industrial Development Board

More information on these component units is available in Note 1 of the CAFR.

Constant or Real Dollars - The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money as compared to a certain past point in time.

Contingency Account - Funds set apart to provide for unforeseen expenditures or for anticipated purposes of uncertain amounts.

Contingency for State, Federal, or Other Reimbursable Program Funds - An account in the budget ordinance that allows transfer of new, unbudgeted grant and other reimbursable funds into General Fund departments' budgets without separate Council appropriation. It is budgeted in expenditure account 01101299.590000 and offset by estimated revenue in revenue object Account 406100.

Continuation Budget - A budget at a level of funding required to maintain current service levels during the coming year.

Cost - The amount of resources required for a business program, product, activity or service to produce an output, regardless of where the resources are accounted for.

- **Direct costs** can be identified specifically with a particular final cost objective (e.g. direct service, program or product), and usually appear in the budget of the program that provides the product or service.

- **Indirect costs** are incurred for a common or joint purpose benefiting more than one cost objective (e.g. direct service, program or product), but are not readily assignable to the cost objectives specifically benefited; they may be found elsewhere in the budget of the department that provides the product or service, or in the budgets of other departments that support that department.
- **Full cost or total cost** is comprised of the allowable direct cost of the program, plus its allocable portion of allowable indirect costs, less applicable credits.

Cost Allocation Plan - The documentation that identifies, accumulates, and allocates or develops billing rates based on the allowable costs of centralized services. The costs of these services may be allocated or billed to users or funding sources (such as grantors). A departmental cost allocation plan allocates a department's central costs to its programs. A local government cost allocation plan, or LOCAP, allocates the costs of central governmental units to other departments and agencies within the government that the central units serve.

Current Year - The fiscal year in progress.

Debt Service - (1) Repayment of principal and interest on outstanding debt (bonds, notes, and commercial paper). (2) The amount of money required for such repayments.

Debt Service Fund - A fund established to account for the accumulation of resources for, and the payment of, debt service.

Deficit - (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues (or, in for proprietary funds, the excess of expense over income) during a fiscal period.

Department - The highest organizational and administrative unit with overall management responsibility for goals, objectives, divisions, operations, programs, and activities within a functional area. The word generally includes boards, commissions, agencies, and elective offices.

Direct Cost - see **Cost**.

EBS - The government's integrated financial and administrative computer system. EBS encompasses most budgeting, accounting, purchasing, payroll, human resources, and benefit activities for Metro.

Encumbrances - The commitment of appropriated funds to an unperformed contract for goods or services. It is an estimate of the expenditures that will result when the contracts are completed.

Enterprise Fund - A fund established to account for a business-like operation in which services are provided to non-Metro customers for a fee. Such fees or user charges cover most or all costs of the fund. Examples include the Convention Center Fund and the Farmers' Market Fund. See also **internal service fund**.

Appendix 2: Glossary

Estimated Revenue - The amount of revenue that is projected to be collected during the fiscal year.

Expenditures - Decreases in net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service, and capital outlays. This term designates the cost of goods delivered or services rendered, whether paid or unpaid, including expenses, provision for debt retirement not reported as a liability of the fund from which retired, and capital outlays.

Final Budget - The budget appropriations approved by the Council, usually based on:

- The Mayor's recommended budget, or
- A substitute budget containing changes to the Mayor's budget and replacing that budget, and/or
- Amendments to one of the above.

Accounting statements in the CAFR prepared pursuant to GASB Statement 34 call this the "original budget."

Fiscal Year - A twelve-month period of time to which the budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The Metro and state fiscal years begin July 1 and end June 30; the federal fiscal year runs October 1 to September 30.

Four Percent Reserve Fund - see **general fund reserve fund**.

Fringe Benefits - Benefits to employees paid by Metro in addition to salaries, including Social Security (FICA), pension, life insurance, health insurance, workers compensation, and unemployment compensation. Benefit costs for active employees are included in the departments' operating budgets, while other benefits in the general funds are grouped in the Employee Benefit accounts.

Full-Time Equivalent (FTE) - A measure of effective authorized positions, indicating the percentage of time a position or group of positions is funded. For an individual position, 1.00 FTE is usually equal to 2,080 hours of work per year. FTE takes into account the number of hours per week and portion of the year the position is funded. $FTE = (\text{hours worked per week} / 40) \times (\text{months funded} / 12)$. A year-around full-time position has an FTE of 1.00. A full-time position funded for 6 months (1/2 year) has an FTE of 0.5, as does a 20-hour-per-week year-around position.

Function - A group of Metro departments that performs similar activities or delivers like services (e.g., the Law Enforcement function includes the Sheriff and Police Departments).

Fund - A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. A fund has its own revenues, expenditures, assets, liabilities, and equity (fund balance). In Metro, revenues and appropriations cannot be transferred between funds during the fiscal year.

Fund Balance - A term used to express the equity (assets minus liabilities) of governmental fund types and trust funds. A fund balance is the excess of cumulative revenues and other sources of funds over cumulative expenditures and other uses of funds.

GAAP (Generally Accepted Accounting Principles) - Nationally-recognized uniform principles, standards, and guidelines for financial accounting and reporting, governing the form and content of many financial statements of an entity. GAAP encompasses the conventions, rules, and procedures that define accepted accounting principles at a particular time, including both broad guidelines and detailed practices and procedures. Governmental GAAP is determined by the Governmental Accounting Standards Board (GASB) and, to a lesser extent, by the Financial Accounting Standards Board (FASB), the American Institute of Certified Public Accountants, and other professional organizations.

GAGAS (Generally Accepted Governmental Auditing Standards) - Standards for conducting governmental audits as determined by the latest revision of the booklet *Government Auditing Standards* (the "yellow book") published by the Comptroller General of the United States through the GAO.

GAO - The federal General Accounting Office.

GASB (Governmental Accounting Standards Board) - The oversight body that establishes governmental GAAP, equivalent to the private-sector FASB.

General Fund - The general operating funds are used to account for all resources except those required to be accounted for in another fund. Metro has separate general funds for the General Services District and the Urban Services District.

General Fund Reserve Fund (Four Percent Reserve Fund) - A capital projects fund for relatively small or short-lived capital expenditures. Four percent of the gross original GSD general fund revenue is deposited into this fund. These funds are appropriated by resolution in the capital spending plan for the purchase of equipment or repairs for any department funded by the GSD General Fund.

General Obligation (GO) debt - Bonds and notes used to borrow money, backed by the full faith, credit, and taxing power of the Metropolitan Government. Compare to **Revenue Debt**.

Governmental Fund - A fund used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities -- except those accounted for in proprietary funds and fiduciary funds. Governmental funds include general, special revenue, debt service, and capital projects funds.

Grant - A contribution by a government or other organization, generally to support a particular program or activity. Any receipts from any state or federal agency and certain non-profit organizations are considered grants unless specifically excluded by the Division of Accounts.

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Grant Match - Costs or in-kind services required to match grantors' shares of grant program costs.

GSD (General Services District) - All of Davidson County. See also **Services Districts**.

Holiday Bonus - See **Longevity**.

Impoundments - Executive decisions not to spend (obligate or expend) monies budgeted and appropriated by the Council. There are two types of impoundments.

- **Administrative impoundments** are simple unallotments of funds; the funds remain in the department's appropriation but are not available for expenditure.
- **Charter impoundments** are actual reductions of budget appropriations in accordance with §6.09 of the Charter.

Independent Audit - An audit conducted by auditors who are independent of the government. The annual audit is conducted by one or more public accounting (CPA) firms.

Indirect Costs - See **Cost**.

Infrastructure - The basic installations and facilities necessary for the continuance and growth of the city, such as roads, schools, transportation, utility, and similar systems.

Internal Service Fund - A fund established to finance and account for goods and services furnished by one department to another department on a cost reimbursement basis so that the original fund capital remains intact. Examples include the Fleet Management and the Information Technology Services funds.

Lapse - The automatic termination of an appropriation. Except for indeterminate or continuing appropriations, or as otherwise provided by law, any unexpended balance of an appropriation lapses and the authority to spend ends at the end of the fiscal year.

Levy - In reference to the budget as a whole, either the total amount of taxes due, or (sometimes) the tax rate. In reference to a specific piece of property, the amount of tax due on that property.

Liability - Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed or refunded at some future date. The term does not include encumbrances.

Line-Item Budget - A budget that is presented entirely or primarily based on objects of expenditure. The Metro budget ordinance and supporting detail are prepared on a line-item basis.

Line of Business - a group of programs with a common purpose that produce key results for citizens.

LOCAP - See **Cost Allocation Plan**.

Longevity - Monetary payments to Metro employees who have been in the employment of Metro for a minimum of

five years. Per resolution RS2001-642, these payments range from a minimum of \$110 after five years of service to a maximum of \$935 for twenty or more years.

Long-Term Debt - Debt that matures more than one year after it is issued.

Mayor's Recommended Budget - The budget proposed to the Council by the Mayor.

Measures - Statistical or workload data that quantifies the activities, outputs, or outcomes of program activities and expenditures.

Mission - A clear, concise purpose for an entire agency, focusing on the broad yet distinct results that it will achieve for its customers.

Modified Accrual Basis - The basis of accounting in which revenues are recognized when they become both measurable and available to finance expenditures of the current period, and expenditures are recognized when incurred, i.e., when the related fund liability is incurred except for:

- Inventories of materials and supplies which may be considered expenditures either when purchased or used;
- Prepaid insurance and similar items which need not be reported;
- Accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements;
- Interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and
- Principal and interest on long-term debt which are generally recognized when due.

All governmental funds and expendable trust funds are accounted for using modified accrual accounting; internal service and enterprise funds utilize full accrual accounting similar to that found in private sector businesses. The CAFR has more information on this subject and its use in Metro.

MSA (Metropolitan Statistical Area) - A group of relatively freestanding but socially and economically linked metropolitan area counties, usually as a central city surrounded by non-metropolitan counties. The Nashville MSA included Davidson, Cheatham, Dickson, Robertson, Rutherford, Sumner, Williamson, and Wilson Counties. The new Nashville-Davidson-Murfreesboro MSA, designated by the federal Office of Management and Budget, adds Macon, Trousdale, Smith, Cannon, and Hickman counties.

Note - A form of debt that is shorter in term than bonds, and often used for short-term capital project financing in anticipation of a future bond package with terms more advantageous for the government. TCA 9-21-505 provides that, "notes shall be issued for a period not to exceed two (2) years from the date of issue; provided, that with the approval of the state director [of local

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finance] the notes may be extended or renewed for not more than two (2) additional periods not exceeding two (2) years each.”

Object Account – A code that describes a specific expenditure or revenue item.

Objective - A desired specific output-oriented accomplishment that can be achieved within a given time frame. Its achievement advances both the activity and organization toward a corresponding goal.

OMB – Office of Management and Budget, a unit of the Metro Department of Finance. When modified by the word “federal”, a unit of the executive branch of the United States government.

OMB Circular A-87 - The federal OMB circular that describes allowable and unallowable costs for calculation of federal grant costs.

OMB Circular A-128 - The federal OMB circular that describes the procedures for audits of grants under the Single Audit Act.

Open Position – See **Vacant position**.

Operating Budget - A plan of current expenditures and the proposed means of financing them. The annual operating budget is the primary means to control most of the financing, spending, and service delivery activities of a government. The use of annual operating budgets is required by Section 6.01 of the Charter.

Ordinance – Legislation that is approved on three readings by the Council and signed by the Mayor.

Original revenues - The revenues from which 4% is transferred to the General Fund Reserve Fund (Four Percent Reserve Fund). This includes all revenues to the GSD General Fund except transfers, interdepartmental payments and receipts, federal and state financial assistance (except Medicaid and Medicare payments), and compensation for loss, sale, or damage to property.

Overdraft - The amount by which requisitions, purchase orders, or audited vouchers (i.e., expenditures and encumbrances) exceed the current allotment to which they are chargeable. This creates a negative balance in the unencumbered allotments.

Part-time Employee - For the purpose of budgeting, a part-time employee is any employee who regularly works less than 40 hours per week. This interpretation differs from that used by the Employee Benefit Board (less than 20 hours per week) or the Personnel Department (less than 32 hours).

Pay Plan - A schedule of each classification used by the Civil Service Commission, along with the pay grades, rates, ranges, and longevity-based steps for each class.

Performance Budget - A budget that focuses on activities rather than line items. Expenditures are related to workload and performance measures to assess the

efficiency of services, and budget decisions incorporate measurable performance of activities and work programs. A performance budget may also incorporate other bases of expenditure classifications, such as character and object class, but these are given a subordinate status to activity performance.

Performance Indicators - Specific quantitative measures of a division’s, program’s, or activity’s work performed or results obtained toward meeting an objective. They measure demand, workload, efficiency, effectiveness, quality, achievement, or outcomes.

Performance Measure Review - In order to ensure that the reported performance data is accurate, the Department of Finance’s Office of Financial Accountability (OFA) conducts an annual performance measure review of a selected sample of each department’s performance measures. The OFA randomly samples and tests a minimum of the program measures associated with at least ten percent of each department’s budget excluding the Hospital Authority and Metropolitan Nashville Public Schools.

Position - A tracking unit representing the authority to hire an employee. May be full-time (funded all day every workday), part-time (funded less than all day every workday), or seasonal (full- or part-time for only a portion of the year, with that portion recurring year after year).

Position Headcount - The number of authorized positions funded by a budget. As used in Metro budgeting, this is the sum of positions that are:

- Full-time and funded in June, plus
- Part-time and funded in June, plus
- Seasonal, regardless of months funded.

Prior Year - The fiscal year immediately preceding the current year.

Prior-Year Encumbrances - Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments.

Product - A countable deliverable that a customer receives from the agency. It is something that one or more customers receive, not processes the agency does. “Circulating library books” is a process; a library book checked out is a product; “library book check-outs” is an output or demand measure of what is delivered to customers.

Program - A group of products with a common purpose or result.

Program Budget - A budget where expenditures are based primarily on programs of work related to the goals and objectives of an organization, and secondarily on character and object.

Property Tax - An ad valorem (value-based) tax levied on real and personal property according to the property's assessed valuation and the tax rate.

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Reappraisal - A county-wide revaluation of real property based on current market values. See **Certified Tax Rate**.

Reserve - An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for further appropriation or expenditure.

Revenue - Funds that the government receives as income to support expenditures.

Revenue Code - A numerical code used to break down revenues into definable areas such as taxes, licenses, user fees, etc.

Revenue Debt - Bonds and notes used to borrow money, backed only by certain revenues (usually from the project built with proceeds from the debt) and not the full faith and credit of the government.

Revenue, Nonrecurring - Revenues that are not expected to repeat over time, and generally should not be used to support ongoing expenditures.

Satellite Cities - The seven smaller cities and towns totally or partly in Davidson County that were incorporated prior to Metro being formed in 1963. These smaller cities receive some Metro county-wide GSD services, but also provide their own city services instead of or in addition to GSD services (see table below). Their citizens pay the GSD property tax rate plus any rate set by the satellite city. The information presented in this book does not include any revenues, expenditures, or services of the satellite cities themselves.

Satellite Cities - Selected Services and City Tax Rates												
Satellite City	Zoning	Building permits	Streets	Trash Collection	Brush / Chipper	City Court	Police	Fire	Parks & Recreation	Utilities	Tourism	2004 City Property Tax Rate
Ridgetop	•	•	•	•	•	•	•	•	•	•	•	\$ 0.85
Goodlettsville	•	•	•	•	•	•	•	•	•	•	•	0.66
Lakewood	•	•	•	•	•	•	•	•	•	•	•	-
Berry Hill	•	•	•	•	•	•	•	•	•	•	•	-
Oak Hill	•	•	•	•	•	•	•	•	•	•	•	-
Forest Hills	•	•	•	•	•	•	•	•	•	•	•	-
Belle Meade	•	•	•	•	•	•	•	•	•	•	•	0.35

"•" means the satellite city reported that it provides some level of this service.

This table is not a legal document. Metro makes no representations as to the accuracy of this information; it is not guaranteed and is subject to change or correction without notice. Contact each city for information about its budget, taxes, and the services it provides.

Services Districts - The two districts established by state law and the Charter for budgeting and administering services within the Metro Government (see diagram below). The General Services District (GSD) is all of Davidson County. The Urban Services District (USD) is the former City of Nashville plus annexed areas within the GSD, it receives more services in return for paying a higher property tax rate. In the map, the USD is the large darker-shaded area within the GSD.

Services Districts



Single Audit Act - The federal law requiring a comprehensive government-wide audit of all federal financial assistance. In Metro, this is performed as an integral part of the annual independent audit.

Special Revenue Fund - A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes. Examples are the Schools General Purpose Fund (35131) and the General Fund Four Percent Reserve Fund (30003).

Stakeholder - Any person or entity that has an interest in the activities or objectives of an organization, including such groups as citizens, customers, suppliers, and regulators.

Strategic goal - A significant result to be achieved by an agency over the next two to five years.

Structural Balance - The situation in which recurring revenues are sufficient to finance expected expenditures for the foreseeable future.

Subledger - An optional additional level of detail for account codes. It is typically used to identify a revenue source or the fund number of an interfund transfer. For example, the number of the resolution that approved a grant might be entered as the subledger for the grant revenue account code.

Subsidiary - An optional additional level of detail for account codes. It is used to add more detailed information below the object account level.

Supplemental Appropriation - A resolution appropriating funds (increasing budget authority) above and beyond previously-approved levels.

Target Budget - A budget built by adjusting detailed budget items to a departmental total, instead of building

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the total budget by adding together detailed line-item projections.

Tax Levy - The total tax dollars assessed on property, calculated by multiplying the tax rate per one hundred dollars by the tax base. The term can also refer to the tax rate itself.

TCA - Tennessee Code Annotated; state law.

Transfer, Budget - A transfer of an unused portion of an appropriation to another purpose or activity within a department's budget.

Transfer, Operating - All interfund transfers other than residual equity transfers (which are nonrecurring or non-routine transfers of equity between funds), quasi-external transactions, reimbursements, loans, or advances. The typical operating transfer is a legally authorized transfer from a fund receiving revenue to another fund through which the resources are to be expended. The budget treats this as if it were an expenditure of the first fund and revenue to the second.

Unencumbered Allotment - also **unencumbered balance**. That portion of an allotment not yet expended or encumbered. The focus of budgetary control, as §6.08 of the Charter provides that, "... no expenditure shall be made or encumbrance created, but in pursuance of an allotment, and within the otherwise unencumbered balance of such allotment."

Unencumbered Appropriation - That portion of an appropriation not yet expended or encumbered.

Unexpended Allotment - That portion of an allotment not yet expended.

Unexpended Appropriation - That portion of an appropriation not yet expended.

Unreserved Fund Balance - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

USD (Urban Services District) - The former City of Nashville plus annexed areas, which receive more services in compensation for paying a higher property tax rate. See also **Services Districts**.

Vacant Position - A position that is active (available and funded) but unoccupied.

WeBudget - The Metropolitan Government's web-based intranet budget preparation system.

Working Capital - A financial measure which represents the amount of day-by-day operating liquidity available to the government.

Appendix 3: The Law and the Budget

Many of the government's financial affairs are set by the Metropolitan Charter and other laws, resolutions, and rules. Budget-related sections of some of those documents are reproduced below, beginning with Article 6 of the Charter. Other sections of the Charter and laws may delegate finance-related powers and responsibilities to other departments. Text in *italics* summarizes certain long sections.

METROPOLITAN CHARTER ARTICLE 6. THE BUDGETS AND FINANCIAL MATTERS

Section 6.01. Fiscal Year. -- The fiscal year of the metropolitan government shall begin on the 1st day of July of each year and shall end on the 30th day of June next following. Said fiscal year shall constitute the budget year and the year for financial accounting and reporting of each and every office, department, institution, activity and agency of the metropolitan government; but the aforesaid provision shall be in addition to, and not in lieu of, any accounting and reporting required of any official or agency by state or federal laws.

Section 6.02. Preparation of Annual Operating Budget. -- The director of finance shall obtain from all officers, departments, boards, commissions and other agencies for which appropriations are made by the metropolitan government, or which collect revenues for such government, such information as shall be necessary for him to compile the annual operating budget; and it shall be the duty of all such officers, departments, boards, commissions and agencies to furnish the director such information as he may require at such time or times and in such form as the director may prescribe.

Not later than March 1st prior to the end of each fiscal year, said director shall distribute to each of the agencies identified in the preceding paragraph all forms necessary for the preparation of the operating budget for the succeeding fiscal year. Such forms shall be returned to the director with the information desired not later than two months prior to the end of the current fiscal year. On the basis of the information so received and otherwise secured by him, said director shall prepare and transmit to the mayor a proposed operating budget for the next fiscal year of the kind and scope set forth in section 6.03 hereof. In preparing the proposed budget, the director may revise, as he may deem necessary, the estimates or requests made by the various officers, departments, boards, commissions and agencies, but any such agency shall be entitled to a hearing before the director with reference to any contemplated changes in its budget requests or estimates.

Section 6.03. Scope of the Annual Operating Budget. -- Section I of the annual operating budget shall apply only to the general services district and shall deal with those services and functions

appertaining to the general services district as set out by this charter, or by ordinance of the council. Section II of the annual operating budget shall apply only to the urban services district and shall deal with those services and functions appertaining to such urban services district as set out in this charter, or by ordinance of the council.

Each of the above described sections of the annual operating budget shall contain with respect to each of the operating funds of the metropolitan government to which they are applicable:

(a) An estimate of the unencumbered fund balance or deficit at the beginning of the ensuing fiscal year, and the amount of any reserves for designated purposes or activities includable in the operating budget.

(b) A reasonable estimate of revenues to be received during the ensuing year, classified according to source; but the estimated revenues from current and from delinquent property taxes shall not exceed the percentage of the total receivable from each such source collected during the last completed fiscal year; or the current fiscal year.

(c) Proposed expenditures for each organizational unit and activity in accordance with the established classification of accounts, including those capital outlays which are to be financed from the revenues of the ensuing year, and including all debt service requirements in full for such fiscal year payable from such fund.

In no event shall the total proposed expenditures from any fund exceed the total anticipated revenues plus the estimated unappropriated surplus, or fund balance, and applicable reserves and less any estimated deficit at the end of the current fiscal year.

Section 6.04. Review and Revision of Operating Budget by Mayor; Submission to Council; Budget as Public Record; Distribution of Copies.

-- The mayor shall review the operating budget submitted to him by the director of finance, and may make any revisions in such budget as he may deem necessary or desirable, before it is submitted to the council for consideration.

Not later than May 1st, the mayor shall submit to the metropolitan council the operating budget as approved by him in the form and with the contents specified in section 6.03 hereof, together with a message explaining such budget, describing its important features, and outlining the proposed financial policies of the metropolitan government for the ensuing fiscal year and setting forth the reasons for any significant changes in policy or budgetary allocations. The mayor shall promptly cause copies of the budget and budget message to be prepared for distribution to interested persons, and a summary of the budget shall be published in each of the daily newspapers in the area of the metropolitan government. The operating budget, as well as the

Appendix 3: The Law and the Budget

capital improvements budget hereinafter provided for, the budget message, and all supporting schedules shall be public records in the office of the metropolitan clerk and shall be open to public inspection.

Section 6.05. Hearings by Council. -- After the council shall have passed the budget ordinance on first reading, it shall hold hearings on the proposed operating budget, as well as on the capital improvements budget as provided in section 6.13 hereof, but the hearing on the capital improvements budget shall be heard prior to those on the proposed operating budget, and the hearings on either budget may be adjourned from time to time. Budget hearings shall be advertised in a daily newspaper of general circulation published in the area of the metropolitan government at least seven days prior to the date or dates set for the beginning of such public hearings.

Section 6.06. Action by Council on Operating Budget. -- After the conclusion of the public hearings, the council may amend the operating budget proposed by the mayor except, that the budget as finally amended and adopted must provide for all expenditures required by law or by other provisions of this charter and for all debt service requirements for the ensuing fiscal year as certified by the director of finance. Neither shall the council alter the estimates of receipts or other fund availability included in the budget document except to correct errors and omissions, in which event a full explanation shall be spread on the minutes of the council. In no event shall the total appropriations from any fund exceed the estimated fund balance, reserves, and revenues, constituting the fund availability of such fund.

The council shall finally adopt an operating budget for the ensuing fiscal year not later than the 30th day of June, and it shall be effective for the fiscal year beginning on the following July 1st. Such adoption shall take the form of an ordinance setting out the estimated revenues in detail by source and making appropriations according to fund and by organizational unit, purpose or activity as set out in the budget document. If the council shall fail to adopt a budget prior to the beginning of any fiscal year, it shall be conclusively presumed to have adopted the budget as submitted by the mayor.

A copy of the adopted budget, certified by the metropolitan clerk, shall be filed in the office of the director of finance.

The amount set out in the adopted operating budget for each organizational unit, purpose or activity shall constitute the annual appropriation for such item, and no expenditure shall be made or encumbrance created in excess of the otherwise unencumbered balance of the appropriation, or allotment thereof, to which it is chargeable. This shall not preclude the impoundment of funds or additional appropriations as provided herein.

Section 6.07. Property Tax Levies. -- The council shall levy an annual tax on real and personal property and merchants' ad valorem in the general services district, and the tax levy ordinance shall be the next order of business of the council after the adoption of the operating budget. The tax rate set by such ordinance shall be in two (2) parts; the general tax rate and the school tax rate.

The general tax rate set by such ordinance shall be such that a reasonable estimate of revenue from the levy shall at least be sufficient, together with other anticipated revenues, fund balances, and applicable reserves, to equal the total amount appropriated with the exception of the amount appropriated for schools and to provide in addition, a reasonable amount of working capital for each of the several funds.

The school tax rate set by the ordinance shall be such that a reasonable estimate of revenue from the levy shall at least be sufficient, together with other anticipated revenues, fund balances, and applicable reserves, to equal the total amount appropriated for schools and to provide in addition, a reasonable amount of working capital.

After the council has approved the annual operating budget of the urban services district, said council shall determine and declare the amount of revenue which must be produced from a tax levy upon the real and personal property and merchants' ad valorem within the urban services district. The urban council shall thereupon convene and it shall have a mandatory obligation by resolution to levy a property tax adequate with other available funds to finance the budget for urban services, as determined by the council; subject, however, to the requirements of section 1.04 of this Charter with respect to the tax on property in the newly annexed areas.

The willingness and ability of citizens to bear the burden of tax increases should always be considered. Therefore, notwithstanding any provisions above, real property tax rates shall not exceed the maximum rates approved by the voters of the county in a referendum. Such referendum may be authorized either by the Mayor or by a majority vote of the Council no more than once each calendar year pursuant to Tennessee Code Annotated Section 2-3-204. The referendum shall read "The maximum real property tax rates for Davidson County shall be increased to:" followed by a list of rates. Voters shall be provided the two choices of FOR and AGAINST. The real property tax rates in effect as of November 7, 2006 shall be the maximum rates allowed until the first referendum occurs.

Section 6.08. Allotments of Appropriations. -- All appropriations contained in the current operating budget shall be allotted by the director of finance on a quarterly basis, and it shall be his duty to make such allotments promptly at the beginning of each

Appendix 3: The Law and the Budget

quarter of the fiscal year. Such allotments shall be based upon estimated needs, and in the determination of such need the director of finance may require all spending agencies to submit allotments requests on such forms as he may prescribe. Such allotments shall constitute authorizations for expenditure or encumbrance, and no expenditure shall be made or encumbrance created, but in pursuance of an allotment, and within the otherwise unencumbered balance of such allotment.

Section 6.09. Impoundment of Funds. -- Upon certification of the director of finance that the revenues or other resources actually realized with respect to any fund are less than was anticipated and are insufficient to meet the amounts appropriated from such fund, it shall be the duty of the mayor to impound such appropriations as may be necessary to prevent deficit operation.

Section 6.10. Additional Appropriations. -- The metropolitan council may make appropriations in addition to those contained in the current operating budget, at any regular or special meeting called for such purpose, but any such additional appropriation may be made only from an existing unappropriated surplus in the fund to which it applies.

Section 6.11. Transfer of Appropriations. -- On request of any department head, and with his consent, the mayor may transfer the unencumbered balance of any appropriation, or any portion thereof, for any purpose or activity to the appropriation for any other purpose or activity within the same department, but the same shall not be available for encumbrance or expenditure until it shall have been allotted by the director of finance.

At the request of the mayor, but only at the end of any quarter of the fiscal year, the council may by resolution approved by a majority of the membership of the council transfer the unencumbered balance of any appropriation, or any portion thereof, to another appropriation within the same section of the budget and within the same fund. However, the council shall not make transfers of appropriations at any time between the general services district and the urban services district, or transfer moneys from any operating fund to another fund. Provided, however, that this stipulation shall not apply to the discharge of obligations existing between governmental agencies financed from one fund and those financed through another fund, nor to the transfer of moneys from operating funds to agency or trust funds covering collections to be expended through such agency or trust funds, nor to the transfer of the unappropriated surplus in bond funds to the debt service funds set up to retire such bond, nor to such other transfers between funds as may be authorized by law.

Section 6.12. Lapse of Appropriations. -- All unencumbered balances of appropriations in the current operating budget at the end of the fiscal year shall lapse into the unappropriated surplus or

reserves of the fund or funds from which such appropriations were made.

Section 6.13. Capital Improvements Budget. -- The director of finance shall obtain annually from all officers, departments, boards and commissions and other agencies requesting funds from the metropolitan government for capital improvements, such information as the planning commission shall require to enable it to prepare the capital improvements budget. This data shall be delivered to the planning commission not later than four months prior to the end of the fiscal year. The capital improvements budget shall include a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter, accompanied by the report and recommendations of the metropolitan planning commission with respect to the program. Section I of the capital improvements budget shall present proposed general services district projects. Section II shall present proposed urban services district projects. The mayor shall submit the capital improvements budget to the council not later than May 15th and shall recommend those projects to be undertaken during the ensuing fiscal year and the method of financing them, noting the impact on the debt structure of the metropolitan government and shall include in the appropriate current operating budget any projects to be financed from current revenues for the ensuing fiscal year.

The council shall have power to accept, with or without amendment, or reject, the proposed program and proposed means of financing. The council shall not authorize an expenditure for the construction of any building, structure, work or improvement, unless the appropriation for such project is included in its capital improvements budget, except to meet a public emergency threatening the lives, health or property of the inhabitants, when passed by two-thirds vote of the membership of the council. The capital improvements budget must be acted upon finally by the council not later than the 15th day of June following its submission.

The mayor may submit amendments to the capital improvements budget at any time during the year, accompanied by the recommendation thereon of the planning commission, which amendments shall become effective when adopted by a two-thirds vote of the membership of the council.

Section 6.14. General Fund Reserve. -- From all original moneys collected during any year, before making a budget ordinance, there shall be deducted four (4%) percent of the gross amount of the general fund revenue of the general services district, which sum shall be placed in an account to be known as the general fund reserve and shall be kept separate and apart from other funds of the metropolitan government.

The mayor and council may by resolution make appropriations from said funds for the purchase of

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equipment for any department of the metropolitan government or for repairs to any building owned by any department of the metropolitan government; provided, however, that no appropriations shall be made from this fund to any department not deriving its operating funds from the general fund budget.

From all moneys collected during any year, and after making provisions for the four (4%) percent of the gross amount of the general fund revenue that shall establish the general fund reserve of the metropolitan government, there shall be next provided a sufficient amount, not to be less than fifty thousand (\$50,000) dollars, to be placed in and constituted the metropolitan government advance planning and research fund for the use of the metropolitan planning commission of the metropolitan government in the preparation, in advance, of plans for capital projects, and for the making of such studies and the doing of such research as is by the metropolitan planning commission deemed necessary in the performance of the duties and responsibilities given it by the Metropolitan Charter and general law. No expenditures shall be made from said fund except by resolution of the metropolitan planning commission, and in no case shall expenditures be made therefrom for the payment of budgetary items or matters not concerned with research and advance planning. The resolution of the metropolitan planning commission as to capital projects shall precisely define the projects concerned and amounts expended in the planning of such projects shall be provided for in the financing of construction of same and, upon the commencement of construction, the metropolitan government advance planning and research fund shall be repaid those sums and moneys expended from it in the advanced planning of such project. From all moneys collected during any year, and after the making of provision for the four (4%) percent of the gross amount of the metropolitan government's general fund revenue flowing into the general fund reserve of the metropolitan government, there shall next be provided a sufficient amount, as of the first day of each fiscal year, to bring the unencumbered balance on hand in the metropolitan government advance planning and research fund created herein to the minimum sum of fifty thousand (\$50,000) dollars.

By ordinance, the council may create a contingent reserve fund not to exceed four (4%) percent of the general fund revenue of the urban services district. The mayor and council may by resolution make appropriations from said fund for the purchase of equipment for any department of the metropolitan government or for repairs to any building owned by any department of the metropolitan government which equipment or buildings are used primarily for the furnishing of services herein defined as urban services; provided, however, that no appropriations shall be made from this fund to any department not deriving its operating funds from the general fund of the urban services district current operating budget.

Section 6.15. Post Audit. -- The council shall provide annually for an independent audit of the accounts and other evidences of financial transactions of the metropolitan government and of its every department, office and agency. The audit shall be made by an accountant or an accounting firm, the members of which have no personal interest, direct or indirect, in the fiscal affairs of the metropolitan government or of any to its departments, offices, or agencies. The designated accountant shall be a certified public accountant, or, if an accounting firm is employed, the members thereof shall be so certified and thoroughly qualified by training and experience in governmental accounting to perform the audit.

The independent audit shall be made by a firm chosen by a three member audit board. This board shall consist of the presiding officer of the council, the chairman of the finance committee of the council, and the chairman of the metropolitan board of education.

The audit may be conducted on a quarterly or continuing basis and the final report of the annual audit shall be completed as soon as practicable after the close of the fiscal year, and in no event later than four months after the close of the fiscal year. The audit report shall be available to the public and to the press.

The council may at any time order an examination or special audit of any department, office or agency of the government.

ARTICLE 5 - METROPOLITAN COUNTY MAYOR & VICE-MAYOR

Section 5.04. Mayor's veto power; veto of items in appropriations and budget. -- The mayor is authorized to approve or to disapprove ordinances and resolutions adopted by the council and no ordinance or resolution shall become effective without his approval except as herein provided. Every ordinance or resolution adopted by the council shall be presented to the mayor for his consideration. If he approves, he shall sign the same, and it shall become effective according to the terms thereof. If he disapproves, he shall return the same to the council without his signature, which return may be accompanied by a message indicating the reasons for his disapproval. Any resolution or ordinance so disapproved shall become effective when subsequent to its return it shall be adopted by two-thirds (2/3rds) of all the members to which the council is entitled, with the ayes and noes and the names of the councilmen voting for and against the same entered on the minutes. Every resolution or ordinance shall become effective unless the same be approved or disapproved by the mayor and returned to the council at or prior to the next regular meeting of the council occurring ten (10) days or more subsequent to the date when the same was delivered to his office for consideration.

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The mayor, while approving other portions of an ordinance, may reduce or disapprove the sum of money appropriated by any one or more items, or parts of items, in any ordinance appropriating money, except for debt service, employee benefits or independent audits, such power to be exercised with return of the ordinance to the council within the time prescribed for disapproval of ordinances generally, accompanied by written explanation of the reasons for disapproval or reduction. The one or more items or parts of items disapproved or reduced shall be void to the extent that they have been disapproved or reduced unless any such item or parts of items so disapproved or reduced shall be restored to the ordinance in the original amount and become effective by adoption by the council according to the rules and limitations prescribed for the passage of other ordinances over the mayor's veto.

ARTICLE 7 - BOND ISSUES

Overview - Bond Issues -- *Although bond issues affect the budget through debt service payments, they are not directly involved in the budget process. The more significant sections of the Article are:*

- 7.01. Bonds authorized by metropolitan council; purposes of issue.
- 7.04. General tax bonds and urban tax bonds.
- 7.05. When bond referendum not required; notice of issue.
- 7.07. Issuance of bonds under general law.
- 7.08. Limitations on urban bonds.
- 7.09. Amount and purpose; obligations; form issuance.
- 7.10. Metropolitan bonds negotiable & tax exempt.
- 7.12. Sale.
- 7.13. Temporary financing.
- 7.17. Revenue bonds.
- 7.20. Debt service funds.

ARTICLE 8 - METROPOLITAN DEPARTMENTS

Overview -- *This article creates and empowers certain departments and divisions in the Government. Those sections related to financial matters are outlined below:*

- 8.101 Department of metropolitan finance created; functions.
- 8.102 Director of finance - Qualifications, appointment and compensation.
- 8.103 Same - Powers and duties.
- 8.104 Division of budgets created; functions of budget officer.
- 8.105 Division of accounts created; duties of chief accountant.
- 8.106 Division of treasury created; duties of metropolitan treasurer.
- 8.107 Division of collections created; duties of collections officer.

- 8.108 Division of purchases created; appointment and qualification of purchasing agent.
- 8.109 Function of division of purchases.
- 8.110 Powers and duties of purchasing agent.
- 8.111 Competitive bidding for purchases or sales.
- 8.112 Division of public property administration
- 8.113 - 8.120
Related fiscal provisions (tax assessor, trustee, county clerk, and the collection of ad valorem taxes).

Section 8.104. Division of budgets created; functions of budget officer. -- There shall be in the department of finance a division of budgets, which shall consist of the budget officer and such other officers and employees, organized into such units, as may be provided by ordinance or by the director of finance consistent with ordinance. ... The budget officer shall compile, under the supervision of the director of finance, the departmental estimates and other data necessary or useful to the mayor and the director of finance, and assist in the preparation of the budgets. He shall examine from time to time the departments, boards, commissions, officers, and agencies of the metropolitan government in relation to their organization, personnel, and other requirements; ascertain the manner in which their respective budgets are carried out and their functions performed; call the attention of the department heads and the mayor to any improvements or economies which might be made in their administrative practices and cooperate with the heads thereof in the preparation of their budget estimates for the ensuing fiscal year....

Section 8.105. Division of accounts created; duties of chief accountant. -- There shall be in the department of finance a division of accounts.... The chief accountant shall maintain (1) a general accounting system and such cost accounting records as shall be required by the director of finance, and (2) budgetary control records designed to prevent expenditures in excess of appropriations or allotments....

Section 8.121. Division of metropolitan audit.
A.) There shall be, as an independent agency of the Metropolitan Government, a division of metropolitan audit, the director of which is designated as the metropolitan auditor. The metropolitan auditor shall be a person: (1) with a well founded reputation in government or public finance and the audit function as may be exhibited by a record of exceptional performance for at least five (5) years as a financial officer of a government or business; (2) who has, thorough education and experience as an accountant, auditor, CFO, controller or principal accounting officer of a governmental entity or private business an understanding of Generally Accepted Accounting Principles, Governmental Auditing Standards Board standards, financial statements, internal controls and procedures for financial

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reporting, and the audit functions of a governmental entity...

ARTICLE 9 - PUBLIC SCHOOLS

Section 9.04. Same - Duties; referendum as to school budget.

Subsection 3 of this lengthy section, not reproduced here, provides a process for the Metropolitan Board of Public Education (MBOE) to initiate a referendum to levy additional property taxes for schools.

Section 9.11. No diversion of funds. -- No funds which have been appropriated for the use of, or transferred to, the metropolitan school system shall be diverted from that use for any other purpose.

Section 9.12. Transfer of school funds within school budget. -- The board shall have power at any time to transfer funds within the major items of its budget. It shall also have power to make transfers of funds to, from or between major items in its budget, provided such transfers are not inconsistent with the general law.

Section 9.13. Transfers to school fund from general funds; borrowing money. -- The metropolitan council by resolution approved by the mayor, may transfer funds to the school fund from the general fund or general accounts of the metropolitan government, or may issue short term anticipation notes to provide such funds if in its judgment it is necessary and proper to provide temporary advances or transfers for the maintenance and operation of the schools. Such temporary advances or transfers shall be repaid or restored out of school funds during the ensuing year.

OTHER RELATED ARTICLES

Section 13.05. Duties of metropolitan employee benefit board. -- In addition to other duties imposed by this Charter or by general law, it shall be the duty of the board to:

...(f) Advise the mayor and the council of the anticipated financial requirements of each employee benefit plan adopted by the metropolitan government, as well as the retirement plans listed in Section 13.09(a)-(c) of this article so that such financial requirements shall be included in the budget and tax levy ordinances for the ensuing fiscal year.

METROPOLITAN COUNCIL RULES OF PROCEDURE (2011-2015)

Rule 15 - All ordinances must be referred to the appropriate committee by the Vice Mayor of the Council after first reading, and except for zoning matters, budget, revenue service charges or tax measures, no ordinance may be amended after second reading. No motion to amend the Capital Improvements Budget for the ensuing fiscal year

shall be entertained by the Council unless such amendment has been submitted to the Budget and Finance Committee for a recommendation.

All resolutions shall be referred to the appropriate committee or committees of the Council by the Vice Mayor. The committee assignment shall be indicated on the Council agenda. No vote will be taken on any resolution or on any ordinance on third and final reading until a committee has made a recommendation regarding the legislation.

The committee to which an ordinance or resolution has been referred shall make a report to the Council at the next regular meeting after its referral.

Rule 16 - No resolution or ordinance involving the appropriation or expenditure of money, upon being filed, shall be placed upon the agenda by the Metropolitan Clerk until the Director of Finance has furnished a statement as to the availability of funds.

Rule 17 - No resolution or ordinance proposing to expend or appropriate funds or to authorize the borrowing of funds for capital improvement projects (including the issuance of bonds or notes), upon being filed, shall be placed upon the agenda by the Metropolitan Clerk unless and until said legislation shall list the projects to be funded and the estimated cost of each project.

Rule 28 - No resolution or ordinance involving the appropriation or expenditure of funds may be considered by the Metropolitan Council if the department, agency or office benefiting from the appropriation or expenditure has failed for thirty or more days to respond to information requested by the Metropolitan Council or any committee of the Metropolitan Council.

Rule 34 - At any meeting wherein the operating budget for the ensuing fiscal year is being debated on third reading, the following provisions shall apply, any rule contained in these rules to the contrary notwithstanding:

No motion to amend the operating budget or a substitute operating budget ordinance may be entertained by the Council, unless such amendment or substitute budget has been submitted to the Budget and Finance Committee for a recommendation.

A second substitute budget ordinance may not be amended but must be acted upon as filed and presented.

A motion to table the budget ordinance or a substitute budget ordinance cannot be made until the proponents or opponents have been allowed at least fifteen minutes of debate. Provided however, when a motion is made to table any amendment proposed to the budget ordinance or substitute budget ordinance, the spokesperson for such amendment may divide a

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total of twelve minutes among other members speaking in support of the motion.

Rule 35- A motion to reconsider a vote of the Council on any ordinance or resolution can be entertained only when the following have been complied with:

- (a) The maker of the motion to reconsider must have voted with the prevailing side.
- (b) The motion to reconsider must be made before the next order of business.
- (c) Not less than four (4) members of the Council must second the motion, and these four members need not have voted with the prevailing side.

Such motion, properly made and seconded, must be considered and finally acted on at the next regular meeting of the Council or at a special meeting called for that purpose. Such motion shall not be debatable prior to its consideration and final action

No statement that a member is proposing to offer a motion to reconsider at a later meeting is to be entertained by the Council.

FINANCIAL MANAGEMENT RESOLUTION

In 1991, the Council passed a financial management resolution that set policy for the government in two areas: minimum fund balances to be maintained in the two general funds and the Schools fund, and restricting the use of non-recurring revenue to fund recurring expenditures.

RESOLUTION NO. R89-959

A resolution affirming the mayor's financial management policy on the maintenance of fund balances and the use of nonrecurring funds.
(adopted November 21, 1991)

WHEREAS, it is deemed to be in the best interest of the Metropolitan Government to maintain sufficient reserves in the GSD and USD general funds and the Schools operating fund to protect against unforeseen circumstances; and

WHEREAS, several sources have recommended the adoption of a formal policy dealing with fund balance; and

WHEREAS, Resolution No. R89-828 requested that the Vice Mayor appoint a five member committee of the Metropolitan Council to work with the Director of Finance to establish budgetary guidelines; and

WHEREAS, the Director of Finance has submitted a proposed policy dealing with maintenance of fund balance and the use of nonrecurring funds, which has been approved by the Mayor; and

WHEREAS, said policy has been reviewed and approved by the special Council committee.

NOW, THEREFORE, BE IT RESOLVED by the Council Of The Metropolitan Government Of Nashville and Davidson County:

SECTION 1: That the Metropolitan Council goes on record supporting, to the extent of its authority, the attached Financial Management Policy which has been implemented by the Mayor.

SECTION 2: That this Resolution shall take effect from and after its adoption, the welfare of The Metropolitan Government of Nashville and Davidson County requiring it.

FINANCIAL MANAGEMENT POLICY

Maintenance of Fund Balance and Restriction of Use of Non-Recurring Revenue

It shall be the policy of the Metropolitan Government of Nashville-Davidson County to maintain sufficient reserves in fund balances, to protect the financial position of this government in the event of unexpected emergencies or unforeseen downturns in revenue collection. Based on input from various sources it is hereby established that an amount equal to 5% of the three operating funds' budget (the GSD and USD General Funds and the General Purpose School Fund) shall be maintained in fund balance as a reserve.

It is the intention of the Metropolitan Government of Nashville-Davidson County to achieve these reserves by the conclusion of fiscal year 1993. In order to accomplish this goal, it is the intent to make no appropriation of fund balance in the three operating funds until such time as fund balances equal 5% of that fund's operating budget. In addition, all alternatives to increase fund balances will be explored, including implementation of the efficiency study recommendations where possible; revenue raising options; ongoing review of services and service levels; and utilization of expenditure controls.

It shall also be the policy of the Metropolitan Government of Nashville-Davidson County to refrain from using nonrecurring revenue to fund ongoing operations of the three operating funds. Nonrecurring revenue shall be those funds not normally accrued to the benefit of the operating funds each year, including transfers from special, enterprise, and internal service funds. Any nonrecurring revenue received shall be utilized to fund activities which do not require ongoing funding or to build reserves.

TENNESSEE CODE ANNOTATED 9-1-116 Programs and services limited to extent funds available.

(a) Notwithstanding any other provision of the law to the contrary, availability of programs and services to people in this state shall be limited to the extent that funds are appropriated by the general assembly

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or the appropriate governing body of a political subdivision.

(b) No person shall be entitled to ... any program or any services provided by or through the state, its departments, agencies or political subdivisions unless funds remain available for such program or service from moneys appropriated for that purpose

by the general assembly or the appropriate governing body of a political subdivision.

**TENNESSEE CODE ANNOTATED 7-3-314
Financial assistance to nonprofit organizations.**

This section, not reproduced here, governs contributions by Metropolitan Governments to qualified nonprofit organizations.

Appendix 4: About Nashville

Welcome to Nashville!

Nashville, located in the rolling hills of middle Tennessee, is a great place to live, work, or visit.

Fort Nashborough was founded on the banks of the Cumberland River on Christmas Day in 1779. In 1784 the community changed its name to Nashville, which incorporated as a town in 1806 and was permanently established as the capital of Tennessee in 1843. The town developed as a prosperous river city. Its growing population, business, and industry helped develop it as a center of transportation, publishing, finance, and education.



The Founding of Nashville
Statue of Nashville's founders
at Ft. Nashborough

The Nashville and Davidson County governments consolidated into a single entity under the Metropolitan Charter effective April 1, 1963. The city's 533 square miles is home to more than 600,000 residents.

Nashville has been named one of the 15 best U.S. cities for work and family by Fortune Magazine. The area offers a low cost of living (94% of the national average), a variety of residential opportunities, abundant recreational and tourist opportunities, a lively cultural base, diverse economy closely mirroring that of the nation, a regional hub for health care, and many institutions of higher education. Transportation is available by air, train, water, and road – 50% of the nation's population lives within 650 miles via one of the three interstate highways that converge in the city. Although it has a diverse and balanced economy with manufacturing, transportation, education, financial, healthcare, and other services, Nashville may be best known as the home of country music – Music City USA.

The climate is delightfully seasonal. Summer highs average in the upper 80s and winter lows average around 30 with only occasional light snows. Spring and fall include wonderful displays of natural color.

Residents and visitors alike can enjoy a wide variety of cultural offerings. Galleries include:

- Cheekwood Botanical Gardens and Museum of Art – <http://www.cheekwood.org/>
- Fisk University Galleries (Aaron Douglas and Carl Van Vechten galleries) – <http://www.fisk.edu/CampusLife/FiskUniversityGalleries.aspx>
- Frist Center for the Visual Arts – <http://www.fristcenter.org/>
- The Parthenon – <http://www.nashville.gov/parthenon/>
- Tennessee Performing Arts Center – <http://www.tpac.org/>

- Tennessee State Museum – <http://www.tnmuseum.org/>
- Country Music Hall of Fame Museum – <http://www.countrymusichalloffame.org/>

Historic sites in or near Nashville include:

- Bicentennial Mall State Park – <http://www.tn.gov/environment/parks/Bicentennial/>
- Belle Meade Plantation – <http://www.bellemeadeplantation.com/>
- Belmont Mansion – <http://belmontmansion.com/>
- Carnton Plantation – <http://www.carnton.org/>
- Carter House – <http://www.carter-house.org/>
- Fort Nashborough <http://www.nashville.gov/parks/historic/fortnashborough.asp>
- The Battle of Nashville/Fort Negley – <http://www.bonps.org/>
- The Hermitage: Home of Andrew Jackson – <http://www.thehermitage.com/>
- Tennessee State Capitol – <http://www.bonps.org/tour/capitol.htm>
- Travelers Rest Historic House/Grounds – <http://www.travellersrestplantation.org/>

And, of course, entertainment includes all kinds of music, including the Grand Ole Opry, the Country Music Hall of Fame, and the Nashville Symphony. Up-to-date information for conventions and visitors is available at www.nashvillecvb.com.

What Others Are Saying About Nashville

Over the past few years the Nashville area has been recognized as one of the best places in the country to work, live and raise a family. The following are just a few of the most recent recognitions:

The metro Nashville area ranked fourth in the U.S. on the Gallup Job Creation Index for the 2011 calendar year. The results are based on Gallup Daily tracking interviews with U.S. workers conducted from January-December 2011. Gallup interviewed at least 698 respondents in each of the 50 largest metro areas in 2011, including 1,000 or more in 38 metro areas. The top-performing large metro areas have above-average hiring levels combined with below-average levels of letting go, resulting in high Job Creation Index scores. *Gallup, April 03, 2012*

In a recent study by KPMG, Nashville ranked as 2nd most cost-attractive business location among mid-sized U.S. cities with a cost index of 95.7. KPMG's Competitive Alternatives study provides a thorough biennial comparison of some key

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metropolitan area business locations in the United States, offering a comprehensive guide for companies considering sites for their business operations. The KPMG study reveals Nashville's ranking was driven by low costs for industrial and office leasing, and cost advantages in transportation and salaries. KPMG's 2012 Competitive Alternatives study measured 26 significant cost components in each market, including labor, taxes, real estate and utilities, as they apply to 19 industries over a 10-year analysis horizon. *KPMG March 27, 2012*

Nashville is the fifth fastest-growing job market in the United States, according to an analysis of the latest data from the Bureau of Labor Statistics by Aaron Renn. The analysis covers the 51 U.S. metros with populations of one million people or more and covers the year 2010-2011, the latest period for which full data are available. *The Atlantic, March 19, 2012*

Nashville has been ranked #8 Best Real Estate Market, in a survey of more than 1,800 real estate agents from across the country, by ActiveRain. These agents also ranked the 10 best and worst real estate markets of the coming year. Although agents expressed concerns for the number of short sales, loan qualifications and foreclosures throughout the United States, but overall, agents felt confident that the Nashville real estate market is on the rise. *ActiveRain.com, February 27, 2012*

Nashville State Community College ranked No. 6 in *Community College Week* magazine's list of the top 50 fastest growing public two-year colleges in the nation. Based on percentage change in headcount between fall 2009 and fall 2010, Nashville State saw enrollment increase by 1,212 students, a 14 percent increase. Enrollment at Nashville State is 9,985. *Community College Week, December 5, 2011*

Nashville ranks No. 3 on a "digital cities" survey compiled by an advocacy group to rank the digital efforts of municipal governments in major U.S. cities. The list is compiled annually by the Center for Digital Government, a division of research and media company eRepublic. According to the Center for Digital Government's website, the Digital Cities survey ranks city governments based on their use of technology to operate more efficiently and reach strategic objectives "despite current fiscal constraints." This year, Honolulu took the top spot among cities with populations of 250,000 or more. *Center for Digital Government, November 07, 2011*

Businessweek.com's first America's Best Cities ranking named Nashville #28 Best City. With assistance from Bloomberg Rankings, Businessweek.com evaluated 100 of the country's

largest cities based on 16 criteria, which include: the number of restaurants, bars, and museums per capita; the number of colleges, libraries, and professional sports teams; the income, poverty, unemployment, crime, and foreclosure rates; percent of population with bachelor's degrees, public school performance, park acres per 1,000 residents, and air quality. *Businessweek.com, September 22, 2011*

The *Wall Street Journal* picked Nashville as one of seven cities in the U.S. that attracts entrepreneurs by being a hub for a particular industry. Nashville serves as a hub for the health care industry with more than 250 health-related companies. The article says the city is set to benefit from health care reform, from increased employment in a variety of health-care fields and from new technology and innovation. Nashville is also set to take advantage of the move toward electronic medical records. *Wall Street Journal, Aug. 23, 2011*

Nashville Ranked #3 on Kiplinger's Top 10 Best Value Cities for 2011. The ranking focused on metro areas with vibrant economies, reasonable living costs, and great amenities. A mix of midwest and southern cities, the 2011 lineup has several common themes: 1) partnerships that have been vital to nurturing business environments that attract employers and high-paying jobs, 2) low housing costs, and 3) quality of life. *Kiplinger, July 26, 2011*

Nashville ranked #3 next big boom town. The country music capital, with its low housing prices and pro-business environment, has experienced rapid growth in educated migrants, where it ranks an impressive fourth in terms of percentage growth. New ethnic groups, such as Latinos and Asians, have doubled in size over the past decade. To determine the next boom towns in the U.S., *Forbes*, with the help of Mark Schill at the Praxis Strategy Group, took the 52 largest metro areas in the country (those with populations exceeding 1 million) and ranked them based on various data indicating past, present and future vitality. *Forbes, July 06, 2011*

According to the Center for Digital Government's website, the Digital Cities survey ranks city governments based on their use of technology to operate more efficiently and reach strategic objectives "despite current fiscal constraints."

Nashville was ranked 8th for best cities for job growth in the large city category by *Forbes Magazine*. The magazine ranked all 398 current metropolitan statistical areas, based on employment data from the Bureau of Labor Statistics reported from November 1999 to January 2011. Rankings are based on recent growth trends, mid-term growth and long-term growth and momentum. They also broke

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down Rankings were also broken down by size — small, medium and large — since regional economies differ markedly due to their scale. *Forbes, May 02, 2011*

Forbes Magazine ranked Nashville as 3rd best city for minority entrepreneurs. In Nashville, the immigrant population soared 83%, to 107,000, between 2000 and 2008—the fastest growth rate among the nation's largest cities. *Forbes, March 23, 2011*

Nashville is 10th on the list of the best cities to see live rock music, based on a study by tour-dates website Songkick. *November 19, 2010*

Travel & Leisure magazine released their 2010 America's Favorite Cities rankings. Nashville ranked #1 for Live Music/Concerts and bands, Affordable getaway and Affordable hotels. #3 Most friendly. #4 Best barbecue. *Travel & Leisure, November 09, 2010*

Music City is the fifth most affordable city in America, according to Forbes Magazine. Forbes looked at a variety of factors, including the cost of healthcare, how much people spend on transportation and housing, and grocery prices. In Metropolitan areas with a population of more than 100,000 people, those expenses are higher than smaller cities, so when affordability is found in a large city, it's noticed. *Forbes, November 01, 2010*

Nashville was ranked 18th Best Sports City 2010 by SportingNews. *SportingNews, October 13, 2010*

Nashville ranked #6 in Forbes 13th annual list of the Best Places for Business and Careers. This ranking looks at the 200 largest metropolitan statistical areas in the U.S. and considers 12 metrics relating to job growth (past and projected), costs (business and living), income growth, educational attainment and projected economic growth. It also factors in quality of life issues like crime rates, cultural and recreational opportunities and net migration patterns. Lastly it includes the number of highly ranked colleges in an area per our annual college rankings. *Forbes, June 29, 2011*

Nashville ranks 27th - "Cities on the Edge." From the hottest bats to the greenest buildings, new research commissioned by the makers of Edge® Shave Gel ranks and rates the top 50 US cities poised for greatness. The findings, fielded by research firm Sperling's BestPlaces, examine five key areas of greatness, including sports, art, music, culture and cosmopolitan factors, like LEED certifications and population growth. *Edge Shave Gel, May 24, 2011*

Nashville ranked 8th for best cities for job growth in the large city category. For Forbes' list of the best cities for jobs, they ranked all 398 current metropolitan statistical areas, based on employment data from the Bureau of Labor Statistics reported from November 1999 to January 2011. Rankings are based on recent growth trends, mid-term growth and long-term growth and momentum. They also broke down rankings by size — small, medium and large — since regional economies differ markedly due to their scale. *Forbes, May 02, 2011*

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Demographic Statistics

Population

2011	626,969	(U.S. Census and Metro Planning)
2010	626,681	(U.S. Census and Metro Planning)
2009	635,710	(ACS 1 year estimated)
2008	612,664	(U.S. Census and Metro Planning)
2007	605,972	(U.S. Census and Metro Planning)
2006	604,953	(U.S. Census and Metro Planning)
2005	607,413	
2004	595,805	
2002	570,785	(Census estimate)
2001	565,352	(Census estimate)
2000	569,891	(U.S. Census)
1999	541,500	
1998	538,796	
1997	537,535	
1996	533,714	
1995	529,892	
1990	510,784	(U.S. Census)
1980	477,811	(U.S. Census)
1970	447,877	
1960	399,743	

Racial Composition (American Community Survey and U.S. Census Bureau) 2010

White	61.4%
Black	27.7%
Asian	3.4%
Other (including Native American & Pacific)	5.3%
Multi-racial	2.5%
Total (Includes 9.8% Hispanic or Latino)	100.0%

Age Composition (2010)

0 - 9 years:	13.1%
10 - 19 years:	11.6%
20 - 34 years:	26.8%
35 - 44 years:	13.7%
45 - 54 years:	13.6%
55 - 64 years:	10.7%
>65:	10.4%

Households

Number of households:	259,499
Owner Occupied:	145,115
Renter Occupied:	114,384
Marriage Licenses (2009):	4,662

Climate

Average Temperatures (degrees Fahrenheit)			
	<u>Average</u>	<u>Avg High</u>	<u>Avg Low</u>
Annual	59.2	69.8	48.5
Spring (March-May)	59.9	70.0	47.7
Summer (June-August)	78.0	88.7	67.3
Fall (Sept-Nov)	60.3	71.5	49.1
Winter (Dec-Feb)	39.4	49.1	29.7
Humidity	70%		
Annual Average Precipitation	59.5"		
Annual Average Snowfall	11.1"		
Elevation	550' above sea level		

Elections

Registered Voters:	345,626
Votes cast last election: (August 2011 Local General Election)	265,656
% voting last city election:	19.7%

Education

State and Local Industrial/Vocational Training Available Schools (K-12): 139 Public; 59 Private & Parochial in MSA

Public Schools:			
Elementary	72	Alternative	3
Middle School	33		
High School	21	Charter School	11
Special Education	4	Middle College	1

Colleges:

Four Year and Post Graduate Institutions (including 2 Medical Schools)	21
Community Colleges	6
Vocational and Technical Schools	11

Nashville Public Library:

\$1,665,100	Cataloged collection total FY 10-11
\$4,208,363	Circulation total for FY 10-11

Household Income

Per capita income: \$25,992 (U.S. Census and Metro Planning, 2010 estimate)
 Median household income: \$43,616 (U.S. Census and Metro Planning, 2010 estimate)

Medical Care

Facilities:	30 Hospitals, 165 Clinics, 2 Veterans Medical Centers
Doctors:	Over 2,800 licensed MD's
Dentists:	440

Houses of Worship

More than 800

Economic Statistics

(MSA = Metropolitan Statistical Area)

Building Permits

Year	Number	Value in Millions
2011	8,340	1,164
2010	10,173	1,221
2009	8,235	956
2008	9,305	1,304
2007	10,557	1,556
2006	10,937	1,846
2005	10,507	1,663
2004	9,745	1,429
2003	9,653	1,193
2002	9,431	1,076
2001	9,196	1,227
2000	9,376	1,323

Appendix 4: About Nashville

Year	Number	Value in Millions
1999	10,087	1,622
1998	10,798	1,268
1997	10,087	1,151
1996	9,926	992
1995	10,361	1,009
1994	10,524	1,039

Unemployment Rate (%)

	Nashville	U.S.	Nashville	U.S.
2009	9.1			
2008	5.5	6.0	1999	2.6
2007	4.1	4.6	1998	2.7
2006	4.2	4.6	1997	3.2
2005	4.5	5.1	1996	3.0
2004	3.4	6.1	1995	3.1
2003	3.6	6.1	1990	3.5
2002	3.8	6.1	1985	3.9
2001	3.1	4.7		
2000	2.7	4.5		

State of Tennessee Department of Labor and Workforce Development 2008

Employment by Industry (MSA)*

Education & Health Services	16.06%
Financial Activities	6.69%
Government	14.43%
Information	2.87%
Leisure & Hospitality	11.92%
Manufacturing	10.66%
Professional & Business Services	14.74%
Trade, Transportation, Utilities	22.63%

*Source: Tennessee Department of Labor and Workforce Development 2008

Top Area Employers (excluding government agencies)

Vanderbilt University and Medical Center
HCA
St. Thomas Health Services
Nissan North America
Wal-Mart Stores
Kroger
Ingram Industries
Electroix Home Products
Shoney's
Dell Computers
Randstad Work Solutions
Gaylord Entertainment
YMCA of Middle Tennessee
Cracker Barrel Old Country Store
AT&T
Middle Tennessee State University
Verizon Wireless
A.O. Smith Water Products
Community Health Systems
Dollar General
Walgreens
Tennessee State University
State Farm
Tyson Foods

Cost of Living Index

2009 Average (100 = U.S. average)

United States Average	100.0
Nashville	88.5

Housing

Average Home Residential Price	\$236,814
Average Apartment Monthly Rent	\$687

Taxes

State Sales Tax Rate	7.00%
State Food Tax	6.00%
Local Option Sales Tax Rate	2.25%
Property Tax (per \$100 of assessed value)	
General Services District	3.56
Urban Services District	4.13
Income Tax on Salaries and Wages	None
Lottery	Yes

Area Transportation

Nashville is within 650 miles of half the U.S. population and 75% of its major markets. It is served by:

Three major interstates (I-24, I-40, & I-65)
Aviation access via Nashville International Airport (BNA) plus eleven general aviation airports in the area.
Nashville International has 4 runways up to 11,000 ft long. Daily flights include 375 average daily flights to more than 74 markets on the following airlines:

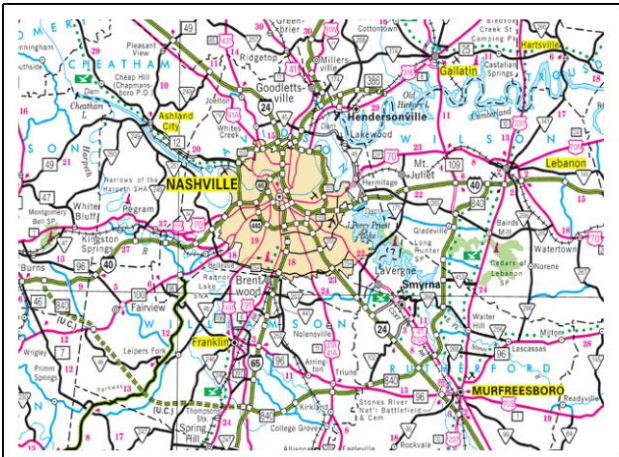
Air Canada	Delta Ct.	Southwest
American	Delta	United Express
American Eagle	Frontier	US Airway
American Ct.	Northwest	US Airways Express
RegionsAir	Express	Comair
Continental	Skyway/Midwest	
Express		

More than 140+ freight carriers and more than 150+ truck terminals

Major regional center for FedEx Ground and River barge access to the Gulf of Mexico. CSX Railroad with 90 trains daily linking to 23 states
Intercity bus lines, downtown trolleys, and commuter rail

Appendix 4: About Nashville

Nashville area transportation



Map extracted from the Tennessee 2002 Official Highway Map, used by permission of the Tennessee Department of Transportation, TDOT makes their Official State Highway maps available to the public free of charge at test areas and through the TDOT Map Sales Department.

FY 2011 Service Statistics

Police Protection

Ratio of officers per 1000 Nashvillians	2.21
# of Emergency calls received	38,546
# of Non-emergency calls received	1,533,315
Average Urgent call, proceed directly to scene (Use emergency equipment) (receive to arrive time in minutes)	8.9
Average Urgent call, proceed directly to scene (No emergency equipment) (receive to arrive time in minutes)	27.3
Average Routine call (receive to arrive time in minutes)	43.2

Fire Protection

	GSD	USD
Square mileage covered	362	171
Stations	10	28
Average Response Time (minutes)	4:53	5:52
Employees (full-time)	431	707
Total Responses	16,819	165,659

Public Works

Roads maintained (lane miles)	5,796
Signs in Metro	96,575
Street lights	53,545
Total parking citations income	\$739,000

Water & Sewer

Treated Water Source:	Cumberland River
Daily capacity:	180,000,000 gallons
Average daily consumption:	97,600,000 gallons
Sewage Treatment Type:	Activated Sludge
Daily average capacity:	151,300,000 gallons
Daily peak capacity:	465,000,000 gallons
Average daily treatment:	151,200,000 gallons

Nashville Electric Service (NES)

NES is on of the twelve largest public distributions of electricity in the nation, serving more than 360,000 customers.

NES Average Costs:

Small Commercial/Industrial	12.04¢ per kwh
Large Industrial	9.33¢ per kwh
Residential	10.61¢ per kwh

Piedmont Natural Gas Company

Furnishes gas to 165,000+ customers
 2011 Residential price per therm: \$13.00 Nov-Mar
 \$10.00 Apr-Oct

Parks, Recreation and Tourist Attractions

Metro Parks and Greenways:	115 (21,913 acres)
Greenway Trails (completed)	46.9 miles
Greenway Trails – under development	3 miles
Golf Courses	7 Public, 8 Private
Swimming pools (7 indoor/3 outdoor)	10
Bowling alleys	0
Lakes (non-metro)(with boating & camping)	2
Centennial Sportsplex	
Ice Rinks	2
Fitness Center	1
Swimming Pools	2
Tennis Courts(13 standard size,8 start up for ages 8 and under)	21
Indoor Tennis Centers	4
Neighborhood Community Centers	18
Regional Community Centers	5
Senior Centers	3
Playgrounds	114
Water Spray Parks	2
Wave Country Water Park	
Two Rivers Skate Park	
Dog Parks (off leash)	3
Athletic Fields:	
Baseball/softball	107 (89 in Parks & Rec.)
Soccer	31
Football	7
Picnic Shelters	(Reservable) 44
Sandy Volleyball	2
Multi-Purpose	4
Cricket	2
Parthenon Museum	
Two Rivers Mansion	
Centennial Art Center and Gallery	

Appendix 4: About Nashville

Centennial Art Activity Center	
Warner Park Nature Center	
Fort Negley Visitors' Center and Historic Site	
Shelby Bottoms Nature Center in Shelby Bottoms Park	
Beaman Nature Center in Beaman Park	
Bells Bend Nature Center in Bells Bend Park	
Warner Equestrian Center in Percy Warner Park	
Horse Trails throughout Percy Warner Park	
Cross Country Running Courses in Percy Warner Park	
Hamilton Creek Sailboat Marina (164 slips)	
Fort Nashborough Historic Site	
Stone Hall Historic Site	
State Fair Grounds	
Nashville Zoo	
Sommet Center	
Nashville Arena	
Model Airplane Flying Fields	3
Frisbee Disc Golf Courses	3
Professional Sports:	
NHL Hockey (Nashville Predators)	
NFL Football (Tennessee Titans)	
AAA Baseball (Nashville Sounds)	
Soccer (The Nashville Metros)	
Women's Professional Football League (Nashville Dream)	
Hotels/Motel rooms (Davidson County)	22,900
Largest Meeting Room Capacity	55,314 sq.ft.
Restaurants	2,700

Appendix 7: FTMS

Financial Trend Monitoring System Indicators

When managing municipal finances, it is important to understand past financial trends and their effects on the present and future. To accomplish this, Metro has developed a Financial Trend Monitoring System (FTMS). This system is based on the FTMS developed by the International City/County Management Association (ICMA) and outlined by ICMA in its *Evaluating Financial Condition – A Handbook for Local Governments*, but slightly modified to meet the needs of Metropolitan Nashville and Davidson County.

The trend system consists of measurable factors that reflect and influence Metro's financial condition – its ability to finance current services on a continuing basis. These factors include the national economy, population levels, federal and state mandates, the local business climate, and the internal fiscal policies of the local government.

This analysis measures trends for five specific types of financial indicators:

- revenue,
- important revenue benchmarks,
- the effect of population on revenue and expenditures,
- user charge coverage, and
- overall operating position

This evaluation reviews financial data from the general funds of the General Services District (GSD) and the Urban Services District (USD) for the period FY 2001 to FY 2010. The evaluation does not include the Metro Nashville Public Schools' (MNPS) General Fund nor the debt service funds.

Accounting Changes

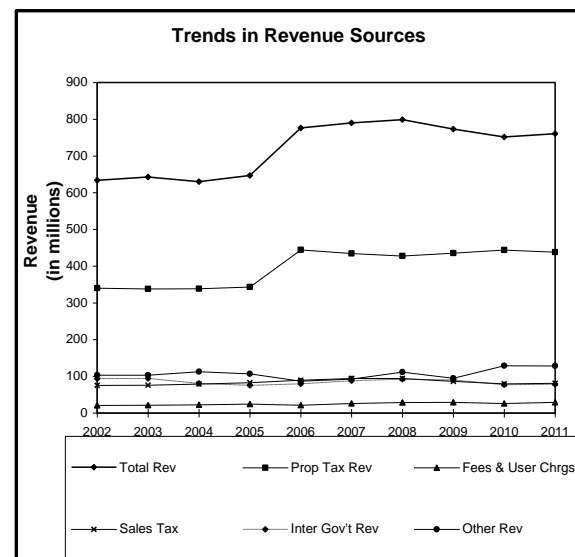
Metro has implemented Governmental Accounting Standards Board (GASB) Statements 33 (*Accounting and Financial Reporting for Nonexchange Transactions*) and 34 (*Basic Financial Statements—and Management's Discussion and Analysis—for State and Local Governments*). GASB 33 affects how some revenues (sales taxes, the local share of the state's Hall income tax, and some other revenues) are accrued to different fiscal years. The one-time effect of this change was implemented by restating fund balances at June 30, 2001, and had no significant effect on the annual revenues used in this analysis. Ongoing effects will be immaterial.

Revenue Indicators

The revenue indicators reflect Metro's ability to produce sufficient revenue to support current service levels, meet existing obligations, and plan for future initiatives.

Trends in Revenue Sources

Description: This graph reveals trends for the largest sources of revenue received by Metro, grouped into six categories: total revenue, property taxes, sales taxes, fees & user charges, revenue from other governments, and other revenue.¹ The composition of these revenues helps determine the Metropolitan Government's potential dependence on any one specific revenue source in order to respond to changing economic situations and service demands.



Commentary: Total Revenues have grown between FY2002 and FY2011 by approximately 20.2%. The predominant source of revenue is Property Tax, which has grown approximately 28.9%. Property tax increases are due to a steady increase in the tax base and periodic increases in the rate. Uncollected Property Taxes has drastically declined by more than 64%, which signifies better fiscal management, and fewer delinquent tax receipts. There was a sharp increase in Property Tax Revenue Collections between FY2005 and FY2006. This was an indicator of both the reappraisals in FY2006, Metro entering into an agreement to sell its outstanding property tax receivables, and the efforts placed by the administration to manage the delinquent collections. The rate increases are detailed in the property tax discussion in Section A of this book.

The tax base has grown moderately but consistently over the period. Assessments have increased due to periodic reappraisals but, in keeping with state law, they have been offset by reductions in the certified tax rates, so that total tax revenues would not be inflated.

¹ This indicator differs from the format offered by ICMA by comparing large sources of revenue on one graph.

Appendix 7: FTMS

Intergovernmental revenue – revenue received from other governments – remained steady until it dipped in FY2004 and FY2005. It recovered somewhat by FY2008 and FY2009, but has settled approximately 16% less than FY2002. Overall, the trends indicate that Metro is taking measures to ensure that it is not too dependent on revenues from other governmental entities. As the funding for programs has been reduced or curtailed, Metro had to make the difficult choices of either supplementing those programs with local funds, or cutting programs.

Local option sales tax is the primary source of elastic revenue because it responds to changes in inflation and the economic base. The total sales tax rate in Davidson County is 9.25%. In 2002 a 1% increase to all items except unprepared foods put the state portion of the sales tax rate at 7%, plus the 2.25% local option rate levied by Davidson County. Over the 10-year period studied, total local option sales tax revenue had a steady increase through 2008, and declined slightly from FY2009 through FY2011, with an overall increase of approximately 7.56%.

Overall, fees and user charge collections have increased approximately 30.5%, but still make up only a small portion of total revenue. Revenue from fees and user charges reduces the burden on other sources to support constant service levels. Some of the largest increases in fees and user charges include parking fees, and building, codes and alarm permits. “Uncollected Fire and Ambulance Revenue” has drastically reduced by 63%, which is attributable to better revenue collections and fewer delinquent receipts.

The category of other revenue refers to commissions and fees; other taxes, licenses and permits (the largest of the group); fines, forfeits and penalties; revenue from the use of money or property; compensation for loss, sale or damage to property; and miscellaneous revenue.

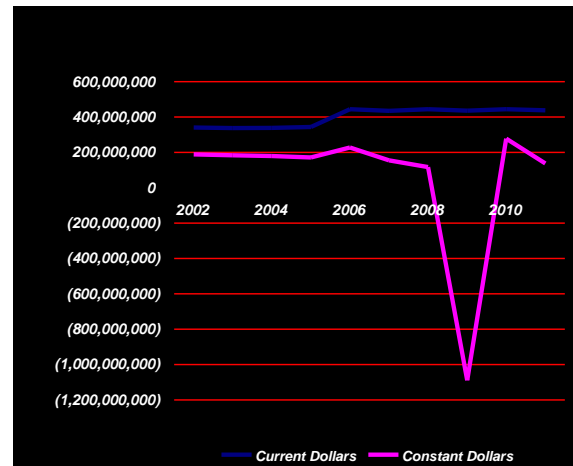
Analysis: There are no suggestive long-term trends indicating a significantly greater or lesser reliance on one type of revenue compared to another. Potential threats to the viability of revenue sources in the future include the general weakness in the national economy in general, and uncertainty with regard to the stability of revenues related to the tourism industry in particular.

Property Tax

Metro relies heavily on the property tax as its single largest revenue source. The tax constitutes between 53.7% and 57.7% of total revenues for the years shown in this analysis.

Analysis: The graph displays property tax revenue in both current and constant dollars to show the effect of inflation on revenue. In FY2006 there was a property reappraisal as required by state law and an increase to the adjusted tax rate of \$0.67. During

the 2001-2002 time periods, property tax revenue increased from \$266,534,541 to \$340,182,082, a 27.6% increase/25% when adjusted for inflation. This significant increase is due to the 2001 reappraisal and an earlier rate increase.



Commentary: The property tax, a reasonably stable funding source, should mirror the effects of inflation to ensure that dollars collected have consistent buying power year to year. For the analysis period, the buying power of the property tax levy had ranged from a low of \$136 million in 2001 to a high of \$189 million in 2002, the year following a significant increase in the tax levy. The FY2007 increase in the tax levy decreased the buying power of property tax revenues to \$155 million in constant dollars. This followed FY2005 in which the buying power in constant dollars had eroded approximately 10% from the 2002 value yet FY2006 increased approximately 7%. Note the change beginning in 2008.

Appraised Property Value

Description: Appraised value of property measures the market value of taxable real, personal, and utility property in Metro. Ideally, market and appraised values are the same – indicated by an appraisal ratio of 1.00. When a gap exists between market and appraised values, some property owners are paying less than a fair share of property taxes while others may be overburdened with taxes on properties of declining values.

Appraised values and appraisal ratios (the state-estimated ratio between appraised and market values, updated every two years) are presented in Section A of this book.

Analysis: Appraised values of property have trended steadily upward, with a 19% increase in FY2006 after the county-wide reappraisals, and approximately 2% increase year-over-year since that time. The reappraisals are now done every four

Appendix 7: FTMS

years, and the ratios have remained above 90%; appraised values generally are at least 90% of market values.

Commentary: Regular reappraisals should help keep appraised values balanced with market values. All taxable real property is appraised every four years by Metro's Assessor of Property.

Uncollected Property Taxes

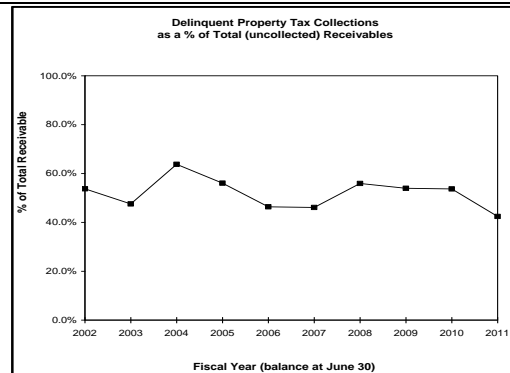
Description: Each year, some property owners have difficulty paying their property taxes. An increase in this percentage can indicate an overall decline in local government's economic health. Delinquent and back property tax collections constitute a significant portion of annual property tax revenue. The largest portion of delinquent taxes consists of the prior year's assessments.



Analysis: In FY2002, uncollected property taxes amounted to \$22,354,504, which equaled 3.9% of the tax levy. In FY2007, the Uncollected Property Taxes as a percentage of the Total Tax Levy dropped drastically. This was an indicator of both the reappraisals in FY2006, Metro entering into an agreement to sell its outstanding property tax receivables, and the efforts placed by the administration to manage the delinquent collections. Overall, the Uncollected Property Tax Revenue has slowly gone up, other than a sharp drop in FY2009, but this delinquent revenue source is 64% better than in FY2002.

Delinquent Collections

Commentary: Delinquent property collections as a percentage of uncollected receivables have varied during the period studied. While collections represented only 30.2% of receivables in FY 2002, a positive trend is noted in this same year when 48.7% and 67.6%, respectively, were posted. For FY2007, there was a 22% increase from the previous year's 24.9%.



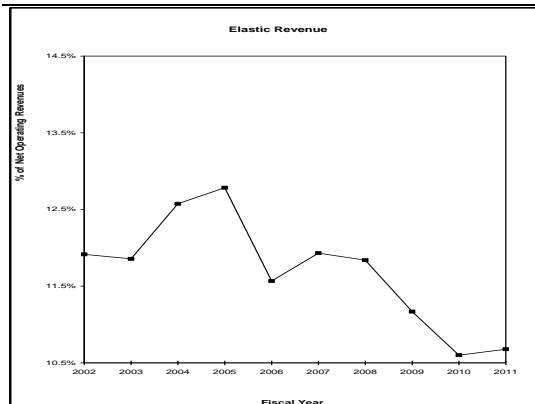
Analysis: The fluctuations in delinquent property tax collections could be explained by inconsistent collection processes. A noteworthy improvement occurred in FY 2002 when a strong percentage of delinquencies were recovered. This may be attributed to a strong effort by the legal department to pursue delinquencies as well as by no new property tax being levied. Total outstanding tax receivables increased by 27% from FY 2002 to FY 2008 but the collection rate dropped to 30.2% in FY 2003. A similar phenomenon is evident with regard to the marked decrease evident from FY2001 to FY2003, when the total receivables increased 45%, while the collection rate dropped 20%. After a spike in FY2004, declines in FY2005 and FY2006 returned the percentage to more typical levels given the period reviewed.

Elastic Revenue

Description: Elastic revenue refers to revenue that responds to changes or fluctuations in inflation and the economy. In this study, the elastic revenue analyzed is the local option sales tax.

Commentary: In FY 2002, sales tax began decreasing, to 11.9% of net operating revenue in FY2003 dropping to 11.6% in FY2006. The trend reversed and climbed to 11.8% in FY2009, then leveled out at 10.7% by FY2011. The cyclical nature of Metro's property reappraisals and tax rate increases is evident here, as the revenue mix changed to reflect a greater influx of property tax revenues from the rate increase.

Appendix 7: FTMS



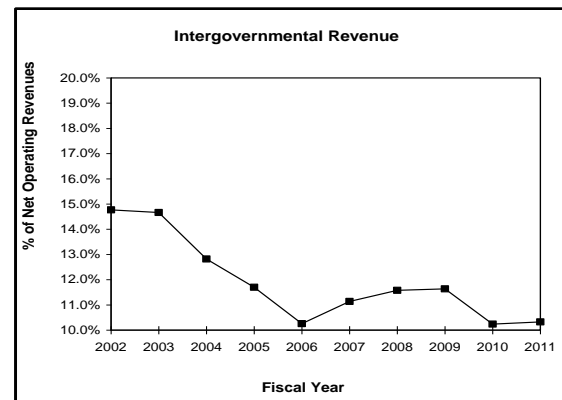
Analysis: During inflation, a high percentage of sales tax revenue compared to total revenue helps maintain purchasing power. The 1998 property tax increase was a key reason that a lower percentage of total revenues accrued from the sales tax. In FY 2002, sales tax revenue continued to increase by the nominal amount of .03%. The nationwide economic recession was the major factor impacting local sales taxes. The significant increase in property tax collections accounts for the significant drop in the sales tax as a percentage of total revenues to 11.9% in FY 2003. In 2004, a slight recovery in the economy boosted sales tax collections, which continued through FY2005. For FY2007 increase was due largely to an increase in the property tax rate, which increased the portion of the total revenue stream coming from sales tax. For 2011, a slight increase was noted primarily as a result of improved sales tax collections.

Intergovernmental Revenue

Description: Intergovernmental revenue consists of funds from federal, state, other governmental entities, and non-profit groups. Often these funds are designated for specific uses. Too much dependence on intergovernmental revenue is risky; if funds are withdrawn, the local government may need to fill the gap or reduce services provided by the funding.

Analysis: Between FY 1998 and FY 2008, intergovernmental revenues have ranged from 17.6% to 10.13% of total revenues. In FY 1999 and 2000, there were marked increases in the state income tax allocation and normal growth in the state sales tax allocation. During this time period, \$4.2 million in grants was moved out of the general fund to a special grant fund. This trend continued in FY 2000 and FY2001 when more grant funds were accounted for in the special grants fund, presenting a decline in intergovernmental revenue as a percentage of net operating revenue. The decline has continued over the past three years with a severe drop in FY 2004 due primarily to the reduction in state shared taxes. Intergovernmental revenues were reduced by \$19 million to \$82.8 million in FY 2005, and by another \$7 million to \$89.7 million in FY 2006. FY 2008

there was an increase of approximately \$2 million from FY 2006. For FY 2011 only a minimal increase occurred over 2010.



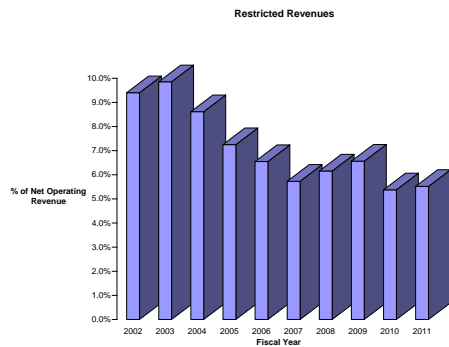
Commentary: Intergovernmental revenue has steadily declined as a percentage of total revenues over this analysis period. In part, this is due to property tax increases which increased the percentage of revenue raised by the property tax and reduced the percentages from other sources. However, there has been a recent trend of reductions in intergovernmental transfers from state and federal sources due to budget reductions at the state level and shifting of resources out of federal grant programs. A \$9.2 million reduction in state shared taxes and grants was the primary reason for the steep decline from FY 2003 to FY 2004. However, even with restoration of the state shared taxes amount, the percentage of Metro's revenue that is intergovernmental continued to decline. This trend is expected to continue.

Revenue Benchmarks

Revenue benchmarks serve as important symbols of the flexibility found in spending restrictions within the Metropolitan Government. These trends may reveal implementation of cost controls or fiscal policies.

Restricted Revenue

Appendix 7: FTMS



Description: Restricted revenue is legally designated for a specific use, often spelled out in state or federal laws, bond covenants or grant contracts. Specifically, restricted revenue includes revenue from other governments and governmental agencies, excluding the state income tax allocation and the state sales tax funds. An increased percentage of restricted revenue as a percentage of total operating revenues can hinder the government's ability to modify spending priorities in response to changing service needs and demands.

Commentary: The restricted revenue graph closely resembles the intergovernmental revenue graph: The state sales tax allocation and the income tax on dividends and interest are not included in the restricted revenue calculation. Restricted revenues as a percentage of total revenue reached its lowest point for the period reviewed at 5.3% in FY 2008. This is primarily due to the loss of an estimated \$17.4 million in state shared taxes and grants.

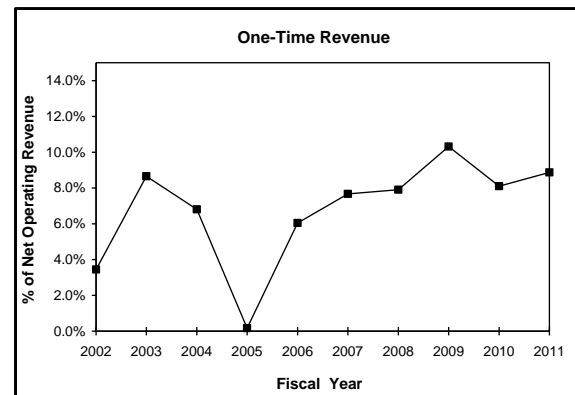
While grants do allow local governments the opportunity to expand certain programs, it is a good idea to keep the percentage relatively low so that a government does not become overly reliant on grant funding from sources that cannot be guaranteed from year to year. As a percentage of total revenues, restricted revenues have not exceeded 14.4% during the period reviewed.

One-Time Revenue

Description: A one-time revenue or temporary revenue source is one that is not expected to be a continuous funding source, such as a portion of fund balance reserves or a one-time grant.

Continual use of one-time revenue to balance the budget may indicate that the revenue base is not sufficient to support current service levels. For this study, a one-time revenue source refers to funds appropriated from fund balance. The warning trend for this indicator is an increasing use of one-time

operating revenue as a percentage of net operating revenues.



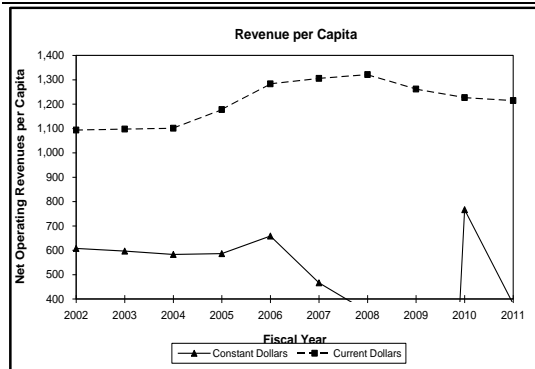
Analysis: In FY2002 only 2.9% and 2.7%, respectively, of net operating revenues were derived from fund balance. This measure slightly exceeded 3% in FY 2003, indicating a continued trend of diminished reliance on one-time revenue. The use of one-time revenue peaked in FY 2003 at 8.6%. This increase was due to the use of over \$68 million of unreserved fund balances in FY 2003. In FY2005 – the year before a property reappraisal and tax rate change – the percentage dropped to 0.2%. In FY 2008 the percentage increased again to 7.67%. In FY 2011, the use of fund balance increased over 2010 but remained significantly below the highest year of FY 2009.

Commentary: In FY 2005, the Metro Nashville operating budget stayed essentially flat from FY2004. Department budgets experienced significant reductions. This was due in no small part to the cycle of property reappraisal and tax rate changes, both of which took place in FY2006. Metro guards its fund balances carefully, monitors its use, and avoids appropriating fund balances to fund on-going operating expenses.

Revenues per Capita

Description: This indicator assumes that services and revenues will increase proportionately with growth in the population and that the level of per capita revenues will stay at least constant in real terms. In most years of this analysis, Davidson County population has grown by about 1% or less.

Appendix 7: FTMS

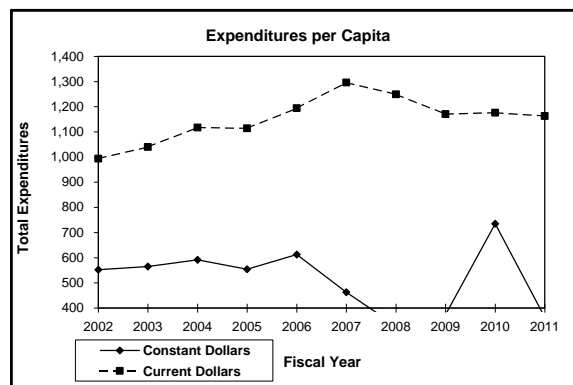


Analysis: When adjusted for inflation, revenues per capita climbed noticeably in FY2002 and FY2006 largely because of property tax increases. Minor decreases may be attributed to a lackluster economy. The very visible decrease in revenues per capita in constant dollars in FY 2000 is probably a result of the 2000 census population figure being 5.2% higher than the estimate of FY 1999.

Commentary: The increase between FY 2005 and FY 2006 is the product of fairly healthy increases in both sales tax and property tax due to growth and property tax rate increases. In terms of actual revenue collected, Metro's revenue increased by \$159 million, which accounts for the increase seen in the graph. A 2.4% reduction occurred in FY 2007 due to overall economy changes. Revenue per capital remained constant in FY 2011 as compared to FY 2010 which signifies that the economy is stabilizing from the recession.

Expenditures per Capita

Description: This indicator assumes that changes in per capita expenditures reflect fluctuations in the population, and compares growth to inflation. The graph compares nominal (current dollar) and real (constant dollar) data.



Analysis: The graph illustrates that in constant dollars, Metro's expenditures per capita have

remained relatively stable during the period of analysis.

In FY 2002 a deliberate effort to control expenses is evident. Departments' expenses were projected at the same level as the prior year and then trimmed by 5% in response to a slowdown in the economy and because \$.01 of general fund property tax was shifted to debt service. The marked increase in expenditures per capita evidenced in 2002 is likely the result of a combination of the leveling off of the Davidson County population and the property tax increase and reappraisal implemented in 2001. In FY2005, as a result of structural issues connected with the timing of property reappraisal and Metro's traditional adjustment to property tax rates in conjunction with reappraisal, department budgets were sharply reduced – the average reduction was 7%. The increase in FY2007 is related to the restoration of selected expenses and the increased availability of revenues from the property tax rate increase.

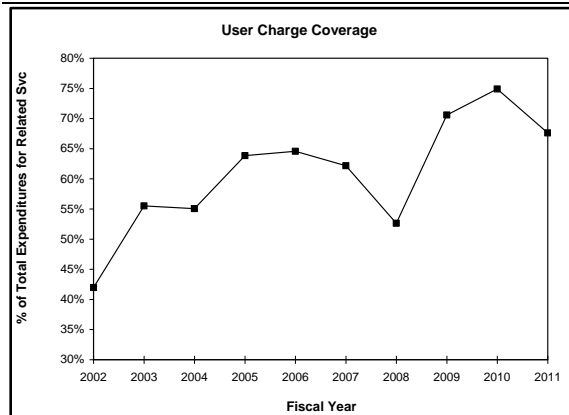
Commentary: The graph illustrates that between FY 2002 and FY 2004, in constant dollars, actual expenditures per capita decreased slightly. In constant dollars, expenditures per capita have stayed between \$550 and \$625 over the period reviewed. The marked increase in 2003 is a result increases in pay and fringe benefit costs for Metro employees (including a 40% increase in pension costs) as well as increased expenditures for Metro Schools and an extra day of service (Fridays) for Metro Libraries. Total expenditures increased in FY 2004 by \$30 million due to pay plan and benefit adjustments as well as expenses related to relocating offices during the courthouse renovation. The continued reduction in expenditures per capita is a result of the emphasis on streamlined, more efficient operations within the government. All departments sustained budget reductions in FY 2011.

User Charge Coverage

Description: User charge coverage refers to the ability to cover the cost of providing a service, in terms of total departmental expenditures. When charges cover the whole cost, the coverage is 100%. If coverage is below 100%, the burden increases on other revenues to support services.

The following departments are included in the user charge coverage analysis: Planning Commission, Codes Administration, Emergency Medical Services, Municipal Auditorium, Traffic & Parking, Parks & Recreation, Beer Board, and Transportation Licensing.

Appendix 7: FTMS



Analysis: User charge coverage has increased significantly over the review period, from 42% in FY 1997 to 64.5% in FY 2006 then dropping 2.4% in FY 2007.

The marked increase from FY 2002 to FY 2003 occurred because ambulance services were no longer considered a user charge funded operation for purposes of this analysis, and both the revenues and expenses were removed from the calculation.

User charges increased from \$22.1 million in FY 2003 to \$28.4 million in FY 2006. Much of this increase was due to a combination of new rates for Codes permits, set as a result of a rate study, and a robust construction economy in Nashville.

Ambulance fees increased by \$1.5 million after trip fees increased from \$125 to \$280. Golf revenues increased after a golf surcharge for course improvements was imposed and green fees were increased. The connection between the economy and user charge coverage is clear as revenue collections for construction permits increased. Other notable increases included TennCare transportation reimbursements, alarm permits and Municipal Auditorium revenues.

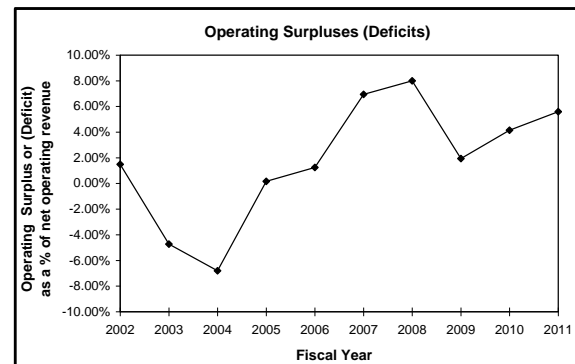
upward trend of revenues from user charge
Commentary: Growth through FY 2006 is a positive sign that the selected services have become increasingly self-supporting. Several cost studies have been conducted to understand the cost of service provision, and rates have been adjusted to more closely match those costs. The decrease in FY 2007 may indicate a revenue adjustment period. The reduction in user charge coverage is reflective of the various rate adjustments that occurred

Operating Position

The term operating position refers to a government's ability to (1) balance its budget on a current basis, (2) maintain reserves for emergencies, and (3) have sufficient liquidity to pay its bills on time.

Operating Deficits

Description: An operating deficit occurs when current expenditures exceed current revenues. This does not necessarily mean that the budget will be out of balance since reserves from prior years may be used to cover the difference. However, credit rating firms regard a current-year operating deficit as a minor warning signal. Two consecutive years of such deficits indicate that current revenues are not supporting current expenditures and require more attention.



Analysis: In FY 2001, Metro had an operating deficit of (.33%) the operating deficit reversed in FY 1998 to (2.4%) despite a 1.5% across-the-board operating budget cut.

The FY 2002 budget included significant increases in several departments, particularly Public Works for operation of the Solid Waste Disposal Fund, Sheriff for additional inmate beds, and Fire for 40 new fire department positions. Also, Metro provided one-time funds of \$1.5 million to the Sports Authority related to a new stadium and \$645,000 for completion of the new Farmer's Market. In FY 2001, a major expense was the first year of the employee pay plan costing \$11.9 million. In FY 2003 and 2004 the operating deficit increased substantially due to a stabilizing revenue stream coupled with increased costs associated with pay plan allocations (the second of a three-year plan to increase salaries as recommended through the Mercer Study) and significant increases in medical and pension costs. Operating deficits for FY 2011 remained at approximately 4% of net operating revenues which is consistent with FY 2010.

Commentary: There are two negative trends to look for with this indicator. The first is two or more consecutive years of operating fund deficits. This occurred in FY 1996 - FY 1998 (1996 & 98 not shown) and FY 2001 - FY 2004. The FY 1996 - FY 1998 operating deficits reveal that Metro relied on fund balance to implement service enhancements as well as to fund some one-time projects. Transfers out of the general fund beginning in FY 1997 were used to finance the new stadium. All of these have had an effect on the delicate balance between obligations and revenues to finance them. In FY 2002, a minimal decrease in this indicator was

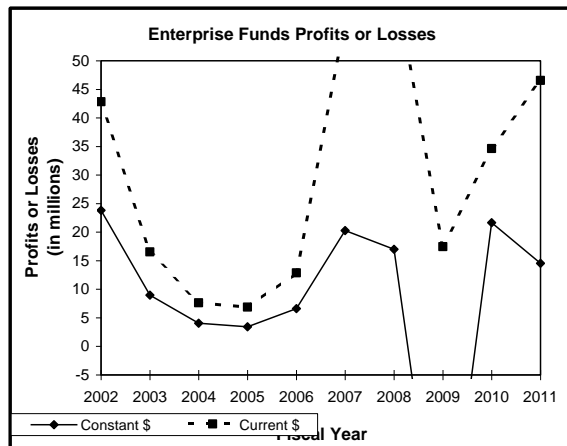
Appendix 7: FTMS

evidenced, driven by an undesignated fund balance usage of \$25 million appropriated to the debt service and schools debt service fund. The operating deficits in FY 2003 and 2004 are a result of the planned use of fund balances to balance the operational budget.

The second negative indicator is a current operating fund deficit greater than the previous year. In previous years, this fund balance appropriation was covered by expenditure savings and surplus revenues, not all of the appropriation was so covered, resulting in fund balance being used. It had been reduced to only (0.3%) or (\$1.6) million. An improvement is noted in FY 2000, when an operating surplus of 1.6% occurred. A further improvement is evidenced with regard to FY 2002. The planned use of fund balances in FY 2003 and 2004 account for the reduced operating deficits shown in the graph. As expected, in FY 2005 the use of fund balance dropped to near zero.

Enterprise Fund Profits

Description: Enterprise fund programs are expected to operate as if they were privately operated "for profit" entities, rather than government "not for profit" entities. Services or goods provided to the public are paid for by user charges. Since enterprise funds operate under the laws of supply and demand, rate increases may decrease revenues because customers may limit their use of the goods or services.

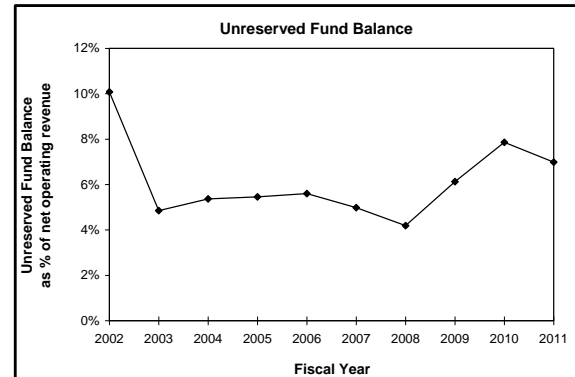


Analysis: The Department of Water Services transferred funding to form the new Stormwater Fund in FY 2003. This was a significant contributor to the decline in profits for that year.

Commentary: Overall costs for providing most enterprise funds' goods and services have been recovered from user fees, a positive trend.

Fund Balances

Description: Fund balances can be thought of as reserves. Since some fund balances may be designated for specific projects, it is necessary to differentiate between reserved and unreserved fund balance. Unreserved fund balance is the indicator in this case. Unreserved fund balances enable a government to meet future emergencies. A warning occurs when unreserved fund balances decline as a percentage of net operating revenues. This may show an inability to fund emergencies.



Analysis: In FY 2002, unreserved fund balance fell to 8.1%, when \$11.8 million was appropriated during the year, including funding for public works infrastructure projects, airport noise mitigation, and completion of the Nashville Arena. Unreserved fund balance further declined to 5.9% in FY 2001 where it remained in FY 2003. In FY 2002, fund balance regained a more positive position when it rose to 6.4%. FY 2003 and 2004 evidenced a highly positive position, although a 33% decline in fund balance was observed over the 2002-2003 time period. Fund balance declined in FY 2003 and 2004 due to the planned use of fund balance to balance the operating budget. Fund balance for FY 2007 decreased .62%.

Commentary:

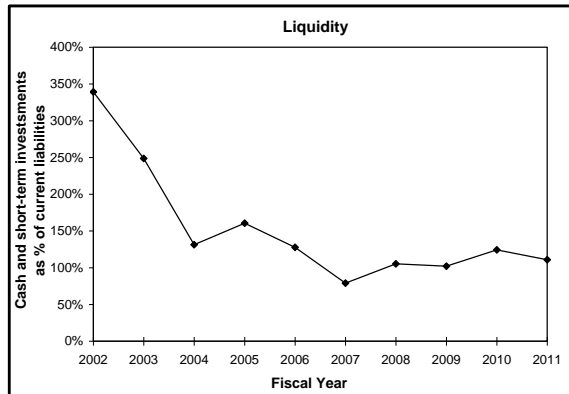
Fund balance as a percentage of operating revenue has fluctuated significantly over the second half of the time period of analysis, but has not dropped below the 4% threshold. In FY 2001, the property tax reappraisal coupled with a property tax increase caused the unreserved fund balance to exceed 15%. In subsequent years, fund balances declined due to the planned use of fund balance to offset operating expenses. Over the 10 year analysis, fund balance has not dipped below 4.85% of net operating revenues. In FY 2008, fund balances were at 4.98% of net operating revenues.

Liquidity

Description: Liquidity measures a government's ability to pay its short-term obligations. Insufficient liquidity will make a government insolvent. In these graphs, **Liquidity** is determined by taking current assets and dividing by current liabilities – a measure known in financial analysis as the current ratio. The

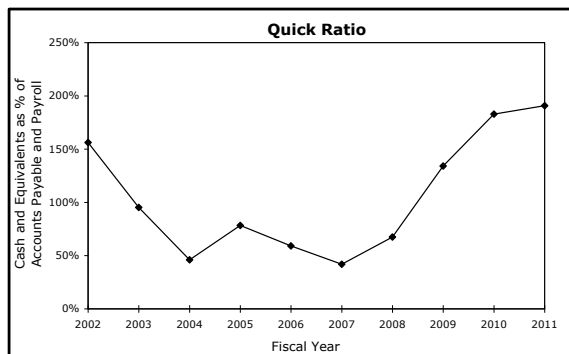
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other graph, the **Quick Ratio**, is defined as current assets expected to be converted into cash quickly divided by current liabilities. In this case, it is determined by dividing cash and cash equivalents by accounts payable and accrued payroll.



Commentary: The liquidity quick ratio has ranged from a high of 350% in FY 2002 to a low of 78.9% in FY 2007.

Analysis: Credit rating firms consider liquidity of less than 100% to be a negative factor. Liquidity has not fallen below 100% at any point in the history of this analysis. A positive liquidity position indicates that Metro is not overextended in its obligations.

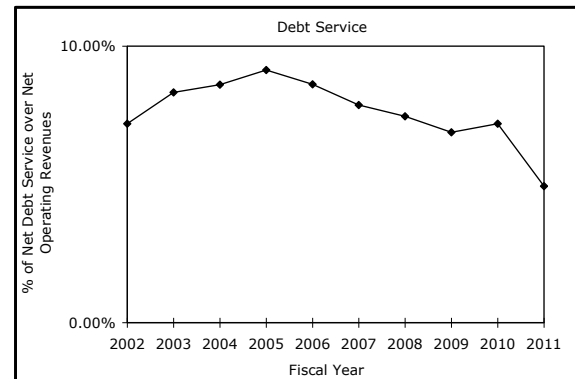


The quick ratio fluctuated sharply in FY 2002 and FY 2004 due in large part to changes in accounting for cash and cash equivalents. A positive quick ratio, particularly in more recent years, indicates that Metro has had adequate cash reserves for immediate contingencies. Though the trend slips somewhat in FY 2002 and FY 2007, Metro's ability to acquire cash during those years was certainly satisfactory. What this graph represents is the planned use of fund balances in the years immediately following an increase in the property tax rate. The precipitous decline in the quick ratio in the years 2001 through 2004 mirrors the decline in the years 1997 through 2000.

Demographic Trends

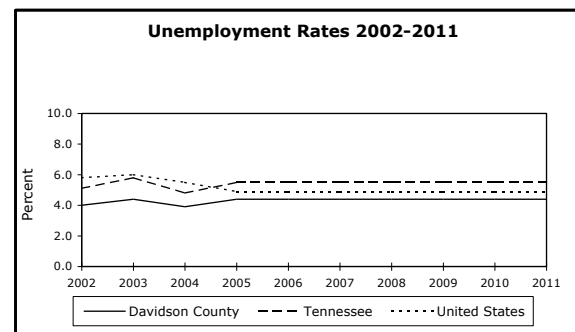
Municipal fiscal health is related to needs and resources that are often reflected in economic and demographic indicators.

A greater variety of current demographic information is presented in Appendix 4, "About Nashville."



Population: Population growth has a significant impact on the quantity of city services demanded. The population of Davidson County has increased steadily over the past decade, from 510,800 in 1990 to 569,891 in 2000, a gain of 11.6%. The U. S. Census population projection for Davidson County in 2008 was 605,972.

Unemployment: Over the past decade Davidson County has maintained low unemployment rates that are parallel to, but lower than, national and state-wide figures. The County's unemployment rate during the last decade has ranged from a low of



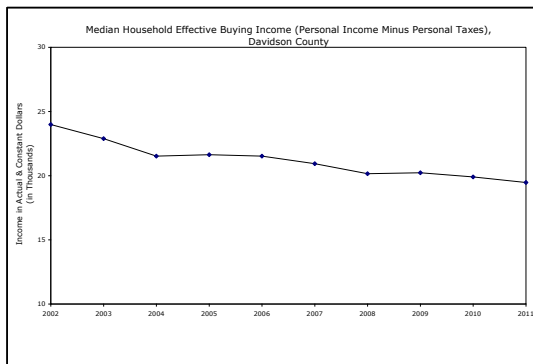
2.6% in FY 2002 to a high of 4.6% in 2003 compared with a range of 3.7% to 5.8% for the state and 4.1% to 6.6% nationally during the same periods. Unemployment rates at the local, state, and national level declined in FY 2004 after trending upward from 2001 to 2004. Davidson County's steady economic base is likely to continue to be healthy due to its economic diversification. Some key factors that maintain low relative unemployment locally include commercial and residential construction and growth in service sector jobs.

Appendix 7: FTMS

Occupancy Rates: With the city's steady population and low unemployment rates, Nashville's occupancy rates -- both residential and commercial - have remained consistently high over the past decade.

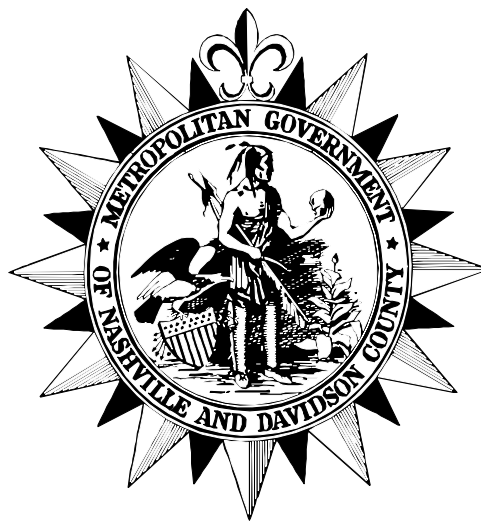
18,951 deed transfers were filed in 2000 according to data from the Assessor of Property, up 18% from the previous year. This surge in lots sold reflects lower interest rates than in 1999 and the effects of a still soaring economy that encouraged both housing developers and individuals to invest in the real estate market. Similarly, there was a spike in deed transfers in FY 2003 when sales of lots increased by 25% over FY 2002, then decreased by 18% in FY 2004.



The impact of the economic recession from the crash of the housing market is still being realized in 2011. Interest rates have plummeted to all-time lows which assists those who are financially stable with the purchase or refinance of real estate. It has also increased occupancy rates in rental housing and apartments.



Median Household Income: Another factor in assessing the economic health of a region is the median household effective buying income (EBI), which subtracts personal taxes and contributions to social insurance (employee contributions to FICA and Medicare.) from total personal income. The constant dollar figure adjusts the household income for inflation. Using data compiled from the *Nashville Sales & Marketing Management*, the graph shows that the median household EBI for Nashville has increased by 1% in constant dollars from FY 1999 to FY 2000, while the state's EBI gained 2%.

In constant dollars, EBI has decreased by an average of 3.5% each year since FY 2000. The Nashville MSA, however, gained 5% (not shown), an important contrast – the distribution of income in the Nashville MSA does not appear to favor Davidson County; many higher income households are in the MSA but in live in counties other than Davidson. This could signal a continuing demand for services while Metro's tax base is eroding. Median income remained relatively flat from FY 2005 to FY 2008.



 For an ADA accommodation, please contact Kimberly Northern at 615-880-1710 or by email at  kimberly.northern@nashville.gov