



**THE METROPOLITAN GOVERNMENT
OF NASHVILLE AND DAVIDSON COUNTY**

FISCAL YEAR 2006-2007 OPERATING BUDGET

BILL PURCELL, MAYOR
OCTOBER 2006



FY 2006-2007 Operating Budget

(July 1, 2006 - June 30, 2007)



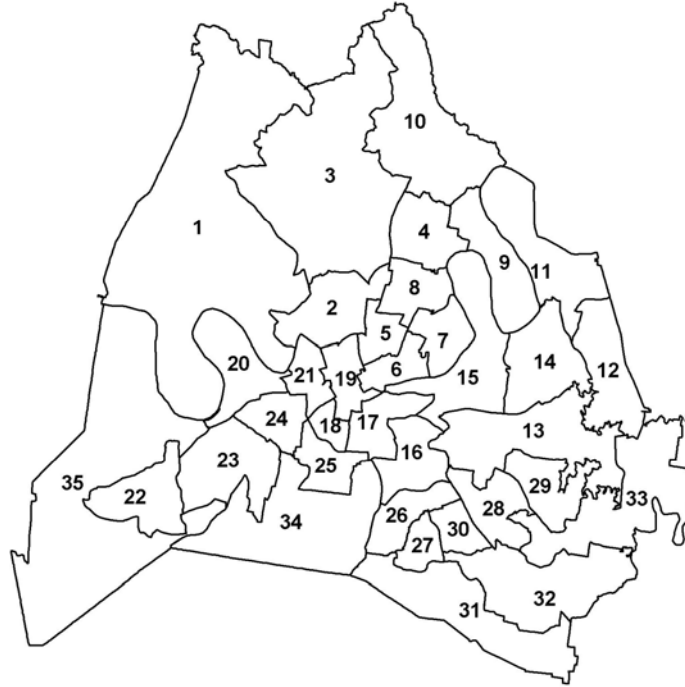
Bill Purcell, Mayor

Howard Gentry, Jr., Vice Mayor

Members of the Metropolitan Council:

At Large	Buck Dozier	District #16	Vacant
At Large	Diane Neighbors	District #17	Ronnie Greer
At Large	Carolyn Baldwin Tucker	District #18	Ginger Hausser
At Large	David Briley	District #19	Ludye N. Wallace
At Large	Adam Dread	District #20	Billy Joe Walls
District # 1	Brenda Gilmore	District #21	Edward Whitmore
District # 2	Jamie D. Isabel	District #22	Eric Crafton
District # 3	Walter Hunt	District #23	Emily Evans
District # 4	Michael Craddock	District #24	John Summers
District # 5	Pam Murray	District #25	Jim Shulman
District # 6	Mike Jameson	District #26	Greg Adkins
District # 7	Erik Cole	District #27	Randy Foster
District # 8	Jason Hart	District #28	Jason Alexander
District # 9	Jim Forkum	District #29	Vivian Wilhoite
District #10	Rip Ryman	District #30	Jim Hodge
District #11	Feller Brown	District #31	Parker Toler
District #12	Jim Gotto	District #32	Sam Coleman
District #13	Carl Burch	District #33	Robert Duvall
District #14	Harold White	District #34	Lynn Williams
District #15	J. B. Loring	District #35	Charlie Tygard

Council Districts



Director of Finance: David Manning
Associate Director: Gene Nolan
Deputy Finance Director: Talia Lomax-O'dneal
Office of Management and Budget Staff:

William Aaron
Judy Cantlon
Darlene Carlton
Kathy Green
Terry Griffith

Leigh Anne Hagar
Ken Hartlage
Chinita Hudson
Bill Hyden
Herb Majors

Greg McClarin
Samir Mehic
Essie Robertson
Heidi Runion
Ron Sexton

Jeremy Stephens
Rebekah Stephens

Fiscal Year 2006-2007 Operating Budget Book

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This book supersedes all similar information previously disseminated by the Office of Management and Budget.

Cover: Top – The Justice A.A. Birch Building, which opened summer 2006, is a new 235,000 square foot facility to house many of Metro Nashville's courts. This state-of-the-art facility includes State Trial Courts, General Sessions Courts, the Criminal Court Clerk, and other criminal justice functions. *(Photo by Paul Shrem)*

Bottom – The Metro Office Building was reopened in 2006 after an extensive renovation. Originally constructed about 85 years ago as a hospital for the Vanderbilt Medical School, the building had its existing 48,137 square feet renovated and 20,825 square feet added. The building is now home to six departments: Codes Administration, Planning, the Arts Commission, the Election Commission, the Human Relations Commission, and Metro Water Services. *(Photo by Gary Layda)*

Distinguished Budget Presentation Award



The GFOA is the leading association for government finance professionals in North America. We first received the award for the fiscal year 1991-1992 book, and we have received it every year since. This year's was given for our *FY 2006 Operating Budget* book. GFOA's Distinguished Budget Presentation Awards Program is the only national awards program in governmental budgeting. The government also holds GFOA's Certificate of Achievement for Excellence in Financial Reporting for our Comprehensive Annual Financial Report.

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How to Use this Book

Format and Organization

As the previous Table of Contents demonstrates, this book divides budget information into different sections, each with its own series of page numbers.

Section A is this Executive Summary of the budget, followed by supplemental information about Metro, its organization, finances, and budget.

Sections B-H present more descriptive operational and budget information about each agency (department, board, commission, or elected office). These agencies are grouped by function into each section.

Information is presented differently for the program budgets of the Results Matter departments than it is for the more traditional budgets of the other departments. The next few pages will review the format of traditional departments and Results Matter program-based-budget departments.

Section I contains various appendices of historical, statistical, and explanatory information that will help you understand the budget.

Traditional Agency Layout

91 Emergency Communications Center--At a Glance

Mission	To enhance the quality of life for all citizens in our community by processing all 9-1-1 calls and the dispatching of appropriate emergency responders in an expeditious, courteous, and professional manner; thereby saving lives, protecting property, curbing crime, and preventing major fire losses.		
Budget Summary	2002-03	2003-04	2003-04
Expenditures and Transfers:			
GSD General Fund	\$480,000	\$9,756,600	\$9,880,600
Total Expenditures and Transfers	\$480,000	\$9,756,600	\$9,880,600
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$0	\$0	\$0
Other Governments and Agencies	0	0	124,400
Other Program Revenue	0	0	0
Total Program Revenue	\$0	\$0	\$124,400
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$0	\$0	\$0
Positions	Total Budgeted Positions	0	183
Contacts	Director of Emergency Communication Center: RoxAnn Brown, Email: roxann.brown@metro-nashville.org 2060 15 th Avenue South 37212 Phone: 401-6322		

Organizational Structure

```
graph TD
    A[Communications Director  
Director Chief] --> B[Communications Assistant Director  
Deputy Chief]
    B --> C[Operations]
    B --> D[Technology/Special Projects]
    B --> E[Administration & Support]
```

www.nashville.gov Metropolitan Nashville / Davidson County FY 2005 Recommended Budget

1. The department begins with a table that summarizes the agency's mission, financial budget for all of its annually-budgeted funds, and top management contacts who can explain the budget.

2. The organization chart shows major agency units (divisions, bureaus, etc.) and how they report to the agency's top-level elected official, board, or manager.

3. Budget highlights summarize changes between the FY 2006 and 2007 budgets.

91 Emergency Communication

Budget Highlights FY 2005

• Training Expenses to be reimbursed by Emergency Communications District	\$124,400
• Fleet adjustment	400
Total	\$124,000

Overview

OPERATIONS

When 9-1-1 rings, we answer. The Operations Division of the Emergency Communications Center consists of the dispatchers who are the voice on the other end of the phone calls made to 9-1-1, 862-8600 and a number of other public safety emergency numbers within Metro. They are also the voice on the other end of the radio for Metro's Police and Fire field personnel. MHPD and NPD field personnel receive calls for service from us and the informational support work needed to complete those calls.

ECC dispatchers carry multiple certifications to insure their level of knowledge and skill. These certifications include Emergency Medical Dispatch which allows us to provide callers with instructions that will help save a life and prevent further injury. Dispatchers also give callers instructions that will help the EMTs and Paramedics get a patient to the hospital quicker by having needed items (such as medications) available when they arrive. Our dispatchers are also trained in law enforcement and fire call taking and dispatch. The goal of the Operations Division is to provide professional 9-1-1 service to citizens and visitors of Davidson County when they are in need of help.

Last year the Operations Division accomplished the following:

- Received 342,941 calls on 9-1-1 lines.
- Received 813,991 calls on 7 digit lines including 862-8600.
- Dispatched 83,942 fire calls.
- Dispatched 782,965 police calls.



To save time of emergency. In addition to providing tools for our Operations Division, they provide statistics, maps, call data and communications links for Police and Fire field units. Their goal is to make information move faster to get calls from citizens and visitors of Davidson County handled faster and more efficiently.

Last year the Technology and Special Projects Division accomplished the following:

- Completed system upgrades and reconfiguration to fully allow dispatchers to use Wireless Phase II technology to assist in locating cellular 9-1-1 callers with 9-1-1 ready phones.
- Deployed improvements in Fire Dispatch technology to improve efficiency, including integration of Status Message Encoders, consolidation and reconfiguration of all run cards and redefinition of apparatus capabilities.
- Integrated a 6th police precinct into the Computer Aided Dispatch System.
- Deployed 19 Computer Aided Dispatch workstations in fire stations to allow fire department chief officers to view real time status information.
- Completed technology deployment at Harding Center resulting in a fully functional back-up location for 9-1-1 in Davidson County.

ADMINISTRATION AND SUPPORT

Much work goes on behind the scenes at a 9-1-1 center to make it function. That work is done by the Administration and Support Division. All dispatcher Training is produced and conducted by this busy division. Of special importance to us is our quality assurance program which is managed by this division. We randomly audit a percentage of our 9-1-1 calls to insure the highest standards. If you have been a caller to our center, you may receive a card or letter in the mail asking you about our service. We truly appreciate the responses we receive back. We also send out service level inquiries to our field first responder partners to make sure we are providing them the best service so they can provide the best service. Our Custodian of Records also works in this division. These staff members perform all research, records duplication (both voice and data) and dissemination of information. This information is used by both Police and Fire to aid in their investigations and by the courts in the justice process. All personnel assigned to this division are cross trained to work in Operations when needed and in times of emergency. The goal of the Administration and Support Division is to make sure the citizens and visitors to Davidson County receive the best 9-1-1 service available.

4. The overview describes the activities of each major agency unit listed in the organization chart. The headings tie back to the organization chart. Graphs and photographs highlight certain activities.

How to Use this Book

Traditional Agency Layout

91 Emergency Communications Center–Performance

Objectives	Performance Measures	FY 2003 Budget	FY 2003 Actuals	FY 2004 Budget	FY 2005 Budget
OPERATIONS					
Reach full staffing and have 90% of that staff at the ET2 level	Percentage of staff at ET2 level	NA	NA	NA	90%
ADMINISTRATION AND SUPPORT					
1. Complete planning and preliminary design for new Emergency Communications Center	Preliminary design work completed by Emergency Communications Center	NA	NA	NA	YES
2. Implement Result's Matter Strategic Plan	Successful in gathering data to set our measurement numbers and percentages	NA	NA	NA	YES
3. Obtain a grant or any special events funding	Number of grants or special events funding received	NA	NA	NA	1

5. Performance information measures achievement of objectives for each significant activity or service from FY 2005 to 2007. The information is organized by units on the organization chart. The data usually measure workloads, not accomplishment of results.

91 Emergency Communications Center

GSD General Fund

OPERATING EXPENSE:

	FY 2003 Budget	FY 2003 Actuals	FY 2004 Budget	FY 2005 Budget
PERSONAL SERVICES	480,000	414,534	9,460,000	9,460,000
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	0	2,256	15,600	15,600
Travel, Tuition, and Dues	0	18,343	26,800	26,800
Communications	0	0	1,000	1,000
Repairs & Maintenance Services	0	1,185	12,800	12,800
Internal Service Fees	0	0	77,600	77,600
TOTAL OTHER SERVICES	0	21,784	133,800	133,800
OTHER EXPENSE	0	43,682	162,800	162,800
PENSION, ANNUITY, DFRT, & OTHER COSTS	0	0	0	0
EQUIPMENT, BUILDINGS, & LAND	0	0	0	0
SPECIAL PROJECTS	0	0	0	0
TOTAL OPERATING EXPENSE	480,000	480,000	9,756,600	9,756,600
TRANSFERS TO OTHER FUNDS AND UNITS	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	480,000	480,000	9,756,600	9,756,600

PROGRAM REVENUE:

Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other Pass-Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	124,400
Subtotal Other Governments & Agencies	0	0	0	124,400
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	0	0	124,400

NON-PROGRAM REVENUE:

Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0

TRANSFERS FROM OTHER FUNDS AND UNITS:

TOTAL REVENUE AND TRANSFERS

91 Emergency Communications Center–Financial

			FY 2003	FY 2004	FY 2005		
	Class	Grade	Bud. Pos.	Bud. FTE	Bud. Pos.	Bud. FTE	Bud. Pos.
911 Emergency Communications Center							
Administrative Assistant	7241	SR09	0	0.0	0	0.0	1
Admin Svcs Officer 3	7244	SR10	0	0.0	1	1.0	0
Admin Svcs Officer 3	7244	SR10	0	0.0	0	0.0	1
Custodian 1	7280	TG03	0	0.0	1	1.0	0
Emerg Comm Center Manager	7177	SR13	0	0.0	0	0.0	3
Emerg Comm Center Asst Supv	7026	SR10	0	0.0	8	8.0	9
Emerg Comm Center Supv	7027	SR11	0	0.0	5	5.0	8
Emerg Comm Ctr Asst Mgr	10162	SR12	0	0.0	1	1.0	1
Emerg Communications Dir	10142	DP02	0	0.0	1	1.0	1
Emerg Telecomm Trng Officer	7775	SR09	0	0.0	24	24.0	21
Emerg Telecommunicator 1	7291	SR06	0	0.0	20	20.0	48

6. Financial schedules describe the department's expenditures and revenues. One page covers each of three types of funds that the agency may operate in:

- The GSD General Fund
- The USD General Fund
- Special-Purpose funds, with the combined total of annually-budgeted enterprise, internal service, special revenue, and similar funds.

Money in these fund types is not necessarily interchangeable; you cannot spend money in one fund for the financial activities of another fund.

Expenditures are grouped by object of expenditure. Revenues are grouped into program and non-program revenues associated with the department. These revenue and expenditure object groups are defined at the end of this section.

7. The end of the financial information presents the budgeted headcount and full-time-equivalent (FTE) position information by fund and classification, along with the class number and pay grade of each.

How to Use this Book

Results Matter Agency Layout

Results Matter (RM) agencies' budgets have been reorganized into program budgets that directly link to the agencies' strategic business plans. Those agencies' budget book pages have been formatted to emphasize their strategic business plans, lines of business, programs, and results for customers, and to link dollars to results at the program level.

Accountability is demonstrated by being willing and able to tell taxpayers what they are getting for their money in terms of results.

Products are countable deliverables that a customer receives from the agency. They are things customers receive, not processes the agency does. "Circulating library books" is a process; a library book checked out is a product; "library book check-outs" measure what is delivered to customers.

Programs are groups of products with a common purpose or result.

Lines of business are groups of programs with a common purpose that produce key results for citizens.

The agency's **mission** is a clear, concise purpose for the entire agency, focusing on the broad yet distinct results that it will achieve for its customers.

Strategic goals describe the significant results to be achieved by the agency over the next few years.

Results are the benefit or impact that the customer and citizen experiences as a result of receiving the department's products or deliverables. Results promote accountability.

1. RM departments display the logo in the upper-right corner of each page.

2. The department begins with a table that summarizes the agency's financial budget for all of its annually-budgeted funds, location, and top managers who can explain the budget.

08 Human Resources-At a Glance



Budget Summary	2002-03	2003-04	2004-05
Expenditures and Transfers:			
GSD General Fund	\$4,541,089	\$6,177,000	
Total Expenditures and Transfers	\$4,541,089	\$6,177,000	
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$0		
Other Governments and Agencies	6,000		
Other Program Revenue	0		
Total Program Revenue	\$6,000	\$6,000	
Non-program Revenue	0		
Transfers From Other Funds and Units	1,226,052	2,757,000	
Total Revenues	\$1,232,052	\$2,763,000	
Positions	Total Budgeted Positions	63	64
Contacts	Director of Human Resources: Randy Lovett email: randy.lovett@nashville.gov Financial Manager: John Kennedy email: john.kennedy@nashville.gov Suite 200, 222 Building 37201 Phone: 862-6640 FAX: 862-6641		

Lines of Business and Programs

Information Resources

Employee Information Management
Human Resources Communication

Strategic Consulting

Project Consultation
Workforce Development
Mandatory Training
Performance and Productivity Support
Employee Education and Leadership Development

Human Capital

Compensation Development and Administrative Services
Career Opportunities and Staffing Services
Management
Benefits

Metro Commitment to

Safety
Boards and Commission
Labor Relations
Equal Employee Opportunity
Drug-Free Workplace Program

Administrative

Nonallocated Financial
Information Technology
Human Resources
Finance
Procurement
Records Management
Executive Leadership

08 Human Resources-At a Glance



Mission	The mission of Human Resources is to provide human resources business and benefits products to: <ul style="list-style-type: none"> Metropolitan Government employees and agencies so they can provide quality government services, and Metropolitan Government retirees so they can receive the benefits to which they are entitled.
Goals	<p>HR Communication Commitment to Employees</p> <p>So that Metro government employees can be productive and make informed decisions about their employment, by 2005 N/A% of Metro employees will be fully informed about key issues in a timely manner.</p> <p>HR Compliance Commitment</p> <p>By 2005, N/A% of Metro Departments will be certified by the HR Department as compliant with rules, policies and regulations and other applicable laws.</p> <p>HR Staffing Commitment</p> <p>To ensure that Metro agencies have the personnel they need to meet their goals, by 2005, N/A% of hires and N/A% of promotions are completed according to predetermined requirement.</p> <p>HR Commitment to Cost Containment and Quality Benefits</p> <p>In the next 5 years, to support Metro Government in provide quality health insurance coverage to employees and retirees, we will ensure that the annual rate of increase in Metro Government health care costs is N/A% of appropriate benchmark rates.</p> <p>HR Information Commitment to Management</p> <p>So that Metro Government decision makers can make informed decisions regarding human resource matters, we will ensure that by 2005, N/A% of decision makers have appropriate access to accurate and timely Human Resource data.</p> <p>HR Commitment to Performance Excellence</p> <p>In the next 5 years, Metro Departments will have implemented a Performance Management system, which includes developing employee performance plans, providing coaching and counseling, and conducting employee appraisals in a way that measures performance in terms of results that align with desired organizational results.</p>

3. Instead of an organization chart, the bottom of the page presents the agency's lines of business (in bold) and programs.

4. The department's mission and goals are articulated.

How to Use this Book

Results Matter Agency Layout

08 Human Resources-At a Glance



Budget Change and Result Highlights FY 2005

Recommendation		Result
Reductions in miscellaneous expenses, such as training, travel, and supplies	-\$34,900	Minimal impact to program results
ALOB Records Management Program - Reduction of a Part-time Staff Position, Fringe Benefits, and Miscellaneous Expenses	-\$20,900 (-0.50 FTE)	Minimal impact to program results
Reduction of	-\$33,900 (-0.25 FTE)	Minimal impact on program results
and support	-\$164,400 (-2.0 FTE)	Minimal impact on program results
occurring	-\$20,000	No Impact on program results

6. Each line of business and its purpose is stated in a text box that spans the page.

7. Under the line of business, each program is listed, with its purpose ...

5. The department's highlights are presented on a program basis. If reductions were made by improving efficiency, this may be short. If reductions affected results or achievement of goals, they will be longer.

08 Human Resources-At a Glance



Information Resources Line of Business - The purpose of the Information Resources line of business is to provide strategic information products to Metro management, employees, retirees and the public so they can make intelligent business decisions.

Employee Information Management Program

The purpose of the Employee Information Management Program is to provide employee and retiree information products to Metro departments/agencies and interested parties so they can have timely and accurate information that assists them in conducting their business.

Results Narrative

In FY05, this program will reduce its budget by \$36,200. The impact of this budget reduction is a decrease in staff by 2 part-time employees or 1 FTE and reduced below the line costs. This will not have a significant impact on the program's ability to deliver information products.

Program Budget & Performance Summary

	2003 Budget	2003 Actual	2004 Budget	2004 1 st Half	2005 Budget
Program Budget: GSD General Fund	\$262,300	---	\$273,700	---	\$237,500
FTEs: GSD General Fund	4.8	---	4.8	---	3.8
Results					
Percentage of reporting satisfaction with reports	NA	---	NA	NR	NR

... a narrative describing the results expected through this year's budget ...

... and a table presenting its budget, full-time-equivalent (FTE) positions by fund type (GSD General, USD General, and other Special Purpose funds), and its key result measure.

The table is designed to consistently present budgetary and performance information in a format that is easy for the eye to scan. For example, the 2006 1st half column is primarily for performance information; 1st half financial information is not meaningful and is not presented.

Almost all performance measures for RM agencies are new. They measure results experienced by customers, replacing previous measures of work output generated by the agency. Therefore, many measures for RM programs are not available ("N/A"). Baseline data will be developed this fiscal year.

Most agencies report some actual performance for the first half of fiscal year 2006. Some are not reported ("N/R") because data was not collected, or the measure is an annual measure and the fiscal year is not complete, or for some other reason.

9. Like traditionally-presented departments, the end of the financial information presents the budgeted headcount and full-time-equivalent (FTE) position information by fund and classification, along with the class number and pay grade of each.

91 Emergency Communications Center-Financial

			FY 2005	FY 2005	FY 2004	FY 2004	FY 2003	FY 2003
	Class	Grade	Bud. Pos.	Bud. FTE	Bud. Pos.	Bud. FTE	Bud. Pos.	Bud. FTE
911 Emergency Communications Center								
Administrative Assistant	7241	SR09	0	0.0	0	0.0	1	1.0
Admin Svcs Officer 3	7244	SR10	0	0.0	1	1.0	0	0.0
Admin Svcs Officer 3	7244	SR10	0	0.0	0	0.0	1	1.0
Custodian 1	7280	TG03	0	0.0	1	1.0	0	0.0
Emerg Comm Center Manager	7177	SR13	0	0.0	0	0.0	3	3.0
Emerg Comm Center Asst Supv	7026	SR10	0	0.0	8	8.0	9	9.0
Emerg Comm Center Supv	7027	SR11	0	0.0	5	5.0	8	8.0
Emerg Comm Ctr Asst Mgr	10162	SR12	0	0.0	1	1.0	1	1.0
Emerg Communications Dir	10142	DP02	0	0.0	1	1.0	1	1.0

8. Financial pages are like those of traditionally-presented departments.

How to Use this Book

How to Read Budget Book Financial Schedules (Revenue and Expenditure Object Groups)

The Chart of Accounts

The budget is organized according to Metro's chart of accounts – the financial accounting and coding structure used in both the budget ordinance and this book. The chart of accounts is composed of funds, business units (BUs), and object accounts.

Funds are accounting entities with their own assets, liabilities, equity, revenues, and expenditures, for certain specific activities or to accomplish definite objectives. Funds may involve many agencies. Legal requirements or financial policies usually restrict our ability to move money between funds, so we cannot necessarily replace or fund operations in one fund with money from another fund. Likewise, in special purpose funds, we often cannot move money from one department to another.

Each fund is made up of one or more **business units** (BUs). BUs are the lowest levels at which we manage and/or report separate financial data; they represent an organizational unit, program, or activity within an agency and fund. A fund may have many BUs but each BU is associated with only one fund. BUs can also be grouped by **agency**. In Results Matter agencies, related BUs also form **programs** and **lines of business** that may cross funds.

Object accounts represent individual types and sources of revenues or uses of expenditures.

The Finance Department maintains detailed financial information by fund, business unit, and object account. However, this book presents the budget at a more understandable level by agency, fund (or groups of minor funds), and object group.

Changes in Presentation

Changes in reporting requirements have caused many Transfers to Component Units (certain Metro agencies) to be now classified as Other Expenses. In FY 2005, the Finance Department split the General Government Grants Fund into individual departmental grants funds; these were and are classified as special purpose (specifically, special revenue) funds.

How to Read the Financial Pages

Each agency's financial page presents a summary of revenues and expenditures for the department's operations in one of three fund types:

- The GSD General Fund,
- The USD General Fund, and
- Special-Purpose funds (the combined total of annually-budgeted enterprise, internal service, special revenue, and similar funds, although that money may not be interchangeable).

The top half of the page presents uses of money – expenses, expenditures, and transfers to other funds and component units of the government. The bottom half presents sources of money – revenues and transfers from other funds.

The difference between total expenditures and program revenues indicates how much the agency's programs depend on public money.

The remainder of this page, and all of the next, describe in order what is represented by the rows of the expenditure and revenue financial tables.

OPERATING EXPENSE

PERSONAL SERVICES – Salaries and wages (regular, holiday injured on duty, leave, longevity, shift differential, and out of class pay, open range increases, overtime, perfect attendance), fringe benefits (auto allowance, dental, group health, group life, social security, pension, FSA pre-tax savings), and per diem & other fees (instructors, court reporter, game official, jury pay, legislative delegate, other per diem fees, poll workers, witness fees)

OTHER SERVICES:

Utilities – Electricity, gas, water, cable television

Professional and Purchased Services – Accounting, appraisals, architectural, auditing, demolition, dialysis, engineering, facilities management, investigators, laboratory, landscaping, legal, management and software consultants, project administration and management, subcontractors, administrative services, archiving, billing, bottled water, care of persons and animals, chipper service, collections, disposal, recycling, flight service, food preparation, grounds maintenance, hazardous waste disposal, health services, internet services, interpreters, janitorial, laundry, meter reading, other purchased services, personal contract service, pest control, property protection, recycling, sweeping, & towing

Travel, Tuition, and Dues – Local and out-of-town travel, parking, memberships, registration, & tuition

Communications – Pagers, postage and delivery, telephones, & subscriptions

Printing – Binding, printing, advertising, & promotion

Repairs & Maintenance Services – Repairs to and maintenance of vehicles, buildings, computers, office equipment, roads & streets, electrical, mechanical & plumbing systems, and other items

Internal Service Fees – Payments to Metro internal service funds for printing, facilities project management, information systems, motor pool, postal service, radio shop, treasury management

OTHER EXPENSE –

Supplies and materials (various parts and supplies, fuel, books, clothing, computer hardware & software, food & ice, furniture, paint, repair & maintenance parts & supplies, signs, uniforms), miscellaneous other expenses & payments (bad debt, council reimbursements, court costs, damages & small claims, parking violation fees, refund errors), fixed charges (bank fees, deferred compensation payments, finance charges, fixed charges, insurance, interest expense, investment fees, rent, surety bonds), licenses, permits, & fees (alarm permits, auto emission tests, beer permits, drivers license, drug tests, elevator permits, food service permits, hazardous waste permits, notary, pharmacy license, software licenses, state water quality permits, underground tank fees, vehicle

How to Use this Book

registrations, water pollution fees), taxes paid by Metro agencies (business, demolition, nursing home, personalty, professional privilege, & sales taxes), and grant contributions & awards made by Metro agencies to others (contract performance bonus, contributions and grants, employee awards, training stipend)

PENSION, ANNUITY, DEBT, & OTHER COSTS –

Amortization expense, arbitrage rebate, bond sale expense, compensation for damages, debt service, dental claims, depreciation, discount on bonds, educational programs, health claims, interest expense, pension, principal retirement

EQUIPMENT, BUILDINGS, & LAND – Buildings, building improvements, capital outlay, computer equipment, furniture and fixtures, infrastructure, land, machinery, motor vehicles

SPECIAL PROJECTS – Budget allotment offset, budget intra-fund transfer, NCAC charges

TRANSFERS TO OTHER FUNDS & UNITS – Transfers and subsidies to other agencies, funds, debt service, environmental remediation, local grant match, and operational transfers

PROGRAM REVENUE - Fees, charges, grants, and contributions specifically generated by or for services that the department provides. They are intended to fully or partially fund the specific program, and so reduce the net cost of the program to be financed from the government's general revenues. They may be generated either from the program's customers (like user fees) or from outside parties (like grants).

Charges, Commissions, and Fees – Charges and fees to customers made by Metro agencies for the services they provide, including enterprise fund charges, internal service fund charges, admissions, advertising, ambulance fees, appeals, concessions, data processing fee, day care service, disposal fee, drug testing, dumping, engineering fee, entry fees, external source recovery, fire hydrant inspection, golf cart rental, green fees, immunization fees, legal services, lobbyist registration, maps, Medical Examiner fees, medical services, membership fees, client reimbursements, parking, Police secondary employment, publications, radio repair, vehicle emission test fees, workshop fees, and court, court clerk, and elected officials' commissions and fees

Other Governments and Agencies – grants, donations, and other revenues from other governments and agencies, broken out as follows:

Federal Direct – Grants, revenues, and reimbursements that Metro receives directly from the Federal government such as Department of Justice revenue sharing, Medicare, SSI reimbursements, and other federal grants

Federal Through State – Federal grants, revenues, and reimbursements that Metro receives through the state, such as most Medicaid/TennCare

Federal Through Other Pass-Through – Federal grants, revenues, and reimbursements that Metro receives other than federal direct or federal through state, including some Medicaid/TennCare & Medicare

State Direct – Grants, revenues, reimbursements, and state-shared revenues that Metro receives from the state, such as alcoholic beverage tax apportionment, drug enforcement, education appropriation, excise tax allocation, felony forfeitures, gas & fuel tax, gas inspection fees, post-mortem reimbursements, and Metro's share of the state sales tax levy

Other Government Agencies – Revenues from agencies of other governmental units

Other Program Revenue – Cash contributions from groups or individuals, sale of donated property, cost reimbursement, litigation settlement, premium for property loss, premium for self-insured liability, recycling rebate, sales of miscellaneous items, unapplied deposit, unclaimed property, vending revenue, bond proceeds, contributions of capital, easement rights, finance charges, Metro Investment Pool interest, notes proceeds, premium on bonds

NON-PROGRAM REVENUE – Revenues that are recorded by the Fastnet accounting system in the department's business units, but are not intended to support the department's programs. This includes:

Property Taxes – Real, personal, and public utility ad valorem taxes and payments in lieu of them.

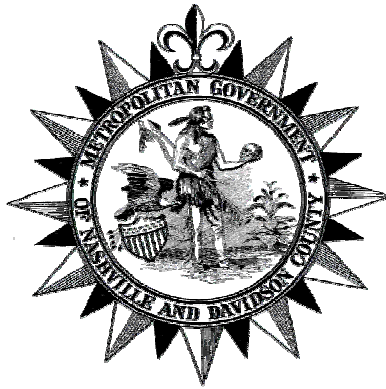
Local Option Sales Tax – Local option sales taxes, Tennessee telecommunication sales tax

Other Taxes, Licenses, and Permits – Alarm permits, alcoholic beverage tax, beer permits, building & excavation permits, business tax, taxicab & wrecker license, franchises, hotel occupancy tax, marriage license, motor vehicle license, obstruction & street closure permits, sidewalk & right-of-way permits, solicitation permits, wholesale liquor tax

Fines, Forfeits, and Penalties – Civil fines, confiscated cash, court-ordered restitutions, recovered judgments, litigation tax, Metro court fines and costs, offender program income, traffic violation & DUI fines, vehicle tow-in fees, warrant fees

Compensation From Property – Abandoned vehicle auction, gain (loss) on sale of property, insurance & external source recovery, rent, subrogation recovery

TRANSFERS FROM OTHER FUNDS AND UNITS – Capital improvement plan, Council appropriations, debt service, environmental remediation, equity transfers between funds, Farmers Market subsidy, hospital subsidies, legal services, local match for grants, Police service, school program.



Executive Summary



Bill Purcell Mayor



October 28, 2006

My Fellow Citizens:

I am pleased to present a Council-approved, balanced operating budget of \$1,507,433,800 for the Metropolitan Government for fiscal year 2006-2007. As has been true throughout my time as Mayor, we continue to focus our resources on Nashville's shared priorities:

Supporting our Schools – This budget funds the Metro Nashville Public Schools at a level of \$563.2 million, an increase of \$21 million. Our capital budget proposal includes \$62.8 million in new capital funding, including funds for a new high school in the Southeastern area of Nashville/Davidson County.

Assuring Public Safety – Our progress toward becoming the safest big city in America continues, as crime has continued to decline and the death rate due to residential fires is at a historic low. This budget will ensure that improvement continues. Our proposed capital budget includes an upgrade to our 800 Mhz communications system, recognized as one of the nation's best, as well as funds to buy the land for a new West precinct building and continued development of the Fire Master Plan.

Providing a quality of life that enhances our community and neighborhoods – We will continue to expand the recreation and wellness opportunities offered through our Parks. We are proposing improvements to our Farmer's Market as well as procuring the land for new branch libraries in Bellevue and Goodlettsville. Our subsidy to our Hospital Authority will increase, helping to ensure continued health care for those in our community in the greatest need.

Providing a fair and sustaining income for our employees – This budget funds a pay plan that keeps our employees' compensation in line with the market. It also provides for significant increases for health insurance and other benefit costs.

In preparing this budget, we have effectively managed our needs for next year. We present it knowing that we are investing resources to produce the best results for you, the citizens of Nashville and Davidson County.

Sincerely,

A blue ink signature of Bill Purcell is located below the word "Sincerely,".

Bill Purcell
Mayor

Office of the Mayor
Metropolitan Courthouse
Nashville, Tennessee 37201
Phone 615.862.6000
Fax 615.862.6040
mayor@nashville.gov

Executive Summary

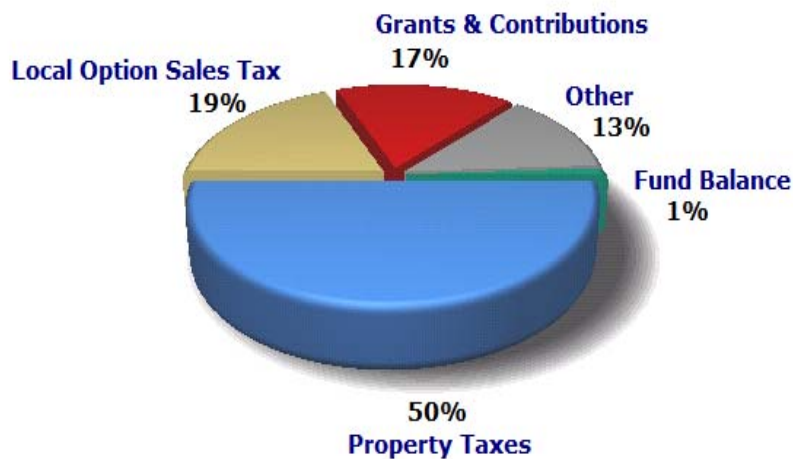
At a Glance

The \$1.51 billion FY 2007 budget for the Metropolitan Government's six budgetary (tax-supported) funds supports a wide range of public services. This budget represents a 4.7% increase over the budget passed a year ago.

Revenues

Where the Money Comes From

Total \$1,507,433,800



Expenditures

Where the Money Goes

Total \$1,507,433,800



Executive Summary

Summary of the FY 2007 Budget – Six Budgetary Funds

	<u>GSD General Fund</u>	<u>GSD Debt Service</u>	<u>GSD School Debt Svc</u>	<u>GSD School Fund</u>	<u>USD General Fund</u>	<u>USD Debt Service</u>	<u>Duplicated by Interfund Transfers</u>	<u>Total</u>
Estimated Revenues:								
Property Taxes	\$344,886,200	\$75,177,500	30,557,800	\$213,279,600	81,248,200	9,816,100	-	754,965,400
Local Option Sales Tax	92,397,100	2,100,000	17,007,900	167,786,400	-	-	-	279,291,400
Grants & Contributions	73,189,100	2,900,000	-	175,545,200	9,072,000	-	-	260,706,300
All Other Revenues	169,893,100	14,823,200	1,836,100	6,618,900	13,234,100	359,000	(12,877,500)	193,886,900
Fund Balance Appropriated			10,035,900			8,547,900	-	18,583,800
Total Revenues	<u>680,365,500</u>	<u>95,000,700</u>	<u>59,437,700</u>	<u>563,230,100</u>	<u>103,554,300</u>	<u>18,723,000</u>	<u>(12,877,500)</u>	<u>1,507,433,800</u>
Appropriated Expenditures:								
General Government								
General Government	138,350,900	-	-	-	26,229,400	-	-	164,580,300
Fiscal Administration	15,252,400	-	-	-	-	-	-	15,252,400
Public Safety								
Administration of Justice	58,676,900	-	-	-	-	-	-	58,676,900
Law Enforcement & Jails	186,773,400	-	-	-	481,000	-	(481,000)	186,773,400
Fire Prevention & Control	43,457,800	-	-	-	58,964,500	-	-	102,422,300
Other								
Regulation & Inspection	22,379,400	-	-	-	1,241,800	-	-	23,621,200
Conservation of Resources	498,100	-	-	-	-	-	-	498,100
Health & Social Services								
Social Services	9,165,500	-	-	-	-	-	-	9,165,500
Health & Hospitals	84,293,800	-	-	-	-	-	-	84,293,800
Recreation & Culture								
Public Libraries	20,267,600	-	-	-	-	-	-	20,267,600
Recreational & Cultural	43,480,700	-	-	-	135,400	-	-	43,616,100
Infrastructure & Transportation	55,819,000	-	-	-	16,502,200	-	-	72,321,200
Education	-	-	-	563,230,100	-	-	(242,500)	562,987,600
Debt Service	-	95,000,700	59,437,700	-	-	18,723,000	(12,154,000)	161,007,400
Reserves	<u>1,950,000</u>	-	-	-	-	-	-	<u>1,950,000</u>
Total Expenditures	<u>680,365,500</u>	<u>95,000,700</u>	<u>59,437,700</u>	<u>563,230,100</u>	<u>103,554,300</u>	<u>18,723,000</u>	<u>(12,877,500)</u>	<u>1,507,433,800</u>
Projected Surplus (Deficit)	-	-	-	-	-	-	-	-

Comparison of the FY 2006 and FY 2007 Budget Ordinances - Six Budgetary Funds

	<u>FY2006</u>	<u>FY2007</u>	<u>Change</u>	<u>% Change</u>
GSD General Fund	\$ 631,839,000	\$ 680,365,500	\$ 48,526,500	7.68%
GSD Debt Service Fund	99,689,800	95,000,700	\$ (4,689,100)	-4.70%
GSD Schools Fund	542,250,500	563,230,100	\$ 20,979,600	3.87%
GSD Schools Debt Service Fund	53,620,000	59,437,700	\$ 5,817,700	10.85%
USD General Fund	101,671,400	103,554,300	\$ 1,882,900	1.85%
USD Debt Service Fund	20,895,600	18,723,000	\$ (2,172,600)	-10.40%
Duplicated by Interfund Transfers	<u>(9,596,500)</u>	<u>(12,877,500)</u>	<u>\$ (3,281,000)</u>	<u>34.19%</u>
Total Budget	<u>\$ 1,440,369,800</u>	<u>\$ 1,507,433,800</u>	<u>\$ 67,064,000</u>	<u>4.66%</u>

Executive Summary

Introduction

This Summary and the remainder of this book present the Metropolitan Government's balanced \$1.51 billion operating budget for FY 2007. All funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund. Revenues are derived from four sources: current revenue charges; increases in existing revenue charges; new revenue sources; and unallocated reserves carried forward from prior years.

Budget Priorities

This budget continues our focus on developing a balanced budget that invests in Nashville's future and keeps taxes low. Our priorities continue to fall into four major areas:

- To fund our schools
- To assure public safety
- To provide a quality of life that enhances our community and neighborhoods
- To provide a fair and sustaining income for our employees

Changes from the FY 2006 budget are detailed in the "Highlights" of each department's narrative and in handouts made available at the Finance Director's May 26 budget presentation, located on the Citizens' Guide to the Budget web site at www.nashville.gov/citizens_budget.

Public Education

School Fund Budget	
FY 2006	\$542.2 million
FY 2007	563.2 million
Increase	\$ 21.0 million

The public education budget was developed by the Metro Nashville Public Schools' administrative staff and initially presented in draft format to the Metro Nashville Public Schools Board of Education for review. After receiving input from community, parents, staff and students, the budget was reviewed, adjusted, and approved by the MNPS Board.



The increase in the recommended budget of \$21.0 million represents a 3.87% increase in Metro's funding of schools over the FY06 funding level. This recommended operating budget does not appropriate any funds from the fund balance.

The recommended budget fully funds the MNPS Board's approved request of \$556.2 million as well as an additional \$6.3 million of requests if funds were available. As a result, losses of custodial and teacher positions that were part of the Board's approved FY07 budget proposal will not occur, and all employees will receive a 2% raise.

Highlights of new operating budget items include:

• Salary Steps	\$ 6,000,000
• Cost of Living Raises	8,300,000
• Fringe Benefits	7,400,000
• Opening New and Expanded Schools	1,300,000
• Improved Service to Homebound Students	93,800
• Two New School Psychologists	133,600
• Increased Utility Cost	1,732,600
• Increased Fuel Cost	536,400

Highlights of new capital budget items include:

• New High School -- Southeast	\$ 42,700,000
• Bus Replacements	2,500,000
• Roof Replacement and Repair	3,000,000
• Technology	4,000,000

Executive Summary

Public Safety

Public Safety Budget	
FY 2006	\$322.1 million
FY 2007	347.9 million
Increase	\$ 25.8 million

Metro continues to focus on assuring that our citizens are safe by providing the necessary personnel, training, and equipment to our Public Safety programs. Selected new budget requirements include:



Fire

• Medical Supplies	\$ 90,000
• Overtime - EMS	989,500
• Overtime – Fire Suppression	424,100
• Learn Not to Burn Program	104,800
• Grant Match for Federal Funds	103,400

Police

• Overtime – Special Events	\$ 882,700
• Tactical Investigations	106,900

District Attorney

• Intake for Juvenile Court	\$ 50,100
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Health

• Correctional Facilities Health Services	\$ 1,756,200
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Juvenile Court

• Supervised Probation	\$ 97,500
• Detention Center	106,000
• Child Support	75,100

Sheriff

• Additional Security	\$ 409,700
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Selected Public Safety Capital Projects

• Fire – Master Plan	\$ 6,000,000
• Police – West Precinct Land & Planning	1,100,000
• 800 Mhz Radio System Upgrade	5,100,000

Neighborhoods And Community

This budget maintains our focus on strengthening neighborhoods and ensuring a high quality of life across Nashville and Davidson County. A strong investment in capital projects will ensure continued benefits for neighborhoods for years to come. Selected new budget requirements include:



Parks

• Additional Park Staffing	\$ 1,482,300
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Health

• Mobile Pediatric Clinic	\$ 152,600
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MTA

• Increased Fuel Cost	\$ 1,400,000
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Executive Summary

Selected Neighborhood & Community Capital Projects

• Health – Lentz Center Renovation	\$ 13,500,000
• Parks – Master Plan	28,930,000
• Parks – Deferred Maintenance	5,560,000
• MAC – New North Head Start Facility	5,000,000
• MAC – New Head Start Kitchen Facility	2,156,000
• MTA – Central Station	2,334,100
• MTA – New & Replacement Vehicles	6,162,000
• Farmer's Market - Improvements	1,265,000
• Library – Land for Bellevue Branch	700,000
• Library – Land for Goodlettsville Branch	480,000
• Public Works – Road Improvements	20,000,000
• Public Works – Sidewalk Master Plan	10,000,000
• Public Works – Bikeway Strategic Plan	600,000

Other Capital Contributions

• African-American History Museum	\$ 5,000,000
• Frist Center for the Visual Arts	205,000
• Nashville Symphony	5,000,000
• W.O. Smith Music School	500,000
• Nashville City Cemetery Restoration	3,000,000

Pay Plan/Benefit Adjustments The FY 2007 budget includes a two percent across the board cost of living increase for our public employees to ensure Metro salaries remain competitive with the market. These funds have been budgeted centrally and will be distributed to departments' budgets during the fiscal year.

- Pay Plan Improvements (General Fund) \$17,988,000

This budget also sets aside funding for benefit adjustments in anticipation of increased health insurance costs for employees and retirees effective in January 2007. These costs are budgeted centrally and will be distributed to departments' budgets during the fiscal year.

FTE Adjustments

The table below illustrates changes in full-time equivalent (FTE) counts over the past three budget cycles.

FTEs by Fund Group			
	FY'05	FY'06	FY'07
General Service District	14,482	14,515	14,493
Urban Service District	789	785	784
Special Revenue Funds	4,470	4,509	4,189
Total All Funds	19,741	19,809	19,464

In Fiscal Year 2005, budget reductions required reductions in staff size for many departments. For the most part, these reductions were the product of eliminating normal vacancies and those created by a retirement incentive program. The incentive program provided a one time bonus of \$500 for each year of service to retirees during a six week period in FY 2004.

Also in FY 2005, several central service departments and divisions including much of the Finance department and all of the Human Resources and General Services departments were moved out of the general fund into internal service funds. Also, 205 grant funded employees that were previously included in the Health Department's general fund totals were moved to a separate grant fund.

Executive Summary

In FY 2006, the budgeted FTE total increased for the General Service District. Parks saw an increase of 58 FTEs to support renovated and expanded facilities; on the reduction side, Social Services lost 112 FTEs as it changed the way it delivers services. The Special Revenue Funds increased by 68 FTEs. Major changes in the Special Revenue Funds included the establishment of 60 additional State Trial Court Drug Enforcement positions and the creation of the Shared Services function with 27 employees. Also, Metro's Caring for Children program ended in FY 2005 resulting in the elimination of 65 positions.

For FY 2007 both the General Services District and Special Revenue Funds are recommended to show decreases in FTEs, while the Urban Services District is recommended to stay about the same. Significant recommended changes in the GSD include a recommended reduction of 10 positions in Police and nine in Public Works. In the Special Purpose Funds there is a decline in State Fair of 138 FTEs; this is due to a change in how their staff are counted and does not represent a change in staff.

Revenues

The tone of any government's budget is always set by the availability of resources. Revenues and available fund balances must be able to support budgeted expenditures, and both the Metropolitan Charter and Tennessee Law prohibit deficit financing.

Property Taxes

Property Tax Budget	
FY 2006	\$724.6 million
FY 2007	753.6 million
Increase	\$ 29.0 million

The FY 2007 budget anticipates continued moderate growth in property assessments. This budget keeps the overall property tax rates unchanged from FY 2006.

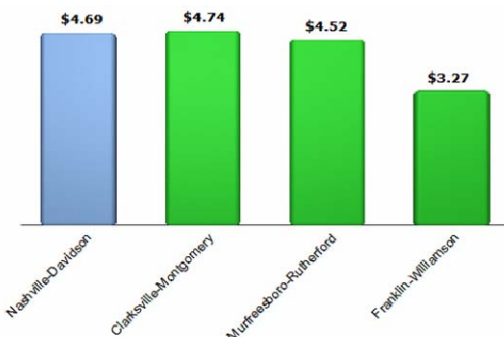
The combined USD-GSD rate is the total paid for property in the USD; property outside the USD is taxed at the GSD rate. Residents of the satellite cities within Metro pay the GSD rate plus the rate set by that satellite city.

FY 2007 Recommended Property Tax Distribution (Rates per \$100 of Assessed Value)

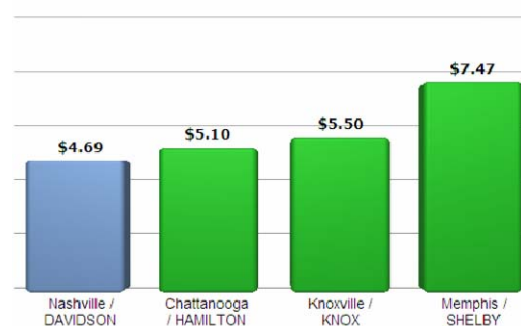
District	Fund	2006 Rate	2007 Rate (Rec)
GSD (General Services District)	General	\$2.00	\$2.07
	Schools General Purpose	1.33	1.33
	General Debt Service	0.54	0.47
	Schools Debt Service	0.17	0.17
	Subtotal - GSD	\$4.04	\$4.04
USD (Urban Services District)	General	\$0.56	0.56
	General Debt Service	0.09	0.09
	Subtotal - USD	\$0.65	\$0.65
Combined USD/GSD rate		\$4.69	\$ 4.69

Metro's property tax rates are the lowest of the four major Tennessee cities and competitive with those of surrounding communities.

Tax Rates of Adjacent Cities-Counties



Major City/County Tax Rates



Executive Summary

Local Option Sales Tax

Sales Tax Budget	
FY 2006	\$257.9 million
FY 2007	279.3 million
Increase	\$ 21.4 million

Increasing economic growth continues to have an immediate effect on sales tax collections and secondary effects on other revenue sources. Taxable sales are expected to show strong growth in FY 2007.

The budget includes no change either in the rate of the 2.25% local option sales tax or in the current distribution of 2/3 (1.50%) to schools (including schools debt service) and 1/3 (0.75%) to general purposes. (By State law, at least 1/2 of the local sales tax must be allocated to schools.)

Federal, State, and Other

Federal, State, & Other Gov't Agencies Budget	
FY 2006	\$250.3 million
FY 2007	260.7 million
Increase	\$10.4 million

Budgeted Federal, State, and Other revenues are based on our best estimates of revenues from specific sources. This category also includes other revenues, reimbursements, and grants from other organizations. The Finance Department began moving most grant revenues and expenditures from the general funds to various grant special revenue funds in FY 2000. This will continue during FY 2007, although some of these revenues will remain in the GSD General Fund.

Other Local Revenues

Other Revenues Budget	
FY 2006	\$192.8 million
FY 2007	193.9 million
Increase	\$ 1.1 million

Other Local Revenues include items such as motor vehicle licenses, traffic violation fines, parking fees, building and excavation permits, emergency ambulance fees, alcoholic beverage taxes and court fees. Transfers from other funds are also included in this category.

Fund Balances

Fund Balance Appropriated	
FY 2006	\$14.8 million
FY 2007	18.6 million
Increase	\$ 3.8 million

Fund balances occur when revenues received are greater than expenditures. We normally see fund balances increase at the end of each year, and routinely appropriate some of that to support the next year's operating budget. This administration's practice has been to utilize excess funds for non-recurring expenditures rather than building fund balances.

Using conservative estimates, the fund balances as a percentage of expenditures for the General Fund should remain above the 5% minimum set by management to handle unanticipated contingencies.

Conclusion

The FY 2007 budget continues to meet our objectives of investing in Nashville's future with a balanced budget and low taxes.

Strategic Issues

Three primary issues affect this budget: the economy, the state budget, and institutional facility costs.

For the state of Tennessee the economic outlook through 2008 is generally good, according to the University of Tennessee's 2006 *Economic Report to the Governor of the State of Tennessee*. Tennessee's overall economy is expected to grow, and while job growth is expected to be positive, it is projected to fall behind the national rate of growth. The same can be said of the forecast for income growth across the state. The state's unemployment rate is projected to drop slightly to 5.3 percent for 2006 and 2007, but is expected to remain above the national unemployment rate. The state's manufacturing base continues to erode, with manufacturing jobs declining by 107,800 jobs – a decline of 20.8% -- from 1995 to 2005. However, gains in productivity are such that the state's industrial output has continued to expand.

Nashville is the heart of the Nashville/Davidson Metropolitan Statistical Area (MSA), which includes much of middle Tennessee. Here, the economic forecast continues to be strong. Leading economic indicators for the MSA for the fourth quarter of 2005 were positive, with strong taxable sales, growth in tourism, new growth in housing construction, and significantly higher payroll employment.

Executive Summary

The budget for the State of Tennessee for Fiscal Year 2006-07 proposes a decrease of 2.6% to \$25.6 billion, largely due to loss of federal funds. State appropriations are projected to increase three percent, with more than \$230 million in improvements proposed for education; it is not clear what portion of those improvements will be available for Metro Nashville Public Schools. Efforts to reduce the state's TennCare costs continue to have a direct impact on Metro's budget as well through greater demands on local government programs that provide care and support to our community's underprivileged.

Also notably affecting Metro's budget is Governor Bredesen's pledge to restore \$20 million in state-shared tax funds to local governments that were cut during a fiscal crisis two years ago. FY2007 should represent full restoration of those funds.

An important aspect of the budget that is continuing to be closely scrutinized are our **Institutional Facilities Costs** – the per-person cost for housing individuals in our jail and hospital facilities.

Institutional Costs Sheriff's Jails Facilities & Deberry/CCA Facility Average Daily Cost Per Inmate			
Average Daily Cost per Facility	FY 2004³ Actual	FY 2005 Projected	FY 2006 Projected
Sheriff's Jails Comb.	\$59.38	\$74.54	\$74.19
Total Costs	37,842,106	50,258,893	53,407,823
Total Inmate Days ^{1 2}	637,243	674,254	719,879
Deberry/CCA	\$39.74	\$42.27	\$40.81
Total Costs	18,595,489	18,236,166	16,741,854
Total Inmate Days ^{1 2}	467,880	431,421	410,239
Based on State Final Cost Settlement Reporting Data & Projected Worksheet Computations 1. Source of the FY-04 & 05 total inmate days projection: Criminal Justice Planning Unit reporting. One reporting category "Other" that includes Federal inmates, Probation violators, and miscellaneous others was adjusted downward to reconcile to prior years State TN Cost Settlement reporting. The off-setting adjustment was added to the Convicted Felons State. 2. In FY-05 an additional 208,020 inmate days were added to the Sheriff's Jails (net of the Deberry/CCA projections) due to a new 812 bed addition to the Correctional Work Center facility to be activated in August 2004 (300 beds X 335 days=100,500 inmate days) and December 2004 (512 beds X 210 days=107,520 inmate days). Source: Don Stoughton & Associates Inc. 3. Sheriff jail costs decreased in FY04 due to change in methodology used to determine aggregate costs. Booking and other aggregate program costs were removed from the calculations. 4. FY05 Sheriff jails cost include Booking and all other programs.			

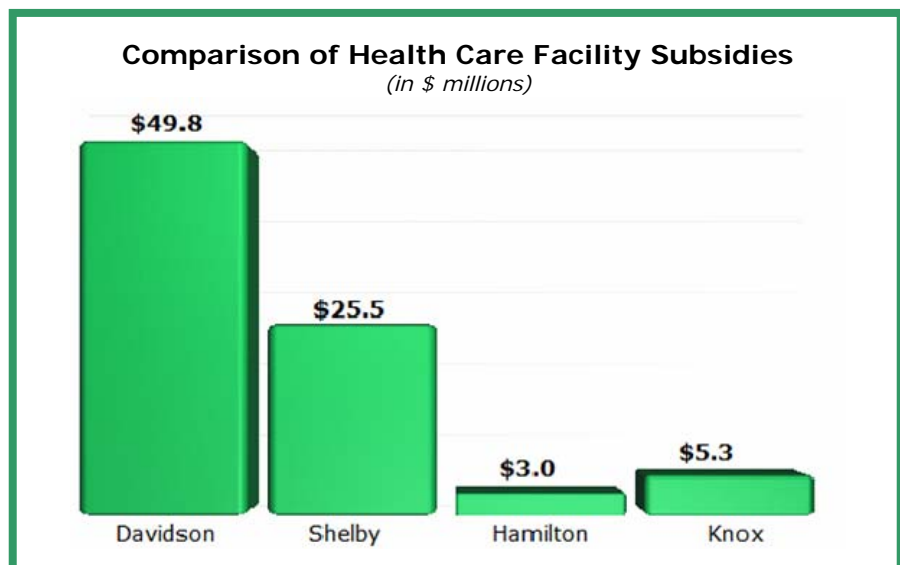
Executive Summary

Institutional Costs Metro Nashville General Hospital, Bordeaux Long-Term Care, & Knowles Home Average Daily Cost Per Patient			
Average Daily Cost per Facility	FY 2005 Actual	FY 2006 Projected	FY 2007 Budget
General Hospital:			
Total Patient Charges	\$125,774,462	\$136,924,938	\$144,791,847
Total Equivalent Patient Days	47,264	44,563	44,482
Total Charge per EPD	\$2,661	\$3,073	\$3,255
Inpatient Cost per EPD	\$987	\$1,52	\$1,004
Outpatient Cost per EPD	\$788	\$868	\$895
Total Cost per EPD*	\$1,775	\$1,920	\$1,889
Bordeaux Long-Term Care:			
Total Patient Charges	\$25,934,129	\$28,183,914	\$29,606,723
Total Inpatient Days	133,298	138,226	138,226
Total Charge per Patient Day	\$195	\$204	\$214
Total Cost per Patient Day*	\$256	\$248	\$267
Knowles Home:			
Total Patient Charges	\$2,104,803	\$2,894,835	\$2,948,543
Total Patient Days	47,148	47,276	48,005
Total Charge per Patient Day	\$45	\$61	\$61
Total Cost per Patient Day*	\$76	\$81	\$86
<small>*Total cost figures include depreciation and Metro Indirect Expense. Depreciation and indirect are not included in the calculation of the performance indicators. **Revenue deductions due to contractual adjustments, bad debts and uncompensated care account for the difference between the total charge per EPD and Pt. Day and the total cost per EPD and Pt. Day.</small>			

Hospital Authority

The FY2007 Recommended Budget includes a total subsidy for the Hospital Authority in the amount of \$49,797,100. This represents an increase of \$5,474,500, or 12.4%, from the FY06 subsidy. The majority of this subsidy continues to be provided for the operation of General Hospital.

Increased state funding in the future will be essential if General Hospital is to continue to provide the services expected of it. The Metro Nashville Government is supporting local healthcare at a much higher rate than comparable urban counties in Tennessee.

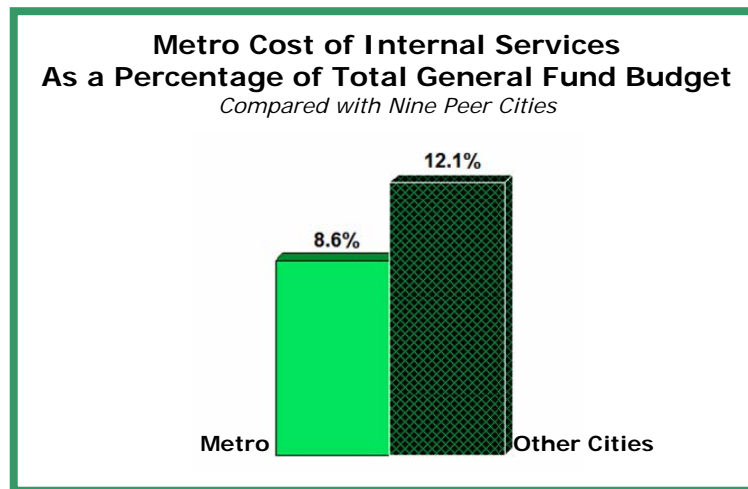


Executive Summary

Internal Service Costs

In early 2006 Metro Government retained the consulting firm Maximus, Inc., to conduct a benchmarking study of its internal service costs – that is, what it costs Metro to provide the central service functions carried out by the Human Resources, Finance, General Services, and Information Technology Services departments.

Maximus compared Metro's internal service costs with analogous costs in nine comparable cities. The results show Metro's costs are well below the average for this group of peer cities, both as a percentage of the total general fund budget and per FTE.



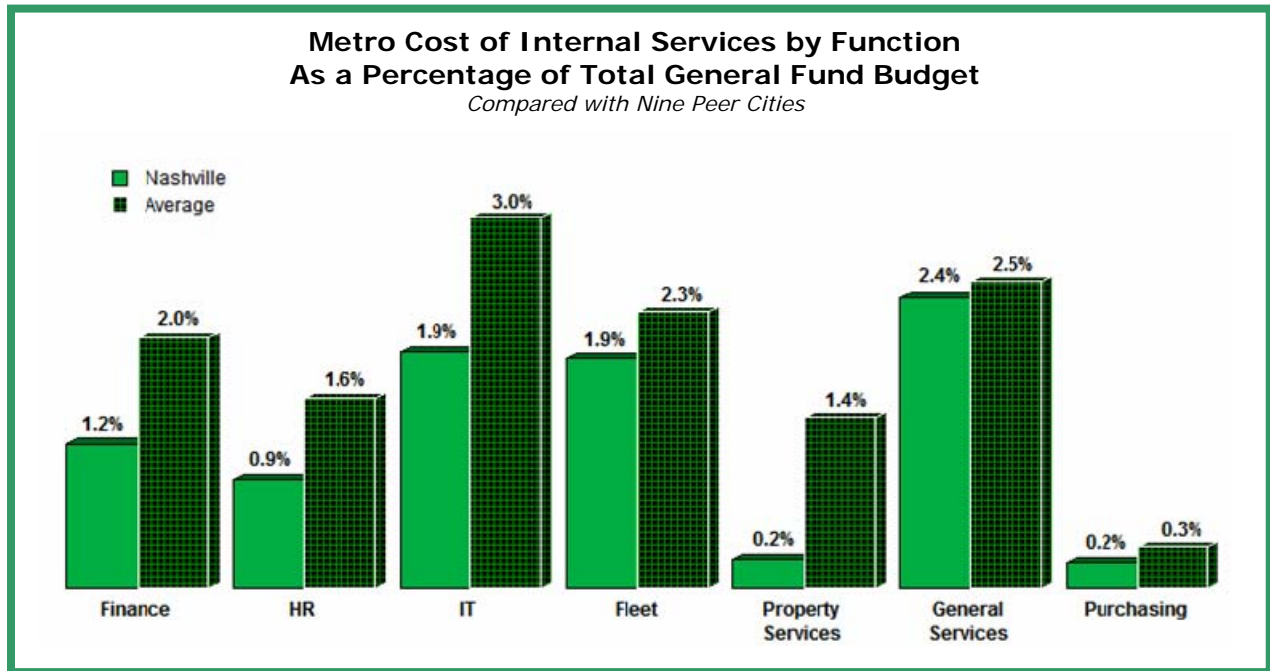
Comparison of FY2005 Internal Service Costs

City	Finance	HR	IT	Fleet	Property Services	General Services	Purchasing
Seattle	\$54,226,742	\$17,060,292	\$33,988,061	\$31,876,532	\$4,118,667	\$39,002,330	\$3,023,918
Portland	\$13,648,596	\$18,213,938	\$17,883,259	\$19,565,467	\$7,714,192	\$35,651,243	\$3,783,630
Denver	\$15,424,624	\$25,048,500	\$28,381,733	\$14,059,400	\$4,697,195	\$17,701,332	\$1,323,773
Charlotte	\$8,957,166	\$5,683,064	\$10,559,451	\$582,131	\$4,660,470	\$5,860,375	\$1,431,137
Milwaukee	\$11,181,144	\$14,098,291	\$5,522,444	\$7,189,487	\$9,337,897	\$0	\$1,642,357
Cincinnati	\$10,620,940	\$2,343,800	\$6,107,450	\$12,849,790	\$39,506,790	\$0	\$0
Jacksonville	\$6,990,444	\$14,602,934	\$36,204,655	\$26,626,936	\$1,511,154	\$23,401,084	\$6,032,677
Austin	\$6,562,594	\$5,566,918	\$38,053,106	\$22,519,319	\$0	\$6,635,670	\$3,129,420
Indianapolis	\$10,365,707	\$1,995,062	\$27,942,591	\$16,771,806	\$0	\$0	\$1,121,250
Nashville	\$7,850,500	\$5,917,300	\$12,961,000	\$12,644,800	\$1,547,300	\$15,899,600	\$1,335,700

Comparison of FY2005 Internal Service Costs per FTE

City	FTE	Finance	HR	IT	Fleet	Property Services	General Services	Purchasing
Seattle	10,647	\$5,093	\$1,602	\$3,192	\$2,994	\$387	\$3,663	\$284
Portland	5,630	\$2,424	\$3,235	\$3,176	\$3,475	\$1,370	\$6,332	\$672
Denver	7,632	\$2,021	\$3,282	\$3,718	\$1,842	\$615	\$2,319	\$173
Charlotte	6,144	\$1,458	\$925	\$1,719	\$95	\$759	\$954	\$233
Milwaukee	8,863	\$1,262	\$1,591	\$623	\$811	\$1,058	\$0	\$185
Cincinnati	6,325	\$1,679	\$371	\$966	\$2,032	\$6,246	\$0	\$0
Jacksonville	8,862	\$789	\$1,648	\$4,085	\$3,005	\$171	\$2,641	\$681
Austin	10,692	\$614	\$521	\$3,559	\$2,106	\$0	\$621	\$293
Indianapolis	4,067	\$2,548	\$490	\$6,870	\$4,123	\$0	\$0	\$276
Average	7,651	\$1,988	\$1,518	\$3,101	\$2,276	\$1,515	\$2,755	\$311
Nashville	10,611	\$740	\$558	\$1,222	\$1,192	\$146	\$1,498	\$126

Executive Summary



Results Matter



Since 2002, Metro has been deploying a government-wide strategic planning and performance measurement initiative through the Office of Management and Budget in the Department of Finance.

The "Results Matter" initiative seeks to introduce the managing for results methodology into the systems and culture of all parts of the Metro government. Once implemented, it will provide tools and data necessary for every employee to focus on delivering results for customers. Benefits of this initiative include:

- Performance information is made available to help managers make better business decisions
- The culture of the agency can be more tightly focused on producing results for customers – and not on internal processes
- The organization becomes aligned so that employees at all levels know how they contribute to the overall goals of the department
- The budget is organized around programs and links budgeted dollars to results
- Better results are produced for citizens

Managing for results focuses organizational systems and culture on generating results for customers. As shown in the illustration to the right, the Results Matter cycle enables agencies develop, implement, evaluate, and improve their business plans.

- *Planning for Results* – In the strategic business planning process, agencies identify not only the strategic issues they face and their needed responses to those challenges, but they also provide a comprehensive analysis of the results each department produces for its customers.

The intensive process is led by trained



The Results Matter Cycle (© Weidner Consulting)

Executive Summary

Wave One Departments

Plans completed in 2002 & 2003
Program budgets began FY 2004

Planning
Human Resources
General Services
Information Technology Services
Finance
Police
Fire
Public Works
Health
Library
Metro Transit Authority

Wave Two Departments

Plans completed in 2003 & 2004
Program budgets began FY 2005

Justice Integration Services
Nashville Career Advancement Center
Sheriff's Office
Water Services

Plans completed in 2004 & 2005
Program budgets began FY 2006

Law
Emergency Communications Center
Juvenile Court
Codes Administration

Program budgets begin in FY 2007

Parks

Wave Three Departments

Plans completed in 2005 & 2006
Program budgets begin in FY 2007

Human Relations Commission
Election Commission
Transportation Licensing
Municipal Auditorium

"Black Belt" facilitators, who are volunteers drawn from other agencies and trained extensively in the methodology. This approach dramatically reduces our dependence on outside consultants and significantly contributes toward building agencies' internal managerial capacity.

- *Budgeting for Results:* The budget is organized so that resources are tied to the results they produce, rather than around traditional accounting structures. The result is a performance-informed, program-based budget (commonly shortened to a "performance-based budget") that focuses on the results or outcomes of programs as the starting point (but not necessarily the sole criteria) for analyzing and discussing the budget.
- *Employee Performance Management:* Employee work plans are developed that directly support achieving the goals outlined in the agency's plan. Employees have data on the results they generate for customers, and can be evaluated, recognized, and rewarded accordingly.
- *Performance Data Collection and Reporting:* Performance data is collected and reported for each program. This data measures demand for products and services, output of products and services, results of program activities, and efficiency. The budget book reports the key result measure or measures for each program. Since Results Matter redefines programs and results, many RM agencies do not have historical performance measures for comparison. Some, in fact, are still developing the baseline data for their new measures, and some of those measures are either not reported or not available.
- *Evaluating Results and Decision-Making for Results –* Management, officials, and the public can use the performance data to make informed decisions about the policy direction and operational management of each program.

Results Matter is being implemented through a multi-year approach. The first eleven departments – "Wave I" – went through the planning process during FY 2003 and presented their first results-oriented performance budgets in the FY 2004 book. The first five Wave II departments presented their first performance budgets in FY 2005. The next four Wave II departments presented their performance-based budgets in FY 2006, and five additional departments will present their new budgets in the FY 2007 book. Wave III and IV departments will be completing their plans throughout 2006 and will implement their performance-based budgets in FY 2008. Those Results Matter departments that present performance-based budgets can be identified by the Results Matter logo in the upper-right corner of each of their pages in this book.

Departmental plans and performance will be reviewed, tracked, and reported to citizens, employees, and Metro's leadership to support more informed decisions at all levels of the organization. Over the coming years, Metro will begin to integrate best practices of governments across the nation for delivering what matters most to its customers – results.

Performance Measure Certification

Since the Results Matter program is centered on measuring performance, it is important to make sure that the measures used by departments are documented and reliable. To ensure their validity, every key result measure reported by a department is tested for certification by the Performance Measure Certification team of the Office of Financial Accountability. In May 2006, the PMC team issued its second annual *Performance Measurement Certification Report*, providing an assessment of FY05 performance data. The PMC team carefully analyzed the FY 2005 key result measures reported. Key result measures were either certified, meaning the measure was aligned, documented, and reliable; not certified (NC), meaning the measure did not meet the established criteria; or not reported (NR), meaning the performance measure was not reported by the department. The results of certification testing published in the *Performance Measurement Certification Report* will support policymakers and departments in making better informed resource allocation and operational decisions.

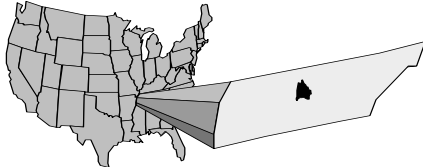
Executive Summary

Typically, each program presents only one key result measure in the budget book. However, due to updates to programs and measures for FY 2006-07, in a small number of cases there were certified FY 2005 key result measures that changed or came from programs that no longer exist. In such cases, the certified FY 2005 measure is listed with a program that represents the best fit, along with that program's current key result measure. You will also notice a "Performance Information Highlights" section included in these departments' pages. This "Highlights" section shows what portion of the department's FY 2005 key results were certified both by the number of programs and the percentage of budget.

Metro Nashville and its Budget

Metro Government

The Metropolitan Government was formed in 1963 with the merger of the governments of the former City of Nashville and Davidson County. Metro Nashville is a friendly, progressive city with a diverse economy, strong transportation links, and many institutions of higher education. It is the capital of Tennessee, the largest city in the mid-state, and the hub of an area of 1.23 million residents.



As a consolidated government, Metro provides all services and performs all functions normally associated with Tennessee city and county governments. This also means that the government and its budget are more complex than those of most other cities and counties.

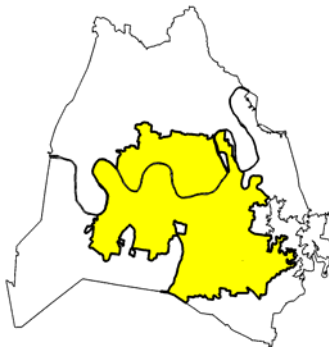
Services Districts

The Charter requires that Metro's operating budget be divided into two districts: the **General Services District (GSD)** and the **Urban Services District (USD)**. The GSD is synonymous with Davidson County; the USD comprises the old City of Nashville plus certain areas added since Metro was formed.

The geographic areas, purposes, and functions of these two districts determine the way services are budgeted and provided in Metro. The two districts relate services provided to taxes paid. The GSD receives a base level of services; its property is taxed at the GSD rate to fund these services. The USD receives more of certain services, which are funded by an additional USD rate to fund those services.

Ordinance 093-846 removed the Opryland area from the USD until the year 2004 as part of a program to focus tourism-related development in that area. The loss of USD property taxes was offset by the transfer of a portion of local option sales taxes from the GSD to the USD, reflecting expected growth in sales taxes due to the increased tourism.

The General and Urban Services Districts in a Nutshell



District	GSD	USD
Size	533 square miles 569,891 people (2000 census)	169 square miles 393,907 people (2000 census)
Services	General government, financial management, schools, justice administration, law enforcement & incarceration, basic fire & ambulance, regulation & inspection, social services, health, hospitals, libraries, public works, traffic control, recreational & cultural.	GSD services plus additional police protection, additional fire protection, and additional public works (refuse collection & street lighting)

A variety of services are provided to Metro citizens directly by the federal, state, and other local governments. This book does not cover those services. However, information on them is available from various web sites.

- For federal services, see the U.S. Government FirstGov site at www.firstgov.gov/.
- For state services, see www.tennessee-anytime.org/government/agencies.html

- For any of the seven satellite cities within Davidson County, some basic information is provided under the listing for Satellite Cities in the Glossary (Appendix 3). For more current and detailed information, contact the satellite city directly.
- For additional information on the Board of Education budget, see their web site at <http://www.mnps.org/index.html> and to see the "2006-07 budget" link to <http://www.mnps.org/PageFactory.aspx?PageID=5308>

Metro Nashville and its Budget

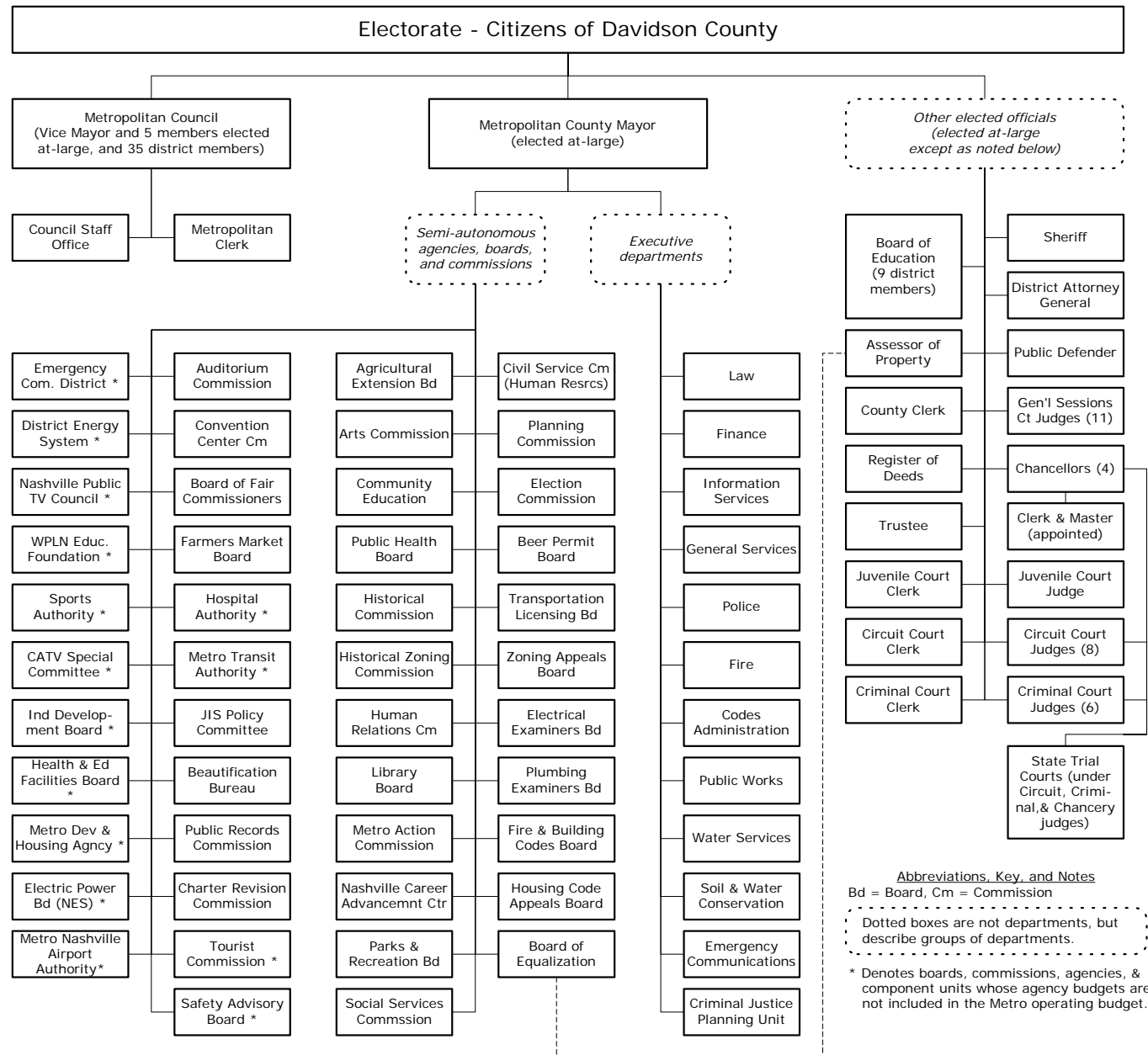
Organization Structure

The following organization chart presents a high-level view of Metro's structure. The structure of each department is shown in that department's budget description, later in this book.

Metro has a "strong-mayor" form of government, in which the popularly-elected mayor is the city's chief executive and is independent of the Council.

Both the Mayor and Council are elected on a nonpartisan basis.

Within this framework, operations are conducted by executive departments (reporting to the Mayor), independent elected officials (including the elected Board of Education), and appointed boards, commissions, and agencies. The variety of elected officials, boards, and commissions facilitate citizen involvement in the government's operations.



Metro Nashville and its Budget

Financial Organization

Since the budget is a financial planning and policy document, it is organized according to Metro's financial accounting and coding structure. That coding structure – the chart of accounts – corresponds roughly to the government's administrative organization and service structure, while meeting the legal and accounting requirements of the government. It forms the basis for Metro budgeting, accounting, and financial reporting, and is used in both the budget ordinance and this book.

The entire budget is organized by fund. Revenues of each fund are organized by type and source. Expenditures of each fund are organized by business units, object codes, classifications, and positions.

The Fund Structure

A "fund" is an accounting entity with assets, liabilities, equities, revenues, and expenditures, held separate in the budget for certain specific activities or to accomplish definite objectives.

Budgetary Funds

Most of Metro's tax dollars are deposited into and spent out of six basic funds in the two districts:

- GSD General Fund (fund number 10101)
- GSD Debt Service Fund (20115)
- Schools (MBOE) General Purpose Fund (35131)
- Schools Debt Service Fund (25104)
- USD General Fund (18301)
- USD Debt Service Fund (28315)

These six budgetary funds provide the basic local government services to Davidson County. They are financed primarily through sales and property taxes, and their expenditures are controlled based on appropriations in the budget ordinance.

The two *General Funds* provide for the traditional operating services of the government. These funds receive property and sales taxes, charges for services, fees, fines, penalties, and other revenues.

The three *Debt Service Funds* finance the payment of interest and principal on long-term general obligation debt of each district. By Charter, debt service budgets must be sufficient each year to pay the principal and interest due on outstanding bonds.

The *School Fund* is Metro's biggest special revenue fund (described more generically below). It receives a dedicated portion of the property tax and, by state law, a portion of the local option sales tax. This fund's expenditures are budgeted and controlled by the Metropolitan Board of Public Education (MBOE) for the Metropolitan Nashville Public Schools (MNPS).

The two districts and six funds make it possible to allocate taxes and services in each district and fund. Revenue collected for each district can be spent only for purposes prescribed for that district. After the budget is passed, appropriations cannot be transferred between funds and/or districts except as specifically authorized in the budget ordinance.

Non-budgetary Funds

Metro uses other types of funds for special purposes. Non-budgetary fund expenditures are limited to revenues received by and balances in each fund, rather than appropriations. Monies in these funds generally cannot be used to support other funds. Non-budgetary funds include:

Internal Service Funds provide services to Metro departments on a cost reimbursement basis.

Enterprise Funds provide services to the public on the same basis. The primary enterprise funds are the Hospital Authority, Farmers Market, State Fair, Municipal Auditorium, Community Education and Water Services funds.

Capital Projects Funds account for costs related to capital projects. These are not generally included in the operating budget.

Permanent Funds and *Fiduciary Funds* account for monies held for others. These are not generally included in the operating budget.

Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted for expenditure for specified purposes. These include the Schools Fund (mentioned above), Waste Management, grants, and the General Fund Reserve Fund (usually called the Four Percent Reserve Fund).

Accounting & Budgeting

This budget conforms to guidelines of the Charter and standard municipal budgetary practices, while the year-end *CAFR* conforms to governmental Generally Accepted Accounting Principles (GAAP), so they are not strictly comparable to each other. Specifically:

- This budget recognizes that Metro operates in two general funds, as required by the Charter and Tennessee law. Governmental GAAP recognizes only one general fund per government.
- This budget treats transfers to and from any fund as revenues and expenditures, respectively, of that fund. Governmental GAAP classifies them as "Other Sources & Uses of Funds".
- This budget does not include certain "component units" that are required to be included in the *CAFR*.

Metro Nashville and its Budget

The Budget Process

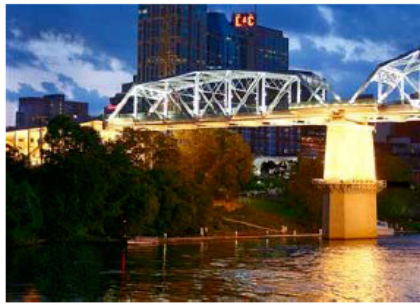
The Operating Budget, Capital Improvements Budget (CIB), and Capital Plan are developed through a multi-step information gathering and priority setting process that establishes objectives and priorities of the city and creates a financial plan for the operations of the government for the fiscal year. The Charter defines much of the process. The Mayor's Office, Finance Department, Office of Management & Budget (OMB), agency officials, and the Metropolitan Council are key participants. The FY 2007 budget calendar is, as scheduled:

February 2006 – The OMB projected departments' operating baseline expenditure budgets based on their FY 2006 budgets.

February 8 – The Finance Department held a budget kickoff meeting with agency heads and financial managers to introduce the budget process and web site.

February 8 – Operating and capital budget Instructions and forms were released to departments on the "Inside Metro" WEBudget intranet site.

February 8-28 – Departments submitted their operating and capital budget proposals



and revenue estimates to the OMB and the Planning Commission in the WEBudget system.

March 8-29 – The Finance Director met individually with agencies and OMB staff to discuss budget issues and priorities.

May 1-5 – The Mayor and Finance Director held hearings with agency heads to discuss budget priorities.

May 6-24 – The Mayor's Office, Finance Director, and OMB completed the Mayor's Recommended Operating Budget and tax levy ordinances.

May 15 – The CIB Ordinance was filed.

May 15 – Charter deadline to file the CIB.

May 16 – First reading of CIB by the Council.

May 25 – Mayor Purcell discussed the budget at the annual State of Metro address. The Operating Budget and tax levy ordinances were filed.

May 26 – Finance Director Manning presented the Mayor's Recommended Operating Budget to the Council.

May 25 – Charter deadline to file the operating budget and tax levy ordinances.

May 25 – The Capital Plan, funding selected capital projects from the CIB, is completed by the Mayor and Finance Department.

June 6 – First reading of the Mayor's Recommended Operating Budget and tax levy ordinances by the Council; public hearing and second reading of the CIB.

June 7-21 – The Council's Budget and Finance Committee is scheduled to hold hearings with agency heads to review their recommended operating budgets.

June 13 – Third and Final reading, scheduled to adopt the CIB.

June 15 – Charter deadline for the Council to pass the CIB.

June 20 – Second reading of the Operating Budget and tax levy ordinances is scheduled; the Council is also scheduled to hold a public hearing to receive comment on the budget.



June 27 – Third and Final reading is scheduled; the Council is scheduled to adopt a substitute Operating Budget ordinance (with changes to the Mayor's Recommended Budget), the recommended tax levy ordinance, and the Urban Council resolution.

June 30 – Charter deadline for the Council to pass balanced budget and property tax levy ordinances.

July 1, 2006 – June 30, 2007 – Fiscal year 2006–07. Agencies provide services to customers and citizens. The budget may be amended as permitted by the Charter, the budget ordinance, and internal controls.

August, 2006 – The Capital Plan is scheduled for approval by the Council, funding selected capital projects from the CIB.

Late 2006 – An Independent CPA firm conducts the annual audit for FY 2006.

Late autumn 2006 – The Division of Accounts issues the *Comprehensive Annual Financial Report (CAFR)*, summarizing the government's financial condition and results of operations for Fiscal Year 2006.

This process is very public. All budget hearings and council meetings were televised by the Metro 3 Government Access Channel and by internet streaming video; Council meetings are broadcast by tape delay on WNPT



Channel 8. Budget documents, the CAFR, and streaming video are available at www.nashville.gov.

Metro Nashville and its Budget

Financial Policies

The budget is governed by policies set out in the Charter and by executive decision. These policies are enforced by the Department of Finance through ongoing processes, internal control systems, special analyses, and in the annual independent audit.

The primary fiscal policies stated in the Charter are:

- **Fiscal year** - The fiscal year begins on July 1 and ends on the following June 30. (Charter §6.01) By custom, each fiscal year can be referenced in two ways: by using both years (e.g., "2006-2007") or by the calendar year in which the fiscal year ends (e.g., "2007" for 2006-2007).
- **Budget Preparation** - The budget process (described on the previous page) must begin by April 1. All officers and agencies must furnish such information as the Finance Director requests in the format he or she specifies. Agencies are entitled to a hearing before the Director on any contemplated changes in their budgets (§6.02); this is assured through the Mayor's budget hearings, in which all departments are generally asked to present their budgets to the Mayor and the Director. Operationally, most budget preparation is coordinated by the Office of Management and Budget (OMB).
- **Scope of the Operating Budget** - The budget ordinance is organized by district, fund, and account number. Each fund's budget must be balanced: estimated revenues plus estimated fund balances must cover all budgeted expenditures (§6.03).
- **Public Inspection** - The Mayor's recommended budget is submitted to the Council by May 25 as an ordinance accompanied by a transmittal message. The Metropolitan Clerk publishes the ordinance's revenue and expenditure summaries in major local newspapers. The operating budget, the capital improvements budget, the budget message, and all supporting schedules are public records in the Office of the Metropolitan Clerk and are open to public inspection (§6.04). The OMB also prepares a Recommended Budget Book, intended primarily for the Council but also useful to the media and the public, containing more information on the recommended budget. Copies of the ordinance are available in the Clerk's office and from the Finance Department; the budget is available at www.nashville.gov/citizens_budget.
- **Council Hearings** - Once in the Council's hands, the budget goes through three readings. Between first and third readings, the Budget and Finance Committee holds a public series of departmental hearings, and the Council holds a Charter-mandated hearing for public comment (§6.05).
- **Council Action** - The Council may approve the Mayor's budget, amend it, or create a substitute. They cannot change revenue estimates except to correct errors. A balanced budget must be approved by midnight June 30, or the Mayor's budget and proposed tax rate take effect by default (§6.06).
- **Authorized Spending** - Departments cannot overspend their budgets. The amount set out in the adopted operating budget for each organizational unit, purpose, or activity constitutes the annual appropriation for such item; no expenditure shall be made or encumbrance created in excess of the otherwise unencumbered balance of the appropriation or allotment to which it is chargeable (§6.06).
- **Property Tax Levies** - The budget is accompanied by a property tax levy ordinance that sets a tax rate sufficient to fund the budget (§6.07).
- **Allotments** - Annual appropriations are divided into quarterly allotments based upon estimated needs (§6.08).
- **Administrative Impoundments** - Unencumbered funds in each account at the end of each quarter may be un-allotted through "administrative impoundments". These are merely allotment adjustments, not the "charter impoundments" discussed immediately below in §6.09.
- **Impoundment of Funds** - If the Finance Director certifies that the revenues or other resources actually realized for any fund are less than was anticipated and are insufficient to meet the amounts appropriated from such fund, the Mayor is obligated to impound such appropriations as may be needed to prevent deficit operation (§6.09). Such impoundments reduce appropriations and allotments in order to keep the budget balanced.
- **Additional Appropriations** - The Council may make appropriations in addition to the current operating budget, but only from an existing unappropriated surplus in the fund to which it applies (§6.10). This is done by resolution based on available fund balance or previously-unbudgeted revenue.
- **Intradepartmental Budget Transfers** - Funds may be transferred within a department's expenditure budget by the department head and the Mayor, and are available for use when allotted (§6.11). As an administrative matter, the Assistant Finance Director-OMB also approves the transfer.
- **Interdepartmental Budget Transfers** - At the end of any quarter, the Council may by resolution transfer the unencumbered balance of any appropriation (or any portion thereof) to another appropriation within the same district and fund (§6.11).
- **Lapse of Appropriations** - At the end of the fiscal year, all unencumbered balances of appropriations in the current operating budget lapse into the unappropriated fund balance or reserves of the fund or funds from which such appropriations were made (§6.12). Unencumbered appropriations cannot be carried over from one fiscal year to the next.
- **Capital Improvements Budget Preparation** - By March 1, the Planning Commission shall begin to prepare a Capital Improvements Budget (CIB). The CIB includes a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter, accompanied by the Commission's report and

Metro Nashville and its Budget

recommendations with respect to the program. By May 15, the Mayor shall submit the CIB to the Council and shall recommend those projects to be undertaken during the ensuing fiscal year and the method of financing them, and shall include in the appropriate current operating budget any projects to be financed from current revenues for the ensuing fiscal year. By June 15, the Council shall accept, with or without amendment, or reject, the proposed program and proposed means of financing (§6.13).

- **Capital Improvements Budget Expenditures** - Expenditures for the construction of any building, structure, work or improvement must be included in the CIB, except to meet a public emergency (§6.13).
- **Capital Improvements Budget Amendments** - Amendments to the CIB may be made by recommendation of the Mayor, Planning Commission, and two-thirds vote of Council (§6.13).
- **GSD General Fund Reserve (Four Percent Reserve Fund)** - Four percent of original revenues are deposited to the Four Percent Reserve Fund. The Mayor and Council may appropriate money from this fund by resolution for the purpose of equipment for any department that derives its operating funds from the general fund budget (§6.14).
- **Advance Planning and Research Fund** - The APR Fund, established for the use of the planning commission to prepare plans for capital projects and to studies and research, must be at least \$50,000 at the start of each year (§6.14).
- **USD General Fund Reserve** - The Council has not exercised its ability to create a contingent reserve fund not to exceed five (5%) percent of the general fund revenue of the USD (§6.14).
- **Post Audit** - The Council shall provide annually for an independent audit of the accounts and other evidences of financial transactions of the government and of every department, office and agency. The audit shall be made by a certified public accountant (CPA) or firm of CPAs thoroughly qualified in governmental accounting to perform the audit; the auditor shall be chosen by a three-member audit board consisting of the presiding officer of the Council, the chairman of the finance committee of the Council, and the chairman of the board of education. The audit report shall be available to the public and to the press. In addition, the Council may at any time order an examination or special audit of any department, office or agency of the government (§6.15).
- **Mayor's veto power** - The Mayor has line-item veto power, that is, the ability to reduce or veto specific appropriations or parts of appropriations within an ordinance. The Council may override such a veto by the affirmative vote of 28 members (§5.04). The veto power has been rarely used.
- **Bond Issues** - Bond issues and debt service shall be prepared and administered in accordance with Article 7 of the Charter (§7.01 et seq.).

- **Transfer of School Funds Within School Budget** - Within the constraints of general law, the MBOE has authority over the distribution of, and transfer of funds within, its budget (§9.12).

- **Referendum as to School Budget** - the Metropolitan Board of Public Education (MBOE) may initiate a referendum to levy additional property taxes for schools (§9.04(3)).

- **No Diversion of School Funds** - No funds that are appropriated for the use of, or transferred to, the school system shall be diverted from that use for any other purpose (§9.11).

- **Transfers to School Fund from General Funds; Borrowing Money** - The Council and the Mayor may advance cash or transfer monies from the general fund to the school fund, provided the advance or transfer is reimbursed the following year (§9.13). An advance involves a loan of cash with the establishment of an asset (a receivable or a "due from") on the books of the loaning fund and a liability (a debt or a "due to") on the part of the recipient. A transfer would include appropriation of one fund's revenues or fund balance to another, handled through the budget as if it were an expenditure to one fund and a revenue (or source of operating resources) to the other.

Other important policies include:

- **Funds Budgeted** - The budget ordinance and book contain annually-budgeted governmental operating funds, debt service funds, enterprise funds, internal service funds, and special revenue and other grant funds with fiscal years beginning July 1. It does not include grant funds with non-Metro fiscal years, capital projects, bond funds, fiduciary funds, permanent funds, component unit funds (unless the component unit receives significant general fund money), and other funds with multi-year budgets. The budgets of funds that are not included in the annual operating budget are approved through other processes as required by law.

- **Basis of Budgeting and Accounting** - All annually-budgeted funds are budgeted using the current financial resources measurement focus and the modified accrual basis of accounting.

Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the fiscal year or soon enough thereafter to pay liabilities of that year (collected within 60 days of the end of the fiscal year). Property taxes, franchise taxes, licenses, interest, and certain portions of special assessments associated with the fiscal year are accrued. All other revenue items are considered to be measurable and available only when Metro receives the cash.

Metro Nashville and its Budget

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to non-vested sick pay, compensated absences and other long-term commitments and contingencies are recorded only when payment is due.

Actual revenues and expenditures of governmental funds are presented in this book using the same modified accrual basis. Actual revenues and expenditures of proprietary funds are presented using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year in which the levy is assessed. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

- Accounting and financial reporting shall conform to generally accepted accounting principles (GAAP) for governments as promulgated by the Governmental Accounting Standards Board (GASB), the federal Office of Management and Budget, the federal Comptroller General, and the State of Tennessee.
- Current operating costs will be financed by current operating revenues. Only capital goods will be financed by long-term debt, and then only as provided by the Charter. The government shall refrain from using nonrecurring revenue to fund ongoing operations of the three operating funds. Nonrecurring revenue shall be those funds not normally accrued to the benefit of the operating funds each year, including transfers from special, enterprise, and internal service funds. Any nonrecurring revenue received shall be utilized to fund activities that do not require ongoing funding or to build reserves. To protect the financial position of this government in the event of unexpected emergencies or unforeseen downturns in revenue collection, fund balances will not be appropriated in any budgetary fund unless the audited unreserved undesignated fund balances of that fund are at least 5% of the fund's budgeted expenditures. (Resolution R89-959 adopted 11/21/1991).
- The government will strive to maximize service efficiency and effectiveness to its citizen taxpayers in a manner consistent with practices of sound financial management.
- Revenue estimates will be realistic and accurate without being optimistic. Operationally, this means that estimates will be based on objective judgment and should be 95% to 100% of actual collections without exceeding those actual collections.
- The government will not commit to programs with significant future costs without first identifying those costs and the sources of funds to finance those programs.
- Generally, the government will not use local funding to make up for lost state and federal categorical grants.
- Adjustments and amendments to the operating budget will be done in accordance with provisions of Article 6 of the Charter.
- Staffing levels will be limited to final position counts and FTEs noted in this book. Exceptions to this policy (as for new grant-funded staff) are strictly regulated by the Finance Department.
- USD tax-supported debt will be no more than 15% of the total assessed valuation of USD property, per § 7.08 of the Charter.
- Capital expenditures are authorized through an annual Capital Plan. Major capital expenditures for General Fund departments shall be funded through issuance of bonds or notes. Smaller capital expenditures for GSD General Fund departments shall be made from the Four Percent Reserve Fund. Capital expenditures for grants will be made through the grant's operating budget. Capital expenditures for enterprise and internal service fund operations will be made from those funds.
- The Four Percent Reserve Fund will maintain a minimum fund balance of \$1,000,000: \$500,000 by Administration policy and an additional \$500,000 by Council policy.
- The government will control costs by appropriate competitive bidding (as specified in the purchasing ordinance).
- Investments shall be made in conformance with the government's investment policy (available at www.nashville.gov) and instructions given to the government's investment manager. Those documents establish a hierarchy of objectives of (1) preserving principal, (2) maintaining liquidity, and (3) maximizing return. They also define allowable types of investments, required collateralization, custody, internal controls, diversification, and operation of the metro investment pool.
- Indirect Cost Planning and Recovery - Where allowable under Federal, State and Local statutes and grant regulations, Metro departments and agencies shall develop an annual indirect cost recovery plan [which] must include both cost identified in the Local Cost Allocation Plan (LOCAP) and departmental indirect cost allocations. Indirect costs must be recovered when funding is made available through reimbursement or draw-down processes, in accordance with the terms of each departmental indirect cost rate proposal or cost allocation plan and applicable Federal, State and Local grantor's regulations. Departments and agencies shall make provisions for indirect costs in their grant budgets both during the application submission and in the general ledger. ... Funds collected from grantors for indirect cost recovery shall be deposited into the General Fund based on guidance provided by the Finance Director or his designee.

Metro Nashville and its Budget

- Debt Management Policy establishes the objectives and practices for debt management within Metro and assist concerned parties in understanding Metro's approach to debt management. A more detailed overview of the Debt Management Policy can be found with the Debt Service Fund pages in Section H.
- Self Funding Policy establishes uniform guidelines for use of self funding as a designated funding sources for capital assets that are determined to either provide cost savings to Metro to cover the cost of funding assets or provide specific benefits to one or more agencies such that the cost for an asset should be recovered from the operating budgets of the beneficiaries.
- Disallowed Cost Policy provides guidelines on ensuring costs charged to grants are allowable and an appropriate course of action in situations where costs are questioned.
- Grant Drawdown and Reimbursement Policy ensures that Metro departments and agencies that are grant recipients receive revenue as early and often allowable under the terms of the grant contract.
- Grants Management Policy establishes the responsibilities of the Metro departments and agencies as well as the Division of Grants Coordination in developing funding opportunities that are well suited to local needs while controlling costs associated with financial assistance.
- Unclaimed Property Policy establishes uniform guidelines across Metro for the disposition of unclaimed property.

Budget Overview

The following pages provide background information on Metro's revenues and ongoing expenditures. Revenue projections and expenditure changes are discussed in the Executive Summary at the beginning of this section.

Revenues

Deficit financing is prohibited by both Tennessee Law and the Metropolitan Charter; expenditures must be matched by equal dollars of revenue and appropriated fund balances.

The operating budgets for the GSD and the USD are supported by a variety of revenue sources. The primary sources are presented in the Executive Summary pie chart on page A-3 and table on page A-4. The primary sources are discussed on the following pages.

Detailed revenue projections are included in the budget ordinance starting on page I-1.

Recent revenue trends can be seen in Appendix 2 in SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES.

Property Taxes

The largest single source of operating revenue is the property tax. The property tax is authorized by the State Constitution as an Ad Valorem ("according to value") tax based on the market value of property. This tax is levied based on the assessed value of various types of property, including:

- Real property (land, structures, and leasehold improvements),
- Personal property (business equipment, excluding inventories for resale), and
- Public utility property (real and personal property owned by utilities and organizations regulated by the State).

1998 Distribution of Real Property Assessed Value

- 50.9% commercial
- 47.1% residential
- 2.0% multi-class, farm, agriculture, & forest

Property tax law and policy are set by the State Constitution, legislature, courts, and Board of Equalization. The Legislature makes laws which govern the administration of the tax. The State Board of Equalization establishes rules and regulations to be followed by local Assessors. And, the entire process is subject to court interpretation.

The tax bill for a property is determined by:

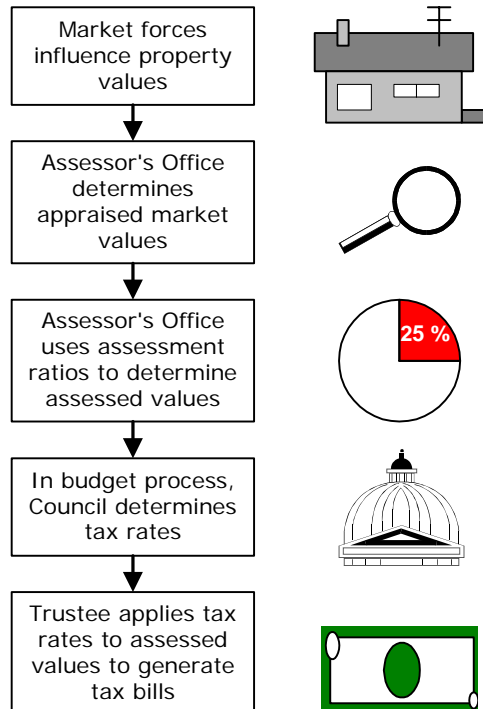
- The appraised value of the property – what it would bring if sold on the open market – and its classification – whether it is used for residential, utility, commercial, industrial or farm purposes, which determines the percentage of assessment
- The assessment - applying the classification percentage against the appraised value to arrive at an assessed value; and,
- The tax rate set by the local governing body which is applied to the assessment to calculate your property tax bill.

Certain types of property (governmental, religious, charitable, scientific, educational, etc.) are exempt from property taxes.

Metro Nashville and its Budget

How the Property Tax Works: The following diagram shows the appraisal and budgetary process.

Market values – Market values of property are set in the open market. Market value is the most probable price of a piece of property in an arms-length transaction between a willing and knowledgeable buyer and a willing and knowledgeable seller.



Appraisal –The Assessor of Property's role is to determine the value of property so that the tax burden is distributed equitably among all property owners. That office executes tax policy to identify, classify, appraise and assess all property. In Metro, the Assessor must:

- Produce an annual assessment roll—adding new construction and removing demolished buildings.
- Perform site inspections of all 200,000 properties to update assessment records.
- Collect and verify sales prices for all real estate transfers.
- Analyze sales data and property characteristics to produce 100% appraisals in the fourth year of the appraisal cycle.

Metro's Assessor of Property determines the appraised value of all real and personal property in the county, except public utilities (whose values are determined by the State Comptroller's Office). Appraised value is the estimated market value of the property at a certain point in time (currently 2005).

The appraised value of a property is an estimate of its market value. Three appraisal methods are used to estimate each property's market value:

- The estimated *cost* to replace a structure, referred to as "replacement cost new," adjusted for depreciation based on the property's age and condition, yielding the "depreciated replacement cost."
- The *market value* or sales prices of similar properties that have recently sold.
- The *present value of the future net income* that can be generated by that or similar properties, sometimes called the "capitalization of income" method.

When used together, these three methods give the appraiser the best indication of what a property is worth. With the aid of modern computer systems, the Assessor has adapted these traditional appraisal techniques to produce large-scale reappraisal projects with accurate and cost effective results.

In most years, appraised values on existing real property do not change unless there are substantial taxable additions or improvements to the property, the property is rezoned, or the owner files and wins an appeal from the county or state Board of Equalization. New construction between reappraisals is valued at levels consistent with tax roll appraisals of similar existing properties.

However, over time, the market values of properties may change considerably, and at different rates. The resulting inconsistency with the market causes some property owners to pay taxes based on appraisals that exceeded the current value of their property while others pay on appraisals that reflected only a portion of the current value.

So, in accordance with state law, the Assessor's Office conducts a county-wide reappraisal every four years to bring appraised values up to current market values. (Current law allows for reappraisals on a four-year or six-year cycle; the Metro Assessor has chosen the former. The last reappraisal was for tax year 2005 or FY 2006). After the reappraisal, all properties should be appraised consistently at 100% of their current market values. Periodic reappraisals are designed to equalize the appraised values of all property.

Tennessee's property tax laws protect taxpayers against an automatic or arbitrary increase in their tax bills after a reappraisal. Local governments must lower the tax rate to a level which will produce the same amount of revenues from the new appraisals as was generated from the old rates and appraisals — except for new construction. This is called the certified tax rate. So, under the state law, your property tax bill can't be raised by reappraisal unless your property value has grown more in value than the average for all other property in the county.

In between reappraisals, the state performs a biennial analysis of appraised values conducted for all counties in the state. This analysis, known as a sales ratio study, compares sales prices with appraised values to determine both the level and equity of appraisals. However, this

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ratio is not used to increase residential property appraisals.

Assessment: In Tennessee the assessed value upon which taxes are levied is a fraction (percentage) of the appraisal. The percentage varies depending on the classification of the property, which is determined by its use. The assessed value, not the appraised value, is applied to the tax rate to produce a tax bill.

One of the reasons the Assessor inspects all property is to verify how it is used. The state Constitution mandates assessment percentages to be applied to the appraised value of different classes of property. These percentages are:

Property Class	Assessment Rate
Residential & Farm	
• Real Property	25% of appraised value
• Personal Property	5% of appraised value (\$7,500 exemption)
Commercial & Industrial	
• Real Property	40% of appraised value
• Personal Property	30% of appraised value
Public Utility	55% of value set by the State Comptroller

The appraised values are multiplied by percentages defined in the state constitution to arrive at assessed values, which are then multiplied by the tax rate to determine the taxes owed. This is described in detail later in the section on Property Reappraisal.

For example, the assessed value of a residential property with an appraised value of \$100,000 would be \$25,000 (.25 X \$100,000), while a commercial property of the same appraised value would have an assessed value of \$40,000 (.40 X \$100,000).

Assessments must be compiled annually on assessment rolls for the GSD, USD, and each of the seven satellite cities within the county.

If the value of a piece of property changes (usually because of an improvement to or demolition of the property), notices of the property's new appraised value, the classification in which it is now placed, and the resulting assessment are mailed by the Assessor. There is a process established for appeals of the appraisal, but the Assessor can only consider information about value, not tax bills.

Tax rate set through budget process: The tax rate is set through the budget process in the form of a tax levy ordinance that is recommended by the Mayor and approved by the Council. That ordinance (printed in Appendix 1 of this book) sets the GSD and USD rates per \$100 of assessed value.

Tax bills are generated: The Trustee's office prepares and distributes tax bills based on the assessed value of each property and the tax rate for its district.

To calculate your property tax bill, divide the assessed value by \$100 and then multiply that amount by the tax rate. For example, a property classified as residential and appraised at \$100,000 would be assessed at \$25,000 (the \$100,000 appraised value times the 25% residential assessment ratio). With a tax rate set at \$4.69, the calculation would be:

$$\begin{aligned}\text{tax} &= (\$25,000/\$100) \times \$4.69 \text{ per } \$100 \\ &= \$250 \times \$4.69 \\ &= \$1,172.50\end{aligned}$$

Property tax bills are mailed to property owners and, if taxes are paid through an escrow account, also to the mortgage holder. This normally occurs in late September or early October. Tax payments are due by the end of the following February.

Property taxes can also be paid over the internet at www.nashville.gov.

Metro and the state assist the elderly and disabled with property taxes on the first \$18,000 appraised value of their homes through the Property Tax Relief program administered by the Trustee. The program also assists disabled veterans with the first \$35,000 of assessed value of their property.

Property Value Trends: Total assessed values are increasing moderately.

Construction of taxable property is moderately strong. Local growth, as measured by the value of permits issued, is increasing (although many of those permits are for tax-exempt projects). This is in line with a cycle that affects both Nashville and the nation. Since about 25% of construction is typically tax-exempt, only around 75% adds to the tax base.

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Property Tax Rates: FY 2006 tax rates are shown in the Executive Summary and in the tables on the following pages. The combined rate is the total paid for property in the USD; property outside the USD is taxed at the GSD rate. Residents of the seven satellite cities within Metro pay the GSD rate plus the rate set by that satellite city.

Nashville's property tax rates are currently the lowest of the four major Tennessee cities, and competitive with those of surrounding communities.

Historic property tax rates, tax rate changes, and property values are presented in the following tables.

The **History of Property Tax Rates** table presents historic nominal property tax rates along with a summary of changes that have taken place.

The **Property Tax Rate Changes** table shows the history and type of tax rate changes, whether from budget-related tax increase, redistribution of the rate between funds, changes in the fire tax or county-wide property reappraisals.

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History of Property Tax Rates

		GSD					USD			Totals	
Tax Year	Fiscal Year	General	School	Debt	School	GSD	General	Debt	USD	Combined	Fire
		Fund	Fund	Service	Debt					Total	Total
		Fund	Fund	Fund	Service	Total	Fund	Fund	Total	GSD+USD	Transfer
1962	1963	1.36	1.78	0.56	-	3.70	1.55	0.45	2.00	5.70	-
1963	1964	1.36	1.78	0.56	-	3.70	1.55	0.45	2.00	5.70	-
1964	1965	1.36	1.78	0.56	-	3.70	1.60	0.40	2.00	5.70	-
1965	1966	1.36	1.78	0.36	-	3.50	1.66	0.14	1.80	5.30	-
1966	1967	1.40	1.78	0.32	-	3.50	1.68	0.12	1.80	5.30	-
1967	1968	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1968	1969	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1969	1970	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1970	1971	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1971	1972	1.71	2.08	0.32	-	4.11	1.60	0.29	1.89	6.00	-
1972	1973	1.63	2.08	0.40	-	4.11	1.57	0.32	1.89	6.00	-
1973	1974	**	1.63	2.02	0.46	-	4.11	1.55	0.34	1.89	-
1974	1975		1.63	2.02	0.46	-	4.11	1.55	0.34	1.89	-
1975	1976		1.63	2.02	0.46	-	4.11	1.59	0.30	1.89	-
1976	1977		1.63	2.02	0.46	-	4.11	1.55	0.34	1.89	-
1977	1978		1.96	2.02	0.46	-	4.44	1.22	0.34	1.56	0.33
1978	1979		1.99	2.02	0.43	-	4.44	1.29	0.27	1.56	0.33
1979	1980		1.99	2.02	0.43	-	4.44	1.29	0.27	1.56	0.33
1980	1981		2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	0.33
1981	1982		2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	0.33
1982	1983		2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	0.33
1983	1984		2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	0.33
1984	1985	**	1.11	0.96	0.21	-	2.28	0.76	0.13	0.89	0.16
1985	1986		1.45	1.09	0.35	-	2.89	0.90	0.13	1.03	0.16
1986	1987		1.45	1.09	0.35	-	2.89	0.90	0.13	1.03	0.16
1987	1988		1.47	1.07	0.35	-	2.89	0.90	0.13	1.03	0.16
1988	1989		1.97	1.24	0.43	-	3.64	1.02	0.15	1.17	0.16
1989	1990		1.97	1.24	0.43	-	3.64	1.02	0.15	1.17	0.16
1990	1991		1.97	1.24	0.43	-	3.64	1.02	0.15	1.17	0.16
1991	1992		1.92	1.29	0.43	-	3.64	1.02	0.15	1.17	0.16
1992	1993		1.92	1.29	0.43	-	3.64	1.02	0.15	1.17	0.16
1993	1994	**	1.95	1.01	0.43	0.11	3.50	0.88	0.12	1.00	0.12
1994	1995		1.95	1.01	0.43	0.11	3.50	0.88	0.12	1.00	0.12
1995	1996		1.91	1.01	0.47	0.11	3.50	0.88	0.12	1.00	0.12
1996	1997		1.91	1.01	0.47	0.11	3.50	0.88	0.12	1.00	0.12
1997	1998	**	1.69	0.96	0.49	0.13	3.27	0.74	0.11	0.85	0.10
1998	1999		1.68	0.96	0.50	0.25	3.39	0.74	0.11	0.85	0.10
1999	2000		1.68	0.96	0.50	0.25	3.39	0.74	0.11	0.85	0.10
2000	2001		1.68	0.96	0.50	0.25	3.39	0.74	0.11	0.85	0.10
2001	2002	**	1.97	1.24	0.43	0.20	3.84	0.64	0.10	0.74	0.09
2002	2003		1.94	1.27	0.43	0.20	3.84	0.64	0.10	0.74	0.09
2003	2004		1.94	1.27	0.43	0.20	3.84	0.64	0.10	0.74	0.09
2004	2005		1.94	1.27	0.43	0.20	3.84	0.64	0.10	0.74	0.09
2005	2006	**	2.00	1.33	0.54	0.17	4.04	0.56	0.09	0.65	0.08
2006	2007		2.07	1.33	0.47	0.17	4.04	0.56	0.09	0.65	0.08

* The Fire District transfer of the GSD General Fund to the USD General Fund for fire protection.

** Reappraisals took place in tax years 1973, 1984, 1993, 1997, 2001, and 2005 (fiscal years 1973-74, 1984-85, 1993-94, 1997-98, 2001-2002, and 2005-2006).

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Property Tax Rate Changes												
Tax Year	Fiscal Year	Type Chng	GSD					USD			Totals	
			General Fund	School Fund	Debt Service Fund	School Debt Service	GSD Total	General Fund	Debt Service Fund	USD Total	Combined Total GSD+USD	Fire District* Transfer
1971	1972	T	0.31	0.30	-	-	0.61	-	0.09	0.09	0.70	-
1972	1973	D	(0.08)	-	0.08	-	-	(0.03)	0.03	-	-	-
1973	1974	D	-	(0.06)	0.06	-	-	(0.02)	0.02	-	-	-
1977	1978	F	0.33	-	-	-	0.33	(0.33)	-	(0.33)	-	0.33
1978	1979	D	0.03	-	(0.03)	-	-	0.07	(0.07)	-	-	-
1980	1981	T	0.40	0.06	0.02	-	0.48	0.35	-	0.35	0.83	-
1984	1985	R	(1.28) 1.11	(1.12) 0.96	(0.24) 0.21	-	(2.64) 2.28	(0.88) 0.76	(0.14) 0.13	(1.02) 0.89	(3.66) 3.17	0.16
1985	1986	T	0.34	0.13	0.14	-	0.61	0.14	-	0.14	0.75	-
1987	1988	D	0.02	(0.02)	-	-	-	-	-	-	-	-
1988	1989	T	0.52	0.15	0.08	-	0.75	0.12	0.02	0.14	0.89	-
1988	1989	D	(0.02)	0.02	-	-	-	-	-	-	-	-
1991	1992	D	(0.05)	0.05	-	-	-	-	-	-	-	-
1993	1994	R	(0.43) 1.49	(0.28) 1.01	(0.09) 0.34	-	(0.80) 2.84	(0.22) 0.80	(0.03) 0.12	(0.25) 0.92	(1.05) 3.76	- 0.12
1993	1994	T	0.46	-	0.09	0.11	0.66	0.08	-	0.08	0.74	-
1995	1996	D	(0.04)	-	0.04	-	-	-	-	-	-	-
1997	1998	R	(0.39) 1.52	(0.21) 0.80	(0.10) 0.37	(0.02) 0.09	(0.72) 2.78	(0.18) 0.70	(0.02) 0.10	(0.20) 0.80	(0.92) 3.58	- 0.10
1997	1998	T	0.17	0.16	0.12	0.04	0.49	0.04	0.01	0.05	0.54	-
1998	1999	T	(0.01)	-	0.01	0.12	0.12	-	-	-	0.12	-
2000	2001	R	(0.21) 1.47	(0.12) 0.84	(0.07) 0.43	(0.03) 0.22	(0.43) 2.96	(0.10) 0.64	(0.01) 0.10	(0.11) 0.74	(0.54) 3.70	- 0.09
2001	2002	T	0.50	0.40	-	(0.02)	0.88	-	-	-	0.88	-
2002	2003	D	(0.03)	0.03	-	-	-	-	-	-	-	-
2005	2006	R	(0.24) 1.70	(0.16) 1.11	(0.04) 0.39	(0.03) 0.17	(0.47) 3.37	(0.08) 0.56	(0.01) 0.09	(0.09) 0.65	(0.56) 4.02	- 0.08
2005	2006	T	0.30	0.22	0.15	-	0.67	-	-	-	0.67	-
2006	2007	D	0.07	-	(0.07)	-	-	-	-	-	-	-
Notes:												
Nominal rates per \$100 of assessed value from tax levy ordinances, not adjusted for appraisal (sales) or assessment ratios.												
* - The Fire District transfer of the GSD General Fund to the USD General Fund for fire protection .												
** - Reappraisals took place in tax years 1973, 1984, 1993, 1997 and 2001 (fiscal years 1973-74, 1984-85, 1993-94, 1997-98 and 2001-2002).												
T = Tax increase; D = Redistribution between funds; F = Fire tax change; R = Reappraisal (next line is new certified rate).												

Metro Nashville and its Budget

Property Tax Base, Assessment, Levy, and Appraisal Ratios

Property Taxes

Tax Year	Fiscal Year	Tax Base (billions)	Assessment (billions)		Tax Levy (in millions)			% Uncol- lected	Appraisal Ratio	
			GSD	USD	GSD	USD	Total			
1962	1963									
1963	1964	n/a	\$ 0.771	\$ 0.471	\$ 28.5	\$ 9.3	\$ 37.8	2.79%		
1964	1965	n/a	0.804	0.486	29.7	9.7	39.5	2.42%		
1965	1966	n/a	0.845	0.505	29.5	9.1	38.6	2.79%		
1966	1967	n/a	0.898	0.529	31.3	9.5	40.8	2.46%		
1967	1968	n/a	0.951	0.556	33.3	10.0	43.3	2.14%		
1968	1969	n/a	1.004	0.581	35.1	10.4	45.5	2.01%		
1969	1970	n/a	1.135	0.655	39.6	11.7	51.3	4.04%		
1970	1971	n/a	1.242	0.712	43.5	12.8	56.3	5.95%		
1971	1972	n/a	1.298	0.728	53.6	13.9	67.5	3.79%		
1972	1973	n/a	1.365	0.736	56.3	14.0	70.3	4.08%		
1973	1974	**	n/a	1.449	0.765	58.7	15.3	74.0	5.33%	
1974	1975	n/a	1.590	1.009	64.3	18.7	83.0	4.63%		
1975	1976	n/a	1.670	1.056	68.1	19.8	87.9	4.70%		
1976	1977	n/a	1.726	1.087	70.5	20.4	90.9	4.99%	0.6500	
1977	1978	n/a	1.742	1.266	72.9	23.7	96.6	4.48%	0.6500	
1978	1979	n/a	1.794	1.328	74.9	25.0	99.9	3.13%	0.6660	
1979	1980	n/a	1.868	1.376	78.0	25.9	103.9	4.03%	0.6100	
1980	1981	n/a	1.940	1.428	90.3	32.0	122.4	3.06%	0.6100	
1981	1982	n/a	1.955	1.435	91.0	32.2	123.2	3.19%	0.4480	
1982	1983	n/a	2.020	1.487	94.0	33.4	127.4	3.07%	0.4480	
1983	1984	n/a	2.060	1.521	96.2	34.3	130.4	2.54%	0.4305	
1984	1985	**	n/a	4.497	3.298	96.8	34.5	131.3	3.68%	1.0000
1985	1986	n/a	4.944	3.606	132.2	41.4	173.5	2.65%	0.9476	
1986	1987	n/a	5.159	3.749	143.1	44.6	187.7	3.18%	0.9476	
1987	1988	n/a	5.644	4.089	156.6	48.7	205.2	6.26%	0.8138	
1988	1989	\$	21.405	5.920	4.271	208.7	56.8	265.5	5.02%	0.8138
1989	1990		23.350	5.985	4.259	211.1	56.6	267.7	5.70%	0.7766
1990	1991		23.979	6.132	4.561	215.9	60.7	276.6	5.83%	0.7766
1991	1992		23.986	5.975	4.408	210.4	58.6	269.1	6.35%	0.7767
1992	1993		23.711	6.032	4.438	212.5	59.0	271.5	4.92%	0.7767
1993	1994	**	24.155	7.646	5.536	261.7	62.0	323.7	4.67%	1.0000
1994	1995		24.555	7.809	5.543	266.7	62.1	328.8	3.04%	1.0000
1995	1996		26.686	7.949	5.567	271.5	62.4	333.9	2.87%	0.9054
1996	1997		27.908	8.193	5.692	279.9	63.7	343.7	2.97%	0.9054
1997	1998	**	33.706	10.648	7.303	340.9	69.4	410.3	3.46%	1.0000
1998	1999		34.408	10.896	7.491	361.8	71.1	433.0	3.65%	1.0000
1999	2000		38.576	11.087	7.579	368.2	72.0	440.2	3.61%	0.9098
2000	2001		39.576	11.390	7.752	378.4	73.7	452.0	3.50%	0.9098
2001	2002	**	42.634	13.373	9.029	504.5	75.8	580.4	3.85%	1.0000
2002	2003		42.989	13.463	9.023	508.9	74.9	583.8	3.90%	1.0000
2003	2004		45.151	13.280	8.792	502.1	73.0	575.0	3.27%	0.9455
2004	2005		45.746	13.432	9.168	507.5	76.1	583.6	3.08%	0.9455
2005	2006		53.531	14.871	10.000	n/a	n/a	n/a	n/a	1.0000

* Assessment - 2004 assessments are estimates from budget assessed values and Tax Levy.

** Tax Levy - Assessment per \$100 x Tax Rate

*** Appraisal Ratio - Assessed value divided by market value, showing the degree to which assessed values represent market values of property. This ratio is calculated every two years by the State, and returns to 1.0000 in reappraisal years.

Source: Years through FY 2004 Comprehensive Annual Financial Report
FY 2005 through FY 2006 - Estimates from the Assessor of Property

Metro Nashville and its Budget

Local Option Sales Tax

Local option sales tax collections provide the second largest source of revenue to the operating budget. Nashville's 9.25% sales tax rate consists of a 2.25% local option tax and a 7.00% state tax (the total rate is 8.25% on unprepared food, because the state rate for such food is 6.00%). The tax is levied on all retail sales in Davidson County, although the local portion is limited to the first \$1,600 of the cost of each item.

By state law, at least 1/2 of the local sales tax must be allocated to schools. Metro allocates 2/3 to schools (including schools debt service) and 1/3 to the general funds - most to the GSD, and a small amount to the USD.

The local option rate can be raised by referendum. The last two increases were implemented in lieu of property tax increases.

Local Option Sales Tax Rate History	Function		Total Rate
	Schools	General	
to June 1965	-0-	-0-	-0-
July 1965 – Sept. 1968	1.00%	-0-	1.00%
Oct. 1968 – Sept. 1980	1.50%	-0-	1.50%
Oct. 1980 – present	1.50%	0.75%	2.25%

Sales and sales taxes should reflect economic activity at the national and local levels, although some activities are not subject to the tax. Each 1% of growth generates only \$1.5 million government-wide and only about \$460,000 in the GSD General Fund.

State & Federal Revenues

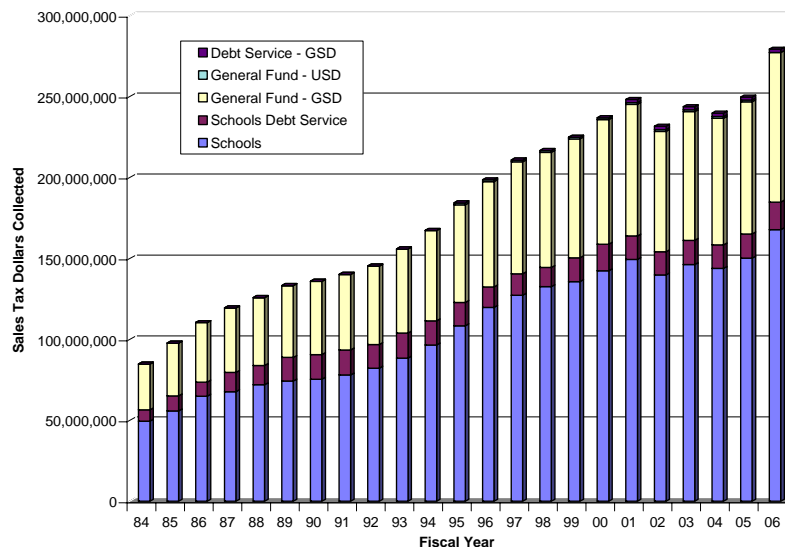
Major sources of revenue from the State of Tennessee are equalizing funds for education (based on average daily school attendance), healthcare-related revenues, and Metro's share of the gasoline tax. Most of these funds are categorical, being tied to specific functions and services.

The primary sources of federal funds received by Metro are categorical grants such as education funding, Title XX, Title III, and USDA nutrition funds; and reimbursements for services provided by Metro agencies such as the Health Department and Social Services. Most federal funds (including the entire Schools Special Grants Fund) are nondiscretionary, in that their receipt requires Metro to carry out certain specified programs. Unrestricted grants such as revenue sharing are now rare.

Federal funds received by the government are subject to federal government single audit provisions. These provisions provide that grants are audited as part of the city's annual independent audit. In an effort to properly reflect federal and state revenues that may be subject to such audit, the Finance Department has reclassified many revenues from other categories to this "State and Federal" category.

The Finance Department has moved most grant revenues and expenditures from the general funds to various grant special revenue funds since FY 2000.

Distribution of Local Option Sales Tax Collections



Sources: FY '84-'05 Comprehensive Annual Financial Reports;
FY'07 operating budget ordinance

Metro Nashville and its Budget

Other Local Revenues

The Metropolitan Government generates various revenues locally.

Licenses and Permits include the Business Tax, Wholesale Beer Tax, Motor Vehicle Regulatory License, Hotel Occupancy Privilege Tax, and building permit and franchise fees.

Charges for Current Services are derived from user fees and charges levied in return for specific services provided by Metro. Among the many fees and charges collected are revenues generated for health services, parking fees, ambulance fees, dog registration charges, vehicle emission test charges, fees for the use of parks facilities, and waste disposal fees. Most of these fees are set by Metro, by the Council or by action of oversight boards and commissions.

Fines, Forfeitures, and Penalties are collected by the various court clerks, the Sheriff, and the Police Department for fines, court costs, Sheriff's fees, DUI safety education, litigation taxes, and proceeds from confiscated property.

Revenue from the Use of Money or Property includes interest on investments and the rental of Metro-owned land and buildings. Metro investment practices emphasize safety, prudence, and liquidity; the government does not engage in speculative high-risk investments such as derivatives.

Commissions and Fees from Certain Officials consists of processing charges for services provided by the clerks of the courts and by the County Register. These fees are generally set by Metro or the state.

Transfers from Other Funds

Transfers may be made into the general funds of the GSD or USD from time to time from surpluses that have accumulated in certain special and working capital funds. Transfers are also made to reimburse various funds for services that are provided by those funds but are rightfully chargeable to another fund.

The FY 2007 recommended budget continues to include the transfer of \$3.2 million from the GSD General Fund to the GSD Debt Service Fund to help fund the stadium financing package; this amount is approximately equivalent to the former GSD General Fund's 1¢ share of the Hotel Occupancy Tax (see the description of that fund in Section H).¹

Fund Balances

Fund balances are the difference between the government's assets and liabilities. They result from receiving more revenue than estimated and/or expending less than budgeted in prior years. They provide some protection against unexpected expenditures or revenue losses, and help to stabilize the government's finances.

Fund balances frequently increase by the end of the year due to actual revenues being higher than actual expenditures, often because of unspent appropriations and/or higher-than-estimated revenue collections. Metro's budget does not propose formally saving any money to increase unrestricted fund balances. However, for the first time, the budget does anticipate expenditure savings during the fiscal year, and uses a portion of that to support the overall budget instead of further building up fund balances.

Management policy is that fund balances should remain at least 5% of expenditures for the general and schools funds, and that they should not be used to support recurring expenditures. The budget typically appropriates a portion of fund balances from prior fiscal years to fund operations of the budgeted fiscal year, and holds remaining balances in reserve for contingencies or future appropriation.

Conclusion

We anticipate revenues sufficient to fund budgeted expenditure appropriations in FY 2007, and revenue estimates to be within the $\pm 5\%$ range (95% accuracy) considered normal in municipal finance.

¹ The \$4 million Water Services in-lieu-of-taxes component of the stadium package does not affect the six budgetary funds. In that component, Water Services will make monthly payments into the stadium indenture revenue fund. From that fund, Metro will make monthly debt service payments to the bond trustee, who makes semiannual interest payments and annual principal payments to the bondholders.

Metro Nashville and its Budget

Expenditures

The budget ordinance defines the operating budgets of the two general funds by department. It defines the operating budgets of the other budgetary and non-budgetary funds at the fund level, with a few funds (such as debt service and the Waste Management Fund) defined at more detailed levels.

Normal Cost Increases

The budget began with FY 2007 projections equal to departments' FY 2006 budgets. The budget was initially projected with no inflation or other increases. During the process, adjustments were made as follows:

- Adjustments for grant funding changes in FY 2006.
- Elimination of FY 2006 nonrecurring budgeted expenditures from the 2007 projections.
- *Pay Plan/Benefit Increase* – \$29,718,300
- *Fringe benefits* – Costs for active employees in the open benefit plans (FICA, medical, dental, life, and Metro pension) are carried in departmental budgets. Departmental fringe benefits will change during the year due to increased pension costs effective in July, and likely medical plan increases in January (with increased expenditures beginning in December). The budget to cover these increases are included in the central Administrative accounts of the two general funds at the beginning of the fiscal year, but funds will not be distributed to departments' budgets until the actual increases are known this winter.

- *Elected Officials Salary adjustment* - Where applicable, elected officials' salaries were adjusted to reflect the amounts recommended for FY 2005 by the University of Tennessee County Technical Assistance Service (CTAS). This recommendation is in accordance with Tennessee Code Annotated § 8-24-102.

Discretionary Service Enhancements

Expenditure numbers are presented in the budget ordinance (Appendix 1) and the three schedules of Appendix 2; more detail is presented in each department's "Financial" pages.

Conclusion: Within its budget, each department must cover all of its operating costs, including increments and any other cost changes. The overall operating budget maintains and improves services, and meets certain new obligations.



Metro Nashville and its Budget

The Capital Improvements Budget and Capital Plan Process

Capital improvements (capital expenditures) are any expenditures requiring Council authorization regarding the acquisition, replacement construction, renovation or modification to any land, building, public utility, equipment, public thoroughfare, or place of public activity; and, which has a useful life expectancy of ten years or greater.

Capital improvements are planned and authorized in a process that is related to, but independent of, the operating budget process.

The Capital Improvements Budget

As specified in § 6.13 of the Charter, the capital improvements budget (CIB) must be prepared annually to "include a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter..." The capital improvements program is a tool for implementing long-range policies of the General Plan through timely scheduling of infrastructure and facilities in coordination with general development needs.

The CIB is prepared annually by the Planning and Finance Departments. Departments submit project requests through the intranet-based WEBudget to the Planning staff. The Finance Director and staff along with the Mayor review the requests, edit as needed and then submit a Recommended CIB to Council by May 15th. The Council has 30 days to review, amend and approve by June 15th.

Areas of Emphasis

This year's CIB has six areas of particular emphasis:

- (1) Schools - continue building a strong foundation for education through the expansion and improvement of Nashville's school facilities;
- (2) Neighborhoods – maintain or create parks, green spaces, gateways, and buffer zones;
- (3) Public Safety – identify and support activities that have proven effective in reducing crime and promoting safety;
- (4) Life / Safety – ADA - continue efforts to make all Metro structures safe and in compliance with ADA Guidelines;
- (5) Restoration and Maintenance – identify and correct the deferred maintenance and general appearance of Metro buildings and properties; and,
- (6) Effective Government – technology, infrastructure, and management system improvements.

The CIB is available separately from the Planning Commission or at the Nashville.gov web site. This table presents a summary of the CIB by department and fiscal year.

Capital Improvement Budget by Department

Departments	% of '06-'07		2007-08	2008-09	2009-10	2010-11	2011-12	Total	% of '07-'12	
	2006-07	Total							Total	Total
Bordeaux Long Term Care	\$827,000	0.058%	\$227,200	\$1,054,000	\$433,000	\$0	\$0	2,541,200	0.064%	
Downtown Partnership	114,000	0.008%						114,000	0.003%	
Convention Center	2,176,325	0.153%	610,800	471,900	1,105,000	560,000	570,000	5,494,025	0.137%	
District Energy System	5,838,470	0.411%	7,735,000	5,690,000	5,385,000	5,160,000	3,000,000	32,808,470	0.821%	
Emergency Communication Ctr	3,675,000	0.259%	250,000					3,925,000	0.098%	
Election Commission	2,414,000	0.170%	619,700					3,033,700	0.076%	
Farmer's Market	1,652,700	0.116%		407,000	33,000	18,000		2,110,700	0.053%	
Finance	185,728,270	13.070%	82,337,200	33,896,153	26,780,400	11,461,315	500,000	340,703,338	8.523%	
Fire Department	837,000	0.059%	7,950,000	8,990,000	7,250,000	5,750,000	1,720,000	32,497,000	0.813%	
General Hospital	545,000	0.038%	6,962,809	696,000	100,000			8,303,809	0.208%	
General Services	33,971,260	2.391%	2,475,000	275,000	100,000	1,100,000		37,921,260	0.949%	
General Sessions Court	600,000	0.042%						600,000	0.015%	
Health	17,966,920	1.264%	6,060,785					24,027,705	0.601%	
Historical Commission	3,075,000	0.216%						3,075,000	0.077%	
Information Technology Svcs	12,712,900	0.895%	6,650,000	1,500,000				20,862,900	0.522%	
Justice Integration Services	1,500,000	0.106%	1,200,000	1,200,000	1,200,000			5,100,000	0.128%	
Juvenile Court	386,000	0.027%						386,000	0.010%	
Juvenile Court Clerk	200,000	0.014%						200,000	0.005%	
Law	165,000	0.012%						165,000	0.004%	
Mayor's Office - OEM	183,000	0.013%						183,000	0.005%	
MDHA	165,450,000	11.643%	119,700,000	107,400,000	65,000,000	65,000,000		522,550,000	13.072%	
Metro Action Commission	24,264,200	1.707%	100,000	5,797,000	8,329,000	100,000	100,000	38,690,200	0.968%	
Schools (MNPS)	67,465,000	4.748%	77,731,000	77,480,000	57,280,000	40,808,000	44,737,000	365,501,000	9.143%	
MTA	38,223,900	2.690%	12,079,800	4,131,000	3,366,000			57,800,700	1.446%	
Municipal Auditorium	1,675,800	0.118%	550,000	425,000	284,000	500,000		3,434,800	0.086%	
Nashville Electric Service	70,012,000	4.927%	70,000,000	71,000,000	70,000,000			281,012,000	7.030%	
Parks & Rec Dept	59,682,782	4.200%	34,481,649	29,229,549	18,126,303	18,436,303	17,826,303	177,782,889	4.447%	
Planning	2,550,000	0.179%						2,550,000	0.064%	
Police	19,931,100	1.403%	15,155,075	7,796,000				42,882,175	1.073%	
Public Library	7,284,100	0.513%	17,101,500	6,545,400	7,097,900	5,694,300	4,732,366	48,455,566	1.212%	
Public Works	540,857,681	38.060%	185,876,000	223,147,000	164,154,000	149,115,300	157,956,300	1,421,106,281	35.550%	
Sheriff	10,629,000	0.748%						10,629,000	0.266%	
Social Services	100,000	0.007%						100,000	0.003%	
Sports Authority	19,887,450	1.399%	2,607,000	20,286,000	4,615,000	431,000		47,826,450	1.196%	
State Fair Board	1,925,000	0.135%						1,925,000	0.048%	
State Trial Courts	536,000	0.038%						536,000	0.013%	
Water & Sewer	116,013,600	8.164%	100,436,000	81,781,100	77,637,000	74,748,000		450,615,700	11.273%	
Totals	\$1,421,055,458		\$758,896,518	\$689,198,102	\$518,275,603	\$378,882,218	\$231,141,969	\$3,997,449,868		

Metro Nashville and its Budget

Capital Funding Sources

Metro has fourteen different types of funding for capital projects. The "Capital Improvement Budget Funding Sources" table and "Funding Type Distribution" graph on this page show the amounts recommended by type and year in the 2006-2007 to 2011-2012 CIB.

Possible funding sources for specific projects include:

- Bond and note authorizations (described in section H of this book) for the Debt Service funds, approved by the Council, including approved general obligation (B) and proposed general obligation (C) notes and bonds.
- Four Percent Reserve Fund (Fund 30003 in section H of this book) appropriations by the Council quarterly throughout the year, including approved 4% (L) and proposed 4% (M) funding.
- Grant operating budgets included in the operating budget, added grant contingency transfers, or Council resolutions denote funds as Federal (F), and State (G). Approved community development (I) and proposed community development (K).
- Revenue bond authorizations or operations for enterprise-type activities, approved in the budget or by Council resolution; including approved revenue (D), proposed revenue (E) and enterprise (H).
- Other sources, including miscellaneous funds (A), and approved miscellaneous funds (O), which, individually, do not comprise major funding categories, and from operating budget funds (P).

The proposed funding for these requests is summarized on the following table and pie chart.

Financial Considerations

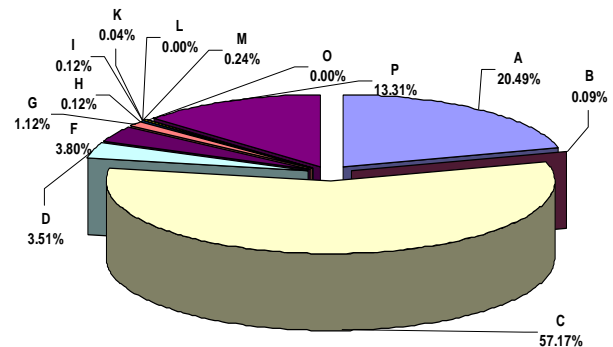
Metro's short and medium term capital requests, as identified by the individual departments, far exceed its capacity to raise funds to pay for those needs.

Financial projections determine the constraints for programming the projects according to a schedule that is fiscally and administratively practical. The Division of Accounts annually develops two programs based on financial considerations:

- (1) The current debt level program assumes no change in the amount or distribution of tax rates. Projects scheduled in this program are either committed or are considered to have the highest priority in meeting community needs.
- (2) The essential needs program assumes additional revenues would be available to retire general obligation bonds, but total outstanding indebtedness would remain below limits set by Metro.

The scale of general obligation (GO) bond funding in the recommended program depends upon resources available under present tax levels, but may reflect additional funding requirements to meet priority needs. In recommending a program whose funding would exceed present tax level resources, the Commission may advise the Mayor of estimated additional tax levy needed for debt service.

Funding Type Distribution



Capital Improvement Budget Funding Sources 2006-07 through 2011-12

FUND DESCRIPTION	TYPE	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	TOTAL
Miscellaneous	A	\$304,838,935	\$185,232,584	\$146,457,400	\$91,456,300	\$81,259,300	\$9,882,366	\$819,126,885
Approved General Obligation Bonds	B	3,224,817	197,400					3,422,217
Proposed General Obligation Bonds	C	819,786,422	373,077,734	376,556,702	274,008,903	220,774,918	220,959,603	2,285,164,282
Approved Revenue	D	35,000,000	35,000,000	35,500,000	35,000,000			140,500,000
Federal Funds	F	82,922,364	30,064,600	19,764,800	12,152,800	6,900,000		151,804,564
State Funds	G	42,768,900	1,232,500	413,100	336,600			44,751,100
Enterprise	H	2,662,720	1,000,000			1,000,000		4,662,720
Approved Community Development	I	4,600,000						4,600,000
Proposed Community Development	K		1,200,000	400,000				1,600,000
Approved 4%	L							0
Proposed 4%	M	4,713,700	1,769,700	1,025,000	884,000	1,100,000	300,000	9,792,400
Approved Miscellaneous	O							0
Operating	P	120,537,600	130,122,000	109,081,100	104,437,000	67,848,000		532,025,700
Totals by Year		\$1,421,055,458	\$758,896,518	\$689,198,102	\$518,275,603	\$378,882,218	\$231,141,969	\$3,997,449,868

Metro Nashville and its Budget

The Capital Plan: Approval and Appropriation

The CIB is strictly a planning document; it does not appropriate funds, or authorize or fund any projects.

The Capital Plan is a compilation of projects from the CIB that have been selected by the Mayor, Finance Director and staff for recommendation to the Council for approval and funding. The capital plan typically recommends \$200 to \$300 million worth of projects that align with the Mayor's and Metro's areas of emphasis described on previous pages. The Capital Plan selects, specifies, and recommends for funding the CIB projects to be developed.

Highlights of the Proposed FY2007 Capital Plan

In May 2006, the FY2007 proposed capital plan was presented to Council along with the Metro operating budget. This is the third consecutive year for the capital and operating budget to be filed together. On August 16, 2005 the Council approved the FY07 Capital Plan, which was a \$343,983,400 package.

The FY 2007 proposed capital plan is a \$342.5 million package. The Council approved the FY 2007 capital plan on August 16, 2006. The list of approved projects includes, but is not limited to, the following:

- New elementary and high schools, school expansions and renovations, deferred maintenance and technology upgrades for schools;
- ADA Compliance and Renovations for various Metro office buildings, including the Howard School campus;
- Expansion of the current criminal justice complex, including new courtrooms and a new office complex.
- Upgrades in technology, apparatus and equipment for the Fire, Police, Parks and Public Works Departments;
- Continuation of the multi-year master plan study and various facility improvements for the Parks and Recreation Department;
- Vehicle and apparatus replacements for various Metro fleet divisions;
- Sidewalks, streets, bridges and intersection improvements.

The remaining pages in this section list the following:

- Highlights of the major departments' 2006-07 approved capital projects that were selected for the Mayor's recommended capital plan. The totals for all the projects submitted by the listed departments are included as well as any operating budget impact created from the approved projects.
- A summary listing of all the departments and projects in the 2006-2007 approved capital plan.



Operating Budget Effects

Approved capital expenditures affect the budget in three ways.

- First, Four Percent Reserve Fund expenditures are drawn from a reserve pool representing 4% of the locally generated revenues to the GSD General Fund.
- Second, debt service – the repayment of principal and interest owed on general obligation debt from the debt service fund – is an operating budget expenditure. The debt service budget is discussed in section H of this book.
- Third, potential improvements may commit Metro to operating costs that will be reflected in future years' departmental operating budgets. These costs are considered in the process of considering and approving prospective capital improvements. Costs for completed or soon-to-be-completed capital plan projects are identified in the department's operating budget. Costs for proposed or under-construction projects are included in the *Capital Improvements Budget* book. Most projects replace existing facilities and do not create additional operating costs.

Details, program descriptions, and estimated operating budget impacts of each prospective capital improvement project on the operating budget are noted in the CIB. Furthermore, if projects now underway or recently approved will have an operating budget impact, that impact is discussed in more detail here as well.

Summary

Capital projects are budgeted in a multi-step process. The CIB, approved in June, before the operating budget, proposes more capital projects than the government can afford from all funding sources. It is from this CIB that the individual projects will be selected, approved, and funded in a capital plan. When complete, their operation may or may not affect future operating budgets.

Metro Nashville and its Budget

Metro Nashville Public Schools (MNPS)



Capital Projects

In FY2006, the MNPS has submitted 96 capital project requests totaling \$374,740,000. For FY2007, MNPS submitted 90 capital project requests totaling \$363,476,000.

Projects approved in the FY07 Capital Plan

ADA Compliance	\$3,796,000
Middle School Athletic Fields	\$300,000
Pre-K Playgrounds /Elementary Gyms	\$1,215,000
A/C Middle School Gyms	\$135,000
New Schools and Expansions	\$44,746,000
Bus / Vehicle Replacements	\$3,068,000
Communications / Technology	\$4,000,000
Miscellaneous / Maintenance	\$2,500,000
Roofing	<u>\$3,000,000</u>
Total Approved Funding	\$62,760,000

Impact to Operating Budget \$2,213,000

Metropolitan Transit Authority

Capital Projects

In FY2006, the Metro Transit Authority submitted 7 capital project requests totaling \$123,485,400. For FY2007, Metro Transit Authority submitted 7 capital project requests totaling \$57,800,700.

Projects approved in the FY2007 Capital Plan

Capital needs - Buses and Vehicles	\$6,162,600
Centralized Transit Transfer Facility	\$2,123,700
Congestion Mediation / Job Access	\$84,500
Section 5307 / 5309 Funding	<u>\$1,048,700</u>
Total Approved Funding	\$9,419,500

Impact to operating Budget \$12,000,000

Metro-Wide Projects



Capital Projects

In FY2006, the Finance Department has submitted 50 capital project requests totaling \$278,078,400. For FY2007, Finance submitted 44 capital project requests totaling \$340,703,338.

Projects approved in the FY2007 Capital Plan

Fulton Complex - Bldgs / Infrastructure	\$21,865,000
Fulton Complex Parking Garage	\$12,000,000
Roof Projects	\$4,921,000
City Hall Renovations	\$4,765,000
E-Procurement Contract Mgmt System	\$1,428,000
EBS Accounting System Upgrades	\$6,000,000
ADA Compliance Project	\$2,000,000
Metro Southeast Renovations	\$2,000,000
Water Services – Phase I and II Facilities	\$3,387,600
E-Budget Projects	\$250,000
ITS Hot Backup Site – Year 1 Planning	\$336,000
Capital Contributions - Non Profits	\$10,205,000
Buildings Maintenance / Demolitions	<u>\$1,924,000</u>
Total Approved Funding	\$71,081,600

Impact to Operating Budget \$150,000



Metro Nashville and its Budget

Fire Department

Capital Projects

In FY2006, the Fire Department submitted 10 capital project requests totaling \$46,347,000. For FY2007, the Fire Department has submitted 7 capital project requests totaling \$32,497,000.

Projects approved in the FY2007 Capital Plan

Fire Dept Master Plan Implementation Y4 \$6,000,000

Total Approved Funding \$6,000,000



Police Department

Capital Projects

In FY2006, the Police Department submitted 12 capital project requests totaling \$52,386,800. For FY2007, the Police Department has submitted 13 capital project requests totaling \$42,882,175.

Projects approved in the FY2007 Capital Plan

West Precinct – Land Acquisition \$1,085,600

Training Academy – Omnibus List \$698,000

Criminal Justice Complex Renovation \$1,734,100

Total Approved Funding \$3,517,700



Parks and Recreation



Capital Projects

In FY2006, the Parks Department submitted 23 capital project requests totaling \$270,524,800. For FY2007, the Parks Department has submitted 16 capital project requests totaling \$177,782,889.

Projects approved in the FY2007 Capital Plan

Master Plan-Metro Parks/Greenways \$28,930,000

Deferred Maintenance \$5,560,000

Total Approved Funding \$36,571,700

Impact to operating Budget \$3,190,900



Public Library

Capital Projects

In FY2006, the Public Library submitted 14 capital project requests totaling \$50,397,500. For FY2007, the Library submitted 13 capital requests totaling \$48,455,566.

Projects approved in the FY2007 Capital Plan

New, Replacement Books / Equipment \$3,472,900

Goodlettsville Library – Land / Design \$480,000

Bellevue Library – Land / Design \$700,000

Library Technology- Upgrade / Enhance \$430,200

Building Repairs and Maintenance \$503,500

Total Approved Funding \$5,586,600

Impact to operating Budget \$815,000

Metro Nashville and its Budget



Public Works

Capital Projects

In FY2006, Public Works submitted 185 capital project requests totaling \$1,411,743,700. For FY2007, Public Works has submitted 175 capital project requests totaling \$1,421,106,281.

Projects approved in the FY2007 Capital Plan

<i>Sidewalks – Construct / Improve</i>	<i>\$10,000,000</i>
<i>Bridge Program – Maintenance / Repair</i>	<i>\$6,500,000</i>
<i>Bridge Replacements</i>	<i>\$500,000</i>
<i>Roadway Maintenance</i>	<i>\$13,900,000</i>
<i>Roadway Improvements</i>	<i>\$20,000,000</i>
<i>State Route Paving Program - Sidewalks</i>	<i>\$2,000,000</i>
<i>Facilities / Equipment / Modifications</i>	<i>\$7,350,000</i>
<i>Bike Route–Strategic Plan Implementation</i>	<i>\$600,000</i>
<i>Bordeaux Landfill / Remediation</i>	<i><u>\$1,300,000</u></i>
Total Approved Funding	\$62,150,000



General Services

Capital Projects

In FY2006, General Services submitted 16 capital project requests totaling \$88,973,500. For FY2007, General Services has submitted 23 capital project requests totaling \$37,921,260.

Projects approved in the FY2007 Capital Plan

<i>Vehicle (Fleet) Purchases</i>	<i>\$16,214,000</i>
<i>800MHz Radio Unit Purchases</i>	<i>\$1,915,200</i>
<i>Radio System Infrastructure</i>	<i>\$3,222,000</i>
<i>Buildings– Security / Upgrades</i>	<i>\$470,000</i>
<i>Emergency Equipment/Disaster Recovery</i>	<i>\$1,501,000</i>
<i>General Building Repairs / Maintenance</i>	<i><u>\$1,750,000</u></i>
Total Approved Funding	\$25,072,200



Information Technology Services

Capital Projects

In FY2006, Information Technology Services (ITS) submitted 28 capital project requests totaling \$93,845,100. For FY2007, ITS submitted 15 capital project requests totaling \$20,862,900.

Projects approved in the FY2007 Capital Plan

<i>Howard School Data Center Hardening</i>	<i>\$1,200,000</i>
<i>Data Network for Metro Projects</i>	<i>\$2,882,100</i>
<i>Voice Network for Metro Projects</i>	<i>\$1,858,800</i>
<i>Enterprise Case Management</i>	<i>\$400,000</i>
<i>HP Openview - Phase II</i>	<i>\$146,000</i>
<i>Network Security Control</i>	<i>\$818,000</i>
<i>Upgrades – Servers / Sonet Ring</i>	<i>\$1,205,000</i>
<i>Infrastructure – LAN / PKI</i>	<i><u>\$1,043,000</u></i>
Total Approved Funding	\$9,552,900
<u>Impact to operating Budget</u>	<u>\$149,800</u>

Metro Nashville and its Budget

Mayor's Proposed FY2007 Metro Nashville Capital Plan

Department Name	Project ID	Project Title	BONDS			SELF FUNDING	4% FUNDS	OTHER	TOTAL
			GSD 2007	USD 2007	SCHOOLS 2007				
Downtown Partnership	07OO0001	Extended Cab Truck						20,000	20,000
	07OO0002	Segways And Ambassador Bikes						15,000	15,000
	07OO0003	LED Destination Signs For 6 Shuttle Buses						12,000	12,000
	07OO0004	Street Vacuum Machine						30,000	30,000
	07OO0005	Software For Reporting And Tracking Work Requests With Handhelds And Mapping						25,000	25,000
	07OO0006	Mapping Software						3,000	3,000
	07OO0007	Copy Machine						7,000	7,000
	07OO0008	Printer						2,000	2,000
D'town Prtnrship Total								114,000	114,000
Circuit Court Clerk	07CI0001	Traffic Violations Management System	800,000						800,000
Circuit Court Clerk Total			800,000						800,000
Convention Center	03CC0020	Recover Remaining Meeting Room Airwalls & Acoustical Panels.				93,700			93,700
	04CC0008	Forklift (Propane)				30,000			30,000
	04CC0012	Set-Up Equipment				190,000			190,000
	04CC0022	Replace Telecommunications Switches.				225,000			225,000
	04CC0032	Fire Alarm System				700,000			700,000
	06CC0003	Purchase Flat Screen Plasma Monitors For Lobby				36,000			36,000
	07CC0002	Replace Exhibit Hall, Meeting Room, Lobby, Kliegel Dimmer Lighting System, And L3 Atrium Track Lighting.				180,000			180,000
	07CC0005	Upgrade 14 Public Restrooms				300,000			300,000
	07CC0006	Phase II - Electronic Lock Upgrade For Exterior Doors, Storage, Etc.				56,000			56,000
	07CC0008	Replace 20 Yr. Old Exhibit Hall Airwall Track, Carriers, Switches, Seals, Trim, Etc.				295,600			295,600
	07CC0009	Replace The Commerce Street Entrance Vestibule Flooring, Glass Door, Hardware, And Closures				70,000			70,000
Convention Center Total						2,176,300			2,176,300
District Energy System	07OO0001	DES - Miscellaneous Service Projects				2,838,500			2,838,500
DES Total						2,838,500			2,838,500
Emergency Comm Center	06EN0001	Acquire Motorola's Fire Dept Move- Up/Backfill Software					175,000		175,000
ECC Total							175,000		175,000
Election Commission	07EC0001	Electronic Poll books - Elections					204,000		204,000
	07EC0002	Voting Machines In Compliance With Help America Vote Act Hava)					500,000	1,710,000	2,210,000
Election Commission Total							704,000	1,710,000	2,414,000
Farmer's Market	06FM0001	Farmer's Market Projects						1,265,000	1,265,000
Farmer's Market Total								1,265,000	1,265,000
Finance	02FI021	Major Maintenance - Facilities	500,000						500,000
	02FI026	Americans With Disabilities Compliance Project	5,000,000						5,000,000
	03FI0006	Fulton Complex Infrastructure	3,400,000						3,400,000
	04FI0004	Howard Office Building	18,465,000						18,465,000
	04FI0017	E-Procurement, Contract And Grants Mgmt Systems				1,428,000			1,428,000
	06FI0003	Training Academy - Facility List	698,000						698,000
	06FI0004	City Hall Renovations	4,765,000						4,765,000
	06FI0012	Public Square Plaza & Garage					136,000		136,000
	07FI0001	E-Budget				250,000			250,000
	07FI0005	EBS Improvements				6,000,000			6,000,000
	07FI0007	Fulton Complex Parking Structure	12,000,000						12,000,000
	07FI0009	Water Services - Phase II Facility Assessment						298,600	298,600
	07WS0011	Water Services - Implementation of Phase I Facility Assessment						3,089,000	3,089,000
	07FI0017	CJC Renovation (including Evidence Room)	1,734,100						1,734,100
	07FI0018	West Precinct - Y1 Land Acquisition, Y2 Design Construction	1,085,600						1,085,600
	07FI0021	Fire Dept - Master Plan Recommendations	6,000,000						6,000,000
	07FI0025	Demolition Projects	1,238,000						1,238,000
	07FI0026	Roofing Projects	3,540,000					1,381,000	4,921,000
	07FI0027	ITS Backup Site - Year 1 Planning	336,000						336,000
	07FI0008	Trial Lawyers Building - Major Maintenance for Relocation	50,000						50,000
	06FI0005	Metro Southeast	2,000,000						2,000,000
	07FI0032	Metro Archives - Enhancement - Elm Hill Pike Facility	1,720,000						1,720,000
	06FI0015	African-American Museum - Capital Contribution	5,000,000						5,000,000
	07FI0029	W. O. Smith Music School - Capital Contribution	500,000						500,000
	07FI0030	Nashville Symphony Hall - Capital Contribution	5,000,000						5,000,000
	07FI0031	Frist Center for the Visual Arts - Capital Contribution	205,000						205,000
Finance Total			73,236,700			7,678,000	136,000	4,768,600	85,819,300

Metro Nashville and its Budget

Mayor's Proposed FY2007 Metro Nashville Capital Plan

Department Name	Project ID	Project Title	BONDS			SELF FUNDING	4% FUNDS	OTHER	TOTAL
			GSD 2007	USD 2007	SCHOOLS 2007				
General Hospital	06GH0002	CR (Computerized Radiography)				260,000			260,000
	06GH0003	Dual-Head Nuclear Camera Replacement				285,000			285,000
General Hospital Total						545,000			545,000
Bordeaux Long Term Care	04BH0004	Long Term Care Software Replacement				137,000			137,000
	06BH0001	PC/Software Upgrades				140,000			140,000
	06BH0005	BLTC Day Room Renovation				300,000			300,000
	07BH0001	Knowles Home - Exterior Wall Repair / Renovation				250,000			250,000
	07BH0002	Pharmacy Packaging System				150,000			150,000
Bordeaux LTC Total						977,000			977,000
General Services	02GS003	OFM Vehicle Purchases					16,214,000	1,910,100	18,124,100
	06GS0003	OFM Vehicle Additions - Water						752,600	752,600
	06GS0012	New Storage Building				300,000			300,000
	06GS0013	New Emergency Generators					600,000		600,000
	06GS0014	Preventative Maintenance - All Buildings					500,000		500,000
	06GS0015	Universal Keying System - All Buildings					175,000		175,000
	07GS0001	Business Continuity And Disaster Recovery				601,000			601,000
	07GS0002	E-Bid Design Enhancement				30,000			30,000
	07GS0003	Radio Infrastructure Capital Request						1,900,000	1,900,000
	07GS0004	Major Maintenance - All Buildings					1,000,000		1,000,000
	07GS0005	Radio Infrastructure Omnibus						1,322,000	1,322,000
	07GS0006	Radio Subscriber Capital Request						67,000	67,000
	07GS0007	Radio Subscriber Radio Request						1,848,200	1,848,200
	07GS0008	Security Capital Request					15,000		15,000
	07GS0009	OFM Upgrade Fuel System				250,000			250,000
	07GS0010	Miscellaneous Roof Repairs					250,000		250,000
General Services Total						1,181,000	18,754,000	7,799,900	27,734,900
General Sessions Court	07GJ0001	DUI And Traffic School Relocating To Metro Southeast Area					600,000		600,000
General Sessions Court Total							600,000		600,000
Health	06HD0003	East Clinic Mechanical HVAC System	171,000						171,000
	06HD0001	Lentz - Expansion and Renovation	13,500,000						13,500,000
Health Total			13,671,000						13,671,000
Historical Commission	07HC0001	Nashville City Cemetery Restoration		3,000,000					3,000,000
Historical Commission Total				3,000,000					3,000,000
Information Technology Service	07IT0001	AD Security Software				225,000			225,000
	07IT0002	Sonet Ring Upgrade				1,122,000			1,122,000
	07IT0003	Firewalls/VPN/IDs Devices				314,000			314,000
	07IT0005	Enterprise Case Management				400,000			400,000
	07IT0006	Replace Obsolete LAN Infrastructure				418,000			418,000
	07IT0007	Replace Obsolete Servers				83,000			83,000
	07IT0008	Wireless Security Management Tools				129,000			129,000
	07IT0009	HP Openview Phase II				146,000			146,000
	07IT0010	Password Synchronization				150,000			150,000
	07IT0011	PKI Infrastructure				625,000			625,000
	07IT0012	HOB Data Center Hardening				1,200,000			1,200,000
	07IT0015	Network Capital for FY07 RPS Projects	2,882,100						2,882,100
	07IT0016	Voice Capital for FY07 RPS Capital Projects	1,858,800						1,858,800
ITS Total			4,740,900			4,812,000			9,552,900
Justice Integration Services	06JI0001	Open Justice Information Exchange System (OJIES)	1,500,000						1,500,000
JIS Total			1,500,000						1,500,000
Law	07LD0002	Legal Department Case Management Application Upgrade					165,000		165,000
Law Total							165,000		165,000
Office of Emergency Management	06MO0001	OEM -Command Center Renovation					183,000		183,000
Office of Emerg. Mgmt							183,000		183,000
MDHA	06HA0005	John Henry Hale Homes - Hope VI Grant And Local Matching Funds	3,700,000					2,300,000	6,000,000
MDHA Total			3,700,000					2,300,000	6,000,000
Metro Action Commission	06AC0010	North - New HeadStart Facility	5,000,000						5,000,000
	07AC0020	New HeadStart Kitchen Facility	2,156,000						2,156,000
	07AC0018	MAC - Major Maintenance - All Facilities					100,000		100,000
	07AC0019	Playground Equipment for HeadStart Facilities					88,000		88,000
Metro Action Comm Total			7,156,000				188,000		7,344,000

Metro Nashville and its Budget

Mayor's Proposed FY2007 Metro Nashville Capital Plan

Department Name	Project ID	Project Title	BONDS			SELF FUNDING	4% FUNDS	OTHER	TOTAL
			GSD 2007	USD 2007	SCHOOLS 2007				
Metro Nashville Public Schools (MNPS)	03BE0005	Bus Replacement Mandatory			2,518,000				2,518,000
	03BE0011	District Vehicles			550,000				550,000
	03BE0012	District Wide ADA Compliance			3,796,000				3,796,000
	03BE0013	District Wide Elementary Gyms			915,000				915,000
	03BE0014	District Wide Middle School Air Conditioning			135,000				135,000
	03BE0047	Nashville School Of The Arts At TPS			250,000				250,000
	03BE0053	Roofing			3,000,000				3,000,000
	03BE0055	Security Environmental, Maintenance Emergencies			2,500,000				2,500,000
	03BE0057	Technology			4,000,000				4,000,000
	04BE0005	New High School (Cane Ridge) Southeast Davidson County			42,718,000				42,718,000
	04BE0036	Construction Contingency			1,778,000				1,778,000
	04BE0037	Middle School Athletic Fields			300,000				300,000
	07BE0001	Pre-K Playgrounds			300,000				300,000
	MNPS Total				62,760,000				62,760,000
MTA	02MT002	MTA Section-5309 Bus And Bus Facilities Earmark	210,400						210,400
	03MT0002	Centralized Intermodal Transit Transfer Facility	2,123,700						2,123,700
	07MT0001	MTA Section-5307 Capital Funding	838,300						838,300
	07MT0002	Capital Needs, Including The Purchase Of Transit Buses And Paratransit Vehicles	6,162,600						6,162,600
	07MT0003	Congestion Mitigation - Air Quality (CMAQ) / Job Access Reverse Commute (JARC) Programs	84,500						84,500
MTA Total					9,419,500				9,419,500
Municipal Auditorium	07MA0001	Municipal Auditorium - Life & Safety Upgrades	310,000						310,000
Municipal Auditorium Total					310,000				310,000
Parks	02PR012	Master Plan For Metro Parks/Greenways - Implementation	28,930,000						28,930,000
	02PR015	Park Buildings And Facilities-Deferred And Ongoing Maintenance	5,560,000						5,560,000
Parks Total					34,490,000				34,490,000
Planning Commission	06PC0001	Music City Moves Implementation Project		550,000					550,000
Planning Comm. Total				550,000					550,000
Public Library	02PL002	New And Replacement Books And Materials For System Countywide					3,472,900		3,472,900
	07PL0001	Building Repairs And Furnishings					503,500		503,500
	96PL001	Library Technology Upgrades And Enhancements					430,200		430,200
	99PL001	Bellevue Library - Land Acquisition	700,000						700,000
	97PL002	Goodlettsville Library - Land Acquisition	480,000						480,000
Public Library Total					1,180,000		4,406,600		5,586,600
Public Works	07PW0004	Traffic Signal Modification - ADA - GSD	250,000						250,000
	01PW004	Traffic Signal Modification - ADA - USD		1,000,000					1,000,000
	06PW0026	TDOT State Route Paving Program - Ramps - GSD	1,500,000						1,500,000
	01PW010	TDOT State Route Paving Program - Ramps - USD		500,000					500,000
	02PW011	Bridge Program - Maintenance , Repair And Rehabilitation	6,500,000						6,500,000
	02PW012	Bridges Drainage - Replacement/Repairs	500,000						500,000
	02PW020	Roadway Improvements	20,000,000						20,000,000
	06PW0011	Paving Program In GSD	7,645,000						7,645,000
	02PW021	Paving Program In USD		6,255,000					6,255,000
	06PW0019	Sidewalks -Construct And Improve In GSD	4,000,000						4,000,000
	02PW022	Sidewalks - Construct/Improve In USD		6,000,000					6,000,000
	02TP002	Traffic Signal Equipment - Modify		4,100,000					4,100,000
	02UW010	Bike Route Strategic Plan	600,000						600,000
	03PW0015	Replacement Of Safety Lighting On Selected Downtown Corridors		2,000,000					2,000,000
	07PW0005	Bordeaux Landfill - Repairs / Updates - Including Gas Collection System		1,300,000					1,300,000
Public Works Total			40,995,000	21,155,000					62,150,000
Sheriff	06SO0004	CJC Inmate Shower Renovation	495,000						495,000
	07SO0003	CCA Facility - Antioch						10,000,000	10,000,000
Sheriff Total			495,000					10,000,000	10,495,000

Metro Nashville and its Budget

Mayor's Proposed FY2007 Metro Nashville Capital Plan

Department Name	Project ID	Project Title	BONDS			SELF FUNDING	4% FUNDS	OTHER	TOTAL
			GSD 2007	USD 2007	SCHOOLS 2007				
Social Services	07HR0001	Bordeaux Cemetery Property	100,000						100,000
Social Services Total			100,000						100,000
Sports Authority	06SP0001	GEC - Digital Control Room	2,400,000						2,400,000
	06SP0002	GEC - Security Upgrades	343,200						343,200
	06SP0004	GEC - Concession Upgrades	402,600						402,600
	06SP0020	GEC - Arena Scoreboard	3,600,000						3,600,000
	06SP0021	GEC - Telescopic Seating Replacement	718,000						718,000
	06SP0022	GEC - Carpet Replacement Backstage and Meeting Rooms	120,000						120,000
	06SP0023	GEC - Led Signage for Box Office	76,000						76,000
	06SP0024	GEC - Roof Study and Analysis	60,500						60,500
	07SP0002	GEC - Ice Floor Covering	130,000						130,000
Sports Authority Total			7,850,300						7,850,300
State Fair Board	07FB0004	State Fair - Omnibus Projects (Fire Safety, ADA, Repair / Renovation)				691,000			691,000
State Fair Board Total						691,000			691,000
Water Services	07WS0013	Miscellaneous Stormwater Projects - GSD	2,000,000						2,000,000
Water Services Total			2,000,000						2,000,000

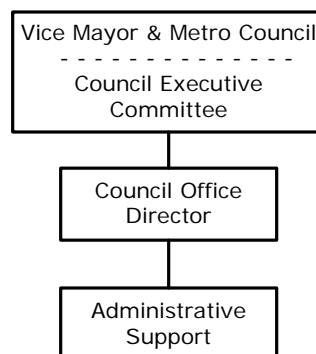
Sub-Total ALL PROJECTS	204,644,400	21,705,000	62,760,000	20,898,800	25,311,600	27,957,500	363,277,300
Contingency - Cost of Issuance	6,139,332	651,150	1,882,800				8,673,282
GRAND TOTAL	210,783,732	22,356,150	64,642,800	20,898,800	25,311,600	27,957,500	371,950,582



O2 Metropolitan Council—At a Glance

Mission	To enact ordinances and resolutions that set the public policy for the Metropolitan Government.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$1,788,400	\$1,955,500	\$2,008,600
	Total Expenditures and Transfers	\$1,788,400	\$1,955,500	\$2,008,600
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$0	\$0	\$0
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$0	\$0	\$0
	Non-Program Revenue	0	0	0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$0	\$0	\$0
Positions	Total Budgeted Positions	50	50	50
Contacts	Director of Council Office: Don Jones Financial Manager: Mike Curl 204 Metro Courthouse 37201 email: NA email: mike.curl@nashville.gov Phone: 880-3347 FAX: 862-6784			

Organizational Structure



O2 Metropolitan Council—At a Glance

Budget Highlights FY 2007

• Elimination of Other Special Pay	\$ (13,100)
• Pay Plan/Fringe Amounts	22,000
• Salary & Fringe	18,600
• Longevity	600
• Safety & Risk Management Premiums	9,400
• Internal Services Fees	
• Finance Charge	900
• Human Resources Charge	(3,600)
• Information Systems Charge	62,800
• Facilities Maintenance & Security Charge	(29,200)
• Shared Business Office Charge	(800)
• Shared Services Charge	100
• Customer Call Center Charge	(200)
• Surplus Property	600
• Postal Service Charge	(15,000)
Total	<u>\$ 53,100</u>



Overview

ADMINISTRATIVE SUPPORT

The Administrative Support Division conducts research, drafts legislation, and provides general clerical assistance to the 40 member Metropolitan Council.

O2 Metropolitan Council—Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
ADMINISTRATIVE SUPPORT					
1. Research and draft legislation for the forty-member Metropolitan Council.	Proposed legislation researched and drafted	450	450 (est.)	450	450
2. Provide agenda analysis of all legislation matters for the Metropolitan Council.	Legislation analyzed and filed	32	30 (est.)	30	30
3. Prepare and administer the operating budget of Metro Council.	Council Budget prepared	1	1	1	1

O2 Metropolitan Council–Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	1,442,800	1,423,846	1,541,300	1,569,400
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	900	339	400	500
Travel, Tuition, and Dues	50,300	46,737	92,100	94,200
Communications	2,500	2,962	12,600	6,000
Repairs and Maintenance Services	7,400	3,724	7,400	3,500
Internal Service Fees	249,200	248,918	282,400	298,000
TOTAL OTHER SERVICES	310,300	302,680	394,900	402,200
Other Expense	35,300	8,037	19,300	37,000
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	1,788,400	1,734,563	1,955,500	2,008,600
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	1,788,400	1,734,563	1,955,500	2,008,600
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	0	0	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	0	0	0	0

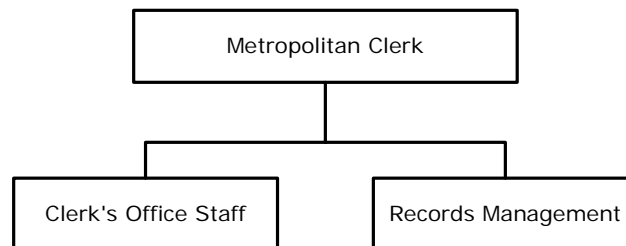
O2 Metropolitan Council—Financial

	Class	Grade	FY 2005		FY 2006		FY 2007	
			Bud. Pos.	Bud. FTE	Bud. Pos.	Bud. FTE	Bud. Pos.	Bud. FTE
GSD General 10101								
Admin Svcs Officer 1	02660	SR0600	1	1.00	1	1.00	1	1.00
Admin Svcs Officer 2	07243	SR0800	2	2.00	2	2.00	2	2.00
Admin Svcs Officer 4	07245	SR1200	3	3.00	2	2.00	2	2.00
Council Member	01334	CM	40	40.00	40	40.00	40	40.00
Dir Of Council Research Staff	07207		1	1.00	1	1.00	1	1.00
Finance Mgr	06232	SR1400	0	0.00	1	1.00	1	1.00
Finance Officer 3	10152	SR1200	1	0.50	0	0.00	0	0.00
Office Asst 3	07749	GS0500	1	1.00	1	1.00	1	1.00
Special Asst To The Dir	05945	SR1300	0	0.00	1	1.00	1	1.00
Vice Mayor	05754	VM	1	1.00	1	1.00	1	1.00
Total Positions & FTE			50	49.50	50	50.00	50	50.00
Department Totals			50	49.50	50	50.00	50	50.00

O3 Metropolitan Clerk—At a Glance

Mission	To serve as the recordkeeping office for Metropolitan Government for all documents relating to official actions of the Metro Government, including the recording and safekeeping of minutes and legislation of the Metropolitan Council that set the public policy for the Metropolitan Government.																																																						
Budget Summary	<table><thead><tr><th></th><th>2004-05</th><th>2005-06</th><th>2006-07</th></tr></thead><tbody><tr><td colspan="4">Expenditures and Transfers:</td></tr><tr><td>GSD General Fund</td><td>\$918,500</td><td>\$1,032,100</td><td>\$1,277,900</td></tr><tr><td>Total Expenditures and Transfers</td><td><u>\$918,500</u></td><td><u>\$1,032,100</u></td><td><u>\$1,277,900</u></td></tr><tr><td colspan="4">Revenues and Transfers:</td></tr><tr><td colspan="4">Program Revenue</td></tr><tr><td>Charges, Commissions, and Fees</td><td>\$ 8,000</td><td>\$ 8,000</td><td>\$ 5,500</td></tr><tr><td>Other Governments and Agencies</td><td>0</td><td>0</td><td>0</td></tr><tr><td>Other Program Revenue</td><td><u>0</u></td><td><u>0</u></td><td><u>0</u></td></tr><tr><td>Total Program Revenue</td><td>\$ 8,000</td><td>\$ 8,000</td><td>\$ 5,500</td></tr><tr><td>Non-Program Revenue</td><td>700,200</td><td>700,100</td><td>700,100</td></tr><tr><td>Transfers From Other Funds and Units</td><td><u>0</u></td><td><u>0</u></td><td><u>0</u></td></tr><tr><td>Total Revenues</td><td><u>\$708,200</u></td><td><u>\$708,100</u></td><td><u>\$705,600</u></td></tr></tbody></table>		2004-05	2005-06	2006-07	Expenditures and Transfers:				GSD General Fund	\$918,500	\$1,032,100	\$1,277,900	Total Expenditures and Transfers	<u>\$918,500</u>	<u>\$1,032,100</u>	<u>\$1,277,900</u>	Revenues and Transfers:				Program Revenue				Charges, Commissions, and Fees	\$ 8,000	\$ 8,000	\$ 5,500	Other Governments and Agencies	0	0	0	Other Program Revenue	<u>0</u>	<u>0</u>	<u>0</u>	Total Program Revenue	\$ 8,000	\$ 8,000	\$ 5,500	Non-Program Revenue	700,200	700,100	700,100	Transfers From Other Funds and Units	<u>0</u>	<u>0</u>	<u>0</u>	Total Revenues	<u>\$708,200</u>	<u>\$708,100</u>	<u>\$705,600</u>		
	2004-05	2005-06	2006-07																																																				
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Total Revenues	<u>\$708,200</u>	<u>\$708,100</u>	<u>\$705,600</u>																																																				
Positions	Total Budgeted Positions	14	17	16																																																			
Contacts	Metropolitan Clerk: Marilyn Swing email: marilyn.swing@nashville.gov 205 Metro Courthouse 37201 Phone: 862-6770 FAX: 862-6774																																																						

Organizational Structure



O3 Metropolitan Clerk—At a Glance

Budget Highlights FY 2007

• Non-Recurring Overtime for Records Mgmt	\$ (10,700)
• Elimination of Admin Service Mgr	(93,000)
• Records Mgmt Travel	(1,400)
• Registration	(1,000)
• Elimination of Custodian	(11,900)
• Legislative Broadcasting	(18,000)
• Pay Plan/Fringe Amount	11,800
• Temporary Service	24,400
• 2 Office Support Rep Positions	43,200
	(1 FTE)
• Alarm Registration	3,700
• Moving Expenses	3,000
• Secure Document Destruction	7,000
• Software License	1,200
• Safety & Risk Management Premiums	2,000
• Internal Services Fees	
• Finance Charge	4,100
• Human Resources Charge	300
• Information Systems Charge	94,500
• Facilities Maintenance & Security Charge	197,100
• Shared Business Office Charge	(600)
• Shared Services Charge	1,900
• Customer Call Center Charge	(900)
• Fleet Management Charge	1,200
• Postal Service Charge	(10,800)
• Radio Service Charge	(1,600)
• Surplus Property	300
Total	\$245,800
	(1 FTE)

Overview

CLERK'S OFFICE STAFF

The Metropolitan Clerk's Office serves as the records repository for all documents relating to official actions of the Metropolitan Government. This includes the legislative history of the city and any documents such as contracts, agreements, grants, leases, easements, and deeds in which the government is a party.

The Clerk is custodian of the Council legislation from filing through permanent retention and is responsible for creation and preparation of the legislative body's agendas, minutes, and meeting schedules. It is the duty of the Clerk to issue all official legal notices regarding meetings, public hearings, enactment of legislation, bond issues, annual budgets, and any other notices that are required by law.

Research is a major function of this office, as all documents on file are public records and available for public inspection. All information in the office is indexed and easily accessible upon request by any governmental entity or any member of the public.

The Metropolitan Clerk serves as the Clerk to the Metropolitan Council and recorder of all actions taken by the legislative body and serves as secretary to the Metropolitan Council Board of Ethical Conduct.

Alarm permit registrations, currently averaging over 55,000 per year, are administered in the Metropolitan Clerk's Office and involve maintaining a database of information on every residential and commercial alarm user in Metropolitan Nashville as well as issuing a window decal to each user on an annual basis. Alarm users who have an excessive number of false alarms may have their permits revoked by the Alarm Appeals Board. The Metropolitan Clerk serves as the secretary to the Board and is responsible for creation and preparation of agenda, minutes, notices, and is the contact on all appeals cases.

RECORDS MANAGEMENT

The Records Management Division of the Clerk's Office provides professional staff assistance to all departments and agencies of the Metropolitan Government on records-related issues such as e-mail and digital document management, records scheduling, and records destruction. The Records Management Division offers core and specialized training in records management to records officers representing nearly 60 departments. The division assists departments in developing, revising, and gaining approval for records schedules, as well as proving guidelines and services related to electronic and physical file management. The division has recently consolidated its two records storage facilities into a relocated operation on the Metro Southeast campus.

O3 Metropolitan Clerk—Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
CLERK'S OFFICE STAFF					
1. Process all legislative actions of the Metropolitan Council and disseminate copies and certifications to all interested and affected parties.	a. Number of copies and certifications prepared	50,000	64,000	40,000	65,000
	b. Percentage of requests filled within thirty minutes	96%	96%	96%	96%
2. Index all legislation and official documents for fast and easy retrieval; expand base of users.	a. Number of records processed and indexed	52,000	53,500	54,000	54,000
	b. Number of Metro offices accessing computerized index. This index is on the mainframe, which is being phased out.	10	5	2	2
	c. Number of Metro users of legislative document management (imaging) system	NA	NA	54	70
3. Administer alarm registration program to residential and commercial users.	Number of permits issued	57,000	55,000	55,000	54,000
4. Develop web site to include all Council-related actions, and other documentation of use and information within Metro Government and to the public.	Number of files posted on web site	6,300	8,163	8,400	9,000
RECORDS MANAGEMENT					
1. Coordination of records management training for departments.	Number of records management training sessions conducted	30	20	20	20
2. Manage records facility for protected, easily-accessible records.	Number of 1 cu. ft. boxes distributed to departments for records storage	5,000	4,332	10,000	4,000
3. Reduction of inactive records storage in departments.	a. Number of inactive records transferred to Metro Records Center	4,000	3,547	10,000	4,000
	b. Number of records destroyed which have been stored in Records Center for full retention period	1,575	1,750	1,820	2,770
4. Administer a government-wide document management program.	Number of prepared records disposition authorizations for Public Records Commission	100	55	200	70
5. Provide easy access to records for owner departments.	Number of records requests received and filled	5,500	3,858	4,000	4,300

O3 Metropolitan Clerk–Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	541,500	535,690	584,700	542,800
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	41,800	44,883	44,400	45,700
Travel, Tuition, and Dues	7,700	4,941	7,500	4,500
Communications	59,900	77,174	76,700	88,800
Repairs and Maintenance Services	15,100	13,948	15,600	15,400
Internal Service Fees	227,400	220,283	261,500	547,000
TOTAL OTHER SERVICES	351,900	361,230	405,700	701,400
Other Expense	25,100	18,042	41,700	33,700
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	918,500	914,962	1,032,100	1,277,900
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	918,500	914,962	1,032,100	1,277,900
PROGRAM REVENUE:				
Charges, Commissions, & Fees	8,000	7,181	8,000	5,500
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	8,000	7,181	8,000	5,500
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	700,000	687,658	700,000	700,000
Fines, Forfeits, & Penalties	200	140	100	100
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	700,200	687,798	700,100	700,100
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	708,200	694,979	708,100	705,600

O3 Metropolitan Clerk–Financial

	Class	Grade	FY 2005		FY 2006		FY 2007	
			Bud. Pos.	Bud. FTE	Bud. Pos.	Bud. FTE	Bud. Pos.	Bud. FTE
GSD General 10101								
Admin Asst	07241	SR0900	0	0.00	0	0.00	2	2.00
Admin Svcs Mgr	07242	SR1300	1	1.00	1	1.00	0	0.00
Custodian 1	07280	TG0300	1	0.50	1	0.50	0	0.00
Metropolitan Clerk	03140	SR1400	1	1.00	1	1.00	1	1.00
Office Support Rep 2	10121	SR0500	1	1.00	1	1.00	3	2.00
Office Support Spec 1	10123	SR0700	2	2.00	3	2.50	1	1.00
Office Support Spec 2	10124	SR0800	2	2.00	2	2.00	1	1.00
Program Mgr 1	07376	SR1100	1	1.00	1	1.00	1	1.00
Seasonal Worker 3	09105		5	0.50	7	0.70	5	0.50
Total Positions & FTE			14	9.00	17	9.70	16	8.70
Department Totals			14	9.00	17	9.70	16	8.70

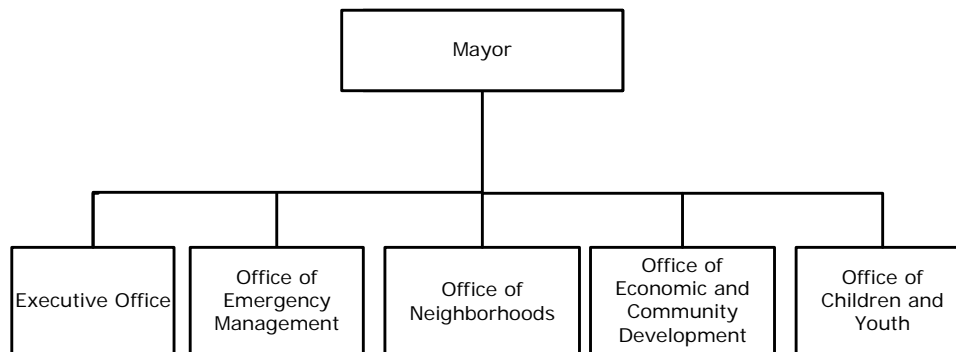
O4 Mayor's Office—At a Glance

Mission	To be responsible for the conduct of the executive and administrative work of the Metropolitan Government.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$ 3,764,500	\$ 4,115,700	\$4,253,000
	Special Purpose Funds	6,958,400	6,729,400	3,864,000
	Total Expenditures and Transfers	\$10,722,900	\$10,845,100	\$8,117,000
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 6,000	\$ 6,300	\$ 6,600
	Other Governments and Agencies	6,958,400	6,725,900	3,860,900
	Other Program Revenue	0	0	3,100
	Total Program Revenue	\$6,964,400	\$6,732,200	\$3,870,600
	Non-Program Revenue	4,800	6,200	6,500
	Transfers From Other Funds & Units	0	0	0
	Total Revenues	\$6,969,200	\$6,738,400	\$3,877,100
Positions	Total Budgeted Positions	46	46	44
Contacts	Department Head: Bill Purcell, Mayor Budget Manager: Sharon Gudan 100 Metro Courthouse 37201 email: sharon.l.gudan@nashville.gov Phone: 862-6000 FAX: 862-6040 Mayor's Office of Emergency Management Director: Chief Stephen Halford 2060 15 th Avenue South 37212 e-mail: stephen.halford@nashville.gov Phone: 862-8530 FAX 862-8534 Mayor's Office of Neighborhoods Director: Michelle Cummings Steele 100 Metro Courthouse 37201 e-mail: michelle.steele@nashville.gov Phone: 862-6000 FAX 862-6040 Mayor's Office of Economic & Community Development Director: Tom Jurkovich 222 Second Avenue North, Suite 418, 37201 e-mail: tom.jurkovich@nashville.gov Phone: 862-4700 FAX: 862-6025 Mayor's Office of Children and Youth Director: Marc Everett Hill 100 Metro Courthouse 37201 e-mail: marc.hill@nashville.gov Phone: 862-6000 FAX: 880-1813			

Nashville Career Advancement Center (See department #76)

O4 Mayor's Office—At a Glance

Organizational Structure



Budget Highlights FY 2007

• Elimination of 2 Special Assistants to the Mayor	\$(161,800) (2 FTE)
• Elimination of Deputy Director Position-Office of Neighborhoods	(50,000) (1 FTE)
• Reduction to All Other Expenses	(27,800)
• Pay Plan\Fringe Amounts	50,700
• Finance Officer-OEM	69,200 1 FTE
• Longevity	400
• Safety & Risk Management Premiums	21,000
• Internal Services Fees	
• Finance Charge	18,700
• Human Resources Charge	(2,600)
• Information Systems Charge	188,700
• Facilities Maintenance & Security Charge	88,500
• Shared Business Office Charge	(13,800)
• Shared Services Charge	6,800
• Customer Call Center Charge	(800)
• Fleet Management Charge	(18,100)
• Postal Service Charge	(100)
• Radio Service Charge	(33,000)
• Surplus Property	1,300
• Special Purpose Funds	(2,865,400)
Total	<u>\$(2,728,100)</u> <u>(2 FTE)</u>



Overview

EXECUTIVE OFFICE

The Executive Office administers and supervises departments created by the Charter and by specific ordinance, appoints directors of departments as provided by Charter, appoints members of boards and commissions, approves or disapproves every ordinance or resolution adopted by Council, oversees financial business of government, submits recommended budget annually to Council and may submit reports and recommendations to Council regarding the financial condition, other business and general welfare of the Metropolitan Government.

OFFICE OF EMERGENCY MANAGEMENT

The Mayor's Office of Emergency Management promotes, coordinates, and directs a comprehensive emergency management program which addresses mitigation, preparedness, response and recovery relative to disasters and major emergencies. The office serves as the focal point for all such activities within the county.

OFFICE OF NEIGHBORHOODS

The Mayor's Office of Neighborhoods works to improve the quality of life in Nashville's neighborhoods through a more informed, active and involved citizenry and enhanced governmental response to community needs.



O4 Mayor's Office—At a Glance

OFFICE OF ECONOMIC & COMMUNITY DEVELOPMENT

The Mayor's Office of Economic & Community Development (ECD) works to stimulate local economic activity through focusing and coordinating government resources. This office works as a liaison between new and existing businesses (including cultural events and community development corporations) and the city's permitting and regulatory processes, acts as a source of business information and referrals in the Nashville area, works with the Mayor and others to develop plans and incentives for attracting and retaining businesses, and operates the Nashville Foreign Trade Zone.

OFFICE OF CHILDREN AND YOUTH



The Mayor's Office of Children and Youth works in partnership with public and private entities to ensure that all of Nashville's children are healthy, safe, successful in school, and connected to caring adults, allowing them the opportunity to contribute to the progress of our city.

O4 Mayor's Office—Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OFFICE OF EMERGENCY MANAGEMENT					
1. Improve the readiness of all Metro resources (public and private) to respond to emergencies.	a. Number of disaster plans and annexes written and reviewed for Metro, schools, hospitals, and facilities with hazardous material chemicals	30	38	25	30
	b. Exercise/drills/incident critiques conducted	5	8	8	8
	c. Training and public education courses provided	100	96	120	125
2. Insure a coordinated, effective response to a major emergency or disaster.	a. Insure EOC operational readiness relative to Federal/State standards (% of readiness)	80%	80%	90%	80%
	b. Provide coordination and support to Metro departments for needed resources	20,000	30,096	20,000	22,000
	c. Monitor, coordinate and make notifications for multi-departmental incidents	1,500	2,218	1,500	1,750
	d. Responses/man hours on emergencies and special events to support/coordinate multi-departmental responses	180	258 Responses 2,619 Man-hours	180 Responses 3,500 Man-hours	200 Responses 3,500 Man-hours
OFFICE OF NEIGHBORHOODS					
1. Implement a neighborhood training initiative designed to build capacity for community change.	a. Number of citizens participating in training activities	500	500	300	700
	b. Percentage of participants reporting that they have gained and applied their new knowledge to improve their neighborhood	50%	50%	50%	50%
2. To assist in the development of new neighborhood and other associations in areas where they do not exist.	Number of new neighborhoods that organize and continue to function	25	25	25	25
3. To develop and implement a neighborhood grant program that fosters effective ways for citizens to initiate and carry out small-scale improvement projects.	Number of neighborhoods that undertake and complete improvement projects within specified guidelines	25	25	25	Not Funded

O4 Mayor's Office—Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OFFICE OF NEIGHBORHOODS (Continued)					
4. To coordinate a system of service provision that brings together departments with neighborhood representatives to respond to and/or identify and solve concerns.	Decrease in the number of audit findings/issues brought before the team	20%	30%	20%	40%
OFFICE OF ECONOMIC & COMMUNITY DEVELOPMENT					
1. To attract new businesses and promote the expansion of existing businesses.	Number of business relocations and expansions	40	45	42	47
2. To attract/support new film activity and provide an efficient and user-friendly permit process.	Number of film permits issued	74	101	85	90
3. To attract/support special events and parade activity and provide an efficient and user-friendly permit process.	Number of special events/parade permits issued	86	100	90	92
OFFICE OF CHILDREN AND YOUTH					
1. Increase the visibility and public understanding of issues affecting Nashville's children and youth.	a. Host a Mayor's Summit on Children and Youth, bringing together community stakeholders for discussion, analysis and consensus building	NA	NA	1	1
	b. Create a Mayor's Office of Children and Youth website that includes a "State of the Child in Nashville" profile, containing the current statistics and trends around children and youth and gathering data from multiple city and state departments	NA	NA	NA	NA
2. Increase coordination and collaboration among public and private agencies serving children and youth.	Support the creation and work of a Nashville Youth Alliance, composed of public and nonprofit agencies serving youth ages 13-21 to explore ways to better serve our youth as a community	NA	NA	10 Meetings	20 Meetings

O4 Mayor's Office—Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OFFICE OF CHILDREN AND YOUTH (Continued)					
3. Promote efforts to ensure that Nashville's children are safe, healthy and ready to start school.	Expand number of licensed early education programs implementing the community Pre-Kindergarten standards in reading and math	NA	NA	110 Centers	110 Centers
4. Expand opportunities for youth participation in government.	Support the Mayor's Youth Council in its effort to promote a consistent dialogue between youth and city elected officials government departments, boards and commissions. Number of relationships with Board and Commissions.	NA	NA	11	11

O4 Mayor's Office—Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	2,787,400	2,677,119	2,973,100	2,881,600
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	5,600	4,486	5,500	3,400
Travel, Tuition, and Dues	49,600	39,139	48,200	43,700
Communications	39,100	15,782	49,900	41,100
Repairs and Maintenance Services	14,200	9,717	13,200	7,900
Internal Service Fees	746,900	743,126	912,100	1,147,700
TOTAL OTHER SERVICES	855,400	812,250	1,028,900	1,243,800
Other Expense	121,700	98,010	113,700	127,600
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	3,764,500	3,587,379	4,115,700	4,253,000
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	3,764,500	3,587,379	4,115,700	4,253,000
PROGRAM REVENUE:				
Charges, Commissions, & Fees	6,000	9,804	6,300	6,600
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	5,876	0	0
TOTAL PROGRAM REVENUE	6,000	15,680	6,300	6,600
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	4,800	11,780	6,200	6,500
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	4,800	11,780	6,200	6,500
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	10,800	27,460	12,500	13,100

O4 Mayor's Office—Financial

Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	429,997	227,340	377,000	87,500
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	2,103,332	739,794	3,650,800	2,456,900
Travel, Tuition, and Dues	55,500	17,593	47,500	63,100
Communications	2,000	13,399	0	1,300
Repairs and Maintenance Services	0	25,949	0	0
Internal Service Fees	34,843	232	0	0
TOTAL OTHER SERVICES	2,195,675	796,968	3,698,300	2,521,300
Other Expense	4,337,744	1,036,046	2,650,600	1,255,200
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	3,500	0
Equipment, Buildings & Land	0	749,825	0	0
TOTAL OPERATING EXPENSE	6,963,416	2,810,178	6,729,400	3,864,000
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	6,963,416	2,810,178	6,729,400	3,864,000
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	10,701	0	0
Fed Through State Pass-Through	6,958,416	2,852,157	6,725,900	3,860,900
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	6,958,416	2,862,858	6,725,900	3,860,900
Other Program Revenue	5,000	63	0	3,100
TOTAL PROGRAM REVENUE	6,963,416	2,862,921	6,725,900	3,864,000
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	6,963,416	2,862,921	6,725,900	3,864,000

O4 Mayor's Office—Financial

		FY 2005		FY 2006		FY 2007	
	<u>Class</u> <u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Constituent Liaison	07928	3	3.00	3	3.00	3	3.00
Counselor to the Mayor	07958	1	1.00	1	1.00	1	1.00
Deputy Dir-Emerg Management	07191	1	1.00	1	1.00	1	1.00
Deputy Director - Off of Neigh	10366	1	1.00	1	1.00	0	0.00
Deputy Mayor	07976	1	1.00	1	1.00	1	1.00
Deputy Director—Economic & Com	10302	0	0.00	0	0.00	1	1.00
Development Associate	07011	1	1.00	1	1.00	1	1.00
Dir - Office of Neighborhoods	07930	1	1.00	1	1.00	1	1.00
Dir of Economic & Comm Dev	07929	1	1.00	1	1.00	1	1.00
Dir-Children and Youth	10340	1	1.00	1	1.00	1	1.00
Dir-Emerg Management	07185	1	0.75	1	0.75	1	0.75
Early Childhood Specialist	10341	1	1.00	1	1.00	1	1.00
Exec Asst - Office Mgr	07931	2	2.00	2	2.00	2	2.00
Executive Assistant	10300	1	1.00	1	1.00	1	1.00
Finance Officer 3	10152 SR1200	0	0.00	0	0.00	1	1.00
Information Coordinator	10305	1	0.75	1	0.75	1	0.75
Mayor	03035 MM	1	1.00	1	1.00	1	1.00
Multiline Communications Tech	10306	1	1.00	1	1.00	1	1.00
Office Administrator	10307	1	0.75	1	0.75	1	0.75
Operations Officer	10309	6	6.00	6	6.00	6	6.00
Operations Supervisor	10339	1	1.00	1	1.00	1	1.00
PR Associate	07927	1	1.00	1	1.00	0	0.00
Preparedness Coordinator	10311	1	0.75	1	0.75	1	0.75
Press Secretary	07162	1	1.00	1	1.00	1	1.00
Readiness/Logistics Coord	10338	1	0.75	1	0.75	1	0.75
Reception and Support Services	10312	1	1.00	1	1.00	1	1.00
Response Coordinator	10313	2	1.50	2	1.50	2	1.50
Scheduler	07170	1	1.00	1	1.00	1	1.00
Special Asst	04972	4	4.00	4	4.00	2	2.00
Special Asst - Tourism	10381	1	1.00	1	1.00	1	1.00
Special Asst-Art, Music, Film	07935	1	1.00	1	1.00	1	1.00
Special Asst-Events	07933	1	1.00	1	1.00	1	1.00
Special Asst-Legis Affairs	07163	1	1.00	1	1.00	1	1.00
Training Coordinator	10337	1	0.75	1	0.75	1	0.75
Youth Development Specialist	10342	1	1.00	1	1.00	1	1.00
Total Positions & FTE		45	43.00	45	43.00	43	41.00
Department Totals		45	43.00	45	43.00	43	41.00

O4 Mayor's Office—Financial

		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
OEM Grant Fund 32250							
Deputy Director- OEM	10301	1	1.00	1	1.00	0	0.25
Information Coordinator	10305	0	0.25	0	0.25	0	0.25
Dir – Emergency Management	7185	0	0.25	0	0.25	0	0.25
Office Administrator	10307	0	0.25	0	0.25	0	0.25
Response Coordinator	10313	0	0.50	0	0.50	0	0.50
Response Coordinator 2	10379	0	0.00	0	0.00	1	0.75
Operations Supervisor	10339	0	0.00	0	0.00	0	0.25
Readiness/Logistics Coord	10338	0	0.25	0	0.25	0	0.25
Preparedness Coordinator	10311	0	0.25	0	0.25	0	0.25
Training Coordinator	10337	0	0.25	0	0.25	0	0.00
Total Positions & FTE		1	3.00	1	3.00	1	3.00
Grand Total Positions & FTE		46	46.00	46	46.00	44	44.00

05 Election Commission-At a Glance



Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$3,218,900	\$2,582,300	\$3,064,600
	Special Purpose Fund		0	0
	Total Expenditures and Transfers	\$3,218,900	\$2,582,300	\$3,064,600
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$26,000	\$20,400	\$19,600
	Other Governments and Agencies	16,400	0	16,400
	Other Program Revenue	0	0	0
	Total Program Revenue	\$42,400	\$20,400	\$36,000
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$42,400	\$20,400	\$36,000
Positions	Total Budgeted Positions	42	42	42
Contacts	<p>Administrator of Elections: Ray Barrett email: ray.barrett@nashville.gov Financial Manager: Patricia Wilson email: pat.wilson@nashville.gov</p> <p>Metro Office Building Phone: 862-8800 FAX: 862-8810 800 2nd Avenue South 37210</p>			

Line of Business and Program

Election

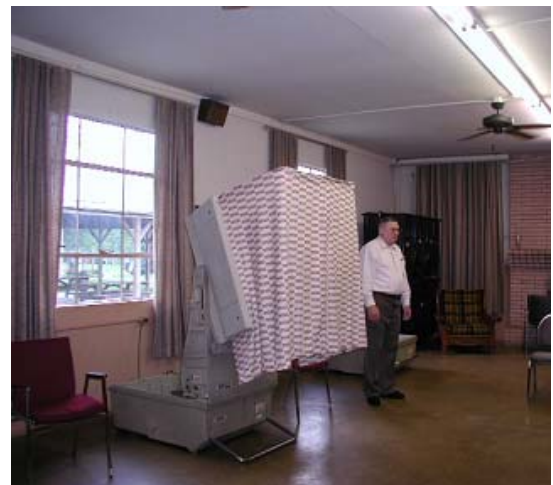
- Election Results
- Election Preparation

Voter Registration

- Voter Information Integrity
- Register to Vote

Administrative

- Non-allocated Financial Transactions



05 Election Commission-At a Glance



Mission	The mission of the Davidson County Election Commission is to provide federal, state and local election products to eligible citizens of Davidson County so they have equal access to the election process and can exercise their right to vote.
Goals	<p>By 200x, voters of Davidson County will enter their voting precinct and encounter a process which allows the voter to vote in a quick and accurate manner, as a result of:</p> <ul style="list-style-type: none"> • ___% Of Officers of Election who have passed a certification process • ___% Of Poll Officials retained through more than one election cycle • ___% Poll Officials who have completed and passed training • ___% Officers of Elections attaining an 90% or better performance rating <p>By 200x, voters will experience a more accessible election process as it relates to technology, as evidenced by:</p> <ul style="list-style-type: none"> • ___% Increase in persons using on-line election documents, (e.g., registration forms, poll official applications) • ___% Of total voters using early voting locations during major elections • ___% Web-based questions responded to in a timely manner <p>By the year 200x, the voter will experience an increase in knowledge and understanding of Davidson County Election Commission responsibilities and the process as evidenced by:</p> <ul style="list-style-type: none"> • ___% voters who attend seminars or training who when surveyed state they are more informed about DCEC and the voting process <p>By 200x, all eligible voters impacted by changing demographics will continue to have the opportunity to vote as evidenced by:</p> <ul style="list-style-type: none"> • ___% Statewide Voter System records updated daily • ___% Of registration applications filed and/or processed in a timely manner • ___% Of absentee ballots delivered to groups (e.g., Military, Prison, Nursing Home) by mandated date. <p>NOTE: The Election Commission's Strategic Business Plan – Its Mission, Goals, and Programs as listed here – are pending.</p>

Budget Change and Result Highlights FY 2007

<u>Recommendation</u>		<u>Result</u>
Election Preparation Program		
May FY06 Primary Election (non-recurring)	\$(210,000)	To reduce non-recurring expense
August FY06 Primary Election (non-recurring)	(42,600)	To reduce non-recurring expense
Pay Plan/Fringe Amounts	41,500	Promotes the hiring and retention of a qualified workforce
November State General Election	220,400	To provide election products, materials, services and information that so that registered voters can cast their ballots and participate in the election process
August Metro General Election	57,600	To provide election products, materials, services and information that so that registered voters can cast their ballots and participate in the election process
Elected Official Increase	12,800	Directly supports the goals of the Elections Commission

05 Election Commission-At a Glance



Budget Change and Result Highlights FY 2007

<u>Recommendation</u>		<u>Result</u>
Satellite City Elections	\$ 8,400	To provide election products, materials, services and information that so that registered voters can cast their ballots and participate in the election process
August State Primary Election	186,800	To provide election products, materials, services and information that so that registered voters can cast their ballots and participate in the election process
Public Awareness for New Voting Machines	14,100	To make voting public familiar with voting on new machines in time for the August and November 2006 elections
Election Results Program		
May FY06 Primary Election (non-recurring)	(210,000)	To reduce non-recurring expense
August FY06 Primary Election (non-recurring)	(42,600)	To reduce non-recurring expense
November State General Election	220,400	To provide election products, materials, services and information that so that registered voters can cast their ballots and participate in the election process
August Metro General Election	57,600	To provide election products, materials, services and information that so that registered voters can cast their ballots and participate in the election process
Satellite City Elections	8,500	To provide election products, materials, services and information that so that registered voters can cast their ballots and participate in the election process
August State Primary Election	186,800	To provide election products, materials, services and information that so that registered voters can cast their ballots and participate in the election process
Voter Information Integrity Program		
Reduction-Operating Expenses	(7,900)	Diminishes some of the recent improvements made by the DCEC Administrator and staff in the delivery of elections
Maintenance Agreement-Voter Registration System	3,000	To maintain the resources necessary to realize the Voter Information Integrity Program

05 Election Commission-At a Glance



Budget Change and Result Highlights FY 2007

<u>Recommendation</u>		<u>Result</u>
Non-Allocated Financial Transactions		
Safety & Risk Management Premiums	\$ 9,900	Delivery of safety and risk management functions
Internal Service Fees		
Finance Charge	(2,000)	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	12,200	Delivery of core human resource functions including hiring, training, and evaluation/management
Information Systems Charge	31,300	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity
Facilities Maintenance & Security Charge	(32,900)	Delivery of facility maintenance and associated security functions
Shared Business Office Charge	(6,300)	Delivery of administrative support functions
Shared Services Charge	4,700	Delivery of centralized payment services
Customer Call Center Charge	(1,600)	Telephone access to information for Metro employees, the residents of Nashville, and other callers
Fleet Management Charge	700	Delivery of fleet management, fuel services, and maintenance functions
Postal Service Charge	(39,300)	Delivery of mail across the Metropolitan Government
Surplus Property Charge	800	Handling and disposition of surplus property
TOTAL	\$482,300	

05 Election Commission-At a Glance



Election Line of Business - The purpose of the Election line of business is to provide election preparation, information and results products to the general public so they can have confidence in the election process.

Election Results Program

The purpose of the Election Results Program is to provide elections result products to the public so they can know the outcome of an election.

Results Narrative

The proposed budget for the Election Results Program includes a reduction of \$252,600 (non-recurring adjustments for primary elections) and an additional \$473,300 (various elections). The Election Results Program authorizes DCEC employees and poll workers to receive the training and equipment to ensure that timely and accurate election results are made available to voters, candidates and the media. The proposed funds will permit the Election Results Program to achieve the program results measure of reporting 100% of unofficial results on Election Night.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	NA	NA	NA	...	\$986,800
FTEs: GSD General Fund	NA	NA	NA	...	10.15
Results					
Percentage of unofficial results reported on election night	NA	NA	NA	NA	NA

Election Preparation Program

The purpose of the Election Preparation Program is to provide election products to registered voters of Davidson County so they can have the necessary tools and materials to vote.

Results Narrative

The proposed budget for the Election Preparation Program includes a reduction of \$252,600 (non-recurring adjustments for primary elections) and an additional \$500,100 (various elections, public awareness, and state-mandated salary increase). This program provides election products so that customers have the tools they need to vote and thus increase number of processed applications for ballot that do not result in a fail-safe provisional vote being cast.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	NA	NA	NA	...	\$1,050,400
FTEs: GSD General Fund	NA	NA	NA	...	10.84
Results					
Percentage of applications for ballot that do not result in a fail-safe or provisional vote being cast	NA	NA	NA	NA	NA

05 Election Commission-At a Glance



Voter Registration Line of Business - The purpose of the Voter Registration line of business is to provide ongoing voter eligibility, registration and maintenance products to Davidson County residents so they can become registered voters.

Voter Information Integrity Program

The purpose of the Voter Information Integrity Program is to provide eligibility determination and current, accurate voter file products to the general public so that eligible voters are permitted to vote.

Results Narrative

The proposed budget for the Voter Information Integrity Program includes a reduction of \$7,900 for printing and rental equipment and an additional \$3,000 for an equipment maintenance agreement necessary for the protection and optimal operating status of the crucial Voter Registration System. The proposed additions are necessary to realize the Voter Information Integrity Program result measure of 100% of voter registration updates, including address changes, are processed in a timely manner to create election-day eligibility. This continuing program is an important component of the DCEC mission and assumes an even greater significance in FY07 when three major elections and four satellite city elections will take place. This program supports the overall mission and strategic goals of the DCEC by ensuring that the voting public is provided an election system that promotes maximum voter registration.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	NA	NA	NA	...	\$517,600
FTEs: GSD General Fund	NA	NA	NA	...	8.13
Results					
Percentage of voter registration updates that are processed in a manner resulting in election day eligibility	NA	NA	NA	NA	NA

Register to Vote Program

The purpose of the Register to Vote Program is to provide voter products to Davidson County residents so they can be registered to vote.

Results Narrative

The proposed budget for the Register to Vote Program includes maintaining the current level of funding for FY07. With seven elections – including three major elections - being conducted, this Program assumes an even greater importance in FY07. The current level of resources and employees are essential to provide election products to citizens so they may become registered voters. The requested funding is necessary to realize the strategic goal of allowing as high a percentage as possible of citizens being provided necessary voter products and services. While interest in local and national elections drives registration numbers, the Register to Vote Program facilitates this crucial citizen activity. The percentage of active voters should increase through this Program and thereby drive the result measure of a higher percentage of voters being placed in an active status. The proper processing of registration forms and cards, military forms and voter lists - as examples – could not be achieved with a reduction of resources. This program supports the overall mission and strategic goals of the DCEC to deliver products and services that facilitate citizens becoming and remaining active registered voters.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	NA	NA	NA	...	\$490,800
FTEs: GSD General Fund	NA	NA	NA	...	7.38
Results					
Percentage of customers who are registered to vote as Active	NA	NA	NA	NA	NA

05 Election Commission-At a Glance



Administrative Line of Business - The purpose of the Administrative line of business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$(22,500)

05 Election Commission-Financial



GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	2,206,500	2,064,742	1,838,300	2,189,700
OTHER SERVICES:				
Utilities	13,900	13,493	14,500	14,500
Professional and Purchased Services	61,300	53,140	26,000	47,200
Travel, Tuition, and Dues	10,800	4,406	12,100	14,100
Communications	240,200	232,472	182,300	279,500
Repairs and Maintenance Services	74,100	71,387	77,000	80,000
Internal Service Fees	544,400	561,505	370,600	354,300
TOTAL OTHER SERVICES	944,700	936,403	682,500	789,600
Other Expense	66,800	43,668	61,500	80,400
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	3,218,000	3,044,814	2,582,300	3,059,700
Transfers to Other Funds and Units	900	0	0	4,900
TOTAL EXPENSE AND TRANSFERS	3,218,900	3,044,814	2,582,300	3,064,600
PROGRAM REVENUE:				
Charges, Commissions, & Fees	26,000	17,447	20,400	19,600
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	16,400	12,285	0	16,400
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	16,400	12,285	0	16,400
Other Program Revenue	0	265	0	0
TOTAL PROGRAM REVENUE	42,400	29,997	20,400	36,000
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	42,400	29,997	20,400	36,000

05 Election Commission-Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Admin Asst	07241 SR0900	1	1.00	1	1.00	1	1.00
Admin Of Elections	04080	1	1.00	1	1.00	1	1.00
Admin Svcs Mgr	07242 SR1300	1	1.00	1	1.00	1	1.00
Admin Svcs Officer 4	07245 SR1200	1	1.00	1	1.00	1	1.00
Election Commissioner	01743	5	0.50	5	0.50	5	0.50
Equip Servicer	07304 TG0500	0	0.00	0	0.00	0	0.00
Finance Mgr	06232 SR1400	1	1.00	1	1.00	1	1.00
Info Systems App Tech 1	07784 SR0800	1	1.00	1	1.00	1	1.00
Info Systems Mgr	07782 SR1300	1	1.00	1	1.00	1	1.00
Machine Tech	02954	2	2.00	2	2.00	2	2.00
Machine Warehouse Mgr-Elec Com	07099	1	1.00	1	1.00	1	1.00
Maint & Repair Worker 1	02799 TG0300	0	0.00	0	0.00	0	0.00
Office Support Rep 1	10120 SR0400	0	0.00	0	0.00	0	0.00
Office Support Rep 2	10121 SR0500	5	5.00	5	5.00	5	5.00
Office Support Rep 3	10122 SR0600	1	1.00	1	1.00	1	1.00
Office Support Spec 1	10123 SR0700	3	3.00	3	3.00	3	3.00
Office Support Spec 2	10124 SR0800	1	1.00	1	1.00	1	1.00
Program Spec 2	07379 SR0800	1	1.00	1	1.00	1	1.00
Program Spec 3	07380 SR1000	1	1.00	1	1.00	1	1.00
Seasonal/Part-time/Temporary	09020	14	13.00	14	13.00	14	13.00
Special Asst To The Dir	05945 SR1300	1	1.00	1	1.00	1	1.00
Total Positions & FTE		42	36.50	42	36.50	42	36.50
Department Totals		42	36.50	42	36.50	42	36.50

*Note: These position totals do not include poll officials hired to assist with elections.

06 Law-At a Glance



Budget Summary				
		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$4,674,100	\$4,988,100	\$4,752,500
	Total Expenditures and Transfers	\$4,674,100	\$4,988,100	\$4,752,500
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 55,000	\$ 55,000	\$ 55,000
	Other Governments and Agencies	40,000	40,000	40,000
	Other Program Revenue	0	0	0
Total Program Revenue	\$ 95,000	\$ 95,000	\$ 95,000	
Non-program Revenue	81,900	83,600	83,600	
Transfers From Other Funds and Units	2,200,400	2,180,400	2,131,900	
Total Revenues	\$2,377,300	\$2,359,000	\$2,310,500	
Positions	Total Budgeted Positions			
	51	51	57*	
Contacts	Director of Law: Karl Dean		email: karl.dean@legal.nashville.org	
	Deputy Director of Law: Sue Cain		email: sue.cain@nashville.gov	
	108 Metro Courthouse	37201	Phone: 862-6341	FAX: 862-6352

Line of Business and Program

Legal Services

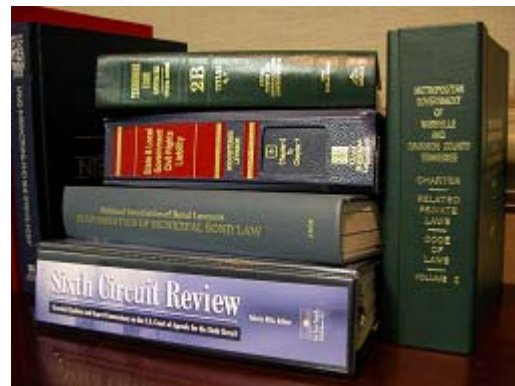
- Contracts
- Client Advice and Support
- Legislation
- Litigation and Administrative Hearings

Risk Management

- Loss Control
- Insurance

Administrative

- Non-allocated Financial Transactions



* Six full time equivalents are budgeted in Law Department, but funded through the Employee Safety Management Program

06 Law-At a Glance



Mission	The mission of the Department of Law is to provide legal and risk management services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources and perform their responsibilities within the law.
Goals	<p>By 2005, 85% of code violation citations within neighborhoods will be prosecuted within 60 days.</p> <p>By 2006, 85% of Metropolitan Government client departments will implement Loss Control recommendations aimed at reducing the Metropolitan Government's financial risk.</p> <p>By 2006, the Metropolitan Government will experience a 5% increase in tax revenues collected from sources not currently maximized.</p>

Budget Change and Result Highlights FY 2007

<u>Recommendation</u>		<u>Result</u>
Pay Plan/Fringe Amounts	\$ 91,900	Promotes the hiring and retention of a qualified workforce
Client Advise and Support		
Westlaw Subscriptions	13,800	To provide legal advice and support to clients
Non-Allocated Financial Transactions		
Safety & Risk Management Premiums	22,100	Delivery of safety and risk management functions
Internal Service Charges:		
Finance Charge	13,500	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	(2,100)	Delivery of core human resource functions including hiring, training, and evaluation/management
Information Systems Charge	19,500	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity
Facilities Maintenance & Security Charge	(15,700)	Delivery of facility maintenance and associated security functions
Shared Business Office Charge	(200)	Delivery of administrative support functions
Shared Services Charge	29,200	Delivery of centralized payment services
Customer Call Center Charge	(600)	Telephone access to information for Metro employees, the residents of Nashville, and other callers
Postal Service Charge	4,900	Delivery of mail across the Metropolitan Government
Radio Service Charge	(3,700)	Delivery of radio infrastructure support and radio installation and maintenance
Surplus Property Charge	1,500	Handling and disposition of surplus property
Claims Program	(409,700)	Transfer to Employee Safety and Risk Management Program
TOTAL	\$(235,600)	

06 Law-At a Glance



Legal Services Line of Business - The purpose of the Legal Services line of business is to provide client advice and support, contracts, legislation and litigation services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources and perform their responsibilities within the law.

Contracts Program

The purpose of the Contracts Program is to provide negotiation, drafting and review services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can execute contracts legally and in a timely fashion.

Results Narrative

The proposed budget for the Contracts Program includes maintaining funding at the current level for FY 07. The current level of funding is needed to help realize the program result measure of the percentage of contracts approved by the Department of Law are in accord with the law and, the percentage of contracts reviewed within four business days. These results support the goals and mission of the Department of Law and are significant with the overall priorities of the Metro Nashville Government.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$228,400	...	\$228,400
FTEs: GSD General Fund	2.36	...	2.36
Results					
Percentage of contracts reviewed within 4 business days	NA	NA	NA	65%	75%

Client Advice and Support Program

The purpose of the Client Advice and Support Program is to provide legal advice and support to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so that they can effectively and efficiently conduct the business of the Metropolitan Government.

Results Narrative

The proposed budget for the Client Advice and Support Program includes maintaining funding at the current level for FY 07. The current level of funding is needed to help realize the program result measure of providing percentage of legal advice to clients within two days and percentage of clients who say advice made good business decisions. These results support the goals and mission of the Department of Law and are significant with the overall priorities of the Metro Nashville Government.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,538,000	...	\$1,538,000
FTEs: GSD General Fund	15.21	...	15.21
Results					
Percentage of clients reporting that the client advice provided assisted them in making good business decisions	NA	NA	NA	100%	100%

Legislation Program

The purpose of the Legislation Program is to provide analysis and draft legislation services to the departments, boards, commissions, agencies and officials of the Metropolitan Government so they can propose and pass legislation that accomplishes their goals.

Results Narrative

The proposed budget for the Legislation Program includes maintaining funding at the current level for FY 07. The current level of funding is needed to help realize the program result measure of providing analysis and draft legislation with 90% of council legislation passing. These results support the goals and mission of the Department of Law and are significant with the overall priorities of the Metro Nashville Government.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$140,900	...	\$140,900
FTEs: GSD General Fund	1.5275

Results

Percentage of council legislation passed that accomplishes the stated goal from the client's perspective	NA	NA	NA	100%	100%
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Litigation and Administrative Hearings Program

The purpose of the Litigation and Administrative Hearings Program is to provide representation and advocacy services to the departments, boards, commissions, agencies, officials of the Metropolitan Government and its employees so they can experience high quality dispute resolutions.

Results Narrative

The proposed budget for the Litigation and Administrative Hearings Program includes an additional \$13, 800 for the Westlaw subscription. With the additional funding, the Department of Law will be able to supplement the yearly increases included in the current contract. The purpose of Westlaw is to provide legal research documentation and support to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so that they can conduct legal business and protect the public resources of the Metropolitan Government. The increased funding will provide for the continued operation of this program at its current level. These additional resources will contribute directly to achieving the mission and the overall priorities of the Metropolitan Government.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	...	\$197,904	\$2,374,100	...	\$2,438,900
FTEs: GSD General Fund	25.38	...	26.15

Results

Percentage of dispute resolutions considered high quality as reported by Metropolitan Government clients	NA	NA	NA	100%	100%
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06 Law-At a Glance



Risk Management Line of Business - The purpose of the Risk Management line of business is to provide loss control, claims and insurance services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources.

Loss Control Program

The purpose of the Loss Control Program is to provide standards, assessments and recommendations to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can minimize human, property and financial losses.

Results Narrative

The proposed budget for the Loss Control Program includes maintaining funding at the current level for FY 07. The current level of funding is needed to help realize the program result measure of providing standards, assessments and recommendations resulting in percentage reduction in the number of claims initiated against Metro. These results support the goals and mission of the Department of Law aimed at reducing financial risk for Metropolitan Government and is in alignment with the overall priorities of the Metro Nashville Government.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$81,300	...	\$81,300
FTEs: GSD General Fund6464
Results					
Percentage change in claims (including lawsuits) initiated against the Metropolitan Government	NA	NA	NA	14%	5%

Insurance Program

The purpose of the Insurance Program is to provide insurance management services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect their assets at the best price.

Results Narrative

The proposed budget for the Insurance Program includes maintaining funding at the current level for FY 07. The current level of funding is needed to help realize the program result measure that the % annual increase in cost that is at or below market rate increases for entities with similar losses and that the percentage of contracts approved by the Department of Law have adequate insurance. These results support the goals and mission of the Department of Law and are significant with the overall priorities of the Metro Nashville Government.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$84,300	...	\$84,300
FTEs: GSD General Fund8181
Results					
Percentage of annual increase in cost that is at or below market rate increases for entities with similar losses	NA	NA	NA	NR	95%

Administrative Line of Business - The purpose of the Administrative line of business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$68,400

O6 Law–Financial



GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	3,771,700	3,669,083	4,070,700	3,841,400
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	122,200	207,444	10,100	9,200
Travel, Tuition, and Dues	54,900	33,877	35,200	32,400
Communications	258,300	247,698	287,200	277,600
Repairs and Maintenance Services	5,500	8,529	5,000	4,500
Internal Service Fees	291,300	303,391	389,100	394,700
TOTAL OTHER SERVICES	732,200	800,940	726,600	718,400
Other Expense	170,200	173,834	190,800	192,700
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	4,674,100	4,643,856	4,988,100	4,752,500
Transfers to Other Funds and Units	0	100	0	0
TOTAL EXPENSE AND TRANSFERS	4,674,100	4,643,956	4,988,100	4,752,500
PROGRAM REVENUE:				
Charges, Commissions, & Fees	55,000	53,326	55,000	55,000
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	40,000	40,000	40,000	40,000
Subtotal Other Governments & Agencies	40,000	40,000	40,000	40,000
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	95,000	93,326	95,000	95,000
NON-PROGRAM REVENUE:				
Property Taxes	72,500	77,043	74,200	74,200
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	9,400	17,029	9,400	9,400
TOTAL NON-PROGRAM REVENUE	81,900	94,072	83,600	83,600
Transfers From Other Funds and Units	2,200,400	2,197,883	2,180,400	2,131,900
TOTAL REVENUE AND TRANSFERS	2,377,300	2,385,281	2,359,000	2,310,500

O6 Law–Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Admin Asst	07241 SR0900	4	4.00	4	4.00	4	4.00
Assoc Metropolitan Attorney	07192 SR1600	2	2.00	2	2.00	2	2.00
Attorney 1	00480 SR1200	8	8.00	8	8.00	8	8.00
Attorney 2	00630 SR1400	4	4.00	4	4.00	4	4.00
Attorney 3	04674 SR1500	12	12.00	12	12.00	12	12.00
Claims Division Mgr	06675 SR1300	1	1.00	1	1.00	1	1.00
Claims Rep 1	06674 SR0800	1	1.00	1	1.00	1	1.00
Claims Rep 2	06673 SR0900	2	2.00	2	2.00	2	2.00
Deputy Metropolitan Attorney	01496 SR1600	1	1.00	1	1.00	1	1.00
Insurance Div Mgr	06581 SR1400	1	1.00	1	1.00	1	1.00
Law Clerk	02867 SR0800	1	1.00	1	1.00	1	1.00
Legal Secretary 1	02870 SR0700	1	1.00	1	1.00	1	1.00
Legal Secretary 2	07322 SR0800	2	2.00	2	2.00	2	2.00
Metropolitan Attorney	03130 DP0300	1	1.00	1	1.00	1	1.00
Office Support Rep 1	10120 SR0400	1	1.00	1	1.00	1	1.00
Paralegal	07343 SR0800	8	8.00	8	8.00	8	8.00
Program Mgr 2	07377 SR1200	1	1.00	1	1.00	1	1.00
Total Positions & FTE		51	51.00	51	51.00	51	51.00

		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
Safety and Risk Management 50110							
Compliance Inspector 3	07733 SR1000	0	0.00	0	0.00	1	1.00
Loss Prevention Spec	06593 SR1000	0	0.00	0	0.00	4	4.00
Safety Coord	06133 SR1200	0	0.00	0	0.00	1	1.00
Total Positions & FTE		0	0.00	0	0.00	6	6.00
Department Totals		0	0.00	0	0.00	57	57.00

07 Planning—At a Glance



Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$3,845,600	\$4,073,700	\$4,264,500
	Special Purpose Fund	1,122,900	2,435,700	2,685,300
	Total Expenditures and Transfers	\$4,968,500	\$6,509,400	\$6,949,800
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 525,400	\$ 438,800	\$ 967,500
	Other Governments and Agencies	910,000	2,024,000	2,520,000
	Other Program Revenue	111,200	92,800	90,000
	Total Program Revenue	\$1,546,600	\$2,555,600	\$3,577,500
	Non-Program Revenue	0	0	0
	Transfers From Other Funds and Units	50,000	50,000	50,000
	Total Revenues	\$1,596,600	\$2,605,600	\$3,627,500
Positions	Total Budgeted Positions	50	50	51
Contacts	Director of Planning: Richard Bernhardt Financial Manager: Jeff Lawrence 730 2 nd Avenue South 37210 email: richard.bernhardt@nashville.gov email: jeff.lawrence@nashville.gov Phone: 862-7173 FAX: 880-2450			

Line of Business and Program

Development Policy and Implementation

Metro Council Support, Information and Advice
 Consultation
 Community Development Guidance
 Compliance Review
 Planning Commission Support
 Design Services
 Research
 Development Policy Visioning Program
 Development Coordination and Leadership

Regional Transportation Planning

Regional Transportation Planning

Capital Improvements

Capital Improvements

Geographic Information Sales (GIS) Services and Application Development

Geographic Information Sales and Service
 GIS Administration and Application Development
 Geographic Data Maintenance

Public Communication and Assistance

Media Relations
 Community Outreach and Information

Administrative

Non-allocated Financial Transactions
 Information Technology
 Facilities Management
 Human Resources
 Finance
 Procurement
 Records Management
 Risk Management
 Executive Leadership



07 Planning—At a Glance



Mission	<p>The mission of the Planning Department is to provide education, information, recommendation, and leadership products to citizens of Nashville so they can enjoy a quality of life enriched by choices in housing and transportation, efficient use of public infrastructure, distinctive community character, and a robust civic life.</p>
Goals	<p><u>Communication/Education Goal</u></p> <p>Over the next five years continue to increase Metro Council's, developers', and citizens' understanding of growth-related issues and the opportunities for growing healthier; growing healthier places a premium on:</p> <ul style="list-style-type: none"> • % Livable mixed-use neighborhoods with transportation choices and housing opportunities that meet the needs of all citizens, regardless of age, income, or family status • % Robust citizen participation that identifies and preserves distinctive community character and contributes to a shared civic life • % Enhancement of environmental quality and environmental amenities • % Attractive opportunities for context-responsive development in the Downtown and other neighborhoods well-served by urban infrastructure • % Highest possible quality of life to enhance economic competitiveness in the 21st century economy <p><u>Implementation Goal</u></p> <p>Over the next five years continue to revise land development policies and regulations to support citizen interest in healthier growth and streamline development approvals for compact mixed-use, walkable neighborhoods, designed to provide a unifying sense of place, housing and transportation choices, usable public space, and sound environmental stewardship.</p> <p><u>Real Cost Goal</u></p> <p>To support the most efficient long-term provision of public services and facilities, by December 2005 develop data and information about the true long-term costs of providing urban services under alternative growth scenarios.</p> <p><u>Transportation Mobility Goal</u></p> <p>By December 2005, continue to better integrate community and transportation planning in order to increase ease of transit use, ensure functionality of pedestrian and bicycle networks, advance development patterns that reduce trip lengths, and ultimately reduce citizens' dependence on the single occupant vehicle for their daily mobility needs.</p> <p><u>Organization and Focus Goal</u></p> <p>Improve operating efficiency to meet customer demand for services that prepare them to take knowledgeable positions and make informed decisions on the healthiest ways to grow their community and achieve a high quality of life:</p> <ul style="list-style-type: none"> • Implement recommendations from the performance audit, including work flow analysis, by December, 2006; and • Develop internal project prioritization methodologies by December, 2005

07 Planning—At a Glance



Budget Change and Result Highlights FY 2007

Recommendation		Result
Pay Plan\Fringe Adjustment	\$119,900	Promotes the hiring and retention of a qualified workforce
Geographic Data Maintenance Program		
Planning Technician 2	59,300 1 FTE	To help maintain the property map database of the Mapping Services Division
Nonallocated Financial Transactions		
Safety & Risk Management Premiums	11,500	Delivery of safety and risk management functions
Internal Service Charges		
Finance Charge	12,200	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	(3,800)	Delivery of core human resource functions including hiring, training, and evaluation/management
Information Systems Charge	(68,900)	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity
Facilities Maintenance & Security Charge	50,600	Delivery of facility maintenance and associated security functions
Shared Business Office Charge	(2,000)	Delivery of administrative support functions
Shared Services Charge	10,000	Delivery of centralized payment services
Customer Call Center Charge	(200)	Telephone access to information for Metro employees, the residents of Nashville, and other callers
Fleet Management Charge	4,900	Delivery of fleet management, fuel services, and maintenance functions
Postal Service Charge	(4,000)	Delivery of mail across the Metropolitan Government
Radio Service Charge		Delivery of radio infrastructure support and radio installation and maintenance
Surplus Property Charge	1,300	Handling and disposition of surplus property
Special Purpose Funds	249,600	Establish FY07 Budget Expense Authority and alignment with projected FY07 revenue
TOTAL	\$440,400 1 FTE's	

Performance Information Highlights

Performance Measure Certification

The Performance Measure Certification Unit reviewed all key result measures for the Planning Department for FY 2004-05. Measures were either certified, meaning the measure was aligned, documented, and reliable or not certified (NC), meaning the measure did not meet the established criteria. For FY 2005, only certified measures appear in the Operating Budget Book.

	Certified	Reported, Not Certified	Not Reported
Number of Programs:	71%	29%	0%
Program Budget Dollars:	82%	18%	0%

07 Planning—At a Glance



Development Policy and Implementation Line of Business - The purpose of the Development Policy and Implementation line of business is to provide advice, policy and regulatory products to decision-makers, developers and the general public so they can have the information and tools to understand and apply the principles of sustainable development.

Metro Council Support, Information and Advice Program

The purpose of the Metro Council Support, Information and Advice Program is to provide policy analysis, best planning practice, and professional recommendation products to the Metro Council, so they can make informed decisions mindful of sustainable development principles.

Results Narrative

The proposed budget for the Metro Council Support, Information and Advice Program maintains the current level of funding for FY07. This program creates tools and mechanisms to help inform and educate Council about current trends in Planning and development, and how they help Metro make informed decisions mindful of sustainable development principles.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$138,100	\$133,571	\$143,400	...	\$143,400
FTEs: GSD General Fund	2.20	2.20	3.10	...	2.20
Results					
Percentage of council decisions that support sustainable development principles	91%	94%	97%	88%	90%

Consultation Program

The purpose of the Consultation Program is to provide urban design products through research, policy development, and project redesign products to the development community, other government entities and the general public, so they can make long-range decisions that incorporate sustainable development practices.

Results Narrative

The proposed budget for the Consultation Program includes maintaining funding at the current level for FY07. Consultations provide outreach to citizens and developers to help them understand how some development patterns are better at providing for long term needs that recognize that we are constrained by limited resources. This is a key program for achieving our departmental Communication and Education goal the community's broad understanding of growing healthier.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$264,700	\$217,095	\$256,000	...	\$256,000
FTEs: GSD General Fund	4.45	4.45	3.25	...	4.45
Results					
Percentage of plan design consultations that result in sustainable development proposals	100%	NC	90%	100%	100%

07 Planning—At a Glance



Community Development Guidance Program

The purpose of the Community Development Guidance Program is to provide advice, policy and regulatory products to the public and development community so they can implement the vision of the community as established in the General Plan.

Results Narrative

The proposed budget for the Community Development Guidance Program includes maintaining funding at the current level for FY07. This is an education and outreach program that intends to develop awareness and knowledge of the General Plan, and how citizens and developers alike have roles in implementing the community's vision of how it wants to grow.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$444,200	\$776,117	\$488,300	...	\$488,300
Top Grant	0	0	0	...	0
Total	\$444,200	\$776,117	\$488,300	...	\$488,300
FTEs: GSD General Fund	6.00	6.00	4.95	...	6.00
Results					
Percentage of development proposals that are consistent with the land use policy plan	65%	75%	75%	NA	NA
Percentage of development proposals acted upon that are consistent with the land use policy plan	NA	NA	NA	77%	80%

Compliance Review Program

The purpose of the Compliance Review Program is to provide regulatory and plan compliance recommendation products to governmental entities and applicants, so they can obtain approval recommendations needed to proceed with their projects in a timely manner.

Results Narrative

The proposed budget for the Compliance Review Program includes maintaining funding at the current level for FY07. This program's purpose is to improve the review process and increase coordination among the various departments and agencies involved in that process so applicants can obtain approval recommendations needed to proceed with their projects in a timely manner.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$176,300	\$150,773	\$191,600	...	\$191,600
FTEs: GSD General Fund	4.00	4.00	3.20	...	4.00
Results					
Percentage of applicants who obtain required approval recommendations during compliance review	90%	NC	95%	88%	90%

Planning Commission Support Program

The purpose of the Planning Commission Support Program is to provide development review, agenda preparation, meeting support, policy analysis, and public information products to the Planning Commission so it can make decisions based on professional recommendations.

Results Narrative

The proposed budget for the Planning Commission Support Program includes maintaining funding at the current level for FY07. This Program strives to provide the Commission with the most professional advice based on current best practices in planning, land development, design, and public participation techniques so it can make decisions based on professional decisions.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$397,400	\$443,166	\$401,800	...	\$401,800
FTEs: GSD General Fund	5.60	5.60	6.90	...	5.40
Results					
Percentage of Metropolitan Planning Commission decisions that reflect Metropolitan Planning Department professional staff recommendations	98%	95%	95%	78%	98%

07 Planning—At a Glance



Design Services Program

The purpose of the Design Services Program is to provide visual design products to the public, development community, media and government entities so they can have a greater understanding of the options and benefits of building a more sustainable community.

Results Narrative

The proposed budget for the Design Services Program includes maintaining funding at the current level for FY07. This is an education and outreach program intended to provide visual examples and alternative development types and patterns to demonstrate better ways to build a healthier community capable of enduring for the long term.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$137,500	\$105,014	\$135,800	...	\$135,800
FTEs: GSD General Fund	1.70	1.70	1.90	...	1.70

Results

Percentage of recipients of visual design presentations that report an increase in their understanding of the options and benefits of building a more sustainable community

NR NC 90% NR NR

Research Program

The purpose of the Research Program is to provide growth analysis and forecasting products to the Metropolitan Planning Commission, its staff, other Metro Agencies, so they can make development and investment decisions using sound long-term planning principles.

Results Narrative

The proposed budget for the Research Program includes maintaining funding at the current level for FY07. This Program's focus is to coordinate with other departments for a single consistent set of growth forecasts for use in all infrastructure and land use planning. It also provides the tools to quantitatively compare how well competing development plans help achieve the goal of establishing a healthy community.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$80,100	\$89,944	\$92,500	...	\$92,500
FTEs: GSD General Fund	1.30	1.30	1.40	...	1.30

Results

Percentage of planning products that incorporate long-term planning principles

NR NC 40% 23% 25%

Development Policy Visioning Program

The purpose of the Development Policy Visioning Program is to provide data, information, meeting facilitation and support, policy analysis, and public notification products to Elected Officials, Planning Commissioners, Metro agencies, development stakeholders, and the general public so they can have a common vision for Nashville's growth and how to achieve it.

Results Narrative

The proposed budget for the Development Policy Visioning Program includes an additional \$1,500 to restore the funding necessary to insure the accurate and timely notification for public comment on issues before the Planning Commission. This will assure applicants that all their cases will make it to the Commission without delay caused by inaccurate or late notification of public hearings.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,500
FTEs: GSD General Fund05

Results

Percentage of Council voting for a resolution endorsing the Commission's adopted General Plan

NA NA NA NA NA

07 Planning—At a Glance



Development Coordination and Leadership Program

The purpose of the Development Coordination and Leadership Program is to provide coordination, facilitation and leadership products to Metro Departments and the development community so they can have an integrated development review process that is accurate, timely, coordinated across departments, and aligned with the community's development vision.

Results Narrative

The proposed budget for the Development Coordination and Leadership Program includes an additional \$98,800 (1 FTE) to restore the funding necessary to insure the accurate and timely notification for public comment on issues before the Planning Commission. This will assure applicants that all their cases will make it to the Commission without delay caused by inaccurate or late notification of public hearings.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$98,800
FTEs: GSD General Fund	1.00
Results Percentage of regulatory documents that are consistent with the General Plan	NA	NA	NA	NA	NA

Regional Transportation Planning Line of Business - The purpose of the Regional Transportation Planning line of business is to provide short and long-term recommendations, budget, coordination, and educational products to state, regional and local governments, so they can provide diverse and viable transportation alternatives for their citizens.

Regional Transportation Planning Program

The purpose of the Regional Transportation Planning Program is to provide short and long-term recommendation, budget, coordination, and educational products to state, regional and local governments, so they can provide diverse and viable transportation alternatives for their citizens.

Results Narrative

The proposed budget for the Regional Transportation Planning Program includes an additional \$479,700 in APR fund resources. This program is administered by the Nashville Metropolitan Planning Organization, an organization of several cities, counties and other jurisdictions in the Nashville area. This is the conduit for much of the federal transportation improvement monies made available to local areas. The goal is to coordinate transportation alternatives and planning to minimize pollution and provide the greatest amount of choice for citizens' travel needs.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$ 44,000	\$ 36,774	\$ 44,000	...	\$ 44,000
APR Fund	<u>955,800</u>	<u>1,259,815</u>	<u>1,425,000</u>	...	<u>1,904,700</u>
Total	\$999,800	\$1,296,589	\$1,469,000	...	\$1,948,700
FTEs: GSD General Fund	0.10	0.10	0.10	...	0.10
APR Fund	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	...	<u>6.00</u>
Total	6.10	6.10	6.10	...	6.10

Results

Percentage of total Metropolitan Planning Organization project funds programmed that are for non-highway projects to provide viable transportation alternatives to citizens

30%	29%	28%	28%	28%
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07 Planning—At a Glance



Capital Improvements Line of Business - The purpose of the Capital Improvements line of business is to provide 6 year Capital Budget , related instruction, recommendation and report Products, to Mayors, Council, Metro Departments/Agencies, Planning Commission, and General Public, so they can identify and prioritize Metro's short and long-term capital needs to develop a coordinated financial plan to fund necessary improvements.

Capital Improvements Program

The purpose of the Capital Improvements Program is to provide 6 year Capital Budget , related instruction, recommendation and report Products, to Mayors, Council, Metro Departments/Agencies, Planning Commission, and General Public, so they can identify and prioritize Metro's short and long-term capital needs to develop a coordinated financial plan to fund necessary improvements.

Results Narrative

The proposed budget for the Capital Improvements Program includes maintaining funding at the current level for FY07. The goal of this program is to coordinate all departments, the Finance Office and the Mayor to construct the Capital Budget that best meets the needs of the City.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$44,000	\$33,863	\$34,300	...	\$34,300
FTEs: GSD General Fund	.90	.90	.9065

Results

Percentage of projects recommended in annual Capital Spending Plans that were identified as capital needs in the Capital Improvements Budget

100%	100%	100%	100%	100%
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Geographic Information Sales (GIS) Services and Application Development Line of Business - The Purpose of GIS Services and Application Development line of business is to provide in a timely manner spatial information, applications and analysis products to Metro Departments/Agencies, Elected Officials and General Public so they can have information available to make decisions based on accurate data.

Geographic Information Sales and Service Program

The purpose of the Geographic Information Sales and Service Program is to provide data, research and map products to the public, other government entities and customer groups, so they can have the geographic information they need to make their business decisions.

Results Narrative

The proposed budget for the GIS Sales and Service Program includes a reduction of \$30,600 in Mapping Fund resources. This program serves a wide variety of customers from internal users to businesses looking to expand or relocate to Nashville by providing analysis and customized mapping products so they have the geographic information they need to make their business decisions.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$106,500	\$136,982	\$138,400	...	\$138,400
Mapping Fund	55,900	50,375	55,900	...	25,300
Total	\$162,400	\$187,357	\$194,300	...	\$163,700
FTEs: GSD General Fund	2.40	2.40	2.40	...	2.40

Results

Percentage of customers that received the geographic information they need to make their business decisions

NR	68%	NR	100%	100%
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07 Planning—At a Glance



GIS Administration and Application Development Program

The purpose of the GIS Administration and Application Development Program is to provide customized spatial tools, training, support and coordination products to Planning Department staff, Metro Departments, other government agencies and the public so they can effectively use geographic information to meet their business objectives.

Results Narrative

The proposed budget for the GIS Administration and Application Development Program includes maintaining funding at the current level for FY07. This program maintains the information systems that contain the computerized property and mapping information. One goal of this program is to provide coordination across all Metro for departments that use the data to make sure that we all use the same data and do not each keep duplicate copies of our own versions. Another objective is to provide training and access and special programs to make all departments in Metro aware of the types and amount of information in this system and how it may help them meet the needs of their customers.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$200,200	\$204,556	\$202,700	...	\$202,700
FTEs: GSD General Fund	2.25	2.25	2.25	...	2.60
Results					
Percentage of Metro departments that use geographic information to meet their business objectives	30%	33%	36%	29%	29%

Geographic Data Maintenance Program

The purpose of the Geographic Data Maintenance Program is to provide accurate geographic and land information products to Planning Department staff, other Metro departments and agencies, and the public, so they can have timely and accurate property and zoning datasets that meet national standards (NSDI) to achieve their objectives and avoid duplication of effort.

Results Narrative

The proposed budget for the Geographic Data Maintenance Program includes \$59,300 (1 FTE) and computer needs to meet the assessor's filing deadline. The most edits done by existing staff in a month over the past year was 20. The output for this program is 800 edits that need to be worked by a mapper. We currently have three mappers to do 800 edits. At current funding levels every year we are consistently working overtime to get caught up. Adding the mapping position will insure that 100% of the property mapping edits will be made ahead of the Assessor's need to certify them with the State.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$239,800	\$238,999	\$258,200	...	\$317,500
FTEs: GSD General Fund	4.55	4.55	4.55	...	4.60
Results					
Percentage of property and zoning dataset entries made accurately on initial entry	99%	100%	97%	99%	99%

07 Planning—At a Glance



Public Communication and Assistance Line of Business - The Purpose of the Public Communication and Assistance line of business is to provide information, education and promotion products to the General Public and the Media so they can understand planning issues and processes as needed to meet their goals.

Media Relations Program

The purpose of the Media Relations Program is to provide promotions, communication, and support products to the media, so they can produce stories for the public that accurately describe and educate the community on ongoing and specific planning issues.

Results Narrative

The proposed budget for the Media Relations Program includes maintaining funding at the current level for FY07. This is part of an outreach and education goal to make citizens aware of healthier ways to develop and build an urban center, and how they, as citizens have a role in how that happens.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$17,800	\$18,469	\$19,700	...	\$19,700
FTEs: GSD General Fund	.30	.30	.3030
Results					
Percentage of media stories on growth and development issues that accurately describe planning issues	95%	95%	95%	93%	95%

Community Outreach and Information Program

The purpose of the Community Outreach and Information Program is to provide communication, education, and promotion products to individuals, community groups and customer groups, so they can better understand the impact of certain growth and development patterns on the community and increase their capacity to influence the development of their community.

Results Narrative

The proposed budget for the Community Outreach and Information Program includes maintaining funding at the current level for FY07. This is also part of an outreach goal to increase citizens' involvement in and knowledge of the development process so they can participate in the development in their communities.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$288,900	\$202,106	\$247,400	...	\$247,400
FTEs: GSD General Fund	2.75	2.75	4.10	...	2.75
Results					
Percentage of respondents stating that they were better educated to influence the development of their community	NR	91%	NR	NR	NR

Administrative Line of Business - The purpose of the Administrative line of business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$14,100 1.20

07 Planning—At a Glance



Information Technology Program

The purpose of the Information Technology Program is to provide geographic information technology support products to this Metro department so it can efficiently and securely meet its business needs.

Results Narrative

The proposed budget for the Information Technology Program includes maintaining the current level of funding for FY07. This program provides information technology support products to the Planning Department and customers so it can efficiently and securely meet its business needs. The key result for this program is the percentage of GIS licenses that are most recent version. The current level of funding is needed to continue to support the operational divisions of the Planning Department and meet the needs of our customers. This program provides important support for all of our customer programs and goals.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$493,200	\$546,486	\$566,700	...	\$566,700
FTEs: GSD General Fund	.40	.40	.4040
Results					
Percentage of GIS licenses that are at most recent version	NR	NR	NR	NR	NR

Facilities Management Program

The purpose of the Facilities Management Program is to provide operational support products to this Metro department so it can constantly function in a clean and operational work environment.

Results Narrative

The proposed budget for the Facilities Management Program includes maintaining the current level of funding for FY07. This program provides operational support products to the Planning Department staff and customers. Products include facilities repair and maintenance, building/grounds cleaning, and security patrols. The key result measure for this program is the percentage of time that inspection reports a clean and operational work environment. This program provides important support for all of our customer programs and goals.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$105,700	\$119,044	\$480,900	...	\$480,900
FTEs: GSD General Fund	0.75	0.75	0.75	...	1.50
Results					
Percentage of time that inspection reports a clean and operational work environment	NR	NR	NR	NR	NR

07 Planning—At a Glance



Human Resources Program

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

Results Narrative

The proposed budget for the Human Resources Program includes maintaining the current level of funding for FY07. This program provides employment products to the Planning Department employees so they can receive their benefits and compensation equitably and accurately. The key result for this program speaks to the percentage of employee performance management evaluations completed on time. This program supports all of the goals of the Planning Department by insuring that we provide competent, trained, and accountable staff to provide program services that support our goals.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$34,000	\$25,514	\$68,100	...	\$68,100
FTEs: GSD General Fund	.40	.40	.4055

Results

Percentage of employee performance management evaluations completed on time

NR NR NR NR NR

Finance Program

The purpose of the Finance Program is to provide financial management products to this Metro department so it can effectively manage its financial resources.

Results Narrative

The proposed budget for the Finance Program includes maintaining the current level of funding for FY07. Continued funding will allow for the provision of financial management products so the Planning Department can effectively manage its financial resources. The Finance Program supports all the goals of the Planning Department by supporting all the divisions of the department.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$77,400	\$83,006	\$123,200	...	\$123,200
FTEs: GSD General Fund	1.30	1.30	1.30	...	1.20

Results

Percentage of budget variance

98% NR NR NR NR

Procurement Program

The purpose of the Procurement Program is to provide purchasing transaction support products to this Metro department so it can obtain needed goods and services in a timely and efficient manner.

Results Narrative

The proposed budget for the Procurement Program includes maintaining the current level of funding for FY07. Continued funding will allow for the provision of purchasing transaction support products for the Planning Department so we can obtain needed goods and services in timely and efficient manner. The key result measure for the procurement program is the percentage of department purchases made via purchasing card. The Procurement Program supports all the goals of the Planning Department by supporting all the divisions of the department.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$24,000	\$24,959	\$28,200	...	\$28,200
FTEs: GSD General Fund	.60	.60	.6035

Results

Percentage of department purchases made via purchasing card

NR NR NR NR NR

07 Planning—At a Glance



Records Management Program

The purpose of the Records Management Program is to provide record management products to this Metro department so it can manage records compliant with legal and policy requirements.

Results Narrative

The proposed budget for the Records Management Program includes maintaining the current level of funding for FY07. Continued funding will allow the program to provide record management products so the department can manage records complaint with legal and policy requirements. The Records Management Program supports all the goals of the Planning Department by supporting all the divisions of the department.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$9,500	\$10,220	\$9,900	...	\$9,900
FTEs: GSD General Fund	.20	.20	.2020
Results Percentage of records managed in compliance with legal and policy requirements	NR	NR	NR	NR	NR

Risk Management Program

The purpose of the Risk Management Program is to provide safety enhancement and risk management products to this Metro department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur.

Results Narrative

The proposed budget for the Risk Management Program includes maintaining the current level of funding for FY07. This program provides safety enhancement and risk management products to the Planning Department and our customers so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur. The key result measure for this program is the percentage of work hours lost due to accidents. This program supports all of our goals by reducing lost worker days to provide more staff resources to support programs and goals.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$4,300	\$4,344	\$4,500	...	\$4,500
FTEs: GSD General Fund	.10	.10	.1010
Results Percentage of work hours lost due to accident	NR	NR	NR	NR	NR

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Results Narrative

The proposed budget for the Planning Executive Leadership Program includes maintaining the current level of funding for FY07. This program provides business policy and decision products to the Planning Department so it can deliver results for out customers and achieve the program key result measure of departmental key results achieved. This program supports all of our goals by providing leadership and focus in the achievement of program key results and department goals.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$130,400	\$183,665	\$130,500	...	\$130,500
FTEs: GSD General Fund	1.00	1.00	1.70	...	1.00
Results Percentage of departmental key results achieved	NR	NR	NR	NR	NR

07 Planning—Financial



GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	2,696,100	2,536,557	2,797,800	2,958,200
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	44,700	101,521	23,700	45,100
Travel, Tuition, and Dues	64,100	47,812	64,100	59,100
Communications	52,100	79,243	67,200	86,400
Repairs and Maintenance Services	22,500	27,439	18,300	23,200
Internal Service Fees	876,600	919,552	988,400	991,000
TOTAL OTHER SERVICES	1,060,000	1,175,567	1,161,700	1,204,800
Other Expense	89,500	49,194	114,200	101,500
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	23,357	0	0
TOTAL OPERATING EXPENSE	3,845,600	3,784,676	4,073,700	4,264,500
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	3,845,600	3,784,676	4,073,700	4,264,500
PROGRAM REVENUE:				
Charges, Commissions, & Fees	476,400	451,724	407,800	942,200
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	17,011	0	0
TOTAL PROGRAM REVENUE	476,400	468,735	407,800	942,200
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	476,400	468,735	407,800	942,200

07 Planning—Financial



Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	351,200	391,784	446,900	606,600
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	701,500	940,826	1,391,000	1,488,400
Travel, Tuition, and Dues	15,500	4,315	11,200	6,400
Communications	42,100	21,241	490,089	493,600
Repairs and Maintenance Services	0	0	0	0
Internal Service Fees	2,500	15	1,000	0
TOTAL OTHER SERVICES	761,600	966,397	1,893,289	1,988,400
Other Expense	10,100	5,910	95,511	90,300
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	1,122,900	1,364,091	2,435,700	2,685,300
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	1,122,900	1,364,091	2,435,700	2,685,300
PROGRAM REVENUE:				
Charges, Commissions, & Fees	49,000	30,649	31,000	25,300
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	910,000	1,210,899	1,984,200	2,520,000
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	39,800	0
Subtotal Other Governments & Agencies	910,000	1,210,899	2,024,000	2,520,000
Other Program Revenue	111,200	53,760	92,800	90,000
TOTAL PROGRAM REVENUE	1,070,200	1,295,308	2,147,800	2,635,300
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	50,000	42,133	50,000	50,000
TOTAL REVENUE AND TRANSFERS	1,120,200	1,337,442	2,197,800	2,685,300

07 Planning–Financial



			FY 2005		FY 2006		FY 2007	
	<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101								
Admin Asst	07241	SR0900	1	1.00	1	1.00	1	1.00
Admin Svcs Officer 1	02660	SR0600	1	1.00	1	1.00	1	1.00
Finance Officer 2	10151	SR1000	1	1.00	1	1.00	1	1.00
Office Support Rep 3	10122	SR0600	2	2.00	2	2.00	2	2.00
Office Support Spec 2	10124	SR0800	1	1.00	1	1.00	1	1.00
Planner 1	06860	SR1000	5	5.00	5	5.00	5	5.00
Planner 2	06862	SR1200	11	11.00	11	11.00	11	11.00
Planner 3	06861	SR1300	4	4.00	4	4.00	4	4.00
Planning Asst Exec Dir-Ops	10128	SR1500	1	1.00	1	1.00	1	1.00
Planning Exec Dir	01940	DP0300	1	1.00	1	1.00	1	1.00
Planning Mgr 2	06863	SR1400	4	4.00	4	4.00	4	4.00
Planning Tech 1	06864	SR0700	8	8.00	8	8.00	8	8.00
Planning Tech 2	06866	SR0800	1	1.00	1	1.00	2	2.00
Planning Tech 3	06865	SR0900	2	2.00	2	2.00	2	2.00
Special Projects Mgr	07762	SR1500	1	1.00	1	1.00	1	1.00
Total Positions & FTE			44	44.00	44	44.00	45	45.00
Advance Planning & Research 30702								
Office Support Rep 3	10122	SR0600	1	1.00	1	1.00	1	1.00
Planner 1	06860	SR1000	2	2.00	2	2.00	2	2.00
Planner 2	06862	SR1200	2	2.00	2	2.00	2	2.00
Planning Mgr 2	06863	SR1400	1	1.00	1	1.00	1	1.00
Total Positions & FTE			6	6.00	6	6.00	6	6.00
Department Totals			50	50.00	50	50.00	51	51.00

08 Human Resources-At a Glance



Budget Summary				

Line of Business and Program

Information Resources

Human Resources Communication

Strategic Consulting

Project Consultation

Workforce Development

Mandatory Training
Performance and Productivity Support
Employee Education and Leadership Development

Human Capital

Compensation Development and Administration
Career Opportunities and Staffing Services
Benefits

Metro Commitment to Fair Employment Practices

Safety
Boards and Commission Administration
Labor Relations
Equal Employee Opportunity
Drug-Free Workplace Program

Administrative

Non-allocated Financial Transactions
Human Resources
Finance
Procurement
Information Technology
Records Management
Executive Leadership



08 Human Resources-At a Glance



Mission	<p>The mission of the Human Resources Department is to provide human resources business and benefits products to:</p> <ul style="list-style-type: none"> • Metropolitan Government employees and agencies so they can provide quality government services, and • Metropolitan Government retirees so they can receive the benefits to which they are entitled.
Goals	<p>HR Communication Commitment to Employees</p> <p>So that Metro government employees can be productive and make informed decisions about their employment, by January 1, 2007, 100% of Metro employees will be fully informed about key issues in a timely manner.</p> <p>HR Compliance Commitment</p> <p>By January 1, 2007, 100% of Metro Departments will be certified by the HR Department as compliant with rules, policies and regulations and other applicable laws.</p> <p>HR Staffing Commitment</p> <p>To ensure that Metro agencies have the personnel they need to meet their goals, by January 1, 2007, 100% of hires and 100% of promotions are completed according to predetermined requirement.</p> <p>HR Commitment to Cost Containment and Quality Benefits</p> <p>By January 1, 2007, Metro Government will continue to provide quality health insurance coverage to employees and retirees; we will ensure that the annual rate of increase in Metro Government health care costs is 90% of appropriate benchmark rates.</p> <p>HR Information Commitment to Management</p> <p>So that Metro Government decision makers can make informed decisions regarding human resource matters, we will ensure that by January 1, 2007, 100% of decision makers have appropriate access to accurate and timely Human Resource data.</p> <p>HR Commitment to Performance Excellence</p> <p>By January 1, 2007, Metro Departments will have implemented a Performance Management system, which includes developing employee performance plans, providing coaching and counseling, and conducting employee appraisals in a way that measures performance in terms of results that align with desired organizational goals.</p>

08 Human Resources-At a Glance



Budget Change and Result Highlights FY 2007

Recommendation		Result
Career Opportunities and Staffing Services		
Increase software licensing fees for client tracking system	\$ 60,000	Supports program in providing an accurate and efficient recruitment and hiring process.
Benefits Program		
Position reduction	(88,200) (1 FTE)	Reduction may affect the number of customer service calls to be processed in a timely manner and may increase the time required to calculate new pensions.
Transfer of position from Finance	55,400 1.0 FTE	Function and position are moving from Finance department, no impact to program results.
Safety		
Transfer of Safety program resources to Employee Safety and Risk Management program	(161,400) (2 FTEs)	Realignment of Metro's safety resources as recommended by performance audit.
Boards and Commission Administration		
Position reduction	(63,000) (1 FTE)	Reduction may affect the number of staff recommendations and policies proposed and/or developed for the Boards and Commissions.
Increase budget for Administrative Law Judges	10,000	Increase will assist in the increased scope and frequency with which the Administrative Law Judges assist the Civil Service Commission.
Labor Relations		
Labor Relations Position	105,600 1 FTE	Position would coordinate labor inquiries, resolve grievance concerns, improve labor mediation and facilitate memorandum of understanding (MOU) recommendations.
Records Management		
Position reduction	(40,300) (1 FTE)	This is a vacant position and duties have been absorbed by other staff in other programs. Minimal impact on program results.
Non-allocated Financial Transactions		
Pay Plan/Fringe Amounts	337,800	Supports the hiring and retention of a qualified workforce.
Risk Management Premiums	13,500	Coverage of safety and risk management premiums and activities.
Finance Charge	(154,600)	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit.
Information Systems Charge	171,600	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity.

08 Human Resources-At a Glance



Budget Change and Result Highlights FY 2007

Recommendation		Result
Facilities Maintenance & Security Charge	\$ 55,200	Delivery of facility maintenance and associated security functions.
Shared Business Office Charge	7,900	Delivery of administrative support functions.
Shared Services Charge	12,300	Delivery of centralized payment services.
Customer Call Center Charge	6,400	Telephone access to information for Metro employees, the residents of Nashville, and other callers.
Fleet Management Charge	1,400	Delivery of fleet management, fuel services, and maintenance functions.
Postal Service Charge	(2,200)	Delivery of mail across the Metropolitan Government.
Surplus Property Charge	2,200	Handling and disposition of surplus property.
TOTAL	\$ 329,600 (3 FTEs)	

Performance Information Highlights

Performance Measure Certification

The Performance Measure Certification Unit reviewed all key result measures for the Human Resources Department for FY 2004-05. Measures were either certified, meaning the measure was aligned, documented, and reliable or not certified (NC), meaning the measure did not meet the established criteria. For FY 2005, only certified measures appear in the Operating Budget Book.

	Certified	Reported, Not Certified	Not Reported
Number of Programs:	47%	38%	15%
Program Budget Dollars:	13%	33%	54%

08 Human Resources-At a Glance



Information Resources Line of Business - The purpose of the Information Resources line of business is to provide strategic information products to Metro management, employees, retirees and the public so they can make intelligent business decisions.

Human Resources Communication Program

The purpose of the Human Resources Communication Program is to provide information products to Metro employees, retirees, and the general public so they can make informed work/life decisions.

Results Narrative

The proposed budget for the Human Resources Communication Program includes maintaining funding at the current level for FY07. The Human Resources Communication Program provides information products to Metro employees, retirees and the general public so they can make informed work/life decisions. Current funding levels are necessary to meet Human Resources' goal that Metro employees and retirees can be fully informed about key issues in a timely manner.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$153,400	\$154,742	\$164,900	...	\$164,900
FTEs: Internal Service Fund	2.5	2.5	2.0	...	2.0
Results					
Percentage of employees having information they need to make informed work/life decisions around key issues	100%	NR	100%	NR	NR

Strategic Consulting Line of Business - The purpose of the Strategic Consulting line of business is to provide Human Resources Management Consultation, planning and implementation products to Metro Government so they can achieve their agreed upon predetermined results.

Project Consultation Program

The purpose of the Project Consultation Program is to provide Human Resources management consultation, planning, and implementation products to Metro Government so they can achieve the agreed upon predetermined results.

Results Narrative

The proposed budget for the Project Consultation Program includes maintaining funding at the current level for FY07. The purpose of the Project Consultation Program is to provide HR management consultation, planning, and implementation products to Metro Government so they can achieve the agreed upon predetermined results. The current level of funding is required to meet the goal of Metro's decision makers can make informed decisions regarding Human Resource matters.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$164,000	\$199,467	\$273,700	...	\$273,700
FTEs: Internal Service Fund	1.75	1.75	3.0	...	3.0
Results					
Percentage of projects achieving their agreed upon predetermined results	100%	NC	100%	100%	100%

08 Human Resources-At a Glance



Workforce Development Line of Business - The purpose of the Workforce Development line of business is to provide education and leadership development product to Metro departments so they can maintain an informed and high performing workforce.

Mandatory Training Program

The purpose of the Mandatory Training Program is to provide compliance-training products to Metro departments and agencies so they can maintain a compliant and informed workforce.

Results Narrative

The proposed budget for the Mandatory Training Program includes maintaining funding at the current level for FY07. The Mandatory Training Program provides compliance-training products to Metro departments so they can maintain a compliant and informed workforce. The result measure for this program is the % change of substantiated complaints related to state & federal employment laws. Status quo funding for this program is directly related to HR's goal of 100% compliance of Metro departments and being able to certify these departments are compliant with rules, policies and regulations.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$100,600	\$151,269	\$161,900	...	\$161,900
FTEs: Internal Service Fund	1.8	1.8	3.0	...	3.0
Results					
Percentage change in substantiated complaints relating to State and Federal employment laws	50%	NC	75%	87%	90%

Performance and Productivity Support Program

The purpose of the Performance and Productivity Support Program is to provide performance management products to Metro departments and agencies so they can complete employee performance evaluations in a timely manner.

Results Narrative

The proposed budget for the Performance and Productivity Support Program includes maintaining funding at the current level for FY07. This program provides education and leadership development products to Metro departments so they can maintain an informed and high performing workforce. With its current level of funding, the Performance and Productivity Support Program will continue its mission to train and assist Metro departments in adopting the Performance Management system.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$172,100	\$140,952	\$109,200	...	\$109,200
FTEs: Internal Service Fund	2.3	2.3	1.0	...	1.0
Results					
Percentage of employee performance evaluations submitted in a timely manner	100%	NC	100%	69%	90%

08 Human Resources-At a Glance



Employee Education and Leadership Development Program

The purpose of the Employee Education and Leadership Development Program is to provide training and professional development products to Metro departments and employees so they can have the knowledge and skills they need to better perform their jobs.

Results Narrative

The proposed budget for the Employee Education and Leadership Program includes maintaining funding at the current level for FY07. This program provides training and professional development products to Metro departments and employees so they can have the knowledge and skills they need to better perform their jobs. The current level of funding will provide education and leadership development product to Metro departments so they can maintain an informed and high performing workforce.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$64,500	\$103,556	\$109,900	...	\$109,900
FTEs: Internal Service Fund	1.2	1.2	1.0	...	1.0

Results

Percentage of management that responded their employees received our training products and could demonstrate skills needed to do their jobs

100%	100%	100%	100%	100%
------	------	------	------	------

Human Capital Line of Business - The purpose of the Human Capital line of business is to provide pay, benefits and placement products to Metro departments so they can attract, retain and reward workforce.

Compensation Development & Administration Program

The purpose of the Compensation Development and Administration Program is to provide salary and classification products to Metro departments and agencies so they can have a pay system that is competitive.

Results Narrative

The proposed budget for the Compensation Development and Administration Program includes maintaining funding at the current level for FY07. The purpose of the Compensation Development and Administration program is to provide salary and classification products to Metro departments and agencies so they can have a pay system that is competitive. The result measure for this program is the % of Metro pay grades and classifications that are within market based ranges of compensation. Status quo funding will ensure that HR can provide pay, benefits and placement products to Metro departments so they can attract retain and reward workforce.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$588,000	\$576,801	\$817,800	...	\$817,800
FTEs: Internal Service Fund	9.9	9.9	12.0	...	12.0

Results

Percentage of Metro pay grades and classifications that are within market based range of compensation

100%	NC	100%	NR	NR
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08 Human Resources-At a Glance



Career Opportunities and Staffing Services Program

The purpose of the Career Opportunities and Staffing Services Program is to provide quality recruitment services and products to Metro departments and agencies so they can meet their staffing needs in a timely manner while ensuring compliance with Civil Service.

Results Narrative

The proposed budget for the Career Opportunities and Staffing Services Program includes an improvement of \$60,000 for licensing and maintenance costs of an applicant tracking system. This increase will help the Career Opportunities and Staffing Service program provide quality recruitment services and products to Metro Departments and Agencies so they can meet their staffing needs in a timely manner while ensuring compliance with Civil Service. This improvement will allow the use and maintenance of a new applicant tracking system and have a tremendous impact on Customer Service and on our staffing commitment goal.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$592,800	\$605,398	\$815,800	...	\$875,800
FTEs: Internal Service Fund	11.0	11.0	11.0	...	11.0
Results					
Percentage of departments meeting their staffing needs	100%	NC	100%	100%	100%

Benefits Program

The purpose of the Benefits Program is to provide benefits services and resolution products that are accurate, timely, and professional to Metro employees.

Results Narrative

The proposed budget for the Benefits Program includes an increase of \$55,400 and 1 FTE as well as a reduction of \$88,200 including 1 FTE. This increase is a position being transferred to the Human Resources Department in order to better align pension payroll products between Finance and Human Resources. The impact of this reduction may affect the number of customer service calls to be processed in a timely manner and may increase the time required to calculate new pensions which will have a direct impact on our goal of commitment to employees.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Special Purpose Fund	\$2,487,100	\$2,752,118	\$2,810,200	...	\$2,777,400
FTEs: Special Purpose Fund	21.0	21.0	21.0	...	21.0
Results					
Percentage of employees/retirees that received satisfactory customer service	NR	NR	NR	NR	NR

08 Human Resources-At a Glance



Metro Commitment to Fair Employment Practices Line of Business - The purpose of the Metro Commitment to Fair Employment Practices line of business is to provide compliance, reporting, consultation, and administration products to Metro Government so they can be in compliance with employment laws and regulations.

Safety Program

The purpose of the Safety Program is to provide Loss and Injury Prevention and Claims Management products to Metro departments and agencies so they can experience a safe, healthy and productive workforce with minimal disruption due to injury and illness.

Results Narrative

The proposed budget for the Safety Program includes a reduction of \$161,400 and 2 FTEs which represents the transfer of resources to the new Employee Safety and Risk Management Program within the Legal department. These amounts were identified in the recent Occupational Safety/Risk Management performance audit.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$200,600	\$137,300	\$184,700	...	\$23,300
FTEs: Internal Service Fund	3.0	3.0	3.0	...	1.0
Results					
Percentage change in lost workdays due to occupational illness and injury	32%	-24%	NR	-13%	-15%

Boards and Commission Administration Program

The purpose of the Board and Commission Administration Program is to provide meeting and hearing administration, staff recommendations, and policy development and interpretation products to the Benefit Board and Civil Service Commission so they can make informed decisions that result in the reduction of appeals overturned.

Results Narrative

The proposed budget for Boards and Commissions Administration Program includes a reduction of \$63,000 including 1 FTE as well as an improvement of \$10,000. This reduction may affect the number of staff recommendations and policies proposed and/or developed for the Boards and Commissions. The increase will assist in the increased scope and frequency with which the Administrative Law Judges assist the Civil Service Commission. If approved, there will be more consistent resolution to appeals with less likelihood of decisions being overturned. This programmatic change will directly impact this program's goal of reducing decisions that are overturned on appeal.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$307,300	\$289,996	\$344,600	...	\$291,600
FTEs: Internal Service Fund	4.0	4.0	4.0	...	3.0
Results					
Percentage of decisions made not overturned on appeal	100%	100%	100%	100%	100%

08 Human Resources-At a Glance



Labor Relations Program

The purpose of the Labor Relations Program is to provide advisory, interpretation and communication products to union representatives and management so they can experience a proactive partnership in the resolution of employee labor concerns.

Results Narrative

The proposed budget for Labor Relations Program includes an improvement of \$105,600 which includes 1.0 FTE. This improvement will increase employee/labor satisfaction by coordinating labor inquiries, resolving grievance concerns, improvement of labor mediation and facilitating memorandum of understanding (MOU) recommendations. This will impact our goals of commitment to Communication, Compliance, and Performance Excellence.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	Internal Service Fund	\$28,700	\$67,005	\$51,400	...	\$157,000
FTEs:	Internal Service Fund	0.3	0.3	1.0	...	2.0

Results

Percentage of management and union representatives satisfied with the process of the resolution of employee labor concerns

NR	83%	100%	NR	NR
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Equal Employee Opportunity Program

The purpose of the Equal Employee Opportunity Program is to provide consultation, mediation and investigation products to Metro Government so it can ensure that employee complaints of harassment and discrimination are addressed in a timely manner.

Results Narrative

The proposed budget for the Equal Employee Opportunity Program includes maintaining funding at the current level for FY07. The purpose of the Equal Employee Opportunity Program is to provide consultation, mediation and investigation products to Metro Government so it can ensure that employee complaints of harassment and discrimination are addressed in a timely manner. The result measure for this program is the % of employee complaints of harassment and discrimination are addressed in a timely manner. Maintaining the current funding level is directly related to HR's goal of 100% of Metro Departments being certified by the HR Department as compliant with rules, policies and regulations and other applicable laws.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	Internal Service Fund	\$39,900	\$47,209	\$61,200	...	\$61,200
FTEs:	Internal Service Fund	0.5	0.5	1.5	...	0.5

Results

Percentage of employee complaints of harassment and discrimination that are addressed in a timely manner

100%	90%	100%	87%	100%
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08 Human Resources-At a Glance



Drug-Free Workplace Program

The purpose of the Drug-Free Workplace Program is to provide education, training, and drug-testing products to all Metro departments so they can maintain a work environment free from alcohol and drugs.

Results Narrative

The proposed budget for the Drug Free Workplace Program includes maintaining funding at the current level for FY 07. This program has primary responsibility of providing education, training and drug-testing products to all Metro Departments so they can maintain a work environment free from the effects of alcohol and drugs. This program's current level of funding is needed to assist in reducing the incidence of positive drug tests in all Metro Departments and ensure compliance with applicable local, state and federal regulations. This program supports the Human Resources Department communication, staffing and cost containment goals as well as the mission.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$237,500	\$177,481	\$37,000	...	\$37,000
FTEs: Internal Service Fund	1.25	1.25	1.25	...	0.0
Results					
Percentage change in the number of positive tests completed	NA	-23%	NA	NA	NA
Percentage of drug tests completed in which the outcome was negative	NA	NA	100%	NR	NR

Administrative Line of Business - The purpose of the Administration line of business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to pay plan, benefits, safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$243,100	\$21,466	\$0	...	\$451,500

08 Human Resources-At a Glance



Human Resources Program

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

Results Narrative

The proposed budget for the Human Resources Program includes maintaining funding at the current level. The purpose of the Human Resources Program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately. The result measure for this program is percentage of employee turnover. Status quo funding ensures that Metro Government is able to provide pay, benefits and placement products to Metro departments so they can attract, retain, and reward their workforce.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$14,200	\$12,458	\$100,400	...	\$100,400
FTEs: Internal Service Fund	0.2	0.2	1.0	...	1.0
Results					
Percentage of employee turnover	NR	NR	10%	NR	NR

Finance Program

The purpose of the Finance Program is to provide financial management products to this Metro department so it can effectively manage its financial resources.

Results Narrative

The proposed budget for the Finance Program includes maintaining funding at the current level. The purpose of the Finance Program is to provide financial management products to this Metro department so it can effectively manage its financial resources. The result measure for this program is to manage HR's percentage of budget variance so that HR will be at budget or below. Status quo funding will ensure that Metro Government decision makers can make informed decisions regarding human resource matters.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$87,400	\$72,575	\$311,800	...	\$311,800
FTEs: Internal Service Fund	1.2	1.2	1.0	...	1.0
Results					
Percentage of budget variance	NR	NR	NR	NR	NR

08 Human Resources-At a Glance



Procurement Program

The purpose of the Procurement Program is to provide purchasing transaction support products to this Metro department so it can obtain needed goods and services in a timely and efficient manner.

Results Narrative

The proposed budget for the Procurement Program includes maintaining funding at the current level. The purpose of the Procurement program is to provide purchasing transaction support products to this Metro department so it can obtain needed goods and services in a timely and efficient manner. The result measure for this program is the fewest number of calendar days from requisition to purchase order for delegated transactions. Status quo funding for this program will ensure that the HR Department will be compliant with rules, policies and regulations governing Metro purchases for HR.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$6,800	\$6,362	\$7,000	...	\$7,000
FTEs: Internal Service Fund	0.1	0.1	0.0	...	0.0
Results					
Number of calendar days from requisition to purchase order for delegated transactions	NR	NR	NR	NR	NR

Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its business needs.

Results Narrative

The proposed budget for the Information Technology Program includes maintaining the current level of funding for FY07. This program delivers technology support products to the department and supports the overall mission and goals of the Human Resources Department.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$148,900	\$298,680	\$243,800	...	\$243,800
FTEs: Internal Service Fund
Results					
Percentage of customer satisfaction with quality of IT services	NR	NR	NR	NR	NR

Records Management Program

The purpose of the Records Management Program is to provide record management products to this Metro department so it can manage records compliant with legal and policy requirements.

Results Narrative

The proposed budget for the Records Management Program includes a reduction of \$40,300 including 1 FTE. This is a currently vacant position and duties have been absorbed by other staff in other programs. This will potentially create some delay in imaging documents and responding to records requests.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$54,800	\$44,263	\$74,200	...	\$33,900
FTEs: Internal Service Fund	1.2	1.2	1.5	...	0.5
Results					
Percentage of records managed in compliance with legal and policy requirements	NR	NR	NR	NR	NR

08 Human Resources-At a Glance



Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Results Narrative

The proposed budget for the Executive Leadership Program includes maintaining funding at the current level. The purpose of the Executive Leadership Program is to provide business policy and decision products to the General Government departments so they can deliver results for customers. The result measure for this program is the percentage of the HR departmental key results achieved. Status quo funding will ensure that Human Resources decision makers can make informed decisions regarding human resource matters.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$225,600	\$239,458	\$375,400	...	\$375,400
FTEs: Internal Service Fund	1.8	1.8	1.0	...	1.0
Results					
Percentage of departmental key results achieved	NR	NR	NR	NR	NR

08 Human Resources-Financial



Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	4,117,300	4,150,626	4,703,500	4,894,800
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	1,249,000	1,477,042	1,354,100	1,404,600
Travel, Tuition, and Dues	10,600	13,776	13,900	33,000
Communications	16,500	8,308	47,600	16,300
Repairs and Maintenance Services	5,800	1,711	5,800	6,200
Internal Service Fees	327,300	349,925	736,300	837,500
TOTAL OTHER SERVICES	1,609,200	1,850,761	2,157,700	2,297,600
Other Expense	174,800	97,169	177,700	176,100
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	5,901,300	6,098,556	7,038,900	7,368,500
Transfers to Other Funds and Units	16,000	0	16,000	16,000
TOTAL EXPENSE AND TRANSFERS	5,917,300	6,098,556	7,054,900	7,384,500
PROGRAM REVENUE:				
Charges, Commissions, & Fees	3,590,500	3,727,157	4,238,700	7,378,500
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	6,000	3,571	6,000	6,000
Subtotal Other Governments & Agencies	6,000	3,571	6,000	6,000
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	3,596,500	3,730,728	4,244,700	7,384,500
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	2,803,600	3,087,614	2,810,200	0
TOTAL REVENUE AND TRANSFERS	6,400,100	6,818,342	7,054,900	7,384,500

08 Human Resources-Financial

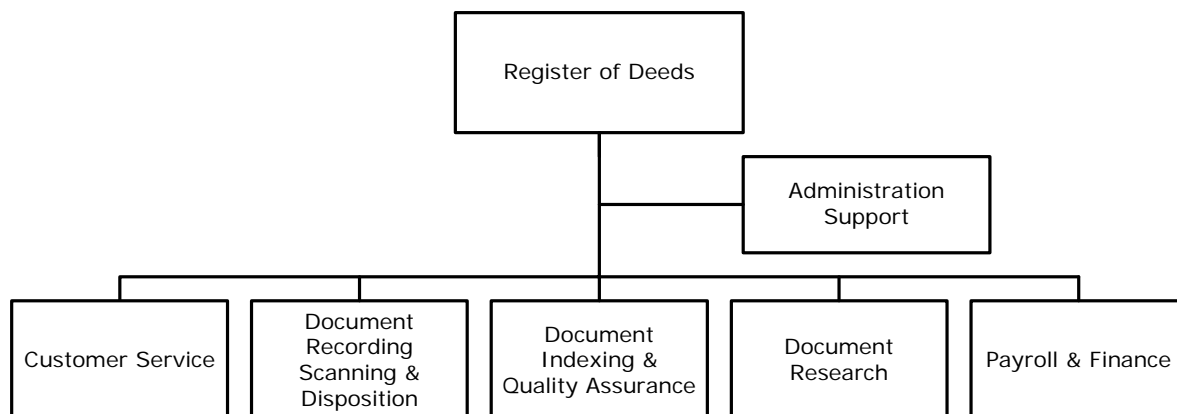


		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
Human Resources 51108							
Admin Asst	07241 SR0900	1	1.00	1	1.00	1	1.00
Admin Spec	07720 SR1100	2	2.00	2	2.00	2	2.00
Admin Svcs Mgr	07242 SR1300	1	1.00	1	1.00	1	1.00
Admin Svcs Officer 4	07245 SR1200	1	1.00	1	1.00	1	1.00
Application Tech 1	10100 SR0700	3	3.00	3	3.00	3	3.00
Application Tech 2	10102 SR0800	3	3.00	3	3.00	3	3.00
Application Tech 3	10103 SR0900	1	1.00	1	1.00	1	1.00
Compliance Inspector 3	07733 SR1000	1	1.00	1	1.00	1	1.00
Finance Officer 2	10151 SR1000	3	3.00	3	3.00	3	3.00
Human Resources Admin	07346 SR1300	1	1.00	1	1.00	1	1.00
Human Resources Analyst 1	02730 SR0800	11	11.00	11	11.00	10	10.00
Human Resources Analyst 2	03455 SR1000	6	6.00	6	6.00	6	6.00
Human Resources Analyst 3	06874 SR1200	14	14.00	14	14.00	13	13.00
Human Resources Asst 1	01472 SR0600	3	3.00	3	3.00	2	2.00
Human Resources Asst 2	06931 SR0700	2	2.00	2	2.00	2	2.00
Human Resources Asst Dir	06004 SR1500	2	2.00	2	2.00	2	2.00
Human Resources Dir	01620 DP0200	1	1.00	1	1.00	1	1.00
Human Resources Mgr	06531 SR1400	4	4.00	5	5.00	6	6.00
Loss Prevention Spec	06593 SR1000	1	1.00	1	1.00	0	0.00
Professional Spec	07753 SR1100	4	3.50	4	3.50	4	3.50
Program Mgr 1	07376 SR1100	1	1.00	1	1.00	1	1.00
Total Positions & FTE		66	65.50	67	66.50	64	63.50
Department Totals		66	65.50	67	66.50	64	63.50

09 Register of Deeds—At a Glance

Mission	To record all documents pertaining to real estate and documents relative to the Uniform Commercial Code. To maintain the integrity of all official records and offer courteous, friendly, and expeditious service to all who use the Register's Office.																																																										
Budget Summary	<table> <tr> <th></th><th>2004-05</th><th>2005-06</th><th>2006-07</th></tr> <tr> <td>Expenditures and Transfers:</td><td></td><td></td><td></td></tr> <tr> <td>GSD General Fund</td><td>\$516,900</td><td>\$455,400</td><td>\$2,594,000</td></tr> <tr> <td>Special Purpose Funds</td><td>235,000</td><td>235,000</td><td>235,000</td></tr> <tr> <td>Total Expenditures and Transfers</td><td><u>\$751,900</u></td><td><u>\$690,400</u></td><td><u>\$2,829,000</u></td></tr> <tr> <td>Revenues and Transfers:</td><td></td><td></td><td></td></tr> <tr> <td>Program Revenue</td><td></td><td></td><td></td></tr> <tr> <td>Charges, Commissions, and Fees</td><td>\$2,735,000</td><td>\$6,235,000</td><td>\$6,235,000</td></tr> <tr> <td>Other Governments and Agencies</td><td>0</td><td>0</td><td>0</td></tr> <tr> <td>Other Program Revenue</td><td>0</td><td>0</td><td>0</td></tr> <tr> <td>Total Program Revenue</td><td><u>\$2,735,000</u></td><td><u>\$6,235,000</u></td><td><u>\$6,235,000</u></td></tr> <tr> <td>Non-program Revenue</td><td>0</td><td>0</td><td>0</td></tr> <tr> <td>Transfers From Other Funds and Units</td><td>0</td><td>0</td><td>0</td></tr> <tr> <td>Total Revenues</td><td><u>\$2,735,000</u></td><td><u>\$6,235,000</u></td><td><u>\$6,235,000</u></td></tr> </table>		2004-05	2005-06	2006-07	Expenditures and Transfers:				GSD General Fund	\$516,900	\$455,400	\$2,594,000	Special Purpose Funds	235,000	235,000	235,000	Total Expenditures and Transfers	<u>\$751,900</u>	<u>\$690,400</u>	<u>\$2,829,000</u>	Revenues and Transfers:				Program Revenue				Charges, Commissions, and Fees	\$2,735,000	\$6,235,000	\$6,235,000	Other Governments and Agencies	0	0	0	Other Program Revenue	0	0	0	Total Program Revenue	<u>\$2,735,000</u>	<u>\$6,235,000</u>	<u>\$6,235,000</u>	Non-program Revenue	0	0	0	Transfers From Other Funds and Units	0	0	0	Total Revenues	<u>\$2,735,000</u>	<u>\$6,235,000</u>	<u>\$6,235,000</u>		
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Non-program Revenue	0	0	0																																																								
Transfers From Other Funds and Units	0	0	0																																																								
Total Revenues	<u>\$2,735,000</u>	<u>\$6,235,000</u>	<u>\$6,235,000</u>																																																								
Positions	Total Budgeted Positions	0	0																																																								
Contacts	<p>Register of Deeds: Bill Garrett Financial Manager: Connie Brookshire Gaylord Entertainment Center 501 Broadway 37203</p> <p>email: bill.garrett@nashville.gov email: connie.brookshire@nashville.gov Phone: 862-6790 FAX: 880-2039</p>																																																										

Organizational Structure



09 Register of Deeds—At a Glance

Budget Highlights FY 2007

• Employee Out of Town Travel	\$ (6,000)
• Postage & Delivery	(5,000)
• Registration	(3,000)
• Printing Supply	(5,500)
• Insurance Professional Liability	(5,000)
• Change in accounting method, net to gross	2,000,000
• Safety & Risk Management Premiums	100
• Internal Services Fees	
• Finance Charge	3,900
• Information Systems Charge	153,000
• Facilities Maintenance & Security Charge	3,600
• Shared Business Office Charge	1,600
• Customer Call Center Charge	(900)
• Fleet Management Charge	800
• Postal Service Charge	800
• Surplus Property	200
Total	<u>\$2,138,600</u>

*The FY 2006-07 GSD General Fund Budget appropriation includes \$2,000,000 in estimated expenditures that are paid directly from the Register's fee account previously not included in the Register's budget presentation.

Overview

REGISTER OF DEEDS

The Register of Deeds Office records deeds, mortgages, plats, leases, liens, limited partnership agreements, charters, and service discharges. All documents are imaged and indexed.



ADMINISTRATION SUPPORT

Administration Support is responsible for budget and finance, information systems maintenance, and employee supervision.

CUSTOMER SERVICE

Customer Service assists walk-in customers with document research, trains customers on the computer system, and handles telephone inquiries regarding land records.

DOCUMENT RECORDING, SCANNING AND DISPOSITION

Document Recording, Scanning and Disposition checks documents for required information, enters recording information into computer system, processes payments, scans documents into computer system, and returns documents to customers by mail or in person.

DOCUMENT INDEXING AND QUALITY ASSURANCE

Document Indexing and Quality Assurance enters indexing information for documents such as grantor, grantee, map and parcel, etc., and verifies accuracy of indexing information.

DOCUMENT RESEARCH

Document Research assists customers with document and plat printing, and assists customers with microfilm.

PAYROLL AND FINANCE

Payroll and Finance maintains bank account, prepares financial reports and tax forms, processes deposits and prepares checks, maintains payroll and benefit records, and maintains employee files.

09 Register of Deeds—Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
1. Record all documents in a timely, and efficient manner.	Document Recording Turnaround a. Mail (60% of volume) b. Walk-ins (40% of volume)	5 minutes 5 minutes	5 minutes 5 minutes	5 minutes 5 minutes	5 minutes 5 minutes
2. Ensure accuracy and integrity of all official public records maintained in the Register's Office.	Document Recording Totals a. Charter b. Judgments c. Liens d. Military Discharges e. Plats f. Powers of Attorney g. Releases h. Trust Deeds i. UCC Fixture Filings and Financing Statements j. Warranty Deeds	2,100 350 5,400 10 250 4,700 60,000 75,000 3,700 32,000	2,217 369 6,474 10 259 4,208 41,859 57,695 2,683 36,218	2,200 350 5,500 10 275 4,000 40,000 55,000 3,000 35,000	2,250 375 6,500 10 275 4,200 42,000 58,000 2,700 36,500

DOCUMENT RESEARCH

1. Provide courteous, and expeditious customer service.	Document Research Totals Register Staff a. Telephones inquiries b. Walk-ins c. Faxes d. Copies Document Researchers a. Faxes b. Copies Internet Service Customers	90,000 7,000 10,000 12,000 185,000 190,000 200	55,000 6,603 4,046 18,000 100,000 60,000 286	85,000 7,000 4,200 35,000 185,000 125,000 225	55,000 6,700 4,100 20,000 100,000 60,000 290
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09 Register of Deeds—Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	0	1,835,925	0	1,970,500
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	17,800	2,295	2,600	2,500
Travel, Tuition, and Dues	8,500	25,609	27,200	23,500
Communications	25,000	18,190	35,700	38,000
Repairs and Maintenance Services	19,400	4,470	6,200	7,200
Internal Service Fees	270,900	291,149	207,600	372,400
TOTAL OTHER SERVICES	341,600	341,713	279,300	443,600
Other Expense	174,500	167,141	175,300	179,900
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	516,100	2,344,778	454,600	2,594,000
Transfers to Other Funds and Units	800	0	800	0
TOTAL EXPENSE AND TRANSFERS	516,900	2,344,778	455,400	2,594,000
PROGRAM REVENUE:				
Charges, Commissions, & Fees	2,500,000	5,361,504	6,000,000	6,000,000
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	2,500,000	5,361,504	6,000,000	6,000,000
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	2,500,000	5,361,504	6,000,000	6,000,000

09 Register of Deeds—Financial

Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	0	0	0	0
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	5,000	12,560	0	0
Travel, Tuition, and Dues	0	0	0	0
Communications	0	0	0	0
Repairs and Maintenance Services	0	0	0	25,000
Internal Service Fees	0	0	0	5,000
TOTAL OTHER SERVICES	5,000	12,560	0	30,000
Other Expense	130,000	121,103	185,000	155,000
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	100,000	102,135	50,000	50,000
TOTAL OPERATING EXPENSE	235,000	235,798	235,000	235,000
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	235,000	235,798	235,000	235,000
PROGRAM REVENUE:				
Charges, Commissions, & Fees	235,000	274,783	235,000	235,000
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	9,237	0	0
TOTAL PROGRAM REVENUE	235,000	284,020	235,000	235,000
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	235,000	284,020	235,000	235,000

10 General Services—At a Glance



Budget Summary			
	2004-05	2005-06	2006-07
Expenditures and Transfers:			
GSD General Fund	\$ 0	\$ 0	\$ 0
Special Purpose Funds	28,544,400	38,107,800	43,249,000
Total Expenditures and Transfers	\$28,544,400	\$38,107,800	\$43,249,000
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$26,093,800	\$36,104,400	\$41,508,300
Other Governments and Agencies	0	0	0
Other Program Revenue	784,300	1,032,400	0
Total Program Revenue	\$26,878,100	\$37,136,800	\$41,508,300
Non-Program Revenue	0	0	0
Transfers From Other Funds and Units	1,323,000	971,000	702,800
Total Revenues	\$28,201,100	\$38,107,800	\$42,211,100
Positions	Total Budgeted Positions	200	226
			224
Contacts	Director: Nancy Whittemore Financial Manager: Gregg Nicholson 222 Building, 3 rd Floor 37201 email: nancy.whittemore@nashville.gov email: gregg.nicholson@nashville.gov Phone: 862-5050 FAX: 862-5035		

Line of Business and Program

Security

Employee and Property Security
Employee Parking
Facility Access

Fleet Operations

Vehicle and Equipment Repair Program
Fuel Supply Program
Fleet Asset Management Program

Radio Communication and Equipment

Radio System Infrastructure
Radio Subscriber and Public Safety Equipment

Building Operations Support Services

Facilities Maintenance
ADA Compliance

Business Support

Metro Shared Services
Shared Business Office/Financial Services
Shared Business Office/Human Resources Management
Shared Business Office/Administrative Services
Mail Services
Customer Service (Call Center)
E-Bid Surplus Property Distribution

Administrative

Non-allocated Financial Transactions

10 General Services—At a Glance



Mission	The mission of the Department of General Services is to provide facility and fleet operations, radio communications, employee security, shared business, and customer assistance products to government agencies, Metro employees, and the Nashville community so they can meet their goals.
Goals	<p>By 2009, customer needs will be better met through managing by data as evidenced by:</p> <ul style="list-style-type: none"> • 100% of programs with data collection processes • 100% of program managers trained in data management principles • 75% of key products delivered meeting industry benchmarks <p>By 2008, the customer will experience improved customer satisfaction as evidenced by:</p> <ul style="list-style-type: none"> • 90% customers who understand the types of services provided • 85% services valued by customers • 85% customers satisfied with services received <p>By 2009, customers of General Services will receive defined services that are measured as evidenced by:</p> <ul style="list-style-type: none"> • 100% of General Services' customers with a signed service level agreement • 85% of time performance targets are accomplished in service level agreements <p>By the year 2008, General Services' employees will experience improved job satisfaction and performance as evidenced by:</p> <ul style="list-style-type: none"> • 90% of General Services' employees who meet established performance measures • 95% employee satisfaction <p>By the year 2011, the Nashville community will experience improved services at a reduced cost as evidenced by:</p> <ul style="list-style-type: none"> • 25% reduction in the transaction costs <p>NOTE: The Strategic Goals of the General Services Department are pending.</p>

Budget Change and Result Highlights FY 2007

Recommendation		Result
Employee and Property Security		
Decrease in contracted security services	\$(209,900)	Minimal reduction in property protection services
Vehicle and Equipment Repair Program		
Reduction in vehicle maintenance and parts budgets	(947,700)	Lower average vehicle age reduces the budget requirements for major maintenance and repair.
Transfer of positions from Radio Shop	91,300 2.0 FTEs	Consolidates vehicle parts personnel in Radio Shop and Fleet Management into one shop
Fuel Supply Program		
Increase in fuel budget and fuel services supplies	2,305,000	Allows Office of Fleet Management to meet customer demand for fuel
Radio System Infrastructure		
Transfer of positions to Office of Fleet Management	(91,300) (2.0 FTEs)	Consolidates vehicle parts personnel in Radio Shop and Fleet Management into one shop

10 General Services—At a Glance



Budget Change and Result Highlights FY 2007

Recommendation		Result
Facilities Maintenance		
Position adjustments to accommodate maintenance requirements of new facilities	9.0 FTEs	Request should provide Facilities Maintenance operations with sufficient staffing to serve existing and new Metro buildings.
Self-funded debt payment	\$980,200	Represents payback of borrowed funding to renovate Metro Southeast facility
ADA Compliance		
Reductions to ADA Compliance budget	(417,300) (4.0 FTEs)	Minimal impact on ADA Compliance program results
Shared Services		
Reduction in vacant positions and funding to match current size of organization	(298,900) (8.0 FTEs)	Reduction of vacant positions will not impact program results.
Transfer of position and funding to Shared Business Office	(150,800) (1.0 FTE)	Aligns staff to match current business operations for both functions. No impact on program results.
Self-funded debt payment	693,400	Represents payback of borrowed funding to establish Metro Payment Services facility at Metro Southeast
Shared Business Office/Administrative Services		
Transfer of position and funding from Shared Services	150,800 1.0 FTE	Aligns staff to match current business operations for both functions. No impact on program results.
Business Continuity position and support costs	82,400 1.0 FTE	Provides the additional support needed to service and maintain the Business Continuity plans for Metro Government
Mail Services		
Postal Services Budget Reduction	(86,300)	Reduction to postal service budgets. Minimal impact to program results.
Postal Services Improvement	76,500	Will allow Postal Services to provide services to new customers in FY 2007
E-Bid Surplus Property Distribution		
Improvements to site design and online service delivery including multiple payment options, inventory management, and robust reporting and analysis.	240,500	Site improvements should translate into increased total sales in FY 2007.

10 General Services—At a Glance



Budget Change and Result Highlights FY 2007

Recommendation		Result
Non-allocated Financial Transactions		
Pay Plan/Fringe Amount	\$ 815,600	Supports the hiring and retention of a qualified workforce
Safety Risk Management Premiums	356,800	Coverage of safety and risk management premiums and activities
Finance Charge	107,200	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	(23,400)	Delivery of core human resources functions including hiring, training, and evaluation/management
Information Systems Charge	608,700	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity
Facilities Maintenance & Security Charge	420,000	Delivery of facility maintenance and associated security functions
Shared Business Office Charge	45,700	Delivery of administrative support functions
Shared Services Charge	327,000	Delivery of centralized payment services
Customer Call Center Charge	1,300	Telephone access to information for Metro employees, the residents of Nashville, and other callers
Fleet Management Charge	60,000	Delivery of fleet management, fuel services, and maintenance functions
Postal Service Charge	(2,200)	Delivery of mail across the Metropolitan Government
Radio Shop Charge	(5,000)	Delivery of radio infrastructure support and radio installation and maintenance
Surplus Property Charge	11,600	Handling and disposition of surplus property
TOTAL	\$5,141,200 (2.0 FTEs)	

Performance Information Highlights

Performance Measure Certification

The Performance Measure Certification Unit reviewed all key result measures for the General Services Department for FY 2004-05. Measures were either certified, meaning the measure was aligned, documented, and reliable or not certified (NC), meaning the measure did not meet the established criteria. For FY 2005, only certified measures appear in the Operating Budget Book.

	Certified	Reported, Not Certified	Not Reported
Number of Programs:	71%	0%	29%
Program Budget Dollars:	39%	0%	61%

10 General Services—At a Glance



Security Line of Business - The purpose of the Security line of business is to provide facility and parking access, security systems, and employee identification products to Metro employees in General Services' managed facilities so they can park and work in a secure environment.

Employee and Property Security Program

The purpose of the Employee and Property Security Program is to provide security products to Metro employees working in General Services' managed facilities so they can conduct business in an environment that meets security standards.

Results Narrative

The proposed budget for the Employee Property and Safety Program includes a reduction of \$209,900 for FY 07. This decrease will result in a decrease in security services. This program supports and will impact the achievement of our departmental goals to provide consistent, valued, and high quality products to our customers and to provide improved services at reduced costs.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$1,836,100	\$2,121,754	\$2,229,500	...	\$2,019,600
FTEs: Internal Service Fund	1.2	1.2	1.2	...	1.2
Results					
Percentage of time General Services managed facilities meet security standards	NR	93%	NR	96%	NR

Employee Parking Program

The purpose of the Employee Parking Program is to provide parking products to Metro employees with access to General Services' parking facilities so they can experience safe and secure parking.

Results Narrative

The proposed budget for the Employee Parking Program includes maintaining the current level of funding for FY07. The Employee Parking Program has the primary responsibility of providing parking services to Metro employees. The current level of funding is needed to realize the program's result measure of the percentage of workdays without reported incident. This is a must in achieving the department's second goal to improve customer satisfaction.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$146,900	\$118,364	\$152,600	...	\$152,600
FTEs: Internal Service Fund	1.3	1.3	1.3	...	1.3
Results					
Percentage of work days without reported incident	NR	87%	99%	71%	NR

Facility Access Program

The purpose of the Facility Access Program is to provide facility access products to Metro employees so they can have appropriate and timely access to General Services' managed facilities.

Results Narrative

The proposed budget for the Facility Access Program includes maintaining the current level of funding for FY07. The key result for this program is the percentage of successful authorized entries. This program helps promote safe and secure work environments and this request directly supports the departmental goal to improve customer satisfaction by providing valued services.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$89,700	\$77,460	\$92,900	...	\$92,900
FTEs: Internal Service Fund	0.5	0.5	0.5	...	0.5
Results					
Percentage of successful authorized entries	NA	99%	98%	98%	NR

10 General Services-At a Glance



Fleet Operations Line of Business - The purpose of the Fleet Operations line of business is to provide vehicle/equipment inspection and repair, roadside assistance and fuel products, and vehicle/equipment administrative products to Metro agencies so they can have reliable vehicles/equipment to meet their program goals.

Vehicle and Equipment Repair Program

The purpose of the Vehicle and Equipment Repair Program is to provide vehicle inspection, maintenance, repair, and roadside assistance products to Metro agencies to they can have available and reliable vehicles and equipment to meet their program goals.

Results Narrative

The proposed budget for the Vehicle Equipment and Repair Program includes a reduction of \$947,700 (salary, fringe benefits, parts and repairs) and an additional \$91,300 for the transfer of 2FTEs from the Radio Subscriber/Public Safety Equipment program. Without a reduction in fleet composition and size, we expect a significant increase in downtime due to the lack of resources to repair vehicles and equipment and return them to service in a timely fashion. In addition, the period between preventive maintenance may be lengthened, increasing the likelihood of premature failure of units. This program will not only impact the achievement of General Services' mission of providing fleet operations so agencies can meet their goals but will affect our ability to provide improved services.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$8,181,700	\$8,833,932	\$9,294,100	...	\$8,437,700
FTEs: Internal Service Fund	87.48	87.48	84.48	...	86.5
Results					
Percentage change in vehicle/equipment downtime	NR	NR	NR	NR	NR

Fuel Supply Program

The purpose of the Fuel Supply Program is to provide clean, operable, and environmentally compliant fueling sites products to Metro employees so they can acquire fuel as needed.

Results Narrative

The proposed budget for the Fuel Supply Program includes an additional \$2,305,000 due to the increased cost of fuel, and funding of fuel site repair materials for those not previously maintained by OFM. It is estimated the current fuel budget of \$4.2M will be exceeded by nearly \$1.4M by the end of FY 2006, warranting an increase in the fuel budget to \$5.6M. This request directly supports agencies ability to meet their goals by providing fuel to their fleet as needed.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$2,799,700	\$4,498,307	\$4,757,200	...	\$7,062,200
FTEs: Internal Service Fund	2.48	2.48	2.48	...	2.5
Results					
Percentage of customers who were able to acquire fuel as needed	NA	NA	NA	NR	NR
Percentage of EPA inspections passed	NR	100%	NA	NA	NA

10 General Services-At a Glance



Fleet Asset Management Program

The purpose of the Fleet Asset Management Program is to provide vehicle/equipment acquisition, utilization, and disposal services which minimize life-cycle costs to ensure Metro agencies have reliable vehicles/equipment to meet their program goals.

Results Narrative

The proposed budget for the OFM - Asset Management Program includes maintaining the current level of funding for FY07. The current level of funding now in place is required in order to ensure that Metro's vehicle/equipment meet utilization standards. This program is key to the departmental goal to provide consistent, valued, and high quality products to our customers and to provide improved services at reduced costs.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$1,663,400	\$2,082,142	\$1,481,900	...	\$1,481,900
FTEs: Internal Service Fund	4.0	4.0	3.0	...	3.0
Results					
Percentage of vehicles/equipment meeting utilization standards established by OFM	NR	NR	NR	NR	NR

Radio Communication and Equipment Line of Business - The purpose of the Radio Communication and Equipment line of business is to provide installation, repair and infrastructure products to radio system users so they can have reliable functional equipment.

Radio System Infrastructure Program

The purpose of the Radio System Infrastructure Program is to provide infrastructure and fixed radio repair and support products to Metro radio system users so they can have reliable radio system communications across the service area.

Results Narrative

The proposed budget for the Radio System Infrastructure Program includes maintaining the current level of funding for FY07. The current level of funding now in place is required in order to ensure that the radio system is available to end-users. This program is key to the departmental goal of providing consistent, valued, and high quality products to our customers.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$3,082,900	\$2,715,732	\$1,596,500	...	\$1,596,500
FTEs: Internal Service Fund	22.0	10.0	10.0	...	10.0
Results					
Percentage of time the radio system is available to end-users	NA	100%	99.99%	100%	NR

Radio Subscriber and Public Safety Equipment Program

The purpose of the Radio Subscriber and Public Safety Equipment Program is to provide installation, maintenance, and repair products to federal, state and local government agencies so they can have reliable and functional radio equipment.

Results Narrative

The proposed budget for the Radio Subscriber/Public Safety Equipment Program includes a reduction of \$91,300 for the transfer of two FTE's to the Vehicle Equipment and Repair program for FY 07. This transfer will combine the two parts into one with no fiscal impact. This program's key result is the percent of repaired radio equipment not returned for repair within 30 days. This program supports the goal of increased customer satisfaction.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$0	\$725,078	\$1,795,600	...	\$1,704,300
FTEs: Internal Service Fund	0.0	13.0	8.0	...	6.0
Results					
Percentage of repaired radio equipment that is not returned for the same repairs within 30 days	NA	93%	99.99%	97%	NR

10 General Services-At a Glance



Building Operations Support Services Line of Business - The purpose of the Building Operations Support Services line of business is to provide facility maintenance, grounds maintenance, environmental service and ADA compliance products to Metro agencies so they can conduct business in clean, comfortable, and accessible facilities.

Facilities Maintenance Program

The purpose of the Facilities Maintenance Program is to provide maintenance products to Metro agencies so they can conduct business in an appropriately maintained facility.

Results Narrative

The proposed budget for the Facilities Maintenance Program includes maintaining the current level of funding for FY07 and Self-Funded Debt Payment in the amount of \$980,200 to repay borrowed funding for the development of the Metro Southeast facility. Also, the position count for this program has been increased by 9 FTEs to serve existing and new Metro facilities. The current level of funding now in place is required in order to ensure that facility maintenance requests are completed to the satisfaction of the customer for those housed within General Services' maintained facilities. This program is key to the departmental goal to provide consistent, valued, and high quality products to our customers.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	Internal Service Fund	\$7,331,100	\$7,487,122	\$9,734,900	...	\$10,715,100
FTEs:	Internal Service Fund	27.0	27.0	27.0	...	36.0

Results

Percentage of facility maintenance requests completed to the satisfaction of the customer

NA	NR	83%	NR	NR
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ADA Compliance Program

The purpose of the ADA Compliance Program is to provide information, resources, assessments, consultations, and training products to Metro agencies and policymakers so they can be assured that Metro Government is in compliance with ADA.

Results Narrative

The proposed budget for the ADA Compliance Program includes a reduction of \$90,000 for FY 07. With the proposed reduction there will be no funding available for the ADA consultant as required by the agreement with the Department of Justice. Also, the ADA Compliance program budget has been reduced by \$327,200 and 4 FTEs. This program supports and will impact the achievement of our departmental goal to provide improved services at reduced costs.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	Special Purpose Fund	\$825,600	\$978,240	\$971,000	...	\$553,800
FTEs:	Special Purpose Fund	11.0	11.0	12.0	...	8.0

Results

Percentage of projects closed within the reporting period that are compliant with the ADA

100%	98%	99%	99%	NR
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10 General Services-At a Glance



Business Support Line of Business - The purpose of the Business Support line of business is to provide administrative products to Metro agencies so they can improve business processes.

Metro Shared Services Program

The purpose of the Metro Shared Services Program is to provide payment services for Metro agencies and vendors so they can have payments made in an accurate, timely, and cost efficient manner.

Results Narrative

The proposed budget for the Shared Services Program includes a reduction in the amount of \$298,900 and 8 FTEs which will adjust the budget to the current staffing level for Metro Payment Services. This should have no impact on the organization's results. The proposed budget for the Shared Services program includes a \$150,800 reduction that represents the transfer of one FTE to the SBO's Administrative and Financial programs. Also, the FY 07 budget includes a \$693,400 self-funded debt payment for funding borrowed to established the Payment Services office at Metro Southeast.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$1,521,700	...	\$1,765,400
FTEs: Internal Service Fund	28.0	...	19.0
Results					
Percentage of payment transactions processed timely and accurately	NA	NR	97%	NR	NR

Shared Business Office/Financial Services Program

The purpose of the Shared Business Office/Financial Services Program is to provide cost-efficient financial transaction and information products to Metro Shared Business Office agencies, so they can make informed management decisions.

Results Narrative

The proposed budget for the SBO/Financial Services Program includes an additional \$39,100 that represents a transfer of resources from the Shared Services program. This transfer will help in an effort to realign this program in the SBO and supports the departmental goal of providing consistent, valued, and high quality products to our customers.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$58,500	\$711,105	\$898,600	...	\$937,700
FTEs: Internal Service Fund	7.0	7.0	11.0	...	11.0
Results					
Percentage of customers who receive timely and useful financial data	NA	78%	97%	NR	NR

Shared Business Office/Human Resources Management Program

The purpose of the Shared Business Office/Human Resources Management Program is to provide consultations, transactions and information products to Metro Shared Business Office agencies so they can experience timely, accurate, and cost efficient human resource and safety related services.

Results Narrative

The proposed budget for the SBO Human Resources Program includes maintaining the current level of funding for FY07. The current level of funding now in place is required in order to ensure that SBO customers receive timely and accurate pay checks. This program is key to the departmental goal to provide consistent, valued, and high quality products to our customers.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$381,500	\$443,953	\$610,900	...	\$610,900
FTEs: Internal Service Fund	7.0	7.0	7.0	...	7.0
Results					
Percentage of payroll entered on time	NA	85%	NR	82%	NR

10 General Services-At a Glance



Shared Business Office/Administrative Services Program

The purpose of the Shared Business Office/Administrative Services Program is to provide purchasing and operational support products to Metro agencies so they can receive goods and services in a timely and cost efficient manner.

Results Narrative

The proposed budget for the SBO/Administration Services Program includes \$82,400 for an additional position and an upgrade to the current position, to provide the additional support needed to service and maintain the Business Continuity plans for Metro Government. In addition, the proposed budget includes a transfer of 1 FTE and \$111,700 in salary and support costs from the Shared Services program in an effort to realign this program of the SBO. These requests directly support the departmental goal of providing consistent, valued, and high quality products to our customers.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$308,500	\$806,544	\$404,100	...	\$598,200
FTEs: Internal Service Fund	6.0	6.0	7.0	...	9.0
Results					
Percentage of requests for goods and services satisfied in a timely manner	NA	NR	99%	NR	NR

Mail Services Program

The purpose of the Mail Services Program is to provide mail processing, delivery and mail consultation products to Metro agencies so they can send and receive mail in a timely manner.

Results Narrative

The proposed budget for the Mail Services Program includes a reduction of \$86,300 as well as an increase in the amount of \$76,500 for FY 07. The proposed reduction is based on the expected savings in postage expenses resulting from the implementation of pre-sort mail services. This reduction also assumes no increase in the number of mailings. The proposed reduction will not impact the key result measure of percentage of mail delivered in one business day. The \$76,500 improvement is to cover the postage expenses for bringing on additional customers plus addressing the existing administrative costs of providing an efficient and economical mail system for Metro. These modifications directly support the departmental goal of providing consistent, valued, and high quality products to our customers and providing improved services at reduced costs.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$858,900	\$853,682	\$946,900	...	\$937,100
FTEs: Internal Service Fund	5.0	5.0	5.0	...	5.0
Results					
Percentage of mail delivered in one business day	68%	90%	85%	88%	NR

10 General Services-At a Glance



Customer Service (Call Center) Program

The purpose of the Customer Service Program is to provide information, referral and service request products to the Nashville community and Metro agencies and employees so they can have their questions answered, issues resolved, and services requested accurately and timely.

Results Narrative

The proposed budget for the Customer Services program includes maintaining the current level of funding for FY 07. The result for this program is the percent of customer responses delivered with 100% accuracy. This program supports the goal to increase customer satisfaction.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$230,600	\$226,311	\$621,900	...	\$621,900
FTEs: Internal Service Fund	10.0	10.0	10.0	...	10.0
Results					
Percentage of customer service responses delivered accurately	NR	98%	NR	98%	NR

E-Bid Surplus Property Distribution Program

The purpose of the E-Bid Surplus Property Distribution Program is to provide information, resource and online auction products to Metro agencies so they can realize the maximum return on the sale or reuse of their surplus vehicle, equipment, furniture, and real estate assets.

Results Narrative

The proposed budget for the e-Bid Surplus Property Distribution Program includes an additional \$240,500 to upgrade the eBid site to include improved site design, multiple payment options, inventory management, eStor for redistribution of Metro items, robust reporting and analysis. With this request, we expect to see a positive impact on the percent change in sales from FY06 to FY07. This request directly supports the departmental goals of providing consistent, valued, and high quality products to our customers and meeting the demand for accurate data, resulting in services that meet customers' needs.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Special Purpose Fund	\$749,300	\$853,456	\$997,400	...	\$1,237,900
FTEs: Special Purpose Fund	7.0	7.0	7.0	...	7.0
Results					
Percentage change in sales	NR	-11%	NR	-55%	NR

Administrative Line of Business - The purpose of the Administrative line of business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to pay plan, benefits, safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$0	...	\$2,723,300

10 General Services - Financial



Special Purpose Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	10,723,200	10,711,038	13,714,200	13,527,200
OTHER SERVICES:				
Utilities	3,910,500	4,209,058	5,516,500	5,226,400
Professional and Purchased Services	3,596,400	4,166,400	4,078,900	3,730,900
Travel, Tuition, and Dues	91,000	63,267	139,000	167,400
Communications	616,200	574,954	655,100	628,300
Repairs and Maintenance Services	1,968,000	2,691,159	2,269,900	2,392,300
Internal Service Fees	575,200	2,036,602	3,170,700	4,749,500
TOTAL OTHER SERVICES	10,757,300	13,741,439	15,830,100	16,894,800
Other Expense	6,785,800	8,949,100	8,285,400	11,053,100
Pension, Annuity, Debt, & Other Costs	34,800	10,989,668	34,800	34,800
Special Projects	0	0	0	0
Equipment, Buildings & Land	50,000	9,479	50,000	50,000
TOTAL OPERATING EXPENSE	28,351,100	44,400,724	37,914,500	41,559,900
Transfers to Other Funds and Units	193,300	109,910	193,300	1,689,100
TOTAL EXPENSE AND TRANSFERS	28,544,400	44,510,634	38,107,800	43,249,000
PROGRAM REVENUE:				
Charges, Commissions, & Fees	26,093,800	30,240,698	36,104,400	41,508,300
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	784,300	76,024	1,032,400	0
TOTAL PROGRAM REVENUE	26,878,100	30,316,723	37,136,800	41,508,300
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	253,734	0	0
TOTAL NON-PROGRAM REVENUE	0	253,734	0	0
Transfers From Other Funds and Units	1,323,000	17,256,457	971,000	702,800
TOTAL REVENUE AND TRANSFERS	28,201,100	47,826,913	38,107,800	42,211,100

10 General Services - Financial



			FY 2005		FY 2006		FY 2007	
	<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
ADA Management 30110								
Admin Svcs Mgr	07242	SR1300	0	0.00	0	0.00	1	1.00
Compliance Inspector 1	07731	SR0700	0	0.00	1	1.00	0	0.00
Compliance Inspector 3	07733	SR1000	4	4.00	4	4.00	2	2.00
Finance Mgr	06232	SR1400	1	1.00	1	1.00	0	0.00
Office Support Rep 3	10122	SR0600	1	1.00	1	1.00	0	0.00
Office Support Spec 1	10123	SR0700	0	0.00	0	0.00	1	1.00
Technical Specialist 1	07756	SR1100	4	4.00	4	4.00	2	2.00
Technical Specialist 2	07757	SR1200	1	1.00	1	1.00	2	2.00
Total Positions & FTE			11	11.00	12	12.00	8	8.00
Shared Services 51110								
Admin Svcs Officer 1	02660	SR0600	0	0.00	2	2.00	0	0.00
Application Tech 1	10100	SR0700	0	0.00	12	12.00	11	11.00
Application Tech 2	10102	SR0800	0	0.00	5	5.00	5	5.00
Cust Svc Supv	06598	SR1000	0	0.00	7	7.00	0	0.00
Finance Admin	10108	SR1300	1	1.00	1	1.00	0	0.00
Finance Mgr	06232	SR1400	0	0.00	0	0.00	1	1.00
Finance Officer 2	10151	SR1000	0	0.00	0	0.00	2	2.00
General Svcs Div Mgr	07312	SR1400	0	0.00	1	1.00	0	0.00
Total Positions & FTE			1	1.00	28	28.00	19	19.00
Shared Business Office 51111								
Admin Asst	07241	SR0900	5	5.00	5	5.00	3	3.00
Admin Spec	07720	SR1100	0	0.00	0	0.00	1	1.00
Admin Svcs Officer 4	07245	SR1200	2	2.00	1	1.00	1	1.00
Application Tech 1	10100	SR0700	0	0.00	1	1.00	0	0.00
Application Tech 2	10102	SR0800	0	0.00	0	0.00	5	5.00
Finance Admin	10108	SR1300	1	1.00	1	1.00	1	1.00
Finance Officer 2	10151	SR1000	1	1.00	1	1.00	1	1.00
Finance Officer 3	10152	SR1200	1	1.00	1	1.00	1	1.00
General Svcs Dir	01575	DP0200	1	1.00	1	1.00	1	1.00
HR Analyst 1	10240	MC0900	0	0.00	0	0.00	1	1.00
Human Resources Admin	07346	SR1300	0	0.00	0	0.00	1	1.00
Info Sys Cust Support Rep 2	10115	SR0800	0	0.00	1	1.00	1	1.00
Info Systems Div Mgr	07318	SR1400	0	0.00	1	1.00	1	1.00
Info Systems Mgr	07782	SR1300	0	0.00	1	1.00	1	1.00
Information Systems Advisor 1	07234	SR1300	1	1.00	1	1.00	1	1.00
Office Support Rep 2	10121	SR0500	0	0.00	1	1.00	1	1.00
Office Support Rep 3	10122	SR0600	2	2.00	2	2.00	1	1.00
Office Support Spec 1	10123	SR0700	2	2.00	2	2.00	0	0.00
Office Support Spec 2	10124	SR0800	0	0.00	1	1.00	1	1.00
Photographer	04690	SR0800	1	1.00	1	1.00	0	0.00
Printing Equip Operator 1	01720	TG0700	1	1.00	1	1.00	0	0.00

10 General Services - Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
Shared Business Office 51111 (Continued)							
Printing Equip Operator 2	05919 TL0700	2	2.00	2	2.00	0	0.00
Program Mgr 2	07377 SR1200	0	0.00	0	0.00	1	1.00
Safety Coord	06133 SR1200	0	0.00	1	1.00	1	1.00
Special Projects Mgr	07762 SR1500	0	0.00	0	0.00	1	1.00
Technical Specialist 1	07756 SR1100	0	0.00	0	0.00	2	2.00
Total Positions & FTE		20	20.00	26	26.00	28	28.00
Customer Call Center 51112							
Application Tech 1	10100 SR0700	9	9.00	9	9.00	8	8.00
Cust Svc Supv	06598 SR1000	1	1.00	1	1.00	0	0.00
Professional Spec	07753 SR1100	0	0.00	0	0.00	1	1.00
Program Manager 2	10434 HS2100	0	0.00	0	0.00	1	1.00
Total Positions & FTE		10	10.00	10	10.00	10	10.00
Facilities Maint & Security 51113							
Admin Asst	07241 SR0900	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	07245 SR1200	1	1.00	1	1.00	0	0.00
Bldg & Grnds Electrician	01770 TG1200	1	1.00	1	1.00	1	1.00
Bldg & Grnds Lead Electrician	01780 TL1200	1	1.00	1	1.00	1	1.00
Bldg Maint Lead Mechanic	02230 TL1000	11	11.00	11	11.00	11	11.00
Bldg Maint Leader	07255 TG0600	1	1.00	1	1.00	0	0.00
Bldg Maint Mechanic	02220 TG0800	6	6.00	6	6.00	12	12.00
Bldg Maint Supt	00842 TS1300	1	1.00	1	1.00	1	1.00
Bldg Maint Supv	07256 TS1100	1	1.00	1	1.00	1	1.00
Bldg Maint Worker	07257 TG0400	2	2.00	2	2.00	1	1.00
Carpenter 1	00960 TG1000	1	1.00	1	1.00	1	1.00
Compliance Inspector 3	07733 SR1000	0	0.00	0	0.00	3	3.00
Custodial Svcs Supv	05460 TS0300	1	1.00	1	1.00	0	0.00
General Services Assistant Dir	10469 SR1500	0	0.00	0	0.00	1	1.00
Information Systems Advisor 1	07234 SR1300	0	0.00	0	0.00	1	1.00
Property Guard 1	03920 SR0300	2	2.00	2	2.00	1	1.00
Property Guard 2	04725 SR0500	0	0.00	0	0.00	1	1.00
Technical Specialist 1	07756 SR1100	0	0.00	0	0.00	1	1.00
Technical Specialist 2	07757 SR1200	0	0.00	0	0.00	2	2.00
Total Positions & FTE		30	30.00	30	30.00	39	39.00
Postal Service 51151							
Cust Svc Supv	06598 SR1000	1	1.00	1	1.00	1	1.00
Mail Clerk Carrier	05910 SR0500	3	3.00	3	3.00	3	3.00
Office Support Rep 3	10122 SR0600	1	1.00	1	1.00	1	1.00
Total Positions & FTE		5	5.00	5	5.00	5	5.00

10 General Services - Financial



			FY 2005		FY 2006		FY 2007	
	<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
Radio Shop 51153								
Equip & Supply Clerk 2	03440	SR0600	1	1.00	1	1.00	0	0.00
Equip & Supply Clerk 3	03027	SR0700	1	1.00	1	1.00	1	1.00
General Svcs Div Mgr	07312	SR1400	1	1.00	1	1.00	1	1.00
Info Sys Comm Analyst 2	07769	SR1100	3	3.00	3	3.00	0	0.00
Info Sys Comm Analyst 3	07265	SR1200	0	0.00	0	0.00	3	3.00
Office Support Rep 3	10122	SR0600	1	1.00	1	1.00	0	0.00
Radio Tech 1	06613	TG0800	8	8.00	8	8.00	2	2.00
Radio Tech 2	04040	TG1100	4	4.00	0	0.00	6	6.00
Radio Tech 3	06213	TL1200	3	3.00	3	3.00	3	3.00
Total Positions & FTE			22	22.00	18	18.00	16	16.00
Office of Fleet Management 51154								
Admin Svcs Officer 4	07245	SR1200	2	2.00	2	2.00	2	2.00
Automotive Mechanic	00680	TG1000	2	2.00	2	2.00	1	1.00
Automotive Mechanic Leader	00690	TL1100	5	5.00	5	5.00	4	4.00
Automotive Mechanic-Cert	06081	TG1100	4	4.00	3	3.00	3	3.00
Automotive Shop Supv	00700	TS1100	2	2.00	2	2.00	1	1.00
Automotive Svc Writer	07250	SR0700	2	2.00	2	2.00	5	5.00
Emerg Vehicle Tech 1	03057	TG1200	1	1.00	1	1.00	1	1.00
Equip & Supply Clerk 1	05010	SR0400	5	5.00	4	4.00	2	2.00
Equip & Supply Clerk 2	03440	SR0600	2	1.50	2	1.50	6	6.00
Equip & Supply Clerk 3	03027	SR0700	3	2.50	3	2.50	4	3.00
Equip Mechanic	01880	TG1100	11	11.00	10	10.00	11	11.00
Equip Mechanic-Certified	07302	TG1200	6	6.00	6	6.00	3	3.00
Equip Operator 1	06826	TG0500	0	0.00	0	0.00	4	4.00
Equip Servicer	07304	TG0500	10	10.00	10	10.00	6	6.00
Equip Shop Supv	01920	TS1200	2	2.00	2	2.00	4	4.00
Finance Officer 1	10150	SR0800	1	1.00	1	1.00	0	0.00
Garage Manager	10355	SR1300	1	1.00	1	1.00	2	2.00
Garage Supervisor 1	10356	TS1100	3	3.00	3	3.00	1	1.00
Information Systems Advisor 1	07234	SR1300	1	1.00	0	0.00	0	0.00
Maint & Repair Worker 3	07329	TG0600	1	1.00	1	1.00	1	1.00
Manager of Fleet Operations	10358	SR1500	1	1.00	1	1.00	1	1.00
Master Tech	10118	TG1300	22	22.00	22	22.00	22	22.00
Mechanic Helper 1	07330	TG0500	2	2.00	2	2.00	2	2.00
Office Support Rep 3	10122	SR0600	0	0.00	0	0.00	1	1.00
Office Support Spec 2	10124	SR0800	1	1.00	1	1.00	1	1.00
Parts Supv	07345	SR0900	1	1.00	1	1.00	2	2.00
Tire Servicer	06609	TG0600	1	1.00	1	1.00	0	0.00
Welder	05830	TG0900	2	2.00	2	2.00	2	2.00
Total Positions & FTE			94	93.00	90	89.00	92	91.00

10 General Services - Financial

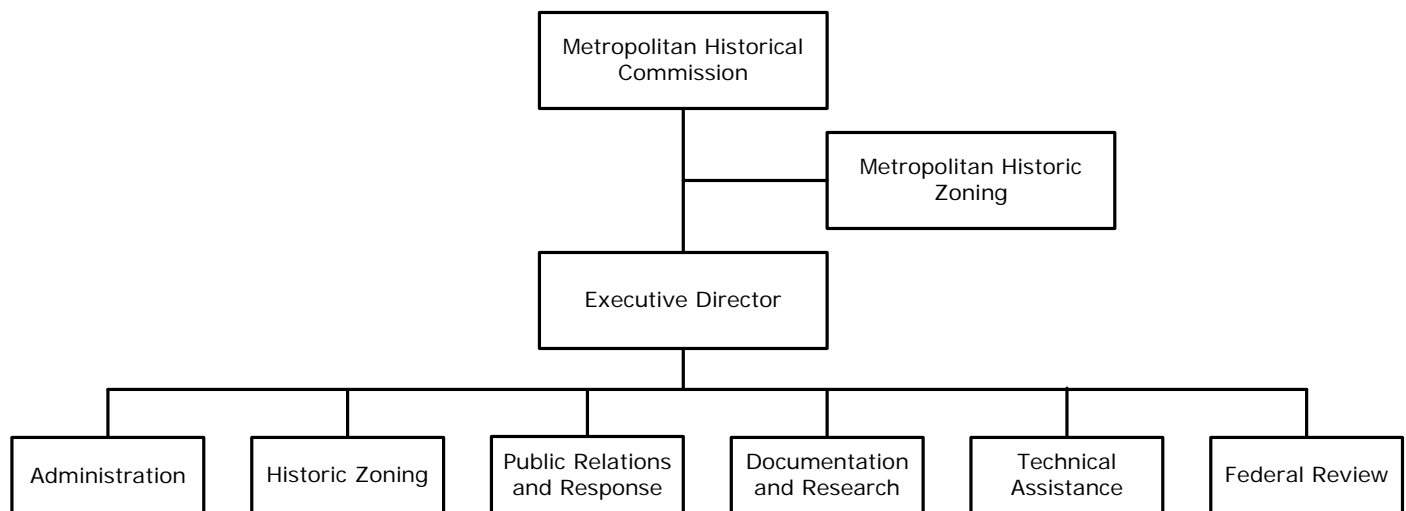


			FY 2005		FY 2006		FY 2007	
	<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
Surplus Property Auction 61190								
Admin Svcs Officer 3	07244	SR1000	2	2.00	2	2.00	2	2.00
Application Tech 2	10102	SR0800	2	2.00	2	2.00	2	2.00
Equip Inventory Asst 2	07301	SR0700	2	2.00	2	2.00	2	2.00
Finance Admin	10108	SR1300	1	1.00	1	1.00	1	1.00
Total Positions & FTE			7	7.00	7	7.00	7	7.00
Department Totals			200	199.00	226	225.00	224	223.00

11 Historical Commission—At a Glance

Mission	To preserve, protect, and document the history, historic places, buildings, and neighborhoods of Davidson County through education, technical assistance, and advocacy.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$559,600	\$653,200	\$680,500
	Special Purpose Funds	0	0	0
	Total Expenditures and Transfers	\$559,600	\$653,200	\$680,500
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
	Other Governments and Agencies	10,000	10,000	10,000
	Other Program Revenue		0	0
	Total Program Revenue	\$10,000	\$10,000	\$10,000
	Non-Program Revenue	0	0	0
	Transfers from Other Funds and Units	0	0	0
	Total Revenues	\$10,000	\$10,000	\$10,000
Positions	Total Budgeted Positions	8	9	9
Contacts	Director of Historical Commission: Ann Roberts email: ann.roberts@nashville.gov Financial Manager: Terri Johnson email: terri.johnson@nashville.gov Sunnyside Mansion in Sevier Park 3000 Granny White Pike Nashville, TN 37204 Phone: 862-7970 FAX: 862-7974			

Organizational Structure



11 Historical Commission—At a Glance

Budget Highlights FY 2007

• All Other Expenses	\$(10,000)
• Pay Plan\Fringe Amounts	23,700
• Safety & Risk Management Premiums	1,700
• Internal Services Fees	
• Finance Charge	2,000
• Human Resources Charge	(700)
• Information Systems Charge	9,200
• Shared Business Office Charge	(400)
• Shared Services Charge	1,000
• Customer Call Center Charge	(200)
• Postal Service Charge	800
• Surplus Property	200
Total	<u>\$ 27,300</u>

Overview

ADMINISTRATION

The Administration Division provides overall policy and direction for the office staff, programs, and financial management.

HISTORIC ZONING

The Historic Zoning Program provides technical/design assistance to property owners within historic zoning areas and works with neighborhoods seeking stabilization and revitalization. They are also responsible for issuing preservation permits and regulatory historic zoning properties.

PUBLIC RELATIONS AND RESPONSE

The Public Relations and Response Program is responsible for educating the public on the history of the community and the value of historical preservation through publications, workshops, conferences and public events.

This division also produces tourism publications and provides information and marketing features at historic sites.

The division responds to requests from the public and the media for information about historic properties and Nashville history. It also collaborates with other groups to further the mission of preservation.

DOCUMENTATION AND RESEARCH

The Documentation and Research Program prepares, advises, and coordinates the nomination of properties to the National Register of Historical Places. It also identifies the County's historic resources and researches local history and historic properties.

TECHNICAL ASSISTANCE

The Technical Assistance Program assists property owners with planning and designing the rehabilitation of buildings and the revitalization of neighborhoods and commercial areas. It also oversees the preservation of Metro owned historic resources.

FEDERAL REVIEW

The Federal Review Program carries out Federal mandates for preservation and identifies the County's historic resources.

11 Historical Commission—Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
HISTORIC ZONING					
Historic Zoning Program					
1. Provide effective administration, management, and growth of Historic Zoning through advice, guidance, and effective procedures on zoning issues and requests.	a. Number of instances of technical/design assistance to property owners within historic zoning areas	800	725	900	900
	b. Issued preservation permits	150	233	300	300
	c. Regulate historic zoning properties (# properties)	3,063	4,095	5,550	5,550
PUBLIC RELATIONS AND RESPONSE					
Public Relations and Response Program					
1. Serve as a leading voice and a major catalyst that positively influences historic preservation in the Davidson County community.	a. Provide information and marketing features on Nashville, historical sites, etc., to the media (# articles)	50	45	50	60
	b. Collaborate with individuals and groups to produce events, programs, and projects that advance the Metro Historical Commission mission (# events).	14	11	14	14
DOCUMENTATION AND RESEARCH					
Documentation and Research Program					
1. Research, document, and maintain current information on history and historic places in Davidson County.	a. Prepare, advise, and coordinate nominations of properties National Register of Historic Places (# properties involved)*	4	5	6	6
	b. Provide information about historic properties and Nashville history (# occurrences)	600	510	600	600
* Nominations increased from individual properties to a district					
TECHNICAL ASSISTANCE					
Technical Assistance Program					
1. Provide educational materials/services that inform individuals, organizations, and neighborhoods about history, historic places and knowledge of preservation.	a. Provide technical assistance on historic places outside the historic zoning areas (# meetings and contacts)	185	200	250	250
	b. Produce/sponsor educational materials, books, tours, manuals, etc., (# publications and newsletters)	8	9	8	8
	c. Organize/partner in conferences, seminars, workshops, etc., focusing on preservation, history, and historical architecture (# participants)	1,500	1,100	12,000	12,000

11 Historical Commission—Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	479,700	479,874	576,000	599,700
OTHER SERVICES:				
Utilities	12,000	3,671	5,000	3,000
Professional and Purchased Services	4,300	994	3,200	2,700
Travel, Tuition, and Dues	8,600	9,843	10,600	8,600
Communications	9,100	9,094	9,800	8,800
Repairs and Maintenance Services	1,500	799	1,500	1,800
Internal Service Fees	33,300	35,823	32,300	44,200
TOTAL OTHER SERVICES	68,800	60,224	62,400	69,100
Other Expense	11,100	10,725	14,800	11,700
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	559,600	550,823	653,200	680,500
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	559,600	550,823	653,200	680,500
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	32	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	10,000	10,000	10,000	10,000
Subtotal Other Governments & Agencies	10,000	10,000	10,000	10,000
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	10,000	10,032	10,000	10,000
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	10,000	10,032	10,000	10,000

11 Historical Commission—Financial

			FY 2005		FY 2006		FY 2007	
	<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101								
Historic Preservationist 1	06123	SR1000	5	5.00	6	6.00	6	6.00
Historic Preservationist 2	07778	SR1200	1	1.00	1	1.00	1	1.00
Historical Commission Exec Dir	01945	DP0100	1	1.00	1	1.00	1	1.00
Office Support Mgr	10119	SR0900	1	1.00	1	1.00	1	1.00
Total Positions & FTE			8	8.00	9	9.00	9	9.00
Department Totals			8	8.00	9	9.00	9	9.00

14 Information Tech Services—At a Glance



Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$ 555,100	\$ 616,500	\$ 625,300
	Special Purpose Funds	12,414,500	19,998,600	24,149,500
	Expenditures and Transfers	\$12,969,600	\$20,615,100	\$24,774,800
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$12,048,100	\$19,632,200	\$23,829,500
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$12,048,100	\$19,632,200	\$23,829,500
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	367,200	367,200	320,800
Total Revenues	\$12,415,300	\$19,999,400	\$24,150,300	
Positions	Total Budgeted Positions	147	141	135
Contacts	Director of Info Tech Servs: Sandy Cole email: sandy.cole@nashville.gov Financial Manager: Mary Newton email: mary.newton@nashville.gov Howard Office Building 37210 Phone: 862-6300 FAX: 862-6288			

Line of Business and Program

Applications

Applications Development and Support
Internet/Intranet Development

Platforms

Technical Support Center
Desktop Computing Support Services
Directory Services
Enterprise Services
Database Services
Enterprise Server & Storage Systems

Network Services

Network Communication Services
Security Assurance
Voice Communication Solutions

Strategy and Planning Line

Executive Leadership
Project Management
Metro 3
Multimedia

Administrative

Non-allocated Financial Transactions
Metro-wide Technology Program
Facilities Management



14 Information Tech Services—At a Glance



Mission	The mission of the Information Technology Services Department is to provide information, communications, and business solutions products to the departments and agencies of Metro Government so they can achieve their business objectives and meet the needs and the expectations of the citizens we all serve.
Goals	<p>By the end of FY 2007, internal Metro customers & citizens will experience network and application availability when and where they work throughout Davidson County.</p> <p>By end of FY 2006, customers will receive increased availability of information technology solutions in support of their business operations as evidenced by a customer satisfaction rating of 80% and 80% of projects completed successfully such as PBX, Wireless, Mainframe Replacement, etc.</p> <p>By the beginning of FY 2007, Metro Government customers and citizens will experience improved data security and reliability, with priority given to public safety risks, as measured by:</p> <ul style="list-style-type: none"> • 0% Service interruptions due to security compromise <p>By year end of FY 2006 and given the implementation of the chargeback system, ITS customers will be able to clearly articulate the Cost vs. Benefits for 80% of information technology initiatives and projects.</p> <p>By year end of FY 2007, Metro ITS customers will follow an integrated, uniform planning process to project, prioritize and implement all IT - related initiatives as evidenced by 95% compliance with Metro's Enterprise Project Management Methodology.</p> <p>NOTE: The Strategic Goals of the Information Technology Services Department are pending.</p>

Budget Change and Result Highlights FY 2007

Recommendation		Result
Non-Recurring Modification		
Hardware Maintenance	\$(28,000)	No impact on program results.
Application Development and Support		
Software budget reduction	(26,200)	Licenses not required for FY 07. No impact on program results.
New software maintenance contracts	339,000	Software maintenance agreements required to support new software packages in FY 07.
Technical Support Center		
Mainframe Support Reductions	(294,600)	Mainframe center was shut down in FY 06. Reductions have no impact on program results.
Uninterrupted Power Source Maintenance/Offsite Tape Storage	13,000	Required to provide back-up power and data recovery in case of emergency.
Directory Services		
Position Adjustments	(119,600) (3.0 FTEs)	Reflects abolishment of vacant positions and use of funding for software consultants. No impact to program results.

14 Information Tech Services—At a Glance



Budget Change and Result Highlights FY 2007

Recommendation		Result
Enterprise Server and Storage Systems		
Software budget reduction	\$ (39,700)	Licenses not required for FY 07. No impact on program results.
Server and Storage Area Network Maintenance	98,000	Required to cover maintenance of existing equipment through FY 07.
Network Communication Services		
Position Adjustment	(97,500) (1.0 FTE)	Reflects abolishment of vacant position. No impact on program results.
Firewall Maintenance Renewals	82,800	Protects Metro network from computer viruses and unauthorized access to network.
Wireless Support for Fire Department	35,000	Supports wireless technology currently installed in firehouses across Metro.
Metro-wide Technology Program		
Optical Fiber Budget Reduction	(526,500)	Optical Fiber charges reduced to match contract amount for FY 07.
E-procurement/EBS Contracted Services	165,500	Covers hosting, connectivity and license fees required for these major technology initiatives.
Non-Allocated Financial Transactions		
Depreciation Adjustment	(642,300)	Eliminates budget for depreciation line item. No impact on program results.
Self-Funded Debt Repayment	4,016,500	Represents repayment of amounts borrowed for technology projects to benefit Metro departments.
Pay Plan/Fringe Amount	708,100	Supports the hiring and retention of a qualified workforce.
Risk Management Premium	6,300	Coverage of safety and risk management premiums and activities.
Internal Service Charges		
Finance Charge	15,400	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit.
Human Resources Charge	(25,000)	Delivery of core human resource functions including hiring, training, and evaluation/management.
Information Systems Charge	5,100	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity.
Facilities Maintenance & Security Charge	116,100	Delivery of facility maintenance and associated security functions.
Shared Business Office Charge	293,300	Delivery of administrative support functions.
Shared Services Charge	53,400	Delivery of centralized payment services.
Customer Call Center Charge	(900)	Telephone access to information for Metro employees, the residents of Nashville, and other callers.
Fleet Management Charge	5,500	Delivery of fleet management, fuel services, and maintenance functions.
Postal Service Charge	600	Delivery of mail across the Metropolitan Government.
Surplus Property Charge	6,400	Handling and disposition of surplus property.
TOTAL	\$4,159,700 (4.0 FTEs)	

14 Information Tech Services—At a Glance



Performance Information Highlights

Performance Measure Certification

The Performance Measure Certification Unit reviewed all key result measures for the Information Technology Services Department for FY 2004-05. Measures were either certified, meaning the measure was aligned, documented, and reliable or not certified (NC), meaning the measure did not meet the established criteria. For FY 2005, only certified measures appear in the Operating Budget Book.

	Certified	Reported, Not Certified	Not Reported
Number of Programs:	71%	29%	0%
Program Budget Dollars:	52%	48%	0%

14 Information Tech Services—At a Glance



Applications Line of Business - The purpose of the Applications line of business is to provide design, development, and support products to the agencies and departments of Metro Government so they can improve their business processes, communicate electronically, and conduct business with their customers on the web.

Application Development and Support

The purpose of the Applications Development and Support Program is to provide business recommendations, applications, and project reporting products to ITS and Metro departments and agencies so they can use technologies and technology applications to support their business processes.

Results Narrative

The proposed budget for the Applications Development and Support Program includes a reduction of \$26,200 for software licenses for IBM Passport Advantage software and an additional \$339,000 for Accela Kiva maintenance. The proposed reduction will not impact the delivery of results or the accomplishment of goals. The additional resources will be used to maintain the key results of database uptime and customer satisfaction. Two vacant positions are also being reduced in this program, and the budget is being redirected to the software consulting budget. This increase will also support the program's key result goal of 85% customer satisfaction as well as the departmental goal of 80% customer satisfaction.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$1,775,500	\$1,650,958	\$1,680,200	...	\$1,993,000
FTEs: Internal Service Fund	20.0	20.0	20.0	...	18.0
Results					
Percentage of customers reporting that application products helped support their business processes	NR	100%	85%	100%	NR

Internet/Intranet Development Services

The purpose of the Internet/Intranet Development Program is to provide internet and intranet design, publication, web pages, and support products to Metro departments and agencies so they can achieve their predetermined e-Government business objectives in a timely manner.

Results Narrative

The proposed budget for the Internet/Intranet Development Program includes maintaining the current level of funding for FY07. Continued funding supports the key result of % of Internet/Intranet design consultations where the customer experiences satisfaction with ITS performance and product delivery.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$424,700	\$565,310	\$409,700	...	\$409,700
FTEs: Internal Service Fund	7.0	7.0	7.0	...	7.0
Results					
Percentage of departments where the customer experiences satisfaction with ITS performance and product delivery of Internet/Intranet design consultations and updates	NR	97%	97%	NR	NR

14 Information Tech Services—At a Glance



Platforms Line of Business – The purpose of the Platforms line of business is to provide enterprise security, project management, business continuity, and support products to ITS and Metro departments and agencies so they can experience operational integrity, better solutions and business continuity preparedness.

Technical Support Center Program

The purpose of the Technical Support Center Program is to provide information technology assistance and notification products to Metro departments and agencies so they can receive resolution to their problem from Technical Support Center staff.

Results Narrative

The proposed budget for the Technical Support Center includes a reduction of \$388,900 (\$66,300 in equipment depreciation, \$294,600 due to mainframe replacement, \$28,000 in hardware maintenance) and an additional \$13,000 (\$6,000 off-site tape storage, \$7,000 in maintenance on Uninterruptible Power Systems). The proposed reductions will not impact the delivery of results or the accomplishment of goals. The requested resources will contribute to the delivery of results so that the percent of time servers are available will not decrease due to the lack of protected storage and the percent of time servers are available will not decrease due to the lack of protected power.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$636,500	\$687,535	\$2,093,200	...	\$1,717,300
FTEs: Internal Service Fund	23.0	23.0	24.0	...	24.0
Results					
Percentage of calls for service resolved by Technical Support Center	NA	33%	NR	34%	NR

Desktop Computing Support Services Program

The purpose of the Desktop Computing Support Services Program is to provide supported desktop products to Metro departments and agencies so they can continuously access and use data and applications to communicate and conduct business.

Results Narrative

The proposed budget for the Desktop Computing Support Services Program includes maintaining the current level of funding for FY07. Continued funding contributes to meeting the ITS goal which speaks to internal Metro Customers and citizens experiencing network and application availability when and where they work throughout Davidson County.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$1,748,100	\$1,663,072	\$1,629,100	...	\$1,629,100
FTEs: Internal Service Fund	22.0	22.0	22.0	...	22.0
Results					
Percentage of agencies surveyed showing satisfaction with supported desktops	NR	86%	90%	NR	NR

14 Information Tech Services—At a Glance



Directory Services Program

The purpose of the Directory Services Program is to provide directory infrastructure products and security login access to Metro Government information resources so that Metro Departments and Agencies can access the Metro Government Wide Area Network.

Results Narrative

The proposed budget for the Directory Services Program includes a reduction of \$119,600 to eliminate 2 FTE support positions at schools. This reduction will not adversely impact ITS department goals or key results. Also, one vacant position is being reduced, and this budget is being redirected to the software consulting budget. This program supports the departmental goals which speak to anytime and anywhere access to Metro Government and to reducing service interruptions due to security compromise.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$534,800	\$351,815	\$520,100	...	\$400,500
FTEs: Internal Service Fund	5.0	5.0	5.0	...	2.0
Results					
Percentage of time directory accounts are available	NA	100%	99.90%	100%	NR

Enterprise Services Program

The purpose of the Enterprise Services Program is to provide electronic messaging, scheduling, monitoring, and shared project document resource products to Metro departments and agencies so they can reliably and consistently send and receive messages, schedule events, and collaborate electronically.

Results Narrative

The proposed budget for the Enterprise Services Program includes maintaining the current level of funding for FY07. Continued funding contributes to maintaining the program key result of percent of time that electronic mailboxes are available and the ITS goal that speaks to internal Metro Customers and citizens will experience network and application availability when and where they work throughout Davidson County.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$624,400	\$548,500	\$786,000	...	\$786,000
FTEs: Internal Service Fund	8.0	8.0	8.0	...	8.0
Results					
Percentage of time the electronic mailbox services are available	NR	NC	99%	99%	NR

Database Services Program

The purpose of the Database Services Program is to provide database consultation and maintenance products to Metro departments and agencies so they can continuously access their data.

Results Narrative

The proposed budget for the Database Services Program includes maintaining the current level of funding for FY07. This program provides the infrastructure and support to Metro customers for them to store and access their data. Continued funding will allow them to maintain database uptime. This program supports the ITS goals of anytime, anywhere access and project success and satisfaction rate.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$267,500	\$182,792	\$253,100	...	\$253,100
FTEs: Internal Service Fund	2.0	2.0	2.0	...	2.0
Results					
Percentage of time the databases are available	NR	100%	99.90%	100%	NR

14 Information Tech Services—At a Glance



Enterprise Server and Storage Systems Program

The purpose of the Enterprise Server and Storage Systems Program is to provide server and data storage systems products to Metro Departments and agencies so they can continuously and reliably store, access, process, and recover data in a timely manner.

Results Narrative

The proposed budget for the Enterprise Server and Storage Systems Program includes a reduction of \$760,900 (\$721,200 in equipment depreciation and self-funded payment adjustments, \$39,700 in Visions Solutions software licenses) and an additional \$98,000 for Server and Storage Area Network Maintenance. The proposed reductions will not impact the delivery of results or the accomplishment of goals. The requested resources will help maintain the key result measure so that the percent of time servers and disk storage are available will not decrease.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$2,855,600	\$2,496,793	\$3,000,600	...	\$2,337,700
FTEs: Internal Service Fund	18.0	18.0	18.0	...	18.0
Results					
Percentage of time supported servers are available	NA	NC	99.90%	99.54%	NR

Network Line of Business – The purpose of the Network line of business is to provide connectivity and communication products to Metro departments and agencies so they can communicate in a timely and effective manner.

Network Communication Services Program

The purpose of the Network Communication Services Program is to provide communications products and projects to Metro departments and agencies so they can reliably, securely and continuously transport data, voice, and video.

Results Narrative

The proposed budget for the Network Communication Services Program includes a reduction of \$157,000 (\$59,500 in equipment depreciation and self-funded payment adjustments, \$97,500 includes FTE support position for schools) and an additional \$117,800 (\$82,800 for firewall maintenance renewals, \$35,000 in wireless backbone connectivity). The proposed reduction will not impact the delivery of results or the accomplishment of goals. The additional funds will provide software upgrades for the operating system, the firewall software patches and support, the hardware 24-7 replacement and support and local 24-7 engineering support. Funding will allow the department to maintain the key measure of network up time.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$1,612,100	\$1,155,225	\$1,889,500	...	\$1,850,300
FTEs: Internal Service Fund	11.0	11.0	11.0	...	10.0
Results					
Percentage of time network communication services are available	NR	NC	98%	97%	NR

14 Information Tech Services—At a Glance



Security Assurance Program

The purpose of the Security Assurance Program is to provide enterprise access control products to Metro departments and agencies so they can have reliable and secure access to protected data and applications.

Results Narrative

The proposed budget for the Security Assurance Program includes a reduction of \$2,400 for a self-funded payment adjustment. This program supports the strategic goal of helping our customers accomplish their business objectives by providing them with a secure network environment in order for them to utilize their applications and provide business solutions for their employees.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$240,600	\$406,496	\$427,100	...	\$424,700
FTEs: Internal Service Fund	2.0	2.0	2.0	...	2.0
Results					
Percentage of systems that pass internal security audits	NR	93%	90%	98%	NR

Voice Communication Solutions Program

The purpose of the Voice Communication Solutions Program is to provide telecommunications products to Metro departments and agencies so they can effectively communicate.

Results Narrative

The proposed budget for the Voice Communications Solutions Program includes a reduction of \$11,600 for a self-funded payment adjustment. This program provides telecommunications to Metro Departments. Continued funding will allow this program to maintain uptime and complete service requests per established guidelines. This supports the ITS goal of anytime/anywhere access to Metro Government and supports project satisfaction and success rates.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$217,400	\$455,562	\$989,900	...	\$978,300
FTEs: Internal Service Fund	6.0	6.0	6.0	...	6.0
Results					
Percentage of time telecommunication services are available	NR	NC	99.98%	99.99%	NR

Strategy and Planning Line of Business – The purpose of the Strategy and Planning line of business is to provide operations support service products to both ITS and other Metro departments and agencies so they can efficiently perform their job functions.

Executive Leadership Program

The purpose of the Departmental Executive Leadership program is to provide business policy and decision products to ITS so it can deliver results for customers.

Results Narrative

The proposed budget for the Executive Leadership Program includes an increase of \$31,500 for a self-funded payment adjustment. Continued funding will support organizational effectiveness in all programs thereby increasing the key result of this program which is the % of programs that meet their key results.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$322,100	\$1,410,814	\$1,373,900	...	\$1,405,400
FTEs: Internal Service Fund	3.0	3.0	3.0	...	3.0
Results					
Percentage of employees who have a development plan in their EPPR	NR	NR	NR	100%	NR

14 Information Tech Services—At a Glance



Project Management Program

The purpose of the Project Management Program is to provide project methodology training, guidance, and documentation products to ITS and Metro departments and agencies so they can meet project objectives on time and within budget.

Results Narrative

The proposed budget for the Project Management Program includes maintaining the current level of funding for FY07. This program is responsible for supporting ITS project managers. The key measure is the percent of project managers that agree the tools, templates, training, and support provided by program staff meet their needs. This program plays a vital role in meeting the ITS goals of project satisfaction rate, customer articulation of costs and benefits for projects, and compliance with the IT planning process.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$156,700	\$155,145	\$186,200	...	\$186,200
FTEs: Internal Service Fund	2.0	2.0	2.0	...	2.0

Results

Percentage of project managers that agree the tools, templates, training and techniques provided by PMO effectively supported their project management needs

NA	95%	90%	NR	NR
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Metro 3 Program

The purpose of the Metro 3 Program is to provide video information products to the citizens of Nashville so they can watch government proceedings and be better informed about local government.

Results Narrative

The proposed budget for the Metro 3 Program includes maintaining the current level of funding for FY07. This program provides television coverage of Metro proceedings to Nashville citizens. Continued funding will help the program reach more citizens and support the departmental goal of project satisfaction and success rate.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$347,400	\$373,619	\$458,900	...	\$458,900
FTEs: GSD General Fund	6.1	6.1	6.1	...	6.1

Results

Percentage of citizens reporting that they are better informed about local government because of Metro 3

NR	77%	78%	NR	NR
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Multimedia Program

The purpose of the Multimedia Program is to provide scripting and video taping products to Metro departments and agencies so they can visually record and present their program content in a video format that meets or exceeds their pre-determined requirements.

Results Narrative

The proposed budget for the Multimedia Program budget includes maintaining the current level of funding for FY07. This program creates videos for Metro Departments to support their business needs. Continued funding will allow the program to meet customer requirements and support the departmental goal that speaks to project satisfaction and success rate.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$173,000	\$153,051	\$157,600	...	\$157,600
FTEs: GSD General Fund	2.9	2.9	2.9	...	2.9

Results

Percentage of Metro departments that report that the video met or exceeded their pre-determined requirements

NR	98%	97%	100%	NR
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14 Information Tech Services—At a Glance



Administrative Line of Business - The purpose of the Administrative line of business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to pay plan, benefits, safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$0	...	\$(12,300)
Internal Service Fund	\$0	...	\$1,175,500
Total	\$1,163,200
FTEs: Internal Service Fund	7.0	...	0.0

Metro-Wide Technology Program

The purpose of the Metro-Wide Technology Program is to provide enterprise-wide tech products to Metro departments and agencies so they can conduct business effectively and efficiently.

Results Narrative

The proposed budget for the Metro-Wide Technology Program includes an overall reduction of \$526,500 as a result of the reduction in the fiber lease cost. In addition the proposed budget includes an additional \$4,369,200 (\$4,203,700 in self-funded payment adjustments, \$120,000 for the eProcurement system, \$45,500 for increased hosting fee to the EBS application vendor). The proposed reduction will not affect any program key results, outputs or demands and will not affect the department's progress toward strategic goals. The resources will help support the Finance Procurement program key result of % of Request for Proposal processes completed within three months. In addition, the increased hosting fee will enable the ITS goal of application access to Metro Departments and customers.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$3,552,500	...	\$7,395,200

Facilities Management Program

The purpose of the Facilities Management program is to provide operational support products to this Metro department so it can constantly function in a clean and operational work environment.

Results Narrative

The proposed budget for the Facilities Management program includes maintaining the current level of funding for FY07. This program operational supports products to this department and gauges its success by customer satisfaction with the quality of custodial services provided. This program supports the overall mission and goals of ITS.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$1,033,200	\$1,273,729	\$1,207,500	...	\$1,207,500
Percentage customer satisfaction with quality of custodial services	NR	NR	NR	NR	NR

14 Information Tech Services—Financial



GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	517,200	508,479	542,200	563,300
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	0	-136	0	0
Travel, Tuition, and Dues	400	94	400	400
Communications	0	294	0	0
Repairs and Maintenance Services	1,000	547	1,000	1,000
Internal Service Fees	29,400	30,234	68,600	54,600
TOTAL OTHER SERVICES	30,800	31,033	70,000	56,000
Other Expense	7,100	9,293	4,300	6,000
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	555,100	548,805	616,500	625,300
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	555,100	548,805	616,500	625,300
PROGRAM REVENUE:				
Charges, Commissions, & Fees	800	812	800	800
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	800	812	800	800
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	800	812	800	800

14 Information Tech Services—Financial



Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	9,360,100	8,739,749	9,612,700	9,903,300
OTHER SERVICES:				
Utilities	6,200	2,436	5,600	5,600
Professional and Purchased Services	447,800	985,159	1,713,800	2,329,200
Travel, Tuition, and Dues	289,900	184,941	201,200	276,600
Communications	16,200	31,799	15,400	400
Repairs and Maintenance Services	428,900	269,555	507,200	565,400
Internal Service Fees	324,600	1,406,301	2,331,700	2,431,000
TOTAL OTHER SERVICES	1,513,600	2,880,190	4,774,900	5,608,200
Other Expense	749,000	655,058	1,987,200	1,984,600
Pension, Annuity, Debt, & Other Costs	650,000	701,388	642,300	0
Special Projects	0	0	404,800	60,200
Equipment, Buildings & Land	0	5,225	0	0
TOTAL OPERATING EXPENSE	12,272,700	12,981,611	17,421,900	17,556,300
Transfers to Other Funds and Units	141,800	0	2,576,700	6,593,200
TOTAL EXPENSE AND TRANSFERS	12,414,500	12,981,611	19,998,600	24,149,500
PROGRAM REVENUE:				
Charges, Commissions, & Fees	12,047,300	12,457,344	19,631,400	23,828,700
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	12,047,300	12,457,344	19,631,400	23,828,700
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	367,200	434,808	367,200	320,800
TOTAL REVENUE AND TRANSFERS	12,414,500	12,892,152	19,998,600	24,149,500

14 Information Tech Services—Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Admin Svcs Mgr	07242 SR1300	1	1.00	1	1.00	1	1.00
Admin Svcs Officer 4	07245 SR1200	2	1.00	2	1.00	2	1.00
Program Coord	06034 SR0900	1	1.00	1	1.00	0	0.00
Program Spec 2	07379 SR0800	0	0.00	0	0.00	2	2.00
Program Spec 3	07380 SR1000	4	4.00	4	4.00	4	4.00
Video Production Spec	06798 SR0700	2	2.00	2	2.00	1	1.00
Total Positions & FTE		10	9.00	10	9.00	10	9.00
Information Technology Service 51137							
Admin Asst	07241 SR0900	1	1.00	1	1.00	1	1.00
Admin Svcs Mgr	07242 SR1300	1	1.00	0	0.00	0	0.00
Admin Svcs Officer 1	02660 SR0600	2	1.00	2	1.00	2	1.00
Admin Svcs Officer 4	07245 SR1200	1	1.00	1	1.00	1	1.00
Application Tech 1	10100 SR0700	1	1.00	1	1.00	1	1.00
Chief Info Officer	07113 DP0300	1	1.00	1	1.00	1	1.00
Communications Mgr	06898 SR1300	1	1.00	1	1.00	1	1.00
Computer Operations Scheduler	01301 SR0600	1	1.00	1	1.00	1	1.00
Computer Operations Shift Supv	01302 SR1100	3	3.00	3	3.00	3	3.00
Computer Operator 1	01430 SR0500	1	1.00	1	1.00	1	1.00
Computer Operator 2	04540 SR0600	3	3.00	4	4.00	4	4.00
Computer Operator 3	07268 SR0700	2	2.00	2	2.00	2	2.00
Database Admin	06818 SR1400	2	2.00	2	2.00	2	2.00
Database Analyst	07285 SR1300	1	1.00	1	1.00	1	1.00
Info Sys Comm Analyst 3	07265 SR1200	5	5.00	5	5.00	5	5.00
Info Sys Cust Support Rep 2	10115 SR0800	3	3.00	2	2.00	2	2.00
Info Systems App Analyst 1	07779 SR1000	20	20.00	19	19.00	17	17.00
Info Systems App Analyst 2	07780 SR1100	9	9.00	9	9.00	9	9.00
Info Systems App Analyst 3	07783 SR1200	20	20.00	19	19.00	19	19.00
Info Systems App Tech 1	07784 SR0800	9	9.00	9	9.00	9	9.00
Info Systems App Tech 2	07785 SR0900	8	8.00	8	8.00	6	6.00
Info Systems Asst Dir	07744 SR1500	1	1.00	1	1.00	1	1.00
Info Systems Div Mgr	07318 SR1400	5	5.00	4	4.00	4	4.00
Info Systems Mgr	07782 SR1300	23	23.00	22	22.00	22	22.00
Information Systems Advisor 1	07234 SR1300	9	9.00	9	9.00	7	7.00
Information Systems Advisor 2	07407 SR1400	1	1.00	1	1.00	1	1.00
Office Support Spec 2	10124 SR0800	2	2.00	1	1.00	1	1.00
Technical Specialist 1	07756 SR1100	1	1.00	1	1.00	1	1.00
Total Positions & FTE		137	136.00	131	130.00	125	124.00
Department Totals		147	145.00	141	139.00	135	133.00

15 Finance-At a Glance



Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$ 1,179,400	\$ 1,359,700	\$ 1,535,200
	Special Purpose Fund	9,620,100	11,569,200	12,952,000
	Total Expenditures and Transfers	\$10,799,500	\$12,928,900	\$14,487,200
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$9,168,700	\$11,316,700	\$12,952,000
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$9,168,700	\$11,316,700	\$12,952,000
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	252,500	252,500	0
	Total Revenues	\$9,421,200	\$11,569,200	\$12,952,000
Positions	Total Budgeted Positions	133	143	137
Contacts	Director: David Manning email: david.manning@nashville.gov Deputy Finance Director: Talia Lomax-O'dneal email: talia.lomaxodneal@nashville.gov 106 Metro Courthouse 37201 Phone: 862-6151 FAX: 862-6156			

Line of Business and Program

Strategic Resource Allocation and Management

Results Matter Design, Deployment and Integration
 Cost Planning and Management
 Budget Planning and Management
 Investor Relations
 Investment Committees Support
 Real Property Project Administration
 Grants Assessment and Resource
 Getting Priorities Straight

Business Integrity and Accountability

Compliance Monitoring and Accountability
 Audit Advisory Consultation
 Financial Control and Compliance
 Performance Audit
 Performance Measure Certification

Business Support and Solutions

Business Systems Administration
 Enterprise Business Systems (EBS)
 Procurement
 Minority and Small Business Assistance
 Cash Operations
 Accounts Payable
 Accounting
 Financial Accounting Solutions and Training
 Comprehensive Annual Financial Reporting
 Pension Payroll Operations
 Employee Payroll Operations
 Real Estate Management

Executive Leadership

Executive Leadership

Administrative

Non-allocated Financial Transactions

15 Finance-At a Glance



Mission	The mission of the Department of Finance is to provide financial management, information, and business products to policy makers, departments, agencies, investors, and the Nashville Community so they can have confidence in Metro Government, make informed decisions, and achieve their results.
Goals	<p>Finance will provide integrated, aligned business products and support that help focus Metro's resources on customers as represented by the achievement of 90% of Metro's departmental key results by December 2007.</p> <p>By December 2007, Metro Government policymakers will have cost data to better inform their decisions and drive operational efficiencies as evidenced by:</p> <ul style="list-style-type: none"> • 100% of Metro Government departments/agencies will have a cost allocation plan approved by and on file with the Office of Management and Budget. • 100% of central service government functions will have an internal service fund rate structure and update it annually. • 100% of targeted Metro departments/agencies that provide products outside of the government on a fee for service basis have identified the full cost for providing those products. <p>Policymakers and citizens will have clear, reliable information on how tax dollars were spent and understand the value they are getting in terms of results as measured by all Mayoral departments/agencies implementing Results Matter by September 2007.</p> <p>By June 2008, Metro Nashville Government will achieve a cumulative savings of 100 million dollars based on FY05 budgeted expenses through increased efficiencies in operations and increased non-tax revenue.</p>

Budget Change and Result Highlights FY 2007

Recommendation		Result
Planning and Management Activities		
Reduction in consulting and printing expenses	\$(92,700)	Minimal impact to program results
Procurement		
Elimination of 1 FTE, salary and support costs	(56,200) (1.0 FTE)	Reduction will affect the program's ability to reduce costs through the effective use of eProcurement technologies.
Accounting Program		
Elimination of two Finance Officer 1 positions	(93,300) (2.0 FTEs)	No impact to program results based on efficiencies gained through Enterprise Business Systems
Treasury Cash Operations		
Eliminate Finance Officer 3 and Office Support Rep 3 positions	(96,300) (2.0 FTEs)	Elimination of these positions would require the shift of essential functions to other Treasury staff
Self-funded debt repayment	338,900	Amount required to repay borrowed funds to complete Cash Management Software program
Pension Payroll Program		
Transfer of Finance Officer 2 position to Human Resources department	(55,400) (1.0 FTE)	Function and position are moving to Human Resources department, no impact to program results.

15 Finance-At a Glance



Budget Change and Result Highlights FY 2007

Recommendation		Result
Non-Allocated Financial Transactions		
Pay Plan/Fringe Amounts	\$ 781,400	Supports the hiring and retention of a qualified workforce
Technology Revolving Fund Charge	107,000	Payment to ITS Revolving Fund for replacement computers
Safety Risk Management Premiums	86,100	Coverage of safety and risk management premiums and activities
Internal Service Charges		
Finance Charge	137,900	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	(17,100)	Delivery of core human resources functions including hiring, training, and evaluation/management
Information Systems Charge	328,900	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity
Facilities Maintenance & Security Charge	11,500	Delivery of facility maintenance and associated security functions
Shared Business Office Charge	194,200	Delivery of administrative support functions
Shared Services Charge	1,000	Delivery of centralized payment services
Customer Call Center Charge	(5,200)	Telephone access to information for Metro employees, the residents of Nashville, and other callers
Fleet Management Charge	2,400	Delivery of fleet management, fuel services, and maintenance functions
Postal Service Charge	(18,900)	Delivery of mail across the Metropolitan Government
Surplus Property Charge	4,100	Handling and disposition of surplus property
TOTAL	\$1,558,300 (6.0 FTEs)	

Performance Information Highlights

Performance Measure Certification

The Performance Measure Certification Unit reviewed all key result measures for the Finance Department for FY 2004-05. Measures were either certified, meaning the measure was aligned, documented, and reliable or not certified (NC), meaning the measure did not meet the established criteria. For FY 2005, only certified measures appear in the Operating Budget Book.

	Certified	Reported, Not Certified	Not Reported
Number of Programs:	83%	14%	3%
Program Budget Dollars:	78%	21%	1%

15 Finance-At a Glance



Strategic Resource Allocation and Management Line of Business – The purpose of the Strategic Resource Allocation and Management line of business is to provide knowledge, planning, advisory and consultation products to Metro departments and agencies, policymakers and the Nashville community and investors so they can make better informed decisions and have confidence that Metro is using public resources in the most effective and efficient way possible.

Results Matter Design, Deployment and Integration Program

The purpose of the Results Matter Design, Deployment and Integration Program is to provide Managing for Results products to Metro Government policy makers, departments and agencies so they can use performance information to make policy, resource, and operations improvement decisions and tell taxpayers what they are getting for their money in terms of results.

Results Narrative

The proposed budget for the Results Matter Design, Deployment and Integration Program includes maintaining the current level of funding for FY 07. With current funding, this program is still positioned to complete the strategic planning process for all Mayoral agencies by the end of FY 07. As a result, the program will be able to improve upon the percentage of customers who respond that they are using Managing for Results data to make decisions from 52% in FY 05 to 65% in FY 07. This program directly supports the departmental goal of providing clear reliable information on how tax dollars are spent so that customers know the value they are getting in terms of results.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$232,100	\$228,022	\$259,100	...	\$259,100
FTEs: Internal Service Fund	2.5	2.5	3.0	...	3.0
Results					
Percentage of customers who respond that they are using Managing for Results data to make decisions	NR	52%	40%	NR	65%

Cost Planning and Management Program

The purpose of the Cost Planning and Management Program is to provide planning, implementation and support products to Metro departments and agencies so they can manage key product costs within predetermined performance targets and use the cost information to make resource and operational improvement decisions.

Results Narrative

The proposed budget for the Finance OMB Cost Planning Program includes maintaining funding at the current level for FY07. This program will continue to work with departments to help them understand the costs associated with their business by providing training, consultations and by developing tools and plans to assess and identify their costs in order for the departments to use cost information to make informed decisions. The levels of positions and training resources in FY 06 was retained for FY 07 in order to prevent delays in providing cost consultations and to help ensure that cost information is available and used effectively in order to raise the key result for this program.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$113,800	\$120,594	\$200,400	...	\$200,400
FTEs: Internal Service Fund	1.5	1.5	2.0	...	2.0
Results					
Percentage of agencies using cost information for resource and operational improvement decisions	NR	NC	40%	NR	50%

15 Finance-At a Glance



Budget Planning and Management Program

The purpose of the Budget Planning and Management Program is to provide budgetary assistance, information, and documentation products to the Mayor, Council, and Metro departments and agencies so they can make timely, well informed budgetary decisions and so they can manage their budget results.

Results Narrative

The proposed budget for the Budget Planning and Management Program includes a reduction of \$15,000 for FY 07. This reduction represents the amount saved by eliminating the printing of the final operating budget book. There will be no negative impact on results or goals in FY 2007. This program supports the Department of Finance goal providing integrated, aligned business products and support that help focus Metro's resources on customers as represented by the achievement of 90% of Metro's budgeted departmental key results by 2007.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$1,087,500	\$1,036,603	\$1,230,100	...	\$1,215,100
FTEs: Internal Service Fund	13.0	13.0	13.0	...	13.0

Results

Percentage of customers (Mayor, Council Members and Departments/Agencies) who report they have the information they need to make timely, well informed budgetary decisions

NA	73%	NA	NR	85%
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Investor Relations Program

The purpose of the Investor Relations Program is to provide debt management products to investors and the Metro Government so they can: Investors-Purchase Metro debt and have confidence as an Investor. Metro Government – Issue debt at the lowest cost.

Results Narrative

The proposed budget for the Investor Relations Program includes maintaining funding at the current level for FY 07. The key result measure for the Investor Relations Program is to insure that Metro meets the deadlines for filing continuous disclosure statements 100% of the time. With the status quo budget in FY 07, the program will continue to meet all required filings.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$155,500	\$156,957	\$177,400	...	\$177,400
FTEs: Internal Service Fund	2.0	2.0	2.0	...	2.0

Results

Percentage of time Metro Nashville Government meets SEC deadline for filing disclosure statements

NR	100%	100%	100%	100%
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15 Finance-At a Glance



Investment Committee Support Program

The purpose of the Investment Committee Support Program is to provide administrative and operational support products to the Investment Committee so they can ensure that money managers meet or exceed their benchmark within approved risk levels.

Results Narrative

The proposed budget for the Investment Committee Support Program includes maintaining the current level of funding for FY 07. The Treasurer has support responsibility for 3 investment committees. Investment performance is reviewed at 12 committee meetings per year. With the status quo budget in FY07, the same number of meetings will be held and the current level of support will be maintained for each committee.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	Internal Service Fund	\$184,000	\$203,475	\$207,900	...	\$207,900
FTEs:	Internal Service Fund	1.0	1.0	1.0	...	1.0

Results

Percentage of time Metro composite 5-year rate of return meets or exceeds the Policy Index benchmarks within approved risk levels

NA	100%	100%	100%	100%
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Real Property Project Administration Program

The purpose of the Real Property Project Administration Program is to provide Metro departments and agencies with the necessary facilities space-needs planning and management products that will enable them to effectively deliver their services while operating in a safe, healthy, and accessible work environment.

Results Narrative

The proposed budget for the Real Property Project Administration Program includes maintaining funding at the current level for FY 07. The current level of funding will enable the department to maintain the current level of projects that are completed on time and within budget. This program directly supports the departmental mission to provide financial management, information, and business products to policymakers, departments, agencies, investors, and the Nashville Community so they can have confidence in Metro Government, make informed decisions and achieve their results.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	Internal Service Fund	\$1,246,300	\$1,192,351	\$1,406,800	...	\$1,406,800
FTEs:	Internal Service Fund	16.0	16.0	15.0	...	15.0

Results

Percentage of projects completed on time and within budget

NR	65%	60%	40%	66%
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15 Finance-At a Glance



Grants Assessment and Resource Program

The purpose of the Grants Assessment and Resource Program is to provide grant funding development, assessment, and technical assessment products to Metro departments and agencies so they can win, collect, and retain grant funds.

Results Narrative

The proposed budget for the Grants Assessment and Resource Program includes maintaining funding at the current level for FY07. The program's key result measure directly supports the goal for the Department of Finance that says that Finance will provide integrated, aligned business products and support that help focus Metro's resources on customers as represented by the achievement of 90% of Metro's budgeted departmental key results by 2007.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$186,600	\$143,330	\$221,200	...	\$221,200
FTEs: Internal Service Fund	2.0	2.0	2.0	...	2.0
Results					
Percentage of awarded grant revenue expended that is actually collected	NA	NA	NA	NR	NR

Getting Priorities Straight Program

The purpose of the Getting Priorities Straight Program is to provide technology investment products to IT investment decision makers so they can make informed IT investment decisions.

Results Narrative

The proposed budget for the Getting Priorities Straight Program includes maintaining funding at the current level for FY 07. The current level of funding is necessary to maintain the percentage of IT investment decisions based upon adequate information. This program directly supports the departmental mission to provide financial management, information, and business products to policymakers, departments, agencies, investors, and the Nashville Community so they can have confidence in Metro Government, make informed decisions and achieve their results.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$63,000	\$56,363	\$62,700	...	\$62,700
FTEs: Internal Service Fund	1.5	1.5	1.5	...	1.5
Results					
Percentage of IT investment decisions based upon adequate information	NR	81%	NR	NR	NR

15 Finance-At a Glance



Business Integrity and Accountability Line of Business – The purpose of the Business Integrity and Accountability line of business is to provide performance audit, financial control and compliance, monitoring and special project reports products to Policymakers and Metro departments and agencies so they can make timely, informed decisions to improve operations, controls and processes and be assured that Metro programs are compliant with applicable regulations.

Compliance Monitoring and Accountability Program

The purpose of the Compliance Monitoring and Accountability Program is to provide financial and programmatic monitoring reports, special reviews reports, consultations, and training products to Metro departments, agencies and policymakers so they can be assured of the integrity of Metro Government's programs and compliance with applicable federal, state and local regulations.

Results Narrative

The proposed budget for the Compliance Monitoring and Accountability Program includes maintaining the current level of funding for FY 07. With current funding this program will continue to provide the same level of results for this program which are the percentage of Metro programs in compliance with applicable federal, state and local regulations. This program supports most of the Department of Finance goals and the mission.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$292,600	\$268,450	\$340,700	...	\$340,700
FTEs: Internal Service Fund	4.0	4.0	4.0	...	4.0
Results					
Percentage of Metro programs in compliance with applicable federal, state and local regulations	66%	45%	NR	NR	50%

Audit Advisory Consultation Program

The purpose of the Audit Advisory Consultation Program is to provide operational evaluation and consultation products to Metro departments and agencies so they can improve their processes.

Results Narrative

The proposed budget for the Audit Advisory Consultation Program includes maintaining funding at the current level for FY 07. This program will continue to provide operational evaluation and consultation products to other Metro departments. The program provides both Implementation Consultations (supporting departments with implementing recommendations) and Special Project Reports to support the goal of policymakers and citizens having reliable information on spending and on results.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$148,800	\$125,109	\$145,800	...	\$145,800
FTEs: Internal Service Fund	1.5	1.5	1.5	...	1.5
Results					
Percentage of departments reporting value added as a result of solutions provided	NR	63%	75%	63%	75%

Financial Control and Compliance Program

The purpose of the Financial Control and Compliance Program is to provide audit reporting products to policymakers and Metro departments and agencies so they can have fairly stated financial statements, improve internal controls and make timely decisions aware of compliance with applicable policy requirements.

Results Narrative

The proposed budget for the Financial Control and Compliance Program includes maintaining funding at the current level for FY 07. This program will continue to provide audit reporting products to policymakers and Metro departments. This program produces control/compliance audit reports, investigation reports, externally audited CAFR opinions, management letter implementation reports, a conflict of interest report, audit committee agendas/minutes and implementation monitoring reports to support the goal of policymakers and citizens having reliable information on spending and on results.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$272,500	\$130,056	\$266,600	...	\$266,600
FTEs: Internal Service Fund	4.0	4.0	4.0	...	4.0

Results

Percentage of financial and compliance audit comments implemented and/or resolved within planned time frames as agreed with the department

NR	66%	40%	66%	70%
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Performance Audit Program

The purpose of the Performance Audit Program is to provide audit and implementation monitoring products to policymakers and Metro departments and agencies so they can measurably improve their efficiency, operational results, internal controls and effectiveness of operations.

Results Narrative

The proposed budget for the Performance Audit Program includes maintaining funding at the current level for FY 07. The current level of funding is necessary to maintain the program results of the 75% of performance audit recommendations implemented/resolved within planned time frames as agreed with the departments. This program supports the Department of Finance goal providing integrated, aligned business products and support that help focus Metro's resources on customers as represented by the achievement of 90% of Metro's budgeted departmental key results by 2007.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$325,900	\$421,861	\$334,000	...	\$334,000
FTEs: Internal Service Fund	4.5	4.5	4.5	...	4.5

Results

Percentage of performance audit comments implemented and/or resolved within planned time frames as agreed with the departments

NR	76%	75%	75%	75%
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15 Finance-At a Glance



Performance Measure Certification Program

The purpose of the Performance Measure Certification Program is to provide certification and consultation products to policymakers and departments so they can make better informed resource allocation and operational decisions.

Results Narrative

The proposed budget for the Performance Audit Program includes maintaining funding at the current level for FY 07. The current level of funding is necessary to maintain the program results of the 75% of performance audit recommendations implemented/resolved within planned time frames as agreed with the departments. This program supports the Department of Finance goal providing integrated, aligned business products and support that help focus Metro's resources on customers as represented by the achievement of 90% of Metro's budgeted departmental key results by 2007.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$105,900	\$81,270	\$105,700	...	\$105,700
FTEs: Internal Service Fund	1.0	1.0	1.0	...	1.0
Results					
Percentage of time certification report is issued by the due date	NA	100%	NA	NA	NA
Percentage of policymakers who indicate that certification information was informative and useful in making resource allocation decisions	NA	NA	80%	80%	80%

Business Support and Solutions Line of Business – The purpose of the Business Support and Solutions line of business is to provide financial, business development, capital asset management and technology products to Metro departments and agencies so they can improve their business processes and functions and assist the Nashville Business Community in conducting business with Metro.

Business Systems Administration Program

The purpose of the Business Systems Administration Program is to provide business technology support products to Metro departments and agencies so they can use business systems to conduct business.

Results Narrative

The proposed budget for the Business Systems Administration Program includes maintaining the current level of funding for FY 07. The primary responsibility of this program is to provide business technology support products to Metro departments and agencies. The current level of funding will enable the program to meet the result measure that speaks to the percentage of service requests resolved accurately within the agreed upon time.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$125,700	\$230,513	\$137,500	...	\$137,500
FTEs: Internal Service Fund	1.0	1.0	1.0	...	1.0
Results					
Percentage of time JDEdwards is available during advertised hours of operations	NA	100%	NA	NA	NA

15 Finance-At a Glance



Enterprise Business Systems (EBS) Program

The purpose of the Enterprise Business Systems (EBS) Program is to provide business technology products to Metro departments and agencies so they can improve their business processes.

Results Narrative

The proposed budget for the Enterprise Business Systems Program includes maintaining funding at the current level for FY 07. The current level of funding is necessary to maintain the level of implementation support that will be provided to our customers. This program directly supports the departmental goal of providing support that helps focus Metro's resources on customers.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$784,100	\$672,685	\$868,700	...	\$868,700
FTEs: Internal Service Fund	7.5	7.5	8.5	...	8.5
Results Percentage of surveyed departments that agree that the implementation of business systems improved their business processes	NA	33%	NR	NR	NR

Procurement Program

The purpose of the Procurement Program is to provide procurement and customer service products to Metro departments and agencies so they can issue a purchase order for goods and services at the best value in a timely manner.

Results Narrative

The proposed budget for the Procurement Program includes a reduction of 1 FTE including \$56,200. This may impact the implementation of eProcurement technologies, but the program should be able to manage within remaining resources due to efficiencies gained from that system. This reduction may also minimally impact the departmental goal of providing sound information to policy makers, departments, agencies, investors, and the Nashville community so they can have confidence in Metro Government, make informed decisions, and achieve their desired results.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$987,100	\$1,068,830	\$1,561,100	...	\$1,504,900
FTEs: Internal Service Fund	12.0	12.0	17.0	...	16.0
Results Percentage of customers who say they were able to purchase goods and services at the best value in a timely manner	NA	NA	NA	NR	NR

15 Finance-At a Glance



Minority and Small Business Assistance Program

The purpose of the Minority and Small Business Assistance Program is to provide business development and information products to minority and small businesses so they will be ready to do business with Metro Government and other buying entities and thereby increase their revenue.

Results Narrative

The proposed budget for the Minority and Small Business Assistance Program includes maintaining the current level of funding for FY 07. The current level of funding now in place is required to effectively manage the Non Discrimination in Purchasing and Contracting Program and to ensure that adequate certification management is engaged to verify the small and disadvantaged status of the vendors with whom Metro does business. This program is key to the Finance Department goal of providing policymakers and citizens with clear, reliable information on how tax dollars were spent.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$369,300	\$412,810	\$512,600	...	\$512,600
FTEs: GSD General Fund	4.0	4.0	6.0	...	6.0

Results

Percentage of total surveyed minority and small businesses who report an increase in revenue directly attributable to program activities

NR	6%	NR	NR	NR
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Cash Operations Program

The purpose of the Cash Operations Program is to provide receipt, disbursement and information products to the Metro Government so it can maximize earnings and satisfy financial commitments.

Results Narrative

The proposed budget for the Cash Operation Program includes a cut of \$96,300 for two positions for FY 07. The elimination of these positions will require the shift of essential functions to other Treasury staff. The proposed budget also includes a self-funded debt payment transfer of \$338,900 for cash management software for FY 07. This improvement will support the program result measure of measuring the percent of time Metro's core operational bank account balances meet policy guidelines.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$555,600	\$464,521	\$659,400	...	\$902,000
FTEs: Internal Service Fund	10.0	10.0	9.0	...	7.0

Results

Percentage of time Metro's core operational bank account balances meet Policy Guidelines

NA	93%	100%	96%	98%
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15 Finance-At a Glance



Accounts Payable Program

The purpose of the Accounts Payable Program is to provide vendor payment products to Metro departments and agencies so they can have the goods and services they need to achieve their results.

Results Narrative

The proposed budget for the Accounts Payable Program includes maintaining funding at the current level for FY07. The current level of funding will ensure that the program achieves its results. This program supports the Department of Finance goal of providing integrated, aligned business products and support that help focus Metro's resources on customers as represented by the achievement of 90% of Metro's budgeted departmental key results by 2007.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$373,300	\$354,552	\$362,100	...	\$362,100
FTEs: Internal Service Fund	7.0	7.0	7.0	...	7.0
Results Percentage of payments made in an accurate and timely manner	NA	61%	NR	NR	NR

Accounting Program

The purpose of the Accounting Program is to provide financial policy, support, and general accounting products to policymakers and Metro departments and agencies so they can make timely, well-informed decisions and have confidence in the financial data.

Results Narrative

The proposed budget for the Accounting Program includes a reduction of \$93,300 for 2 FTEs for FY 07. Because of efficiencies gained through use of technology including implementation of Enterprise One this reduction is not expected to negatively impact this program's ability to maintain current and complete financial records to support Metro-wide financial management. This program supports the Department of Finance goal to increase savings through increased efficiencies in operations.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$814,500	\$862,088	\$1,131,600	...	\$1,038,300
FTEs: Internal Service Fund	12.5	12.5	13.5	...	11.5
Results Percentage of time department managers have timely financial information by 11 th day (or the first business day after) of the month following the accounting close	NA	NC	NR	NR	NR

Financial Accounting Solutions and Training Program

The purpose of the Financial Accounting Solutions and Training Program is to provide accounting related system support products to Metro departments and agencies so they can improve their ability to report information to their customers.

Results Narrative

The proposed budget for the Financial Applications System Support Program includes maintaining funding at the current level for FY 07. The current level of funding will enable the program to meet the result measure of percentage of departments and agencies that report that the application of system support products increased their ability to report information to customers.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$151,000	\$156,753	\$150,100	...	\$150,100
FTEs: Internal Service Fund	1.0	1.0	1.0	...	1.0
Results Percentage of departments and agencies that report that the application of system support products increased their ability to report information to customers	NR	NR	NR	NR	100%

15 Finance-At a Glance



Comprehensive Annual Financial Reporting Program

The purpose of the Comprehensive Annual Financial Reporting Program is to provide audited financial statements, and other year-end financial reporting products to policymakers, Metro departments and agencies and external investors so they can have confidence in the integrity of the financial condition of the Metropolitan Government.

Results Narrative

The proposed budget for the Comprehensive Annual Financial Reporting Program includes maintaining funding at the current level for FY 07. Status quo funding will ensure that this program will continue to meet the current level of results.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$161,400	\$155,772	\$231,000	...	\$231,000
FTEs: Internal Service Fund	2.0	2.0	2.0	...	2.0
Results					
Percentage of time receiving Award of Certificate of Achievement for excellence in financial reporting	100%	100%	NR	100%	100%

Pension Payroll Operations Program

The purpose of the Pension Payroll Operations program is to provide pension payment products to retirees so they can be assured of accurate and timely compensation.

Results Narrative

The proposed budget for the Pension Payroll Operations Program includes a reduction of \$55,400 for 1 FTE which represents a position being transferred from the Department of Finance to the Human Resources Department. This transfer will better align products between Finance and Human Resources. The result for this program is the percent of pensioners on payroll 30 days after retirement. This program supports the goals and mission of the Department of Finance.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$291,000	\$168,796	\$310,200	...	\$254,800
FTEs: Internal Service Fund	5.0	5.0	5.0	...	4.0
Results					
Percentage of pensioners on payroll within 30 days of retirement	NA	99%	NR	NR	100%

Employee Payroll Operations Program

The purpose of the Employee Payroll Operations Program is to provide payroll disbursement products to employees so they can be assured of accurate and timely compensation.

Results Narrative

The proposed budget for the Employee Payroll Program includes maintaining funding at the current level for FY 07. The current level of funding is necessary to maintain the result measure performance of 100% of statutory reports completed accurately and on time. This program supports the goals and mission of the Department of Finance.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$660,900	\$865,295	\$827,300	...	\$827,300
FTEs: Internal Service Fund	7.0	7.0	9.0	...	9.0
Results					
Percentage of statutory reports completed accurately and on time	NA	100%	NR	100%	100%

15 Finance-At a Glance



Real Estate Management Program

The purpose of the Real Estate Management Program is to provide real estate acquisition and disposal products to Metro departments and agencies so they can acquire / dispose of real estate that meets their pre-determined real estate requirements.

Results Narrative

The proposed budget for the Real Estate Management Program includes maintaining the current level of funding for FY07. This program measures its success based upon transactions that meet predetermined real estate requirements. Status quo funding is necessary to ensure the current level of performance for this program.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Internal Service Fund	\$301,000	\$309,976	\$371,800	...	\$371,800
FTEs: Internal Service Fund	3.0	3.0	3.0	...	3.0
Results					
Percentage of completed real estate transactions that meet predetermined real estate requirements	NR	98%	100%	100%	98%

Executive Leadership Line of Business – The purpose of the Executive Leadership line of business is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this department so it can deliver results for customers.

Results Narrative

The proposed budget for the Executive Leadership Program includes a reduction of \$77,700 in consulting and other expenses for FY 07. This program will continue to provide business policy and decision products so that results can be achieved for customers. This program supports all of the operational programs and strategic goals of the Department.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$810,100	\$677,460	\$847,100	...	\$769,400
FTEs: GSD General Fund	6.0	6.0	6.0	...	6.0
Results					
Percentage of departmental key results achieved	NR	NR	NR	NR	NR

Administrative Line of Business – The purpose of the Administrative line of business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to pay plan, benefits, safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	...	\$345,576	\$0	...	\$ 158,800
Internal Service Fund	\$0	...	<u>\$1,360,100</u>
Total	\$1,518,900

15 Finance-Financial



GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	901,600	826,074	1,084,900	1,134,200
OTHER SERVICES:				
Utilities	600	-3	0	0
Professional and Purchased Services	155,200	143,015	152,200	125,200
Travel, Tuition, and Dues	6,000	2,633	9,700	8,700
Communications	3,400	3,148	8,400	5,900
Repairs and Maintenance Services	200	582	200	0
Internal Service Fees	104,400	104,523	92,900	222,100
TOTAL OTHER SERVICES	269,800	253,898	263,400	361,900
Other Expense	8,000	10,298	11,400	39,100
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	1,179,400	1,090,269	1,359,700	1,535,200
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	1,179,400	1,090,269	1,359,700	1,535,200
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	0	0	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	0	0	0	0

15 Finance-Financial



Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	8,197,800	7,986,145	9,550,800	9,936,600
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	25,300	67,877	23,600	21,800
Travel, Tuition, and Dues	134,300	70,814	158,700	169,000
Communications	80,900	66,596	88,500	85,500
Repairs and Maintenance Services	27,100	39,700	25,600	26,100
Internal Service Fees	771,400	1,252,823	1,536,300	2,119,700
TOTAL OTHER SERVICES	1,039,000	1,497,810	1,832,700	2,422,100
Other Expense	380,500	317,503	184,700	253,400
Pension, Annuity, Debt, & Other Costs	1,800	18,340	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	9,619,100	9,819,799	11,568,200	12,612,100
Transfers to Other Funds and Units	1,000	0	1,000	339,900
TOTAL EXPENSE AND TRANSFERS	9,620,100	9,819,799	11,569,200	12,952,000
PROGRAM REVENUE:				
Charges, Commissions, & Fees	9,168,700	9,471,717	11,316,700	12,952,000
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	136,201	0	0
TOTAL PROGRAM REVENUE	9,168,700	9,607,918	11,316,700	12,952,000
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	252,500	252,587	252,500	0
TOTAL REVENUE AND TRANSFERS	9,421,200	9,860,505	11,569,200	12,952,000

* Transfer to debt service fund for self-funded debt repayment for Office of the Treasury.

15 Finance-Financial



			FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>		<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101								
Admin Spec	07720	SR1100	1	1.00	1	1.00	1	1.00
Admin Svcs Officer 2	07243	SR0800	1	1.00	1	1.00	1	1.00
Business Development Officer	06699	SR1200	1	1.00	1	1.00	1	1.00
Finance Admin	10108	SR1300	1	1.00	1	1.00	1	1.00
Finance Deputy Dir	07704	SR1600	1	1.00	1	1.00	1	1.00
Finance Dir	01570	DP0300	1	1.00	1	1.00	1	1.00
Finance Mgr	06232	SR1400	2	2.00	2	2.00	2	2.00
Finance Officer 2	10151	SR1000	1	1.00	2	2.00	2	2.00
Finance Officer 3	10152	SR1200	0	0.00	1	1.00	1	1.00
Office Support Spec 1	10123	SR0700	1	1.00	1	1.00	1	1.00
Total Positions & FTE			10	10.00	12	12.00	12	12.00
Facilities Planning/Constructi 51100								
Admin Svcs Mgr	07242	SR1300	0	0.00	0	0.00	3	1.00
Finance Admin	10108	SR1300	2	2.00	2	2.00	0	2.00
Finance Asst Dir	06108	SR1500	1	1.00	1	1.00	1	1.00
Finance Mgr	06232	SR1400	2	2.00	2	2.00	2	2.00
Finance Officer 2	10151	SR1000	1	1.00	1	1.00	1	1.00
Office Support Spec 1	10123	SR0700	1	1.00	1	1.00	0	1.00
Office Support Spec 2	10124	SR0800	0	0.00	0	0.00	1	1.00
Special Projects Mgr	07762	SR1500	1	1.00	0	0.00	0	0.00
Technical Specialist 1	07756	SR1100	9	9.00	9	9.00	7	9.00
Technical Specialist 2	07757	SR1200	2	2.00	2	2.00	3	2.00
Total Positions & FTE			19	19.00	18	18.00	18	18.00
Finance Services 51115								
Admin Svcs Mgr	07242	SR1300	0	0.00	1	1.00	1	1.00
Admin Svcs Officer 2	07243	SR0800	1	1.00	1	1.00	1	1.00
Admin Svcs Officer 3	07244	SR1000	1	1.00	1	1.00	1	1.00
Application Tech 1	10100	SR0700	8	8.00	8	8.00	8	8.00
Application Tech 2	10102	SR0800	7	7.00	7	7.00	6	6.00
Auditing Mgr	02580	SR1500	1	1.00	1	1.00	1	1.00
Finance Admin	10108	SR1300	7	7.00	8	8.00	8	8.00
Finance Asst Dir	06108	SR1500	1	1.00	1	1.00	1	1.00
Finance Deputy Dir	07704	SR1600	1	1.00	1	1.00	1	1.00
Finance Mgr	06232	SR1400	7	7.00	7	7.00	7	7.00
Finance Officer 1	10150	SR0800	3	3.00	5	5.00	3	3.00
Finance Officer 2	10151	SR1000	15	15.00	16	16.00	15	15.00
Finance Officer 3	10152	SR1200	21	21.00	25	25.00	25	25.00
Finance Spec	10153	SR1100	4	3.50	4	3.50	4	3.50
Info Systems App Analyst 1	07779	SR1000	1	1.00	1	1.00	1	1.00
Info Systems App Analyst 3	07783	SR1200	3	3.00	3	3.00	3	3.00
Info Systems App Tech 2	07785	SR0900	2	2.00	2	2.00	2	2.00
Info Systems Mgr	07782	SR1300	1	1.00	1	1.00	1	1.00

15 Finance-Financial

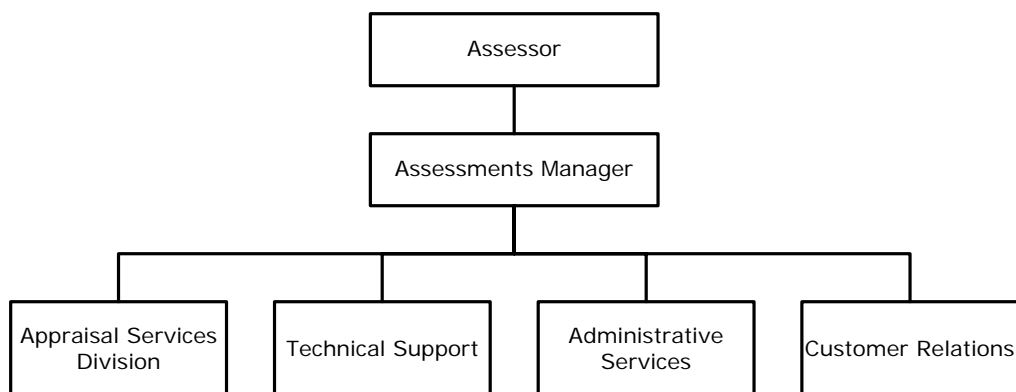


			FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>		<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
Finance Services 51115 (Continued)								
Information Systems Advisor 1	07234	SR1300	2	2.00	3	3.00	3	3.00
Office Support Mgr	10119	SR0900	1	1.00	1	1.00	1	1.00
Office Support Spec 2	10124	SR0800	2	2.00	2	2.00	2	2.00
Purchasing Agent	04000	SR1400	1	1.00	1	1.00	1	1.00
Stores Mgr	06180	SR1000	1	1.00	1	1.00	1	1.00
Total Positions & FTE			91	90.50	101	100.50	97	96.50
Treasury Management 51180								
Finance Admin	10108	SR1300	1	1.00	1	1.00	1	1.00
Finance Asst Dir	06108	SR1500	0	0.00	0	0.00	1	1.00
Finance Mgr	06232	SR1400	2	2.00	2	2.00	2	2.00
Finance Officer 1	10150	SR0800	2	2.00	2	2.00	2	2.00
Finance Officer 2	10151	SR1000	2	2.00	2	2.00	2	2.00
Finance Officer 3	10152	SR1200	3	3.00	2	2.00	0	0.00
Metropolitan Treasurer	03160	SR1500	1	1.00	1	1.00	1	1.00
Office Support Rep 3	10122	SR0600	2	2.00	2	2.00	1	1.00
Total Positions & FTE			13	13.00	12	12.00	10	10.00
Department Totals			133	132.50	143	142.50	137	136.50

16 Assessor of Property-At a Glance

Mission	To appraise real property at its market value, and business tangible personal property under schedules provided by law; to classify property correctly under the law; to apply property assessment in accordance with each parcel's proper classification; to maintain accurate public records; to reappraise every real parcel at least every four years and to reappraise all business tangible personal property annually; to provide property owners easy access to appeal rights; to generate annually an assessment roll for the purpose of property taxation by the Metropolitan Council.																																																							
Budget Summary	<table><tr><td></td><td>2004-05</td><td>2005-06</td><td>2006-07</td></tr><tr><td>Expenditures and Transfers:</td><td></td><td></td><td></td></tr><tr><td>GSD General Fund</td><td>\$7,094,600</td><td>\$7,433,400</td><td>\$7,647,300</td></tr><tr><td>Total Expenditures and Transfers</td><td>\$7,094,600</td><td>\$7,433,400</td><td>\$7,647,300</td></tr><tr><td>Revenues and Transfers:</td><td></td><td></td><td></td></tr><tr><td>Program Revenue</td><td></td><td></td><td></td></tr><tr><td>Charges, Commissions, and Fees</td><td>\$ 0</td><td>\$ 0</td><td>\$ 0</td></tr><tr><td>Other Governments and Agencies</td><td>182,700</td><td>209,200</td><td>209,200</td></tr><tr><td>Other Program Revenue</td><td>0</td><td>0</td><td>0</td></tr><tr><td>Total Program Revenue</td><td>\$182,700</td><td>\$209,200</td><td>\$209,200</td></tr><tr><td>Non-program Revenue</td><td>0</td><td>0</td><td>0</td></tr><tr><td>Transfers From Other Funds and Units</td><td>0</td><td>0</td><td>0</td></tr><tr><td>Total Revenues</td><td>\$182,700</td><td>\$209,200</td><td>\$209,200</td></tr></table>		2004-05	2005-06	2006-07	Expenditures and Transfers:				GSD General Fund	\$7,094,600	\$7,433,400	\$7,647,300	Total Expenditures and Transfers	\$7,094,600	\$7,433,400	\$7,647,300	Revenues and Transfers:				Program Revenue				Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0	Other Governments and Agencies	182,700	209,200	209,200	Other Program Revenue	0	0	0	Total Program Revenue	\$182,700	\$209,200	\$209,200	Non-program Revenue	0	0	0	Transfers From Other Funds and Units	0	0	0	Total Revenues	\$182,700	\$209,200	\$209,200			
	2004-05	2005-06	2006-07																																																					
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Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0																																																					
Other Governments and Agencies	182,700	209,200	209,200																																																					
Other Program Revenue	0	0	0																																																					
Total Program Revenue	\$182,700	\$209,200	\$209,200																																																					
Non-program Revenue	0	0	0																																																					
Transfers From Other Funds and Units	0	0	0																																																					
Total Revenues	\$182,700	\$209,200	\$209,200																																																					
Positions	Total Budgeted Positions	111	111	109																																																				
Contacts	Assessor of Property: Jo Ann North Financial Manager: Cathy Stonebrook 800 2 nd Avenue North 37201			email: joann.north@nashville.gov email: cathy.stonebrook@nashville.gov Phone: 862-6086 FAX: 862-6078																																																				

Organizational Structure



16 Assessor of Property-At a Glance

Budget Highlights FY 2007

• Two Vacant Positions	\$(123,400) (2 FTE's)
• Personal Property Audit Program	(250,000)
• Board of Equalization Pay	(7,300)
• Pay Plan\Fringe Amounts	207,400
• Enhanced Aerial Photography	125,000
• Hearing Officer Regular Pay	3,500
• Elected Officials Increase	2,400
• Safety & Risk Management Premiums	35,500
• Internal Services Fees	
• Finance Charge	(12,300)
• Human Resources Charge	(4,900)
• Information Systems Charge	67,800
• Facilities Maintenance & Security Charge	146,700
• Shared Business Office Charge	3,900
• Customer Call Center Charge	900
• Fleet Management Charge	15,600
• Postal Service Charge	800
• Surplus Property	2,300
Total	<u>\$ 213,900</u> <u>(2 FTE's)</u>

Overview

APPRAISAL SERVICES DIVISION

The Appraisal Services Division was recently formed to include both the former real and personal property divisions. The commercial section within this division is divided to include both commercial real property and personal property teams. The residential section is divided into four teams that perform appraisal functions on all residential and farm properties as well as administer the Agricultural Forest and Open Space (Greenbelt) properties. In addition to specific appraisal functions, this division includes an Appeals, Modeling, and Sales Verification Section which performs specialized support functions for the residential and commercial sections.

The division lists, inspects, and evaluates all taxable property within Davidson County (except for properties assessed by the State Comptroller of the Treasury). The division maintains the property classification of parcels as "exempt, residential, farm, commercial, industrial, or utility and applies the appropriate percentage assessment as indicated by state law and generates an assessment roll for the application of property taxes set by the Metropolitan County Council to be billed by the Davidson County Trustee.

The appraisal function is divided between residential and commercial because of the special considerations required for each area; appraisals of real property are updated after field inspection every four years or as physical changes are discovered which affect the market value. There are more than 217,000 parcels of land in Davidson County. The office recently completed a state mandated reappraisal with values effective January 1, 2005. The next countywide reappraisal is scheduled for completion with values effective as of January 1, 2009.

The Reappraisal Program provides funding for the four-year cycle of reappraisal to update property values pursuant to TCA 67-5-1601. Reappraisal programs are conducted by counties in accordance with standards, rules, and regulations formulated by the State Board of Equalization.

The personal property team of the commercial section updates all tangible personal property owned and leased by businesses and professionals on an annual basis. Values are based on a schedule established by state law. There are more than 23,000 business and professional accounts assessed each year.

The personal property audit program performs systematic book audits and random field audits of a percentage of the 23,000 plus active personal accounts in Davidson County. This state mandated program began in January 1, 1998. An outside auditing firm is presently under contract to assist the Assessor's Office audit unit in this project.

TECHNICAL SERVICES

The Technical Support Division is responsible for providing training, assistance and support for users of computer hardware and software within the Assessor's Office. The group supports the use of products such as the AssessPro appraisal system, WebPro internet product, document imaging system and various other systems used by the staff. The division is also responsible for developing and maintaining systems that allow the public to conduct business such as filing appeals and tax schedules online. The division also oversees the data entry section which is responsible for updating property records including ownership, sales and mailing address information as well as updating all property characteristics including physical descriptions of land and buildings.

ADMINISTRATIVE SERVICES

The Management Services Division has primary responsibility for the administration of appeals through the local level, including: serving as the administrative staff of the Metropolitan Board of Equalization and running the Office's hearing officer program. In addition, the Management Services Division oversees the Office's ADA, Fleet Management, Non-Discrimination, Records Management, and Safety programs. This division is also charged with administering the Office's exemption program, coordinating the development of an annual report, and developing and maintaining a Strategic Plan.

CUSTOMER RELATIONS

The customer relations develop plans for public outreach programs and promote services to professional organizations (Board of Realtors and appraisal societies) and the public. This division will communicate with the media and the public through community groups, civic clubs and other organizations. It is the goal of this division to identify internal and external customers and the services valuable to them as well as to develop a plan to deliver those services.

16 Assessor of Property-Performance

NOTE:

In the summer 2005, the Assessor of Property developed a Strategic Plan that would guide this office through the next reappraisal period. With this strategic plan came a new set of Performance Measures. To make transition from the 2006 Budget to the 2007 Budget references are made using the following acronyms:

PA = Property Assessment
 RP = Reappraisal Program
 HOR = Hearing Officers Review
 BE = Board of Equalization
 PPA = Personal Property Audit

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
ASSESSOR OF PROPERTY					
Property Assessment					
1. Administer and implement Assessor's Strategic Plan 2006-2009.	a. Conduct monthly management meetings pertaining to Strategic Plan 2006-2009	NA	NA	NA	Ongoing
	b. Disseminate Strategic Plan 2006-2009	NA	NA	NA	Ongoing
2. Perform all appraisal work necessary for the Assessor's Office to fulfill its duties.	a. Appraise properties where construction/demolition has occurred (RP1c)	NA	NA	NA	5,000
	b. Conduct informal reviews other than those specifically required during a reappraisal year (HOR1a)	NA	NA	NA	2,000
	c. Appeals filed to the State Board of Equalization requiring Assessor administration	NA	NA	NA	500
	d. Appeals docketed by the State Board of Equalization where the Assessor's office is represented by its staff	NA	NA	NA	300
	e. Exemption applications processed	NA	NA	NA	250
3. Perform all personal property appraisal work in compliance with state approved plan.	a. Number of tangible personal property accounts to be administered (RP2c)	NA	NA	NA	24,500
	b. Make changes in the Assessor's records to keep the tangible personal property account roll current (RP2a)	NA	NA	NA	6,500
	c. Estimate appraised value and conduct on-site field reviews of forced accounts (RP2b)	NA	NA	NA	9,000
	d. Conduct on-site field reviews for new/closed businesses (RP2b)	NA	NA	NA	500
	e. Conduct on-site field review for mismatch list (occurrences where the Assessor's real and personal property records are not consistent) (RP2b)	NA	NA	NA	190
	f. Assist taxpayers with completion of Schedule B (RP2b)	NA	NA	NA	450

16 Assessor of Property-Performance

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Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
Property Assessment (Continued)					
3. Perform all personal property appraisal work in compliance with state approved plan. (Continued)	g. Review and process amended Schedule B	NA	NA	NA	80
	h. Conduct discovery to identify business or industrial entities for which the Assessor's Office does not have an account (PPA1d)	NA	NA	NA	2,040
4. Appraisal modeling and quality assurance.	a. Number of parcels and accounts reviewed under Quality Control Program	NA	NA	NA	100,514
	b. Process deeds to update ownership and sales information and identifying map changes	NA	NA	NA	26,000
	c. Perform sales verification to ensure sales represents an arms-length transaction	NA	NA	NA	5,000
Reappraisal Program					
1. Perform requirements of State-approved 2005 Reappraisal Plan for Real Property and update files on current.	a. Number of updated listings of parcels, as required by changes	25,000	25,000	33,000	RP3b
	b. Physically inspect one-third of real property parcels	NA	NA	40,000	RPa
	c. Perform appraisals on parcels with construction /demolition	7,000	5,404	5,000	PA2a
	d. Provide informal staff reviews with property owners	3,500	10,489	5,000	RP4a
	e. Perform evaluation analysis	NA	217,394	NA	RP 3c
2. Perform time-based requirements of State-approved Personal Property Assessment Plan and update files in current basis.	a. Update appraisal roll, as required by changes	7,500	6,415	7,500	PA3b
	b. Perform inspections	8,000	6,800	20,000	PA3c,d,e
	c. Set appraisal on accounts	25,000	21,604	23,000	PA3a
	d. Perform informal staff reviews	1,200	451	1,900	PA3f
3. Comply with State approved 2006-2009 Reappraisal Plan for real property and update records.	a. Conduct on-site field reviews (RP1b)	NA	NA	NA	95,514
	b. Make changes to the Assessor's records from on-site field reviews (RP1a)	NA	NA	NA	38,206
	c. Valuations (RP1e)	NA	NA	NA	Pending

16 Assessor of Property-Performance

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Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
Reappraisal Program (Continued)					
4. Provide property owners the opportunity to have their property value reviewed by a member of the Assessor's staff.	a. Number of informal reviews conducted (RP1d)	NA	NA	NA	Pending
	b. Percent of informal review issues resolved at staff level (HOR1b)	NA	NA	NA	Pending
Board of Equalization					
1. Hear and process appeals of classifications and appraisals on timely basis as required by statutes.	a. Direct and validate Real Estate appeals	12,500	775	10,000	BE2a
	b. Hear Personalty appeals	25	11	25	BE2d
2. Serve the Board of Equalization in an administrative capacity so that it may carry out its duties.	a. Timely consider and act upon all real property matters (BE1a)	NA	NA	NA	4,000
	b. Timely consider and act upon all tangible personal property matters (New)	NA	NA	NA	1,000
	c. Number of parcels appealed directly to the Board of Equalization (New)	NA	NA	NA	90
	d. Number of personal property accounts appealed directly to the Board of Equalization (BE1b)	NA	NA	NA	15
	e. Percent of direct appeals heard by the Board of Equalization and not appealed to the State Board of Equalization (HOR1f)	NA	NA	NA	85%
Hearing Officers Review					
1. Provides property owners a review of their new appraisal and assessment at an informal hearing.	a. Meetings between taxpayers and appraisers	15,000	10,489	7,500	PA2b
	b. Percent of complaints resolved at the taxpayer and appraiser review level	80%	77%	80%	RP4b
	c. Number of complaints reviewed by the hearing officers	7,500	2,926	5,500	HOR2a
	d. Percent of complaints resolved at the hearing officer level	80%	87%	80%	HOR2b
	e. Appeals referred to the Board of Equalization	150	NA	500	Discontinued
	f. Percent of appeals resolved at the Board of Equalization	80%	80%	80%	BE2e

16 Assessor of Property-Performance

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Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
Hearing Officers Review (Continued)					
2. Perform administrative duties on behalf of Board of Equalization to utilize Hearing Officers to hear appeals on its behalf.	a. Number of appeals heard by hearing officers (HOR1c)	NA	NA	NA	3,000
	b. Percent of appeals heard by hearing officers where the Board of Equalization adopts hearing officer recommendation and no appeal to the State Board of Equalization (HOR1d)	NA	NA	NA	85%
	c. Human Resource and Payroll functions required to meet Metro employment standards (New)	NA	NA	NA	25
Personal Property Audit					
1. Verify accuracy of tangible personal property account fillings by businesses each tax year.	a. Perform desk audits of taxpayer returns	16,000	12,444	16,000	PPA2a
	b. Perform field audits (accounts under \$100,000 value)*	500	2,462	1,250	PPA2b
	c. Perform book audits (accounts over \$100,000 value)*	1,500	629	1,000	PPA2c
	d. Perform discovery of new business	1,200	2,458	1,500	PA3b
2. Verify the accuracy and appropriateness of Schedule Bs filed annually.	a. Perform desk audits on filed Schedule Bs (PPA1a)	NA	NA	NA	15,500
	b. Perform field audits of accounts that report under \$100,000 in appraised value (PPA1b)	NA	NA	NA	3,825
	c. Oversee book audits of accounts having an appraised value of over \$100,000 (PPA1c)	NA	NA	NA	200

* Contract with TMA to audit must be expanded to include new businesses and those who have grown over \$50,000 value to avoid state sanctions for non-compliance.

16 Assessor of Property-Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	5,385,100	5,340,243	5,525,300	5,615,200
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	697,600	719,860	1,047,600	790,300
Travel, Tuition, and Dues	48,900	31,632	48,900	48,900
Communications	166,300	133,270	87,500	67,300
Repairs and Maintenance Services	44,400	44,525	82,100	207,100
Internal Service Fees	718,800	691,211	602,600	843,600
TOTAL OTHER SERVICES	1,676,000	1,620,498	1,868,700	1,957,200
Other Expense	32,400	30,685	38,300	73,800
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	1,100	0	1,100	1,100
TOTAL OPERATING EXPENSE	7,094,600	6,991,425	7,433,400	7,647,300
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	7,094,600	6,991,425	7,433,400	7,647,300
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	2,118	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	182,700	182,728	209,200	209,200
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	182,700	182,728	209,200	209,200
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	182,700	184,846	209,200	209,200
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	182,700	184,846	209,200	209,200

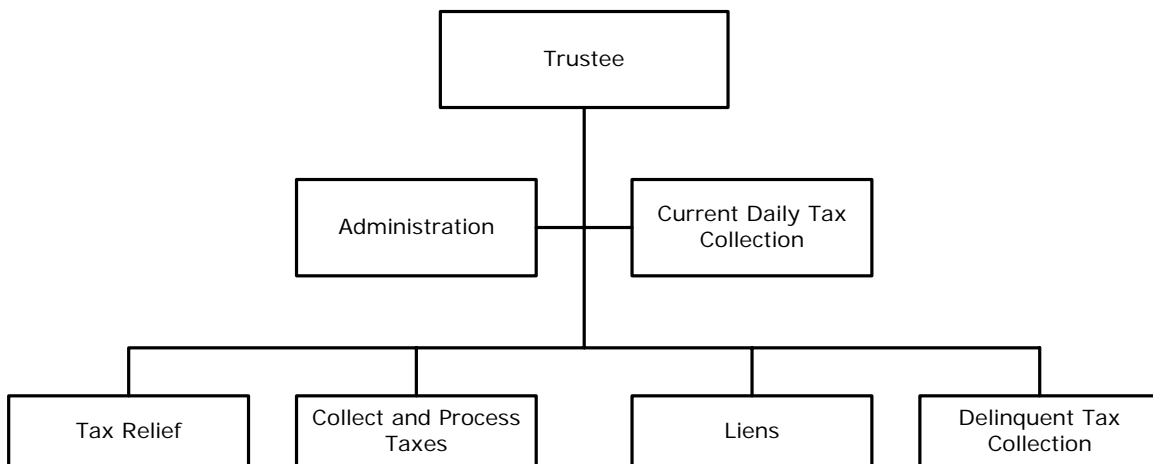
16 Assessor of Property-Financial

		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Admin Asst	07241 SR0900	5	5.00	5	5.00	5	5.00
Admin Svcs Mgr	07242 SR1300	4	4.00	4	4.00	4	4.00
Admin Svcs Officer 3	07244 SR1000	1	1.00	1	1.00	1	1.00
Admin Svcs Officer 4	07245 SR1200	3	3.00	3	3.00	3	3.00
Appraiser 1	02675 SR0600	7	7.00	7	7.00	7	7.00
Appraiser 2	02670 SR0800	22	22.00	22	22.00	21	21.00
Appraiser 3	07247 SR1000	9	9.00	9	9.00	8	8.00
Appraiser 4	04400 SR1200	8	8.00	8	8.00	8	8.00
Appraiser Analyst 2	07246 SR0900	3	3.00	3	3.00	3	3.00
Appraiser Analyst 3	06116 SR1200	4	4.00	4	4.00	4	4.00
Assessments Manager	06524 SR1400	1	1.00	1	1.00	1	1.00
Cust Svc Supv	06598 SR1000	1	1.00	1	1.00	1	1.00
Data Entry Operator 2	04600 SR0500	1	1.00	1	1.00	1	1.00
Data Entry Programmer	06817 SR0700	4	4.00	4	4.00	4	4.00
Hrng Off-Tax Assess Reassessment	07198	15	1.50	15	1.50	15	1.50
Info Systems App Analyst 1	07779 SR1000	2	2.00	2	2.00	2	2.00
Info Systems App Analyst 3	07783 SR1200	2	2.00	2	2.00	2	2.00
Info Systems Mgr	07782 SR1300	1	1.00	1	1.00	1	1.00
Office Support Rep 1	10120 SR0400	2	2.00	2	2.00	2	2.00
Office Support Rep 2	10121 SR0500	2	2.00	2	2.00	2	2.00
Office Support Rep 3	10122 SR0600	4	4.00	4	4.00	4	4.00
Office Support Spec 1	10123 SR0700	2	2.00	2	2.00	2	2.00
Office Support Spec 2	10124 SR0800	1	1.00	1	1.00	1	1.00
Seasonal/Part-time/Temporary	09020	6	3.00	6	3.00	6	3.00
Tax Assessor	05534	1	1.00	1	1.00	1	1.00
Total Positions & FTE		111	94.50	111	94.50	109	92.50
Department Totals		111	94.50	111	94.50	109	92.50

17 Trustee—At a Glance

Mission	To collect Davidson County's Real Property Tax, Public Utility Tax, Personal Property Tax, Central Business Improvement District Tax, Vegetation Liens and Demolition Liens each year; and administer the Tax Relief Program for the State of Tennessee and Metro Government.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$2,013,700	\$1,956,300	\$2,045,000
	Total Expenditures and Transfer	\$2,013,700	\$1,956,300	\$2,045,000
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$0	\$0	\$0
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$0	\$0	\$0
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$0	\$0	\$0
Positions	Total Budgeted Positions	31	31	31
Contacts	Trustee: Charles Cardwell Financial Manager: Pat Alexander 800 2 nd Avenue North 37201 email: charlie.cardwell@nashville.gov email: pat.alexander@nashville.gov Phone: 862-6330 FAX: 880-3658			

Organizational Structure



17 Trustee—At a Glance

Budget Highlights FY 2007

• Elected Official's Increase	\$ 2,400
• Pay Plan\Fringe Amounts	66,700
• Safety & Risk Management Premiums	9,100
• Internal Services Fees	
• Finance Charge	1,800
• Human Resources Charge	(2,300)
• Information Systems Charge	6,800
• Facilities Maintenance & Security Charge	1,600
• Shared Business Office Charge	(600)
• Customer Call Center Charge	1,300
• Fleet Management Charge	600
• Postal Service Charge	700
• Surplus Property	600
Total	<u>\$88,700</u>

Overview

CURRENT DAILY TAX COLLECTION

The Office of the Trustee accepts the Certified Real Property and Personalty Tax Roll from the Assessor of Property in September each year. The Trustee's office mails printed tax statements by October 1. The Tennessee Regulatory Authority sends the Utility Tax Roll to the Trustee in December each year, and tax statements are printed and mailed in January. This office also collects and processes the Central Business Improvement District tax receivables.

TAX RELIEF

The Office of the Trustee administers the State of Tennessee and Metropolitan Government Tax Relief Program for the elderly in Davidson County.

COLLECT AND PROCESS TAXES

The Trustee's office maintains the Tax Receivable Roll, collects and processes receivables and forwards receipts to the Metro Treasurer's office daily. Tax accounting records and history of approximately 239,700 parcels are maintained by the Trustee's office. This office processes all tax roll adjustments and refunds during the tax year.

LIENS

The Office of the Trustee collects, processes and records property Vacant Lot Liens that are placed on properties by the Metro Department of Parks and Recreation. This office also adds to the Tax Accounting System Demolition Liens that are placed on properties by Metro Codes. The Department of Codes collects demolition liens and forwards information that payment has been made to the Trustee's office, and the lien may then be deleted from the Tax Accounting System.



DELINQUENT TAX COLLECTION

The Trustee's office collects and processes delinquent taxes March 1 through the following February 28, sends delinquent taxes to the Clerk and Master, and maintains and posts all payments collected through the Clerk and Master.

17 Trustee–Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
CURRENT DAILY TAX COLLECTION					
1. Collect and process real property, utility and personalty taxes.	a. Real property, utility and personalty tax receivable	\$600,000,000	\$695,903,225	\$600,000,000	\$720,000,000
	b. Tax statements mailed	189,000	174,640	270,000	270,000
	c. Active parcels	235,000	239,640	237,000	240,000
	d. Tax receipts mailed	232,000	82,136	100,000	90,000
2. Collect central business improvement district tax.	a. Central business improvement district tax receivable	\$588,000	\$610,000	\$680,000	\$700,000
	b. Parcels from which revenue is received	512	514	450	580
	c. Business District revenue received	\$600,000	\$606,000	\$720,000	\$690,000
TAX RELIEF					
1. Implement tax relief program.	a. Tax relief recipients	3,200	2,800	3,000	2,700
	b. Tax relief amount paid	620,000	570,000	600,000	600,000
COLLECT AND PROCESS TAXES					
1. Process refunds and adjustments and collect property liens.	a. Refunds and adjustments (number of properties)	5,000	5,200	4,000	4,500
	b. Amount of refunds and adjustments	\$8,000,000	\$6,237,000	\$4,000,000	\$5,500,000
	c. Property tax liens	250	147	175	175
	d. Property tax lien receivable	\$150,000	\$76,417	\$150,000	\$150,000
	e. Demolition liens	20	20	20	20
DELINQUENT TAX COLLECTION					
1. Collect and process delinquent real property, utility and personalty taxes.	a. September 1 through February 28 delinquent real property, utility and personalty tax projected received	\$9,000,000	\$3,050,965	\$9,000,000	\$9,000,000
	b. September 1 through February 28 delinquent real property, utility and personalty tax projected receivable	\$15,000,000	\$18,051,864	\$17,000,000	\$18,000,000

17 Trustee—Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	1,421,200	1,349,647	1,491,700	1,560,800
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	3,500	3,429	3,500	3,500
Travel, Tuition, and Dues	6,900	5,222	6,900	8,000
Communications	149,000	139,249	192,100	187,000
Repairs and Maintenance Services	3,100	2,599	4,100	5,600
Internal Service Fees	421,100	440,542	249,100	259,600
TOTAL OTHER SERVICES	583,600	591,041	455,700	463,700
Other Expense	8,900	43,517	8,900	20,500
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	2,013,700	1,984,205	1,956,300	2,045,000
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	2,013,700	1,984,205	1,956,300	2,045,000
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	0	0	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	21,780	0	0
TOTAL REVENUE AND TRANSFERS	0	21,780	0	0

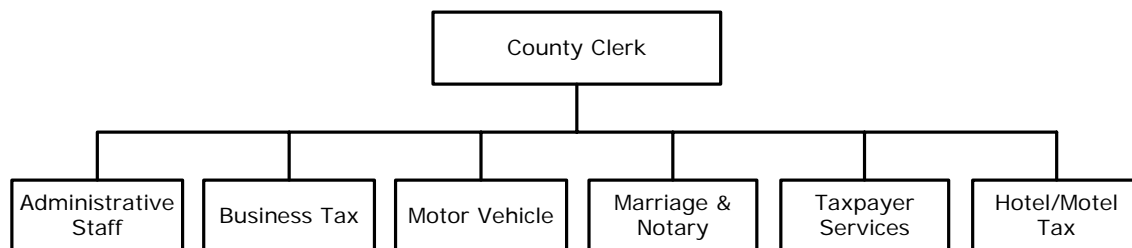
17 Trustee—Financial

		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Deputy Trustee	01503	5	5.00	5	5.00	5	5.00
Deputy-Tax Accounting	06554	18	18.00	18	18.00	18	18.00
Seasonal/Part-time/Temporary	09020	7	6.50	7	6.50	7	6.50
Trustee	05635	1	1.00	1	1.00	1	1.00
Total Positions & FTE		31	30.50	31	30.50	31	30.50
Department Totals		31	30.50	31	30.50	31	30.50

18 County Clerk—At a Glance

Mission	To collect certain State privilege license fees as well as other State and Local revenues, fees, commissions, and taxes as provided by law.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$4,215,900	\$4,492,500	\$4,537,200
	Total Expenditures and Transfers	\$4,215,900	\$4,492,500	\$4,537,200
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$4,000,000	\$4,000,000	\$4,250,000
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$4,000,000	\$4,000,000	\$4,250,000
	Non-Program Revenue	900	1,500	100
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$4,000,900	\$4,001,500	\$4,250,100
Positions	Total Budgeted Positions	79	79	79
Contacts	<p>County Clerk: John Arriola email: john.arriola@nashville.gov</p> <p>Financial Manager: Tami Drake email: tami.drake@nashville.gov</p> <p>Howard Office Building 37210 Phone: 862-6254 ext 77150 FAX: 862-5986</p>			

Organizational Structure



18 County Clerk—At a Glance

Budget Highlights FY 2007

•Regular Pay	\$ (100,000)
•Pay Plan\Fringe Amounts	143,800
•Elected Official's Increase	2,400
•Safety & Risk Management Premiums	18,000
•Internal Services Fees	
• Finance Charge	300
• Human Resources Charge	(7,100)
• Information Systems Charge	(34,800)
• Facilities Maintenance & Security Charge	15,900
• Shared Business Office Charge	4,700
• Customer Call Center Charge	(5,500)
• Fleet Management Charge	4,600
• Postal Service Charge	1,100
• Surplus Property	1,300
Total	<u>\$ 44,700</u>

Overview

ADMINISTRATIVE STAFF

The Administrative Staff Division provides administrative services to the various divisions.

BUSINESS TAX

The Business Tax Division collects Urban and General Services gross receipts tax, issues business licenses, collects Wholesale Beer and Liquor taxes, issues Liquor By the Drink licenses, collects Franchise Fees, issues licenses for pawnbrokers and others.

MOTOR VEHICLE

The Motor Vehicle Division collects State and Local motor vehicle fees and taxes for auto titling and registration and issues motor vehicle license plates and metro stickers at the Clerk's main office and at five branch offices.

MARRIAGE & NOTARY

The Marriage & Notary Division issues Notary Public commissions, Marriage Licenses and collects related fees.

TAXPAYER SERVICES

The Taxpayer Services Division provides troubleshooting for taxpayers and acts as liaison between the Metro Beautification Division and Metro Police Department.

HOTEL/MOTEL TAX

The Hotel/Motel Tax Division collects Hotel/Motel Occupancy Taxes.



18 County Clerk—Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
BUSINESS TAX					
1. Collect business gross receipts tax and licensing fees	a. Business licenses issued – GSD	27,000	25,277	26,000	26,000
	b. Business licenses issued – USD	20,500	19,791	20,000	20,000
	c. Liquor by the drink licenses issued	425	377	425	400
	d. Wholesale Beer & Liquor tax paid monthly	11	9	12	10
	e. Pawnbrokers' licenses, & other miscellaneous licenses issued	150	322	175	325
MOTOR VEHICLE					
1. Collect State and Local motor vehicle fees & taxes and process all related documents	a. Vehicle registration	565,000	586,874	575,000	575,000
	b. Metro regulatory decal (regular and commercial)	430,000	458,429	440,000	450,000
	c. Dealer auto recording licenses issued (annually)	225	192	215	200
MARRIAGE AND NOTARY					
1. Issue marriage licenses and notary public commissions	a. Marriage licenses issued	5,400	5,015	5,200	5,000
	b. Notary public commissions issued	3,500	3,759	3,600	3,700
HOTEL/MOTEL TAX					
1. Collect hotel and motel taxes.	a. Hotels taxed	219	214	219	215
	b. Average monthly collection (per hotel)	\$7,000	\$7,883	\$7,500	\$8,100

18 County Clerk-Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	3,388,200	3,213,377	3,544,000	3,590,200
OTHER SERVICES:				
Utilities	0	115	0	0
Professional and Purchased Services	36,100	49,596	60,100	60,100
Travel, Tuition, and Dues	200	1,141	2,200	2,200
Communications	152,500	171,142	153,500	153,500
Repairs and Maintenance Services	26,500	36,025	26,500	26,500
Internal Service Fees	538,100	566,720	622,600	603,100
TOTAL OTHER SERVICES	753,400	824,739	864,900	845,400
Other Expense	74,300	76,138	83,600	101,600
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	4,215,900	4,114,254	4,492,500	4,537,200
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	4,215,900	4,114,254	4,492,500	4,537,200
PROGRAM REVENUE:				
Charges, Commissions, & Fees	4,000,000	4,423,414	4,000,000	4,250,000
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	4,000,000	4,423,414	4,000,000	4,250,000
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	900	4,598	1,500	100
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	900	4,598	1,500	100
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	4,000,900	4,428,012	4,001,500	4,250,100

18 County Clerk-Financial

		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Admin Asst - County Clerk	07804	1	1.00	1	1.00	1	1.00
Admin Svcs Officer 2	07243 SR0800	1	1.00	1	1.00	1	1.00
Business Tax Dir-County Clerk	07216	1	1.00	1	1.00	1	1.00
Chief Dpty Clerk-County Clerk	07077	1	1.00	1	1.00	1	1.00
County Ct Clerk	01336	1	1.00	1	1.00	1	1.00
Deputy Clerk 1	06787	8	8.00	8	8.00	8	8.00
Deputy Clerk 2	06788	11	11.00	11	11.00	11	11.00
Deputy Clerk 3	06789	20	20.00	20	20.00	20	20.00
Deputy Clerk 4	06790	10	10.00	10	10.00	10	10.00
Deputy Clerk 5	06791	1	1.00	1	1.00	1	1.00
Deputy Clerk 6	06792	2	2.00	2	2.00	2	2.00
Dir Of Taxpayer Svcs	07647	1	1.00	1	1.00	1	1.00
License Inspector 1	02935	10	10.00	10	10.00	10	10.00
Motor Vehicle Dealer Dir	07218	1	1.00	1	1.00	1	1.00
Seasonal/Part-time/Temporary	09020	10	10.00	10	10.00	10	10.00
Total Positions & FTE		79	79.00	79	79.00	79	79.00
Department Totals		79	79.00	79	79.00	79	79.00

91 Emergency Communications Center—At a Glance



Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$11,253,896	\$12,128,400	\$12,288,600
	Total Expenditures and Transfers	\$11,253,896	\$12,128,400	\$12,288,600
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
	Other Governments and Agencies	124,400	124,400	195,200
	Other Program Revenue	0	0	0
	Total Program Revenue	\$124,400	\$124,400	\$195,200
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$124,400	\$124,400	\$195,200
Positions	Total Budgeted Positions	183	184	184
Contacts	Director of Emergency Communication Center: RoxAnn Brown email: roxann.brown@nashville.gov Financial Manager: Mark Lynam email: mark.lynam@nashville.gov 2060 15 th Avenue South 37212 Phone: 401-6316 FAX: 401-6380			

Line of Business and Program

Administrative

Non-allocated Financial Transactions
Office of the Director
Emergency Communications District and MNECC Board
Support

Communications Operational Support

9-1-1 Communications Systems and Equipment
Management
Training Academy
Results Management

Allied Agencies

Allied Agencies

Life Safety

Public Life Safety
1st Responder Life Safety
1st Responder Specialized Operations Support

Communication Resource Assistance

Information Support
Essential Support Services
Community Outreach



91 Emergency Communications Center—At a Glance



Mission	The Mission of the Metro Nashville Emergency Communications Center is to provide initial emergency and non-emergency first responder products to the Public and our First Responder Partners so they can experience the benefits of a healthier, more secure community.
Goals	<p>By 2008, citizens and visitors to Davidson County will continue to receive Best in Calls Emergency Response Communications while MNECC responds to increasing and changing demand for service as measured by:</p> <ul style="list-style-type: none"> • 90% 9-1-1 calls answered in less than 6 seconds • 90% 9-1-1 calls processed and dispatched for Fire-Suppression in less than 90 seconds • 95% 9-1-1 calls processed and dispatched for Fire-Emergency Medical Services in less than 90 seconds • 70% 9-1-1 calls processed for Police in less than 90 seconds <p>By 200X, citizens and visitors to Davidson County will continue to receive Best in Class Emergency Response Communications while MNECC manages a loss of funding due to technology changes by new funding opportunities located through:</p> <ul style="list-style-type: none"> • — grants and special event or incident funds requested • — % budget derived from alternative funding sources • — lost funding recovered <p>By 2008 , citizens and visitors to Davidson County will continue to receive Best in Class Emergency Response Communications as a result of highly qualified and supported workforce as measured by:</p> <ul style="list-style-type: none"> • 90% Citizen Survey Responses above 95% satisfied with service • 90% 1st Responder Partner Survey Responses above 95% satisfied with service • 90% Emergency Medical Dispatch Quality Assurance Reviews above 96% • 90% Emergency Fire Dispatch Quality Assurance Reviews above 96% • 85% employees participating in a Voluntary Wellness Program • 80% employees with at least three years MNECC experience <p>By 2008, MNECC's Public Safety Partners will experience improved call processing time and decreased customer (Metro Nashville Police Department, Nashville Fire Department and citizen) wait time as indicated by:</p> <ul style="list-style-type: none"> • 90% of calls processed by 90 seconds or less • 89% of field first responder calls for information and requests that are on hold for 10 seconds or less <p>NOTE: The Strategic Goals of the Emergency Communications Center are pending.</p>

91 Emergency Communications Center—At a Glance



Budget Change and Result Highlights FY 2007

Recommendation		Result
Pay Plan and Fringe Adjustments	\$ 346,900	Promotes the hiring and retention of a qualified workforce
ECC 911 Comm Sys/Equip Manag't		
Computer Hardware	(4,200)	Non-recurring adjustment for computer hardware funded in the previous fiscal year
Telephone Expenses at Harding backup center	(348,000)	ECD Board assuming responsibility for telephone expenses of ECC back-up facility
Training Academy		
Registration	10,600	Enhance training required for national accreditation and homeland security
Allied Agencies		
Software Maintenance Agreements	8,500	Initiate annual maintenance agreements for notification software products
Public Life Safety		
Alpha Pagers	13,200	Issue alpha pagers fro ECC employees to expedite notification in event of an emergency
Safety & Risk Management Premiums	83,200	Delivery of safety and risk management functions
Nonallocated Financial Transactions		
Finance Charge	12,700	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	(26,800)	Delivery of core human resource functions including hiring, training, and evaluation/management
Information Systems Charge	38,000	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity
Facilities Maintenance & Security Charge	10,600	Delivery of facility maintenance and associated security functions
Shared Business Office Charge	(2,400)	Delivery of administrative support functions
Shared Services Charge	13,900	Delivery of centralized payment services
Fleet Management Charge	500	Delivery of fleet management, fuel services, and maintenance functions
Postal Service Charge	(2,000)	Delivery of mail across the Metropolitan Government
Radio Service Charge	1,700	Delivery of radio infrastructure support and radio installation and maintenance
Surplus Property Charge	3,800	Handling and disposition of surplus property
TOTAL	\$ 160,200	

91 Emergency Communications Center—At a Glance



Administrative Line of Business - The purpose of the Administrative line of business is to provide organizational and informational products to MNECC staff, other Metro Departments and Emergency Communications District Board Members so that the MNECC can fulfill its mission.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$927,796	...	NA	...	\$133,200

Office of the Director Program

The purpose of the MNECC Office of the Director Program is to provide support products to Metro Agencies, Allied Agencies and Interested Community members so they can better utilize the services of MNECC.

Results Narrative

The proposed budget for the Office of the Director Program includes maintaining funding at the current level for FY07. This program provides organizational and information support products to Metro Agencies, Allied Agencies and Interested Community members so they can better utilize the services of the Emergency Communications Center. The current level of funding is necessary in continuing to deliver key results to customers throughout the operational divisions of the department. This program directly supports the mission of the department as it provides initial emergency and non-emergency first responder products to the Public and First Responder Partners so they can experience the benefits of a healthier, more secure community.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$475,900	...	\$1,000,300	...	\$1,000,300
FTEs: GSD General Fund	8.00	...	8.00	...	8.00

Results

100% CALEA (Commission for Accreditation of Law Enforcement Agencies) Accredited by 2006

NA	NA	NA	NR	NR
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91 Emergency Communications Center—At a Glance



Emergency Communications District and MNECC Board Support Program

The purpose of the Emergency Communications District and Emergency Communications Center Board Support Program is to provide requested information to the board members so that they can effectively discharge their duties as board members.

Results Narrative

The proposed budget for the Emergency Communications District and MNECC Board Support Program includes maintaining the current level of funding for FY07. This program provides requested information to the Emergency Communications District and Center Boards so that they can do fulfill their respective duties. As a result, this program gauges its success by the percentage of board requests completed. This program supports the departmental goal of providing best-in-class emergency response through a highly qualified workforce.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$87,600	...	\$87,400	...	\$87,400
FTEs: GSD General Fund	1.50	...	1.50	...	1.50
Results					
Percentage of Emergency Communications Center Board requests completed	NA	NA	NA	NR	NR

Communications Operational Support Line of Business - The purpose of the Communications Operational Support line of business is to provide systems management, results management, and emergency communications training and information products to our emergency communications professionals and our 1st responder partners so they can deliver quick, appropriate emergency and non-emergency assistance to the public.

911 Communications Systems and Equipment Management Program

The purpose of the 9-1-1 communications systems and equipment management Program is to provide troubleshooting, maintenance and administration products to internal and external first responders so they can save lives, protect property, and reduce risk without technology-related delays.

Results Narrative

The proposed budget for the 9-1-1 Communications Systems and Equipment Management Program includes a decrease of \$352,200. This reflects a \$4,200 reduction in non-recurring computer hardware funding, and a transfer of \$348,000 in information technology cost to the Emergency Communications District Board. These changes will not impact the goal of providing Best in Class Emergency Response Communication through improved call processing times and decreased customer wait time.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$487,800	...	\$1,365,800	...	\$1,013,600
FTEs: GSD General Fund	4.80	...	5.80	...	5.80
Results					
Percentage of availability of the Computer Aided Dispatch system for use by customers	NA	NA	NA	99%	NR

91 Emergency Communications Center—At a Glance



Training Academy Program

The purpose of the Training Academy Program is to provide public safety communications certification, professional development, and other emergency communications training products to the department, our 1st responder partners, and other emergency communications professionals so they can deliver quick, appropriate emergency and non-emergency assistance to the public.

Results Narrative

The proposed budget for the 911 Training Academy Program includes \$10,600 for additional training needs. Funding will assist this program in providing the necessary training needed in order for 100% of all ECC Operations employees to deliver quick, appropriate emergency and non-emergency assistance to the public. This request supports our departmental goal of providing improved call processing time to our Public Safety Partners.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$683,200	...	\$619,200	...	\$629,800
FTEs: GSD General Fund	9.70	...	9.70	...	9.70

Results

Percentage of MNECC Operations employees demonstrating the delivery of quick, appropriate emergency and non-emergency assistance to the public

NA	NA	NA	95%	NR
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Results Management Program

The purpose of the Results Management Program is to provide quality assurance and organizational performance measurement products to the department, Metro stakeholders, and the public so they can receive the best possible response to their Public Safety Communications needs.

Results Narrative

The proposed budget for the Results Management Program includes maintaining funding at the current level for FY07. This program provides Quality Assurance and organizational performance measurement products. The current level of funding is adequate for the limited amount of Quality Assurance case reviews and other measurement products in use without any expansion. This program supports the overall mission and strategic goals of the ECC by ensuring Metro stakeholders and the public receive the best possible response to their Public Safety Communications needs.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$180,300	...	\$238,000	...	\$238,000
FTEs: GSD General Fund	3.20	...	3.20	...	3.20

Results

Percentage of Citizen Survey responses with positive service satisfaction above 95%

NA	NA	NA	90%	NR
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91 Emergency Communications Center—At a Glance



Allied Agencies Line of Business - The purpose of the Allied Agencies line of business is to provide supplemental operations support products to Police/Fire/Emergency Medical Service departments outside of Metro, Office of Emergency Management, and other government /non-government agencies so they can respond appropriately and quickly to emergency and non-emergency situations.

Allied Agencies Program

The purpose of the Allied Agencies Program is to provide supplemental operations support products to Police/Fire/Emergency Medical Service departments outside of Metro, Office of Emergency Management, and other government /non-government agencies so they can respond appropriately and quickly to emergency and non-emergency situations.

Results Narrative

The proposed budget for the Allied Agencies Program includes an additional \$8,500 for software maintenance agreements with Infocode and Dialogic. This system merges the telephone data base with the mapping software used by Dialogic. Funding will allow this software to be updated quarterly so that the Dialogic system can notify large numbers of people in a short amount of time. This will assist the Life Safety and Allied Agencies Programs in providing timely and accurate responses to emergency and non-emergency situations. This request supports our departmental goal of providing improved call processing time to our Public Safety Partners.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$489,000	...	\$555,500	...	\$564,000
FTEs: GSD General Fund	9.10	...	9.10	...	9.10

Results

Percentage of emergency situations where responders were provided accurate, timely MNECC responses (as measured by Quality Assurance checks)

NA	NA	NA	95%	NR
----	----	----	-----	----

Life Safety Program Line of Business - The purpose of the Life Safety Program line of business is to provide emergency instructions, critical dispatch and logistic support products to individuals in need of emergency assistance and our First Responder partners so that lives can be saved, property protected and risk reduced for everyone involved.

Public Life Safety Program

The purpose of the Public Life Safety Program is to provide emergency instructions and first responder products to individuals in need of emergency assistance so they can rapidly obtain the appropriate emergency assistance.

Results Narrative

The proposed budget for the Public Life Safety Program includes an additional \$13,200 for the issuance of alpha pagers to all ECC employees. This will expedite the notification process in the event of a disaster or major incident. Funding will assist the Life Safety and Allied Agencies Programs in achieving their results measures for calls answered in a timely manner. This request supports our departmental goal of providing improved call processing time to our Public Safety Partners.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$3,709,600	...	\$3,508,200	...	\$3,521,400
FTEs: GSD General Fund	68.20	...	68.20	...	68.20

Results

Percentage of individuals in crisis who obtain emergency assistance within 90 minutes

NA	NA	NA	100%	NR
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91 Emergency Communications Center—At a Glance



1st Responder Life Safety Program

The purpose of the First Responder Life Safety Program is to provide critical dispatch products to Fire (including Emergency Medical Service), Police, and other first responders so they can assess situations and respond quickly to save lives, protect property, and reduce risks for everyone involved.

Results Narrative

The proposed budget for the 1st Responder Life Safety Program includes maintaining funding at the current level for FY07. This program provides critical dispatch products to Fire, Police, EMS and other first responders so they can assess situations and respond quickly. The current level of funding is necessary to ensure proper personnel and equipment are in place at all times to provide this service. This program supports the department's goal of providing Best in Class Emergency Response Communications.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,187,700	...	\$1,473,000	...	\$1,473,000
FTEs: GSD General Fund	22.30	...	22.30	...	22.30

Results

Percentage of requests for service responses provided accurately and within 90 seconds by Fire-Emergency Medical Service

NA	NA	NA	92%	NR
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1st Responder Specialized Operations Support Program

The purpose of the First Responder Specialized Operations Support (SOS) Program is to provide critical logistic support products to Fire, Police, and other First responders so they can respond quickly to save lives, protect property, and reduce risks for everyone involved.

Results Narrative

The proposed budget for the 1st Responder Specialized Operations Support Program includes maintaining funding at the current level for FY07. The purpose of this program is to provide logistical support to first responders so they can respond quickly and appropriately. The current level of funding is necessary to ensure proper personnel and equipment are in place at all times to provide this service. This program supports the department's goal of providing Best in Class Emergency Response Communications.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$833,000	...	\$904,500	...	\$904,500
FTEs: GSD General Fund	15.70	...	15.70	...	15.70

Results

Percentage of Police requests for support service responded to within five minutes

NA	NA	NA	NR	NR
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91 Emergency Communications Center—At a Glance



Communication Resource Assistance Line of Business - The purpose of the Communication Resource Assistance line of business is to provide general information and education products and non-emergency response and dispatch products to the public, news reporters, Metro departments, and other outside agencies so they can more conveniently get answers to their questions and/or obtain the services they need.

Information Support Program

The purpose of the Information Support Program is to provide directory assistance, media inquiries and other general information service products to the public, news reporters, Metro departments, and other outside agencies so they can more conveniently get answers to their questions and/or obtain a non-emergency service response.

Results Narrative

The proposed budget for the Information Support Program includes maintaining funding at the current level for FY07. This program provides routine directory assistance, media inquiries and other general information products so persons can conveniently get answers to their questions. The current level of funding is necessary to continue to respond to the current volume of incoming information requests. This program support the department's goal of improved call processing time and decreased customer wait time.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$693,500	...	\$980,000	...	\$980,000
FTEs: GSD General Fund	12.80	...	12.80	...	12.80
Results					
Percentage of callers who do not need to access other sources	NA	NA	NA	98%	NR

Essential Support Services Program

The purpose of the Essential Support Services Program is to provide non-emergency response and dispatch products to the community so they can obtain an appropriate response in a timely manner.

Results Narrative

The proposed budget for the Essential Support Services Program includes maintaining funding at the current level for FY07. The purpose of this program is to provide non-emergency response and dispatch products to the community so they can obtain an appropriate response in a timely manner. The current level of funding is necessary to handle the present volume of incoming non-emergency requests for service. This program support the department's goal of improved call processing time and decreased customer wait time.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,494,900	...	\$1,371,400	...	\$1,371,400
FTEs: GSD General Fund	27.60	...	27.60	...	27.60
Results					
Percentage of requests for services responded to accurately	NA	NA	NA	100%	NR

91 Emergency Communications Center—At a Glance



Community Outreach Program

The purpose of the Community Outreach Program is to provide public information presentations and community liaison products to people who live, work, or visit Metro Nashville so they can know how to best reach the MNECC when they need help from police, Fire-Suppression, and Fire-Emergency Medical Service.

Results Narrative

The proposed budget for the Community Outreach Program includes maintaining funding at the current level fro FY07. The purpose of this program is to provide public information so people will know how to best reach the ECC when they need help from Police, Fire, and/or EMS. The current level of funding is necessary to continue to provide public information presentations and community liaisons as done in the past years. This program supports the department's overall mission of providing the public the benefits of a healthier, more secure community.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$3,600	...	\$25,100	...	\$25,100
FTEs: GSD General Fund	.10	..	.1010
Results					
Percentage of all calls received that result in a "call for service" entered for dispatch	NA	NA	NA	25%	NR

91 Emergency Communications Center—Financial



GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	9,845,500	9,852,035	10,592,200	10,939,100
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	23,000	17,726	77,900	88,800
Travel, Tuition, and Dues	75,300	62,186	75,100	85,800
Communications	1,300	9,081	11,500	15,500
Repairs and Maintenance Services	1,500	645	1,500	1,500
Internal Service Fees	1,064,896	980,018	1,138,100	853,300
TOTAL OTHER SERVICES	1,165,996	1,069,656	1,304,100	1,044,900
Other Expense	242,400	161,984	232,100	304,600
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	11,253,896	11,083,675	12,128,400	12,288,600
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	11,253,896	11,083,675	12,128,400	12,288,600
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	124,400	78,958	124,400	195,200
Subtotal Other Governments & Agencies	124,400	78,958	124,400	195,200
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	124,400	78,958	124,400	195,200
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	124,400	78,958	124,400	195,200

91 Emergency Communications Center—Financial

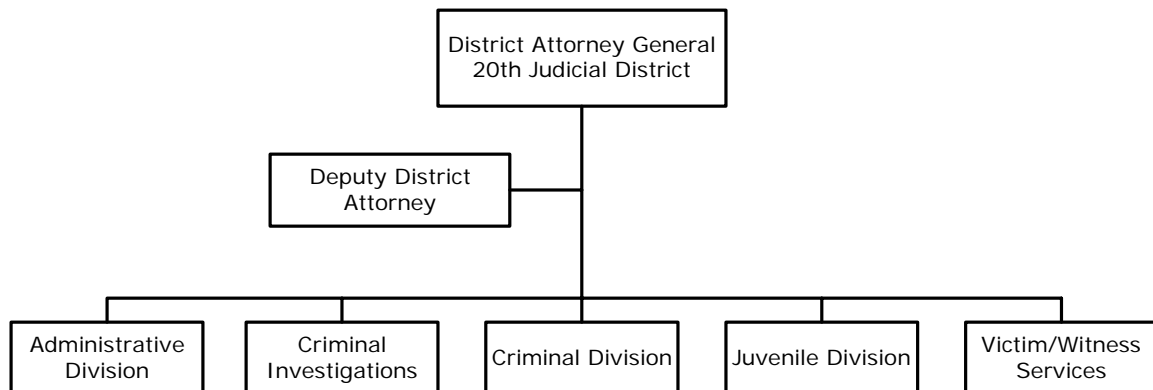


		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Admin Asst	07241 SR0900	1	1.00	0	0.00	0	0.00
Admin Svcs Officer 3	07244 SR1000	1	1.00	1	1.00	1	1.00
Emer Telecomm Manage	10413 ET0700	0	0.00	3	3.00	3	3.00
Emer Telecomm Officer 1	10407 ET0100	0	0.00	51	51.00	51	51.00
Emer Telecomm Officer 2	10408 ET0200	0	0.00	17	17.00	17	17.00
Emer Telecomm Officer 3	10409 ET0300	0	0.00	15	15.00	15	15.00
Emer Telecomm Officer 4	10410 ET0400	0	0.00	49	49.00	49	49.00
Emer Telecomm Supervisor	10412 ET0600	0	0.00	17	17.00	17	17.00
Emer Telecomm Trainer	10411 ET0500	0	0.00	26	26.00	26	26.00
Emerg Comm Center Asst Supv	07026 SR1000	9	9.00	0	0.00	0	0.00
Emerg Comm Center Mgr	07177 SR1300	3	3.00	0	0.00	0	0.00
Emerg Comm Center Supv	07027 SR1100	8	8.00	0	0.00	0	0.00
Emerg Comm Ctr Asst Mgr	10162 SR1200	1	1.00	0	0.00	0	0.00
Emerg Communications Dir	10142 DP0200	1	1.00	1	1.00	1	1.00
Emerg Telecomm Trng Officer	07775 SR0900	21	21.00	0	0.00	0	0.00
Emerg Telecommunicator 1	07291 SR0600	48	48.00	0	0.00	0	0.00
Emerg Telecommunicator 2	07292 SR0700	24	24.00	0	0.00	0	0.00
Emerg Telecommunicator 3	07773 SR0900	60	60.00	0	0.00	0	0.00
Fire Captain	07305 PS0600	1	1.00	0	0.00	0	0.00
Fire/Emt Dispatcher	07423 PS0400	3	3.00	2	2.00	2	2.00
Info Systems App Analyst 3	07783 SR1200	0	0.00	1	1.00	1	1.00
Office Support Spec 2	10124 SR0800	1	1.00	1	1.00	1	1.00
Special Projects Mgr	07762 SR1500	1	1.00	0	0.00	0	0.00
Total Positions & FTE		183	183.00	184	184.00	184	184.00
Department Totals		183	183.00	184	184.00	184	184.00

19 District Attorney—At a Glance

Mission	Authority: TCA § 8-7-101. To investigate and prosecute all criminal offenses that occur within Davidson County where there is sufficient evidence to warrant conviction. All prosecutions are designed to punish offenders, incapacitate violent and repeat criminals, and generally to deter future criminal activity. Additionally, the office is committed to treating victims and witnesses with dignity.																																																											
Budget Summary	<table><tr><td></td><td>2004-05</td><td>2005-06</td><td>2006-07</td></tr><tr><td>Expenditures and Transfers:</td><td></td><td></td><td></td></tr><tr><td>GSD General Fund</td><td>\$4,185,500</td><td>\$4,761,900</td><td>\$4,723,900</td></tr><tr><td>Special Purpose Funds</td><td>2,370,400</td><td>2,557,900</td><td>1,533,300</td></tr><tr><td>Total Expenditures and Transfers</td><td>\$6,555,900</td><td>\$7,319,800</td><td>\$6,257,200</td></tr><tr><td>Revenues and Transfers:</td><td></td><td></td><td></td></tr><tr><td>Program Revenue</td><td></td><td></td><td></td></tr><tr><td>Charges, Commissions, and Fees</td><td>\$ 1,000</td><td>\$ 800</td><td>\$ 500</td></tr><tr><td>Other Government and Agencies</td><td>330,300</td><td>371,700</td><td>290,300</td></tr><tr><td>Other Program Revenue</td><td>0</td><td>0</td><td>0</td></tr><tr><td>Total Program Revenue</td><td>\$331,300</td><td>\$ 372,500</td><td>\$ 290,800</td></tr><tr><td>Non-program Revenue</td><td>415,000</td><td>2,276,200</td><td>1,242,200</td></tr><tr><td>Transfers From Other Funds and Units</td><td>29,500</td><td>19,500</td><td>20,500</td></tr><tr><td>Total Revenues</td><td>\$775,800</td><td>\$2,668,200</td><td>\$1,553,500</td></tr></table>		2004-05	2005-06	2006-07	Expenditures and Transfers:				GSD General Fund	\$4,185,500	\$4,761,900	\$4,723,900	Special Purpose Funds	2,370,400	2,557,900	1,533,300	Total Expenditures and Transfers	\$6,555,900	\$7,319,800	\$6,257,200	Revenues and Transfers:				Program Revenue				Charges, Commissions, and Fees	\$ 1,000	\$ 800	\$ 500	Other Government and Agencies	330,300	371,700	290,300	Other Program Revenue	0	0	0	Total Program Revenue	\$331,300	\$ 372,500	\$ 290,800	Non-program Revenue	415,000	2,276,200	1,242,200	Transfers From Other Funds and Units	29,500	19,500	20,500	Total Revenues	\$775,800	\$2,668,200	\$1,553,500			
	2004-05	2005-06	2006-07																																																									
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Positions	Total Budgeted Positions	89	92	92																																																								
Contacts	District Attorney General: Victor S. (Torry) Johnson III Director of Finance & Operations: Michael E. Brook Director of Victim Witness Services: Teresa B. Shearon Washington Square, Suite 500 222 2 nd Avenue, North 37201 email: torryjohnson@jis.nashville.org email: michaelbrook@jis.nashville.org email: teresashearon@jis.nashville.org Phone: 862-5507 FAX: 862-5599 http://www.nashville.gov/da/																																																											

Organizational Structure



19 District Attorney–At a Glance

Budget Highlights FY 2007

• Salary and Fringe Adjustment	\$ 103,800
• Victim Notification Everyday (VINE)	(60,000)
• Courthouse Parking Validation	1,200
• Juvenile Court Intake	50,100
	1 FTE
• Non-Recurring Mediation Svcs. Adj.	(80,000)
• Safety & Risk Management Premiums	24,200
• Internal Services Fees	
• Finance Charge	(3,600)
• Human Resources Charge	(2,700)
• Facilities Maintenance & Security Charge	19,900
• Shared Business Office Charge	300
• Shared Services Charge	30,900
• Customer Call Center Charge	(100)
• Information Service Charge	(18,700)
• Fleet Management Charge	(98,100)
• Postal Service Charge	3,300
• Radio Service Charge	(10,000)
• Surplus Property Charge	1,500
General Services District Total	\$ (38,000)
Special Purpose Funds Total	\$(1,024,600)
Total	\$(1,062,600)
	1 FTE



Overview

ADMINISTRATIVE DIVISION

The Administrative Division is responsible for all activities necessary to support the mission of the office. These duties include Metro, State, and Federal financial management, purchasing, human resources, facilities management, network and PC support, special project support, the development and implementation of strategic and operational plans of the Metropolitan Government, State of Tennessee, and the Federal Government.

CRIMINAL INVESTIGATIONS

The Criminal Investigations Division is responsible for 24/7 on-call responses to assist units of the Metropolitan Police Department, Grand Jury subpoena issuance and service, Criminal Division support for witness location and investigative services including special assignments.

CRIMINAL DIVISION

The Criminal Division represents the State of Tennessee and victims of crime in Davidson County and prosecutes all adult state warrants issued by private individuals, the Metropolitan Police Department, or warrants issued

following independent investigation and grand jury presentment. This division staffs the General Sessions Courts, and all Davidson County Criminal Courts. In addition, it operates the 20th Judicial Drug Task Force, a Special Prosecution and Fraud Investigations Unit, and a Grand Jury Preparation Unit.

Special Operations Fraud and Economic Crimes

Prosecution Act (FECPA) Fund 30103 (T.C.A. § 40-3-201 et seq.) provides the District Attorney General of this State the resources necessary to deal effectively with fraud, and other economic crimes, and to provide a means for obtaining restitution in bad check cases prior to the institution of formal criminal charges. Expenditures subject to limitations under T.C.A. § 40-3-209(b), the use of any monies collected under the provision of this part shall be at the discretion of the District Attorney General.

Special Operations DA Investigations Fund 30104

accounts for the non-salary costs of ongoing confidential criminal investigations carried out in cooperation with other State and Federal law enforcement agencies. These costs are supported by shared proceeds of forfeited funds, distributed by the US Department of Justice, and the Department of the Treasury in accordance with 210USC 881 and DAG-71. The nature of the investigations and activities of this unit are confidential.

Special Operations Metro Major Drug Enforcement Program (MMDEP) Fund 30101

has an Assistant District Attorney General assigned to the unit who assists and coordinates with Metro Police Investigators in the identification of appropriate targets, and in the development of effective investigative approaches to secure the arrest and successful prosecution of targeted individuals. These activities are funded through a grant from the Department of Justice, and from confiscated money and related fines. The nature of the investigations and activities of this unit are confidential.



JUVENILE DIVISION

The Juvenile Division represents the State of Tennessee and victims of crime in Davidson County and prosecutes all juvenile charges issued by private individuals, or the Metropolitan Police Department. This division also manages the intake and preparation of juvenile petitions for the Juvenile Court Judge.

VICTIM/WITNESS SERVICES

The Victim/Witness Services Unit administers a program designed to encourage and promote the fair and just treatment for victims of crime. Services include notification of court appearances, court preparation groups for young children, the provision of court advocates, specialized services for victims of domestic and Child Sexual abuse, information on criminal compensation, an elderly abuse program, and programs to assist victims at Juvenile Court.

19 District Attorney–Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
CRIMINAL DIVISION					
1. Increase General Sessions and Criminal Court dispositions. (Calendar year count by Criminal Justice Planning Unit.)	a. General Sessions Court disposition (offenses)	70,000	76,340	70,000	78,000
	b. Criminal Court dispositions (defendants)	6,500	5,000	5,500	5,500
2. Reduce lag time between date-of-arrest and date-bound-over to grand jury (DOA-DBO) to average 50 days. Reduce lag time between date-bound-over and date indicted (DBO-DIN) to average 100 days. Stats per case management report from the Criminal Justice Planning Unit.	a. Arrest (DOA) to bound over (DBO) to grand jury (average days)	50	55	50	50
	b. Bound over (DBO) to indictment (DIN) (average days)	100	89	100	100
3. Increase Criminal indictment filings. Calendar year count per Office of the District Attorney.	a. Criminal grand jury case filings (indictments)	3,600	3,384	3,600	3,600
	b. Criminal information filings	1,400	1,594	1,400	1,600
4. Increase services and support to victims of crime; provide early intervention within 72 hours of crime, and continue to make referrals to victims. Calendar year count per Office of the District Attorney.	a. Domestic violence victims (cases)	4,100	4,510	4,200	4,550
	b. Elderly abuse victims	130	42	130	50
	c. Child sexual abuse victims – criminal cases	NA	223	200	230
	d. Hispanic Victims of Crime	NA	314	130	340
5. Provide services in Juvenile Court to all victims of violent crime and provide an advocate to give crises intervention and court support to youth in the criminal justice system. Calendar year count per Office of the District Attorney.	a. Number of victims of juvenile offenders that are provided with comprehensive services	500	871	800	900
	b. Non-offending parent and child participants	40	123	90	130
Special Operations					
1. To provide funds necessary to deal with fraud and other economic crimes.	Collection of fines under § 40-3-201 by the Criminal Court Clerk.	\$55,000	\$46,086	\$55,000	\$55,000
2. Provide funds for confidential investigative operations.	Federal funds from Forfeitures (DOJ)	\$3,000	\$0	\$3,000	\$3,000

19 District Attorney–Performance

<u>Objectives</u>	<u>Performance Measures</u>	<u>FY 2005 Budget</u>	<u>FY 2005 Actuals</u>	<u>FY 2006 Budget</u>	<u>FY 2007 Budget</u>
Special Operations MMDEP					
Actual performance only is documented for this program.					
1. Drug Task Force Arrest Statistics.	Targets arrested	NA	103	NA	NA
2. Asset seizures by MMDEP.	Targets' assets seized	NA	\$4,274,526	NA	NA
3. Asset forfeitures by Department of Safety.	Targets' assets forfeited	NA	\$1,030,982	NA	NA

19 District Attorney–Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	3,232,400	3,266,359	3,570,100	3,724,000
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	86,300	60,275	94,900	36,100
Travel, Tuition, and Dues	55,400	38,746	48,400	52,900
Communications	14,300	18,837	16,600	15,300
Repairs and Maintenance Services	30,000	30,402	30,000	26,800
Internal Service Fees	223,000	244,872	379,700	302,400
TOTAL OTHER SERVICES	409,000	393,131	569,600	433,500
Other Expense	523,600	501,151	521,700	545,900
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	4,165,000	4,160,641	4,661,400	4,703,400
Transfers to Other Funds and Units	20,500	24,822	100,500	20,500
TOTAL EXPENSE AND TRANSFERS	4,185,500	4,185,463	4,761,900	4,723,900
PROGRAM REVENUE:				
Charges, Commissions, & Fees	500	174	300	200
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	90,000	90,000	90,000	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	20,000	15,209	20,000	20,000
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	110,000	105,209	110,000	20,000
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	110,500	105,383	110,300	20,200
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	110,500	105,383	110,300	20,200

19 District Attorney–Financial

Special Purpose Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	1,144,800	1,086,711	1,124,900	1,174,500
OTHER SERVICES:				
Utilities	16,800	18,612	16,800	16,800
Professional and Purchased Services	648,000	644,938	721,200	517,200
Travel, Tuition, and Dues	58,100	22,705	53,100	53,100
Communications	137,100	173,712	174,400	173,600
Repairs and Maintenance Services	49,500	47,278	46,500	46,500
Internal Service Fees	143,400	177,071	144,900	184,700
TOTAL OTHER SERVICES	1,052,900	1,084,317	1,156,900	991,900
Other Expense	8,800	90,530	132,200	132,200
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	163,900	12,434	143,900	(765,300)
TOTAL OPERATING EXPENSE	2,370,400	2,273,992	2,557,900	1,533,300
Transfers to Other Funds and Units	0	16,156	0	0
TOTAL EXPENSE AND TRANSFERS	2,370,400	2,290,148	2,557,900	1,533,300
PROGRAM REVENUE:				
Charges, Commissions, & Fees	500	251	500	300
Other Governments & Agencies				
Federal Direct	80,000	130,225	40,000	130,100
Fed Through State Pass-Through	140,300	216,792	221,700	140,200
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	220,300	347,017	261,700	270,300
Other Program Revenue	0	54,638	0	0
TOTAL PROGRAM REVENUE	220,800	401,905	262,200	270,600
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	415,000	1,163,034	2,176,200	1,242,200
Compensation From Property	0	8,824	100,000	0
TOTAL NON-PROGRAM REVENUE	415,000	1,171,858	2,276,200	1,242,200
Transfers From Other Funds and Units	29,500	27,536	19,500	20,500
TOTAL REVENUE AND TRANSFERS	665,300	1,601,299	2,557,900	1,533,300

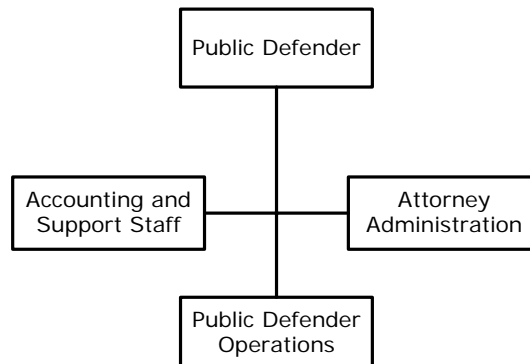
19 District Attorney–Financial

			FY 2005		FY 2006		FY 2007	
	<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD Fund 10101								
Admin Services Mgr	7242	SR13	1	1.0	1	1.0	1	1.0
Admin Serv. Officer 4	7245	SR12	1	1.0	1	1.0	1	1.0
Assistant DA	390		30	30.0	31	31.0	31	31.0
Criminal Investigator	7279	SR09	4	4.0	6	6.0	6	6.0
District Attorney Gen	1684		1	1.0	1	1.0	1	1.0
Finance Manager	6232	SR14	1	1.0	1	1.0	1	1.0
Finance Officer 3	10152	SR12	1	1.0	1	1.0	2	2.0
Legal Secretary 1	2870	SR07	11	11.0	11	11.0	11	11.0
Legal Secretary 2	7322	SR08	3	3.0	3	3.0	3	3.0
Office Support Rep 2	10121	SR05	5	5.0	5	5.0	5	5.0
Office Support Rep 3	10122	SR06	4	4.0	4	4.0	4	4.0
Paralegal	7343	SR08	2	2.0	2	2.0	2	2.0
Program Coordinator	6034	SR09	1	1.0	1	1.0	1	1.0
Program Specialist 2	7379	SR08	2	2.0	2	2.0	2	2.0
Program Supervisor	7381	SR10	1	1.0	1	1.0	1	1.0
Social Worker 1	4949	SR08	8	8.0	8	8.0	8	8.0
Social Worker 3	4835	SR10	1	1.0	1	1.0	1	1.0
Sr Asst. District Attorney	4406		8	8.0	8	8.0	8	8.0
Total Positions & FTE			85	85.0	88	88.0	89	89.0
Fund 32219 Grants								
19300110 - DA Family VOCA Grant								
Social Worker	4949	SR08	2	2.0	2	2.0	3	3.0
Total Positions & FTE			2	2.0	2	2.0	3	3.0
19300120 – DA Community Diversity Advocate								
Social Worker	4949	SR08	2	2.0	2	2.0	0	0.0
Total Positions & FTE			2	2.0	2	2.0	0	0.0
Department Totals			89	89.0	92	92.0	92	92.0

21 Public Defender—At a Glance

Mission	To provide zealous representation and to fight for equal justice for the indigent accused, in accordance with the United States Supreme Court mandate and the Metropolitan Government of Nashville and Davidson County Charter.																																																										
Budget Summary	<table> <tr> <th></th><th>2004-05</th><th>2005-06</th><th>2006-07</th></tr> <tr> <td>Expenditures and Transfers:</td><td></td><td></td><td></td></tr> <tr> <td>GSD General Fund</td><td>\$4,897,000</td><td>\$5,283,500</td><td>\$5,523,100</td></tr> <tr> <td>Special Purpose Funds</td><td>0</td><td>7,200</td><td>16,600</td></tr> <tr> <td>Total Expenditures and Transfers</td><td>\$4,897,000</td><td>\$5,290,700</td><td>\$5,539,700</td></tr> <tr> <td>Revenues and Transfers:</td><td></td><td></td><td></td></tr> <tr> <td>Program Revenue</td><td></td><td></td><td></td></tr> <tr> <td>Charges, Commissions, and Fees</td><td>\$ 0</td><td>\$ 0</td><td>\$ 0</td></tr> <tr> <td>Other Governments and Agencies</td><td>1,343,200</td><td>1,458,000</td><td>1,563,100</td></tr> <tr> <td>Other Program Revenue</td><td>0</td><td>0</td><td>0</td></tr> <tr> <td>Total Program Revenue</td><td>\$1,343,200</td><td>\$1,458,000</td><td>\$1,563,100</td></tr> <tr> <td>Non-program Revenue</td><td>0</td><td>0</td><td>0</td></tr> <tr> <td>Transfers From Other Funds and Units</td><td>0</td><td>0</td><td>0</td></tr> <tr> <td>Total Revenues</td><td>\$1,343,200</td><td>\$1,458,000</td><td>\$1,563,100</td></tr> </table>		2004-05	2005-06	2006-07	Expenditures and Transfers:				GSD General Fund	\$4,897,000	\$5,283,500	\$5,523,100	Special Purpose Funds	0	7,200	16,600	Total Expenditures and Transfers	\$4,897,000	\$5,290,700	\$5,539,700	Revenues and Transfers:				Program Revenue				Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0	Other Governments and Agencies	1,343,200	1,458,000	1,563,100	Other Program Revenue	0	0	0	Total Program Revenue	\$1,343,200	\$1,458,000	\$1,563,100	Non-program Revenue	0	0	0	Transfers From Other Funds and Units	0	0	0	Total Revenues	\$1,343,200	\$1,458,000	\$1,563,100		
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Positions	Total Budgeted Positions	74	74																																																								
Contacts	<p>Public Defender: Ross Alderman Financial Manager: Sandra Ray</p> <p>404 James Robertson Parkway Parkway Towers, Suite 2022 37219</p> <p>email: rossalderman@jis.nashville.org email: sandraray@jis.nashville.org</p> <p>Phone: 862-5730 FAX: 862-5736</p>																																																										

Organizational Structure



21 Public Defender—At a Glance

Budget Highlights FY 2007

• Salary and Pay Plan	\$212,400
• All-Other Reduction	(21,000)
• Parkway Towers Rent Increase	6,000
• Safety & Risk Management Premiums	16,500
• Internal Services Fees	
• Finance Charge	(5,700)
• Human Resources Charge	5,500
• Information Systems Charge	7,600
• Facilities Maintenance & Security Charge	10,000
• Shared Business Office Charge	(300)
• Shared Services Charge	1,200
• Customer Call Center Charge	900
• Fleet Management Charge	3,700
• Postal Service Charge	1,200
• Surplus Property Charge	1,600
General Services District Total	<u>\$239,600</u>
Special Purpose Fund Total	<u>\$9,400</u>
Total	<u><u>\$249,000</u></u>

The Public Defender's Office is staffed with 44 licensed attorneys who represent indigent clients on charges ranging from public drunkenness to first degree murder. The office is divided into two divisions: The Criminal Division, located in the Parkway Towers Building, and the Juvenile Division, housed at the Juvenile Justice Center, 100 Woodland Street.



Overview

PUBLIC DEFENDER OPERATIONS

The Metropolitan Public Defender's Office operates under the authority of the Metropolitan Charter, Title Two, Section 2-16-010, which states as follows:

The public defender shall render legal aid and defend only those indigent defendants who are in jail, charged with the commission of a crime and are unable to make bond, or such other defendants as a court with criminal jurisdiction shall determine to be indigent. In addition, the public defender shall provide guardian ad litem services when such services are deemed required by the Davidson County juvenile court for children who are the subject of proceedings in such court and the Metropolitan Government would be required by law to pay reasonable compensation for such services if not provided by the public defender.

The Criminal Division represents adult clients in the General Sessions Courts and the Criminal Courts, and on cases appealed to both the Tennessee Court of Criminal Appeals and the Tennessee Supreme Court. By end of fiscal year 2006, the Adult Division Assistant Public Defenders will represent clients on over 40,000 warrants and indictments.

The Juvenile Division lawyers work exclusively in the Juvenile Court and represent juveniles who are alleged to be delinquent. One attorney in the Juvenile Division provides guardian ad litem services in some Juvenile Court cases where the issues relate to dependency and neglect, as well as termination of parental rights. By the end of fiscal year 2006, the Juvenile Division Assistant Public Defenders will represent over 1,400 juveniles on delinquency petitions. The Assistant Public Defender who provides guardian ad litem services will represent approximately 300 juveniles in non-delinquency proceedings.

21 Public Defender-Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
PUBLIC DEFENDER					
1. Provide constitutionally effective representation to indigent criminal defendants in cost effective manner.	The performance measure of 500 clients per lawyer per year represents the functional maximum at which the Public Defender's Office can provide constitutionally effective representation in the Criminal and General Sessions Courts.	NA	500	NA	500
2. Provide constitutionally effective representation to indigent juvenile defendants in cost effective manner.	The performance measure of 1,400 clients per year for the division as a whole represents the functional maximum at which the Public Defender's Office can provide constitutionally effective representation in Juvenile Court. Juvenile delinquency cases have become more complex.	NA	1,400	NA	1,400

21 Public Defender—Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	4,408,100	4,378,807	4,766,600	4,979,000
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	1,700	1,536	1,400	1,300
Travel, Tuition, and Dues	29,100	11,422	27,600	18,400
Communications	11,400	9,731	12,900	11,800
Repairs and Maintenance Services	10,000	4,018	10,000	8,500
Internal Service Fees	134,900	139,845	154,200	179,900
TOTAL OTHER SERVICES	187,100	166,552	206,100	219,900
Other Expense	296,900	291,118	305,900	324,200
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	4,892,100	4,836,477	5,278,600	5,523,100
Transfers to Other Funds and Units	4,900	2,590	4,900	0
TOTAL EXPENSE AND TRANSFERS	4,897,000	4,839,067	5,283,500	5,523,100
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	1,343,200	1,486,316	1,450,800	1,546,500
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	1,343,200	1,486,316	1,450,800	1,546,500
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	1,343,200	1,486,316	1,450,800	1,546,500
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	1,343,200	1,486,316	1,450,800	1,546,500

21 Public Defender—Financial

Special Purpose Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	0	0	7,100	16,600
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	0	0	0	0
Travel, Tuition, and Dues	0	0	100	0
Communications	0	0	0	0
Repairs and Maintenance Services	0	0	0	0
Internal Service Fees	0	0	0	0
TOTAL OTHER SERVICES	0	0	100	0
Other Expense	0	0	0	0
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	0	0	7,200	16,600
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	0	0	7,200	16,600
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	7,200	16,600
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	7,200	16,600
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	0	7,200	16,600
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	0	0	7,200	16,600

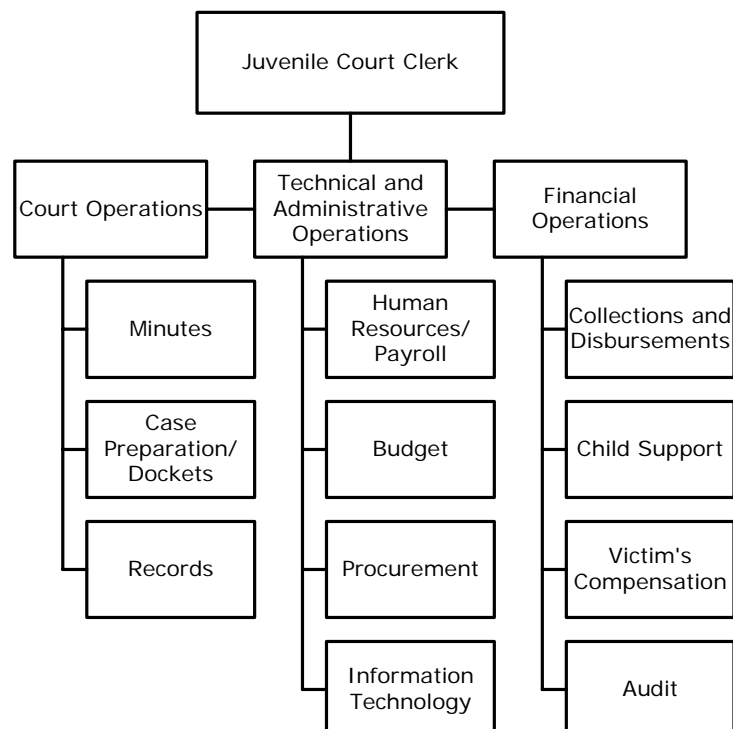
21 Public Defender—Financial

			FY 2005		FY 2006		FY 2007	
	<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101								
Admin Asst	07241	SR0900	1	1.00	1	1.00	1	1.00
Admin Svcs Mgr	07242	SR1300	1	1.00	1	1.00	1	1.00
Assoc Pub Defender	10172	PD0200	10	10.00	10	10.00	10	10.00
Asst Pub Defender	10171	PD0100	32	31.50	32	31.50	32	31.50
Criminal Investigator	07279	SR0900	4	4.00	4	4.00	4	4.00
Criminal Investigator Chief	07206	SR1100	1	1.00	1	1.00	1	1.00
Deputy Public Defender	07205	PD0200	1	1.00	1	1.00	1	1.00
Law Clerk	02867	SR0800	4	2.00	4	2.00	4	2.00
Legal Secretary 1	02870	SR0700	1	1.00	1	1.00	1	1.00
Legal Secretary 2	07322	SR0800	8	8.00	8	8.00	8	8.00
Office Support Mgr	10119	SR0900	1	1.00	1	1.00	1	1.00
Office Support Rep 3	10122	SR0600	1	1.00	1	1.00	1	1.00
Paralegal	07343	SR0800	4	4.00	4	4.00	4	4.00
Program Mgr 2	07377	SR1200	1	1.00	1	1.00	1	1.00
Public Defender	03964	PD	1	1.00	1	1.00	1	1.00
Social Worker 3	04835	SR1000	2	2.00	2	2.00	2	2.00
Total Positions & FTE			73	70.50	73	70.50	73	70.50
General Government Grants 32000								
Social Work Assoc	01820	SR0700	1	1.00	1	1.00	1	1.00
Total Positions & FTE			1	1.00	1	1.00	1	1.00
Department Totals			74	71.50	74	71.50	74	71.50

22 Juvenile Court Clerk—At a Glance

Mission	To provide those persons utilizing the services of the Juvenile Justice System with the highest level of efficient and courteous service in a manner which is fiscally responsible to all citizens of Metropolitan Nashville.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$1,577,800	\$1,665,100	\$1,710,400
	Total Expenditures and Transfers	\$1,577,800	\$1,665,100	\$1,710,400
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$ 0	\$ 0	\$ 0
	Non-program Revenue	716,600	716,600	741,000
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$716,600	\$716,600	\$741,000
Positions	Total Budgeted Positions	35	36	36
Contacts	Juvenile Court Clerk: Vic Lineweaver email: VicLineweaver@jjs.nashville.org Financial Manager: Matt Drury email: MattDrury@jjs.nashville.org Juvenile Justice Center 100 Woodland Street 37213 Phone: 862-7983 FAX: 862-7982			

Organizational Structure



22 Juvenile Court Clerk—At a Glance

Budget Highlights FY 2007

• Pay Plan and Fringe Adjustments	\$ 35,100
• Elected Official Salary Increase	2,400
• Safety & Risk Management Premiums	9,000
• Internal Service Charges:	
• Finance Charge	(1,200)
• Human Resources Charge	200
• Information Systems Charge	7,500
• Facilities Maintenance & Security Charge	200
• Shared Business Office Charge	(100)
• Shared Services Charge	1,300
• Customer Call Center Charge	800
• Fleet Management Charge	800
• Postal Service Charge	(11,200)
• Surplus Property Charge	500
Total	<u>\$ 45,300</u>

Overview

JUVENILE COURT CLERK

The Juvenile Court Clerk is responsible for keeping all records of the Court. The Clerk's Office maintains separate minutes, dockets and records for all matters pertaining to Juvenile Court proceedings. In addition, this office collects payments, fines and restitutions and maintains accounts of \$1.8 million for child victim criminal injury. The Clerk's staff files litigation and paternity petitions, sets Court costs and dates and files all motions. The Juvenile Court Clerk is an elected official and maintains a separate budget from the Juvenile Court.

MINUTES

Maintains official Court Record at all Juvenile Court Hearings. Performs data entry of outcomes into computer system. Places Court orders into physical Court files and other statutorily required binders. Types Court Orders as necessary.

CASE PREPARATION/DOCKETS

Maintains the electronic and physical listing of all cases to be heard. Prepares files and new filings for Court Hearings. Ensures that files are properly replaced in storage units.

RECORDS

Handles all documents received whether by fax, mail, or hand-delivery. Time/date stamp filings for the record. Enters new filing data into the computer system. Answers citizens' questions on the telephone and in person. Issues all summons, subpoena, etc.

HUMAN RESOURCES/PAYROLL

Processes all paperwork associated with all personnel. Disseminates human resource information to employees. Enters human resources/payroll information into EBS system. Maintains personnel records for all employees. Tracks leave time accumulated and used.

BUDGET

Provides analysis and tracking of all revenue and expense items. Prepares materials for Budget Hearings and other Budget information requests.

PROCUREMENT

Procures all equipment and materials in compliance with Metro Procurement Code and in conjunction with Financial Operations and Purchasing.

INFORMATION TECHNOLOGY

Oversees all automation and technology systems used in office operations. Analyzes useful technologies, researches costs and benefits; establishes requirements; oversees development; manages conversion, training and implementation of all new technologies to be used. Works in cooperation with Justice Information Systems (JIS) on all design, implementation, and enhancements issues of the new Juvenile Information Management System (JIMS). Works with ITS and State agencies on other computer issues related to office operations.

COLLECTIONS AND DISBURSEMENTS

The Juvenile Court Clerk's office collects monies for filing fees, court cost, restitution, fines, and drug test fees from individuals as assessed by the Court or through state statute. The money collected is either sent to victims in the case of restitution or forwarded to Metro as revenue.



CHILD SUPPORT

All court ordered child support payments are entered on a state supported system. Payments are received via mail or paid in cash at the payment window located on the lower level of the Juvenile Justice Center. Payments are processed and checks are issued either through the Clerk's Office or transmitted to the State of Tennessee for disbursement.

VICTIM'S COMPENSATION

Payments granted through the State of Tennessee from the Victim's Compensation Fund for juveniles are issued to the victim and the Juvenile Court Clerk's office. The funds are placed in an interest-bearing savings account in the child's name and the Clerk listed as custodian of the account. The money is released to the juvenile at age 18 or a motion to encroach can be filed by the guardian of the child for funds in emergency cases.

AUDIT

An individual audit firm performs an audit on the Juvenile Court Clerk's Office yearly. This office works with the auditor in providing necessary dockets, files or explanations that are needed to issue the audit.

22 Juvenile Court Clerk—Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
JUVENILE COURT CLERK					
1. Increase revenue collections	Amount of revenue collected	\$751,000	\$584,535	NA	\$741,000
2. Increase collection of non-child support commission revenue through use of computerized information (integrated in Criminal Justice Information Systems).	a. Clerk's activity and accuracy as measured by computer generated reports	700,000	NR	NA	NR
	b. Non-Child Support Commission Revenue Collected	NA	NR	NA	NR

22 Juvenile Court Clerk—Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	1,375,000	1,327,451	1,470,100	1,507,600
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	0	0	0	0
Travel, Tuition, and Dues	5,500	3,684	3,500	3,500
Communications	22,500	5,389	5,400	5,400
Repairs and Maintenance Services	24,500	28,398	24,500	24,500
Internal Service Fees	127,700	123,716	142,700	141,500
TOTAL OTHER SERVICES	180,200	161,187	176,100	174,900
Other Expense	22,600	23,049	18,900	27,900
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	1,577,800	1,511,688	1,665,100	1,710,400
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	1,577,800	1,511,688	1,665,100	1,710,400
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	481,941	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	481,941	0	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	716,600	102,594	716,600	741,000
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	716,600	102,594	716,600	741,000
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	716,600	584,535	716,600	741,000

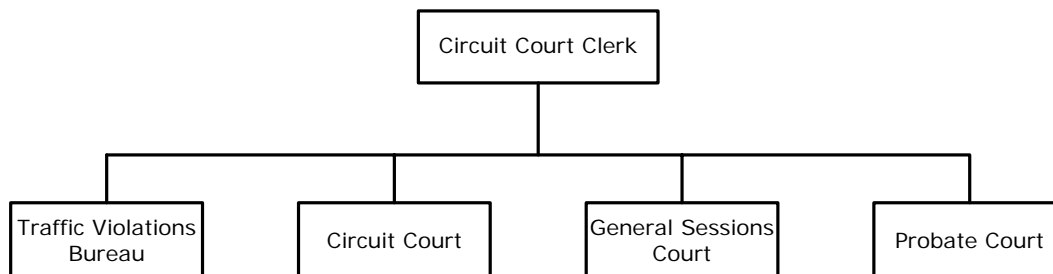
22 Juvenile Court Clerk—Financial

			FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>		<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101								
Admin Svcs Mgr	07242 SR1300		1	1.00	1	1.00	1	1.00
Admin Svcs Officer 3	07244 SR1000		1	1.00	1	1.00	1	1.00
Ct Clerk	01340 SR0600		6	6.00	6	6.00	6	6.00
Finance Officer 1	10150 SR0800		1	1.00	1	1.00	1	1.00
Juvenile Ct Clerk	07083		1	1.00	1	1.00	1	1.00
Office Support Mgr	10119 SR0900		1	1.00	1	1.00	1	1.00
Office Support Rep 1	10120 SR0400		15	14.00	16	15.00	16	15.00
Office Support Rep 2	10121 SR0500		4	4.00	4	4.00	4	4.00
Office Support Rep 3	10122 SR0600		4	4.00	4	4.00	4	4.00
Seasonal/Part-time/Temporary	09020		1	1.00	1	1.00	1	1.00
Total Positions & FTE			35	34.00	36	35.00	36	35.00
Department Totals			35	34.00	36	35.00	36	35.00

23 Circuit Court Clerk—At a Glance

Mission	To serve the eight Circuit Courts, the Civil Division of the General Sessions Court, the Metropolitan Traffic Courts, and the public as a record keeping office; to file and maintain all records associated with Civil Court cases; to collect, disburse and report on funds according to state statutes and court orders.			
	The clerk's salary is set by state law (TCA 8-14-102); deputies' salaries are set pursuant to TCA 8-20-101.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$3,808,500	\$4,180,600	\$9,176,200
	Total Expenditures and Transfers	\$3,808,500	\$4,180,600	\$9,176,200
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, & Fees	\$1,700,000	\$ 6,000,000	\$ 8,000,000
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$1,700,000	\$ 6,000,000	\$ 8,000,000
	Non-program Revenue	4,771,900	5,034,600	7,283,500
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$6,471,900	\$11,034,600	\$15,283,500
Positions	Total Budgeted Positions	59	59	59
Contacts	Circuit Court Clerk: Richard Rooker email: rickyrooker@jis.nashville.org Financial Manager: Michelle Sawyer email: michellesawyer@jis.nashville.org Riverview Building Metro Center 523 Mainstream Drive, Suite 200 37228 Phone: 862-5181 FAX: 862-5191			

Organizational Structure



23 Circuit Court Clerk—At a Glance

Budget Highlights FY 2007

• Pay Plan and Fringe Adjustment	\$ 78,300
• Non-recurring Traffic Violation System Maintenance	(172,800)
• Non-recurring Traffic Violation System Maintenance	172,800
• Budget Adjustment*	5,000,000
• Safety & Risk Management Premiums	28,000
• Internal Services Fees	
• Finance Charge	10,700
• Human Resources Charge	(4,300)
• Information Systems Charge	17,800
• Facilities Maintenance & Security Charge	(189,900)
• Shared Business Office Charge	(11,100)
• Customer Call Center Charge	(5,600)
• Fleet Management Charge	1,400
• Postal Service Charge	71,300
• Radio Service Charge	(2,400)
• Surplus Property Charge	1,400
Total	<u>\$4,995,600</u>

*The FY 2006-07 GSD General Fund Budget appropriation includes \$5,000,000 in estimated expenditures that are paid directly from the Circuit Court Clerk's fee account previously not included in the Circuit Court Clerk's budget presentation.

Overview

TRAFFIC VIOLATIONS BUREAU

The Traffic Violations Bureau is responsible for processing all traffic and parking tickets and all Health Department and Codes Department violations. This office prepares and calls dockets for Traffic Court and General Sessions Court and processes payments for violations.

CIRCUIT COURT

The Circuit Court Clerk's Office maintains the minutes of the eight Circuit Courts. This office files civil cases,

domestic cases, condemnations and adoptions, and is responsible for maintaining trust funds, disbursing child support, alimony and garnishment payments.

The office pays salaries and fringe benefits from gross fees collected. Excess fees are remitted as revenue to the Metropolitan Government.



GENERAL SESSIONS COURT

The General Sessions Civil Division files and maintains three types of records: records for civil cases under \$15,000, records for orders of protection, and records for emergency committals. This office also prepares and calls, in open court, the docket for 18 civil dockets per week, and is responsible for receiving and disbursing garnishment payments on judgments.

The office pays salaries and fringe benefits from gross fees collected. Excess fees are remitted as revenue to the Metropolitan Government.

PROBATE COURT

The Probate Court Clerk's Office records appointments of administrators and executors, probates wills, files guardianships and conservatorships, maintains trust funds, and conducts the duties of the Probate Master.

The office pays salaries and fringe benefits from gross fees collected. Excess fees are remitted as revenue to the Metropolitan Government.

23 Circuit Court Clerk—Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
TRAFFIC VIOLATIONS BUREAU					
1. Process, record and maintain all records for Metro traffic and ordinance violations in an efficient and timely manner.	a. Moving tickets issued	260,000	198,008	178,000	210,000
	b. Parking tickets issued	70,000	64,274	65,000	61,000
CIRCUIT COURT AND GENERAL SESSIONS COURT					
1. Receive and disburse promptly and efficiently court ordered child support payments and maintain official court records.	a. Child support payments received	11,000	8,398	9,000	8,500
	b. Child support checks issued	11,000	8,486	9,000	8,500
	c. Turnaround between receipt and disbursement of child support:				
	Cashier's checks/money orders	1 day	1 day	1 day	Same day
	Wage assignments	1 day	1 day	1 day	Same day
	Personal checks	10 days	10 days	10 days	10 days
2. File efficiently and maintain all records in civil and domestic cases for the Circuit Courts and the General Sessions Civil Division.	a. Cases filed in Circuit Court	8,700	10,707	10,000	10,500
	b. Child support payments received	11,000	8,398	9,000	8,500
	c. Child support checks issued	11,000	8,486	9,000	8,500
	d. Cases filed in General Sessions Civil Division	47,000	45,835	47,000	48,000
PROBATE COURT					
1. File efficiently and maintain all records regarding cases for the Probate Court.	Cases filed in Probate Court	2,000	1,909	1,900	1,900

23 Circuit Court Clerk—Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	2,658,700	7,050,587	2,779,400	7,334,200
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	0	0	0	0
Travel, Tuition, and Dues	100	1,307	100	0
Communications	124,100	157,655	137,500	102,100
Repairs and Maintenance Services	24,700	27,565	202,200	202,200
Internal Service Fees	962,900	956,814	1,023,500	946,600
TOTAL OTHER SERVICES	1,111,800	1,143,341	1,363,300	1,250,900
Other Expense	38,000	706,499	37,900	591,100
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	3,808,500	8,900,427	4,180,600	9,176,200
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	3,808,500	8,900,427	4,180,600	9,176,200
PROGRAM REVENUE:				
Charges, Commissions, & Fees	1,700,000	7,901,253	6,000,000	8,000,000
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	1,700,000	7,901,253	6,000,000	8,000,000
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	4,771,900	6,341,055	5,034,600	7,283,500
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	4,771,900	6,341,055	5,034,600	7,283,500
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	6,471,900	14,242,308	11,034,600	15,283,500

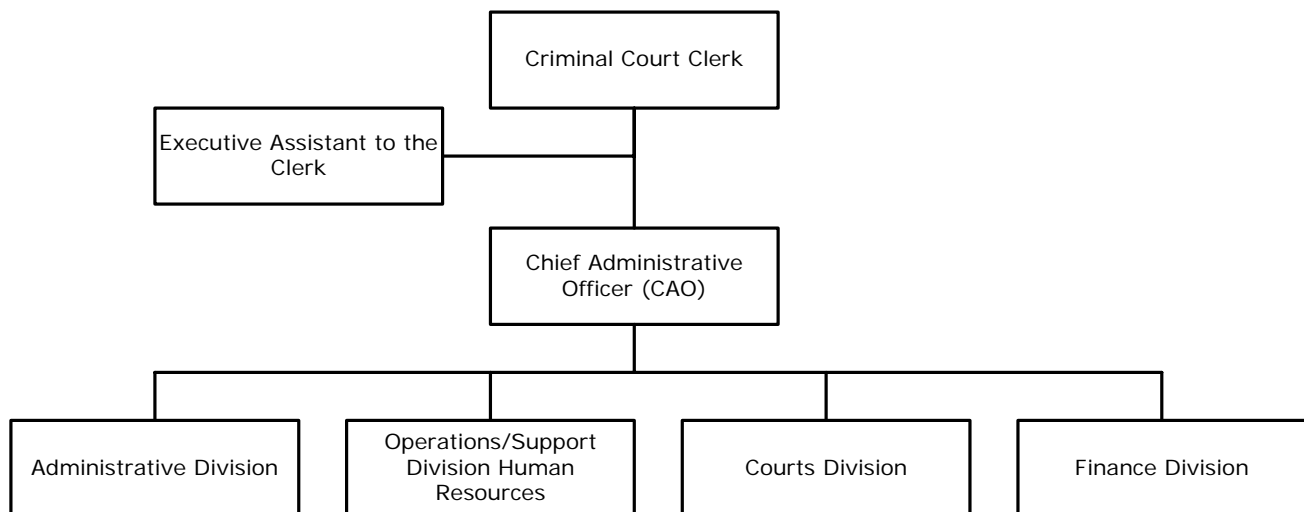
23 Circuit Court Clerk—Financial

		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Admin Asst	07241 SR0900	3	3.00	3	3.00	3	3.00
Admin Svcs Officer 2	07243 SR0800	2	2.00	2	2.00	2	2.00
Admin Svcs Officer 3	07244 SR1000	2	2.00	2	2.00	2	2.00
Chief Dpty Clerk-Gen Sess Ct	01056	1	1.00	1	1.00	1	1.00
Computer Operations Shift Supv	01302 SR1100	1	1.00	1	1.00	1	1.00
Ct Clerk	01340 SR0600	7	7.00	7	7.00	7	7.00
Data Entry Operator 1	02760 SR0400	2	2.00	2	2.00	2	2.00
Data Entry Operator 2	04600 SR0500	5	5.00	5	5.00	5	5.00
Finance Officer 3	10152 SR1200	1	1.00	1	1.00	1	1.00
Office Support Rep 1	10120 SR0400	10	10.00	10	10.00	10	10.00
Office Support Rep 2	10121 SR0500	3	3.00	3	3.00	3	3.00
Office Support Rep 3	10122 SR0600	4	4.00	4	4.00	4	4.00
Steno Clerk 2	04840 SR0500	2	2.00	2	2.00	2	2.00
Warrant Officer 1	07419 SR0800	14	14.00	14	14.00	14	14.00
Warrant Officer 2	05340 SR0900	2	2.00	2	2.00	2	2.00
Total Positions & FTE		59	59.00	59	59.00	59	59.00
Department Totals		59	59.00	59	59.00	59	59.00

24 Criminal Court Clerk—At a Glance

Mission	To serve the courts having criminal jurisdiction, to be responsible for all records generated from arrest through disposal of charges on state warrants or indictments, and as an elective office, to serve the legal, financial, and public communities by rendering service in an efficient manner.																																																						
Budget Summary	<table> <tr> <th></th><th>2004-05</th><th>2005-06</th><th>2006-07</th></tr> <tr> <td>Expenditures and Transfers:</td><td></td><td></td><td></td></tr> <tr> <td>GSD General Fund</td><td>\$5,395,500</td><td>\$5,734,600</td><td>\$5,885,200</td></tr> <tr> <td>Total Expenditures and Transfers</td><td><u>\$5,395,500</u></td><td><u>\$5,734,600</u></td><td><u>\$5,885,200</u></td></tr> <tr> <td>Revenues and Transfers:</td><td></td><td></td><td></td></tr> <tr> <td>Program Revenue</td><td></td><td></td><td></td></tr> <tr> <td>Charges, Commissions, and Fees</td><td>\$1,819,600</td><td>\$1,722,500</td><td>\$2,100,200</td></tr> <tr> <td>Other Governments and Agencies</td><td>1,824,400</td><td>1,485,000</td><td>1,238,300</td></tr> <tr> <td>Other Program Revenue</td><td><u>0</u></td><td><u>0</u></td><td><u>0</u></td></tr> <tr> <td>Total Program Revenue</td><td>\$3,644,000</td><td>\$3,207,500</td><td>\$3,338,500</td></tr> <tr> <td>Non-program Revenue</td><td>1,996,300</td><td>1,947,200</td><td>2,236,300</td></tr> <tr> <td>Transfers From Other Funds and Units</td><td><u>0</u></td><td><u>0</u></td><td><u>0</u></td></tr> <tr> <td>Total Revenues</td><td><u>\$5,640,300</u></td><td><u>\$5,154,700</u></td><td><u>\$5,574,800</u></td></tr> </table>		2004-05	2005-06	2006-07	Expenditures and Transfers:				GSD General Fund	\$5,395,500	\$5,734,600	\$5,885,200	Total Expenditures and Transfers	<u>\$5,395,500</u>	<u>\$5,734,600</u>	<u>\$5,885,200</u>	Revenues and Transfers:				Program Revenue				Charges, Commissions, and Fees	\$1,819,600	\$1,722,500	\$2,100,200	Other Governments and Agencies	1,824,400	1,485,000	1,238,300	Other Program Revenue	<u>0</u>	<u>0</u>	<u>0</u>	Total Program Revenue	\$3,644,000	\$3,207,500	\$3,338,500	Non-program Revenue	1,996,300	1,947,200	2,236,300	Transfers From Other Funds and Units	<u>0</u>	<u>0</u>	<u>0</u>	Total Revenues	<u>\$5,640,300</u>	<u>\$5,154,700</u>	<u>\$5,574,800</u>		
	2004-05	2005-06	2006-07																																																				
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Total Revenues	<u>\$5,640,300</u>	<u>\$5,154,700</u>	<u>\$5,574,800</u>																																																				
Positions	Total Budgeted Positions	96	96																																																				
Contacts	<p>Criminal Court Clerk: David C. Torrence email: davidtorrence@jjs.nashville.org Financial Manager: Tommy Bradley email: tommybradley@jjs.nashville.org</p> <p>408 2nd Avenue North, Suite 2120 37201 Phone: 862-5611 FAX: 862-5676 Web Address: www.ccc.nashville.gov</p>																																																						

Organizational Structure



24 Criminal Court Clerk—At a Glance

Budget Highlights FY 2007

• Pay Plan & Fringe Adjustment	\$229,300
• State Mandated Elected Official Salary Increase	2,400
• Safety & Risk Management Premiums	21,100
• Internal Services Fees	
• Finance Charge	(5,300)
• Human Resources Charge	(5,700)
• Information Systems Charge	14,600
• Facilities Maintenance & Security Charge	(118,300)
• Shared Business Office Charge	1,500
• Customer Call Center Charge	10,100
• Fleet Management Charge	11,100
• Postal Service Charge	(12,000)
• Surplus Property Charge	1,800
Total	<u>\$150,600</u>

Overview

ADMINISTRATIVE DIVISION

The Administrative Division provides administrative and operational support to the Office.



OPERATIONS/SUPPORT DIVISION HUMAN RESOURCES

The Operations/Support Division maintains office supplies, processes FASTnet payables and payroll, and coordinates employee training.

COURTS DIVISION

The Court Division provides 3 levels of support: warrant and bond processing support, case processing and public service support, and in-court clerk support. This division issues arrest warrants, maintains bond records, and manages dockets, calendars, case assignments/filings, minutes of the courts, subpoenas, and jail/prison committals and releases. It maintains the records of the courts of criminal jurisdiction, including state traffic, Tennessee Wildlife Resources Association and Public Service Commission violations.

FINANCE DIVISION

The Finance Division calculates, collects and disburses court costs and fines related to criminal cases.

24 Criminal Court Clerk—Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
COURTS DIVISION					
1. Provide 24-hour service for issuing warrants and making bonds, serve the courts exercising criminal jurisdiction, process all paperwork from arrest through disposition, and maintain records for public inquiry.	a. Bail bonds written	15,500	18,971	17,000	18,000
	b. State warrants	48,000	55,306	52,000	53,000
	c. State traffic tickets	10,000	8,821	9,000	9,000
	d. Receipts written	34,000	36,334	34,500	36,500
	e. Criminal cases filed	5,400	5,700	5,600	5,700
2. Have current and accurate information available on computer (dockets, case/warrant status, new activity/court dates).	Dispositions				
	a. Criminal courts	6,600	7,511	7,500	7,700
	b. General Session courts	68,000	76,340	70,000	77,000
	c. Record checks	28,000	47,000	36,000	43,000
	d. Expungements	4,300	4,918	5,100	5,000
FINANCE DIVISION					
1. To maintain more consistent level of collections during trends of decreasing or level arrests by use of additional "costs due" mailings.	a. Fines forfeits and penalties	\$1.9M	\$2.52M	\$2.5M	\$2.87M
	b. Arrests by Metropolitan Nashville Police Department	50,000	72,520	73,000	73,000

24 Criminal Court Clerk—Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	4,670,900	4,521,857	4,916,000	5,147,700
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	16,200	16,625	16,900	11,900
Travel, Tuition, and Dues	2,700	1,308	3,800	9,300
Communications	36,600	33,400	36,600	37,600
Repairs and Maintenance Services	6,000	3,278	6,000	6,000
Internal Service Fees	556,400	563,357	651,400	549,200
TOTAL OTHER SERVICES	617,900	617,968	714,700	614,000
Other Expense	106,700	85,389	103,900	123,500
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	5,395,500	5,225,213	5,734,600	5,885,200
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	5,395,500	5,225,213	5,734,600	5,885,200
PROGRAM REVENUE:				
Charges, Commissions, & Fees	1,819,600	1,858,533	1,722,500	2,100,200
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	1,824,400	1,610,956	1,485,000	1,238,300
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	1,824,400	1,610,956	1,485,000	1,238,300
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	3,644,000	3,469,489	3,207,500	3,338,500
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	25,000	28,922	27,600	29,200
Fines, Forfeits, & Penalties	1,971,300	2,362,921	1,919,600	2,207,100
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	1,996,300	2,391,844	1,947,200	2,236,300
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	5,640,300	5,861,332	5,154,700	5,574,800

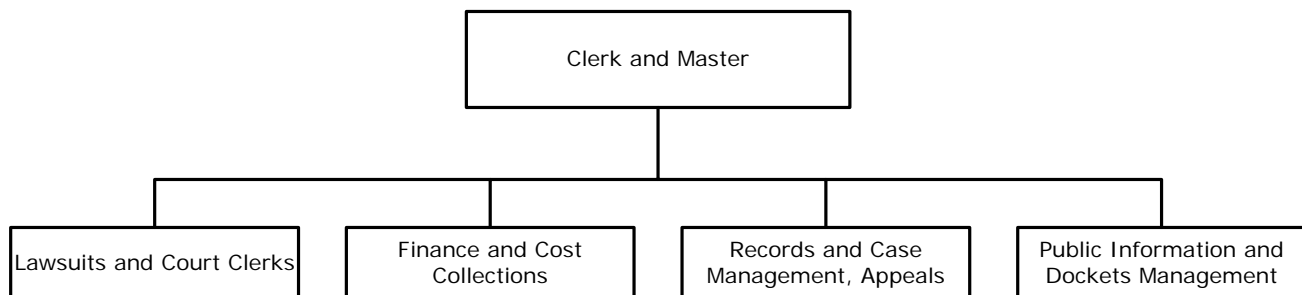
24 Criminal Court Clerk—Financial

		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Chief Dpty Clerk-Gen Sess Ct	01056	1	1.00	1	1.00	1	1.00
Criminal Ct Clerk	01358	1	1.00	1	1.00	1	1.00
Deputy Criminal Ct Clerk 1	06502	6	6.00	6	6.00	6	6.00
Deputy Criminal Ct Clerk 2	06503	14	14.00	14	14.00	14	14.00
Deputy Criminal Ct Clerk 3	06504	18	18.00	18	18.00	18	18.00
Deputy Criminal Ct Clerk 4	06505	21	20.50	21	21.00	21	21.00
Deputy Criminal Ct Clerk 5	06506	29	29.00	29	29.00	29	29.00
Deputy Criminal Ct Clerk 6	06560	3	3.00	3	3.00	3	3.00
Deputy Criminal Ct Clerk 7	06696	3	3.00	3	3.00	3	3.00
Total Positions & FTE		96	95.50	96	96.00	96	96.00
Department Totals		96	95.50	96	96.00	96	96.00

25 Clerk and Master of the Chancery Court—At a Glance

Mission	To administer the caseload for four Chancellors including maintenance of books, records and case files; to collect and report substantial revenue from delinquent taxes and court costs; to issue process and invest funds held as trustee as an arm of the Chancery Court; to provide public records and information to citizens.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$1,729,800	\$1,850,600	\$1,735,300
	Total Expenditures and Transfers	\$1,729,800	\$1,850,600	\$1,735,300
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 845,000	\$1,254,700	\$1,077,700
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$ 845,000	\$1,254,700	\$1,077,700
	Non-Program Revenue	369,400	396,000	516,500
	Transfers From Other Funds & Units	0	0	0
	Total Revenues	\$1,214,400	\$1,650,700	\$1,594,200
Positions	Total Budgeted Positions	23	23	22
Contacts	Clerk & Master: Cristi Scott Financial Manager: Vicki Bailey First Image Building Metro Center 501 Great Circle Road, Suite 210 37228 email: cristiscott@jis.nashville.org email: vickibailey@jis.nashville.org Phone: 862-5710 FAX: 862-5722			

Organizational Structure



25 Clerk and Master of the Chancery Court—At a Glance

Budget Highlights FY 2007

• Pay Plan & Fringe Adjustment	\$ 60,200
• Position & Staff Reductions	(67,400)
	(2 FTEs)
• Management Consultant Services	(28,500)
• Office Administration Supplies	(5,000)
• Training	(2,500)
• Host & Hostess	(1,200)
• Elected Official Salary Increase	2,400
• Safety & Risk Management Premiums	6,600
• Internal Services Fees	
• Finance Charge	1,900
• Human Resources Charge	(2,200)
• Information Systems Charge	6,600
• Facilities Maintenance & Security Charge	(86,400)
• Shared Business Office Charge	(200)
• Shared Services Charge	2,000
• Customer Call Center Charge	(1,200)
• Postal Service Charge	(1,000)
• Surplus Property Charge	600
Total	<u>\$(115,300)</u>
	<u>(2 FTEs)</u>

Overview

CLERK AND MASTER

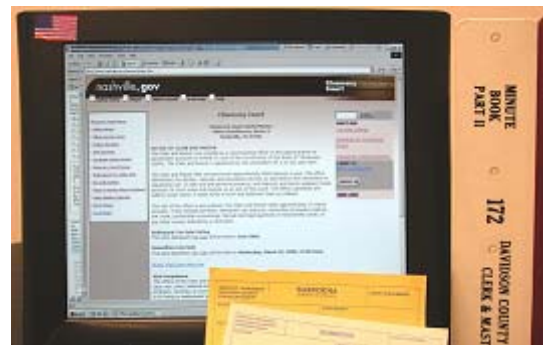
The Clerk and Master serves the four elected chancellors, performs judicial duties pursuant to state law and the Metro Charter, conducts hearings as judicial officer, writes reports of findings to the chancellors upon referred cases, and oversees a staff of 20 clerks.

LAWSUITS AND COURT CLERKS

The Lawsuits Division administers judicial dockets and calendars of over 4,000 cases annually. Court clerks assist the chancellors in preparation of cases, maintaining calendars of cases and assistance in court.

FINANCE AND COST COLLECTIONS

The Finance and Cost Collections Division sells real estate and personal property by court order, collects court fees and costs, maintains trust funds, and deposits and remits judgments as an arm of Chancery Court.



RECORDS AND CASE MANAGEMENT, APPEALS

The Records and Dockets Management Division keeps and manages records of Chancery Court according to state law, prepares and transmits all cases on appeal, and assists chancellors in caseload management.

PUBLIC INFORMATION AND DOCKETS MANAGEMENT

Serves the public by accepting all court documents, serves judicial process, and provides information via the internet. Administers motions and trial dockets of chancellors.

25 Clerk and Master of the Chancery Ct–Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
CLERK AND MASTER					
1. Accept, manage and resolve issues referred to the Clerk and Master by the Chancellors.	Hearings/mediations concluded by the Clerk and Master	80	50	60	45
LAWSUITS AND COURT CLERKS					
1. Administer and calendar all lawsuits.	a. Court cases filed	3,900	3,400	3,900	3,300
	b. Court cases resolved by final order	3,910	3,750	4,000	3,900
FINANCE AND COST COLLECTIONS					
1. Collect all court costs mandated by state statute.	Fees/commissions collected	\$842,500	\$1,046,600	\$788,700	\$1,077,000
2. Process and manage delinquent tax lawsuit so that taxes due can be justly adjudicated and collected.	a. Delinquent taxes collected	\$4,300,000	\$5,683,000	\$4,700,000	\$5,500,000
	b. Advertised sales of real property for tax collection	600	374	550	550
	c. Real Property parcels addressed in delinquent tax lawsuit	3,700	3,700	3,700	4,000
RECORDS AND CASE MANAGEMENT					
1. Keeps and manages records of Chancery Court according to state law, prepares and transmits all cases on appeal, and assists chancellors in caseload management.	a. Copies made as requested by parties, lawyers and public officials and citizens	220,000	215,000	215,000	210,000
	b. Cubic feet of permanent records maintained annually	8,000	8,000	8,300	8,600
2. Prepare and transmit all cases on appeal.	Court records prepared and transmitted on appeal	150	89	125	100
PUBLIC INFORMATION AND DOCKETS MANAGEMENT					
1. Serve as public information center for lawyers, public officials, litigants, judges, and citizens	a. Direct services to walk in citizens	40,000	34,000	40,000	40,000
	b. Drop-off service for lawyers and citizens at satellite office in downtown area	1,000	1,000	NA	1,000

25 Clerk and Master of the Chancery Court—Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	1,278,500	1,226,814	1,348,500	1,343,700
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	56,900	6,205	57,300	27,600
Travel, Tuition, and Dues	13,200	9,299	12,300	12,700
Communications	3,900	2,464	7,400	3,700
Repairs and Maintenance Services	6,600	10,131	10,100	9,600
Internal Service Fees	339,700	346,687	387,000	310,600
TOTAL OTHER SERVICES	420,300	374,786	474,100	364,200
Other Expense	28,000	19,830	28,000	27,200
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	1,726,800	1,621,431	1,850,600	1,735,100
Transfers to Other Funds and Units	3,000	0	0	200
TOTAL EXPENSE AND TRANSFERS	1,729,800	1,621,431	1,850,600	1,735,300
PROGRAM REVENUE:				
Charges, Commissions, & Fees	845,000	1,046,338	1,254,700	1,077,700
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	845,000	1,046,338	1,254,700	1,077,700
NON-PROGRAM REVENUE:				
Property Taxes	325,000	473,803	396,000	459,000
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	44,400	52,865	0	57,500
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	369,400	526,668	396,000	516,500
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	1,214,400	1,573,005	1,650,700	1,594,200

25 Clerk and Master of the Chancery Court—Financial

		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Class 1 Dpty Clerk & Master	06302	16	16.00	16	16.00	16	16.00
Class 2 Dpty Clerk & Master	06303	4	4.00	4	4.00	4	4.00
Clerk & Master	01205	1	1.00	1	1.00	1	1.00
Seasonal/Part-time/Temporary	09020	2	2.00	2	2.00	1	1.00
Total Positions & FTE		23	23.00	23	23.00	22	22.00
Department Totals		23	23.00	23	23.00	22	22.00

26 Juvenile Court-At a Glance



Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$ 9,745,900	\$10,506,400	\$11,166,200
	Special Purpose Fund	2,232,821	1,905,300	1,540,000
	Total Expenditures and Transfers	\$11,978,721	\$12,411,700	\$12,706,200
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
	Other Governments and Agencies	2,505,840	1,956,300	1,634,200
	Other Program Revenue	0	0	0
	Total Program Revenue	\$2,505,840	\$1,956,300	\$1,634,200
	Non-program Revenue	11,500	14,500	15,000
	Transfers From Other Funds and Units	552,055	537,100	493,900
	Total Revenues	\$3,069,395	\$2,507,900	\$2,143,100
Positions	Total Budgeted Positions	148	148	150
Contacts	<p>Juvenile Court Judge: Betty Adams Green email: NA Financial Manager: Phoebe Johnson email: phoebejohnson@jjs.nashville.org</p> <p>Juvenile Justice Center 100 Woodland Street 37213 Phone: 862-8000 FAX: 862-7143</p>			

Line of Business and Program

Family Accountability

Juvenile Drug Court
Police/Probation Partnership
South Nashville Gang Probation
Supervised Probation
Unruly Child Program
Truancy Reduction/Educational Neglect
Misdemeanor and Citation

Child Protection and Advocacy

Neglect/Dependency Intervention
Family Drug Court

Parentage/Child Support

Parentage/Child Support

Juvenile Court Pretrial

Juvenile Diverted
Juvenile Pretrial Services

Juvenile Detention Center

Metro Juvenile Detention Center

Security and Service of Process

Juvenile Court Safety and Security
Service of Process

Judicial Actions

Judicial Actions

Administrative

Non-allocated Financial Transactions
Human Resources
Finance
Records Management
Executive Leadership

26 Juvenile Court-At a Glance



Mission	The mission of the Juvenile Court is to provide judicial decisions, safety, support, and guidance products to children and families who come in contact with the Court so they can become productive members of our community.
Goals	<p>By 2008, children and their families will experience timely scheduling and attention of their cases and delivery of identified and/or court-ordered services as indicated by:</p> <ul style="list-style-type: none"> • 85% of cases scheduled in a timely manner within federal and state mandates • 85% of children and families receiving identified and/or court-order services in a timely manner (i.e. meets or exceeds definition of "substantial compliance") <p>By the year 2008, children and families of Davidson County will experience uninterrupted delivery of essential core services as evidenced by:</p> <ul style="list-style-type: none"> • 85% of children/families who receive uninterrupted delivery or core essential services <p>By the year 200_, the children and families of Davidson County will experience more effective service delivery as evidenced by:</p> <ul style="list-style-type: none"> • __% of children and families who receive targeted referrals as identified in assessment within 72 hours. • __% of children and families receiving identified services. <p>By 2008, visitors and staff conducting business in and for Juvenile Court will experience enhanced security as evidenced by:</p> <ul style="list-style-type: none"> • 90% of staff and visitors to Juvenile Court that have an incident-free experience. • 90% of staff in the community who identify and respond properly to potential unsafe situations <p>By 2008, customers of Juvenile Court and the community will experience improved timeliness, utilization of court resources, and decision-making for children and their families as evidenced by:</p> <ul style="list-style-type: none"> • 90% of cases and events where required information (electronic and hardcopy) is available at the time needed. • 90% of cases where the time from filing to disposition is 90 days or less, as per statutory requirements (standards). • 5% of cases delayed or continued due to unavailable information. <p>NOTE: The Strategic Goals of the Juvenile Court are pending.</p>

26 Juvenile Court-At a Glance



Budget Change and Result Highlights FY 2007

Recommendation		Result
Pay Plan and Fringe Adjustments	\$ 214,600	Promotes the hiring and retention of a qualified workforce
Juvenile Drug Court		
Local Grant Match	22,100	Provide local funding for federal grant supporting juvenile drug court activity
Supervised Probation		
Additional Probation Officers	97,500 2 FTEs	Provide local resources to fund probation officers, which were previously funded by a federal grant
Local Grant Match	4,200	Provide local funding for federal grant supporting supervised probation activity
Truancy Reduction/Educational Neglect		
Mom Squad	(21,300)	Reduce funding for MOM Squad program, which will negatively impact the Court's goal of providing truancy reduction and attendance compliance products to school aged children
Parentage/Child Support		
Local Grant Match	75,100	Provide local funding for federal grant supporting parentage and child support activity
Juvenile Diverted		
Additional Mediation Program Specialist	63,000 1 FTE	Add a Juvenile Court Mediator to increase the number of diverted cases
Metro Juvenile Detention Center		
Detention Center Contract	106,000	Required funds to meet contractual increase in cost
Judicial Actions		
Elected Official Salary Increase	5,200	Provide state mandated salary increase
Finance		
Local Grant Match	(63,500)	Decrease in local grant match
Records Management		
Additional Information Systems Analyst	59,600 1 FTE	Add an Information Systems Analyst to assist with the maintenance of the Juvenile Court's JIMS and JCM applications
Safety & Risk Management Premiums	53,500	Delivery of safety and risk management functions
Nonallocated Financial Transactions		
Finance Charge	(4,300)	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	(5,200)	Delivery of core human resource functions including hiring, training, and evaluation/management
Information Systems Charge	17,300	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity

26 Juvenile Court-At a Glance



Budget Change and Result Highlights FY 2007

Recommendation		Result
Facilities Maintenance & Security Charge	\$ (1,600)	Delivery of facility maintenance and associated security functions
Shared Business Office Charge	(200)	Delivery of administrative support functions
Shared Services Charge	15,100	Delivery of centralized payment services
Customer Call Center Charge	(1,600)	Telephone access to information for Metro employees, the residents of Nashville, and other callers
Fleet Management Charge	34,700	Delivery of fleet management, fuel services, and maintenance functions
Postal Service Charge	(1,700)	Delivery of mail across the Metropolitan Government
Radio Service Charge	(12,000)	Delivery of radio infrastructure support and radio installation and maintenance
Surplus Property Charge	3,300	Handling and disposition of surplus property
General Services District Total	\$ 659,800 4 FTEs	
Special Purpose Funds Total	\$ (365,300) (2 FTEs)	
TOTAL	\$ 294,500 2 FTEs	

26 Juvenile Court-At a Glance



Family Accountability Line of Business - The purpose of the Family Accountability line of business is to provide Judicial consequences and case management products to truant, unruly, and delinquent children and their families so they can remain in/return to the community without compromising community safety.

Juvenile Drug Court Program

The purpose of the Juvenile Drug Court Program is to provide intensive case management, judicial monitoring, and treatment referral products to children with serious drug problems so they can address the underlying causes of their behavior by successfully completing the terms and conditions of their probation.

Results Narrative

The proposed budget includes a \$22,100 increase in local grant match funding. The result measure for this program is the % of juveniles who successfully complete drug court conditions. This program's success is contingent on individualized needs assessments; intensive case management services; and judicial monitoring services provided to the participants so they can successfully complete their probation. This directly supports the department's goal of assuring that the children and families receive attention to their cases and delivery of court ordered services.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$159,300	...	\$130,200	...	\$152,300
Special Purpose Fund	<u>50,000</u>	...	<u>88,500</u>	...	<u>88,500</u>
Total	\$209,300	...	\$218,700	...	\$240,800
FTEs: GSD General Fund	3.00	...	2.00	...	2.00
Special Purpose Fund	<u>0.00</u>	...	<u>1.50</u>	...	<u>1.50</u>
Total	3.00	...	3.50	...	3.50

Results

Percentage of juveniles who successfully complete drug court conditions

NA	NA	NA	45%	55%
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Police/Probation Partnership Program

The purpose of the Police/Probation Partnership Program is to provide curfew-monitoring products to juveniles on probation so they can demonstrate compliance with their court ordered curfew.

Results Narrative

The proposed budget includes maintaining the Police/Probation Partnership Program at the current level of funding for FY 07. The result measure for this program is the % of juveniles who are in compliance with their curfew. The performance measure is key because it most closely aligns with the program purpose of providing curfew monitoring products to juveniles on probation so they can demonstrate compliance with the court ordered curfew. This program also contributes toward the line of business' purpose of providing case management products to youth so they can remain in the community without compromising community safety. This program will allow Juvenile Court to meet its goal of assuring that children receive identified services in a timely manner.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$113,000	...	\$51,900	...	\$51,900
FTEs: GSD General Fund	3.00	...	1.00	...	1.00

Results

Percentage of juveniles who are in compliance with their curfew

NA	NA	NA	73%	73%
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26 Juvenile Court-At a Glance



South Nashville Gang Probation Program

The purpose of the South Nashville Gang Probation Program is to provide gang education and intensive probation monitoring products to South Nashville children on supervised gang probation so they can decrease their gang involvement and drug activities.

Results Narrative

The proposed budget for the South Nashville Gang Probation Program includes a \$75,400 reduction for FY 07. The result measure for this program is the % of program participants who do not commit felony offenses or drug related crimes. For FY 06 that percentage was 60%. This program directly supports the purpose of the Family Accountability line of business which to families so they can remain in/return to the community without compromising community safety. This program directly supports the goals and mission of the department.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$48,200	...	\$ 52,600	...	\$ 52,600
Special Purpose Fund	<u>50,411</u>	...	<u>87,600</u>	...	<u>12,200</u>
Total	\$98,611	...	\$140,200	...	\$ 64,800
FTEs: GSD General Fund	1.00	...	1.00	...	1.00
Special Purpose Fund	<u>2.00</u>	...	<u>1.50</u>	...	<u>1.50</u>
Total	3.00	...	2.50	...	2.50

Results

Percentage of program participants who do not commit felony offences or drug related crimes

NA NA NA 60% 65%

Supervised Probation Program

The purpose of the Supervised Probation Program is to provide supervision, referral and case management products to children on supervised probation and their families so they can avoid returning to the juvenile justice system.

Results Narrative

The proposed budget for the Supervised Probation Program includes an increase of \$82,300 for FY 07. The increase of \$78,100, will support the addition of two (2) formerly grant funded Probation Officers, and the \$4,200 is for additional local grant match funding. Juvenile Court has been able to support its core probation services with grant funded probation officers for several years. The Court's Juvenile Incentive Accountability Grant has been reduced to the point that it can no longer support the services of two (2) community based Probation Officers. The requested funds will allow the Court to maintain Probation Officer caseloads at manageable levels and allow the Court to continue to provide quality case management products to children on supervised probation. These funds will support Juvenile Court's goal of providing uninterrupted essential core services to children/families.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,185,200	...	\$1,669,700	...	\$1,771,400
Special Purpose Fund	<u>176,700</u>	...	<u>41,100</u>	...	<u>21,700</u>
Total	\$1,361,900	...	\$1,710,800	...	\$1,793,100
FTEs: GSD General Fund	23.60	...	31.25	...	31.25
Special Purpose Fund	<u>1.00</u>	...	<u>1.00</u>	...	<u>1.00</u>
Total	24.60	...	32.25	...	32.25

Results

Percentage of juveniles who do not return to Juvenile Court on a new delinquency petition within 1 year of completion of conditions of probation

NA NA NA 67% 72%

26 Juvenile Court-At a Glance



Unruly Child Program

The purpose of the Unruly Child Program is to provide assessment, needs based service, and judicial products to unruly children and their families so they can abide by the lawful commands of their parent or guardian.

Results Narrative

The proposed budget for the Unruly Child Program includes maintaining the current level of funding for FY 07. This program has primary responsibility of making intake decisions; conducting needs assessments and providing service referrals to children and their families. The current level of funding is required to realize the program's result measure of keeping youth in compliance with their valid court order. This result is in direct alignment with the Court's goal of assuring that the children of Davidson County receive uninterrupted delivery of core essential services.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$175,700	...	\$123,700	...	\$123,700
FTEs: GSD General Fund	4.00	...	2.25	...	2.25
Results					
Percentage of children in compliance of their unruly valid court order	NA	NA	NA	82%	82%

Truancy Reduction/Educational Neglect Program

The purpose of the Truancy Reduction/Educational Neglect Program is to provide truancy reduction and attendance compliance products to school aged children so they can remain in school.

Results Narrative

The proposed budget for the Truancy Reduction/Educational Neglect Program modification includes a reduction of \$94,700 for FY 07. Specifically, \$21,300 to the Community Liaison/MOM Squad Program, and a \$73,400 reduction in federally funded salaries and benefits for FY 07. Grant funding for this program has not kept up with actual program expenses. The reduction represents Juvenile Court's portion of the Program's funding. The MOM Squad Program is aligned with the Juvenile Court's Truancy Program and the reduction will negatively impact the Court's goal of providing truancy reduction and attendance compliance products to school aged children so they can remain in school.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$346,100	...	\$292,400	...	\$271,100
Special Purpose Fund	<u>22,100</u>	...	<u>97,400</u>	...	<u>24,000</u>
Total	\$368,200	...	\$389,800	...	\$295,100
FTEs: GSD General Fund	9.00	...	5.25	...	5.25
Special Purpose Fund	<u>2.25</u>	...	<u>3.00</u>	...	<u>3.00</u>
Total	11.25	...	8.25	...	8.25
Results					
Percentage of petitions filed after an Attendance Review Board	NA	NA	NA	17%	17%

26 Juvenile Court-At a Glance



Misdemeanor and Citation Program

The purpose of the Misdemeanor and Citation Program is to provide case monitoring and educational referrals to juveniles who plead guilty to a misdemeanor or tobacco citation so they can receive immediate sanctions and educational services.

Results Narrative

The proposed budget includes maintaining the Misdemeanor and Citation Program at the current level of funding for FY 07. The Program provides case monitoring, educational and community service referrals to juveniles with misdemeanor court orders and citations; along with other immediate sanctions to enable juveniles to successfully complete the conditions of their court order. The program's result supports the department's goal of assuring that children and families experience more effective service delivery.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$311,700	...	\$301,700	...	\$301,700
FTEs: GSD General Fund	7.94	...	5.97	...	5.97
Results Percentage of juveniles who successfully complete the conditions of their court order	NA	NA	NA	73%	73%

Child Protection and Advocacy Line of Business – The purpose of the Child Protection and Advocacy line of business is to provide advocacy, education, counseling, and case support products to families or children at risk or in need so children can reside in a safe and permanent home.

Neglect/Dependency Intervention Program

The purpose of the Neglect/Dependency Intervention Program is to provide advocate appointments, case management services, and referral products to children and their families who are at risk of abuse/neglect so they can remain, reunite, or are placed with a safe and stable family.

Results Narrative

The proposed budget includes a decrease of \$39,400 to the Neglect/Dependency Intervention Program for FY 07. This is a decrease in federal funding for salaries and benefits. The program is charged with providing various case reviews, case management services and advocate appointments to assist children with abuse and neglect issues to remain, reunite or be placed with a safe and stable family (achieve permanency). The proposed budget's current level of funding will assure that this result is met. The program's result is in alignment with the department's goal of assuring that children and families experience uninterrupted delivery of essential core services.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$285,300	...	\$156,300	...	\$156,300
Special Purpose Fund	<u>5,800</u>	...	<u>39,400</u>	...	<u>0</u>
Total	\$291,100	...	\$195,700	...	\$156,300
FTEs: GSD General Fund	6.50	...	3.00	...	3.00
Special Purpose Fund	<u>0.25</u>	...	<u>1.00</u>	...	<u>0.00</u>
Total	6.75	...	4.00	...	3.00
Results Percentage of children who remain, reunite, or are placed with a safe and stable family (e.g., achieve permanency)	NA	NA	NA	56.2%	NR

26 Juvenile Court-At a Glance



Family Drug Court Program

The purpose of the Family Drug Court Program is to provide counseling, parenting skills, educational, and health products to alcohol and drug addicted parents so they can complete their treatment plan and maximize their relationship with their children.

Results Narrative

The proposed budget for the Family Drug Court Program includes maintaining the current level of funding for FY 07. Even at this status quo level of funding, it is anticipated that drug court needs assessments, drug screens, court referrals and prevention resources made available the Family Drug Court participants will enable them to successfully complete their treatment plan. This result is in direct alignment with the goal of assuring the children and families will experience more effective service delivery.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$68,300	...	\$128,300	...	\$128,300
FTEs: GSD General Fund	1.00	...	2.00	...	2.00
Results					
Percentage of parent(s) who complete their Family Drug Court treatment plan	NA	NA	NA	30%	45%

Parentage/Child Support Line of Business – The purpose of the Parentage/Child Support line of business is to provide paternity, support, visitation and custody products to parents, guardians, children and the State so they can have their rights and responsibilities established and enforced.

Parentage/Child Support Program

The purpose of the Parentage/Child Support Program is to provide paternity, support, and enforcement products to parents, guardians, children, and the State so they can establish paternity and receive child support.

Results Narrative

The proposed budget includes an \$113,000 increase in the Parentage/Child Support Program. This change is composed of a \$75,100 increase in local grant match funding and a \$37,900 increase in federal funded salaries. The Parentage/Child Support Program is funded at 66% by a grant from the Department of Human Services and requires a 34% local cash match. The Department of Human Services allows for salary increases along with other inflationary adjustments. The increased level of funding will allow the program to continue to establish paternity, custody, visitation and child support orders and provide for child support enforcement. This directly supports the department's goal of assuring that the children and families receive attention to their cases and the delivery of court ordered services.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$ 392,700	...	\$ 392,700	...	\$ 467,800
Special Purpose Fund	<u>1,108,100</u>	...	<u>1,338,000</u>	...	<u>1,375,900</u>
Total	\$1,500,800	...	\$1,730,700	...	\$1,843,700
FTEs: GSD General Fund	0.00	...	0.00	...	0.00
Special Purpose Fund	<u>16.00</u>	...	<u>16.00</u>	...	<u>17.15</u>
Total	16.00	...	16.00	...	17.15
Results					
Percentage of cases where paternity is established and/or child support ordered	NA	NA	NA	78%	78%

26 Juvenile Court-At a Glance



Juvenile Court Pretrial Line of Business – The purpose of the Juvenile Court Pretrial line of business is to provide assessment, referral, and monitoring products to court referred youth so they can be held accountable for their actions without formal court process.

Juvenile Diverted Program

The purpose of the Juvenile Diverted Program is to provide assessment, referral, and monitoring products to youth at risk of being charged with a misdemeanor or status offense (brought to the attention of the court) so they can be diverted from formal Court process.

Results Narrative

The proposed budget includes an overall increase of \$3,900 (\$59,100 decrease in federal funding, \$63,000 increase for a mediator position) for the Juvenile Diverted Program. The proposed budget will allow for continued assessment, referral and monitoring products to be provided to youth at risk of being charged with misdemeanors or status offenses. The effectiveness of this program is measured by the percentage of cases diverted from formal court action. Proper intakes conducted by staff along with referrals to various community agencies and faith based programs facilitate the Diverted Program's success and support the Court's goal of assuring that children receive identified and/or court ordered services in a timely manner.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$ 0	...	\$ 94,100	...	\$ 157,100
Special Purpose Fund	<u>330,200</u>	...	<u>76,800</u>	...	<u>17,700</u>
Total	\$330,200	...	\$170,900	...	\$174,800
FTEs: GSD General Fund	2.65	...	3.00	...	4.00
Special Purpose Fund	<u>0.00</u>	...	<u>2.00</u>	...	<u>2.00</u>
Total	2.65	...	5.00	...	6.00

Results

Percentage of cases diverted from formal court action	NA	NA	NA	16%	18%
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Juvenile Pretrial Services Program

The purpose of the Pretrial Services Program is to provide assessment, referral, and monitoring products to Juveniles (children charged with an offense) who are brought to the attention of the court by a formal process so they can enter into and fulfill an agreement that addresses their behavior and avoid formal court action.

Results Narrative

The proposed budget includes an \$81,100 and 1 FTE decrease in federal funding for the Juvenile Court Pretrial Services Program. This change includes a \$23,600 decrease in benefits and a \$57,500 decrease in temporary services. The effectiveness of this program will be measured by the % of juveniles who fulfill conditions of the pretrial agreement and subsequently have their charges dismissed. The Probation Officer contacts, along with community prevention resources available to youth in the Pretrial Services program, will significantly affect the number of successful dismissals. This program supports the department's goal that children will experience more effective service delivery.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$327,800	...	\$297,800	...	\$297,800
Special Purpose Fund	<u>348,795</u>	...	<u>81,100</u>	...	<u>0</u>
Total	\$676,595	...	\$378,900	...	\$297,800
FTEs: GSD General Fund	7.50	...	5.00	...	5.00
Special Purpose Fund	<u>3.50</u>	...	<u>1.15</u>	...	<u>0.00</u>
Total	11.00	...	6.15	...	5.00

Results

Percentage of juveniles who fulfill conditions of the agreement and had charges dismissed	NA	NA	NA	70%	70%
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26 Juvenile Court-At a Glance



Juvenile Detention Center Line of Business – The purpose of the Juvenile Detention Center line of business is to provide short-term structured confinement products to Juvenile detainees so they can safely transition to a home or secure, alternative environment.

Metro Juvenile Detention Center Program

The purpose of the Detention Center Program is to provide short-term structured confinement products to Juvenile detainees so they can be confined in a safe environment.

Results Narrative

The proposed budget for the Juvenile Detention Center Program includes an increase in the amount of \$106,000 for FY 07. This increase is necessary to support the 2nd year of the new management contract. The new management contract provides management services for 48 beds. The Juvenile Detention Center will continue to provide short-term structured confinement products to juvenile detainees in a safe and secure environment in compliance with the mandatory and non-mandatory American Correctional Association life safety standards. In May of 2005, the Detention Center successfully passed its reaccreditation from the American Correctional Association. This successful program result supports the Juvenile Court mission of providing judicial decision, safety, support, and guidance products to children.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$3,202,000	...	\$3,477,500	...	\$3,583,500
FTEs: GSD General Fund	0.00	...	0.00	...	0.00
Results					
Percentage of compliance with mandatory American Correctional Association (ACA) life safety standards	NA	NA	NA	100%	100%

Security and Service of Process Line of Business – The purpose of the Security and Service of process line of business is to provide safety and legal notice products to individuals with matters at the court so they can conduct their business in a safe and secure environment.

Juvenile Court Safety and Security Program

The purpose of the Juvenile Court Safety and Security Program is to provide safety and security products to customers, visitors and employees of Juvenile Court so they can conduct their business without disturbances, distractions, and delays (incidents).

Results Narrative

The proposed budget for the Juvenile Court Safety and Security Program includes maintaining the current level of funding for FY 07. However, the Court proposes to improve service delivery by purchasing Nextel phones to replace the current hand held radios currently in use. This purchase can be accomplished within the budget allocated. The phones will allow the Court's Warrant and Court Officers to have GPS and direct connect walkie-talkie capability. The Nextel service provides an automatic tracking mechanism for the officers and serves as a management tool for the supervisor. Safety and security products will continue to be provided to customers, visitors and Juvenile Court employees in accordance with department's goal assuring that visitors and staff conducting business in and for Juvenile court will experience enhanced security as evidenced by the % of staff and visitors to the Court that have an incident-free experience.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$632,600	...	\$580,400	...	\$580,400
FTEs: GSD General Fund	15.28	...	11.50	...	11.50
Results					
Percentage of business days without a disturbance	NA	NA	NA	90%	90%

26 Juvenile Court-At a Glance



Service of Process Program

The purpose of the Service of Process Program is to provide (statutorily required)(face-to-face) personal legal notice products to individuals with business before the court so they can participate effectively in the court process.

Results Narrative

The proposed budget for the Service of Process Program includes maintaining the current level of funding for FY 07. The Service of Process Program will continue to provide personal service and legal notice products to individuals with business before the Court. The effectiveness of this program is measured by the percentage of people who are successfully served with notice to appear in Court. This result is directly aligned with the Court's goal of scheduling cases in a timely manner within federal and state guidelines.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$162,200	...	\$140,800	...	\$140,800
FTEs: GSD General Fund	2.20	...	3.00	...	3.00
Results Percentage of people successfully served with notice to appear in court	NA	NA	NA	60%	60%

Judicial Actions Line of Business – The purpose of the Judicial Actions line of business is to provide court orders, adjudication, dispositional and case review products to case participants so they can receive a timely, fair, and just resolution of their cases.

Judicial Actions Program

The purpose of the Judicial Actions Program is to provide court orders, adjudication, dispositional and case review products to case participants so they can receive a timely, fair, and just resolution of their cases.

Results Narrative

The proposed budget for the Judicial Actions Program includes an additional \$5,200 for a state mandated salary increase for the Juvenile Court Judge. The Juvenile Court Judge provides judicial decision products to children and their families and supports all the goals and key results of the of Juvenile Court.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$641,400	...	\$756,800	...	\$762,000
FTEs: GSD General Fund	8.20	...	14.00	...	14.00
Results Percentage of cases disposed pursuant to the guidelines established by Tennessee rules of Juvenile procedure, statutory requirements, and American Safe Family Act	NA	NA	NA	85%	85%

26 Juvenile Court-At a Glance



Administrative Line of Business – The purpose of the Administrative line of business is to provide administrative support services to departments so they can efficiently and effectively deliver results to customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$0	...	\$0	...	\$97,300

Human Resources Program

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

Results Narrative

The proposed budget includes maintaining the Human Resources Program at the current level of funding for FY 07. Continued funding will allow for the provision of employment products to employees so they can receive their benefits and compensation timely and accurately. The Human Resources program supports all the goals of Juvenile Court by supporting all the divisions of the department.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$281,100	...	\$1,220,100	...	\$1,220,100
FTEs: GSD General Fund	2.50	...	6.00	...	6.00
Results					
Percentage of employee turnover	NA	NA	NA	6%	5%

Finance Program

The purpose of the Finance program is to provide financial management products to this Metro department so it can effectively manage its financial resources.

Results Narrative

The proposed budget for the Finance Program includes an \$118,900 and 1 FTE reduction for FY 07. This change is composed of a \$63,500 decrease in local grant latch funds, a \$55,400 decrease in federally funded temporary services and benefits. Continued funding will allow for the provision of financial management products so Juvenile Court can effectively manage its financial resources. The Finance Program supports all the goals of Juvenile Court by supporting all the divisions of the department.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$133,300	...	\$147,800	...	\$84,300
Special Purpose Fund	<u>236,828</u>	...	<u>55,400</u>	...	<u>0</u>
Total	\$370,128	...	\$203,200	...	\$84,300
FTEs: GSD General Fund	1.50	...	2.50	...	2.50
Special Purpose Fund	<u>2.00</u>	...	<u>1.00</u>	...	<u>0.00</u>
Total	3.50	...	3.50	...	2.50

Results

Percentage of payroll authorizations filed accurately and timely

NA	NA	NA	5%	5%
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26 Juvenile Court-At a Glance



Records Management Program

The purpose of the Records Management program is to provide record management products to this Metro department so it can manage records compliant with legal and policy requirements.

Results Narrative

The proposed budget for the Juvenile Court Records Management Program includes a \$59,600 increase to support the addition of one (1) position. The additional position will be responsible for assisting with the maintenance of Juvenile Court's JIMS and JCM applications. They will also perform help desk duties and troubleshoot hardware. Training will also become a primary responsibility. Juvenile Court's management information systems are key to its effective operation. If the one current support employee should take another position or go on extended leave, there would be no one to provide the necessary support and training. Increasing Juvenile Court's IT support capacity is necessary to endure that we can carry out all required responsibilities.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$172,400	...	\$73,300	...	\$132,900
FTEs: GSD General Fund	2.00	...	2.00	...	3.00
Results					
Percentage of records managed in compliance with legal and policy requirements	NA	NA	NA	97%	99%

Executive Leadership Program

The purpose of the Departmental Executive Leadership program is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Results Narrative

The proposed budget for the Executive Leadership Program includes maintaining the current level of funding for FY 07. The continued funding level will assure that business policy and decision products and provided to Juvenile Court employees so they can subsequently deliver better results for customers. The program directly supports the department's goal that customers of the Juvenile Court and the community will experience improved timeliness, utilization of court resources, and decision making for children and their families.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$629,600	...	\$418,300	...	\$418,300
FTEs: GSD General Fund	5.00	...	4.00	...	4.00
Results					
Percentage of departmental key results achieved	NA	NA	NA	NR	NR

26 Juvenile Court—Financial



GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	5,213,200	5,200,481	5,557,800	5,930,400
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	3,281,200	3,378,984	3,579,000	3,734,000
Travel, Tuition, and Dues	48,900	53,324	49,300	44,300
Communications	20,800	1,190	10,300	10,300
Repairs and Maintenance Services	12,700	18,996	12,700	12,700
Internal Service Fees	652,600	664,528	782,800	826,600
TOTAL OTHER SERVICES	4,016,200	4,117,021	4,434,100	4,627,900
Other Expense	42,200	39,543	41,700	97,200
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	6,500	0	5,000	5,000
TOTAL OPERATING EXPENSE	9,278,100	9,357,045	10,038,600	10,660,500
Transfers to Other Funds and Units	467,800	375,155	467,800	505,700
TOTAL EXPENSE AND TRANSFERS	9,745,900	9,732,199	10,506,400	11,166,200
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	641,700	579,610	579,100	579,100
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	9,000	9,000	9,000
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	641,700	588,610	588,100	588,100
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	641,700	588,610	588,100	588,100
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	11,500	13,638	14,500	15,000
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	11,500	13,638	14,500	15,000
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	653,200	602,248	602,600	603,100

26 Juvenile Court—Financial



Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	1,653,883	1,357,633	1,524,200	1,098,900
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	457,912	191,039	116,500	106,500
Travel, Tuition, and Dues	30,600	9,406	25,900	45,900
Communications	7,200	774	12,100	12,100
Repairs and Maintenance Services	0	6,764	0	0
Internal Service Fees	62,700	32,443	121,700	76,700
TOTAL OTHER SERVICES	558,412	240,424	276,200	241,200
Other Expense	57,600	56,833	90,000	122,500
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	50,411	0	0	0
Equipment, Buildings & Land	10,000	0	14,900	14,900
TOTAL OPERATING EXPENSE	2,330,306	1,654,891	1,905,300	1,477,500
Transfers to Other Funds and Units	0	48,521	0	62,500
TOTAL EXPENSE AND TRANSFERS	2,330,306	1,703,412	1,905,300	1,540,000
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	108,800	23,966	75,500	12,200
Fed Through State Pass-Through	1,624,340	1,139,600	1,292,700	1,009,900
Fed Through Other - Pass Through	131,000	33,480	0	24,000
State Direct	0	0	0	0
Other Government Agencies	0	122,412	0	0
Subtotal Other Governments & Agencies	1,864,140	1,319,457	1,368,200	1,046,100
Other Program Revenue	0	494	0	0
TOTAL PROGRAM REVENUE	1,864,140	1,319,950	1,368,200	1,046,100
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	552,055	373,784	537,100	493,900
TOTAL REVENUE AND TRANSFERS	2,416,195	1,693,735	1,905,300	1,540,000

26 Juvenile Court—Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Admin Asst	07241 SR0900	2	2.00	2	2.00	3	3.00
Admin Svcs Mgr	07242 SR1300	2	2.00	2	2.00	2	2.00
Admin Svcs Officer 2	07243 SR0800	0	0.00	0	0.00	1	1.00
Ct Admin	01339 SR1500	2	2.00	2	2.00	2	2.00
Group Care Aide	07314 SR0400	5	3.50	5	3.50	5	3.50
Health Care Coord	06839 SR1000	1	0.20	1	0.20	0	0.00
Info Systems App Analyst 1	07779 SR1000	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	07783 SR1200	1	1.00	1	1.00	1	1.00
Information Sys Oper Sys Ana 1	10475 SR1000	0	0.00	0	0.00	1	1.00
Judge-Juvenile Ct	02643	1	1.00	1	1.00	1	1.00
Juvenile Ct Referee 1	04058 SR1300	1	0.20	1	0.20	1	0.20
Juvenile Ct Referee 2	07232 SR1500	4	4.00	5	4.50	4	4.00
Office Support Rep 1	10120 SR0400	3	3.00	3	3.00	2	2.00
Office Support Rep 2	10121 SR0500	5	5.00	5	5.00	7	7.00
Office Support Rep 3	10122 SR0600	3	3.00	3	3.00	2	2.00
Office Support Spec 1	10123 SR0700	3	3.00	3	3.00	2	2.00
Paralegal	07343 SR0800	1	1.00	1	1.00	1	1.00
Probation Officer 1	07375 SR0800	38	38.00	39	39.00	41	41.00
Probation Officer 2	04710 SR1000	5	5.00	5	5.00	6	6.00
Probation Officer 3	05495 SR1200	4	4.00	4	4.00	4	4.00
Probation Officer Chief	01120 SR1300	1	1.00	1	1.00	1	1.00
Program Mgr 1	07376 SR1100	1	1.00	1	1.00	1	1.00
Program Spec 1	07378 SR0600	1	1.00	1	1.00	0	0.00
Program Spec 2	07379 SR0800	1	1.00	1	1.00	0	0.00
Program Spec 3	07380 SR1000	0	0.00	0	0.00	1	1.00
Property Guard 1	03920 SR0300	9	4.18	9	4.18	10	4.52
Property Guard 2	04725 SR0500	1	1.00	1	1.00	1	1.00
Security Officer Coord	07798 SR0900	0	0.00	0	0.00	1	1.00
Social Work Assoc	01820 SR0700	1	1.00	1	1.00	1	1.00
Warrant Officer 1	07419 SR0800	19	14.14	19	14.14	20	14.50
Total Positions & FTE		116	103.22	118	104.72	122	108.72
Law Enforcement Block Gra 02 30017							
Probation Officer 1	07375 SR0800	1	1.00	0	0.00	0	0.00
Warrant Officer 1	07419 SR0800	1	1.00	1	1.00	0	0.00
Total Positions & FTE		2	2.00	1	1.00	0	0.00
POL 2005 JAG GRANT 30023							
Probation Officer 1	07375 SR0800	0	0.00	0	0.00	1	1.00
Total Positions & FTE		0	0.00	0	0.00	1	1.00
Juvenile Court Accountability 30030							
Admin Asst	07241 SR0900	1	1.00	1	1.00	0	0.00
Probation Officer 1	07375 SR0800	4	3.65	4	3.65	3	2.65
Program Mgr 1	07376 SR1100	1	1.00	1	1.00	0	0.00
Total Positions & FTE		6	5.65	6	5.65	3	2.65

26 Juvenile Court—Financial

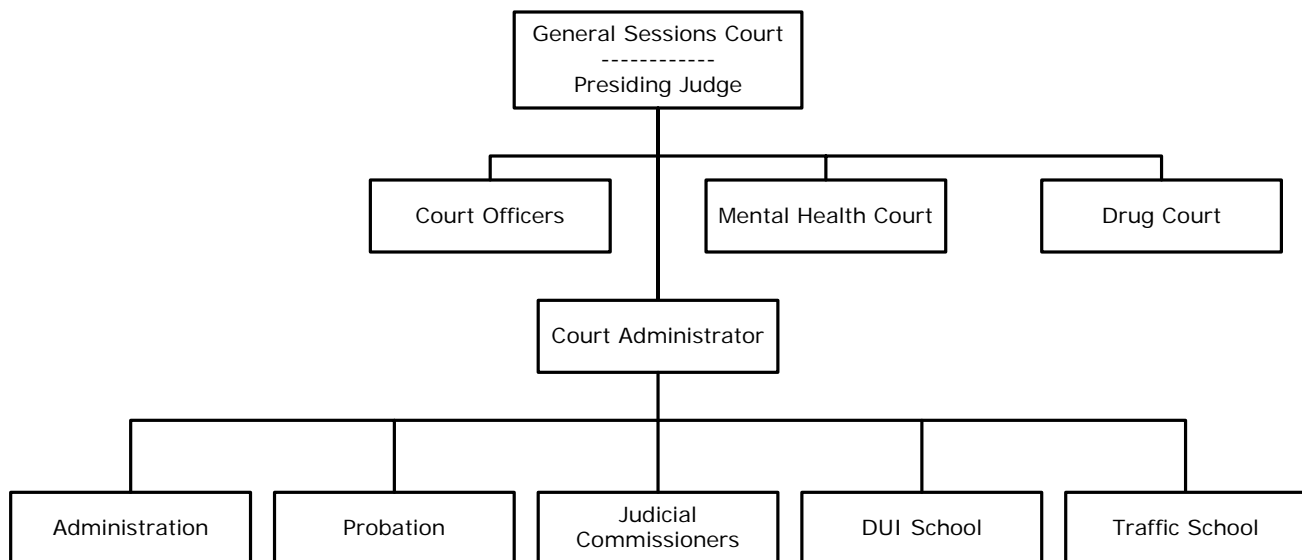


		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
JUV Court Grant Fund 32226							
Admin Asst	07241 SR0900	3	3.00	3	3.00	3	3.00
Group Care Aide	07314 SR0400	7	5.00	7	5.00	7	5.00
Juvenile Ct Referee 2	07232 SR1500	3	3.00	2	2.50	3	3.50
Office Support Rep 2	10121 SR0500	1	1.00	1	1.00	1	1.00
Office Support Spec 1	10123 SR0700	2	2.00	2	2.00	2	2.00
Probation Officer 1	07375 SR0800	1	1.00	1	1.00	1	1.00
Program Mgr 1	07376 SR1100	1	1.00	1	1.00	1	1.00
Warrant Officer 1	07419 SR0800	6	6.00	6	6.00	6	6.00
Total Positions & FTE		24	22.00	23	21.50	24	22.50
Department Totals		148	132.87	148	132.87	150	134.87

27 General Sessions Court—At a Glance

Mission	Metropolitan General Sessions Court is committed to excellence in administering justice and is a contributing partner working toward a safe and vital community in Nashville-Davidson County.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$9,290,300	\$10,086,000	\$10,667,800
	Special Purpose Funds	275,600	275,000	253,000
	Total Expenditures and Transfers	\$9,565,900	\$10,361,000	\$10,920,800
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$ 0	\$ 0	\$ 0
	Non-program Revenue	2,577,000	2,840,500	3,394,500
	Transfers From Other Funds and Units	400	0	0
	Total Revenues	\$2,577,400	\$2,840,500	\$3,394,500
Positions	Total Budgeted Positions	147	150	150
Contacts	Presiding Judge: Casey Moreland Financial Manager: Warner Hassell A.A. Birch Building 37201			
	email: caseymoreland@jis.nashville.org email: warnerhassell@jis.nashville.org Phone: 862-8317 FAX: 880-2711			

Organizational Structure



27 General Sessions Court—At a Glance

Budget Highlights FY 2007

• Pay Plan and Fringe Adjustments	\$ 256,200
• FY2006-2007 Judges' COLA	254,000
• Judges' Administrative Assistants	47,300
	1 FTE
• Traffic School Online Defensive Driving Program	82,000
• Safety & Risk Management Premiums	71,300
• Internal Service Charges:	
• Finance Charge	6,600
• Human Resources Charge	(9,600)
• Information Systems Charge	28,400
• Facilities Maintenance & Security Charge	(182,300)
• Shared Business Office Charge	(1,600)
• Shared Services Charge	13,200
• Customer Call Center Charge	1,900
• Fleet Management Charge	7,800
• Postal Service Charge	3,200
• Radio Service Charge	300
• Surplus Property Charge	3,100
• Drug Court Fund Budget	19,000
• DUI Offender Budget	(41,000)
Total	\$ 559,800
	1 FTE

Overview

GENERAL SESSIONS JUDGES

The Court Judges of the Metropolitan General Sessions Court of Nashville-Davidson County is a high volume, limited jurisdiction Court that was first established in 1937. It has grown to an 11 division Court that handles civil cases with monetary limits not greater than \$15,000. The criminal case jurisdiction covers preliminary hearings in felony cases and misdemeanor trials in which the defendant waives the right to a jury. Since it is not a "court of record", its decisions are subject to appeal. Since 1971, this Court has been authorized under the Metropolitan Charter to handle Metropolitan ordinance violations involving traffic, environmental, and other county ordinance violations. The General Sessions judges are elected to an eight-year term.

In addition to the eleven (11) judges, a part-time referee conducts the initial hearings for environmental cases and the non-traffic Metro ordinance violations, and five (5) law trained judicial commissioners preside over Night Court 24 hours per day, 365 days per year.

The General Sessions Courts have dockets that adjudicate the following types of cases: criminal bond, traffic, civil, driver license, jail review, orders of protection, domestic violence, environmental, emergency committals, special committals, state traffic and felony drug, probation, and Mental Health Court.

The court projects will cover its funding needs through the collection of affiliated service fees, fines and court costs,

and litigation tax—all monies provided by only those who utilize the court's services.

COURT OFFICERS

Each General Sessions Judge is assigned 2 court officers who ensure and maintain security and order in the courtroom. Their other duties include escorting defendants from the courtrooms to the correctional facilities and monitoring and operating security devices as required.

MENTAL HEALTH COURT

On December 1, 2000, a new Mental Health Court was established under the direction of the Division II judge and was funded by a federal Edward Byrne Memorial grant. The purpose of this court is to decrease the amount of jail time for the mentally challenged and coordinate effective treatment intervention upon case adjudication by the Court. (The federal Edward Byrne Memorial grant expired June 30, 2004. Beginning in FY05, the court was funded by the General Fund.)

DRUG COURT

General Sessions Court established, in October of 2003, a misdemeanor Drug Court under the direction of Judge Casey Moreland, Division X. Judge Moreland works in partnership with community based providers, the Davidson County Sheriff's Office and Day Reporting Center, Metropolitan Police Department, Office of the Public Defender, Office of the District Attorney General and other divisions of the General Sessions Court. Judge Moreland holds this docket in addition to his other docket responsibilities. This drug treatment court is a program in which offenders participate in a phase program with intensive treatment with the goal of making defendants accountable for their own actions, thus bringing about behavior change.

COURT ADMINISTRATOR

The Court Administrator serves as liaison between the General Sessions Judges and the other divisions of the court. The primary responsibility of the Court Administrator is to oversee the fiscal, administrative, and operational requirements of the court as conducted in the divisional units of the General Sessions Court.

ADMINISTRATION

The Administration Division performs the managerial and administrative duties involved in assisting the Presiding Judge in overseeing the daily operation of the Court. This responsibility includes, but is not limited to, the following: formulates and submits, on a continuous basis, recommendations for improving the efficiency and operation of the General Sessions Court; acts as a secretary in all matters of the Court. This division also performs other basic administrative responsibilities as follows: personnel management, fiscal management, caseload/docket management, automated office management, space and equipment management, grant management, court liaison, ensures Americans with Disabilities Act (ADA) and Title VI compliance, and research and advisory services. The Administration

27 General Sessions Court—At a Glance

Division also maintains oversight of the 30102 DUI Excess Fine Fund that is authorized pursuant to T.C.A. 55-10-451 through 55-10-453.

DRIVING UNDER THE INFLUENCE (DUI) EXCESS FINE FUND was established pursuant to T.C.A. § 55-10-453. The source of the revenue for this fund is \$100 of the DUI fine that is imposed in each respective court. Authorized expenditure categories from the designated fund are defined in the statute as follows: (1) Alcohol and Drug Treatment Facilities Licensed by Tennessee Department of Health; (2) Metropolitan Drug Commissions or other similar programs sanctioned by the Governor's Drug Free Tennessee program; (3) Non-profit organizations 501(c) (3) whose primary mission is to educate the public on the dangers of illicit drug use or alcohol abuse or to render treatment of alcohol and drug addiction; and (4) Organizations that operate drug and alcohol programs for the homeless or indigent.

PROBATION

Activities of the Probation Division are as follows: two probation officers work with each of the 11 judges and every week attend different dockets while maintaining office responsibilities. The domestic violence probation officers focus on supervising domestic violence offenders and referring them to the appropriate domestic violence treatment program designed to assist in the rehabilitation of the offender. The Probation Division monitors the activities of convicted misdemeanor defendants, offers a rigid drug-screening program, and oversees an extensive public service work program.



This Division provides intensive case management of domestic violence offenders and collects and distributes court ordered restitution for crime victims.

The Courts use electronic monitoring as a sentencing alternative. Electronic monitoring allows participants, mostly probation violators, to pay a minimal fee per day for the privilege of wearing a tracking device rather than spending time in jail. Two staff members have responsibility for this service.

JUDICIAL COMMISSIONERS

Night Court is the first step in the justice process with a staff of five judicial commissioners working shifts presiding over proceedings that take place twenty-four hours a day, 365 days a year. Commissioners conduct probable cause hearings, issue warrants and set bail bonds in criminal cases and issue ex parte orders of protection, as well as citations for violations of such orders and issue property seizure warrants upon probable cause.

SAFETY CENTER

DUI School

The DUI School is a state licensed program for DUI offenders. Since 2000, the nationally researched PRIME for life sixteen (16) hour curricula has been used. The DUI law mandates that second or subsequent offenders receive substance abuse treatment. The DUI School provides the courts with assessment and treatment referrals meeting ASAM criteria for appropriate levels of treatment and clinical case management.

Traffic School

The Traffic School is a state licensed training agency of the National Safety Council which offers court supervised driver safety classes to first and repeat offenders. The court also provides defensive driving courses to nine (9) Davidson County public schools through Lifetime Wellness curriculum. An on-line traffic school course for both the two-hour First Offender Class and the four-hour DDC-4 class through the National Safety Council is being offered. There is also an "Attitudinal Dynamics of Driving (ADD-8) Class" specific to those drivers convicted of aggressive driving in Davidson County. "Mature Drivers Class" for drivers 65 years of age is offered for those who have been found guilty of a moving violation. There is a point of sale system for the Traffic School which will allow students to pre-pay for their traffic classes and handle e-commerce (credit-debit card) payments. In June, 2006, the main office and traffic classes will relocate to the Metro Southeast Building. There will be a satellite office located in the Justice A.A. Birch Judicial Building for registering and payment services.

27 General Sessions Court—Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
GENERAL SESSIONS JUDGES					
1. Handle all civil and criminal limited jurisdiction cases as well as Metro Traffic and State Traffic cases.	a. Total civil and criminal docketed caseload	224,640	229,000	234,000	240,000
	b. Metro traffic docketed caseload	293,000	420,000	393,500	200,000
	c. State traffic docketed caseload	7,422	8,500	8,200	9,000
MENTAL HEALTH COURT					
1. Develop a referral base for potential clients.	a. Percentage of referrals to community mental health agencies	100%	100%	100%	100%
	b. Percentage of completed evaluations	100%	100%	100%	100%
	c. Percentage of Metro agencies the court utilizes	100%	100%	100%	100%
2. Provide mental health assessment upon request.	Percentage of completed evaluations	100%	100%	100%	100%
3. Diversion to pre-adjudication status and reduce recidivism of court clients.	a. Percentage of post adjudication clients	80%	70%	80%	70%
	b. Percentage of pre-adjudication clients	20%	30%	20%	30%
	c. Percentage of re-arrests	8%	5%	8%	5%
DRUG COURT					
1. Incarceration fees saved.	General Sessions Drug Treatment Court has saved money by not incarcerating their participants	NA	775,865	700,000	1,200,000
2. Number of Drug Treatment Court participants who are on electronic monitoring.	Participants utilize the electronic monitoring devices as a condition of the court	NA	11	38	50
3. Number of outside resources the Drug Court utilizes.	Drug Treatment Court utilizes outside agencies in lieu of incarceration to help their participants	NA	12	38	40
4. Number of participants who qualify for intensive out-patient	Number of participants who qualify for intensive out-patient program with the Treatment Court	NA	20	38	60
5. Number of participants who qualify for program	a. Number of persons who qualify for the Treatment Court	NA	80	125	135
	b. Number of participants who have graduated from the Treatment Court	NA	80	20	135

27 General Sessions Court—Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
DRUG COURT (Continued)					
6. Percentage of participants who qualify for inpatient drug and/or alcohol treatment	Percentage of participants who qualify for inpatient drug and/or alcohol treatment	NA	3%	12%	20%
7. Recidivism rate of graduated participants	Recidivism rate of graduated participants	NA	3%	3%	7%
8. Provide quantitative drug test result for Division X Treatment Court	Probation Department provides drug testing and results for Division X Treatment Court	NA	4,340	NA	4,800
ADMINISTRATION					
1. Provide administrative and human resource management for the court.	Total number of employees (excluding part-time) serviced by the Court Administration Office	115	117	123	123
2. Provide fiscal management for the court.	Operating Budget, 4% Fund Account, Federal Grants	\$9,296,400	\$9,626,155	\$9,155,555	\$9,155,555
3. Provide automated office management support for the court.	a. Number of personal computers supported	61	125	125	135
	b. Number of non-PC supported hardware devices	93	90	30	107
	c. Number of helpdesk calls opened/closed	5,500	5,500	5,000	5,000
4. Develop and publish the court's annual report.	Annual report published	1	1	1	1
5. Monitors compliance of the authorized expenditures that are administered from the 30102 DUI Excess Fine Fund.	Number of contracts	Multiple	Multiple	Multiple	Multiple
6. Manages the funding of the contracts that are disbursed from the 30102 DUI Excess Fine Fund.	Amount of funding disbursed	\$175,000	\$91,512	NA	\$185,000
PROBATION					
1. Reduce the number of re-arrests and non-compliance cases in the supervision of assigned probation cases.	Percentage of re-arrest and non-compliance issued (Total number of probation cases: 5,327; average caseload per PO: 230)	15%	15%	15%	15%
2. a) Ensure probationers' compliance with court's random drug screen policy, b) Confront and intervene on drug using clients to promote non-use lifestyles.	Reduction of positive test results on retest by percentage (Total number of tests run: 2,763)	3%	3%	3%	3%

27 General Sessions Court–Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
PROBATION (Continued)					
3. Provide a creditable, legitimate and less costly alternative sentencing program to non-violent offenders.	Total number of clients in program (Average number of clients per month: 70)	250	275	360	360
SAFETY CENTER					
1. Maintain a licensed DUI School.	a. Annual compliance with the State Licensure Regulations	Licensed	Licensed	Licensed	Licensed
	b. Maintain enrollment compliance rates of 75% of court referrals using case management services	75%	70%	73%	72%
	c. Maintain completion rates of 60% of enrolled cases	60%	91%	75%	75%
2. Maintain the "Training Agency Agreement" for Defensive Driving classes with the National Safety Council.	a. Annual compliance with the National Safety Council	Compliance	Compliance	Compliance	Compliance
	b. Maintain completion rates of 80% of court referrals	65%	65%	75%	80%
3. Maintain the "Alive at 25" Traffic Safety Prevention Program in Metro Schools' Wellness Classes	a. Maintain school participation 11 schools. The School Board has approved adding "Alive At 25" to wellness curriculum.	9 schools	8 schools	8 schools	11 schools
	b. Maintain completion rates of 75% of wellness students	50%	50%	54%	75%
4. Increase enrollment to 75% compliance rates of (Alive At 25) wellness students.	Within the Traffic School, the Alive At 25 curriculum is offered. This measure describes the compliance rates for those students	NA	60%	NA	75%

27 General Sessions Court—Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	7,743,500	7,697,028	8,294,000	8,851,500
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	72,700	84,203	115,700	106,700
Travel, Tuition, and Dues	79,200	70,660	89,200	89,200
Communications	19,600	33,080	44,900	44,700
Repairs and Maintenance Services	21,700	15,161	20,000	20,000
Internal Service Fees	1,136,000	1,142,822	1,305,000	1,176,000
TOTAL OTHER SERVICES	1,329,200	1,345,926	1,574,800	1,436,600
Other Expense	217,600	224,849	217,200	379,700
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	9,290,300	9,267,803	10,086,000	10,667,800
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	9,290,300	9,267,803	10,086,000	10,667,800
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	537	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	537	0	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	2,376,200	2,772,259	2,561,500	3,141,500
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	2,376,200	2,772,259	2,561,500	3,141,500
Transfers From Other Funds and Units	400	48	0	0
TOTAL REVENUE AND TRANSFERS	2,376,600	2,772,843	2,561,500	3,141,500

27 General Sessions Court–Financial

Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	0	0	0	0
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	181,300	49,007	175,200	153,200
Travel, Tuition, and Dues	20,500	21,697	21,000	21,000
Communications	3,500	0	3,500	3,500
Repairs and Maintenance Services	0	0	0	0
Internal Service Fees	2,700	3,069	2,700	2,700
TOTAL OTHER SERVICES	208,000	73,773	202,400	180,400
Other Expense	67,600	47,235	72,600	72,600
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	275,600	121,008	275,000	253,000
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	275,600	121,008	275,000	253,000
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	272	0	0
TOTAL PROGRAM REVENUE	0	272	0	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	200,800	114,256	279,000	253,000
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	200,800	114,256	279,000	253,000
Transfers From Other Funds and Units	0	12,763	0	0
TOTAL REVENUE AND TRANSFERS	200,800	127,291	279,000	253,000

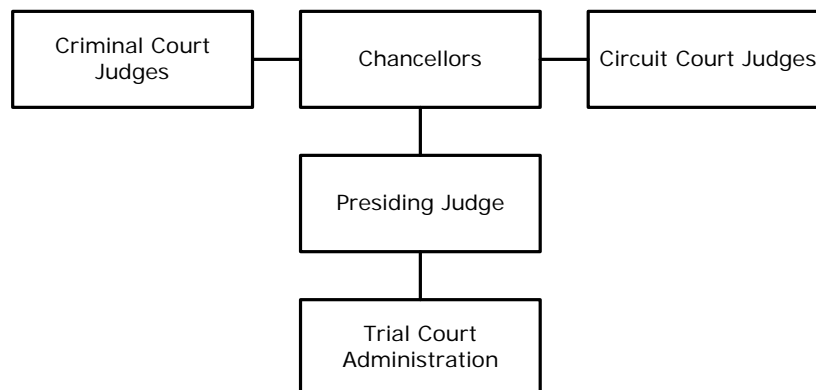
27 General Sessions Court—Financial

			FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>		<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101								
Admin Asst	07241 SR0900		4	4.00	4	4.00	11	11.00
Admin Svcs Mgr	07242 SR1300		0	0.00	1	1.00	1	1.00
Admin Svcs Officer 2	07243 SR0800		1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	07244 SR1000		1	1.00	1	1.00	1	1.00
Ct Admin	01339 SR1500		1	1.00	1	1.00	1	1.00
Electronic Monitoring Spec	10105 SR0800		1	1.00	1	1.00	1	1.00
Electronic Monitoring Supv	10106 SR1000		1	1.00	1	1.00	1	1.00
General Session Judge	02233		11	11.00	11	11.00	11	11.00
Human Resources Mgr	06531 SR1400		0	0.00	1	1.00	1	1.00
Info Systems App Analyst 1	07779 SR1000		1	1.00	1	1.00	1	1.00
Judicial Asst 1	07790 JS0200		22	22.00	22	22.00	0	0.00
Judicial Asst 2	07791 JS0300		0	0.00	0	0.00	12	12.00
Judicial Comm-Gen Sess Ct	10317		5	5.00	5	5.00	5	5.00
Office Support Rep 1	10120 SR0400		5	5.00	5	5.00	6	6.00
Office Support Rep 2	10121 SR0500		2	2.00	2	2.00	1	1.00
Office Support Rep 3	10122 SR0600		1	1.00	1	1.00	1	1.00
Office Support Spec 1	10123 SR0700		6	6.00	9	8.00	3	3.00
Pretrial Svcs Officer 2	07372 SR1000		1	1.00	0	0.00	0	0.00
Probation & Pretrial Svc Dir	07797 SR1400		1	1.00	1	1.00	1	1.00
Probation Officer 1	07375 SR0800		15	15.00	14	14.00	14	14.00
Probation Officer 2	04710 SR1000		8	8.00	8	8.00	17	17.00
Probation Officer 3	05495 SR1200		4	4.00	4	4.00	4	4.00
Program Coord	06034 SR0900		1	1.00	1	1.00	1	1.00
Program Mgr 1	07376 SR1100		1	1.00	2	2.00	3	3.00
Program Spec 2	07379 SR0800		1	1.00	0	0.00	0	0.00
Seasonal/Part-time/Temporary	09020		33	7.20	33	7.20	33	7.20
Security Officer 1-Gen Sess Ct	07399 SR0600		6	6.00	6	6.00	6	6.00
Security Officer 2-Gen Sess Ct	10135 SR0700		1	1.00	1	1.00	1	1.00
Security Officer Coord	07798 SR0900		1	1.00	1	1.00	1	1.00
Social Work Assoc	01820 SR0700		1	1.00	1	1.00	1	1.00
Social Worker 1	04949 SR0800		1	1.00	2	2.00	2	2.00
Social Worker 2	07260 SR0900		2	2.00	1	1.00	1	1.00
Social Worker 3	04835 SR1000		2	2.00	3	3.00	3	3.00
Special Asst To The Dir	05945 SR1300		1	1.00	0	0.00	0	0.00
Steno Clerk 1	06092 SR0400		4	4.00	4	4.00	4	4.00
Traf Safety and Alc Educ Coord	06454 SR1400		1	1.00	1	1.00	1	1.00
Total Positions & FTE			147	121.20	150	123.20	150	124.20
Department Totals			147	121.20	150	123.20	150	124.20

28 State Trial Courts—At a Glance

Mission	Provides administrative services, jury management and security for the Circuit, Chancery, Criminal Courts and Probation. Effective November 1996, State Trial Courts assumed administrative and fiscal responsibility for the Community Corrections Program.			
	Provide a probation and supervision program for non-violent felons funded by a grant from the Tennessee Department of Corrections.			
	Support the Davidson County Drug Court with an intensive out-patient Alcohol and Drug Program funded by a grant from the U.S. Department of Justice, through the State Office of Justice Programs.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$6,278,100	\$6,872,600	\$6,993,100
	Special Purpose Funds	2,292,200	1,554,000	3,110,500
	Total Expenditures and Transfers	\$8,570,300	\$8,426,600	\$10,103,600
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
	Other Governments and Agencies	938,000	1,136,500	1,779,600
	Other Program Revenue	23,300	23,300	0
	Total Program Revenue	\$ 961,300	\$1,159,800	\$ 1,779,600
	Non-Program Revenue	1,001,700	347,700	1,346,900
	Transfers From Other Funds and Units	61,500	61,500	0
	Total Revenues	\$2,024,500	\$1,569,000	\$ 3,126,500
Positions	Total Budgeted Positions	164	164	164
Contacts	Presiding Judge: Randall Kennedy email: randallkennedy@jis.nashville.org Financial Manager: Larry Stephenson email: larrystephenson@jis.nashville.org 408 2 nd Avenue North 37201 Phone: 880-2558 FAX: 880-1435			

Organizational Structure



28 State Trial Courts—At a Glance

Budget Highlights FY 2007

• Pay Plan & Fringe Adjustment	\$ 264,500
• Safety & Risk Management Premiums	31,800
• Non-recurring FY06 Fringe Adjustment	(277,500)
• Parking Validation Services	100,000
• Internal Services Fees	
• Finance Charge	(3,300)
• Human Resources Charge	12,200
• Information Systems Charge	10,000
• Facilities Maintenance & Security Charge	(19,900)
• Shared Business Office Charge	16,200
• Customer Call Center Charge	400
• Fleet Management Charge	(8,800)
• Postal Service Charge	(800)
• Radio Service Charge	(6,300)
• Surplus Property Charge	2,000
General Services District Total	\$ 120,500
Special Purpose Funds Total	\$1,556,500
Total	<u>\$1,677,000</u>

Overview

The presiding Judge is elected annually by the Judges of the Judicial District and is by local rule responsible for the administration of the courts in the district. The Administrator reports to the presiding Judge.

TRIAL COURT ADMINISTRATION

The Court Administration manages and oversees all jury-related activities for Davidson County. The Court Administration also coordinates and supervises the non-judicial activities of the Trial Court, performs

administrative duties for the eight Circuit Courts and provides court officers for the Circuit Courts, provides administrative functions for the six Criminal Courts, provides administrative functions for the four Chancery Courts, and provides court officers and secretarial personnel for the Chancery Courts.

Driving Under the Influence (DUI) Probation

Division was transferred to the Community Corrections Division of Trial Court and is now the DUI Probation Division. The DUI Probation Division is responsible for interviewing all DUI offenders placed on probation for a misdemeanor. The alcohol treatment requirements of these defendants were transferred to the General Sessions Safety Center in 1996, however the probation officers in DUI Probation Division monitor the progress of the defendant's treatment and make the determination of when a defendant is not complying and a probation violation warrant should be issued. The DUI Probation Division handles every other aspect of the defendant's conditions of probation which includes public service work.

Community Corrections Grant supervises offenders sentenced by the criminal courts in Davidson County by placing non-violent convicted felons in the community service work program. Effective November 1996, the Community Corrections Program was transferred from the Sheriff's Office to Trial Courts.

Trial Court – Drug Enforcement is a fund which allocates payment for drug testing costs on indigents.

Trial Court – Drug Testing is a fund to be used for expenditures for the Davidson County Drug Court Residential Program. The fund also pays match for grants that assist in the Drug Court.

28 State Trial Courts—Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
TRIAL COURT ADMINISTRATION					
1. Provide support services and security to facilitate the effective operation of the Circuit Court.	a. Circuit civil cases filed	3,900	3,028	3,900	4,000
	b. Domestic relations cases concluded	4,500	2,469	4,500	3,300
	c. Civil cases concluded	3,840	3,297	3,840	4,200
	d. Domestic relations cases filed	4,500	2,469	4,500	3,300
	e. Seventh Circuit probate cases (new filings)	2,000	1,909	2,000	2,500
2. Provide support services and security to facilitate the effective operation of the Chancery Court.	a. Chancery cases filed	3,900	3,406	3,900	3,900
	b. Cases concluded	3,910	3,748	3,910	3,900
3. Provide support services and security to facilitate the effective operation of the Criminal Court.	Criminal cases new filings:				
	a. Informations	NA	1,577	1,500	1,500
	b. Presentment/Indictments	NA	3,349	3,300	3,300
	c. GS Appeal	NA	37	30	30
	d. Probation Violations	NA	3,768	3,600	3,600
	e. Criminal Cases concluded	NA	7,140	6,900	6,900
4. Provide a jury pool for jury trials in the Chancery, Circuit, and Criminal courts.	a. Juror days served	17,525	10,938	17,525	21,800
	b. Jurors served	6,060	5,469	6,060	11,000
DUI Probation Division					
1. To work in conjunction with the General Sessions Safety Center in monitoring defendants throughout their probation as to the progress of their treatment.	a. Defendants placed on probation	950	538	950	550
	b. Total caseload	950	352	950	360
Community Corrections Grant					
1. Supervise offenders sentenced by the criminal courts by using resources appropriate for providing opportunities and incentives for criminal behavioral changes.	Offenders supervised	500	513	500	525
2. Promote accountability of offenders by requiring direct financial and community service restitution.	a. Fees collected	\$45,000	\$59,287	\$45,000	\$51,000
	b. Community service hours worked	45,000	76,000	45,000	80,000
3. Reduce recidivism by providing opportunities which will enhance the offenders' ability to provide for themselves and their families and become contributing members of their community.	Program services for offenders and their families**	800	420	800	525

28 State Trial Courts—Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	5,437,800	5,346,900	5,947,900	5,934,900
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	176,500	158,032	178,700	178,700
Travel, Tuition, and Dues	67,000	68,418	67,800	168,300
Communications	-22,500	24,965	35,500	31,500
Repairs and Maintenance Services	20,000	11,595	20,000	20,000
Internal Service Fees	331,400	372,339	387,300	389,000
TOTAL OTHER SERVICES	572,400	635,349	689,300	787,500
Other Expense	267,900	294,700	235,400	270,700
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	6,278,100	6,276,948	6,872,600	6,993,100
Transfers to Other Funds and Units	0	923	0	0
TOTAL EXPENSE AND TRANSFERS	6,278,100	6,277,871	6,872,600	6,993,100
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	10,000	22,855	15,000	16,000
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	10,000	22,855	15,000	16,000
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	10,000	22,855	15,000	16,000
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	10,000	22,855	15,000	16,000

28 State Trial Courts—Financial

Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	1,475,300	2,079,034	1,030,500	2,744,100
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	66,600	160,458	66,600	5,500
Travel, Tuition, and Dues	24,500	12,446	24,500	20,500
Communications	8,200	5,940	10,200	5,000
Repairs and Maintenance Services	5,000	2,870	5,000	5,000
Internal Service Fees	38,500	34,722	36,500	38,500
TOTAL OTHER SERVICES	142,800	216,437	142,800	74,500
Other Expense	718,700	141,200	329,200	241,900
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	(96,100)	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	2,240,700	2,436,670	1,502,500	3,060,500
Transfers to Other Funds and Units	51,500	173,031	51,500	50,000
TOTAL EXPENSE AND TRANSFERS	2,292,200	2,609,701	1,554,000	3,110,500
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	115,175	115,000	0
Fed Through State Pass-Through	928,000	1,127,499	1,006,500	1,763,600
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	928,000	1,242,674	1,121,500	1,763,600
Other Program Revenue	23,300	6,147	23,300	0
TOTAL PROGRAM REVENUE	951,300	1,248,821	1,144,800	1,763,600
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	1,001,700	1,079,372	347,700	1,346,900
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	1,001,700	1,079,372	347,700	1,346,900
Transfers From Other Funds and Units	61,500	1,911	61,500	0
TOTAL REVENUE AND TRANSFERS	2,014,500	2,330,103	1,554,000	3,110,500

28 State Trial Courts—Financial

			FY 2005		FY 2006		FY 2007	
	<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101								
Admin Svcs Officer 2	07243	SR0800	1	1.00	1	1.00	1	1.00
Admin Svcs Officer 3	07244	SR1000	3	3.00	3	3.00	3	3.00
Admin Svcs Officer 4	07245	SR1200	2	2.00	2	2.00	2	2.00
Ct Admin	01339	SR1500	1	1.00	1	1.00	1	1.00
Deputy Court Admin	10318	SR1400	2	2.00	2	2.00	2	2.00
Judicial Asst 1	07790	JS0200	70	70.00	70	70.00	70	70.00
Judicial Asst 2	07791	JS0300	2	2.00	2	2.00	2	2.00
Office Support Rep 1	10120	SR0400	1	1.00	1	1.00	1	1.00
Office Support Rep 3	10122	SR0600	1	1.00	1	1.00	1	1.00
Office Support Spec 1	10123	SR0700	2	2.00	2	2.00	2	2.00
Probation Officer 1	07375	SR0800	4	4.00	4	4.00	4	4.00
Probation Officer 3	05495	SR1200	1	1.00	1	1.00	1	1.00
Total Positions & FTE			90	90.00	90	90.00	90	90.00
State Trial Court Drug Enforce 30020								
Admin Svcs Mgr	07242	SR1300	1	1.00	1	1.00	1	1.00
Admin Svcs Officer 2	07243	SR0800	2	2.00	2	2.00	2	2.00
Case Counselor	07694	SR0800	7	4.00	7	4.00	7	4.00
Case Developer	07202	SR0800	1	1.00	1	1.00	1	1.00
Case Officer 1	10314		7	7.00	7	7.00	7	7.00
Case Officer 2	10315		2	2.00	2	2.00	2	2.00
Case Officer 3	10316		3	3.00	3	3.00	3	3.00
Group Care Aide	07314	SR0400	8	8.00	8	8.00	8	8.00
Group Care Worker	06079	SR0500	2	2.00	2	2.00	2	2.00
Office Support Rep 3	10122	SR0600	2	2.00	2	2.00	2	2.00
Probation Officer 1	07375	SR0800	1	1.00	1	1.00	1	1.00
Program Coord	06034	SR0900	3	3.00	3	3.00	3	3.00
Program Mgr 1	07376	SR1100	2	2.00	2	2.00	2	2.00
Program Spec 1	07378	SR0600	1	1.00	1	1.00	1	1.00
Program Spec 2	07379	SR0800	8	8.00	8	8.00	8	8.00
Program Spec 3	07380	SR1000	2	2.00	2	2.00	2	2.00
Program Supv	07381	SR1000	2	2.00	2	2.00	2	2.00
Seasonal/Part-time/Temporary	09020		20	10.50	20	10.50	20	10.50
Total Positions & FTE			74	61.50	74	61.50	74	61.50
Department Totals			164	151.50	164	151.50	164	151.50

29 Justice Integration Services-At a Glance



Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$2,511,500	\$2,420,900	\$2,282,600
	Special Purpose Fund	103,108	109,500	56,300
	Total Expenditures and Transfers	\$2,614,608	\$2,530,400	\$2,338,900
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
	Other Governments and Agencies	98,100	109,500	56,300
	Other Program Revenue	0	0	0
	Total Program Revenue	\$98,100	\$109,500	\$56,300
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$98,100	\$109,500	\$56,300
Positions	Total Budgeted Positions	22	23	23
Contacts	<p>Director: Nathalie Stiers email: nathalie.stiers@nashville.gov</p> <p>Financial Manager: Lori Martin email: lori.martin@nashville.gov</p> <p>404 James Robertson Parkway Phone: 862-6195 FAX: 880-3138</p> <p>Suite 2020 37219</p>			

Line of Business and Program

Customer Outreach

Marketing, Customer Education and Outreach
Customer Communication

Technology Solutions and Integration Consulting

Technology Planning and Deployment
Justice Integration Consulting

Quality Control

Quality Control

Business Continuity

Business Continuity and Data Integrity

Information Bridge

Information Bridge

Administrative

Non-allocated Financial Transactions
Information Technology
Human Resources
Finance Program
Procurement
Executive Leadership

29 Justice Integration Services-At a Glance



Mission	<p>The mission of the Justice Integration Services Department is to provide comprehensive, integrated justice information management products to Metro Justice and Public Safety agencies, Metro departments, other jurisdictions and the general public so they can benefit from shared justice information and make informed decisions and recommendations that impact the safety and well-being of their communities.</p>
Goals	<p>By the year 2006, JIS supported customers will experience a timely, high quality response to requests for technical assistance so they can provide uninterrupted service to their customers, as evidenced by:</p> <ul style="list-style-type: none"> • 85% of customers with escalation calls of Level 1 will experience resolution in 6 business hours • 75% of customers with escalation calls of Level 2 will experience resolution in 12 business hours • 80% decrease in customer requests for follow-up • 75% of customers stating high level of satisfaction with JIS services as reported on customer surveys <p>By the year 2006, Metro agencies, other jurisdictions and the general public will have user-friendly, 24 x 7 access to accurate and reliable Justice information, so they can make informed decisions about their personal safety and the safety of their communities, as evidenced by:</p> <ul style="list-style-type: none"> • 75% of survey respondents reporting experiencing ease of use and satisfaction with methods of access to justice and public safety information • 100% increase in use of web-based data • 60% of survey respondents reporting that the information that they needed to make decisions was available • 60% of survey respondents reporting that they found the information they were seeking at the time they were looking for it <p>By the year 2006, JIS customers will experience a criminal justice information system that is reliable, stable, feature-rich and defect free* as evidenced by:</p> <ul style="list-style-type: none"> • 90% of customer reported Level 1 priority defects corrected within 5 business days • 99.8% of uptime of all critical application systems • 75% decrease in defects reported • 30% increase in number of system enhancements received by the customer <p>* defect free means systems will be 98% free of defects</p> <p>By the year 2007, citizens of Davidson County will experience minimal disruption in the administration of critical criminal and civil justice services in the event of a disaster as evidenced by:</p> <ul style="list-style-type: none"> • 90% of mission critical customer services available within 12 hours • 100% of business continuity plans tested successfully • 100% of data replicated offsite • 2 redundant systems/locations in place <p>By the year 2006, the 14 JIS agencies will experience an increase in the timely delivery of quality products that meet or exceed customer expectations as evidenced by:</p> <ul style="list-style-type: none"> • 98% of products delivered by deadline • 98% of survey respondents reporting projects delivered to agreed specifications • 98% of milestones met <p>NOTE: The Strategic Goals of the Justice Integration Services Department are pending.</p>

29 Justice Integration Services-At a Glance



Budget Change and Result Highlights FY 2007

Recommendation		Result
Pay Plan and Fringe Adjustments	\$ 73,500	Promotes the hiring and retention of a qualified workforce
Technology Planning and Deployment		
Reduce Technology Planning and Deployment	(6,400)	Reduces consulting services that can be provided in house
Justice Integration Consulting		
Reduce Justice Integration Consulting	(142,500)	Reduces consulting services that can be provided in house
Quality Control		
Reduce Quality Control	(57,300)	Reduces consulting services that can be provided in house
Business Continuity and Data Integrity		
Reduce Business Continuity and Data Integrity	(4,700)	Reduces consulting services that can be provided in house
Information Bridge		
Reduce Information Bridge	(13,600)	Reduces consulting services that can be provided in house
Procurement		
Rent Increase	5,000	Fund office rent increase
Safety & Risk Management Premiums	4,400	Delivery of safety and risk management functions
Nonallocated Financial Transactions		
Finance Charge	6,000	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	(1,100)	Delivery of core human resource functions including hiring, training, and evaluation/management
Information Systems Charge	(5,700)	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity
Facilities Maintenance & Security Charge	2,100	Delivery of facility maintenance and associated security functions
Shared Services Charge	2,200	Delivery of centralized payment services
Customer Call Center Charge	(100)	Telephone access to information for Metro employees, the residents of Nashville, and other callers
Postal Service Charge	(900)	Delivery of mail across the Metropolitan Government
Surplus Property Charge	800	Handling and disposition of surplus property
General Services District Total	(138,300)	
Special Purpose Funds Total	(53,200)	
TOTAL	(\$191,500)	

Performance Information Highlights

Performance Measure Certification

The Performance Measure Certification Unit reviewed all key result measures for the Justice Integration Services Department for FY 2004-05. Measures were either certified, meaning the measure was aligned, documented, and reliable or not certified (NC), meaning the measure did not meet the established criteria. For FY 2005, only certified measures appear in the Operating Budget Book.

	Certified	Reported, Not Certified	Not Reported
Number of Programs:	50%	0%	50%
Program Budget Dollars:	59%	0%	41%

29 Justice Integration Services-At a Glance



Customer Outreach Line of Business - The purpose of the Customer Outreach line of business is to provide education, support, and consultation products to Metro Justice and Public Safety agencies so they can proficiently use JIS systems and services customized to meet their departmental needs.

Marketing, Customer Education and Outreach Program

The purpose of the Marketing, Customer Education and Outreach Program is to provide marketing, education, and customer information products to Metro Justice and Public Safety agencies so they can better understand how to utilize all available JIS tools and services.

Results Narrative

The proposed budget for the Marketing, Customer Education, and Outreach Program includes maintaining funding at the current level for FY 07. This program ensures that all customers using the Criminal Justice Information System Suite of applications are properly and continuously trained so that they are both proficient in the systems, and that they are able to utilize the systems without interruption during work. As the system is comprised of a complex, integrated system that shares data between 15 Justice and Public Safety agencies, it is imperative that data is entered properly, timely, and accurately. This program ensures that the information entered, received, and viewed by the agencies, the customers, and the public is reliable data upon which decisions can be confidently made. This directly impacts the goal that JIS-supported customers will experience a timely, high quality response to requests for technical assistance so they can provide uninterrupted service to their customers.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$117,230	\$94,481	\$149,500	...	\$149,500
FTEs: GSD General Fund	1.50	1.50	1.50	...	1.50
Results					
Percentage of survey respondents who indicate that they have received the information they needed on how to utilize all available JIS tools and services	NA	60%	NA	60%	70%

Customer Communication Program

The purpose of the Customer Communication Program is to provide project reporting and application availability notification products to Metro Justice and Public Safety agencies so they can appropriately plan for or respond to events that may impact their ability to deliver services.

Results Narrative

The proposed budget for the Customer Communication Program includes maintaining funding at the current level for FY 07. This program ensures that all information pertaining to the applications utilized by the Justice and Public Safety agencies is communicated in a timely fashion, minimizing or avoiding any impact to their ability to function and provide critical services to the community. These communications include the status of projects, responses to customer issues, and notifications of interrupted service. This program directly impacts the ability to meet the goal of JIS agencies experiencing an increase in the timely delivery of quality products that meet or exceed customer expectations.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$142,320	\$146,565	\$168,400	...	\$168,400
FTEs: GSD General Fund	1.70	1.70	1.70	...	1.70
Results					
Percentage of projects delivered on time and within budget	NA	33%	NA	57%	65%

29 Justice Integration Services-At a Glance



Technology Solutions and Integration Consulting Line of Business - The purpose of the Technology Solutions and Integration Consulting line of business is to provide assessment, enhancement, and strategic recommendation products to Metro Justice and Public Safety agencies and decision makers in Metro Government so they can provide more innovative, faster and better services to their customers.

Technology Planning and Deployment Program

The purpose of the Technology Planning and Deployment Program is to provide consultation, installation, and support products to Metro Justice and Public Safety agencies so they can receive customized computer configurations as requested to meet their departmental needs.

Results Narrative

The proposed budget for the Technology Planning and Deployment Program includes a reduction of \$6,400. The reduction of \$5,300 in computer hardware equates to a 46% decrease in the ability to purchase hardware. An additional reduction of \$1,100 in subscriptions reduces the ability for any subscription to information technology services and material that provide JIS with the ability to provide customers with advanced technological solutions. These all have a direct impact on the department's goal of making timely delivery of quality products that meet or exceed our customer's expectations.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$228,900	\$249,840	\$330,400	...	\$324,000
FTEs: GSD General Fund	1.50	1.50	1.50	...	1.50
Results Percentage of Metro Justice and Public Safety agency employees receiving customized computer configurations as requested to meet their departmental needs	NA	NR	NA	96%	99%

Justice Integration Consulting Program

The purpose of the Justice Integration Consulting Program is to provide analysis, enhancement, and strategic recommendation products to Metro Justice and Public Safety agencies and other decision-makers in Metro Government so they can implement new services.

Results Narrative

The proposed budget for the Justice Integration Consulting Program includes a reduction of \$195,700. This includes a reduction of \$120,400 to reflect the shift of personnel cost to the OJIES capital project during system development. A \$59,200 reduction in computer hardware and software, and a \$16,100 decrease in management consulting decreases JIS's ability to replace and enhance technology. This reduction directly impacts the JIS goal that customers will experience a criminal justice information system that is reliable, stable, feature rich and defect free.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$708,220	\$620,716	\$756,400	...	\$613,900
Special Purpose Fund	88,433	0	109,500	...	56,300
Total	\$796,653	\$620,716	\$865,900	...	\$670,200
FTEs: GSD General Fund	4.15	4.15	5.15	...	5.15
Special Purpose Fund	0.00	0.00	0.00	...	0.00
Total	4.15	4.15	5.15	...	5.15
Results Percentage of Metro Justice and Public Safety agencies and other decision-makers in Metro Government who implement new services related to JIS enhancements	NA	98%	NA	85%	90%

29 Justice Integration Services -At a Glance



Quality Control Line of Business - The purpose of the Quality Control line of business is to provide standardization, certification and preventative maintenance products to Metro Justice and Public Safety agencies so they can experience justice technology systems and services that are free from defects.

Quality Control Program

The purpose of the Quality Control Program is to provide standardization, certification and preventative maintenance products to Metro Justice and Public Safety agencies so they can experience justice technology systems and services that are free from defects.

Results Narrative

The proposed budget for the Quality Control Program includes a reduction of \$57,300. This reflects the shift of personnel cost to the OJIES capital project during system development. This program is necessary in order to minimize risk of breakage in any of the existing systems, corruption of data, or complete failure of any or all applications. Such issues could cause unreliability of the systems, loss of critical data, or the inability of the Justice and Public Safety agencies to serve the needs of their customers. This program directly impacts the goal that JIS customers will experience a Criminal Justice Information System that is reliable, stable, feature rich and defect free.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$235,400	\$240,736	\$233,800	...	\$176,500
FTEs: GSD General Fund	3.00	3.00	3.00	...	3.00

Results

Percentage of application changes received by customer without defects (proxy)	NA	95%	NA	90%	90%
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Business Continuity Line of Business - The purpose of the Business Continuity line of business is to provide communication, connectivity and data integrity products to Metro Justice and Public Safety agencies so they can access critical information services.

Business Continuity and Data Integrity Program

The purpose of the Business Continuity and Data Integrity Program is to provide communication, connectivity, and data integrity products to Metro Justice and Public Safety agencies so they can have data that is secure.

Results Narrative

The proposed budget for the Business Continuity and Data Integrity Program includes a reduction of \$4,700 in Repair and Maintenance Services. This reduction reduces JIS' ability to respond to critical equipment failures by 36%. This directly impacts JIS' departmental goal that citizens of Davidson County will experience minimal disruption in the administration of critical criminal and civil justice services in the event of a disaster.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$268,200	\$265,018	\$142,200	...	\$137,500
FTEs: GSD General Fund	3.05	3.05	3.05	...	3.05

Results

Percentage change in security policy violations	NA	NR	NA	-54%	-10%
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29 Justice Integration Services-At a Glance



Information Bridge Line of Business - The purpose of the Information Bridge line of business is to provide decision support products to government agencies and the general public so they can make informed decisions and/or recommendations regarding personal or public safety.

Information Bridge Program

The purpose of the Information Bridge Program is to provide decision support products to government agencies and the general public so they can make informed decisions and/or recommendations regarding personal or public safety.

Results Narrative

The proposed budget for the Information Bridge program includes a reduction of \$13,600. This reflects the shift of personnel cost to the OJIES capital project during system development. Information Bridge ensures the availability of information to JIS customers so that decisions that could impact agency budgetary decisions, decisions regarding neighborhood and community safety, or personal safety can be made based on information that is all encompassing, accurate and reliable. This directly impacts JIS' ability to meet the goal of other jurisdictions and the general public having 24x7 access to user friendly, accurate, reliable justice information, so they can make informed decisions about their personal safety and the safety of their communities.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$337,730	\$234,025	\$165,500	...	\$151,900
FTEs: GSD General Fund	4.20	4.20	4.20	...	4.20

Results

Percentage of government agencies and general public responding that they used the information provided to make informed decisions and/or recommendations regarding personal or public safety

NA NR NA NR NR

Administrative Line of Business - The purpose of the Administrative line of business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to pay plan, benefits, safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$89,900	\$0	\$0	...	\$7,700

Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its business needs.

Results Narrative

The proposed budget for the Information Technology Program includes maintaining the current level of funding for FY07. The current level of funding is needed to continue to support the operational divisions of the department and meet the needs of our customers. This program provides important support for all of our customer programs and goals.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$118,400	\$121,307	\$166,800	...	\$166,800
FTEs: GSD General Fund	0.70	0.70	0.70	...	0.70
Results Percentage of customer satisfaction with timeliness of IT services	NA	NA	NA	NR	NR

Human Resources Program

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

Results Narrative

The proposed budget for the Human Resources Program includes maintaining the current level of funding for FY07. The current level of funding is needed to continue to support the operational divisions of the department and meet the needs of our customers. This program supports all of the departmental goals by insuring that we provide competent, trained, and accountable staff to provide program services that support our goals.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$14,800	\$19,042	\$35,000	...	\$35,000
FTEs: GSD General Fund	0.30	0.30	0.30	...	0.30
Results Employee benefits as a % of total employee salaries and wages	NA	NA	NA	NR	NR

Finance Program

The purpose of the Finance Program is to provide financial management products to this Metro department so it can effectively manage its financial resources.

Results Narrative

The proposed budget for the Finance Program includes maintaining the current level of funding for FY07. One measure of this program's success is the percentage of payroll authorizations filed accurately and timely. This program supports all of our goals by insuring that we efficiently expend allocated tax dollars for the various programs that support our goals.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$19,500	\$17,823	\$45,900	...	\$45,900
FTEs: GSD General Fund	0.30	0.30	0.30	...	0.30
Results Percentage of payroll authorizations filed accurately and timely	NA	NA	NA	NR	NR

29 Justice Integration Services-At a Glance



Procurement Program

The purpose of the Procurement Program is to provide purchasing transaction support products to this Metro department so it can obtain needed goods and services in a timely and efficient manner.

Results Narrative

The proposed budget for the Procurement Program includes an additional \$5,000 to cover our rent increase for 2006 and 2007 at Parkway Tower. The proposed resources support the mission and goals of JIS and will ensure that the department stays in its current location and continues to deliver services to its customers.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$104,700	\$96,950	\$107,700	...	\$112,700
FTEs: GSD General Fund	0.30	0.30	0.30	...	0.30
Results					
Percentage of department purchases made via purchasing card	NA	NA	NA	NR	NR

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Results Narrative

The proposed budget for the Executive Leadership Program includes maintaining the current level of funding for FY07. This program supports all of our goals by providing leadership and focus in the achievement of program key results and department goals.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$126,200	\$141,055	\$119,300	...	\$119,300
FTEs: GSD General Fund	1.00	1.00	1.00	...	1.00
Results					
Percentage of departmental key results achieved	NA	NA	NA	NR	NR

29 Justice Integration Services-Financial



GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	1,697,000	1,607,560	1,890,300	1,772,500
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	15,400	28,102	33,300	17,200
Travel, Tuition, and Dues	40,100	40,497	51,200	51,200
Communications	18,600	17,307	12,800	11,700
Repairs and Maintenance Services	311,100	212,338	13,000	8,300
Internal Service Fees	89,900	99,087	137,400	140,700
TOTAL OTHER SERVICES	475,100	397,332	247,700	229,100
Other Expense	298,200	226,179	253,500	251,600
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	6,120	0	0
TOTAL OPERATING EXPENSE	2,470,300	2,237,190	2,391,500	2,253,200
Transfers to Other Funds and Units	41,200	10,367	29,400	29,400
TOTAL EXPENSE AND TRANSFERS	2,511,500	2,247,558	2,420,900	2,282,600
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	0	0	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	0	0	0	0

29 Justice Integration Services-Financial



Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	0	0	0	0
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	0	0	0	0
Travel, Tuition, and Dues	0	0	0	0
Communications	0	0	0	0
Repairs and Maintenance Services	0	0	0	0
Internal Service Fees	0	0	0	0
TOTAL OTHER SERVICES	0	0	0	0
Other Expense	0	55,572	109,500	56,300
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	103,108	0	0	0
Equipment, Buildings & Land	0	47,464	0	0
TOTAL OPERATING EXPENSE	103,108	103,036	109,500	56,300
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	103,108	103,036	109,500	56,300
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	98,100	24,741	109,500	56,300
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	98,100	24,741	109,500	56,300
Other Program Revenue	0	910	0	0
TOTAL PROGRAM REVENUE	98,100	25,651	109,500	56,300
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	10,367	0	0
TOTAL REVENUE AND TRANSFERS	98,100	36,018	109,500	56,300

29 Justice Integration Services-Financial



			FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>		<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101								
Database Admin	06818 SR1400		4	4.00	0	0.00	0	0.00
Info Systems App Analyst 1	07779 SR1000		2	2.00	0	0.00	2	2.00
Info Systems Ops Analyst 1	10475 SR1000		0	0.00	2	2.00	0	0.00
Info Systems App Analyst 3	07783 SR1200		8	8.00	6	6.00	7	7.00
Info Systems Ops Analyst 3	10477 SR1200		0	0.00	2	2.00	0	0.00
Info Systems Div Mgr	07318 SR1400		1	1.00	1	1.00	1	1.00
Information Systems Advisor 1	07234 SR1300		4	4.00	4	4.00	5	5.00
Information Systems Advisor 2	07407 SR1400		1	1.00	6	6.00	6	6.00
Justice Info Systems Dir	07233 DP0100		1	1.00	1	1.00	1	1.00
Office Support Mgr	10119 SR0900		1	1.00	1	1.00	1	1.00
Total Positions & FTE			22	22.00	23	23.00	23	23.00
Department Totals			22	22.00	23	23.00	23	23.00

30 Sheriff—At a Glance



Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$48,409,800	\$51,980,100	\$54,578,600
	Special Purpose Funds	15,146,800	15,146,800	15,146,800
	Total Expenditures and Transfers	\$63,556,600	\$67,126,900	\$69,725,400
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 2,147,200	\$ 1,774,000	\$ 1,969,000
	Other Governments and Agencies	18,047,000	20,538,800	23,346,100
	Other Program Revenue	523,500	650,000	814,000
	Total Program Revenue	\$20,717,700	\$22,962,800	\$26,129,100
	Non-Program Revenue	0	0	0
	Transfers From Other Funds and Units	0	98,800	98,000
	Total Revenues	\$20,717,700	\$23,061,600	\$26,227,100
Positions	Total Budgeted Positions	822	832	844
Contacts	Sheriff: Daron Hall Financial Manager: Pete Lutz 506 2 nd Avenue North 37201 e-mail: DHall@DCSO.nashville.org e-mail: PLutz@DCSO.nashville.org Phone: 862-8170 FAX: 862-8188			

Line of Business and Program

Correctional Development Center – Female (CDD - F)

CDC – Female Program Management
 CDC – F Inmate Management
 CDC – F Support Services

Correctional Development Center – Male (CDC – M)

CDC – M Program Management
 CDC – M Inmate Management
 CDC – M Support Services

Criminal Justice Center (CJC)

Booking and Releasing
 CJC Program Management
 CJC Inmate Management
 CJC Support Services

Correctional Services Center (CSC)

Correctional Services
 Laundry
 Maintenance
 Warehouse

Hill Detention Center (HDC)

HDC Program Management
 HDC Inmate Management
 HDC Support Services

Offender Reentry Center (ORC)

ORC Program Management
 ORC Inmate Management
 ORC Support Services

Training Academy

Civil Warrant
 Training
 Transportation

Metro Detention Facility (MDF) Contract Management

MDF Contract Management

Administrative

Non-allocated Financial Transactions
 Administrative Support Services
 Executive Leadership

30 Sheriff—At a Glance



Mission	With a commitment to excellence, we strive to be the leader in the field of corrections, service of civil process, and innovative community based programs, emphasizing: Accountability, Diversity, Integrity, Professionalism
Goals	<p>By the year 2007, the offender population will be within rated capacity and will experience enhanced programming and responsive offender services, and the taxpayer will experience lowered costs as evidenced by:</p> <ul style="list-style-type: none"> • 95% of American Correctional Association (ACA) standards met • 100% of Tennessee Correctional Institute (TCI) standards met; and, • NA% reduction in successful offender related lawsuits. <p>By the year 2007, the public will experience a decrease in the number of people who return to jail by 10%:</p> <ul style="list-style-type: none"> • 60% of total jail population who return to jail (within six months); • 40% of structured correctional service participants who return to jail (within six months). <p>By the year 2007, the community and policy makers will better understand the financial impact of the DCSO, as evidenced by</p> <ul style="list-style-type: none"> • 20% of revenue generated as measured against budgeted funds; • Offender per diem cost per facility • Cost per service of civil process. <p>By 2007, the female population will experience additional programming recognizing gender-specific needs as measured by the percentage of the female population who do not return to Davidson County jails.</p> <p>Note: The Sheriff Department's Strategic Goals are pending.</p>

Budget Change and Result Highlights FY 2007

Recommendation		Result
Executive Management		
State mandated elected official salary increase	\$ 2,600	Directly supports goals and strategic issues of the Davidson County Sheriff's Office
Increased Security	409,700	Directly supports goals and strategic issues of the Davidson County Sheriff's Office
	8 FTEs	
Non-Allocated Financial Transactions Program		
Pay Plan & Fringe Adjustment	1,095,100	Directly supports goals and strategic issues of the Davidson County Sheriff's Office
Correctional Work Deployment	258,400	Directly supports goals and strategic issues of the Davidson County Sheriff's Office
	4 FTEs	
Safety & Risk Management Premiums	678,400	Coverage of safety and risk management premiums and activities
Internal Service Fees		
Finance Charge	(49,100)	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	(82,200)	Delivery of core human resource functions including hiring, training, and evaluation/management
Information Service Charge	79,300	Delivery of core information technology functions including desktop support, and voice connectivity

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Budget Change and Result Highlights FY 2007

Facilities Maintenance & Security Charge	\$ 58,500	Delivery of facility maintenance and associated security functions
Shared Business Office Charge	21,500	Delivery of administrative support functions
Customer Call Center Charge	10,300	Telephone access to information for Metro Employees, the residents of Nashville, and other callers
Fleet Management Charge	141,100	Delivery of fleet management, fuel services, and maintenance functions
Postal Service Charge	4,300	Delivery of mail across the Metropolitan Government
Radio Service Charge	(45,400)	Delivery of radio infrastructure support and radio installation and maintenance
Surplus Property Charge	16,000	Handling and disposition of surplus property
TOTAL	\$2,598,500 12 FTEs	

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Correctional Development Center – Female (CDC-F) Line of Business – The purpose of the Correctional Development Center-Female (CDC-F) line of business is to provide security and program products to female inmates so they can safely and productively experience their confinement.

CDC-Female Program Management Program

The purpose of the Correctional Development Center-Female (CDC-F) Program Management Program is to provide behavior modification products to CDC-F inmates so they can contribute to strong families and safer communities.

Results Narrative

The proposed budget for the CDC-Female Program Management Program includes maintaining status quo funding for FY07. The CDC-Female Program Management program strives to achieve the agency goal of decreasing the number of people who return to jail. It further strengthens neighborhoods by helping inmates become responsible, productive, contributing members of the community. By measuring the re-arrest rate for CDC-F inmates who participate in release planning, this program assesses aftercare efforts by their effect on recidivism. Making the transition from jail to the outside can be particularly difficult for inmates who will be immediately immersed in an environment to lead to the original criminal behavior (e.g. drug abuse, violence, theft). Successful release planning and aftercare orient inmates to options that allow them to begin a fresh start. A failure to fund this program at a status quo level increases the likelihood of these inmates returning to jail.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$653,400	\$176,436	\$536,700	...	\$536,700
FTEs: GSD General Fund	12.0	...	8.5	...	8.5
Results Percentage of CDC-F inmates who complete behavior modification programs who do not return to jail within twelve months	NA	NA	NA	84%	84%

CDC-F Inmate Management Program

The purpose of the Correctional Development Center-Female (CDC-F) Inmate Management Program is to provide institutional service products to CDC-F inmates so they can experience minimal conflict while under DCSO supervision.

Results Narrative

The proposed budget for the CDC-Female Inmate Management Program includes maintaining status quo funding for FY07. Inmate management is the very core of the Sheriff's Office; during any given shift, inmates outnumber employees as much as 40 to 1. The essence of the CDC-Female Inmate Management program is a balance of strong security awareness, effective communication skills, and safety-sensitive procedural guidelines. Success is measured by the percent of CDC-F inmates who have issues serious enough to merit an incident report. Minimizing these issues confirms an environment that is safe and secure for inmates, employees, vendors, and visitors. As the only fully accredited county correctional agency in the nation, this status quo budget request aids in our ability to ensure compliance with standards.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,951,700	\$1,316,556	\$3,382,300	...	\$3,382,300
FTEs: GSD General Fund	62.0	...	62.0
Results Percentage of CDC-F inmates not generating incident reports	NA	NA	NA	68%	75%

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CDC-F Support Services Program

The purpose of the Correctional Development Center-Female (CDC-F) Support Services Program is to provide required products to CDC-F inmates so they can experience fair and just living conditions while incarcerated.

Results Narrative

The proposed budget for the CDC - Female Support Services Program includes maintaining status quo funding for FY07. The CDC-F Support Services program maintains programs, processes, and services to provide legally mandated products for inmates. By demonstrating adherence to related Tennessee Corrections Institute and the American Correctional Association standards, this program observes inmate access to such things as basic needs, mail, books, proper sentence computation, disciplinary due process, and parole hearing notification. This program supports fair living conditions and prevents costly inmate-rights litigation. Status quo funding allows the DCOS to meet these goals in an effective and cost-efficient manner.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$5,054,500	\$439,591	\$363,000	...	\$363,000
FTEs: GSD General Fund	111.0	...	7.0	...	7.0
Results					
Percentage of ACA and TCI standards met for CDC-F inmates	NA	NA	NA	96%	96%

Correctional Development Center – Male (CDC-M) Line of Business - The purpose of the Correctional Development Center-Male (CDC-M) line of business is to provide security and program products to CDC-M inmates so they can safely and productively experience their confinement.

CDC-M Program Management Program

The purpose of the Correctional Development Center-Male (CDC-M) Program Management Program is to provide behavior modification products to CDC-M inmates so they can contribute to strong families and safer communities.

Results Narrative

The proposed budget for the CDC-Male Program Management Program includes maintaining status quo funding for FY07. The CDC-Male Program Management program strives to achieve the agency goal of decreasing the number of people who return to jail. It further strengthens neighborhoods by helping inmates become responsible, productive, contributing members of the community. By measuring the re-arrest rate for CDC-M inmates who participate in release planning, this program assesses aftercare efforts by their effect on recidivism. Making the transition from jail to the outside can be particularly difficult for inmates who will be immediately immersed in an environment to lead to the original criminal behavior (e.g. drug abuse, violence, theft). Successful release planning and aftercare orient inmates to options that allow them to begin a fresh start. A failure to fund this program at a status quo level increases the likelihood of these inmates returning to jail.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$3,920,900	\$341,583	\$844,000	...	\$844,000
FTEs: GSD General Fund	71.0	...	11.5	...	11.5
Results					
Percentage of CDC-M inmates who complete behavior modifications sessions who do not return to jail in twelve months	NA	NA	NA	88%	88%

30 Sheriff-At a Glance



CDC-M Inmate Management Program

The purpose of the Correctional Development Center-Male (CDC-M) Inmate Management Program is to provide institutional service products to CDC-M inmates so they can experience minimal conflict while under DCSO supervision.

Results Narrative

The proposed budget for the CDC-Male Inmate Management Program includes maintaining status quo funding for FY07. Inmate management is the very core of the Sheriff's Office; during any given shift, inmates outnumber employees as much as 40 to 1. The essence of the CDC-Male inmate Management program is a balance of strong security awareness, effective communication skills, and safety-sensitive procedural guidelines. Success is measured by the percent of CDC-M inmates who have issues serious enough to merit an incident report. Minimizing these issues confirms an environment that is safe and secure for inmates, employees, vendors, and visitors. As the only fully accredited county correctional agency in the nation, this status quo budget request aids in our ability to ensure compliance with standards.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$778,200	\$2,546,715	\$5,551,400	...	\$5,551,400
FTEs: GSD General Fund	9.0	...	97.0	...	97.0
Results					
Percentage of CDC-M inmates not generating incident reports	NA	NA	NA	80%	85%

CDC-M Support Services Program

The purpose of the Correctional Development Center-Male (CDC-M) Support Services Program is to provide required products to CDC-M inmates so they can experience fair and just living conditions while incarcerated.

Results Narrative

The proposed budget for the CDC-Male Support Services Program includes maintaining status quo funding for FY07. The CDC-M Support Services program maintains programs, processes, and services to provide legally mandated products for inmates. By demonstrating adherence to related Tennessee Corrections Institute and the American Correctional Association standards, this program observes inmate access to such things as basic needs, mail, books, proper sentence computation, disciplinary due process, and parole hearing notification. This program supports fair living conditions and prevents costly inmate-rights litigation. Status quo funding allows the DCSO to meet these goals in an effective and cost-efficient manner.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$12,536,800	\$314,297	\$742,500	...	\$742,500
FTEs: GSD General Fund	234.0	...	14.0	...	14.0
Results					
Percentage of ACA and TCI standards met for CDC-M inmates	NA	NA	NA	96%	96%

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Criminal Justice Center (CJC) Line of Business – The purpose of the Criminal Justice Center (CJC) line of business is to provide processing, security and program products to (1) criminal defendants so they can experience due process, and (2) CJC inmates so they can safely and productively experience their confinement.

Booking and Releasing Program

The purpose of the Booking and Releasing Program is to provide criminal defendant processing products to criminal defendants so they can access their rights to due process.

Results Narrative

The proposed budget for the CJC Booking and Releasing Program includes maintaining status quo funding for FY07. The key result measure for this program is the percentage of inmates booked and released properly. A high yield in this measure demonstrates accuracy in identifying offenders upon incarceration and release. Success in this area assures the Sheriff's Office identifies outstanding charges and warrants, separates management problems from the general population, segregates at-risk offenders, determines eligibility for pretrial release, and prevents improper releases. These tie to the Sheriff's Office's purpose of managing safe and secure facilities for the residents of Davidson County. Status quo funding allows the DCSO to meet these goals in an effective and cost-efficient manner.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,776,600	\$1,883,064	\$4,061,700	...	\$4,061,700
FTEs: GSD General Fund	80.0	...	80.0
Results					
Percentage of inmates who are booked and released accurately	NA	NA	NA	99%	99%

CJC Program Management Program

The purpose of the Criminal Justice Center (CJC) Program Management Program is to provide education products to CJC inmates so they can experience greater employment and educational opportunities upon release.

Results Narrative

The proposed budget for the CJC Program Management Program includes maintaining status quo funding for FY07. The CJC Program Management program takes advantage of incarceration to teach marketable skills to inmates to break the criminal cycle. The result measure focuses on the correlation between education and achieving gainful employment. This program strives to achieve the agency goal of decreasing the number of people who return to jail. It further strengthens neighborhoods by helping inmates become responsible, productive, contributing members of the community. A failure to fund this program at a status quo level increases the likelihood of these inmates returning to jail.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$2,788,900	\$123,329	\$293,200	...	\$293,200
FTEs: GSD General Fund	42.0	...	3.5	...	3.5
Results					
Percentage of eligible CJC inmates who attempt the GED	NA	NA	NA	55%	60%

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CJC Inmate Management Program

The purpose of the Criminal Justice Center (CJC) Inmate Management Program is to provide institutional service products to CJC inmates so they can experience minimal conflict while under DCSO supervision.

Results Narrative

The proposed budget for the CJC Inmate Management Program includes maintaining status quo funding for FY07. Inmate management is the very core of the Sheriff's Office; during any given shift, inmates outnumber employees as much as 40 to 1. The essence of the CJC Inmate Management program is a balance of strong security awareness, effective communication skills, and safety-sensitive procedural guidelines. Success is measured by the percent of CJC inmates who have issues serious enough to merit an incident report. Minimizing these issues confirms an environment that is safe and secure for inmates, employees, vendors, and visitors. As the only fully accredited county correctional agency in the nation, this status quo budget request aids in our ability to ensure compliance with standards.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$17,200	\$4,052,862	\$9,088,200	...	\$9,088,200
FTEs: GSD General Fund	7.0	...	162.0	...	162.0
Results					
Percentage of CJC inmates not generating incident reports	NA	NA	NA	73%	75%

CJC Support Services Program

The purpose of the Criminal Justice Center (CJC) Support Services Program is to provide required products to CJC inmates so they can experience fair and just living conditions while incarcerated.

Results Narrative

The proposed budget for the CJC Support Services Program includes maintaining status quo funding for FY07. The CJC support services program maintains programs, processes, and services to provide legally mandated products for inmates. By demonstrating adherence to related Tennessee Corrections Institute and the American Correctional Association standards, this program observes inmate access to such things as basic needs, mail, books, proper sentence computation, disciplinary due process, and parole hearing notification. This program supports fair living conditions and prevents costly inmate-rights litigation. Status quo funding allows the DCSO to meet these goals in an effective and cost-efficient manner.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$313,400	\$1,121,226	\$2,425,100	...	\$2,425,100
FTEs: GSD General Fund	6.0	...	52.0	...	52.0
Results					
Percentage of ACA and TCI standards met for CJC inmates	NA	NA	NA	96%	96%

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Correctional Services Center (CSC) Line of Business – The purpose of the Correctional Services Center (CSC) line of business is to provide maintenance, laundry, supply, and community assistance products to (1) DCSO employees and inmates so they can receive needed products in a timely manner, and (2) to Metro residents and community groups so they can achieve desired project results.

Correctional Services Program

The purpose of the Correctional Services Program is to provide neighborhood cleanup, special event support and general assistance products to Davidson County residents, non-profit and Metro agencies so they can achieve their desired project result.

Results Narrative

The proposed budget for the Correctional Services Program includes maintaining status quo funding for FY07. The Correctional Services program directs free inmate labor and employee volunteers to projects that positively impact Davidson County residents, non-profit and metro agencies. The key result measure (percent of satisfactory community service sessions) touches upon the diversity of the program. Sessions include neighborhood clean ups, landscaping, painting, moving, furniture set-ups, and volunteer assistance with non-profit activities. Community Services saved Metro nearly \$5,500,000 last year utilizing inmate labor.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$433,100	\$738,994	\$1,216,800	...	\$1,216,800
FTEs: GSD General Fund	0.0	...	11.0	...	11.0

Results

Percentage of customers who report correctional service sessions delivered the desired project result

NA	NA	NA	99%	99%
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Laundry Program

The purpose of the Laundry Program is to provide clothing and linen cleaning products to DCSO inmates so they can have clean clothes and linens.

Results Narrative

The proposed budget for the Laundry Program includes maintaining status quo funding for FY07. The Laundry program assures inmates housed in all DCSO facilities receive clean clothes and linens. This program assures inmates live under proper, sanitary conditions. Status quo funding of this program promotes inmate care by preventing health and morale issues related to unsanitary conditions.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$10,811,300	\$76,412	\$247,900	...	\$247,900
FTEs: GSD General Fund	206	...	4.0	...	4.0

Results

Percentage of requests for clean clothes and linens provided in a timely manner

NA	NA	NA	98%	99%
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30 Sheriff-At a Glance



Maintenance Program

The purpose of the Maintenance Program is to provide preventative, corrective, inspection and repair products to the DCSO so it can experience a safe and secure operational environment.

Results Narrative

The proposed budget for the Maintenance Program includes maintaining status quo funding for FY07. The Maintenance program assures that each facility's physical plant and equipment support operations. Inmates are often unmerciful on plumbing, mechanical doors, sprinkler heads, and beds. Electricity (including backup generation) must be maintained to control points such as cell entryways and stairs. Temperature maintenance is extremely important in crowded, enclosed jail cells. Status quo funding program supports the Sheriff's Office purpose of providing safe and secure offender housing.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$526,700	\$360,648	\$760,500	...	\$760,500
FTEs: GSD General Fund	12.0	...	12.0	...	12.0
Results					
Percentage of time critical facility systems are operational (HVAC, plumbing, electricity and security doors)	NA	NA	NA	99%	99%

Warehouse Program

The purpose of the Warehouse Program is to provide facility supply products to the DCSO so it can receive needed materials when requested.

Results Narrative

The proposed budget for the Warehouse Program includes maintaining status quo funding for FY07. Providing supplies for a large inmate population is akin to providing for the needs of a small town. The Warehouse program assures the myriad equipment and materials needed to keep the agency operational are available in a timely fashion. Status quo funding allows the DCSO to meet these goals in an effective and cost-efficient manner.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$119,900	\$764,371	\$1,368,200	...	\$1,368,200
FTEs: GSD General Fund	2.0	...	2.0	...	2.0
Results					
Percentage of DCSO supply requests provided in a timely manner	NA	NA	NA	97%	100%

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Hill Detention Center (HDC) Line of Business – The purpose of the Hill Detention Center (HDC) line of business is to provide security and program products to HDC inmates so they can safely and productively experience their confinement.

HDC Program Management Program

The purpose of the Hill Detention Center (HDC) Program Management Program is to provide educational products to HDC inmates so they can experience greater employment and educational opportunities upon their release.

Results Narrative

The proposed budget for the HDC Program Management Program includes maintaining status quo funding for FY07. The HDC Program Management program takes advantage of incarceration to teach marketable skills to inmates to break the criminal cycle. The result measure focuses on the correlation between education and achieving gainful employment. This program strives to achieve the agency goal of decreasing the number of people who return to jail. It further strengthens neighborhoods by helping inmates become responsible, productive, contributing members of the community. A failure to fund this program at a status quo level increases the likelihood of these inmates returning to jail.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,225,400	\$92,885	\$207,100	...	\$207,100
FTEs: GSD General Fund	0.0	...	6.0	...	6.0
Results					
Percentage of eligible HDC inmates who attempt the GED	NA	NA	NA	22%	30%

HDC Inmate Management Program

The purpose of the Hill Detention Center (HDC) Inmate Management Program is to provide institutional service products to HDC inmates so they can experience minimal conflict while under DCSO supervision.

Results Narrative

The proposed budget for the HDC Inmate Management Program includes maintaining status quo funding for FY07. Inmate management is the very core of the Sheriff's Office; during any given shift, inmates outnumber employees as much as 40 to 1. The essence of inmate management is a balance of strong security awareness, effective communication skills, and safety-sensitive procedural guidelines. Success is measured by the percent of HDC inmates who have issues serious enough to merit an incident report. Minimizing these issues confirms an environment that is safe and secure for inmates, employees, vendors, and visitors. As the only fully accredited county correctional agency in the nation, this status quo budget request aids in our ability to ensure compliance with standards.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$604,000	\$1,514,030	\$3,314,500	...	\$3,314,500
FTEs: GSD General Fund	6.0	...	68.0	...	68.0
Results					
Percentage of HDC inmates not generating incident reports	NA	NA	NA	73%	75%

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HDC Support Services Program

The purpose of the Hill Detention Center (HDC) Support Services Program is to provide required products to HDC inmates so they can experience fair and just living conditions while incarcerated.

Results Narrative

The proposed budget for the HDC Support Services Program includes maintaining status quo funding for FY07. The HDC support services program maintains programs, processes, and services to provide legally mandated products for inmates. By demonstrating adherence to related Tennessee Corrections Institute and the American Correctional Association standards, this program observes inmate access to such things as basic needs, mail, books, proper sentence computation, disciplinary due process, and parole hearing notification. This program supports fair living conditions and prevents costly inmate-rights litigation. Status quo funding allows the DCSC to meet these goals in an effective and cost-efficient manner.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$798,400	\$110,650	\$262,400	...	\$262,400
FTEs: GSD General Fund	7.0	...	5.0	...	5.0
Results					
Percentage of ACA and TCI standards met for HDC inmates	NA	NA	NA	96%	96%

Offender Reentry Center (ORC) Line of Business - The purpose of the Offender Reentry Center (ORC) line of business is to provide security and program products to offenders so they can safely experience their confinement and reenter the community gainfully employed.

ORC Program Management Program

The purpose of the Offender Reentry Center (ORC) Program Management Program is to provide job readiness and vocational education products to ORC offenders so they can reenter the community gainfully employed.

Results Narrative

The proposed budget for the ORC Program Management Program includes maintaining status quo funding for FY07. This program strives to achieve the agency goal of decreasing the number of people who return to jail. By focusing on the number of inmates who leave incarceration gainfully employed, it advances the agency commitment to strengthen neighborhoods by helping inmates become responsible, productive, contributing members of the community. A failure to fund this program at a status quo level increases the likelihood of these inmates returning to jail.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$73,300	\$409,034	\$1,085,200	...	\$1,085,200
FTEs: GSD General Fund	21.0	...	20.0	...	20.0
Results					
Percentage of ORC offenders who participate in job readiness session who reenter the community gainfully employed	NA	NA	NA	59%	65%

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ORC Inmate Management Program

The purpose of the Offender Reentry Center (ORC) Inmate Management Program is to provide institutional service products to ORC offenders so they can experience minimal conflict while under DCSO supervision.

Results Narrative

The proposed budget for the ORC Inmate Management Program includes maintaining status quo funding from FY07. Inmate management is the very core of the Sheriff's Office; during any given shift, inmates outnumber employees as much as 40 to 1. The essence of inmate management is a balance of strong security awareness, effective communication skills, and safety-sensitive procedural guidelines. Success is measured by the percent of ORC inmates who have issues serious enough to merit an incident report. Minimizing these issues confirms an environment that is safe and secure for inmates, employees, vendors, and visitors. As the only fully accredited county correctional agency in the nation, this status quo budget request aids in our ability to ensure compliance with standards.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$503,600	\$1,171,801	\$2,000,700	...	\$2,000,700
FTEs: GSD General Fund	37.0	...	37.0
Results					
Percentage of ORC offenders not generating incident reports	NA	NA	NA	78%	78%

ORC Support Services Program

The purpose of the Offender Reentry Center (ORC) Support Services Program is to provide required products to ORC offenders so they can experience fair and just living conditions while incarcerated.

Results Narrative

The proposed budget for the ORC Support Services Program includes maintaining status quo funding from FY07. The ORC support services program maintains programs, processes, and services to provide legally mandated products for inmates. By demonstrating adherence to related Tennessee Corrections Institute and the American Correctional Association standards, this program observes inmate access to such things as basic needs, mail, books, proper sentence computation, disciplinary due process, and parole hearing notification. This program supports fair living conditions and prevents costly inmate-rights litigation. Status quo funding allows the DCSO to meet these goals in an effective and cost-efficient manner.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$563,200	\$110,860	\$294,700	...	\$294,700
FTEs: GSD General Fund	6.0	...	6.0
Results					
Percentage of ACA and TCI standards met for ORC offenders	NA	NA	NA	96%	96%

30 Sheriff-At a Glance



Training Academy Line of Business - The purpose of the Training Academy line of business is to provide training, transportation and civil warrant products to (1) DCSO employees so they can deliver improved individual and organizational performance; (2) DCSO inmates so they can arrive at their destination safely; and (3) users of the court system so they can access their rights to due process.

Civil Warrant Program

The purpose of the Civil Warrant Program is to provide civil process products to users of the court system so they can access their rights to due process.

Results Narrative

The proposed budget for the Civil Warrant Program includes maintaining status quo funding for FY07. The Civil Warrant Program provides timely and effective service of civil process to the citizens of Davidson County. This program will measure the percentage of returns of service by Davidson County Sheriff Office within five (5) working days. Status quo funding of this program ensures the Sheriff's Office's ability to fulfill its purpose and mission, and ensure timely service of civil process for the residents of Davidson County.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	...	\$1,577,984	\$3,346,300	...	\$3,346,300
FTEs: GSD General Fund	63.0	...	63.0
Results					
Percentage of returns of services by DCSO within five working days	NA	NA	NA	58%	65%

Training Program

The purpose of the Training Program is to provide educational and coaching products to DCSO employees so they can deliver improved individual and organizational performance.

Results Narrative

The proposed budget for the Training Program includes maintaining status quo funding for FY07. By examining the % of level one professional (line staff and front-line supervisors) who meet ACA standards for required training, the result measure embraces a nationally recognized standard of professionalism. The educational and coaching products equip staff to properly address the stressful and dangerous situations they routinely encounter in a cellblock or on the streets. This program is the dominant factor in injury prevention, verbal conflict de-escalation, physical conflict management, and adherence to ethical and professional standards. Status quo funding of this program consequently enhances staff-offender relations and reduces the volume and success of litigation.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	...	\$548,519	\$475,900	...	\$475,900
FTEs: GSD General Fund	5.0	...	5.0
Results					
Percentage of Level One professional employees who report improved performance after training	NA	NA	NA	NR	NR

30 Sheriff-At a Glance



Transportation Program

The purpose of the Transportation Program is to provide inmate transportation products to DCSO inmates so they can arrive at their destination safely.

Results Narrative

The proposed budget for the Transportation Program includes maintaining status quo funding for FY07. The Transportation program assures that inmates are safely and securely moved between DCSO facilities as well as to hospitals, court appearances, prisons, and other destinations. Status quo funding allows the DCSO to meet these goals in an effective and cost-efficient manner.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	...	\$915,916	\$1,819,900	...	\$1,819,900
FTEs: GSD General Fund	35.0	...	35.0

Results

Percentage of inmates who arrive at their destination safely

NA	NA	NA	100%	100%
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Metro Detention Facility (MDF) Contract Management Line of Business - The purpose of the Metro Detention Facility (MDF) Contract Management line of business is to provide compliance products to the DCSO so it can ensure compliance with the MDF contract to house locally sentenced felons on behalf of the State of Tennessee.

MDF Contract Management Program

The purpose of the Metro Detention Facility (MDF) Contract Management Program is to provide compliance products to the DCSO so it can ensure compliance with the MDF contract to house locally sentenced felons on behalf of the State of Tennessee.

Results Narrative

The proposed budget for the MDF Contract Management Program includes maintaining status quo funding for FY07. This program oversees the MDF contract compliance to ensure the safety and security of inmates housed in that facility. Status quo funding is necessary to ensure that these objectives are met in a cost-effective manner.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Special Purpose Fund	\$15,146,800	\$15,146,800	\$15,146,800	...	\$15,146,800
FTEs: Special Purpose Fund	0.0	...	0.0

Results

Percentage of time critical contract items are found to be in compliance

NA	NA	NA	92%	92%
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30 Sheriff-At a Glance



Administrative Line of Business - The purpose of the Administrative line of business is to provide policy, reporting and decision products to the DSCO so it can be the leader in the field of corrections, service of civil process, and innovative community-based programs.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,470,500	\$0	\$2,629,600	...	\$3,462,300

Administrative Support Services Program

The purpose of the Administrative Support Services Program is to provide data, reporting and reimbursement products to the DCSO so it can be fiscally responsible.

Results Narrative

The proposed budget for the Administrative Support Services Program includes maintaining status quo funding for FY07. The Administrative Support Services program is driven by the need to provide accountability, fiscal transparency, and cost effective services to the community. The effectiveness of administrative support is measured by the amount of time quarterly expense forecast is projected at or below annual budget. Status quo funding of this program supports the Sheriff's Office objective to provide excellent service in a cost-effective manner.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Special Purpose Fund	...	\$3,451,211	\$4,570,800	...	\$4,570,800
FTEs: Special Purpose Fund	46.0	...	46.0

Results

Percentage of time quarterly expense forecast is projected at or below annual budget	NA	NA	NA	100%	100%
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Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to the DCSO so it can deliver results for customers.

Results Narrative

The proposed budget for the Executive Management Program includes an additional \$409,700 for increased security (8 FTEs) and an additional \$2,600 that represents a state mandated salary increase for elected officials. The purpose of the Executive Leadership program is to provide business policy and decision products to the DCSO so it can deliver results for customers. This program directly supports the strategic goals and mission of the Davidson County Sheriff's Office.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	...	\$252,870	\$574,700	...	\$987,000
FTEs: GSD General Fund	4.0	...	12.0

Results

Percentage of agency key results achieved	NA	NA	NA	NR	NR
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30 Sheriff-Financial



GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	37,619,600	36,688,917	41,639,700	43,329,600
OTHER SERVICES:				
Utilities	615,000	860,569	1,303,000	1,256,700
Professional and Purchased Services	6,388,500	5,341,255	3,601,400	3,081,900
Travel, Tuition, and Dues	38,000	77,678	86,300	113,600
Communications	20,200	68,903	90,500	81,300
Repairs and Maintenance Services	129,900	165,768	171,400	221,800
Internal Service Fees	2,498,500	2,455,524	3,065,200	3,219,500
TOTAL OTHER SERVICES	9,690,100	8,969,696	8,317,800	7,974,800
Other Expense	992,100	2,642,067	2,022,600	3,274,200
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	138,139	0	0
TOTAL OPERATING EXPENSE	48,301,800	48,438,820	51,980,100	54,578,600
Transfers to Other Funds and Units	108,000	27,580	0	0
TOTAL EXPENSE AND TRANSFERS	48,409,800	48,466,400	51,980,100	54,578,600
PROGRAM REVENUE:				
Charges, Commissions, & Fees	2,147,200	2,016,099	1,774,000	1,969,000
Other Governments & Agencies				
Federal Direct	569,100	906,117	657,000	2,960,000
Fed Through State Pass-Through	300,000	14,195	235,000	125,000
Fed Through Other - Pass Through	0	0	0	0
State Direct	2,031,100	4,108,580	4,500,000	5,000,000
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	2,900,200	5,028,892	5,392,000	8,085,000
Other Program Revenue	523,500	873,580	650,000	814,000
TOTAL PROGRAM REVENUE	5,570,900	7,918,571	7,816,000	10,868,000
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	154	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	154	0	0
Transfers From Other Funds and Units	0	3,335	0	0
TOTAL REVENUE AND TRANSFERS	5,570,900	7,922,060	7,816,000	10,868,000

30 Sheriff-Financial



Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	0	179,094	0	0
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	15,146,800	13,168,220	15,146,800	15,146,800
Travel, Tuition, and Dues	0	1,177	0	0
Communications	0	0	0	0
Repairs and Maintenance Services	0	0	0	0
Internal Service Fees	0	0	0	0
TOTAL OTHER SERVICES	15,146,800	13,169,397	15,146,800	15,146,800
Other Expense	0	85,433	0	0
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	601,140	0	0
TOTAL OPERATING EXPENSE	15,146,800	14,035,063	15,146,800	15,146,800
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	15,146,800	14,035,063	15,146,800	15,146,800
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	155,261	0	115,000
Fed Through Other - Pass Through	0	0	0	0
State Direct	15,146,800	15,019,651	15,146,800	15,146,100
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	15,146,800	15,174,912	15,146,800	15,261,100
Other Program Revenue	0	(2,093)	0	0
TOTAL PROGRAM REVENUE	15,146,800	15,172,819	15,146,800	15,261,100
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	19,557	98,800	98,000
TOTAL REVENUE AND TRANSFERS	15,146,800	15,192,376	15,245,600	15,359,100

30 Sheriff-Financial



			FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>		<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101								
Admin Asst	07241 SR0900		9	8.50	9	8.50	8	7.00
Admin Svcs Mgr	07242 SR1300		8	7.50	9	8.50	13	13.00
Admin Svcs Officer 1	02660 SR0600		0	0.00	0	0.00	9	6.00
Admin Svcs Officer 2	07243 SR0800		16	16.00	17	17.00	32	29.50
Admin Svcs Officer 3	07244 SR1000		7	7.00	8	8.00	9	9.00
Admin Svcs Officer 4	07245 SR1200		5	5.00	5	5.00	12	12.00
Case Worker	07143 SR0800		20	20.00	20	20.00	18	18.00
Case Worker 2	07859 SR0900		25	25.50	25	25.50	30	29.50
Chief Dpty-Sheriff	06680 SR1500		1	1.00	1	1.00	1	1.00
Chief of Admin - Sheriff	10398 SR1500		0	0.00	0	0.00	1	1.00
Chief of Staff - Sheriff	10397 SR1500		0	0.00	0	0.00	1	1.00
Classification Counselor	07142 SR1000		14	14.00	14	14.00	12	12.00
Correctional Officer 1	06982 CO0100		316	316.00	316	316.00	285	285.00
Correctional Officer 2	06981 CO0200		67	67.00	72	72.00	98	98.00
Correctional Officer Lieut	07145 CO0400		30	30.00	30	30.00	24	24.00
Correctional Officer Sergeant	06690 CO0300		40	40.00	40	40.00	47	47.00
Corrections Spec 2	07697 SR0900		16	16.00	16	16.00	16	16.00
Data Entry Spec	07664 SR0600		12	12.00	12	12.00	0	0.00
Database Admin	06818 SR1400		1	1.00	1	1.00	1	1.00
Dir Of Admin-Sheriff	07147 SR1400		1	1.00	1	1.00	0	0.00
Div Mgr-Sheriff	07159 SR1400		2	2.00	2	2.00	3	3.00
Equip Inventory Asst 2	07301 SR0700		4	4.00	4	4.00	0	0.00
Finance Mgr	06232 SR1400		0	0.00	0	0.00	1	1.00
Human Resources Admin	07346 SR1300		1	1.00	1	1.00	0	0.00
Human Resources Analyst 2	03455 SR1000		2	2.00	2	2.00	1	1.00
Human Resources Mgr	06531 SR1400		0	0.00	0	0.00	1	1.00
Info Systems App Analyst 1	07779 SR1000		1	1.00	1	1.00	1	1.00
Info Systems App Analyst 3	07783 SR1200		2	2.00	2	2.00	0	0.00
Info Systems Mgr	07782 SR1300		1	1.00	1	1.00	0	0.00
Maint Mechanic 1	07699 SR0800		9	9.00	9	9.00	10	10.00
Maint Mechanic 2	07700 SR0900		2	2.00	4	4.00	2	2.00
Office Support Rep 1	10120 SR0400		1	1.00	1	1.00	1	1.00
Office Support Rep 2	10121 SR0500		36	36.00	36	36.00	32	32.00
Office Support Spec 1	10123 SR0700		13	13.00	13	13.00	30	30.00
Pretrial Svcs Officer 1	07371 SR0800		11	11.00	11	11.00	11	11.00
Prisoner Process Spec	07711 SR0700		39	39.00	39	39.00	39	39.00
Process Server	03890 SR0600		3	3.00	3	3.00	0	0.00
Program Coord	06034 SR0900		13	12.50	13	12.50	20	19.50
Program Mgr 1	07376 SR1100		12	9.00	13	10.00	15	15.00
Program Mgr 2	07377 SR1200		1	1.00	1	1.00	5	5.00
Program Spec 1	07378 SR0600		4	4.00	3	3.00	0	0.00
Program Spec 2	07379 SR0800		7	6.50	7	6.50	0	0.00
Program Spec 3	07380 SR1000		9	7.50	9	7.50	0	0.00
Program Supv	07381 SR1000		7	7.00	7	7.00	10	10.00
Sheriff	04907		1	1.00	1	1.00	1	1.00
Teacher-Corrections	07189 SR0700		9	4.50	9	4.50	8	5.00
Training Spec	10159 SR1100		1	1.00	1	1.00	0	0.00

30 Sheriff-Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101 (Continued)							
Warrant Officer 1-Sheriff	06689 SR0800	25	25.00	25	25.00	21	21.00
Warrant Officer 2-Sheriff	06686 SR0900	7	7.00	7	7.00	10	10.00
Warrant Officer 3-Sheriff	07144 SR1000	3	3.00	3	3.00	2	2.00
Total Positions & FTE		814	803.50	824	813.50	841	830.50
* Law Enforcement Block Gra 01 30016							
Data Entry Spec	07664 SR0600	1	1.00	1	1.00	0	0.00
Program Mgr 1	07376 SR1100	1	1.00	1	1.00	0	0.00
Total Positions & FTE		2	2.00	2	2.00	0	0.00
* Law Enforcement Block Gra 02 30017							
Correctional Officer 2	06981 CO0200	5	5.00	5	5.00	0	0.00
Program Mgr 1	07376 SR1100	1	1.00	1	1.00	0	0.00
Total Positions & FTE		6	6.00	6	6.00	0	0.00
Law Enforcement Block Grant 04 30019							
Program Mgr 1	07376 SR1100	0	0.00	0	0.00	1	1.00
Total Positions & FTE		0	0.00	0	0.00	1	1.00
SHE Sheriff Grant Fund 32230							
Case Worker 2	07859 SR0900	0	0.00	0	0.00	2	2.00
Total Positions & FTE		0	0.00	0	0.00	2	2.00
Department Totals		822	811.50	832	821.50	844	833.50

31 Police-At a Glance



Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$123,143,400	\$130,338,600	\$137,753,600
	USD General Fund	481,000	481,000	481,000
	Special Purpose Fund	13,751,300	11,769,800	12,396,000
	Total Expenditures and Transfers	\$137,375,700	\$142,589,400	\$150,630,600
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$1,401,500	\$1,975,300	\$ 2,232,200
	Other Governments and Agencies	2,087,700	3,084,700	2,769,400
	Other Program Revenue	109,600	163,400	285,000
	Total Program Revenue	\$3,598,800	\$5,223,400	\$ 5,286,600
	Non-program Revenue	4,719,900	4,585,000	7,512,600
	Transfers From Other Funds and Units	40,100	26,200	661,000
	Total Revenues	\$8,358,800	\$9,834,600	\$13,460,200
Positions	Total Budgeted Positions	1,867	1,879	1,868
Contacts	Chief of Police: Ronal Serpas email: rserpas@police.nashville.org Financial Manager: Christine Ragan email: cragan@police.nashville.org Criminal Justice Center 37201 Phone: 862-7301 FAX: 862-7787			

Line of Business and Program

Operational Support

Office of Professional Accountability
 Behavioral Health Services
 Strategic Development
 Accreditation
 Case Preparation
 Inspections
 Training
 Crime Analysis
 Property & Evidence
 Vehicle Storage

Field Operations

Field Training Officer
 Special Events
 Central Precinct
 East Precinct
 South Precinct
 Hermitage Precinct
 West Precinct
 North Precinct
 School Resources
 Patrol Task Force
 Traffic
 Emergency Contingency
 School Crossing Guard
 Tactical Investigations
 S.W.A.T.

Investigative Services

Special Investigations
 Investigative Task Forces
 Youth Services
 Domestic Violence
 Warrants
 Fugitives
 Personal Crimes
 Property Crimes
 Forensic Services
 Identification

Administrative

Non-allocated Financial Transactions
 Information Technology
 Human Resources
 Finance
 Procurement
 Records Management
 Risk Management
 Departmental Executive Leadership

31 Police-At a Glance



Mission	The mission of the Metropolitan Nashville Police Department is to provide community-based police products to the public so they can experience a safe and peaceful Nashville.
Goals	<p>By 2007, the crime rate will be reduced by:</p> <ul style="list-style-type: none"> • 5% in the occurrence of violent crimes • 5% in the occurrence of property crimes • 5% in the total Part I crimes reported <p>By 2007, community policing, defined as trust, communication, and partnerships between the Police Department and the community, will be evidenced by the following increases:</p> <ul style="list-style-type: none"> • 10% increase in Criminal Intelligence (tips). • Arrest rate will remain constant or increase. • 85% Public's feeling of safety <p>Employees will have the skills to use new technologies that will assist in the expansion of community-based policing within a culturally diverse community.</p> <p>By 2007, the rate of cases solved (as measured by the clearance level) for targeted crimes will be as follows: Compared to 2002 figures</p> <ul style="list-style-type: none"> • 5% increase for adult rape cases • 5% increase residential burglary cases • 5% increase homicide cases <p>The traffic fatality rate will be decreased 10% by 2007.</p> <p>By implementing technology that disseminates/exchanges information within the department more quickly and efficiently, enabling an integrated case management system, expanding the ability to process and analyze evidence, will increase the department's ability to solve cases and expand an officer's time in the neighborhoods.</p>

Budget Change and Result Highlights FY 2007

Recommendation		Result
Field Operations		
FY 2006 non-recurring Special Events Program overtime	\$(882,700)	Restores on-duty personnel support of special events
Special Events Program overtime improvement	882,700	Restores on-duty personnel support of special events
Tactical Investigations Program improvement for aircraft fuel	106,900	Meets the goals of reducing overall crime rate and improving the public's feeling of safety
Operational Support		
Accreditation Program elimination of 1 sworn staff position	(78,400) (1 FTE)	Lowens support of departmental goal of completing 100% of CALEA standards
Central Precinct Program rent increase	32,100	Meets the goals of reducing overall crime rate and improving the public's feeling of safety
Administrative		
Procurement Program elimination of 2 civilian staff positions	(86,400) (2 FTE)	Lowens support of providing support products to Police employees in a timely and efficient manner
Finance Program elimination of 1 civilian staff position	(84,900) (1 FTE)	Lowens support of working with each program on analysis of revenues and expenditures to support program goals and overall goals of the department

31 Police-At a Glance



Budget Change and Result Highlights FY 2007

Recommendation		Result
Executive Leadership Program elimination of 1 civilian staff position, non-recurring CALEA and Grant Match funding	\$ (292,500) (1 FTE)	Lowers support of program goal of reducing the overall crime rate
Investigative Services		
Identification Program elimination of 5 civilian positions that includes 1 firearms instructor & 4 support staff	(213,400) (5 FTEs)	Lowers support of program goal of returning sworn personnel to street level policing
Domestic Violence Program rent increase	125,000	Meets the goals of reducing overall crime rate and improving the public's feeling of safety
Non-Allocated Financial Transactions Program		
Pay Plan & Fringe Adjustment	3,660,600	Supports the hiring and retention of a qualified workforce
Safety & Risk Management Premiums	3,699,800	Coverage of safety and risk management premiums and activities
Internal Service Fees		
Finance Charge	(100,100)	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	(199,300)	Delivery of core human resource functions including hiring, training, and evaluation/management
Information Service Charge	358,700	Delivery of core information technology functions including desktop support, and voice connectivity
Facilities Maintenance & Security Charge	(290,200)	Delivery of facility maintenance and associated security functions
Shared Business Office Charge	2,100	Delivery of administrative support functions
Shared Services Charge	93,900	Delivery of centralized payment services
Customer Call Center Charge	5,000	Telephone access to information for Metro Employees, the residents of Nashville, and other callers
Fleet Management Charge	1,159,200	Delivery of fleet management, fuel services, and maintenance functions
Postal Service Charge	39,700	Delivery of mail across the Metropolitan Government
Radio Service Charge	(563,400)	Delivery of radio infrastructure support and radio installation and maintenance
Surplus Property Charge	40,600	Handling and disposition of surplus property
General Services District Total	\$7,415,000 (10 FTEs)	
Special Purpose Funds Total	\$ 626,200	
TOTAL	\$8,041,200 (10 FTEs)	

Performance Information Highlights

Performance Measure Certification

The Performance Measure Certification Unit reviewed all key result measures for the Police Department for FY 2004-05. Measures were either certified, meaning the measure was aligned, documented, and reliable or not certified (NC), meaning the measure did not meet the established criteria. For FY 2005, only certified measures appear in the Operating Budget Book.

	Certified	Reported, Not Certified	Not Reported
Number of Programs:	80%	17%	3%
Program Budget Dollars:	87%	10%	3%

31 Police-At a Glance



Operational Support Line of Business - The purpose of the Operational Support line of business is to provide support functions, professional and ethical accountability, training, and quality assurance products to the Metropolitan Nashville Police Department operational components so they can have the resources they require to achieve their results.

Office of Professional Accountability Program

The purpose of the Office of Professional Accountability Program is to provide misconduct investigations and educational and community outreach products to the Metropolitan Nashville Police Department leadership, employees, and the public so they can have confidence in and knowledge of the investigative process, findings that are thorough, fair and timely, and the assurance of professionalism throughout the department.

Results Narrative

The proposed budget for the Office of Professional Accountability Program includes maintaining the current level of funding for FY07. This program has the primary responsibility of investigating major complaints of misconduct involving Police Department employees. The key result measure is the number of cases completed within 45 days. This goal has been accomplished at a steadily improving rate during fiscal year. A status quo budget would continue results at the current level. Staffing at current levels is necessary to maintain the existing level of community trust, communication, and partnerships between the Police Department and the community.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$ 980,500	\$853,000	\$907,300	...	\$907,300
FTEs: GSD General Fund	11.8	11.8	11.5	...	11.5
Results					
Percentage of cases completed within 45 days	NR	NC	80%	25%	80%

Behavioral Health Services Program

The purpose of the Behavioral Health Services Program is to provide counseling, consultation, and education products to public safety personnel, victims of crime, and the public so they develop better coping skills.

Results Narrative

The proposed budget for the Behavioral Health Services Program includes maintaining the current level of funding for FY07. The status quo budget correlates with the program result measures of public safety personnel and victims of crime reporting that the Behavioral Health information was helpful and helped them cope. The request supports the Metro Police Department's departmental goals of building trust, communication, and partnerships between the Police Department and the community, and providing support to personnel to assure they have the resources to achieve results and maintain professional accountability.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,074,800	\$999,900	\$1,095,500	...	\$1,095,500
FTEs: GSD General Fund	15.0	15.0	15.0	...	15.0
Results					
Percentage of customers surveyed who report the information they received was helpful	85%	96%	NR	NR	NR

31 Police-At a Glance



Strategic Development Program

The purpose of the Strategic Development Program is to provide police-related policy and program development, monitoring, analysis, and evaluation products to the Metropolitan Nashville Police Department management team and other personnel, community groups, the public, and other government agencies, so they can use the information and policies to make the Police Department more efficient, effective, and enhance the public's ability to make their community safer.

Results Narrative

The proposed budget for the Strategic Development Program includes maintaining the current level of funding for FY07. Maintaining the current level of funding is necessary to ensure the program maintains its current result measure of 93% of component commanders reporting that Strategic Development products help them to: 1) allocate resources, 2) deploy personnel, and 3) develop strategies. This request fully supports all six of the MNPD goals outlined in the Strategic business Plan.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$808,400	\$852,957	\$487,900	...	\$487,900
FTEs: GSD General Fund	9.6	9.6	6.0	...	6.0
Results					
Percentage of component commanders reporting that Strategic Development products help them 1) allocate resources, 2) deploy personnel, and 3) develop strategies	100%	93%	100%	92%	95%

Accreditation Program

The purpose of the Accreditation Program is to provide program and policy products to ensure the Metropolitan Nashville Police Department maintains its nationally accredited status.

Results Narrative

The proposed budget for the Accreditation Program includes a reduction of \$78,400 which will result in a loss of one (1) FTE staff position or 33% of the program staff. This change will reduce the programs efficiency in fulfilling its purpose of professional and ethical accountability. This reduction will also impact the departmental goal to disseminating and exchanging information.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	...	\$999,902	\$278,700	...	\$200,300
FTEs: GSD General Fund	3.0	...	2.0
Results					
Percentage of CALEA Standards successfully met	NA	100%	100%	100%	100%

31 Police-At a Glance



Case Preparation Program

The purpose of the Case Preparation Program is to provide timely case preparation products to the Metropolitan Nashville Police Department and the District Attorney's Office so they can know the laws of the State of Tennessee and the Metropolitan Government, and make informed decisions to pursue criminal prosecutions.

Results Narrative

The proposed budget for the Case Preparation Program includes current level of funding for FY07 and allows the Case Preparation Program to meet its result measure of 100 percent of case files returned to the DA's office within 30 days, correspondingly reducing the number of second requests from the DA's office. Additionally, the program strives to increase the percentage of police trainees averaging 85% or higher on the legal training portion of their academy classes. This request directly supports the departmental goal to reduce crime as measured by clearance level through cases cleared by successful prosecutions.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$500,000	\$513,712	\$501,800	...	\$501,800
FTEs: GSD General Fund	9.9	9.6	10.0	...	10.0
Results					
Percentage of case preparations requests completed within 30 days	100%	24%	10%	45%	50%

Inspections Program

The purpose of the Safety/Inspections Program is to provide quality assurance products to the Metropolitan Nashville Police Department to insure the resources of the department are at all times compliant with safety policies and are ready for deployment.

Results Narrative

The proposed budget for the Inspections Program includes maintaining the current level of funding for FY07. The current level of funding is needed to maintain the program's key result measure of 100 % of personnel meeting inspection standards, and the mission of monitoring and testing personnel, buildings, equipment and programs to guarantee that these meet or exceed departmental and Metro Government standards. This request supports the departmental goals of crime reduction and increased employee skills.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$747,700	\$1,426,547	\$1,515,300	...	\$1,515,300
FTEs: GSD General Fund	10.2	...	30.3	...	30.3
Results					
Percentage of personnel meeting inspection standards	NR	100%	100%	100%	100%

31 Police-At a Glance



Training Program

The purpose of the Training Program is to provide recruiting, educational, and developmental products to Metropolitan Nashville Police Department personnel and other law enforcement agencies so they can perform their duties safely, professionally, effectively, and lawfully.

Results Narrative

The proposed budget for the Training Program includes maintaining the current level of funding for FY07. By maintaining the current level of funding for FY-07 the program will be able to meet the program's result measure which speaks to providing sufficient basic, in-service, and advanced training that will enable students to achieve a score of 75% or higher on departmentally required examinations and/or performance tests. Providing effective training and education to Metro officers and all students will assist the department in reaching goals of reducing crime, increasing the public's feeling of safety, and increasing the clearance level for targeted crimes and will assist all students in the expansion of a community-based policing philosophy within a culturally diverse community.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$3,395,600	\$2,985,948	\$2,808,100	...	\$2,808,100
Special Purpose Fund	159,300	0	0	...	0
Total Funds	\$3,554,900	\$2,985,948	\$2,808,100	...	\$2,808,100
FTEs: GSD General Fund	58.9	58.9	23.3	...	23.3

Results

Percentage of officers achieving 75% or higher on departmentally required examinations and/or practical performance tests

100%	100%	98%	100%	98%
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Crime Analysis Program

The purpose of the Crime Analysis Program is to provide tactical, administrative, and strategic level crime analysis products to the executive leadership, management teams, and operational sections of the Metropolitan Nashville Police Department, so they can make decisions, allocate resources, in support of crime reduction initiatives.

Results Narrative

The proposed budget for the Crime Analysis Program includes current level of funding for FY07. This program supplies the weekly, monthly, quarterly, and annual COMPSTAT analysis reports that are essential to the Accountability Driven Leadership model adopted by the department. COMPSTAT reports are used by a majority of the components to develop strategies to address crime, quality of life, and police efficiencies issues within the community. The status quo funding will ensure that this program meets its key result measures of assisting commanders to allocate resources, develop strategies, and deploy resources/personnel too effectively and efficiently support all six department goals with emphasis on reducing crime and making Nashville safer.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: General/Special Purpose Funds	\$335,600	\$130,970	\$328,400	...	\$328,400
FTEs: GSD General Fund	5.0	...	4.0	...	4.0

Results

Percentage of component commanders reporting that Crime Analysis products help them 1) allocate resources, 2) deploy personnel, and 3) develop strategies

NR	88%	100%	88%	NR
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31 Police-At a Glance



Property & Evidence Program

The purpose of the Property and Evidence Program is to provide secured storage and evidence disposal products to law enforcement so they can maintain the integrity of evidence, have contraband destroyed, and return property to the rightful owners.

Results Narrative

The proposed budget for the Property and Evidence Program includes maintaining the current level of funding for FY07. This program provides the result measure of 99% of cases where evidence is not compromised during property handling and storage. This program supports the department's goals of crime reduction and case cleared rates..

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,270,100	\$1,485,692	\$1,487,600	...	\$1,487,600
FTEs: GSD General Fund	20.0	20.0	22.2	...	22.2
Results					
Percentage of cases where evidence is not compromised during property handling and storage	99%	100%	99%	100%	99%

Vehicle Storage Program

The purpose of the Vehicle Storage Program is to provide secured storage of vehicles and vehicle disposal products to law enforcement so they can maintain the integrity of evidence, have proper disposal procedures, and return property to the rightful owners.

Results Narrative

The proposed budget for the Vehicle Storage Program includes an additional \$1,355,000 in special purpose funds. This level of funding will continue the program goals and measures to properly receive, release, and dispose of vehicles at a pace that is sufficient to support the operation. This supports the department goal of increasing citizen satisfaction with police services through the timely and accurate deployment of resources and communication with the public.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Special Purpose Fund	\$2,521,200	\$1,765,731	\$2,572,000	...	\$3,927,000
FTEs: Special Purpose Fund	29.0	29.0	29.0	...	29.0
Results					
Percentage of vehicles returned to their rightful owner within 30 days of case resolution	NR	82%	95%	78%	95%

31 Police-At a Glance



Field Operations Line of Business - The purpose of the Field Operations line of business is to provide community-policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust.

Field Training Officer Program

The purpose of the Field Training Officer Program is to provide training products to the Metropolitan Nashville Police Department so they can receive well-trained, professional, community oriented police officers.

Results Narrative

The proposed budget for the Field Training Officer Program includes maintaining the current level of funding for FY07. This program provides new police officers, just graduating from the Police Academy, the necessary guidance, instruction, and practical field training required to create the most effective and efficient officers possible in serving the needs of the community. Such training directly influences a new officer's ability to reduce crime, implement the techniques of community-policing, use new technologies, solve crimes, reduce traffic fatalities, and exchange information through technology.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$74,500	\$52,716	\$102,600	...	\$102,600
FTEs: GSD General Fund	9.2	9.2	1.0	...	1.0

Results

Percentage of officers in training that receive a score of 80% or higher on their Officer in Training Assessment test

NR	NC	98%	98%	98%
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Special Events Program

The purpose of the Special Events Program is to provide public safety products to the citizens of Nashville and Davidson County, the business community, and the various private, commercial, and other entertainment venues to reduce the usage of on duty police personnel.

Results Narrative

The proposed budget for the Special Events Program includes an additional \$882,700 to support off duty sworn personnel to staff city sponsored events in an overtime status. Currently 25-30% of city sponsored events require the use of on-duty personnel. The special events program seeks to maintain or reduce the use of on-duty personnel by 5-10% and freeing on duty personnel to answer calls for service. This program supports the overall mission of the Police Department.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$818,200	\$918,593	\$864,100	...	\$864,100
FTEs: GSD General Fund	1.0	1.0	1.0	...	1.0

Results

Percentage of special events that do not require the utilization of on-duty personnel

NR	60%	60%	62%	70%
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31 Police-At a Glance



Central Precinct Program

The purpose of the Central Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Central Precinct.

Results Narrative

The proposed budget for the Central Precinct Program includes an additional \$32,100 to support field operations and investigations and to reclassify an administrative position. The proposed budget also includes an additional \$54,200 in special purpose funds. This program contributes toward the Police Departments goal of reducing the crime rate of rape, homicides, and residential burglaries by 5%, and achieving an 85% rating of the Public's feeling of safety.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$12,079,700	\$8,044,484	\$8,844,100	...	\$8,876,200
Special Purpose Fund	<u>26,600</u>	<u>0</u>	<u>28,000</u>	...	<u>82,200</u>
Total	\$12,106,300	\$8,044,484	\$8,872,100	...	\$8,958,400
FTEs: GSD General Fund	122.5	122.5	130.6	...	130.6
Special Purpose Fund	<u>2.0</u>	<u>1.0</u>	<u>1.0</u>	...	<u>1.0</u>
Total	124.5	123.5	131.6	...	131.6

Results

Percentage change in the total Part I crimes reported	NR	-2%	NR	-7%	-5%
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East Precinct Program

The purpose of the East Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the East Precinct.

Results Narrative

The proposed budget for the East Precinct Patrol Program includes an additional \$54,200 in special purpose funds. This budget correlates with the program result measures of increasing public satisfaction with police services and the public's feeling of safety within the business and private neighborhoods. Without the support of the budget the Department will not be able to continue its success in crime reduction. These requests support the MNPd's first three departmental goals of reducing crime, building trust, communication, and partnerships between the Police Department and the community, and providing employees with the skills to use new technologies that will assist in the expansion of community-based policing within a culturally diverse community.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$ 9,969,500	\$9,393,132	\$10,369,500	...	\$10,369,500
Special Purpose Fund	<u>154,000</u>	<u>86,473</u>	<u>3,600</u>	...	<u>57,800</u>
Total	\$10,123,500	\$9,479,605	\$10,373,100	...	\$10,427,300
FTEs: GSD General Fund	129.6	129.6	130.8	...	130.8
Special Purpose Fund	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>	...	<u>2.0</u>
Total	131.6	131.6	132.8	...	132.8

Results

Percentage change in the total Part I crimes reported	NR	-12%	NR	-14%	-5%
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31 Police-At a Glance



South Precinct Program

The purpose of the South Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the South Precinct.

Results Narrative

The proposed budget for the South Precinct Program includes an additional \$54,200 in special purpose funds. Without the support of the budget the Department will not be able to continue its success in crime reduction. The current performance measure of percentage change in Part 1 crimes is key because it most closely aligns with the program purpose of providing a safe environment for residents of Davidson County. This program also contributes toward the Police Departments goal of reducing the crime rate of rape, homicides, and residential burglaries by 5%, and achieving an 85% rating of the Public's feeling of safety.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$10,211,000	\$11,362,055	\$12,190,700	...	\$12,190,700
Special Purpose Fund	58,100	42,622	28,900	...	83,100
Total	\$10,269,100	\$11,404,677	\$12,219,600	...	\$12,273,800
FTEs: GSD General Fund	162.8	162.8	159.9	...	159.9
Special Purpose Fund	1.0	1.0	1.0	...	1.0
Total	163.8	163.8	160.9	...	160.9
Results					
Percentage change in the total Part I crimes reported	NR	-3%	NR	-9%	-5%

Hermitage Precinct Program

The purpose of the Hermitage Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Hermitage Precinct.

Results Narrative

The proposed budget for the Hermitage Precinct Program includes an additional \$54,200 in special purpose funds. This budget correlates with the program result measures of increasing public satisfaction with police services and the public's feeling of safety within the business and private neighborhoods. Without the support of the budget the Department will not be able to continue its success in crime reduction. These requests support the MNPd's first three departmental goals to reduce the crime rate, build trust, communication, and partnerships between the Police Department and the community and equip employees with the skills to use new technologies that will assist in the expansion of community-based policing within a culturally diverse community.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$10,237,000	\$9,886,538	\$10,562,200	...	\$10,562,200
Special Purpose Fund	57,000	42,622	28,900	...	83,100
Total	\$10,294,000	\$9,929,160	\$10,591,100	...	\$10,645,300
FTEs: GSD General Fund	140.64	140.64	137.8	...	137.8
Special Purpose Fund	1.0	1.0	1.0	...	1.0
Total	141.64	141.64	138.8	...	138.8
Results					
Percentage change in the total Part I crimes reported	NR	-4%	NR	-12%	-5%

31 Police-At a Glance



West Precinct Program

The purpose of the West Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the West Precinct.

Results Narrative

The proposed budget for the West Precinct Patrol Program includes an additional \$54,200 in special purpose funds. This budget correlates with the projected program result measures of increasing public satisfaction with police services and the public's feeling of safety within the business and private neighborhoods. Without the support of the budget the Department will not be able to continue its success in crime reduction. Due to Decentralization additional Investigative resources will facilitate the overall goals and objectives of this program. These requests support the MNPd's first three departmental goals to reduce crime, build trust, communication, and partnerships between the Police Department and the community and equip employees with the skills to use new technologies that will assist in the expansion of community-based policing within a culturally diverse community.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$11,260,100	\$12,008,795	\$12,990,200	...	\$12,990,200
Special Purpose Fund	<u>141,800</u>	<u>43,236</u>	<u>141,300</u>	...	<u>195,500</u>
Total	\$11,401,900	\$12,052,031	\$13,131,500	...	\$13,185,700
FTEs: GSD General Fund	175.8	175.8	174.0	...	174.0
Special Purpose Fund	<u>2.0</u>	<u>1.0</u>	<u>1.0</u>	...	<u>1.0</u>
Total	177.8	176.8	175.0	...	175.0
Results					
Percentage change in the total Part I crimes reported	NR	-3%	NR	-29%	-5%

North Precinct Program

The purpose of the North Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the North Precinct.

Results Narrative

The proposed budget for the North Precinct Program includes an additional \$54,200 in special purpose funds. This budget correlates with the program result measures of increasing public satisfaction with police services and the public's feeling of safety within the business and private neighborhoods. Without the support of the budget the Department will not be able to continue its success in crime reduction. These requests support the MNPd's first three departmental goals to reduce crime, build trust, communication, and partnerships between the Police Department and the community, and equip employees with the skills to use new technologies that will assist in the expansion of community-based policing within a culturally diverse community.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$808,600	\$10,163,069	\$11,317,300	...	\$11,317,300
Special Purpose Fund	<u>8,900</u>	<u>137,865</u>	<u>70,200</u>	...	<u>124,400</u>
Total	\$817,500	\$10,300,934	\$11,387,500	...	\$11,441,700
FTEs: GSD General Fund	154.7	154.7	148.9	...	148.9
Special Purpose Fund	<u>1.0</u>	<u>4.0</u>	<u>4.0</u>	...	<u>4.0</u>
Total	155.7	158.7	152.9	...	152.9
Results					
Percentage change in the total Part I crimes reported	NR	-2%	NR	-14%	-5%

31 Police-At a Glance



School Resources Program

The purpose of the School Resources Program is to provide personnel and training products to Metropolitan Middle and High Schools so that students can enjoy a safe environment for education.

Results Narrative

The proposed budget for the School Resource Officer Program includes maintaining the current level of funding for FY07. Status quo funding would require the program to limit the number of 5th graders that the program could be effectively presented to, therefore creating an environment ripe for increasing the percentage of middle and high school students involved in violent and/or drug-related incidents as measured by MNPD incident reports. The key result measure for this program is to have less than 5% of middle and high school students involved in violent or drug related incidents as measured by MPD offense reports. This program assists in the safe development of youth in our community, provides age-approved drug abuse and violence prevention training and supported the Metro Nashville Police Department's departmental goals of the reducing crime and improving the public's feeling of safety.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	...	\$4,582,491	\$5,160,400	...	\$5,160,400
FTEs: GSD General Fund	...	69.0	69.0	...	69.0
Results					
Percentage of middle and high school students involved in violent or drug related incidents	NA	1%	1%	1%	1%

Patrol Task Force Program

The purpose of the Patrol Task Force Program is to provide selective enforcement products to citizens residing in Metropolitan Department of Housing Authority properties to enhance the quality of life in those areas.

Results Narrative

The proposed budget for the Patrol Task Force includes maintaining the current level of funding for FY07. The purpose of the Patrol Task Force is to help reduce drug and other crime related activity in MDHA public housing areas through the use of patrol officers. This is in direct correlation to the MNPD stated goals of reducing the overall crime rate so that the public will feel safe in their own neighborhoods.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	...	\$ 0	\$ 0	...	\$ 0
Special Purpose Fund	...	509,961	984,400	...	984,400
Total	...	\$509,961	\$984,400	...	\$984,400
FTEs: GSD General Fund	0.0	...	0.0
Special Purpose Fund	...	6.0	6.0	...	6.0
Total	...	6.0	6.0	...	6.0
Results					
Percentage change in the number complaints received	NR	NC	NR	4%	5%

31 Police-At a Glance



Traffic Program

The purpose of the Traffic Program is to provide investigative and enforcement products to the public so they can experience safe and timely travel.

Results Narrative

The proposed budget for the Traffic Section Program includes maintaining the current level of funding for FY07. This program is responsible for investigating all fatal, critical injury and Metro vehicle crashes, DUI enforcement, aggressive driving enforcement, hit and run investigations and traffic analysis. The status quo budget correlates with the program result measure of the percent change in the number of fatal crashes that we investigate each year and supports the departmental goal of reducing the number of fatal crashes occurring each year. Without the support of a status quo budget, the Traffic Section will not be able to continue its success in maintaining or lowering the number of fatal crashes.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$2,218,200	\$2,418,884	\$2,538,000	...	\$2,538,000
FTEs: GSD General Fund	33.3	33.3	42.5	...	42.5
Results					
Percentage change in fatal crashes	NR	NC	-5%	2%	-5%

Emergency Contingency Program

The purpose of the Emergency Contingency Program is to provide equipment, management, responder training, and unusual situations response plan products to the Metropolitan Nashville Police Department and the community so they can safely assess and manage unusual situations and to reduce the risk of injury or death to police responders and the community.

Results Narrative

The proposed budget for the Emergency Contingency Program includes maintaining the current level of funding for FY07. This level of funding will allow the program to maintain the safety level for police responders responding to incidents involving weapons of mass destruction, terrorist activity, biological, chemical threats and hazardous device response. With status quo funding we will continue to provide training to respond to these incidents without death and to meet OSHA standards. This supports the departmental goals of employees having the skills to use new technologies and implementing technology that disseminates/exchanges information within the department more quickly and efficiently and increasing the public's feeling of safety.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$104,800	\$438,077	\$744,900	...	\$744,900
FTEs: GSD General Fund	1.1	...	8.0	...	8.0
Results					
Percentage of equipment readiness according to OSHA standards	NR	100%	100%	100%	90%

31 Police-At a Glance



School Crossing Guard Program

The purpose of the School Crossing Guard Program is to provide pedestrian and car traffic control products to school children, other pedestrians and motorists so they can safely commute to and from school.

Results Narrative

The proposed budget for the School Crossing Guard Program includes maintaining the current level of funding for FY07. Maintaining a status quo budget will ensure that we are hiring, training, and providing proper equipment to quality personnel that is vital to our results measure that speaks to ensuring that students who commute to and from school daily do so without injury or incident in areas monitored by School Crossing Guards.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$2,299,100	\$1,930,834	\$2,723,100	...	\$2,723,100
FTEs: GSD General Fund	94.2	94.2	89.5	...	89.5
Results					
Percentage of students who commute to and from school daily without injury or incident in areas monitored by School Crossing Guards	100%	100%	100%	100%	100%

Tactical Investigations Program

The purpose of the Tactical Investigations Program is to provide specialized technical assistance products to law enforcement agencies, fire agencies, and the public so they can quickly, safely, and effectively conduct searches.

Results Narrative

The proposed budget for the Tactical Investigations Program includes an additional \$106,900 for recurring non-salary items of mechanical maintenance and fuel purchases to adjust for the increase in fuel costs associated with aerial searches. From August 2005 to October 2005, fuel costs increased by 57% per gallon. This funding supports the departmental goals of crime prevention, increasing officer's time in neighborhoods and the public's feeling of safety.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$3,525,800	\$3,255,873	\$3,070,600	...	\$3,177,500
FTEs: GSD General Fund	42.1	42.1	37.0	...	37.0
Results					
Percentage change in the utilization of tactical units for patrol	98%	NR	95%	-23%	10%

31 Police-At a Glance



S.W.A.T. Program

The purpose of the S.W.A.T. Program is to provide S.W.A.T. and Crisis Negotiation Response products to all divisions of the Metropolitan Nashville Police Department and the public so they can resolve high-risk and other special tactical situations with reduced risk of disabling injury or death.

Results Narrative

The proposed budget for the S.W.A.T. Program includes maintaining the current level of funding for FY07. It is vital to maintain this unit in a manner to ensure its result measure of 100% preparedness during S.W.A.T. and Crisis Negotiation responses. The status quo funding of this program supports its effort to provide the highest level of training and equipment to mitigate the risk present during these interactions. Funding directly impacts the equipment that is available and the proficiency of the members of this section and is linked to the quality of the responses. This request directly supports the departmental goal of increasing the public's feeling of safety and also fosters trust between the police department and the communities it serves.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$309,900	\$960,674	\$1,160,100	...	\$1,160,100
FTEs: GSD General Fund	6.5	...	13.0	...	13.0

Results

Percentage change in the number of times S.W.A.T. team is utilized by field/investigative units for high profile warrant service

Percentage change of high profile arrest warrants executed

NA	NA	NA	NA	NA
100%	142%	100%	NA	NA

Investigative Services Line of Business - The purpose of the Investigative Services line of business is to provide criminal investigative products to the Metropolitan Nashville Police Department, the community, and other agencies so the Department can solve crimes and the public can enjoy a reduced risk of becoming a victim.

Special Investigations Program

The purpose of the Special Investigations Program is to provide information, analysis, security, special investigations, and surveillance to members of the Metropolitan Nashville Police Department, other law enforcement agencies, and the community, so they can reduce and prosecute crime.

Results Narrative

The proposed budget for the Specialized Investigations Program includes maintaining the current level of funding for FY07. This level of funding will ensure the successful realization of the programs result measures 100% of felony firearms investigations leading to the enhanced prosecution of criminal carrying illegal firearms and 62% of narcotics investigations leading to prosecution of a high percentage of arrest and prosecutions of crimes investigated. This strongly supports the departmental goals of crime reduction and clearance levels for targeted offences.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$2,056,800	\$3,312,994	\$4,922,400	...	\$4,922,400
Special Purpose fund	0	1,025,725	3,381,600	...	3,644,200
Total	\$2,056,800	\$4,338,719	\$8,304,000	...	\$8,566,600
FTEs: GSD General Fund	27.3	...	67.2	...	67.2
Special Purpose Fund	0.0	1.0	1.0	...	1.0
Total	27.3	1.0	68.2	...	68.2

Results

Percentage of investigations leading to enhanced prosecutions of criminals carrying illegal firearms

NR	100%	NR	100%	80%
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31 Police-At a Glance



Investigative Task Forces Program

The purpose of the Investigative Task Forces Program is provide federal and state investigations and prosecution products to the members of the Metropolitan Nashville Police Department and the public so they can have a community free from habitual criminals.

Results Narrative

The proposed budget for the Investigative Task Force Program includes maintaining the current level of funding for FY07. This program provides federal and state investigations and prosecution products to the department and the public. This program ensures the successful realization of felony firearms investigations leading to the enhanced prosecution of criminal carrying illegal firearms, and narcotics investigations leading to prosecution. This program supports the departmental goals of crime reduction and clearance levels for targeted offenses.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,396,800	\$1,151,050	\$1,031,900	...	\$1,031,900
Special Purpose Fund	<u>574,700</u>	<u>0</u>	<u>233,700</u>	...	<u>450,800</u>
Total	\$1,971,500	\$1,151,050	\$1,265,600	...	\$1,482,700
FTEs: General Fund	25.8	25.8	5.0	...	5.0

Results

Percentage of cases assigned that result in federal prosecution

NR	97%	NR	NR	NR
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Youth Services Program

The purpose of the Youth Services Program is to provide investigations and counseling products to child victims, families, schools, and youth offenders, so they can experience a resolution of their case and youth offenders do not commit additional crimes in the community.

Results Narrative

The proposed budget for the Youth Services Program includes maintaining the current level of funding for FY07. The result measure is the number of cases (offenses) cleared by arrest, exception, or unfounded or disposition of the citation. Dispositions include counseling, referral to other agencies in the community, or referral to Juvenile Court for prosecution. A status quo budget would maintain the current level of services. The clearance of cases involving runaways and other offenses will support the Department's goal of reducing crime and the public's feeling of safety in their neighborhoods.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$2,793,400	\$2,038,370	\$1,953,700	...	\$1,953,700
FTEs: GSD General Fund	6.2	...	28.3	...	28.3

Results

Percentage of assigned cases cleared

NR	93%	99%	85%	95%
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31 Police-At a Glance



Domestic Violence Program

The purpose of the Domestic Violence Program is to provide domestic violence reduction and awareness products to all persons affected by domestic violence so they can lessen the risk of becoming a victim of future domestic violence.

Results Narrative

This proposed budget for the Domestic Violence Program includes an additional \$125,000 to provide funding for the building rent. The rent for this facility will help the program to maintain client support and the delivery of information for those dealing with domestic violence in the hopes of reducing the occurrence of homicides. This program supports the goals/mission of the department in our efforts to reduce crime and successfully prosecute violators.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$2,464,300	\$1,890,474	\$2,183,400	...	\$2,308,400
FTEs: GSD General Fund	36.7	36.7	35.8	...	35.8
Results					
Percentage change in the occurrence of domestic assault	NR	-3%	NR	-3%	-5%

Warrants Program

The purpose of the Warrants Program is to provide transport, arrest, warrant, and extradition products to the public, courts, mental health community, Davidson County District Attorney and other law enforcement agencies so they can apprehend and convey detainees to the required facilities.

Results Narrative

The proposed budget for the Warrants Program includes maintaining the current level of funding for FY07. The result measure target for this program is a 5% increase in the number of warrants served. This program impacts the department goals of solving cases and making the community feel safe.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,920,800	\$2,035,352	\$2,357,100	...	\$2,357,100
FTEs: GSD General Fund	29.0	...	29.4	...	29.4
Results					
Percentage change in the number of warrants served	NR	NC	5%	5%	5%

Fugitives Program

The purpose of the Fugitives Program is to provide arrest, transport, and extradition products for the Davidson County District Attorney and law enforcement agencies so they can commence with trial and/or incarceration proceedings in a timely manner.

Results Narrative

The proposed budget for the Fugitives Program includes maintaining the current level of funding for FY07. The proposed budget enables the program to meet its result measures of completed extraditions within 10 days. This funding would ensure 100% completion of extraditions. This supports departmental goals of crime reduction and clearance levels.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$589,300	\$484,079	\$535,200	...	\$535,200
FTEs: GSD General Fund	6.9	6.9	6.0	...	6.0
Results					
Percentage of Davidson County District Attorney initiated extraditions completed within 10 days	NR	100%	100%	96%	100%

31 Police-At a Glance



Personal Crimes Program

The purpose of the Personal Crimes Program is to provide investigative products to victims, their families, and the public so they can feel and be safe from acts of violence.

Results Narrative

The proposed budget for the Personal Crimes Program includes maintaining the current level of funding for FY07. Current level funding will allow this program to maintain the current level of result even with the additional responsibility of the Sex Offender Registry law. Due to this new law 2 detectives have been dedicated to specifically to maintaining our compliance within the parameters of the new law and are not able to assist in the current case load of incoming rape incidents. This funding is used to support the department goals to reduce the crime rate by 5% for adult rape (Defined by UCR) and 5% for the crime of homicide.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$5,007,100	\$7,513,774	\$2,672,100	...	\$2,672,100
FTEs: GSD General Fund	65.1	...	42.5	...	42.5
Results					
Percentage change in the occurrence of rape	NR	NC	-5%	-10%	-5%

Property Crimes Program

The purpose of the Property Crimes Program is to provide investigative products to victims of property crimes and the public so they can feel safe in their community by having their personal property protected.

Results Narrative

The proposed budget for the Property Crimes Program includes maintaining the current level of funding for FY07. This program has the primary responsibility for the investigation of Auto Thefts, Fraudulent Thefts, and the regulation/enforcement of Pawn Shops, as well as providing technical/surveillance support to all Investigative elements of the MNPd. The current level of funding is necessary to realize the program's key result measure of a 5% reduction in residential burglary crimes and auto thefts. This funding is used to support the department goals to reduce the crime rate by 5% for residential burglary crimes and auto thefts.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$4,221,800	\$2,224,143	\$2,103,100	...	\$2,103,100
FTEs: GSD General Fund	55.6	...	23.3	...	23.3
Results					
Percentage change in the occurrence of auto theft (proxy)	NR	-16%	-5%	-18%	-5%

31 Police-At a Glance



Forensic Services Program

The purpose of the Forensic Services Program is to provide forensic analysis products to the Metropolitan Nashville Police Department and other criminal justice agencies so they can have identities of persons confirmed and have evidence and suspects identified.

Results Narrative

The proposed budget for the Forensic Services Program includes maintaining the current level of funding for FY07. Status quo funding will continue to backlog weapons evidence and forensic evidence which effectively eliminates its timely processing and potentially the quick identity of the suspect involved. Additionally, with the new Civilian Crime Scene Techs, if they are to succeed in replacing retired sworn investigators, then they will have to be trained in many specialty areas of crime scene investigation to make up for the knowledge, skills and abilities that the retirees took with them when they left the department. The timely performance of these duties have a major impact on the departmental goals of reducing crime rates, increasing the clearance level for crime, and expanding employee's skills and implementing technologies to increase the department's ability to solve cases.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$3,673,300	\$2,694,376	\$1,732,300	...	\$1,732,300
FTEs: GSD General Fund	61.4	...	22.5	...	22.5

Results

Percentage of cases where investigator reports that Forensic Services provided the forensic support that was needed for major crime scene investigations

100%	100%	90%	100%	90%
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Identification Program

The purpose of the Identification Program is to provide identification and analysis products to the Metropolitan Nashville Police Department and other criminal justice agencies so they can have identities of persons confirmed and have evidence and suspects identified.

Results Narrative

The proposed budget for the Identification Program includes a reduction of \$213,400 which includes a reduction of five (5) FTE staffing positions consisting of one Firearms examiner and four support staff positions. This reduction will impact the program's measures of identifying arrestees within two (2) minutes and having all the latent prints processed. The reduction will have a negative impact on departmental goals of reducing crime rates, increasing the clearance level for crime, expanding employee's skills and implementing technologies to increase the department's ability to solve cases.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$0	\$681,945	\$1,914,800	...	\$1,701,400
FTEs: GSD General Fund	30.5	...	25.5

Results

Percentage of arrestees whose identification is confirmed within 30 minutes of request

NA	84%	90%	99%	90%
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31 Police-At a Glance



Administrative Line of Business - The purpose of the Administrative line of business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$2,629,500	0	\$2,724,900	...	\$4,246,000
USD General Fund	481,000	0	0	...	481,000
Special Purpose Funds	<u>7,774,500</u>	<u>0</u>	<u>0</u>	...	<u>429,900</u>
Total	\$10,885,000	\$0	\$0	...	\$5,156,900

Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its needs.

Results Narrative

The proposed budget for the Information Technology Program includes maintaining the current level of funding for FY07. This program has the responsibility of providing IT products to the Police Department. The current level of funding is needed to maintain the program's key result measure. This request supports the departmental goals of crime reduction and increased employee skills.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$4,458,000	\$4,605,860	\$5,178,300	...	\$5,178,300
FTEs: GSD General Fund	24.1	24.1	23.3	...	23.3
Results					
Percentage of mission critical application uptime	NR	NR	99%	99%	99%

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Human Resources Program

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive their benefits and compensation timely and accurately.

Results Narrative

The proposed budget for the Human Resources Program includes an additional \$280,600 in special purpose funds. This program provides employment products to department employees so they can receive their benefits and compensation timely and accurately including background and recruitment and hiring processes. This program provides a myriad of products such as employee Performance evaluations, Payroll status changes and Secondary employment schedules. The status quo budget will continue to enable the program to achieve its key result measure of completing 100% of employee performance evaluations on time. Ensuring the continuation of each of the programs products support the departmental goals of enhancing skills, thereby impacting crime reduction and community trust.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:					
GSD General Fund	\$905,900	\$ 700,992	\$2,086,500	...	\$2,086,500
Special Purpose Fund (SEU)	0	1,625,089	1,572,300	...	1,852,900
USD General Fund (Transfer)	0	481,000	481,000	...	481,000
Total	\$906,500	\$2,807,081	\$4,139,800	...	\$4,420,400
FTEs:					
GSD General Fund	20.1	20.1	13.7	...	13.7
Special Purpose Fund	0.0	5.0	5.0	...	5.0
Total	20.1	25.1	18.7	...	18.7
Results					
Percentage of employee turnover within last 6 months	NR	NR	0.06%	.03%	.06%

Finance Program

The purpose of the Finance Program is to manage and support the financial functions and to prepare and present the budget needs of the Police Department.

Results Narrative

The proposed budget for the Finance Program includes a reduction of \$84,900. This reduction includes the elimination of (1) FTE support staff position and will reduce services of the buildings. The impact of losing this position will hamper the daily control, analysis and internal controls as well as the ability of the program to prepare and analyze the budget and make projections. This reduction will impact the department's goal to disseminate/exchange information within the department more quickly and efficiently.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:					
GSD General Fund	\$794,500	\$518,672	\$3,887,300	...	\$3,802,400
FTEs:					
GSD General Fund	8.9	...	7.5	...	6.5
Results					
Percentage of budget variance	NR	NR	1%	1%	1%

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Procurement Program

The purpose of the Procurement Program is to provide purchasing transaction support products to this Metro department so it can obtain needed goods and services in a timely and efficient manner.

Results Narrative

The proposed budget for the Procurement Program includes a reduction of \$86,400 which will eliminate (2) FTE staff positions (one support position and one specialist position and non salary allocation for field supplies). The loss of staff will reduce the ability to provide police officers the goods that are needed to perform their duties in a safe manner. The additional reduction of supplies will reduce needed resources for those in field operations. This reduction will limit the program's tracking of assets, the analysis of supply cost and purchase transactions and will reduce the ability of the program to maintain a billing database, vehicle information, distribution of officer safety equipment and vehicle safety notifications. Ultimately this change will impact the department's goal to disseminate/exchange information within the department more quickly and efficiently.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$414,000	\$591,619	\$787,900	...	\$701,500
FTEs: GSD General Fund	5.3	...	10.5	...	8.5
Results					
Percentage of department purchases made via p-card*	NR	36%	33%	31%	33%

* Only P-Card purchases received and processed by the Fiscal Section

Records Management Program

The purpose of the Records Management Program is to provide record management products to this Metro department so it can manage records compliant with legal and policy requirements.

Results Narrative

The proposed budget for the Records Management Division Program includes maintaining the current level of funding for FY07. Maintaining the same level of funding assures the division the ability to improve its current systems and technology as new technology becomes available. Additionally, maintaining this level of funding will allow the division to meet any training needs throughout the year. The improved systems and technology is a must for the division to maintain compliance with legal and policy requirements and supports the department in providing timely and more accurate deployment communication with the public.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$2,834,900	\$2,966,397	\$3,106,500	...	\$3,106,500
FTEs: GSD General Fund	35.4	...	65.7	...	65.7
Results					
Percentage of reports scanned and available to the public within 72 hours	NR	87%	90%	95%	90%

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Risk Management Program

The purpose of the Risk Management Program is to provide safety enhancement and risk management products to this Metro department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur.

Results Narrative

The proposed budget for the Risk Management Program includes maintaining the current level of funding for FY07. This program has the responsibility of providing safety enhancement and risk management products to the Police Department. The current level of funding will allow the program to continue to successfully achieve the key result of 95% of injury claims approved and also to continue the required training programs mandated by department policy and OSHA. This program supports the department's goal of improved community-base policing efforts and crime reduction goals.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$114,600	\$197,795	\$220,500	...	\$220,500
FTEs: GSD General Fund	1.0	1.0	2.0	...	2.0
Results					
Percentage of injury claims approved	NR	97%	95%	96%	95%

Departmental Executive Leadership Program

The purpose of the Departmental Executive Leadership Program is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Results Narrative

The proposed budget for the Executive Leadership Program includes a reduction of \$292,500 (\$54,000 for (1) FTE support position, \$131,300 CALEA certification training and \$107,200 grant match dollars). This reduction will seriously impact the Executive Leadership Program's ability to provide necessary resources to all police programs and will limit the ability of the program to accomplish department goals of reducing crime, maintaining community trust, public safety, increasing the rate of cases solved and providing employee skills for expansion of community based policing.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$2,012,600	\$1,486,746	\$1,589,300	...	\$1,296,500
FTEs: GSD General Fund	16.6	...	13.0	...	12.0
Results					
Percentage of departmental key results achieved	NR	NR	95%	NR	NR

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GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	107,187,200	104,814,808	112,825,200	115,932,100
OTHER SERVICES:				
Utilities	79,100	73,357	85,000	97,700
Professional and Purchased Services	814,100	225,315	808,800	809,900
Travel, Tuition, and Dues	493,200	386,919	688,300	744,800
Communications	163,900	142,979	199,800	199,300
Repairs and Maintenance Services	589,200	861,836	1,210,600	1,154,000
Internal Service Fees	10,706,000	11,998,787	11,915,600	12,462,000
TOTAL OTHER SERVICES	12,845,500	13,689,193	14,908,100	15,467,700
Other Expense	2,673,800	2,718,273	2,488,700	6,344,400
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	217,000	70,507	0	0
TOTAL OPERATING EXPENSE	122,923,500	121,292,780	130,222,000	137,744,200
Transfers to Other Funds and Units	219,900	70,310	116,600	9,400
TOTAL EXPENSE AND TRANSFERS	123,143,400	121,363,091	130,338,600	137,753,600
PROGRAM REVENUE:				
Charges, Commissions, & Fees	423,000	459,598	446,000	440,700
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	644,900	0	623,500	623,500
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	644,900	0	623,500	623,500
Other Program Revenue	0	67,844	0	0
TOTAL PROGRAM REVENUE	1,067,900	527,442	1,069,500	1,064,200
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	3,285	0	0
TOTAL NON-PROGRAM REVENUE	0	3,285	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	1,067,900	530,727	1,069,500	1,064,200

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USD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	0	0	0	0
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	0	0	0	0
Travel, Tuition, and Dues	0	0	0	0
Communications	0	0	0	0
Repairs and Maintenance Services	0	0	0	0
Internal Service Fees	0	0	0	0
TOTAL OTHER SERVICES	0	0	0	0
Other Expense	0	0	0	0
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	0	0	0	0
Transfers to Other Funds and Units	481,000	481,000	481,000	481,000
TOTAL EXPENSE AND TRANSFERS	481,000	481,000	481,000	481,000
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	0	0	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	0	0	0	0

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Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	4,297,900	3,786,967	3,898,100	4,360,900
OTHER SERVICES:				
Utilities	16,800	0	0	0
Professional and Purchased Services	1,826,100	2,987,697	2,273,500	4,754,900
Travel, Tuition, and Dues	149,600	92,430	54,300	124,800
Communications	86,900	180,535	48,000	147,800
Repairs and Maintenance Services	36,500	21,790	42,400	66,100
Internal Service Fees	161,000	170,789	86,200	240,900
TOTAL OTHER SERVICES	2,276,900	3,453,240	2,504,400	5,334,500
Other Expense	1,584,500	779,657	1,437,700	1,468,200
Pension, Annuity, Debt, & Other Costs	12,000	12,000	0	0
Special Projects	4,842,100	0	2,932,200	(29,600)
Equipment, Buildings & Land	51,900	565,676	329,500	545,100
TOTAL OPERATING EXPENSE	13,065,300	8,597,540	11,101,900	11,679,100
Transfers to Other Funds and Units	686,000	625,032	577,900	716,900
TOTAL EXPENSE AND TRANSFERS	13,751,300	9,222,572	11,679,800	12,396,000
PROGRAM REVENUE:				
Charges, Commissions, & Fees	978,500	1,543,066	1,509,300	1,791,500
Other Governments & Agencies				
Federal Direct	787,200	1,315,426	818,400	1,304,300
Fed Through State Pass-Through	0	70,312	58,700	68,300
Fed Through Other - Pass Through	0	0	0	0
State Direct	259,000	732,717	965,100	755,000
Other Government Agencies	396,600	161,578	619,000	18,300
Subtotal Other Governments & Agencies	1,442,800	2,280,033	2,461,200	2,145,900
Other Program Revenue	109,600	198,069	163,400	285,000
TOTAL PROGRAM REVENUE	2,530,900	4,021,168	4,133,900	4,222,400
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	16,000
Fines, Forfeits, & Penalties	4,196,100	2,675,598	3,375,600	6,013,000
Compensation From Property	518,800	678,155	1,209,400	1,483,600
TOTAL NON-PROGRAM REVENUE	4,714,900	3,353,753	4,585,000	7,512,600
Transfers From Other Funds and Units	40,100	352,225	26,200	661,000
TOTAL REVENUE AND TRANSFERS	7,285,900	7,727,146	8,745,100	12,396,000

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		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Admin Asst	07241 SR0900	4	4.00	3	3.00	3	3.00
Admin Spec	07720 SR1100	1	1.00	1	1.00	1	1.00
Admin Svcs Mgr	07242 SR1300	0	0.00	1	1.00	2	2.00
Admin Svcs Officer 2	07243 SR0800	1	1.00	1	1.50	5	5.50
Admin Svcs Officer 3	07244 SR1000	2	2.00	8	8.00	7	7.00
Admin Svcs Officer 4	07245 SR1200	1	1.00	1	1.00	1	1.00
Armorer	07174 SR1000	1	1.00	1	1.00	1	1.00
Behavioral Hlth Svcs Mgr	07175 SR1400	2	2.00	1	1.00	1	1.00
Bldg Maint Leader	07255 TG0600	4	4.00	4	4.00	4	4.00
Bldg Maint Mechanic	02220 TG0800	1	1.00	1	1.00	1	1.00
Bldg Maint Worker	07257 TG0400	1	1.00	0	0.00	0	0.00
Computer Operations Shift Supv	01302 SR1100	3	3.00	2	2.00	2	2.00
Computer Operator 1	01430 SR0500	1	1.00	0	0.00	0	0.00
Computer Operator 2	04540 SR0600	3	3.00	1	1.00	1	1.00
Computer Operator 3	07268 SR0700	1	1.00	4	4.00	4	4.00
Crime Scene Technician 1	10487 SR0900	0	0.00	0	0.00	6	6.00
Equip & Supply Clerk 1	05010 SR0400	0	0.00	0	0.00	0	0.00
Equip & Supply Clerk 2	03440 SR0600	1	1.00	1	1.00	0	0.00
Equip & Supply Clerk 3	03027 SR0700	1	1.00	1	1.00	1	1.00
Exe Administrator Police/Fire	10354 SR1500	0	0.00	0	0.00	2	2.00
Exec Asst To Chief-Police/Fire	07722 SR1000	4	4.00	7	7.00	5	5.00
Finance Mgr	06232 SR1400	1	1.00	1	1.00	1	1.00
Firearms & Toolmarking Exam	10113 SR1300	1	1.00	1	1.00	0	0.00
Human Resources Admin	07346 SR1300	0	0.00	1	1.00	0	0.00
Human Resources Asst 2	06931 SR0700	1	1.00	1	1.00	1	1.00
Human Resources Mgr	06531 SR1400	0	0.00	0	0.00	1	1.00
Info Sys Comm Tech 2	06919 SR0900	1	1.00	2	2.00	2	2.00
Info Systems App Analyst 1	07779 SR1000	0	0.00	1	1.00	1	1.00
Info Systems App Analyst 3	07783 SR1200	6	6.00	8	8.00	8	8.00
Info Systems App Tech 1	07784 SR0800	1	1.00	1	1.00	1	1.00
Info Systems App Tech 2	07785 SR0900	1	1.00	5	5.00	5	5.00
Information Systems Advisor 1	07234 SR1300	1	1.00	3	3.00	3	3.00
Information Systems Advisor 2	07407 SR1400	1	1.00	1	1.00	1	1.00
Office Support Rep 2	10121 SR0500	8	6.00	6	3.50	5	3.00
Office Support Spec 1	10123 SR0700	2	2.00	1	1.00	0	0.00
Office Support Spec 2	10124 SR0800	5	5.00	3	3.00	3	3.00
Paralegal	07343 SR0800	0	0.00	0	0.00	1	1.00
Police Asst Chief	00290 PS1000	5	5.00	0	0.00	0	0.00
Police Captain	00956 PS0800	16	16.00	13	13.00	13	13.00
Police Chief	01110 DP0300	1	1.00	1	1.00	1	1.00
Police Commander	07702 PS0900	0	0.00	6	6.00	6	6.00
Police Crisis Counseling Supv	06882 SR1200	3	3.00	3	3.00	3	3.00
Police Crisis Counselor 1	05920 SR0900	4	4.00	2	2.00	1	1.00
Police Crisis Counselor 2	10130 SR1100	4	4.00	6	6.00	6	6.00
Police Data Process Asst Mgr	06395 SR1300	2	2.00	0	0.00	0	0.00
Police Data Prod Cntrl Coord	01396 SR1100	1	1.00	1	1.00	1	1.00

31 Police-Financial



			FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>		<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101 (Continued)								
Police Dpty Chief	10154	PS1000	2	2.00	3	3.00	3	3.00
Police Exec Admin	07350	SR1500	2	2.00	2	2.00	0	0.00
Police Exec Asst	07349	SR0900	10	10.00	4	4.00	4	4.00
Police Graphics Spec	07351	SR0800	1	1.00	1	1.00	1	1.00
Police Ident Analyst 1	07352	SR0900	3	3.00	3	3.00	0	0.00
Police Ident Analyst 2	10489	SR1000	0	0.00	0	0.00	3	3.00
Police Identification Spec 1	07353	SR0700	0	0.00	1	1.00	1	1.00
Police Identification Spec 2	07354	SR0800	7	7.00	14	14.00	8	8.00
Police Identification Supv	06651	SR1100	3	3.00	3	3.00	3	3.00
Police Lieutenant	07355	PS0700	50	50.00	54	54.00	54	54.00
Police Major	02997	PS0900	2	2.00	0	0.00	0	0.00
Police Officer 1	06872	PS0300	40	40.00	0	0	0	0
Police Officer 2	07356	PS0400	785	785.00	885	884.5	887	887
Police Officer 2-Fld Trng Ofcr	07357	PS0500	83	83.00	66	66.00	66	66.00
Police Officer 3	07794	PS0500	95	95.00	71	71.00	71	71.00
Police Officer Trainee	03257	PS0200	32	32.00	0	0.00	0	0.00
Police Operations Analyst 1	07358	SR0800	0	0.00	0	0.00	1	1.00
Police Operations Analyst 2	07178	SR1000	1	1.00	1	1.00	1	1.00
Police Operations Asst 1	07362	SR0400	16	16.00	9	9.00	8	8.00
Police Operations Asst 2	07363	SR0500	30	30.00	17	17.00	8	8.00
Police Operations Asst 3	07796	SR0600	36	36.00	46	46.00	53	53.00
Police Operations Coord 1	07365	SR0700	71	71.00	67	67.00	61	61.00
Police Operations Coord 2	07364	SR0800	25	25.00	22	22.00	22	22.00
Police Operations Supv	07361	SR0900	9	9.00	9	9.00	8	8.00
Police Security Guard 1	07751	SR0600	5	5.00	18	18.00	18	18.00
Police Security Guard 2	07752	SR0800	3	3.00	3	3.00	3	3.00
Police Sergeant	07366	PS0600	190	190.00	204	204.00	203	203.00
Police Youth Counselor 2	07368	SR1000	3	3.00	4	4.00	4	4.00
Police Youth Counselor Supv	07369	SR1200	1	1.00	0	0.00	0	0.00
Professional Spec	07753	SR1100	0	0.00	1	1.00	0	0.00
Pub Affairs Mgr-Police	10131	SR1400	1	1.00	1	1.00	1	1.00
Research Analyst 2	07391	SR1200	0	0.00	2	2.00	2	2.00
Research Mgr-Police	10134	SR1300	1	1.00	1	1.00	1	1.00
School Crossing Guard	03445	SP0100	208	79.00	208	79.00	208	79.00
School Crossing Guard Supv	03447	SS0100	8	6.00	8	6.00	8	6.00
Technical Specialist 1	07756	SR1100	2	2.00	1	1.00	1	1.00
Technical Specialist 2	07757	SR1200	2	2.00	2	2.00	2	2.00
Total Positions & FTE			1,824	1,691.00	1,836	1,702.50	1,825	1,692.50
Police Drug Enforcement 30147								
Finance Mgr	06232	SR1400	1	1.00	0	0.00	0	0.00
Total Positions & FTE			1	1.00	0	0.00	0	0.00

31 Police-Financial

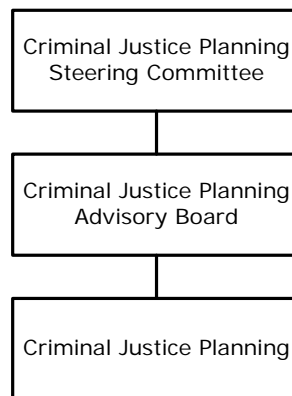


		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
Police Secondary Employment 30148							
Office Support Spec 2	10124 SR0800	1	1.00	1	1.00	1	1.00
Police Operations Asst 1	07362 SR0400	1	1.00	1	1.00	1	1.00
Police Operations Asst 2	07363 SR0500	1	1.00	1	1.00	1	1.00
Police Operations Coord 1	07365 SR0700	1	1.00	1	1.00	1	1.00
Police Sergeant	07366 PS0600	1	1.00	1	1.00	1	1.00
Total Positions & FTE		5	5.00	5	5.00	5	5.00
POL State Gambling Forfeiture 30155							
Finance Mgr	06232 SR1400	0	0.00	1	1.00	1	1.00
Total Positions & FTE		0	0.00	1	1.00	1	1.00
Police Task Force Fund 30200							
Police Officer 2	07356 PS0400	0	0.00	5	5.00	5	5.00
Police Sergeant	07366 PS0600	0	0.00	1	1.00	1	1.00
Total Positions & FTE		0	0.00	6	6.00	6	6.00
POL Police Grant Fund 32231							
Police Crisis Counselor 1	05920 SR0900	1	1.00	1	1.00	1	1.00
Police Officer 1	06872 PS0300	6	6.00	0	0.00	0	0.00
Police Officer 2	07356 PS0400	0	0.00	0	0.00	0	0.00
Professional Spec	07753 SR1100	0	0.00	0	0.00	1	1.00
Research Analyst 1	07390 SR1000	0	0.00	0	0.00	0	0.00
Social Worker 1	04949 SR0800	1	0.50	0	0.00	0	0.00
Total Positions & FTE		8	7.50	1	1.00	2	2.00
Surplus Property Auction 61190							
Bldg Maint Worker	07257 TG0400	0	0.00	1	1.00	1	1.00
Police Operations Asst 2	07363 SR0500	0	0.00	9	9.00	9	9.00
Police Operations Coord 1	07365 SR0700	0	0.00	5	5.00	5	5.00
Police Operations Coord 2	07364 SR0800	0	0.00	1	1.00	1	1.00
Police Security Guard 1	07751 SR0600	29	29.00	13	13.00	13	13.00
Total Positions & FTE		29	29.00	29	29.00	29	29.00
Department Totals		1,867	1,733.50	1,878	1,744.50	1,868	1,735.50

47 Criminal Justice Planning—At a Glance

Mission	The mission of Criminal Justice Planning is to provide accurate and timely data to various criminal justice departments and policy makers of Davidson County. By doing so, these various individuals will be able to make informed decisions in developing management strategies for our criminal justice system ensuring public safety and cost effective practices.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$439,900	\$448,600	\$453,500
	Total Expenditures and Transfers	\$439,900	\$448,600	\$453,500
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$0	\$0	\$0
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$0	\$0	\$0
	Non-Program Revenue	0	0	0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$0	\$0	\$0
Positions	Total Budgeted Positions	4	4	4
Contacts	Director: Donna Blackbourne Jones email: donnablackbourne@jis.nashville.org Administrative Specialist: Patsy Brown email: patsybrown@jis.nashville.org 430 3 rd Avenue N, Trial Lawyers Building Suite 202 37201 Phone: 880-1994 FAX: 880-2551			

Organizational Structure



47 Criminal Justice Planning—At a Glance

Budget Highlights FY 2007

• Pay Plan & Fringe Adjustment	\$ 17,000
• Management Consultant Services	(18,000)
• Auto Allowance	(300)
• Postage & Delivery	(200)
• Office and Admin. Supply	(2,000)
• Overtime Pay	(200)
• Safety & Risk Management Premiums	800
• Internal Services Fees	
• Human Resources Charge	2,200
• Information Systems Charge	11,000
• Facilities Maintenance & Security Charge	(5,600)
• Shared Business Office Charge	200
• Shared Services Charge	(100)
• Surplus Property Charge	100
Total	<u>\$ 4,900</u>

Overview

Criminal Justice Planning

In December 2000, Mayor Purcell formed the Criminal Justice Steering committee, comprised of the Mayor, the District Attorney, the Public Defender, the Sheriff, the Chief of Police, the Director of Law, the Director of Finance, a General Sessions Judge, and a Criminal Court Judge. This committee's main objective is to address current criminal justice policy and procedures and future needs of the system.

In April 2001, the Institute on Crime, Justice and Corrections at George Washington University, at the request of Don Stoughton and Associates (Metro's criminal justice consultant) produced an initial ten year population projection preliminary forecast for our jail population. This report also recommended our county fund a population forecasting unit, independent from any existing department, to continue this function.

In January 2003, Criminal Justice Planning was funded and with four full time employees began producing a variety of reports. By extracting data from the Jail Management System, the Criminal Justice Information System and by receiving data from the Police Department, we produce Annual Correctional Population Projections, a Midyear Assessment Report, regular reports, (produced either daily, weekly, monthly or quarterly) which provide current real time activity of our criminal justice system and ad hoc reports as requested.

The Mayor's Steering Committee meets regularly and with statistical information, provided by CJP, can make informed decisions in developing management strategies for our criminal justice system.

47 Criminal Justice Planning–Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
Criminal Justice Planning Unit					
1. Provide the Criminal Justice Steering Committee and others with accurate and timely information.	a. Produce regular reports	36	60	48	72
	b. Produce annual projection report and mid-year assessment	2	2	2	2
	c. Produce ad hoc reports	55	50	75	60
2. Gather data from Jail Management System (JMS), Criminal Justice Information System (CJIS) and Police Information Management System (PIMS).	Receive data extracts from these information systems	60	112	75	75
3. Train dedicated staff to develop our own capability to produce population projections and policy simulations.	Receive training sessions from The Institute On Crime, Justice and Corrections	9	NA	4	2
4. Become experts in various areas of criminal justice planning and research to meet the needs of the policy markers.	Receive training in new areas and continued education in current areas of statistical research and technology, therefore enhancing our knowledge base	NA	17	6	6

47 Criminal Justice Planning-Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	326,700	322,090	346,000	362,800
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	59,300	0	47,000	21,500
Travel, Tuition, and Dues	7,700	1,963	7,700	14,900
Communications	2,500	1,873	5,500	5,300
Repairs and Maintenance Services	1,200	540	1,200	1,200
Internal Service Fees	30,200	24,774	28,900	36,700
TOTAL OTHER SERVICES	100,900	29,149	90,300	79,600
Other Expense	12,300	5,102	12,300	11,100
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	439,900	356,342	448,600	453,500
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	439,900	356,342	448,600	453,500
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	0	0	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	0	0	0	0

47 Criminal Justice Planning-Financial

		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Admin Spec	07720 SR1100	1	1.00	1	1.00	1	1.00
Database Analyst	07285 SR1300	1	1.00	1	1.00	1	1.00
Dir, Criminal Justice Plan uni	10378 SR1400	1	1.00	1	1.00	1	1.00
Info Systems App Analyst 3	07783 SR1200	1	1.00	1	1.00	1	1.00
Total Positions & FTE		4	4.00	4	4.00	4	4.00
Department Totals		4	4.00	4	4.00	4	4.00



32 Fire-At a Glance



Budget Summary		2004-05	2005-06	2006-07
Expenditures and Transfers:				
	GSD General Fund	\$39,844,888	\$39,455,500	\$ 44,525,500
	USD General Fund	55,273,592	60,428,300	60,777,600
	Special Purpose Fund	0	814,500	965,200
	Total Expenditures and Transfers	\$95,118,480	\$100,698,300	\$106,268,300
Revenues and Transfers:				
	Program Revenue			
	Charges, Commissions, and Fees	\$ 9,734,600	\$ 9,607,200	\$ 9,624,400
	Other Governments	7,189,500	6,915,400	7,083,700
	Other Program Revenue	0	0	0
	Total Program Revenue	\$16,924,100	\$16,522,600	\$16,708,100
	Non-Program Revenue	0	0	0
	Transfer From Other Funds and Units	0	244,400	226,800
	Total Revenues	\$16,924,100	\$16,767,000	\$16,934,900
Positions	Total Budgeted Positions – GSD	430	437	439
	Total Budgeted Positions – USD	748	744	743
	Total Budgeted Positions – Special Purpose Fund	0	3	3
Contacts	Director of Fire Department: Chief Stephen Halford email: stephen.halford@nashville.gov Executive Administrator: Drusilla Martin email: drusilla.martin@nashville.gov 500 2 nd Avenue North 37201 Phone: 862-5424 FAX: 862-5419			

Line of Business and Program

Administrative

Non-allocated Financial Transactions
 Information Technology
 Facilities Management
 Risk Management
 Executive Leadership

Emergency Services Logistics

Operational Fire Staffing
 Operational EMS Staffing
 Fire Hydrant Inspection
 Medical Supply
 Apparatus and Equipment Logistics
 Personal Protective Equipment Logistics
 Employee Training and Development

Emergency Response

Basic/Fire Rescue/Hazard Response
 Advanced Hazardous Material/Homeland Security
 Advanced Rescue
 Advanced Life Support (ALS) – Emergency Medical Care
 and/or Transport
 Basic Life Support – Urgent Medical Care

Prevention/Risk Reduction

Fire/Arson Event Analysis
 Community Risk Reduction
 Inspection and Permit



32 Fire-At a Glance



Mission	<p>The mission of the Nashville Fire Department is to provide emergency medical care, fire protection and fire/hazard mitigation products to the citizens and visitors of our community so they can live in a community where quality patient care is provided and the potential for loss of life or property damage due to fire and/or other hazards is minimized.</p>
Goals	<p>By the end of fiscal year 2007, the Nashville Fire Department will reduce the probability of fires and their associated consequences in our community as evidenced by:</p> <ul style="list-style-type: none"> • 100% Licensed day care occupancies will be inspected annually by certified fire inspectors. • 100% Class A Public Assembly occupancies will be inspected on a three-year rotational basis by certified fire inspectors. • 100% Class A mercantile assemblies will be inspected on a five-year rotational basis. • 100% Private and public schools K-12 will be inspected on an annual basis by certified fire inspectors. • 100% Health care occupancies will be inspected on a four-year rotational basis by certified fire inspectors. • 100% Newly permitted construction will be inspected. • 100% Class B/C Public Assembly and Class B/C Mercantile occupancies will receive a fire prevention survey by fire suppression personnel trained in basic fire prevention inspections practices on a five-year rotational basis. • 100% of fire suppression captains will be certified as State Fire Inspector I in an effort to meet the increased population, and the number of building permits being issued. <p>By the end of fiscal year 2007 the Nashville Fire Department will demonstrate correlation effectiveness in its public information/education programs targeted toward the reduction of residential fire deaths as evidenced by:</p> <ul style="list-style-type: none"> • 50% Reduction in the residential fire fatality rate per 100,000 population. • 90% Residential surveyed respondents confirming working smoke detectors in their homes. • 90% Residential structure fires where a working or activated smoke detector was present. • 90% Residential surveyed respondents achieving a designated score of 80 on a residential fire risk assessment. • 50% Increase in fire risk reduction, public education programs targeted specifically toward at-risk, residential areas of Metro. • Legislation will be proposed to the Metropolitan Council mandating smoke detectors in every residential structure. <p>By the end of the fiscal year 2007 the Nashville Fire Department will improve response times, quality of patient care and reduce damage caused by fire to the citizens and visitors within our community as evidenced by:</p> <ul style="list-style-type: none"> • 10% Decrease of countywide average response times for Advanced Life Support and emergency care. • 10% Decrease of countywide average response times for fire and basic rescue response times. • 10% Decrease of countywide average response times for hazardous material/homeland security response. • 5% Decrease on the total structure building fire loss adjusted for inflationary replacement cost. • 10% Increase on the quality of patient care provided as specified in patient care protocols on all advanced life support and basic life support calls. • 90% Satisfaction on services provided.

32 Fire-At a Glance



Goals (cont'd)

By the end of fiscal year 2007 the Nashville Fire Department will begin providing its citizens and visitors with a more efficient and effective Advanced Life Support (ALS) transport service through the introduction of a second tier Emergency Medical Service (EMS) transport system designed to transport the following: Urgent but non-life threatening, miscellaneous and routine calls in an effort to decrease response times for Advanced Life Support Units.

By the end of fiscal year 2007 the Nashville Fire Department will demonstrate to its citizens and visitors a healthier and more fit workforce, as evidenced by:

- 2.5% Reduction in line of duty injury leave.
- 2.5% Reduction of personal sick leave usage.
- 2.0% Increase (adjusted for prospective authorized staff increases) in the average daily staffing levels.
- 100% of workforce will be in compliance with the frequency of NFPA 1581 (National Fire Protection Association Physical Fitness Standards)
- 100% of fire suppression work force will have completed the job related, physical ability assessment within four (4) minutes.

By the end of the Fiscal Year 2007 the Nashville Fire Department will be in 100% compliance with the standards and cores set forth by the Committee Fire Accreditation International as evidence by

- 100% of all departments will have all Standard Operating Guidelines and Standard Operating Procedures in place for their department and core standards.
- 100% of all departments will provide on an annual basis a detail report of their department.

Budget Change and Result Highlights FY 2007

Recommendation		Result
Pay Plan and Fringe Adjustments	\$ 510,000	Promotes the hiring and retention of a qualified workforce
Executive Leadership		
Reduction in Workforce	(97,400) (1 FTE)	Reduction in policy and management staff, which will have limited impact on department operation.
Employee Training and Development		
Employee Travel	(12,000)	Reduction in employee out of town travel. Remaining budget will be sufficient to enable personnel to maintain professional certification.
Inspection and Permit		
Reduction in Workforce – Urban Services District	(78,400) (1 FTE)	Reduction in policy and management staff, which will have limited impact on department operation.
Facilities Management		
Household and Janitorial Supplies	40,000	Increase in supplies necessary to maintain a clean work environment.
Repair and Maintenance Supplies	100,000	Increase in supplies necessary to repair and maintain fire stations and other facilities.
Medical Supply		
Medical Supplies	90,000	Increase in supplies required for emergency response, which will account for the increase in cost experienced over time.

32 Fire-At a Glance



Budget Change and Result Highlights FY 2007

Recommendation		Result
Advanced Life Support		
Overtime	\$ 677,900	Increase in overtime to account for staffing levels and operating demands
Basic Life Support		
Overtime	166,000	Increase in overtime to account for staffing levels and operating demands
Community Risk Reduction		
Teachers for Learn Not to Burn Program	104,800 1.5 FTE	Funds three state licensed teachers for six months to teach the Learn Not to Burn Program in the Nashville Public School System. Funds are General Fund dollars.
Local Grant Match	41,200	Local funding to match federal fire prevention grant, which supports wellness and fire prevention.
Safety & Risk Management Premiums	3,638,400	Delivery of safety and risk management functions
Nonallocated Financial Transactions		
Finance Charge	(150,600)	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	(104,800)	Delivery of core human resource functions including hiring, training, and evaluation/management
Information Systems Charge	134,900	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity
Facilities Maintenance & Security Charge	162,500	Delivery of facility maintenance and associated security functions
Shared Business Office Charge	(2,600)	Delivery of administrative support functions
Shared Services Charge	47,300	Delivery of centralized payment services
Customer Call Center Charge	1,200	Telephone access to information for Metro employees, the residents of Nashville, and other callers
Fleet Management Charge	302,700	Delivery of fleet management, fuel services, and maintenance functions
Postal Service Charge	3,600	Delivery of mail across the Metropolitan Government
Radio Service Charge	(185,700)	Delivery of radio infrastructure support and radio installation and maintenance
Surplus Property Charge	30,300	Handling and disposition of surplus property
General Services District Total	\$5,419,300 (5 FTE)	
Special Purpose Funds Total	\$ 150,700 1.5 FTE	

32 Fire-At a Glance



Performance Information Highlights

Performance Measure Certification

The Performance Measure Certification Unit reviewed all key result measures for the Fire Department for FY 2004-05. Measures were either certified, meaning the measure was aligned, documented, and reliable or not certified (NC), meaning the measure did not meet the established criteria. For FY2005, only certified measures appear in the Operating Budget Book.

	Certified	Reported, Not Certified	Not Reported
Number of Programs:	73%	20%	7%
Program Budget Dollars:	53%	2%	45%

32 Fire-At a Glance



Administrative Line of Business - The purpose of the Administrative line of business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,899,800	\$ 0	\$0	...	\$3,600,700
USD General Fund	<u>2,485,400</u>	<u>612</u>	<u>0</u>	...	<u>276,500</u>
Total	\$5,385,200	\$612	\$0	...	\$3,877,200

Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its business needs.

Results Narrative

This proposed budget for the Information Technology Program includes status quo funding for FY07. The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its business needs. With this level of funding the department can continue to keep equipment online and impact our Key Result Measure of % of time equipment is online and thus improving all of our goals.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,068,103	\$1,052,619	\$1,063,000	...	\$1,063,000
USD General Fund	<u>651,800</u>	<u>474,616</u>	<u>651,800</u>	...	<u>651,800</u>
Total	\$1,719,903	\$1,527,235	\$1,714,800	...	\$1,714,800
FTEs: GSD General Fund	1.60	1.60	1.60	...	1.60
USD General Fund	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	...	<u>0.00</u>
Total	1.60	1.60	1.60	...	1.60

Results

Percentage of fire halls that have network connectivity	NR	NR	NR	NR	NR
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32 Fire-At a Glance



Facilities Management Program

The purpose of the Facilities Management Program is to provide operational support products to this Metro department so it can constantly function in a clean and operational work environment.

Results Narrative

The proposed budget for the ALOB Facilities Management Program includes a total increase of \$140,000 for FY 07. With the additional funding the department will be able to continue meeting its key result measure and improve results by maintaining clean, properly functioning facilities. Their key result for this program is the percentage of time high priority requests are addressed within 24 hours of being reported. This program supports all of the goals and the mission of the department.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$1,557,774	\$1,444,838	\$1,412,100	...	\$1,552,100
	USD General Fund	<u>0</u>	<u>1,880</u>	<u>0</u>	...	<u>0</u>
	Total	\$1,557,774	\$1,446,718	\$1,412,100	...	\$1,552,100
FTEs:	GSD General Fund	3.95	3.95	3.95	...	3.95
	USD General Fund	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	...	<u>0.00</u>
	Total	3.95	3.95	3.95	...	3.95

Results

Percentage of time high priority requests are addressed within 24 hours of being reported

NR NR NR NR NR

Risk Management Program

The purpose of the Risk Management Program is to provide safety enhancement and risk management products to this Metro department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur.

Results Narrative

This proposed budget for the Risk Management Program includes status quo funding for FY07. This program provides safety enhancement products and risk management products to employees of the Nashville Fire Department so they can best respond to accidents and injuries that occur. The Key Result Measure of reducing the number of employees who are injured on duty and thus reducing lost man hours due to accident is an important area of emphasis. By focusing on delivering these products, the department is able to further the achievement of its goal related to demonstrating a healthier and fit workforce.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$307,600	\$275,723	\$306,600	...	\$306,600
	USD General Fund	<u>0</u>	<u>40</u>	<u>0</u>	...	<u>0</u>
	Total	\$307,600	\$275,763	\$306,600	...	\$306,600
FTEs:	GSD General Fund	3.70	3.70	3.70	...	3.70
	USD General Fund	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	...	<u>0.00</u>
	Total	3.70	3.70	3.70	...	3.70

Results

Percentage of hours lost due to accidents

NR NR NR NR NR

32 Fire-At a Glance



Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Results Narrative

The proposed budget for the Executive Leadership Program includes a reduction of \$97,400 and 1 FTE for FY 07. The proposed cut will not negatively impact the program's Key Result Measure of percentage of departmental results achieved. This program supports all of the goals and the mission of the department.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$673,200	\$630,911	\$5,004,000	...	\$4,906,600
	USD General Fund	<u>0</u>	<u>653</u>	<u>0</u>	...	<u>0</u>
	Total	\$673,200	\$631,564	\$5,004,000	...	\$4,906,600
FTEs:	GSD General Fund	45.70	45.70	46.70	...	45.70
	USD General Fund	<u>00.00</u>	<u>00.00</u>	<u>0.00</u>	...	<u>0.00</u>
	Total	45.70	45.70	46.70	...	45.70

Results

Percentage of key results achieved	NR	NR	NR	NR	NR
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Emergency Services Logistics Line of Business - The purpose of the Emergency Services Logistics line of business is to provide support, staffing, supplies and training products to the Nashville Fire Department so it can mitigate the loss of life and property as a result of fire illness or injury.

Operational Fire Staffing Program

The purpose of the Operational Fire Staffing program is to provide scheduling and assignment information products to the Nashville Fire Department administrative staff so they can assure the appropriate levels of fire resources are available at each fire response per work load management guidelines.

Results Narrative

This proposed budget for the Operational Fire Staffing Program includes maintaining funding at the current level for FY 07. With status quo funding, no significant impact is expected to the program goal of a healthy and fit workforce, and compliance with the standards and cores set forth by the Committee Fire Accreditation International.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$ 73,100	\$ 93,357	\$102,900	...	\$102,900
	USD General Fund	<u>531,300</u>	<u>535,289</u>	<u>597,700</u>	...	<u>597,700</u>
	Total	\$604,400	\$628,646	\$700,600	...	\$700,600
FTEs:	GSD General Fund	0.90	0.90	0.90	...	0.90
	USD General Fund	<u>7.05</u>	<u>7.05</u>	<u>7.05</u>	...	<u>7.05</u>
	Total	7.95	7.95	7.95	...	7.95

Results

Percentage of shifts staffing resources that are available before overtime payment is necessary	45%	NC	40%	32%	40%
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32 Fire-At a Glance



Operational EMS Staffing Program

The purpose of the Operational EMS Staffing program is to provide scheduling and assignment information products to the Nashville Fire Department administrative staff so they can assure the appropriate levels of EMS resources are available at each EMS response per workload management staffing.

Results Narrative

The proposed budget for the Operational EMS Staffing Program includes maintaining funding at the current level for FY07. This program provides scheduling and assignment information to EMS units. This program supports the departmental goal of improving response times, quality of patient care and reducing damage caused by fire to the citizens and visitors within our community.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$558,200	\$565,384	\$2,166,700	...	\$1,014,400
FTEs:	GSD General Fund	10.60	10.60	10.60	...	10.60
Results						
Percentage of shifts staffing resources that are available before overtime payment is necessary		90%	89%	90%	85%	90%

Fire Hydrant Inspection Program

The purpose of the Fire Hydrant Inspection program is to provide fire hydrant inspection products to the fire response personnel so they can receive adequate water flow delivery for extinguishment of fires.

Results Narrative

The proposed budget for the Fire Hydrant Inspection Program includes maintaining funding at the current level for FY 07. If status quo funding is maintained, the Department will be unable to pay private water utility districts the cost for maintaining these hydrants. Notwithstanding the consequences of violating a legally binding contract, the most likely impact, assuming the private water utility will stop their inspections of these hydrants, will be a decrease in the percent of fire hydrants found operational at time of inspection, a Key Result Measure for the Fire Hydrant Inspection Program.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$0	\$0	\$0	...	\$0
FTEs:	GSD General Fund	0.00	0.00	0.00	...	0.00
Results						
Percentage of fire hydrants that are operational at time of inspection		100%	95%	95%	95%	100%

32 Fire-At a Glance



Medical Supply Program

The purpose of the Medical Supply program is to provide medical products to the employees of the Nashville Fire Department so they can have their medical orders delivered within 3 hours.

Results Narrative

The proposed budget for the Medical Supply Program includes an increase of \$90,000 for FY 07. With appropriate funding, the program will continue to meet its goals and key measure which is 90% of medical orders delivered within six hours. This program directly supports two key measures and supports several of our goals to improve the quality of patient care.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$813,724	\$912,016	\$779,100	...	\$869,100
	USD General Fund	<u>0</u>	<u>0</u>	<u>0</u>	...	<u>0</u>
	Total	\$678,800	\$912,016	\$743,800	...	\$869,100
FTEs:	GSD General Fund	1.40	1.40	1.40	...	1.40
	USD General Fund	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	...	<u>0.00</u>
	Total	1.40	1.40	1.40	...	1.40

Results

Percentage of medical orders delivered within 6 hours	NR	NC	100%	90%	90%
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Apparatus and Equipment Logistics Program

The purpose of the Apparatus, and Equipment Logistics program is to provide emergency equipment products to the Nashville Fire Department so it can decrease out of service time by having tools, equipment and apparatus that is functional and reliable.

Results Narrative

The proposed budget for the Apparatus and Equipment Logistics Program includes maintaining funding at the current level for FY 07. If status quo funding is maintained, no significant impact is expected to the program's result measure of 100% of percentage of apparatus pumps on all in service vehicles that are found to be in compliance with national fire protection association standard one nine one. This supports the Fire Department goal of improved response times and quality of care.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$2,732,500	\$2,955,302	\$ 541,700	...	\$ 541,700
	USD General Fund	<u>159,400</u>	<u>132,209</u>	<u>2,498,300</u>	...	<u>2,498,300</u>
	Total	\$2,891,900	\$3,087,511	\$3,040,000	...	\$3,040,000
FTEs:	GSD General Fund	1.00	1.00	1.00	...	1.00
	USD General Fund	<u>4.60</u>	<u>4.60</u>	<u>4.60</u>	...	<u>4.60</u>
	Total	5.60	5.60	5.60	...	5.60

Results

Percentage of apparatus pumps on all in service vehicles that were found to be in compliance with National Fire Protection Association standard 1911	NR	100%	NR	100%	100%
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32 Fire-At a Glance



Personal Protective Equipment Logistics Program

The purpose of the Personal Protective Equipment Logistics program is to provide essential protective equipment and maintenance products to the Nashville Fire Department employees so they can be properly equipped during all operational responses.

Results Narrative

The proposed budget for the Personal Protective Equipment Program includes maintaining funding at the current level for FY 07. If status quo funding is maintained, no significant impact is expected to the program result measure which is 98% of employees structural fire fighting protective ensemble maintained per national fire protection association standard one eight five one. This program supports the Fire Department goals and mission.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$ 324,600	\$ 257,911	\$ 324,600	...	\$ 324,600
	USD General Fund	<u>1,080,600</u>	<u>968,760</u>	<u>1,050,800</u>	...	<u>1,050,800</u>
	Total	\$1,405,200	\$1,226,671	\$1,375,400	...	\$1,375,400
FTEs:	GSD General Fund	0.00	0.00	0.00	...	0.00
	USD General Fund	<u>5.95</u>	<u>5.95</u>	<u>5.95</u>	...	<u>5.95</u>
	Total	5.95	5.95	5.95	...	5.95

Results

Percentage of employees structural fire fighting protective ensemble maintained per National Fire Protection Association standard 1851

100%	77%	85%	98%	100%
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Employee Training and Development Program

The purpose of the Employee Training and Development program is to provide training information products to the employees of the Nashville Fire Department so they can be prepared to handle different types of emergencies.

Results Narrative

The proposed budget for the Employee Training Development Program includes a decrease of \$12,000 in travel for FY 07. Remaining balance should suffice for a small amount of travel to attend appropriate professional conferences and travel necessary to maintain applicable certifications. This reduction will not have significant impact on the program result measure, which for FY 06 was 91% of employees that receive training classes above the minimum state mandated training. This program supports all of the goals and mission of the department.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$1,966,021	\$2,030,222	\$2,377,400	...	\$2,365,400
	USD General Fund	<u>0</u>	<u>286</u>	<u>0</u>	...	<u>0</u>
	Total	\$1,966,021	\$2,030,508	\$2,377,400	...	\$2,365,400
FTEs:	GSD General Fund	22.05	22.05	22.05	...	22.05
	USD General Fund	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	...	<u>0.00</u>
	Total	22.05	22.05	22.05	...	22.05

Results

Percentage of employees who receive training classes above the minimum state mandated training

NR	68%	75%	91%	90%
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32 Fire-At a Glance



Emergency Response Line of Business - The purpose of the Emergency Response line of business is to provide fire suppression, emergency medical services, hazardous materials, rescue, and homeland security products to the citizens and visitors within our community so they can receive scene stabilization in a timely manner.

Basic/Fire Rescue/Hazard Response Program

The purpose of the Basic Fire/ Rescue/Hazard Response program is to provide fire suppression and rescue products to the citizens and visitors within our community so they can have fires confined to area of involvement upon arrival.

Results Narrative

The proposed budget for the Basic Fire/Rescue/Hazard Response Program includes a decrease of \$270,600 in grant funding. These non-recurring funds were provided by the federal government to replace breathing apparatus. The reduction will have no impact on the program's result measure which is 37% of the time personnel arrives at structure fires within 5.00 minutes from initial dispatch. This program supports the Fire Department goal of improved response time and quality of care.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$ 2,433,400	\$ 3,036,715	\$ 2,711,600	...	\$ 2,711,600
	USD General Fund	12,349,800	13,580,845	13,586,600	...	13,586,600
	Special Purpose Fund	0	0	270,600	...	0
	Total	\$14,783,200	\$16,617,560	\$16,568,800	...	\$16,298,200
FTEs:	GSD General Fund	34.10	34.10	34.10	...	34.10
	USD General Fund	<u>177.35</u>	<u>177.35</u>	<u>177.35</u>	...	<u>177.35</u>
	Total	211.45	211.45	211.45	...	211.45

Results

Percentage of time personnel arrive at structure fires within 5 minutes from initial dispatch

60% 47% NR 37% 40%

Advanced Hazardous Material/Homeland Security Program

The purpose of the Advanced Hazardous Material / Homeland Security program is to provide scene stabilization products to the citizens and visitors within our community so they can have minimal disruption to their daily lives.

Results Narrative

The proposed budget for the Advanced Hazardous/Homeland Security Program includes maintaining funding at the current level for FY 07. If status quo funding is maintained, the most likely result will be a negative impact to the advanced training haz-mat Key Result Measure. This program supports the Fire Department goal of improved response time and quality of care.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$ 9,600	\$ 0	\$ 24,500	...	\$ 24,500
	USD General Fund	<u>1,123,500</u>	<u>1,095,229</u>	<u>1,281,200</u>	...	<u>1,281,200</u>
	Total	\$1,133,100	\$ 1,095,229	\$1,305,700	...	\$1,305,700
FTEs:	GSD General Fund	0.30	0.30	0.30	...	0.30
	USD General Fund	<u>16.00</u>	<u>16.00</u>	<u>16.00</u>	...	<u>16.00</u>
	Total	16.30	16.30	16.30	...	16.30

Results

Percentage of fire fighters assigned to hazardous material units who receive advanced hazardous-material training

50% 80% NR 92% 50%

32 Fire-At a Glance



Advanced Rescue Program

The purpose of the Advanced Rescue program is to provide technical rescue products to the citizens and visitors within our community so they can be confident that appropriate life support procedures will be initiated in a timely manner.

Results Narrative

The proposed budget for the Advanced Rescue Program includes maintaining funding at the current level for FY07. If status quo funding is maintained, no significant impact is expected to the program results which are 100% of patients that are extricated within 20.00 minutes from unit arrival. This program supports the Fire Department's goal of improved response time and quality of care.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$ 13,600	\$ 0	\$ 0	...	\$ 0
	USD General Fund	<u>1,209,500</u>	<u>1,162,514</u>	<u>1,218,900</u>	...	<u>1,218,900</u>
	Total	\$1,223,100	\$1,162,514	\$1,218,900	...	\$1,218,900
FTEs:	GSD General Fund	0.30	0.30	0.00	...	0.00
	USD General Fund	<u>17.60</u>	<u>17.60</u>	<u>17.60</u>	...	<u>17.60</u>
	Total	17.90	17.90	17.60	...	17.60

Results

Percentage of patients that are extricated within 20 minutes from unit arrival

NR	33%	NR	100%	100%
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Advanced Life Support (ALS) – Emergency Medical Care and/or Transport Program

The purpose of the Advanced Life Support (ALS) Emergency Medical Care and/or Transport program is to provide emergency medical care products to the citizens and visitors within our community so they can receive quality advanced patient care.

Results Narrative

The proposed budget for the Advanced Life Support Program includes an increase of \$677,900 for overtime and benefits for FY 07. There were 26,960 Advanced Life Support calls in the first half of FY 06. The anticipated number of Advanced Life Support calls for FY 07 is 60,000. The increase in funding will allow the department to respond to the demand and increase the results produced by this program. This program supports the third goal of the department which speaks to decreased response times for Advanced Life Support calls and the mission of the department.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$15,121,658	\$17,074,772	\$16,737,700	...	\$17,415,600
	USD General Fund	<u>1,032,800</u>	<u>1,437,643</u>	<u>1,968,300</u>	...	<u>1,968,300</u>
	Total	\$16,154,458	\$18,512,415	\$18,706,000	...	\$19,383,900
FTEs:	GSD General Fund	221.15	221.15	221.45	...	221.45
	USD General Fund	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	...	<u>4.00</u>
	Total	225.15	225.15	225.45	...	225.45

Results

Percentage of Medical tickets (medical forms that document patient information) audited through random sampling that are compliant with departmental medical protocols

NR	84%	85%	82%	85%
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32 Fire-At a Glance



Basic Life Support – Urgent Medical Care Program

The purpose of the Basic Life Support (BLS) - Urgent Medical Care program is to provide urgent medical care products to the citizens and visitors within our community so they can be evaluated, treated and transported in a timely manner.

Results Narrative

The proposed budget for the Basic Life Support Program includes \$166,000 for overtime and benefits for FY 07. There were 8,726 Basic Life Support calls in the first half of FY 06. The anticipated number of Basic Life Support calls for FY 07 is 18,000. The increase in funding will allow the department to respond to the demand and increase the results produced by this program. This program supports the goal of decreased response time for Basic Life Support calls and the mission of the department.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$ 6,264,931	\$ 5,372,739	\$ 5,554,400	...	\$ 5,720,400
	USD General Fund	<u>32,059,792</u>	<u>33,447,926</u>	<u>33,321,900</u>	...	<u>33,321,900</u>
	Total	\$38,324,723	\$38,820,665	\$38,876,300	...	\$39,042,300
FTEs:	GSD General Fund	77.25	77.25	77.25	...	77.25
	USD General Fund	<u>486.05</u>	<u>486.05</u>	<u>485.05</u>	...	<u>485.05</u>
	Total	563.30	563.30	562.80	...	562.80

Results

Percentage of Medical tickets (medical forms that document patient information) audited through random sampling that are compliant with departmental medical protocols

NR NR NR 87% 90%

Prevention/Risk Reduction Line of Business - The purpose of the Prevention/Risk Reduction line of business is to provide information, inspection and prevention products to the Nashville Fire Department so it can reduce loss of life, environmental hazards and property loss associated with fire and promote information associated with health and safety.

Fire/Arson Event Analysis Program

The purpose of the Fire/Arson Event Analysis program is to provide analytical fire data products to the Nashville Fire Department so it can reduce property loss from fires.

Results Narrative

The proposed budget for the Fire Arson Event Analysis Program includes maintaining funding at the current level for FY07. If status quo funding is maintained, no negative impact is expected in the key result measure for this function which is 10% of fire investigations where a determination is made within 10 days. This program supports the goals and mission of the Fire Department.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$100,200	\$206,719	\$155,500	...	\$155,500
	USD General Fund	<u>576,800</u>	<u>499,082</u>	<u>510,200</u>	...	<u>510,200</u>
	Total	\$677,000	\$705,801	\$665,700	...	\$665,700
FTEs:	GSD General Fund	2.00	2.00	2.00	...	2.00
	USD General Fund	<u>7.10</u>	<u>7.10</u>	<u>6.10</u>	...	<u>6.10</u>
	Total	9.10	9.10	8.10	...	8.10

Results

Percentage of fire investigations where a determination is made within 10 days

NR NC 75% 91% 85%

32 Fire-At a Glance



Community Risk Reduction Program

The purpose of the Community Risk Reduction program is to provide fire prevention and emergency medical information products to the citizens and visitors within our community so they can receive information on fire prevention and life safety.

Results Narrative

The proposed budget for the Community Risk Reduction program includes an increase of \$459,900 for FY 07. This reflects grant related increases composed of \$204,400 for local matching funds and \$105,700 in federal funds. This also includes \$104,800 to pay half of the FY07 teacher salaries for the Learn not to Burn program, as federal funding expires. Presently, under a FEMA grant the department has hired three licensed elementary education teachers to train over 1,600 teachers to teach a fire prevention program. With funding, the department can continue this program and achieve and maintain a 100% Key result measurement thereby affecting the number of residential fire fatality rates, the amount of property damage caused by fire and the number of injuries that occur resulting from fire. At the present time over 600 teachers have been trained in the fire prevention program who are in turn training the 20,000 children in the elementary school system.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$120,900	\$141,688	\$ 126,200	...	\$ 435,400
	USD General Fund	290,900	290,344	292,600	...	292,600
	Special Purpose Fund	0	0	814,500	...	965,200
	Total	\$411,800	\$432,032	\$1,233,300	...	\$1,693,200
FTEs:	GSD General Fund	1.00	1.00	1.00	...	2.50
	USD General Fund	3.50	3.50	3.50	...	3.50
	Special Purpose Fund	0	0	3.00	...	1.50
	Total	4.50	4.50	7.50	...	7.50

Results

Percentage of elementary schools and daycare/ preschools where a formal fire prevention program is conducted

26% 16% 50% 16% 100%

Inspection and Permit Program

The purpose of the Inspection and Permit program is to provide safety enforcement products to the citizens and visitors within our community so they can receive minimal exposure to fire and explosion hazards.

Results Narrative

The proposed budget for the Inspection and Permit Program includes a decrease of \$241,600, including a \$163,200 reduction in local match and a \$78,400 decrease in salary and benefits and 1 FTE for FY 07. It is anticipated that the deletion of this position will have no significant impact on the Key Result Measure for this program, which is the percentage of existing buildings that upon being inspected by a state certified fire inspector I or II are found to have no fire code violations.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$ 298,400	\$ 334,722	\$ 510,900	...	\$ 347,700
	USD General Fund	1,722,000	1,645,087	1,788,100	...	1,709,700
	Total	\$2,020,400	\$1,979,809	\$2,299,000	...	\$2,057,400
FTEs:	GSD General Fund	3.00	3.00	7.00	...	7.00
	USD General Fund	18.80	18.80	18.80	...	17.80
	Total	21.80	21.80	25.80	...	24.80

Results

Percentage of existing buildings that upon being inspected by a state certified fire inspector I or II are found to have no fire code violations

NR 32% 35% 15% 35%

32 Fire-Financial



GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	32,644,889	32,726,615	34,398,200	35,608,300
OTHER SERVICES:				
Utilities	780,749	761,940	650,900	650,900
Professional and Purchased Services	716,477	687,526	277,200	277,200
Travel, Tuition, and Dues	66,121	60,078	45,200	42,700
Communications	75,400	69,197	87,300	87,300
Repairs and Maintenance Services	147,525	143,810	97,600	88,100
Internal Service Fees	4,083,203	4,020,860	2,395,700	2,358,000
TOTAL OTHER SERVICES	5,869,475	5,743,411	3,553,900	3,504,200
Other Expense	1,330,524	1,302,170	1,340,200	5,208,600
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	39,844,888	39,772,195	39,292,300	44,321,100
Transfers to Other Funds and Units	0	0	163,200	204,400
TOTAL EXPENSE AND TRANSFERS	39,844,888	39,772,195	39,455,500	44,525,500
PROGRAM REVENUE:				
Charges, Commissions, & Fees	9,732,200	6,172,562	9,604,800	9,610,900
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	397,500	323,312	524,400	524,400
Fed Through Other - Pass Through	6,435,400	4,915,036	5,453,700	5,453,700
State Direct	53,500	51,120	53,500	53,500
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	6,886,400	5,289,468	6,031,600	6,031,600
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	16,618,600	11,462,030	15,636,400	15,642,500
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	16,618,600	11,462,030	15,636,400	15,642,500

32 Fire-Financial



USD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	53,133,392	53,433,214	56,677,500	56,750,300
OTHER SERVICES:				
Utilities	0	626	0	0
Professional and Purchased Services	200	557	200	200
Travel, Tuition, and Dues	1,400	1,690	2,000	2,000
Communications	8,600	5,166	32,700	32,700
Repairs and Maintenance Services	5,000	5,945	5,000	5,000
Internal Service Fees	1,364,400	1,217,250	2,975,800	3,252,300
TOTAL OTHER SERVICES	1,379,600	1,231,235	3,015,700	3,292,200
Other Expense	760,600	609,103	735,100	735,100
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	55,273,592	55,273,551	60,428,300	60,777,600
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	55,273,592	55,273,551	60,428,300	60,777,600
PROGRAM REVENUE:				
Charges, Commissions, & Fees	2,400	4,271	2,400	13,500
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	303,100	244,080	313,700	313,700
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	303,100	244,080	313,700	313,700
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	305,500	248,351	316,100	327,200
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	305,500	248,351	316,100	327,200

32 Fire-Financial



Special Purpose Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	0	0	320,600	260,700
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	0	0	64,300	111,800
Travel, Tuition, and Dues	0	0	0	0
Communications	0	0	0	0
Repairs and Maintenance Services	0	0	0	0
Internal Service Fees	0	0	0	8,500
TOTAL OTHER SERVICES	0	0	64,300	120,300
Other Expense	0	0	429,600	584,200
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	0	0	814,500	965,200
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	0	0	814,500	965,200
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	6,423	570,100	738,400
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	6,423	570,100	738,400
Other Program Revenue	0	82	0	0
TOTAL PROGRAM REVENUE	0	6,506	570,100	738,400
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	244,400	226,800
TOTAL REVENUE AND TRANSFERS	0	6,506	814,500	965,200

32 Fire-Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Admin Asst	07241 SR0900	3	3.00	3	3.00	3	3.00
Admin Spec	07720 SR1100	2	2.00	2	2.00	2	2.00
Admin Svcs Officer 3	07244 SR1000	1	1.00	1	1.00	1	1.00
Database Admin	06818 SR1400	1	1.00	0	0.00	0	0.00
Emerg Medical Tech 1	06850 PS0300	0	0.00	0	0.00	15	15.00
Emerg Medical Tech 2	01818 PS0400	75	75.00	67	67.00	60	60.00
Equip & Supply Clerk 3	03027 SR0700	1	1.00	1	1.00	1	1.00
Exe Administrator Police/Fire	10354 SR1500	1	1.00	1	1.00	1	1.00
Fire Assistant Training Off	00594 PS0700	1	1.00	1	1.00	1	1.00
Fire Asst Chief	00430 PS0800	7	7.00	8	8.00	7	7.00
Fire Captain	07305 PS0600	37	37.00	37	37.00	35	35.00
Fire Chief	01045 DP0300	1	1.00	1	1.00	1	1.00
Fire Deputy Chief	07306 PS1000	3	3.00	3	3.00	3	3.00
Fire District Chief	01686 PS0700	23	23.00	24	24.00	24	24.00
Fire Engineer	07307 PS0500	46	46.00	46	46.00	46	46.00
Fire Fighter 2	07309 PS0400	21	21.00	15	15.00	17	17.00
Fire Fighter/Paramedic	10112 PS0500	26	26.00	30	30.00	29	29.00
Fire Inspector 2	02534 PS0500	5	5.00	8	8.00	8	8.00
Fire Instructor	06834 PS0600	4	4.00	4	4.00	5	5.00
Fire Lt	10155 PS0500	4	4.00	4	4.00	4	4.00
Fire Maint Supv	05973 TS1200	1	1.00	1	1.00	1	1.00
Fire Maint Worker 1	02996 TG1200	6	6.00	8	8.00	8	8.00
Fire Maint Worker 2	02995 TL1200	2	2.00	2	2.00	2	2.00
Fire Marshal	03015 PS0800	1	1.00	1	1.00	1	1.00
Fire Marshal-Asst	01495 PS0600	0	0.00	0	0.00	1	1.00
Fire Training Officer	05513 PS0800	1	1.00	1	1.00	1	1.00
Firefighter 3	07777 PS0500	15	15.00	17	17.00	16	16.00
Info Systems Mgr	07782 SR1300	1	1.00	1	1.00	1	1.00
Information Systems Advisor 2	07407 SR1400	0	0.00	1	1.00	1	1.00
Office Support Rep 2	10121 SR0500	5	5.00	5	5.00	6	6.00
Office Support Rep 3	10122 SR0600	5	5.00	5	5.00	5	5.00
Office Support Spec 1	10123 SR0700	5	5.00	5	5.00	4	4.00
Office Support Spec 2	10124 SR0800	1	1.00	1	1.00	1	1.00
Paramedic 1	10125 PS0400	0	0.00	3	3.00	10	10.00
Paramedic 2	07344 PS0500	125	125.00	130	130.00	115	115.00
Professional Spec	07753 SR1100	0	0.00	0	0.00	3	1.50
Total Positions & FTE		430	430.00	437	437.00	439	437.50

32 Fire-Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
USD General 18301							
Emerg Vehicle Tech Supv	05974 TS1200	1	1.00	1	1.00	1	1.00
Fire Asst Chief	00430 PS0800	4	4.00	3	3.00	3	3.00
Fire Captain	07305 PS0600	144	144.00	144	144.00	150	150.00
Fire Deputy Chief	07306 PS1000	1	1.00	1	1.00	1	1.00
Fire District Chief	01686 PS0700	22	22.00	22	22.00	22	22.00
Fire Engineer	07307 PS0500	174	174.00	174	174.00	174	174.00
Fire Fighter 1	07308 PS0300	0	0.00	42	42.00	1	1.00
Fire Fighter 2	07309 PS0400	287	287.00	235	235.00	270	270.00
Fire Fighter/Paramedic	10112 PS0500	23	23.00	22	22.00	37	37.00
Fire Inspector 2	02534 PS0500	23	23.00	23	23.00	23	23.00
Fire Lt	10155 PS0500	3	3.00	3	3.00	3	3.00
Fire Maint Worker 1	02996 TG1200	3	3.00	1	1.00	1	1.00
Fire Marshal-Asst	01495 PS0600	5	5.00	5	5.00	5	5.00
Fire Marshal-Dpty	00440 PS0700	3	3.00	2	2.00	2	2.00
Fire Recruit	04055 PS0200	0	0.00	2	2.00	0	0.00
Firefighter 3	07777 PS0500	55	55.00	60	60.00	50	50.00
Paramedic 2	07344 PS0500	0	0.00	4	4.00	0	0.00
Total Positions & FTE		748	748.00	744	744.00	743	743.00
FIR Fire Grant Fund 32232							
Professional Spec	07753 SR1100	0	0.00	3	3.00	3	1.50
Total Positions & FTE		0	0.00	3	3.00	3	1.50
Department Totals		1,178	1,178.00	1,184	1,184.00	1,185	1,182.00

42 Public Works-At a Glance



Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$33,755,600	\$34,015,800	\$37,691,000
	USD General Fund	16,216,500	17,541,500	16,552,300
	Waste Management Fund	24,191,600	22,918,400	22,756,300
	Total Expenditures and Transfers	\$74,163,700	\$74,475,700	\$76,999,600
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 6,619,800	\$ 6,868,800	\$ 7,643,400
	Other Governments and Agencies	4,800	4,800	4,800
	Other Program Revenue	0	0	0
	Total Program Revenue	\$ 6,624,600	\$ 6,873,600	\$ 7,648,200
	Non-Program Revenue	672,200	438,700	285,900
	Transfers From Other Funds and Units	18,311,600	19,660,600	18,913,800
	Total Revenues	\$25,608,400	\$26,972,900	\$26,847,900
Positions	Total Budgeted Positions – GSD	338	345	336
	Total Budgeted Positions – USD	41	41	41
	Total Budgeted Positions – Waste Management	102	102	94
Contacts	Director of Public Works: Billy Lynch		email: billy.lynn@nashville.gov	
	Financial Manager: Sharon Wahlstrom		email: sharon.wahlstrom@nashville.gov	
	705 South 5 th Street 37206		Phone: 862-8700 FAX: 862-8799	

Line of Business and Program

Engineering

Consultant Services
Traffic Engineering
Intelligent Transportation System (ITS)
Right of Way Permit
Sidewalk Construction
Street Construction
Parking

Right of Way Operations

Traffic Signal
Traffic Sign and Marking
Roadway Maintenance
Alley Maintenance
Emergency Response

Waste Management

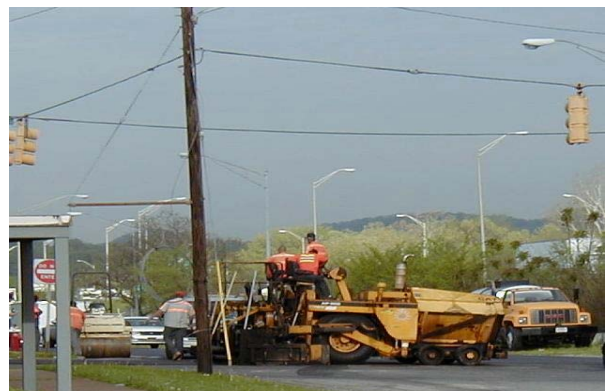
Waste Collection
Waste Disposal
Waste Materials Handling Facilities
Environmental Education

Customer Service

Customer Response and Support

Administrative

Non Allocated Financial Transactions
Administrative



42 Public Works-At a Glance



Mission	The mission of Metro Nashville Public Works is to provide professional expertise, transportation infrastructure and neighborhood environmental products to people who live, work, travel through or play in Metro Nashville so they can experience clean neighborhoods and safe and efficient transportation.
Goals	<p>By 2008, Metro Public Works will demonstrate its commitment to excellence in customer service as evidenced by:</p> <ul style="list-style-type: none"> All customer inquiries and requests will be acknowledged by the next working day. Service commitment deadlines will be communicated to customers within one week, 95% of the time. <p>Neighborhood infrastructure standards shall be upgraded as evidenced by:</p> <ul style="list-style-type: none"> The construction of all sidewalks scheduled for completion before 2010 will be completed before 2010. No more than 25% of paved road and alleyway surfaces in Davidson County will be rated "poor condition" or a lower rating by 2008. <p>By 2008, drivers in Metro Nashville will, on average, experience no worsening of traffic congestion or delays notwithstanding the increased land development and corresponding growth of traffic volume, as evidenced by the annual MPO Travel Time Data.</p> <p>By the end of 2008, citizens in Metro Nashville will experience a more efficient and environmentally friendly process for the disposal of their waste as evidenced by 25% of municipal solid waste being recycled.</p> <p>NOTE: The Strategic Goals of the Public Works Department are pending.</p>

Budget Change and Result Highlights FY 2007

Recommendation			Result
Consultant Services Program			
Reduce administrative staff by 1 FTE/position	GSD	\$ (54,000) (1 FTE)	This eliminates the position held for the Metro Review Committee and will hinder efforts to consolidate review functions with Codes and Fire Department.
Traffic Engineering Program			
FY06 Non-recurring traffic enforcement activities	GSD	(100,000)	Reduction of FY06 amount given as a non-recurring item for traffic enforcement
Reduction of 1 position in traffic calming	GSD	(66,800) (1 FTE)	The percentage of requests that are investigated and appropriately resolved within 30 days will drop by 15%.
Right of Way Permit Program			
Reduction of 1 inspection position	GSD	(56,500) (1 FTE)	The percentage of requests that are investigated and appropriately resolved within 30 days will drop by 15%.
Sidewalk Construction Program			
Reduction of 1 engineer in training position	GSD	(56,500) (1 FTE)	The number of linear feet of sidewalk constructed per year will drop by 15,000 feet.
Street Construction Program			
Reduction of 2 office support positions	GSD	(96,700) (2 FTEs)	This reduction will impact the department goal of having no more that 25% of paved road and alleyway surfaces in Davidson County rated in "poor condition" or lower by 2008.

42 Public Works-At a Glance



Budget Change and Result Highlights FY 2007

Recommendation			Result
Parking Program			
Reduction of 1 parking patrol officer	GSD	\$ (43,400) (1 FTE)	This will reduce the capacity to identify and ticket parking offenders.
Increase for facilities management	GSD	458,300	This increase is for the parking facility management by the Nashville Downtown Partnership.
Traffic Signal Program			
Reduction of 1 position and various expenses	GSD	(119,600) (1 FTE)	With some overtime for mandatory signal repairs, the program should still be able to maintenance 90% of the signals annually.
Traffic Sign and Marking Program			
Reduction in various road marking supplies	GSD	(77,100)	This reduction will not affect the percentage of non-regulatory sign repairs appropriately resolved within 30 days.
Roadway Maintenance Program			
Increase for improved lighting on major routes	USD	50,000	This increase will improve lighting on major interstate routes and Briley Parkway and for planned USD growth.
Emergency Response Program			
Reduction of 1 emergency response position	GSD	(45,800) (1 FTE)	This will lower the percentage of emergency incidents receiving a response within 1 hour by 10%.
Waste Collection Program			
Reduction of 1 FTE in Front Loader Collection	SW	(44,600) (1 FTE)	This program supports the goal of Metro citizens experiencing a more efficient and environmentally friendly process for the disposal of their waste.
Reduction of 1 FTE in Metro Building Recycling	SW	(45,400) (1 FTE)	This reduction eliminates the Metro Building Recycling program.
Reduction of 3 FTEs in Curbside Recycling	SW	(145,000) (3 FTEs)	This reduction impacts the Curbside Recycling program.
Reduction of 2 FTEs and various expenses	SW	(140,500) (2 FTEs)	This reduction comes from the Metro Collection program.
Waste Materials Handling Facilities Program			
Reduction of Drop-off Recycling Center payments	SW	(67,000)	This reduces payments to drop-off recycling groups from \$15 to \$5 per ton.
Non-Allocated Financial Transactions Program			
Pay Plan/Fringe Amounts	GSD	599,800	Supports the hiring and retention of a qualified workforce
Pay Plan/Fringe Amounts	USD	50,100	
Pay Plan/Fringe Amounts	SW	298,500	
Administrative Program			
Reduction of 1 office support position	SW	(66,800) (1 FTE)	With this reduction, the Administration will still continue to support the operation areas of Public Works.
Fund Balance Adjustment	SW	387,100	No impact on program result
Safety & Risk Management Premiums	GSD	923,300	Coverage of safety and risk management premiums and activities
	USD	78,400	
	SW	3,000	

42 Public Works-At a Glance



Budget Change and Result Highlights FY 2007

Recommendation			Result
Internal Service Charges			
Finance Charge	GSD	\$ (5,100)	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
	USD	4,800	
	SW	(34,700)	
Human Resources Charge	GSD	(37,400)	Delivery of core human resource functions including hiring, training, and evaluation/management
	USD	16,400	
	SW	(28,700)	
Information Systems Charge	GSD	419,600	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity
	SW	(12,100)	
Facilities Maintenance & Security Charge	USD	1,100	Delivery of facility maintenance and associated security functions
Shared Business Office Charge	GSD	5,100	Delivery of administrative support functions
	USD	500	
	SW	2,500	
Shared Services Charge	GSD	32,100	Delivery of centralized payment services
	USD	32,200	
	SW	24,100	
Customer Call Center Charge	GSD	(7,700)	Telephone access to information for Metro employees, the residents of Nashville, and other callers
	SW	192,300	
Fleet Management Charge	GSD	303,300	Delivery of fleet management, fuel services, and maintenance functions
	USD	723,200	
	SW	(539,100)	
Postal Service Charge	GSD	1,300	Delivery of mail across the Metropolitan Government
	USD	2,400	
	SW	2,400	
Radio Service Charge	GSD	(99,600)	Delivery of radio infrastructure support and radio installation and maintenance
	SW	(4,500)	
Surplus Property Charge	GSD	10,600	Handling and disposition of surplus property
	USD	5,400	
	SW	7,100	
Adjustment to Offset WM LOCAP Charges	SW	49,300	Payment for indirect costs
Change in General Fund Transfers to Waste Management	GSD	1,788,000	These transfers will fund the Waste Management Funds requirements
	USD	(1,953,700)	
TOTAL		\$2,523,900 (17 FTEs)	

Performance Information Highlights

Performance Measure Certification

The Performance Measure Certification Unit reviewed all key result measures for the Public Works Department for FY 2004-05. Measures were either certified, meaning the measure was aligned, documented, and reliable or not certified (NC), meaning the measure did not meet the established criteria. For FY 2005, only certified measures appear in the Operating Budget Book.

	Certified	Reported, Not Certified	Not Reported
Number of Programs:	94%	6%	0%
Program Budget Dollars:	97%	3%	0%

42 Public Works-At a Glance



Engineering Line of Business – The purpose of the Engineering line of business is to provide infrastructure design, review, construction, parking, and inspection products to citizens, neighborhoods, Metro departments, consultants and contractors so they can have a variety of options as to their mode of transportation.

Consultant Services Program

The purpose of the Consultant Services Program is to provide engineering review products to consultants and contractors so they can receive decisions on a timely basis.

Results Narrative

The proposed budget for the Consultant Services Program includes a reduction of \$54,000 which includes 1 FTE. This program seeks to provide review report decisions to customers within 10 days. This position reduction eliminates the position held for the Metro Review Committee and will hinder efforts to consolidate review functions with the Codes and Fire Departments. With this proposed reduction the program can still provide report decisions in a timely manner and contribute to Public Work's goal of meeting service commitment deadlines.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$790,100	\$741,909	\$752,900	...	\$698,900
FTEs:	GSD General Fund	12.60	12.60	12.60	...	11.60
Results						
Percentage of review report decisions received by customers within 10 days		96%	98%	96%	97%	97%

Traffic Engineering Program

The purpose of the Traffic Engineering Program is to provide traffic design products to users of the Metro street systems so they can travel safely and efficiently.

Results Narrative

The proposed budget for the Traffic Engineering Program includes a reduction of \$66,800 which includes 1 FTE, as well as a reduction of \$100,000 due to the elimination of non-recurring funds for traffic calming awarded in FY06. With the proposed reductions, we expect the percentage of requests that are investigated and appropriately resolved within 30 days to drop by 15%. This program supports and will impact the achievement of our departmental goal of having drivers experience no worsening of traffic congestion or delays.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$737,000	\$757,347	\$855,600	...	\$688,800
FTEs:	GSD General Fund	9.20	9.20	9.20	...	8.20
Results						
Percentage of safety requests that are investigated and appropriately resolved within 30 days		85%	80%	85%	73%	65%

42 Public Works-At a Glance



Intelligent Transportation Systems (ITS) Program

The purpose of the Intelligent Transportation System (ITS) Program is to provide ITS design, contract management and operation products to the users of the Metro street system so they will experience less impact from incidents and events.

Results Narrative

The proposed budget for the Intelligent Transportation Systems Program includes maintaining the current level of funding for FY07. The result measure is the percentage of installed devices communicating with the traffic center. Public Works is installing devices that communicate with a central management location so that the devices can be monitored, modified and updated remotely. This result measure was selected because it most closely reflects the program's purpose of having Metro's street system users experience less impact from incidents and events. This program also contributes to the goal of drivers in Metro Nashville experiencing no worsening of traffic congestion or delays.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund		\$376,000	\$411,788	\$406,800	...	\$406,800
FTEs: GSD General Fund		5.40	5.40	5.40	...	5.40
Results						
Percentage of installed devices communicating with the traffic center		80%	99%	80%	96%	95%

Right of Way Permit Program

The purpose of the Right of Way Permit Program is to provide excavation and lane closure permit products to utility contractors and special event promoters so they can receive a decision on a timely basis.

Results Narrative

The proposed budget for the Right of Way Permit Program includes a reduction of \$56,500 which includes 1 FTE. With the proposed reduction we expect the percentage of permit responses received by customers within 3 days to drop by 25%. This will reduce decision timeliness to utility contractors and special event coordinators by approximately one day. This reduction will also affect the Public Works goal of meeting service commitment deadlines.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund		\$373,700	\$406,567	\$462,100	...	\$405,600
FTEs: GSD General Fund		6.60	6.60	6.60	...	5.60
Results						
Percentage of permit responses received by customers on a timely basis		95%	91%	95%	89%	66%

42 Public Works-At a Glance



Sidewalk Construction Program

The purpose of the Sidewalk Construction Program is to provide sidewalk construction products to pedestrians in Davidson County so they can have improved mobility and accessibility.

Results Narrative

The proposed budget for the Sidewalk Construction Program includes a reduction of \$56,500 which includes 1 FTE. With this reduction, we expect the number of linear feet of sidewalk constructed per year to drop by 15,000 linear feet. This affects the program's purpose of providing sidewalk construction products to pedestrians in Davidson County so they can have improved mobility and accessibility. This also affects the departmental goal of upgrading neighborhood infrastructure standards.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$610,300	\$588,398	\$664,200	...	\$607,700
FTEs:	GSD General Fund	10.10	10.10	10.10	...	9.10
Results						
Percentage of targeted* sidewalk linear feet constructed		100%	92%	100%	20%	100%
<ul style="list-style-type: none"> As identified in Nashville-Davidson County Strategic Plan for Sidewalks and Bikeways 						

Street Construction Program

The purpose of the Street Construction Program is to provide roadway and alleyway construction products to motorists and cyclists in Davidson County so they can have improved mobility and accessibility.

Results Narrative

The proposed budget for the Street Construction Program includes a reduction of \$96,700 which includes 2 FTEs. With the proposed reductions, we expect the percentage of street pavement surfaces that are graded at 70 or better (0-100 grading) to drop slightly. The pavement surfaces are graded for cracks, stress and pavement deformation. This performance measure was chosen because it most closely aligns with the program purpose of providing roadway construction products to motorists and cyclists in Davidson County so they can have improved mobility and accessibility. This reduction will impact the department's goal of having no more than 25% of road surfaces rated as in "poor condition" by the end of 2008.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$1,337,700	\$1,266,218	\$1,565,000	...	\$1,468,300
FTEs:	GSD General Fund	21.10	21.10	21.10	...	19.10
Results						
Percentage of street pavement surfaces graded at 70 or better (0-100 grading)		85%	85%	85%	85%	90%

42 Public Works-At a Glance



Parking Program

The purpose of the Parking Program is to provide parking space and enforcement products to the public so they can have access to parking spaces when they need them.

Results Narrative

The proposed budget for the Parking Program includes a reduction of \$43,400 which includes 1 FTE. The reduction in enforcement will reduce turnover in on-street parking spaces and revenue reduction of parking fines to the general fund. The proposed budget for the Parking program also includes an increase of \$458,300 for facilities management by the Nashville Downtown Partnership. This increase is matched with an increase in Parking Revenue. This program supports and will impact the achievement of our departmental goal related to demonstrating commitment to excellence in performance and delivery of results for Public Work's customers.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$1,816,400	\$1,830,096	\$2,393,500	...	\$2,808,400
FTEs:	GSD General Fund	10.00	10.00	10.00	...	9.00
Results						
Percentage of occupancy of off-street parking spaces		70%	79%	70%	67%	75%

Right of Way Operations Line of Business – The purpose of the Right of Way Operations line of business is to provide right of way installation, maintenance and repair products to the public so they can enjoy clean and safe public ways.

Traffic Signal Program

The purpose of the Traffic Signal Program is to provide traffic signal installation, maintenance and repair products to the traveling public so they can travel in a system that is well maintained.

Results Narrative

The proposed budget for the Traffic Signal Program includes a reduction of \$119,600 which includes 1 FTE. With some overtime for mandatory signal repairs, the program should still be able to provide maintenance to 90% of the signals annually. This program will continue to contribute to the goal of having drivers in Nashville experience no worsening in traffic congestion or delays.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$1,851,800	\$1,677,319	\$1,822,400	...	\$1,702,800
FTEs:	GSD General Fund	25.50	25.50	25.50	...	24.50
Results						
Percentage of time traffic signals are operational		NA	NA	NA	93%	95%
Percentage of signal installations maintained annually		90%	99%	90%	NA	NA

42 Public Works-At a Glance



Traffic Sign and Marking Program

The purpose of the Traffic Sign and Marking Program is to provide traffic sign and street marking installation, maintenance and repair products to the traveling public so they can travel in a safe traffic system and receive timely and accurate traffic information, instructions and warnings.

Results Narrative

The proposed budget for the Traffic Sign and Marking Program includes a reduction of \$77,100 in operating expenditures for various items including road marking supplies and sign supplies. This reduction will not affect the result measure of the percentage of non-regularly sign repairs appropriately resolved within 30 days. This program also contributes to the goal of having Metro Nashville drivers experience no worsening of traffic congestion or delays.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$1,260,500	\$1,052,915	\$1,172,500	...	\$1,095,400
FTEs:	GSD General Fund	12.40	12.40	12.40	...	12.40
Results						
Percentage of non-regulatory sign repairs appropriately resolved within 30 days		NR	NC	NR	96%	98%

Roadway Maintenance Program

The purpose of the Roadway Maintenance Program is to provide roadway and bridge installation, maintenance and repair products to the traveling public so they can travel in right of ways with a minimum of exposures to pavement defects or other hazards.

Results Narrative

The proposed budget for the Roadway Maintenance Program includes an increase of \$50,000 for improved lighting on major interstate routes and Briley Parkway and for planned USD growth. This funding increase supports the department's goal of Nashville drivers experiencing improved traffic flow and significant reductions in traffic congestion. In addition, this request directly supports the department's key measure of customer inquiries being appropriately resolved within 30 days.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$ 8,032,100	\$ 7,958,950	\$ 9,635,500	...	\$ 9,635,500
	USD General Fund	<u>6,525,600</u>	<u>6,506,809</u>	<u>6,628,800</u>	...	<u>6,678,800</u>
	Total	\$14,557,700	\$14,465,759	\$16,264,300	...	\$16,314,300
FTEs:	GSD General Fund	145.60	148.10	151.85	...	151.85
	USD General Fund	<u>41.00</u>	<u>41.00</u>	<u>41.00</u>	...	<u>41.00</u>
	Total	186.60	189.10	192.85	...	192.85
Results						
Percentage of customer inquiries appropriately resolved within 30 days		NR	96%	95%	98%	98%

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Alley Maintenance Program

The purpose of the Alley Maintenance Program is to provide scheduled alley maintenance products to neighborhoods so they can enjoy functional and unobstructed alleyways.

Results Narrative

The proposed budget for the Alley Maintenance Program includes maintaining the current level of funding for FY07. The result measure for this program is the percentage of property owners adjacent to alleyways which rate alleyways in their neighborhood as functional and unobstructed. This program is measured by means of a public survey. This performance measure was selected because it most closely aligns with the program purpose of providing alley maintenance products to neighborhoods so they can enjoy functional and unobstructed alleyways. This program also contributes to the goal of having drivers in Nashville experience no worsening of traffic congestion or delays.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,364,300	\$1,269,318	\$1,056,300	...	\$1,056,300
FTEs: GSD General Fund	29.80	29.80	29.80	...	29.80

Results

Percentage of property owners adjacent to alleyways which rate alleyways in their neighborhood as functional and unobstructed

NR	74%	90%	100%	100%
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Emergency Response Program

The purpose of the Emergency Response Program is to provide timely emergency response products to the public so their homeland security is enhanced and their exposure to any man made or natural incident that may pose a threat to their ability to safely travel upon Metro roadways or designated emergency routes is minimized.

Results Narrative

The proposed budget for the Emergency Response Program includes a reduction \$45,800 which includes 1 FTE. This will reduce the number of hours worked in the roadway response program and lower the percentage of emergency incidents receiving a response within 1 hour by 10%. Registration expenditures for training will also be reduced. The proposed reductions will affect the departmental goal of having drivers in Nashville experience no worsening of traffic congestion or delays.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$755,900	\$685,975	\$458,500	...	\$412,700
FTEs: GSD General Fund	4.20	4.20	4.20	...	3.20

Results

Percentage of emergency incidents receiving a response within 1 hour

90%	97%	99%	97%	89%
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42 Public Works-At a Glance



Waste Management Line of Business – The purpose of the Waste Management line of business is to provide waste collection and disposal products to Nashvillians so they can have environmentally safe and efficient collection and disposal of waste.

Waste Collection Program

The purpose of the Waste Collection Program is to provide waste collection products to people in Metro Davidson County so they can have a timely and satisfactory process for discarding waste.

Results Narrative

The proposed budget for the Waste Collection Program includes reductions of \$44,600 (1 FTE in Front Loader Collection), \$45,400 (1 FTE in Metro Building Recycling which eliminates this service), \$145,000 (3 FTE's in Curbside Recycling), and \$140,500 (2 FTE's in Waste Collection). The result measure for this program is the percent of customers who receive waste collection services in a timely manner. This measure was selected because it most closely aligns with the program purpose of providing a satisfactory process for the people of Metro Davidson County to discard their waste. These reductions will affect the department goal of having Metro Nashville's citizens experience a more efficient and environmentally friendly process for the disposal of their waste as evidenced by the target of 25% of all municipal solid waste being recycled.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Special Purpose Fd (Waste Mgmt)	\$14,896,700	\$15,066,663	\$11,801,000	...	\$11,425,500
FTEs: Special Purpose Fd (Waste Mgmt)	76.70	76.70	65.50	...	58.50

Results

Percentage of customers who receive waste collection services in a timely manner

NR 100% NR 99% 96%

Waste Disposal Program

The purpose of the Waste Disposal Program is to provide disposal products to private haulers collecting waste in Davidson County so they can have an effective, convenient and environmentally safe facility to dispose of collected waste.

Results Narrative

The proposed budget for the Waste Disposal Program includes maintaining current funding for FY07. This program supports and impacts the goal of Metro citizens experiencing a more efficient and environmentally friendly process for the disposal of their waste.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Special Purpose Fd (Waste Mgmt)	\$4,272,000	\$4,144,299	\$4,522,600	...	\$4,522,600
FTEs: Special Purpose Fd (Waste Mgmt)	2.20	2.20	2.3	...	2.3

Results

Percentage of Tennessee Department of Environment and Conservation inspections which result in a fineable violation

NR 0% NR NR NR

42 Public Works-At a Glance



Waste Materials Handling Facilities Program

The purpose of the Waste Materials Handling Facilities Program is to provide waste material handling products to people in Davidson County so they can conveniently dispose of recyclables, household hazardous waste and bulk waste in a manner that protects the environment.

Results Narrative

The proposed budget for the Waste Materials Handling Facilities Program includes a reduction of \$67,000 for the Drop-off Recycling Centers reducing payments from \$15 per ton to \$5 per ton. This program supports and impacts Public Works goal of Metro citizens experiencing a more efficient and environmentally friendly process for the disposal of their waste.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Special Purpose Fd (Waste Mgmt)	\$1,787,600	\$1,841,033	\$2,347,000	...	\$2,280,000
FTEs: Special Purpose Fd (Waste Mgmt)	17.70	17.70	24.2	...	24.2
Results					
Percentage of customers which rate the Waste Materials Handling Facilities as convenient	95%	96%	96%	96%	96%

Environmental Education Program

The purpose of the Environmental Education Program is to provide waste handling information products to people in Davidson County so they can receive more cost efficient services due to their compliance with proper procedures.

Results Narrative

The proposed budget for the Environmental Education Program includes maintaining the current level of funding for FY07. The result measure for this program is the percentage of contaminated recyclables collected. This performance measure was chosen because it most closely aligns with the program purpose of providing waste handling information products to the people of Davidson County so they can receive more cost-efficient services due to their compliance with proper recycling procedure.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Special Purpose Fd (Waste Mgmt)	\$103,900	\$291,650	\$220,600	...	\$220,600
FTEs: Special Purpose Fd (Waste Mgmt)	1.40	1.40	2.0	...	2.0
Results					
Percentage of contaminated recyclables collected	4%	10%	4%	5%	3%

42 Public Works-At a Glance



Customer Service Line of Business – The purpose of the Customer Service line of business is to provide informational products to the public and other Metro agencies so their requests and inquiries will be acknowledged and responded to in a timely manner.

Customer Response and Support Program

The purpose of the Customer Response and Support Program is to provide informational products to the public and other Metro agencies so their requests and inquiries will be acknowledged and responded to in a timely manner.

Results Narrative

The proposed budget for the Customer Response and Support Program includes maintaining the current level of funding for FY07. The result measure for this program is the percentage of requests acknowledged within one working day. This performance measure was chosen because it most closely aligns with the program purpose of providing informational products to the public and other Metro agencies so their requests and inquiries will be acknowledged and responded to in a timely manner. This program also contributes to the goal of providing excellence in customer service as evidenced by acknowledging all inquiries and requests by the next working day.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$276,700	\$242,723	\$269,600	...	\$269,600
Special Purpose Fd (Waste Mgmt)	433,300	305,152	303,600	...	303,600
Total	\$710,000	\$547,875	\$573,200	...	\$573,200
FTEs: GSD General Fund	6.40	6.40	6.40	...	6.40
Special Purpose Fd (Waste Mgmt)	1.00	1.00	1.00	...	1.00
Total	7.40	7.40	7.40	...	7.40

Results

Percentage of requests acknowledged within one working day	NR	82%	85%	88%	90%
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Administrative Line of Business – The purpose of the Administrative line of business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to safety and risk management premiums and internal service fees for GSD and USD and Pay Plan and Benefits for Waste Management. These adjustments will be allocated to individual programs by the department in FY 07. For a detailed description, see the Budget change and Result Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD Transfer	\$ 8,885,500	\$ 8,885,500	\$0	...	\$0
USD Transfer	9,426,100	9,426,100	0	...	0
Special Purpose Fd (Waste Mgmt Transfer)	638,000	636,800	0	...	0
Total	\$18,949,600	\$18,948,400	\$0	...	\$0
GSD Other	\$ 2,955,400	\$ 2,393,652	\$0	...	\$1,545,500
USD Other	264,800	216,208	0	...	864,400
Special Purpose Fd (Waste Mgmt Other)	1,548,500	1,541,728	0	...	298,500
Total	\$ 4,768,700	\$ 4,151,588	\$0	...	\$2,708,400

42 Public Works-At a Glance



Administrative Program

The purpose of the Administrative Program is to provide IT support, facilities management, HR support, financial management support, procurement support, records retention support, safety and risk management support, and leadership support products to the operational divisions of Public Works so they can focus on operational issues while still having their administrative needs met.

Results Narrative

The proposed budget for the Administrative program includes a reduction of \$66,800 (1 FTE from SW ALOB), the addition of \$387,100 in SW to balance their budget, the safety and risk management premiums and internal service fee adjustments for Waste management, and the adjustments made to the GSD & USD transfers to Waste Management. These changes will not interfere with the Administration's ability to continue to support the operational areas of Public Works so they can focus on operational issues while having their administrative needs met. This program directly supports our goal of demonstrating our commitment to excellence in customer service.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD Transfer	\$0	\$0	\$ 9,018,500	...	\$10,806,500
	USD Transfer	0	0	10,061,000	...	8,107,300
	Special Purpose Fund (Waste Mgmt Transfer)	0	0	<u>638,000</u>	...	<u>638,000</u>
	Total	\$0	\$0	\$19,717,500	...	\$19,551,800
	GSD Other	\$2,332,200	\$2,511,565	\$ 3,482,400	...	\$ 3,482,400
	USD Other	0	2	851,700	...	851,700
	Special Purpose Fund (Waste Mgmt Other)	<u>511,600</u>	<u>361,204</u>	<u>3,085,600</u>	...	<u>3,067,500</u>
	Total	\$2,843,800	\$2,872,771	\$ 7,419,700	...	\$ 7,401,600
FTEs:	GSD General Fund	19.60	19.60	19.60	...	19.60
	USD General Fund	0.00	0.00	0.00	...	0.00
	Special Purpose Fund (Waste Mgmt)	<u>3.00</u>	<u>3.00</u>	<u>7.00</u>	...	<u>6.00</u>
	Total	22.60	22.60	26.60	...	25.60
Results						
	Percentage Budget Variance	NR	10.86%	NR	11%	10%

42 Public Works-Financial



GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	16,136,600	15,325,247	16,998,800	17,031,900
OTHER SERVICES:				
Utilities	544,300	503,273	567,100	517,100
Professional and Purchased Services	2,130,700	2,041,734	2,768,600	3,239,300
Travel, Tuition, and Dues	87,600	117,567	126,700	128,100
Communications	127,700	30,238	37,200	30,900
Repairs and Maintenance Services	481,200	302,366	483,900	467,700
Internal Service Fees	2,845,300	3,074,370	1,579,400	2,201,600
TOTAL OTHER SERVICES	6,216,800	6,069,549	5,562,900	6,584,700
Other Expense	2,501,700	2,364,211	2,420,600	3,267,900
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	15,000	35,790	15,000	0
TOTAL OPERATING EXPENSE	24,870,100	23,794,797	24,997,300	26,884,500
Transfers to Other Funds and Units	8,885,500	8,885,500	9,018,500	10,806,500
TOTAL EXPENSE AND TRANSFERS	33,755,600	32,680,297	34,015,800	37,691,000
PROGRAM REVENUE:				
Charges, Commissions, & Fees	1,313,800	2,617,551	2,849,800	3,725,900
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	4,800	4,826	4,800	4,800
Subtotal Other Governments & Agencies	4,800	4,826	4,800	4,800
Other Program Revenue	0	23,350	0	0
TOTAL PROGRAM REVENUE	1,318,600	2,645,727	2,854,600	3,730,700
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	462,200	155,378	313,700	285,900
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	462,200	155,378	313,700	285,900
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	1,780,800	2,801,105	3,168,300	4,016,600

42 Public Works-Financial



USD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	1,596,000	1,591,832	1,604,500	1,654,600
OTHER SERVICES:				
Utilities	4,445,200	4,485,015	4,560,000	4,610,000
Professional and Purchased Services	529,100	383,348	477,800	477,800
Travel, Tuition, and Dues	0	115	0	0
Communications	0	0	0	0
Repairs and Maintenance Services	0	42,934	70,000	70,000
Internal Service Fees	216,800	216,210	764,700	1,550,700
TOTAL OTHER SERVICES	5,191,100	5,127,622	5,872,500	6,708,500
Other Expense	3,300	3,565	3,500	81,900
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	6,790,400	6,723,019	7,480,500	8,445,000
Transfers to Other Funds and Units	9,426,100	9,426,100	10,061,000	8,107,300
TOTAL EXPENSE AND TRANSFERS	16,216,500	16,149,119	17,541,500	16,552,300
PROGRAM REVENUE:				
Charges, Commissions, & Fees	1,616,000	43,756	104,400	75,000
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	1,616,000	43,756	104,400	75,000
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	1,616,000	43,756	104,400	75,000

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Waste Management Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	6,514,700	5,384,493	5,582,800	5,439,700
OTHER SERVICES:				
Utilities	212,500	116,899	158,500	130,500
Professional and Purchased Services	12,674,400	12,817,324	13,015,400	12,982,300
Travel, Tuition, and Dues	18,700	7,728	20,300	15,300
Communications	101,000	276,383	110,800	33,600
Repairs and Maintenance Services	213,800	277,949	415,700	411,200
Internal Service Fees	583,100	547,631	1,718,600	1,328,100
TOTAL OTHER SERVICES	13,803,500	14,043,914	15,439,300	14,901,000
Other Expense	3,235,400	4,123,321	1,258,300	1,777,600
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	23,553,600	23,551,728	22,280,400	22,118,300
Transfers to Other Funds and Units	638,000	636,800	638,000	638,000
TOTAL EXPENSE AND TRANSFERS	24,191,600	24,188,528	22,918,400	22,756,300
PROGRAM REVENUE:				
Charges, Commissions, & Fees	3,690,000	3,724,421	3,914,600	3,842,500
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	104,716	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	104,716	0	0
Other Program Revenue	0	156,226	0	0
TOTAL PROGRAM REVENUE	3,690,000	3,985,363	3,914,600	3,842,500
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	210,000	104,450	125,000	0
TOTAL NON-PROGRAM REVENUE	210,000	104,450	125,000	0
Transfers From Other Funds and Units	18,311,600	18,311,600	19,660,600	18,913,800
TOTAL REVENUE AND TRANSFERS	22,211,600	22,401,413	23,700,200	22,756,300

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		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Admin Asst	07241 SR0900	2	2.00	2	2.00	2	2.00
Admin Spec	07720 SR1100	0	0.00	0	0.00	3	3.00
Admin Svcs Mgr	07242 SR1300	1	1.00	1	1.00	1	1.00
Admin Svcs Officer 1	02660 SR0600	0	0.00	1	1.00	1	1.00
Admin Svcs Officer 3	07244 SR1000	6	6.00	5	5.00	3	3.00
Admin Svcs Officer 4	07245 SR1200	1	1.00	2	2.00	1	1.00
Application Tech 3	10103 SR0900	0	0.00	0	0.00	1	1.00
Blaster	03710 TG0700	1	1.00	1	1.00	1	1.00
CAD/GIS Analyst 2	07730 SR1000	2	2.00	2	2.00	2	2.00
Carpenter 2	00970 TL1000	1	1.00	1	1.00	1	1.00
Compliance Inspector 1	07731 SR0700	4	4.00	6	6.00	3	3.00
Compliance Inspector 2	07732 SR0900	0	0.00	0	0.00	1	1.00
Compliance Inspector 3	07733 SR1000	3	3.00	1	1.00	1	1.00
Contract Admin	07734 SR1400	0	0.00	1	1.00	0	0.00
Cust Svc Field Rep 3	07738 SR0700	1	1.00	1	1.00	0	0.00
Cust Svc Mgr	00746 SR1400	1	1.00	2	2.00	3	3.00
Engineer 1	07294 SR1200	9	9.00	8	8.00	4	4.00
Engineer 2	07295 SR1300	5	5.00	6	6.00	7	7.00
Engineer 3	06606 SR1400	3	3.00	3	3.00	3	3.00
Engineer In Training	07296 SR1000	7	7.00	7	7.00	5	5.00
Engineering Tech 1	07298 SR0600	3	3.00	3	3.00	3	3.00
Engineering Tech 2	07299 SR0800	4	4.00	4	4.00	4	4.00
Engineering Tech 3	07300 SR1000	17	17.00	17	17.00	17	17.00
Equip & Supply Clerk 1	05010 SR0400	1	1.00	0	0.00	0	0.00
Equip Operator 1	06826 TG0500	18	18.00	14	14.00	12	12.00
Equip Operator 2	06827 TG0700	27	27.00	27	27.00	29	29.00
Equip Operator 3	07303 TG0800	23	23.00	26	26.00	26	26.00
Finance Admin	10108 SR1300	0	0.00	0	0.00	1	1.00
Finance Mgr	06232 SR1400	2	2.00	3	3.00	2	2.00
Human Resources Analyst 1	02730 SR0800	1	1.00	0	0.00	0	0.00
Human Resources Asst 2	06931 SR0700	0	0.00	1	1.00	1	1.00
Human Resources Mgr	06531 SR1400	1	1.00	1	1.00	1	1.00
Info Systems App Analyst 1	07779 SR1000	0	0.00	1	1.00	0	0.00
Info Systems App Analyst 2	07780 SR1100	0	0.00	0	0.00	1	1.00
Info Systems Div Mgr	07318 SR1400	1	1.00	1	1.00	1	1.00
Maint & Repair District Supv	07324 TS1100	3	3.00	3	3.00	0	0.00
Maint & Repair Leader 1	07325 TL0700	20	20.00	17	17.00	19	19.00
Maint & Repair Leader 2	07326 TL0900	10	10.00	13	13.00	12	12.00
Maint & Repair Supv	07327 TS0800	2	2.00	0	0.00	0	0.00
Maint & Repair Worker 1	02799 TG0300	36	36.00	45	45.00	41	41.00
Maint & Repair Worker 2	07328 TG0400	30	30.00	27	27.00	29	29.00
Maint & Repair Worker 3	07329 TG0600	11	11.00	11	11.00	10	10.00
Office Support Mgr	10119 SR0900	3	3.00	3	3.00	3	3.00
Office Support Rep 1	10120 SR0400	2	2.00	1	1.00	2	2.00
Office Support Rep 2	10121 SR0500	4	4.00	4	4.00	3	3.00

42 Public Works-Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101 (Continued)							
Office Support Rep 3	10122 SR0600	5	5.00	6	6.00	4	4.00
Office Support Spec 2	10124 SR0800	2	2.00	3	3.00	1	1.00
Parking Patrol Officer 1	10480 SR0700	0	0.00	0	0.00	3	3.00
Parts Supv	07345 SR0900	1	1.00	1	1.00	1	1.00
Program Mgr 2	07377 SR1200	0	0.00	0	0.00	1	1.00
Pub Info Coord	10132 SR1200	1	1.00	0	0.00	0	0.00
Pub Works Asst Dir-Engineering	00380 SR1500	1	1.00	1	1.00	1	1.00
Pub Works Asst Dir-F & A	10133 SR1500	1	1.00	1	1.00	1	1.00
Pub Works Asst Dir-Strt & Rds	06387 SR1500	1	1.00	1	1.00	1	1.00
Pub Works Dir	01650 DP0300	1	1.00	1	1.00	1	1.00
Pub Works Supt	07388 SR1300	1	1.00	0	0.00	0	0.00
Public Works Associate Dir.	10359 SR1500	0	0.00	0	0.00	1	1.00
Safety Inspector 1	04125 SR0800	1	1.00	1	1.00	0	0.00
Seasonal Worker 3	09105	26	6.50	27	6.75	27	6.75
Signal Tech 1	07402 TG0900	5	5.00	5	5.00	5	5.00
Signal Tech 2	04930 TG1100	4	4.00	4	4.00	3	3.00
Signal Tech 3	04810 TL1100	4	4.00	4	4.00	4	4.00
Signal Tech Supv	04910 TS1100	1	1.00	1	1.00	1	1.00
Signs & Markings Supv	07403 TS1000	1	1.00	1	1.00	1	1.00
Skilled Craft Worker 1	07404 TG0700	4	4.00	3	3.00	3	3.00
Special Asst To The Dir	05945 SR1300	0	0.00	0	0.00	1	1.00
Special Projects Mgr	07762 SR1500	1	1.00	1	1.00	0	0.00
Technical Specialist 1	07756 SR1100	5	5.00	5	5.00	7	7.00
Technical Specialist 2	07757 SR1200	3	3.00	4	4.00	4	4.00
Technical Svcs Coord	07413 SR1100	1	1.00	1	1.00	1	1.00
Traffic Control Mgr	07801 SR1300	1	1.00	1	1.00	2	2.00
Transportation Mgr	10137 SR1400	1	1.00	1	1.00	2	2.00
Total Positions & FTE		338	318.50	345	324.75	336	315.75
USD General 18301							
Equip Operator 2	06827 TG0700	1	1.00	1	1.00	1	1.00
Equip Operator 3	07303 TG0800	4	4.00	3	3.00	3	3.00
Maint & Repair Leader 2	07326 TL0900	2	2.00	2	2.00	2	2.00
Maint & Repair Worker 1	02799 TG0300	30	30.00	29	29.00	29	29.00
Maint & Repair Worker 2	07328 TG0400	1	1.00	3	3.00	3	3.00
Office Support Mgr	10119 SR0900	1	1.00	1	1.00	1	1.00
Office Support Rep 2	10121 SR0500	1	1.00	1	1.00	1	1.00
Sanitation Supv	07397 TS0700	1	1.00	1	1.00	1	1.00
Total Positions & FTE		41	41.00	41	41.00	41	41.00
Solid Waste Operations 30501							
Admin Asst	07241 SR0900	0	0.00	0	0.00	1	1.00
Admin Spec	07720 SR1100	1	1.00	1	1.00	1	1.00
Admin Svcs Officer 2	07243 SR0800	0	0.00	0	0.00	1	1.00
Compliance Inspector 1	07731 SR0700	0	0.00	0	0.00	1	1.00

42 Public Works-Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
Solid Waste Operations 30501 (Continued)							
Cust Svc Field Rep 1	07736 SR0500	0	0.00	3	3.00	5	5.00
Cust Svc Field Rep 2	07737 SR0600	0	0.00	3	3.00	2	2.00
Cust Svc Field Rep 3	07738 SR0700	0	0.00	0	0.00	1	1.00
Cust Svc Mgr	00746 SR1400	0	0.00	0	0.00	1	1.00
Engineer In Training	07296 SR1000	1	1.00	1	1.00	1	1.00
Equip & Supply Clerk 2	03440 SR0600	1	1.00	1	1.00	0	0.00
Equip Operator 1	06826 TG0500	1	1.00	1	1.00	0	0.00
Equip Operator 2	06827 TG0700	1	1.00	1	1.00	1	1.00
Equip Operator 3	07303 TG0800	39	39.00	39	39.00	44	44.00
Facility Coord	07040 SR1100	0	0.00	0	0.00	1	1.00
Maint & Repair Worker 1	02799 TG0300	1	1.00	0	0.00	0	0.00
Maint & Repair Worker 2	07328 TG0400	1	1.00	1	1.00	0	0.00
Office Support Rep 2	10121 SR0500	11	11.00	4	4.00	3	3.00
Office Support Spec 1	10123 SR0700	1	1.00	1	1.00	0	0.00
Office Support Spec 2	10124 SR0800	2	2.00	2	2.00	3	3.00
Professional Spec	07753 SR1100	0	0.00	0	0.00	1	1.00
Pub Works Asst Dir-Waste Mgmt	07387 SR1500	1	1.00	1	1.00	0	0.00
Recycling Coord	07116 SR1000	3	3.00	3	3.00	1	1.00
Sanitation Leader	05957 TL0600	11	11.00	16	16.00	12	12.00
Sanitation Supv	07397 TS0700	8	8.00	8	8.00	6	6.00
Sanitation Worker	04160 TG0500	18	18.00	15	15.00	6	6.00
Waste Management Supervisor	10484 SR1100	0	0.00	0	0.00	1	1.00
Waste Mgmt Supt	07755 SR1300	1	1.00	1	1.00	1	1.00
Total Positions & FTE		102	102.00	102	102.00	94	94.00
Department Totals		481	461.50	488	467.75	471	450.75

33 Codes Administration-At a Glance



Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$7,060,700	\$7,602,500	\$7,713,900
	Special Purpose Funds	0	135,000	154,800
	Total Expenditures and Transfers	\$7,060,700	\$7,737,500	\$7,868,700
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 791,800	\$ 984,800	\$ 960,800
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$ 791,800	\$ 984,800	\$ 960,800
	Non-program Revenue	7,514,200	8,645,200	9,864,200
	Transfers From Other Funds and Units	0	30,000	100,000
	Total Revenues	\$ 8,306,000	\$ 9,660,000	\$10,925,000
Positions	Total Budgeted Positions	99	102	100
Contacts	<div> <div> Director: Terry Cobb Financial Manager: Roy L. Jones Howard Office Building 37210 </div> <div> email: terry.cobb@nashville.gov email: roy.jones@nashville.gov Phone: 862-6600 FAX: 862-6514 </div> </div>			

Line of Business and Program

Code Enforcement Notification

Code Enforcement Notification

Construction/Land Use

Construction/Land Use

Better Neighborhoods

Better Neighborhoods

Building Safety

Building Safety

Information Services

Board Support Services

Information Sharing

Administrative

Administrative

Non-allocated Financial Transactions

33 Codes Administration-At a Glance



Mission	The mission of the Department of Codes & Building Safety is to provide permit, inspection, enforcement, and information products to the Nashville community so they can experience safe buildings and improved quality of life.
Goals	<p>By the year 2010, Codes customers will experience improved ability to communicate and access information through improved technology within Codes, as evidenced by:</p> <ul style="list-style-type: none"> • 10% increase of customers accessing information online • 75% of customers who report satisfaction with communications with the department <p>By the year 2010, citizens of Davidson County will experience cleaner, safer neighborhoods, as evidenced by:</p> <ul style="list-style-type: none"> • 10% reduction in substandard housing • 10% reduction in number of abandoned or inoperable/unlicensed vehicles • 10% reduction of visual clutter (signs, debris, trash, graffiti) <p>By the year 2010, Codes customers will experience improved response times to their inspection requests, as evidenced by:</p> <ul style="list-style-type: none"> • 75% of customers who receive a response within 48 hours including communication of action on service requests <p>By the year 2010, citizens of and visitors to Davidson County will experience increased Code compliance in new buildings as evidenced by:</p> <ul style="list-style-type: none"> • 10% increase in building projects obtaining a Use and Occupancy Letter indicating all required inspections performed and approved. <p>NOTE: The Strategic Goals of the Codes Department are pending.</p>

Budget Change and Result Highlights FY 2007

Recommendation		Result
Construction/Land Use Program		
Sexually Oriented Business Licensing Board	\$ 95,500	Allow the department to regulate and license sexually oriented businesses in Davidson County
Better Neighborhoods Program		
Reduction of 2 property standards inspectors	(103,400)	A reduction of property and abandoned vehicle inspections in Davidson County
	(2 FTEs)	
Civil Warrants	147,200	Reimbursement to the Circuit Court Clerk for the cost of warrants served
Information Sharing Program		
FY06 Non-Recurring Item – Backfile Conversion	(225,000)	Reduction of FY06 amount given as a non-recurring item for document imaging project
Non-Allocated Financial Transactions Program		
Pay Plan/Fringe Amounts	211,500	Supports the hiring and retention of a qualified workforce
Safety & Risk Management Premiums	162,900	Coverage of safety and risk management premiums and activities

33 Codes Administration-At a Glance



Budget Change and Result Highlights FY 2007

Recommendation		Result
Internal Service Charges		
Finance Charge	\$ (2,400)	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	(15,100)	Delivery of core human resource functions including hiring, training, and evaluation/management
Information Systems Charge	(186,800)	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity
Facilities Maintenance & Security Charge	6,600	Delivery of facility maintenance and associated security functions
Shared Business Office Charge	500	Delivery of administrative support functions
Shared Services Charge	6,500	Delivery of centralized payment services
Customer Call Center Charge	1,600	Telephone access to information for Metro employees, the residents of Nashville, and other callers
Fleet Management Charge	17,500	Delivery of fleet management, fuel services, and maintenance functions
Postal Service Charge	4,700	Delivery of mail across the Metropolitan Government
Radio Service Charge	(12,700)	Delivery of radio infrastructure support and radio installation and maintenance
Surplus Property Charge	2,300	Handling and disposition of surplus property
Demolition Fund	19,800	Supports reducing the number of substandard structures in Nashville and Davidson County
TOTAL	\$131,200 (2 FTEs)	

33 Codes Administration-At a Glance



Code Enforcement Notification Line of Business - The purpose of the Code Enforcement Notification line of business is to provide notice and information products to code violators so that violations can be corrected.

Code Enforcement Notification Program

The purpose of the Code Enforcement Notification Program is to provide notice and information products to code violators so they can correct violations and avoid penalties.

Results Narrative

The proposed budget for the Code Enforcement Notification Program includes maintaining funding at the current level for FY07. The primary measure for the Code Enforcement Notification Program is the percentage of code violations corrected, allowing the department to track how well code violations are complying with applicable laws. The current level of funding is needed to realize the program's result measure which directly contributes to the department's goal of having the citizens of Davidson County experience a more environmentally friendly community by allowing those not in compliance with codes to correct property violations. In FY06, some 11,500 violation abate notices were issued with a compliance level before legal action of approximately 9,200 cases (an 80% compliance rate).

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$0	\$0	\$751,000	...	\$751,000
FTEs: GSD General Fund	0.00	0.00	11.25	...	11.25
Results					
Percentage of newly issued code violations corrected	NA	NA	NA	76%	80%

Construction/Land Use Line of Business - The purpose of the Construction/Land Use line of business is to provide licensing and permitting products to applicants (property owners, contractors, tenants) so they can proceed to do business in Davidson County in a timely manner.

Construction/Land Use Program

The purpose of the Construction/Land Use Program is to provide licensing and permitting products to applicants (property owners, contractors, tenants) so they can proceed to do business in Davidson County in a timely manner.

Results Narrative

The proposed budget for the Construction/Land Use Program includes the addition of \$95,500 to cover expenses associated with the court-mandated, newly formed Sexually Oriented Business Licensing Board. The key result measure for this program is the percent of permits issued in a timely manner. This program supports the department's goal of allowing the vast number of those needing construction/land use permits to receive them with minimal contact with the department. In addition, this program contributes to the goal of allowing Codes customers to experience improved communication and access to licensing and permitting information. In FY06, the Construction/Land Use program issued approximately 20,200 electrical permits and some 11,000 building permits, helping to create the greatest construction year in Nashville's history with some \$1.663 billion dollars of building permits issued.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$0	\$0	\$1,116,400	...	\$1,211,900
FTEs: GSD General Fund	0.00	0.00	15.45	...	15.45
Results					
Percentage of construction/land use permits issued in a timely manner	NA	NA	NA	89%	90%

33 Codes Administration-At a Glance



Better Neighborhoods Line of Business - The purpose of the Better Neighborhoods line of business is to provide property standards and zoning inspection products to neighborhood residents so they can experience a better place to live, work and play.

Better Neighborhoods Program

The purpose of the Better Neighborhoods Program is to provide property standards and zoning inspection products to neighborhood residents so they can experience a better place to live, work and play.

Results Narrative

The proposed budget for the Better Neighborhoods Program includes a reduction of \$103,400 which includes eliminating 2 property standards inspectors. The program will suffer a reduction of property and abandoned vehicle inspections due to the loss of these inspection positions. Also included is an increase of \$147,200 to allow the Codes Department to pay for the costs associated with issuing civil warrants. Occasionally, in order to enforce the provisions in our code, the department must take out civil warrants to force property owners to rectify various violations. The program produced the following results in FY06: 60 substandard structures were demolished by either the department or by the property owner, the inspection of some 11,300 yards for reported trash/junk/debris violations, the inspection of 18,900 reported inoperable vehicles, and the removal of some 3,300 illegally posted signs from the yards and streets of Nashville. Such activities contribute to the department goal of allowing the citizens of Davidson County to experience cleaner, safer neighborhoods by reducing the number of substandard structures and abandoned or inoperable/unlicensed vehicles on the streets of Nashville.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$0	\$0	\$964,300	...	\$1,008,100
FTEs: GSD General Fund	0.00	0.00	12.50	...	10.50
Results					
Percentage change in substandard properties brought into compliance as a direct result of departmental intervention	NA	NA	NA	54%	57%

33 Codes Administration-At a Glance



Building Safety Line of Business - The purpose of the Building Safety line of business is to provide building, plumbing, electrical, mechanical inspections and plan review products to building owners and contractors so residents and visitors to Nashville can experience Code compliant buildings.

Building Safety Program

The purpose of the Building Safety Program is to provide building, plumbing, electrical, mechanical inspections and plan review products to building owners and contractors so residents and visitors to Nashville can experience Code compliant buildings.

Results Narrative

The proposed budget for the Building Safety Program includes maintaining funding at the current level for FY07. The Building Safety Program has the primary responsibility for inspecting buildings to ensure the safety of the public. In the past year, this program has supported 30,400 building inspections, 34,100 electrical inspections, and 26,400 plumbing inspections. The program's result measure is the percentage of building projects that obtain a use and occupancy letter within a specified time. This program supports the goal of the department of having every building project obtain a Use and Occupancy Letter indicating all required inspections have been performed and obtained.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$0	\$0	\$2,049,500	...	\$2,049,500
FTEs: GSD General Fund	0.00	0.00	33.45	...	33.45

Results

Percentage of building projects obtaining a Use and Occupancy letter indicating all required inspections performed and approved

NA	NA	NA	NR	NR
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Information Services Line of Business – The purpose of the Information Services line of business is to provide information, instruction, and support products to boards, public officials and the general public so they can have the information they are seeking in a timely manner.

Board Support Services Program

The purpose of the Board Support Services Program is to provide case preparation and presentation products to six appeal boards so they can have timely and accurate information.

Results Narrative

The proposed budget for the Board Support Service Program includes maintaining funding at the current level for FY07. The Board Support Services Program measures the percentage of Codes' board members that state they receive accurate information in a timely manner in order that they may carry out their board duties and responsibilities. The seven department-supervised boards heard over 400 appeal cases in the last year. Preliminary survey results show that some 94% of board members have expressed satisfaction in the accuracy and timeliness of the information they receive. The program's stated goal of providing board members with easily accessed information can be met by the current level of funding.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$0	\$0	\$274,500	...	\$274,500
FTEs: GSD General Fund	0.00	0.00	2.60	...	2.60

Results

Percentage of board members that have accurate information in a timely manner

NA	NA	NA	94%	96%
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Information Sharing Program

The purpose of the Information Sharing Program is to provide reporting, reference and consultation products to public officials and individuals seeking information so they can have their service requests addressed in a timely manner.

Results Narrative

The proposed budget for the Information Sharing Program includes a reduction of \$225,000 which the department was awarded in FY06 for a one-time project to optically scan all real property files in its current database and index all real property files into a central database, thereby eliminating paper records. The result measure for this program speaks to the percent of individuals who get the information they are seeking in a timely manner and includes background research papers, inquiry responses, public seminars, web information updates, and statistical reports. This program directly supports the department's goal of improving Codes customers' ability to communicate with the department and their ability to access needed information.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$0	\$0	\$1,798,900	...	\$1,573,900
FTEs: GSD General Fund	0.00	0.00	23.70	...	23.70

Results

Percentage of customers who get their service requests addressed in a timely manner

NA	NA	NA	58%	61%
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Administrative Line of Business – The purpose of the Administrative line of business is to provide administrative support service products to the Codes Department so it can efficiently and effectively deliver results for customers.

Administrative Program

The purpose of the Administrative Program is to provide administrative support service products to the Codes Department so it can efficiently and effectively deliver results for customers.

Results Narrative

The proposed budget for the Administrative Program includes maintaining the current level of funding for FY07. The Administrative Program provides administrative support services products to the Department of Codes and Building Safety so it can efficiently and effectively deliver results for customers. This program supports the delivery of operational results and is essential in supporting the achievement of all of the departmental strategic goals.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$228,700	\$228,696	\$647,900	...	\$647,900
FTEs: GSD General Fund	0.00	0.00	3.05	...	3.05

Results

Executive Leadership:

Percentage of departmental key results achieved

NA	NA	NA	NR	NR
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Human Resources:

Percentage employee turnover

NA	NA	NA	4.3%	4%
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Finance:

Percentage of budget variance

NA	NA	NA	4.3%	4%
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Procurement:

Percentage of department purchases made via purchasing card

NA	NA	NA	25%	30%
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Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	NA	NA	NA	...	\$(14,400)

33 Codes Administration-Financial



GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	5,795,700	5,215,402	6,170,400	6,333,900
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	18,500	18,614	243,000	43,000
Travel, Tuition, and Dues	24,500	9,038	11,700	11,700
Communications	7,000	50,486	50,900	62,700
Repairs and Maintenance Services	11,300	8,628	9,100	9,100
Internal Service Fees	1,151,900	1,226,964	1,073,900	899,000
TOTAL OTHER SERVICES	1,213,200	1,313,730	1,388,600	1,025,500
Other Expense	51,800	42,661	43,500	354,500
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	7,060,700	6,571,793	7,602,500	7,713,900
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	7,060,700	6,571,793	7,602,500	7,713,900
PROGRAM REVENUE:				
Charges, Commissions, & Fees	791,800	863,985	879,800	906,000
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	791,800	863,985	879,800	906,000
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	7,514,200	9,093,885	8,645,200	9,864,200
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	7,514,200	9,093,885	8,645,200	9,864,200
Transfers From Other Funds and Units	0	641	0	0
TOTAL REVENUE AND TRANSFERS	8,306,000	9,958,511	9,525,000	10,770,200

33 Codes Administration-Financial



Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	0	0	0	0
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	0	184,792	135,000	154,800
Travel, Tuition, and Dues	0	0	0	0
Communications	0	0	0	0
Repairs and Maintenance Services	0	0	0	0
Internal Service Fees	0	0	0	0
TOTAL OTHER SERVICES	0	184,792	135,000	154,800
Other Expense	0	11,159	0	0
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	0	195,951	135,000	154,800
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	0	195,951	135,000	154,800
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	100,369	105,000	54,800
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	-75	0	0
TOTAL PROGRAM REVENUE	0	100,294	105,000	54,800
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	30,000	100,000
TOTAL REVENUE AND TRANSFERS	0	100,294	135,000	154,800

33 Codes Administration-Financial

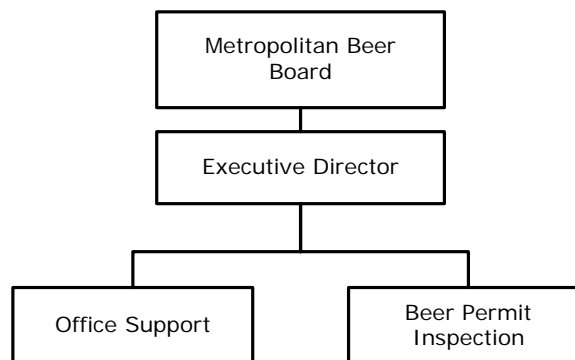


			FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>		<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101								
Admin Spec	07720	SR1100	2	2.00	2	2.00	2	2.00
Admin Svcs Officer 3	07244	SR1000	1	1.00	1	1.00	1	1.00
Bldg Inspection Chief	06811	SR1200	1	1.00	1	1.00	1	1.00
Bldg Inspector 1	06810	SR0900	8	8.00	8	8.00	6	6.00
Bldg Inspector 2	07254	SR1000	5	5.00	5	5.00	5	5.00
Codes Admin Asst Dir	07081	SR1500	2	2.00	3	3.00	3	3.00
Codes Admin Dir	01540	DP0200	1	1.00	1	1.00	1	1.00
Compliance Inspector 2	07732	SR0900	0	0.00	0	0.00	1	1.00
Compliance Inspector 3	07733	SR1000	0	0.00	1	1.00	1	1.00
Cust Svc Supv	06598	SR1000	3	3.00	3	3.00	3	3.00
Electrical Inspection Chief	06822	SR1200	1	1.00	1	1.00	1	1.00
Electrical Inspector 1	06821	SR0900	2	2.00	2	2.00	4	4.00
Electrical Inspector 2	07290	SR1000	6	6.00	6	6.00	4	4.00
Mech/Gas Inspection Chief	06912	SR1200	1	1.00	1	1.00	1	1.00
Mech/Gas Inspector 1	06910	SR0900	5	5.00	5	5.00	5	5.00
Mech/Gas Inspector 2	07331	SR1000	2	2.00	2	2.00	2	2.00
Metropolitan Zoning Admin	06738	SR1500	1	1.00	1	1.00	1	1.00
Office Support Rep 2	10121	SR0500	2	2.00	2	2.00	0	0.00
Office Support Rep 3	10122	SR0600	14	14.00	14	14.00	14	14.00
Office Support Spec 1	10123	SR0700	2	2.00	2	2.00	2	2.00
Plans Examiner 2	04702	SR1200	4	4.00	4	4.00	4	4.00
Plans Examiner Chief	06141	SR1300	1	1.00	1	1.00	1	1.00
Plumbing Inspection Chief	06870	SR1200	1	1.00	1	1.00	1	1.00
Plumbing Inspector 1	06868	SR0900	1	1.00	1	1.00	2	2.00
Plumbing Inspector 2	07348	SR1000	6	6.00	6	6.00	5	5.00
Program Supv	07381	SR1000	1	1.00	1	1.00	1	1.00
Property Stan Insp 1	06922	SR0900	12	12.00	12	12.00	12	12.00
Property Stand Insp 2	07422	SR1000	6	6.00	5	5.00	6	6.00
Property Standards Insp Chief	06542	SR1200	1	1.00	3	3.00	3	3.00
Urban Forester	06902	SR1100	1	1.00	1	1.00	1	1.00
Zoning Examination Chief	07230	SR1200	1	1.00	1	1.00	1	1.00
Zoning Examiner	07421	SR1100	5	5.00	5	5.00	5	5.00
Total Positions & FTE			99	99.00	102	102.00	100	100.00
Department Totals			99	99.00	102	102.00	100	100.00

34 Beer Board-At a Glance

Mission	To license, regulate and control the transportation, storage, sale, distribution, possession, receipt and/or manufacture of beer with an alcoholic content of not more than five percent by weight. To issue and regulate public dance permits.		
Budget Summary	<div><div><div>2004-05</div><div>2005-06</div><div>2006-07</div></div><div><div>Expenditures and Transfers:</div><div>GSD General Fund</div><div>Total Expenditures and Transfers</div><div>Revenues and Transfers:</div><div>Program Revenue</div><div>Charges, Commissions, and Fees</div><div>Other Governments and Agencies</div><div>Other Program Revenue</div><div>Total Program Revenue</div><div>Non-program Revenue</div><div>Transfers From Other Funds and Units</div><div>Total Revenues</div></div><div><div><div>\$361,400</div><div>\$361,400</div><div>\$361,400</div><div>\$ 0</div><div>0</div><div>0</div><div>\$ 0</div><div>270,000</div><div>0</div><div>\$270,000</div></div><div><div><div>\$379,700</div><div>\$379,700</div><div>\$379,700</div><div>\$ 0</div><div>0</div><div>0</div><div>\$ 0</div><div>400,000</div><div>0</div><div>\$400,000</div></div><div><div><div>\$404,900</div><div>\$404,900</div><div>\$404,900</div><div>\$ 300</div><div>0</div><div>0</div><div>\$ 300</div><div>403,500</div><div>0</div><div>\$403,800</div></div></div></div></div></div>		
Positions	Total Budgeted Positions554		
Contacts	Executive Director: Jackie Eslickemail: jackie.eslick@nashville.gov 222 3rd Avenue North, Suite 450 37201Phone: 862-6750FAX: 862-6754		

Organizational Structure



34 Beer Board-At a Glance

Budget Highlights FY 2007

• Pay Plan/Fringe Amounts	\$ 7,000
• Reduction of Office Support Rep III	(30,500)
	(1 FTE)
• Safety & Risk Management Premiums	31,300
• Internal Services Fees	
• Finance Charge	4,400
• Human Resources Charge	(1,100)
• Information Systems Charge	9,100
• Facilities Maintenance & Security Charge	5,300
• Shared Services Charge	500
• Fleet Management Charge	600
• Postal Service Charge	1,100
• Radio Service Charge	(2,600)
• Surplus Property Charge	100
Total	\$ 25,200
	(1 FTE)

Overview

METROPOLITAN BEER BOARD

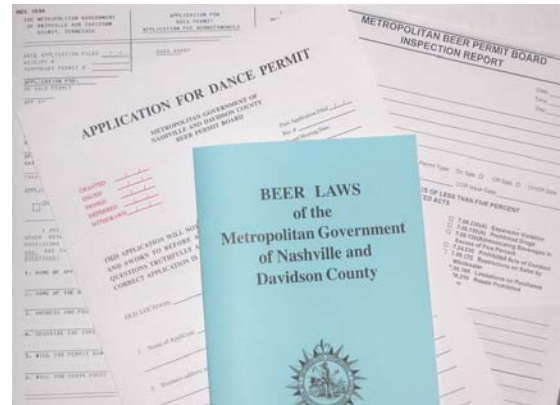
The Beer Board regulates the transportation, storage, sale, distribution, and possession of alcoholic beverages that have less than five percent alcohol by weight. The Board is additionally responsible for the issuance of permits for permission to operate dance halls.

The Board consists of seven members appointed by the Mayor and approved by the Metropolitan Council. Members serve a four year term. The Board has a staff of five.

Board staff are responsible for issuing permits and monitoring and inspecting permitted establishments for compliance with the beer and public dance laws. The Board and staff work in conjunction with the Police, Health, Zoning, and Fire Marshal's offices.

OFFICE SUPPORT

Office Support processes beer and dance applications and collects fines and fees accordingly.



BEER PERMIT INSPECTION

Beer Permit Inspection inspects locations applying for a beer permit and checks for all beer violations.

34 Beer Board-Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OFFICE SUPPORT					
1. Process applications for beer permits.	a. Beer permit applications processed	280	347	280	290
	b. Applications withdrawn or denied	12	18	12	12
2. Process applications for dance permits.	a. Dance applications processed	240	303	240	240
	b. Dance applications withdrawn or denied	2	5	2	3
3. Inspections performed routinely on all permit holders in Davidson County, new beer permit applicants and on complaints received from the public or other agencies.	Inspections performed at new and existing locations	2,000	2,031	2,800	2,800

34 Beer Board-Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	278,500	272,118	292,800	269,300
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	700	92	200	0
Travel, Tuition, and Dues	0	148	0	200
Communications	1,400	698	3,600	3,600
Repairs and Maintenance Services	1,000	226	1,000	1,000
Internal Service Fees	73,600	67,642	76,100	93,500
TOTAL OTHER SERVICES	76,700	68,805	80,900	98,300
Other Expense	6,200	3,576	6,000	37,300
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	361,400	344,500	379,700	404,900
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	361,400	344,500	379,700	404,900
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	317	0	300
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	317	0	300
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	234,000	263,517	234,000	237,500
Fines, Forfeits, & Penalties	36,000	139,750	166,000	166,000
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	270,000	403,267	400,000	403,500
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	270,000	403,584	400,000	403,800

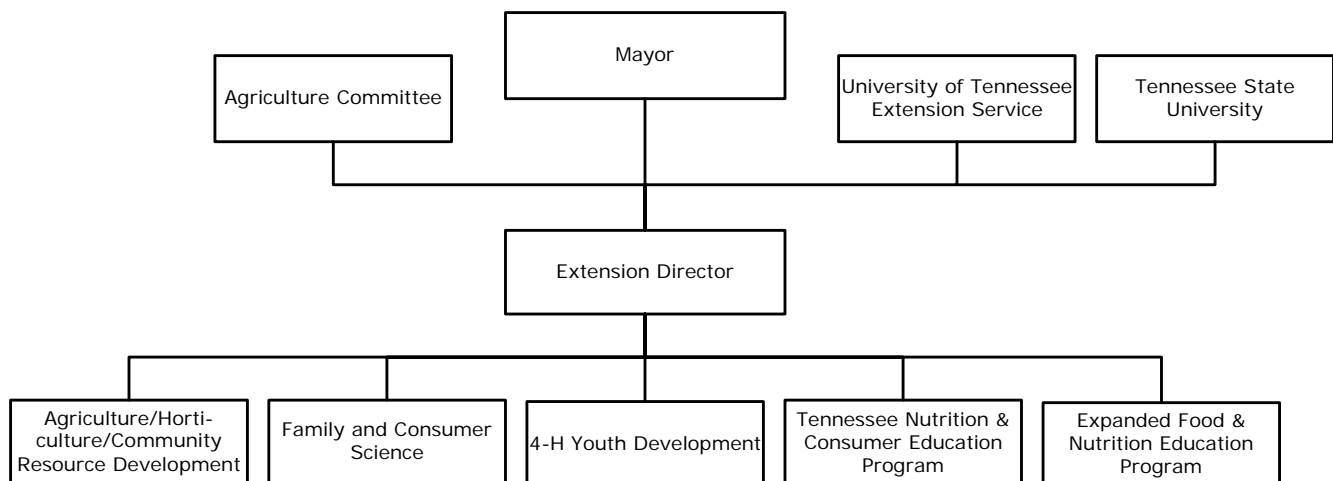
34 Beer Board-Financial

		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Beer Permit Board-Exec Dir	06907 DP0100	1	1.00	1	1.00	1	1.00
Beer Permit Inspector 2	07723 SR0900	2	2.00	2	2.00	2	2.00
Office Support Rep 3	10122 SR0600	1	1.00	1	1.00	0	0.00
Office Support Spec 1	10123 SR0700	1	1.00	1	1.00	1	1.00
Total Positions & FTE		5	5.00	5	5.00	4	4.00
Department Totals		5	5.00	5	5.00	4	4.00

35 Agricultural Extension Service-At a Glance

Mission	The mission of the Extension Service is to help people improve their lives through education, using research-based information focused on issues and needs.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$360,500	\$378,400	\$394,400
	Total Expenditures and Transfers	\$360,500	\$378,400	\$394,400
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$0	\$0	\$0
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$0	\$0	\$0
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$0	\$0	\$0
Positions	Total Budgeted Positions	9	9	9
Contacts	Extension Director: George Killgore email: george.killgore@nashville.gov 800 Second Avenue North, Suite 3 Nashville, TN 37201-1083 Phone: 862-5995 FAX: 862-5998			

Organizational Structure



35 Agricultural Extension Service-At a Glance

Budget Highlights FY 2007

• Pay Plan/Fringe Amounts	\$ 12,100
• Reclassification of one office support position	(10,000)
• Safety & Risk Management Premiums	1,700
• Internal Services Fees	
• Finance Charge	1,500
• Human Resources Charge	(800)
• Information Systems Charge	9,300
• Facilities Maintenance & Security Charge	1,600
• Shared Business Office Charge	100
• Shared Services Charge	400
• Customer Call Center Charge	(200)
• Postal Service Charge	200
• Surplus Property	100
Total	<u>\$ 16,000</u>

Overview

The Smith-Lever Act of 1914 established the Agricultural Extension Service (AES). It is the off-campus educational unit of the land grant universities: The University of Tennessee and Tennessee State University. The Extension provides informal educational programs in agriculture, horticulture, family and consumer sciences, and 4-H youth development. UT and TSU Extensions provide equal opportunities in programs and employment.

AGRICULTURE/HORTICULTURE/COMMUNITY RESOURCE DEVELOPMENT

The Agriculture/Horticulture programs utilize direct client contact, group meetings, demonstrations and a variety of teaching resources to help farmers, landscapers, and homeowners adopt management practices that are economically and environmentally sound. Our plant pathology and soil testing laboratories located at Ellington Agricultural Center are used extensively, along with specialists from The University of Tennessee and Tennessee State University, to help solve problems for clients.

One of the most active programs in the area of agriculture and horticulture is the Master Gardener program, which serves as a leader and a model for other Tennessee counties. Master Gardener volunteers conduct



Master Gardener judging a community club garden

demonstrations at many events including the Nashville Lawn & Garden Show and the Tennessee State Fair. Davidson County Master Gardeners carry out many organized projects and have received numerous awards

and recognition. In 2005, over 16,000 volunteer hours were reported.

FAMILY AND CONSUMER SCIENCE

The Family Consumer Sciences (FCS) programs are designed to strengthen families, individuals, and communities through education. Educational efforts are conducted in the areas of financial management, housing, and environmental issues. Programs are targeted to families and individuals who need us the most, such as the working poor, young parents, working families, elderly, and young children. For more detailed information see www.nashville.gov/aes/family.htm.

Classes that are provided include:

- Tennessee Saves – You Can Build Wealth
- Getting on Financial Track
- Living on Less Income
- Teaching Money Management to Children
- First Time Homebuyer Education
- Radon – What is it?
- Don't be a Victim of Identity Theft
- The Ins and Outs of Using Credit

4-H YOUTH DEVELOPMENT

The 4-H Program encourages diverse groups of youth to develop their unique skills and talents to the fullest potential. Davidson County youth, ages 9-19, participate in 4-H through clubs, special interest groups, after school programs, camps, and many other activities. "Learning by doing" through hands-on activities and community involvement empowers 4-H members to develop and strengthen life skills.

4-H is changing to meet the needs of today's youth. Programs are offered in workforce development, character education, communication skills, volunteer development and leadership development. Learning opportunities are available in more than twenty-five project areas.

THE TENNESSEE NUTRITION AND CONSUMER EDUCATION PROGRAM

The Tennessee Nutrition and Consumer Education Program is a federally funded program that covers food security, food safety, shopping behavior/food resource management, dietary quality, and system and environmental change issues for food stamp eligible persons. The program goal is that food stamp eligible individuals and families will gain knowledge and skills needed to reduce the risk of inadequate nutrition while becoming empowered to move toward self-sufficiency. This goal will be accomplished by helping families effectively use food stamps and related resources.

THE EXPANDED FOOD AND NUTRITION EDUCATION PROGRAM (EFNEP)

The Expanded Food and Nutrition Education Program (EFNEP) helps families eat healthy on a limited budget in Davidson County. EFNEP is a federal and state funded program that provides nutrition education to low-income residents in Davidson County.

35 Agricultural Extension Service-Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
AGRICULTURE/HORTICULTURE/COMMUNITY RESOURCE DEVELOPMENT					
1. Provide research-based information and teaching in the area of agriculture and horticulture to encourage the adoption of management practices that are economically and environmentally sound for the citizens and businesses of Davidson County.	a. Educational classes (number attending)	7,700	6,800	12,000	10,000
	b. Educational demonstrations (number attending)	4,000	3,500	3,000	3,000
	c. Other educational contacts (on-site visit, office visit, telephone)	3,500	4,300	5,000	4,800
	d. Number of Master Gardeners completing training (calendar year)	150	96	100	50
	e. Master Gardner volunteer hours reported (calendar year)	16,000	15,500	16,000	15,000
FAMILY AND CONSUMER SCIENCES					
1. Provide Family and Consumer Sciences research based educational information to families and individuals through various educational tools.	a. Educational classes (number attending)	11,000	10,221	13,000	13,500
	b. FCE members/leaders	350	255	240	225
	c. Consumer educational requests	1,680	239	1,000	285
	d. FCE workshops/special interest	700	241	240	200
	e. Trainer-Trainer sessions (TNCEP)	200	144	400	250
	f. Health Fair & exhibits (TNCEP)	5,500	6,585	8,000	10,000
	g. Volunteer/Teaching partners (TNCEP)	25	70	40	90
	h. Total contacts (TNCEP)	10,400	9,777	11,500	18,800
	i. Adult graduates (EFNEP)	525	425	675	535
	j. Adult contacts (EFNEP)	10,250	16,457	17,200	15,300
	k. Youth enrolled (EFNEP)	2,850	2,684	3,200	2,500
	l. Youth contacts (EFNEP)	25,250	21,361	2,300	20,100
	m. Youth groups (EFNEP)	170	135	165	155
	n. Volunteer leaders (EFNEP)	165	177	175	175
4-H PROGRAM					
1. 4-H members will participate in research-based extension educational experiences that will stimulate members to gain knowledge, develop life skills, and form positive attitudes to prepare them to become capable, responsible and compassionate adults. Communications, workforce preparation, and health/wellness are priority program areas.	a. Total 4-H Enrollment	2,600	2,700	3,000	3,500
	b. Total 4-H clubs	100	100	100	125
	c. Participation in local 4-H communications program activities	5,200	5,700	5,000	5,300
	d. Participation in workforce preparation program activities	250	250	300	650
	e. Total 4-H contacts	45,000	45,200	30,000	47,000
	f. Number of 4-H adult volunteer leaders	250	210	150	270
	g. After school enrollment	600	700	700	750

35 Agricultural Extension Service-Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	279,300	205,048	289,200	294,800
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	300	342	100	0
Travel, Tuition, and Dues	2,700	1,774	2,600	1,500
Communications	300	285	300	100
Repairs and Maintenance Services	1,800	938	1,400	200
Internal Service Fees	59,700	62,635	67,500	79,700
TOTAL OTHER SERVICES	64,800	65,974	71,900	81,500
Other Expense	6,300	4,742	3,600	2,300
Pension, Annuity, Debt, & Other Costs	10,100	10,430	13,700	15,800
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	360,500	286,195	378,400	394,400
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	360,500	286,195	378,400	394,400
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	0	0	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	0	0	0	0

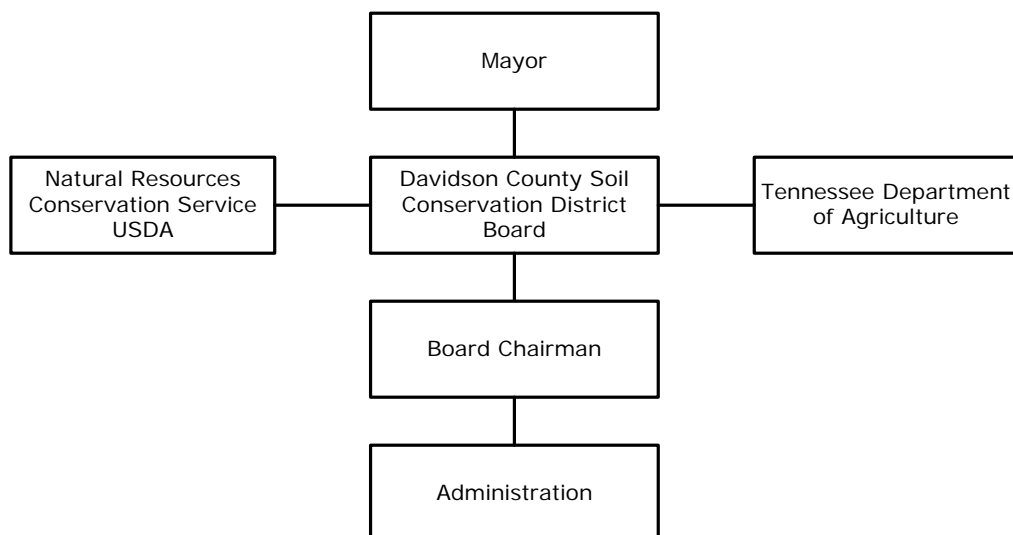
35 Agricultural Extension Service-Financial

		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Extension Agent 1	00240 SR0200	2	2.00	2	2.00	3	3.00
Extension Agent 2	02410 SR0300	2	2.00	2	2.00	2	2.00
Extension Agent 3	00090 SR0600	3	3.00	3	3.00	2	2.00
Extension Director	01967 SR0800	1	1.00	1	1.00	1	1.00
Office Support Rep 1	10120 SR0400	1	1.00	1	1.00	1	1.00
Total Positions & FTE		9	9.00	9	9.00	9	9.00
Department Totals		9	9.00	9	9.00	9	9.00

36 Soil and Water Conservation-At a Glance

Mission	To study, plan, and provide technical and educational assistance on soil, water and environment related problems to individuals, groups and units of government in Davidson County.																																																						
Budget Summary	<table><tr><td></td><td>2004-05</td><td>2005-06</td><td>2006-07</td></tr><tr><td>Expenditures and Transfers:</td><td></td><td></td><td></td></tr><tr><td>GSD General Fund</td><td>\$85,500</td><td>\$96,000</td><td>\$118,200</td></tr><tr><td>Total Expenditures and Transfers</td><td>\$85,500</td><td>\$96,000</td><td>\$118,200</td></tr><tr><td>Revenues and Transfers:</td><td></td><td></td><td></td></tr><tr><td>Program Revenue</td><td></td><td></td><td></td></tr><tr><td>Charges, Commissions, and Fees</td><td>\$0</td><td>\$0</td><td>\$0</td></tr><tr><td>Other Governments and Agencies</td><td>0</td><td>0</td><td>0</td></tr><tr><td>Other Program Revenue</td><td>0</td><td>0</td><td>0</td></tr><tr><td>Total Program Revenue</td><td>\$0</td><td>\$0</td><td>\$0</td></tr><tr><td>Non-program Revenue</td><td>0</td><td>0</td><td>0</td></tr><tr><td>Transfers From Other Funds and Units</td><td>0</td><td>0</td><td>0</td></tr><tr><td>Total Revenues</td><td>\$0</td><td>\$0</td><td>\$0</td></tr></table>		2004-05	2005-06	2006-07	Expenditures and Transfers:				GSD General Fund	\$85,500	\$96,000	\$118,200	Total Expenditures and Transfers	\$85,500	\$96,000	\$118,200	Revenues and Transfers:				Program Revenue				Charges, Commissions, and Fees	\$0	\$0	\$0	Other Governments and Agencies	0	0	0	Other Program Revenue	0	0	0	Total Program Revenue	\$0	\$0	\$0	Non-program Revenue	0	0	0	Transfers From Other Funds and Units	0	0	0	Total Revenues	\$0	\$0	\$0		
	2004-05	2005-06	2006-07																																																				
Expenditures and Transfers:																																																							
GSD General Fund	\$85,500	\$96,000	\$118,200																																																				
Total Expenditures and Transfers	\$85,500	\$96,000	\$118,200																																																				
Revenues and Transfers:																																																							
Program Revenue																																																							
Charges, Commissions, and Fees	\$0	\$0	\$0																																																				
Other Governments and Agencies	0	0	0																																																				
Other Program Revenue	0	0	0																																																				
Total Program Revenue	\$0	\$0	\$0																																																				
Non-program Revenue	0	0	0																																																				
Transfers From Other Funds and Units	0	0	0																																																				
Total Revenues	\$0	\$0	\$0																																																				
Positions	Total Budgeted Positions	1	1	1																																																			
Contacts	Director: John T. Leeman Budget Contact: Carolyn Dillard 1312 Third Avenue North 37208			email: john.leeman@state.tn.us email: carolyn.dillard@tn.usda.gov Phone: 880-2030 FAX: 880-2032																																																			

Organizational Structure



36 Soil and Water Conservation-At a Glance

Budget Highlights FY 2007

• Pay Plan/Fringe Amounts	\$ 2,400
• Reduction in Salaries	(3,100)
• Safety & Risk Management Premiums	10,200
• Internal Services Fees	
• Finance Charge	1,300
• Human Resources Charge	(200)
• Information Systems Charge	11,100
• Facilities Maintenance & Security Charge	100
• Shared Services Charge	400
Total	<u>\$22,200</u>

Overview

NATURAL RESOURCES CONSERVATION SERVICE USDA

The Natural Resources Conservation Service (NRCS) provides technical support services for all county programs and activities.



DAVIDSON COUNTY SOIL CONSERVATION DISTRICT BOARD

The Davidson County Soil Conservation District Board is responsible for providing technical assistance on natural resource concerns to individuals and agencies of government and provides educational activities in the area of soil and water conservation for schools. The district cooperates with other governmental agencies in activities relating to soil and water conservation. The district assists land users with the development and revision of soil and water conservation plans to meet the provisions of the 1995 Farm Bill and the 1990 Food Agricultural Conservation and Trade Act. The farm bill requires individuals receiving United States Department of Agriculture (USDA) benefits to follow an approved conservation plan on their farmland.

TENNESSEE DEPARTMENT OF AGRICULTURE

The Tennessee Department of Agriculture provides training for soil conservation district employees and grant funding for state programs.

ADMINISTRATION

The Administration Division Support Services provides administrative services to the department, serves as liaison between county, state, and federal agencies, and coordinates environmental education activities.

36 Soil and Water Conservation-Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
NATURAL RESOURCES CONSERVATION SERVICE USDA					
1. Provide a better environment by assisting landowners, decision makers and units of government in solving natural resource related problems.*	a. Establish demonstration plots which exhibit best management practices for urban landowners, government units and contractors	5	20	5	5
	b. Provide educational opportunities for students and others through direct and indirect contact	40,000	80,000	40,000	100,000
2. Provide support to individuals with urban resource problems.	a. Effectively employ natural resources and conservation practices of landowners civic and government agencies	155	200	155	275
	b. Develop positive urban natural resources and community actions through education, activities and demonstrations	350	400	350	500
DAVIDSON COUNTY SOIL CONSERVATION DISTRICT BOARD					
1. Participate in partnership efforts with the governments of Rutherford, Sumner, Trousdale, Wilson and Williamson counties to address common, natural, and human resource deficiencies through the Central Basin Resource Conservation and Development Council (RC&D).	a. Work jointly with Rutherford, Sumner, Trousdale, Wilson and Williamson counties to identify common goals and priorities	500	700	500	900
	b. Assist in making application to secure funds to address the identified goals and priorities through the Central Basin RC&D	36	55	36	75
TENNESSEE DEPARTMENT OF AGRICULTURE					
1. Assist in providing cleaner bodies of water throughout Nashville/Davidson County.*	Improve water quality and the environment through the installation of best management practices, such as ponds, waterways and grass seeding	15	25	15	50

* Tennessee Department of Agriculture is a partial funding source.

36 Soil and Water Conservation-Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	56,400	35,888	59,000	58,300
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	0	37	0	0
Travel, Tuition, and Dues	7,900	4,645	7,300	7,300
Communications	300	0	0	0
Repairs and Maintenance Services	0	0	0	0
Internal Service Fees	20,600	20,889	28,900	41,600
TOTAL OTHER SERVICES	28,800	25,571	36,200	48,900
Other Expense	300	4,912	800	11,000
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	85,500	66,371	96,000	118,200
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	85,500	66,371	96,000	118,200
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	0	0	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	0	0	0	0

36 Soil and Water Conservation-Financial

<u>Class</u>	<u>Grade</u>	FY 2005		FY 2006		FY 2007		
		<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	
GSD General 10101								
Admin Asst	07241	SR0900	1	1.00	1	1.00	1	1.00
Total Positions & FTE			1	1.00	1	1.00	1	1.00
Department Totals			1	1.00	1	1.00	1	1.00

45 Transportation Licensing Commission-At a Glance



Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$314,800	\$320,300	\$346,500
	Special Purpose Fund		0	0
	Total Expenditures and Transfers	\$314,800	\$320,300	\$346,500
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$ 0	\$ 0	\$ 0
	Non-program Revenue	\$158,600	\$178,000	\$190,600
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$158,600	\$178,000	\$190,600
Positions	Total Budgeted Positions	4	4	4
Contacts	<p>Transportation Licensing Director: Brian McQuiston email: brian.mcquiston@nashville.gov</p> <p>50 Hermitage Avenue 37210 Phone: 862-6777 FAX: 862-6765</p>			

Line of Business and Program

Enforcement

Enforcement

Inspection

Inspection

Permitting

Permitting

Administrative

Non-allocated Financial Transactions



45 Transportation Licensing Commission-At a Glance



Mission	The mission of the Transportation Licensing Commission is to provide permitting, inspection and enforcement products to wrecker and passenger vehicle for hire industries operating in Nashville/Davidson County so they can safely transport vehicles and the general public.
Goals	<p>By 200__, residents and visitors to Davidson County will experience a consistency of standards in regards to passenger vehicle for hire (PVH) as measured by:</p> <ul style="list-style-type: none"> • The development of regulation for additional sectors of the PVH industry. • __% of PVH companies under regulation • __% of industries regulated at national average in terms of rates charged to customers • __% of PVH drivers who are permitted <p>By 200__, regulated industries, residents and visitors to Davidson County will experience an efficient and well-run organization as measured by:</p> <ul style="list-style-type: none"> • __% of inspections completed in a timely manner • __% of passenger vehicles for hire spot-checked on a weekly basis • __% of driver applicants completing background checks within a two-year period • __% of complaints resolved within sixty days <p>By 200__, downtown passengers using taxicabs will be picked up and dropped in an effective manner as evidenced by:</p> <ul style="list-style-type: none"> • __% of passengers who say they were picked up and/or dropped off within __ feet of their desired address • __% of available curb spaces in the downtown Nashville area accessible to passenger vehicles for hire. <p>NOTE: The Transportation Licensing Commission's Strategic Business Plan – its Mission, Goals, and Programs as listed here – are pending.</p>

Budget Change and Result Highlights FY 2007

Recommendation		Result
Enforcement Program		
Reduction in Salaries due to the retirement of one employee and re-hiring at a lower grade of pay	\$(10,300)	This will have no impact to program results
Increase in Travel Reimbursement	500	Will allow the department to proactively seek out unlicensed taxi and wrecker companies operating in Davidson County
Permitting Program		
FY06 Non-Recurring Item - Bill of Rights Printing	(1,500)	Reduction of FY06 amount given as a non-recurring item for printing of taxi driver's bill of rights
Non-Allocated Financial Transactions Program		
Pay Plan/Fringe Amounts	6,600	Supports the hiring and retention of a qualified workforce
Safety & Risk Management Premiums	1,300	Coverage of safety and risk management premiums and activities
Internal Service Charges		
Finance Charge	2,800	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	(400)	Delivery of core human resource functions including hiring, training, and evaluation/management

45 Transportation Licensing Commission-At a Glance



Budget Change and Result Highlights FY 2007

Recommendation		Result
Information Systems Charge	\$ 4,100	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity
Facilities Maintenance & Security Charge	26,200	Delivery of facility maintenance and associated security functions
Shared Business Office Charge		Delivery of administrative support functions
Shared Services Charge	800	Delivery of centralized payment services
Customer Call Center Charge	(100)	Telephone access to information for Metro employees, the residents of Nashville, and other callers
Fleet Management Charge	(3,000)	Delivery of fleet management, fuel services, and maintenance functions
Postal Service Charge	400	Delivery of mail across the Metropolitan Government
Radio Service Charge	(1,300)	Delivery of radio infrastructure support and radio installation and maintenance
Surplus Property Charge	100	Handling and disposition of surplus property
TOTAL	\$26,200 (0 FTEs)	

45 Transportation Licensing Commission-At a Glance



Enforcement Line of Business - The purpose of the Enforcement line of business is to provide complaint resolution products to the general public so they can have their complaints resolved in a timely manner.

Enforcement Program

The purpose of the Enforcement Program is to provide complaint resolution products to the general public so they can have their complaints resolved in a timely manner.

Results Narrative

The proposed budget for the Enforcement Program includes a reduction of \$10,300 in regular pay and an increase of \$500 for local travel in FY07. The increase will enable the director to participate in the training of police officers and to present testimony in environmental court proceedings. In addition, the relocation of the Transportation Licensing Commission from downtown to Metro Southeast has resulted in increased distances for other local travel. These resources will guarantee a capability to proactively seek out unlicensed taxi and wrecker companies operating in Davidson County, and to cause them to come under compliance with applicable law. The reduction in regular pay should have no affect on the program's ability to attain the departmental goals of ensuring consistency of public safety standards in regards to driver background checks and insurance, and ensuring that complaints are resolved within sixty days.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$0	..	\$187,300	...	\$177,500
FTEs: GSD General Fund	0.0	...	2.3	...	2.3

Results

Percentage of complaints resolved within sixty days	NA	NA	NA	NA	NA
---	----	----	----	----	----

Inspection Line of Business - The purpose of the Inspection line of business is to provide vehicle inspection products to vehicle owners, in order to promote public safety by assuring that regulated passenger vehicles for hire (PVH) meet the inspection standards necessary to transport the general public.

Inspection Program

The purpose of the Inspection Program is to provide vehicle inspection products to vehicle owners, in order to promote public safety by assuring that regulated passenger vehicles for hire (PVH) meet the inspection standards necessary to transport the general public.

Results Narrative

The proposed budget for the Inspection Program includes maintaining the current level of funding for FY07. The program has the primary responsibility for inspection of taxicabs. The current level of funding is necessary to guarantee that the program retains the capability to assure that licensed passenger vehicles for hire meet the inspection standards necessary to transport the general public. The program is key to the departmental goals of ensuring a consistency of standards in regards to passenger vehicles for hire, and of providing an efficient and well-run organization for our customers.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$0	..	\$33,800	...	\$33,800
FTEs: GSD General Fund	0.04545

Results

Percentage of PVH accidents caused by vehicle defect/failure	NA	NA	NA	NA	NA
--	----	----	----	----	----

45 Transportation Licensing Commission-At a Glance



Permitting Line of Business - The purpose of the Permitting line of business is to provide permitting and licensing products to regulated industries, in order to promote public safety by assuring that regulated companies and drivers meet the licensing/permitting standards necessary to transport vehicles and the general public.

Permitting Program

The purpose of the Permitting Program is to provide permitting and licensing products to regulated industries, in order to promote public safety by assuring that regulated companies and drivers meet the licensing/permitting standards necessary to transport vehicles and the general public.

Results Narrative

The proposed budget for the Permitting Program includes a reduction of \$1,500 due to the elimination of funds that were awarded in FY06 for a one-time printing of the Passenger Bill of Rights. Also included in this program is an increase of \$3,000 for costs associated with fingerprinting taxi drivers; this increase is offset by a corresponding increase in revenue. The program has the primary responsibility for processing applications and issuing permits and licenses to taxicab, wrecker and horse-drawn carriage companies and drivers. This increase ensures that the program retains the capability to conduct background checks on drivers and verify insurance on regulated vehicles and companies, and to process revenues from permit and license fees. The program is key to departmental goals of ensuring a consistency of standards in regards to passenger vehicles for hire, and of providing an efficient and well-run organization for our customers.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$0	...	\$96,200	...	\$97,700
FTEs: GSD General Fund	0.0	...	1.25	...	1.25
Results					
Percentage of applicants who are screened out from receiving a license/permit	NA	NA	NA	NA	NA

Administrative Line of Business - The purpose of the Administrative line of business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	NA	NA	NA	...	\$30,900

45 Transportation Licensing Commission-Financial



GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	242,700	233,964	255,800	252,100
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	38,100	37,758	13,500	13,300
Travel, Tuition, and Dues	700	716	900	1,400
Communications	2,000	2,163	5,300	4,000
Repairs and Maintenance Services	0	0	0	0
Internal Service Fees	28,800	23,122	42,200	71,800
TOTAL OTHER SERVICES	69,600	63,759	61,900	90,500
Other Expense	2,500	2,047	2,600	3,900
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	314,800	299,770	320,300	346,500
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	314,800	299,770	320,300	346,500
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	43	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	43	0	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	158,600	218,865	178,000	190,600
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	158,600	218,865	178,000	190,600
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	158,600	218,908	178,000	190,600

45 Transportation Licensing Commission-Financial



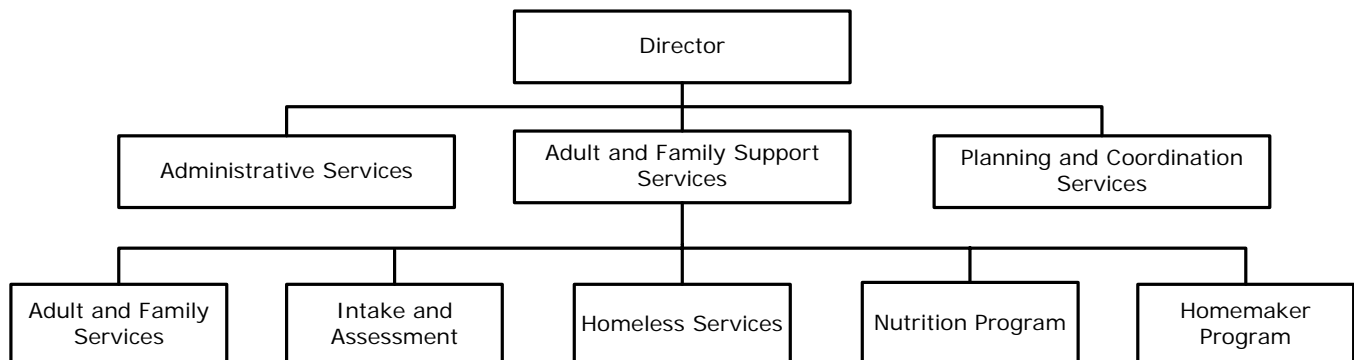
		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Office Support Spec 2	10124 SR0800	1	1.00	1	1.00	1	1.00
Trans Licensing Comm Dir	10136 DP0100	1	1.00	1	1.00	1	1.00
Trans Licensing Insp 2	07800 SR0900	2	2.00	2	2.00	2	2.00
Total Positions & FTE		4	4.00	4	4.00	4	4.00
Department Totals		4	4.00	4	4.00	4	4.00



37 Social Services-At a Glance

Mission	Metro Social Services promotes quality living in our communities by linking people, information and resources. We provide services as a part of our response to persons challenged by economic, social, physical or behavioral problems.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$10,112,300	\$8,828,400	\$8,922,500
	Special Purpose Funds	0	0	800
	Total Expenditures and Transfers	\$10,112,300	\$8,828,400	\$8,923,300
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 181,000	\$ 37,000	\$ 25,800
	Other Governments and Agencies	2,422,400	1,189,500	1,234,100
	Other Program Revenue	93,500	86,000	63,100
	Total Program Revenue	\$2,696,900	\$1,312,500	\$1,323,000
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	106,100	35,800	34,000
	Total Revenues	\$2,803,000	\$1,348,300	\$1,357,000
Positions	Total Budgeted Positions	248	101	100
Contacts	Director: Gerri Robinson email: gerri.robinson@nashville.gov Financial Manager: Pamela McEwen email: pamela.mcewen@nashville.gov 25 Middleton Street 37210 Phone: 862-6400 FAX: 862-6404			

Organizational Structure



37 Social Services-At a Glance

Budget Highlights FY 2007

• Administrative and Travel	(\$156,400) (1.00 FTE)
• Training and Supplies	(45,900)
• Pay Plan/Fringe Amount	159,900
• Safety & Risk Management Premiums	76,600
• Internal Service Charges	
• Finance Charge	(6,500)
• Human Resources Charge	(49,300)
• Information Systems Charge	38,800
• Facilities Maintenance & Security Charge	35,500
• Shared Business Office Charge	(700)
• Shared Services Charge	22,300
• Customer Call Center Charge	(1,300)
• Fleet Management Charge	16,600
• Postal Service Charge	1,800
• Surplus Property Charge	2,700
• Increase to Special Purpose Funds	800
Total	<u>\$ 94,900</u> <u>(1.00 FTE)</u>

Overview

ADMINISTRATIVE SERVICES

The administrative staff directs departmental policies and procedures. The administrative staff coordinates total quality management and ensures best practices are in place throughout the department. This division supports department staff and operating programs. Included in this division are the areas of management, budget and finance, human resources, quality assurance and data management.

ADULT AND FAMILY SUPPORT SERVICES

Adult and Family Services

Brief Counseling includes short-term problem solving, budgeting, goal setting and home visits to strengthen and support families.

Family Centered Casework strengthens and enhances the dynamics of the family by improving interaction and communication within the family.

Extended Family Support (for relative caregivers and other multigenerational families with similar needs) includes life management skills training: decision making, setting goals, social/interpersonal skills, budgeting, life planning and work related challenges as well as assistance in negotiating a variety of systems with a goal of helping the customer become self-sufficient. This program also provides parenting skills training and homemaker support for relative caregivers.

Community Coordination is achieved as staff members lead and participate in community events and organizations, working in partnership with community residents and other agencies to improve services.

Intake and Assessment

Assessments are completed to identify individual and family needs, and the barriers to being self-supporting. The assessment will focus on the customer's ability, experience and interests, and will result in a service plan that could include services provided by Metro Social Services and/or referral to other agencies.

Information and Referral is available to help customers identify and access other community resources to meet a variety of needs.

Homeless Services

Homeless Services provides specific supportive services appropriate to address the needs of homeless individuals and families.

Burial Assistance pays for and coordinates with funeral homes for the burial of deceased persons who did not leave sufficient resources to cover the cost of burial expenses.

The Nutrition Program

The Nutrition Program serves mid-day meals and organizes social opportunities for senior and disabled citizens to help at-risk senior adults in their homes. Meal sites are located in community centers and high-rises around the Nashville area. A hot lunch is served five days a week containing at least 1/3 of the established nutritional daily allowance. The program also coordinates with other home and community based activities for seniors.

The program delivers meals to eligible seniors and disabled citizens in their homes, using a fleet of vans to deliver a combination of hot meals and frozen meals to the clients, based on their needs.

In addition, they operate the Nutrition Supplement Program, which provides the elderly with supplemental nutrition products at a significant savings over retail.

The Homemaker Program

The Homemaker program serves the frail elderly, mentally and physically challenged adults who need help with household tasks in order to remain in their own homes. Services include such homemaking chores as preparing meals, light housekeeping, washing dishes, washing clothes, and shopping. Homemakers assist with simple health care routines such as reminders to maintain diet restrictions, medication regimen, recommended exercises, and by observing and reporting changes in the client and within the home. Homemakers may also provide personal care, such as bathing, showering assistance or sponge baths. Additionally, homemakers give emotional support and encouragement during periods of loneliness, depression, and bereavement.

37 Social Services-At a Glance

PLANNING AND COORDINATION SERVICES

The Planning and Coordination unit identifies social services needs through collaborations with local providers including community and government agencies. They review available community services in conjunction with assessed needs to identify gaps in service and develop systems to address these needs. They develop and coordinate funding opportunities.

The Planning and Coordination unit coordinates social service delivery to minimize overlap and administrative

costs. They provide technical assistance and quality assurance support to enhance best practice in the delivery of services for all Davidson County social services agencies.

The Planning and Coordination unit provides community leadership and initiates planning efforts in specific social service areas to reflect evolving trends and current issues and needs, including: Adult/Senior, Children/Youth, Immigrants, Homeless and Integrated Services/Research.

37 Social Services-Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
ADMINISTRATIVE SERVICES					
1. Administer the programs assigned to the agency by charter, and other social service efforts directed by the Mayor, Council and Board.	Divisions managed	14	13	5	5
2. Increase services to residents of Nashville and Davidson County by using contracts and other third party funding sources.	Third party revenue	\$3,571,700	\$2,068,437	\$1,348,300	\$1,356,200
HOME & COMMUNITY BASED SERVICES					
Child Care Center					
1. Provide direct care for infants, toddlers and preschoolers whose low-income parents are employed or in training.	a. Children served per month (average)	51	34	NA	NA
	b. Days of care provided per month (average)	1,104	756	NA	NA
	c. Average of developmental goals achieved by children	90%	90%	NA	NA
Family Services					
1. Help individuals and families in crisis access the community resources needed to resolve their immediate problem or lessen its negative impact.	a. Dollars of financial assistance provided per year	\$630,000	\$639,947	NA	NA
	b. Customers receiving grants per year	1,200	2,072	NA	NA
	c. Number of indigent burials per year	105	83	95	100
	d. Customers receiving information and referral services per year	1,200	2,707	1,200	2,400
2. Assist individuals and families in preventing crises and maintaining stability.	Number of families receiving support services per year	500	1,264	720	2,000
3. Enhance the community's capacity to support families.	Number of New agency linkages per year	25	26	25	35
Richland Village Community Services					
1. Provide resources and services to increase strength and stability of families with at-risk children.	a. Number of families receiving support services per year	300	NA	NA	NA
	b. Number of children receiving family support services per year	450	750	1,080	NA
	c. Dollars of financial assistance provided per year	\$40,000	\$20,500	NA	\$300,000

37 Social Services-Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
Richland Village Community Services (Continued)					
2. Provide programs to support academic success of at-risk middle school students.	a. Number of students receiving academic assistance per year	400	NA	NA	NA
	b. Number of students receiving transportation assistance per year	40	NA	NA	NA
Refugee Services					
1. Assist refugees in developing financial self-sufficiency and independence by learning to live in this culture by providing counseling, direction, and intervention regarding health, employment, housing, language and other basic needs and issues.	a. Customers served per year – employment services	80	75	NA	NA
	b. Customers served per year – social adjustment	60	55	NA	NA
	c. Customers served per year – English language training	100	85	NA	NA
Nutrition Services					
1. Maintain at-risk senior adults in their home.	a. Number of seniors able to remain in their home setting due to congregate meals sites	780	NA	750	NA
	b. Number of seniors able to remain in their home setting due to home delivered meals	720	NA	725	NA
	c. Number of seniors meeting 1/3 RDA nutritional guidelines	1,500	1,440	1,475	1,600
	d. Number of congregate meals served at nutrition sites	115,000	102,588	115,000	125,000
	e. Number of home delivered meals served to customers in their home per year	165,000	152,916	165,000	170,000
2. Provide supplemental nutritional products to customers with special nutritional needs.	Customers receiving supplemental nutritional products (Ensure) per year	260	250	225	225
Homemaker Services					
1. Maintain at-risk senior adults in their home.	a. Customers served per year	380	430	385	430
	b. Hours of homemaker and personal care services provided per year	36,450	35,096	36,450	36,500
2. Enhance the community's capacity to support seniors remaining in their homes through involvement in community partnerships.	Number of Home and community based service community partnerships developed	3	3	NA	NA

37 Social Services-Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
Transportation					
1. Enhance the community's capacity to allow seniors to remain active members of their community through offering senior transportation.	Trips provided per year	46,000	29,510	NA	30,000
2. To maintain at-risk seniors in their home through improving access to community services.	Number of seniors able to maintain their physical/ mental health through access to nutrition sites, medical appointments and social/community connections	580	159	NA	450
Disability Information Office					
1. Provide persons with a disability or their family member with information and assistance that will support their ability to live in the community.	a. Customer calls received per year	3,500	NA	NA	NA
	b. Handiguides distributed per year	975	NA	NA	NA
2. Increase community awareness and knowledge of the needs and abilities of persons with a disability.	Presentations to the community per year	45	NA	NA	NA
PLANNING AND COORDINATION SERVICES					
1. Compile and distribute information on issues facing: adults/seniors; children/youth; homeless and immigrants	Number of educational documents produced per year (reports, issue briefs, informational handouts, etc)	NA	NA	NA	25
2. Contract and manage pilot projects of the Homelessness Commission	Number of homeless individuals served	NA	NA	NA	100
3. Develop plan for social service delivery in Nashville	Number of plans issued	NA	NA	NA	1
4. Enhance collaboration among Metro agencies for social and human service issues	Number of instances of collaborations developed with multiple Metro departments per year	NA	NA	NA	6
5. Ensure that contracts with external vendors meet contractual requirements	Number of contracts managed for compliance each year	NA	NA	NA	3
6. Host community conferences, roundtables, and other community events	Number of community events per year	NA	NA	NA	25

37 Social Services-Performance

<u>Objectives</u>	<u>Performance Measures</u>	<u>FY 2005 Budget</u>	<u>FY 2005 Actuals</u>	<u>FY 2006 Budget</u>	<u>FY 2007 Budget</u>
7. Identify social and human services provided by Metro agencies	Number of reports issued on Metro social and human services for children, seniors, immigrants and homeless	NA	NA	NA	4
8. Identify unmet needs and gaps in services	Number of reports issued on the assessment of needs and gaps of customers and agencies	NA	NA	NA	3
9. Identify unmet needs and gaps in services	Number of immigrant community participants who benefit from implementation of the recommendations	NA	NA	NA	100

37 Social Services-Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	7,078,900	6,169,917	5,431,300	5,460,800
OTHER SERVICES:				
Utilities	72,800	67,859	0	0
Professional and Purchased Services	995,900	992,530	2,022,200	2,011,200
Travel, Tuition, and Dues	96,400	151,398	132,100	93,100
Communications	19,100	25,320	35,600	35,400
Repairs and Maintenance Services	11,500	10,236	200	700
Internal Service Fees	643,200	611,663	546,400	606,300
TOTAL OTHER SERVICES	1,838,900	1,859,006	2,736,500	2,746,700
Other Expense	1,008,500	1,030,118	660,600	715,000
Pension, Annuity, Debt, & Other Costs	5,800	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	9,932,100	9,059,041	8,828,400	8,922,500
Transfers to Other Funds and Units	180,200	176,684	0	0
TOTAL EXPENSE AND TRANSFERS	10,112,300	9,235,725	8,828,400	8,922,500
PROGRAM REVENUE:				
Charges, Commissions, & Fees	181,000	177,463	37,000	25,800
Other Governments & Agencies				
Federal Direct	35,000	32,265	0	0
Fed Through State Pass-Through	1,268,600	1,098,314	332,400	295,800
Fed Through Other - Pass Through	907,900	668,348	503,600	569,600
State Direct	0	0	0	0
Other Government Agencies	210,900	358,926	353,500	368,700
Subtotal Other Governments & Agencies	2,422,400	2,157,853	1,189,500	1,234,100
Other Program Revenue	93,500	73,536	86,000	62,300
TOTAL PROGRAM REVENUE	2,696,900	2,408,852	1,312,500	1,322,200
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	106,100	106,245	35,800	34,000
TOTAL REVENUE AND TRANSFERS	2,803,000	2,515,096	1,348,300	1,356,200

37 Social Services-Financial

Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	0	0	0	0
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	0	0	0	0
Travel, Tuition, and Dues	0	0	0	0
Communications	0	0	0	0
Repairs and Maintenance Services	0	0	0	0
Internal Service Fees	0	0	0	0
TOTAL OTHER SERVICES	0	0	0	0
Other Expense	0	0	0	800
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	0	0	0	800
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	0	0	0	800
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	800
TOTAL PROGRAM REVENUE	0	0	0	800
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	0	0	0	800

37 Social Services-Financial

			FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>		<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101								
Admin Asst	07241	SR0900	1	1.00	1	1.00	1	1.00
Admin Svcs Mgr	07242	SR1300	2	2.00	1	1.00	1	1.00
Admin Svcs Officer 1	02660	SR0600	0	0.00	2	2.00	2	2.00
Admin Svcs Officer 3	07244	SR1000	1	1.00	0	0.00	0	0.00
Admin Svcs Officer 4	07245	SR1200	3	3.00	3	3.00	3	3.00
Bldg Maint Mechanic	02220	TG0800	1	1.00	0	0.00	0	0.00
Bldg Maint Worker	07257	TG0400	1	1.00	0	0.00	0	0.00
Contract Admin	07734	SR1400	0	0.00	6	6.00	6	6.00
Cook	01330	TG0500	2	2.00	0	0.00	0	0.00
Cook - Assistant	02140	TG0300	6	5.35	0	0.00	0	0.00
Cook Leader	04510	TL0500	2	2.00	0	0.00	0	0.00
Cust Svc Supv	06598	SR1000	2	2.00	0	0.00	0	0.00
Custodial Svcs Asst Supv	05450	TS0200	1	1.00	0	0.00	0	0.00
Custodian 1	07280	TG0300	8	7.43	0	0.00	0	0.00
Database Admin	06818	SR1400	0	0.00	1	1.00	0	0.00
Day Care Center Asst Teacher	05542	SR0600	2	2.00	0	0.00	0	0.00
Day Care Center Teacher	06047	SR0800	2	2.00	0	0.00	0	0.00
Finance Officer 1	10150	SR0800	0	0.00	1	1.00	0	0.00
Finance Officer 2	10151	SR1000	0	0.00	0	0.00	1	1.00
Group Care Aide	07314	SR0400	5	5.00	0	0.00	0	0.00
Group Care Worker	06079	SR0500	21	20.30	0	0.00	0	0.00
Group Care Worker Sr	06080	SR0700	7	7.00	0	0.00	0	0.00
Health Care Worker Sr	07315	SR0700	2	2.00	0	0.00	0	0.00
Homemaker	06311	SR0500	31	31.00	27	27.00	27	27.00
Human Resources Asst 2	06931	SR0700	2	2.00	0	0.00	0	0.00
Info Systems App Analyst 1	07779	SR1000	0	0.00	1	1.00	0	0.00
Info Systems App Tech 1	07784	SR0800	1	1.00	0	0.00	0	0.00
Interpreter - Pool	09032		35	3.10	0	0.00	0	0.00
Nutrition Site Coord	06771	SR0500	22	10.70	18	8.42	18	8.42
Nutrition Site Monitor	07746	SR0700	1	1.00	1	1.00	1	1.00
Office Asst 1	07747	GS0300	1	0.70	0	0.00	0	0.00
Office Support Rep 2	10121	SR0500	1	1.00	0	0.00	0	0.00
Office Support Rep 3	10122	SR0600	3	3.00	1	0.70	1	0.70
Office Support Spec 1	10123	SR0700	5	5.00	3	3.00	3	3.00
Professional Spec	07753	SR1100	1	1.00	0	0.00	0	0.00
Program Coord	06034	SR0900	2	2.00	0	0.00	0	0.00
Program Mgr 1	07376	SR1100	6	6.00	0	0.00	0	0.00
Program Mgr 2	07377	SR1200	7	7.00	5	5.00	5	5.00
Program Spec 2	07379	SR0800	2	2.00	0	0.00	0	0.00
Program Supv	07381	SR1000	4	4.00	4	4.00	4	4.00
Residential Care Admin	07393	SR1300	1	1.00	0	0.00	0	0.00
Social Svcs Asst Dir	00385	SR1500	1	1.00	0	0.00	0	0.00
Social Svcs Dir	01680	DP0200	1	1.00	1	1.00	1	1.00
Social Work Assoc	01820	SR0700	7	7.00	1	1.00	1	1.00
Social Work Tech	07405	SR0600	7	7.00	0	0.00	0	0.00
Social Worker 1	04949	SR0800	11	11.00	2	2.00	2	2.00
Social Worker 2	07260	SR0900	8	8.00	9	9.00	9	9.00

37 Social Services-Financial

		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101 (Continued)							
Social Worker 3	04835 SR1000	7	7.00	7	7.00	7	7.00
Special Projects Mgr	07762 SR1500	0	0.00	3	3.00	3	3.00
Specialized Skills Instr	00220 SR0800	1	1.00	0	0.00	0	0.00
Specialized Skills Supv	06892 SR1000	1	1.00	0	0.00	0	0.00
System Svcs Mgr	06897 SR1400	0	0.00	0	0.00	1	1.00
Van Driver	07760 TG0500	10	10.00	3	3.00	3	3.00
Total Positions & FTE		248	202.58	101	91.12	100	90.12
Department Totals		248	202.58	101	91.12	100	90.12

38 Health Department-At a Glance



Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$29,722,200	\$35,377,200	\$35,334,400
	Special Purpose Fund	14,597,140	14,635,961	15,878,700
	Total Expenditures and Transfers	\$44,319,340	\$50,013,161	\$51,213,100
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 2,714,300	\$ 2,912,200	\$ 3,080,800
	Other Governments and Agencies	13,651,100	14,000,800	14,030,100
	Other Program Revenue	475,500	483,500	514,600
	Total Program Revenue	\$16,840,900	\$17,396,500	\$17,625,500
	Non-program Revenue	661,600	661,600	701,600
	Transfers From Other Funds and Units	2,685,100	3,372,400	2,488,700
Total Revenues	\$20,187,600	\$21,430,500	\$20,815,800	
Positions	Total Budgeted Positions	536	565	552
Contacts	Interim Chief Medical Director: Kimberlee Wyche-Etheridge, MD, MPH email: kimberlee.wyche@nashville.gov Interim Chief Administrative Director: Stan Romine email: stan.romine@nashville.gov Financial Manager: Stan Romine email: stan.romine@nashville.gov Lentz Building, 311 23 rd Avenue North 37203 Phone: 340-5616 FAX: 340-5665			

Line of Business and Program

Family, Youth, and Infant Health

Home Visiting
 Mobile Pediatric Assessment Clinic (MPAC)
 Children's Special Services
 Infant Mortality Initiatives Program
 School Health
 Oral Health Services

Epidemiology, Research, and Health Education

Health Policy, Research and Public Health Practice
 Community Health Education and Promotion Program
 Physical Activity and Healthy Eating
 Tobacco Control Program
 Vital Records
 Office of Forensic Medical Examiner
 Notifiable Disease Control and Preparedness

Office of Nursing

Clinical Services and Immunization

Communicable Disease Control and Prevention

Tuberculosis Elimination
 STD/HIV Prevention and Intervention Program

Environmental Health

Air Quality
 Food Protection Services
 Animal Control
 Environmental Engineering
 Environmental Monitoring and Surveillance
 Pest Management Services

Health Equality

Nutrition Services
 Behavioral Health Services
 Health Care for the Homeless
 Health Care Access
 Office of Civil Service Medical Examiner
 Correctional Health Services

Administrative

Non-allocated Financial Transactions
 Quality Management
 Information Technology
 Facilities Management
 Human Resources
 Finance
 Records Management
 Executive Leadership
 Risk Management

38 Health Department-At a Glance



Mission	The mission of the Metro Public Health Department is to provide health protection, promotion, and information products to everyone in Nashville so they can enjoy healthy living free from disease, injury, and disability.
Goals	<p>Infectious Diseases and Environmental Threats</p> <p>Threats to the public due to infectious diseases, environmental hazards and Weapons of Mass Destruction (WMD) will be effectively identified, contained, and reduced.</p> <ul style="list-style-type: none"> • During the next five (5) years, 100% of critical threats to the public (i.e., Anthrax, Weapons of Mass Destruction, West Nile Virus, etc.) will be appropriately identified, contained, and addressed. • There will be a decrease of early latent syphilis from 24 per 100,000 population in 2001 (137 cases), to 18 per 100,000 (100 cases) in 2005, and 13 per 100,000 (75 cases) in 2007. • Eliminate sustained domestic transmission of primary and secondary syphilis to 2.0 cases per 100,000 population in 2007. (Healthy People 2010 Goal #25-3) • There will be a decrease in the number of active tuberculosis cases from 12 per 100,000 population in 2001 to 10 per 100,000 in 2005, and 5 per 100,000 in 2007. • The air quality in Nashville, as reported by the Pollution Control Division (PCD), will meet or exceed the National Ambient Air Quality Standards (NAAQS) by being in the "good" or "moderate" range* for 98% of the days by 2005 and 99% of the days by 2007. <p>*"Good" = no health impacts are expected in this range. "Moderate" = unusually sensitive people should consider limiting prolonged outdoor exertion.</p> <p>Health Disparities</p> <p>Health disparities between blacks and whites will be reduced:</p> <p>Asthma</p> <ul style="list-style-type: none"> • By 2008, increase by 18% the proportion of persons living in the inner city area* with asthma who receive formal patient education including information about community and self-help resources as an essential part of management of their condition. <p>Diabetes</p> <ul style="list-style-type: none"> • By 2008, increase by 18% the proportion of persons living in the inner city area* with diabetes who receive formal diabetes education as an essential part of management of their condition. <p>Cardiovascular Disease</p> <ul style="list-style-type: none"> • By 2008, increase by 18% the proportion of adults living in the inner city area* with high blood pressure who are taking action to help control their blood pressure (losing weight, increasing physical activity, reducing sodium intake). <p>Infant Mortality</p> <ul style="list-style-type: none"> • By 2005, the black to white infant mortality rate ratio will be no more than 2.3 to 1, and by 2007 it will be no more than 1.8 to 1. The 2000 baseline is 2.7 to 1. <p>Fetal Mortality</p> <ul style="list-style-type: none"> • By 2005, the black to white fetal mortality rate ratio will be no more than 2.0 to 1, and by 2007 it will be no more than 1.5 to 1. The 1998 baseline (latest information available) is 3.0 to 1. <p>*Inner city area = Public health planning districts 5, 8, 9, 10a, and 11.</p>

**Goals
(cont'd)**
Lifestyle Behaviors

Increase the percentage of Nashville residents who adopt healthy living habits:

Physical Activity

- Increase the proportion of adults who engage in physical activity 12 or more times per month from 39% in 2001 to 42% in 2008.
- Increase the proportion of high school students who engage in vigorous physical activity 3 or more times per week for 20 or more minutes per occasion from 58% in 2001 to 63% in 2008.

Nutrition

- Decrease the proportion of adults who are overweight from 55% in 2001 to 52% in 2008.
- Decrease the proportion of high school students who are overweight from 13% in 2001 to 11% in 2008.

Tobacco Use

- Reduce cigarette smoking among adults from 26% in 2001 to 23% in 2008.
- Reduce cigarette smoking among high school students from 35% in 2001 to 31% in 2008.

Reproductive Behavior

- Decrease the proportion of high school students who have been pregnant or gotten someone pregnant from 9% in 2001 to 6% in 2008.

Health Care Access

Increase the number of uninsured persons who have access to needed health care services by:

- Linking 4,000 additional uninsured and publicly insured residents to an on-going source of primary health care during each of the next five years.
- Linking 2,500 additional uninsured residents to an on-going source of dental care during each of the next five years.
- Linking 250 additional uninsured residents to a mental health and/or alcohol and drug abuse provider during each of the next five years.
- Providing uninsured patients access to prescription drugs required to meet their medical needs.

Budget Change and Result Highlights FY 2007

Recommendation		Result
Oral Health Services	\$(195,500) (3.00 FTEs)	This reduction will result in the East Dental Clinic will closing and no longer providing dental care to poor children.
Community Health Education and Promotion Program	(151,900) (3.00 FTEs)	Reduction of funding in this program will limit the ability to effectively provide nutrition consultation to diabetics as well as the cardiovascular disease, kidney disease, and cancer education programs.

38 Health Department-At a Glance



Budget Change and Result Highlights FY 2007

Recommendation	Result
Health Policy, Research & Public Health Practice \$ (78,600) (1.00 FTE)	Elimination of this position will impede the ability of the division to assess the nature and scope of health disparities, measure the Department's progress towards meeting Public Health Practice Standards, conduct periodic community health assessment tools such as the Behavior Risk Factor Survey or the Youth Risk Behavior Survey, and contribute to the dissemination of information to the community essential to improving community health and informing public health policy.
Information Technology Program (59,400) (1.00 FTE)	This reduction will result in the elimination of the systems consultant position for the Patient Care Management System.
Records Management Program (39,700) (1.00 FTE)	This reduction will result in an overall delay of 3 months for completion of annual patient record purging process.
Human Resources Program (54,100) (1.00 FTE)	The loss of this position will significantly impact our ability to maintain the functions of this division and serve our customers.
Quality Management Program (45,800) (1.00 FTE)	This reduction will result in EPSDT bills, department wide patient account auditing, TennCare and private insurance payment entry analysis and resubmission, and data entry related to TennCare presumptive eligibility to be negatively impacted.
Facilities Management Program (122,200) (3.00 FTEs)	This reduction will result in the preventive maintenance and safety inspections to lag behind schedule and some needed repairs may be delayed as well.
Home Visiting Program (73,100) (1.00 FTE)	This reduction will result in services of bereavement support and resource information to families who have lost an infant being unavailable.
Environmental Engineering Program (47,400) (1.00 FTE)	Reduction in funding to this program will result in the percentage of environmental investigations by program staff to drop by 20%.
Correctional Health Services 1,756,200	Additional funds will cover the increased cost in the contract with Correct Care Solutions due to the increase in the inmate population.
Office of Forensic Medical Examiner 168,200	Additional funds will satisfy the increased cost listed in Metro's contract with the Forensic Medical Examiner's office which allows for a 4% increase each year.
Mobile Pediatric Assessment Clinic 152,600 3.00 FTE	This improvement will allow the program to exceed its goal of 2100 exams per year by 900 exams (completing a total of 3000 exams per year).

38 Health Department-At a Glance



Budget Change and Result Highlights FY 2007

Recommendation		Result
Safety & Risk Management Premiums	\$ 260,200	Coverage of safety and risk management premiums and activities
Pay Plan/Fringe Amounts	695,400	Promotes the hiring and retention of a qualified workforce
Nonallocated Financial Transactions		
Internal Service Charges		
Finance Charge	257,600	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	(1,400)	Delivery of core human resource functions including hiring, training, and evaluation/management
Information Systems Charge	209,300	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity
Facilities Maintenance & Security Charge	123,000	Delivery of facility maintenance and associated security functions
Shared Business Office Charge	4,500	Delivery of administrative support functions
Shared Services Charge	75,500	Delivery of centralized payment services
Customer Call Center Charge	(2,300)	Telephone access to information for Metro employees, the residents of Nashville, and other callers
Fleet Management Charge	(17,000)	Delivery of fleet management, fuel services, and maintenance functions
Postal Service Charge	100	Delivery of mail across the Metropolitan Government
Radio Service Charge	(255,900)	Delivery of radio infrastructure support and radio installation and maintenance
Surplus Property Charge	10,300	Handling and disposition of surplus property
Increase in Special Purpose Funds	1,242,739	
Movement of Grants from General Fund to Special Purpose Funds	(470,000)	
FY06 Supplemental Appropriation	(2,111,500)	
FY06 Adjustment to Family Planning Grant	(29,900)	
TOTAL	\$1,199,939 (13.00 FTEs)	

38 Health Department-At a Glance



Performance Information Highlights

Performance Measure Certification

The Performance Measure Certification Unit reviewed all key result measures for the Public Health Department for FY 2004-05. Measures were either certified, meaning the measure was aligned, documented, and reliable or not certified (NC), meaning the measure did not meet the established criteria. For FY 2005, only certified measures appear in the Operating Budget Book.

	Certified	Reported, Not Certified	Not Reported
Number of Programs:	100%	0%	0%
Program Budget Dollars:	100%	0%	0%

38 Health Department-At a Glance



Family, Youth, and Infant Health Line of Business - The purpose of the Family, Youth, and Infant Health line of Business is to provide assessment, intervention, and education products for the families, youth, and infants in Davidson County so they can experience health and wellness.

Home Visiting Program

The purpose of the Home Visiting Program (includes Help Us Grow, Bright Beginnings, and Healthy Start) is to provide public health home visits to at risk families so that they may receive the health and/or social services that they need.

Results Narrative

The proposed budget for the Home Visiting Program includes a reduction of \$73,100 and 1 FTE (registered nurse). With the proposed reduction, services of bereavement support and resource information to families who have lost an infant will not be available. Additionally, we expect the number of families served by the home visiting program will drop from 627 in FY05 to 592 in FY07. This will negatively impact the result measure of insuring that 90% of families who need home visiting services receive those services. This program also supports the departmental goal of reducing infant mortality.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$ 824,200	\$ 808	\$ 741,100	...	\$ 668,000
	Special Purpose Grant Fund	<u>905,200</u>	<u>1,035,693</u>	<u>1,058,700</u>	...	<u>1,058,700</u>
	Total	\$1,729,400	\$1,036,501	\$1,799,800	...	\$1,726,700
FTEs:	GSD General Fund	0.00	0.00	12.00	...	11.00
	Special Purpose Grant Fund	<u>0.00</u>	<u>0.00</u>	<u>15.00</u>	...	<u>15.00</u>
	Total	0.00	0.00	27.00	...	26.00

Results

Percentage of families enrolled in a home visiting program who receive home visiting products

NA 96% NA NA NA

Percentage of eligible families who receive home visiting products

NA NA 96% 91% 96%

Mobile Pediatric Assessment Clinic (MPAC) Program

The purpose of Mobile Pediatric Assessment Clinic Program is to provide Early Periodic Screening and Diagnostic Testing (EPSDT) exams for children so they can benefit from the early detection of health problems.

Results Narrative

The proposed budget for the Mobile Pediatric Assessment Clinic (MPAC) includes an additional \$152,600 to hire 2 registered nurses and 1 office support representative. The proposed budget also includes a reduction of \$7,800 in special purpose grant funds. The additional resources will allow the Health Department to place 2 MPAC teams in the community; one team will continue working on the Mobile Clinic. This new team will work in schools that have space to perform physicals. The greatest unmet need for EPSDT physicals is in middle and high schools where large populations of students with TennCare attend. This improvement will allow the program to exceed its goal of 2100 exams per year by 900 exams (completing a total of 3000 exams per year). This program supports the departmental mission of providing health protection and information products to everyone in Nashville.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$283,100	\$ 94	\$188,900	...	\$341,500
	Special Purpose Grant Fund	<u>12,400</u>	<u>8,863</u>	<u>*578,300</u>	...	<u>570,500</u>
	Total	\$295,500	\$8,957	\$767,200	...	\$912,000
FTEs:	GSD General Fund	0.00	0.00	5.00	...	8.00
	Special Purpose Grant Fund	<u>0.00</u>	<u>0.00</u>	<u>14.25</u>	...	<u>14.25</u>
	Total	0.00	0.00	19.25	...	22.25

* The increase in budget is due to program changes for FY06.

Results

Percentage of children eligible for an Early Periodic Screening and Diagnostic Testing exam who are screened by the Mobile Pediatric Assessment Clinic

NA 3% NA 2% 2%

38 Health Department-At a Glance



Children's Special Services Program

The purpose of the Children's Special Services Program is to provide payment for eligible medical expenses and care coordination services so that chronically ill children can obtain needed health care services and have a medical home.

Results Narrative

The proposed budget for the Children Special Services Program includes maintaining funding at the current level for FY07. The program has the primary responsibility of screening and certifying Davidson County children who have special health care needs (disabilities). This program assists families in getting special medical services and equipment for their children, and has been quite successful in linking children to a primary care provider and coordinating that care. During FY05, the program provided care coordination services to 499 children who had special health care needs. This program is important in achieving the departmental goal of linking citizens to a primary care provider.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Special Purpose Grant Fund	\$678,000	\$661,708	\$682,000	...	\$682,000
FTEs: Special Purpose Grant Fund	0.00	0.00	10.00	...	10.00
Results					
Percentage of children who have a documented medical home within 3 months of enrolling or at recertification	NA	91%	95%	92%	95%

Infant Mortality Initiatives Program

The purpose of the Infant Mortality Initiatives (IMI) Program is to provide information and education products on infant deaths to Davidson County providers and residents so that they will be better informed and active in reducing some of the risk factors that put infants at risk for early death.

Results Narrative

The proposed budget for the Infant Mortality Program includes maintaining funding at the current level for FY07. The program provides education and awareness to the community in order to reduce infant mortality in Davidson County. To date, 99% of the participants reported an increase in knowledge after attending an infant mortality workshop. This program is important in the departmental goal to reduce the health disparity of infant mortality.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$0	\$0	\$185,500	...	\$185,500
FTEs: GSD General Fund	3.00	...	3.00
Results					
Percentage of customers reporting an increase in infant mortality knowledge	NA	99%	95%	NR	NR

38 Health Department-At a Glance



School Health Program

The purpose of the School Health Program is to provide skilled nursing services for students with special health care needs so that they will be able to attend school.

Results Narrative

The proposed budget for the School Health Program includes maintaining funding at the current level for FY07. The program provides nursing service to Metro Public School children. During FY05, the School Health Program provided nurses for 132 schools in Metro. The program has provided services to over 82,721 students (some duplicated visits) and performed 256,944 interventions and procedures. School nurses have also completed immunization audits, administered vaccinations in several schools and provided influenza vaccinations to school staff. This program contributes to the department's goal of reducing threats to the public due to infectious diseases. It also contributes to the mission of providing health protection, promotion products to everyone in Nashville.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	Special Purpose Grant Fund	\$2,489,200	\$2,633,389	\$2,488,700	...	\$2,488,700
FTEs:	Special Purpose Grant Fund	0.00	0.00	45.20	...	45.20
Results						
Percentage of provider ordered skilled nursing procedures completed		NA	99%	95%	98%	95%

Oral Health Services Program

The purpose of the Oral Health Services Program is to provide preventive, educational, clinical, and outreach products to K-8 children in Title 1 schools so they are free from untreated oral disease.

Results Narrative

The proposed budget for the Oral Health Services Program includes a reduction of \$195,500 and 3 FTEs (1 dentist, 1 dental assistant, 1 office support representative). With the proposed reductions, the East Dental Clinic will close and no longer provide dental care to poor children. Children will have a longer wait time before being able to get into the one remaining East Dental Clinic. TennCare dental reimbursement revenue will be lost. This reduction will negatively impact the result measure of ensuring that children remain free of untreated oral disease. This program supports the departmental goal of linking persons to needed services.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$ 383,400	\$ 390,973	\$ 561,600	...	\$ 366,100
	Special Purpose Grant Fund	<u>696,000</u>	<u>689,683</u>	<u>696,000</u>	...	<u>696,000</u>
	Total	\$1,079,400	\$1,080,656	\$1,257,600	...	\$1,062,100
FTEs:	GSD General Fund	4.00	4.00	7.00	...	4.00
	Special Purpose Grant Fund	<u>10.50</u>	<u>10.50</u>	<u>10.00</u>	...	<u>10.00</u>
	Total	14.50	14.50	17.00	...	14.00
Results						
Percentage of K-8 children in Title 1 (high need) schools free from untreated oral disease		61%	62%	62%	61%	62%

38 Health Department-At a Glance



Epidemiology, Research, and Health Education Line of Business - The purpose of the Epidemiology, Research, and Health Education line of business is to provide health information, consultation, education, and health risk appraisals to the community so that it can make sound public health policy and so that individuals can be empowered to make healthy lifestyle choices.

Health Policy, Research, and Public Health Practice Program

The purpose of the Health Policy, Research, and Public Health Practice Program is to provide health information, consultation, and education to the community so that it can create sound public health policy and assure best practices.

Results Narrative

The proposed budget for the Epidemiology and Research Program includes a reduction of \$78,600 and 1 FTE (medical admin. assistant). The budget also includes a reduction of \$296,800 in special purpose grant funds. Elimination of the medical assistant position will impede the ability of the division to assess the nature and scope of health disparities, measure the Department's progress towards meeting Public Health Practice Standards, conduct periodic community health assessment tools such as the Behavior Risk Factor Survey or the Youth Risk Behavior Survey, and contribute to the dissemination of information to the community essential to improving community health and informing public health policy. This program supports the Department's mission to provide health protection and information products to everyone in Nashville so they can enjoy healthy living.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:					
GSD General Fund	\$503,400	\$ 391,951	\$494,500	...	\$415,900
Special Purpose Grant Fund	<u>471,500</u>	<u>862,326</u>	<u>502,600</u>	...	<u>205,800</u>
Total	\$974,900	\$1,254,277	\$997,100	...	\$621,700
FTEs:					
GSD General Fund	5.00	5.00	8.00	...	7.00
Special Purpose Grant Fund	<u>5.00</u>	<u>5.00</u>	<u>3.00</u>	...	<u>3.00</u>
Total	10.00	10.00	11.00	...	10.00
Results					
Percentage of customers who say the information provided met their needs	NR	97%	95%	100%	75%

38 Health Department-At a Glance



Community Health Education and Promotion Program

The purpose of the Community Health Education and Promotion Program is to provide health education sessions, information, and health risk assessments to the Nashville community so it can be empowered to make healthy lifestyle choices by increasing physical activity, improving nutrition, and decreasing the risk of diabetes.

Results Narrative

The proposed budget for the Community Health Education and Promotion Program includes a reduction of \$151,900 and 3 FTEs (program specialist and 2 office support representatives). The budget also includes an addition of \$325,600 in special purpose grant funds. This Program has the responsibility of providing health education sessions and counseling to diabetics and conducting sessions to prevent the onset of diabetes. A reduction of funding in this program will limit the ability to effectively provide nutrition consultation to diabetics as well as the cardiovascular disease, kidney disease, and cancer education programs. This program is essential in accomplishing the departmental goal of increasing the percentage of Nashville residents who adopt healthy living habits, including more physical activity and better nutrition.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$ 828,700	\$609,531	\$ 759,100	...	\$ 607,200
	Special Purpose Grant Fund	<u>501,400</u>	<u>305,806</u>	<u>522,300</u>	...	<u>841,900</u>
	Total	\$1,330,100	\$915,337	\$1,281,400	...	\$1,449,100
FTEs:	GSD General Fund	10.15	10.15	12.00	...	9.00
	Special Purpose Grant Fund	<u>6.50</u>	<u>6.50</u>	<u>5.00</u>	...	<u>5.00</u>
	Total	16.15	16.15	17.00	...	14.00

Results

Percentage of customers who participate in health education sessions, risk assessments, and consultations who increase knowledge or change behavior related to diabetes prevention and/or diabetes management

NA	60%	39%	69%	75%
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Physical Activity and Healthy Eating Program

The purpose of the Physical Activity and Healthy Eating Program is to provide health education sessions, information, and health risk assessments to the Nashville community so it can be empowered to make healthy lifestyle choices by increasing physical activity and improving nutrition.

Results Narrative

The proposed budget for the Physical Activity and Healthy Eating Program includes maintaining funding at the current level for FY07. The program provides information to citizens, groups, and schools to encourage an increase in physical activity and nutritious eating habits. The current level of funding is needed to allow the program to reach its key result and continue to provide consultations to schools, senior high-rise centers, and other groups. During the past year, 56% of the targeted community partner organizations implemented physical activity and healthy eating initiatives. This program contributes to the goal of increasing the percentage of Nashville residents who adopt healthy living habits.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$64,700	\$91	\$*104,300	...	\$104,300
	GSD General Fund	0.00	0.00	1.00	...	1.00

* The increase in budget is due to program changes for FY06.

Results

Percentage of community partners contacted who implement physical activity and/or healthy eating initiatives

NA	56%	87%	52%	50%
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38 Health Department-At a Glance



Tobacco Control Program

The purpose of the Tobacco Control Program is to provide health education sessions, information, policy related research, and health risk assessments to the Nashville community so it can be empowered to make healthy lifestyle choices by eliminating and avoiding the use of tobacco products.

Results Narrative

The proposed budget for the Tobacco Control Program includes maintaining funding at the current level for FY07. The program has the primary responsibility of reducing the use of tobacco products in Nashville and Davidson County and reducing exposure to second-hand smoke. The program specifically focuses on the prevention of tobacco use by children and adolescents. During FY05, 93% of partners targeted adopted tobacco free policies and programs. This program supports the department's goal of increasing the percentage of Nashville residents who adopt healthy living habits.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$ 0	\$24	\$ 33,400	...	\$ 33,400
Special Purpose Grant Fund	<u>84,300</u>	<u>0</u>	<u>84,300</u>	...	<u>84,300</u>
Total	\$84,300	\$24	\$117,700	...	\$117,700
FTEs: GSD General Fund	0.00	0.00	1.00	...	1.00
Special Purpose Grant Fund	<u>0.00</u>	<u>0.00</u>	<u>1.00</u>	...	<u>1.00</u>
Total	0.00	0.00	2.00	...	2.00

Results

Percentage of community partners targeted that adopt tobacco free policies and programs

NA 93% 46% 16% 50%

Vital Records Program

The purpose of the Vital Records Program is to provide records, permits, and reports to family members and qualified representatives so they can obtain certified birth and death records they need.

Results Narrative

The proposed budget for the Vital Records Program includes maintaining funding at the current level for FY07. The program issues birth and death certificates to persons as needed. Many citizens rely on birth and death records to receive social security, disability, death benefits, health insurance, and other benefits. The current level of funding is needed to realize the program result measure of providing birth and death records to 98% of persons who request them. From July 1, 2004 through June 30, 2005, a total of 35,352 death certificates were issued. For the same period a total of 20,089 birth certificates were issued. This program is a must in achieving the departmental mission of providing health protection, promotion, and information products to everyone in Nashville so they can enjoy healthy living.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$275,500	\$327,439	\$296,100	...	\$296,100
FTEs: GSD General Fund	5.20	5.20	4.00	...	4.00

Results

Percentage of persons who obtain the certified birth and death records they need

98% 100% 98% 100% 98%

38 Health Department-At a Glance



Office of Forensic Medical Examiner Program

The purpose of the Office of Forensic Medical Examiner is to perform forensic procedures, investigations, examinations, and death determinations for Metro Government so that the correct cause of death can be determined.

Results Narrative

The proposed budget for the Forensic Medical Examiner's Office includes an additional \$168,200. Metro's contract with the Forensic Medical Examiner's office allows for a 4% increase each year. This funding will satisfy the increased cost as listed in the contract. During FY05, the Medical Examiner's Office completed 604 autopsies. The Medical Examiner's office helps the department to achieve its mission of providing health protection, promotion, and information products to everyone in Nashville.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$3,375,000	\$3,493,987	\$3,563,200	...	\$3,731,400
FTEs: GSD General Fund	0.00	0.00	0.00	...	0.00
Results					
Percentage of reports with the cause of death is identified	98%	100%	98%	98%	98%

Notifiable Disease Control and Preparedness Program

The purpose of the Notifiable Disease Control and Preparedness Program is to provide urgent community intervention products to the public and to health care professionals against infectious disease and specific environmental threats.

Results Narrative

The proposed budget for the Notifiable Disease Control and Preparedness Program includes an additional \$423,100 in special purpose grant funds. The primary responsibility of the program is to identify and respond to infectious disease threats within Davidson County. The Health Department completed the CDC sponsored "Project Public Health Ready", a long-term response and preparedness program designed to bring all regional and local jurisdictions throughout the nation to high standards of readiness. During this time of possible threats it is essential that the Health Department coordinate with other Metro departments and maintain a high level of preparedness in Davidson County. This program is essential in recognizing the goal of effectively identifying, containing, and reducing threats to the public.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$ 385,000	\$361,881	\$434,100	...	\$ 434,100
Special Purpose Grant Fund	<u>733,400</u>	<u>498,429</u>	<u>500,500</u>	...	<u>923,600</u>
Total	\$1,118,400	\$860,310	\$934,600	...	\$1,357,700
FTEs: GSD General Fund	5.40	5.40	5.00	...	5.00
Special Purpose Grant Fund	<u>6.25</u>	<u>6.25</u>	<u>9.00</u>	...	<u>9.00</u>
Total	11.65	11.65	14.00	...	14.00
Results					
Percentage of persons requiring post-exposure medicines that are treated per Tennessee Department of Health Guidelines	NA	NA	NA	100%	85%
Percentage of identified infectious disease threats appropriately assessed and treated	NA	87%	80%	NA	NA

38 Health Department-At a Glance



Office of Nursing Line of Business - The purpose of the Office of Nursing line of business is to provide a system of health care services, coordination, and follow-up products to the Nashville community so they can experience wellness.

Clinical Services and Immunization Program

The purpose of the Clinical Services and Immunization Program is to provide comprehensive health screenings, care coordination, and intervention products to target populations of Davidson County in need of preventive health care so they can experience the earliest possible detection of health indicators and protection against preventable disease.

Results Narrative

The proposed budget for the Clinical Services and Immunization Program includes an additional \$12,900 in special purpose grant funds. The program has the primary responsibility of providing immunizations (shots) for residents of Davidson County. The current level of funding is needed to realize the program result measure of having 90% of two year old children fully immunized. The Health Department provides approximately 42,000 immunization visits each year for children two and under. The program also provided 23,000 flu shots this year. This program is a must in achieving the departmental mission of providing health protection products to everyone in Nashville so they can enjoy healthy living.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$2,622,000	\$2,813,711	\$2,921,500	...	*\$2,551,500
	Special Purpose Grant Fund	<u>379,000</u>	<u>385,041</u>	<u>389,000</u>	...	<u>401,900</u>
	Total	\$3,001,000	\$3,198,752	\$3,310,500	...	\$2,953,400
FTEs:	GSD General Fund	38.13	38.13	42.98	...	42.98
	Special Purpose Grant Fund	<u>0</u>	<u>0</u>	<u>8.00</u>	...	<u>8.00</u>
	Total	38.13	38.13	50.98	...	50.98

* The decrease in budget is due to program changes for FY07

Results

Percentage of 2 year old children who are adequately immunized against preventable disease	NA	NA	NA	88%	90%
Percentage of 24-month old children adequately immunized against preventable disease	NA	85%	90%	NA	NA

Communicable Disease Control and Prevention Line of Business - The purpose of the Communicable Disease Control and Prevention line of business is to provide early detection, intervention, and prevention products to groups of people at risk in Nashville so they can reduce their risk of illness due to communicable diseases.

Tuberculosis Elimination Program

The purpose of the Tuberculosis Elimination Program is to provide education, screening, assessment, treatment, and referral products to anyone in Nashville with risk for tuberculosis infection (TB) or disease so that the community can be free from TB exposure.

Results Narrative

The proposed budget for the Tuberculosis Elimination Program includes an additional \$36,900 in special purpose grant funds. The program has the primary responsibility of treating patients infected with tuberculosis in order to ensure that tuberculosis does not spread to the 500,000 plus citizens of Davidson County. The current level of funding is needed to realize the program result measure. Completed treatment prevents the spread of this disease. During FY05, 102 TB suspects were screened, 64 patients were treated for TB. This program is a must in achieving the departmental goal of reducing threats to the public due to infectious diseases.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$ 632,300	\$ 783,474	\$ 766,900	...	\$ 766,900
	Special Purpose Grant Fund	<u>1,452,200</u>	<u>1,334,733</u>	<u>1,452,200</u>	...	<u>1,489,100</u>
	Total	\$2,084,500	\$2,118,207	\$2,219,100	...	\$2,256,000
FTEs:	GSD General Fund	5.70	5.70	6.80	...	6.80
	Special Purpose Grant Fund	<u>27.00</u>	<u>27.00</u>	<u>26.00</u>	...	<u>26.00</u>
	Total	32.70	32.70	32.80	...	32.80

Results

Percentage of treatment courses for infectious (smear positive) TB cases completed	85%	93%	100%	NR	100%
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38 Health Department-At a Glance



STD/HIV Prevention and Intervention Program

The purpose of the Sexually Transmitted Disease /Human Immuno-Deficiency Virus Prevention and Intervention Program is to provide education, screening, assessment, treatment, and referral products to persons with Sexually Transmitted Diseases and/or HIV infection so the public can experience reduced risk of exposure.

Results Narrative

The proposed budget for the STD/HIV Prevention and Intervention Program includes a reduction of \$156,300 in special purpose grant funds. The program has the primary responsibility of treating those who are infected and getting in touch with their contacts for treatment in order to prevent the spread of disease throughout the Nashville community. During FY05, this program provided 74,193 clinical services. Over the past 5 years, Syphilis cases have dropped from 47 to 3 out of every 100,000 people in the population. The current level of funding is needed to realize the key result measure of appropriately treating 90% of reported cases of Chlamydia, gonorrhea, and syphilis. This is a must in achieving the departmental goal of effectively reducing threats to the public due to infectious diseases.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:					
GSD General Fund	\$ 589,000	\$ 568,899	\$ 689,700	...	\$ 689,700
Special Purpose Grant Fund	<u>1,417,500</u>	<u>1,276,715</u>	<u>1,347,100</u>	...	<u>1,190,800</u>
Total	\$2,006,500	\$1,845,614	\$2,036,800	...	\$1,880,500
FTEs:					
GSD General Fund	11.25	11.25	9.00	...	9.00
Special Purpose Grant Fund	<u>18.00</u>	<u>18.00</u>	<u>18.00</u>	...	<u>18.00</u>
Total	29.25	29.25	27.00	...	27.00

Results

Percentage of reported cases of Chlamydia, Gonorrhea, and Syphilis appropriately treated

NR 97% 95% NR 90%

Environmental Health Line of Business - The purpose of the Environmental Health line of business is to provide assessment, information, and protection products to everyone in Nashville so they can experience healthy living conditions through clean air, safe food, and reduced exposure to environmental health and safety hazards.

Air Quality Program

The purpose of the Air Quality Program (includes Vehicle Inspection and Maintenance) is to provide assessment, information, and protection products to everyone in Nashville so they can experience healthy living conditions through clean air and reduced exposure to environmental health and safety hazards.

Results Narrative

The proposed budget for the Air Quality Program includes a reduction of \$9,000 in special purpose grant funds. The program has the primary responsibility of designing, inspecting, and permitting septic systems in Davidson County. From July 1, 2004 through March 31, 2005, 163 septic systems and 222 soil inspection were made. The current level of funding is needed to realize the program result measure of ensuring that 98 percent of septic systems function properly. This program is a must in achieving the departmental goal of effectively identifying, containing, and reducing threats to the public due to infectious diseases and environmental hazards.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:					
GSD General Fund	\$ 637,600	\$ 832,815	\$ 746,800	...	\$ 746,800
Special Purpose Grant Fund	<u>711,000</u>	<u>462,676</u>	<u>501,000</u>	...	<u>492,000</u>
Total	\$1,348,600	\$1,295,491	\$1,247,800	...	\$1,238,800
FTEs:					
GSD General Fund	10.80	10.80	11.00	...	11.00
Special Purpose Grant Fund	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	...	<u>6.00</u>
Total	16.80	16.80	17.00	...	17.00

Results

Percentage of days that Nashville's air quality is in the good to moderate range according to EPA's Air Quality Index

NR 99% 98% 97% 97%

38 Health Department-At a Glance



Food Protection Services Program

The purpose of the Food Protection Services Program is to provide assessment, protection, information, and enforcement products to everyone in Nashville so they can enjoy safe food.

Results Narrative

The proposed budget for the Food Protection Services Program includes an additional \$4,600 in special purpose grant funds. The program has the primary responsibility of inspecting food establishments (restaurants, schools, warehouses, etc.) to make sure that foods are clean and are stored and served in a clean environment. The current level of funding is needed to realize the key result measure of ensuring that all 3,700 food establishments in Davidson County maintain high standards of cleanliness. From July 1, 2004 through June 30, 2005, staff made approximately 12,000 inspections. During FY05 this program was successful in correcting 99.8 percent of violations. This program is a must in achieving the departmental goal of effectively identifying, containing, and reducing threats to the public.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$794,000	\$803,628	\$901,700	...	\$901,700
	Special Purpose Grant Fund	<u>50,300</u>	<u>39,593</u>	<u>50,300</u>	...	<u>54,900</u>
	Total	\$844,300	\$843,221	\$952,000	...	\$956,600
FTEs:	GSD General Fund	15.00	15.00	15.00	...	15.00
	Special Purpose Grant Fund	<u>0.75</u>	<u>0.75</u>	<u>1.00</u>	...	<u>1.00</u>
	Total	15.75	15.75	16.00	...	16.00

Results

Percentage of times the three critical Centers for Disease Control risk factors (hand washing, food temperature, sanitization of work surfaces) are identified and abated

NR	100%	99%	99%	99%
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Animal Control Program

The purpose of the Animal Control Program is to provide rabies control, animal assessment, adoption, information, and protection products to the public so it can experience reduced exposure to rabies.

Results Narrative

The proposed budget for the Animal Control Program includes maintaining funding at the current level for FY07. The program has the primary responsibility of ensuring that animals are properly vaccinated to prevent the spread of rabies and also to pick up stray and dangerous animals. The current funding level is necessary to realize the key result measure of reducing the public's exposure to rabies. Animal Control targets communities where dangerous animals roam at large. During FY05, 14,740 animals were impounded; 16,898 complaints were received. This program is important in achieving the departmental goal of effectively reducing threats to the public.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$1,595,300	\$504,090	\$1,606,700	...	\$1,606,700
	GSD General Fund	29.30	29.30	29.00	...	29.00

Results

Percentage of public not exposed to confirmed positive cases of animal rabies

NR	100%	NA	NA	NA
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Percentage of public exposed to confirmed positive cases of animal rabies

NA	NA	NA	NR	NR
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38 Health Department-At a Glance



Environmental Engineering Program

The purpose of the Engineering Program is to provide assessment, training, information, and design products to everyone in Nashville so they can make informed decisions toward reducing environmental health and safety hazards.

Results Narrative

The proposed budget for the Environmental Engineering Services Program includes a reduction of \$47,400 and 1 FTE. With the proposed reduction, we expect the percentage of environmental investigations by program staff to drop by 20%. In addition, the proposed staff reductions will greatly increase the response time to mitigate public health threats resulting from septic system failures. This proposed reduction will negatively impact the achievement of the program's goal of properly identifying, containing, and reducing environmental hazards.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$556,600	\$583,791	\$568,400	...	\$521,000
FTEs: GSD General Fund	8.40	8.40	9.00	...	8.00
Results					
Percentage of identified septic systems functioning properly	NR	99%	99%	99%	99%

Environmental Monitoring and Surveillance Program

The purpose of the Environmental Monitoring and Surveillance Program (includes Public Facilities and General Sanitation) is to provide training, assessment, information, and protection products to people in Nashville so they can experience reduced exposure to environmental health and safety hazards.

Results Narrative

Environmental Monitoring and Surveillance is composed of two programs and the proposed budget includes maintaining funding at the current level for FY07. The primary responsibility of Public Facilities is to ensure a safe and sanitary environment at public areas such as: hotels, swimming pools, child day care facilities and Metro public schools. From July 1, 2004 through June 30, 2005, 8,100 inspections were conducted. The current area of funding is needed to realize the program's result measure of successfully addressing 85% of environmental health threats. The primary responsibility of Environmental Sanitation is to eliminate environmental health threats by investigating public complaints of health threats such as overgrown vacant lots, abandoned houses, illegal dumping and unsanitary living conditions. From July 1, 2004 through June 30, 2005, 23,755 inspections were conducted with an 89% health threat elimination rate. This program is a must in achieving the department goal of effectively reducing threats to the public due to infectious diseases and environmental health hazards.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$896,800	\$909,332	\$1,039,800	...	\$1,039,800
FTEs: GSD General Fund	17.25	17.25	16.00	...	16.00
Results					
Percentage of environmental health threats successfully addressed	85%	89%	95%	90%	85%

38 Health Department-At a Glance



Pest Management Services Program

The purpose of the Pest Management Services Program is to provide training, assessment, information, and protection products to people in Nashville so they can experience reduced exposure to diseases transmitted by mosquitoes, rodents, etc.

Results Narrative

The proposed budget for the Pest Management Services Program includes maintaining funding at the current level for FY07. The program has the primary responsibility of answering complaints from the community related to mosquitoes, rats, snakes, and other pests. From July 1, 2004 through June 30, 2005, 3,261 complaints and service requests were received; 16,508 inspections were made. 92% of those complaints were successfully abated. This program is a must in achieving the departmental goal of effectively reducing threats to the public due to infectious diseases and environmental hazards.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$263,800	\$228,869	\$252,000	...	\$252,000
FTEs: GSD General Fund	4.30	4.30	3.00	...	3.00

Results

Percentage of sites identified and appropriately treated for mosquitoes and/or rats

NA 90% NR 87% 85%

Health Equality Line of Business - The purpose of the Health Equality line of business is to provide nutrition information, WIC vouchers, health care services, and linkage to health care services for at risk populations (low-income families, uninsured, homeless, and persons with mental health and/or substance abuse problems) so they can experience improved health status.

Nutrition Services Program

The purpose of the Nutrition Services Program is to provide nutrition education, assessment, intervention, and referral along with supplemental food products/vouchers to eligible residents in Davidson County so they can provide nutritional meals for their families.

Results Narrative

The proposed budget for the Nutrition Services Program includes an additional \$71,600 in special purpose grant funds. The program provides WIC food vouchers and commodity supplemental foods to Nashville's low income and elderly population. From July 1, 2005 through January 31, 2006, staff issued 98,514 WIC vouchers and 27,235 CSFP food packages. The current level of funding is needed in order to provide food supplements to women, infants, and children and to the elderly population who are on a low, fixed income. Many families rely on these programs to stretch their limited food dollars. This program is required to achieve the departmental goal of increasing the percentage of Nashville residents who adopt healthy living habits including more physical activity and better nutrition.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$ 561,200	\$ 451,528	\$ 457,500	...	\$ 457,500
Special Purpose Grant Fund	1,815,600	1,406,318	1,873,500	...	1,945,100
Total	\$2,376,800	\$1,857,846	\$2,331,000	...	\$2,402,600
FTEs: GSD General Fund	7.20	7.20	4.00	...	4.00
Special Purpose Grant Fund	31.00	31.00	37.00	...	37.00
Total	38.20	38.20	41.00	...	41.00

Results

Percentage change in the number of eligible persons that receive additional nutritional supplements (Women Infants Children vouchers)

NA 2% NA NA NA

Percentage change in the monthly average number of persons that receive additional nutritional supplements (Women Infants Children vouchers)

NA NA NA 1% 2%

38 Health Department-At a Glance



Behavioral Health Services Program

The purpose of the Behavioral Health Services Program is to provide screening, education, service linkage, follow-up, and assurance of quality mental health and substance abuse treatment products to qualifying participants so they may experience a healthier lifestyle.

Results Narrative

The proposed budget for the Behavioral Health Services Program includes maintaining funding at the current level for FY07. The program has the primary responsibility of screening and linking patients with alcohol, drug problems, or mental health issues to the services they need. Due to recent cuts in TennCare, this program is even more critical to the health of the community. There is a gap in services for uninsured and underinsured persons with behavioral health issues. From July 1, 2005 to Jan. 31, 2006, the program served 863 people. This is a 10% increase in numbers over this same time period last year. This program is essential in achieving the departmental goal of linking uninsured residents to needed care.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$360,600	\$307,410	\$369,200	...	\$369,200
Special Purpose Grant Fund	<u>486,400</u>	<u>148,500</u>	<u>0</u>	...	<u>0</u>
Total	\$847,000	\$455,910	\$369,200	...	\$369,200
FTEs: GSD General Fund	5.98	5.98	5.98	...	5.98

Results

Percentage of clients linked to behavioral health and related wrap-around services

NR 83% 80% 75% 80%

Health Care for the Homeless Program

The purpose of the Health Care for the Homeless Program is to provide medical, dental, mental health, substance abuse, and social service products to adults, families, and children who are homeless so they can have access to appropriate health care services designed specifically to meet their needs.

Results Narrative

The proposed budget for the Healthcare for the Homeless Program includes an additional \$251,800 in special purpose grant funds. The program provides medical, dental, mental health, substance abuse, and social services to the homeless population in Davidson County through the Downtown Clinic. The clinic is located on the Campus for Human Development in downtown Nashville and is proud of its collaboration with other agencies in Nashville serving the homeless. From July 1, 2005 through December 31, 2005, 2,405 homeless persons were served. This program is essential in achieving the departmental goal of linking uninsured residents to acceptable medical and dental homes.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$ 736,600	\$ 627,336	\$ 764,700	...	\$ 764,700
Special Purpose Grant Fund	<u>1,106,600</u>	<u>1,118,077</u>	<u>1,386,800</u>	...	<u>1,386,800</u>
Total	\$1,843,200	\$1,745,413	\$2,151,500	...	\$2,151,500
FTEs: GSD General Fund	4.60	4.60	6.00	...	6.00
Special Purpose Grant Fund	<u>14.50</u>	<u>14.50</u>	<u>15.50</u>	...	<u>15.50</u>
Total	19.10	19.10	21.50	...	21.50

Results

Percentage of homeless persons in Nashville who receive medical, dental, mental health, substance abuse, and social services at the Downtown Clinic for the Homeless

77% 77% 82% 96% 80%

38 Health Department-At a Glance



Health Care Access Program

The purpose of the Health Care Access Program (Bridges to Care) is to provide screening, referral, and linkage products to uninsured residents of Nashville so they can obtain primary health care from a regular source.

Results Narrative

The proposed budget for the Health Care Access Program includes an additional \$449,900 in special purpose grant funds. The program links uninsured persons to medical, dental, and behavioral health services at a price they can afford. This Program includes Bridges to Care which links uninsured patients to primary care and Bridges to Care Plus that links patients to specialists in private practice who treat them for \$10 per visit. Private grants were obtained to pay for the administration of this program by the Nashville Academy of Medicine and for prescription medications provided by Kroger. Also, all ten area hospitals agreed to provide diagnostic and other hospital care without charge to these poor uninsured patients. Because of Bridges to Care, Nashville is better equipped to deal with the large numbers of TennCare patients who have been disenrolled. As of January 31, 2006, 30,570 persons have been linked to services. This program is required for the department to reach its goal of linking uninsured residents to medical and dental care.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$658,200	\$ 812,769	\$656,100	...	\$ *556,100
Special Purpose Grant Fund	<u>146,300</u>	<u>558,003</u>	<u>105,000</u>	...	<u>554,900</u>
Total	\$804,500	\$1,370,772	\$761,100	...	\$1,111,000
FTEs: GSD General Fund	2.30	2.30	9.00	...	9.00
Special Purpose Grant Fund	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	...	<u>1.00</u>
Total	3.30	3.30	10.00	...	10.00

* The decrease in budget is due to program changes for FY07

Results

Percentage change of uninsured Davidson County residents linked to a regular source of primary health care

NA NA NA 36% 2%

Percentage of uninsured residents of DC who have a regular source of primary health care

73% 73% 86% NA NA

Office of Civil Service Medical Examiner Program

The purpose of the Office of the Civil Service Medical Examiner is to provide physical examination reports and disability evaluation assessments in a timely manner so that accurate and comprehensive information is available to Metro Departments and agencies upon which to make informed and appropriate employment and benefit decisions.

Results Narrative

The proposed budget for the office of Civil Service Medical Examiner includes maintaining funding at the current level for FY07. The program has the primary responsibility of conducting physical examination reports and disability evaluations for employees of Metro Government. The current level of funding is needed to realize the program result measure of providing 85% of the physical examinations and reports requested in a timely manner. From July 1, 2005 – December 2005 (6 months) the program completed 2,216 exams. Physical examinations are important for all Metro employees, but especially for police and fire. This program is a must in achieving the departmental goal of increasing the percentage of Nashville residents who adopt healthy living habits.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$522,700	\$418,793	\$889,700	...	\$889,700
FTEs: GSD General Fund	7.00	7.00	10.00	...	10.00

Results

38 Health Department-At a Glance



Correctional Health Services Program

The purpose of the Correctional Health Services Program is to provide treatment and medical care products to inmates in Nashville so that the public can be protected from untreated mental disorders, addiction, and the spread of preventable and communicable disease upon an inmate's release.

Results Narrative

The proposed budget for the Correctional Health Program includes an additional \$1,756,200. This request is necessary because of the increased cost in the contract with Correct Care Solutions and because the inmate population has increased. As of February 2006, 3,679 inmates were housed in six facilities. This additional funding will allow the program to meet its result measure of assuring that inmates receive appropriate medical treatment. This program also contributes directly to the department's goal of reducing health threats due to infectious diseases.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$4,794,200	\$4,393,790	\$5,995,000	...	\$7,751,200
FTEs: GSD General Fund	3.65	3.65	5.00	...	5.00

Results

Percentage of inmates educated and/or treated for mental disorders, chronic medical conditions, and the spread of infectious and communicable diseases prior to release into the community

45%	51%	50%	66%	65%
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Administrative Line of Business – The purpose of the Administrative line of business is to provide leadership and support services to the department so it can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$426,700	\$0	\$0	...	\$663,900

38 Health Department-At a Glance



Quality Management Program

The purpose of the Quality Management Program is to implement the State's plan in Davidson County, evaluate program performance measurement, and products to all levels of management of the Metro Public Health Department so the Department can achieve its performance goals.

Results Narrative

The proposed budget for the Quality Management Program includes a reduction of \$45,800 and 1.0 FTE. With the proposed reduction, we expect EPSDT bills, department wide patient account auditing, TennCare and private insurance payment entry analysis and resubmission, and data entry related to TennCare presumptive eligibility to be negatively impacted. TennCare collections, which have increased steadily since this position was implemented, may now decrease. Currently there are only 3 FTEs in the Program. The most serious potential problem from elimination of this position is the loss of any qualified backup for the patient care monitoring system auditor which is vital to accurate submission of bills and claims. This program supports the departmental mission of providing health protection products to everyone in Nashville so they can enjoy healthy living.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$264,400	\$254,945	\$257,100	...	\$211,300
FTEs: GSD General Fund	3.55	3.55	4.00	...	3.00
Results					
Percentage of program key result measures for FY 2006 will be achieved	NR	NR	87%	80%	80%

Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its business needs.

Results Narrative

The proposed budget for the Information Technology Program includes a reduction of \$59,400 and 1 FTE. The budget also includes a reduction of \$97,400 in special purpose grant funds. With the proposed reduction, the systems consultant position for the Patient Care Management System will be eliminated. This will affect user training, user support, table maintenance, billing, report generation and software upgrades for this State-wide software module. In addition, this reduction will negatively impact patient data management, customer service, and timely grant related reports to the State. This position supports the mission of providing health protection and information products to everyone in Nashville.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,350,000	\$359,025	\$1,802,500	...	\$1,743,100
Special Purpose Grant Fund	<u>76,600</u>	<u>76,585</u>	<u>97,400</u>	...	<u>0</u>
Total	\$1,426,400	\$435,610	\$1,899,900	...	\$1,743,100
FTEs: GSD General Fund	9.15	9.15	6.00	...	5.00
Special Purpose Grant Fund	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	...	<u>1.00</u>
Total	10.15	10.15	7.00	...	6.00
Results					
Percentage of customer satisfaction with quality of IT services	NR	NR	NR	NR	NR

38 Health Department-At a Glance



Facilities Management Program

The purpose of the Facilities Management Program is to provide operational support products to this Metro department so it can constantly function in a clean and operational work environment.

Results Narrative

The proposed budget for the Facilities Management Program includes a reduction of \$122,200 and 3 FTEs (general maintenance technicians). With the proposed reduction of half of the general maintenance technicians, we expect the preventive maintenance and safety inspections to lag behind schedule and some needed repairs may be delayed as well. The department's aging buildings and equipment require frequent inspections and repairs. This program supports the departmental mission of providing health protection products to everyone in Nashville so they can enjoy healthy living.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$2,034,500	\$966,310	\$2,125,000	...	\$2,002,800
FTEs:	GSD General Fund	23.15	23.15	25.00	...	22.00
Results						
Percentage of customer satisfaction with quality of custodial services		NR	NR	NR	NR	NR

Human Resources Program

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

Results Narrative

The proposed budget for the Human Resources Program includes a reduction of \$54,100 and 1 FTE. This program has experienced increased independence from Metro HR, which includes the processing of all COLA's and merit increases since the transition to an open range pay plan and the processing of all HR transactions since the implementation of EBS. In addition, the development of training initiatives in public health competencies has greatly increased the amount of work related to training activities. The loss of this position will significantly impact our ability to maintain the functions we have acquired and serve our customers. This division supports the departmental goal of recruiting, training, and retaining a competent public health workforce.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$363,700	\$370,241	\$545,400	...	\$491,300
FTEs:	GSD General Fund	4.00	4.00	5.00	...	4.00
Results						
Percentage of employee turnover		NR	NR	NR	NR	NR

38 Health Department-At a Glance



Finance Program

The purpose of the Finance Program is to provide financial management products to this Metro department so it can effectively manage its financial resources.

Results Narrative

The proposed budget for the Finance Program includes an additional \$735,200 in special purpose grant funds. The program has the primary responsibility for all purchases, accounts, contracts, and payroll for the department. The current level of funding is needed to continue these important departmental functions. This program is a must in achieving the departmental mission of providing health protection products to everyone in Nashville so they can enjoy healthy living.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$498,300	\$401,178	\$843,200	...	\$ 843,200
	Special Purpose Fund	0	0	0		735,200
	Total	\$498,300	\$401,178	\$843,200	...	\$1,578,400
FTEs:	GSD General Fund	11.17	11.17	11.94	...	11.94
Results						
Percentage of budget variance		NR	NR	NR	NR	NR

Records Management Program

The purpose of the Records Management Program is to provide record management products to this Metro department so it can manage records compliant with legal and policy requirements.

Results Narrative

The proposed budget for the Records Management Program includes a reduction of \$39,700 and 1 FTE (office support representative). With the proposed reductions, we expect an overall delay of 3 months for completion of annual patient record purging process; this will cause major space problems for clinic records. Cataloging and archiving of old inmate health records will be delayed and may require the hiring of additional temporary workers. Also, this reduction will cause a 5 day delay for turn around of customer requests for copies of medical records. This program is essential to accomplishing the department's mission to provide health protection and information products to everyone in Nashville.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$340,300	\$292,048	\$427,500	...	\$387,800
FTEs:	GSD General Fund	5.80	5.80	8.00	...	7.00
Results						
Percentage of records managed in compliance with legal and policy requirements		NR	NR	NR	NR	NR

38 Health Department-At a Glance



Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Results Narrative

The proposed budget for the Executive Leadership Program includes maintaining funding at the current level for FY07. The program has the primary oversight and responsibility for all departmental operations. The current level of funding is needed to realize the continued leadership of the department. Executive Leadership is a must in achieving the departmental mission of providing health protection, promotion, and information products to everyone in Nashville so they can enjoy healthy living.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$889,100	\$882,068	\$1,000,900	...	\$1,000,900
FTEs:	GSD General Fund	7.40	7.40	7.00	...	7.00
Results						
Percentage of departmental key results achieved		NR	NR	NR	NR	NR

Risk Management Program

The purpose of the Risk Management Program is to provide safety enhancement and risk management products to this Metro department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur.

Results Narrative

The proposed budget for the Risk Management Program includes maintaining funding at the current level for FY07. The program ensures that the department is maintained in a manner that is safe for patients, visitors, and staff. This program is responsible for safety training, including fire drills, and provides oversight and information related to on the job injuries. This program coordinates its work with Metro's Safety Office. The current level of funding is needed to ensure the continuation of these services. The Risk Management program supports the departmental mission of providing health protection, promotion, and information products to everyone in Nashville so they can enjoy healthy living.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$99,300	\$96,560	\$104,400	...	\$104,400
FTEs:	GSD General Fund	1.00	1.00	1.00	...	1.00
Results						
Number of worker days lost to injury per FTE		NR	NR	NR	NR	NR

38 Health Department-Financial



GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	17,141,500	16,889,541	18,504,100	18,410,800
OTHER SERVICES:				
Utilities	463,800	442,676	483,800	489,200
Professional and Purchased Services	8,328,700	7,758,760	11,230,400	11,572,900
Travel, Tuition, and Dues	208,500	184,352	225,400	303,700
Communications	199,900	180,223	222,400	222,900
Repairs and Maintenance Services	248,100	272,010	254,000	258,900
Internal Service Fees	1,229,600	1,249,585	1,740,100	2,142,800
TOTAL OTHER SERVICES	10,678,600	10,087,607	14,156,100	14,990,400
Other Expense	1,773,000	2,074,744	2,139,000	1,804,500
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	148,199	0	9,000
TOTAL OPERATING EXPENSE	29,593,100	29,200,091	34,799,200	35,214,700
Transfers to Other Funds and Units	129,100	152,825	578,000	119,700
TOTAL EXPENSE AND TRANSFERS	29,722,200	29,352,916	35,377,200	35,334,400
PROGRAM REVENUE:				
Charges, Commissions, & Fees	2,714,300	2,874,786	2,912,200	3,080,800
Other Governments & Agencies				
Federal Direct	0	138,308	0	0
Fed Through State Pass-Through	1,048,100	1,220,874	1,316,400	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	506,200	775,144	564,200	709,200
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	1,554,300	2,134,326	1,880,600	709,200
Other Program Revenue	475,500	481,307	483,500	470,500
TOTAL PROGRAM REVENUE	4,744,100	5,490,419	5,276,300	4,260,500
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	521,500	660,978	521,500	521,500
Fines, Forfeits, & Penalties	140,100	162,065	140,100	155,100
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	661,600	823,043	661,600	676,600
Transfers From Other Funds and Units	196,400	0	423,400	0
TOTAL REVENUE AND TRANSFERS	5,602,100	6,313,462	6,361,300	4,937,100

38 Health Department-Financial



Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	11,000,600	10,105,841	11,235,300	12,126,100
OTHER SERVICES:				
Utilities	0	1,300	0	0
Professional and Purchased Services	1,337,100	1,386,967	1,195,100	1,116,300
Travel, Tuition, and Dues	106,900	156,599	171,300	62,100
Communications	71,600	31,858	63,500	23,000
Repairs and Maintenance Services	66,500	11,196	61,900	18,500
Internal Service Fees	39,600	34	19,000	5,000
TOTAL OTHER SERVICES	1,621,700	1,587,954	1,510,800	1,224,900
Other Expense	1,921,200	1,528,347	1,764,300	2,354,400
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	11,640	0	56,961	0
Equipment, Buildings & Land	42,000	43,305	68,600	173,300
TOTAL OPERATING EXPENSE	14,597,140	13,265,446	14,635,961	15,878,700
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	14,597,140	13,265,446	14,635,961	15,878,700
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	39,364	0	0
Other Governments & Agencies				
Federal Direct	2,202,500	1,421,092	1,546,200	1,355,900
Fed Through State Pass-Through	9,443,300	8,602,483	10,101,400	11,613,800
Fed Through Other - Pass Through	0	0	0	0
State Direct	281,000	341,755	302,600	266,200
Other Government Agencies	170,000	18,028	170,000	85,000
Subtotal Other Governments & Agencies	12,096,800	10,383,357	12,120,200	13,320,900
Other Program Revenue	0	27,988	0	44,100
TOTAL PROGRAM REVENUE	12,096,800	10,450,710	12,120,200	13,365,000
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	25,000
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	25,000
Transfers From Other Funds and Units	2,488,700	2,381,174	2,949,000	2,488,700
TOTAL REVENUE AND TRANSFERS	14,585,500	12,831,883	15,069,200	15,878,700

*Special Purpose Funds have been combined with the GSD General Fund for FY 04.

38 Health Department-Financial



			FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>		<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101								
Admin Asst	07241 SR0900		1	1.00	0	0.00	0	0.00
Administrative Asst - Health	10392 SR0800		0	0.00	1	1.00	1	1.00
Animal Control Director	07840 SR1300		1	1.00	1	1.00	1	1.00
Animal Control Officer 1	07087 SR0500		12	12.00	14	14.00	14	14.00
Animal Control Officer 2	07088 SR0600		7	7.00	7	7.00	7	7.00
Animal Control Officer 3	07089 SR0700		5	5.00	3	3.00	3	3.00
Asst To The Dir	06678 SR1400		1	1.00	1	1.00	1	1.00
Bldg Supt	06927 SR1200		1	1.00	1	1.00	1	1.00
Bureau Director	10386 SR1500		4	4.00	3	3.00	3	3.00
CAD/GIS Analyst 1	07729 SR0900		1	1.00	1	1.00	1	1.00
Chemist 2	04470 SR1000		1	1.00	1	1.00	1	1.00
Chief Medical Dir	01080		1	1.00	1	1.00	1	1.00
Commun Disease Investigator	06567 SR0800		0	0.00	0	0.00	1	1.00
Courier	06466 SR0500		2	2.00	2	2.00	2	2.00
Custodian 1 - Health	10343 SR0400		9	9.00	9	9.00	8	8.00
Custodian 2 - Health	10344 SR0500		1	1.00	1	1.00	1	1.00
Custodian Supv-Hlth	07022 SR0800		1	1.00	1	1.00	1	1.00
Customer Service Rep	10399 SR0700		0	0.00	1	1.00	1	1.00
Dental Asst 1	01461 SR0600		2	2.00	3	3.00	2	2.00
Dental Hygienist 1	01463 SR1000		2	2.00	0	0.00	0	0.00
Dental Svcs Dir	01447 HD1000		1	1.00	1	1.00	1	1.00
Dentist 2	01446 HD0900		1	1.00	2	2.00	1	1.00
Dpty Dir Health	10180 SR1600		1	1.00	1	1.00	0	0.00
Envir Asst	00513 SR0600		2	2.00	2	2.00	2	2.00
Envir Engineer 1	04152 SR1100		2	2.00	0	0.00	0	0.00
Envir Engineer 2	04153 SR1200		1	1.00	1	1.00	1	1.00
Envir Engineer 3	04154 SR1400		1	1.00	1	1.00	1	1.00
Envir Engineering Asst 1	04157 SR0800		1	1.00	1	1.00	0	0.00
Envir Engineering Asst 2	04158 SR0900		1	1.00	1	1.00	1	1.00
Environmentalist 1	01843 SR0800		7	7.00	9	9.00	10	10.00
Environmentalist 2	01844 SR0900		4	4.00	3	3.00	2	2.00
Environmentalist 3	01845 SR1100		4	4.00	3	3.00	3	3.00
Environmentalist 4	01846 SR1200		2	2.00	2	2.00	2	2.00
Equip & Supply Clerk 1	05010 SR0400		1	1.00	1	1.00	0	0.00
Equip & Supply Clerk 2	03440 SR0600		0	0.00	0	0.00	1	1.00
Equip & Supply Clerk 3	03027 SR0700		1	1.00	1	1.00	1	1.00
Finance Officer 1	10150 SR0800		1	1.00	0	0.00	1	1.00
Finance Officer 2	10151 SR1000		0	0.00	1	1.00	1	1.00
Food Inspector 1	06631 SR0800		6	6.00	8	8.00	8	8.00
Food Inspector 2	06632 SR0900		4	4.00	4	4.00	4	4.00
Food Inspector 3	06633 SR1100		1	1.00	1	1.00	1	1.00
General Maint Tech	07021 SR0500		4	4.00	4	4.00	2	2.00
Health Promotion Dir	07923 SR1300		1	1.00	1	1.00	1	1.00
Human Resources Admin	07346 SR1300		1	1.00	1	1.00	1	1.00
Human Resources Asst 2	06931 SR0700		2	2.00	2	2.00	1	1.00
Info Systems App Analyst 3	07783 SR1200		2	2.00	0	0.00	0	0.00

38 Health Department-Financial



			FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>		<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101 (Continued)								
Info Systems App Tech 1	07784	SR0800	2	2.00	1	1.00	0	0.00
Info Systems App Tech 2	07785	SR0900	1	1.00	0	0.00	0	0.00
Info Systems Div Mgr	07318	SR1400	1	1.00	1	1.00	1	1.00
Info Systems Mgr	07782	SR1300	1	1.00	1	1.00	1	1.00
Interpreter 1	06641	SR0500	2	2.00	0	0.00	0	0.00
Inventory Control Supv	06482	SR1000	1	1.00	1	1.00	1	1.00
Librarian-Health	06252	SR1000	1	1.00	1	1.00	1	1.00
Medical Admin Asst 1	03072	SR1200	11	11.00	12	12.00	11	11.00
Medical Admin Asst 2	03073	SR1300	13	13.00	16	16.00	16	16.00
Medical Admin Asst 3	03074	SR1400	7	7.00	7	7.00	7	7.00
Medical Doctor	07424	HD1100	3	2.80	3	2.80	2	1.80
Medical Svcs Dir	07024	HD1200	1	1.00	1	1.00	1	1.00
Mobile Clinic Driver	07713	SR0600	1	1.00	1	1.00	1	1.00
Nursing Aide - Health	03235	SR0300	1	1.00	1	1.00	1	1.00
Nutritionist 2	03238	SR1000	2	2.00	2	2.00	2	2.00
Office Support Rep 1	10120	SR0400	1	1.00	1	1.00	1	1.00
Office Support Rep 2	10121	SR0500	7	7.00	3	3.00	2	2.00
Office Support Rep 3	10122	SR0600	48	48.00	48	48.00	45	45.00
Office Support Spec 1	10123	SR0700	12	12.00	13	13.00	13	13.00
Outreach Worker	06485	SR0500	3	3.00	0	0.00	0	0.00
Pharmacist	03459	SR1400	1	1.00	1	1.00	1	1.00
Printing Equip Operator 2	05919	TL0700	1	1.00	1	1.00	1	1.00
Program Spec 2	07379	SR0800	0	0.00	1	1.00	2	2.00
Program Spec 3	07380	SR1000	5	5.00	7	7.00	6	6.00
Program Supv	07381	SR1000	2	2.00	2	2.00	2	2.00
Pub Health Ob-Gyn Nurse Pract	06491	SR1200	1	1.00	1	1.00	1	1.00
Public Health LPN	06251	HD0100	6	6.00	4	4.00	4	4.00
Public Health Nurse 2	03972	HD0300	31	31.00	35	35.00	36	36.00
Public Health Nurse 3	03973	HD0400	3	3.00	4	4.00	4	4.00
Public Health Nurse 4	03974	HD0500	6	6.00	7	7.00	7	7.00
Public Hlth Epidemiologist 1	07685	SR1100	0	0.00	1	1.00	1	1.00
Public Hlth Epidemiologist 2	07979	SR1200	2	2.00	2	2.00	2	2.00
Public Hlth Nurse Practitioner	06489	HD0600	9	9.00	6	6.00	6	6.00
Records Management Analyst	10336	SR0800	1	1.00	1	1.00	1	1.00
Research Analyst 1	07390	SR1000	1	1.00	0	0.00	0	0.00
Research Analyst 2	07391	SR1200	1	1.00	1	1.00	1	1.00
Seasonal/Part-time/Temporary	09020		5	2.45	10	4.90	10	4.90
Security Guard - Health	10330	SR0800	1	1.00	1	1.00	1	1.00
Social Worker - Health	06768	SR0800	5	5.00	7	7.00	6	6.00
Software Training Mgr	07750	SR1100	1	1.00	1	1.00	1	1.00
Soil Scientist	06380	SR1100	1	1.00	1	1.00	1	1.00
Speech Language Pathologist	04978	SR1100	1	1.00	0	0.00	0	0.00
Vehicle Inspection Dir	06639	SR1200	1	1.00	1	1.00	1	1.00

38 Health Department-Financial



			FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>		<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101 (Continued)								
Vehicle Inspector 1	06552	SR0700	1	1.00	1	1.00	1	1.00
Vehicle Inspector 2	06640	SR0800	1	1.00	1	1.00	1	1.00
Veterinarian	07805	HD0700	1	1.00	1	1.00	1	1.00
Total Positions & FTE			311	308.25	313	307.70	300	294.70
HEA Health Dept Grant Fund 32200								
Admin Svcs Officer 3	07244	SR1000	1	1.00	1	1.00	1	1.00
Admin Svcs Officer 4	07245	SR1200	1	1.00	0	0.00	0	0.00
Audiologist	10367	SR1200	1	1.00	1	1.00	1	1.00
Commun Disease Investigator	06567	SR0800	16	16.00	15	15.00	15	15.00
Dental Asst 1	01461	SR0600	1	1.00	1	1.00	1	1.00
Dental Hygienist 1	01463	SR1000	5	5.00	7	7.00	7	7.00
Dental Hygienist 2	01464	SR1100	1	1.00	1	1.00	1	1.00
Dentist 2	01446	HD0900	1	0.50	0	0.00	0	0.00
Envir Engineer 1	04152	SR1100	2	2.00	2	2.00	1	1.00
Envir Engineer 2	04153	SR1200	0	0.00	0	0.00	1	1.00
Environmentalist 1	01843	SR0800	1	1.00	1	1.00	1	1.00
Environmentalist 3	01845	SR1100	1	1.00	1	1.00	1	1.00
Food Inspector 1	06631	SR0800	1	1.00	1	1.00	1	1.00
Home Economist	06481	SR0700	5	5.00	6	6.00	6	6.00
Info Systems Mgr	07782	SR1300	1	1.00	1	1.00	1	1.00
Interpreter 1	06641	SR0500	2	2.00	2	2.00	2	2.00
Laboratory Tech 1	02797	SR0600	2	2.00	2	2.00	2	2.00
Medical Admin Asst 1	03072	SR1200	1	1.00	1	1.00	1	1.00
Medical Admin Asst 2	03073	SR1300	1	1.00	1	1.00	1	1.00
Mental Health Spec	06772	SR1000	2	1.50	2	1.50	2	1.50
Nutritionist 1	03237	SR0900	5	5.00	5	5.00	4	4.00
Nutritionist 2	03238	SR1000	1	1.00	1	1.00	2	2.00
Office Support Rep 2	10121	SR0500	1	1.00	1	1.00	1	1.00
Office Support Rep 3	10122	SR0600	28	28.00	29	29.00	31	31.00
Office Support Spec 1	10123	SR0700	3	3.00	4	4.00	3	3.00
Outreach Worker	06485	SR0500	17	17.00	18	18.00	17	17.00
Program Coord	06034	SR0900	1	1.00	5	5.00	5	5.00
Program Spec 1	07378	SR0600	0	0.00	2	0.98	2	0.98
Program Spec 2	07379	SR0800	2	2.00	2	2.00	2	2.00
Program Spec 3	07380	SR1000	4	4.00	5	5.00	5	5.00
Program Supv	07381	SR1000	1	1.00	1	1.00	1	1.00
Public Health LPN	06251	HD0100	4	3.42	3	2.71	3	2.71
Public Health Nurse 2	03972	HD0300	71	57.95	72	58.66	73	60.80
Public Health Nurse 3	03973	HD0400	6	6.00	8	8.00	5	5.00
Public Health Nurse 4	03974	HD0500	4	4.00	3	3.00	3	3.00
Public Hlth Epidemiologist 1	07685	SR1100	2	2.00	1	1.00	1	1.00
Public Hlth Epidemiologist 2	07979	SR1200	2	2.00	2	2.00	2	2.00
Public Hlth Nurse Practitioner	06489	HD0600	2	1.71	2	1.71	2	1.71
Research Analyst 1	07390	SR1000	1	1.00	1	1.00	1	1.00
Research Analyst 2	07391	SR1200	0	0.00	0	0.00	1	1.00

38 Health Department-Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
HEA Health Dept Grant Fund 32200 (Continued)							
Seasonal/Part-time/Temporary	09020	9	4.41	25	13.25	25	13.25
Social Worker - Health	06768 SR0800	8	8.00	9	9.00	10	10.00
Speech Language Pathologist	04978 SR1100	2	2.00	2	2.00	2	2.00
Toxicologist	10329 SR1400	1	1.00	1	1.00	1	1.00
Warehouse Supv	06494 SR0900	1	1.00	1	1.00	1	1.00
Warehouse Worker	07400 SR0400	3	3.00	3	3.00	3	3.00
Total Positions & FTE		225	205.49	252	225.95	252	225.95
Department Totals		536	513.74	565	533.65	552	520.65

44 Human Relations Commission-At a Glance



Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$366,800	\$382,900	\$415,600
	Special Purpose Fund	0	0	0
	Total Expenditures and Transfers	\$366,800	\$382,900	\$415,600
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$0	\$0	\$0
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$0	\$0	\$0
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$0	\$0	\$0
Positions	Total Budgeted Positions	4	4	4
Contacts	Executive Director: Kelvin Jones email: kelvin.jones@nashville.gov Financial Manager: Vacant Metro Office Building 800 Second Avenue South 37210 Phone: 880-3370 FAX: 880-3373			

Line of Business and Program

Education

Multicultural Education

Compliance

Civil Rights Compliance

Administrative

Non-allocated Financial Transactions



44 Human Relations Commission-At a Glance



Mission	The mission of the Metro Human Relations Commission is to provide diversity education and compliance resolution products to individuals and business in Nashville & Davidson County so that each individual can exercise their right to live and work with equal dignity.
Goals	<p>By 200X, employers and employees working in the Nashville community will experience a fair and comprehensive alternative dispute resolution process as evidenced by the percentage of customers who say the conciliation/mediation process was fair and comprehensive.</p> <p>By 200X, the Nashville community will experience an appreciation and understanding of cultural diversity as evidenced by:</p> <ul style="list-style-type: none"> • ___% of training participants who say the training was informative and equipped them to better interact with various cultures, • ___% increase in Davidson Group participants • ___% increase in community partnerships <p>By 200X, the Nashville community will recognize the brand and services provided by the Metro Human Relations Commission as evidenced by:</p> <ul style="list-style-type: none"> • ___% of customers who say they are familiar with the Commission • ___% increase in community partnerships • ___% increase in referrals • ___% increase in public speaking engagements <p>NOTE: The Human Relations Commission's Strategic Business Plan – its Mission, Goals, and Programs as listed here – are pending.</p>

Budget Change and Result Highlights FY 2007

Recommendation		Result
Pay Plan/Fringe Amounts	\$ 12,700	Promotes the hiring and retention of a qualified workforce
Nonallocated Financial Transactions		
Safety & Risk Management Premiums	800	Delivery of safety and risk management functions
Internal Service Charges		
Finance Charge	2,500	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	(500)	Delivery of core human resource functions including hiring, training, and evaluation/management
Information Systems Charge	15,300	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity
Facilities Maintenance & Security Charge	400	Delivery of facility maintenance and associated security functions
Shared Business Office Charge	200	Delivery of administrative support functions
Shared Services Charge	1,800	Delivery of centralized payment services
Customer Call Center Charge	100	Telephone access to information for Metro employees, the residents of Nashville, and other callers
Postal Service Charge	(700)	Delivery of mail across the Metropolitan Government
Surplus Property Charge	100	Handling and disposition of surplus property
TOTAL	\$ 32,700	

44 Human Relations Commission-At a Glance



Education Line of Business - The purpose of the Education line of business is to provide information, training, and facilitation products to Metro Government and the Nashville community so they can develop an awareness and appreciation for Nashville's increasing diversity.

Multicultural Education Program

The purpose of the Multicultural Education Program is to provide information, training, and facilitation products to Metro Government and the Nashville community so they can develop an awareness and appreciation for Nashville's increasing diversity.

Results Narrative

The proposed budget for the Multicultural Education Program includes maintaining funding at the current level for FY07. The Program has the primary responsibility of providing information, training, and facilitation products to Metro Government and the Nashville community to heighten awareness of and appreciation for Nashville's increasing cultural diversity. The current level of funding is needed to realize the Program result of the percentage of consumers who say they are aware of and appreciate Nashville's increasing diversity. This Program supports the Commission's overall mission to help individuals and businesses in Nashville live and work with equal dignity.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	NA	NA	NA	...	\$210,600
FTEs: GSD General Fund	NA	NA	NA	...	2.20
Results					
Percentage of consumers who say they are aware and appreciate Nashville's increasing diversity	NA	NA	NA	NA	NA

Compliance Line of Business - The purpose of the Compliance line of business is to provide complaint resolution products to Metro Government and the Nashville community so they can have their problems resolved in an appropriate manner.

Civil Rights Compliance Program

The purpose of the Civil Rights Compliance Program is to provide complaint resolution products to Metro Government and the Nashville community so they can have their formal or informal claims resolved in an appropriate manner.

Results Narrative

The proposed budget for the Civil Rights Compliance Program includes maintaining funding at the current level for FY07. The Program is designed to provide complaint resolution products to Metro Government and the Nashville community. The current level of funding is needed to realize the Program result measure of percentage of customers who say their problem was resolved in an appropriate manner. This Program is necessary in achieving the departmental goal of offering Nashville's employers and employees a fair and comprehensive alternative dispute resolution process.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	NA	NA	NA	...	\$172,300
FTEs: GSD General Fund	NA	NA	NA	...	1.80
Results					
Percentage of customers who say their problem was resolved in an appropriate manner	NA	NA	NA	NA	NA

44 Human Relations Commission-At a Glance



Administrative Line of Business - The purpose of the Administrative line of business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$20,000

44 Human Relations Commission - Financial



GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	261,000	233,676	277,500	290,200
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	34,800	44,409	34,800	34,800
Travel, Tuition, and Dues	14,000	14,868	14,000	14,000
Communications	8,500	9,508	6,800	6,500
Repairs and Maintenance Services	1,500	1,500	1,500	1,500
Internal Service Fees	34,200	36,740	35,100	54,600
TOTAL OTHER SERVICES	93,000	107,025	92,200	111,400
Other Expense	12,800	13,217	13,200	14,000
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	366,800	353,918	382,900	415,600
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	366,800	353,918	382,900	415,600
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	0	0	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	0	0	0	0

44 Human Relations Commission - Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Admin Svcs Mgr	07242 SR1300	1	1.00	1	1.00	1	1.00
Human Relations Dir	01584	1	1.00	1	1.00	1	1.00
Office Support Rep 3	10122 SR0600	1	1.00	1	1.00	1	1.00
Program Spec 3	07380 SR1000	1	1.00	1	1.00	1	1.00
Total Positions & FTE		4	4.00	4	4.00	4	4.00
Department Totals		4	4.00	4	4.00	4	4.00

39 Library—At a Glance



Budget Summary					
	2004-05	2005-06	2006-07		
	Expenditures and Transfers:				
	GSD General Fund	\$18,770,300	\$20,440,900	\$20,755,900	
	Special Purpose Fund	436,900	588,200	1,305,100	
	Total Expenditures and Transfers	\$19,207,200	\$21,029,100	\$22,061,000	
	Revenues and Transfers:				
	Program Revenue				
	Charges, Commissions, and Fees	\$ 638,900	\$ 651,500	\$ 647,800	
	Other Governments and Agencies	281,100	378,200	269,200	
	Other Program Revenue	155,800	210,000	1,029,100	
	Total Program Revenue	\$1,075,800	\$1,239,700	\$1,946,100	
	Non-program Revenue	0	0	0	
	Transfers From Other Funds and Units	0	0	6,800	
	Total Revenues	\$1,075,800	\$1,239,700	\$1,952,900	
	Positions	Total Budgeted Positions	375	361	354
Contacts	Director of Public Library: Donna Nicely email: donna.nicely@nashville.gov				
	Administrative Services Manager: Chase Adams email: chase.adams@nashville.gov				
	615 Church Street 37219 Phone: 862-5760 FAX: 862-5771				

Lines of Business and Program

Reference Information

Ask Your Librarian
Virtual Information Services

Library Materials

Local History and Special Collections
Hands-On Reference
Library Check-out
Engaging the Reader

Equal Access

Equal Access

Education and Outreach

Public Events
Computer Literacy
It's Your Library

Town Square

Town Square

Library Customer Technical Support

Library Customer Technical Support

Administrative

Non-allocated Financial Transactions
Information Technology
Facilities Management
Human Resources
Finance
Procurement
Risk Management
Billings and Collections
Executive Leadership



39 Library—At a Glance



Mission	The mission of the Nashville Public Library is to provide information, programs, and reference assistance products to individuals, families, and the larger community so they can enjoy the benefits of reading and life-long learning.
Goals	<p>Information Explosion</p> <p>By 2008, citizens of Nashville will experience a significant improvement in the quality and relevance of the library's collections to meet their information needs, as evidenced by:</p> <ul style="list-style-type: none"> • 2% increase in circulation • 10% increase in electronic resource uses • 5% increase in on-site use of library materials <p>Digital Divide</p> <p>By 2008, citizens of Nashville will have greater access to free computers as well as expanded opportunities for learning broad-based computer applications and electronic resources, as evidenced by:</p> <ul style="list-style-type: none"> • 3% increase # of on-site computer sessions (benchmark year – fy0304) • 10% increase # of computer-related classes • Percentage increase # of remote (virtual) visits <p>Pre-School Literacy</p> <p>By 2008, NPL will design and implement developmentally appropriate programs and training to support individuals, families and community agencies in order to help increase the pre-school literacy rate and ensure that the children of Nashville enter kindergarten ready to learn, as evidenced by:</p> <ul style="list-style-type: none"> • 3% increase in developmentally appropriate programs • 2% increase in attendance at developmentally appropriate programs • 1% increase of training sessions <p>Neighborhood Services & Programs</p> <p>By 2008, Nashville's neighborhoods will experience Nashville Public Library as a primary resource for responsive services and programs targeted to meet their specific educational and cultural needs, as evidenced by:</p> <ul style="list-style-type: none"> • 1% increase in neighborhood programs in Spanish • 5% increase in neighborhood programs for teens • 5% increase in neighborhood programs for adults & seniors • 18% of hours library meeting spaces are utilized <p>Efficiency</p> <p>By 2008, more Nashvillians will experience timely access to free information and materials, as evidenced by:</p> <ul style="list-style-type: none"> • 2% increase in circulation • 30% of NPL cardholders receiving available* material within 48 hours • 100% increase in self-check terminal activity <p>*available-meaning on the shelf at the time the item was requested</p> <p>NOTE: The Strategic Goals of the Library Department are pending.</p>

39 Library—At a Glance



Budget Change and Result Highlights FY 2007

<u>Recommendation</u>		<u>Result</u>
Ask Your Librarian Program	\$ (87,900) (1.83 FTEs)	Budget reductions will affect the number of customers who receive information responses
Library Check Out Program	(59,300) (1.99 FTEs)	Budget reductions will reduce the percentage of customers receiving materials within 48 hours
Facilities Management Program		
Custodial Services	(34,300) (1.00 FTE)	Budget reduction will cause the satisfaction of custodial services to reduce at the Main Library
District Energy System	180,000	Additional funding to cover District Energy System charges for the Main Library
Virtual Information Services Program	54,400	Additional maintenance cost for 90 self-check out stations and additional cost needed for maintenance of Envisionware Time-Out software
Nonallocated Financial Transactions		
Safety & Risk Management Premiums	159,600	Coverage of safety and risk management premiums and activities
Pay Plan/Fringe Amounts	112,200	Promotes the hiring and retention of a qualified workforce
Internal Service Charges		
Finance Charge	(35,600)	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	(49,300)	Delivery of core human resource functions including hiring, training, and evaluation/management
Information Systems Charge	36,600	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity
Facilities Maintenance & Security Charge	(68,100)	Delivery of facility maintenance and associated security functions
Shared Business Office Charge	(18,300)	Delivery of administrative support functions
Shared Services Charge	104,600	Delivery of centralized payment services
Customer Call Center Charge	(300)	Telephone access to information for Metro employees, the residents of Nashville, and other callers
Fleet Management Charge	18,900	Delivery of fleet management, fuel services, and maintenance functions
Postal Service Charge	(4,400)	Delivery of mail across the Metropolitan Government
Surplus Property Charge	6,200	Handling and disposition of surplus property
Increase in Special Purpose Funds	716,900	
TOTAL	\$1,031,900 (4.82 FTEs)	

39 Library—At a Glance



Performance Information Highlights

Performance Measure Certification

The Performance Measure Certification Unit reviewed all key result measures for the Public Library for FY 2004-05. Measures were either certified, meaning the measure was aligned, documented, and reliable or not certified (NC), meaning the measure did not meet the established criteria. For FY2005, only certified measures appear in the Operating Budget Book.

	Certified	Reported, Not Certified	Not Reported
Number of Programs:	92%	8%	0%
Program Budget Dollars:	93%	7%	0%

39 Library—At a Glance



Reference Information Line of Business - The purpose of the Reference Information line of business is to provide reference assistance & online information products to our customers so they can obtain reliable information anytime, anywhere.

Ask Your Librarian Program

The purpose of the Ask Your Librarian Program is to provide information and search assistance products to information seekers of all ages so they can have their questions answered.

Results Narrative

The proposed budget for the Ask Your Librarian Program includes a reduction of \$87,900 which includes 1.83 FTEs. Current surveys for FY 06 show that 99% of our customers receive answers to their reference questions. While reductions will not affect the percentage of customers who receive answers to their questions, they will affect the number of customers who receive information responses and will negatively affect our Information Explosion goal by limiting access to materials and information assistance.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$2,136,225	\$2,249,121	\$2,365,825	...	\$2,277,925
FTEs:	GSD General Fund	55.16	55.16	50.45	...	48.62
Results						
Percentage of customers who ask reference questions that receive the answers they seek		98%	99%	98%	99%	99%

Virtual Information Services Program

The purpose of the Virtual Information Services Program is to provide reliable online products to our online customers so they can utilize the resources and information they want anytime from anywhere.

Results Narrative

The proposed budget for the Virtual Information Services Program includes an additional \$54,400 for continued maintenance for the 90 self service units, associated software and the PC access management system purchased in 2006. The self service units allow library customers to checkout their own materials, register for library cards, register for library programs and pay fines and fees via debit/credit card. The PC access management system automatically manages the time that customers can use our public PC's to insure that all customers have equal access to these resources. This system also assists us in complying with the Children's Internet Protection Act by insuring filtered Internet access for minors.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$979,740	\$1,095,625	\$969,540	...	\$1,023,940
FTEs:	GSD General Fund	9.65	9.65	9.65	...	9.65
Results						
Per capita customer utilization of online resources		NA	22%	22%	10%	21%

39 Library—At a Glance



Library Materials Line of Business - The purpose of the Library Materials line of business is to provide circulating, research and readers advisory products to individuals and the larger community so they can obtain the materials they want.

Local History and Special Collections Program

The purpose of the Local History and Special Collections Program is to provide historical and specialized research products to our Nashville Room & Metro Archives customers so they can fulfill their specific research needs.

Results Narrative

The proposed budget for the Local History and Special Collections Program includes maintaining the current level of funding for FY07. This program provides historical and specialized research products to our Nashville Room and Metro Archive customers so they can fulfill specific research needs. The percentage of Nashville Room and Metro Archives customers who have their specific research needs fulfilled measures how well our city's special collections chronicle and acquire materials that document our city's history. Survey information for FY06 indicates 100% of customers have their research needs fulfilled. We expect the fulfillment rate for research request to be 99% in FY 07 with a status quo budget. We expect the number of genealogy materials and government records provided will remain the same at 75,400 in FY 07. This program supports our goals on Information Explosion and Neighborhood Services and Programs.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$483,200	\$524,156	\$552,400	...	\$552,400
FTEs:	GSD General Fund	10.08	10.08	11.30	...	11.30
Results						
Percentage of Nashville Room and Metro Archives customers who have their specific research needs fulfilled		83%	98%	99%	100%	99%

Hands-On Reference Program

The purpose of the Hands-On Reference Program is to provide essential reference products to on-site library users so they can find the materials they want at the time of their visit.

Results Narrative

The proposed budget for the Hands-On Reference Program includes maintaining the current level of funding for FY07. Survey information for 2006 indicates that 94% of our customers found the materials they requested. With status quo funding we believe this level can be maintained. This program supports our Information Explosion goal regarding on-site use of library materials.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$1,083,910	\$1,016,775	\$1,103,210	...	\$1,103,210
FTEs:	GSD General Fund	16.75	16.75	15.65	...	15.65
Results						
Percentage of on-site library users who find the materials they want at the time of their visit		93%	94%	93%	94%	94%

39 Library—At a Glance



Library Check-out Program

The purpose of the Library Check-out Program is to provide circulating library material products to cardholders so they can receive materials requested in a reasonable timeframe.

Results Narrative

The proposed budget for the Library Check-out Program includes a reduction of \$59,300 which includes 1.99 FTEs. Survey information for 2006 indicates that 30% of our customers received requested materials within 48 hours. Budget reductions will reduce the percentage of customers receiving materials within 48 hours. This program affects our goals for Information Explosion, Neighborhood Services and Programs, and Efficiency.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$4,710,095	\$5,121,354	\$4,930,395	...	\$4,871,095
FTEs:	GSD General Fund	123.61	123.61	121.82	...	119.83
Results						
Percentage of cardholders who receive available materials requested in a reasonable timeframe (48 hours)		20%	30%	20%	30%	27.6%

Engaging the Reader Program

The purpose of the Engaging the Reader Program is to provide readers advisory and enrichment products to current and potential library users so they can enhance their reading experience.

Results Narrative

The proposed budget for the Engaging the Reader Program includes maintaining the current level of funding for FY07. In 2006, we anticipate 7.26 per capita check-outs of library materials. This program supports our goals regarding Information Explosion and Neighborhood Services and Programs.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$553,365	\$585,082	\$621,065	...	\$621,065
FTEs:	GSD General Fund	11.58	11.58	12.23	...	12.23
Results						
Per capita checkout of library materials		NA	7%	7%	3%	6.68%

39 Library—At a Glance



Equal Access Line of Business - The purpose of the Equal Access line of business is to provide materials, information & accessibility products to people involved with or experiencing vision, hearing or physical disabilities so they can receive access to library materials, services and programs.

Equal Access Program

The purpose of the Equal Access Program is to provide materials, information and accessibility products to people involved with or experiencing vision, hearing or physical disabilities so they can receive access to library materials, services and programs.

Results Narrative

The proposed budget for the Equal Access Program includes maintaining the current level of funding for FY07. This program provides materials, information and accessibility products to people involved with or experiencing vision, hearing or physical disabilities so they can receive access to library materials, services and programs. The percentage of people involved with or experiencing hearing and vision disabilities who receive access to Deaf & Hard of Hearing and Nashville Talking Library services measures our ability to provide equal access. In FY 06, 14 % of persons experiencing hearing disabilities will access Deaf & Hard of Hearing materials and services. With a status quo budget, we expect this result to remain the same in FY 07. The number of Deaf and Hard of hearing materials provided will remain the same at 10,040.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$314,500	\$362,489	\$372,400	...	\$372,400
FTEs:	GSD General Fund	4.50	4.50	5.80	...	5.80
	Special Purpose Fund	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	...	<u>2.00</u>
	Total	6.50	6.50	7.80	...	7.80
Results						
Percentage of people involved with or experiencing hearing disabilities who receive access to Deaf and Hard of Hearing materials, services and programs		14%	15%	14%	7%	14%

39 Library—At a Glance



Education and Outreach Line of Business - The purpose of the Education & Outreach line of business is to provide educational opportunities, cultural events and public information products to the Nashville Community so they can enjoy life-long learning.

Public Events Program

The purpose of the Public Events Program is to provide tailored content products to the Nashville community so they can participate in public forums and life-long learning activities.

Results Narrative

The proposed budget for the Public Events Program includes maintaining the current level of funding for FY07. This program provides tailored content products to the Nashville community so they can participate in public forums and lifelong learning activities. Specific products provided to customers include lectures, films, art exhibits, puppet and drama presentations, story hours, after school programs, and business presentations. The percentage of customer attendance at public forums & lifelong learning activities as compared to the library's official population measures our effectiveness in delivering these services. Surveys in FY 06 indicate that 36% of our population served will participate in these activities while visiting the library. With a status quo budget, we expect this result to remain the same in FY 07. We also expect the number of story time presentations to remain the same at 2,810 in FY 07. This program supports our goal for Neighborhood Services and Programs.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$865,025	\$837,408	\$889,325	...	\$889,325
FTEs:	GSD General Fund	17.73	17.73	16.98	...	16.98
Results						
Percentage of Nashville community who participate in public forums and life-long learning activities		34%	NC	40%	18%	36%

Computer Literacy Program

The purpose of the Computer Literacy Program is to provide hands-on PC instruction products to people lacking essential computer skills so they can use the Internet and perform basic PC operations.

Results Narrative

The proposed budget for the Computer Literacy Program includes maintaining the current level of funding for FY07. This program provides hands-on PC instruction products to people lacking essential computer skills so they can use the Internet and perform basic PC operations. The percentage of customers who acquire a new skill after attending library computer instruction classes measures how effectively we are providing this service to our customers. Surveys in FY 06 indicate that 97% of our customers acquired a new skill after attending these classes. With a status quo budget, we expect this result to be the same in FY 07. While we expect computer instruction classes to remain the same at 90 classes in FY 07. This program supports our goal for Digital Divide.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$463,760	\$471,416	\$487,960	...	\$487,960
FTEs:	GSD General Fund	9.70	9.70	9.28	...	9.28
Results						
Percentage of customers attending library instructional classes that acquire new computer literacy skills or improve any existing skills		97%	98%	97%	97%	97%

39 Library—At a Glance



It's Your Library Program

The purpose of the It's Your Library Program is to provide informational and promotional products to individuals and organizations in Davidson County so they can be fully informed of all available library products and services.

Results Narrative

The proposed budget for the It's Your Library Program includes maintaining the current level of funding for FY07. Surveys in FY 06 indicate that 42% of our customers visit the library as a result of informational materials. This program supports our goals regarding Information Explosion, Digital Divide, Pre-School Literacy and Neighborhood Services and Programs.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$378,850	\$375,691	\$407,650	...	\$407,650
FTEs:	GSD General Fund	6.95	6.95	7.25	...	7.25
	Special Purpose Fund	<u>.00</u>	<u>.00</u>	<u>2.90</u>	...	<u>2.90</u>
	Total	6.95	6.95	10.15	...	10.15

Results

Percentage of individuals who visit the library as a result of promotional materials

39% 40% 39% 42% 38.6%

Town Square Line of Business - The purpose of the Town Square line of business is to provide gathering space products to the public so they can have a civic meeting place.

Town Square Program

The purpose of the Town Square Program is to provide community gathering and technical assistance products to individuals and groups so they can have a public place to come together.

Results Narrative

The proposed budget for the Town Square Program includes maintaining the current level of funding for FY07. This program provides community gathering and technical assistance products to individuals and groups so they can have a public place to come together. The percentage of hours that library meeting spaces are utilized measures how effectively our meeting spaces are used. FY06 data shows that our system-wide meeting room space is in use 14% of the available hours. With a status quo budget we expect this result to remain the same in FY 07. The number of meeting room sessions provided will also remain the same at 4,740 in FY 06. This program supports our goals for Pre-School Literacy and Neighborhood Services and Programs.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$130,930	\$200,997	\$187,930	...	\$187,930
FTEs:	GSD General Fund	2.00	2.00	3.40	...	3.40

Results

Percentage of available hours library meeting spaces are utilized

18% 17% 17% 14% 14%

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Library Customer Technical Support Line of Business - The purpose of the Library Customer Technical Support line of business is to provide technical support products to library customers so they can enjoy reliable automated library service.

Library Customer Technical Support Program

The purpose of the Library Customer Technical Support Program is to provide technical support products to library customers so they can enjoy easily accessible automated library service.

Results Narrative

The proposed budget for the Library Customer Support Program includes maintaining the current level of funding for FY07. This program provides automation support products to library customers so they can easily accessible automated library service. The percentage of customers who indicate they enjoy easily accessible library automation services measures how effectively we manage and deliver automated library services to our customers. Surveys in FY06 indicate that 97% of our customers enjoy easily accessible automated library service. With a status quo budget, we expect this result to be the same in FY 07. Automation sessions provided will also remain the same at 12,248,000 in FY 07. This program supports our goals for Information Explosion, Digital Divide, Neighborhood Services and Programs, and Efficiency.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund		\$344,600	\$188,575	\$184,500	...	\$184,500
FTEs: GSD General Fund		7.10	7.10	3.00	...	3.00
Results						
Percentage of library customers enjoying reliable automated library service		95%	97%	98%	97%	97%

Administrative Line of Business - The purpose of the Administrative line of business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund		\$149,900

39 Library—At a Glance



Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its business needs.

Results Narrative

The proposed budget for the Information Technology Program includes maintaining the current level of funding for FY 07. The results of this program are measured by the percent of customers who are satisfied with the quality and timeliness of IT services. Maintaining status quo funding will enable this program to continue to deliver quality IT products to its customers. This program supports all of the goals and mission of the Nashville Public Library.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$601,100	\$657,044	\$1,453,300	...	\$1,453,300
FTEs:	GSD General Fund	.40	.40	0.00	...	0.00
Results						
Percentage of customer satisfaction with quality of IT services		NR	NR	NR	NR	NR

Facilities Management Program

The purpose of the Facilities Management Program is to provide operational support products to this Metro department so it can constantly function in a clean and operational work environment.

Results Narrative

The proposed budget for the Facilities Management Program includes a reduction of \$34,300 which includes 1 FTE and an additional \$180,000 for DES expenses. Surveys completed in FY 06 indicate that 98% of our customers are satisfied with custodial services. A budget reduction will cause the satisfaction of custodial services to reduce at the main library. The loss of 1 Property Guard will decrease our ability to maintain a safe environment for customers at the main library and provide adequate security support for special events.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$3,438,250	\$3,558,705	\$3,818,950	...	\$3,964,650
FTEs:	GSD General Fund	38.65	38.65	38.30	...	37.30
Results						
Percentage of customer satisfaction with quality of custodial services		95%	98%	98%	99%	90%

Human Resources Program

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

Results Narrative

The proposed budget for the Human Resources Program includes maintaining the current level of funding for FY07. This program provides employment products to library employees so they can receive their benefits and compensation equitably and accurately. With a status quo budget, we expect no more than 6 disciplinary/grievance hearings in FY 07.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$376,050	\$414,936	\$627,850	...	\$627,850
FTEs:	GSD General Fund	5.85	5.85	6.60	...	6.60
Results						
Percentage of employee turnover		16%	5%	11%	13%	26%

39 Library—At a Glance



Finance Program

The purpose of the Finance Program is to provide financial management products to this Metro department so it can effectively manage its financial resources.

Results Narrative

The proposed budget for the Finance Program includes maintaining the current level of funding for FY07. The purpose of this program is to provide financial management products to this Metro department so it can effectively manage its financial resources. With a status quo budget, we expect to maintain no more than a 5% variance between budget and expenditures.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$160,900	\$178,021	\$358,000	...	\$358,000
FTEs:	GSD General Fund	2.85	2.85	2.85	...	2.85
Results						
Percentage of budget variance		3%	1%	2%	1%	2%

Procurement Program

The purpose of the Procurement Program is to provide purchasing transaction support products to this Metro department so it can obtain needed goods and services in a timely and efficient manner.

Results Narrative

The proposed budget for the Procurement Program includes maintaining the current level of funding for FY07. This program provides purchasing transaction support products to the library and our customers so it can obtain needed goods and services in a timely and efficient manner. This program supports the operational programs and the overall mission and goals of the department.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$191,400	\$190,773	\$199,200	...	\$199,200
FTEs:	GSD General Fund	4.15	4.15	4.15	...	4.15
Results						
Number of calendar days from requisition to purchase order for delegated transactions		1.43	1%	1%	NR	NR

Risk Management Program

The purpose of the Risk Management Program is to provide safety enhancement and risk management products to this Metro department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur.

Results Narrative

The proposed budget for the Risk Management Program includes maintaining the current level of funding for FY07. This program provides safety enhancement and risk management products to this Metro department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur. With a status quo budget, we will have no more than 75 IOD days in FY 07.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$30,300	\$20,656	\$26,200	...	\$26,200
FTEs:	GSD General Fund	.60	.60	.3535
Results						
Liability claims expenditures per capita		NR	NR	NR	NR	NR

39 Library—At a Glance



Billings and Collections Program

The purpose of the Billings and Collections Program is to provide billing and collection products to this Metro department and Metro Government so they can collect revenues in an efficient, timely manner.

Results Narrative

The proposed budget for the Billings and Collections Program includes maintaining the current level of funding for FY07. This program provides billing and collection products to this Metro department and Metro government so they can collect revenues in an efficient, timely manner. Products include revenue/bill collections and customer responses. Due to technical issues with the library's integrated automation system no data is recorded.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$17,400	\$18,872	\$20,200	...	\$20,200
FTEs:	GSD General Fund	.35	.35	.3535
Results						
Percentage of revenue collected within 30 days of billing		NR	NR	NR	NR	NR

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Results Narrative

The proposed budget for the Departmental Executive Leadership Program includes maintaining the current level of funding for FY07. This program provides business policy and decision products to this Metro department so it can deliver results for customers. With a status quo budget, we will achieve at least 85% of key results.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$512,400	\$460,238	\$488,900	...	\$488,900
FTEs:	GSD General Fund	7.45	7.45	5.60	...	5.60
Results						
Percentage of departmental key results achieved		NR	NR	NR	NR	85%

39 Library—Financial



GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	13,872,200	13,921,862	14,727,000	14,657,700
OTHER SERVICES:				
Utilities	1,336,300	1,345,818	1,386,300	1,566,300
Professional and Purchased Services	687,700	812,433	769,800	769,800
Travel, Tuition, and Dues	38,700	30,385	38,600	42,400
Communications	531,100	294,416	588,900	588,900
Repairs and Maintenance Services	432,000	429,620	432,000	482,600
Internal Service Fees	1,240,200	1,145,981	1,865,900	1,856,200
TOTAL OTHER SERVICES	4,266,000	4,058,653	5,081,500	5,306,200
Other Expense	632,100	547,418	632,400	792,000
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	18,770,300	18,527,933	20,440,900	20,755,900
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	18,770,300	18,527,933	20,440,900	20,755,900
PROGRAM REVENUE:				
Charges, Commissions, & Fees	638,900	683,840	651,500	647,800
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	638,900	683,840	651,500	647,800
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	638,900	683,840	651,500	647,800

39 Library—Financial



Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	233,900	154,115	347,400	313,700
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	20,200	22,818	45,500	39,500
Travel, Tuition, and Dues	12,200	4,601	2,500	2,500
Communications	14,400	12,006	19,800	17,800
Repairs and Maintenance Services	0	125	0	0
Internal Service Fees	0	11,189	0	0
TOTAL OTHER SERVICES	46,800	50,740	67,800	59,800
Other Expense	155,700	209,610	173,000	105,700
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	823,900
Equipment, Buildings & Land	0	17,168	0	0
TOTAL OPERATING EXPENSE	436,400	431,633	588,200	1,303,100
Transfers to Other Funds and Units	500	2,066	0	2,000
TOTAL EXPENSE AND TRANSFERS	436,900	433,699	588,200	1,305,100
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	8,100	76,546	105,200	18,900
Fed Through Other - Pass Through	0	0	0	0
State Direct	273,000	286,675	273,000	250,300
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	281,100	363,221	378,200	269,200
Other Program Revenue	155,800	6,000	210,000	1,029,100
TOTAL PROGRAM REVENUE	436,900	369,221	588,200	1,298,300
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	64,478	0	6,800
TOTAL REVENUE AND TRANSFERS	436,900	433,699	588,200	1,305,100

39 Library—Financial



			FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>		<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101								
Admin Asst	07241 SR0900		2	2.00	2	2.00	2	2.00
Admin Svcs Officer 1	02660 SR0600		1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	07243 SR0800		0	0.00	1	1.00	1	1.00
Admin Svcs Officer 3	07244 SR1000		3	3.00	4	4.00	4	4.00
Admin Svcs Officer 4	07245 SR1200		1	1.00	1	1.00	1	1.00
Archives Asst 1	07763 SR0400		4	2.16	4	2.16	2	0.83
Archives Asst 2	07764 SR0500		2	2.00	2	2.00	3	3.00
Archives Asst 3	07765 SR0600		1	1.00	1	1.00	1	1.00
Archivist	06802 SR1200		1	1.00	1	1.00	1	1.00
Bldg Maint Mechanic	02220 TG0800		1	1.00	1	1.00	1	1.00
Bldg Maint Supt	00842 TS1300		1	1.00	1	1.00	1	1.00
Bldg Maint Supv	07256 TS1100		1	1.00	1	1.00	1	1.00
Bldg Maint Worker	07257 TG0400		2	2.00	2	2.00	2	2.00
Bookmobile Operations Supv	06615 SR0700		1	1.00	0	0.00	0	0.00
Circulation Asst 1	02900 SR0400		24	21.05	27	24.05	33	30.05
Circulation Asst 2	07767 SR0500		41	40.50	38	37.50	32	31.50
Circulation Supv	07768 SR0600		5	5.00	6	6.00	6	6.00
Custodial Svcs Supv	05460 TS0300		2	2.00	2	2.00	2	2.00
Custodian 1	07280 TG0300		22	22.00	22	22.00	21	21.00
Custodian 2	02630 TG0500		1	1.00	1	1.00	1	1.00
Equip Operator 1	06826 TG0500		5	5.00	5	5.00	5	5.00
Finance Officer 3	10152 SR1200		1	1.00	1	1.00	1	1.00
Human Resources Analyst 1	02730 SR0800		1	1.00	1	1.00	1	1.00
Human Resources Analyst 3	06874 SR1200		1	1.00	1	1.00	1	1.00
Human Resources Asst 1	01472 SR0600		1	1.00	1	1.00	1	1.00
Human Resources Mgr	06531 SR1400		1	1.00	1	1.00	1	1.00
Indust Electrician 1	06224 TG1200		1	1.00	1	1.00	1	1.00
Info Systems App Analyst 1	07779 SR1000		4	4.00	2	2.00	2	2.00
Info Systems App Analyst 2	07780 SR1100		1	1.00	1	1.00	2	2.00
Info Systems App Analyst 3	07783 SR1200		1	1.00	0	0.00	0	0.00
Info Systems App Tech 1	07784 SR0800		1	1.00	0	0.00	0	0.00
Info Systems Apprentice	07781 SR0600		1	1.00	0	0.00	0	0.00
Librarian 1	02890 SR0900		34	33.00	35	34.00	32	31.50
Librarian 2	07323 SR1000		14	14.00	14	14.00	14	14.00
Librarian 3	04620 SR1100		7	7.00	7	7.00	7	7.00
Library Admin	06847 SR1400		5	5.00	5	5.00	5	5.00
Library Assoc 1	04630 SR0600		50	48.83	50	48.83	50	48.83
Library Assoc 2	02901 SR0700		14	13.50	13	12.50	12	11.50
Library Assoc 3	10116 SR0900		2	2.00	2	2.00	2	2.00
Library Mgr 1	07793 SR1100		8	8.00	10	10.00	11	11.00
Library Mgr 2	05300 SR1200		9	9.00	7	7.00	6	6.00
Library Mgr 3	04855 SR1300		8	8.00	8	8.00	8	8.00

39 Library—Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101 (Continued)							
Library Page	05070 SR0200	38	19.47	39	19.47	37	18.48
Library Performing Artist 1	05996 SR0500	1	1.00	1	1.00	1	1.00
Library Performing Artist 2	05995 SR0700	1	1.00	1	1.00	1	1.00
Library Services Dir	01070 DP0200	1	1.00	1	1.00	1	1.00
Museum Spec 2	03200 SR0700	0	0.00	0	0.00	1	1.00
Office Support Mgr	10119 SR0900	1	1.00	1	1.00	1	1.00
Office Support Rep 1	10120 SR0400	6	6.00	6	6.00	4	4.00
Office Support Rep 2	10121 SR0500	3	3.00	3	3.00	5	5.00
Office Support Rep 3	10122 SR0600	5	5.00	5	5.00	5	5.00
Office Support Spec 1	10123 SR0700	4	4.00	2	2.00	2	2.00
Program Mgr 2	07377 SR1200	1	1.00	1	1.00	1	1.00
Program Spec 2	07379 SR0800	1	1.00	1	1.00	1	1.00
Property Guard 2	04725 SR0500	4	4.00	4	4.00	4	4.00
Radio Announcer	04030 SR0700	3	2.50	3	2.50	3	2.50
Radio Program Mgr	04038 SR1000	1	1.00	1	1.00	1	1.00
Security Officer Coord	07798 SR0900	1	1.00	1	1.00	1	1.00
Total Positions & FTE		357	330.01	353	325.01	346	320.19
Library Services 30401							
Library Page	05070 SR0200	0	0.00	5	1.90	5	1.90
Office Support Rep 2	10121 SR0500	16	4.00	0	0.00	0	0.00
Office Support Spec 1	10123 SR0700	1	1.00	1	1.00	1	1.00
Program Spec 2	07379 SR0800	1	1.00	1	1.00	1	1.00
Program Supv	07381 SR1000	0	0.00	1	1.00	1	1.00
Total Positions & FTE		18	6.00	8	4.90	8	4.90
Department Totals		375	336.01	361	329.91	354	325.09

40 Parks & Recreation-At a Glance



Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$27,132,800	\$30,732,600	\$32,579,600
	Special Purpose Fund	435,300	443,169	2,180,000
	Total Expenditures and Transfers	\$27,568,100	\$31,175,769	\$34,759,600
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$6,802,600	\$7,613,500	\$ 9,286,400
	Other Governments and Agencies	(43,800)	189,669	162,100
	Other Program Revenue	243,100	253,500	469,300
	Total Program Revenue	\$7,001,900	\$8,056,669	\$ 9,917,800
	Non-program Revenue	225,500	232,800	237,300
	Transfers From Other Funds and Units	450,000	450,000	500,000
	Total Revenues	\$7,677,400	\$8,739,469	\$10,655,100
Positions	Total Budgeted Positions	1,026	1,176	1,213
Contacts	Director of Parks & Recreation: Roy E. Wilson Assistant Director for Finance: James A. Gray Centennial Park 37203			
	email: roy.wilson@nashville.gov email: james.gray@nashville.gov Phone: 862-8400 FAX: 862-8414			

Line of Business and Program

Facilities Management and Development

Planning and Development
 Parks and Facilities Maintenance
 Parks Usage Permits
 Greenways
 Golf Course Turf Management

Recreational Enhancement

Facility Admissions
 Retail

Park Police

Metro Park Police

Community Recreation

Recreation Center
 Sports Skills
 Organized Sports and Athletics
 Special Events
 Fitness and Wellness

Community Outreach and Resource Development

Community Information and Outreach
 Partnerships

Natural and Cultural Resources

Arts and History
 Natural Resources

Support Services

Non-allocated Financial Transactions
 Information Technology
 Human Resources and Payroll
 Finance and Accounting
 Procurement
 Records Management
 Executive Leadership
 Safety Management



40 Parks & Recreation-At a Glance



Mission	<p>It is the mission of the Metropolitan Board of Parks and Recreation to provide every citizen of Nashville and Davidson County with an equal opportunity for safe recreational and cultural activities within a network of parks and greenways that preserves and protects the region's natural resources.</p>
Goals	<p>By June 30, 2006, citizens will experience a ____% increase in the number of recreational, cultural, and environmental opportunities provided, as a result of continued partnerships throughout the community.</p> <ul style="list-style-type: none"> • ____% supplemental resources towards parks programs and projects <p>By June 30, 2006, Metro Parks employees will experience a supportive work environment where empowerment is encouraged and professional opportunities are available for all employees as evidenced by:</p> <ul style="list-style-type: none"> • ____% who participate in worksite wellness • ____% who participate in professional development opportunities • ____% decrease in employee turnover • ____% of employees who say they are satisfied with work environment • ____% decrease in absenteeism • ____% of parks customers who receive excellent customer service (establish target group) <p>By June 30, 2007, customers will be offered a wider array of culturally diverse and age appropriate recreational opportunities as evidenced by:</p> <ul style="list-style-type: none"> • ____% increase in such events (Events such as theater productions, concerts, sports tournaments, etc.) • ____% increase participation of culturally diverse people in such events • ____% increase in communication tools to specific targeted groups <p>By June 30, 2007, customers will continue to experience clean and safe parks, innovative programs and services, under-friendly facilities, and an expanding parks system as evidenced by:</p> <ul style="list-style-type: none"> • ____% reduction in liability claims • ____% increase in parks programs • ____% in participation in programs • ____% in miles of trails (per Master Plan) • ____% increase acres of land (per Master Plan) • ____# of new facilities (per Master Plan) • ____% of time we meet established staffing ratios • ____% decrease in acreage/population ratio (per Master Plan) <p>By June 30, 2009, customers and employees will experience increase efficiency and satisfaction through better use of technology, including web-based services and point of sale management systems as evidenced by:</p> <ul style="list-style-type: none"> • ____% reduction in registration time • ____% decrease in reporting time • ____% decrease in revenue collection time • ____% increase in revenue collection • ____% increase of web-based commerce • ____% of reservations made on-line <p>Note: The Department of Parks & Recreation Business Plan – its Mission, Goals, and Programs as listed here – are pending.</p>

40 Parks & Recreation-At a Glance



Budget Change and Result Highlights FY 2007

<u>Recommendation</u>		<u>Result</u>
Parks and Facilities Maintenance Program	\$ (235,900) (7.00 FTEs)	The reduction represents changes in cleaning schedules, mowing schedules, landscaping priorities, tree maintenance, and grounds maintenance at selected Community Centers
	361,000 9.93 FTEs	Additional funding to allow for coverage of new facilities, greenways, and parks
Park Usage Permits Program	(53,100) (1.00 FTEs)	This reduction will result in changes in staffing levels will allow the Parks Department to maintain current tee time levels
Golf Course Turf Management Program	(165,400) (4.00 FTEs)	This reduction will result in the closing of Warner Golf Course, Shelby Golf Course, and VinnyLinks Golf Course during the winter months of December, January and February
Facility Admissions Program	(447,400) (8.90 FTEs)	This reduction represents the reorganization of resources (personnel and facility)
	118,800 7.59 FTEs	Additional funding to allow for personnel resources in aquatics and fitness programming and the expansion of programming at Wave Country. Both of these areas will experience additional fee-based admissions through this change
Retail Program	(117,900)	This reduction will result in no retail sales during the winter months of December, January and February due to the closures of Warner Golf Course, Shelby Golf Course, and VinnyLinks Golf Courses
Recreation Center Program	(74,900) (2.00 FTEs)	This reduction represents reorganization of selected Community Centers and relocation of Metro Parks Disabilities program
	185,200 3.17 FTEs	Additional funding to allow for coverage of new and renovated community centers
Special Events Program	(170,000)	The reduction would eliminate Departmental funding for the annual 4 th of July event
Arts and History Program	(85,400) (2.00 FTEs)	This reduction would require changes be made to some of the products offered in the Centennial Arts Center and that customer service adjustments be made in the Parthenon
Finance and Accounting Program	(45,000) (1.00)	Reduction in funding will result in the elimination of one payment processing position
Park Police	206,900 4.00 FTEs	Additional funding for the hiring of new staff to provide better patrol coverage of our ever expanding park system
Community Information Program	610,400 12.40 FTEs	Additional funding to staff and operate new and renovated community centers who will either begin initial operations or will conduct a full-year of operations during this fiscal year

40 Parks & Recreation-At a Glance



Budget Change and Result Highlights FY 2007

<u>Recommendation</u>		<u>Result</u>
Nonallocated Financial Transactions		
Safety & Risk Management Premiums	\$ 861,100	Coverage of safety and risk management premiums and activities
Pay Plan/Fringe Amounts	600,800	Promotes the hiring and retention of a qualified workforce
Internal Service Charges		
Finance Charge	12,800	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	(33,400)	Delivery of core human resource functions including hiring, training, and evaluation/management
Information Systems Charge	270,000	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity
Shared Business Office Charge	(5,100)	Delivery of administrative support functions
Shared Services Charge	111,100	Delivery of centralized payment services
Customer Call Center Charge	1,200	Telephone access to information for Metro employees, the residents of Nashville, and other callers
Fleet Management Charge	(38,300)	Delivery of fleet management, fuel services, and maintenance functions
Postal Service Charge	(14,600)	Delivery of mail across the Metropolitan Government
Radio Service Charge	(15,500)	Delivery of radio infrastructure support and radio installation and maintenance
Surplus Property Charge	9,600	Handling and disposition of surplus property
Increase in Special Purpose Funds	1,736,831	
TOTAL	\$3,583,831	
	11.19 FTEs	

40 Parks & Recreation-At a Glance



Facilities Management and Development Line of Business - The purpose of the Facilities Management and Development line of business is to provide parkland and recreational facility products to residents and visitors of Nashville so they can experience safe, clean, and enhanced facilities to recreate in the activity of their choosing.

Planning and Development Program

The purpose of the Planning and Development Program is to provide recreational facilities and land products to residents and visitors of Nashville so they can recreate in a greater number and variety of new or enhanced facilities as recommended by the Parks Master Plan.

Results Narrative

The proposed budget for the Planning and Facilities Development Program includes maintaining the current level of funding for FY 2007. The current level of funding now in place is required in order to continue implementation of the Parks and Greenways Master Plan to meet the recreational needs of the citizens of Nashville-Davidson County. This program contributes to departmental goals of enhancing the park and greenway system, providing clean and safe parks, user-friendly facilities, and an expanding park system to meet customer expectations.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$81,300	...	\$81,300
FTEs:	GSD General Fund8080
Results						
Percentage change in facilities funded, planned, and completed as recommended in the Parks Master Plan		NA	NA	NA	NA	NA

Parks and Facilities Maintenance Program

The purpose of the Parks and Facilities Maintenance Program is to provide maintenance and repair products to facility operators so they can provide safe, clean and well-maintained facilities and parks for patrons.

Results Narrative

The proposed budget for the Parks and Facilities Maintenance Program includes a reduction of \$235,900 (7 FTEs) and a request for additional resources of \$361,000 (9.93 FTEs). The reduction would require changes be made in each of the priority areas under this program including Cleaning schedules, mowing schedules, landscaping priorities, tree maintenance, and grounds maintenance. The proposed resources would expand this program to allow for coverage of new facilities, greenways, and parks that are scheduled to come on line or experience a full year of operations during fiscal year 2007. The changes and this program ultimately impact the departmental goal related to the cleanliness and user-friendliness of the park system.

Program Budget & Performance Summary

		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	GSD General Fund	\$11,109,500	...	\$11,234,600
FTEs:	GSD General Fund	162.35	...	165.28
Results						
Percentage parks and facilities that are safe, clean and well maintained		NA	NA	NA	NA	NA

40 Parks & Recreation-At a Glance



Parks Usage Permits Program

The purpose of the Parks Usage Permits Program is to provide controlled fields, facilities (indoor/outdoor), and open space permits to residents and visitors of Nashville so they can reserve space for their desired purpose.

Results Narrative

The proposed budget includes a reduction of \$53,100 and 1 FTE in the Parks Usage Permits Program. The program currently measures permits (tee times) at Parks facilities. The proposed change in staffing levels involves reorganizing current part-time personnel hours and deleting one full-time position. At the golf courses, the impact of reorganizing personnel associated with the customers will be minimal. However, in the area dedicated to establishing golf permits, the lost of a full-time position will have an adverse impact on customer service. This reduction will also impact the Facility Admissions and Retail Programs.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$506,400	...	\$453,300
FTEs: GSD General Fund	16.47	...	15.47

Results

Percentage of permits approved for the requested purpose

NA	NA	NA	NA	NA
----	----	----	----	----

Greenways Program

The purpose of the Greenways Program is to plan and provide a variety of passive recreation and alternative transportation products to residents of Nashville so they can experience convenient, multi-use trails and open spaces within 2 miles of their neighborhood.

Results Narrative

The proposed budget for the Greenways Program includes maintaining funding at the current level for FY 2007. The program has the primary responsibility of coordinating greenway open space and trail activities, including planning, public participation, design, construction, interdepartmental regulatory responsibilities and funding partnerships in Davidson County. The current level of funding now in place is required to assure that Metro Parks customers continue to receive recreational land and trails as recommended in the 2002 Parks & Greenways Master Plan. This program is key to departmental goals of providing safe, clean and enhanced facilities for residents of Nashville.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$207,300	...	\$207,300
FTEs: GSD General Fund	2.60	...	2.60

Results

Percentage of residential neighborhoods within 2 miles of a greenway

NA	NA	NA	NA	NA
----	----	----	----	----

40 Parks & Recreation-At a Glance



Golf Course Turf Management Program

The purpose of the Turf Management Program is to provide golf course turf care products to golf course managers so they can provide a well-groomed and playable golf course to the public.

Results Narrative

The proposed budget for the Turf Management Program includes a reduction of \$165,400 and 4 FTEs. The impact of the reduction will be to close the Warner, Shelby, and Vinny Links Golf Courses during the winter months of December, January and February. The program currently measures the percentage of well-groomed playable holes at golf courses. The associated Facility Admissions, Parks Usage Permits, and Retail programs will also be impacted.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$2,534,500	...	\$2,369,100
FTEs: GSD General Fund	67.27	...	63.27
Results					
Percentage of well-groomed playable golf courses	NA	NA	NA	NA	NA

Recreational Enhancement Line of Business - The purpose of the Recreational Enhancement line of business is to provide facility admissions and retail products to members, residents and visitors of Nashville so they can have an enriched recreational experience at Metro Park Facilities.

Facility Admissions Program

The purpose of the Facility Admissions Program is to provide membership and admission products to residents and visitors of Nashville so they can utilize various Parks facilities at an established rate.

Results Narrative

The proposed budget includes for the Facility Admissions Program includes a reduction of \$447,400 (8.90 FTEs) and an additional \$118,800 (7.59 FTEs). Reorganization in personnel resources at the golf courses, closing of one ice rink at the Sportsplex from May through August, and permanently closing Whites Creek, Glenclyff, and Hadley (outdoor) pools should permit us to maintain our current admissions levels in the open facilities. The requested resources allow for the change of an existing Facility Coordinator position to a Facilities Manager of Aquatics and Fitness to oversee/coordinate the aquatics and fitness programs. It also allows for the expansion of programming at Wave Country. Both of these areas will experience additional fee-based admissions through this change. The changes in this program serve to facilitate the achievement of the departmental goals related to expanded recreational opportunities and increases in participation in programs.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$3,502,600	...	\$3,174,000
FTEs: GSD General Fund	98.81	...	97.50
Results					
Percentage increase in admissions	NA	NA	NA	NA	NA

40 Parks & Recreation-At a Glance



Retail Program

The purpose of the Retail Program is to provide concession and apparel products to Park Patrons so they can experience an enhanced visit through the purchase of convenience items.

Results Narrative

The proposed budget for the Retail Program includes a reduction of \$117,900 due to reorganization of personnel resources during the winter months. The program currently measures the percent of retail sales compared to admissions at Parks facilities. This reduction will also impact the Turf Management, Parks Usage Permits, and Facility Admissions programs. We expect to maintain our current sales levels at all golf courses during the months they are open.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$926,400	...	\$808,500
FTEs: GSD General Fund	19.59	...	19.59
Results					
Percentage change in gross annual retail sales	NA	NA	NA	NA	NA

Metro Park Police Line of Business - The purpose of the Metro Park Police line of business is to provide safety and security products to park visitors so they can recreate in a safe environment.

Metro Park Police Program

The purpose of the Metro Park Police Program is to provide safety and security products to park visitors so they can recreate in a safe environment.

Results Narrative

The proposed budget for the Metro Park Police Program includes an additional \$206,900 and 4 FTEs to add three patrol officers and one sergeant. These staff members are necessary to provide better patrol coverage of our ever expanding park system. Parks plans to add nine miles of Greenways, a number of new community centers, and several nature centers during FY07. The additional officers will help increase patrols and provide security for park visitors. This request supports our goal to reduce the crime rate in Metro Parks.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,503,600	...	\$1,710,500
FTEs: GSD General Fund	18.90	...	22.90
Results					
Percentage change in crime rate in Metro Parks	NA	NA	NA	NA	NA

40 Parks & Recreation-At a Glance



Community Recreation Line of Business - The purpose of the Community Recreation line of business is to provide age and needs appropriate skill development, sports, exercise, and entertainment products to residents and visitors of Nashville so they can use their leisure time to pursue the recreational activities of their choice.

Recreation Center Program

The purpose of the Community Based Recreation Program is to provide diverse recreation activity products to residents of Nashville so they can experience recreation based on individual, family, cultural, economic and neighborhood needs.

Results Narrative

The proposed budget for the Recreation Center Program includes a reduction of \$74,900 (2 FTEs) and an additional \$185,200 (3.17 FTEs). As a result of the proposed reduction, the Metro Parks Disabilities program will relocate from the McGavock Community Center, which will be closed, to the Hartman and Hadley Regional Centers. The changes in program hours and extent of program services will result in a major impact to the customers of this program. The additional resources requested will be used to staff and operate new and renovated community centers. East Park, Hartman, Hadley, and Parkwood Recreation Center will either begin initial operations or will conduct a full-year of operations during this fiscal year. These centers and this program support the departmental goals related to increased recreational opportunities, a wider array of recreational opportunities, and an expanding parks system.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$2,320,900	...	\$2,431,200
FTEs: GSD General Fund	52.94	...	54.11
Results					
Percentage of community customers who participate in programs	NA	NA	NA	NA	NA

Sports Skills Program

The Purpose of the Sports Skills Program is to provide Skill Development products to residents and visitors of Nashville so they can improve proficiency in sports activities.

Results Narrative

The proposed budget for the Sports Skills Program includes maintaining the current level of funding for FY 2007. The primary purpose of this program is to provide skill development products to residents of Nashville. The current level of funding is needed to achieve the result measure of the % of customers who improve proficiency in sports activities. This program is key to departmental goal 4 of providing innovative programs and user-friendly facilities to the public.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$941,200	...	\$941,200
FTEs: GSD General Fund	21.59	...	21.59
Results					
Percentage customers who improve proficiency in sports activities	NA	NA	NA	NA	NA

40 Parks & Recreation-At a Glance



Organized Sports and Athletics Program

The Purpose of the Organized Sports and Athletics Program is to provide Recreational and Competitive Sports products to residents and visitors of Nashville of various ages and ability levels so they can have the opportunity to participate in individual or team sports.

Results Narrative

The proposed budget for the Organized Sports and Athletics Program includes maintaining funding at the current level for FY07. The program provides sports products to residents and visitors so they can have the opportunity to participate in individual or team sports. The current level of funding will allow us to continue to meet our customer's needs in providing the same percentage of organized sports products and activities.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$870,000	...	\$870,000
FTEs: GSD General Fund	74.40	...	74.40

Results

Percentage of Davidson County residents participating in sports league

NA NA NA NA NA

Special Events Program

The purpose of the Special Events Program is to provide Educational and Entertainment products to residents and visitors of Nashville so they can participate in a variety of entertainment options.

Results Narrative

The proposed budget for the Special Events Program includes a reduction of \$170,000 (Other Purchased Services). The Program seeks to provide entertainment to customers. The reduction would eliminate Departmental funding for the annual 4th of July event. The impact to the department will be minimal since Parks will still provide In-Kind support for the event. We will still consider this event as part of our result since it is sponsored in partnership with the Parks Department in one of the Parks' facilities.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$572,300	...	\$402,300
FTEs: GSD General Fund	13.54	...	13.54

Results

Percentage change in customers who participate in a variety of community special events

NA NA NA NA NA

Fitness and Wellness Program

The purpose of the Fitness and Wellness Program is to provide exercise products to residents and visitors of Nashville so they can realize the benefit of a healthy lifestyle.

Results Narrative

The proposed budget the Fitness and Wellness Program includes maintaining funding at the current level for FY2007. The program has the primary responsibility of providing exercise products to residents of Nashville. The current level of funding is needed to achieve the program result measure of % of participants realizing the benefit of a healthy lifestyle. This program is key to departmental goal 4 of providing innovative programs and user-friendly facilities to the public.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,042,500	...	\$1,042,500
FTEs: GSD General Fund	24.53	...	24.53

Results

Percentage of program participants realizing the benefit of a healthy lifestyle

NA NA NA NA NA

40 Parks & Recreation-At a Glance



Community Outreach and Resource Development Line of Business - The purpose of the Community Outreach and Resource Development line of business is to provide information, education, volunteering, and partnership opportunity products to organizations, residents, and visitors so they can benefit from and/or contribute to and enhanced Parks and Recreational system.

Community Information and Outreach Program

The purpose of the Community Information and Outreach Program is to provide information and education products to residents and visitors of Nashville so they can be informed of the opportunity to participate in recreational, cultural and educational activities.

Results Narrative

The proposed budget for the Community Information and Outreach Program includes \$610,400 and 12.4 FTEs for community centers and recreational supplies. This program provides information and education products to residents and visitors of Nashville so they can be informed of the opportunity to participate in recreational, cultural and educational activities. This request directly supports the departmental goals related to increased recreational opportunities, a wider array of recreational opportunities, and an expanding parks system.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$218,100	...	\$828,500
FTEs: GSD General Fund	3.55	...	15.95

Results

Percentage of participants that were made award of the activities through outreach products

NA NA NA NA NA

Partnerships Program

The purpose of the MVP (Metro Parks Volunteer and Partnership) Program is to provide volunteer and funding support products to individuals, non-profits, businesses and government agencies in the greater Nashville area so they can benefit from and/or contribute to an enhanced Parks program.

Results Narrative

The proposed budget for the Partnerships Program includes maintaining funding at the current level for FY 2007. The program has the primary function of recruiting, implementing and coordinating volunteer and funding support for Metro Parks programs and services. The current level of funding is needed to realize the program result measure of increasing supplemental resources towards Metro programs and projects by 10%. The Partnerships program is essential in providing recreation programs, facilities and services to the residents of Nashville.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$248,700	...	\$248,700
FTEs: GSD General Fund	3.00	...	3.00

Results

Percentage of supplemental resources provided to parks programs and projects over general budget

NA NA NA NA NA

40 Parks & Recreation-At a Glance



Natural and Cultural Resources Line of Business – The purpose of the Natural and Cultural Resources line of business is to provide environmental and cultural, education and recreation products to residents and visitors of Nashville so they can visit and participate in activities related to natural resource management, history, and cultural arts.

Arts and History Program

The purpose of the Arts and History Program is to provide museum, history and art products to residents and visitors of Nashville so they can visit cultural and historic sites and experience and/or participate in cultural arts programming.

Results Narrative

The proposed budget for the Arts and History Program includes a reduction of \$85,400 and 2FTEs. This program seeks to provide cultural arts products to patrons. This reduction would require that changes be made to some of the products offered in the Centennial Arts Center and that customer service adjustments be made in the Parthenon in order to minimize the impacts to the patrons of these facilities. Ultimately, patrons will experience some reductions in products and services as they relate to customer service and cultural offerings in the park system.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,334,100	...	\$1,248,700
FTEs: GSD General Fund	22.28	...	20.28
Results					
Percentage residents who participate in cultural arts programming (classes, exhibitions, events)	NA	NA	NA	NA	NA

Natural Resources Program

The purpose of the Natural Resources Program is to provide resource management & protection, environmental education and outdoor recreation products to residents and visitors of Nashville so they can participate in natural resource programs and experience protected natural areas.

Results Narrative

The proposed budget for the Natural Resources Program includes maintaining funding at the current level for FY 2007. The program has the primary responsibility for environmental education and outdoor recreation products in managed natural areas. The current level of funding is needed to realize the program result measure to guarantee that Nashville area residents and visitors can participate in natural resource programs in protected natural areas. This program is key to the departmental mission to provide safe recreational activities within a network of parks and greenways that preserves and protects the region's natural resources.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$377,800	...	\$377,800
FTEs: GSD General Fund	6.56	...	6.56
Results					
Percentage of Nashville residents who participate in environmental and outdoor recreation programs	NA	NA	NA	NA	NA

40 Parks & Recreation-At a Glance



Support Services Line of Business – The purpose of the Support services line of business is to provide administrative support services to all of the Parks and Recreation Department divisions so they can effectively and efficiently deliver results to customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$1,158,900

Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its business needs.

Results Narrative

The proposed budget for the Information Technology Program includes maintaining the current level of funding for FY07. This program provides technology support products to the department to meet business needs ultimately improve processes. This program supports the overall goals and mission of Metro Parks.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$358,100	...	\$358,100
FTEs: GSD General Fund	1.00	...	1.00
Results					
Percentage customer satisfaction with quality of IT services	NA	NA	NA	NA	NA

Human Resources and Payroll Program

The purpose of the Human Resources and Payroll Program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

Results Narrative

The proposed funding for the Human Resources and Payroll Program includes maintaining funding at the current level for FY07. This program provides employment related products to the department. This program supports the overall goals and mission of Metro Parks.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$476,900	...	\$476,900
FTEs: GSD General Fund	2.30	...	2.30
Results					
Percentage employee turnover	NA	NA	NA	NA	NA

40 Parks & Recreation-At a Glance



Finance and Accounting Program

The purpose of the Finance Program is to provide financial management products to the Parks and Recreation Department so it can effectively manage its financial resources.

Results Narrative

The proposed budget for the Finance and Accounting Program includes a reduction of \$45,000 and 1 FTE. This program supports the entire department. The reduction is related to the implementation of the Metro Payment Services Office and should have minimal impact on overall service delivery.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$532,300	...	\$487,300
FTEs: GSD General Fund	5.10	...	4.10
Results					
Percentage budget variance	NA	NA	NA	NA	NA

Procurement Program

The purpose of the Procurement Program is to provide purchasing transaction support products to the Parks and Recreation Department so it can obtain needed goods and services in a timely and efficient manner.

Results Narrative

The proposed budget for the Procurement Program includes maintaining the current level of funding for FY07. This program provides the department support in conducting purchasing transactions. The current level of funding is necessary to ensure the continued, orderly and timely procurement of items for the department. This program supports the overall goals and mission of Metro Parks.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$166,100	...	\$166,100
FTEs: GSD General Fund	4.30	...	4.30
Results					
Number calendar days from requisition to purchase order for delegated transactions	NA	NA	NA	NA	NA

Records Management Program

The purpose of the Records Management Program is to provide record management products to the Parks and Recreation Department so it can manage records compliant with legal and policy requirements.

Results Narrative

The proposed budget for the Records Program includes maintaining the current level of funding for FY07. This program provides records management products to the department so that documents can be managed per legal and policy requirements. This program supports the overall goals and mission of Metro Parks.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$34,000	...	\$34,000
FTEs: GSD General Fund	1.00	...	1.00
Results					
Percentage records managed in compliance with legal and policy requirements	NA	NA	NA	NA	NA

40 Parks & Recreation-At a Glance



Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to the Parks and Recreation Department so it can deliver results for customers.

Results Narrative

The proposed budget for the Executive Leadership Program includes maintaining the current level of funding for FY07. This program supports the operational programs of the department by providing policy and decision products. This program supports the overall goals and mission of Metro Parks.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$714,900	...	\$714,900
FTEs: GSD General Fund	6.10	...	6.10
Results					
Percentage departmental key results achieved	NA	NA	NA	NA	NA

Safety Management Program

The purpose of the Safety Management Program is to provide safety enhancement and risk management products to the Parks and Recreation Department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur.

Results Narrative

The proposed budget for the Safety Management Program includes maintaining the current level of funding for FY07. This program provides safety enhancement and risk management products in order to prevent accidents and injuries. This program directly supports the overall goal of providing clean and safe parks.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$153,100	...	\$153,100
FTEs: GSD General Fund	2.30	...	2.30
Results					
Number hours lost due to accidents	NA	NA	NA	NA	NA

40 Parks & Recreation-Financial



GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	20,139,800	20,246,269	22,766,200	23,464,600
OTHER SERVICES:				
Utilities	2,269,100	2,341,044	2,479,400	2,662,400
Professional and Purchased Services	501,000	552,089	495,800	375,600
Travel, Tuition, and Dues	40,700	60,497	53,600	61,000
Communications	231,900	130,208	196,400	189,400
Repairs and Maintenance Services	257,100	146,839	243,500	241,100
Internal Service Fees	2,100,600	2,151,846	2,711,900	3,005,700
TOTAL OTHER SERVICES	5,400,400	5,382,523	6,180,600	6,535,200
Other Expense	1,575,600	1,483,576	1,718,800	2,562,800
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	17,000	0	17,000	17,000
TOTAL OPERATING EXPENSE	27,132,800	27,112,368	30,682,600	32,579,600
Transfers to Other Funds and Units	0	8,333	50,000	0
TOTAL EXPENSE AND TRANSFERS	27,132,800	27,120,701	30,732,600	32,579,600
PROGRAM REVENUE:				
Charges, Commissions, & Fees	6,802,600	6,717,844	7,613,500	7,737,800
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	9,855	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	9,855	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	6,802,600	6,727,700	7,613,500	7,737,800
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	4,500	4,935	4,500	5,000
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	221,000	212,216	228,300	232,300
TOTAL NON-PROGRAM REVENUE	225,500	217,151	232,800	237,300
Transfers From Other Funds and Units	450,000	891,584	450,000	500,000
TOTAL REVENUE AND TRANSFERS	7,478,100	7,836,435	8,296,300	8,475,100

40 Parks & Recreation-Financial



Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	254,700	217,540	251,717	735,500
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	26,500	8,818	29,100	12,100
Travel, Tuition, and Dues	20,900	10,840	23,971	0
Communications	0	363	0	0
Repairs and Maintenance Services	0	0	0	0
Internal Service Fees	0	0	0	8,800
TOTAL OTHER SERVICES	47,400	20,022	53,071	20,900
Other Expense	12,600	9,382	18,581	801,200
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	118,000	0	118,000	128,000
TOTAL OPERATING EXPENSE	432,700	246,944	441,369	1,685,600
Transfers to Other Funds and Units	2,600	1,624	1,800	494,400
TOTAL EXPENSE AND TRANSFERS	435,300	248,567	443,169	2,180,000
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	1,548,600
Other Governments & Agencies				
Federal Direct	0	0	1,900	34,100
Fed Through State Pass-Through	-118,000	14,018	118,000	128,000
Fed Through Other - Pass Through	0	0	0	0
State Direct	8,600	6,255	0	0
Other Government Agencies	65,600	34,623	69,769	0
Subtotal Other Governments & Agencies	-43,800	54,896	189,669	162,100
Other Program Revenue	243,100	217,471	253,500	469,300
TOTAL PROGRAM REVENUE	199,300	272,367	443,169	2,180,000
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	199,300	272,367	443,169	2,180,000

40 Parks & Recreation-Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Admin Asst	07241 SR0900	3	3.00	3	3.00	3	3.00
Admin Spec	07720 SR1100	1	1.00	1	1.00	1	1.00
Admin Svcs Officer 3	07244 SR1000	3	3.00	3	3.00	3	3.00
Admin Svcs Officer 4	07245 SR1200	0	0.00	1	1.00	1	1.00
Application Tech 1	10100 SR0700	3	3.00	3	3.00	2	2.00
Aquatics Coord	06801 SR0900	2	2.00	3	2.50	1	1.00
Automotive Mechanic	00680 TG1000	1	1.00	1	1.00	1	1.00
Bldg & Grnds Electrician	01770 TG1200	3	3.00	3	3.00	3	3.00
Bldg Maint Lead Mechanic	02230 TL1000	2	2.00	2	2.00	2	2.00
Bldg Maint Supt	00842 TS1300	1	1.00	1	1.00	1	1.00
Carpenter 1	00960 TG1000	4	4.00	3	3.00	3	3.00
Carpenter 2	00970 TL1000	0	0.00	1	1.00	1	1.00
Concessions Clerk 1	06084 SR0400	9	8.13	9	8.13	18	8.13
Concessions Clerk 2	06085 SR0500	9	8.50	9	8.50	9	8.50
Concessions Supv	06816 SR0800	1	1.00	1	1.00	1	1.00
Custodial Svcs Asst Supv	05450 TS0200	4	4.00	4	4.00	5	5.00
Custodian 1	07280 TG0300	22	22.00	34	26.96	32	25.89
Equip Operator 3	07303 TG0800	1	1.00	0	0.00	0	0.00
Facilities Mgr	06830 SR1200	2	2.00	2	2.00	2	2.00
Facility Coord	07040 SR1100	4	4.00	6	5.00	6	5.00
Finance Officer 2	10151 SR1000	2	2.00	2	2.00	2	2.00
Golf Course Asst Mgr	00451 SR0900	5	5.00	5	5.00	5	5.00
Golf Course Mgr	02280 SR1100	5	5.00	5	5.00	5	5.00
Greenskeeper 1	02300 TS0500	1	1.00	1	1.00	0	0.00
Greenskeeper 2	06077 TS0700	5	5.00	5	5.00	5	5.00
Maint & Repair District Supv	07324 TS1100	6	6.00	6	6.00	6	6.00
Maint & Repair Leader 1	07325 TL0700	17	17.00	20	20.00	20	20.00
Maint & Repair Leader 2	07326 TL0900	1	1.00	1	1.00	1	1.00
Maint & Repair Supv	07327 TS0800	7	7.00	7	7.00	7	7.00
Maint & Repair Worker 1	02799 TG0300	32	28.64	41	33.24	39	31.24
Maint & Repair Worker 2	07328 TG0400	38	38.00	46	45.30	48	46.30
Maint & Repair Worker 3	07329 TG0600	28	28.00	33	33.00	33	33.00
Masonry Worker	03020 TG0900	1	1.00	2	2.00	2	2.00
Museum Coord	03190 SR1000	1	1.00	1	1.00	1	1.00
Museum Gift Shop Mgr	07745 SR0700	1	1.00	1	1.00	1	1.00
Museum Mgr	06848 SR1100	1	1.00	1	1.00	1	1.00
Museum Spec 2	03200 SR0700	3	3.00	3	3.00	3	3.00
Naturalist 2	07335 SR0700	2	1.36	2	1.36	2	1.36
Naturalist 3	07336 SR0800	3	3.00	3	3.00	3	3.00
Nature Center Mgr	07337 SR1100	1	1.00	1	1.00	1	1.00
Office Support Rep 1	10120 SR0400	0	0.00	2	1.00	2	0.75
Office Support Rep 2	10121 SR0500	9	9.00	9	9.00	9	9.00

40 Parks & Recreation-Financial

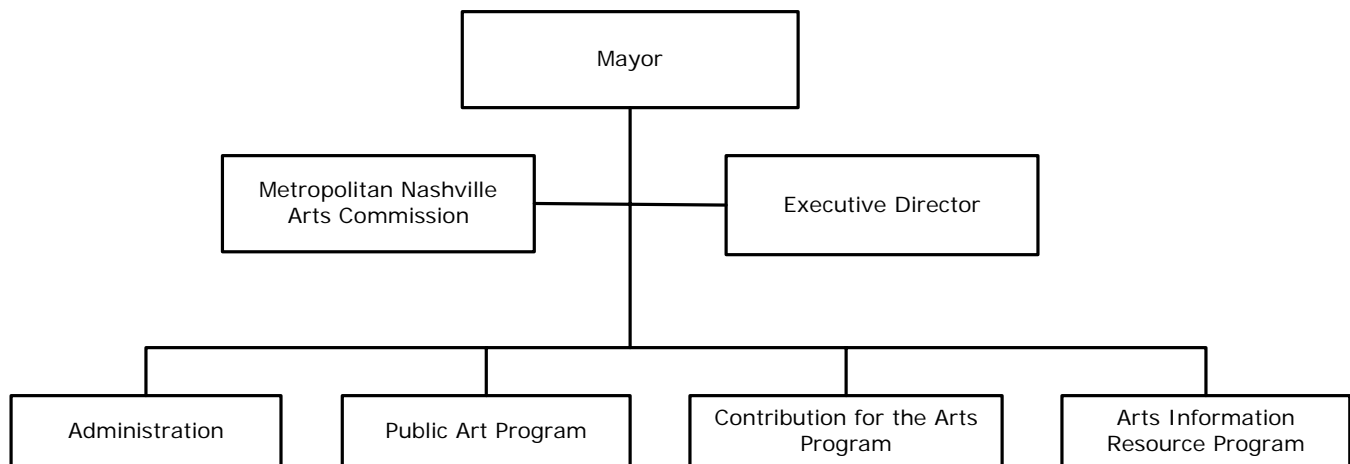


		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101 (Continued)							
Office Support Rep 3	10122 SR0600	6	6.00	9	8.00	9	7.75
Office Support Spec 1	10123 SR0700	2	2.00	2	2.00	1	1.00
Office Support Spec 2	10124 SR0800	2	2.00	2	2.00	2	2.00
Painter 1	07341 TG0800	1	1.00	1	1.00	1	1.00
Park Police 1	06525 SR0700	3	3.00	7	7.00	10	10.00
Park Police 2	10127 SR0800	14	14.00	14	14.00	14	14.00
Park Police Lieutenant	06853 SR1000	1	1.00	1	1.00	1	1.00
Park Police Sergeant	06526 SR0900	3	3.00	3	3.00	4	4.00
Parks & Recreation Asst Dir	06553 SR1500	5	5.00	5	5.00	5	5.00
Parks & Recreation Dir	01610 DP0200	1	1.00	1	1.00	1	1.00
Parks & Recreation Supt	06247 SR1300	11	11.00	11	11.00	11	11.00
Part Time Worker 2	09101	35	25.18	30	21.88	30	21.88
Part Time Worker 3	09102	35	22.89	35	22.89	33	22.83
Plumber	03610 TG1100	2	2.00	3	3.00	3	3.00
Professional Spec	07753 SR1100	2	2.00	1	1.00	1	1.00
Program Coord	06034 SR0900	0	0.00	0	0.00	2	1.50
Program Coordinator	10433 HS1500	0	0.00	3	1.50	3	1.50
Program Spec 2	07379 SR0800	0	0.00	1	0.50	1	1.00
Pub Info Coord	10132 SR1200	1	1.00	1	1.00	1	1.00
Public Info Rep	07384 SR1000	0	0.00	0	0.00	0	0.00
Recreation Center Mgr	01320 SR0900	21	21.00	22	21.50	22	22.00
Recreation Leader	06880 SR0700	66	54.87	94	64.77	102	69.92
Safety Coord	06133 SR1200	0	0.00	0	0.00	0	0.00
Seasonal Worker 1	09103	0	0.00	0	0.00	10	3.30
Seasonal Worker 2	09104	66	34.50	66	34.50	66	34.50
Seasonal Worker 3	09105	136	68.70	148	73.91	161	77.28
Seasonal Worker 4	09106	2	0.96	62	10.56	62	10.56
Seasonal Worker 5	09107	16	6.58	16	6.58	16	6.58
Seasonal/Part-time/Temporary	09020	96	2.00	96	2.00	96	2.00
Special Programs Coord	05923 SR1000	10	9.75	10	9.75	10	9.75
Specialized Skills Instr	00220 SR0800	19	17.90	19	17.90	18	16.90
Specialized Skills Supv	06892 SR1000	4	4.00	4	4.00	4	4.00
Sports Official	09108	200	9.38	200	9.38	200	9.38
Sports Scorer	09110	20	0.67	20	0.67	20	0.67
Sports Supv	04980 SR1000	1	1.00	1	1.00	1	1.00
Stores Supv	06539 SR0800	1	1.00	1	1.00	1	1.00
Total Positions & FTE		1,026	573.01	1,176	631.28	1,213	642.47
Department Totals		1,026	573.01	1,176	631.28	1,213	642.47

41 Metro Arts Commission-At a Glance

Mission	The Metropolitan Nashville Arts Commission exists to provide leadership that stimulates and advances the arts to enrich the human experience for the community. In order to create a vibrant, vigorous, healthy community where all the arts flourish and grow, the Arts Commission's goals are to: promote organizational stability and growth, foster excellence, generate awareness, increase accessibility, respond to diverse community needs, and facilitate cooperation and partnerships.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$2,448,700	\$2,772,600	\$2,573,500
	Special Purpose Funds	302,000	205,100	3,400
	Total Expenditures and Transfers	\$2,750,700	\$2,977,700	\$2,576,900
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
	Other Governments and Agencies	140,900	104,100	0
	Other Program Revenue	0	5,300	3,400
	Total Program Revenue	\$140,900	\$109,400	\$3,400
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$140,900	\$109,400	\$3,400
Positions	Total Budgeted Positions	6	6	6
Contacts	Executive Director: Norree Boyd email: norree.boyd@nashville.gov Financial Manager: Teri McElhaney email: teri.mcelhaney@nashville.gov 800 2 nd Avenue South, 4 th Floor P. O. Box 196300, 37219-6300 Phone: 862-6720 FAX: 862-6731			

Organizational Structure



41 Metro Arts Commission-At a Glance

Budget Highlights FY 2007

• Pay Plan/Fringe Amounts	\$ 30,900
	.5 FTE's
• Non-Recurring Adjustments	(254,000)
• Council Mandated Reduction	(258,400)
• Contribution to the Arts (Non-Recurring)	250,000
• Safety & Risk Management Premiums	1,000
• Internal Services Fees	
• Finance Charge	4,800
• Human Resources Charge	(600)
• Information Systems Charge	19,600
• Shared Business Office Charge	3,300
• Shared Services Charge	4,600
• Customer Call Center Charge	(200)
• Postal Service Charge	(1,000)
• Surplus Property Charge	900
• Special Purpose Funds	(201,700)
Total	<u>\$ (400,800)</u>
	<u>.5 FTE's</u>

Overview

ADMINISTRATION

Administrative staff serves as the liaison with Commission, Office of the Mayor, Metro Council and other Metro departments. Staff is responsible for budget preparation; seeking outside funding from state, regional and national sources; overseeing public information programs; planning and managing the department's finances; coordinating Commission and committee work; oversight of Commission programs and engaging in cultural planning and research pertaining to public policy issues.



Artist Alice Aycock, *Ghost Ballet for the East Bank Machineworks*, projected 2007, Rendering by Alice Aycock

PUBLIC ART PROGRAM

As the MNAC's newest initiative, the Public Art Program administers and supervises the public art program according to approved public art guidelines; recommends members and manages public art committees; provides

technical assistance to artists and client departments; supervises project managers as required; serves as the liaison between artists, architects, engineers, design professional, Metro departments, and facilitators of public art projects; and assists with public information and outreach.

After Mayor Purcell introduced and the Metro Council adopted Public Art Ordinance BL2000-250 establishing the program, the staff with the support of its Commission and many other community members has been building solid framework for managing the program. The Ordinance allocates 1% of certain bond-funded construction projects in the Capital Budget to a Public Art Fund and directs the MNAC to establish policies and procedures to manage the program. Public Art Guidelines are now in place and a standing Public Art Committee uses those policies and procedures to make decisions about allocation of funds, site selections, and other program- and project-related matters.

The program is now underway with launching its first project using this process. The project will be located on the East Bank Greenway near the Shelby Street pedestrian bridge. The selection of this site was based on public input from the *Plan of Nashville*, including two community workshops specifically focused on public art.

Following the initial planning phase, a national call-to-artists was distributed in late 2004 to which over 150 artists responded with their qualifications and letters of interests. The Public Art Committee (PAC) appointed a citizen selection panel, who reviewed the submissions and chose six semi-finalist artists. The artists came to Nashville for a site visit to explore the site as a first step in the process of developing a site-specific artwork proposal for presentation to the selection panel. Based on the proposals, Alice Aycock was named to create the artwork. The selection panel recommended and the PAC and MNAC approved the design proposed by Aycock. The sculpture design, titled *Ghost Ballet for the East Bank Machineworks*, was unveiled in July 2005 and is now in fabrication. The work is expected to be complete in June 2007.

The Public Art Committee recommended and the MNAC approved a second project to be located at the Public Square within the Metro Courthouse campus. This site is viewed as a highly significant civic space and a vital one for public art. In order to make art an integral part of the planning and design of the Square, the MNAC collaborated with the project design team to hire a public artist as a member of the design team to develop an art plan for the project. The Public Art Committee recommended and the MNAC approved three art projects from the proposed plan. The artist selection process is underway with a call to artists/RFQ distributed in March and a response deadline on April 28, 2006. Anticipated completion is June 2007.

The MNAC sees these two initial projects as a major step toward the city's goals to focus attention on the Cumberland River, increase pedestrian traffic across the Shelby Bridge, and make a positive cultural and economic impact on the downtown experience for residents and visitors.

41 Metro Arts Commission-At a Glance

CONTRIBUTIONS TO THE ARTS PROGRAM

The Contributions to the Arts Program manages the Metro grants program for non-profit arts organizations in Nashville and Davidson County. The program was authorized by resolution R88-573.

The grants program awards 6 different types of grants. Community volunteers serve as panelists to review grant applications and recommend grant awards to the Commission.

Forty-eight local arts organizations received \$2,300,400 in grants from the Contributions to the Arts fund and \$42,580 from Tennessee Arts Commission pass-through grants for FY '06 from the Metro Nashville Arts Commission. These organizations are listed on the following page. Of those organizations, fifteen are smaller or emerging organizations with revenues under \$100,000, and twelve are newly funded this fiscal year.

- Basic Operating Support I Grants support the general operations of arts organizations with revenues in excess of \$750,000.
- Basic Operating Support II Grants support the general operations of arts organizations with revenues between \$100,000 and \$749,999.
- Basic Operating Support III Grants support art projects or general operations of arts organizations with annual cash revenues less than \$100,000. The applicant organization's primary purpose must be to produce, support or present art or cultural programs.
- Program Grants support specific arts or cultural programs or projects of non-art applicant organizations viewed to be beneficial to the cultural quality of life in Nashville.
- Creation Grants benefit one or more artists who collaborate with the applicant organization for creation of original works of art.
- New Opportunity Grants allows the Commission to meet the changing needs of the arts community.

The grants cycle begins with a public grant guidelines orientation held in February and is followed with a March grant application deadline. In May, the public peer panels review grants. This process continues through June, with review panel recommendations to the MNAC. The recommendations are reviewed and voted upon by the full Commission in Mid-July. Following Commission approval, grant recipients are notified.

In addition to administering the grants program, staff is responsible for drawing up grant guidelines, managing grants and the granting process, developing contacts with individuals and groups engaged in the arts, providing technical assistance to grant applicants and recipients, and engaging in outreach to the larger Davidson County community. The MNAC also administers Tennessee Arts Commission's *Arts Build Communities* program for Davidson County.

ARTS INFORMATION RESOURCE PROGRAM

The Arts Information Resource Program gathers and effectively communicates community and constituent needs and community expectations; participates in cultural planning efforts; conducts research such as the arts marketing studies and annual arts economic impact studies; markets Nashville's art industry locally, regionally and nationally; maintains web sites, including the *Arts Directory* and *Artist Registry* on-line; convenes and presents forums, workshops, and other public information-sharing meetings; convenes the monthly Cultural Executives Network and publishes the monthly newsletter, *Metro Arts Alert* and other publications.

41 Metro Arts Commission-At a Glance

FY 2006 Contributions to the Arts Grant Recipient Organizations

• Act I	\$ 3,625	• Nashville Jazz Workshop	\$ 20,984
• Actors Bridge	24,413	• Nashville Opera Association	154,968
• African American Cultural Alliance	1,000	• Nashville Public Radio	2,000
• Alias Chamber Ensemble	1,985	• Nashville Public Television	18,638
• American Roots Music Ed	9,300	• Nashville Shakespeare Festival	30,341
• Belcourt Theatre	38,440	• Nashville Symphony	408,066
• Centerstone Mental Health	3,500	• Native American Indian Association	17,878
• Cheekwood	204,340	• People's Branch Theatre	25,010
• Chinese Arts Alliance	7,448	• Ridley-Temple Foundation	3,365
• Country Music Foundation	195,012	• Ruby Green Foundation	7,333
• Creative Artists of TN (CATS)	10,279	• Senior Center for the Arts	8,918
• Donelson Senior Center (w/Senior Citizens, Inc.)	16,026	• Sudan Acholi Community of TN	2,961
• Friends of Centennial Park and Parthenon	1,500	• Tennessee Art League	9,527
• Frist Center for the Visual Arts	297,025	• Tennessee Artists' Guild (at Madison Art Center)	13,529
• Global Education Center	24,413	• Tennessee Association of Craft Artists	14,567
• Humanities Tennessee	16,822	• Tennessee Performing Arts Center	199,038
• Ideapro	2,371	• Tennessee Repertory Theatre	63,655
• L.A.S. Therapy Network	2,000	• Tennessee Theatre Company	1,500
• Lakewood Theatre Company	3,463	• Travellers Rest Historic Museum	3,623
• Music City Blues Society	6,625	• Untitled	1,412
• Nashville Ballet	106,925	• Vanderbilt JFK Center	2,600
• Nashville Chamber Orchestra	43,018	• Village Cultural Arts Center	35,822
• Nashville Children's Theatre	74,821	• W. O. Smith School	50,700
• Nashville Film Festival	50,635	• Watkins College of Art and Design	100,870

41 Metro Arts Commission-Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
CONTRIBUTIONS FOR THE ARTS PROGRAM					
1. Increase the number of arts organizations funded by grants.	Number of arts organizations funded	*40	42	45	48
2. Develop new opportunities for local non-profit organizations	Dollars provided for new opportunity and commission initiative grants	NA	NA	\$25,000	\$50,000
* FY 2005 Grant Guidelines revisions streamlined the granting process for organizations submitting more than one grant proposal, resulting in increased efficiency and therefore fewer grants proposals.					
ARTS INFORMATION RESOURCE PROGRAM					
1. Generate awareness through information programs.	Number of Arts Alerts, newsletters and press releases, published and distributed	8	9	10	10
2. Provide resource information to the arts community.	Number of Artist Registry and Arts Directory participants	350	381	365	390

41 Metro Arts Commission-Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	368,100	359,536	398,900	429,800
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	9,800	5,489	10,400	11,400
Travel, Tuition, and Dues	12,300	11,082	11,400	12,400
Communications	1,100	1,593	3,900	4,500
Repairs and Maintenance Services	1,000	948	1,000	1,000
Internal Service Fees	37,300	35,953	26,000	57,400
TOTAL OTHER SERVICES	61,500	55,066	52,700	86,700
Other Expense	1,900,015	1,908,232	2,223,400	2,057,000
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	2,329,615	2,322,834	2,675,000	2,573,500
Transfers to Other Funds and Units	119,085	119,085	97,600	0
TOTAL EXPENSE AND TRANSFERS	2,448,700	2,441,919	2,772,600	2,573,500
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	0	0	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	0	0	0	0

41 Metro Arts Commission-Financial

Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	0	0	0	0
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	64,300	87,195	53,000	0
Travel, Tuition, and Dues	0	0	500	0
Communications	40,000	2,121	4,000	0
Repairs and Maintenance Services	0	0	0	0
Internal Service Fees	0	1,975	0	0
TOTAL OTHER SERVICES	104,300	91,292	57,500	0
Other Expense	175,700	167,205	144,200	0
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	22,000	0	3,400	3,400
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	302,000	258,497	205,100	3,400
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	302,000	258,497	205,100	3,400
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	68,500	68,500	47,000	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	50,600	50,585	57,100	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	119,100	119,085	104,100	0
Other Program Revenue	21,800	0	5,300	3,400
TOTAL PROGRAM REVENUE	140,900	119,085	109,400	3,400
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	140,900	119,085	109,400	3,400

41 Metro Arts Commission-Financial

			FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>		<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101								
Arts Commission Exec Dir	06650 DP0100		1	1.00	1	1.00	1	1.00
Development Coord	06400 SR1200		1	0.60	1	1.00	1	1.00
Office Support Rep 3	10122 SR0600		1	1.00	1	1.00	1	1.00
Program Coord	06034 SR0900		1	1.00	1	1.00	1	1.00
Seasonal/Part-time/Temporary	09020		1	0.50	1	0.50	1	0.50
Special Asst To The Dir	05945 SR1300		1	1.00	1	1.00	1	1.00
Total Positions & FTE			6	5.10	6	5.50	6	5.50
Department Totals			6	5.10	6	5.50	6	5.50

61 Municipal Auditorium-At a Glance



Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$1,791,200	\$ 0	\$ 0
	Special Purpose Fund	0	1,860,900	2,021,700
	Total Expenditures and Transfers	\$1,791,200	\$1,860,900	\$2,021,700
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$990,000	\$1,012,600	\$1,012,600
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$990,000	\$1,012,600	\$1,012,600
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	0	848,300	1,009,100
	Total Revenues	\$990,000	\$1,860,900	\$2,021,700
Positions	Total Budgeted Positions	12	12	12
Contacts	<div> <div> Auditorium Manager: Bob Skoney Financial Manager: Jere Tanner 417 4th Avenue North 37219 </div> <div> email: bob.skoney@nashville.gov email: jere.tanner@nashville.gov Phone: 862-6390 FAX: 862-6394 </div> </div>			

Line of Business and Program

Business Development

Venue Booking
Event Promotion

Operations

Facility Preparation
Customer Service

Administrative

Non-allocated Financial Transactions



61 Municipal Auditorium-At a Glance



Mission	The mission of the Nashville Municipal Auditorium is to provide multipurpose venue and event coordination products to the citizens of Nashville so that they can experience a positive economic impact through a variety of public and private events.
Goals	<p>By 20__, customers of the Municipal Auditorium will experience significant increases in event awareness and venue presence resulting in greater economic impact for the Nashville community as evidenced by:</p> <ul style="list-style-type: none"> • __% increase in the number of profitable events • __% increase in sponsorship dollars • __% increase in annual attendance <p>By the year 20__, the customers of the Nashville Municipal Auditorium will experience a greater level of customer satisfaction and an enhanced event experience via upgraded technologies, as evidenced by:</p> <ul style="list-style-type: none"> • __% of attendees who report a satisfactory level with venue accommodation and upgrades • __% of promoters who report satisfaction with venue upgrades • __% increase in number of eTickets scanned by TicketFast technology <p>By 20__, the citizens of Davidson County will experience a rise in economic impact as evidenced by:</p> <ul style="list-style-type: none"> • __% increased number of shows • __% rise of sales tax dollars collected by the Municipal Auditorium from tickets, concessions and novelties • __% increase of economic impact - per Convention and Visitors Bureau study <p>By 20__, the customer will experience safe and convenient parking options while attending Municipal Auditorium events as evidenced by:</p> <ul style="list-style-type: none"> • __% of the time that events are not delayed due to parking • __% of customers reporting satisfaction with parking options <p>NOTE: Municipal Auditorium's Strategic Business Plan – its Mission, Goals, and Programs as listed here – are pending.</p>

Budget Change and Result Highlights FY 2007

<u>Recommendation</u>		<u>Result</u>
Venue Booking Program		
Travel Expenses.	\$(6,000)	Reduction in the exposure of the venue in the marketplace and decrease in department's ability to attract profitable events
Event Promotion Program		
Advertising.	(6,500)	Decrease in usage at the venue and decreased attendance. Negative impact on departmental goal of increasing number of profitable shows
Facility Preparation Program		
Window Cleaning and Insurance	(5,000)	Reduction in the general cleanliness of the venue. Minimal impact on departmental goals of having a safe and well maintained facility
Customer Service Program		
District Energy System	(5,000)	No impact on departmental goals.
Non-allocated Financial transactions Program		
Pay Plan / Fringe Amounts	60,900	Promotes the hiring and retention of a qualified workforce
Safety and Risk Management Premiums	29,800	Coverage of safety and risk management premiums and activities

61 Municipal Auditorium-At a Glance



Budget Change and Result Highlights FY 2007

<u>Recommendation</u>		<u>Result</u>
Internal Service Charges		
Finance Charge	\$ 2,600	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resource Charge	(1,700)	Delivery of core human resource functions including hiring, training, and evaluation/management.
Information Systems Charge	9,800	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity
Shared Business Office Charge	(400)	Delivery of administrative support functions.
Shared Service Charge	4,800	Delivery of centralized payment services
Fleet Management Charge	3,000	Delivery of fleet management, fuel services, and maintenance functions
Surplus Property Charge	600	Handling and disposition of surplus property
Adjustment to Offset LOCAP Charges	73,900	Ability to pay central service charges
TOTAL	\$160,800	

61 Municipal Auditorium-At a Glance



Business Development Line of Business - The purpose of the Business Development line of business is to provide marketing and sales products to prospective event organizers and attendees so they can host and/or attend events at the Municipal Auditorium.

Venue Booking Program

The purpose of the Venue Booking Program is to provide sales and marketing products to prospective event organizers so they can book an event at the Municipal Auditorium.

Results Narrative

The proposed budget for the Venue Booking Program includes a reduction of \$6,000 in travel expenses. With the proposed reductions, we expect this will reduce the exposure of the venue in the market place and reduce our ability to attract profitable events. This reduction will impact our departmental goal of increasing number of profitable shows.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Special Purpose Fund	NA	NA	\$203,200	...	\$197,200
FTEs: Special Purpose Fund	NA	NA	1.3	...	1.3
Results					
Percentage of events booked at the Municipal Auditorium	NA	NA	NA	NA	NA

Event Promotion Program

The purpose of the Event Promotion Program is to provide post-contract sales and marketing products to prospective event attendees so they can attend an event at the Municipal Auditorium as a result of an event promotion package.

Results Narrative

The proposed budget for the Event Promotion Program includes a reduction of \$6,500 in advertising. With the proposed reductions, we do expect a decrease in usage at the venue and decreased attendance. This will have an impact on our departmental goal of increasing number of profitable shows.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Special Purpose Fund	NA	NA	\$251,800	...	\$245,300
FTEs: Special Purpose Fund	NA	NA	2.0	...	2.0
Results					
Percentage who attend an event at the Municipal Auditorium as a result of an event promotion package (via survey)	NA	NA	NA	NA	NA

Operations Line of Business – The purpose of the Operations line of business is to provide facility preparation and customer service support products to event organizers and attendees so they can experience a successful event.

Facility Preparation Program

The purpose of the Facility Preparation Program is to provide production support products to event organizers and attendees so they can experience a safe and well maintained facility.

Results Narrative

The proposed budget for the Facility Preparation Program includes a reduction of \$5,000 (\$4,000 in window cleaning, \$1,000 in insurance). With the proposed reductions we expect a reduction in the general cleanliness of the venue. This will impact our departmental goals of having a safe and well maintained facility.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Special Purpose Fund	NA	NA	\$977,500	...	\$972,500
FTEs: Special Purpose Fund	NA	NA	5.1	...	5.1
Results					
Percentage attendees and event organizers who experience a safe and well maintained facility	NA	NA	NA	NA	NA

61 Municipal Auditorium-At a Glance



Customer Service Program

The purpose of the Customer Service Program is to provide information and event enhancement products to event attendees so that they can have a positive event experience.

Results Narrative

The proposed budget for the Customer Service Program includes a reduction of \$5,000 for District Energy System. With the proposed reductions, we expect no change in customer service. The proposed reductions will have no impact on our departmental goals of people having a positive event experience.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Special Purpose Fund	NA	NA	\$428,400	...	\$423,400
FTEs: Special Purpose Fund	NA	NA	3.6	...	3.6
Results					
Percentage of attendees who say they had a positive event experience (survey)	NA	NA	NA	NA	NA

Administrative Line of Business - The purpose of the Administrative line of business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to pay plan, benefits, safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$183,300

61 Municipal Auditorium-Financial



Municipal Auditorium Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	747,700	732,024	747,900	808,600
OTHER SERVICES:				
Utilities	408,400	344,181	401,400	396,400
Professional and Purchased Services	541,300	431,900	535,100	531,100
Travel, Tuition, and Dues	8,300	5,397	14,300	8,300
Communications	11,700	10,101	18,200	11,700
Repairs and Maintenance Services	26,600	32,402	40,600	40,600
Internal Service Fees	25,800	29,827	75,100	93,800
TOTAL OTHER SERVICES	1,022,100	853,807	1,084,700	1,081,900
Other Expense	21,400	17,716	28,500	131,200
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	1,791,200	1,603,547	1,861,100	2,021,700
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	1,791,200	1,603,547	1,861,100	2,021,700
PROGRAM REVENUE:				
Charges, Commissions, & Fees	990,000	913,207	1,012,600	1,012,600
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	990,000	913,207	1,012,600	1,012,600
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	848,300	1,009,100
TOTAL REVENUE AND TRANSFERS	990,000	913,207	1,860,900	2,021,700

61 Municipal Auditorium-Financial

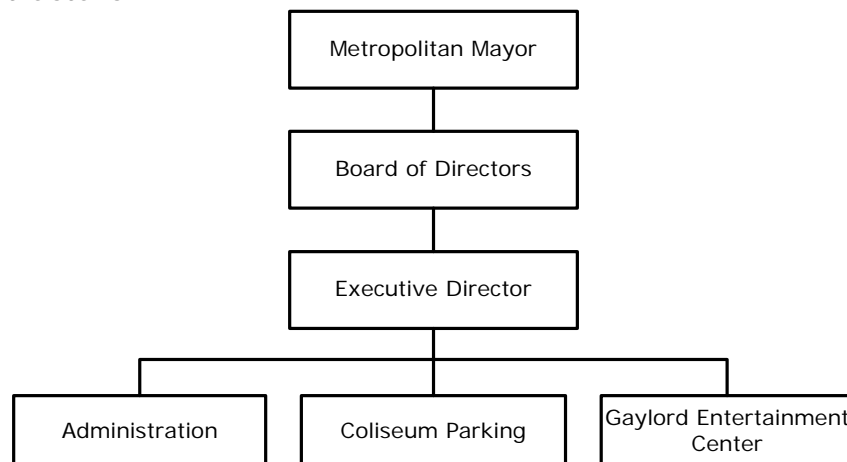


			FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>		<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
Municipal Auditorium 60161								
Admin Svcs Officer 3	07244	SR1000	3	3.00	3	3.00	3	3.00
Auditorium Mgr	00660	DP0100	1	1.00	1	1.00	1	1.00
Bldg Maint Mechanic	02220	TG0800	2	2.00	2	2.00	2	2.00
Bldg Maint Supv	07256	TS1100	1	1.00	1	1.00	1	1.00
Bldg Maint Worker	07257	TG0400	1	1.00	1	1.00	1	1.00
Event Set Up Leader	06075	TL0700	1	1.00	1	1.00	1	1.00
Facility Coord	07040	SR1100	1	1.00	1	1.00	1	1.00
Finance Officer 3	10152	SR1200	1	1.00	1	1.00	1	1.00
Office Support Rep 2	10121	SR0500	1	1.00	1	1.00	1	1.00
Total Positions & FTE			12	12.00	12	12.00	12	12.00
Department Totals			12	12.00	12	12.00	12	12.00

64 Sports Authority-At a Glance

Mission	The Sports Authority was formed January 8, 1996, pursuant to T.C.A. § 67-6-103, the “Sports Authority Act.” The Sports Authority’s mission, as defined in this act, is to: 1. plan, promote, finance, construct, acquire, renovate, equip and enlarge buildings. 2. operate sports complexes, stadium, arena, structures and facilities for public participation and enjoyment of professional and amateur sports, fitness, health and recreational activities. 3. conduct itself to do what is reasonable and necessary to attract professional sports franchises to Nashville.																																																										
Budget Summary	<table><thead><tr><th></th><th>2004-05</th><th>2005-06</th><th>2006-07</th></tr></thead><tbody><tr><td colspan="4">Expenditures and Transfers:</td></tr><tr><td>GSD General Fund</td><td></td><td></td><td></td></tr><tr><td>Special Purpose Funds</td><td>\$161,900</td><td>\$213,800</td><td>\$625,200</td></tr><tr><td>Total Expenditures and Transfers</td><td><u>\$161,900</u></td><td><u>\$213,800</u></td><td><u>\$625,200</u></td></tr><tr><td colspan="4">Revenues and Transfers:</td></tr><tr><td>Program Revenue</td><td></td><td></td><td></td></tr><tr><td>Charges, Commissions, and Fees</td><td>\$ 0</td><td>\$ 0</td><td>\$ 0</td></tr><tr><td>Other Governments and Agencies</td><td>0</td><td>0</td><td>0</td></tr><tr><td>Other Program Revenue</td><td>0</td><td>0</td><td>0</td></tr><tr><td>Total Program Revenue</td><td>\$ 0</td><td>\$ 0</td><td>\$ 0</td></tr><tr><td>Non-Program Revenue</td><td>0</td><td>0</td><td>0</td></tr><tr><td>Transfers From Other Funds and Units</td><td>161,900</td><td>209,000</td><td>625,200</td></tr><tr><td>Total Revenues</td><td><u>\$161,900</u></td><td><u>\$209,000</u></td><td><u>\$625,200</u></td></tr></tbody></table>				2004-05	2005-06	2006-07	Expenditures and Transfers:				GSD General Fund				Special Purpose Funds	\$161,900	\$213,800	\$625,200	Total Expenditures and Transfers	<u>\$161,900</u>	<u>\$213,800</u>	<u>\$625,200</u>	Revenues and Transfers:				Program Revenue				Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0	Other Governments and Agencies	0	0	0	Other Program Revenue	0	0	0	Total Program Revenue	\$ 0	\$ 0	\$ 0	Non-Program Revenue	0	0	0	Transfers From Other Funds and Units	161,900	209,000	625,200	Total Revenues	<u>\$161,900</u>	<u>\$209,000</u>	<u>\$625,200</u>
	2004-05	2005-06	2006-07																																																								
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Other Governments and Agencies	0	0	0																																																								
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Transfers From Other Funds and Units	161,900	209,000	625,200																																																								
Total Revenues	<u>\$161,900</u>	<u>\$209,000</u>	<u>\$625,200</u>																																																								
Positions	Total Budgeted Positions	2	2																																																								
Contacts	Executive Director: Emmett Edwards email: emmett.edwards@nashville.gov 222 2nd Avenue North 37201 Phone: 880-1021 FAX: 880-1990																																																										

Organizational Structure



64 Sports Authority-At a Glance

Budget Highlights FY 2007

• Pay Plan/Fringe Amounts	\$ 18,100
• Safety and Risk Management Premiums	379,300
• Internal Service charges	
• Finance Charge	3,600
• Human Resource Charge	(300)
• Information Systems Charge	10,200
• Shared Business Office Charge	200
• Shared Services Charge	300
• Postal Service Charge	(100)
• Surplus Property Charge	100
Total	<u>\$411,400</u>

Overview

ADMINISTRATION

The administrative staff serves the thirteen-member board. Responsibilities include analysis of issues raised by the board, planning and recording all committee and board meetings, providing the public with proper notice of meetings, representing the board in the community and state, maintenance of file and records related to the Nashville Coliseum and Gaylord Entertainment Center, administering the civic use application process for the Nashville Coliseum, and coordinating such use with the coliseum's management agent.



COLISEUM PARKING

The Coliseum Parking staff is responsible for generating additional revenue through a paid parking program at the

Nashville Coliseum. The additional revenue is designated to the Sports Authority revenue bond debt service. Currently there are two coin box operations for daily parking. Coliseum Parking also oversees the civic event parking for events hosted by non-profit organizations.

Approximately \$75,000 in revenue from its Coliseum parking program was generated in FY 2005.



GAYLORD ENTERTAINMENT CENTER

The Gaylord Entertainment Center is a multi-purpose sports, entertainment, convention, and community facility. The facility is the home of the National Hockey League's Nashville Predators. The mission of the Gaylord Entertainment Center is to provide a wide variety of sports, entertainment and special event choices to the citizens of Davidson County. The Center is intended to be an economic generator positively impacting the central downtown. The Center is an important part of the Downtown Convention profile working directly with the Nashville Convention Center and the Nashville Convention and Visitors Bureau to successfully deliver convention/travel and tourism to the City.

64 Sports Authority-Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
Sports Authority					
1. Collect revenue for lease agreement and parking program at the Coliseum Stadium.	a. Revenue collections from Tennessee State University	\$131,522	\$131,522	\$131,522	\$131,522
	b. Revenue collections from Cumberland Stadium LP	\$362,319	\$362,319	\$362,319	\$362,319
	c. Revenue collections from parking program	\$75,000	\$74,987	\$71,000	\$73,000
2. Collect revenue from seat user fees from special events at the Gaylord Entertainment Center.	Revenue collections from seat user fees*	\$1,211,396	\$398,134	\$1,211,396	\$1,271,339
	a. GEC	\$479,430	\$392,713	\$500,000	\$475,000
	b. Nashville Predators	\$731,966	\$5,421	NA	\$796,339

* As the performance measures relate to the Sports Authority's budget, the seat user fee amount includes seat user fees collected for both non-hockey and hockey events held at the Gaylord Entertainment Center.

64 Sports Authority-Financial

GSD General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	0	0	0	0
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	0	0	0	0
Travel, Tuition, and Dues	0	0	0	0
Communications	0	0	0	0
Repairs and Maintenance Services	0	0	0	0
Internal Service Fees	0	0	0	0
TOTAL OTHER SERVICES	0	0	0	0
Other Expense	0	0	0	0
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	0	0	0	0
Transfers to Other Funds and Units	161,900	324,715	213,800	625,200
TOTAL EXPENSE AND TRANSFERS	161,900	324,715	213,800	625,200
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	0	0	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	0	0	0	0

64 Sports Authority-Financial

Special Purpose Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	132,000	130,495	141,600	159,700
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	0	3,765	200	200
Travel, Tuition, and Dues	4,000	2,628	3,400	3,300
Communications	3,500	989	3,300	3,400
Repairs and Maintenance Services	0	0	0	0
Internal Service Fees	8,400	11,061	51,600	65,600
TOTAL OTHER SERVICES	15,900	18,444	58,500	72,500
Other Expense	14,000	10,735	13,700	393,000
Pension, Annuity, Debt, & Other Costs	0	9,089,410	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	160,000	0	0
TOTAL OPERATING EXPENSE	161,900	9,409,084	213,800	625,200
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	161,900	9,409,084	213,800	625,200
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	0	0	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	161,900	324,715	209,000	625,200
TOTAL REVENUE AND TRANSFERS	161,900	324,715	209,000	625,200

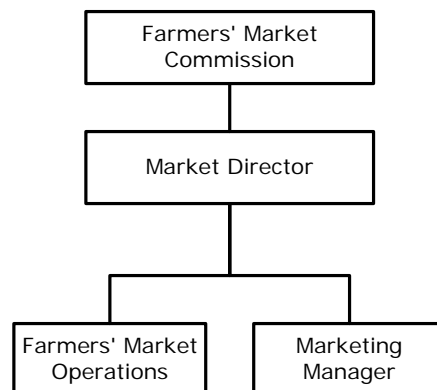
64 Sports Authority-Financial

		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
GSD General 10101							
Admin Svcs Officer 3	07244 SR1000	1	1.00	1	1.00	1	1.00
Sports Authority Exec Director	07971	1	1.00	1	1.00	1	1.00
Total Positions & FTE		2	2.00	2	2.00	2	2.00
Department Totals		2	2.00	2	2.00	2	2.00

60 Farmers' Market Fund-At a Glance

Mission	Through a collaboration of government and local owner-operators, the Davidson County Farmers' Market provides: a diverse collection of the freshest, highest-quality foods available; service to customers that is second to none; and products that provide a good value for the dollar; in an atmosphere that provides a unique shopping experience with an emphasis on Tennessee.																																																						
Budget Summary	<table><tr><td></td><td><u>2004-05</u></td><td><u>2005-06</u></td><td><u>2006-07</u></td></tr><tr><td colspan="4">Expenditures and Transfers:</td></tr><tr><td>Farmers' Market Fund</td><td><u>\$1,042,600</u></td><td><u>\$1,236,500</u></td><td><u>\$1,214,500</u></td></tr><tr><td>Total Expenditures and Transfers</td><td><u><u>\$1,042,600</u></u></td><td><u><u>\$1,236,500</u></u></td><td><u><u>\$1,214,500</u></u></td></tr><tr><td colspan="4">Revenues and Transfers:</td></tr><tr><td>Program Revenue</td><td></td><td></td><td></td></tr><tr><td>Charges, Commissions, and Fees</td><td>\$968,500</td><td>\$1,037,900</td><td>\$1,028,200</td></tr><tr><td>Other Governments and Agencies</td><td>0</td><td>0</td><td>0</td></tr><tr><td>Other Program Revenue</td><td><u>0</u></td><td><u>0</u></td><td><u>0</u></td></tr><tr><td>Total Program Revenue</td><td><u>\$968,500</u></td><td><u>\$1,037,900</u></td><td><u>\$1,028,200</u></td></tr><tr><td>Non-Program Revenue</td><td>0</td><td>0</td><td>0</td></tr><tr><td>Transfers From Other Funds and Units</td><td><u>0</u></td><td><u>0</u></td><td><u>258,000</u></td></tr><tr><td>Total Revenues</td><td><u><u>\$968,500</u></u></td><td><u><u>\$1,037,900</u></u></td><td><u><u>\$1,286,200</u></u></td></tr></table>		<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	Expenditures and Transfers:				Farmers' Market Fund	<u>\$1,042,600</u>	<u>\$1,236,500</u>	<u>\$1,214,500</u>	Total Expenditures and Transfers	<u><u>\$1,042,600</u></u>	<u><u>\$1,236,500</u></u>	<u><u>\$1,214,500</u></u>	Revenues and Transfers:				Program Revenue				Charges, Commissions, and Fees	\$968,500	\$1,037,900	\$1,028,200	Other Governments and Agencies	0	0	0	Other Program Revenue	<u>0</u>	<u>0</u>	<u>0</u>	Total Program Revenue	<u>\$968,500</u>	<u>\$1,037,900</u>	<u>\$1,028,200</u>	Non-Program Revenue	0	0	0	Transfers From Other Funds and Units	<u>0</u>	<u>0</u>	<u>258,000</u>	Total Revenues	<u><u>\$968,500</u></u>	<u><u>\$1,037,900</u></u>	<u><u>\$1,286,200</u></u>		
	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>																																																				
Expenditures and Transfers:																																																							
Farmers' Market Fund	<u>\$1,042,600</u>	<u>\$1,236,500</u>	<u>\$1,214,500</u>																																																				
Total Expenditures and Transfers	<u><u>\$1,042,600</u></u>	<u><u>\$1,236,500</u></u>	<u><u>\$1,214,500</u></u>																																																				
Revenues and Transfers:																																																							
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Other Governments and Agencies	0	0	0																																																				
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Transfers From Other Funds and Units	<u>0</u>	<u>0</u>	<u>258,000</u>																																																				
Total Revenues	<u><u>\$968,500</u></u>	<u><u>\$1,037,900</u></u>	<u><u>\$1,286,200</u></u>																																																				
Positions	Total Budgeted Positions	8	8	8																																																			
Contacts	Farmers' Market Director: Jeff Themm Marketing Manager: Marne Duke 900 8 th Avenue North 37208			email: jeff.themm@nashville.gov email: marne.duke@nashville.gov Phone: 880-2001 FAX: 880-2000																																																			

Organizational Structure



60 Farmers' Market Fund-At a Glance

Budget Highlights FY 2007

• Non-Recurring Adjustment	\$ (70,000)
• Pay Plan/Fringe Benefits	17,400
• Safety & Risk Management Premiums	500
• Internal Services Fees	
• Finance Charge	3,400
• Human Resources Charge	(1,200)
• Information Systems Charge	17,800
• Shared Business Office Charge	100
• Shared Services Charge	5,200
• Customer Call Center Charge	100
• Fleet Management Charge	(200)
• Postal Service Charge	200
• Surplus Property Charge	400
• Adjustment to Offset LOCAP Charges	4,300
Total	<u><u>\$ (22,000)</u></u>

Overview

FARMERS' MARKET OPERATIONS

The Farmers' Market has four distinct areas under its umbrella: the Farm Sheds, the Public Market, the Flea Market and the Nursery.

The Farm Sheds supply a wide selection of produce and plants, 12 months of the year. The Public Market area has unique restaurants and a wide selection of different international foods. The Flea Market is open every weekend throughout the year. The vendors offer a wide range of products at reasonable prices. Gardens of Babylon, our nursery at the south end of the property, is a full service nursery.



60 Farmers' Market Fund-Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
FARMERS' MARKET OPERATIONS					
1. To operate as an Enterprise Fund.	Monthly results presented to our board. Yearly revenue results presented by the external auditors	\$1,042,600	\$1,189,900	\$1,225,900	\$1,125,292
2. To maintain a clean and safe market for our vendors and the public in general.	Expense of operating and managing the maintenance, janitorial, and security operations.	\$245,600	\$263,324	\$276,778	\$227,549

60 Farmers' Market Fund-Financial

Special Purpose Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	324,400	387,827	414,700	432,100
OTHER SERVICES:				
Utilities	194,300	178,780	195,000	195,000
Professional and Purchased Services	164,100	164,759	234,300	164,300
Travel, Tuition, and Dues	700	63	700	700
Communications	100	71,143	25,100	25,100
Repairs and Maintenance Services	19,600	97,619	27,000	27,000
Internal Service Fees	11,400	14,600	31,100	56,900
TOTAL OTHER SERVICES	390,200	526,965	513,200	469,000
Other Expense	68,000	77,256	50,600	55,400
Pension, Annuity, Debt, & Other Costs	260,000	262,849	258,000	258,000
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	1,042,600	1,254,897	1,236,500	1,214,500
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	1,042,600	1,254,897	1,236,500	1,214,500
PROGRAM REVENUE:				
Charges, Commissions, & Fees	968,500	1,008,041	1,037,900	1,028,200
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	968,500	1,008,041	1,037,900	1,028,200
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	-814	0	0
TOTAL NON-PROGRAM REVENUE	0	-814	0	0
Transfers From Other Funds and Units	0	0	0	258,000
TOTAL REVENUE AND TRANSFERS	968,500	1,007,226	1,037,900	1,286,200

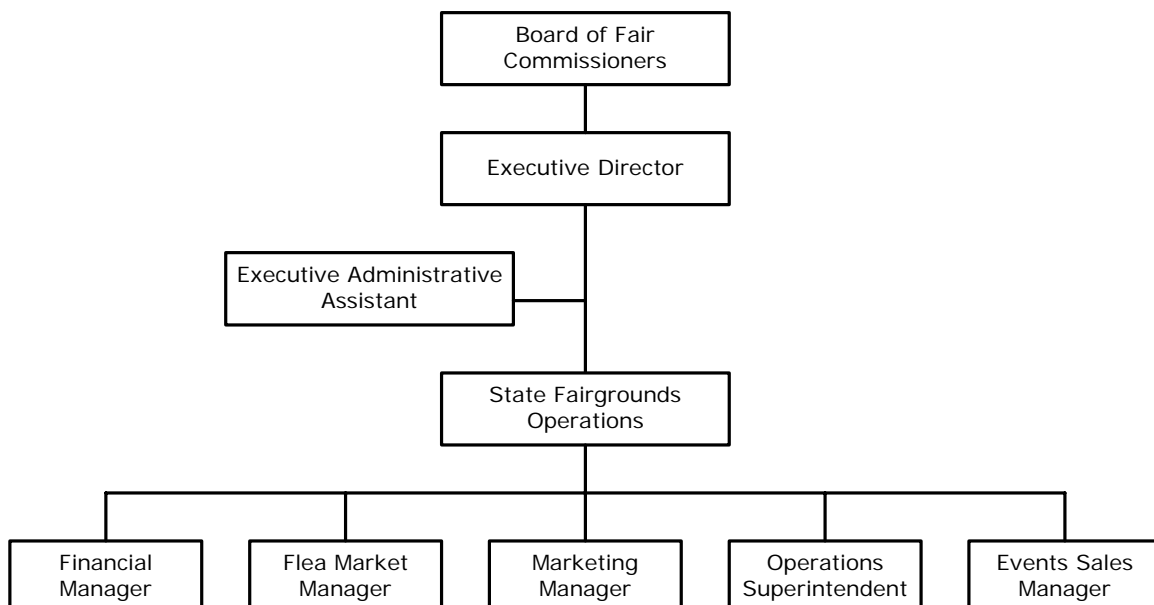
60 Farmers' Market Fund-Financial

	Class	Grade	FY 2005		FY 2006		FY 2007	
			Bud. Pos.	Bud. FTE	Bud. Pos.	Bud. FTE	Bud. Pos.	Bud. FTE
Farmers Market 60152								
Admin Asst	07241	SR0900	0	0.00	0	0.00	1	1.00
Bldg Maint Supv	07256	TS1100	0	0.00	1	1.00	1	1.00
Dir Of Farm Mkt	07112		1	1.00	1	1.00	1	1.00
Finance Mgr - Farm Mkt	07709		1	1.00	0	0.00	0	0.00
Finance Officer 3	10152	SR1200	0	0.00	1	1.00	1	1.00
Maint & Repair Worker 1	02799	TG0300	0	0.00	3	3.00	3	3.00
Maint & Repair Worker 2	07328	TG0400	0	0.00	1	1.00	1	1.00
Office Support Spec 1	10123	SR0700	1	1.00	0	0.00	0	0.00
Office Support Spec 2	10124	SR0800	0	0.00	1	1.00	0	0.00
Operations Mgr-Farm Mkt	07708		1	1.00	0	0.00	0	0.00
Sanitarian	04130		4	4.00	0	0.00	0	0.00
Total Positions & FTE			8	8.00	8	8.00	8	8.00
Department Totals			8	8.00	8	8.00	8	8.00

62 State Fair Fund-At a Glance

Mission	The mission is to be a major venue for agricultural, exhibition, entertainment, cultural, and educational uses for the purposes of enhancing the economic and social benefits to the residents and visitors to the Middle Tennessee region. Of primary importance is the staging of the annual Tennessee State Fair that showcases agriculture, commerce, technology, and industry of the region and provides quality educational and entertainment opportunities for its patrons.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	State Fair Fund	\$3,780,900	\$4,282,500	\$4,298,700
	Total Expenditures and Transfers	\$3,780,900	\$4,282,500	\$4,298,700
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$3,897,400	\$4,425,800	\$4,295,100
	Other Governments and Agencies	0	0	0
	Other Program Revenue	50,700	2,900	3,600
	Total Program Revenue	\$3,948,100	\$4,428,700	\$4,298,700
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$3,948,100	\$4,428,700	\$4,298,700
Positions	Total Budgeted Positions	467	467	465
Contacts	Executive Director: David Jeter Financial Manager: Howell Townes Box 40208 37204 email: david.jeter@nashville.gov email: howell.townes@nashville.gov Phone: 862-8980 FAX: 862-8992			

Organizational Structure



62 State Fair Fund-At a Glance

Budget Highlights FY 2007

• Non-Recurring Adjustment	\$(70,000)
• Reduction in State Fair Expenses	(10,000)
• Reduction in Flea Market Expenses	(63,600)
• Pay Plan/Fringe Benefits	94,300
• Safety & Risk Management Premiums	20,200
• Internal Services Fees	
• Finance Charge	10,000
• Human Resources Charge	(35,200)
• Information Systems Charge	34,500
• Shared Business Office Charge	(3,000)
• Shared Services Charge	21,900
• Customer Call Center Charge	100
• Fleet Management Charge	1,100
• Radio Service Charge	(700)
• Surplus Property Charge	1,400
• Adjustment to offset LOCAP charges	15,200
Total	<u>\$ 16,200</u>

Overview

STATE FAIRGROUNDS OPERATIONS

The State Fair has a five-member Board of Fair Commissioners that oversees the operation of the Tennessee State Fairgrounds on a year-round basis. The Tennessee State Fairgrounds consists of approximately 117 acres about 3 miles south of downtown Nashville, just a few blocks away from Interstate 65 and the 440 Parkway. It puts on the profitable Tennessee State Fair Flea Market for one weekend each month during all 12 months of the year. It also produces the annual ten-day Tennessee State Fair every September. The buildings on the Tennessee State Fairgrounds are rented for various events on a year-round basis, with the rental and set up of tables and chairs available. The 5/8-mile racetrack and accompanying 14,500-person grandstand on the Fairgrounds has the NASCAR Weekly Racing Series most Friday nights during racing season.

62 State Fair Fund-Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
STATE FAIRGROUNDS OPERATIONS					
1. Increase rental income paid to the Tennessee State Fair from racing.	Rental income received by the Tennessee State Fair for racing	\$75,000	\$50,000	\$50,000	\$60,000
2. Increase revenue provided by the monthly Flea Markets.	Flea Market booth rental revenue received by the Tennessee State Fair	\$1,300,000	\$1,268,933	\$1,305,000	\$1,260,000
3. Enhance revenue return by increased attendance at the annual ten-day Tennessee State Fair.	Attendance for the annual ten-day Tennessee State Fair	250,000	205,000	190,000	180,000
4. Increase revenue from the rental of facilities/equipment at the Fairgrounds.	Revenue from the rental of various facilities and equipment (Corporate Sales) at the Fairgrounds.	\$659,800	\$610,313	\$603,800	\$569,200

62 State Fair Fund-Financial

Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	1,221,700	1,180,356	1,286,500	1,380,800
OTHER SERVICES:				
Utilities	385,800	397,731	441,800	463,100
Professional and Purchased Services	696,600	712,675	844,700	723,200
Travel, Tuition, and Dues	6,400	2,927	5,300	3,400
Communications	213,000	218,662	275,700	236,200
Repairs and Maintenance Services	99,100	64,912	98,100	80,500
Internal Service Fees	76,900	89,481	310,600	340,700
TOTAL OTHER SERVICES	1,477,800	1,486,389	1,976,200	1,847,100
Other Expense	573,900	605,777	569,800	620,800
Pension, Annuity, Debt, & Other Costs	487,500	447,470	450,000	450,000
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	3,760,900	3,719,992	4,282,500	4,298,700
Transfers to Other Funds and Units	20,000	20,000	0	0
TOTAL EXPENSE AND TRANSFERS	3,780,900	3,739,992	4,282,500	4,298,700
PROGRAM REVENUE:				
Charges, Commissions, & Fees	3,897,400	3,725,844	4,425,800	4,295,100
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	50,700	1,659	2,900	3,600
TOTAL PROGRAM REVENUE	3,948,100	3,727,504	4,428,700	4,298,700
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	-26,686	0	0
TOTAL NON-PROGRAM REVENUE	0	-26,686	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	3,948,100	3,700,818	4,428,700	4,298,700

62 State Fair Fund-Financial

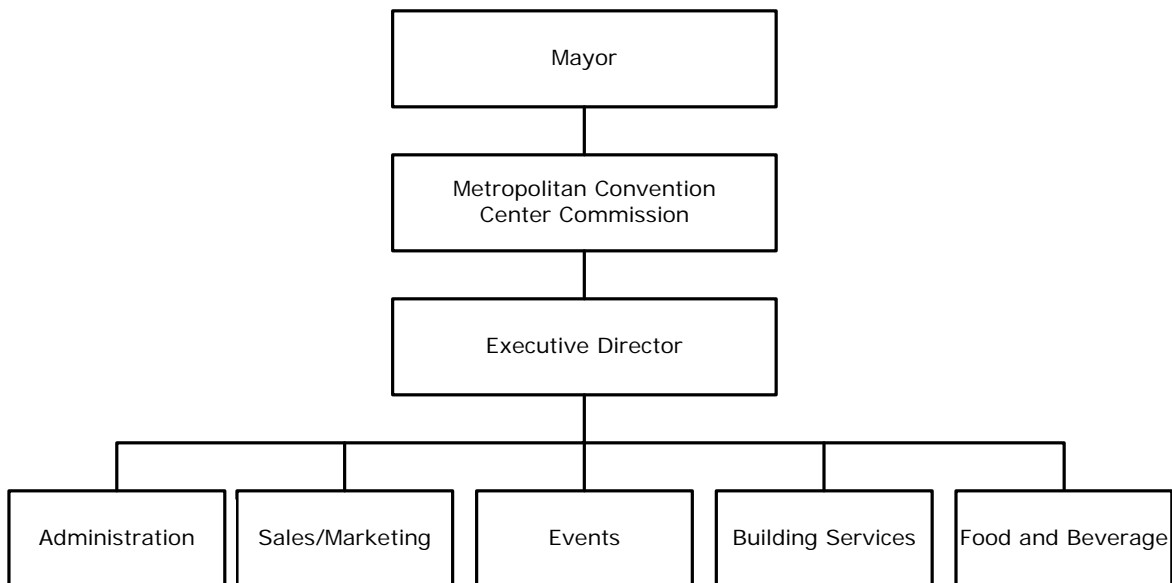
		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
State Fair 60156							
Admin Asst	07241 SR0900	1	1.00	1	1.00	0	0.00
Admin Spec	07720 SR1100	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	07244 SR1000	0	0.00	0	0.00	1	1.00
Bldg Maint Supv	07256 TS1100	1	1.00	1	1.00	1	1.00
Facility Coord	07040 SR1100	0	0.00	0	0.00	1	1.00
Fair Director	01980	1	1.00	1	1.00	1	1.00
Finance Officer 3	10152 SR1200	1	1.00	1	1.00	1	1.00
Maint & Repair Supv	07327 TS0800	1	1.00	1	1.00	1	1.00
Maint & Repair Worker 1	02799 TG0300	4	4.00	4	4.00	4	4.00
Maint & Repair Worker 2	07328 TG0400	1	1.00	1	1.00	0	0.00
Maint & Repair Worker 3	07329 TG0600	1	1.00	1	1.00	1	1.00
Office Support Rep 1	10120 SR0400	2	2.00	2	2.00	0	0.00
Office Support Rep 3	10122 SR0600	1	1.00	1	1.00	2	2.00
Office Support Spec 1	10123 SR0700	1	1.00	1	1.00	0	0.00
Program Mgr 2	07377 SR1200	1	1.00	1	1.00	2	2.00
Seasonal/Part-time/Temporary	09020	450	150.00	450	150.00	450	14.19
Total Positions & FTE		467	167.00	467	167.00	465	29.19
Department Totals		467	167.00	467	167.00	465	29.19

The decrease in FTE's from FY06 to FY07 is a result of HR determining a more accurate count of full time equivalents in the Seasonal/Part-time/Temporary class.

63 Convention Center Fund-At a Glance

Mission	To generate economic impact in the Nashville and Middle Tennessee area through the presentation of well-serviced events in the facility. Economic impact is the direct and indirect financial benefit as result of delegate and attendee spending in hotels, restaurants, attractions, transportation and the service industry.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	Convention Center Fund	\$5,855,600	\$5,861,000	\$6,034,300
	Total Expenditures and Transfers	\$5,855,600	\$5,861,000	\$6,034,300
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$3,900,800	\$4,070,900	\$4,628,300
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$3,900,800	\$4,070,900	\$4,628,300
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	1,954,800	1,790,100	1,406,000
Total Revenues	\$5,855,600	\$5,861,000	\$6,034,300	
Positions	Total Budgeted Positions	55	55	61
Contacts	Executive Director: Charles L. Starks		email: charles.starks@nashville.gov	
	Financial Manager: Demetra Pulley		email: demetra.pulley@nashville.gov	
	601 Commerce Street 37203-3724	Phone: 742-2000	FAX: 742-2014	

Organizational Structure



63 Convention Center Fund-At a Glance

Budget Highlights FY 2007

• Change in Housekeeping Services	\$(10,300)
• Addition of Facility Workers	5.0 FTE
• LOCAP Reduction	(23,700)
• Pay Plan/Fringe Amounts	120,900
• Improvements in Building Services	31,600
• Addition of Building Maintenance Worker	1.0 FTE
• Safety and Risk Management Premiums	1,600
• Internal Service charges	
• Finance Charge	6,200
• Human Resource Charge	(4,700)
• Information Systems Charge	32,400
• Shared Business Office Charge	1,200
• Shared Services Charge	16,700
• Customer Call Center Charge	(200)
• Fleet Management Charge	(1,500)
• Postal Service Charge	1,300
• Surplus Property Charge	1,800
Total	\$173,300
	6.0 FTE

Overview



CONVENTION CENTER

The mission of the Nashville Convention Center is to generate economic impact in Nashville and Middle Tennessee through the presentation of well-served events. Since the Center's opening in January of 1987, the Nashville Convention Center has brought in excess of 1 billion dollars to the Nashville economy. The Convention Center's primary clients are trade shows, conventions, corporate meetings, consumer shows, and food and beverage functions. The Center generates revenue by renting the facility and charging for ancillary services to our clients. Ancillary services include food and beverage, audiovisual, telecommunications, utility services, staging equipment, security, emergency medical technicians, and refuse disposal. The revenue generated by the facility covers a large majority of the expenses incurred from the operations of the facility. The portion of the facility's annual expenses that are not covered by the Convention Center's revenue are subsidized by the local area Hotel/Motel tax. The Convention Center makes a special effort to minimize the subsidy needed from the Hotel/Motel tax each year by maximizing the revenues received from

the events held in the facility, as well as controlling operating expenses each year.

ADMINISTRATION

Under the direction of the Metropolitan Convention Center Commission, the Administration Department is responsible for the overall management, fiscal control, and development of a philosophy of management for the Nashville Convention Center and serves as the liaison with the Metropolitan Convention Center Commission and the Metropolitan Government of Nashville & Davidson Co.

SALES/MARKETING

Under the direction of the Director of Sales/Marketing, the Sales/Marketing Department is responsible for solicitation and scheduling of events within the Nashville Convention Center. Specific goals include achievement of economic impact for Nashville and the Middle Tennessee area, maintenance of high occupancy levels in the exhibit hall and meeting rooms, rental sales for the current and future years, and cash rent for the operating fiscal year. Emphasis is placed on booking events that meet a higher priority defined as events utilizing exhibit halls and major blocks of hotel rooms.

EVENTS

Under the direction of the Assistant Director, the Event Services Department is responsible for the logistical coordination and servicing of all customers' event needs both prior to and during all events held within the Nashville Convention Center. The Event Services Department annually researches equipment and labor rates to ensure appropriate pricing and revenue growth where possible.



BUILDING SERVICES

Under the direction of the Assistant Director, the Building Services Department is responsible for all the facility maintenance, and all event utility installations. Facility maintenance consists of plumbing repairs/upgrades, preventative maintenance on all mechanical systems, painting, filter and ceiling tile replacement, wall/block repairs, cleaning, etc.

FOOD & BEVERAGE

Under the direction of the Contract Food & Beverage Manager, this department functions as the exclusive caterer of the Nashville Convention Center for all patrons, exhibitors, and show producers.

63 Convention Center Fund-Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
SALES/MARKETING					
1. Generate economic impact on the Nashville and Middle Tennessee areas and increase revenue for the Center through increased sales activities by targeting certain types of conventions and trade shows.	a. Total attendance for all events	347,042	337,346	329,345	351,980
	b. Total revenue realized	\$3,900,800	\$4,734,079	\$4,070,900	\$4,628,300
	c. Total economic impact	\$88,000,000	\$92,333,217	\$91,605,751	\$88,000,000
EVENTS					
1. Coordinate and service all customer event needs both prior to and during all events.	a. Total events	250	193	224	202
	b. Total event days	550	433	334	339
	c. Support revenue (voice/ internet, communication, equipment, labor, utility installs, advertising, food and beverage)	\$1,900,760	\$2,697,812	\$2,038,203	\$2,467,603
BUILDING SERVICES					
1. Performs all facility maintenance and utility installs for all events.	a. Subsidy required from hotel/motel tax	\$1,504,800	\$1,206,641	\$1,903,522	\$1,226,338
	b. Percentage of occupancy rate for Nashville Convention Center	68%	67%	61%	71%

63 Convention Center Fund-Financial

Convention Center Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	2,388,972	2,299,472	2,646,800	2,872,000
OTHER SERVICES:				
Utilities	1,296,800	1,230,342	1,299,100	1,300,300
Professional and Purchased Services	993,600	1,205,872	799,000	755,000
Travel, Tuition, and Dues	86,800	56,331	72,800	144,000
Communications	185,400	186,230	181,600	113,900
Repairs and Maintenance Services	295,900	381,590	258,100	264,100
Internal Service Fees	106,400	99,115	198,000	251,200
TOTAL OTHER SERVICES	2,964,900	3,159,480	2,808,600	2,828,500
Other Expense	501,728	514,224	405,600	333,800
Pension, Annuity, Debt, & Other Costs	0	1,310,252	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	5,855,600	7,283,429	5,861,000	6,034,300
Transfers to Other Funds and Units	0	365,997	0	0
TOTAL EXPENSE AND TRANSFERS	5,855,600	7,649,426	5,861,000	6,034,300
PROGRAM REVENUE:				
Charges, Commissions, & Fees	3,900,800	4,707,814	4,070,900	4,628,300
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	3,900,800	4,707,814	4,070,900	4,628,300
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	-6,892	0	0
TOTAL NON-PROGRAM REVENUE	0	-6,892	0	0
Transfers From Other Funds and Units	1,954,800	2,601,853	1,790,100	1,406,000
TOTAL REVENUE AND TRANSFERS	5,855,600	7,302,775	5,861,000	6,034,300

63 Convention Center Fund-Financial

			FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>		<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
Convention Center 60162								
Cvn Ctr Accountant	06762	SR1200	1	1.00	1	1.00	1	1.00
Cvn Ctr Accounts Payable Spec	07269	SR0600	1	1.00	1	1.00	1	1.00
Cvn Ctr Accts Recv Spec	07770	SR0600	1	1.00	1	1.00	1	1.00
Cvn Ctr Ambassador 1	06986	SR0300	6	2.40	6	2.40	6	2.40
Cvn Ctr Ambassador 2	06755	SR0400	2	2.00	2	2.00	2	2.00
Cvn Ctr Asst Dir	06751	SR1500	1	1.00	1	1.00	1	1.00
Cvn Ctr Bldg Maint Supt	06723	SR1200	1	1.00	1	1.00	1	1.00
Cvn Ctr Dir	06694	DP0200	1	1.00	1	1.00	1	1.00
Cvn Ctr Dir of Administration	06752	SR1400	1	1.00	1	1.00	1	1.00
Cvn Ctr Dir of Sales/Marketing	06706	SR1400	1	1.00	1	1.00	1	1.00
Cvn Ctr Director of Operations	06705	SR1300	1	1.00	1	1.00	1	1.00
Cvn Ctr Event Mgr	07270	SR1000	2	2.00	1	1.00	1	1.00
Cvn Ctr Event Mgr Sr	07271	SR1100	0	0.00	1	1.00	1	1.00
Cvn Ctr Exec Asst	10157	SR1000	1	1.00	1	1.00	1	1.00
Cvn Ctr Facilities Supv	06760	SR1000	2	2.00	2	2.00	2	2.00
Cvn Ctr Human Resources Coord	10170	SR1200	1	1.00	1	1.00	1	1.00
Cvn Ctr Lead Maint Mechanic	06730	TL0900	3	3.00	3	3.00	3	3.00
Cvn Ctr Lead Safety Officer	07276	SR0600	1	1.00	1	1.00	1	1.00
Cvn Ctr Lead Svc Rep	10158	SR0900	1	1.00	0	0.00	0	0.00
Cvn Ctr Mkting Coord	06758	SR0800	1	1.00	1	1.00	1	1.00
Cvn Ctr Office Support Spec	06759	SR0700	3	3.00	3	3.00	3	3.00
Cvn Ctr Safety Officer 1	06984	SR0400	7	2.80	7	2.80	7	2.80
Cvn Ctr Safety Officer 2	07005	SR0500	4	4.00	4	4.00	4	4.00
Cvn Ctr Sales Mgr	06763	SR1100	4	4.00	4	4.00	4	4.00
Cvn Ctr Set Up Leader	06733	TL0700	5	5.00	5	5.00	5	5.00
Cvn Ctr Svc Rep 2	06722	SR0800	1	1.00	2	1.40	2	1.40
Info Sys Comm Analyst 3	07265	SR1200	1	1.00	1	1.00	1	1.00
Info Sys Comm Tech 1	07266	SR0800	1	1.00	1	1.00	1	1.00
Maint & Repair Worker 2	07328	TG0400	0	0.00	0	0.00	1	1.00
Trades, Labor, & Svc Trainee	06545	TG0200	0	0.00	0	0.00	5	5.00
Total Positions & FTE			55	47.20	55	46.60	61	52.60
Department Totals			55	47.20	55	46.60	61	52.60

65 Water & Sewer Services Fd-At a Glance



Budget Summary			
	2004-05	2005-06	2006-07
Expenditures and Transfers:			
Operations Fund	\$ 85,939,500	\$ 90,464,600	\$ 89,353,300
Special Purpose Fund	146,784,600	158,938,700	143,968,700
Total Expenditures and Transfers	\$232,724,100	\$249,403,300	\$233,322,000
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	3,700,000	4,000,000	4,000,000
Total Program Revenue	\$ 3,700,000	\$ 4,000,000	\$ 4,000,000
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	179,514,000	179,781,000	190,081,100
Total Revenues	\$183,214,000	\$183,781,000	\$194,081,100
Positions	Total Budgeted Positions	750	750
Contacts	Director: Scott Potter Financial Manager: Glenn Mizell 1600 2 nd Avenue North 37208 email: scott.potter@nashville.gov email: glenn.mizell@nashville.gov Phone: 862-4505 FAX: 862-4929		

Line of Business and Program

Customer Service

Billing and Collections
 Meter Reading
 Lobby/Cash
 Permits/Customer Connections
 Phone Center
 Field Activities

Distribution and Collection

Distribution and Collection Planning
 Sewer Maintenance
 Water Maintenance

Engineering

Contracts Administration
 Design and Development Review
 Inspection
 System Improvements and Planning

Stormwater

Development Review and Permitting
 Master Planning
 Routine Maintenance
 Water Quality
 Remedial Maintenance

Wastewater Operations

Collection Facilities Operations and Maintenance
 Plant Maintenance
 Wastewater Treatment Plant Operation
 Laboratory Compliance
 Security

Water Operations

Distribution Facilities Operations and Maintenance
 Laboratory Compliance
 Plant Maintenance
 Water Treatment Plant Operation
 Security

Administrative

Non-allocated Financial Transactions
 Administration for Operations
 ITS Applications Support
 Human Resources
 Finance
 Procurement
 Departmental Executive Leadership

Mission	The mission of Metropolitan Water Services is to provide drinking water, wastewater treatment, and stormwater management services to our community so we can enjoy a vital, safe, and dependable water supply and protected environment.
Goals	<p>By 2008, MWS customers will enjoy recreational activities using streams that are swimable and fishable (according to state and federal criteria), as evidenced by:</p> <ul style="list-style-type: none"> • Reduced mileage of (303(d)) Impaired Streams listed in MWS' service area • 99% compliance for all permitted Stormwater and collection system operations • 99% compliance for wastewater effluent quality <p>By 2008, MWS will maintain competitiveness, relative to the top 10 rated large public utilities*, for clean, safe water services (water and wastewater), as indicated by:</p> <ul style="list-style-type: none"> • Cost per MG (million gallons) water treated • Cost per MG (million gallons) of wastewater treatment capacity • Billing cost per customer • # of IODs (injuries on duty) • # of at fault vehicular accidents • # of OSHA/TOSHA (Occupational Safety and Health Administration / Tennessee Occupational Safety and Health Administration) violations • % of bad debt to revenue billed • % non-revenue water • Demand for Stormwater Capital Improvements will show a negative trend, as reflected in the comparison of projects completed vs. projects designed. <p><i>*American Waterworks Association (AWWA), Association of Metropolitan Sewage Agencies (AMSA), and Water Environmental Federation (WEF), as applicable</i></p> <p>Customers of MWS will continue to have clean, safe, drinkable water, at levels meeting EPA (Environmental Protection Agency) water production and distribution water quality standards, as indicated by:</p> <ul style="list-style-type: none"> • Turbidity levels • Chlorine levels • Bacteria levels • Taste and Odor • Disinfection By-Products <p>MWS customers will continue to find it easier to do business with MWS and will be provided bills for service that are more accurate and timely, and telephone inquiries, when needed, will be answered more quickly and with less time "on hold". These improvements will be evidenced by:</p> <ul style="list-style-type: none"> • 5%, plus or minus 3%, on average, of calls where customers hang up before receiving call response (call abandonment) 45 seconds or less, on average, that customers are "on hold" • 99% of customer bills, per month, reflecting accurate meter readings meters read accurately per month • 99% of customer bills issued on time

65 Water & Sewer Services Fd-At a Glance



Budget Change and Result Highlights FY 2007

Recommendation		Result
Stormwater		
Remedial Maintenance	\$(1,314,100)	Reduce contracted remedial maintenance.
Engineering Services	(100,000)	Eliminate contracted stormwater plan review services.
Capital Improvement	(5,062,500)	Reduce capital improvement plan.
Administration		
Management Consultant Services	(169,200)	Reduce management consulting services.
Awards & Recognition	(53,500)	Eliminate awards and recognition program.
Training	(155,000)	Eliminate external employee training.
Travel	(81,100)	Reduce travel.
Furniture	(119,400)	Eliminate furniture replacement program.
Tuition Reimbursement	(10,500)	Eliminate tuition reimbursement program.
Accounting		
Professional Services	(15,000)	Reduce financial review of budget and trunk and treatment calculations.
Customer Service		
Professional Services	(50,000)	Eliminate after-hours and peak call assistance.
Meter Reading	(390,000)	Read residential meters on a quarterly basis and bill monthly.
Operations		
Grass Cutting	(238,900)	Cut grass around water services facilities every four weeks, rather than every two weeks.
Cleaning Service	(140,000)	Reduce contracted cleaning services.
Landscaping Services	(72,400)	Eliminate landscaping services.
Stormwater Transfer	(1,411,300)	Reduce stormwater transfer funding from Water Services Operating Fund.
Odor and Corrosion Control	(778,000)	Eliminate the use of Nitrazyme as an odor and corrosion control agent.
System Services		
Locating Service	(290,000)	Use contracted water and sewer line locating services and redistribute internal resources.
Police Traffic Control	(70,000)	Eliminate the use of Police officers for traffic control in construction areas.
Engineering	(250,000)	Eliminate water audit.
Reductions	(210,000)	General reductions.
Budgeted Savings	(2,536,300)	Targeted operating budget savings.
Pay Plan and Fringe Benefits	2,082,400	Supports the hiring and retention of a qualified workforce
Status Quo Increases	2,167,500	Adjustment for price increases.

65 Water & Sewer Services Fd-At a Glance



Budget Change and Result Highlights FY 2007

Recommendation		Result
Safety & Risk Management Premiums	\$ 399,000	Delivery of safety and risk management functions.
Other Non-Allocated Financial Transactions		
Finance Charge	(121,100)	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	(95,100)	Delivery of core human resource functions including hiring, training, and evaluation/management
Information Systems Charge	740,300	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity
Facilities Maintenance & Security Charge	1,200	Delivery of facility maintenance and associated security functions
Shared Business Office Charge	1,500	Delivery of administrative support functions
Shared Services Charge	180,400	Delivery of centralized payment services
Customer Call Center Charge	(400)	Telephone access to information for Metro employees, the residents of Nashville, and other callers
Fleet Management Charge	359,000	Delivery of fleet management, fuel services, and maintenance functions
Postal Service Charge	(300)	Delivery of mail across the Metropolitan Government
Radio Service Charge	(168,600)	Delivery of radio infrastructure support and radio installation and maintenance
Surplus Property Charge	28,200	Handling and disposition of surplus property
Local Cost Allocation Plan (LOCAP) Charge	358,100	Increase in indirect charges.
Special Purpose Funds		
Extension & Replacement, Debt Service, Debt Service Reserve, Operating Reserve, and Revenue	(8,496,200)	Provide funding for capital projects, debt payments and reserves.
TOTAL	\$(16,081,300)	

Performance Information Highlights

Performance Measure Certification

The Performance Measure Certification Unit reviewed all key result measures for the Finance Department for FY 2004-05. Measures were either certified, meaning the measure was aligned, documented, and reliable or not certified (NC), meaning the measure did not meet the established criteria. For FY 2005, only certified measures appear in the Operating Budget Book.

	Certified	Reported, Not Certified	Not Reported
Number of Programs:	82%	7%	11%
Program Budget Dollars:	88%	3%	9%

65 Water & Sewer Services Fd-At a Glance



Customer Service Line of Business - The purpose of the Customer Service line of business is to provide billing and collections, meter reading, lobby and cash operations, field activities, phone services, and permits/customer connection products to rate payers so they can conduct business with the utility.

Billing and Collections Program

The purpose of the Billing and Collections Program is to provide billing and collections products to the utility so it can receive proper and timely payments for delivered products, reduce bad debt, and continue efficient operations for ratepayers.

Results Narrative

The proposed budget for the Billings and Collections Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % change in 60 days receivables. This measure was selected because it most closely aligns with the program purpose of receiving proper and timely payments for delivered products, reducing bad debt, and continuing efficient operations for ratepayers.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$1,645,100	\$1,873,445	\$2,142,200	...	\$2,142,200
FTEs: Operations Fund	9.20	9.20	12.00	...	12.00
Results					
Percentage change in 60 day receivables	-25%	NC	-25%	1%	1%

Meter Reading Program

The purpose of the Meter Reading Program is to provide meter readings to the Billing and Collections Program so they can provide utility customers with accurate and timely bills.

Results Narrative

The proposed budget for the Meter Reading Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % of monthly bills issued on time. This measure was selected because it most closely aligns with the program purpose of providing utility customers with accurate and timely bills.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$1,170,800	\$1,140,508	\$1,326,000	...	\$1,326,000
FTEs: Operations Fund	19.50	19.50	20.00	...	20.00
Results					
Percentage of monthly bills issued on time	100%	96%	100%	100%	100%

Lobby/Cash Program

The purpose of the Lobby/Cash Program is to provide customer assistance products to water and wastewater users so they can receive services and make payments using convenient customer assistance venues.

Results Narrative

The proposed budget for the Lobby/Cash Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % of payments made through automated services. This measure was selected because it most closely aligns with the program purpose of providing assistance to customers so they can receive services and make payments using convenient customer assistance venues.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$492,700	\$492,829	\$551,900	...	\$551,900
FTEs: Operations Fund	7.30	7.30	7.00	...	7.00
Results					
Percentage of payments made through automated services	24%	85%	25%	85%	90%

65 Water & Sewer Services Fd-At a Glance



Permits/Customer Connections Program

The purpose of the Permits/Customer Connections Program is to provide infrastructure and connection assistance products to utility contractors and developers so they can connect to our water and wastewater systems in a timely manner and proceed with their desired projects.

Results Narrative

The proposed budget for the Permits/Customer Connections Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % of customer requests, approved for permitting, completed and billed within established guidelines. This measure was selected because it most closely aligns with the program purpose of providing assistance to utility contractors and developers so they can connect to our systems in a timely manner.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$559,000	\$489,818	\$645,200	...	\$645,200
FTEs: Operations Fund	9.50	9.50	10.50	...	10.50
Results					
Percentage of customers permitted within established timeframes	NA	98%	NA	NA	NA
Percentage of customer requests, approved for permitting, completed and billed within established guidelines	NA	NA	NA	NR	NR

Phone Center Program

The purpose of the Phone Center Program is to provide customer assistance products to water and wastewater users so they can receive services and make payments using convenient telephone customer service methods.

Results Narrative

The proposed budget for the Phone Center Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % of phone center calls receiving information or services through automated systems. This measure was selected because it most closely aligns with the program purpose of providing assistance so that water and wastewater customers can receive services and make payment using convenient telephone customer service methods.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$755,800	\$826,688	\$1,301,500	...	\$1,301,500
FTEs: Operations Fund	12.80	12.80	19.50	...	19.50
Results					
Percentage of phone center calls receiving information or services through automated systems	40%	45%	40%	49%	49%

Field Activities Program

The purpose of the Field Activities Program is to provide meter information and maintenance products to the utility so it can issue accurate bills in a timely manner, respond to customer requests and provide uninterrupted water service.

Results Narrative

The proposed budget for the Field Activities Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % of work orders cleared in two days. This measure was selected because it most closely aligns with the program purpose of providing accurate bills in a timely manner, respond to customer requests, and provide uninterrupted water service.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$2,791,300	\$3,065,640	\$2,977,100	...	\$2,977,100
FTEs: Operations Fund	36.30	36.30	32.00	...	32.00
Results					
Percentage of work orders cleared in two days	85%	84%	87%	97%	98%

65 Water & Sewer Services Fd-At a Glance



Distribution and Collection Line of Business - The purpose of the Distribution and Collection line of business is to provide planning and sewer and water maintenance products to the utility in order to deliver water and collect and transport wastewater.

Distribution and Collection Planning Program

The purpose of the Distribution and Collection Planning Program is to provide field investigation and maintenance scheduling products to MWS, other utility personnel and contractors so they can provide scheduled maintenance and timely repairs to the distribution and collection systems.

Results Narrative

The proposed budget for the Distribution and Collection Planning Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % of Tennessee One-Call tickets designations that are produced within the timeframe. This measure was selected because it most closely aligns with the program purpose of providing field investigation and maintenance scheduling products to other utility personnel and contractors so they can provide scheduled maintenance and timely repairs to the distribution and collection systems.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$3,066,900	\$3,196,594	\$2,744,200	...	\$2,744,200
FTEs: Operations Fund	43.20	43.20	42.00	...	42.00
Results					
Percentage of Tennessee One-call ticket designations (marked) produced within timeframe	100%	100%	100%	100%	100%

Sewer Maintenance Program

The purpose of the Sewer Maintenance Program is to provide sewer system repair and maintenance products to MWS (Metro Water Services) so it can provide maintenance at a competitive cost.

Results Narrative

The proposed budget for the Sewer Maintenance Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % of maintenance that is preventive. This measure was selected because it most closely aligns with the program purpose of providing repair and maintenance products to Water Services so it can deliver quality water services at a competitive price.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$2,686,300	\$3,683,390	\$2,993,800	...	\$2,993,800
FTEs: Operations Fund	40.30	40.30	45.00	...	45.00
Results					
Percentage of maintenance that is preventative	92%	99%	99%	99%	99%

Water Maintenance Program

The purpose of the Water Maintenance Program is to provide water system repair and maintenance products to MWS so it can minimize emergency repairs.

Results Narrative

The proposed budget for the Water Maintenance Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % of maintenance that is preventive. This measure was selected because it most closely aligns with the program purpose of providing repair and maintenance products to Water Services so it can deliver quality water services at a competitive price.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$5,779,100	\$4,671,585	\$5,757,700	...	\$5,757,700
FTEs: Operations Fund	95.20	95.20	80.00	...	80.00
Results					
Percentage of maintenance that is preventative	90%	98%	95%	96%	96%

Engineering Line of Business - The purpose of the Engineering line of business is to provide new development review and approval, master planning, design, contract and construction administration, and customer advocacy products to customers requesting connection to our systems and to MWS so that they can connect to our systems and/or receive timely and accurate technical support.

Contract Administration Program

The purpose of the Contract Administration Program is to provide contract administration, property rights, acquisitions, customer advocacy, and technical/legislative support products to citizens, elected officials, government agencies and the development community so they can have cost-effective, environmentally safe and reliable water and wastewater systems.

Results Narrative

The proposed budget for the Contracts/Communities Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % change in the duration of rain induced sewer pump bypass stations. This measure was selected because it most closely aligns with the program purpose of providing services to citizens, elected officials, government agencies, and the development community so they can have cost-effective, environmentally safe and reliable water and wastewater systems.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$496,400	\$541,900	\$549,800	...	\$549,800
FTEs: Operations Fund	6.90	6.90	9.00	...	9.00
Results					
Percentage change in the duration of rain induced sewer pump station bypasses	NA	-15%	18%	76%	10%

Design and Development Review Program

The purpose of the Design and Development Review Program is to provide engineering design and technical guidance products to MWS' Engineering Inspections Program and developers so they can build projects within established timelines and according to specified plans.

Results Narrative

The proposed budget for the Design and Development Review Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % of projects completed within established timeframes. This measure was selected because it most closely aligns with the program purpose of providing engineering services to Water Services' Engineering Inspections Program and developers so they can build projects within established timelines and according to specified plans.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$290,300	\$256,062	\$294,400	...	\$294,400
FTEs: Operations Fund	3.00	3.00	4.00	...	4.00
Results					
Percentage of projects completed within established timeframes	80%	82%	80%	100%	80%

Inspection Program

The purpose of the Inspection Program is to provide construction management products to MWS maintenance so they can have properly functioning new collection and distribution facilities delivered on time and within their contract budget.

Results Narrative

The proposed budget for the Inspection Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % change in project cost due to change orders. This measure was selected because it most closely aligns with the program purpose of providing construction management products to Water Services maintenance so they can have properly functioning new collection and distribution facilities delivered on time and within their contract budget.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$583,200	\$346,820	\$395,500	...	\$395,500
FTEs: Operations Fund	6.20	6.20	5.00	...	5.00
Results					
Percentage change in project cost due to change orders	NA	NC	NR	1%	3%

System Improvements and Planning Program

The purpose of the System Improvements and Planning Program is to provide system improvements, analysis, and mapping products to other MWS divisions and to current and future utility customers so they can have safe and reliable quantity of water and safe and reliable capacity of wastewater services.

Results Narrative

The proposed budget for the System Improvements and Planning Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % change in water flow capacity in Water Infrastructure Rehabilitation project areas. This measure was selected because it most closely aligns with the program purpose of providing system improvements, analysis, and mapping products so that customers can have safe and reliable quantity of water and safe and reliable capacity of wastewater services.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$399,300	\$290,862	\$650,900	...	\$650,900
FTEs: Operations Fund	2.30	2.30	6.00	...	6.00
Results					
Percentage change in water flow capacity in Water Infrastructure Rehabilitation project areas	NA	57%	100%	NR	55%

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Stormwater Line of Business - The purpose of the Stormwater line of business is to provide development review and permitting, master planning, routine and remedial maintenance, and improved watershed water quality products to residents of Davidson County (excluding incorporated cities inside Metro) so that they can have a reduced potential for property damage, safe roadways and improved stream water quality.

Development Review and Permitting Program

The purpose of the Development Review and Permitting Program is to provide information, technical guidance/feedback, and regulatory oversight products to the development community so they can obtain approvals and permits in a timely manner to pursue development according to Metro Stormwater guidelines.

Results Narrative

The proposed budget for the Development Review and Permitting Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % of plans submitted that have been reviewed within 14 working days. This measure was selected because it most closely aligns with the program purpose of providing information, technical guidance/feedback, and regulatory oversight products to the development community so they can obtain approvals and permits in a timely manner.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Stormwater Fund	\$736,000	\$620,158	\$868,500	...	\$868,500
FTEs: Stormwater Fund	10.80	10.80	12.00	...	12.00
Results					
Percentage of Plans submitted that have been reviewed within 21 working days	NA	70%	NA	NA	NA
Percentage of Plans submitted that have been reviewed within 14 working days	NA	NA	80%	NA	80%

Master Planning Program

The purpose of the Master Planning Program is to provide non-structural and structural flood mitigation products to the community so they can enjoy safe roadways and reduced property damage through improved capacity of the major stormwater system.

Results Narrative

The proposed budget for the Master Planning Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % change in estimated annual property damage rate within capital project areas. This measure was selected because it most closely aligns with the program purpose of providing non-structural and structural flood mitigation products to the community so they can enjoy safe roadways and reduced property damage through improved capacity of the major storm water system.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Stormwater Fund	\$236,000	\$88,306	\$153,200	...	\$153,200
FTEs: Stormwater Fund	2.50	2.50	1.00	...	1.00
Results					
Percentage change in estimated annual property damage rate within capital project areas	NA	NR	NR	NR	NR

Routine Maintenance Program

The purpose of the Routine Maintenance Program is to provide existing stormwater system cleaning and repair products to the community so they can enjoy safe roadways and reduced property damage through timely mitigation of stormwater system impairments.

Results Narrative

The proposed budget for the Routine Maintenance Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % of mitigations performed within standardized timeframes. This measure was selected because it most closely aligns with the program purpose of providing existing stormwater system cleaning and repair products so that the community can enjoy safe roadways and reduced property damage through timely mitigation of stormwater system impairments.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Stormwater Fund	\$3,309,200	\$2,901,046	\$3,541,200	...	\$3,541,200
FTEs: Stormwater Fund	29.00	29.00	31.00	...	31.00
Results Percentage of mitigations performed within standardized timeframes	NA	NR	NR	NR	NR

Water Quality Program

The purpose of the Water Quality Program is to provide compliance with the Phase I Metro NPDES (National Pollution Discharge Elimination System) and MS4 (Municipal Separated Storm Sewer System) permit to the Tennessee Department of Environment and Conservation (TDEC) so they can be assured that Metro is in compliance with the NPDES (National Pollution Discharge Elimination System) permit.

Results Narrative

The proposed budget for the Water Quality Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % of time Metro is in compliance with the NPDES permit. This measure was selected because it most closely aligns with the program purpose of providing compliance with the requirements of the Phase I NPDES and MS4 permits to TDEC.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Stormwater Fund	\$851,000	\$851,156	\$1,077,600	...	\$1,077,600
FTEs: Stormwater Fund	13.00	13.00	14.00	...	14.00
Results Percentage of time Metro is in compliance with the National Pollution Discharge Elimination System permit	100%	100%	100%	100%	100%

Remedial Maintenance Program

The purpose of the Remedial Maintenance Program is to provide system repair and additional products to the community so they can enjoy safe roadways and reliable performance of the stormwater system.

Results Narrative

The proposed budget for the Remedial Maintenance Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % change in the median severity score for remediation projects investigated within the fiscal year. This measure was selected because it most closely aligns with the program purpose of providing system repair and additional products to the community so they can enjoy safe roadways and reliable performance of the stormwater system.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Stormwater Fund	\$3,567,800	\$2,060,277	\$3,059,500	...	\$3,059,500
FTEs: Stormwater Fund	25.70	25.70	23.00	...	23.00
Results Percentage change in median severity score for remediation projects investigated within fiscal year	NA	NR	NR	NR	NR

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Wastewater Operations Line of Business - The purpose of the Wastewater Operations line of business is to provide treatment, maintenance, security and laboratory services to MWS and its customers so that they can have safe water resources.

Collection Facilities Operations and Maintenance Program

The purpose of the Collection Facilities Operations and Maintenance Program is to provide operations and technical maintenance products to MWS Operations, Engineering and System Services Divisions so they can provide wastewater collection and treatment services for MWS customers.

Results Narrative

The proposed budget for the Collection Systems Operations and Maintenance Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % of total overflows caused by equipment failure. This measure was selected because it most closely aligns with the program purpose of providing operations and maintenance products so Engineering and System Services can provide wastewater collection and treatment services.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$5,008,500	\$5,559,111	\$6,142,300	...	\$6,142,300
FTEs: Operations Fund	25.20	25.20	40.00	...	40.00
Results					
Percentage of total overflows caused by equipment failure	NA	15%	NR	10%	NR

Plant Maintenance Program

The purpose of the Plant Maintenance Program is to provide preventive and corrective maintenance products to MWS Operations so they can have plants that operate at optimum required capacity.

Results Narrative

The proposed budget for the Plant Maintenance Program includes maintaining the current level of funding for FY07. The primary results measure for this program is the % of equipment available versus equipment required to meet capacity. This measure was selected because it most closely aligns with the program purpose of providing preventive and corrective maintenance products so that Water Services can have plants that operate at optimum required capacity.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$5,192,700	\$4,735,309	\$5,355,100	...	\$5,355,100
FTEs: Operations Fund	63.50	63.50	64.00	...	64.00
Results					
Percentage of equipment available versus equipment required to meet capacity	NA	100%	NR	100%	100%

Wastewater Treatment Plant Operation Program

The purpose of the Wastewater Treatment Plant Operation Program is to provide wastewater treatment products for the community so they can be assured of fishable and swimmable water resources.

Results Narrative

The proposed budget for the Wastewater Treatment Plant Operation Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % of compliance with NPDES permit requirements. This measure was selected because it most closely aligns with the program purpose of providing wastewater treatment products for the community so they can be assured of fishable and swimmable water resources.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$16,291,800	\$15,674,802	\$17,000,200	...	\$17,000,200
FTEs: Operations Fund	85.50	85.50	78.00	...	78.00
Results					
Percentage of compliance with National Pollution Discharge Elimination System permit requirements	NA	100%	NR	99%	100%

Laboratory Compliance Program

The purpose of the Laboratory Compliance Program is to provide water quality and compliance reports, analytical data and support products to MWS (Metro Water Services) so they can have timely and accurate data that enables them to operate efficiently and in compliance with regulations.

Results Narrative

The proposed budget for the Laboratory Compliance Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % of EPA defined time requirements for reports that are met. This measure was selected because it most closely aligns with the program purpose of providing water quality and compliance reports so that Water Services can have timely and accurate data that enables them to operate efficiently and in compliance with regulations.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$1,214,100	\$1,237,891	\$2,035,900	...	\$2,035,900
FTEs: Operations Fund	17.80	17.80	30.00	...	30.00
Results					
Percentage of Environmental Protection Agency defined time requirements for reports that are met	100%	100%	100%	100%	100%

Security Program

The purpose of the Security Program is to provide security and protection products to MWS so they can continue operations to provide safe drinking water and wastewater treatment free of security breaches.

Results Narrative

The proposed budget for the Security Program includes maintaining the current level of funding for FY07. The primary result measures for this program are the % of days free of security breaches. This measure was selected because it most closely aligns with the program purpose of continuing operations to provide safe drinking water and wastewater treatment free of security breaches.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$961,700	\$830,204	\$899,400	...	\$899,400
FTEs: Operations Fund	1.90	1.90	0.00	...	0.00
Results					
Percentage of days free of security breaches	100%	100%	100%	100%	100%

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Water Operations Line of Business - The purpose of the Water Operations line of business is to provide treatment, maintenance, security and laboratory services to MWS and its customers so that they can have a safe drinking water supply of reliable quantity with sufficient water pressure.

Distribution Facilities Operations and Maintenance Program

The purpose of the Distribution Facilities Operations and Maintenance Program is to provide operations, technical maintenance services and monitoring of the distribution system to MWS Operations, Engineering and System Services Divisions so they can provide safe drinking water of reliable quantity for Metro Water Services' customers.

Results Narrative

The proposed budget for the Distribution Facilities Operations and Maintenance Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % of customer hours that system demand exceeded capacity due to facility failure. This measure was selected because it most closely aligns with the program purpose of providing operations, technical maintenance services, and monitoring of the distribution system to the Operations, Engineering, and System Services Divisions.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$2,718,300	\$3,241,985	\$2,769,000	...	\$2,769,000
FTEs: Operations Fund	14.40	14.40	0.00	...	0.00
Results					
Percentage of customer hours that system demand exceeded capacity due to facility failure	NA	0%	NR	0%	0%

Laboratory Compliance Program

The purpose of the Laboratory Compliance Program is to provide water quality and compliance reports, analytical data and support products to MWS so they can have timely and accurate data that enables them to operate efficiently and in compliance with regulations.

Results Narrative

The proposed budget for the Laboratory Compliance Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % of EPA defined time requirements for reports that are met. This measure was selected because it most closely aligns with the program purpose of providing water quality and compliance reports so that Water Services can have timely and accurate data that enables them to operate efficiently and in compliance with regulations.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$651,700	\$672,519	\$35,000	...	\$35,000
FTEs: Operations Fund	11.50	11.50	0.00	...	0.00
Results					
Percentage of Environmental Protection Agency defined time requirements for reports that are met	100%	100%	100%	100%	100%

Plant Maintenance Program

The purpose of the Plant Maintenance Program is to provide preventive and corrective maintenance products to MWS Operations and Maintenance so they can have plants that operate at optimum required capacity.

Results Narrative

The proposed budget for the Plant Maintenance Program includes maintaining the current level of funding for FY07. The primary results measure for this program is the % of equipment available versus equipment required to meet capacity. This measure was selected because it most closely aligns with the program purpose of providing preventive and corrective maintenance products so that Water Services can have plants that operate at optimum required capacity.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$2,385,000	\$1,496,411	\$2,452,700	...	\$2,452,700
FTEs: Operations Fund	30.40	30.40	32.00	...	32.00
Results					
Percentage of equipment available versus equipment required to meet capacity	NA	100%	NR	100%	100%

Water Treatment Plant Operation Program

The purpose of the Water Treatment Plant Operation Program is to provide a safe supply of drinking water for community use and fire protection to all MWS customers so they can have potable and aesthetically pleasing water of reliable quantity and pressure.

Results Narrative

The proposed budget for the Water Treatment Plant Operation Program includes maintaining the current level of funding for FY07. The primary result measure for this program is the % of days in compliance with water quality standards of the Safe Drinking Water Act. This measure was selected because it most closely aligns with the program purpose of providing a safe supply of drinking water for community use and fire protection to all Water Services' customer so they can have potable and aesthetically pleasing water of reliable quantity and pressure.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$9,626,800	\$8,744,423	\$9,021,600	...	\$9,021,600
FTEs: Operations Fund	56.90	56.90	54.00	...	54.00
Results					
Percentage of days in compliance with water quality standards of the Safe Drinking Water Act	NA	100%	NR	99%	100%

Security Program

The purpose of the Security Program is to provide protection of critical assets and employees for MWS (Metro Water Services) in order to continue to provide safe drinking water and wastewater treatment.

Results Narrative

The proposed budget for the Security Program includes maintaining the current level of funding for FY07. The primary result measures for this program are the % of days free of security breaches. This measure was selected because it most closely aligns with the program purpose of continuing operations to provide safe drinking water and wastewater treatment free of security breaches.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$961,200	\$565,919	\$565,000	...	\$565,000
FTEs: Operations Fund	1.90	1.90	0.00	...	0.00
Results					
Percentage of days free of security breaches	100%	100%	100%	100%	100%

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Administrative Line of Business - The purpose of the Administrative line of business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to pay plan, benefits, safety and risk management premiums and internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$13,332,600	\$14,405,856	\$13,839,000	...	\$12,727,700
Operations Fund - Stormwater	\$0	\$0	\$0	...	\$(4,283,800)

Administration for Operations Program

The purpose of the Administration for Operations Program is to provide management information products to Metro Water Services employees so they can produce quality water and wastewater products.

Results Narrative

The proposed budget for the Administration for Operations Program includes maintaining the current level of funding for FY07. This program provides management information products to the department so it can continue to produce quality water and wastewater products for customers. This program supports the overall goals and mission of Water Services.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$756,200	\$948,372	\$867,100	...	\$867,100
FTEs: Operations Fund	10.20	10.20	11.50	...	11.50

Results

Percentage of compliance with federal and state regulatory requirements pertaining to safe drinking water and clean wastewater

NA	100%	100%	NR	NR
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IT Applications Support Program

The purpose of the IT Applications Support Program is to provide business recommendations, applications, and project reporting products to MWS Divisions so they can use technologies and technology applications to improve their business processes.

Results Narrative

The proposed budget for the ITS Applications Support Program includes maintaining the current level of funding for FY07. This program provides business recommendations, applications and project reporting to the department to ultimately improve business processes. This program supports the overall goals and mission of Water Services.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$1,761,900	\$2,062,811	\$2,096,200	...	\$2,096,200
FTEs: Operations Fund	10.10	10.10	13.00	...	13.00

Results

Percentage of IT problems resolved in a timely and effective manner

NA	95%	95%	98%	98%
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65 Water & Sewer Services Fd-At a Glance



Human Resources Program

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive adequate training, equitable benefits, accurate compensation, safety enhancement and risk management products that are designed to prevent accidents and injuries and effectively respond to accidents and injuries that occur.

Results Narrative

The proposed funding for the Human Resources Program includes maintaining funding at the current level for FY07. This program provides employment related products and training to the employees of the department. This program supports the overall goals and mission of Water Services.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$349,300	\$338,485	\$314,400	...	\$314,400
FTEs: Operations Fund	4.60	4.60	4.50	...	4.50
Results					
Percentage compliance with mandated training	NA	97%	97%	97%	97%

Finance Program

The purpose of the Finance Program is to provide financial management products to this Metro department so it can effectively manage its financial resources.

Results Narrative

The proposed budget for the Finance Program includes maintaining the current level of funding for FY07. This program provides financial management products to this department. By supporting the operational program of this department, this program also supports the overall goals and mission of Water Services.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$1,533,400	\$1,540,761	\$1,578,600	...	\$1,578,600
FTEs: Operations Fund	14.40	14.40	14.50	...	14.50
Results					
Percentage of payroll authorizations filed accurately and timely	100%	100%	100%	100%	100%

Procurement Program

The purpose of the Procurement Program is to provide purchasing transaction support products to this Metro department so it can obtain needed goods and services in a timely and efficient manner.

Results Narrative

The proposed budget for the Procurement Program includes maintaining the current level of funding for FY07. This program provides the department support in making purchases for the goods and services. The current level of funding is necessary to ensure the continued, orderly and timely procurement of items for the department. This program supports the overall goals and mission of Water Services.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$467,200	\$440,015	\$497,700	...	\$497,700
FTEs: Operations Fund	6.40	6.40	6.50	...	6.50
Results					
Percentage of vendors paid on or before due date	NA	82%	85%	85%	87%

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Departmental Executive Leadership Program

The purpose of the Departmental Executive Leadership Program is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Results Narrative

The proposed budget for the Executive Leadership Program includes maintaining the current level of funding for FY07. This program supports the operational programs of the department by providing policy and decision products. This program supports the overall goals and mission of Water Services.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Operations Fund	\$2,010,900	\$1,552,216	\$2,665,200	...	\$2,665,200
FTEs: Operations Fund	22.6	22.6	28.00	...	28.00
Results					
Percentage of departmental key results achieved	100%	98%	100%	95%	95%

65 Water & Sewer Services Fd-Financial



Water Services Operations Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	36,243,500	35,133,295	38,654,200	37,723,700
OTHER SERVICES:				
Utilities	10,989,700	11,165,742	11,421,200	11,664,600
Professional and Purchased Services	8,284,900	8,054,260	8,926,500	7,869,900
Travel, Tuition, and Dues	308,100	268,034	251,200	251,200
Communications	1,343,900	1,235,672	1,492,500	1,434,100
Repairs and Maintenance Services	2,733,600	2,559,030	2,468,000	2,468,000
Internal Service Fees	2,507,100	3,338,269	4,921,300	5,777,900
TOTAL OTHER SERVICES	26,167,300	26,621,009	29,480,700	29,465,700
Other Expense	16,057,500	16,352,279	15,243,100	15,088,600
Pension, Annuity, Debt, & Other Costs	-1,421,900	-2,052,453	-1,782,500	382,500
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	77,046,400	76,054,131	81,595,500	81,895,500
Transfers to Other Funds and Units	8,893,100	8,869,100	8,869,100	7,457,800
TOTAL EXPENSE AND TRANSFERS	85,939,500	84,923,231	90,464,600	89,353,300
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	14,875	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	14,875	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	14,875	0	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	85,939,500	85,939,600	90,464,600	89,353,300
TOTAL REVENUE AND TRANSFERS	85,939,500	85,954,475	90,464,600	89,353,300

65 Water & Sewer Services Fd-Financial



Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	4,155,500	7,835,343	6,034,200	6,228,200
OTHER SERVICES:				
Utilities	37,800	42,489	58,500	49,500
Professional and Purchased Services	1,290,600	1,547,478	1,142,200	451,000
Travel, Tuition, and Dues	18,900	23,077	22,600	14,200
Communications	64,900	41,117	79,400	54,900
Repairs and Maintenance Services	2,329,100	1,819,542	1,062,000	231,100
Internal Service Fees	257,400	230,341	299,800	322,300
TOTAL OTHER SERVICES	3,998,700	3,704,045	2,664,500	1,123,000
Other Expense	545,800	393,961	543,000	479,200
Pension, Annuity, Debt, & Other Costs	55,073,600	71,558,206	59,430,100	65,470,100
Special Projects	64,711,000	0	64,711,000	55,133,000
Equipment, Buildings & Land	7,300,000	3,310,075	10,700,000	5,637,500
TOTAL OPERATING EXPENSE	135,784,600	86,801,630	144,082,800	134,071,000
Transfers to Other Funds and Units	11,000,000	17,691,640	14,855,900	9,897,700
TOTAL EXPENSE AND TRANSFERS	146,784,600	104,493,270	158,938,700	143,968,700
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	16,417,997	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	434,522	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	434,522	0	0
Other Program Revenue	3,700,000	942,657	4,000,000	4,000,000
TOTAL PROGRAM REVENUE	3,700,000	17,795,176	4,000,000	4,000,000
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	34,150	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	34,150	0	0
Transfers From Other Funds and Units	93,574,500	101,238,446	89,316,400	100,727,800
TOTAL REVENUE AND TRANSFERS	97,274,500	119,067,773	93,316,400	104,727,800

65 Water & Sewer Services Fund-Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
Stormwater 37100							
Admin Svcs Mgr	07242 SR1300	1	1.00	1	1.00	1	1.00
Cust Svc Supv	06598 SR1000	1	1.00	1	1.00	1	1.00
Engineer 1	07294 SR1200	8	8.00	11	11.00	7	7.00
Engineer 2	07295 SR1300	4	4.00	2	2.00	3	3.00
Engineer 3	06606 SR1400	0	0.00	1	1.00	2	2.00
Engineer In Training	07296 SR1000	1	1.00	1	1.00	3	3.00
Engineering Assoc	07297 SR1100	1	1.00	0	0.00	0	0.00
Engineering Tech 1	07298 SR0600	1	1.00	0	0.00	0	0.00
Engineering Tech 2	07299 SR0800	1	1.00	1	1.00	0	0.00
Engineering Tech 3	07300 SR1000	10	10.00	9	9.00	10	10.00
Envir Compliance Officer 2	07742 SR1000	6	6.00	6	6.00	5	5.00
Envir Compliance Officer 3	07743 SR1200	1	1.00	1	1.00	1	1.00
Equip Operator 2	06827 TG0700	7	7.00	7	7.00	7	7.00
Equip Operator 3	07303 TG0800	6	6.00	4	4.00	4	4.00
Indust Maint Supv 2	07786 TS1300	1	1.00	1	1.00	1	1.00
Maint & Repair Leader 1	07325 TL0700	4	4.00	2	2.00	2	2.00
Maint & Repair Leader 2	07326 TL0900	2	2.00	5	5.00	5	5.00
Maint & Repair Worker 1	02799 TG0300	1	1.00	6	6.00	6	6.00
Maint & Repair Worker 2	07328 TG0400	14	14.00	9	9.00	7	7.00
Masonry Worker	03020 TG0900	4	4.00	5	5.00	5	5.00
Office Support Rep 2	10121 SR0500	2	2.00	3	3.00	3	3.00
Office Support Rep 3	10122 SR0600	2	2.00	2	2.00	4	4.00
Planner 1	06860 SR1000	0	0.00	1	1.00	1	1.00
System Svcs Mgr	06897 SR1400	0	0.00	0	0.00	1	1.00
Technical Svcs Coord	07413 SR1100	1	1.00	1	1.00	1	1.00
Utility Maint Supv	06904 TS0900	1	1.00	0	0.00	0	0.00
Water Svcs Asst Dir	07420 SR1500	1	1.00	1	1.00	1	1.00
Total Positions & FTE		81	81.00	81	81.00	81	81.00

W&S Operating 67331

Admin Asst	07241 SR0900	10	10.00	7	7.00	5	5.00
Admin Svcs Mgr	07242 SR1300	2	2.00	3	3.00	3	3.00
Admin Svcs Officer 1	02660 SR0600	1	1.00	1	1.00	1	1.00
Admin Svcs Officer 3	07244 SR1000	5	5.00	3	3.00	4	4.00
Admin Svcs Officer 4	07245 SR1200	11	11.00	12	12.00	11	11.00
Application Tech 1	10100 SR0700	0	0.00	0	0.00	8	8.00
Application Tech 3	10103 SR0900	8	8.00	10	10.00	10	10.00
Biologist 2	06419 SR1000	3	3.00	3	3.00	0	0.00
Biologist 3	07253 SR1200	1	1.00	1	1.00	0	0.00
Bldg Maint Leader	07255 TG0600	3	3.00	1	1.00	1	1.00
CAD/GIS Analyst 1	07729 SR0900	2	2.00	2	2.00	3	3.00
CAD/GIS Analyst 2	07730 SR1000	4	4.00	3	3.00	3	3.00
Carpenter 2	00970 TL1000	1	1.00	1	1.00	1	1.00

65 Water & Sewer Services Fund-Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
W&S Operating 67331 (Continued)							
Chemist 2	04470 SR1000	6	6.00	6	6.00	0	0.00
Chemist 3	07262 SR1200	2	2.00	3	3.00	0	0.00
Compliance Inspector 1	07731 SR0700	0	0.00	0	0.00	1	1.00
Compliance Inspector 2	07732 SR0900	0	0.00	2	2.00	2	2.00
Compliance Inspector 3	07733 SR1000	1	0.50	2	1.50	0	0.00
Cust Svc Asst Mgr	06233 SR1200	1	1.00	5	5.00	5	5.00
Cust Svc Field Rep 1	07736 SR0500	12	12.00	13	13.00	10	10.00
Cust Svc Field Rep 2	07737 SR0600	9	9.00	12	12.00	8	8.00
Cust Svc Field Rep 3	07738 SR0700	26	26.00	21	21.00	25	25.00
Cust Svc Supv	06598 SR1000	4	4.00	0	0.00	0	0.00
Custodian 1	07280 TG0300	0	0.00	0	0.00	1	1.00
Custodian 2	02630 TG0500	3	3.00	3	3.00	1	1.00
Engineer 1	07294 SR1200	0	0.00	0	0.00	2	2.00
Engineer 2	07295 SR1300	7	7.00	9	9.00	20	20.00
Engineer 3	06606 SR1400	5	5.00	4	4.00	4	4.00
Engineer In Training	07296 SR1000	0	0.00	0	0.00	1	1.00
Engineering Tech 1	07298 SR0600	0	0.00	1	1.00	1	1.00
Engineering Tech 2	07299 SR0800	20	20.00	17	17.00	15	15.00
Engineering Tech 3	07300 SR1000	37	37.00	34	34.00	32	32.00
Envir Compliance Officer 1	07741 SR0800	0	0.00	0	0.00	2	2.00
Envir Compliance Officer 2	07742 SR1000	5	4.50	5	4.50	4	3.00
Envir Compliance Officer 3	07743 SR1200	2	2.00	2	2.00	2	2.00
Envir Laboratory Mgr	03750 SR1300	1	1.00	1	1.00	1	1.00
Envir Tech	03580 SR0600	1	1.00	1	1.00	1	1.00
Equip & Supply Clerk 3	03027 SR0700	4	4.00	4	4.00	4	4.00
Equip Mechanic	01880 TG1100	1	1.00	1	1.00	1	1.00
Equip Operator 1	06826 TG0500	0	0.00	0	0.00	1	1.00
Equip Operator 2	06827 TG0700	10	10.00	12	12.00	10	10.00
Equip Operator 3	07303 TG0800	11	11.00	11	11.00	11	11.00
Finance Mgr	06232 SR1400	1	1.00	1	1.00	1	1.00
Finance Officer 2	10151 SR1000	0	0.00	0	0.00	1	1.00
Finance Officer 3	10152 SR1200	4	4.00	4	4.00	4	4.00
Fleet Mgr - Heavy Equip	07311 SR1300	1	1.00	1	1.00	1	1.00
Human Resources Asst 2	06931 SR0700	2	2.00	1	1.00	1	1.00
Human Resources Mgr	06531 SR1400	1	1.00	1	1.00	1	1.00
Indust Electrician 1	06224 TG1200	8	8.00	7	7.00	5	5.00
Indust Electrician 2	06225 TL1200	1	1.00	5	5.00	8	8.00
Indust Electronics Tech 1	06176 TG1300	1	1.00	1	1.00	2	2.00
Indust Electronics Tech 2	06195 TL1300	5	5.00	4	4.00	4	4.00
Indust Maint Supv 1	07317 TS1200	8	8.00	8	8.00	9	9.00
Indust Maint Supv 2	07786 TS1300	10	10.00	9	9.00	9	9.00
Indust Mechanic 1	06184 TG1100	13	13.00	22	22.00	22	22.00
Indust Mechanic 2	06178 TL1100	25	25.00	10	10.00	6	6.00

65 Water & Sewer Services Fund-Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
W&S Operating 67331 (Continued)							
Indust Tech Master	07787 TL1400	33	33.00	44	44.00	50	50.00
Info Systems App Analyst 1	07779 SR1000	2	2.00	0	0.00	0	0.00
Info Systems App Analyst 2	07780 SR1100	3	3.00	1	1.00	5	5.00
Info Systems App Analyst 3	07783 SR1200	3	3.00	4	4.00	0	0.00
Info Systems App Tech 1	07784 SR0800	1	1.00	0	0.00	0	0.00
Info Systems App Tech 2	07785 SR0900	2	2.00	1	1.00	1	1.00
Info Systems Div Mgr	07318 SR1400	1	1.00	1	1.00	0	0.00
Info Systems Mgr	07782 SR1300	3	3.00	3	3.00	3	3.00
Maint & Repair Leader 1	07325 TL0700	17	17.00	14	14.00	11	11.00
Maint & Repair Leader 2	07326 TL0900	39	39.00	34	34.00	33	33.00
Maint & Repair Worker 2	07328 TG0400	2	2.00	2	2.00	1	1.00
Maint & Repair Worker 3	07329 TG0600	1	1.00	0	0.00	0	0.00
Masonry Worker	03020 TG0900	1	1.00	1	1.00	1	1.00
Meter Repairer 1	05780 TG0600	2	2.00	2	2.00	3	3.00
Meter Repairer 2	06422 TG0900	1	1.00	0	0.00	1	1.00
Occupational Health Mgr	07338 SR1300	1	1.00	1	1.00	1	1.00
Office Support Rep 1	10120 SR0400	0	0.00	1	1.00	1	1.00
Office Support Rep 2	10121 SR0500	13	13.00	10	10.00	10	10.00
Office Support Rep 3	10122 SR0600	19	19.00	24	24.00	17	17.00
Office Support Spec 1	10123 SR0700	11	11.00	10	10.00	6	6.00
Office Support Spec 2	10124 SR0800	13	13.00	13	13.00	22	22.00
Paint & Body Repairer	06601 TG1100	1	1.00	1	1.00	1	1.00
Painter 1	07341 TG0800	2	2.00	2	2.00	1	1.00
Plumber	03610 TG1100	3	3.00	4	4.00	4	4.00
Printing Equip Operator 2	05919 TL0700	1	1.00	1	1.00	0	0.00
Program Mgr 1	07376 SR1100	0	0.00	0	0.00	1	1.00
Program Spec 3	07380 SR1000	1	1.00	1	1.00	1	1.00
Safety Coord	06133 SR1200	1	1.00	1	1.00	1	1.00
Security Officer Coord	07798 SR0900	0	0.00	2	2.00	2	2.00
Service Rep 2	10163 SR0700	2	2.00	2	2.00	5	5.00
Skilled Craft Worker 2	07799 TG1000	8	8.00	2	2.00	2	2.00
Special Asst To The Dir	05945 SR1300	1	1.00	1	1.00	1	1.00
Special Projects Mgr	07762 SR1500	3	3.00	3	3.00	3	3.00
Stores Mgr	06180 SR1000	1	1.00	1	1.00	1	1.00
Stores Supv	06539 SR0800	2	2.00	2	2.00	2	2.00
Svc Rep 1	06891 SR0600	7	7.00	7	7.00	6	6.00
System Svcs Asst Mgr	07406 SR1200	6	6.00	5	5.00	3	3.00
Technical Specialist 1	07756 SR1100	1	1.00	3	3.00	5	5.00
Technical Specialist 2	07757 SR1200	1	1.00	1	1.00	1	1.00
Technical Svcs Coord	07413 SR1100	9	9.00	10	10.00	8	8.00
Training Coord	06210 SR1300	1	1.00	1	1.00	1	1.00
Treatment Plant Asst Mgr	07415 SR1200	4	4.00	2	2.00	2	2.00
Treatment Plant Mgr	07416 SR1300	7	7.00	6	6.00	6	6.00

65 Water & Sewer Services Fund-Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
W&S Operating 67331 (Continued)							
Treatment Plant Shift Operator	06188 TS0900	14	14.00	14	14.00	13	13.00
Treatment Plant Shift Supv	07803 TS1100	7	7.00	7	7.00	7	7.00
Treatment Plant Supt	06537 SR1400	3	3.00	3	3.00	3	3.00
Treatment Plant Tech 1	06229 TG0800	25	25.00	33	33.00	30	30.00
Treatment Plant Tech 2	06186 TG1100	39	39.00	39	39.00	33	33.00
Treatment Plant Tech 3	07802 TL1100	5	5.00	4	4.00	8	8.00
Utility System Helper	07418 TG0500	10	10.00	6	6.00	5	5.00
Water Maint Leader 1	10167 TL0700	0	0.00	0	0.00	1	1.00
Water Maint Leader 2	10168 TL0900	0	0.00	5	5.00	4	4.00
Water Maint Tech 1	10164 TG0300	15	15.00	22	22.00	20	20.00
Water Maint Tech 2	10165 TG0400	1	1.00	1	1.00	1	1.00
Water Maint Tech 3	10166 TG0600	15	15.00	15	15.00	11	11.00
Water Quality Analyst 2	10465 SR1000	0	0.00	0	0.00	9	9.00
Water Quality Analyst 3	10466 SR1200	0	0.00	0	0.00	4	4.00
Water Quality Analyst 1	10464 SR0800	0	0.00	0	0.00	1	1.00
Water Svcs Asst Dir	07420 SR1500	4	4.00	4	4.00	5	5.00
Water Svcs Dir	01670 DP0300	1	1.00	1	1.00	1	1.00
Welder	05830 TG0900	1	1.00	1	1.00	1	1.00
Total Positions & FTE		669	668.00	669	668.00	669	668.00
Department Totals		750	749.00	750	749.00	750	749.00

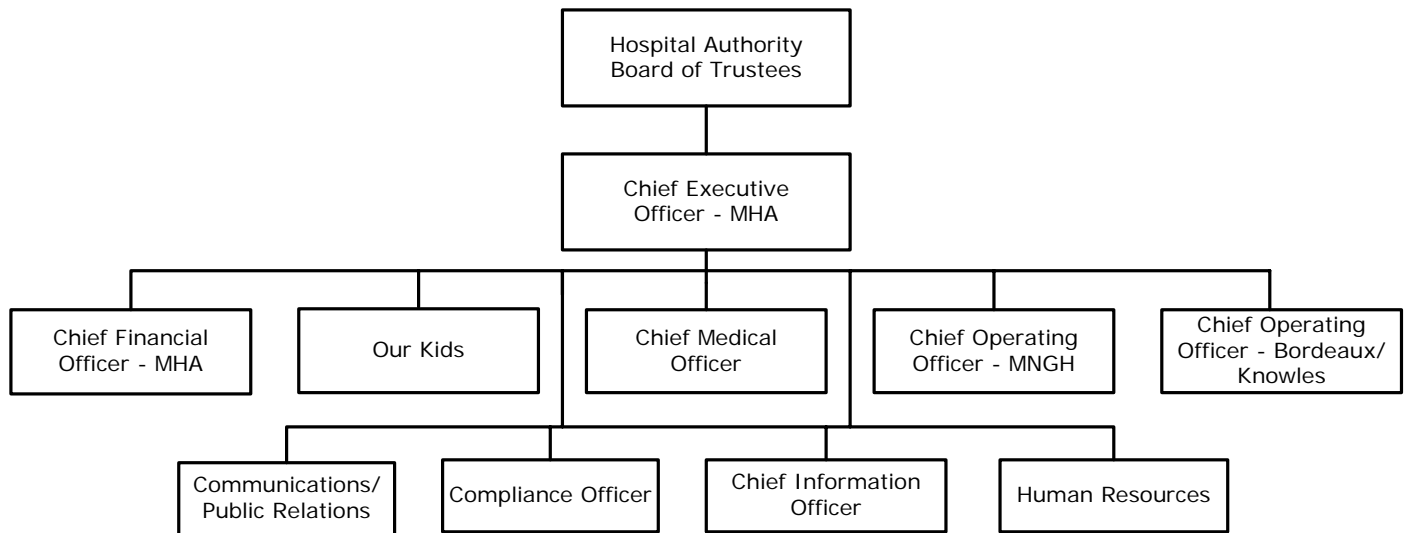
66/67/69 Hospital Authority-At a Glance

Mission	<p>Metropolitan Nashville General Hospital is a publicly supported, academically affiliated community-based hospital. We are committed to providing excellent healthcare regardless of age, race, creed, gender, sexual preference or ability to pay. With the alliance of Meharry Medical College and Vanderbilt University, the Medical Staff and our employees will provide an educational and research environment based on the provision of comprehensive, compassionate, acute care services to those in need. Our employees, physicians, and vendors will be given the same respect, concern and caring attitude that they are expected to share with our customers. In order to meet our vision, mission and values, we will work together to be financially viable while continuously improving our skills and resources through excellence in education and research. Our goal is the achievement of 100% access to healthcare and zero disparity.</p> <p>Bordeaux Long-Term Care, a division of the Hospital Authority in alliance with Nashville General Hospital, is a publicly supported facility committed to individualized resident care. As a regional leader in the provision of skilled nursing, rehabilitation services, intermediate care and palliative care, we are committed to involving our internal and external communities in providing comprehensive services and activities to our residents without regard to gender, ethnic or racial background, sexual preference or socioeconomic status. Working together with our Meharry Medical College partner, the community and Nashville General Hospital allows for an educational environment for residents and staff to promote creativity, innovation and clinical excellence. We also strive to improve the skills and ability of our management staff to achieve the highest optimum functioning for our residents. In order to make a positive difference for our residents, employees, physicians and community, exceeding expectations of all will be a way of life at Bordeaux Long-Term Care.</p> <p>Knowles Home is a 100 bed assisted living center and an adult day care center. The responsibilities for these services were transferred to the Hospital Authority in the 2005 fiscal year.</p> <p>Knowles Assisted Living and Adult Day Care, a division of the Hospital Authority, is a publicly funded 100 bed facility committed to providing a continuum of innovative care and support to aging adults of Davidson County. Knowles Home and Adult Day Care promotes quality living for aging adults challenged by economic, social, physical and cognitive issues by helping them live in the most independent environment possible. We assist in life's transitions to appropriate levels of care by linking people, information and resources.</p>			
Budget Summary		Actual 2004-05**	Projected 2005-06	Recommended 2006-07
	Expenditures and Transfers:			
	Labor	\$ 66,209,200	\$ 67,522,100	\$ 67,102,500
	Other	50,799,300	51,551,900	53,559,400
	Capital and LOC* Repayment	0	0	7,957,100
	Total Expenditures**	\$117,008,500	\$119,074,000	\$128,619,000
	Revenues and Transfers:			
	Patient Revenues	\$ 62,222,400	\$ 63,154,000	\$ 67,283,200
	Essential-Access Payments (State)	5,072,900	6,064,200	11,538,700
	Metro Gov't Supplement	30,764,400	44,322,600	49,797,100
	Total Revenues	\$ 98,059,700	\$113,540,800	\$128,619,000
	*LOC – Line of Credit			
	**Does not include Depreciation			
Positions	Total Budgeted FTE's - General	729	741	619
	Total Budgeted FTE's – Bordeaux	529	547	513
	Total Budgeted FTE's –Knowles	66	62	60
Contacts	Board Chairman: Dick Ragsdale email: DadRags@aol.com Chief Executive Officer: Reginald Coopwood,M.D. email: Reginald.Coopwood@nashville.gov Chief Financial Officer: Randy Pirtle email: Randy.Pirtle@nashville.gov 1818 Albion Street 37208 Phone: 341-4000 FAX: 341-4493			

This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council.

66/67/69 Hospital Authority-At a Glance

Organizational Structure



66/67/69 Hospital Authority-At a Glance

Budget Highlights FY 2007 Overview

FY 2007 Operations Subsidy: \$49,797,100*

*Aggregate subsidy for Metro General Hospital, Bordeaux Long Term Care Facility and Knowles Home

CHIEF FINANCIAL OFFICER – Metro Hospital Authority (MHA)

The Chief Financial Officer at MHA is responsible for accounting, patient accounting, admitting, outpatient registration, managed care, and materials management.

OUR KIDS

This program provides medical and psychological services for children who are suspected victims of sexual abuse. It is jointly supported by General Hospital, Vanderbilt Medical Center and the Junior League of Nashville.

CHIEF MEDICAL OFFICER (MNGH)

The Chief Medical Officer is responsible for managing house and medical staff and quality management.

CHIEF OPERATING OFFICER – Metropolitan Nashville General Hospital (MNGH)

The Chief Operating Officer at Metro General Hospital is responsible for ambulatory care, medical imaging, pharmacy, laboratory, facilities management, health information management, dietary/nutrition, surgery, respiratory, physical and occupational medicine.

CHIEF OPERATING OFFICER – Bordeaux/Knowles

The Chief Operating Officer at Bordeaux and Knowles is responsible for nursing, general services, facilities, quality management, risk management, advocacy, human resources and finance.



COMMUNICATIONS/PUBLIC RELATIONS

The Public Relations Division is responsible for public relations and chaplain services.

COMPLIANCE OFFICER (MNGH)

The Compliance Officer is responsible for compliance, HIPAA, risk management, and infection control.

CHIEF INFORMATION OFFICER (MNGH)

The CIO is responsible for the planning, direction and implementation of information system technology in the clinical and financial areas of the hospital.

HUMAN RESOURCES

The Human Resources Division is responsible for recruitment/retention and education.

66/67/69 Hospital Authority-Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actual	FY 2006 Budget	FY 2007 Budget
Metropolitan Nashville General Hospital					
1. Achieve fiscal viability within a budgeted operating margins in FY07 through achievement of growth in volume, net revenue management, and expense control strategies.	a. Admissions	6,618	6,102	6,361	5,598
	b. Equivalent average daily census	136.9	129.5	138.8	121.9
	c. Net revenue/equivalent patient days	\$855	\$748	\$769	\$820
	d. Other revenue/equivalent patient days	\$577	\$576	\$983	\$990
	e. Expenses/equivalent patient days	\$1,515	\$1,630	\$1,594	\$1,753
	f. FTE's equivalent patient days	5.54	5.40	5.29	5.08
	g. Medicare admissions	927	808	891	756
	h. Commercial admissions	907	985	1,037	920
	i. Surgery cases	2,783	2,834	2,893	2,666
	j. Deliveries	1,341	1,104	1,439	1,177
	k. Emergency room visits	32,261	30,317	34,511	31,571
	l. Clinic visits	40,211	32,916	36,374	33,296
2. Develop a learning/growth environment to achieve vision, mission and strategic goals.	a. JCAHO Survey rating (3 Yr)	94%	94%	94%	94%
	b. Employee turnover rate	20%	18%	18%	18%
Bordeaux Long-Term Care & Knowles Home					
1. Improve financial performance through strategically modifying the mix of service, optimizing revenue and controlling expenses.	BLTC				
	a. Licensed beds (capacity)	420	420	420	420
	b. Average daily census	375.0	365.2	375.0	378.7
	c. Net revenue per patient day	\$158	\$161	\$157	\$176
	d. Total net revenue per day	\$215	\$241	\$246	\$261
	e. Expenses per patient day	\$221	\$237	\$233	\$251
	f. Total man-hours per patient day	7.53	7.53	7.60	7.70
	g. Nursing man-hours per patient day – Direct Care	3.5	3.5	3.5	3.5
	Knowles				
	a. Licensed Beds (capacity)	100	100	100	100
2. Develop a learning organization to achieve the mission, vision, goals and objectives.	b. Average Daily Census	95	91	98	94
	c. ADC Adult Day Care Participants	55	55	55	55
	d. Revenue per patient day	\$91	\$70	\$87	\$86
	e. Expenses per patient day	\$91	\$76	\$81	\$84
	a. Employee turnover rate	28%	31%	35%	35%
3. Working collaboratively with resident council, families, ombudsmen, volunteers, state surveyors, medical staff, governmental and political leaders to enhance quality of life for residents and improve resident and family satisfaction.	a. Resident satisfaction	85%	90%	90%	90%
	b. Family satisfaction	85%	84%	88%	88%

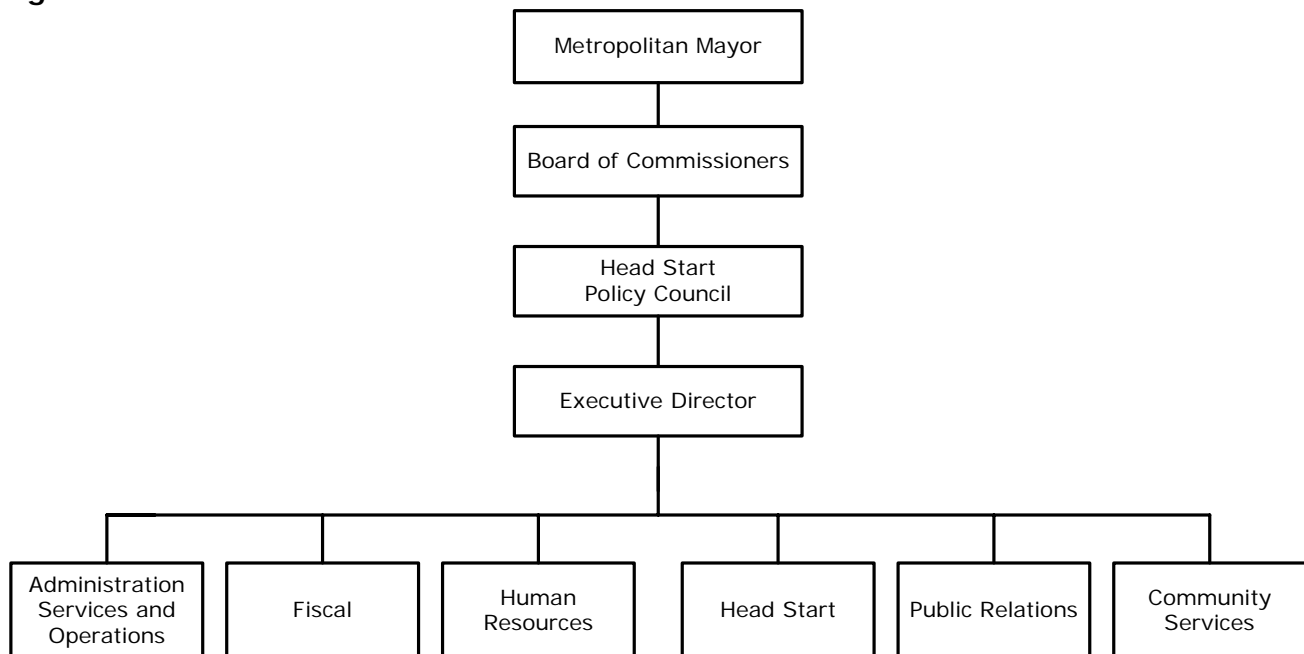
66/67/69 Hospital Authority-Financial

	<u>FY 2004 Actual</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Project Actual</u>	<u>FY 2007 Budget</u>
Revenues:				
Patient Revenues	\$ 57,234,509	\$57,447,642	\$ 57,191,024	\$ 67,283,200
Essential Access Payments (State)	7,016,718	5,072,949	6,064,225	11,538,700
Metro Government Supplement	35,235,417	30,764,363	44,322,596	49,797,100
Other Revenue	<u>3,482,636</u>	<u>4,774,764</u>	<u>5,962,994</u>	<u>0</u>
Total Revenues	<u>\$102,969,280</u>	<u>\$98,059,718</u>	<u>\$113,540,839</u>	<u>\$128,619,000</u>
Expenditures:				
Labor*	\$ 67,291,051	\$ 66,209,196	\$ 67,522,084	\$ 67,102,500
Other	39,971,516	44,255,213	46,937,467	53,559,400
Interest	159,398	1,459,743	410,159	0
Capital and LOC Repayment	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,957,100</u>
Total Expenditures	<u>\$107,421,965</u>	<u>\$111,924,152</u>	<u>\$114,869,710</u>	<u>\$128,619,000</u>
Surplus (Deficit) Before Metro Indirect & Depreciation	<u>(\$ 4,452,685)</u>	<u>(\$13,864,434)</u>	<u>(\$ 1,328,871)</u>	<u>\$ 0</u>
Other Metro Indirect Expense	\$ 4,806,245	\$ 5,084,322	\$ 4,204,273	\$ 0
Depreciation	<u>3,789,660</u>	<u>4,575,391</u>	<u>4,659,345</u>	<u>4,900,071</u>
Surplus (Deficit) After Metro Indirect & Depreciation	<u>(\$13,048,590)</u>	<u>(\$23,524,147)</u>	<u>(\$10,192,488)</u>	<u>(\$4,900,071)</u>
*Includes assumed liability by Knowles				
Selected Ratios				
Patient Revenue % of Total Expenditures	53.4%	51.3%	49.8%	52.3%
Metro Supplement % of Total Expenditures	32.8%	27.5%	38.6%	38.7%

75 Metro Action Commission-At a Glance

Mission	To administer Head Start, Community Services Block Grant (CSBG), Low Income Home Energy Assistance Program (LIHEAP), Community Service Assistance Program (CSAP), USDA Summer Food and other social service programs for Metropolitan Government.			
Budget Summary		<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>
	Expenditures and Transfers:			
	Special Purpose Funds	\$14,659,800	\$16,731,300	\$23,012,800
	Total Expenditures and Transfers	<u>\$14,659,800</u>	<u>\$16,731,300</u>	<u>\$23,012,800</u>
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 150,000
	Other Governments and Agencies	13,080,000	13,791,600	16,952,300
	Other Program Revenue	0	0	32,000
	Total Program Revenue	\$13,080,000	\$13,791,600	\$17,134,300
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	1,579,800	2,939,700	5,878,500
	Total Revenues	<u>\$14,659,800</u>	<u>\$16,731,300</u>	<u>\$23,012,800</u>
	In addition to the Special Purpose Funds, MAC receives an operating subsidy of \$3,830,200 from Metro. See Administrative Section #01101204.			
Positions	Total Budgeted Positions	355	357	358
Contacts	Executive Director: Cynthia Croom email: cynthia.croom@nashville.gov Financial Manager: Cecilia Sanchez email: cecilia.sanchez@nashville.gov 1624 5 th Avenue North 37208 Phone: 862-8860 FAX: 862-8881			

Organizational Structure



75 Metro Action Commission-At a Glance

Budget Highlights FY 2007

• Increase to Special Purpose Funds	\$6,281,500
• Additional grant funded position	1.00 FTE
	<hr/>
Total	\$6,281,500
	1.0 FTE

*All Special Purpose Fund budgets for the Metro Action Commission are now being presented

Overview

ADMINISTRATION SERVICES & OPERATIONS

Administration Services & Operations accounts for general costs of administration, operations and facilities.

FISCAL

The Fiscal Division provides financial management analysis and oversight of the agency.

HEAD START

The Head Start Program provides for disadvantaged pre-school children with the basic educational and social skills important for good scholastic performance and transition into the school system.

The Head Start Child Care Adult Food Program (CACFP) is funded by the United States Department of Agriculture (USDA) through the Tennessee Department of Human Services to provide free meals, breakfast, lunch, supper, and snacks to children enrolled in the Head Start Program.

The Head Start Before and After Care, provides childcare for enrolled children whose parent's work schedule begins before or after the regular program hours. Funding is through State Child Care certificates from the Department of Human Services and fees assessed to parents on a sliding scale based on income.



The Head Start Early Childhood Education Program operates the Tennessee State Classroom, an early childhood education classroom for disadvantaged pre-school children funded by a reimbursement grant from the

Tennessee State Department of Education. This fund accounts for one 20-child classroom that models Head Start for three and four-year old children. It provides basic educational and social skills important for good scholastic performance. Priority is given to the children of Families First participants.

COMMUNITY SERVICES

Community Services manages 5 payment assistance programs:

The Community Service Block Grant (CSBG) Program assists with the payment of mortgages, rent, water bills, taxes, medication for low-income persons, phone bills for the homebound, provides classes and assistance in obtaining a General Education Degree (GED), provides adult basic education and job training to help clients achieve self-sufficiency, and provides limited assistance to the homeless.



The Low-Income Home Energy Assistance Program (LIHEAP) assists with the payment of energy bills for low-income families.

The Summer Food Program operates the USDA Summer Lunch Program and, provides breakfast and lunches to low-income children during the summer.

The Watt Ad Program uses discretionary funds from Nashville Electric Service to assist clients who do not meet LIHEAP guidelines yet are experiencing financial crisis through no fault of their own.

The Community Service Assistance Program (CSAP) provides one time assistance with rent, mortgage, and water to low income eligible households. Services are provided in three categories as follows:'

Senior Services 130% of Federal Poverty Level
General Services 130% of Federal Poverty Level
Hardship Services 185% of Federal Poverty Level

75 Metro Action Commission-Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
ADMINISTRATION SERVICES AND OPERATIONS					
1. To ensure sound management of agency operations and program services	a. Develop strategic plan to make sure programs address the needs of the constituents they are to serve	Completed	Continuous	NR	Continuous
	b. Establish results oriented management accountability system criteria for each program to evaluate performance	Achieved	Continuous	NR	Continuous
	c. Ensure programs are operating in compliance with grantor requirements	In Progress	Continuous	NR	Continuous
	d. Continuing implementation operations plan that includes preventive maintenance, facilities management and supplies, and more efficient management of transportation services	In Progress	Continuous	NR	Continuous
	e. Expand community knowledge of programs and services	In Progress	Continuous	NR	Continuous
FISCAL					
1. To ensure agency financial stability and accountability.	a. Adhere to Grantor Financial Compliance Standards	In Progress	Continuous	NR	Continuous
	b. Manage program funds efficiently	In Progress	Continuous	NR	Continuous
	c. Meet requirements for fiscal audit reviews	In Progress	Continuous	NR	Continuous
HEAD START					
Head Start Program					
1. Enroll 1,485 eligible pre-school children in the Head Start Program.	a. Children served during the year	1,485	1,485	NR	1,485
	b. Children enrolled	1,485	1,485	NR	1,485
2. Provide comprehensive health care services to all enrolled Head Start children.	a. Children diagnosed with disability	148	91	NR	148
	b. Children receiving health screenings	1,500	1,485	NR	1,485
	c. Children receiving therapy for diagnosed disabilities	148	91	NR	180
	d. Children receiving therapy	148	90	NR	148
3. Involve Head Start parents/volunteers and other volunteers in the decision making process and total program operation.	a. Head Start parent volunteer hours	2,000	81,602	NR	83,000
	b. Persons providing volunteer hours	600	24,854	NR	26,000
4. Implement recommendations of the Head Start study performed by MGT of America, Inc.	Implementation of MGT recommendations	Facilities Improve-ments in Progress	In progress	NR	Completion

75 Metro Action Commission-Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
Head Start CACFP					
1. To provide comprehensive educational, health, and nutritional services to all enrolled in Head Start Program.	a. Number of meals provided to children and program volunteers	20,944	211,285	NR	225,000
2. Identify citizen in the Head Start Program that face challenges with weight control. Administer assessments twice-a-year utilizing standard height, weight and measurement analysis.	Percentage of obesity children	Based on nutritional indicators, a nutritional assessment will be completed upon enrollment	10%	NR	15%
3. To involve Head Start parents in the decision-making process, total program operations and nutrition awareness.	Head Start parents serving on the Head Start Policy Council	NA	26	NR	26
4. To provide nutritional meals and snacks to children as stipulated by eligibility and educational guidelines set forth by DHHS for the operation for children in a Head Start Program.	Children served nutritional meals	Yes	1,485	NR	1,485
Early Childhood Education Program (State Classroom)					
1. Enroll 20 children in Tennessee State Classroom.	a. Children served	NA	20	NR	20
	b. Children enrolled	NA	20	NR	20
2. Provides comprehensive educational, health, and family services to all enrolled State classroom children.	a. Children receiving health screenings	20	20	NR	20
	b. Children with diagnosed disabilities	2	2	NR	2
	c. Children receiving therapy for diagnosed disabilities	NA	2	NR	2
3. To involve parents in the decision-making process and total program operation in the State Classroom	a. Parental Volunteer hours	288	816	NR	1,000
	b. Other persons providing volunteer hours	2	2	NR	2
COMMUNITY SERVICES					
CSBG Program					
1. Provide assistance to low-income citizens of Nashville Davidson County and move them towards economic sustainability.	CSBG customers served	2,192	2,346	NR	3,500

75 Metro Action Commission-Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
LIHEAP					
1. Educate low-income individuals on energy conservation and provide one-time assistance for energy bills.	LIHEAP customers served	4,163	7,139	NR	8,150
Summer Food Program					
1. Sponsor community organizations to provide nutritional meals to low-income children in Nashville Davidson County.	a. Lunch meals served to children	162,011	164,817	NR	166,000
	b. Breakfast meals served to children	26,915	37,247	NR	39,000
Community Service Assistance Program					
1. Provide one-time assistance to low-income customers of Nashville and Davidson County and move them toward economic sustainability.	CSA) Customers served	NA	NA	NR	1,500

75 Metro Action Commission-Financial

Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	10,144,200	10,858,518	10,618,800	12,206,200
OTHER SERVICES:				
Utilities	100,800	323,664	100,900	347,100
Professional and Purchased Services	2,790,300	3,180,108	3,617,500	5,071,600
Travel, Tuition, and Dues	110,800	101,343	99,800	108,100
Communications	36,100	12,368	41,700	53,700
Repairs and Maintenance Services	39,000	81,101	39,000	51,200
Internal Service Fees	410,200	400,868	796,700	1,081,800
TOTAL OTHER SERVICES	3,487,200	4,099,453	4,695,600	6,713,500
Other Expense	592,700	1,362,121	480,200	1,402,200
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	60,432	0	3,500
TOTAL OPERATING EXPENSE	14,224,100	16,380,523	15,794,600	20,325,400
Transfers to Other Funds and Units	435,700	2,899,646	936,700	2,687,400
TOTAL EXPENSE AND TRANSFERS	14,659,800	19,280,170	16,731,300	23,012,800
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	151,225	0	150,000
Other Governments & Agencies				
Federal Direct	10,140,400	10,309,526	10,288,200	10,371,100
Fed Through State Pass-Through	2,874,600	4,800,721	3,503,400	6,557,700
Fed Through Other - Pass Through	0	0	0	23,500
State Direct	65,000	65,000	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	13,080,000	15,175,247	13,791,600	16,952,300
Other Program Revenue	0	37,819	0	32,000
TOTAL PROGRAM REVENUE	13,080,000	15,364,291	13,791,600	17,134,300
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	1,579,800	3,688,780	2,939,700	5,878,500
TOTAL REVENUE AND TRANSFERS	14,659,800	19,053,071	16,731,300	23,012,800

75 Metro Action Commission-Financial

		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
MAC Admin & Leasehold 31500							
Account Clerk 1	10200 MC0500	0	0.00	0	0.00	1	1.00
Admin Officer	10208 MC0800	0	0.00	0	0.00	1	1.00
Admin Svcs & Operations Dir	10207 MC1100	1	1.00	1	1.00	1	1.00
Chief Financial Officer	10213 MC1100	1	1.00	1	1.00	1	1.00
Custodian	10216 MC0200	2	2.00	2	2.00	2	2.00
Exec Dir	10223 MC1200	1	1.00	1	1.00	1	1.00
Exec Secretary	10224 MC0900	1	1.00	1	1.00	1	1.00
Facilities Mgr	10258 MC1100	1	1.00	1	1.00	1	1.00
Finance Officer 1	10202 MC0500	2	2.00	2	2.00	2	2.00
Finance Officer II	10203 MC1000	2	2.00	2	2.00	1	1.00
HR Analyst 1	10240 MC0900	2	2.00	2	2.00	2	2.00
Human Resources Manager - MAC	10218 MC1000	1	1.00	1	1.00	1	1.00
Office Asst	10245 MC0500	2	2.00	2	2.00	0	0.00
Public Info Rep - MAC	10327 MC1200	1	1.00	1	1.00	1	1.00
Social Worker 1	04949 SR0800	0	0.00	2	2.00	0	0.00
Total Positions & FTE		17	17.00	19	19.00	16	16.00
MAC Headstart Grant 31502							
Admin Officer, Head Start	10209 MC0800	2	2.00	2	2.00	2	2.00
Assistant Transportation Mgr	10453 MC0700	0	0.00	0	0.00	1	1.00
Asst Dir Of Head Start	07049	1	1.00	1	1.00	1	1.00
Bus Driver	10210 MC0500	29	29.00	29	29.00	29	29.00
Center Mgr 1	10211 MC1000	8	8.00	8	8.00	6	6.00
Center Mgr 2	10212 MC1100	6	6.00	6	6.00	8	8.00
Computer Date Spec	10214 MC0300	1	1.00	1	1.00	0	0.00
Custodian	10216 MC0200	11	10.48	11	10.48	11	10.48
Custodian Leader	10217 MC0500	1	1.00	1	1.00	1	1.00
Data Entry Specialist	10501 MC0600	0	0.00	0	0.00	1	1.00
Disabilities Coord	10219 MC0900	1	1.00	1	1.00	1	1.00
Education and Training Asst	10503 MC1000	0	0.00	0	0.00	2	2.00
Education Coord	10220 MC0900	1	1.00	1	1.00	0	0.00
Family Svcs Coord	10225 MC0900	1	1.00	1	1.00	1	1.00
Family Svcs Spec 1	10226 MC0600	7	7.00	7	7.00	4	4.00
Family Svcs Spec 2	10227 MC0700	28	28.00	28	28.00	31	31.00
Family/Child Tracking Tech	10335 MC0300	1	1.00	1	1.00	0	0.00
General Maint Worker	10231 MC0500	3	3.00	3	3.00	3	3.00
Head Start Dir	10233 MC1100	1	1.00	1	1.00	1	1.00
Headstart Teacher 1	10235 MC0600	20	20.00	20	20.00	14	14.00
Headstart Teacher 2	10236 MC0800	49	49.00	49	49.00	56	56.00
Headstart Teacher 3-Mast Deg	10237 MC0900	2	2.00	2	2.00	1	1.00
Hlth Asst	10238 MC0600	1	1.00	1	1.00	1	1.00
Hlth Coord	10239 MC0900	1	1.00	1	1.00	1	1.00
Office Asst	10245 MC0500	1	1.00	1	1.00	1	1.00
Parent Involvement Coord	10246 MC0900	1	1.00	1	1.00	1	1.00
Skill Craft Worker II - MAC	10348 MC0900	1	1.00	1	1.00	1	1.00

75 Metro Action Commission-Financial

		FY 2005		FY 2006		FY 2007	
	<u>Class</u> <u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
MAC Headstart Grant 31502 (Continued)							
Teacher Asst	10250 MC0100	79	79.00	79	79.00	79	79.00
Tech Training Education Coord	10252 MC0900	1	1.00	1	1.00	0	0.00
Transportation Mgr	10253 MC1000	2	2.00	2	2.00	1	1.00
Volunteer Coord	10254 MC0800	1	1.00	1	1.00	0	0.00
Total Positions & FTE		261	260.48	261	260.48	259	258.48
MAC CSBG Grant 31504							
CSBG/LIHEAP Dir	10215 MC1100	1	1.00	1	1.00	1	1.00
CSBG/LIHEAP Special Svc Coord	10260 MC1000	1	1.00	1	1.00	1	1.00
Eligibility Counselor 1	10221 MC0600	2	2.00	2	2.00	2	2.00
Eligibility Counselor 2	10222 MC0700	5	5.00	5	5.00	5	5.00
Literacy Instructor 2	10243 MC0800	3	3.00	3	3.00	3	3.00
Office Asst	10245 MC0500	1	1.00	1	1.00	1	1.00
Office Mgr	10234 MC0400	1	1.00	1	1.00	0	0.00
Program Assistant/ CSBG-LIHEAP	10443 MC0600	0	0.00	0	0.00	1	1.00
Self Sufficienc Prog Coord	10259 MC0900	1	1.00	1	1.00	1	1.00
Teacher Asst-CSBG	10251 MC0300	1	1.00	1	1.00	1	1.00
Total Positions & FTE		16	16.00	16	16.00	16	16.00
MAC Summer Food Program 31505							
Administrative Officer-Seasona	10255 MC0800	0	0.00	0	0.00	1	1.00
Food Service Worker II-Seasona	10257 MC0300	9	9.00	9	9.00	10	10.00
Office Assistant-Seasonal	10256 MC0600	1	1.00	1	1.00	0	0.00
Office Asst	10245 MC0500	1	1.00	1	1.00	0	0.00
Prog Coord - MAC	06325	1	1.00	1	1.00	1	1.00
Total Positions & FTE		12	12.00	12	12.00	12	12.00
MAC Headstart CACFP 31506							
Food Svc Worker 1	10228 MC0200	6	5.48	6	5.48	6	5.48
Food Svc Worker 2	10229 MC0400	10	10.00	10	10.00	10	10.00
Food Svcs Mgr	10230 MC0900	1	1.00	1	1.00	1	1.00
Nutrition Coord	10244 MC1000	1	1.00	1	1.00	1	1.00
Total Positions & FTE		18	17.48	18	17.48	18	17.48
MAC Headstart Child Care 31508							
Teacher Asst	10250 MC0100	31	15.50	31	15.50	33	17.50
Total Positions & FTE		31	15.50	31	15.50	33	17.50
MAC State Classroom 31509							
Headstart Teacher 2	10236 MC0800	0	0.00	0	0.00	1	1.00
Teacher Asst	10250 MC0100	0	0.00	0	0.00	1	1.00
Total Positions & FTE		0	0.00	0	0.00	2	2.00
MAC Community Srvc Assistance 31512							
Social Worker 1	04949 SR0800	0	0.00	0	0.00	2	2.00
Total Positions & FTE		0	0.00	0	0.00	2	2.00
Department Totals		355	338.46	357	340.46	358	341.46

76 Nashville Career Advancement Center-At a Glance



Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	Special Purpose Fund	\$7,163,700	\$7,552,800	\$7,308,200
	Total Expenditures and Transfers	\$7,163,700	\$7,552,800	\$7,308,200
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 2,000	\$ 2,400
	Other Governments and Agencies	6,640,400	7,305,400	7,088,000
	Other Program Revenue	342,300	139,400	122,300
	Total Program Revenue	\$6,982,700	\$7,446,800	\$7,212,700
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	181,000	106,000	95,500
	Total Revenues	\$7,163,700	\$7,552,800	\$7,308,200
Positions	Total Budgeted Positions	57	53	49
Contacts	Director: Christine Bradley email: christine.bradley@nashville.gov Financial Manager: Ed Bryan email: ed.bryan@nashville.gov 621 Mainstream Drive, Suite 200 37228 Phone: 862-8890 FAX: 862-8910			

Line of Business and Program

Employment Resources Career Center

Job Seeker Program for Adults

Youth Development and Work Readiness

Youth Development and Work Readiness

Supporting Employment

Community Employment Resource Partnership

Administrative

NCAC Administrative

76 Nashville Career Advancement Center-At a Glance



Mission	The mission of the Nashville Career Advancement Center (NCAC) is to provide job readiness, career resource and employment connection products to individuals, employers and organizations so they can make a broader contribution to the economic well being of the community.
Goals	<p>By the year 2008, individuals actively seeking work at Nashville Career Advancement Center will have their employment needs met as evidenced by 80.5% employment within six months after exiting from the program.</p> <p>By the year 2008, job seekers at Nashville Career Advancement Center will experience higher wages and long-term employability as evidenced by a 3% increase in wages and an 88.25% retention rate reported after one year of going to work.</p> <p>By the year 2008, there will be a 5% increase in the number of disadvantaged job seekers served through Nashville Career Advancement Center and its coordinating partners.</p> <p>By the year 2008, Nashville Career Advancement Center's youth customers will experience an increase in a linkage to jobs as evidenced by 69.5% of youth being employed.</p>

Budget Change and Result Highlights FY 2007

Recommendation	Result
Decrease in Special Purpose Funds for FY 2007	(\$244,600) Reduction in grant funds to various programs of the (4.00 FTEs) department

Performance Information Highlights

Performance Measure Certification

The Performance Measure Certification Unit reviewed all key result measures for the Nashville Career Advancement Center for FY 2004-05. Measures were either certified, meaning the measure was aligned, documented, and reliable or not certified (NC), meaning the measure did not meet the established criteria. For FY 2005, only certified measures appear in the Operating Budget Book.

	Certified	Reported, Not Certified	Not Reported
Number of Programs:	100%	0%	0%
Program Budget Dollars:	100%	0%	0%

76 Nashville Career Advancement Center-At a Glance



Employment Resources Career Center Line of Business - The purpose of the Employment Resources Career Center line of business is to provide information, skill enhancement and employment connection products to Middle Tennessee job seekers and employers so they can achieve their employment goals.

Job Seeker Program for Adults Program

The purpose of the Job Seeker Program for Adults is to provide skill enhancement and employment products to Middle Tennessee adult job seekers so they can acquire and retain employment.

Results Narrative

The proposed budget for the Job Seeker Program for Adults includes a reduction of \$231,200 (4FTEs) in special purpose funds. This level of funding is required to realize the program results measure of the percentage of Middle Tennessee adult job seekers receiving skill enhancement products that will assist them in acquiring a job and staying in the workplace for six months. The individual's actively seeking work through NCAC, and the achievement of the Strategic Goals of Employment, Retention, and Wage Gain, depends on the continued funding from the Federal, State, and Private grantors.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	Special Purpose Fund	\$3,598,000	\$2,839,043	\$4,358,000	...	\$4,126,800
FTEs:	Special Purpose Fund	28.81	28.81	28.49	...	27.49
Results						
Percentage of Middle Tennessee adult job seekers receiving skill enhancement products who acquire a job and stay in the workforce for at least six months		NA	88%	85%	91%	88%

Supporting Employment Line of Business - The purpose of the Supporting Employment line of business is to provide personal and financial assistance products to economically disadvantaged job seekers and the public and private non-profits that serve them so they can participate in programs that will assist them in overcoming barriers to get and stay at work.

Community Employment Resource Partnership Program

The purpose of the Community Employment Resource Partnership Program is to provide employment and technical assistance products to disadvantaged job seekers and the agencies that are funded by the Nashville Career Advancement Center to serve them so they can participate in employment activities.

Results Narrative

The proposed budget for the Community Employment Resource Partnership Program includes a reduction of \$114,700 in special purpose funds. This level of funding is required to continue the program to make employment services available to low income job seekers so that they can work to support their families. This is essential in achieving the strategic goal of increasing the number of disadvantaged job seekers served through NCAC and its coordinating partners.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget:	Special Purpose Fund	\$836,100	\$592,396	\$499,100	...	\$384,400
FTEs:	Special Purpose Fund	7.15	7.15	6.21	...	3.21
Results						
Percentage of disadvantaged job seekers who participate in employment activity sessions		NA	41%	48%	27%	48%

76 Nashville Career Advancement Center-At a Glance



Youth Development and Work Readiness Line of Business - The purpose of the Youth Development and Work Readiness line of business is to provide academic enhancement, career and community connection products to (qualifying) 14-24 year olds in Middle Tennessee so they can earn academic credentials and obtain employment.

Youth Development and Work Readiness Program

The purpose of the Youth Development and Work Readiness Program is to provide academic enhancement, career and community connections products to (qualifying) 14-24 year olds in Middle Tennessee so they can earn academic credentials and obtain employment.

Results Narrative

The proposed budget for the Youth Development and Work Readiness Program includes an additional \$60,600 in special purpose funds. This level of funding is required to realize the program results measure of the percentage of qualifying Middle Tennessee 14 through 24 year olds earning academic credentials and the percentage of qualifying Middle Tennessee 18 through 24 year olds obtaining employment. This is essential in achieving the strategic goal of increasing the number of youth linked to jobs.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Special Purpose Fund		\$1,356,000	\$1,230,289	\$1,475,600	...	\$1,536,200
FTEs: Special Purpose Fund		3.70	3.70	4.30	...	4.30
Results						
Percentage of qualifying 14-21 year olds in Middle Tennessee earning academic credentials		NA	61%	65%	41.9%	69.5%

Administrative Line of Business - The purpose of the Administrative line of business is to provide administrative support services to the Nashville Career Advancement Center so it can efficiently and effectively deliver results for customers.

NCAC Administrative Program

The purpose of the NCAC Administrative Program is to provide management products to NCAC so it can manage client records, receive employee benefits and compensation equitably and accurately, effectively manage its financial resources, obtain needed goods and services in a timely and efficient manner, prevent accidents and injuries and effectively respond to accidents and injuries that occur and deliver results for customers.

Results Narrative

The proposed budget for the Administrative Program includes an additional \$40,700 in special purpose funds. This program supports the delivery of operational results and is essential in supporting the achievement of the Strategic Goals of customer employment, retention, and wage gain; increasing the number of disadvantaged job seekers served through NCAC and its coordinating partners; and increasing the number of youth linked to jobs.

Program Budget & Performance Summary		2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Pay Plan		\$1,373,600	\$1,261,360	\$1,220,100	...	\$1,260,800
FTEs:		16.79	16.79	12.90	...	12.90
Results						
Percentage of NCAC purchases made via purchasing card		NA	NA	70%	NR	NR

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Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	3,220,500	2,803,280	2,931,700	2,886,600
OTHER SERVICES:				
Utilities	8,100	7,788	9,200	9,200
Professional and Purchased Services	2,321,700	1,846,049	2,905,100	2,556,900
Travel, Tuition, and Dues	488,100	448,295	701,400	804,800
Communications	58,600	44,170	51,800	60,900
Repairs and Maintenance Services	137,300	63,583	74,600	100,300
Internal Service Fees	150,800	141,876	376,600	419,600
TOTAL OTHER SERVICES	3,164,600	2,551,761	4,118,700	3,951,700
Other Expense	699,000	1,136,673	499,300	467,200
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	7,084,100	6,491,713	7,549,700	7,305,500
Transfers to Other Funds and Units	79,600	27,248	3,100	2,700
TOTAL EXPENSE AND TRANSFERS	7,163,700	6,518,962	7,552,800	7,308,200
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	16,265	2,000	2,400
Other Governments & Agencies				
Federal Direct	1,250,000	491,856	1,624,200	652,000
Fed Through State Pass-Through	5,250,400	4,717,356	5,581,800	6,436,000
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	140,000	115,715	99,400	0
Subtotal Other Governments & Agencies	6,640,400	5,324,927	7,305,400	7,088,000
Other Program Revenue	342,300	886,048	139,400	122,300
TOTAL PROGRAM REVENUE	6,982,700	6,227,240	7,446,800	7,212,700
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	181,000	181,100	106,000	95,500
TOTAL REVENUE AND TRANSFERS	7,163,700	6,408,340	7,552,800	7,308,200

76 Nashville Career Advancement Center-Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
NCAC Expenditure Clearing 31000							
Accounting Assoc - NCAC	07806	2	2.00	2	2.00	2	2.00
Accounting Supv - NCAC	07807	1	1.00	1	1.00	1	1.00
Accounts Clerk 2-NCAC	07865	2	2.00	0	0.00	0	0.00
CD Program Assoc - NCAC	07838	1	1.00	1	1.00	1	1.00
CDF - NCAC	07955	18	17.45	15	14.45	14	13.45
Contract Admin - NCAC	07916	2	2.00	2	2.00	2	2.00
Data Entry 2 - NCAC	07813	2	2.00	2	2.00	2	2.00
Data Entry Supv - NCAC	07814	1	1.00	1	1.00	1	1.00
DAvison CD Coord-NCAC	07861	1	1.00	1	1.00	1	1.00
Dir Community Ser-NCAC	07954	1	1.00	1	1.00	0	0.00
Dir of Ops & Business Develop	07821	1	1.00	0	0.00	0	0.00
Director of Programs - NCAC	07851	1	1.00	1	1.00	0	0.00
Employment Career Specialist	10395 NS	0	0.00	4	4.00	4	4.00
Employment Liaison - NCAC	07818	1	1.00	1	1.00	1	1.00
Enterprise Emp Coord - NCAC	07839	1	1.00	1	1.00	1	1.00
Executive Asst - NCAC	07809	1	1.00	1	1.00	1	1.00
Executive Director - NCAC	07631	1	1.00	1	1.00	1	1.00
Families First Coordinator	10394 NS	0	0.00	1	1.00	1	1.00
Finance Dir - NCAC	07819	1	1.00	1	1.00	1	1.00
IS Director - NCAC	07822	1	1.00	1	1.00	1	1.00
Opry Mills Ctr Mgr - NCAC	07951	1	1.00	1	1.00	1	1.00
Prog Asst-NCAC	07828	3	3.00	1	1.00	1	1.00
Public Info Coord - NCAC	07853	1	1.00	1	1.00	1	1.00
Receptionist - NCAC	07830	1	1.00	1	1.00	1	1.00
Receptionist/Prog Asst - NCAC	07833	2	2.00	2	2.00	1	1.00
Research Analyst - NCAC	07831	0	0.00	1	0.45	1	0.45
Sr CDF - NCAC	07952	4	4.00	3	3.00	3	3.00
Sr. CDF Support - NCAC	07848	1	1.00	1	1.00	1	1.00
Sup Svc Supv-NCAC	07862	1	1.00	0	0.00	0	0.00
Systems Spec - NCAC	07835	1	1.00	1	1.00	1	1.00
Youth & Comm Career Dev Liaiso	10385	1	1.00	1	1.00	1	1.00
Youth Employment Liaison	10384	1	1.00	1	1.00	1	1.00
Youth Svs Admin - NCAC	07869	1	1.00	1	1.00	1	1.00
Total Positions & FTE		57	56.45	53	51.90	49	47.90
Department Totals		57	56.45	53	51.90	49	47.90

78 Metropolitan Transit Auth-At a Glance



Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	MTA Component Unit Fund	\$31,299,500	\$34,407,100	\$36,963,500
	Total Expenditures and Transfers	\$31,299,500	\$34,407,100	\$36,963,500
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 8,556,700	\$ 8,176,600	\$ 9,012,400
	Other Governments and Agencies	10,422,400	9,801,400	10,122,000
	Other Program Revenue	0	0	0
	Total Program Revenue	\$18,979,100	\$17,978,000	\$19,134,400
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	12,320,400	16,429,100	17,829,100
	Total Revenues	\$31,299,500	\$34,407,100	\$36,963,500
Positions	Total Budgeted Positions	1	1	1
Contacts	Chief Executive Officer: Paul Ballard email: paul.ballard@nashville.gov Chief Financial Officer: Ed Oliphant email: ed.oliphant@nashville.gov 130 Nestor Street 37210 Phone: 862-6262 FAX: 862-6208			

Line of Business and Program

Service Improvement

Board of Directors
Convenient Alternative Transportation
Service Improvements and Grants

Customer Care

Customer Care
Vehicle Preparation and Readiness
Passenger Safety
Getting Around in Nashville
Logistics
Access to All

Asset Management

Financial and Asset Management
Sales
Business Protection

Support Services

Employment Services
Human Resources
Internal Support

Administrative

Non-allocated Financial Transactions



78 Metropolitan Transit Auth-At a Glance



Mission	The mission of the Metropolitan Transit Authority is to provide public transportation products to our community and its visitors so they can achieve greater mobility and experience a cleaner, healthier environment with less traffic congestion.
Goals	<p>To provide increasing levels of accessible transportation services so that our community will utilize MTA's products at an increasing rate of 100,000 passengers over each of the next five years, and allow the community to experience cleaner air, reduced congestion and reduced dependence upon fossil fuels.</p> <p>MTA riders will benefit from a higher quality transit experience as evidenced by a reduction in customer complaints by 5% annually by improving organizational performance.</p> <p>So our customers can be assured of having reliable, fully accessible equipment when using our services, MTA will replace our aging fleet at a rate necessary to insure that all equipment is retired at the end of its useful life.</p>

Budget Change and Result Highlights FY 2007

The following highlights represent modifications in the Metro MTA subsidy only.

Recommendation		Result
Vehicle Preparation and Readiness Program		
Increase in Fuel Costs	\$1,400,000	Enables MTA to provide continuing level of transportation service
	0 FTEs	

Budget Change and Result Highlights FY 2007

Recommendation		Result
Non-Allocated Financial Transactions Program		
Internal Service Charges		
Finance Charge	\$ 28,500	Delivery of core financial functions including accounting, payroll, budgeting, and internal audit
Human Resources Charge	300	Delivery of core human resource functions including hiring, training, and evaluation/management
Information Systems Charge	112,300	Delivery of core information technology functions including desktop support, help desk, network support & maintenance, application support, and voice connectivity
Shared Business Office Charge	2,100	Delivery of administrative support functions
Customer Call Center Charge	2,600	Telephone access to information for Metro employees, the residents of Nashville, and other callers
Radio Service Charge	20,600	Delivery of radio infrastructure support and radio installation and maintenance
TOTAL	\$166,400	

Performance Information Highlights

Performance Measure Certification

The Performance Measure Certification Unit reviewed all key result measures for the Metropolitan Transit Authority for FY 2004-05. Measures were either certified, meaning the measure was aligned, documented, and reliable or not certified (NC), meaning the measure did not meet the established criteria. For FY 2005, only certified measures appear in the Operating Budget Book.

	Certified	Reported, Not Certified	Not Reported
Number of Programs:	73%	27%	0%
Program Budget Dollars:	95%	5%	0%

78 Metropolitan Transit Auth-At a Glance



Service Improvement Line of Business - The purpose of the Service Improvement line of business is to provide transportation services and information products to our community, its leaders and visitors so that greater mobility will be achieved.

Board of Directors Program

The purpose of the Board of Directors Program is to provide information products to the MTA Board of Directors so they can provide leadership for the community as evidenced by an increase in public transit usage.

Results Narrative

The proposed budget for the Board of Directors Program reflects a budget increase of \$16,500 for FY 2007. The program provides information products to the MTA Board of Directors so they can provide leadership for the community as evidenced by an increase in public transportation usage. The increase is primarily the result of an increase in contract labor and annual dues to the American Public Transportation Administration. The main goal of this program is to increase ridership by a minimum of 100,000 passengers annually. A critical component of reaching that goal is to provide the Board with information packets in order for them to make informed decisions.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$114,660	\$144,600	\$159,200	...	\$166,900
Other Funding	<u>176,630</u>	<u>222,400</u>	<u>170,400</u>	...	<u>179,200</u>
Total	\$291,290	\$367,000	\$329,600	...	\$346,100
FTEs: GSD General Fund	2.00	2.00	2.00	...	2.00

Results

Percentage of Board members who responded they are able to provide leadership because of information provided

100%	NC	100%	NR	100%
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Convenient Alternative Transportation Program

The purpose of the Convenient Alternative Transportation Program is to provide transit service products to everyone so they can reduce their dependence on automobiles.

Results Narrative

The proposed budget for the Convenient Alternative Transportation Program includes an increased level of funding of \$44,300 for FY 2007. However, due to a necessary increase of approximately 2 dispatch positions in order to operate 24 hours and estimated contractual wage increases of approximately 2.5% for union wages, an estimated 21,000 hours of service could possibly be eliminated. This will require the elimination of approximately 12 bus driver positions. There is a possibility of a more comprehensive fare increase or possible wage freeze. This lack of increased funding will possibly not allow the Program to achieve its target result of increasing ridership in FY 2007 by a minimum of 100,000 new riders.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$3,340,480	\$3,398,000	\$4,222,000	...	\$4,235,500
Other Funding	<u>5,145,864</u>	<u>5,226,500</u>	<u>4,517,300</u>	...	<u>4,548,100</u>
Total	\$8,486,344	\$8,624,500	\$8,739,300	...	\$8,783,600
FTEs: GSD General Fund	214.50	214.50	218.50	...	208.50

Results

Percentage change in people using public transit

2%	0%	2%	NR	2%
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Service Improvement and Grants Program

The purpose of the Service Improvement and Grants Program is to provide planning recommendation and grant application products to decision makers so they can make informed decisions on allocation of MTA funds.

Results Narrative

The proposed budget for the Service Improvements and Grants Program reflects an increase in funding of \$59,200 for FY 2007. The increase is primarily due to more salary dollars being allocated this Program for service improvements and grants. Even though the implementation of the first year of the Service Improvement Plan will not take place, the Music City Central project is in full swing and these salary dollars are being allocated to this Program to insure that adequate grant dollars are in place. This Program is necessary to insure that planning recommendations and grant applications are provided to the decision makers so that informed decisions can be made on the allocation of MTA funds.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$ 91,836	\$ 91,700	\$108,500	...	\$136,800
Other Funding	<u>141,469</u>	<u>141,000</u>	<u>116,100</u>	...	<u>147,000</u>
Total	\$233,305	\$232,700	\$224,600	...	\$283,800
FTEs: All Funding Sources	2.25	2.25	3.25	...	3.25
Results					
Percentage of recommendations that result in approval	NR	100%	100%	NR	100%

Customer Care Line of Business - The purpose of the Customer Care line of business is to provide transportation, equipment and amenity products to our passengers and potential passengers so they can have a consistently high quality transit experience.

Customer Care Program

The purpose of the Customer Care Program is to provide amenity products to transit users so they can be comfortable while waiting to board.

Results Narrative

The proposed budget for the Customer Care Program reflects a budget increase of \$16,100 for FY 2007. There is a project of installing new bus benches at several stops across the county which is the primary reason for the increase. This program is responsible for providing amenity products to transit users so that they can be comfortable while waiting to board.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$151,276	\$156,800	\$180,100	...	\$187,500
Other Funding	<u>233,034</u>	<u>241,100</u>	<u>192,600</u>	...	<u>201,300</u>
Total	\$384,310	\$397,900	\$372,700	...	\$388,800
FTEs: All Funding Sources	1.50	1.50	1.50	...	1.50
Results					
Percentage of passengers who board at furnished stops	NR	NC	NR	NR	68%

Vehicle Preparation and Readiness Program

The purpose of the Vehicle Preparation and Readiness Program is to provide maintenance, repair, training and information products to MTA so it can transport passengers in safe vehicles free from mechanical failure.

Results Narrative

The proposed budget for the Vehicle Prep and Readiness Program reflects a \$1,449,500 increase from the prior year budget primarily as a result of the increased cost of diesel fuel. However, with only a \$1.4 million increase in the subsidy from Metro Government and other fixed operating cost increases, there will be approximately 21,000 hours of service that may have to be cut throughout the system. This would mean the elimination of approximately 4 maintenance positions. Also, MTA will be unable to implement year 1 service improvements from the 5 year Service Improvement Plan. An overall budget increase is needed to insure that the Program meets or exceeds the target result measure of transporting 100% of its passengers in a clean and safe vehicle free from mechanical failures.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$2,300,103	\$2,427,900	\$3,253,200	...	\$4,144,000
Other Funding	<u>3,543,209</u>	<u>3,593,600</u>	<u>3,480,200</u>	...	<u>4,038,900</u>
Total	\$5,843,312	\$6,021,500	\$6,733,400	...	\$8,182,900
FTEs: All Funding Sources	88.50	88.50	88.50	...	84.50

Results

Percentage of passengers transported in safe vehicles free from mechanical failures

100%	100%	100%	NR	100%
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Passenger Safety Program

The purpose of the Passenger Safety Program is to provide safety products to our employees so they can transport passengers safely to their destinations.

Results Narrative

The proposed budget for the Passenger Safety Program includes a budget increase of \$98,300 for FY 2007. This increase is primarily the result of increased security expenses related to the need for an increased presence at MTA's Deaderick Street transfer mall. This increase relates directly to the goal of MTA passengers reaching their destination safely 100% of the time.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$110,777	\$116,200	\$209,300	...	\$256,300
Other Funding	<u>170,648</u>	<u>178,800</u>	<u>224,000</u>	...	<u>275,300</u>
Total	\$281,425	\$295,000	\$433,300	...	\$531,600
FTEs: All Funding Sources	4.25	4.25	4.25	...	4.25

Results

Percentage of MTA passengers that safely reach their destination

100%	100%	100%	NR	100%
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78 Metropolitan Transit Auth-At a Glance



Getting Around in Nashville Program

The purpose of the Getting Around in Nashville Program is to provide transit information products to MTA customers and potential customers so they can ride the right bus at the right time.

Results Narrative

The proposed budget for the Getting Around Nashville Program reflects a budget increase of \$69,300 for FY 2007. This increase is primarily the result of additional printing costs for bus tickets and publications such as pocket maps and schedules. Customer Service handles over 12,000 phone inquiries on a monthly basis. This increase is needed in order for the program to insure that MTA customers ride the right bus at the right time.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$226,212	\$225,700	\$305,700	...	\$338,600
Other Funding	<u>348,469</u>	<u>347,000</u>	<u>327,100</u>	...	<u>363,500</u>
Total	\$574,681	\$572,700	\$632,800	...	\$702,100
FTEs: All Funding Sources	13.50	13.50	14.50	...	14.50

Results

Percentage of customers who use MTA information products successfully

NR	87%	91%	NR	90%
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Logistics Program

The purpose of the Logistics Program is to provide information, training and equipment products to MTA so buses can leave the garage on time.

Results Narrative

The proposed budget for the Logistics Program reflects a budget increase of \$82,600 for FY 2007. This increase is primarily the result of the proposed increase to implement 24-hour dispatch which requires the allocation of four additional FTEs to this program. This program works to insure that the MTA has its buses pull out from the lot on time 100% of the time.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$123,088	\$114,400	\$163,300	...	\$202,800
Other Funding	<u>189,612</u>	<u>175,900</u>	<u>174,700</u>	...	<u>217,800</u>
Total	\$312,700	\$290,300	\$338,000	...	\$420,600
FTEs: All Funding Sources	18.25	18.25	19.25	...	21.25

Results

Percentage of on-time pull-outs

NR	NC	100%	NR	100%
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78 Metropolitan Transit Auth-At a Glance



Access To All Program

The purpose of the Access to All Program is to provide alternative mobility products to the mobility challenged so they can get to where they need to be in less than 90 minutes.

Result Narrative

The proposed budget for the Access to All Program budget reflects a decrease of \$22,400 for FY 2007. The paratransit service for the disabled community has sustained substantial (20%+) growth, but will be forced to cut back as a result of approximately 21,000 hours of service that will be cut in bus service discussed in the Convenient Alternative Transportation program. The Access to All Program insures that all mobility challenged riders using Access Ride service arrive at their destinations within 90 minutes. With the proposed increase in subsidy dollars from Metro Government, this Program will have to be down-sized with ride requests possibly being denied and the program will possibly be unable to achieve its goal of getting its mobility challenged customers to their destinations within 90 minutes.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$ 867,436	\$ 941,900	\$1,389,800	...	\$1,376,400
Other Funding	<u>1,336,248</u>	<u>1,448,700</u>	<u>1,487,100</u>	...	<u>1,478,100</u>
Total	\$2,203,684	\$2,390,600	\$2,876,900	...	\$2,854,500
FTEs: All Funding Sources	54.25	54.25	56.25	...	54.25

Results

Percentage of mobility challenged customers getting to where they need to be in less than 90 minutes

99%	95%	100%	NR	100%
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Asset Management Line of Business - The purpose of the Asset Management line of business is to provide financial and risk management products to MTA's decision-makers so that they can manage effectively.

Financial and Asset Management Program

The purpose of the Financial and Asset Management Program is to provide financial and analytical reporting products to MTA management so they can make informed decisions to stay within approved budget.

Results Narrative

The proposed budget for the Financial and Asset Management Program includes an additional \$86,800 for FY 2007. The increase is needed for the interest expense associated with the repayment of debt to Metro Government from a loan originating in 2001 and increased fees for annual audits by independent auditors and actuaries. The Program has been effective in achieving its goal to provide MTA management with financial and analytical reports so that informed decisions can be made and management can stay within approved budgets.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$175,649	\$174,200	\$218,300	...	\$259,700
Other Funding	<u>270,580</u>	<u>267,900</u>	<u>233,500</u>	...	<u>278,900</u>
Total	\$446,229	\$442,100	\$451,800	...	\$538,600
FTEs: All Funding Sources	4.50	4.50	4.50	...	4.50

Results

Percentage of managers who stay within approved budget

80%	60%	80%	NR	80%
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78 Metropolitan Transit Auth-At a Glance



Sales Program

The purpose of the Sales Program is to provide revenue generating products to MTA so it can increase non-fare revenue.

Results Narrative

The proposed budget for the Sales Program includes an increase of \$4,000 for FY07. New advertising bus benches will continue to be installed in specific areas of Davidson County replacing old benches which will have some additional advertising media expenses associated with the improved benches.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$145,462	\$124,000	\$181,800	...	\$183,400
Other Funding	<u>224,077</u>	<u>190,700</u>	<u>194,600</u>	...	<u>197,000</u>
Total	\$369,539	\$314,700	\$376,400	...	\$380,400
FTEs: All Funding Sources	5.00	5.00	5.00	...	5.00
Results					
Percentage of total revenue coming from non-fare sources	3%	3%	3%	NR	3%

Business Protection Program

The purpose of the Business Protection Program is to provide risk management products to MTA so it can minimize financial liability exposure.

Results Narrative

The proposed budget for the Business Protection Program includes an increase of \$204,100 for FY 2007. The increase is primarily due to increased costs in workers' compensation and liability insurance. While the gross dollars for insurance are increasing, the percent of total budget dollars for this program remain at or below the historical percentage and benchmark of approximately 6%. MTA is self insured and with increased service and additional employees, additional funding is necessary for this program. This will insure that the MTA has adequate insurance coverage for any potential liability.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$ 501,922	\$ 724,500	\$ 789,800	...	\$ 886,800
Other Funding	<u>773,190</u>	<u>1,114,300</u>	<u>845,100</u>	...	<u>952,200</u>
Total	\$1,275,112	\$1,838,800	\$1,634,900	...	\$1,839,000
FTEs: All Funding Sources	0.00	0.00	0.00	...	0.00
Results					
Percentage of dollars spent on liability expenditures	NR	6%	6%	NR	6%

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Support Services Line of Business - The purpose of the Support Services line of business is to provide human resources and information technology products to MTA so that it can achieve results through a qualified and appropriately equipped workforce.

Employment Services Program

The purpose of the Employment Services Program is to provide recruitment, benefit and development products to MTA managers so they can recruit and retain a qualified workforce to meet its business objectives.

Results Narrative

The proposed budget for the Employment Services Program includes an increase of \$214,800 for FY 2007. The increase includes necessary increases related primarily to the estimated union wage increase as it relates to holiday, vacation and sick pay benefits and pensions, which are partially offset by decreases in health insurance as it relates to the need to cut service as explained in the Convenient Alternative Transportation Program. This will make it very difficult for the program to achieve its goal of recruiting and retaining a qualified workforce for the MTA.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$3,224,653	\$2,809,900	\$3,970,100	...	\$4,146,500
Other Funding	<u>4,967,439</u>	<u>4,321,900</u>	<u>4,247,900</u>	...	<u>4,286,300</u>
Total	\$8,192,092	\$7,131,800	\$8,218,000	...	\$8,432,800
FTEs: All Funding Sources	1.25	1.25	2.25	...	2.25
Results					
Percentage of qualified workforce retained to meet business objectives	98%	99%	98%	NR	100%

Human Resources Program

The purpose of the Human Resources Program is to provide employment compliance products to MTA staff so they can maintain a workplace compliant with applicable laws and agreements.

Results Narrative

The proposed budget for the Human Resources Program includes an increase of \$34,500 primarily as a result of increased FICA expenses due to the budgeted increase in wages. The result measure for the program of the percentage of the workplace that is in compliance with laws and agreements will remain at 100%.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$ 604,949	\$612,400	\$ 816,300	...	\$ 831,400
Other Funding	<u>931,899</u>	<u>942,000</u>	<u>873,400</u>	...	<u>892,800</u>
Total	\$1,536,848	\$1,554,400	\$1,689,700	...	\$1,724,200
FTEs: All Funding Sources	2.25	2.25	2.25	...	2.25
Results					
Percentage of workplace in compliance with laws and agreements	100%	100%	100%	NR	100%

Internal Support Program

The purpose of the Internal Support Program is to provide communications, information technology and support products to MTA's administrative employees so they can have all the appropriate equipment necessary to perform their job duties.

Results Narrative

The proposed budget for the Internal Support Program includes an additional \$32,400 primarily as a result of new contract maintenance on several new computer servers placed in service in conjunction with the new scheduling software installed during FY 2006 along with anticipated increases in telephone expenses due to increased usage. The program insures that the employees at MTA have the technology and equipment to do their job.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: GSD General Fund	\$341,918	\$258,200	\$461,700	...	\$476,500
Other Funding	<u>526,711</u>	<u>397,100</u>	<u>494,000</u>	...	<u>511,600</u>
Total	\$868,629	\$655,300	\$955,700	...	\$988,100
FTEs: All Funding Sources	0.75	0.75	1.25	...	1.25
Results					
Percentage of administrative employees who have the right equipment to do their jobs	100%	100%	100%	NR	100%

Administrative Line of Business - The purpose of the Administrative line of business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions Program

The purpose of the Non-allocated Financial Transactions Program is to provide budgeting and accounting products related to interfund transfers and non-program-specific budgetary adjustments to the department and the Metropolitan Government so they can include such transactions in the department's financial records.

Results Narrative

The amount budgeted in this program represents adjustments related to internal service fees. These adjustments will be allocated to individual programs by the department in FY07. For a detailed description, see the Budget Change and Results Highlights page.

Program Budget & Performance Summary

	2005 Budget	2005 Actual	2006 Budget	2006 1 st Half	2007 Budget
Program Budget: Other Funding	\$166,400

78 Metropolitan Transit Auth-Financial



MTA Component Unit Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSE:				
PERSONAL SERVICES	22,867,500	22,622,700	24,357,400	25,095,700
OTHER SERVICES:				
Utilities	499,500	473,500	517,000	560,500
Professional and Purchased Services	600,800	518,000	836,300	852,500
Travel, Tuition, and Dues	119,700	110,800	140,000	161,200
Communications	42,000	29,900	39,100	42,600
Repairs & Maintenance Services	1,829,000	1,720,900	1,786,900	1,843,500
Internal Service Fees	0	0	0	166,400
TOTAL OTHER SERVICES	3,091,000	2,853,100	3,319,300	3,626,700
OTHER EXPENSE	4,157,300	4,518,300	5,086,600	6,299,600
PENSION, ANNUITY, DEBT, & OTHER COSTS	1,183,700	1,135,200	1,243,800	1,541,500
EQUIPMENT, BUILDINGS, & LAND	0	0	0	0
SPECIAL PROJECTS	0	0	0	0
TOTAL OPERATING EXPENSE	31,299,500	31,129,300	34,007,100	36,563,500
TRANSFERS TO OTHER FUNDS AND UNITS	0	0	400,000	400,000
TOTAL EXPENSE AND TRANSFERS	31,299,500	31,129,300	34,407,100	36,963,500
PROGRAM REVENUE:				
Charges, Commissions, & Fees	8,556,700	8,333,400	8,176,600	9,012,400
Other Governments & Agencies				
Federal Direct	7,006,000	7,158,400	6,248,400	6,522,000
Fed Through State Pass-Through	0	0	0	0
Fed Through Other Pass-Through	0	0	0	0
State Direct	3,416,400	3,424,500	3,553,000	3,600,000
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	10,422,400	10,582,900	9,801,400	10,122,000
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	18,979,100	18,916,300	17,978,000	19,134,400
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
TRANSFERS FROM OTHER FUNDS AND UNITS:	12,320,400	12,320,400	16,429,100	17,829,100
TOTAL REVENUE AND TRANSFERS	31,299,500	31,236,700	34,407,100	36,963,500

78 Metropolitan Transit Auth-Financial



		FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
MTA Component Unit							
Executive Director-MTA	10323	1	1.00	1	1.00	1	1.00
Total Positions & FTE		1	1.00	1	1.00	1	1.00
Department Totals							
		1	1.00	1	1.00	1	1.00

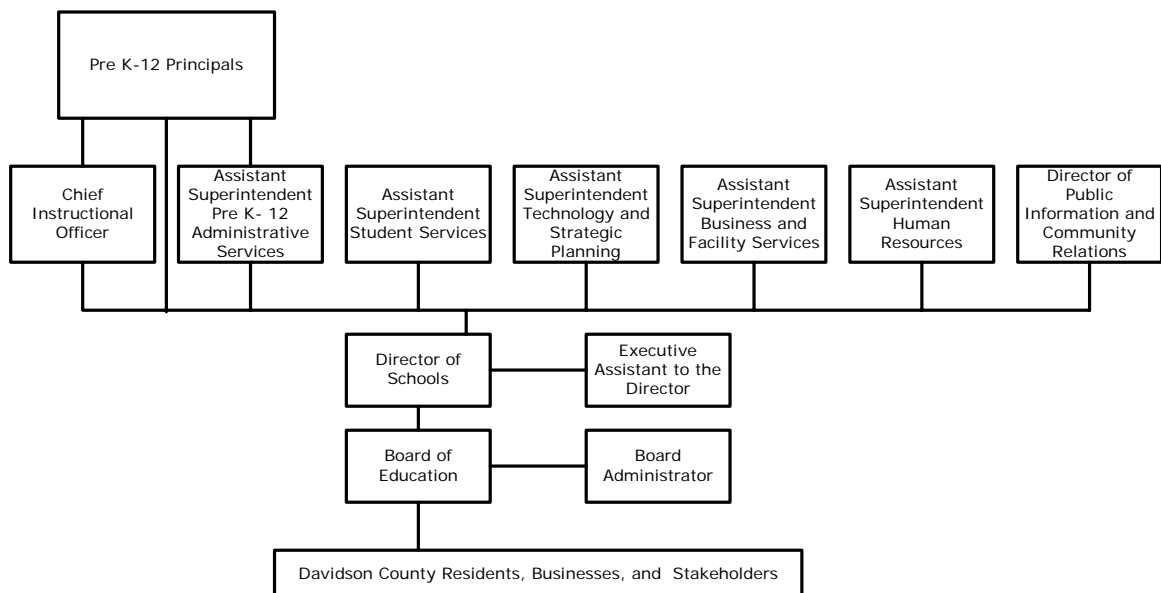
80 Board of Public Education Fund-At a Glance

Mission	Our purpose is to do whatever it takes for all students to acquire the knowledge and skills to become productive, responsible citizens.			
Vision	Our vision is to be the top-performing school district in the nation.			
Budget* Summary		2004-05	2005-06	2006-07**
	Expenditures and Transfers:			
	GSD General Fund	\$513,616,527	\$542,250,500	\$563,230,100
	Special Purpose Funds**	73,266,200	82,241,700	86,420,300
	Total Expenditures and Transfers	\$586,882,727	\$624,492,200	\$649,650,400
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 1,400,100	\$ 1,183,500	\$ 1,183,500
	Other Governments and Agencies	171,155,427	170,435,400	175,540,000
	Other Program Revenue	74,315,600	83,051,900	87,299,800
	Total Program Revenue	\$246,871,127	\$254,670,800	\$264,023,300
	Non-program Revenue	327,796,000	368,546,200	384,328,100
	Transfers From Other Funds & Units	953,200	1,275,200	1,299,000
	Total Revenues	\$575,620,327	\$624,492,200	\$649,650,400
Positions	Total Budgeted Positions	8,325	8,382	8,351
Contacts	Director of Schools: Dr. Pedro E. Garcia email: pedro.garcia@mnps.org Financial Director: Chris Henson email: chris.henson@mnps.org 2601 Bransford Avenue 37204 Phone: 259-4636 FAX: 291-6038			

* This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council.

** Details for MNPS Special Purpose Funds can be obtained by contacting Chris Henson, MNPS Finance Director.

Organizational Structure



80 Board of Public Education Fund-At a Glance

Budget Highlights FY 2007

• Reductions	\$(11,400,100)
• Salary Steps for Teachers	4,800,000
• COL Raise for Teachers	6,100,000
• Salary Steps for Support Staff	1,200,000
• COL Raise for Support Staff	2,100,000
• Increase Starting Teacher Salary	500,000
• Restore 53 Teaching Positions	2,100,000
• Restore 60 Custodian Positions	1,800,000
• Health Insurance - Teachers	1,700,000
• Health Insurance – Support Staff	1,700,000
• Pension Increase – Teachers	1,800,000
• Pension Increase – Support Staff	2,200,000
• Opening New and Expanded Schools	1,300,000
• Expand AVID Program	105,300
• School Psychologists	133,600
• Homebound Students Services Improvement	93,800
• Middle College Program Extension	169,100
• Student Relocation	1,013,500
• Fuel Cost	536,400
• Natural Gas Cost	485,200
• Electricity Cost	1,247,400
• IOD Expense for School Employees	1,295,400
Total	<u><u>\$20,979,600</u></u>

Overview

LEARNING SUPPORT SERVICES

Learning Support Services Division provides overall direction of the district's academic programs. Among the areas included in this department are adult education, alternative programs, English language learners, library services, health services, vocational education, professional development and special education.

PUBLIC INFORMATION & COMMUNITY RELATIONS

This department provides information to media, parents, community groups, employees and others. It works with community organizations, businesses and individuals to increase interaction with -- and support for -- all public schools in Davidson County.

STUDENT SERVICES

Student Services Division manages the overall safety and security, student discipline, and related activities for the district. The Safe and Drug Free Schools program, student attendance office and dropout prevention program are included in this department.

K-12 ADMINISTRATIVE SERVICES

This department provides direction and support for all Metro Nashville public schools, including before and after school programs, community education, athletics and other extracurricular efforts. It also assists with principal evaluations, discipline appeals and student transfers.

HUMAN RESOURCES

Human Resources Division recruits and manages the employee resources of the school system. This department oversees employee benefits and employee relations.

BUSINESS AND FACILITY SERVICES

Business and Facility Services Division manages the fiscal, transportation, construction, operations, maintenance, student assignment and food service programs of the school system.

INFORMATION TECHNOLOGY & STRATEGIC PLANNING

This department is responsible for the development, implementation and maintenance of technologies throughout the district, including all computer-based services. It also manages the multi-year strategic planning process and assists the Board with policy governance. The district's new Customer Service Center, Records Center and Data Center are included in this department.



80 Board of Public Education Fund-Performance

Strategic Plan

Metropolitan Nashville Public Schools has developed a comprehensive plan that will ensure excellence in Nashville's schools.

During this process, eight strategic directives were derived, and consist of the following:

1. Maximize each and every student's learning and eliminate achievement disparities that exist among different student groups.
2. Provide a safe/secure and nurturing environment.
3. Manage fiscal and physical resources to get the most effective uses of the dollars available.
4. Strengthen parental/community ownership of the school system and their commitment to its success.
5. Value and respect the diversity in our schools and community.
6. Earn the trust and confidence of stakeholders through timely two-way channels of communication.
7. Govern and manage the school system by focusing on results.
8. Attract, train, and retain a highly qualified staff.

Specific information regarding performance indicators for each directive can be found at www.mnps.org. Click on Strategic Plan under the menu item "About MNPS."

Student Performance

In 2004-2005, Metro Nashville Public Schools achieved a number of record-breaking accomplishments in our continuing effort to raise the performance bar and close the achievement gap.

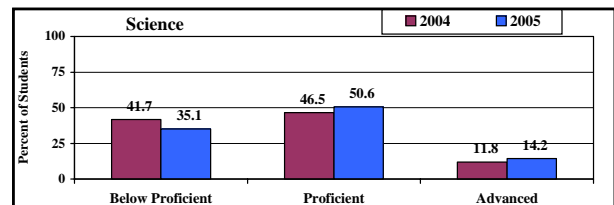
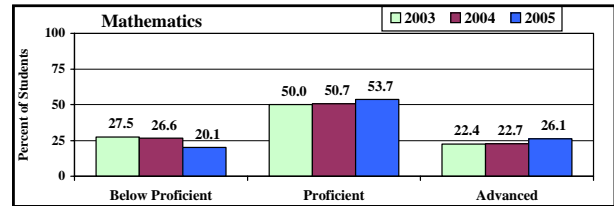
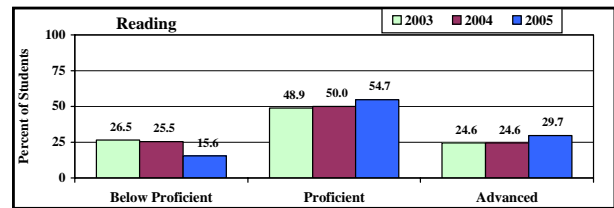
Among the most formidable of accountability testing programs are the Tennessee Comprehensive Assessment Program (TCAP) and the No Child Left Behind (NCLB) Act. TCAP uses a multiple-choice test to measure student achievement in mathematics, reading, science and social studies in grades three through eight.

In 2004-2005, students in Metro Nashville Public Schools recorded the largest single-year advance in TCAP scores since the program began nearly 15 years ago.

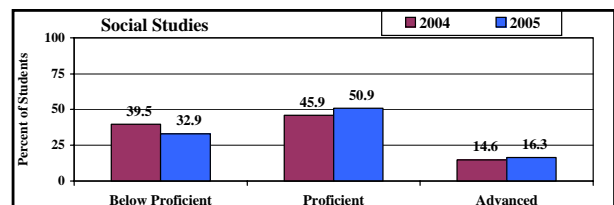
Some TCAP highlights:

- ♦ In reading there was a 9.9 percent increase in the number of students scoring proficient or advanced. Third grade students did exceptionally well, with 90.2 percent rated proficient or advanced –surpassing the No Child Left Behind target in reading for 2010.
- ♦ In science there was a 6.6 percent increase in the number of students scoring proficient or advanced.
- ♦ In social studies there was a 6.6 percent increase in the number of students scoring proficient or advanced.
- ♦ In math there was a 6.5 percent increase in the number of students scoring proficient or advanced.

MNPS TCAP Achievement Results for Grades 3-8: 2003 through 2005



MNPS TCAP Achievement Results for Grades 3-8: Social Studies 2004 through 2005



Another significant achievement was the dramatic progress in closing the achievement gap. NCLB data released by the Tennessee Department of Education showed Metro Nashville Public Schools among the best in Tennessee in helping all sub-groups of students achieve academically. There was a significant drop in the number of students who were below proficient last year in reading, mathematics, science and social studies – and an increase in the number of students achieving advanced level scores in those same areas.

Examples of increases include: a 22 percent increase in performance by English language learners; a 17 percent increase among students with disabilities; a 10 percent increase in those classified economically disadvantaged; and a nine percent increase by African-American students.

Testing for Credit

Every Metro Nashville Public middle school offers students classes that allow them to earn high school

80 Board of Public Education Fund - Performance

credits. Students who take these advanced classes and pass a year-end exam can earn up to five credits before they enter high school. The number of students enrolled in these classes has grown from 2,927 in 2001-2002, to 4,583 in 2004-2005. The percentage of students who pass the exams and receive high school credit has increased from 77.5 percent to 93.8 percent.

MNPS Testing for Credit Summary 2001-2005

	2001-2002	2002-2003	2003-2004	2004-2005
Enrolled	2927	3854	4474	4583
Receiving Credit	2267	2906	3584	4298
Percentage Receiving Credit	77.50%	75.40%	80.10%	93.80%
Percentage of Change	NA	-2.00%	4.70%	13.70%

Advanced Placement

Advanced Placement allows high school students to take college level courses for college credit. From 2000 to 2005, the number of students tested, number of tests taken and the number of 3, 4, or 5 (passing score) earned increased. In 2005, the percentage of tests passed declined slightly, but substantially more students are attempting these courses.

Advanced Placement (AP) District Test Results, 2000-2005					
2000	2001	2002	2003	2004	2005
Number of Students Tested					
973	1006	1188	1346	1487	1620
Number of Tests Taken					
1702	1715	1999	2251	2536	2736
Number of 3, 4, 5's					
999	997	1095	1326	1458	1478
Percentage of Tests Passed					
59%	58%	55%	59%	57%	54%

State Report Card K-8 Value Added Grades

Subject	2002 Gain	2003 Gain	2004 Gain	2005 Gain	Avg Gain	2003 Grade	2004 Grade	2005 Grade
Reading/Language	0.2	0.0	-0.5	3.4	1.0	Read C Lang D	C	B
Mathematics	2.2	0.1	-1.0	3.1	0.7	C	C	B
Science	-0.4	0.9	-1.7	2.3	0.5	C	C	B
Social Studies	-0.1	0.0	-0.5	2.3	0.6	C	C	A

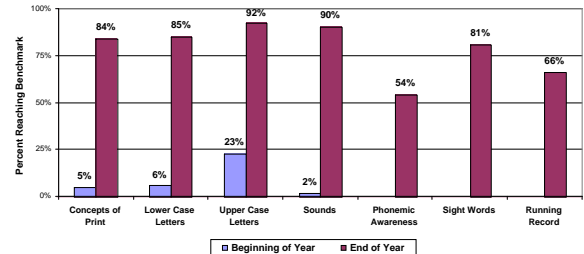
- Value Added grades are based upon three-year averages.
- Grades improved in all K-8 subject areas.
- The 2005 single-year gains were far above the state growth standard.

Reading Assessment Results: 2004-2005

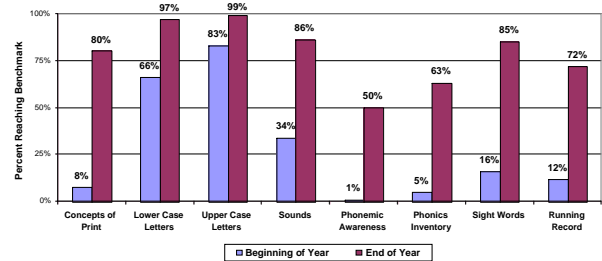
Metropolitan Nashville Public Schools has adopted standards for what students should know and be able to do each year. Students are assessed both at the

beginning and end of the year to monitor what they have learned. The charts below show results of reading assessments by students in the kindergarten through third grade.

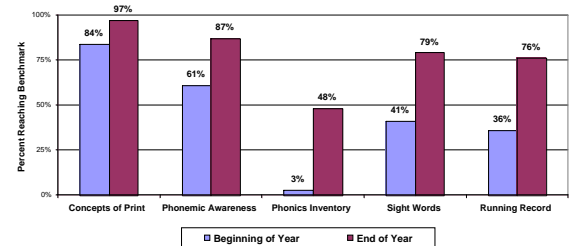
2004-2005 Percent of Kindergarten Students Reaching Each Benchmark: Beginning and End of Year



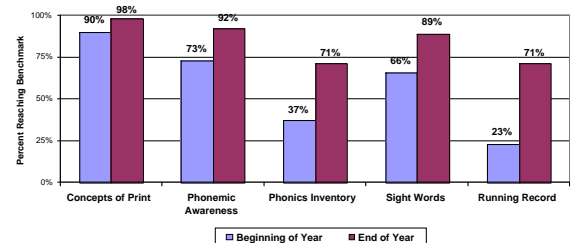
2004-2005 Percent of First Grade Students Reaching Each Benchmark: Beginning and End of Year



2004-2005 Percent of Second Grade Students Reaching Each Benchmark: Beginning and End of Year



2004-2005 Percent of Third Grade Students Reaching Each Benchmark: Beginning and End of Year



80 Board of Public Education Fund - Financial

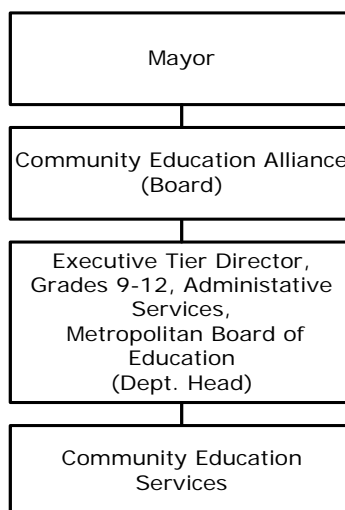
Public Education General Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	438,499,927	438,797,110	458,215,400	477,356,700
OTHER SERVICES:				
Utilities	19,374,200	18,849,184	20,667,000	23,423,200
Professional and Purchased Services	9,651,200	9,040,333	9,331,200	9,941,700
Travel, Tuition, and Dues	604,700	628,415	819,100	797,200
Communications	1,969,800	1,898,981	2,783,700	2,734,800
Repairs and Maintenance Services	1,413,800	1,740,215	2,001,000	2,004,800
Internal Service Fees	1,106,800	1,407,766	1,687,100	1,760,000
TOTAL OTHER SERVICES	34,120,500	33,564,894	37,289,100	40,661,700
Other Expense	22,500,900	22,186,097	26,168,800	23,621,600
Pension, Annuity, Debt, & Other Costs	10,962,100	11,381,811	10,856,100	12,019,500
Special Projects	0	0	0	0
Equipment, Buildings & Land	83,000	95,459	83,000	43,000
TOTAL OPERATING EXPENSE	506,166,427	506,025,372	532,612,400	553,702,500
Transfers to Other Funds and Units	7,450,100	7,552,441	9,638,100	9,527,600
TOTAL EXPENSE AND TRANSFERS	513,616,527	513,577,812	542,250,500	563,230,100
PROGRAM REVENUE:				
Charges, Commissions, & Fees	1,400,100	869,512	1,183,500	1,183,500
Other Governments & Agencies				
Federal Direct	12,500	108,207	88,000	88,000
Fed Through State Pass-Through	171,200	168,971	345,000	345,000
Fed Through Other - Pass Through	0	0	0	0
State Direct	170,970,527	164,566,681	170,000,600	175,100,800
Other Government Agencies	1,200	1,798	1,800	1,800
Subtotal Other Governments & Agencies	171,155,427	164,845,656	170,435,400	175,535,600
Other Program Revenue	1,049,400	1,025,805	810,200	883,900
TOTAL PROGRAM REVENUE	173,604,927	166,740,972	172,429,100	177,603,000
NON-PROGRAM REVENUE:				
Property Taxes	177,054,200	172,159,054	211,355,300	213,279,600
Local Option Sales Tax	148,218,800	150,258,233	153,984,600	167,786,400
Other Tax, Licenses, & Permits	2,090,300	3,248,128	2,791,500	2,847,300
Fines, Forfeits, & Penalties	6,700	17,300	5,300	5,300
Compensation From Property	426,000	291,640	409,500	409,500
TOTAL NON-PROGRAM REVENUE	327,796,000	325,974,355	368,546,200	384,328,100
Transfers From Other Funds and Units	953,200	1,862,703	1,275,200	1,299,000
TOTAL REVENUE AND TRANSFERS	502,354,127	494,578,029	542,250,500	563,230,100

80 Community Education Alliance—At a Glance

Mission	With input from advisory councils and community members, community education coordinators facilitate classes, activities and services constructed to meet community needs. Public school facilities throughout the county are sites for community education programs and citizens of all ages are served.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$591,900	\$ 0	\$ 0
	Special Purpose Funds	0	*835,700	1,136,500
	Total Expenditures and Transfers	\$591,900	\$*835,700	\$1,136,500
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$0	\$ 0	\$ 173,900
	Other Government and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$0	\$ 0	\$ 173,900
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	0	835,700	**962,600
	Total Revenues	\$0	\$835,700	\$ 1,136,500
Positions	Total Budgeted Positions	9	11	11
Contacts	Director of Community Education: Wayne Parker Financial Manager: Corine Jackson 2601 Bransford Avenue 37204 4996 email: wayne.parker@mnps.org email: corine.jackson@mnps.org Phone: 259-8401, 259-8544 FAX: 252- http://www.nashville.gov/education			

Organizational Structure



*Community Education Alliance was transitioned to an Enterprise Fund in FY 2006

**This is comprised of \$747,600 subsidy from Metro and \$215,000 subsidy from MNPS.

80 Community Education Alliance—At a Glance

Budget Highlights FY 2007

• Non-recurring Specialized Training	\$ (5,000)
• Postage Funding	(100)
• Subscriptions	(300)
• Membership Dues	(500)
• Equipment Repair and Maintenance Funds	(500)
• Mileage Funds	(200)
• Office/Admin Supply funds	(2,000)
• Printing/Binding	(1,000)
• Pay Plan/Fringe Benefits	110,100
• Safety and Risk Management Premiums	1,900
Internal Service charges	
• Finance Charge	(700)
• Human Resource Charge	(200)
• Information Systems Charge	2,100
• Shared Business Office Charge	(300)
• Shared Services Charge	900
• Fleet Management Charge	200
• Surplus Property	200
• LOCAP Adjustment	22,300
• Established Program Expenditure Budget	173,900
Total	<u><u>\$300,800</u></u>

Overview

COMMUNITY EDUCATION SERVICES

The Community Education Services provides citizens of all ages with over 1,000 classes and activities, offered through the community schools. These services include literacy training, job preparation and skill improvements, vocational and recreational programs, cultural and enrichment classes, tutorial sessions and opportunities for local groups to conduct meetings or gatherings of community interest. These activities reinforce the philosophy of lifelong learning by offering opportunities to residents of all ages throughout the Metropolitan area through use of Metro Schools' facilities.

The umbrella of Community Education in Nashville-Davidson County covers five major areas:

- Community Education Classes/Offerings
- Building Use Activities
- Before/After School Child Care
- Tennessee State Dept of Education's 21st Century Community Learning Centers
- Volunteer Literacy



Community Education is organized into three semesters, beginning in September, February and June. Classes meet anywhere from one night for a seminar to one evening a week for eight to ten weeks, although schedules may be shortened or lengthened depending on the subject matter.

Classes and activities are facilitated by the site community education coordinators, who are responsible for determining which classes/activities will appeal to the community. Satellites are locations other than a site

coordinator's home base, where classes and activities are presented.

Sites for Community Education include:

- Antioch High School
- Cohn Adult Learning Center, which houses
 - Cohn Community Education Program
 - The Nashville Volunteer Literacy Program
 - The Senior Renaissance Center
- Glenclyff High School
- Hillsboro High School
- Hillwood High School
- Hunters Lane High School
- McGavock High School
- Stratford High School

Other activities and programs under the Office of Community Education include:

Before/After School-age Child Care

During 2005-6 there were 101 programs, with 13 different community providers using the school facilities to offer before and after-school care for students. This includes both elementary and middle schools.

21st Century Community Learning Centers

Known popularly as "Club MCM", the Community Learning Centers provide after-school enrichment opportunities and enhance the academic activities on a regular school day basis. "Club Music City Miracle" is a collaborative effort of Metro Schools with the YMCA and Project for Neighborhood Aftercare (PNA). Each site meets Monday through Thursday for up to three hours each day, and the program is designed to continue through the school year. Mini-sites meet three days a week, up to two hours a day. Two LEAPS sites were established using State of Tennessee lottery funds. Homework assistance, club activities, healthy lifestyle and personal development classes, tutoring and preparation for test taking are among the pursuits of each site.

Summer and Specialty Programs

In addition to the summer classes and activities of the year-round sites, Community Education hosts college level classes at the Cohn, Glenclyff, Hunters Lane and McGavock locations. For school-age children, summer activities vary to include math enrichment, science camps, art and language classes and physical education/recreation offerings.

During the 2005-6 year, Dell Computers collaborated with Community Education to offer the "Tech-Know" program for children at some Club MCM sites to build and keep their own computers, provided they met attendance and other school day requirements. An additional non-Club MCM site was funded at Kennedy Middle School.

Web site: <http://www.nashville.gov> (select education, then education front page link)

80 Community Education Alliance—Performance

Objectives	Performance Measures	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
COMMUNITY EDUCATION SERVICES					
1. Increase the number of citizens served each year, and offer increased services to residents of all ages in the Metropolitan area.	a. Citizens served	120,000	36,590	100,000	60,000
	b. Locations	180	177	170	200
	c. Services offered	2,000	1,075	1,800	1,200

80 Community Education Alliance—Financial

Community Education Alliance

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	492,638	439,026	641,400	905,900
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	14,062	6,570	97,900	98,100
Travel, Tuition, and Dues	3,300	2,566	9,500	12,100
Communications	55,600	47,661	56,900	62,200
Repairs and Maintenance Services	1,000	663	1,000	1,200
Internal Service Fees	18,000	18,846	21,200	23,600
TOTAL OTHER SERVICES	91,962	76,306	186,500	197,200
Other Expense	7,300	3,994	7,800	33,400
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	591,900	519,326	835,700	1,136,500
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	591,900	519,326	835,700	1,136,500
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	173,900
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	0
TOTAL PROGRAM REVENUE	0	0	0	173,900
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	6,760	835,700	962,600
TOTAL REVENUE AND TRANSFERS	0	6,760	835,700	1,136,500

80 Community Education Alliance—Financial

	Class	Grade	FY 2005		FY 2006		FY 2007	
			Bud. Pos.	Bud. FTE	Bud. Pos.	Bud. FTE	Bud. Pos.	Bud. FTE
MNPS Community Education 60180								
Program Coord	06034	SR0900	8	8.00	8	8.00	8	8.00
Program Mgr 1	07376	SR1100	1	1.00	1	1.00	1	1.00
Senior Clerk	1041	Support-04	-	-	1	1.00	1	1.00
Coordinator-Comm. Ed.	2339	Certificated-05	-	-	1	1.00	1	1.00
Total Positions & FTE			9	9.00	11	11.00	11	11.00
Department Totals			9	9.00	11	11.00*	11	11.00

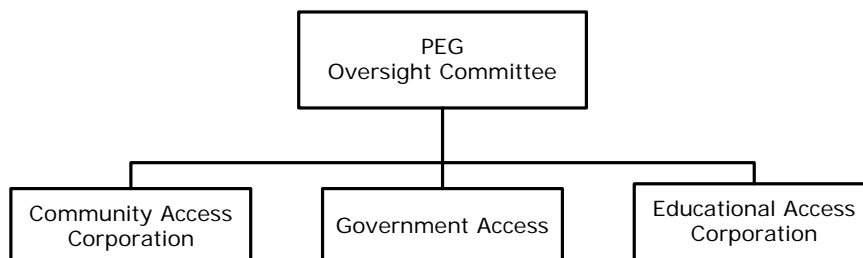
*Community Education Alliance was transitioned to an Enterprise Fund in FY 2006. No positions were added. This includes 2 positions funded by MNPS subsidy.

34100 Public, Education, Government Fund-At a Glance

Mission	Allocation of bandwidth and financial resources among the Public, Educational and Governmental Access partners.																																																						
Budget Summary	<table> <tr> <th></th><th>2004-05</th><th>2005-06</th><th>2006-07</th></tr> <tr> <td>Expenditures and Transfers:</td><td></td><td></td><td></td></tr> <tr> <td>Public, Education, Government Fund</td><td>\$ 99,800</td><td>\$ 99,800</td><td>\$139,800</td></tr> <tr> <td>Total Expenditures and Transfers</td><td><u>\$ 99,800</u></td><td><u>\$ 99,800</u></td><td><u>\$139,800</u></td></tr> <tr> <td>Revenues and Transfers:</td><td></td><td></td><td></td></tr> <tr> <td>Program Revenue</td><td></td><td></td><td></td></tr> <tr> <td>Charges, Commissions, and Fees</td><td>\$ 0</td><td>\$ 0</td><td>\$ 0</td></tr> <tr> <td>Other Governments and Agencies</td><td>0</td><td>0</td><td>0</td></tr> <tr> <td>Other Program Revenue</td><td>500</td><td>500</td><td>3,000</td></tr> <tr> <td>Total Program Revenue</td><td>\$ 500</td><td>\$ 500</td><td>\$ 3,000</td></tr> <tr> <td>Non-program Revenue</td><td>100,000</td><td>100,000</td><td>100,000</td></tr> <tr> <td>Transfers From Other Funds and Units</td><td>0</td><td>0</td><td>0</td></tr> <tr> <td>Total Revenues</td><td><u>\$100,500</u></td><td><u>\$100,500</u></td><td><u>\$103,000</u></td></tr> </table>		2004-05	2005-06	2006-07	Expenditures and Transfers:				Public, Education, Government Fund	\$ 99,800	\$ 99,800	\$139,800	Total Expenditures and Transfers	<u>\$ 99,800</u>	<u>\$ 99,800</u>	<u>\$139,800</u>	Revenues and Transfers:				Program Revenue				Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0	Other Governments and Agencies	0	0	0	Other Program Revenue	500	500	3,000	Total Program Revenue	\$ 500	\$ 500	\$ 3,000	Non-program Revenue	100,000	100,000	100,000	Transfers From Other Funds and Units	0	0	0	Total Revenues	<u>\$100,500</u>	<u>\$100,500</u>	<u>\$103,000</u>		
	2004-05	2005-06	2006-07																																																				
Expenditures and Transfers:																																																							
Public, Education, Government Fund	\$ 99,800	\$ 99,800	\$139,800																																																				
Total Expenditures and Transfers	<u>\$ 99,800</u>	<u>\$ 99,800</u>	<u>\$139,800</u>																																																				
Revenues and Transfers:																																																							
Program Revenue																																																							
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0																																																				
Other Governments and Agencies	0	0	0																																																				
Other Program Revenue	500	500	3,000																																																				
Total Program Revenue	\$ 500	\$ 500	\$ 3,000																																																				
Non-program Revenue	100,000	100,000	100,000																																																				
Transfers From Other Funds and Units	0	0	0																																																				
Total Revenues	<u>\$100,500</u>	<u>\$100,500</u>	<u>\$103,000</u>																																																				
Positions	Total Budgeted Positions	0	0																																																				
Contacts	<div> <div>Director: Alan Johnson</div> <div>Financial Manager: Mark Lynam</div> <div>Howard Office Building 37210</div> </div> <div> <div>email: alanjohnson@willisknight.com</div> <div>email: mark.lynam@nashville.gov</div> <div>Phone: 862-6300 FAX: 862-6288</div> </div>																																																						

This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council.

Organizational Structure



34100 Public, Education, Government Fund-At a Glance

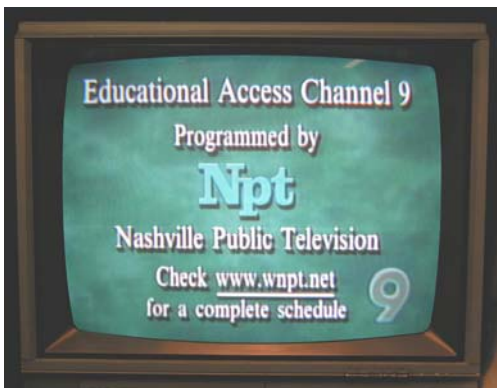
Budget Highlights FY 2007

• Maintenance and Equipment for PEG	
Studio (Funded by use of Fund Balance)	\$40,000
Total	<u>\$40,000</u>

Overview

PUBLIC, EDUCATIONAL, and GOVERNMENTAL ACCESS (PEG)

The Public, Education, Government Fund Oversight Committee holds regular meetings to act upon business matters presented by the PEG partners (Community Access Corporation, Metropolitan Education Access Corporation, and Government Access Television).



COMMUNITY ACCESS CORPORATION

The purpose of the Community Access Corporation (CAC) is to insure that the public access and other community channels are governed so that they are free of censorship except as necessary to comply with any FCC regulations.

GOVERNMENT ACCESS

Nashville's Government Access Channel is operated by the Metropolitan Government of Nashville and Davidson County and is a division of the Information Systems Department.

METROPOLITAN EDUCATIONAL ACCESS CORPORATION

Nashville's public television station (NPT) currently operates cable channels 9 and 10 under agreement with the PEG committee.

34100 Public, Education, Government Fund-Financial

Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	0	0	0	0
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	69,700	48,135	69,700	69,700
Travel, Tuition, and Dues	0	0	0	0
Communications	100	0	100	100
Repairs and Maintenance Services	20,000	5,712	20,000	20,000
Internal Service Fees	6,400	4,399	6,400	6,400
TOTAL OTHER SERVICES	96,200	58,246	96,200	96,200
Other Expense	3,600	2,480	3,600	3,600
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	40,000
TOTAL OPERATING EXPENSE	99,800	60,726	99,800	139,800
Transfers to Other Funds and Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	99,800	60,726	99,800	139,800
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	500	2,021	500	3,000
TOTAL PROGRAM REVENUE	500	2,021	500	3,000
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	100,000	100,000	100,000	100,000
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	100,000	100,000	100,000	100,000
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	100,500	102,021	100,500	103,000

68201 District Energy System-At a Glance

Mission	To provide energy in the form of steam and chilled water to downtown buildings using the most efficient, economical, and environmentally sound methods possible.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	DES Enterprise Fund	\$18,642,300	\$20,138,600	\$23,436,000
	Total Expenditures and Transfers	\$18,642,300	\$20,138,600	\$23,436,000
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$16,943,400	\$17,905,500	\$ 0
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$16,943,400	\$17,905,500	\$ 0
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	1,698,900	2,233,100	\$23,436,000
	Total Revenues	\$18,642,300	\$20,138,600	\$23,436,000
Positions	Total Budgeted Positions	1	1	1
Contacts	Special Projects Manager: Michael Bradley email: michael.bradley@nashville.gov Metro Nashville District Energy System, 90 Peabody Street 37210 Phone: 862-5699			

Overview

Budget Highlights FY 2007

• Adjustment to offset LOCAP charges	\$(23,500)
• Pay Plan/Fringe Amounts	2,600
• Utility increases	3,220,200
• Transfer adjustments	43,000
• Internal Services Fees	
• Finance Charge	16,700
• Human Resources Charge	
• Information Systems Charge	11,100
• Facilities Maintenance & Security Charge	
• Shared Business Office Charge	20,100
• Shared Services Charge	900
• Customer Call Center Charge	
• Fleet Management Charge	
• Postal Service Charge	
• Radio Service Charge	
• Surplus Property Charge	6,300
Total	\$3,297,400

The Metro Nashville District Energy System (DES) provides heating and cooling to nearly 40 buildings in downtown Nashville. The city has used district energy services for three decades, pioneering the waste-to-energy method of district energy in the early 1970s.

Since that time, a new facility has replaced the aged Nashville Thermal Transfer Corporation.

The new DES facility, which began operating in December 2003, was implemented with several important objectives in mind:

- To utilize state-of-the-art equipment and its high reliability;
- To keep costs as reasonable as possible and very predictable to DES customers;
- To be an attractive facility, both visually and to the environment;
- To be a positive catalyst for economic stability and growth in downtown Nashville.

Metro awarded Constellation Energy Projects and Services (CEPS) of Baltimore, Md., the contract to design, build, operate, and maintain the Metro Nashville District Energy System. The staff of CEPS responsible for the design and operations of the new DES has been involved in the development of many other district energy plants, including those in Chicago, Boston, New Orleans and the Baltimore District Steam system.

CEPS will manage, operate and maintain the DES for 15 years, with options for three additional five-year extensions. The DES remains under the ownership of Metro.

68201 District Energy System-Financial

Special Purpose Funds

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	271,600	107,841	120,000	122,600
OTHER SERVICES:				
Utilities	9,146,500	6,865,186	9,940,100	13,070,000
Professional and Purchased Services	3,534,800	4,416,344	4,108,100	4,204,500
Travel, Tuition, and Dues	100,600	4,278	5,000	4,400
Communications	48,300	22,381	165,800	118,500
Repairs and Maintenance Services	211,200	60,299	219,200	0
Internal Service Fees	0	17,377	67,600	122,700
TOTAL OTHER SERVICES	13,041,400	11,385,865	14,505,800	17,520,100
Other Expense	110,500	199,350	185,200	176,800
Pension, Annuity, Debt, & Other Costs	0	1,528,466	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	13,423,500	13,221,522	14,811,000	17,819,500
Transfers to Other Funds and Units	5,218,800	5,777,292	5,327,600	5,616,500
TOTAL EXPENSE AND TRANSFERS	18,642,300	18,998,814	20,138,600	23,436,000
PROGRAM REVENUE:				
Charges, Commissions, & Fees	16,943,400	(6,065)	17,910,900	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	5,280,651	0	0
TOTAL PROGRAM REVENUE	16,943,400	5,274,586	17,910,900	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	1,698,900	27,204,661	2,233,100	*23,436,000
TOTAL REVENUE AND TRANSFERS	18,642,300	32,479,247	20,144,000	23,436,000

* Transfer adjustments reflect changes in the budget to match current accounting practices for both expenses and revenues related to the funds associated with DES. Also, the transfer to the repair and replacement fund is now correctly reflected as a transfer expense rather than a repair and maintenance line item in the operating fund.

68201 District Energy System-Financial

			FY 2005		FY 2006		FY 2007	
<u>Class</u>	<u>Grade</u>		<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>	<u>Bud. Pos.</u>	<u>Bud. FTE</u>
DES Oper General Acct 68201								
Special Projects Mgr	07762	SR1500	1	1.00	1	1.00	1	1.00
Total Positions & FTE			1	1.00	1	1.00	1	1.00
Department Totals			1	1.00	1	1.00	1	1.00

01 Administrative—At A Glance

Mission	These accounts provide Metro's share of employee benefits for certain central benefits, retired employees, and employees, administrative accounts within the government, contributions to not-for-profit organizations, contracts with other organizations, subsidies, and contingencies.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	GSD General Fund	\$119,783,708	\$170,969,177	\$196,164,200
	USD General Fund	25,326,400	24,882,500	27,606,600
	Total Expenditures and Transfers	\$145,110,108	\$195,851,677	\$223,770,800
	Revenues and Transfers: *			
	Program Revenue	\$0	\$0	\$0
	Charges, Commissions, and Fees	0	0	0
	Other Governments and Agencies	0	0	0
	Other Program Revenue	0	0	0
	Total Program Revenue	\$0	\$0	\$0
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$0	\$0	\$0
Positions	Total Budgeted Positions	0	0	0
Contacts	Director: David Manning		email: david.manning@nashville.gov	
	Deputy Director of Finance: Talia Lomax-O'dneal		email: talia.lomaxodneal@nashville.gov	
	106 Metro Courthouse	37201	Phone: 862-6151	FAX: 862-6156

These accounts are administered by the Department of Finance, and have no separate organization chart.

* **Important Note about the Budget:** This Administrative department is made up of a group of various-purpose accounts that do not fall into other agencies' budgets. Revenues in this department include all general fund revenues not associated with other agencies, and are not directly related to the budgeted expenditures in this department. Because of this, the financial schedules presented later in this section list individual business units expenditure information, rather than a summary of revenues and expenditures.



01 Administrative—At A Glance

Budget Highlights FY 2007

For budget changes, see the financial schedule.

Overview

Accounts are grouped into functional area, as presented in the budget ordinance. Each account's title, 8-digit business unit number, legal basis, & description follows. In cases where the Council changed an appropriation in the final (substitute) budget, the original proposal and final adjustments are both described.

INTERNAL SUPPORT:

- **Budget Adjustment Savings** (01101408 & 01191408) Anticipated cross-departmental savings due to expected GSD General Fund departments under-spending their budgets. These savings will be realized by transferring budgeted monies from those departments to this account during the fiscal year. The E-Procurement System is expected to generate \$6,000,000 in savings and the Maintenance Audit implementation is expected to generate \$1,000,000.
- **Insurance & Reserve** (01101301 & 01191301, Resolution R82-1327) protects Metro property against damage, loss and claims. This account pays insurance premiums for Metro vehicles, buildings and equipment, boiler and elevator inspections, and for protection against liability claims. The FY 2007 budget transfers the allocation to the new "Safety and Risk Management" account in Fund 50110.
- **Surety Bonds** (01101302, TCA § 8-19-101) pays premiums to insurance companies to bond local officials and persons who routinely handle public funds, to insure Metro against misuse, theft, and fraud. The FY 2007 budget transfers the allocation to the new "Safety and Risk Management" account in Fund 50110.
- **Corporate Dues and Contributions to Governmental Associations** (01101303, Metro Charter § 18.11(c)) pays dues for Metro memberships in intergovernmental organizations. The 2007 budget reflects an increase due to increases in the dues and contributions.
- **Judgments and Losses** (01101308 & 01191308, Metro Code § 2.40.100) pays on Metro's behalf for judgments and losses that arise in the course of litigation and pays related costs and expenses such as for court reporters, court costs, tax costs, etc. The FY 2007 budget transfers the allocation to the new "Safety and Risk Management" account in Fund 50110.
- **Pay Plan Improvements** (01101315 & 01191315) Pay plan improvements for active employees in the general funds' departments are included here. The FY 2007 calculations for the departments included a 2% plan adjustment and increments, and related fringe benefits. There were no pay plan improvements for FY 2005.
- **Post Audits** (01101412, Metro Charter §6.15) pays for an annual independent financial audit conducted by one or more certified public accounting firms, and for performance audits. Audits are conducted in accordance with federal and state law. The FY 2006 budget remained flat. The FY 2007 budget reflects an increase for administrative fees.
- **Transfer to Advance Planning & Research Fund** (01101416, Metro Charter § 6.14) provides the mandated \$50,000 transfer to the APR fund. The FY 2007 budget reflects an increase of \$500 for administrative fees.
- **Metro Facility Rental** (01101127) pays rent for space for the courts and court clerks in Metro Center during the Courthouse renovation and the agencies moving to the Metro Southeast building during the Howard School campus and Rolling Mill Hill renovations. The FY 2007 budget reflects a significant decrease since the agencies will be returning to the Courthouse this fiscal year.
- **Audit Recommendations** (01101170) included \$635,000 in savings anticipated due to potential pretax IOD savings identified by an audit of the Benefit Board Operations.
- **Relocation Expenses for Metro Agencies** (01101180) includes funds for the estimated relocation expenses for transferring agencies out to the Metro Southeast property. The FY 2007 budget reflects a decrease of \$1,183,600.
- **Subsidy Central Printing** (01101420) a non-recurring subsidy in FY 2006 to clear out the remaining fund balance for Central Printing – Fund 51136.
- **Subsidy Municipal Auditorium** (01101428) includes recurring funds for the transition of Municipal Auditorium to an Enterprise Fund. The FY 2007 budget reflects an increase of \$160,800.
- **Transfer for 4% Fund** (01101499, Metro Charter) transfers 4% of original revenues in the GSD General Fund to the separate General Fund Reserve Fund for equipment purchases or building repairs for any department funded by the GSD General Fund.
- **EBS Charges for Schools and Administration** (01101601) includes funds for the payment of the fees charged to Schools and Administration for Metro wide technology expenses. There is no appropriation for this account in FY 2007.
- **Subsidy Community Education** (01101602) includes recurring funds and an increase for the FY 2007 pay plan, fringes and LOCAP fees.

EMPLOYEE BENEFITS:

- **Police and Fire Pension Match** (01191102, Metro Charter § 13.09) provides Metro's guaranteed contributions from the USD General Fund to closed police and fire pension plans.
- **Civil Service Retirement Match** (01191103, Metro Charter § 13.09) provides Metro's guaranteed contribution from the USD General Fund to the closed City of Nashville Employees' Retirement plan.
- **Davidson County Retirement Match** (01101104, Metro Charter § 13.09) provides Metro's contribution from the GSD to the old Davidson County civil service pension plan. The FY 2007 budget reflects an increase of \$33,900 for administrative fees.

01 Administrative—At A Glance

- **Teacher Pensions Match** (01191106, Metro Charter § 9.06) provides Metro's contribution from the USD General Fund to the old city teacher's pension plan.
 - **Davidson County Teacher's Retirement Match** (01101107, Metro Charter §9.06) provides Metro's guaranteed contribution to the closed county teacher's pension plan. The Board of Education makes a separate guaranteed contribution from its Schools Special Revenue Fund to that plan. The FY 2007 budget reflects an increase of \$66,700 for administrative fees.
 - **Group Health Insurance Match** (01101109 & 01191109, Metro Code §3.16.020, .040, & 3.24.010) provides Metro's share of pensioners' medical and dental insurance premiums. For active employees, these costs are in their departments' budgets. The FY 2007 budget reflects an increase of \$226,600 for administrative fees.
 - **Death Benefit Payments** (01101110, Metro Code § 3.28.080) transfers money to a fund that provides a supplementary benefit for deaths in the line of duty. The FY 2007 budget reflects an increase of \$1,900 for administrative fees.
 - **Direct Pension Payments** (01191111, Private Acts of 1959 chapter 117 & Metro Charter Sec. 20.01) provides direct pension payments from the USD General Fund to members and qualified surviving spouses of the old Nashville City Council.
 - **Pensioners In-Line-Of-Duty Medical Expense** (01101113 & 01191112, Metro Charter § 13.12) provides medical payments for those pensioners who were disabled by in-line-of-duty injuries. The total cost is budgeted through the GSD General Fund; the share for USD employees is borne by a transfer from the USD to the GSD. The FY 2007 budget transfers the allocation to the new "Safety and Risk Management" account in Fund 50110.
 - **Unemployment Compensation** (01101114, TCA § 50-7-401) reimburses the state for unemployment payments to eligible former Metro employees. The FY 2007 budget reflects an increase of \$4,000.
 - **Group Life Insurance Match** (01101115 & 01191115, Metro Code § 3.16.040) provides payment of life insurance premiums for pensioners. Life insurance for active employees is budgeted in departments' budgets; Metro pays 100% of premiums. The FY 2007 budget reflects an increase in the GSD funding of \$952,300 and an increase of \$75,700 in the USD funding.
 - **Employees In-Line-Of-Duty Medical Expense** (01101120 & 01191113, Metro Charter § 13.12) provides medical payments for employees injured on-the-job for services that cannot be provided by General Hospital. The total cost is budgeted through the GSD General Fund; the share for USD employees is borne by a transfer from the USD to the GSD. The FY 2007 budget transfers the allocation to the new "Safety and Risk Management" account in Fund 50110.
 - **Benefit Adjustments** (01101140 & 01191140) provides funds for adjustments to the departmental fringe benefit accounts based on projected changes in medical, life, dental, and/or pension rates. For FY 2007 benefit rates are initially estimated to increase 10% for health and dental, and 2.78% for pension.
 - **Definition of Disability** (01101324 & 01191324) Contingency for Definition of Disability subject to approval by Study and Formulating Committee, Benefit Board, and Metro Council. The FY 2007 budget transfers the GSD and USD allocations to the Benefit Adjustment account (01101140 & 01191140)
- CONTINGENCY:**
- **Contingency for Subrogation** (01101224 & 01191224) permits deposit of recoveries and repayment to affected GSD and USD departments for unbudgeted casualty repairs and replacements. The expenditure account is offset by a matching revenue account. The FY 2007 budget reflects an increase of \$1,000 for administrative fees.
 - **District Energy System (DES)** (01101218) The Metro Funding Amount (MFA) represents the 15% of the DES operating budget, 31% of the DES Debt Service, and other costs related to sales and marketing of DES excess capacity to customers. The FY 2007 budget increases this based on the projection of the requirement of an FY 07 MFA of \$118,200 taking the total amount to \$2,291,300.
 - **Contingency Referendum on Local Option Sales Tax** (01101314) provides for a countywide referendum on adjusting the Local Options Sales Tax to provide dedicated funding for Metro Nashville Public Schools and property tax relief for senior citizens. This was a FY 2006 non-recurring allocation.
 - **Contingency EMS Collection Fees** (01101313) is a contingency for EMS collection fees to be transferred to the Fire Department based upon actual expenses. The FY 2007 budget reflects an increase of \$11,100
 - **Contingency New Facility Costs** (01101480) provides funds to cover the utilities and maintenance costs for new Metro facilities.
 - **Contingency Account** (01101309 & 01191309, Metro Charter § 6.11) provides a reserve of funds for unexpected costs incurred by departments funded through the GSD or USD General Funds. The FY 2007 budget was reduced \$50,500 by Council amendment.
 - **Contingency Managing for Results** (01101235) provide funds for implementing the "Results Matters" performance management initiative. This budget has been eliminated for FY 2006 and 2007; all funding is being handled through the Finance/OMB budget.
 - **Contingency for Local Matching Funds – Federal, State, and Other Reimbursable Programs** (01101298) provides funds for required dollar matches as the government receives mid-year grants and other reimbursable programs. Those funds are transferred from this BU to the accounts of departments receiving those new grants. The FY 2007 budget reflects an increase of \$1,000 for administrative fees.

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- **Contingency for Federal, State, and Other Reimbursable Program Funds** (01101299 & 01191299) handles the non-local funding component of new grants. The expenditure budget is offset by estimated grant revenue in the same business unit. As departments receive previously-unbudgeted grants or reimbursements in the general fund during the fiscal year, their budget is increased either:

- By a Council resolution that appropriates the previously-un-estimated revenues or fund balance, or
- By use of these contingency accounts (the local match portion coming from the department's existing budget or from local match funds, and the grantor share coming from this account).

Expenditures are posted to accounts that receive transfers from these contingencies, not to these five contingency accounts. The table below shows recent transfers from (use of) two of the five accounts.

Previously-unbudgeted grants may be added to grant special revenue funds upon proper approval without using this account.

The FY 2007 budget reflects an increase of \$41,100 for administrative fees.

Budget History of GSD Contingency for Reimbursable Programs and Local Match			
Fiscal Year	Budget Ordinance	Fiscal Year-End	Amount Used
01101298 GSD Local Match			
2003	552,600	482,799	69,801
2004	552,600	552,600	-0-
2005	80,000	80,000	-0-
2006	100,000	100,000	-0-
01101299 GSD Contingency for federal, State, and Other Reimbursable Programs			
2003	4,250,000	1,968,287	2,281,713
2004	4,250,000	4,169,700	80,300
2005	4,250,000	4,250,000	-0-
2006	4,250,000	4,250,000	-0-

- **Contingency Performance Audit for Juvenile Court** (01101325) was FY 2006 non-recurring contingency account for a performance audit on Juvenile Court.
- **Contingency for Utility Increases** (01101566 & 01191566) sets aside funds to cover possible increases in electricity and natural gas rates. The FY 2007 budget provides \$1,268,100 for the GSD and \$386,800 for the USD.
- **Contingency for Appraisal** (01101160) provides for a contingency for the Assessor's Office for appraisal management and consultant fees. The funding has been eliminated in the FY 2006 budget.
- **Contingency EBS** (01101600) provides a contingency for enterprise business system (EBS) costs. EBS includes the software to replace FASTnet as the government's core financial, job cost, workforce management, and procurement software effectively.

The FY 2005 final budget cut the recommended amount by half, to \$250,000. The funding was eliminated for the FY 2006 budget. The FY 2007 budget remains at zero.

- **Non-Profits – Administration Fee** (01102100) provides \$26,300 for the administration fees of the non-profit contributions in FY 2007.
- **MNPS – Central Service Adjustments** (01102150) provides \$7,985,900 to cover administrative support costs for Metro schools.
- **Reserve for Council Community Policing Initiative** (01101327) The FY 2007 budget provides \$250,000 by Council amendment.
- **Reserve for Council Infrastructure, Non-Profits, and Council Initiatives** (01101328) The FY 2007 budget provides \$1,950,000 by Council amendment.

REGULATION, INSPECTION, & ECONOMIC DEVELOPMENT:

- **Economic Job Development Incentive** (01101118) provides funds to make economic and community development incentive grants to the Industrial Development Board. These grants are to encourage the location of Fortune 500 companies and creation of new jobs within Davidson County. The FY 2007 budget reflects an increase of \$459,200.
- **Nashville Career Advancement Center (NCAC)** (01101213) provides local funds to offset projected administrative cost deficit and to also support the continuation of a Summer Youth at Work Program. The FY 2007 budget reflects a reduction of \$10,600 by Council amendment.
- **Subsidy to Gaylord Entertainment Center** (01101221) provides supplemental funds from the GSD General Fund to Powers Management for the operation of the Nashville Arena. The FY 2007 budget reflects a \$25,100 increase for administrative fees.
- **Coliseum Capital Maintenance Fund Transfer or Stadium Maintenance** (01101222) provides contractually-mandated funds for maintenance of the Coliseum football stadium. The FY 2007 budget reflects an increase of \$9,700 for administrative fees.
- **Transfer to GSD Debt Service** (01101225, Stadium Funding Package) transfers \$3.2 million of Hotel Motel Tax from the GSD General Fund to the GSD Debt Service Fund for the Coliseum stadium. The FY 2007 budget reflects an increase of \$30,900 for administrative fees.
- **Greer Stadium Maintenance** (01101424) provides funding to assist in maintaining Greer Stadium, contingent on the Nashville Sounds baseball team's payment of rent to Metro. The FY 2007 budget reflects an increase of \$2,400 for administrative fees.
- **Property Tax Increment Refund or Tax Increment Payment - MDHA** (01101499 & 01191499, State Law Title 13, Chapter 20) provides tax incentive payments for loans incurred by the Metropolitan Development & Housing Authority (MDHA) for authorized redevelopment activities. MDHA promotes private investment in designated development districts. Similar payments are budgeted in all six

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budgetary funds (GSD & USD General funds, the General Purpose School Fund, and the three related Debt Service funds). The FY 2007 budget increased by \$457,300 in the GSD and \$341,800 in the USD.

- **Contribution to Partnership 2010** (01101506) provides funds to the Nashville Chamber of Commerce for its Partnership 2010 program, which promotes the relocation of companies to Nashville and expansion of existing companies. The FY 2007 budget reflects an increase of \$50,000.
- **Contribution to Nashville Minority Business Center** (01101547) provided a contribution to Minority Economic Development Center. The FY 2007 budget does not renew this contribution.

RECREATIONAL, CULTURAL, & COMMUNITY SUPPORT:

- **Neighborhood Enhancement Grants** (01101122) were coordinated by the Mayor's Office of Neighborhoods for approved projects proposed by neighborhood organizations. These grants were eliminated in FY 2005.
- **Metropolitan Action Commission (MAC)** (01101204, Metro Code § 2.108.010) provides GSD General Fund matching funds to MAC for administration and leasehold costs, the Head Start program, and other MAC activities. The FY 2007 budget reflects an increase of \$190,000 after Council amendment.
- **Metropolitan Development and Housing Authority (MDHA)** (01101210) provided funds to support the administration of the Nashville Housing Fund's Front Door, Down payment Assistance, and Development Loan programs, and to operate the Homestead program, which converts back-tax lots in productive affordable housing projects. This subsidy was eliminated in FY 2005.
- **Bill Wilkerson Hearing & Speech Center Contract** (01101307, Ordinance 084-496) provided for diagnosis, care, and treatment for the certified medically indigent residents of Davidson County who have communication problems such as total or partial deafness, speech, voice, or language disorders. The FY 2007 budget reflects a 10% reduction.
- **Property Tax Relief Program** (01101326 & 01191326, TCA § 67-5-702, § 67-5-703 and § 67-5-704) provides tax relief funds for the elderly low-income, disabled and disabled veteran homeowners. The program in effect pays part or all of the property tax of eligible applicants. Metro matches the state expenditures based on the current sales ratio; however the combined Metro and State assistance may only cover the amount of taxes owed. The FY 2007 budget reflects an increase of \$10,900 in the GSD for administrative fees.
- **Subsidy for Hospital Authority** (01101426, Metro Charter § 10-201) provides a contract subsidy to the Nashville Hospital Authority to support the operations of Metropolitan Nashville General Hospital, an acute care hospital with 150 licensed beds. The FY 2006 budget consolidated the subsidies to General Hospital, Bordeaux Hospital and the Knowles Home. The FY 2007 budget reflects an increase in the overall subsidy of \$5,474,500.

- **Subsidy for General Hospital** (01101413) Subsidy to the General Hospital in the FY 2006 budget has been consolidated into the new combined Hospital Authority account (01101426).
- **Subsidy for Bordeaux Hospital** (01101414) Metro Charter §10-201) provides support to the operations of Metropolitan Nashville Bordeaux Hospital, a long-term acute care chronic disease hospital and nursing facility with 453 licensed nursing beds and 60 hospital beds. The FY 2006 budget has transferred their subsidy to the new combined Hospital Authority account (01101426).
- **Subsidy for Knowles Home** (01101232) The FY 2005 subsidy to the Knowles Home is transferred to the new Hospital Authority account (01101426).

CONTRIBUTIONS:

TCA 7-3-314 (Financial assistance to nonprofit organizations) provides for contributions by metropolitan governments to qualified nonprofit organizations "to promote the general welfare of the residents of the municipality."

- **Contribution to Codes Demolition Fund** (01101331) A working capital contribution to Codes Department's Demolition Fund 30600. The FY 2007 budget reflects an increase of \$70,000.
- **Contribution to Nashville Symphony** (01101502, Metro Charter 18.11(a)) provides funds to support the Nashville Symphony.
- **Legal Aid Society of Middle Tennessee** (01101505, Resolution R95-1723) provides funds to support the organization's mission of providing free legal help to low-income and elderly persons with certain kinds of civil legal problems. The FY 2007 budget reflects a 10% reduction.
- **Contract Guest House** (01101510) provides for a contract with Guest House to house incapacitated substance abusers who are picked up by the police, as an alternative to incarceration. The FY 2007 budget reflects a 10% reduction.
- **Nashville Housing Fund** (01101512) Council added \$50,000 contribution in the final FY 2006 budget. The FY 2007 contribution remains flat.
- **Contribution to Interdenominational Ministers' Fellowship** (01101513) provides \$50,000 in funds for the Peniel Initiative Program in FY 2007 after Council amendment.
- **Contribution to Adult Literacy Program** (01101516) provides a local contribution for the Adult Literacy Program. The Nashville Adult Literacy Program is for adults with low, marginal or no reading skills. Sponsored by the Nashville Adult Literacy Council, the Community Education Alliance, and the Metro Public Schools, it provides those adults with one-to-one, group or computer instruction to meet their individual needs. The FY 2007 budget reflects a 10% reduction.
- **Contribute Community Access Television** (01101519) provides local funds to the Community Access Television channel. CATV is an organization that promotes the citizens' point of view and freedom of speech by providing them with training in television, instruction on the use of TV equipment,

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and the knowledge to produce their own program. The FY 2007 budget reflects a 10% reduction.

- **Contribute Nashville Humane Association** (01101521, Metro Charter § 18.11(a)) provides funds to assist with shelter, food and medical services for abandoned, unwanted, and injured animals and for placement with area residents. The FY 2007 budget reflects a 10% reduction.
- **Community Neighborhood After-Care Project** (01101531) provides a contribution through the Project for Neighborhood Aftercare to licensed child care providers for after-school care, including academic enrichment and nutrition, for K-8 children in high risk, low-income residential areas. The FY 2007 budget remains flat.
- **Contribute Affordable Housing Program** (01101539) provides funds for creating home ownership opportunities for Metro employees by providing home loan assistance; provides grants for owner-occupied rehabilitation, especially for the elderly, and for rehabilitation of deteriorating properties for resale; and assists in funding land acquisition or infrastructure costs to make rental units more affordable. The FY 2005 recommended budget ended funding from this BU, and moved the source of the contribution to MDHA.
- **Contribute Domestic Violence Intervention Center** (01101540) provides funds for this agency (formerly known as PEACE) to supply domestic violence counseling and education to clients referred by the courts and other Metro agencies. The FY 2007 budget reflects a 10% reduction.
- **Contribute Kelly Miller Smith** (01101541) provides funds to assist a non-profit agency that serves persons convicted of domestic violence. The program counsels primarily African-American men and a small number of women. The FY 2007 budget reflects a 10% reduction.
- **Contribute Ujima House** (01101549) The FY 2006 budget provides a contribution to the Ujima House, a community service organization that focuses on the needs of women and their children who are victims of domestic violence. The FY 2007 budget reflects a 10% reduction.
- **Contribute YWCA Domestic Violence** (01101552) provides funds toward the operation of a new, larger, state-of-the-art shelter for victims and survivors of domestic violence. The recommended FY 2005 budget reduced this budget by 28½%, but \$22,000 was restored in the final budget. The FY 2007 budget remains flat.
- **Contribute United Way Family Resource Center** (01101553) provides support for administrative and infrastructure costs of family resource centers (FRCs) so that United Way can focus their investments on FRC programmatic needs through their Community Solutions Fund. The FY 2007 budget remains flat.
- **Contribute Second Harvest Food Bank** (01101555) provides funds for the Emergency Food Box Program. The FY 2007 budget reflects a 10% reduction.
- **Contribute Nashville's Table** (01101556) provides a contribution to the Nashville's Table food relief program. The FY 2006 budget consolidates this program with the Second Harvest Food Bank.
- **Contribute Metropolitan Education Access Corporation** (01101559, RS2002-1041) provides funds for the MEAC, which has responsibility for program production, management, and promotion of the educational access channels on all cable television systems. The FY 2007 budget remains flat.
- **Mary Parrish Center** (01101562) provides for a clerk or paralegal to assist victims in filling out warrants and orders of protection. The FY 2005 budget reduced this contribution by 15%. The FY 2007 budget reflects a 10% reduction.
- **Donelson Senior Citizen Center** (01101563) provides funds for improvements to the building. Added by Council in the final FY 2006 budget. The FY 2007 budget does not renew this contribution.
- **Renewal House** (01101564) provides funds for this residential community for mothers and their children affected by addiction. Founded in 1995, Renewal House provides families with a long-term residential program that includes opportunities for mothers to enter the work force. The FY 2007 budget reflects a 10% reduction.
- **Jefferson Street United Merchants Partnership, Inc.** (01101565) provides funds to aid in the efforts to improve Jefferson Street and to supplement the summer youth program. The FY 2007 budget remains flat.
- **Contribute Children's Theatre** (01101568) provides funds for the Children's Theatre program. The contribution remains flat in FY 2007.
- **Contribute Reconciliation Ministries** (01101569) provides funds in support of families of incarcerated persons. The FY 2007 budget reflects a 10% reduction.
- **Contribute Mediation Services** (01101570) is administered by the District Attorney to provide mediation services to the Metro criminal justice system through contracts with qualified community organizations. This was created in FY 2004 by the transfer of direct appropriation to Neighborhood Justice Center (\$148,600), Victim Offender Reconciliation Program (\$32,500) and General Sessions Court request of \$50,000. The FY 2005 recommended budget reduced this budget by 15% to \$196,400. The final budget removed General Fund money from this, moving it to a special revenue fund to be financed by a dedicated litigation tax. The FY 2007 budget reflects a reduction of \$17,500.
- **Contribute Nashville SEES** (01101572) funds an operating request for assistance to provide substitute teachers for day care providers in Davidson County. The FY 2007 budget does not renew this contribution.

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- **Contribute African-American Museum** (01101573) was added in the final budget to assist with the development and/or operation of a museum geared toward exhibiting the accomplishments and culture of African Americans. The FY 2006 budget of \$300,000 was non-recurring.
- **Contribute CEO Academy** (01101574) was added in the final budget to provide programming funds for the CEO Academy's leadership, tutoring, and entrepreneurial programs to keep kids in schools by teaching them practical CEO skills. The FY 2007 budget reflects a 10% reduction.
- **Contribute Hadley Park Jr. Tennis Program** (01101575) was added in the final budget to fund a program that provides tennis lessons and competition opportunities for Nashville youth throughout Davidson County. The FY 2007 budget does not renew this contribution.
- **Contribute Morning Star Domestic Violence** (01101576) was added in the final budget to support the programming and services provided by Morning Star Sanctuary to victims of domestic violence. The FY 2007 budget remains flat.
- **Contribute Women's Study Impact Project** (01101577) was added in the final budget to conduct a survey of Nashville women, an impact study of Metro Services, and an impact study of affordable housing. The FY 2005 budget was non-recurring.
- **Contribute Affordable Housing Program** (01101578) provides funds for creating home ownership opportunities for Metro employees by providing home loan assistance; provides grants for owner-occupied rehabilitation, especially for the elderly, and for rehabilitation of deteriorating properties for resale; and assists in funding land acquisition or infrastructure costs to make rental units more affordable. The final FY 2005 budget added \$100,000 for this program. The Council eliminated the budget in FY 2006.
- **Contribute Community Impact Earned Income Tax Credit and Financial Planning Project** (01101579) contributes funds for a city wide program initiative for an Earned Income Tax Credit (EITC) campaign and Financial Literacy training. The FY 2007 budget does not renew this contribution.
- **Contribute Hands On Nashville** (01101580) contributes funds for the Volunteer Mobilization & Management pilot program. The FY 2007 budget reflects a 50% reduction.
- **Citizens for Affordable Housing** (01101581) contribution of \$50,000 added by Council in the final budget. The FY 2007 budget does not renew this contribution.
- **Neighborhood Resource Center (NRC) / Artworks** (01101582) contribution added by Council in final FY 2006 budget. The FY 2007 budget reflects a 10% reduction.
- **North Edgefield Organized Neighbors (NEON)** (01101582) contribution added by Council in final FY 2006 budget. The FY 2007 budget reflects a 10% reduction.
- **Continental T-Belles Track Club** (01101583) contribution of \$27,500 added by Council in final FY 2006 budget. The FY 2007 budget does not renew this contribution.
- **Habitat for Humanity, Inc.** (01101585) FY 2007 budget reflects a contribution of \$50,000 by Council amendment.
- **Hadley Park Tennis Club** (01101586) FY 2007 budget reflects a contribution of \$60,000 by Council amendment.

INFRASTRUCTURE AND TRANSPORTATION:

- **Subsidy to the Regional Transit Authority** (01101117) provides local matching funds for transportation services for the Job Access and Reverse Commute project, and to match with other cities to continue the Murfreesboro to Nashville "Relax and Ride" shuttle. Possible RTA dues are budgeted in contingency account 01101323. The FY 2007 budget reflects an increase of \$1,400 for administrative fees.
- **Commuter Rail Project** (01101237) provides initial funds for the first year operation of the new Music City Star commuter rail. The FY 2007 budget reflects an increase of \$6,200 for administrative fees.
- **RTA – Northeast Corridor** (01101239) provides funds for Davidson County's FY 2007 share for the Northeast Corridor of the commuter rail project.
- **Contingency Regional Transportation Authority (RTA) membership Dues** (01101323) is a contingency to provide funding to the RTA if the General Assembly imposes RTA dues, which are not included in the RTA subsidy 01101117. The FY 2007 budget reflects an increase of \$500 for administrative fees.
- **Supplement to Metropolitan Transit Authority (MTA)** (01101304, Metro Charter § 11.401) provides local supplementary funds to the Metropolitan Transit Authority for its various programs. The FY 2007 budget adds \$1,400,000 to the FY 2006 level.

Since revenues in this department are not directly related to the budgeted expenditures in this department, the following financial schedule presents individual business units' expenditure information.

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GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2005 Budget	FY 2005 Actual	FY 2006 Budget	FY 2007 Budget
GSD General Fund:					
01101104	County Retire Match	\$3,501,900	\$3,501,900	\$3,501,900	\$3,535,800
01101107	County Teach Retire Match	6,900,400	6,900,400	6,900,400	6,967,100
01101109	Health Insurance Match	19,682,200	22,908,031	23,432,600	23,659,200
01101110	Death Benefit Payments	200,000	200,000	200,000	201,900
01101113	Pens IOD Medical Expense	1,200,000	1,198,152	1,454,000	0
01101114	Unemployment Compensation	400,000	429,928	414,000	418,000
01101115	Life Insurance Match	724,000	174,909	362,000	1,314,300
01101117	Regional Transit Authority	71,400	71,400	148,000	149,400
01101118	Econ/Job Incentives	775,000	775,000	950,000	1,409,200
01101120	Employee IOD Med Expense	1,500,000	1,493,898	5,339,500	0
01101122	Neighborhood Enhance Grant	8,151	8,151	0	0
01101127	Metro Facility Rent	2,287,300	2,287,300	2,710,600	1,843,700
01101140	Benefit Adjustments	0	0	3,090,000	23,146,100
01101160	Contingency Appraisal	60,000	0	0	0
01101170	Audit Recommendations	-635,000	0	0	0
01101180	Relocation of Metro Agencies	0	0	1,700,000	516,400
01101190	Operational Trnsfr. GSD/USD	0	0	4,672,400	0
01101204	Metro Action Commission	1,535,300	1,535,300	2,874,700	3,064,700
01101210	MDHA	0	150,293	0	0
01101213	NCAC Local Match	181,100	181,100	106,100	95,500
01101218	District Energy System	1,698,900	1,698,900	2,173,100	2,291,300
01101221	Subsidy Gaylord Enter Cent	3,679,800	3,679,800	3,679,800	4,084,200
01101222	Stadium maintenance	1,000,000	922,920	1,000,000	1,009,700
01101224	Contingency Subrogation	100,000	0	100,000	101,000
01101225	GSD Debt Transfer-Stadium	3,200,000	3,200,000	3,200,000	3,230,900
01101232	Subsidy Knowles Home	1,885,800	1,885,800	0	0
01101235	Managing for Results	100,000	16,623	83,377	0
01101237	Commuter Rail	0	0	638,000	644,200
01101239	RTA – Northeast Corridor	0	0	0	50,000
01101298	Contingency Local Match	80,000	0	100,000	101,000
01101299	Contingency Fed/State Programs	4,250,000	0	4,250,000	4,291,100
01101301	Insurance Reserve	2,038,400	2,013,810	2,082,500	0
01101302	Surety Bonds	59,500	27,289	59,500	0
01101303	Corp Dues/Contribution	297,513	297,513	307,900	360,900
01101304	Subsidy MTA	12,320,400	12,320,400	16,429,100	17,829,100
01101307	Wilkerson Hearing/Speech	100,508	100,508	25,000	22,500
01101308	Judgments and Losses	890,000	890,000	890,000	0
01101309	Contingency Account	50,000	50,000	50,000	0
01101313	EMS Collection Fees	0	0	0	1,163,400
01101314	Contingency Referendum	0	0	500,000	0
01101315	Pay Plan Improvements	0	0	5,138,400	15,599,100
01101323	Contingency RTA Membership	0	0	54,600	55,100
01101324	Definition of Disability – GSD	0	0	1,245,800	0
01101325	Juvenile Court Audit Contingency	0	0	140,000	0
01101326	Property Tax Relief Program	564,600	500,000	564,600	575,500
01101327	Reserve for Council Community Policing Initiative	0	0	0	250,000
01101328	Reserve for Council Infrastructure, Non-Profits, and Initiatives	0	0	0	1,950,000
01101331	Codes Demolition Fund	0	0	30,000	100,000
01101395	Fringe Benefits	75,000	0	0	0
01101408	Budget Adjustment Savings	-9,916,300	0	-14,651,000	-14,651,000
01101408	Bdgt. Adj. Savings–E-Procurement	0	0	0	-6,000,000
01101408	Bdgt. Adj. Savings-Maint. Audit	0	0	0	-1,000,000
01101412	Post Audit	1,492,179	1,129,777	1,754,100	1,767,200

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GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2005 Budget	FY 2005 Actual	FY 2006 Budget	FY 2007 Budget
01101413	Subsidy General Hospital	19,979,300	19,979,300	0	0
01101414	Subsidy Bordeaux Hospital	7,855,100	7,855,100	0	0
01101416	Subsidy Advance Planning	50,000	41,972	50,000	50,500
01101420	Central Printing	0	0	180,000	0
01101424	Greer Stadium Maintenance	250,000	250,000	250,000	252,400
01101426	Hospital Authority Subsidy	0	0	44,322,600	49,797,100
01101428	Municipal Auditorium - Enterprise	0	0	848,300	1,009,100
01101480	Contingency – New Facility Costs	0	0	0	5,144,000
01101499	GSD Gen. Revenue – 4% Reserve	18,738,500	17,819,013	21,037,500	22,955,000
01101499	GSD Gen. Revenue – MDHA	3,502,700	3,086,851	3,300,000	3,757,300
01101502	Contribute Nash Symphony	15,000	15,000	15,000	15,000
01101505	Contribute Legal Aid Society	25,000	25,000	25,000	22,500
01101506	Contribute Partnership 2010	250,000	250,000	250,000	300,000
01101510	Contribute Guest House	133,300	133,280	133,300	120,000
01101512	Contribute Nashville Housing Fund	0	0	50,000	50,000
01101513	Contribute Interdenominational Ministers' Fellowship	0	0	0	50,000
01101516	Contribute Adult Literacy	41,000	41,000	41,000	36,900
01101519	Contribute CATV	66,500	66,500	66,500	59,800
01101521	Contribute Humane Assoc	12,500	12,500	12,500	11,200
01101523	Contribute Council After school	25,350	25,350	0	0
01101531	Project N'hood Aftercare	562,153	518,800	569,000	569,000
01101539	Contribute Afford Housing	476,074	384,063	0	0
01101540	Contribute Dom Viol Intervention	144,200	144,198	144,200	129,800
01101541	Contribute KM Smith	45,000	45,000	45,000	40,500
01101547	Contribute Nashville Minority	196,892	196,892	150,000	0
01101549	Contribute Ujima House	0	0	50,000	45,000
01101552	Contribute YWCA Domestic V	322,000	322,000	361,000	361,000
01101553	Contribute United Way Family	305,100	305,100	332,000	332,000
01101555	Contribute Second Harvest	200,000	200,000	225,000	202,500
01101556	Contribute Nashville Table	4,300	4,300	0	0
01101559	Contribute Metro Ed Access	57,500	57,500	57,500	57,500
01101562	Mary Parrish Center	34,000	34,000	58,500	52,600
01101563	Contribute Donelson Sr Citizen Ctr	0	0	25,000	0
01101564	Renewal House	17,000	17,000	17,000	15,300
01101565	Jefferson ST United Partners	29,800	29,800	50,000	50,000
01101566	Contingency Utility Increase	0	0	0	1,268,100
01101568	Contribute Children's Theater	29,700	29,700	29,700	29,700
01101569	Contribute Reconciliation Ministrs	34,000	34,000	34,000	30,600
01101570	Contribute Mediation Services	7,588	7,588	55,000	37,500
01101572	Nashville SEES	85,000	83,911	50,000	0
01101573	Contrib. African-American Museum	40,000	40,000	300,000	0
01101574	Contribute CEO Academy	30,000	30,000	105,000	94,500
01101575	Contribute Hadley Park Tennis	60,000	60,000	60,000	0
01101576	Contribute Morningstar Dom Viol	35,000	35,000	50,000	50,000
01101577	Contribute Women's Study Impact	50,000	0	50,000	0
01101578	Contribute to Affordable Housing	100,000	100,000	0	0
01101579	Contribute Community Impact	0	0	50,000	0
01101580	Contribute Hands On Nashville	0	0	150,000	75,000
01101581	Contribute Citizens for Affordable Housing	0	0	50,000	0
01101582	Contribute Neighborhood Resource Center / Art Works	0	0	28,333	25,500
01101582	Contribute North Edgefield Organized Neighbors	0	0	56,667	51,000
01101583	Contrib. Continental T-Belles Track	0	0	27,500	0
01101585	Contrib. Habitat for Humanity, Inc	0	0	0	50,000

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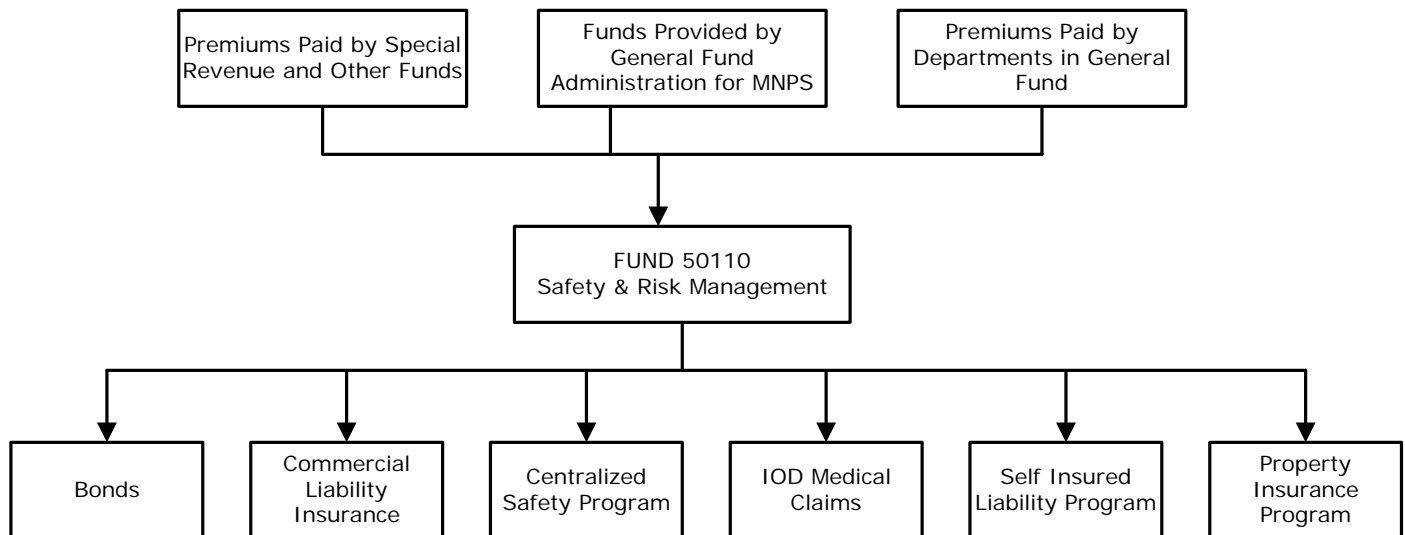
GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2005 Budget	FY 2005 Actual	FY 2006 Budget	FY 2007 Budget
01101586	Contrib. Hadley Park Tennis Club	0	0	0	60,000
01101600	Contingency EBS	250,000	0	250,000	0
01101601	Contingency – Intrnl Service Fees	3,366,100	3,366,084	8,635,300	0
01101602	Subsidy – Community Education	0	0	620,800	747,600
01102100	Non-Profit Fees	0	0	0	26,300
01102150	MNPS Fees	0	0	0	7,985,900
	Total GSD General Fund	\$119,783,708	\$126,194,904	\$170,969,177	\$196,164,200
USD General Fund:					
01191102	Police/Fire Retire Match	\$8,873,000	\$8,873,000	\$8,873,000	\$8,873,000
01191103	Civil Service Retire Match	5,424,700	5,424,700	5,424,700	5,424,700
01191106	Teacher Pens Match	4,592,400	4,592,400	4,592,400	4,592,400
01191109	Health Ins Match	2,691,900	2,189,513	3,212,900	3,212,900
01191111	Direct Pension Payments	9,900	9,675	9,900	9,900
01191112	Pensioner IOD	300,000	300,000	300,000	0
01191113	Employee IOD	652,000	652,000	652,000	0
01191115	Life Ins Match	76,700	14,553	38,300	114,000
01191140	Benefit Adjustments	612,400	0	1,032,300	2,891,500
01191224	Contingency Subrogation	100,000	0	100,000	100,000
01191299	Contingency Fed/State Programs	450,000	0	450,000	450,000
01191301	Insurance and Reserve	323,100	282,931	243,600	0
01191308	Judgments and Losses	110,000	110,000	110,000	0
01191309	Contingency Account	50,000	0	50,000	50,000
01191315	Pay Plan Improvements	0	0	829,400	2,388,900
01191324	Definition of Disability – USD	0	0	193,300	0
01191326	Property Tax Relief	135,400	35,000	135,400	135,400
01191408	Budget Adjustment Savings	0	0	-2,264,700	-2,264,700
01191499	USD Gen. Revenue – MDHA	924,900	798,666	900,000	1,241,800
01191566	Utility Increase – USD	0	0	0	386,800
	Total USD General Fund	\$25,326,400	\$23,282,438	\$24,882,500	\$27,606,600

50110 Employee Safety and Risk Management Program-At a Glance

Mission	To protect lives and resources. This fund provides for the payment of self insured losses, commercial insurance and implementation of a new centralized safety program.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	Special Purpose Fund	\$0	\$0	\$17,597,100
	Total Expenditures & Transfers	\$0	\$0	\$17,597,100
	Revenues and Transfers:			
	Program Revenue			
	Other Governments and Agencies	\$0	\$0	\$ 0
	Other Program Revenue	0	0	17,597,100
	Total Program Revenue	\$0	\$0	\$17,597,100
	Non-program Revenue	0	0	0
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$0	\$0	\$17,597,100
Positions	Total Budgeted Positions	0	0	6*
Contacts	Director of Law: Karl Dean Deputy Director of Law: Sue Cain Manager: Abbie Hudgens		e-mail: karl.dean@nashville.gov e-mail: sue.cain@nashville.gov e-mail: abbie.hudgens@nashville.gov	

Organization Chart (Flow of Funds)



Overview

This new fund will provide a mechanism for Metro to handle the uncertainties (risks) associated with various operations of the Metropolitan Government of Nashville and Davidson County in a more centralized, coordinated manner. It will also provide a mechanism to identify the cost of risks for each department and provide a greater level of accountability.

* Six full time equivalents are budgeted in Law Department but funded through this fund.

50110 Employee Safety and Risk Management Program-Financial

Safety & Risk Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	0	0	0	736,900
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	0	0	0	1,200
Travel, Tuition, and Dues	0	0	0	13,800
Communications	0	0	0	29,800
Repairs and Maintenance Services	0	0	0	800
Internal Service Fees	0	0	0	86,500
TOTAL OTHER SERVICES	0	0	0	132,100
Other Expense	0	0	0	370,800
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	0	0	0	1,239,800
Transfers to Other Funds and Units	0	0	0	16,357,300
TOTAL EXPENSE AND TRANSFERS	0	0	0	17,597,100
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	0	0	0	17,597,100
TOTAL PROGRAM REVENUE	0	0	0	17,597,100
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	0	0	0	0
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	0	0	0	17,597,100

90 General Obligation Debt Service Funds-At a Glance

Mission	To accumulate funds to repay principal (money borrowed) and interest due on general obligation bonds and notes issued by the government to finance capital projects (land, buildings, equipment, etc.) with lives greater than one year. Three funds are used to account for this debt:			
	25104	Schools Debt Service Fund		
	20115	GSD Debt Service Fund		
	28315	USD Debt Service Fund		
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	Debt Service Funds	\$173,934,600	\$174,205,400	\$173,161,400
	Total Expenditures & Transfers	\$173,934,600	\$174,205,400	\$173,161,400
	Revenues and Transfers:			
	Program Revenue			
	Other Governments and Agencies	\$ 3,936,900	\$ 3,550,000	\$ 4,300,100
	Other Program Revenue	602,500	1,184,300	2,087,600
	Total Program Revenue	\$ 4,539,400	\$ 4,734,300	\$ 6,387,700
	Non-program Revenue	110,492,600	137,441,900	135,057,300
	Transfers From Other Funds and Units	17,204,900	17,194,000	13,132,600
	Total Revenues	\$132,236,900	\$159,370,200	\$154,577,600
Positions	Total Budgeted Positions	0	0	0
Contacts	Director of Finance: David Manning Financial Manager: Celia Yancey Capital Plan: Richard Bernhardt, Planning Com Exec. Dir.			
	e-mail: david.manning@nashville.gov Phone: 862-6151 FAX: 862-6156 e-mail: celia.yancey@nashville.gov Phone: 862-6210 FAX: 880-2810 e-mail: richard.bernhardt@nashville.gov Phone: 862-7173 FAX: 862-7209			

These funds are administered by the Department of Finance, and have no separate organization chart.

Debt Service Expenditures by District & Fund

<u>Source Description</u>	<u>FY 2005 Budget</u>	<u>FY 2005 Actual</u>	<u>FY 2006 Budget</u>	<u>FY 2007 Budget</u>
GSD - General Services District				
20115 GSD Debt Service	96,645,700	87,574,034	99,689,800	95,000,700
25104 MNPS Debt Service	<u>55,172,200</u>	<u>46,870,171</u>	<u>53,620,000</u>	<u>59,437,700</u>
Total GSD	151,817,900	134,444,205	153,309,800	154,438,400
USD - Urban Services District				
28315 USD Debt Service	<u>22,116,700</u>	<u>18,234,645</u>	<u>20,895,600</u>	<u>18,723,000</u>
Total USD	22,116,700	18,234,645	20,895,600	18,723,000
Total General Obligation Debt Service – GSD+USD	<u>173,934,600</u>	<u>152,678,850</u>	<u>174,205,400</u>	<u>173,161,400</u>

90 General Obligation Debt Service Funds-At a Glance

Budget Highlights FY 2007

The recommended budget services outstanding debt issues in addition to projects recommended in the FY 07 capital plan based on the current tax rate. The new projects recommended in the FY 07 capital plan have been modeled to remain within available debt capacity. Currently, Metro has approximately \$556,757,861 in unissued general obligation bonds authorized for capital plans in Fiscal Years 2000 through 2006. The current budget reflects the continued funding of these outstanding authorizations at historical spending levels.

Overview

Debt Financing: Periodically, Metro borrows money to undertake selected capital improvements that are included in the Capital Plan by issuing (or selling) bonds and notes, which are written promises to repay the debt at certain times and with certain interest to bondholders/investors. The specific improvements to be financed are listed in the legislation that authorizes the debt. The proceeds from the sale of the debt are used to pay for those improvements.

Debt service is the process of repaying those bonds and notes, and their interest, over time to bondholders/investors. A small portion of the principal is repaid each year between issuance and maturity. This approximately matches the maturity dates of bonds to the lives of the projects they fund, and keeps Metro from having to make a big payment at one time to make a capital improvement.

Metro does not issue long-term notes and bonds to finance operating expenditures or deficits.

Types of debt: Debt generally falls into the following categories:

- General obligation (GO) debt is payable from taxes, and is backed by the full faith, credit, and taxing power of the government. There is no legal limit to Metro's use of general obligation debt, although issuance requires passage of a Council ordinance. Only general obligation debt is repaid from the three debt service funds (25104, 20115, and 28315).
- Revenue debt is often used to finance projects that will generate revenue. Part of the revenue generated by a project is used to service the debt on the project. It is accounted for through the enterprise or internal service fund that develops the capital project and receives its revenues.
- Limited obligation revenue debt is a newer hybrid form that normally operates as revenue debt, but is backed by certain non-property-tax revenues (defined in the bond covenants) in the event that there are not sufficient revenues to service the debts.

Interest earned by our bondholders/investors is generally held to be exempt from federal and Tennessee taxation as income.

Structure: Metro's outstanding debt takes three forms:

- Bonds - Long-term debt that usually matures over a period of 20-30 years.
- Notes - Shorter-term debt that is issued for three years, renewable for an additional two terms of three years each. The usual total maturity is 3 to 5 years.
- Commercial paper - Short-term GO obligations with flexible maturities ranging from 2 to 270 days, is

issued as cash is needed in blocks of \$100,000 plus \$1,000 increments. Interest rates are usually lower than bond interest rates. The state is assisting Metro in administering the program.

Notes and commercial paper often provide temporary financing and are retired by issuing longer-term bonds.

Many bonds have "call" provisions that allow Metro to redeem the debt before its scheduled maturity. This is most often done when the debt being called is refunded by issuing new debt for the same period of time but at lower interest rates. The lower interest costs save Metro money over the remaining life of the bond issue.

Legal Limitations: There is no legal debt margin limitation on GSD debt. Section 7.08 of the Charter limits the USD total net bonded indebtedness payable from USD ad valorem taxes, after deduction of sinking funds for the payment of principal, to 15% of the USD assessed valuation of taxable property. At June 30, 2005, the taxable property was valued at \$9.168 billion, so the 15% limit was \$1.375 billion. With only \$114.3 million of applicable debt (1.1% of valuation), the margin was \$1.275 billion.

Bond Ratings: Metro holds excellent investment-grade ratings from all three independent rating agencies (Moody's Aa2, Standard & Poor's AA, and Fitch AA+). These ratings are based on both the city's financial health and available reserves for paying off debt. Each agency has its own rating system; ratings of the three agencies cannot necessarily be compared to each other. For explanations of the ratings, visit each agency's web site.

Some bonds' scheduled payment of principal and interest is privately insured by Ambac Assurance Corporation, the Financial Guaranty Insurance Company (FGIC), MBIA Insurance or Financial Security Assurance, Inc. (FSA). Insured maturities usually are rated triple-A because bondholders/investors are offered "an unconditional, irrevocable guarantee that principal and interest payments will be paid to them in full and on time."

Debt Policies: The following guidelines are used in managing debt service funds:

- USD general obligation debt is subject to the legal limitation noted above.
- Debt is not issued above the capacity provided by current revenue sources (including property taxes at the current rate) plus anticipated normal growth; debt is not issued in anticipation of a not-yet-approved property tax increase.
- When planning future debt capacity, normal revenue growth is projected conservatively.
- The financing of an improvement will not exceed its useful life. In a multi-purpose bond package, the package maturities will reflect the mix of project lives funded by the package; the average life of the bonds cannot exceed the average life of the projects.
- General obligation issues are sold by bid in public offering; the sale is awarded to the bidder with the lowest true interest cost.
- Bond issues may be considered for refunding when lower interest rates on the new bonds will result in a 3% or better net present value savings over the old bonds. The term of the refunding bonds will not exceed the terms of the bonds being refunded.

90 General Obligation Debt Service Funds-At a Glance

Revenue Sources: Revenues for all three funds are detailed in the budget ordinance. The GSD and USD Debt Service Funds (funds 20115 & 28315) are funded primarily by a dedicated portion of the property tax levies. The GSD Debt Service Fund also receives \$3.2 million from the GSD General Fund (fund 10101) for stadium debt, and the Schools Debt Service Fund (fund 25104) receives substantial schools-related sales taxes.

Capital Expenditures and the Budget: The discussion of Capital Improvements in Section A of this book describes how these funds relate to the operating budget.

Recent Bond Issues: The Recent Bond Issues table summarizes recent bond issues. Note that only the general obligation issues are serviced through the GSD, USD, and Schools Debt Service funds; the revenue issues are serviced through non-tax sources. Future debt service requirements are listed on the next page.

Comparative Debt Statistics: The Comparable Debt Statistics table uses standard indicators to measure debt burden levels and trends.

Comparative Debt Statistics

Fiscal Year	Net Debt to Assessed Valuation		Net Debt Per Capita	Debt Service to Total Expenditures
	GSD+USD	USD only		
1996	7.84%	0.93%	1,175.31	7.8%
1997	8.36%	0.82%	1,276.11	8.1%
1998	7.40%	0.57%	1,463.21	8.3%
1999	8.26%	0.48%	1,661.54	8.5%
2000	7.55%	0.39%	1,551.82	9.2%
2001	8.89%	0.60%	1,758.64	9.4%
2002	7.50%	1.08%	1,721.58	10.0%
2003	6.94%	0.94%	1,634.61	9.8%
2004	7.49%	1.06%	1,730.99	9.4%
2005	8.46%	1.10%	1,992.91	9.8%

Source: Comprehensive Annual Financial Reports for each year

90 General Obligation Debt Service Funds-At a Glance

Recent Bond Issues						
Issue	Date Issued	Amount & interest rate	Ma-turity	Ratings *	Fund *	Comments *
Water & Sewer Revenue Refunding Bonds, Series 1996	5/15/96	\$74,725,000 4.200-6.000%	1998 to 2014	(I) M: Aaa S: AAA	--	Not a general obligation debt, but included in this table for completeness. MBIA insured.
GO Public Improvement Bonds, Series 1996	6/15/96	\$74,880,000 5.500-5.875%	1997 to 2026	M: Aa S: AA	G	Stadium financing.
Sports Authority Revenue Bonds (Stadium Project), Series 1996	7/01/96	\$78,970,000 3.900-5.875%	1997 to 2026	(I) M: Aaa S: AAA	--	Not a general obligation debt, but included in this table for completeness. AMBAC insured.
GO Public Improvement Bonds, Series 1996A	10/1/96	\$96,135,000 4.600-5.375%	1997 to 2016	M: Aa S: AA	G	Public Works \$ 66,164,625 Arena 23,497,811 Schools 5,511,214 Other 961,350
GO Refunding Bonds, Series 1996	12/1/96	\$34,305,000 3.500-6.000%	1997 to 2010	M: Aa S: AA	G U	Advance refund of GO MP Impv. Bonds of 1990 maturing on and after 12/1/2000.
GO Refunding Bonds, Series 1997	8/1/97	\$136,000,000 4.000-5.125%	1998 to 2025	M: Aa S: AA	S G	Advance refund of GO MP Improvement Bonds of 1994 with certain maturities.
GO Multipurpose Improvement Bonds, Series 1997A	10/15/97	\$150,000,000 5.125%	1998 to 2027	<u>1998-2022</u> M: Aa2 S: AA <u>2027 (I)</u> M: Aaa S: AAA	S G	Libraries \$ 20,854,782 Arena 14,485,342 Convention Ctr 6,815,541 800MHz Radio 29,209,459 Other GSD projs 47,815,000 Schools 30,819,876
Water & Sewer Revenue Refunding Bonds, Series 1998A	2/1/98	\$156,315,000 4.000-5.000%	1999 to 2022	(I) M: Aaa S: AAA	--	Non-GO. Advance refund of W&S Revenue Bonds of 1992 maturing in 2005-2022.
Water & Sewer Revenue Refunding Bonds, Series 1998B	2/15/98	\$55,000,000 3.600-5.250%	1999 to 2014	(I) M: Aaa S: AAA	--	Water system extensions & improvements. Non-GO.
Sports Authority Taxable Public Facility Revenue Bonds, Series 1998	6/1/98	\$20,700,000 5.910-6.600%	1999 to 2019	M: Aaa	--	Non-GO. Interest is not federal income tax-exempt.
GO Public Improvement and Refunding Bonds, Series 1999	5/15/99	\$187,500,000 4.000-5.250%	1999 to 2029	<u>1999-2019</u> M: Aa2 S: AA <u>2024&29 (I)</u> M: Aa S: AAA	S G	Libraries, streets, drainage, arts, parks, safety, courtrooms, and animal control. Also advance refund of GO MP Improvement Bonds of 1977 (\$3,300,000) & of 1979 (\$3,915,000).
GO Multi-Purpose Improvement Bonds, Series 2001A GO Multi-Purpose Refunding Bonds, Series 2001B	2/15/01	\$262,155,000 5.000-5.500% \$73,745,000 5.000-5.500%	2001 to 2020	M: Aa2 S: AA F: AA+ <u>2014-18 (I)</u> M: Aaa S, F: AAA	S G U	Various projects in the GSD, the USD, and for schools; and to refund various prior bond issues from Series 1994, 1995, 1996, 1996A, and 1997A.
Special Limited Obligation Correctional Facilities Revenue Refunding Bonds, Series 2002	2/01/02	\$16,265,000 3.750-5.000%	2002 to 2011	M: Aa3 S: A+	--	Non-GO. Advance refund of outstanding balance of 1991 Correctional Facility bonds.
GO Energy Production Facility Refunding Bonds, Series 2002A	4/01/02	\$31,065,000 2.000-5.250%	2002 to 2014	M: Aa2 S: AA F: AA+	U	Advance refund of outstanding Energy Production Facility Revenue Bonds Series 1997A, 1997B, and 1994 related to the former Nashville Thermal Transfer Corporation. Interest on the 2002 Series B bonds is not federal income tax-exempt.
GO Energy Production Facility Refunding Bonds, Series 2002B	4/01/02	\$27,000,000 3.000-6.000%	2002 to 2012	M: Aa2 S: AA F: AA+	U	
District Energy System Revenue Bonds 2002 Series A	10/24/02	\$66,700,000 3.000-5.250%	2005 to 2033	M: Aaa S: AAA F: AAA	--	Non-GO. Construction of steam & chilled water generating facilities & improvements to an existing energy distribution system. Ambac-insured.

90 General Obligation Debt Service Funds-At a Glance

Recent Bond Issues						
Issue	Date Issued	Amount & interest rate	Ma-turity	Ratings *	Fund *	Comments *
GO Multi-Purpose Refunding Bonds, Series 2002	10/31/02	\$108,690,000 3.000-5.000%	2003 to 2024	<u>2003-2021</u> M: Aa2 S: AA F: AA+ <u>2022-2024</u> M: Aaa S, F: AAA	S G U	Advance refund portions of outstanding bonds: GO MP Series 1994, GO MP Series 1995, GO MP Series 1996, and GO MP Series 2001A. Bonds maturing on or after 11/15/2022 are FSA-insured.
Water and Sewer Revenue Refunding Bonds, Series 2002	11/19/02	\$30,255,000 3.000-5.125%	2004, 2014 to 2016	M: Aaa S: AAA F: AAA	--	Non-GO revenue bonds to refund portions of outstanding Water & Sewer Revenue Bonds, Series 1992, and Water & Sewer Revenue Refunding Bonds, Series 1993. FSA-insured.
GO Tax Anticipation Notes (TAN) commercial paper	Summer 2003	Up to \$200,000,000 Market rates	Up to 270 days after issue	M: P-1 S: A-1+	G U S	Commercial paper to fund the 2002 and future Capital Plans in anticipation of issuing long-term bonds later. This paper will be issued as needed to replace internal financing for projects.
GO Multi-Purpose Bonds, Series 2003	12/2/03	\$122,100,000 2.000-5.000%	2005 to 2023	<u>2005-2021</u> M: Aa2 S: AA F: AA+ <u>2022-2023</u> M: Aaa S, F: AAA	G U S	Finance the retirement of a portion of the GO TAN commercial paper. Bonds maturing in 2022-2023 are FGIC-Insured.
GO Multi-Purpose Bonds, Series 2004	12/15/04	\$65,755,000 4.000-5.250%	2007 to 2024	M: Aa2 S: AA F: AA+	G U S	Finance the retirement of a portion of the GO TAN commercial paper.
2004-05 Capital Plan funding authorized in July 2004 but unissued	Not issued	Approximately \$142,016,000 authorized	Un-known	unknown	G U S	Authorized financing for the Capital Plan, to be issued as bonds or bond anticipation notes
General Obligation Public Improvement Refunding Bonds, Series 2004	09/01/04	\$51,340,000 3.000-5.000%	2004 to 2017	M: Aa2 S: AA F: AA+	G S	Advance refund portions of outstanding GO MP Improvement Bonds, Series 1996A
General Obligation Multi-Purpose Bonds, Series 2005A	05/05/05	\$150,275,000 4.250-5.000%	2005 to 2025	M: Aa2 S: AA F: AA+	G U S	Finance the retirement of a portion of the General Obligation Bond Anticipation Notes (commercial paper). Bonds maturing in 2016-2025 are MBIA-Insured.
General Obligation Multi-Purpose Refunding Bonds, Series 2005B	05/05/05	\$190,460,000 4.000-5.000%	2005 to 2025	M: Aa2 S: AA F: AA+	G U S	Advance refund portions of outstanding bonds: GO MP Series 1997A, GO MP Series 1999, Gen. Improvement and Refunding, Series 2001A B, and GO MP Series 2003.
General Obligation Bonds, Series 2005C	11/01/05	\$214,000,000 3.625-5.000%	2005 to 2026	M: Aa2 S: AA F: AA+	G U S	Finance the retirement of a portion of the General Obligation Anticipation Notes (Commercial Paper), and general government projects.
* Ratings: M = Moody's, S = Standard & Poor's, F = Fitch, I = Insured (see text). Maturity dates are <u>underlined</u> . Fund: This code shows the debt service fund(s) used to repay this issue. G = GSD, U = USD, S = Schools. Comments: Non-GO = Not a general obligation debt, but included in this table for completeness.						

90 General Obligation Debt Service Funds-At a Glance

Bonds and Notes Payable at June 30, 2005

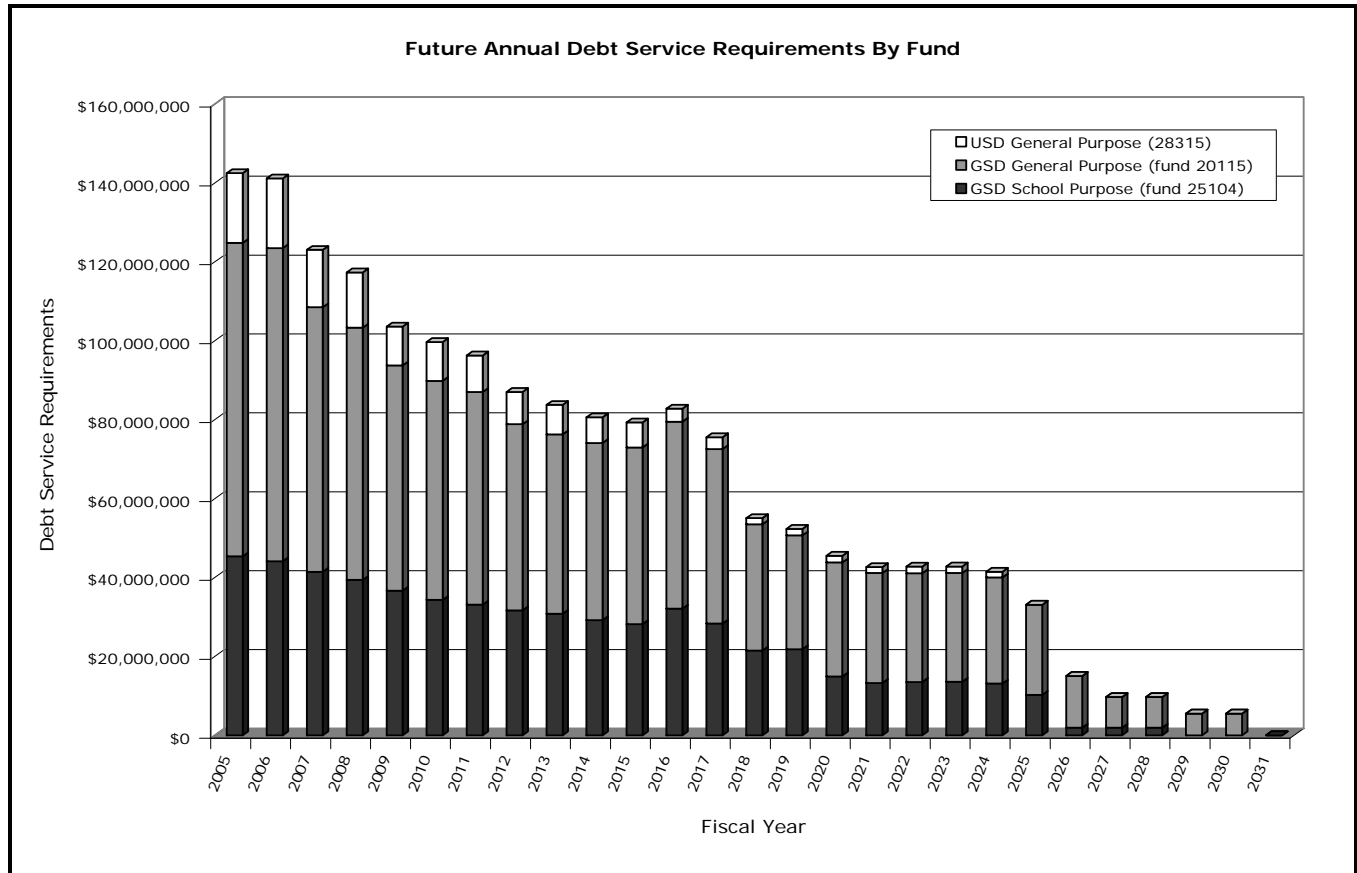
Description	Interest Rate	Date of Issue	Date of Final Maturity	Amount of Issue	Principal Amount Outstanding June 30, 2005	Interest to Maturity as of June 30, 2005
<u>GSD GENERAL OBLIGATION BONDS PAYABLE</u>						
<u>For General Purposes:</u>						
GSD G.O. Refunding Bonds of 1993	5.25	May 15, 1993	May 15, 2008	193,128,625	31,749,912	2,140,119
G.O. Public Improvement Bonds of 1996	5.50 - 5.875	June, 15 1996	May, 15, 2026	74,880,000	61,500,000	47,890,832
GSD G.O. Public Improvement Bonds, Series 1996A	5.00 - 5.375	Oct. 1, 1996	Nov. 15, 2016	90,568,118	3,999,185	97,980
GSD G.O. Refunding Bonds of 1996	5.00 - 6.00	Dec. 1, 1996	Dec. 1, 2010	28,671,142	17,463,446	3,129,515
GSD G.O. Refunding Bonds, Series 1997	4.55 - 5.125	Sept. 15, 1997	May 15, 2025	64,596,180	61,808,400	44,362,874
GSD G.O. Multi-purpose Improvement Bonds, Series 1997A	5.125	Oct. 15, 1997	Nov. 15, 2027	119,180,124	28,859,659	15,340,540
GSD G.O. Public Improvement and Refunding Bonds of 1999	4.25 - 5.25	May, 15, 1999	Nov. 15, 2029	133,288,342	65,718,543	49,539,523
GSD G.O. Multi-purpose Improvement Bonds, Series 2001A	5.00 - 5.50	Feb. 15, 2001	Oct. 15, 2020	62,065,000	49,555,000	10,254,888
GSD G.O. Multi-purpose Refunding Bonds, Series 2001B	5.00 - 5.50	Feb. 15, 2001	Oct. 15, 2016	43,633,148	41,638,740	12,777,943
GSD G.O. Multi-purpose Refunding Bonds, Series 2002	3.00 - 5.00	Nov. 15, 2002	Nov. 15, 2024	41,749,303	37,017,582	22,141,333
GSD G.O. Multi-purpose Bonds, Series 2003	2.00 - 5.00	Oct. 1, 2003	April 1, 2024	59,543,042	51,181,200	25,721,787
GSD G.O. MULTI-PURPOSE BONDS, 2004	4.00 - 5.25	July 15, 2004	June 1, 2024	33,825,000	35,255,536	20,181,037
G.O. PUB IMPROVEMENT REFUNDING BONDS, 2004	3.00 - 5.00	Sept. 1, 2004	Nov. 15, 2016	48,367,055	49,726,770	16,481,311
GSD G.O. MULTI-PURPOSE BONDS, SERIES 2005A	4.25 - 5.00	May 1, 2004	Jan. 1, 2025	49,817,419	53,164,608	28,003,414
GSD G.O. MULTI-PURPOSE BONDS, SERIES 2005B	4.00 - 5.00	May 1, 2004	Jan. 1, 2020	108,212,476	109,812,148	50,720,929
Total General Obligation Bonds Payable for General Purposes				<u>1,151,524,974</u>	<u>698,450,729</u>	<u>348,784,025</u>
<u>For School Purposes:</u>						
GSD G.O. Refunding Bonds of 1993	5.25	May 15, 1993	May 15, 2008	81,490,821	16,482,214	1,365,035
GSD G.O. Multi-purpose Improvement Bonds, Series 1996A	5.00 - 5.375	Oct. 1, 1996	Nov. 15, 2016	5,566,882	245,815	6,022
GSD G.O. Refunding Bonds, Series 1997	4.60 - 5.125	Sept. 15, 1997	May 15, 2025	46,393,820	44,391,600	31,861,996
GSD G.O. Multi-purpose Improvement Bonds, Series 1997A	5.125	Oct. 15, 1997	Nov. 15, 2027	30,819,876	14,245,342	12,811,982
GSD G.O. Public Improvement and Refunding Bonds of 1999	4.25 - 5.25	May 15, 1999	Nov. 15, 2019	53,474,949	13,661,457	2,257,945
GSD G.O. Multi-purpose Improvement Bonds, Series 2001A	5.00 - 5.50	Feb. 15, 2001	Oct. 15, 2020	176,640,000	81,675,000	14,612,232
GSD G.O. Multi-purpose Refunding Bonds, Series 2001B	5.00 - 5.50	Feb. 15, 2001	Oct. 15, 2016	30,111,852	28,696,260	8,945,051
GSD G.O. Multi-purpose Refunding Bonds, Series 2002	3.00 - 5.00	Nov. 15, 2003	Nov. 15, 2024	60,984,934	56,093,037	31,384,648
GSD G.O. Multi-purpose Bonds, Series 2003	4.00 - 5.00	Oct. 1, 2003	April 1, 2024	41,515,465	35,685,301	17,934,118
GSD G.O. MULTI-PURPOSE BONDS, 2004	4.00 - 5.25	July 15, 2004	June 1, 2024	26,170,000	27,276,789	15,547,675
G.O. PUB IMPROVEMENT REFUNDING BONDS, 2004	3.00 - 5.00	Sept. 1, 2004	Nov. 15, 2016	2,972,945	3,056,522	1,013,045
GSD G.O. MULTI-PURPOSE BONDS, SERIES 2005A	4.25 - 5.00	May 1, 2004	Jan. 1, 2025	79,503,345	84,845,104	44,690,495
GSD G.O. MULTI-PURPOSE BONDS, SERIES 2005B	4.00 - 5.00	May 1, 2004	Jan. 1, 2020	76,238,996	77,366,015	35,734,445
Total General Obligation Bonds Payable for School Purposes				<u>711,883,885</u>	<u>483,720,456</u>	<u>218,164,689</u>
Total General Obligation Bonds Payable - General Services District				<u>1,863,408,860</u>	<u>1,182,171,185</u>	<u>566,948,714</u>
<u>GSD LIMITED OBLIGATION REVENUE BONDS PAYABLE</u>						
Correctional Facility Revenue Bonds				<u>16,265,000</u>	<u>11,925,066</u>	<u>2,153,925</u>
TOTAL BONDS PAYABLE – General Services District				<u>1,879,673,860</u>	<u>1,194,096,251</u>	<u>569,102,639</u>
<u>USD GENERAL OBLIGATION BONDS PAYABLE</u>						
USD G.O. Refunding Bonds of 1993	5.25	May 15, 1993	May 15, 2008	45,480,554	7,042,874	448,622
USD G.O. Refunding Bonds of 1996	5.00 - 6.00	Dec. 1, 1996	Dec. 1, 2010	5,633,858	3,431,554	614,948
USD G.O. Multi-purpose Improvement Bonds, Series 2001A	5.00 - 5.50	Feb. 15, 2001	Oct. 15, 2016	23,450,000	14,595,000	2,932,893
USD G.O. (Tax Exempt) Thermal Refunding Bonds, 2002	3.75 - 5.25	April 1, 2002	July 1, 2014	31,065,000	23,367,673	5,825,531
USD G.O. (Taxable) Thermal Refunding Bonds, 2002	5.00 - 6.00	April 1, 2002	July 1, 2012	27,000,000	14,699,925	2,024,990
USD G.O. Multi-purpose Refundings Bonds, Series 2002	3.00 - 5.00	Nov. 15, 2002	Nov. 15, 2024	5,955,763	5,789,752	2,410,619

90 General Obligation Debt Service Funds-At a Glance

Bonds and Notes Payable at June 30, 2005

Description	Interest Rate	Date of Issue	Date of Final Maturity	Amount of Issue	Principal Amount Outstanding June 30, 2005	Interest to Maturity as of June 30, 2005
<u>USD GENERAL OBLIGATION BONDS PAYABLE (Continued)</u>						
USD G.O. Multi-purpose Bonds, Series 2003	4.00 - 5.00	Oct. 1, 2003	April 1, 2024	21,041,493	18,086,562	9,089,640
USD G.O. Multi-purpose Bonds, Series 2004	4.00 - 5.25	July 15, 2004	June 1, 2024	5,760,000	6,003,601	3,447,213
USD G.O. Multi-purpose Bonds, Series 2005A	4.25 - 5.00	May 1, 2004	Jan. 1, 2025	13,979,236	14,918,488	7,858,021
USD G.O. Multi-purpose Refunding Bonds, Series 2005B	4.00 - 5.00	May 1, 2004	Jan. 1, 2020	6,008,527	6,097,349	2,816,295
Total General Obligation Bonds Payable - Gov't Activities USD				185,374,431	114,032,778	37,468,772
USD G.O. Multi-purpose Bonds, Series 2005A (DES)	4.25 - 5.01	May 1, 2004	Jan. 1, 2025	7,695,000	8,231,414	4,523,482
TOTAL BONDS PAYABLE – Urban Services District				193,069,431	122,264,192	41,992,254
<u>USD REVENUE BONDS PAYABLE</u>						
Dept of Water and Sewerage Rev Refunding Bonds of 1986	7.20 - 7.70	Oct. 1, 1986	Jan. 1, 2016	339,866,665	135,615,000	63,746,375
Dept of Water and Sewerage Revenue Bonds, Series 1993	4.90 - 6.50	Aug. 1, 1993	Jan. 1, 2013	157,475,000	68,615,000	17,020,425
Dept of Water and Sewerage Rev Refunding Bonds of 1996	6.00	May 15, 1996	Jan. 1, 2014	74,725,000	43,975,901	13,376,538
Dept of Water and Sewerage Rev Refunding Bonds of 1998A	5.00	Feb. 1, 1998	Jan. 1, 2022	156,315,000	143,010,854	83,121,537
Dept of Water and Sewerage Revenue Bonds of 1998B	4.10 - 5.25	Feb. 15, 1998	Jan. 1, 2014	55,000,000	36,740,000	10,070,965
Dept of Water and Sewerage Rev Refunding Bonds of 2002	3.00 - 5.125	Dec. 1, 2002	Jan. 1, 2016	30,255,000	27,825,000	13,768,058
Total Revenue Bonds Payable - Dept of Water and Sewerage				813,636,665	455,781,755	201,103,898
Metro Energy System DES Bonds, Series 2002A				66,700,000	68,875,020	58,560,784
Total Bonds Payable - Urban Services District				1,073,406,096	646,920,967	301,656,936

90 General Obligation Debt Service Funds-At a Glance



Final numbers will be published later this year in the June 30, 2006 *Comprehensive Annual Financial Report (CAFR)*.

90 General Obligation Debt Service Funds-At a Glance

Future Annual Debt Service Requirements for Debt Outstanding at 6/30/2005

General Obligation Debt (Debt Service Funds)

Fiscal Year	GSD Debt Service			GSD School Debt Service			USD Debt Service		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2006	52,781,520	31,742,585	84,524,105	30,730,301	20,690,560	51,420,861	13,983,179	5,297,411	19,280,590
2007	45,033,016	31,501,828	76,534,845	30,299,977	21,722,814	52,022,791	11,927,006	5,032,579	16,959,585
2008	37,850,230	29,514,931	67,365,161	29,933,786	20,226,338	50,160,123	12,025,984	4,449,191	16,475,175
2009	34,860,709	27,616,249	62,476,958	26,845,703	18,694,177	45,539,880	8,248,588	3,943,315	12,191,903
2010	35,059,253	25,878,281	60,937,533	25,804,440	17,373,306	43,177,746	8,636,307	3,535,528	12,171,835
2011	35,246,001	24,073,380	59,319,381	25,923,382	16,072,330	41,995,712	8,470,618	3,116,498	11,587,116
2012	29,931,622	22,591,203	52,522,824	25,793,405	14,900,827	40,694,232	7,984,974	2,720,006	10,704,979
2013	29,732,887	21,109,514	50,842,401	26,154,775	13,633,752	39,788,526	7,662,338	2,349,145	10,011,484
2014	30,788,265	19,610,129	50,398,394	26,127,923	12,365,752	38,493,676	6,273,812	1,992,698	8,266,510
2015	32,328,209	18,036,607	50,364,816	26,432,216	11,059,258	37,491,474	6,349,576	1,673,048	8,022,623
2016	41,421,208	16,324,677	57,745,886	28,020,355	9,796,440	37,816,796	2,338,435	1,461,633	3,800,068
2017	39,303,916	14,258,080	53,561,995	25,522,944	8,431,234	33,954,178	3,248,141	1,343,936	4,592,077
2018	27,723,831	12,574,911	40,298,741	19,890,132	7,304,871	27,195,002	3,331,038	1,192,007	4,523,045
2019	27,497,627	11,180,275	38,677,903	19,728,351	6,321,638	26,049,988	3,504,022	1,035,143	4,539,165
2020	19,446,308	9,750,933	29,197,242	13,628,276	5,327,918	18,956,194	3,105,416	859,942	3,965,358
2021	26,102,930	8,575,109	34,678,039	17,121,961	4,570,360	21,692,321	3,035,108	711,830	3,746,938
2022	27,108,676	7,250,032	34,358,708	18,255,113	3,717,901	21,973,014	3,326,211	568,008	3,894,219
2023	28,522,393	5,845,845	34,368,238	19,184,143	2,804,192	21,988,336	3,488,465	405,366	3,893,830
2024	29,330,138	4,372,123	33,702,261	19,679,726	1,848,426	21,528,152	3,430,136	234,792	3,664,928
2025	23,841,328	2,865,721	26,707,049	15,597,424	876,082	16,473,506	1,651,248	70,178	1,721,426
2026	11,366,398	1,726,394	13,092,792	1,723,602	234,206	1,957,808	-	-	-
2027	6,690,217	1,092,278	7,782,495	1,809,783	143,663	1,953,446	-	-	-
2028	7,036,708	734,603	7,771,311	1,898,292	48,644	1,946,936	-	-	-
2029	5,115,000	416,981	5,531,981	-	-	-	-	-	-
2030	5,385,000	141,356	5,526,356	-	-	-	-	-	-
2031	-	-	-	-	-	-	-	-	-
2032	-	-	-	-	-	-	-	-	-
2033	-	-	-	-	-	-	-	-	-
2034	-	-	-	-	-	-	-	-	-
2035	-	-	-	-	-	-	-	-	-
Total	689,503,390	348,784,025	1,038,287,415	476,106,000	218,164,689	694,270,689	122,020,602	41,992,254	164,012,856
Deferred Cost	8,947,339	-	8,947,339	7,614,456	-	7,614,456	243,590	-	243,590
Net Total	698,450,729	348,784,025	1,047,234,754	483,720,456	218,164,689	701,885,145	122,264,192	41,992,254	164,256,446

90 General Obligation Debt Service Funds-At a Glance

Future Annual Debt Service Requirements for Debt Outstanding at 6/30/2005

Revenue Debt (memorandum only)

Fiscal Year	Water Service (USD)			District Energy System (USD)			Correction Facility Rev Bonds		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total
2006	25,960,000	26,407,020	52,367,020	1,180,000	3,163,294	4,343,294	1,505,000	526,850	2,031,850
2007	27,280,000	25,034,440	52,314,440	1,215,000	3,127,368	4,342,368	1,570,000	465,350	2,035,350
2008	28,770,000	23,580,971	52,350,971	1,255,000	3,090,319	4,345,319	1,630,000	401,350	2,031,350
2009	31,130,000	21,957,834	53,087,834	1,290,000	3,052,144	4,342,144	1,710,000	326,000	2,036,000
2010	33,310,000	19,769,774	53,079,774	1,330,000	3,012,844	4,342,844	1,795,000	238,375	2,033,375
2011	35,625,000	17,435,746	53,060,746	1,370,000	2,970,631	4,340,631	1,885,000	146,375	2,031,375
2012	38,015,000	15,000,464	53,015,464	1,250,000	2,917,544	4,167,544	1,985,000	49,625	2,034,625
2013	40,490,000	12,388,626	52,878,626	1,550,000	2,851,744	4,401,744	-	-	-
2014	42,185,000	10,269,619	52,454,619	1,545,000	2,777,178	4,322,178	-	-	-
2015	44,305,000	8,073,413	52,378,413	1,625,000	2,694,930	4,319,930	-	-	-
2016	27,005,000	5,702,938	32,707,938	1,710,000	2,607,388	4,317,388	-	-	-
2017	13,035,000	4,302,988	17,337,988	1,800,000	2,517,125	4,317,125	-	-	-
2018	13,710,000	3,651,238	17,361,238	1,890,000	2,422,138	4,312,138	-	-	-
2019	14,375,000	2,965,738	17,340,738	1,990,000	2,321,205	4,311,205	-	-	-
2020	15,020,000	2,246,988	17,266,988	2,090,000	2,215,025	4,305,025	-	-	-
2021	15,810,000	1,533,538	17,343,538	2,200,000	2,102,413	4,302,413	-	-	-
2022	16,475,000	782,563	17,257,563	2,315,000	1,984,119	4,299,119	-	-	-
2023	-	-	-	2,440,000	1,859,850	4,299,850	-	-	-
2024	-	-	-	2,150,000	1,747,750	3,897,750	-	-	-
2025	-	-	-	2,665,000	1,632,750	4,297,750	-	-	-
2026	-	-	-	2,795,000	1,496,250	4,291,250	-	-	-
2027	-	-	-	3,790,000	1,338,731	5,128,731	-	-	-
2028	-	-	-	3,110,000	1,179,169	4,289,169	-	-	-
2029	-	-	-	3,255,000	1,025,875	4,280,875	-	-	-
2030	-	-	-	3,420,000	859,000	4,279,000	-	-	-
2031	-	-	-	3,590,000	683,750	4,273,750	-	-	-
2032	-	-	-	3,770,000	499,750	4,269,750	-	-	-
2033	-	-	-	3,955,000	306,625	4,261,625	-	-	-
2034	-	-	-	4,155,000	103,875	4,258,875	-	-	-
2035	-	-	-	-	-	-	-	-	-
Total	462,500,000	201,103,898	663,603,898	66,700,000	58,560,784	125,260,784	12,080,000	2,153,925	14,233,925
Deferred Cost	(6,718,245)	-	(6,718,245)	2,175,020	-	2,175,020	(154,934)	-	(154,934)
Net Total	455,781,755	201,103,898	656,885,653	68,875,020	58,560,784	127,435,804	11,925,066	2,153,925	14,078,991

90 General Obligation Debt Service Funds-At a Glance

Highlights from the Metropolitan Government of Nashville and Davidson County's Debt Management Policy

The purpose of the Policy is to establish and document the objectives and practices for debt management for the Metropolitan Government and to assist all concerned parties in understanding the Metropolitan Government's approach to debt management.

Policy Statement

In managing its debt, it is the Metropolitan Government's policy to:

- Achieve the lowest cost of capital
- Ensure high credit quality
- Assure access to the capital credit markets
- Preserve financial flexibility
- Manage interest rate risk exposure

Goals & Objectives

Debt policies and procedures are tools that ensure that financial resources are adequate to meet the Metropolitan Government's long-term financing objectives. In addition, the Policy helps to ensure that financings undertaken by the Metropolitan Government satisfy certain clear objective standards which allow the Metropolitan Government to protect its financial resources in order to meet its short-term financing and long-term capital needs. The adoption of clear and comprehensive financial policies enhances the internal financial management of the Metropolitan Government.

Issuance Process

The Metropolitan Government charter, which was approved by referendum on June 28, 1962, as amended, and Title 9, Chapter 21 of the Tennessee Code Annotated authorizes the Metropolitan Government to issue general obligation bonds subject to the adoption of a bond resolution by the Metropolitan Council. Other sections of the Tennessee Code Annotated and the Federal Tax Code may govern the issuance or structure of the Metropolitan Government's bonds.

The Metropolitan Government strongly prefers a competitive issuance process for all debt issuances. The Metropolitan Government will consider a negotiated issuance or private placement process only where it is clear that such process is in the best interests of the Metropolitan Government.

Credit Quality and Credit Enhancement

The Metropolitan Government's debt management activities will be conducted to receive the highest credit ratings possible, consistent with the Metropolitan Government's financing objectives. The Director of Finance will be responsible for maintaining relationships and communicating with the rating agencies that assign ratings to the Metropolitan Government's debt. The Director of Finance will provide the rating agencies with periodic updates of the general financial condition of the Metropolitan Government. Full disclosure of operations and open lines of communication shall be maintained with the rating agencies. The Metropolitan Government,

together with the Financial Advisor, shall prepare presentations to the rating agencies to assist credit analysts in making an informed decision. The Director of Finance shall be responsible for determining whether or not a rating shall be requested on a particular financing, and which of the major rating agencies will be asked to provide such rating.

The Metropolitan Government will make an annual credit presentation to the Metropolitan Council, explaining the Metropolitan Government's current rating, rating agency views on the Metropolitan Government's performance and current items which may positively or adversely affect the Metropolitan Government's credit rating.

The Metropolitan Government will consider the use of credit enhancements on a case-by-case basis, evaluating the economic benefit versus cost for each case. Only when clearly demonstrable savings can be shown shall an enhancement be considered.

Debt Affordability

It is the intent of the Metropolitan Government to promote the most efficient and cost-effective use of debt financing in order to facilitate long-term access to capital while ensuring that financial leveraging decisions do not negatively impact the Metropolitan Government's annual operations. To this end, the government will periodically review basic measures of debt affordability, including but not limited to, average life of new debt, percentage of principal paid within 10 years, per capita debt/per capita income, per capita debt/per capita assessed value, and debt service/general fund operating expenses.

Bond Structure

The Metropolitan Government shall establish all terms and conditions relating to the issuance of bonds, and will invest all bond proceeds pursuant to the terms of the Metropolitan Government's Investment Policy. Unless otherwise authorized by the Metropolitan Government, the following shall serve as bond requirements:

1. **Term.** Capital improvements financed through the issuance of debt will be financed for a period not to exceed the useful life of the improvements with a maximum of twenty (20) years. In certain circumstances where the debt meets legal requirements and is in the best interest of the Metropolitan Government this period may be extended to a maximum of thirty (30) years.
2. **Capitalized Interest.** From time to time certain financings may require the use of capitalized interest from the issuance date until the Metropolitan Government has beneficial use and/or occupancy of the financed project. Interest shall not be funded (capitalized) beyond three (3) years or a shorter period if further restricted by statute. Interest earnings may, at the Metropolitan Government's discretion, be applied to extend the term of capitalized interest

90 General Obligation Debt Service Funds-At a Glance

but in no event beyond the term statutorily authorized or three years, whichever is shorter.

3. **Debt Service Structure.** Debt issuance shall be planned to achieve relatively level debt service for an individual bond issue, while still matching debt service to the useful life of the capital asset financed by the debt. The Metropolitan Government shall avoid the use of bullet or balloon maturities except in those instances where these maturities serve to make existing overall debt service level or match a specific income stream.
4. **Call Provisions.** In general, the Metropolitan Government's securities will include a call feature, which is no later than ten (10) years from the date of delivery of the bonds. The Metropolitan Government will avoid the sale of long-term non-callable bonds absent careful evaluation by the Metropolitan Government with respect to the value of the call option.
5. **Original Issuance Discount/Premium.** Bonds with original issuance discount/premium will be permitted.
6. **Deep Discount Bonds.** Deep discount bonds may provide a lower cost of borrowing in certain markets. The Metropolitan Government will carefully consider their value and effect on any future refinancing as a result of the lower-than-market coupon.
7. **Synthetic Debt.** The Metropolitan Government will consider the limited use of swaps, derivatives and other forms of synthetic debt as a hedge against future interest rate risk when appropriate and in accordance with state guidelines. The Metropolitan Government will not use structured products for speculative purposes. The Metropolitan Government will consider the use of structured products when it is able to gain a comparative borrowing advantage and is able to quantify and understand the potential risks or to achieve fixed and/or variable rate exposure targets.

Types of Debt

When the Metropolitan Government determines that the use of debt is appropriate, the following criteria will be utilized to evaluate the type of debt to be issued.

Structure

1. **General Obligation Bonds.** The Metropolitan Government may issue general obligation bonds supported by the full faith and credit of the Metropolitan Government. General obligation bonds shall be used to finance capital projects that do not have independent creditworthiness and significant ongoing revenue streams. The Metropolitan Government may also use its general obligation pledge to support other bond issues, if such support improves the economics

of the other bond issue and is used in accordance with these guidelines.

2. **Revenue Bonds.** The Metropolitan Government may issue revenue bonds, where repayment of the bonds will be made through revenues generated from other sources. Revenue bonds will typically be issued for capital projects which can be supported from project or enterprise-related revenues.

Duration

1. **Long-Term Debt.** The Metropolitan Government may issue long-term debt where it is deemed that capital improvements should not be financed from current revenues or short-term borrowings. Long-term borrowing will not be used to finance current operations or normal maintenance. Long-term debt will be self-supporting and structured such that financial obligations do not exceed the expected useful life of the project.
2. **Short-Term Debt.** Short-term borrowing may be utilized for construction financing, the temporary funding of operational cash flow deficits or anticipated revenues (defined as an assured source with the anticipated amount based on conservative estimates) subject to the following policies:
 - a) *Bond Anticipation Notes (BANs)* in the form of Commercial Paper shall be used only for the purpose of providing financing for the cost of all or any of the public purposes for which Bonds have been authorized and for the payment of principal of outstanding commercial paper.
 - b) *Revenue Anticipation Notes (RANs) and Tax Anticipation Notes (TANs)* shall be issued only to meet cash flow needs consistent with a finding by bond counsel that the sizing of the issue fully conforms to Federal IRS and state requirements and limitations.
 - c) *Lines of Credit* shall be considered as an alternative to other short-term borrowing options. The lines of credit shall be structured to limit concerns as to the Internal Revenue Code.
 - d) *Other Short-Term Debt* may be used when it provides an interest rate advantage or as interim financing until market conditions are more favorable. The Metropolitan Government will determine and utilize the least costly method for short-term borrowing. The Metropolitan Government may issue short-term debt when there is a defined repayment source or amortization of principal.

90 General Obligation Debt Service Funds-At a Glance

Refinancing Outstanding Debt

The Director of Finance for the Metropolitan Government, with assistance from the Metropolitan Government's Financial Advisor, shall have the responsibility to analyze outstanding bond issues for refunding opportunities. The Metropolitan Government will consider the following issues when analyzing possible refunding opportunities:

1. **Debt Service Savings.** The Metropolitan Government establishes a minimum present value savings threshold of 3.5% of the refunded bond principal amount. The present value savings will be net of all costs related to the refinancing. If present value savings is less than 3.5%, the Metropolitan Government may consider the option value captured as a percent of total savings. If the option value exceeds 70% and present value savings is less than 3.5%, the Metropolitan Government may opt to complete a refunding. The decision to take savings on an upfront or deferred basis must be explicitly approved by the Metropolitan Government.
2. **Restructuring.** The Metropolitan Government will refund debt when it is in the best financial interest of the Metropolitan Government to do so. Such refunding will be limited to restructuring to meet unanticipated revenue expectations, achieve cost savings, mitigate irregular debt service payments, release reserve funds or remove unduly restrictive bond covenants.
3. **Term of Refunding Issues.** The Metropolitan Government will refund bonds within the term of the originally issued debt. However, the Metropolitan Government may consider maturity extension, when necessary to achieve a desired outcome, provided that such extension is legally permissible. The Metropolitan Government may also consider shortening the term of the originally issued debt to realize greater savings. The remaining useful life of the financed facility and the concept of inter-generational equity should guide this decision.
4. **Escrow Structuring.** The Metropolitan Government shall utilize the least costly securities available in structuring refunding escrows. A certificate will be provided by a third party agent, who is not a broker-dealer stating that the securities were procured through an arms-length, competitive bid process (in the case of open market securities), that such securities were more cost effective than State and Local Government Obligations (SLGS), and that the price paid for the securities was reasonable within Federal guidelines. Under no circumstances shall an underwriter, agent or financial advisor sell escrow securities to the Metropolitan Government from its own account.
5. **Arbitrage.** The Metropolitan Government shall take all necessary steps to optimize escrows and to avoid negative arbitrage in its refunding.

30003 General Fund Four Percent Reserve-At a Glance

Mission	To provide for the purchase of equipment and/or building repairs for departments that receive their operating funds from the general fund budget.																																																						
Budget Summary	<table> <tr> <th></th><th>2004-05</th><th>2005-06</th><th>2006-07</th></tr> <tr> <td>Expenditures and Transfers:</td><td></td><td></td><td></td></tr> <tr> <td>General Fund (4%) Reserve Fund</td><td>\$18,738,500</td><td>\$21,037,500</td><td>\$22,955,000</td></tr> <tr> <td>Total Expenditures and Transfers</td><td><u>\$18,738,500</u></td><td><u>\$21,037,500</u></td><td><u>\$22,955,000</u></td></tr> <tr> <td>Revenues and Transfers:</td><td></td><td></td><td></td></tr> <tr> <td>Program Revenue</td><td></td><td></td><td></td></tr> <tr> <td>Charges, Commissions, and Fees</td><td>\$ 0</td><td>\$ 0</td><td>\$ 0</td></tr> <tr> <td>Other Governments and Agencies</td><td>0</td><td>0</td><td>0</td></tr> <tr> <td>Other Program Revenue</td><td>0</td><td>0</td><td>0</td></tr> <tr> <td>Total Program Revenue</td><td>\$ 0</td><td>\$ 0</td><td>\$ 0</td></tr> <tr> <td>Non-program Revenue</td><td>0</td><td>0</td><td>0</td></tr> <tr> <td>Transfers From Other Funds and Units</td><td>18,738,500</td><td>21,037,500</td><td>22,955,000</td></tr> <tr> <td>Total Revenues</td><td><u>\$18,738,500</u></td><td><u>\$21,037,500</u></td><td><u>\$22,955,000</u></td></tr> </table>		2004-05	2005-06	2006-07	Expenditures and Transfers:				General Fund (4%) Reserve Fund	\$18,738,500	\$21,037,500	\$22,955,000	Total Expenditures and Transfers	<u>\$18,738,500</u>	<u>\$21,037,500</u>	<u>\$22,955,000</u>	Revenues and Transfers:				Program Revenue				Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0	Other Governments and Agencies	0	0	0	Other Program Revenue	0	0	0	Total Program Revenue	\$ 0	\$ 0	\$ 0	Non-program Revenue	0	0	0	Transfers From Other Funds and Units	18,738,500	21,037,500	22,955,000	Total Revenues	<u>\$18,738,500</u>	<u>\$21,037,500</u>	<u>\$22,955,000</u>		
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Positions	Total Budgeted Positions	0	0																																																				
Contacts	<div> <div> OMB Finance Manager: Talia Lomax-O'dneal Financial Administrator: Greg McClarin 222 Third Avenue North, Suite 550 37201 </div> <div> e-mail: talia.lomaxodneal@nashville.gov e-mail: greg.mcclarin@nashville.gov Phone: 862-6120 FAX: 880-2800 </div> </div>																																																						

Overview

This fund (fund 30003) is used to finance small-to-medium size capital expenditures for GSD General Fund departments. Four percent (4%) of all original monies collected by the GSD General Fund during any year is placed in this reserve fund and is kept separate and apart from other funds of the government. This separate fund can be used only for the purchase of equipment for any department of Metro and for repairs to any building owned by any department of the Metropolitan Government. Larger capital expenditures are financed using notes or bonds in the manner discussed in the "Debt Service Funds" section.

The 4% Fund expenditure plan for FY 2007 is included in the Capital Spending Plan.

Revenues: Four percent (4%) of all original monies collected by the GSD General Fund (fund 10101) are transferred to this fund. Administratively, the 4% is based on all GSD General Fund gross receipts except for revenues from other governments and certain other internal sources and transfer accounts.

The transfer of monies from the General Fund to the 4% Reserve Fund is in the budget as an expenditure account in the 01 Administrative section of the GSD General Fund.

Expenditures: This separate fund can be used only for GSD General Fund departments' expenditures for the purchase of equipment and for repairs to buildings.

Minimum Balance: Administrative policy is to maintain a \$500,000 balance in the fund at all times. The Council approved a policy of maintaining an additional \$500,000 balance in the fund, for a total balance of at least \$1 million.

USD Charter Provision: The Charter also allows the Council to establish by ordinance the same type of fund for the Urban Services District. This has not occurred.

Historical Information: The Charter originally required a five percent (5%) deduction from revenues. This was amended at an election held August 4, 1983 to four percent (4%).

30005 Central Business Improvement Dist-At a Glance

Mission	To undertake and provide an enhanced level of programs and services not provided by the metropolitan government which will help maintain downtown Nashville as a clean, safe and vibrant place to work, live, shop and play.																																																						
Budget Summary	<table> <tr> <th></th><th>2004-05</th><th>2005-06</th><th>2006-07</th></tr> <tr> <td>Expenditures and Transfers:</td><td></td><td></td><td></td></tr> <tr> <td> CBID Special Purpose Fund</td><td>\$590,200</td><td>\$604,100</td><td>\$662,700</td></tr> <tr> <td>Total Expenditures and Transfers</td><td><u>\$590,200</u></td><td><u>\$604,100</u></td><td><u>\$662,700</u></td></tr> <tr> <td>Revenues and Transfers:</td><td></td><td></td><td></td></tr> <tr> <td> Program Revenue</td><td></td><td></td><td></td></tr> <tr> <td> Charges, Commissions, and Fees</td><td>\$ 0</td><td>\$ 0</td><td>\$ 0</td></tr> <tr> <td> Other Governments and Agencies</td><td>0</td><td>0</td><td>0</td></tr> <tr> <td> Other Program Revenue</td><td>0</td><td>0</td><td>0</td></tr> <tr> <td>Total Program Revenue</td><td>\$ 0</td><td>\$ 0</td><td>\$ 0</td></tr> <tr> <td> Non-program Revenue</td><td>590,200</td><td>604,100</td><td>662,700</td></tr> <tr> <td> Transfers From Other Funds and Units</td><td>0</td><td>0</td><td>0</td></tr> <tr> <td>Total Revenues</td><td><u>\$590,200</u></td><td><u>\$604,100</u></td><td><u>\$662,700</u></td></tr> </table>		2004-05	2005-06	2006-07	Expenditures and Transfers:				CBID Special Purpose Fund	\$590,200	\$604,100	\$662,700	Total Expenditures and Transfers	<u>\$590,200</u>	<u>\$604,100</u>	<u>\$662,700</u>	Revenues and Transfers:				Program Revenue				Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0	Other Governments and Agencies	0	0	0	Other Program Revenue	0	0	0	Total Program Revenue	\$ 0	\$ 0	\$ 0	Non-program Revenue	590,200	604,100	662,700	Transfers From Other Funds and Units	0	0	0	Total Revenues	<u>\$590,200</u>	<u>\$604,100</u>	<u>\$662,700</u>		
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Positions	Total Budgeted Positions	0	0																																																				
Contacts	Executive Director: Tom Turner email: tturner@nashvilledowntown.com Nashville Downtown Partnership 150 4 th Ave. North, Suite G-150 37219 Phone: 743-3093 FAX: 743-3099																																																						

This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council.

Overview

The Central Business Improvement District (CBID) was established by Metro ordinance under the authority of State law to protect and restore the central business district to promote the public health, safety, and welfare of Nashville. (See Ordinance O98-1037, Metro Code 2.174.010 *et seq.* and TCA §7-84-101 *et seq.*)

The CBID is a district management corporation chartered pursuant to the provisions of the Nonprofit Corporation Act of Tennessee for the purpose of administering the special assessment revenues and the activities within and for the district, the making of improvements within and for the district, and the provision of services and projects within and for the district.

The CBID has the power to acquire, construct or to maintain parking facilities, public improvements, and child care facilities; and to provide services for the improvement and operation of the district, including promotion, advertising, health & sanitation, public safety, elimination of problems related to traffic and parking, security services, recreation, cultural enhancements, aesthetic improvements, furnishing music in public places, design assistance, and activities in support of

business or residential recruitment, retention, and management development.

These services are provided to and in support of the Metropolitan Government, paid from revenues from the special assessment. These levels of service are in addition to, and not instead of, Urban Services District (USD) services.

The CBID Board of Directors is elected by and from district property and business owners who pay the assessment. The Board contracts with the Nashville Downtown Partnership to administer the CBID's operations.

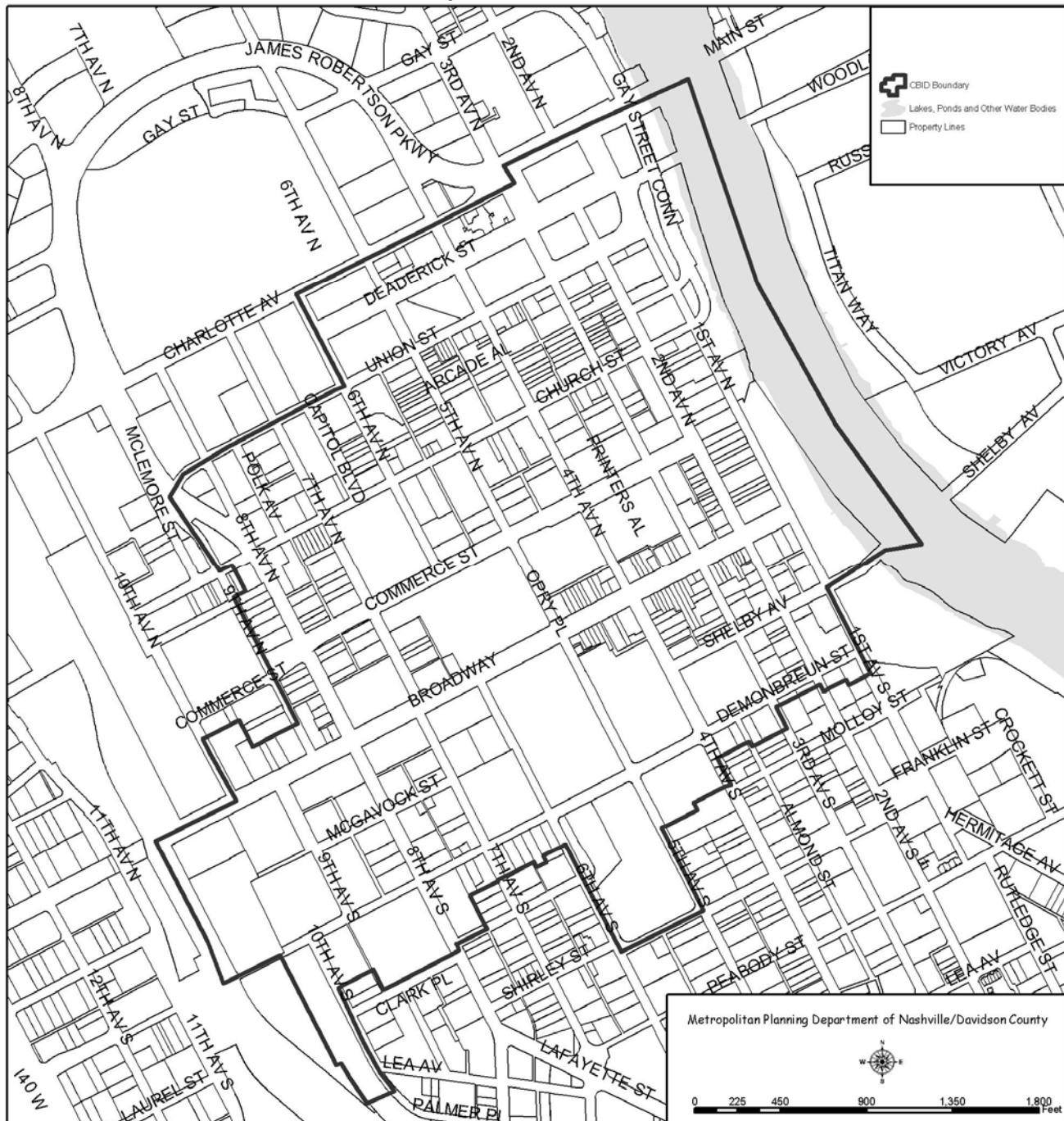
The boundaries of the CBID are set by law. The district includes all properties shown within the shaded area in the map. Those properties are assessed a levy based on real property values, initially set at \$0.15 per \$100 of assessed value. Those funds are used to provide additional services within the CBID.

The original legislation ended the CBID on January 1, 2003. Ordinance BL2002-1064 extended the term to December 31, 2007.

30005 Central Business Improvement Dist-At a Glance

The CBID budget is approved annually in a separate process. Ordinance 098-1270 provided that annual budgets submitted by the CBID may be approved by Resolution by 21 affirmative votes of the Council.

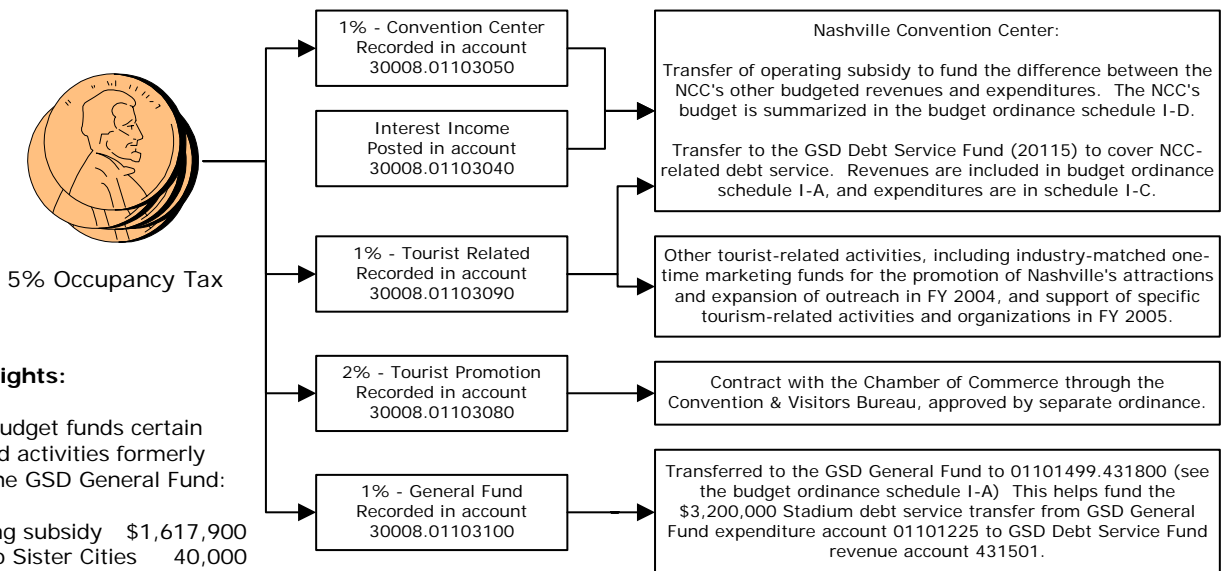
Resolution 2003-1514 (Adopted 7/15/2003) approved the fiscal year 2003-2004 CBID budget. Subsequently, CBID's annual budget is now approved as part of the Metro Nashville Government's annual operating budget.



30008 Hotel Occupancy Tax Fund-At a Glance

Mission	Fund 30008 accounts for the receipt and distribution of the 5% Hotel Occupancy Privilege Tax used for tourist promotion, tourist-related activities, and the Convention Center debt service and operating subsidy.			
Budget Summary		2004-05	2005-06	2006-07
	Expenditures and Transfers:			
	Hotel Occupancy Tax Fund	\$22,705,750	\$24,733,300	\$25,207,700
	Total Expenditures and Transfers	\$22,705,750	\$24,733,300	\$25,207,700
	Revenues and Transfers:			
	Program Revenue			
	Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
	Other Governments and Agencies	0	0	0
	Other Program Revenue	31,900	0	0
	Total Program Revenue	\$ 0	\$ 0	\$ 0
	Non-program Revenue	19,555,950	21,353,500	23,692,500
	Transfers From Other Funds and Units	0	0	0
	Total Revenues	\$19,587,850	\$21,353,500	\$23,692,500
	(See the note at the bottom of this page.)			
Positions	Total Budgeted Positions	0	0	0
Contacts	Director of Finance: David Manning email: david.manning@nashville.gov Financial Administrator: Greg McClarin email: greg.mcclarin@nashville.gov			

Organization Chart (Flow of Funds)



Budget Highlights:

The FY 2005 budget funds certain tourism-related activities formerly funded from the GSD General Fund:

Arena operating subsidy	\$1,617,900
Contribution to Sister Cities	40,000
Contribution to Adventure Science Center	265,300
Sports Council	200,000
Parks – 4 th of July	170,000
Farmer's Market Subsidy	<u>258,000</u>
Total	\$2,551,200

30008 Hotel Occupancy Tax Fund-Financial

Hotel Occupancy Tax Fund

	FY 2005 Budget	FY 2005 Actuals	FY 2006 Budget	FY 2007 Budget
OPERATING EXPENSES:				
Personal Services	0	0	0	0
OTHER SERVICES:				
Utilities	0	0	0	0
Professional and Purchased Services	0	0	0	0
Travel, Tuition, and Dues	0	0	0	0
Communications	7,706,250	7,706,250	8,541,400	8,541,400
Repairs and Maintenance Services	0	0	0	0
Internal Service Fees	0	0	0	0
TOTAL OTHER SERVICES	7,706,250	7,706,250	8,541,400	8,541,400
Other Expense	495,300	1,835,500	505,300	763,300
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Special Projects	0	0	0	0
Equipment, Buildings & Land	0	0	0	0
TOTAL OPERATING EXPENSE	8,201,550	9,541,750	9,046,700	9,304,700
Transfers to Other Funds and Units	14,504,200	12,696,744	15,686,600	15,903,000
TOTAL EXPENSE AND TRANSFERS	22,705,750	22,238,494	24,733,300	25,207,700
PROGRAM REVENUE:				
Charges, Commissions, & Fees	0	0	0	0
Other Governments & Agencies				
Federal Direct	0	0	0	0
Fed Through State Pass-Through	0	0	0	0
Fed Through Other - Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Government Agencies	0	0	0	0
Subtotal Other Governments & Agencies	0	0	0	0
Other Program Revenue	31,900	53,006	0	0
TOTAL PROGRAM REVENUE	31,900	53,006	0	0
NON-PROGRAM REVENUE:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Tax, Licenses, & Permits	19,555,950	20,505,956	21,353,500	23,692,500
Fines, Forfeits, & Penalties	0	0	0	0
Compensation From Property	0	0	0	0
TOTAL NON-PROGRAM REVENUE	19,555,950	20,505,956	21,353,500	23,692,500
Transfers From Other Funds and Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	19,587,850	20,558,962	21,353,500	23,692,500

Appendix 1: Budget and Tax Ordinances

SUBSTITUTE BILL NO. BL-2006-1090

**A bill to be entitled: The Budget Ordinance of the Metropolitan
Government of Nashville and Davidson County, Tennessee for
Fiscal Year 2007**

WHEREAS, Article 6 of the Metropolitan Charter provides for the preparation of the Annual Operating Budget of the Metropolitan Government and for its submission to the Council by the Mayor not later than May 25 of each year.

BE IT ENACTED BY THE COUNCIL OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY:

ARTICLE I

The amounts hereafter set out in Section I and Section II shall constitute the estimated revenues and applicable prorating provisions for property taxes, and the Operating Budget for The Metropolitan Government of Nashville and Davidson County, and the said sums specified herein are hereby appropriated for the purpose of meeting the expenses for the General Services District (GSD) and the Urban Services District (USD), respectively, for the various departments, institutions, offices, and agencies of the Metropolitan Government, and for meeting the payments of principal and interest on the Metropolitan Government debt maturing during the fiscal year beginning July 1, 2006 and ending June 30, 2007 (hereinafter referred to as Fiscal Year 2007).

The informational summary sheets immediately following are recapitulations of the detailed estimated revenue sources and budget appropriations by funds for purposes and in amounts numerically itemized by departmental accounts in subsequent schedules of Section I and Section II.

In order to facilitate proper grant accounting, the Director of Finance is hereby authorized to transfer grant-related appropriations and estimated revenues from the general funds to existing or new special revenue funds at his discretion.

The Director of Finance is hereby authorized to transfer funds as necessary to implement the Guaranteed Pension Plan program previously approved by the Metropolitan Council.

The Director of Finance is hereby authorized to carry forward and appropriate in FY 2007 any unencumbered and unexpended funds at June 30, 2006 for General Government Administration, Employee Benefits and Contingency; Community Support; Reserve appropriations and non-recurring appropriations made to the Codes Department for it's imaging project so that it may be completed.

The Director of Finance is hereby authorized to carry forward and appropriate in FY 2007 any unencumbered and unexpended funds at June 30, 2006 for appropriations made from benefit trust fund accounts.

The Director of Finance, with the approval of the Metro Council by resolution, is hereby authorized to adjust appropriations as needed to implement full cost recovery for non-general fund agencies and other funds of the Metropolitan Government in accordance with the guidelines contained in OMB Circular A-87 of the federal Office of Management and Budget.

From the fund balance of the Hotel Occupancy Tax Fund, the Director of Finance is authorized to allocate \$40,000 for Sister Cities, \$200,000 for the Nashville Sports Council, \$265,300 for Adventure Science Museum, \$1,617,900 for the Gaylord Entertainment Subsidy, \$258,000 to the Farmer's Market and \$170,000 to the Metro Parks department for July 4th events.

The funds received by the Metropolitan Government from the Thermal Transfer Corporation upon the dissolution of the Thermal Transfer Corporation are appropriated for the purpose of paying any valid outstanding obligations of the Thermal Transfer Corporation and remediation cost and expenses incurred by the Metropolitan Government in connection with the redevelopment of the site where the plant of the Thermal Transfer Corporation was previously located.

From the funds appropriated to the Hospital Authority, there is allocated a sum not to exceed \$3,600,000 for the provision of inmate health care. These funds will be used exclusively at Metro General Hospital to purchase health care for inmates in the care and custody of the Sheriff. This provision will be administered by the Department of Health in consultation with the Hospital Authority and the Sheriff.

In addition to the appropriations listed herein, \$2,300,000 in proceeds received from the sale of the Renaissance Hotel shall be appropriated to the Metropolitan Development Housing Agency (MDHA) for use in funding the John Henry Hale Homes- Hope VI capital project.

Funds received by the Metropolitan Government from the sale of real property owned by the Board of Education, less any expenses incurred by the Metropolitan Government in connection with the sale of such property, shall be allocated to Metro Schools by the Director of Finance and are appropriated for school purposes as determined by the Board of Education.

The Director of Finance, with the approval of the Metro Council by resolution, is hereby authorized to transfer operating budget funds as necessary to align cost planning and management program activities.

The Director of Finance, with the approval of the Metro Council by resolution, is hereby authorized to adjust the budgets of departments as necessary to implement performance audits and management studies as necessary to reach targeted budget savings.

It is not the intention of the Metropolitan Council in adopting this budget ordinance or in the adoption of previous budget ordinances, to appropriate any monies for the payment of claims arising out of the performance of a government function and for which the defense of governmental immunity is a valid defense.

\$21,819,700 of the appropriations made in this Ordinance is contingent upon passage of legislation providing for additional revenue as follows:

Additional Fee/Revenue	
Fee Description	Tax Funds
General Sessions Courts	\$516,000
Criminal Court Clerk	\$100,000
Credit Card Fees	\$400,000
Planning Department Fees	\$302,800
Sheriff	\$2,000,000
Sale of Property Tax Receivable	\$19,880,200*
Total	\$23,199,000

*The allocation of the \$19,880,200 is set forth in the revenue tables in this budget ordinance.

Funds received by the Metropolitan Nashville Public Schools from the State of Tennessee during the fiscal year for purposes of funding a one-time bonus for teachers shall be allocated to Metro Schools by the Director of Finance and are appropriated for such purposes.

Summary Of Estimated Revenue And Fund Balances To Support Appropriations

Fiscal Year
2007

Revenue Source Or Description	General Fund	Debt Service Fund	School Debt Service Fund	School Funds	Total
GENERAL SERVICES DISTRICT:					
Property Taxes - Current Year	\$307,501,000	\$72,096,200	\$25,930,100	\$202,864,700	\$608,392,000
Property Taxes - Non Current Year	37,385,200	3,081,300	4,627,700	10,414,900	55,509,100
Local Option Sales Tax	92,397,100	2,100,000	17,007,900	167,786,400	279,291,400
Other Taxes, Licenses, and Permits	86,371,200	0	0	2,847,300	89,218,500
Fines, Forfeits, and Penalties	13,766,800	398,000	0	5,300	14,170,100
Revenues From Use of Money or Property	0	0	1,728,600	213,700	1,942,300
Other Agencies - Federal Direct	8,931,700	0	0	88,000	9,019,700
Other Agencies - Federal Through State	1,524,300	0	0	345,000	1,869,300
Other Agencies - Other Pass - Through	6,023,300	0	0	0	6,023,300
Other Agencies - State Direct	55,276,600	1,500,000	0	175,100,800	231,877,400
Other Agencies - Other Governments	618,700	1,400,000	0	6,200	2,024,900
Commissions and Fees	21,427,900	0	0	0	21,427,900
Charges for Current Services	29,229,900	1,400,100	0	1,179,100	31,809,100
Compensation from Property	241,700	0	0	409,500	651,200
Contributions and Gifts	532,300	0	0	665,000	1,197,300
Miscellaneous	814,500	0	0	5,200	819,700
Subtotal	\$662,042,200	\$81,975,600	\$49,294,300	\$561,931,100	\$1,355,243,200
Operating Transfers In	8,415,200	13,025,100	107,500	1,299,000	22,846,800
Non-Operating Transfers In	9,908,100	0	0	0	9,908,100
Subtotal	\$18,323,300	\$13,025,100	\$107,500	\$1,299,000	\$32,754,900
Appropriated Reserves	0	0	0	0	0
Appropriated Unreserved Fund Balances	0	0	10,035,900	0	10,035,900
Total Available for GSD Appropriations	\$680,365,500	\$95,000,700	\$59,437,700	\$563,230,100	\$1,398,034,000

URBAN SERVICES DISTRICT:

Property Taxes - Current Year	\$65,355,500	\$9,185,000	--	--	\$74,540,500
Property Taxes - Non Current Year	15,892,700	631,100	--	--	16,523,800
Local Option Sales Tax	0	0	--	--	0
Other Taxes, Licenses, and Permits	12,545,600	0	--	--	12,545,600
Revenues From Use of Money or Property	0	359,000	--	--	359,000
Other Agencies - Federal Direct	450,000	0	--	--	450,000
Other Agencies - State Direct	8,622,000	0	--	--	8,622,000
Charges for Current Services	688,500	0	--	--	688,500
Operating Transfers In	0	0	--	--	0
Subtotal	\$103,554,300	\$10,175,100	--	--	\$113,729,400
Appropriated Unreserved Fund Balances	0	8,547,900	--	--	8,547,900
Total Available for USD Appropriations	\$103,554,300	\$18,723,000	\$0	--	\$122,277,300

Recapitulation Of Appropriations In Appropriated Funds By District

Fiscal Year
2007

Function	General Services District	Urban Services District	Duplicated by Interdistrict Interfund Transfers	Appropriation by Function and/or Fund
GENERAL FUNDS:				
General Government	\$138,350,900	\$26,229,400	\$0	\$164,580,300
Fiscal Administration	15,252,400	0	0	15,252,400
Administration of Justice	58,676,900	0	0	58,676,900
Law Enforcement and Care of Prisoners	186,773,400	481,000	481,000	186,773,400
Fire Prevention and Control	43,457,800	58,964,500	0	102,422,300
Regulation, Inspection, & Economic Development	22,379,400	1,241,800	0	23,621,200
Conservation of Natural Resources	498,100	0	0	498,100
Public Welfare	9,165,500	0	0	9,165,500
Public Health	84,293,800	0	0	84,293,800
Public Library System	20,267,600	0	0	20,267,600
Recreational, Cultural, & Community Support	43,480,700	135,400	0	43,616,100
Public Works, Highways and Streets	55,819,000	16,502,200	0	72,321,200
Reserves	1,950,000	0	0	1,950,000
GENERAL FUNDS TOTAL	\$680,365,500	\$103,554,300	\$481,000	\$783,438,800
DEBT SERVICE FUNDS	154,438,400	18,723,000	0	173,161,400
SCHOOL FUNDS	563,230,100	0	0	563,230,100
TOTAL APPROPRIATIONS BY DISTRICT	\$1,398,034,000	\$122,277,300	\$481,000	\$1,519,830,300
Less GSD Interfund Transfer - GSD General to GSD DS	(12,154,000)	0	0	(12,154,000)
Less GSD Interfund Transfer - Schools to GSD General	(135,000)	0	0	(135,000)
Less GSD Interfund Transfer - Schools to School Debt	(107,500)	0	0	(107,500)
NET APPROPRIATION BY DISTRICT	\$1,385,637,500	\$122,277,300	\$481,000	\$1,507,433,800

Estimated Unencumbered Beginning & Appropriated Fund Balances

Fiscal Year
2007

This schedule is presented for information purposes only.

Fund	Estimated Unencumbered Fund Balance June 30, 2006	Appropriated for use in FY 2007 Budget	Estimated Unencumbered Fund Balance June 30, 2007	Estimated June 30, 2007 Balance as a Percent of FY'06 Budget
GENERAL SERVICES DISTRICT:				
General Fund	\$33,900,000	\$0	\$33,900,000	5.0%
Debt Service Fund	1,000,000	0	1,000,000	1.1%
Schools Fund	17,800,000	0	17,800,000	3.2%
Schools Debt Service Fund	66,800,000	10,035,900	56,764,100	95.5%
URBAN SERVICES DISTRICT:				
General Fund	\$8,300,000	\$0	\$8,300,000	8.0%
Debt Service Fund	12,400,000	8,547,900	3,852,100	20.6%

SECTION I: THE GENERAL SERVICES DISTRICT

Provisions for Prorating Property Taxes:

2005 (Preceding) and Prior Years: 2005 and prior years' Property Taxes of the General Services District and/or the former Davidson County, collected pursuant to revenue account numbers 401211 through 401330 of this Section during Fiscal Year 2007, are to be prorated consistent with the tax levy ordinance applicable for the tax year and fiscal year in which the tax was originally levied. However, such taxes levied prior to 1995 shall be deposited to the General Fund of the General Services District.

2006 Property Taxes: 2006 Property Taxes of the General Services District, collected pursuant to revenue account numbers 401110 through 401130 of this Section during Fiscal Year 2007 are to be prorated consistent with the tax levy ordinance for Fiscal Year 2007. Therefore, all such taxes are prorated as follows:

Fund	GSD Outside USD	GSD Inside USD
10101 GSD General Fund	51.24%	50.25%
35131 GSD Schools Fund	32.92%	33.59%
20115 GSD Debt Service Fund	11.63%	11.87%
25104 GSD Schools Debt Service Fund	4.21%	4.29%
	<u>100.00%</u>	<u>100.00%</u>

Section I: General Services District

Fiscal Year

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

2007

Object Acct	Revenue Source Or Description	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
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PROPERTY TAXES:

Property Taxes - Current Year

401110	Real Property - current year	\$277,786,500	\$64,138,500	\$23,424,900	\$183,265,100	\$548,615,000
401120	Personal Property - current year	17,542,500	4,698,000	1,479,000	11,571,000	35,290,500
401130	Public Utility - current year	12,172,000	3,259,700	1,026,200	8,028,600	24,486,500
Subtotal Property Taxes - Current Year		\$307,501,000	\$72,096,200	\$25,930,100	\$202,864,700	\$608,392,000

Property Taxes - Non Current Year

401201	Delinquent Property Taxes Sold	10,083,400	907,800	3,943,400	2,161,600	\$17,096,200
401212	Real Collection - preceding year	6,634,000	1,840,500	579,400	4,533,200	13,587,100
401222	Personal Collection - preceding year	408,500	113,300	35,700	279,200	836,700
401232	Public Utility Collection - preceding year	59,000	16,400	5,200	40,300	120,900
401310	Real Property - C & M - prior year	533,500	148,000	46,600	364,500	1,092,600
401320	Personal-Trustee - prior year	87,800	24,400	7,700	60,000	179,900
401330	Public Utility - prior	111,400	30,900	9,700	76,100	228,100
401510	Interest - Trustee	546,600	0	0	0	546,600
401520	Interest/ Penalty- C&M	1,292,000	0	0	0	1,292,000
401530	Interest/ Penalty Collections	993,800	0	0	0	993,800
401531	Attorney Fees - C & M	459,000	0	0	0	459,000
401540	Tax Summons Fees	65,000	0	0	0	65,000
401541	Tax Summons Fees - Personal	9,200	0	0	0	9,200
401610	In-Lieu - current	16,102,000	0	0	2,900,000	19,002,000
Subtotal Property Taxes - Non Current Year		\$37,385,200	\$3,081,300	\$4,627,700	\$10,414,900	\$55,509,100

TOTAL PROPERTY TAXES

\$344,886,200	\$75,177,500	\$30,557,800	\$213,279,600	\$663,901,100
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LOCAL OPTION SALES TAX:

402000	Local Option Sales Tax	\$92,397,100	\$2,100,000	\$17,007,900	\$167,786,400	\$279,291,400
402100	TN Telecommunication Sales Tax	0	0	0	0	0

TOTAL LOCAL OPTION SALES TAX

\$92,397,100	\$2,100,000	\$17,007,900	\$167,786,400	\$279,291,400
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OTHER TAXES, LICENSES, AND PERMITS:

403103	Special Private License	\$5,000	\$0	\$0	\$0	\$5,000
403104	Taxicab License	131,600	0	0	0	131,600
403105	Motor Vehicle License	22,279,200	0	0	0	22,279,200
403106	General Wrecker License	9,500	0	0	0	9,500
403107	Emergency Wrecker License	18,500	0	0	0	18,500
403108	Pawnbroker License	100	0	0	0	100
403111	Pet Registration	330,000	0	0	0	330,000
403114	Arborist License	200	0	0	0	200
403119	Tattoo License	16,500	0	0	0	16,500
403120	Adult Entertainment License	29,000	0	0	0	29,000
403122	Clerk's Data Entry Fee	29,200	0	0	0	29,200
403123	Horse-Drawn Carriage License	2,400	0	0	0	2,400
403201	Commercial Vehicle Wheel Tax	2,400,000	0	0	0	2,400,000
403202	Wholesale Beer Tax	15,031,000	0	0	0	15,031,000
403203	Alcoholic Beverage Privilege Tax	285,000	0	0	0	285,000
403204	Alcoholic Beverage Gross Receipt Tax	293,000	0	0	2,847,300	3,140,300
403205	Beer Permit Privilege Tax	141,000	0	0	0	141,000
403206	Business Tax	11,800,000	0	0	0	11,800,000
403208	Mineral Severance Tax	700,000	0	0	0	700,000
403301	Wholesale Liquor Tax	2,800,000	0	0	0	2,800,000
403303	Taxicab Driver Permit	26,000	0	0	0	26,000

Section I: General Services District
Fiscal Year
Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations
2007

Object Acct	Revenue Source Or Description	10101	20115	25104	35131	Total
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
403304	Wrecker Permit	2,600	0	0	0	2,600
403305	Building Permit	6,095,000	0	0	0	6,095,000
403306	Electrical Permit	1,625,000	0	0	0	1,625,000
403307	Plumbing Permit	1,115,000	0	0	0	1,115,000
403308	Excavation Permit	160,000	0	0	0	160,000
403309	Beer Permit	72,500	0	0	0	72,500
403310	Gas Code Permit	1,000,000	0	0	0	1,000,000
403311	Alarm Device Permit	700,000	0	0	0	700,000
403312	Sidewalk & ROW Permit	1,200	0	0	0	1,200
403315	Air Pollution Permit	175,000	0	0	0	175,000
403317	Dance Permit	24,000	0	0	0	24,000
403319	Meter Occupancy Permit	24,700	0	0	0	24,700
403320	Temporary Street Close Permit	100,000	0	0	0	100,000
403321	Event & Film Permit	6,500	0	0	0	6,500
403400	Franchises-Natural Gas	11,002,500	0	0	0	11,002,500
403400	Franchises-Other	1,940,000	0	0	0	1,940,000
403401	Franchises - Cable Television	6,000,000	0	0	0	6,000,000
TOTAL OTHER TAXES, LICENSES, & PERMITS		\$86,371,200	\$0	\$0	\$2,847,300	\$89,218,500
FINES, FORFEITS AND PENALTIES:						
404002	Home School Penalty	\$0	0	\$0	\$4,100	\$4,100
404007	Return Check Fees	200	0	0	0	200
404101	Metro Courts Fines & Costs - Div I	606,100	0	0	0	606,100
404103	Drug Screening Fine - Gen Sess Ct	36,500	0	0	0	36,500
404104	Beer Law Violation Fine	166,000	0	0	0	166,000
404105	Gen'l Sessions - Traffic Viol. Ad. Fee	580,000	0	0	0	580,000
404106	Gen'l Sessions - DUI Fines - Crim. Ct Clk	325,200	0	0	0	325,200
404107	Game/Fish Violation Fine - GS Crim. Div.	2,300	0	0	0	2,300
404108	Environmental Court Fine	80,000	0	0	0	80,000
404109	Pre-Trial Diversion Cost	2,500	0	0	0	2,500
404110	Indigent Defendant Cost	171,600	0	0	0	171,600
404111	Traffic Violation Fine	6,000,000	0	0	0	6,000,000
404200	Court Clerk - Fines & Costs - Criminal	975,900	0	0	0	975,900
404210	Food Inspection - Civil Fine	40,000	0	0	0	40,000
404214	First Offenders Drug Education Program	115,000	0	0	0	115,000
404244	Return Prisoners Cost	7,800	0	0	0	7,800
404250	Juvenile Inmate Board	9,000	0	0	0	9,000
404300	DUI & Safety Ed Program - Gen'l Sess	3,046,000	0	0	0	3,046,000
404350	Breath Alcohol Test Fees - Criminal Ct	10,200	0	0	0	10,200
404451	DUI Probation Supervision Fees	53,200	0	0	0	53,200
404452	Gen Sess Ct - Electronic Monitor Prog	65,000	0	0	0	65,000
404454	CCC Probation Fees	557,000	0	0	0	557,000
404502	Environmental Ct. Penalty	8,000	0	0	0	8,000
404503	Vacant Lot Legal Fees	1,500	0	0	0	1,500
404600	Litigation Tax	903,200	0	0	0	903,200
404620	Jail Construc/Upgrade	0	398,000	0	0	398,000
404630	Courtroom Security Enhanc Fee	4,600	0	0	0	4,600
404900	Court Ordered Restitutions	0	0	0	1,200	1,200
TOTAL FINES, FORFEITS AND PENALTIES		\$13,766,800	\$398,000	\$0	\$5,300	\$14,170,100

Section I: General Services District Fiscal Year
Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations 2007

Object		10101	20115	25104	35131	
Acct	Revenue Source Or Description	General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	Total

REVENUES FROM USE OF MONEY OR PROPERTY:

405471	Interest - MIP	\$0	\$0	\$1,728,600	\$213,700	\$1,942,300
TOTAL FROM USE OF MONEY OR PROPERTY		\$0	\$0	\$1,728,600	\$213,700	\$1,942,300

* The Director of Finance shall adjust the interest earnings of each account in the Metro Investment Pool to recover a pro-rata share of the costs of the Treasurer's investment program.

REVENUE FROM OTHER GOVERNMENT AGENCIES:

Other Agencies - Federal Direct

406100	Federal Direct	\$3,371,700	0	0	\$88,000	\$3,459,700
406125	Medicare Part D	\$2,600,000	0	0	0	\$2,600,000
406150	US Marshall Reimbursement	2,960,000	0	0	0	2,960,000
Subtotal Other Agencies - Federal Direct		\$8,931,700	\$0	\$0	\$88,000	\$9,019,700

Other Agencies - Federal Thru State

406200	Federal Received Thru State Of Tenn.	\$999,900	0	0	\$70,000	\$1,069,900
406211	ADPI-Medicare/TN Care thru State	\$524,400	0	0	0	\$524,400
406210	Medicare/TNCare thru State	0	0	0	275,000	275,000
Subtotal Other Agencies - Federal Thru State		\$1,524,300	\$0	\$0	\$345,000	\$1,869,300

Other Agencies - Other Pass-Through

406300	Federal thru Other - Pass Through	499,600	0	0	0	\$499,600
406311	ADPI-Medicare/TN Care thru other	2,097,600	0	0	0	\$2,097,600
406321	ADPI-Medicare thru Other PassT	3,356,100	0	0	0	\$3,356,100
406330	GNRC Transportation	70,000	0	0	0	\$70,000
Subtotal Other Agencies - Oth. Pass-Through		\$6,023,300	\$0	\$0	\$0	\$6,023,300

Section I: General Services District

Fiscal Year

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

2007

Object Acct	Revenue Source Or Description	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
Other Agencies - State Direct						
406401	TN Funded Programs	\$145,700	0	0	\$25,000	\$170,700
406402	Alc Bev Tax Apportion	482,800	0	0	0	482,800
406403	Tn Telecomm Sales Tax	95,500	0	0	100,200	195,700
406404	Gas & Fuel County	6,242,200	0	0	0	6,242,200
406405	Gas & Fuel City	9,835,600	0	0	0	9,835,600
406406	Income Tax	349,900	0	0	0	349,900
406407	TN Sales Tax Levy	27,196,700	1,500,000	0	0	28,696,700
406408	TN Beer Tax Allocation	231,000	0	0	0	231,000
406409	TN Excise Tax Allocation	66,800	0	0	0	66,800
406410	Gas Inspection Fees	1,334,500	0	0	0	1,334,500
406412	Jail Inmate Reimbursement	5,000,000	0	0	0	5,000,000
406415	TN Cost Reimbursement	3,707,400	0	0	0	3,707,400
406417	Jury Lunch Reimbursement	16,000	0	0	0	16,000
406426	TennCare	572,500	0	0	0	572,500
406430	TN MNPS Basic Education Program	0	0	0	168,368,600	168,368,600
406431	TN MNPS Career Teachers Program	0	0	0	3,770,300	3,770,300
406432	TN MNPS Court Reporting Srv	0	0	0	15,000	15,000
406433	TN MNPS Excess Cost	0	0	0	280,000	280,000
406434	TN MNPS Extended Contract	0	0	0	2,541,700	2,541,700
Subtotal Other Agencies - State Direct		\$55,276,600	\$1,500,000	\$0	\$175,100,800	\$231,877,400
Other Agencies - Other Government Agencies						
406500	Other TN Gov't Agencies	\$368,700	\$0	\$0	\$1,800	370,500
406603	MDHA	50,000	0	0	0	50,000
406605	E911	4,800	1,400,000	0	0	1,404,800
406606	Emergency Communications District	195,200	0	0	4,400	199,600
Subtotal Other Agencies-Other Gov Agencies		\$618,700	\$1,400,000	\$0	\$6,200	\$2,024,900
TOTAL FROM OTHER GOVERNMENT AGENCIES		\$72,374,600	\$2,900,000	\$0	\$175,540,000	\$250,814,600
COMMISSIONS AND FEES:						
Commissions and Fees - Court Clerks						
407200	Circuit Court Clerk	8,000,000	0	0	0	\$8,000,000
407200	Clerk & Master, Chancery Court	1,077,700	0	0	0	1,077,700
407200	Criminal Court Clerk	2,038,000	0	0	0	2,038,000
407250	Agency Collections -Crim Ct Clk	62,200	0	0	0	62,200
Subtotal Commissions & Fees - Court Clerks		\$11,177,900	\$0	\$0	\$0	\$11,177,900
Commissions and Fees - Elected Officials						
407300	County Clerk	4,250,000	0	0	0	\$4,250,000
407300	Register of Deeds	6,000,000	0	0	0	6,000,000
Subtotal Commission & Fees - Elected Off.		\$10,250,000	\$0	\$0	\$0	\$10,250,000
TOTAL COMMISSIONS AND FEES		\$21,427,900	\$0	\$0	\$0	\$21,427,900

Section I: General Services District

Fiscal Year

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

2007

Object		10101	20115	25104	35131	
Acct	Revenue Source Or Description	General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	Total
CHARGES FOR CURRENT SERVICES:						
Charges for Current Services - Goods						
407601	Photostat and Microfilming	\$540,800	0	0	0	\$540,800
407602	Sales of Plans and Specifications	2,400	0	0	0	2,400
407604	Sales of Maps	2,700	0	0	0	2,700
407605	Sales of Voter Registration Lists	2,500	0	0	0	2,500
407606	Recycled Materials	10,400	0	0	0	10,400
407609	Code Book	14,200	0	0	0	14,200
407613	Building Permit Data	2,500	0	0	0	2,500
407627	Certificates-Vital Statistics	550,300	0	0	0	550,300
407651	Medical Reports	7,500	0	0	0	7,500
407654	Concessions	98,500	0	0	0	98,500
407661	Non-Participant Meals	800	0	0	0	800
407655	Re-sale Inventory	5,500	0	0	0	5,500
Subtotal Charges for Current Services - GSD		\$1,238,100	\$0	\$0	\$0	\$1,238,100

Charges for Current Services - Services

407701	Building Appeals	\$335,500	\$0	\$0	\$0	\$335,500
407706	Advertising Fees	6,600	0	0	0	6,600
407707	Plans Examination - Codes	560,000	0	0	0	560,000
407708	Zone Change	406,900	0	0	0	406,900
407711	Planned Unit Development Review	168,300	0	0	0	168,300
407713	Foreign Trade Zone Fees	55,000	0	0	0	55,000
407714	Small City Election	16,900	0	0	0	16,900
407717	Alarm Appeals	2,500	0	0	0	2,500
407718	Metro Clerk - Lobbyist Registration	2,000	0	0	0	2,000
407719	Sheriff Background Check	8,000	0	0	0	8,000
407721	Supervision Fees	23,000	0	0	0	23,000
407723	Video Production	800	0	0	0	800
407724	FHA-VA Inspection Fees	3,000	0	0	0	3,000
407725	Pre-Trial Release Services	100,000	0	0	0	100,000
407728	Subdivision Review Fees	350,100	0	0	0	350,100
407731	Primary Clinic Fees - Individuals	84,000	0	0	0	\$84,000
407732	Primary Care - Insurance	1,000	0	0	0	1,000
407733	Vehicle Emission Test	925,000	0	0	0	925,000
407737	State Inspection	1,065,000	0	0	0	1,065,000
407738	Immunization Fees	125,000	0	0	0	125,000
407739	BTC Prescription Co-Pymts	115,000	0	0	0	115,000
407740	State Inspection-Summer Food	7,700	0	0	0	7,700
407743	Parking Fees	3,702,500	1,400,100	0	0	5,102,600
407744	St and Alley Map Amend	8,000	0	0	0	8,000
407746	Family Planning Fees	30,000	0	0	0	30,000
407753	ADPI-Emergency Ambulance	9,602,500	0	0	0	9,602,500
407754	House Mover Escort Srv	3,000	0	0	0	3,000
407755	Abandon Vehicles	5,000	0	0	0	5,000
407759	Engineering Fees	55,000	0	0	0	55,000
407783	Pound Fees	115,000	0	0	0	115,000
407784	Fees for Transcripts and Records	0	0	0	1,179,100	1,179,100
407786	Liquid Nutrition Program	25,000	0	0	0	25,000
407788	Serve Summons Costs - Sheriff	1,300,000	0	0	0	1,300,000
407789	Inmate Process Fees	120,000	0	0	0	120,000
407790	Medical Co-Pay - Inmates	28,000	0	0	0	28,000
407791	Inmate Board	170,000	0	0	0	170,000
407793	Out of County Processing	220,000	0	0	0	220,000
Subtotal- Charges for Current Services - Serv		\$19,745,300	\$1,400,100	\$0	\$1,179,100	\$22,324,500

Section I: General Services District

Fiscal Year

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

2007

Object Acct	Revenue Source Or Description	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
Charges for Current Services - User Fees						
407801	Admissions - Parks	\$2,598,200	0	0	0	\$2,598,200
407803	Athletic Fees	4,667,000	0	0	0	4,667,000
407807	Workshop Fees - Class	26,000	0	0	0	26,000
407808	Facility Use - Public Library	20,000	0	0	0	20,000
407808	Facility Use - Parks	342,600	0	0	0	342,600
407815	Public Library Fees	537,700	0	0	0	537,700
Subtotal Charges for Current Services - Fees		\$8,191,500	\$0	\$0	\$0	\$8,191,500
Charges for Current Services - Other Services						
407901	Legal Services	\$55,000	\$0	\$0	\$0	\$55,000
Subtotal Charges for Current Services - Other		\$55,000	\$0	\$0	\$0	\$55,000
TOTAL CHARGES FOR CURRENT Services		\$29,229,900	\$1,400,100	\$0	\$1,179,100	\$31,809,100
COMPENSATION FROM PROPERTY:						
408604	Gain (Loss) Fixed Asset	\$0	0	\$0	\$14,500	\$14,500
408603	Sale - Equipment	0	0	0	131,500	131,500
408701	Insurance Recovery	0	0	0	30,500	30,500
408702	External Source Recovery	9,400	0	0	78,000	87,400
408800	Rental	232,300	0	0	155,000	387,300
TOTAL COMPENSATION FROM PROPERTY		\$241,700	\$0	\$0	\$409,500	\$651,200

Section I: General Services District

Fiscal Year

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

2007

Object Acct	Revenue Source Or Description	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
CONTRIBUTIONS AND GIFTS:						
409300	Contributions-Group/Indiv: MNPS	\$0	\$0	\$0	\$665,000	\$665,000
409300	Contributions-Group/Indiv: Soc Services	62,300	0	0	0	62,300
409300	Contributions-Group/Indiv: Health	470,000	0	0	0	470,000
TOTAL CONTRIBUTIONS AND GIFTS		\$532,300	\$0	\$0	\$665,000	\$1,197,300

MISCELLANEOUS:

409504	Telephone	750,000	\$0	\$0	\$0	\$750,000
409505	Vending	500	0	0	200	700
409515	Sale of Misc Items	10,000	0	0	0	10,000
406518	Other	0	0	0	5,000	5,000
409522	GED Testing	4,000	0	0	0	4,000
409513	Finders Fees-Rtn SSI	50,000	0	0	0	50,000
TOTAL MISCELLANEOUS		\$814,500	\$0	\$0	\$5,200	\$819,700

OPERATING TRANSFERS IN

431001	Social Services	\$2,000	\$0	\$0	\$0	\$2,000
431001	Parks	500,000	0	0	0	500,000
431001	MNPS	0	0	107,500	0	107,500
431100	Transfer Legal Services: Misc Agencies	2,023,900	0	0	0	2,023,900
431101	Transfer Legal Services: SE	5,000	0	0	0	5,000
	Transfer Legal Services: MNPS	103,000	0	0	0	103,000
431103	POL - Admin. Secondary Emp	238,200	0	0	0	238,200
431103	POL - MDHA Task Force	105,700	0	0	0	105,700
431103	POL - Vehicle Impound	185,900	0	0	0	185,900
431220	Transfer 18301 - Police Services	481,000	0	0	0	481,000
431500	Transfer Debt Service	0	8,794,600	0	0	8,794,600
431501	Transfer Stadium Debt	0	3,200,000	0	0	3,200,000
431520	Transfer Social Services Energy	0	27,000	0	0	27,000
431520	Transfer Health Energy Plan	0	132,400	0	0	132,400
431551	Transfer MNPS Fmly Res Ctr: Soc Serv	32,000	0	0	0	32,000
431552	Transfer MNPS Indirect	0	0	0	973,800	973,800
431553	Transfer MNPS Field Trip	0	0	0	325,000	325,000
431558	Transfer MNPS Travel	0	0	0	200	200
431800	Transfer Hotel Occupancy	4,738,500	871,100	0	0	5,609,600
TOTAL OPERATING TRANSFERS IN		\$8,415,200	\$13,025,100	\$107,500	\$1,299,000	\$22,846,800

OPERATING TRANSFERS FOR LOCAP

442001	Bordeaux Hospital	854,200	0	0	0	854,200
442001	General Hospital	2,299,500	0	0	0	2,299,500
442001	Knowles Home	2,200	0	0	0	2,200
442002	POL - Admin. Secondary Emp	119,100	0	0	0	119,100
442002	POL - MDHA Task Force	54,500	0	0	0	54,500
442002	PW - Solid Waste	1,035,300	0	0	0	1,035,300
442002	HEA - Health Dept Grant Fund	1,239,400	0	0	0	1,239,400
442002	Metro Transit Authority	20,300	0	0	0	20,300
442002	Farmer's Market	28,300	0	0	0	28,300
442002	State Fair Admin	98,600	0	0	0	98,600

Section I: General Services District

Fiscal Year

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

2007

Object Acct	Revenue Source Or Description	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
442002	Convention Center	50,600	0	0	0	50,600
442002	GSR - Surplus Property Auction	130,100	0	0	0	130,100
442002	POL - Vehicle Impound	119,100	0	0	0	119,100
442002	W & S Operating	3,678,600	0	0	0	3,678,600
442002	Nashville Career Advancement Center-NC/	81,300	0	0	0	81,300
442002	Storm Water	400	0	0	0	400
442002	Community Education	22,300	0	0	0	22,300
442002	District Energy Services-DES	400	0	0	0	400
442002	Municipal Auditorium	73,900	0	0	0	73,900
OPERATING TRANSFERS FOR LOCAP		<u>\$9,908,100</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$9,908,100</u>
GRAND TOTAL REVENUE TO GSD		\$680,365,500	\$95,000,700	\$49,401,800	\$563,230,100	\$1,387,998,100
APPROPRIATIONS OF FUND BALANCES:						
323000	Reserved for Pay Plan	\$0	\$0	\$0	\$0	\$0
335000	Undesignated Fund Balance	0	0	10,035,900	0	10,035,900
TOTAL REVENUE TO SUPPORT APPROPRIATNS		<u>\$680,365,500</u>	<u>\$95,000,700</u>	<u>\$59,437,700</u>	<u>\$563,230,100</u>	<u>\$1,398,034,000</u>

Section I: General Services District
Schedule B: General Fund Appropriations

Fiscal Year
2007

Dept Number	Description	Department or Function Total
GENERAL GOVERNMENT:		
01	Administration Internal Support:	
01101408	Budget Adjustment Savings	\$ (14,651,000)
	E-procurement Savings	(6,000,000)
	Maintenance Audit Savings	(1,000,000)
01101127	Facility Rental	1,843,700
01101180	Relocation Metro Agencies	516,400
01101303	Corp Dues/Contribution	360,900
01101315	Pay Plan Improvements ¹	15,599,100
01101412	Post Audits	1,767,200
01101416	Subsidy Advance Planning	50,500
01101499	Transfer General Fund 4% Reserve Fund	22,955,000
01102150	Administrative Support for Metro Schools	7,985,900
	These funds are appropriated to pay for general fund administrative activities supporting Metro Schools and as compensation to Metro Schools for property located at 601 Second Ave South declared surplus by the Metropolitan Board of Education and to be used by the Metropolitan Government to construct a new fire hall.	
01102100	Admin Non Profits	26,300
	Subtotal Administration Internal Support	\$ 29,454,000
	Employee Benefits:	
01101104	County Retirement Match	\$3,535,800
01101107	Contribution Teachers Retirement Match	6,967,100
01101109	Health Insurance Match	23,659,200
01101110	Death Benefit Payments	201,900
01101114	Unemployment Compensation	418,000
01101115	Life Insurance Match	1,314,300
01101140	Benefit Adjustments ²	23,146,100
	Subtotal Administration Employee Benefits	\$59,242,400
	Contingency:	
01101224	Contingency Subrogation ³	\$101,000
01101218	District Energy System	2,291,300
01101298	Contingency Local Match ⁴	101,000
01101299	Contingency Federal/State Programs ⁴	4,291,100
01101313	Contingency EMS Collection	1,163,400
	The Director of Finance is hereby authorized to allocate and transfer this budget appropriation to the Fire Department as necessary to cover costs incurred for the purpose of collecting EMS fees.	
01101480	Contingency New Facility Cost	5,144,000
	The Director of Finance is hereby authorized to allocate and transfer this budget appropriation to departments as necessary to support ADA and repair and maintenance costs for the A.A. Birch Building, Historic Courthouse, and the Richard Fulton Complex.	
01101566	Contingency Utility Expense	1,268,100
	The Director of Finance is hereby authorized to allocate and transfer this budget appropriation to the budgets of the various departments and accounts in the fund and operating budget funds during the fiscal year as necessary to cover anticipated increases in utility costs during the fiscal year.	
01101600	Contingency EBS	250,000
	Subtotal Administration Contingency	\$14,609,900

¹ The Director of Finance is authorized to allocate and transfer this budget appropriation to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.

Section I: General Services District
Schedule B: General Fund Appropriations

Fiscal Year
2007

Dept Number	Description	Department or Function Total
<p>² The Director of Finance is authorized to allocate and transfer this budget appropriation, and the fringe benefit budget appropriations of the various departments and accounts of this fund, to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.</p> <p>³ Account 01101224 is subject to transfer to various departments, agencies, etc. upon approval of the Department of Law and submittal of budget detail to the Department of Finance.</p> <p>⁴ Accounts 01101298 and 01101299 are subject to transfer to various departments, agencies, etc., upon final approval of programs and submittal of budget detail to the Department of Finance. Grant-related revenues and expenditures may also be transferred to or recognized in special revenue funds designated for grant purposes.</p>		
	Total 01 Administration	\$ 103,306,300
02	Metropolitan Council	1,986,600
03	Metropolitan Clerk	1,266,100
04	Mayor's Office	4,252,300
05	Election Commission	3,023,100
06	Department of Law	4,580,300
07	Planning Commission	4,139,500
09	Register of Deeds	2,594,000
11	Historical Commission	656,800
14	Information Systems - Government Access TV	604,200
91	Emergency Communication Center	11,941,700
TOTAL GENERAL GOVERNMENT FUNCTION		\$138,350,900
FISCAL ADMINISTRATION:		
15	Finance	\$1,440,800
16	Assessor of Property	7,439,900
17	Trustee	1,978,300
18	County Clerk	4,393,400
TOTAL FISCAL ADMINISTRATION FUNCTION		\$15,252,400
ADMINISTRATION OF JUSTICE:		
19	District Attorney	\$4,561,600
21	Public Defender	5,310,700
22	Juvenile Court Clerk	1,664,000
23	Circuit Court Clerk	9,097,900
24	Criminal Court Clerk	5,655,900
25	Clerk and Master - Chancery	1,675,100
26	Juvenile Court	10,951,600
27	General Sessions Court	10,385,900
28	State Trial Courts *	6,728,600
* Any reimbursements from the State of Tennessee for expenses incurred by the State Trial Courts will be returned to the General Fund.		
29	Justice Information System	2,209,100
47	Criminal Justice Planning	436,500
TOTAL ADMINISTRATION OF JUSTICE FUNCTION		\$58,676,900

Section I:	General Services District	Fiscal Year
Schedule B:	General Fund Appropriations	2007

Dept Number	Description	Department or Function Total
LAW ENFORCEMENT AND CARE OF PRISONERS:		
30	Sheriff's Office	\$52,708,300
31	Police Department	134,065,100
TOTAL LAW ENFORCEMENT AND CARE OF PRISONERS FUNCTION		<u>\$186,773,400</u>
FIRE PREVENTION AND CONTROL:		
32	Fire Department and EMS Services *	\$43,457,800
*The Director of Finance may transfer the appropriations and fund balances between USD and GSD General Fund, to the extent possible, given the availability of funds.		
TOTAL FIRE PREVENTION AND CONTROL FUNCTION		<u>\$43,457,800</u>
REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT:		
01	Economic Development	
	01101118 Economic Job Development Incentive	1,409,200
	01101213 Nashville Career Advancement Center (NCAC) Local Match	95,500
	01101221 Subsidy Gaylord Entertainment Center	4,084,200
	01101222 Coliseum Capital Maintenance Fund Transfer	1,009,700
	01101225 GSD Debt Transfer - Stadium	3,230,900
	01101424 Nashville Sounds - Greer Stadium Maintenance	252,400
	01101499 Tax Increment Payment - MDHA	3,757,300
	01101506 Contribute Partnership 2010	300,000
	Subtotal 01 Administration - Economic Development	\$14,139,200
33	Codes Administration	7,502,400
34	Beer Board	397,900
45	Transportation Licensing	339,900
TOTAL REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT FUNCTION		<u>\$22,379,400</u>
CONSERVATION OF NATURAL RESOURCES:		
35	Agricultural Extension	\$382,300
36	Soil and Water Conservation	115,800
TOTAL CONSERVATION OF NATURAL RESOURCES FUNCTION		<u>\$498,100</u>
SOCIAL SERVICES, HEALTH AND HOSPITALS FUNCTION		
37	Social Services	\$8,762,600
44	Human Relations Commission	402,900
TOTAL SOCIAL SERVICES FUNCTION		<u>\$9,165,500</u>
HEALTH AND HOSPITALS		
38	01101426 Subsidy Hospital Authority	\$49,797,100
	Health Department *	34,496,700
* The Director of Finance is authorized to segregate general fund and grant funded programs		
TOTAL HEALTH AND HOSPITALS FUNCTION		<u>\$84,293,800</u>
PUBLIC LIBRARY SYSTEM:		
39	Public Library	\$20,267,600
TOTAL PUBLIC LIBRARY SYSTEM FUNCTION		<u>\$20,267,600</u>

Section I: General Services District
Schedule B: General Fund Appropriations

Fiscal Year
2007

Dept Number	Description	Department or Function Total
RECREATIONAL, CULTURAL, AND COMMUNITY SUPPORT:		
01	Community Support:	
	01101204 Metro Action Commission (MAC)	3,124,700
	01101307 Wilkerson Hearing/Speech	22,500
	01101326 Property Tax Relief Program	884,200
	01101331 Contrib Codes Demolition Fund	100,000
	01101502 Contribute Nashville Symphony	15,000
	01101505 Contribute Legal Aid Society	22,500
	01101510 Contribute Guest House	120,000
	01101512 Contribute Nashville Housing Fund	50,000
	01101513 Contribute Intradnom Ministers' Fellowship	50,000
	01101516 Contribute Adult Literacy	36,900
	01101519 Contribute CATV	59,800
	01101521 Contribute Humane Association	11,200
	01101531 Contribute Project Neighborhood After Care	569,000
	01101540 Contribute Domestic Violence Intervention Center	129,800
	01101541 Contribute Kelly Miller Smith	40,500
	01101549 Contribute Ujima House Inc	45,000
	01101552 Contribute YWCA Domestic Violence	361,000
	01101553 Contribute United Way Family Resource Center	332,000
	01101555 Contribute Second Harvest Food Bank	202,500
	01101559 Contribute Metropolitan Education Access Corporation	57,500
	01101562 Contribute Mary Parrish Center	52,600
	01101564 Contribute Renewal House	15,300
	01101565 Contribute Jefferson Street Merchants Partnership	50,000
	01101568 Contribute Children's Theater	29,700
	01101569 Contribute Reconciliation Ministries	30,600
	01101570 Contribute Mediation Services	37,500
	The Director of Finance is authorized to transfer this appropriation to the Mediation Services fund of the District Attorney General as an operating subsidy to that fund. These funds may be used to provide mediation services to the justice system of the Metropolitan Government through grants to qualified community organizations, as determined by the District Attorney General.	
	01101574 Contribute CEO Academy	94,500
	01101576 Contribute Morningstar - Domestic Violence	50,000
	01101580 Contribute Hands on Nashville	75,000
	01101582 North Edgefield Organized Neighbors	51,000
	01101582 Neighborhood Resource Center	25,500
	01101602 Subsidy Community Education	747,600
	Subtotal 01 Administration - Community Support	\$7,493,400
40	Parks and Recreation	31,978,800
41	Arts Commission	2,790,400
	01101428 Subsidy Municipal Auditorium	1,009,100
64	Sports Authority	209,000
TOTAL RECREATIONAL, CULTURAL, AND COMMUNITY SUPPORT FUNCTION		\$43,480,700

Section I: General Services District
Schedule B: General Fund Appropriations

Fiscal Year
2007

Dept Number	Description	Department or Function Total
INFRASTRUCTURE AND TRANSPORTATION		
	01101117 Subsidy Regional Transportation Authority (RTA)	\$149,400
	01101237 Commuter Rail	644,200
	01101239 Commuter Rail- Northeast Corridor	50,000
	01101304 Subsidy Metropolitan Transit Authority (MTA)	17,829,100
	01101323 Contingency Regional Transportation Authority (RTA) Membership Dues	55,100
42	Public Works GSD General Fund Functions *	26,284,700
42	Public Works GSD Waste Management Transfers *	10,806,500
	*The Director of Finance may transfer the appropriations and fund balances between USD and GSD General Fund, to the extent possible, given the availability of funds.	
TOTAL INFRASTRUCTURE AND TRANSPORTATION		<u>\$55,819,000</u>
10101	RESERVES:	
	Reserve Council Infrastructure Program, Nonprofit Grants and Council	
	000000 Initiatives	<u>\$1,950,000</u>
TOTAL RESERVES		<u>\$1,950,000</u>
TOTAL GENERAL FUND OF THE GENERAL SERVICES DISTRICT		<u>\$680,365,500</u>

Section I: General Services District
Schedule C: Debt Service Funds Appropriations

Fiscal Year
2007

Appropriation by Fund:

DEBT SERVICE ADMINISTRATION	
25104 MNPS Debt Service	\$59,437,700
20115 GSD Debt Service	95,000,700
TOTAL DEBT SERVICE FUNDS - GSD	<u>\$154,438,400</u>

Debt Service Requirements by Fund and Function:

	Principal	Interest	Other	Total
25104 MNPS DEBT SERVICE FUND (BU-80106000)				
Outstanding GO Bonds	\$31,393,800	\$23,479,100	\$0	\$54,872,900
Redemption and Cremation Fees	0	1,205,100	0	1,205,100
Internal Service Fees	0	0	329,900	329,900
Reserve for New Debt (future debt requirements)	0	0	72,300	72,300
Note Requirements	0	0	47,000	47,000
Tax Increment Payment - MDHA	0	0	2,910,500	2,910,500
TOTAL MBOE DEBT SERVICE FUND (25104/80106000)	<u>\$31,393,800</u>	<u>\$24,684,200</u>	<u>\$3,359,700</u>	<u>\$59,437,700</u>
20115 GSD DEBT SERVICE FUND (BU-90101000)				
Outstanding General Obligation Bonds:				
Public Works	\$9,101,700	\$4,585,300	\$0	\$13,687,000
Airport	111,500	8,400	0	119,900
Auditorium	144,100	91,200	0	235,300
Hospital	909,700	393,100	0	1,302,800
Library	4,084,800	4,382,200	0	8,467,000
Parks	3,430,200	2,631,000	0	6,061,200
Social Services	37,000	28,700	0	65,700
Convention Center	1,006,400	338,300	0	1,344,700
Other Public Buildings	7,772,700	3,420,000	0	11,192,700
Gaylord Arena	4,473,200	5,813,600	0	10,286,800
Law Enforcement & Care of Prisoners	3,245,300	2,353,500	0	5,598,800
Traffic & Parking	413,600	136,400	0	550,000
Public Transportation	1,000,500	946,100	0	1,946,600
Fire Protection	175,700	120,000	0	295,700
Health	284,700	187,500	0	472,200
Nashville Coliseum	1,932,600	3,540,700	0	5,473,300
Information Technology	285,700	437,800	0	723,500
Finance	3,024,200	4,736,500	0	7,760,700
MAC	19,400	30,700	0	50,100
MDHA	191,900	297,400	0	489,300
General Service	407,300	613,700	0	1,021,000
E-911	4,323,700	1,466,800	0	5,790,500
Other	3,489,800	2,688,700	0	6,178,500
Sub-Total - Outstanding GO Bonds	<u>\$49,865,700</u>	<u>\$39,247,600</u>	<u>\$0</u>	<u>\$89,113,300</u>
Redemption, Cremation and Management Fees	0	0	114,800	114,800
Internal Service Fees	0	0	503,900	503,900
Reserve for New Debt (future debt requirements)	0	4,220,900	0	4,220,900
Note Requirements	0	0	0	0
Tax Increment Payment - MDHA	0	0	1,047,800	1,047,800
Airline PU Tax Rebate - MNAA	0	0	0	0
TOTAL GSD DEBT SERVICE FUND (20115/90101000)	<u>\$49,865,700</u>	<u>\$43,468,500</u>	<u>\$1,666,500</u>	<u>\$95,000,700</u>
20237 DeBerry Revenue Debt Service (20237/90105000)	<u>\$1,570,000</u>	<u>\$465,350</u>	<u>\$0</u>	<u>\$2,035,350</u>
(Revenue is received through 20236 Deberry Revenue Fund and 20238 Deberry Debt Service Reserve Fund, and budgeted in detail in 20236/90104001)				

Section I: General Services District
Schedule D: Special Revenue, Internal Service, & Enterprise Funds
Revenues and Expenditures

Fiscal Year
2007

Be it herein enacted that the fund balances as of June 30, 2006, and the total amounts of the annual receipts of the following Special Revenue, Working Capital, and Enterprise Funds, as herein listed be and the same are hereby anticipated in the amounts and for the purposes herein specified as follows:

Fund Number	Description	Revenues and Fund Balances	Expenditures
SCHOOLS SPECIAL REVENUE FUNDS:			
35131	MNPS General Purpose Fund *		
	Operational (BU-80111000)	563,230,100	
	Total - General Purpose School Fund Approp.	\$ 563,230,100	\$ 563,230,100
	Reserve for Future Improvements		0
	Total expenditures and reserves supported by revenues		\$ 563,230,100

Note: MNPS General Purpose Fund (fund 35131) revenues are detailed in Schedule I-A of this Ordinance.

* From the funds appropriated to the Metropolitan Board of Public Education, there is appropriated the sum of \$4,285,000 for the purpose of funding the actuarial contribution to the Metro Teachers Pension Plan.

35132	MNPS Federal/State Grants	\$ 53,115,900	\$ 53,115,900
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OTHER SPECIAL REVENUE/GRANT FUNDS:

30004	Register's Computer Fund	\$ 235,000	\$ 235,000
30005	Cntrl Business Imp District	662,700	662,700
30006	Animal Control Donations	15,000	15,000
30007	Social Services Donations	800	800
30008	Hotel Occupancy Tax	25,207,700	25,207,700
30019	Law Enforcement Block Grant 04	23,800	23,800
30020	STC Drug Enforcement	1,297,900	1,297,900
30023	2005 JAG Grant	531,700	531,700
30027	General Sessions Drug Court	68,000	68,000
30030	JUV Accountability Grant	39,400	39,400
30050	CATV Administrative	10,000	10,000
30071	Knowles Home Donations	2,500	2,500
30101	Metro Major Drug Program	1,054,300	1,054,300
30102	DUI Offender	185,000	185,000
30103	DA Fraud & Economic Crime	50,000	50,000
30104	DA Special Operations	30,000	30,000
30110	ADA Management	702,800	702,800
30130	Mediation Services Fund	108,200	108,200
30145	Sheriff CCA Contract	15,146,800	15,146,800
30146	Police Unauth Substance Abuse	21,300	21,300
30147	Police Drug Enforcement	2,165,200	2,165,200
30148	Police Secondary Employment	1,852,900	1,852,900
30149	Police Federal Drug Enforcement	397,000	397,000
30150	Police Education Foundation	5,200	5,200

Section I: General Services District
Schedule D: Special Revenue, Internal Service, & Enterprise Funds
Revenues and Expenditures

Fiscal Year
2007

Fund Number	Description	Revenues and Fund Balances	Expenditures
30151	Victim Witness Protection	5,500	5,500
30154	POL State Felony Forfeitures	400,000	400,000
30155	POL State Gambling Forfeitures	1,155,000	1,155,000
30156	Police Federal Forfeitures	145,000	145,000
30157	Police Sex Offender Registry	35,000	35,000
30200	Police Task Fund	754,200	754,200
30204	Health Title V Clean Air Act	25,000	25,000
30401	Library Services	481,200	481,200
30403	Talking Library	5,300	5,300
30404	Library Special Projects	818,600	818,600
30501	Waste Management Fund	22,369,200	22,369,200
30502	Solid Waste Grant	535,000	535,000
30509	Public Works Surplus Parking	154,000	154,000
30600	Codes Demolition Fund	154,800	154,800
30601	Council Infrastructure Fund	2,362,000	2,362,000
	These totals reflect the consolidation of Council Infrastructure project funding from Fund 30601 and Fund 40204.		
30702	Advance Planning and Research	1,904,700	1,904,700
30704	Planning Grant Fund	90,000	90,000
30705	Congestion Mitigation Air Quality	649,000	649,000
30764	Metro Area Computer Map	25,300	25,300
30801	Parks Special Projects	657,000	657,000
30802	Parks Resale Inventory	1,100,000	1,100,000
31000	Nashville Career Advancement Center Funds	7,308,200	7,308,200
31500	MAC Administration and Leasehold	2,089,800	2,089,800
31501	MAC Local Programs	5,000	5,000
31502	MAC Headstart Grant	10,185,600	10,185,600
31503	MAC LIEAHP Grant	1,914,700	1,914,700
31504	MAC CSBG Grant	1,089,200	1,089,200
31505	MAC Summer Food	282,000	282,000
31506	MAC Headstart CACFP	667,400	667,400
31507	MAC Watt Ad Program	20,000	20,000
31508	MAC Headstart ChildCare	500,000	500,000
31509	MAC State Classroom	65,000	65,000
31511	MAC Parent Club Federal Funds	4,500	4,500
31512	MAC Community Service Assistance	497,400	497,400
32200	Health Department Grants	15,809,600	15,809,600
32201	Health Donations Fund	29,100	29,100
32204	MAY Offc Child & Youth Grant	3,100	3,100
32219	District Attorney	179,100	179,100
32226	Juvenile Court	1,488,400	1,488,400
32228	State Trial Courts	1,812,600	1,812,600
32231	Police	1,207,500	1,207,500
32232	Fire Grant Fund	965,200	965,200
32250	Office of Emergency Management	3,858,700	3,858,700
32300	Parks Dept Grant Fund	389,500	389,500
34100	Public & Govt Access TV (PEG)	139,800	139,800

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INTERNAL SERVICE FUNDS:

55142	MNPS Central Storeroom	\$ 2,100,000	\$ 2,100,000
55146	MNPS Print Shop	842,000	842,000
50110	Safety and Risk Management	17,582,500	17,582,500
51100	Real Property Services	2,045,600	2,045,600
51108	Human Resource	7,384,500	7,384,500
51110	Shared Services	2,047,200	2,047,200
51111	Shared Business Office	2,577,100	2,577,100
51112	Customer Call Center	783,600	783,600
51113	Facilities Maintenance and Security	13,420,700	13,420,700
51115	Finance Services	9,506,900	9,506,900
51137	Information Technology Services	24,149,500	24,149,500
51151	Postal Service	961,100	961,100
51153	Radio Shop	3,509,000	3,509,000
51154	Fleet Management	17,763,600	17,763,600
51180	Treasury Management	1,399,500	1,399,500

ENTERPRISE FUNDS:

35135	MNPS Charter School	\$ 1,950,000	\$ 1,950,000
35158	MNPS School Lunchroom	40,587,800	40,587,800
60008	Sports Authority	625,200	625,200
60152	Farmer's Market	1,286,200	1,214,500
60156	State Fair	4,298,700	4,298,700
60161	Municipal Auditorium	2,021,700	2,021,700
60162	Convention Center	6,034,300	6,034,300
61180	MNPS Community Education	300,800	300,800
61190	Surplus Property Auction	1,483,900	1,483,900
61200	Vehicle Storage	2,527,000	2,527,000
68201	District Energy System	23,436,000	23,436,000

SECTION II: THE URBAN SERVICES DISTRICT

Provisions for Prorating Property Taxes:

2005 (Preceding) and Prior Years: 2005 and prior years' Property Taxes of the Urban Services District and/or the former City of Nashville, collected pursuant to revenue account numbers 401211 through 401330 of this Section during Fiscal Year 2007, are to be prorated consistent with the tax levy ordinance applicable for the tax year and fiscal year in which the tax was originally levied. However, such taxes levied prior to 1995 shall be deposited to the General Fund of the Urban Services District.

2006 Property Taxes: 2006 Property Taxes of the Urban Services District, collected pursuant to revenue account numbers 401110 through 401130 of this Section during Fiscal Year 2007 are to be prorated consistent with the tax levy ordinance for Fiscal Year 2007. Therefore, all such taxes are prorated as follows:

Fund	Percent
18301 USD General Fund	87.67%
28315 USD Debt Service Fund	12.33%
	100.00%

Section II: Urban Services District
Schedule A: Estimated Revenues & Appropriated Fund Balances Supporting Appropriations
Fiscal Year 2007

Account Number	Revenue Source Or Description	18301 General Fund	28315 Debt Service Fund	Total
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PROPERTY TAXES:

Property Taxes - Current Year

401110	Real Property - current year	58,114,600	8,166,800	\$66,281,400
401120	Personal Property - current year	4,237,000	595,800	4,832,800
401130	Public Utility - current year	3,003,900	422,400	3,426,300
Subtotal Property Taxes - Current Year		\$65,355,500	\$9,185,000	\$74,540,500

Property Taxes - Non Current Year

401201	Delinquent Property Taxes Sold	2,478,400	305,600	2,784,000
401212	Real Collection - preceding year	1,917,100	269,600	2,186,700
401222	Personal Collection - preceding year	142,000	20,000	162,000
401232	Public Utility Collection - preceding year	59,800	8,400	68,200
401310	Real Property - prior year - Clerk & Master	135,500	19,100	154,600
401320	Personal - prior year	2,000	300	2,300
401330	Public Utility - prior year	57,900	8,100	66,000
401510	Interest - Trustee	60,000	0	60,000
401520	Interest - Collections	210,000	0	210,000
401530	Interest - C&M	190,000	0	190,000
401610	In-Lieu - current	10,640,000	0	10,640,000
Subtotal Property Taxes - Non Current Year		\$15,892,700	\$631,100	\$13,739,800

TOTAL PROPERTY TAXES

\$81,248,200	\$9,816,100	\$88,280,300
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OTHER TAXES, LICENSES, AND PERMITS:

403204	Alcoholic Beverage Gross Receipts Tax	2,845,600	0	\$2,845,600
403206	Business Tax	9,700,000	0	9,700,000

TOTAL TAXES, LICENSES, AND PERMITS

\$12,545,600	\$0	\$12,545,600
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REVENUES FROM USE OF MONEY OR PROPERTY

405471	Interest - MIP	\$0	\$359,000	\$359,000
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TOTAL REVENUES FROM USE OF MONEY OR PROPERTY

\$0	\$359,000	\$359,000
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Section II:	Urban Services District			Fiscal Year
Schedule A:	Estimated Revenues & Appropriated Fund Balances Supporting Appropriations			2007
Account Number	Revenue Source Or Description	18301 General Fund	28315 Debt Service Fund	Total
REVENUE FROM OTHER GOVERNMENT AGENCIES:				
Other Agencies - Federal Direct				
406100	Federal Direct	\$450,000	\$0	\$450,000
Subtotal Other Agencies - Federal Direct		\$450,000	\$0	\$450,000
Other Agencies - State Direct				
406405	Gas & Fuel - City	1,500,000	\$0	\$1,500,000
406406	Income Tax	5,250,100	0	5,250,100
406409	TN Excise Tax Allocation	1,558,200	0	1,558,200
406415	TN Cost Reimbursement	313,700	0	313,700
Subtotal Other Agencies - State Direct		\$8,622,000	\$0	\$8,622,000
TOTAL REVENUE FROM OTHER GOVERNMENTS AGENCIES		\$9,072,000	\$0	\$9,072,000
CHARGES FOR CURRENT SERVICES:				
Charges for Current Services - Goods				
407601	Photostat & Microfilm	13,500	\$0	\$13,500
407715	Business Tax Recording	600,000	0	600,000
407756	Back Door Garbage Collection	75,000	0	75,000
TOTAL CHARGES FOR CURRENT SERVICES		\$688,500	\$0	\$688,500
GRAND TOTAL REVENUE TO URBAN SERVICES DISTRICT		\$103,554,300	\$10,175,100	\$110,945,400
335000	Undesignated Fund Balance	\$0	\$8,547,900	\$8,547,900
TOTAL AVAILABLE TO SUPPORT APPROPRIATIONS		\$103,554,300	\$18,723,000	\$119,493,300

Section II:	Urban Services District	Fiscal Year
Schedule B:	General Fund Appropriations	2007

Dept Number	Description	Department or Function Total
GENERAL GOVERNMENT:		
01	Administrative Internal Support:	
01191408	Budget Adjustment Savings	(2,264,700)
01191315	Pay Plan Improvements ¹	2,388,900
	Subtotal Internal Support	\$ 124,200
	Employee Benefits:	
01191102	Police/Fire Retirement Match	\$ 8,873,000
01191103	Civil Service Retirement Match	5,424,700
01191106	Teacher Pensions Match	4,592,400
01191109	Health Insurance Match	3,212,900
01191111	Direct Pension Payments	9,900
01191115	Life Insurance Match	114,000
01191140	Benefits Adjustments ²	2,891,500
	Subtotal Employee Benefits	\$ 25,118,400
	Contingency:	
01191224	Contingency Subrogation ³	\$ 100,000
01191299	Contingency Federal/State Programs ⁴	450,000
01191309	Contingency Account	50,000
01191566	Contingency Utility Expense	386,800
	The Director of Finance is hereby authorized to allocate and transfer this budget appropriation to the budgets of the various departments and accounts in the fund and operating budget funds during the fiscal year as necessary to cover anticipated increases in utility costs during the fiscal year.	
	Subtotal Contingency	\$ 986,800
TOTAL GENERAL GOVERNMENT		\$ 26,229,400

¹ The Director of Finance is authorized to allocate and transfer this budget appropriation to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.

² The Director of Finance is authorized to allocate and transfer this budget appropriation, and the fringe benefit budget appropriations of the various departments and accounts of this fund, to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.

³ Account 01191224 is subject to transfer to various departments, agencies, etc. upon approval of the of the Department of Law and submittal of budget detail to the Department of Finance.

⁴ Account 01191299 is subject to transfer to various departments, agencies, etc., upon final approval of programs and submittal of budget detail to the Department of Finance.
Grant-related revenues and expenditures may also be transferred to or recognized in special revenue funds designated for grant purposes.

LAW ENFORCEMENT AND CARE OF PRISONERS:

31	Extra Police Protection	\$481,000
TOTAL LAW ENFORCEMENT AND CARE OF PRISONERS FUNCTION		\$481,000

Section II:	Urban Services District	Fiscal Year
Schedule B:	General Fund Appropriations	2007

Dept Number	Description	Department or Function Total
FIRE PREVENTION AND CONTROL:		
32	Fire	<u>\$58,964,500</u>
	*The Director of Finance may transfer the appropriations and fund balances between USD and GSD General Fund, to the extent possible, given the availability of funds.	
TOTAL FIRE PREVENTION AND CONTROL FUNCTION		<u><u>\$58,964,500</u></u>
REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT:		
01	Economic Development	
	01191499 Tax Increment Payment - MDHA	<u>\$1,241,800</u>
	Subtotal 01 Administration - Economic Development	<u>\$1,241,800</u>
TOTAL REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT FUNCTION		<u><u>\$1,241,800</u></u>
RECREATIONAL, CULTURAL, AND COMMUNITY SUPPORT:		
01	Community Support:	
	01191326 Property Tax Relief	<u>\$135,400</u>
	Subtotal Community Support (to Recreational, Cultural, & Community Support)	<u>\$135,400</u>
TOTAL RECREATIONAL, CULTURAL, AND COMMUNITY SUPPORT FUNCTION		<u><u>\$135,400</u></u>
INFRASTRUCTURE AND TRANSPORTATION		
42	Public Works USD General Fund Functions *	<u>\$8,394,900</u>
42	Public Works USD Waste Management Transfers *	<u>8,107,300</u>
	*The Director of Finance may transfer the appropriations and fund balances between USD and GSD General Fund, to the extent possible, given the availability of funds.	
TOTAL INFRASTRUCTURE AND TRANSPORTATION		<u><u>\$16,502,200</u></u>
RESERVES:		
18301	Reserve	<u>\$0</u>
TOTAL RESERVES		<u><u>\$0</u></u>
TOTAL GENERAL FUND OF THE URBAN SERVICES DISTRICT		<u><u>\$103,554,300</u></u>

Section II: **Urban Services District**
Schedule C: **Debt Service Fund Appropriations**

Fiscal Year
2007

Appropriation by Fund:		Appropriation
28315	USD Debt Service (BU-90191000)	<u>\$18,723,000</u>
	TOTAL DEBT SERVICE ADMINISTRATION - URBAN SERVICES DISTRICT	<u><u>\$18,723,000</u></u>

Debt Service Requirements by Fund and Function:		Principal	Interest	Other	Total
28315	USD DEBT SERVICE FUND (BU-90191000)				
	Outstanding GO Bonds:				
	Fire Protection	\$1,333,800	\$760,800	\$0	\$2,094,600
	Public Works	10,544,500	4,605,700	0	15,150,200
	Finance	88,500	138,900	0	227,400
	General Services	7,300	11,700	0	19,000
	MDHA	33,400	53,600	0	87,000
	Law Enforcement & Care of Prisoners	64,400	7,300	0	71,700
	Traffic & Parking	101,400	7,600	0	109,000
	Other	112,300	60,900	0	173,200
	Sub-Total	<u>\$12,285,600</u>	<u>\$5,646,500</u>	<u>\$0</u>	<u>\$17,932,100</u>
	Redemption and Cremation Fees	0	0	28,300	28,300
	Internal Service Fees	0	0	18,400	18,400
	Reserve for New Debt (future debt requirements)	0	569,600	0	569,600
	Note Requirements	0	0	0	0
	Tax Increment Payment - MDHA	0	0	174,600	174,600
	Airline PU Tax Rebate - MNAA	0	0	0	0
	TOTAL USD DEBT SERVICE FUND	<u><u>\$12,285,600</u></u>	<u><u>\$6,216,100</u></u>	<u><u>\$221,300</u></u>	<u><u>\$18,723,000</u></u>

Section II:
Schedule D: **Special, Working Capital, and Enterprise Fund**
Revenues and Expenditures

Fiscal Year
2007

Be it herein enacted that the fund balances as of June 30, 2006, and the total amounts of the annual receipts of the following Special, Working Capital, and Enterprise Funds, as herein listed be and the same are hereby anticipated in the amounts and for the purposes herein specified as follows:

Fund Number	Description	Revenues and Fund Balances	Expenditures
WATER AND SEWER FUNDS:			
67311	Water and Sewer Revenue Fund	\$179,344,900	\$179,344,900
67331	Water and Sewer Operating	89,353,300	89,353,300
27312	Water and Sewer Debt Service	58,407,100	58,407,100
47335	Water and Sewer Extension and Replacement	70,565,200	70,565,200
27313	Water and Sewer Debt Service Reserve	4,000,000	4,000,000
67332	Water and Sewer Operating Reserve	260,200	260,200
37100	Stormwater	15,116,200	15,116,200

The Director of Finance is authorized to allocate and transfer budget appropriations between these funds during the fiscal year.

SECTION III

BE IT FURTHER ENACTED: That this ordinance shall take effect from and after its passage, the welfare of the Metropolitan Government of Nashville and Davidson County requiring it.

APPROVED AS TO AVAILABILITY
OF FUNDS:

INTRODUCED BY:

David Manning

Director of Finance

Amanda McClendon


Talia Lomax-O'dneal

Budget Officer

APPROVED AS TO FORM AND LEGALITY:

Karl Dean

Metropolitan Attorney

LEGISLATIVE HISTORY	
Introduced:	June 6, 2006
Passed First Reading:	June 6, 2006
Referred to:	Budget & Finance Committee
Passed Second Reading:	June 20, 2006
Substitute Introduced:	June 27, 2006
Amended:	June 27, 2006
Passed Third Reading:	June 27, 2006 - Roll Call Vote
Approved:	June 29, 2006
By:	

Members of the Metropolitan Council

BILL NO. BL 2006-1091

AN ORDINANCE ESTABLISHING THE TAX LEVY IN THE GENERAL SERVICES DISTRICT FOR THE FISCAL YEAR 2006-2007, AND DECLARING THE AMOUNT REQUIRED FOR THE ANNUAL OPERATING BUDGET OF THE URBAN SERVICES DISTRICT, PURSUANT TO SECTION 6.07 OF THE METROPOLITAN CHARTER.

BE IT ENACTED BY THE COUNCIL OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY:

SECTION 1. That the tax levy for the General Services District of the Metropolitan Government of Nashville and Davidson County for the fiscal year 2006-2007 on each \$100.00 assessed value of all property, real, tangible personal, intangible personal and mixed, with the General Services District, shall be \$4.04 prorated and distributed as follows:

1. General Fund	\$2.07	per \$100.00
2. School Fund	\$1.33	per \$100.00
3. Debt Service Fund	\$.47	per \$100.00
4. School Debt Service Fund	<u>\$.17</u>	per \$100.00
Total Levy General Services District	\$4.04	per \$100.00

SECTION 2. That \$0.08 per \$100.00 of the revenue of the General Services District General Fund generated from this tax levy collected from the area of the Urban Services District will be deposited to the credit of the General Fund of the Urban Services District.

SECTION 3. Pursuant to Section 6.07 of the Charter, BE IT HEREBY DETERMINED AND DECLARED that the annual operating budget of the Urban Services District for the fiscal year 2006-2007 requires \$74,540,500 by a property tax levy therein, and the Urban Council is hereby directed to levy a tax upon all property, real, tangible personal, intangible personal and mixed, within the Urban Services District of \$0.65 per \$100.00 of assessed valuation, prorated and distributed as follows:

1. General Fund	\$.56	Per \$100.00
2. Debt Service Fund	<u>\$.09</u>	Per \$100.00
Total Levy Urban Services District	\$0.65	Per \$100.00

SECTION 4. That the amount of revenue generated in accordance with Section 2 above will be deposited to the credit of the General Fund of the Urban Services District.

SECTION 5. This ordinance shall take effect from and after its passage, the welfare of the Metropolitan Government of Nashville and Davidson County requiring it.

**APPROVED AND RECOMMENDED
BY:**

INTRODUCED BY:

Bill Purcell

Metropolitan County Mayor

Amanda McClendon

David Manning

Director of Finance

Talia Lomax-O'dneal


Budget Officer

Members of Council

**APPROVED AS TO FORM AND
LEGALITY:**

Karl Dean

Metropolitan Attorney

LEGISLATIVE HISTORY	
Introduced:	June 6, 2006
Passed First Reading:	June 6, 2006
Referred to:	Budget & Finance Committee
Passed Second Reading:	June 20, 2006
Passed Third Reading:	June 27, 2006
Approved:	June 29, 2006
By:	

URBAN COUNCIL RESOLUTION NO. RS2006-46

A RESOLUTION LEVYING A PROPERTY TAX AND ESTABLISHING THE TAX RATE FOR SUCH TAX LEVY IN THE URBAN SERVICES DISTRICT OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY FOR THE FISCAL YEAR 2006-2007.

BE IT RESOLVED BY THE URBAN COUNCIL OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY:

SECTION 1. That there is hereby levied a tax upon all property, real, tangible personal, intangible personal and mixed, within the Urban Services District of the Metropolitan Government of Nashville and Davidson County for the fiscal year 2006-2007 of \$0.65 on each \$100.00 assessed value of all property, real, tangible personal, intangible personal and mixed, within the Urban Services District, prorated and distributed as follows:

1. General Fund	\$.56	per \$100.00
2. Debt Service Fund	\$ <u>.09</u>	per \$100.00
Total Levy Urban Services District	\$ 0.65	per \$100.00

SECTION 2. That the amount of revenue generated in accordance with Section 2 of Bill No. BL2006-1090 of the Metropolitan County Council will be deposited to the credit of the General Fund of the Urban Services District.

SECTION 3. This Resolution shall take effect from and after its adoption, the welfare of The Metropolitan Government of Nashville and Davidson County requiring it.

APPROVED AND RECOMMENDED BY:

INTRODUCED BY:

David Manning

Director of Finance

Talia Lomax-O'dneal

Budget Officer

Members of Council

APPROVED AS TO FORM AND
LEGALITY:

Karl Dean

Metropolitan Attorney

Appendix 2: Financial Schedules

Appendix 1

Appendix 1, which ends on the preceding page, presents the legal documents that enact the annual operating budget. They are, in order:

- The Recommended Budget Ordinance, presented by the Mayor to the Council for their review and approval.
- The proposed Tax Levy Ordinance, establishing the proposed tax levy in the general services district and declaring the amount required for the operating budget of the urban services district.
- The proposed Urban Council Resolution, levying the proposed property tax levy and tax rates for the urban services district.

To avoid confusion, pages of the budget ordinance (the first document in Appendix 1) are numbered as in the original legislation rather than continuing the page numbering system used elsewhere in this book. The regular numbering picks up with Appendix 2.

Appendix 2

Appendix 2 presents financial information in different ways to facilitate comparison between departments and over time. It includes three schedules. Any schedule's footnote references are described below.

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

This schedule summarizes the revenues and expenditures of each of the six budgetary (primary tax-supported) funds, from actual FY 2003 data through the FY 2007 Recommended Budget. It also shows how revenues and expenditures contribute to fund balances in each fund. Notes include:

FY 2006 ending fund balances are based on the budget. They assume that, when the ledgers are closed for FY 2006, actual revenues and expenditures will match the budget. Actual data for FY 2006 is not available as this book goes to press, and the government does not formally project estimated revenues and expenditures at the level of detail shown in these tables until the Comprehensive Annual Financial Report (CAFR) is published. Actual data for FY 2006 will be published in the CAFR for the Fiscal Year Ended June 30, 2006, when that document is released this winter.

SCHEDULE 2 - FY 2007 DEPARTMENTAL RECOMMENDED BUDGET BY FUND TYPE

This schedule presents each department's combined FY 2007 Recommended expenditure budgets by fund type. Internal Service funds are not included. This table allows you to view all recommended expenditures for a department regardless of the fund type in which those expenditures are budgeted.

Note, however, that even though this table combines the Recommended budgets of various funds that a department uses, the budget of one fund usually cannot be commingled with or substituted for the budget of another fund, even within the same department.

SCHEDULE 3 - HISTORICAL EXPENDITURES

This schedule shows trends in expenditures and full-time equivalent positions (FTEs) for each department and fund, from FY 2004 through the FY 07 Recommended Budget.

* Gross total dollar amounts include duplications due to interfund transfers.

Appendix 2: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

GENERAL FUND - GSD	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	FY 2007 REC. BUDGET
BEGINNING FUND BALANCE	<u>91,639,270</u>	<u>63,900,209</u>	<u>31,179,660</u>	<u>28,950,000</u>	<u>28,950,000</u>
REVENUES / SOURCES					
Property Tax - Current Year	241,822,555	241,318,409	244,602,149	294,844,300	307,501,000
Delinquent Property Taxes	9,056,172	9,477,870	8,033,496	10,106,100	19,903,900
Payments in Lieu of Prop. Taxes	13,642,436	14,150,101	14,394,760	14,245,100	16,102,000
Local Option Sales Tax (2 1/4%)	75,173,989	78,191,007	81,591,080	0	92,397,100
Licenses & Permits	64,755,601	66,156,490	71,778,491	84,895,500	86,371,200
Fines, Forfeits, & Penalties	10,534,609	9,543,823	12,029,361	77,904,400	13,766,800
Revenues From Use of Money or Property	910,470	91,593	953,890	10,553,000	0
Federal Direct	3,481,204	2,870,002	1,076,690	402,000	8,931,700
Federal Through State	12,100,877	11,930,942	3,326,304	4,028,700	1,524,300
Federal Through Other	5,112,478	5,331,898	4,002,324	3,077,300	6,023,300
State Direct	64,689,375	49,740,637	50,460,419	5,957,300	55,276,600
Other Government Agencies	771,171	5,298,200	6,266,916	54,237,500	618,700
Commissions & Fees	18,953,278	19,637,940	21,072,982	532,700	21,427,900
Charges for Current Services	21,210,278	21,537,521	24,092,957	18,977,200	29,229,900
Compensation From Property	5,485,645	1,020,384	550,470	27,322,200	241,700
Contributions and Gifts	556,455	539,404	667,940	237,700	532,300
Miscellaneous Revenue	613,022	1,034,395	996,206	561,050	814,500
Operating Transfers In	9,122,428	17,029,808	8,294,897	658,500	8,415,200
Non-Operating Transfers In	253,391	6,346,539	8,275,737	9,398,000	9,908,100
Reserves Appropriated	0	0	0	13,900,500	0
Fund Balance Appropriated	<u>27,739,061</u>	<u>32,720,549</u>	<u>4,523,692</u>	<u>0</u>	<u>0</u>
GROSS REVENUES	<u>585,984,495</u>	<u>593,967,512</u>	<u>566,990,761</u>	<u>631,839,050</u>	<u>678,986,200</u>
Intradistrict Transfers	(2,465,878)	(2,298,181)	(109,939)	(2,118,000)	(2,118,000)
Interdistrict Transfers	<u>(1,467,689)</u>	<u>(1,433,000)</u>	<u>(481,000)</u>	<u>(1,433,000)</u>	<u>(1,433,000)</u>
TOTAL REVENUES	<u>582,050,928</u>	<u>590,236,331</u>	<u>566,399,822</u>	<u>628,288,050</u>	<u>675,435,200</u>
EXPENDITURES / USES					
General Government	87,513,730	108,711,633	93,963,077	113,089,400	138,943,900
Fiscal Administration	20,485,002	21,178,900	14,180,153	15,241,900	15,252,400
Administration of Justice	46,379,795	50,886,310	54,849,535	53,357,800	58,378,300
Law Enforc. & Care of Prisoners	168,821,320	158,404,438	169,829,491	181,774,050	186,773,400
Fire Prevention & Control	29,712,457	31,914,334	39,772,195	39,898,900	43,457,800
Regulation, Inspection, Economic Development	47,332,950	32,914,261	16,474,883	17,735,400	22,694,400
Conservation of Natural Resources	311,037	398,925	352,566	474,400	498,100
Social Services	12,917,370	14,381,211	9,589,643	9,211,300	9,165,500
Health and Hospitals	39,792,946	42,152,942	57,187,316	77,416,100	84,293,800
Library System	17,798,112	19,426,346	18,527,933	20,064,800	20,267,600
Recreational, Cultural, Community Support	72,163,400	74,981,674	35,050,810	41,922,300	43,442,000
Infrastructure and Transportation	42,756,376	38,616,538	53,957,597	60,249,400	55,819,000
Debt Service	0	0	0	0	0
Education	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
GROSS EXPENDITURES	<u>585,984,495</u>	<u>593,967,512</u>	<u>563,735,199</u>	<u>630,435,750</u>	<u>678,986,200</u>
Intradistrict Transfers	(2,465,878)	(2,298,181)	(109,939)	(2,118,000)	(2,118,000)
Interdistrict Transfers	<u>(1,467,689)</u>	<u>(1,433,000)</u>	<u>(481,000)</u>	<u>(1,433,000)</u>	<u>(1,433,000)</u>
TOTAL EXPENDITURES	<u>582,050,928</u>	<u>590,236,331</u>	<u>563,144,260</u>	<u>626,884,750</u>	<u>675,435,200</u>
ENDING FUND BALANCE	<u>63,900,209</u>	<u>31,179,660</u>	<u>26,655,968</u>	<u>28,950,000</u>	<u>28,950,000</u>

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

DEBT SERVICE - GSD	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	FY 2007 REC. BUDGET
BEGINNING FUND BALANCE	<u>72,002,906</u>	<u>70,087,355</u>	<u>59,430,520</u>	<u>34,388,200</u>	<u>33,775,600</u>
REVENUES / SOURCES					
Property Tax - Current Year	55,332,014	55,196,043	55,998,637	80,494,700	72,096,200
Delinquent Property Taxes	1,388,634	1,492,580	1,151,403	1,714,200	3,081,300
Payments in Lieu of Prop. Taxes	0	0	0	0	0
Local Option Sales Tax (2 1/4%)	2,236,715	2,198,880	1,862,619	2,355,400	2,100,000
Licenses & Permits	0	0	0	0	0
Fines, Forfeits, & Penalties	0	0	249,637	1,110,200	398,000
Revenues From Use of Money or Property	1,158,091	314,655	1,146,945	442,700	
Federal Direct	0	0	0	0	0
Federal Through State	0	0	0	0	0
Federal Through Other	0	0	0	0	0
State Direct	1,372,640	1,544,421	202,713	750,000	1,500,000
Other Government Agencies	2,802,226	4,200,000	4,540,403	2,827,000	1,400,000
Commissions & Fees	0	0	0	0	0
Charges for Current Services	0	0	0	0	1,400,100
Compensation From Property	0	0	0	0	0
Contributions and Gifts	0	0	0	0	0
Miscellaneous Revenue	43,544,746	74	170,844,717	0	0
Operating Transfers In	10,518,195	9,859,690	10,267,337	9,383,000	13,025,100
Non-Operating Transfers In	0	0	0	0	0
Reserves Appropriated	0	0	0	0	0
Fund Balance Appropriated	<u>1,915,551</u>	<u>10,656,835</u>	<u>11,663,847</u>	<u>612,600</u>	<u>0</u>
GROSS REVENUES	<u>120,268,812</u>	<u>85,463,178</u>	<u>257,928,258</u>	<u>99,689,800</u>	<u>95,000,700</u>
Intradistrict Transfers	(3,351,554)	(3,353,782)	(3,335,845)	(3,356,100)	(12,154,000)
Interdistrict Transfers	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL REVENUES	<u>116,917,258</u>	<u>82,109,396</u>	<u>254,592,413</u>	<u>96,333,700</u>	<u>82,846,700</u>
EXPENDITURES / USES					
General Government	0	0	0	0	0
Fiscal Administration	0	0	0	0	0
Administration of Justice	0	0	0	0	0
Law Enforc. & Care of Prisoners	0	0	0	0	0
Fire Prevention & Control	0	0	0	0	0
Regulation, Inspection, Economic Development	0	0	0	0	0
Conservation of Natural Resources	0	0	0	0	0
Social Services	0	0	0	0	0
Health and Hospitals	0	0	0	0	0
Library System	0	0	0	0	0
Recreational, Cultural, Community Support	0	0	0	0	0
Infrastructure and Transportation	0	0	0	0	0
Debt Service	120,268,812	85,463,178	257,928,258	99,689,800	95,000,700
Education	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
GROSS EXPENDITURES	<u>120,268,812</u>	<u>85,463,178</u>	<u>257,928,258</u>	<u>99,689,800</u>	<u>95,000,700</u>
Intradistrict Transfers	(3,351,554)	(3,353,782)	(3,335,845)	(3,356,100)	(12,154,000)
Interdistrict Transfers	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL EXPENDITURES	<u>116,917,258</u>	<u>82,109,396</u>	<u>254,592,413</u>	<u>96,333,700</u>	<u>82,846,700</u>
ENDING FUND BALANCE	<u>70,087,355</u>	<u>59,430,520</u>	<u>47,766,673</u>	<u>33,775,600</u>	<u>33,775,600</u>

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

GENERAL PURPOSE SCHOOL FUND	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	FY 2007 REC. BUDGET
BEGINNING FUND BALANCE	<u>60,474,307</u>	<u>64,663,513</u>	<u>37,442,510</u>	<u>44,737,600</u>	<u>44,737,600</u>
REVENUES / SOURCES					
Property Tax - Current Year	163,386,589	162,985,002	165,355,193	201,356,600	202,864,700
Delinquent Property Taxes	3,937,230	4,207,052	3,376,575	6,577,200	7,514,900
Payments in Lieu of Prop. Taxes	3,137,178	3,258,969	3,427,285	3,421,500	2,900,000
Local Option Sales Tax (2 1/4%)	137,319,134	143,859,118	150,258,233	153,984,600	167,786,400
Licenses & Permits	3,113,554	3,033,049	3,248,128	2,791,500	2,847,300
Fines, Forfeits, & Penalties	5,840	5,898	17,300	5,300	5,300
Revenues From Use of Money or Property	684,915	84,415	358,074	140,000	213,700
Federal Direct	12,525	33,665	108,207	88,000	88,000
Federal Through State	171,193	128,756	168,971	345,000	345,000
Federal Through Other	0	0	0	0	0
State Direct	151,981,344	155,049,962	164,566,681	170,000,600	175,100,800
Other Government Agencies	2,037	1,204	1,798	1,800	6,200
Commissions & Fees	0	0	0	0	0
Charges for Current Services	269,457	829,974	709,050	1,183,500	1,179,100
Compensation From Property	413,965	377,102	291,640	409,500	409,500
Contributions and Gifts	438,064	347,191	663,328	665,000	665,000
Miscellaneous Revenue	2,937	227,264	164,864	5,200	5,200
Operating Transfers In	1,723,569	1,214,959	1,862,703	1,275,200	1,299,000
Non-Operating Transfers In	0	0	0	0	0
Reserves Appropriated	0	0	0	0	0
Fund Balance Appropriated	<u>(4,189,206)</u>	<u>27,221,003</u>	<u>18,999,783</u>	<u>0</u>	<u>0</u>
GROSS REVENUES	<u>462,410,325</u>	<u>502,864,583</u>	<u>513,577,813</u>	<u>542,250,500</u>	<u>563,230,100</u>
Intradistrict Transfers	(10,433)	(2,412)	0	0	0
Interdistrict Transfers	<u>(150)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL REVENUES	<u>462,399,742</u>	<u>502,862,171</u>	<u>513,577,813</u>	<u>542,250,500</u>	<u>563,230,100</u>
EXPENDITURES / USES					
General Government	0	0	0	0	0
Fiscal Administration	0	0	0	0	0
Administration of Justice	0	0	0	0	0
Law Enforc. & Care of Prisoners	0	0	0	0	0
Fire Prevention & Control	0	0	0	0	0
Regulation, Inspection, Economic Development	0	0	0	0	0
Conservation of Natural Resources	0	0	0	0	0
Social Services	0	0	0	0	0
Health and Hospitals	0	0	0	0	0
Library System	0	0	0	0	0
Recreational, Cultural, Community Support	0	0	0	0	0
Infrastructure and Transportation	0	0	0	0	0
Debt Service	0	0	0	0	0
Education	<u>462,410,325</u>	<u>502,864,583</u>	<u>513,577,813</u>	<u>542,250,500</u>	<u>563,230,100</u>
GROSS EXPENDITURES	<u>462,410,325</u>	<u>502,864,583</u>	<u>513,577,813</u>	<u>542,250,500</u>	<u>563,230,100</u>
Intradistrict Transfers	(10,433)	(2,412)	0	0	0
Interdistrict Transfers	<u>(150)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL EXPENDITURES	<u>462,399,742</u>	<u>502,862,171</u>	<u>513,577,813</u>	<u>542,250,500</u>	<u>563,230,100</u>
ENDING FUND BALANCE	<u>64,663,513</u>	<u>37,442,510</u>	<u>18,442,727</u>	<u>44,737,600</u>	<u>44,737,600</u>

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

SCHOOL DEBT SERVICE	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	FY 2007 REC. BUDGET
BEGINNING FUND BALANCE	<u>80,823,039</u>	<u>81,300,373</u>	<u>78,148,782</u>	<u>67,245,500</u>	<u>56,974,200</u>
REVENUES / SOURCES					
Property Tax - Current Year	25,721,251	25,658,219	26,030,786	26,276,600	25,930,100
Delinquent Property Taxes	647,053	698,268	536,306	776,200	4,627,700
Payments in Lieu of Prop. Taxes	0	0	0	0	0
Local Option Sales Tax (2 1/4%)	14,948,019	14,561,900	15,002,900	15,598,700	17,007,900
Licenses & Permits	0	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0	0
Revenues From Use of Money or Property	1,332,540	379,557	1,371,162	697,200	1,728,600
Federal Direct	0	0	0	0	0
Federal Through State	0	0	0	0	0
Federal Through Other	0	0	0	0	0
State Direct	0	0	0	0	0
Other Government Agencies	0	0	0	0	0
Commissions & Fees	0	0	0	0	0
Charges for Current Services	0	0	0	0	0
Compensation From Property	0	0	0	0	0
Contributions and Gifts	0	0	0	0	0
Miscellaneous Revenue	64,306,585	0	86,292,945	0	0
Operating Transfers In	444,910	205,052	1,276,498	0	107,500
Non-Operating Transfers In	0	0	0	0	0
Reserves Appropriated	0	0	0	0	0
Fund Balance Appropriated	<u>(477,334)</u>	<u>3,151,591</u>	<u>2,817,971</u>	<u>10,271,300</u>	<u>10,035,900</u>
GROSS REVENUES	<u>106,923,024</u>	<u>44,654,587</u>	<u>133,328,568</u>	<u>53,620,000</u>	<u>59,437,700</u>
Intradistrict Transfers	0	0	0	0	0
Interdistrict Transfers	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL REVENUES	<u>106,923,024</u>	<u>44,654,587</u>	<u>133,328,568</u>	<u>53,620,000</u>	<u>59,437,700</u>
EXPENDITURES / USES					
General Government	0	0	0	0	0
Fiscal Administration	0	0	0	0	0
Administration of Justice	0	0	0	0	0
Law Enforc. & Care of Prisoners	0	0	0	0	0
Fire Prevention & Control	0	0	0	0	0
Regulation, Inspection, Economic Development	0	0	0	0	0
Conservation of Natural Resources	0	0	0	0	0
Social Services	0	0	0	0	0
Health and Hospitals	0	0	0	0	0
Library System	0	0	0	0	0
Recreational, Cultural, Community Support	0	0	0	0	0
Infrastructure and Transportation	0	0	0	0	0
Debt Service	106,923,024	44,320,054	132,049,720	53,620,000	59,437,700
Education	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
GROSS EXPENDITURES	<u>106,923,024</u>	<u>44,320,054</u>	<u>132,049,720</u>	<u>53,620,000</u>	<u>59,437,700</u>
Intradistrict Transfers	0	0	0	0	0
Interdistrict Transfers	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL EXPENDITURES	<u>106,923,024</u>	<u>44,320,054</u>	<u>132,049,720</u>	<u>53,620,000</u>	<u>59,437,700</u>
ENDING FUND BALANCE	<u>81,300,373</u>	<u>78,148,782</u>	<u>75,330,811</u>	<u>56,974,200</u>	<u>46,938,300</u>

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

GENERAL FUND - USD	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	FY 2007 REC. BUDGET
BEGINNING FUND BALANCE	<u>17,848,970</u>	<u>15,205,042</u>	<u>5,006,117</u>	<u>9,000,000</u>	<u>9,000,000</u>
REVENUES / SOURCES					
Property Tax - Current Year	62,647,778	61,887,152	64,607,806	64,139,600	65,355,500
Delinquent Property Taxes	2,202,642	3,054,576	2,641,624	2,396,400	5,252,700
Payments in Lieu of Prop. Taxes	8,549,143	8,894,803	9,255,306	9,097,600	10,640,000
Local Option Sales Tax (2 1/4%)	1,008,276	1,062,415	1,083,593	1,072,400	0
Licenses & Permits	10,420,971	10,549,449	11,909,222	11,824,200	12,545,600
Fines, Forfeits, & Penalties	0	0	0	0	0
Revenues From Use of Money or Property	213,414	(10,810)	61,062	0	0
Federal Direct	0	0	0	450,000	450,000
Federal Through State	0	0	0	0	0
Federal Through Other	0	0	0	0	0
State Direct	8,077,274	5,614,542	8,697,501	7,312,000	8,622,000
Other Government Agencies	0	0	0	0	0
Commissions & Fees	0	0	0	0	0
Charges for Current Services	520,318	748,654	697,174	706,800	688,500
Compensation From Property	8,148	605,521	0	0	0
Contributions and Gifts	0	0	0	0	0
Miscellaneous Revenue	23	0	0	0	0
Operating Transfers In	1,004,091	185,656	0	0	0
Non-Operating Transfers In	0	0	0	4,672,400	0
Reserves Appropriated	0	0	0	0	0
Fund Balance Appropriated	<u>2,643,928</u>	<u>10,198,925</u>	<u>(3,767,181)</u>	<u>(1,498,900)</u>	<u>0</u>
GROSS REVENUES	<u>97,296,006</u>	<u>102,790,883</u>	<u>95,186,107</u>	<u>100,172,500</u>	<u>103,554,300</u>
Intradistrict Transfers	0	0	0	0	0
Interdistrict Transfers	<u>(1,004,091)</u>	<u>0</u>	<u>0</u>	<u>(4,672,400)</u>	<u>0</u>
TOTAL REVENUES	<u>96,291,915</u>	<u>102,790,883</u>	<u>95,186,107</u>	<u>95,500,100</u>	<u>103,554,300</u>
EXPENDITURES / USES					
General Government	22,511,668	22,596,979	21,103,841	22,348,200	26,229,400
Fiscal Administration	0	0	0	0	0
Administration of Justice	0	0	0	0	0
Law Enforc. & Care of Prisoners	481,000	481,000	481,000	481,000	481,000
Fire Prevention & Control	56,344,921	61,352,247	55,273,551	58,766,400	58,964,500
Regulation, Inspection, Economic Development	914,424	867,657	798,666	900,000	1,241,800
Conservation of Natural Resources	0	0	0	0	0
Social Services	0	0	0	0	0
Health and Hospitals	0	0	0	0	0
Library System	0	0	0	0	0
Recreational, Cultural, Community Support	0	0	35,000	135,400	135,400
Infrastructure and Transportation	17,043,993	17,493,001	16,149,119	17,541,500	16,502,200
Debt Service	0	0	0	0	0
Education	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
GROSS EXPENDITURES	<u>97,296,006</u>	<u>102,790,884</u>	<u>93,841,177</u>	<u>100,172,500</u>	<u>103,554,300</u>
Intradistrict Transfers	0	0	0	0	0
Interdistrict Transfers	<u>(1,004,091)</u>	<u>0</u>	<u>0</u>	<u>(4,672,400)</u>	<u>0</u>
TOTAL EXPENDITURES	<u>96,291,915</u>	<u>102,790,884</u>	<u>93,841,177</u>	<u>95,500,100</u>	<u>103,554,300</u>
ENDING FUND BALANCE	<u>15,205,042</u>	<u>5,006,117</u>	<u>8,773,298</u>	<u>10,498,900</u>	<u>9,000,000</u>

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

DEBT SERVICE - USD	FY 2003 ACTUAL	FY 2004 ACTUAL	FY 2005 ACTUAL	FY 2006 BUDGET	FY 2007 REC. BUDGET
BEGINNING FUND BALANCE	<u>12,062,613</u>	<u>13,304,993</u>	<u>14,064,794</u>	<u>12,400,000</u>	<u>8,448,700</u>
REVENUES / SOURCES					
Property Tax - Current Year	8,583,351	8,479,138	8,851,894	8,865,000	9,185,000
Delinquent Property Taxes	212,999	254,751	231,619	250,900	631,100
Payments in Lieu of Prop. Taxes	263,985	241,659	0	0	0
Local Option Sales Tax (2 1/4%)	0	0	0	0	0
Licenses & Permits	0	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0	0
Revenues From Use of Money or Property	202	23,329	73,698	44,400	359,000
Federal Direct	0	0	0	0	0
Federal Through State	0	0	0	0	0
Federal Through Other	0	0	0	0	0
State Direct	0	0	0	0	0
Other Government Agencies	481	0	0	0	0
Commissions & Fees	0	0	0	0	0
Charges for Current Services	0	0	0	0	0
Compensation From Property	0	0	0	0	0
Contributions and Gifts	0	0	0	0	0
Miscellaneous Revenue	6,447,294	0	7,120,135	0	0
Operating Transfers In	8,638,016	8,475,409	8,607,829	7,784,000	0
Non-Operating Transfers In	0	0	0	0	0
Reserves Appropriated	0	0	0	0	0
Fund Balance Appropriated	<u>(1,242,380)</u>	<u>(759,801)</u>	<u>(27,935)</u>	<u>3,951,300</u>	<u>8,547,900</u>
GROSS REVENUES	<u>22,903,948</u>	<u>16,714,485</u>	<u>24,857,240</u>	<u>20,895,600</u>	<u>18,723,000</u>
Intradistrict Transfers	0	0	0	0	(7,778,600)
Interdistrict Transfers	<u>0</u>	<u>(7,814,000)</u>	<u>(7,794,900)</u>	<u>(7,784,000)</u>	<u>0</u>
TOTAL REVENUES	<u>22,903,948</u>	<u>8,900,485</u>	<u>17,062,340</u>	<u>13,111,600</u>	<u>10,944,400</u>
EXPENDITURES / USES					
General Government	0	0	0	0	0
Fiscal Administration	0	0	0	0	0
Administration of Justice	0	0	0	0	0
Law Enforc. & Care of Prisoners	0	0	0	0	0
Fire Prevention & Control	0	0	0	0	0
Regulation, Inspection, Economic Development	0	0	0	0	0
Conservation of Natural Resources	0	0	0	0	0
Social Services	0	0	0	0	0
Health and Hospitals	0	0	0	0	0
Library System	0	0	0	0	0
Recreational, Cultural, Community Support	0	0	0	0	0
Infrastructure and Transportation	0	0	0	0	0
Debt Service	22,903,948	16,714,485	24,857,240	20,895,600	18,723,000
Education	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
GROSS EXPENDITURES	<u>22,903,948</u>	<u>16,714,485</u>	<u>24,857,240</u>	<u>20,895,600</u>	<u>18,723,000</u>
Intradistrict Transfers	0	0	0	0	(7,778,600)
Interdistrict Transfers	<u>0</u>	<u>(7,814,000)</u>	<u>(7,794,900)</u>	<u>(7,784,000)</u>	<u>0</u>
TOTAL EXPENDITURES	<u>22,903,948</u>	<u>8,900,485</u>	<u>17,062,340</u>	<u>13,111,600</u>	<u>10,944,400</u>
ENDING FUND BALANCE	<u>13,304,993</u>	<u>14,064,794</u>	<u>14,092,729</u>	<u>8,448,700</u>	<u>(99,200)</u>

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

TOTAL - ALL BUDGETARY FUNDS	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007 REC. BUDGET
	ACTUAL	ACTUAL	ACTUAL	BUDGET	
BEGINNING FUND BALANCE	<u>334,851,105</u>	<u>308,461,485</u>	<u>225,272,383</u>	<u>196,721,300</u>	<u>183,385,000</u>
REVENUES / SOURCES					
Property Tax - Current Year	557,493,538	555,523,963	565,446,465	675,976,800	682,932,500
Delinquent Property Taxes	17,444,730	19,185,097	15,971,023	21,821,000	41,011,600
Payments in Lieu of Prop. Taxes	25,592,742	26,545,532	27,077,351	26,764,200	29,642,000
Local Option Sales Tax (2 1/4%)	230,686,133	239,873,320	249,798,425	173,011,100	279,291,400
Licenses & Permits	78,290,126	79,738,988	86,935,841	99,511,200	101,764,100
Fines, Forfeits, & Penalties	10,540,449	9,549,721	12,296,298	79,019,900	14,170,100
Revenues From Use of Money or Property	4,299,632	882,739	3,964,831	11,877,300	2,301,300
Federal Direct	3,493,729	2,903,667	1,184,897	940,000	9,469,700
Federal Through State	12,272,070	12,059,698	3,495,275	4,373,700	1,869,300
Federal Through Other	5,112,478	5,331,898	4,002,324	3,077,300	6,023,300
State Direct	226,120,633	211,949,562	223,927,314	184,019,900	240,499,400
Other Government Agencies	3,575,915	9,499,404	10,809,117	57,066,300	2,024,900
Commissions & Fees	18,953,278	19,637,940	21,072,982	532,700	21,427,900
Charges for Current Services	22,000,053	23,116,149	25,499,181	20,867,500	32,497,600
Compensation From Property	5,907,758	2,003,007	842,110	27,731,700	651,200
Contributions and Gifts	994,519	886,595	1,331,268	902,700	1,197,300
Miscellaneous Revenue	114,914,607	1,261,733	265,418,867	566,250	819,700
Operating Transfers In	31,451,209	36,970,574	30,309,264	19,100,700	22,846,800
Non-Operating Transfers In	253,391	6,346,539	8,275,737	14,070,400	9,908,100
Reserves Appropriated	0	0	0	13,900,500	0
Fund Balance Appropriated	<u>26,389,620</u>	<u>83,189,102</u>	<u>34,210,177</u>	<u>13,336,300</u>	<u>18,583,800</u>
GROSS REVENUES	<u>1,395,786,610</u>	<u>1,346,455,228</u>	<u>1,591,868,747</u>	<u>1,448,467,450</u>	<u>1,518,932,000</u>
Intradistrict Transfers	(5,827,865)	(5,654,375)	(3,445,784)	(5,474,100)	(22,050,600)
Interdistrict Transfers	<u>(2,471,930)</u>	<u>(9,247,000)</u>	<u>(8,275,900)</u>	<u>(13,889,400)</u>	<u>(1,433,000)</u>
TOTAL REVENUES	<u>1,387,486,815</u>	<u>1,331,553,853</u>	<u>1,580,147,063</u>	<u>1,429,103,950</u>	<u>1,495,448,400</u>
EXPENDITURES / USES					
General Government	110,025,398	131,308,612	115,066,918	135,437,600	165,173,300
Fiscal Administration	20,485,002	21,178,900	14,180,153	15,241,900	15,252,400
Administration of Justice	46,379,795	50,886,310	54,849,535	53,357,800	58,378,300
Law Enforc. & Care of Prisoners	169,302,320	158,885,438	170,310,491	182,255,050	187,254,400
Fire Prevention & Control	86,057,378	93,266,581	95,045,746	98,665,300	102,422,300
Regulation, Inspection, Economic Development	48,247,374	33,781,918	17,273,549	18,635,400	23,936,200
Conservation of Natural Resources	311,037	398,925	352,566	474,400	498,100
Social Services	12,917,370	14,381,211	9,589,643	9,211,300	9,165,500
Health and Hospitals	39,792,946	42,152,942	57,187,316	77,416,100	84,293,800
Library System	17,798,112	19,426,346	18,527,933	20,064,800	20,267,600
Recreational, Cultural, Community Support	72,163,400	74,981,674	35,085,810	42,057,700	43,577,400
Infrastructure and Transportation	59,800,369	56,109,539	70,106,716	77,790,900	72,321,200
Debt Service	250,095,784	146,497,717	414,835,218	174,205,400	173,161,400
Education	462,410,325	502,864,583	513,577,813	542,250,500	563,230,100
GROSS EXPENDITURES	<u>1,395,786,610</u>	<u>1,346,120,696</u>	<u>1,585,989,407</u>	<u>1,447,064,150</u>	<u>1,518,932,000</u>
Intradistrict Transfers	(5,827,865)	(5,654,375)	(3,445,784)	(5,474,100)	(22,050,600)
Interdistrict Transfers	<u>(2,471,930)</u>	<u>(9,247,000)</u>	<u>(8,275,900)</u>	<u>(13,889,400)</u>	<u>(1,433,000)</u>
TOTAL EXPENDITURES	<u>1,387,486,815</u>	<u>1,331,219,321</u>	<u>1,574,267,723</u>	<u>1,427,700,650</u>	<u>1,495,448,400</u>
ENDING FUND BALANCE	<u>308,461,485</u>	<u>225,272,383</u>	<u>191,062,206</u>	<u>183,385,000</u>	<u>164,801,200</u>

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Financial Schedules

SCHEDULE 2 - FY2007 RECOMMENDED DEPARTMENTAL BUDGET BY FUND TYPE

	Department	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfers	Dept. Total
1	Administrative Expenditures (with details):	195,241,900	27,606,600	26,972,100	23,436,000	(3,230,900)	269,767,700
1101104	County Retire Match	3,535,800	0	0	0	0	3,535,800
1101107	Cnty Teach Retire Match	6,967,100	0	0	0	0	6,967,100
1101109	Health Insurance Match	23,659,200	0	0	0	0	23,659,200
1101110	Death Benefit Payments	201,900	0	0	0	0	201,900
1101113	Pens IOD Medical Expense	0	0	0	0	0	0
1101114	Unemployment Compensation	571,800	0	0	0	0	571,800
1101115	Life Insurance Match	1,314,300	0	0	0	0	1,314,300
1101117	Regional Transit Authority	149,400	0	0	0	0	149,400
1101118	Econ/Job Incentives	1,409,200	0	0	0	0	1,409,200
1101120	Employee IOD Med Expense	0	0	0	0	0	0
1101127	Contingency Facility Rental	1,843,700	0	0	0	0	1,843,700
1101140	Benefit Adjustments	23,146,100	0	0	0	0	23,146,100
1101180	Relocation Metro Agencies	516,400	0	0	0	0	516,400
1101190	Operational Xfr GSD to USD	0	0	0	0	0	0
1101204	Metro Action Commission	3,324,700	0	0	0	0	3,324,700
1101213	NCAC Local Match	410,500	0	0	0	0	410,500
1101218	District Energy System	2,291,300	0	0	0	0	2,291,300
1101221	Subsidy Gaylord Enter Cent	4,084,200	0	0	0	0	4,084,200
1101222	Stadium Maintenance	1,009,700	0	0	0	0	1,009,700
1101224	Contingency Subrogation	101,000	0	0	0	0	101,000
1101225	GSD Debt Transfer-Stadium	3,230,900	0	0	0	(3,230,900)	0
1101235	Managing for Results	0	0	0	0	0	0
1101237	Commuter Rail	644,200	0	0	0	0	644,200
1101239	RTA - Northern Corridor	50,000	0	0	0	0	50,000
1101298	Contingency Local Match	101,000	0	0	0	0	101,000
1101299	Contingency Fed/State Prog	4,291,100	0	0	0	0	4,291,100
1101301	Insurance Reserve	0	0	0	0	0	0
1101302	Surety Bonds	0	0	0	0	0	0
1101303	Corp Dues/Contribution	360,900	0	0	0	0	360,900
1101304	Subsidy MTA	17,829,100	0	0	0	0	17,829,100
1101307	Wilkerson Hearing/Speech	22,500	0	0	0	0	22,500
1101308	Judgments and Losses	0	0	0	0	0	0
1101309	Contingency Account	50,500	0	0	0	0	50,500
1101313	Contingency EMS Collection	1,301,800	0	0	0	0	1,301,800
1101314	Contingency Referendum	0	0	0	0	0	0
1101315	PayPlan Improvements	15,599,100	0	0	0	0	15,599,100
1101323	Contingency RTA Membership	55,100	0	0	0	0	55,100
1101324	Cont'g Def for Disability	0	0	0	0	0	0
1101325	Cont'g Perf Audit Juv Court	0	0	0	0	0	0
1101326	Property Tax Relief Progm	575,500	0	0	0	0	575,500
1101331	Contrib Codes Demolition Fd	100,000	0	0	0	0	100,000
1101408	Budget Adjustment Savings	(21,651,000)	0	0	0	0	(21,651,000)
1101412	Post Audit	1,767,200	0	0	0	0	1,767,200
1101416	Subsidy Advance Planning	50,500	0	0	0	0	50,500
1101420	Subsidy Central Printing	0	0	0	0	0	0
1101424	Greer Stadium Maintenance	252,400	0	0	0	0	252,400
1101426	Subsidy Hospital Authority	49,797,100	0	0	0	0	49,797,100
1101428	Subsidy Muni Auditorium	1,009,100	0	0	0	0	1,009,100
1101480	Cont'g New Facility Ops	5,294,000	0	0	0	0	5,294,000
1101499	GSD General Revenue	26,712,300	0	0	0	0	26,712,300
1101502	Contribute Nash Symphony	15,000	0	0	0	0	15,000
1101505	Contribute Legal Aid Society	22,500	0	0	0	0	22,500

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Financial Schedules

SCHEDULE 2 - FY2007 RECOMMENDED DEPARTMENTAL BUDGET BY FUND TYPE

Department		Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfers	Dept. Total
1101506	Contribute Partnership 2K	300,000	0	0	0	0	300,000
1101510	Contribute Guest House	120,000	0	0	0	0	120,000
1101512	* Contribute Housing Fund	50,000	0	0	0	0	50,000
1101513	Contrib. Intr Min Fel	120,000	0	0	0	0	120,000
1101516	Contribute Adult Literacy	36,900	0	0	0	0	36,900
1101519	Contribute CATV	59,800	0	0	0	0	59,800
1101521	Contribute Humane Assoc	11,200	0	0	0	0	11,200
1101531	Project N'hood Aftercare	569,000	0	0	0	0	569,000
1101540	Contribute Dom Viol Interv	129,800	0	0	0	0	129,800
1101541	Contribute KM Smith	40,500	0	0	0	0	40,500
1101547	Contribute Nash Minority	0	0	0	0	0	0
1101549	Contribute Ujima House Inc	45,000	0	0	0	0	45,000
1101552	Contribute YWCA Domestic V	361,000	0	0	0	0	361,000
1101553	Contribute United Way Fami	332,000	0	0	0	0	332,000
1101555	Contribute Second Harvest	202,500	0	0	0	0	202,500
1101559	Contribute Metro Ed Access	57,500	0	0	0	0	57,500
1101562	Mary Parrish Center	52,600	0	0	0	0	52,600
1101563	Donelson SR Citizens Cente	0	0	0	0	0	0
1101564	Renewal House	15,300	0	0	0	0	15,300
1101565	Jefferson ST United Partne	50,000	0	0	0	0	50,000
1101566	Contingency Utility Incr	1,268,100	0	0	0	0	1,268,100
1101568	Contr Children's Theater	29,700	0	0	0	0	29,700
1101569	Contr Reconc Ministries	30,600	0	0	0	0	30,600
1101570	Contr Mediation Services	37,500	0	0	0	0	37,500
1101574	Cont'b CEO Academy	94,500	0	0	0	0	94,500
1101576	Cont'b Morningstar Dom vio	50,000	0	0	0	0	50,000
1101580	Cont'b Hands on Nashville	75,000	0	0	0	0	75,000
1101582	Cont'b NEON/NRC/Artworks	76,500	0	0	0	0	76,500
1101600	Contingency EBS	250,000	0	0	0	0	250,000
1101602	Subsidy Community Ed	747,600	0	0	0	0	747,600
1102100	Non-Profits Int. Support	26,300	0	0	0	0	26,300
1102150	Schools Internal Support	7,985,900	0	0	0	0	7,985,900
1103010	Chamber Contract	0	0	8,541,400	0	0	8,541,400
1103050	Convention Center 1% Tax	0	0	7,422,000	0	0	7,422,000
1103090	Tourist Related	0	0	4,247,800	0	0	4,247,800
1103100	General Fund Transfer	0	0	4,738,500	0	0	4,738,500
1103110	Farmer's Market	0	0	258,000	0	0	0
1191102	Police/Fire Retire Match	0	8,873,000	0	0	0	8,873,000
1191103	Civil Service Retire Match	0	5,424,700	0	0	0	5,424,700
1191106	Teacher Pens Match	0	4,592,400	0	0	0	4,592,400
1191109	Health Ins Match	0	3,212,900	0	0	0	3,212,900
1191111	Direct Pension Payments	0	9,900	0	0	0	9,900
1191112	Pensioner IOD	0	0	0	0	0	0
1191113	Employee IOD	0	0	0	0	0	0
1191115	Life Ins Match	0	114,000	0	0	0	114,000
1191140	Benefit Adjustments	0	2,891,500	0	0	0	2,891,500
1191224	Contingency Subrogation	0	100,000	0	0	0	100,000
1191299	Contingency Fed/State Prog	0	450,000	0	0	0	450,000
1191301	Insurance and Reserve	0	0	0	0	0	0
1191308	Judgments and Losses	0	0	0	0	0	0
1191309	Contingency Account	0	50,000	0	0	0	50,000
1191315	PayPlan Improvements	0	2,388,900	0	0	0	2,388,900
1191324	USD Cont'g Def forDisabili	0	0	0	0	0	0
1191326	Property Tax Relief	0	135,400	0	0	0	135,400

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Financial Schedules

SCHEDULE 2 - FY2007 RECOMMENDED DEPARTMENTAL BUDGET BY FUND TYPE

	Department	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfers	Dept. Total
1191408	Budget Adjustment Savings	0	(2,264,700)	0	0	0	(2,264,700)
1191499	USD General Revenue	0	1,241,800	0	0	0	1,241,800
1191566	Contingency Utility Incr	0	386,800	0	0	0	386,800
1701000	Cntrl Business Imp Distrct	0	0	662,700	0	0	662,700
1703750	Council Infrastructure	0	0	1,101,700	0	0	1,101,700
	DES-District Energy System	0	0	0	23,436,000	0	23,436,000
2	Metropolitan Council	1,986,600	0	0	0	0	1,986,600
3	Metropolitan Clerk	1,266,100	0	0	0	0	1,266,100
4	Mayor's Office	4,252,300	0	3,861,800	0	0	8,114,100
5	Election Commission	3,023,100	0	0	0	0	3,023,100
6	Law	4,580,300	0	0	0	(103,000)	4,477,300
7	Planning Commission	4,239,800	0	2,669,000	0	0	6,908,800
9	Register of Deeds	2,594,000	0	235,000	0	0	2,829,000
10	General Services	0	0	702,800	1,147,900	0	1,850,700
11	Historical Commission	656,800	0	0	0	0	656,800
14	Information Technology Service	604,200	0	149,800	0	0	754,000
15	Finance	1,440,800	0	0	0	0	1,440,800
16	Assessor of Property	7,439,900	0	0	0	0	7,439,900
17	Trustee	1,978,300	0	0	0	0	1,978,300
18	County Clerk	4,393,400	0	0	0	0	4,393,400
19	District Attorney	4,561,600	0	1,533,300	0	0	6,094,900
21	Public Defender	5,310,700	0	16,600	0	0	5,327,300
22	Juvenile Court Clerk	1,664,000	0	0	0	0	3,204,000
23	Circuit Court Clerk	9,097,900	0	0	0	0	9,097,900
24	Criminal Court Clerk	5,655,900	0	0	0	0	5,655,900
25	Clerk and Master - Chancery	1,675,100	0	0	0	0	1,675,100
26	Juvenile Court	10,951,600	0	1,540,000	0	0	12,491,600
27	General Sessions Court	10,187,300	0	253,000	0	0	10,440,300
28	State Trial Courts	6,628,600	0	3,110,500	0	0	9,739,100
29	Justice Integration Services	2,209,100	0	56,300	0	0	2,265,400
30	Sheriff	52,708,300	0	15,146,800	0	0	67,855,100
31	Police	134,065,100	481,000	8,469,000	3,927,000	(481,000)	146,461,100
32	Fire	43,457,800	58,964,500	965,200	0	0	103,387,500
33	Codes Administration	7,502,400	0	154,800	0	0	7,657,200
34	Beer Board	397,900	0	0	0	0	397,900
35	Agricultural Extension	382,300	0	0	0	0	382,300
36	Soil and Water Conservation	115,800	0	0	0	0	115,800
37	Social Services	8,762,600	0	800	0	(20,300)	8,743,100
38	Health	34,496,700	0	15,878,700	0	(117,700)	50,257,700
39	Public Library	20,267,600	0	1,305,100	0	0	21,572,700
40	Parks	31,978,800	0	2,506,849	0	0	34,485,649
41	Arts Commission	2,790,400	0	3,400	0	0	2,793,800
42	Public Works	37,091,200	16,502,200	23,445,300	0	0	77,038,700
44	Human Relations Commission	402,900	0	0	0	0	402,900
45	Transportation Licensing	339,900	0	0	0	0	339,900
46	Caring for Children	0	0	0	0	0	0
47	Criminal Justice Planning	436,500	0	0	0	0	436,500
60	Farmer's Market	0	0	0	1,214,500	0	1,214,500
61	Municipal Auditorium	0	0	0	2,021,700	0	2,021,700
62	State Fair Board	0	0	0	4,298,700	0	4,298,700
63	Convention Center	0	0	0	6,034,300	0	6,034,300
64	Sports Authority	209,000	0	0	625,200	0	834,200
65	Water and Sewer	0	0	15,116,200	339,523,600	0	354,639,800
66	Bordeaux Long Term Care	0	0	0	35,546,151	0	35,546,151

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Financial Schedules

SCHEDULE 2 - FY2007 RECOMMENDED DEPARTMENTAL BUDGET BY FUND TYPE

Department		Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfers	Dept. Total
67	General Hospital	0	0	0	58,757,594	0	58,757,594
69	Knowles Home	0	0	0	4,382,146	0	4,382,146
75	Metro Action Commission	0	0	16,927,500		0	16,927,500
76	NCAC	0	0	7,327,000	0	0	7,327,000
80	MNPS	563,230,100	0	86,420,300	300,800	0	649,951,200
91	Emergency Communication Center	11,941,700	0	0	0	0	11,941,700
	General Fund Debt Service	95,000,700	18,723,000	0	0	(7,778,600)	105,945,100
	School Fund Debt Service	59,437,700	0	0	0	0	59,437,700
TOTAL		1,396,654,700	122,277,300	234,767,149	481,215,591	(11,731,500)	2,224,465,240

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Financial Schedules

SCHEDULE 3 – HISTORICAL EXPENDITURES

	FY 2004 Actuals	FY 2005 Budget	FY 2006 Budget	FY 2007 Rec. Budget	FTE FY05	FY06	FY07 (Rec.)
GENERAL SERVICES DISTRICT:							
1 Administrative:							
1101104 County Retire Match	2,914,036	3,501,900	3,501,900	3,535,800	0.0	0.0	0.0
1101107 Cnty Teach Retire Match	6,900,400	6,900,400	6,900,400	6,967,100	0.0	0.0	0.0
1101109 Health Insurance Match	19,447,585	19,632,600	23,432,600	23,659,200	0.0	0.0	0.0
1101110 Death Benefit Payments	200,000	200,000	200,000	201,900	0.0	0.0	0.0
1101113 Pens IOD Medical Expense	900,032	1,200,000	1,454,000	0	0.0	0.0	0.0
1101114 Unemployment Compensation	371,913	400,000	414,000	571,800	0.0	0.0	0.0
1101115 Life Insurance Match	248,167	724,000	362,000	1,314,300	0.0	0.0	0.0
1101117 Regional Transit Authori	71,400	71,400	148,000	149,400	0.0	0.0	0.0
1101118 Econ/Job Incentives	0	775,000	950,000	1,409,200	0.0	0.0	0.0
1101120 Employee IOD Med Expense	2,864,707	1,500,000	5,339,500	0	0.0	0.0	0.0
1101122 * NeighborhoodEnhanceGra	90,395	0	0	0	0.0	0.0	0.0
1101123 * Inter PopulationNeedAs	36,333	0	0	0	0.0	0.0	0.0
1101127 Contingency FacilityRent	2,072,862	2,287,300	2,710,600	1,843,700	0.0	0.0	0.0
1101140 Benefit Adjustments	0	9,310,600	6,996,200	23,146,100	0.0	0.0	0.0
1101160 Contingency Appraisal	0	60,000	0	0	0.0	0.0	0.0
1101170 Audit Recommendations	0	-635,000	0	0	0.0	0.0	0.0
1101180 Relocation Metro Agencie	0	0	1,700,000	516,400	0.0	0.0	0.0
1101190 Operational Xfr GSD to U	0	0	0	0	0.0	0.0	0.0
1101204 Metro Action Commission	1,535,300	1,535,300	2,874,700	3,324,700	0.0	0.0	0.0
1101210 * MDHA	14,738	0	0	0	0.0	0.0	0.0
1101213 NCAC Local Match	211,166	181,100	106,100	410,500	0.0	0.0	0.0
1101218 District Energy System	2,000,000	1,698,900	2,173,100	2,291,300	0.0	0.0	0.0
1101219 Stormwater	2,836,900	0	0	0	0.0	0.0	0.0
1101221 Subsidy Gaylord Enter Ce	5,390,781	3,679,800	3,679,800	4,084,200	0.0	0.0	0.0
1101222 Stadium Maintenance	711,984	1,000,000	1,000,000	1,009,700	0.0	0.0	0.0
1101224 Contingency Subrogation	0	100,000	100,000	101,000	0.0	0.0	0.0
1101225 GSD Debt Transfer-Stadiu	3,200,000	3,200,000	3,200,000	3,230,900	0.0	0.0	0.0
1101232 * Subsidy Knowles Home	0	1,880,000	0	0	0.0	0.0	0.0
1101233 Subsidy Farmer's Mkt	259,700	0	0	0	0.0	0.0	0.0
1101235 Managing for Results	209,512	0	0	0	0.0	0.0	0.0
1101237 Commuter Rail	0	0	638,000	644,200	0.0	0.0	0.0
1101238 * National League Cities	82,812	0	0	0	0.0	0.0	0.0
1101239 RTA - Northern Corridor	0	0	0	50,000	0.0	0.0	0.0
1101298 Contingency Local Match	0	100,000	100,000	101,000	0.0	0.0	0.0
1101299 Contingency Fed/State Pr	0	4,250,000	4,250,000	4,291,100	0.0	0.0	0.0
1101301 Insurance Reserve	1,909,983	2,038,400	2,082,500	0	0.0	0.0	0.0
1101302 Surety Bonds	33,981	59,500	59,500	0	0.0	0.0	0.0
1101303 Corp Dues/Contribution	260,836	257,900	307,900	360,900	0.0	0.0	0.0
1101304 Subsidy MTA	11,720,408	12,320,400	16,429,100	17,829,100	0.0	0.0	0.0
1101307 Wilkerson Hearing/Speech	132,349	25,000	25,000	22,500	0.0	0.0	0.0
1101308 Judgments and Losses	890,000	890,000	890,000	0	0.0	0.0	0.0
1101309 Contingency Account	0	50,000	50,000	50,500	0.0	0.0	0.0
1101313 Contingency EMS Collection	0	0	1,152,300	1,301,800	0.0	0.0	0.0
1101314 Contingency Referendum	0	0	500,000	0	0.0	0.0	0.0
1101315 PayPlan Improvements	0	0	20,063,800	15,599,100	0.0	0.0	0.0
1101322 * Contingency GasFranRen	43,343	0	0	0	0.0	0.0	0.0
1101323 Contingency RTA Membersh	54,552	0	54,600	55,100	0.0	0.0	0.0
1101324 Cont'g Def for Disabilit	0	0	1,245,800	0	0.0	0.0	0.0
1101325 Cont'g PerfAudit Juv Cou	0	0	140,000	0	0.0	0.0	0.0
1101326 Property Tax Relief Prog	600,000	564,600	564,600	575,500	0.0	0.0	0.0
1101331 Contrib CodesDemolitionF	0	0	30,000	100,000	0.0	0.0	0.0
1101395 Fringe Benefits	0	75,000	0	0	0.0	0.0	0.0
1101401 * Contribute Forest Fire	4,000	0	0	0	0.0	0.0	0.0
1101408 Budget Adjustment Saving	0	-9,916,300	-14,651,000	-21,651,000	0.0	0.0	0.0
1101411 * Property Management	127,449	0	0	0	0.0	0.0	0.0
1101412 Post Audit	1,998,852	1,354,100	1,354,100	1,767,200	0.0	0.0	0.0
1101413 * Subsidy General Hospit	23,505,100	19,979,300	0	0	0.0	0.0	0.0
1101414 * Subsidy BordeauxHospit	9,241,300	7,855,100	0	0	0.0	0.0	0.0
1101416 Subsidy Advance Planning	33,442	50,000	50,000	50,500	0.0	0.0	0.0
1101420 Subsidy Central Printing	0	0	180,000	0	0.0	0.0	0.0
1101424 Greer Stadium Maintenanc	250,000	250,000	250,000	252,400	0.0	0.0	0.0
1101426 Subsidy Hospital Authori	0	0	44,322,600	49,797,100	0.0	0.0	0.0
1101428 Subsidy Muni Auditorium	0	0	848,300	1,009,100	0.0	0.0	0.0
1101480 Cont'g New Facility Ops	0	0	0	5,294,000	0.0	0.0	0.0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Financial Schedules

SCHEDULE 3 – HISTORICAL EXPENDITURES

	FY 2004 Actuals	FY 2005 Budget	FY 2006 Budget	FY 2007 Rec. Budget	FTE FY05	FY06	FY07 (Rec.)
1101499 GSD General Revenue	21,767,996	22,241,200	24,337,500	26,712,300	0.0	0.0	0.0
1101502 Contribute Nash Symphony	15,000	15,000	15,000	15,000	0.0	0.0	0.0
1101503 Contrib Adventure Sci Ct	265,300	0	0	0	0.0	0.0	0.0
1101505 Contribute LegalAid Soci	65,000	25,000	25,000	22,500	0.0	0.0	0.0
1101506 Contribute Partnership 2	250,000	250,000	250,000	300,000	0.0	0.0	0.0
1101508 Contribute Sports Council	200,000	0	0	0	0.0	0.0	0.0
1101510 Contribute Guest House	156,800	133,300	133,300	120,000	0.0	0.0	0.0
1101512 Contribute Housing Fund	0	0	50,000	50,000	0.0	0.0	0.0
1101513 Contribute Intr Min Fel	0	0	0	120,000	0.0	0.0	0.0
1101516 Contribute Adult Literac	38,600	41,000	41,000	36,900	0.0	0.0	0.0
1101519 Contribute CATV	0	66,500	66,500	59,800	0.0	0.0	0.0
1101521 Contribute Humane Assoc	12,500	12,500	12,500	11,200	0.0	0.0	0.0
1101523 Contribute Council After	8,347	0	0	0	0.0	0.0	0.0
1101531 Project N'hood Aftercare	610,300	518,800	569,000	569,000	0.0	0.0	0.0
1101532 * Contribute Nash Public	1,081,100	0	0	0	0.0	0.0	0.0
1101534 Contribute Sister Cities	30,000	0	0	0	0.0	0.0	0.0
1101539 * Contribute AffordHousi	1,579,016	0	0	0	0.0	0.0	0.0
1101540 Contribute Dom Viol Inte	169,400	144,200	144,200	129,800	0.0	0.0	0.0
1101541 Contribute KM Smith	53,000	45,000	45,000	40,500	0.0	0.0	0.0
1101547 Contribute Nash Minority	0	196,892	150,000	0	0.0	0.0	0.0
1101548 Contribute Cumberland Re	25,000	0	0	0	0.0	0.0	0.0
1101549 Contribute Ujima House Inc	0	0	50,000	45,000	0.0	0.0	0.0
1101550 * Contribute Heart of Ho	300,000	0	0	0	0.0	0.0	0.0
1101551 * Contribute LISC	100,000	0	0	0	0.0	0.0	0.0
1101552 Contribute YWCA Domestic	420,000	322,000	361,000	361,000	0.0	0.0	0.0
1101553 Contribute United Way Fa	359,000	305,100	332,000	332,000	0.0	0.0	0.0
1101555 Contribute Second Harves	250,000	200,000	225,000	202,500	0.0	0.0	0.0
1101556 * ContributeNashvilleTab	5,000	4,300	0	0	0.0	0.0	0.0
1101557 * Contribute Hermitage	50,000	0	0	0	0.0	0.0	0.0
1101558 * Contribute TN JusticeC	11,000	0	0	0	0.0	0.0	0.0
1101559 Contribute Metro Ed Acce	0	57,500	57,500	57,500	0.0	0.0	0.0
1101562 Mary Parrish Center	36,667	34,000	58,500	52,600	0.0	0.0	0.0
1101563 Donelson SR Citizens Cen	0	0	25,000	0	0.0	0.0	0.0
1101564 Renewal House	20,000	17,000	17,000	15,300	0.0	0.0	0.0
1101565 Jefferson ST United Part	35,000	29,800	50,000	50,000	0.0	0.0	0.0
1101566 Contingency Utility Incr	0	0	0	1,268,100	0.0	0.0	0.0
1101567 * Contr Emp DayCareRevie	49,950	0	0	0	0.0	0.0	0.0
1101568 Contr Children's Theater	35,000	29,700	29,700	29,700	0.0	0.0	0.0
1101569 Contr Reconc Ministries	40,000	34,000	34,000	30,600	0.0	0.0	0.0
1101570 Contr Mediation Services	208,274	0	55,000	37,500	0.0	0.0	0.0
1101571 TN Voices for Children	82,849	0	0	0	0.0	0.0	0.0
1101572 Nashville SEES	0	85,000	50,000	0	0.0	0.0	0.0
1101573 Cont'b African Americ Mu	0	40,000	300,000	0	0.0	0.0	0.0
1101574 Cont'b CEO Academy	0	30,000	105,000	94,500	0.0	0.0	0.0
1101575 Cont'b Hadley Park Tenni	0	60,000	60,000	0	0.0	0.0	0.0
1101576 Cont'b Morningstar Dom v	0	35,000	50,000	50,000	0.0	0.0	0.0
1101577 Cont'b Women Study Impac	0	50,000	0	0	0.0	0.0	0.0
1101578 Contribute Afford Housin	0	100,000	0	0	0.0	0.0	0.0
1101579 Cont'b Cmty Impact EITC	0	0	50,000	0	0.0	0.0	0.0
1101580 Cont'b Hands on Nashvill	0	0	150,000	75,000	0.0	0.0	0.0
1101581 Cont'b Ctzn for Affd Hs	0	0	50,000	0	0.0	0.0	0.0
1101582 Cont'b NEON/NRC/Artworks	0	0	85,000	76,500	0.0	0.0	0.0
1101583 Cont'b Cont'l TBellesTra	0	0	27,500	0	0.0	0.0	0.0
1101600 Contingency EBS	0	250,000	0	250,000	0.0	0.0	0.0
1101601 EBS for MNPS/Admin	0	0	6,095,300	0	0.0	0.0	0.0
1101602 Subsidy Community Ed	0	0	0	747,600	0.0	0.0	0.0
1102100 Non-Profits Int. Support	0	0	0	26,300	0.0	0.0	0.0
1102150 Schools Internal Support	0	0	0	7,985,900	0.0	0.0	0.0
2 Metropolitan Council	1,470,562	1,788,400	1,955,500	1,986,600	49.5	50.0	50.0
3 Metropolitan Clerk	737,523	918,500	1,032,100	1,266,100	9.0	9.7	8.7
4 Mayor's Office	3,635,332	3,764,500	4,115,700	4,252,300	43.0	43.0	42.0
5 Election Commission	2,856,226	3,218,900	2,582,300	3,023,100	36.5	36.5	36.5
6 Law	4,414,279	4,674,100	4,907,700	4,580,300	51.0	51.0	51.0
7 Planning Commission	3,893,287	3,845,600	4,066,100	4,239,800	44.0	44.0	52.0
8 Human Resources	5,957,914	0	0	0	0.0	0.0	0.0
9 Register of Deeds	2,300,173	516,900	455,400	2,594,000	0.0	0.0	0.0
10 General Services	10,338,405	0	0	0	0.0	0.0	0.0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Financial Schedules

SCHEDULE 3 – HISTORICAL EXPENDITUES

	FY 2004 Actuals	FY 2005 Budget	FY 2006 Budget	FY 2007 Rec. Budget	FTE FY05	FY06	FY07 (Rec.)
11 Historical Commission	517,538	559,600	653,200	656,800	8.0	9.0	9.0
13 Community Education Allian	567,396	591,900	0	0	9.0	0.0	0.0
14 Information Technology Ser	622,674	555,100	616,500	604,200	9.0	9.0	9.0
15 Finance	8,629,887	1,179,400	1,359,700	1,440,800	10.0	12.0	12.0
16 Assessor of Property	6,821,913	7,094,600	7,433,400	7,439,900	94.5	94.5	92.5
17 Trustee	2,075,268	2,013,700	1,956,300	1,978,300	30.5	30.5	30.5
18 County Clerk	3,651,832	4,215,900	4,492,500	4,393,400	79.0	79.0	79.0
19 District Attorney	4,122,234	4,185,500	4,623,400	4,561,600	83.0	88.0	89.0
21 Public Defender	4,559,235	4,897,000	5,283,500	5,310,700	68.5	70.5	70.5
22 Juvenile Court Clerk	1,477,109	1,577,800	1,653,800	1,664,000	34.0	35.0	35.0
23 Circuit Court Clerk	7,896,926	3,808,500	4,180,600	9,097,900	59.0	59.0	59.0
24 Criminal Court Clerk	4,819,014	5,395,500	5,734,600	5,655,900	92.5	96.0	96.0
25 Clerk and Master - Chancer	1,255,199	1,729,800	1,850,600	1,675,100	23.0	23.0	21.0
26 Juvenile Court	9,250,663	9,745,900	10,506,400	10,951,600	103.2	104.7	108.7
27 General Sessions Court	8,610,669	9,290,300	10,060,300	10,187,300	121.2	124.2	124.2
28 State Trial Courts	5,906,906	6,278,100	6,595,100	6,628,600	89.0	90.0	90.0
29 Justice Integration Servic	2,630,440	2,511,500	2,420,900	2,209,100	22.0	23.0	23.0
30 Sheriff	38,829,702	48,409,800	51,463,300	52,708,300	803.5	813.5	826.5
31 Police	119,574,736	123,143,400	130,310,750	134,065,100	1,685.0	1,702.5	1,692.5
32 Fire	31,914,334	39,844,888	39,898,900	43,457,800	430.0	437.0	437.5
33 Codes Administration	6,607,040	7,060,700	7,602,500	7,502,400	99.0	102.0	100.0
34 Beer Board	378,384	361,400	379,700	397,900	5.0	5.0	4.0
35 Agricultural Extension	308,158	360,500	378,400	382,300	9.0	9.0	9.0
36 Soil and Water Conservatio	90,768	85,500	96,000	115,800	1.0	1.0	1.0
37 Social Services	13,157,690	10,112,300	8,828,400	8,762,600	202.6	91.1	90.1
38 Health	42,152,942	29,722,200	33,093,500	34,496,700	308.3	307.7	307.7
39 Public Library	19,426,346	18,770,300	20,064,800	20,267,600	330.0	325.0	325.0
40 Parks	29,105,908	27,132,800	30,732,600	31,978,800	573.0	631.3	631.3
41 Arts Commission	2,770,179	2,448,700	2,664,400	2,790,400	5.1	5.5	5.5
42 Public Works	35,779,638	33,755,600	34,015,800	37,091,200	318.5	324.8	315.8
44 Human Relations Commission	398,684	366,800	382,900	402,900	5.0	4.0	4.0
45 Transportation Licensing	254,312	314,800	317,300	339,900	4.0	4.0	4.0
46 Caring for Children	824,837	1,115,300	0	0	12.0	0.0	0.0
47 Criminal Justice Planning	357,916	439,900	448,600	436,500	4.0	4.0	4.0
61 Municipal Auditorium	1,729,260	1,791,200	0	0	12.0	0.0	0.0
64 Sports Authority	154,658	164,800	209,000	209,000	0.0	0.0	0.0
91 Emergency Communication Ce	9,427,000	11,253,896	12,128,400	11,941,700	183.0	184.0	184.0
10101 Total GSD General Fund	593,967,513	565,790,876	643,887,350	678,986,200	6,158.4	6,133.0	6,130.5
20115 GSD Debt Service	74,452,081	96,645,700	99,689,800	95,000,700	0.0	0.0	0.0
25104 MNPS Debt Service	42,511,162	55,172,200	53,620,000	59,437,700	0.0	0.0	0.0
35131 MNPS General Purpose	502,864,583	513,616,527	542,250,500	556,081,935	8,324.4	8,381.5	8,237.0
TOTAL GSD BUDGETARY	1,213,795,339	1,231,225,303	1,339,447,650	1,389,506,535	14,482.8	14,514.5	14,367.5

URBAN SERVICES DISTRICT:

1 Administrative:							
1191102 Police/Fire Retire Match	8,873,000	8,873,000	8,873,000	8,873,000	0.0	0.0	0.0
1191103 Civil Service Retire Mat	5,424,700	5,424,700	5,424,700	5,424,700	0.0	0.0	0.0
1191106 Teacher Pens Match	4,592,400	4,592,400	4,592,400	4,592,400	0.0	0.0	0.0
1191109 Health Ins Match	2,320,850	2,691,900	3,212,900	3,212,900	0.0	0.0	0.0
1191111 Direct Pension Payments	9,900	9,900	9,900	9,900	0.0	0.0	0.0
1191112 Pensioner IOD	300,000	300,000	300,000	0	0.0	0.0	0.0
1191113 Employee IOD	652,000	652,000	652,000	0	0.0	0.0	0.0
1191115 Life Ins Match	25,129	76,700	38,300	114,000	0.0	0.0	0.0
1191140 Benefit Adjustments	0	802,700	1,032,300	2,891,500	0.0	0.0	0.0
1191224 Contingency Subrogation	0	100,000	100,000	100,000	0.0	0.0	0.0
1191299 Contingency Fed/State Pr	0	450,000	450,000	450,000	0.0	0.0	0.0
1191301 Insurance and Reserve	289,000	323,100	243,600	0	0.0	0.0	0.0
1191308 Judgments and Losses	110,000	110,000	110,000	0	0.0	0.0	0.0
1191309 Contingency Account	0	50,000	50,000	50,000	0.0	0.0	0.0
1191315 PayPlan Improvements	0	0	3,756,000	2,388,900	0.0	0.0	0.0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Financial Schedules

SCHEDULE 3 – HISTORICAL EXPENDITURES

	FY 2004 Actuals	FY 2005 Budget	FY 2006 Budget	FY 2007 Rec. Budget	FTE FY05	FY06	FY07 (Rec.)
1191324 USD Cont'g Def forDisabi	0	0	193,900	0	0.0	0.0	0.0
1191326 Property Tax Relief	0	135,400	135,400	135,400	0.0	0.0	0.0
1191408 Budget Adjustment Saving	0	0	-2,650,000	-2,264,700	0.0	0.0	0.0
1191499 USD General Revenue	867,657	924,900	900,000	1,241,800	0.0	0.0	0.0
1191566 Contingency Utility Incr	0	0	0	386,800	0.0	0.0	0.0
31 Police	481,000	481,000	481,000	481,000	0.0	0.0	0.0
32 Fire	61,352,247	55,273,592	58,766,400	58,964,500	748.0	744.0	743.0
42 Public Works	17,493,001	16,216,500	17,541,500	16,502,200	41.0	41.0	41.0
18301 Total USD General Fund	102,790,884	97,487,792	104,213,300	103,554,300	789.0	785.0	784.0
28315 USD Debt Service	16,714,485	22,116,700	20,895,600	18,723,000	0.0	0.0	0.0
TOTAL USD BUDGETARY FUND	119,505,369	119,604,492	125,108,900	122,277,300	789.0	785.0	784.0
GROSS BUDGETARY FUNDS*	1,333,300,708	1,350,829,795	1,464,556,550	1,511,783,835	15,271.8	15,299.5	15,151.5
Less Intradistrict Transfers	-5,654,375	-13,741,800	-5,474,100	-22,050,600	0.0	0.0	0.0
Less Interdistrict Transfers	-9,247,000	-1,433,000	-13,889,400	-1,433,000	0.0	0.0	0.0
NET BUDGETARY FUNDS	1,318,399,333	1,335,654,995	1,445,193,050	1,488,300,235	15,271.8	15,299.5	15,151.5
SPECIAL REVENUE, WORKING CAPITAL, & OTHER FUNDS:							
27312 W&S Debt Service	29,300,116	48,710,600	52,367,100	58,407,100	0.0	0.0	0.0
27313 W&S Debt Service Reserve	4,509,017	3,000,000	4,000,000	4,000,000	0.0	0.0	0.0
28201 DES Debt Service	5,359,138	0	0	0	0.0	0.0	0.0
28202 DES Debt Service Reserve	1,393,172	0	0	0	0.0	0.0	0.0
30001 * 1998 Tornado Relief	235	0	0	0	0.0	0.0	0.0
30004 Register's Computer	35,083	235,000	235,000	535,000	0.0	0.0	0.0
30005 Central Business Imp District	571,426	590,200	604,200	662,700	0.0	0.0	0.0
30006 Animal Control Donations	19,718	0	27,884	15,000	0.0	0.0	0.0
30007 Social Services Donations	1,496	30,423	27,947	800	0.0	0.0	0.0
30008 Hotel Occupancy	20,877,410	22,705,750	24,733,300	25,207,700	0.0	0.0	0.0
30016 * Law Enforcement Block Gra 01	821,788	0	0	0	2.0	0.0	0.0
30017 * Law Enforcement Block Gra 02	1,206,985	-23,926	0	0	2.0	1.0	0.0
30018 Law Enforcement Block Grant 03	682,535	105,797	20,000	0	0.0	0.0	0.0
30019 Law Enforcement Block Grant 04	0	0	477,300	23,800	0.0	0.0	0.0
30020 State Trial Court Drug Enforce	669,777	957,400	382,000	1,297,900	61.5	61.5	61.5
30023 POL 2005 JAG GRANT	0	0	381,200	531,700	0.0	0.0	0.0
30025 State Trial Court Drug Test	864	3,000	1,500	0	0.0	0.0	0.0
30027 General Sessions Drug Court Tr	0	30,800	49,000	68,000	0.0	0.0	0.0
30030 Juvenile Court Accountability	537,202	1,093,895	254,400	39,400	5.7	5.7	2.7
30050 CATV Administrative	900	10,000	10,000	10,000	0.0	0.0	0.0
30071 Knowles Home Donations	0	0	2,542	2,500	0.0	0.0	0.0
30101 Metro Major Drug Program	2,153,187	2,034,700	2,074,700	1,054,300	0.0	3.0	3.0
30102 DUI Offender	0	244,800	226,000	185,000	0.0	0.0	0.0
30103 DA Fraud & Economic Crime	32,884	19,700	77,000	50,000	0.0	0.0	0.0
30104 DA Special Operations	126,727	35,100	30,000	30,000	0.0	0.0	0.0
30110 ADA Management	1,022,536	825,600	971,000	702,800	11.0	12.0	8.0
30115 FIN Surplus Property Mgmt	106,658	0	0	0	0.0	0.0	0.0
30130 DA Mediation Services Fund	0	0	135,000	108,200	0.0	0.0	0.0
30145 Sheriff CCA Contract	14,244,300	15,146,800	15,146,800	15,146,800	0.0	0.0	0.0
30146 Police Unauth Substance Abuse	0	0	0	21,300	0.0	0.0	0.0
30147 Police Drug Enforcement	1,780,095	1,489,400	1,709,600	2,165,200	0.0	0.0	0.0
30148 Police Secondary Employment	1,508,043	2,222,800	1,572,300	1,852,900	0.0	0.0	0.0
30149 Police Federal Drug Enforcemen	312,388	1,445,174	225,000	397,000	0.0	0.0	0.0
30150 Police Education Foundation	1,704	0	16,233	5,200	0.0	0.0	0.0
30151 Victim Witness Protection	576	3,000	200	5,500	0.0	0.0	0.0
30154 POL State felony Forfeiture	0	0	0	400,000	0.0	0.0	0.0
30155 POL State Gambling Forfeiture	324,829	2,243,758	2,066,204	1,155,000	0.0	0.0	0.0
30156 Police Federal Forfeitures	62,233	1,516,647	1,302,787	145,000	0.0	0.0	0.0
30157 Police Sex Offender Registrati	0	0	31,604	35,000	0.0	0.0	0.0
30200 Police Task Force Fund	675,942	574,700	745,400	754,200	0.0	0.0	0.0
30204 Health Title V Clean Air Act	51,818	0	0	25,000	0.0	0.0	0.0
30205 Community Services Agency	5,438,236	5,306,788	0	0	65.5	0.0	0.0
30278 SA Stadium Insurance Revenue	102,561	0	0	0	0.0	0.0	0.0
30300 PW FastTrack Infrass Dev Prog	0	0	-100,804	0	0.0	0.0	0.0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Financial Schedules

SCHEDULE 3 – HISTORICAL EXPENDITUES

	FY 2004 Actuals	FY 2005 Budget	FY 2006 Budget	FY 2007 Rec. Budget	FTE FY05	FY06	FY07 (Rec.)
30401 Library Services	274,332	436,900	588,200	481,200	0.0	0.0	0.0
30403 Talking Library	383	0	8,019	5,300	6.0	4.9	0.0
30404 Library Special Projects	638,874	1,460,396	1,234,914	818,600	0.0	0.0	0.0
30501 Solid Waste Operations	24,739,253	24,191,600	22,918,400	22,369,200	102.0	102.0	94.0
30502 Solid Waste Grant	610,283	665,625	665,625	535,000	0.0	0.0	0.0
30507 * Solid Waste Special Projects	65	0	0	0	0.0	0.0	0.0
30508 Public Works Sidewalk	0	226,614	228,500	0	0.0	0.0	0.0
30509 Public Works Surplus Parking Fund	0	0	0	154,000	0.0	0.0	0.0
30600 Demolition Fund	176,592	0	135,000	154,800	0.0	0.0	0.0
30601 Council Infrastructure	341,280	2,630,447	1,101,700	1,101,700	0.0	0.0	0.0
30702 Advance Planning & Research	741,689	955,800	1,425,000	1,904,700	0.0	0.0	0.0
30703 Planning TOP Grant	73,404	0	0	0	0.0	0.0	0.0
30704 Planning Grant Fund	2,176	111,200	92,800	90,000	0.0	0.0	0.0
30705 Congestion Mitigation Air Qual	0	0	649,000	649,000	0.0	0.0	0.0
30764 Metro Area Computer Mapping	18,664	55,900	268,900	25,300	0.0	0.0	0.0
30801 Parks Special Projects	305,183	253,712	371,097	1,002,449	0.0	0.0	0.0
30802 Parks Resale Inventory	1,050,481	0	0	1,083,400	0.0	0.0	0.0
31000 NCAC (All Funds)	161,692	7,163,700	7,552,800	7,408,600	56.5	51.9	51.9
31281 SA Pub Imp Stadium Revenue 96	1,942,162	0	0	0	0.0	0.0	0.0
31500 MAC Admin & Leasehold	495,259	1,535,300	2,089,800	2,286,000	17.0	17.0	19.0
31501 MAC Local Programs	21,423	0	0	0	0.0	0.0	0.0
31502 MAC Headstart Grant	10,556,887	10,140,400	10,288,200	10,288,200	260.5	260.5	260.5
31503 MAC LIHEAP Grant	1,998,909	1,832,300	1,873,500	1,873,500	0.0	0.0	0.0
31504 MAC CSBG Grant	1,029,264	1,042,300	1,065,800	1,065,800	16.0	16.0	16.0
31505 MAC Summer Food Program	520,105	0	564,100	564,100	12.0	12.0	12.0
31506 MAC Headstart CACFP	1,084,700	0	0	0	16.5	16.5	17.5
31507 MAC Watt Ad Program	24,150	0	0	0	0.0	0.0	0.0
31508 MAC Headstart Child Care	615,285	0	0	0	15.5	15.5	15.5
31509 MAC State Classroom	151,416	109,500	65,000	65,000	0.0	0.0	0.0
31512 MAC Community Svc Assistance	0	0	784,900	784,900	0.0	0.0	0.0
32000 General Government Grants	6,318,268	147,305	0	0	0.0	0.0	0.0
32010 General Government Contb/Donat	50,716	-2,066	3,357	3,400	0.0	0.0	0.0
32200 HEA Health Dept Grant Fund	122,736	14,568,523	14,315,700	15,809,600	205.5	220.3	217.3
32201 HEA Donations Fund	21,600	28,617	29,077	29,100	0.0	0.0	0.0
32204 MAY Offc Child & Youth Grants	0	5,000	3,475	3,100	0.0	0.0	0.0
32211 HIS Historical Comm Grant Fund	0	263,900	92	0	0.0	0.0	0.0
32219 DA District Atty Grant Fund	0	159,800	241,200	179,100	4.0	4.0	4.0
32221 PDF Pub Defender Grant Fund	0	63,400	0	0	0.0	0.0	0.0
32226 JUV Juv Court Grant Fund	0	1,186,000	1,563,300	1,488,400	22.0	21.5	22.5
32228 STC St Trial Ct Grant Fund	0	1,443,500	1,055,500	1,812,600	0.0	0.0	0.0
32230 SHE Sheriff Grant Fund	0	0	-6,663	0	0.0	0.0	0.0
32231 POL Police Grant Fund	0	605,700	1,146,300	1,207,500	7.5	7.5	0.0
32232 FIR Fire Grant Fund	0	0	814,500	965,200	0.0	3.0	1.5
32241 ART Arts Commission Grant Fund	0	258,170	104,100	0	0.0	0.0	0.0
32250 OEM Grant Fund	62,966	6,958,416	6,608,247	3,858,700	3.0	3.0	0.0
32300 PAR Parks Dept Grant Fund	17,376	435,300	401,169	387,500	0.0	0.0	0.0
33000 PAR Parks Master Plan	152,220	0	0	0	0.0	0.0	0.0
34100 Public & Gov't Access TV	291,311	99,800	99,800	139,800	0.0	0.0	0.0
34200 DES Development	1,161,275	0	0	0	0.0	0.0	0.0
35118 MNPS Drug&Violence Prevention	70,676	0	0	0	0.0	0.0	0.0
35119 MNPS Special Projects	1,167,185	0	0	0	0.0	0.0	0.0
35132	0	0	0	0	0.0	0.0	0.0
35133 MNPS Unemployment Comp	273,481	0	0	0	0.0	0.0	0.0
35137 MNPS IDEA	14,539,676	0	0	0	0.0	0.0	0.0
35139 * MNPS 21st Century Community	799,503	0	0	0	0.0	0.0	0.0
35145 MNPS Bridging the Gap	265,139	0	0	0	0.0	0.0	0.0
35154 MNPS Title I	14,191,728	0	0	0	0.0	0.0	0.0
35158 MNPS School Lunchroom	25,012,676	27,266,200	29,528,100	29,528,100	726.0	754.0	780.0
35160 MNPS Other Title Grants	5,591,321	0	0	0	0.0	0.0	0.0
35164 MNPS ROTC	296,397	0	0	0	0.0	0.0	0.0
35200 MNPS Other State Grants	383,775	0	0	0	0.0	0.0	0.0
35300 MNPS Other Federal Grants	7,953,770	0	0	0	0.0	0.0	0.0
35400 MNPS Other Federal Direct	675	0	0	0	0.0	0.0	0.0
37100 Stormwater	13,185,814	16,000,000	19,400,000	15,116,200	81.0	81.0	81.0
47335 W&S Extension & Replacement	52,389,317	79,074,000	83,015,700	70,565,200	0.0	0.0	0.0
50109 Property Loss	3,684,135	0	0	0	0.0	0.0	0.0
50110 Safety and Risk Management	0	0	0	17,992,200	0.0	0.0	0.0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Financial Schedules

SCHEDULE 3 – HISTORICAL EXPENDITURES

	FY 2004 Actuals	FY 2005 Budget	FY 2006 Budget	FY 2007 Rec. Budget	FTE FY05	FY06	FY07 (Rec.)
50122 Metro Self-Insured Liability	1,351,966	0	0	0	0.0	0.0	0.0
50135 Police Professional Liability	-816,667	0	0	0	0.0	0.0	0.0
50165 Self-Insured Death Benefit	200,000	0	0	0	0.0	0.0	0.0
50267 Judgments & Losses	1,389,031	0	0	0	0.0	0.0	0.0
51100 Facilities Planning/Constructi	1,511,849	1,547,300	1,778,600	2,045,600	19.0	18.0	18.0
51108 Human Resources	0	5,917,300	7,054,900	7,384,500	65.5	66.5	63.5
51110 Shared Services	0	0	1,521,700	2,047,200	1.0	28.0	19.0
51111 Shared Business Office	0	748,500	1,913,600	2,577,100	20.0	26.0	28.0
51112 Customer Call Center	0	230,600	317,300	783,600	10.0	10.0	10.0
51113 Facilities Maint & Security	0	9,403,800	12,209,900	13,420,700	30.0	30.0	39.0
51115 Finance Services	0	7,177,700	8,745,900	9,506,900	90.5	100.5	96.5
51136 * Central Printing	825,171	0	0	0	0.0	0.0	0.0
51137 Information Technology Service	10,095,370	12,414,500	19,998,600	24,149,500	136.0	130.0	124.0
51138 ITS Technology Revolving	3,611,208	0	0	0	0.0	0.0	0.0
51151 Postal Service	865,994	858,900	946,900	961,100	5.0	5.0	5.0
51153 Radio Shop	3,027,250	3,082,900	3,392,100	3,509,000	22.0	18.0	16.0
51154 Office of Fleet Management	24,457,061	12,644,800	15,533,300	17,763,600	93.0	89.0	91.0
51180 Treasury Management	879,785	895,100	1,044,700	1,399,500	13.0	12.0	10.0
52177 Employees Med Benefit Trust	39,565,550	0	0	0	0.0	0.0	0.0
52200 IOD Network (Injured-On-Duty)	1,575,932	0	0	0	0.0	0.0	0.0
55142 MNPS Central Storeroom	1,598,407	1,051,700	2,149,150	2,149,150	0.0	0.0	0.0
55143 MNPS Self-Insured Liability	167,520	0	0	0	0.0	0.0	0.0
55145 MNPS Prof Employees Trust	41,441,065	0	0	0	0.0	0.0	0.0
55146 MNPS Print Shop	0	0	995,600	0	0.0	0.0	0.0
60002 MTA-Component Unit	237,935	0	0	0	1.0	1.0	1.0
60008 Sports Authority - CU	9,235,882	161,900	213,800	625,200	1.9	2.0	0.0
60152 Farmers Market	1,205,984	1,042,600	1,236,500	1,214,500	8.0	8.0	8.0
60156 State Fair	4,282,001	3,780,900	4,282,500	4,298,700	167.0	167.0	29.2
60161 Municipal Auditorium	0	0	1,860,900	2,021,700	12.0	12.0	0.0
60162 Convention Center	6,524,536	5,855,600	5,861,000	6,034,300	47.2	46.6	52.6
60180 MNPS Community Education	0	0	835,700	1,136,500	0.0	11.0	11.0
61190 Surplus Property Auction	3,871,104	749,300	997,400	1,483,900	36.0	36.0	36.0
61200 Police Impound	0	0	2,572,000	3,927,000	0.0	0.0	0.0
62269 General Hospital	104,046,585	58,408,594	58,410,394	58,757,594	729.0	741.0	619.0
62270 Bordeaux Long Term Care	33,230,203	30,296,353	34,514,651	35,546,151	529.0	547.0	515.0
62271 Knowles Home	0	2,557,200	4,305,846	4,379,646	66.0	62.0	60.0
67331 W&S Operating	81,475,309	85,939,500	90,464,600	89,353,300	668.0	668.0	668.0
67332 W&S Operating Reserve	0	0	155,900	260,200	0.0	0.0	0.0
68201 DES Oper General Acct	8,681,324	18,642,300	20,138,600	23,436,000	1.0	1.0	1.0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 3: Glossary

The annual operating budget contains specialized and technical terminology. This glossary defines some of the more common and more important of these terms.

Account Code - The combination of a business unit and object account that classifies all revenues and expenditures within a fund.

Accrual Accounting - A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. In such a system, revenue earned in June but received on July 10 is recorded as being received June 30.

Active Position - A position that is budgeted and funded, whether filled or not.

Actual – Actual (as opposed to budgeted) revenues and expenditures for the fiscal year indicated.

Accountability – The state of being answerable; it is demonstrated by being willing and able to tell taxpayers what they are getting for their money in terms of results.

Accounting System - The total set of records and procedures that are used to record, classify, and report information on financial status and operations.

Activity - An organizational process or system that converts inputs (money, staffing, technology, and other resources) into outputs (services and other things of value to customers, stakeholders, and citizens); the work performed by an organization to carry out a program for which it is responsible.

Adjusted Budget or **Adjusted Final Budget** - The final budget passed by the Council with detail adjusted by departments to show how they will operate within the fund-wide and department-wide numbers approved in that budget.

Agency – See **Department**.

Allot - To divide an appropriation into amounts that may be encumbered or expended during an allotment period.

Allotment - A part of an appropriation that may be encumbered or expended during an allotment period.

Allotment Period - A period of time less than one fiscal year in length during which an allotment is effective. Metro generally uses quarterly allotment periods, although some departments use monthly allotments as a management tool.

Annual Budget - A budget for a fiscal year.

Appraise - To estimate value, particularly of property. If the property is valued for purposes of taxation, the term "assess" means the same thing.

Appraisal - A valuation of property based on current market values.

Appraisal Ratio - The ratio between the appraised value of property and its market value, or the appraised value as a percentage of the market value. A house appraised at \$80,000 with a current market value of \$100,000 has an appraisal ratio of 80% (80,000/100,000). Using statistical techniques, the state recalculates appraisal ratios for the entire county every two years.

Appropriation - A legal authorization granted by the Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended. Metro general fund appropriations lapse (expire) at the end of each fiscal year.

Appropriation Ordinance - An ordinance by which the budget appropriations are given legal effect, usually the budget ordinance.

Assess - To value property officially for the purpose of taxation.

Assessment - The portion of a property's appraised value that is taxed, determined by multiplying the appraised value of a property by its assessment rate. For example, a residence appraised at \$100,000 has an assessment of \$25,000 (25% x \$100,000).

Assessment rate – The constitutional percentage that is multiplied by the appraised value to determine the assessment (25% of the appraised value for residential property, 40% for commercial).

Available (Undesignated) Fund Balance - The funds remaining from the prior fiscal year that are available for appropriation and expenditure in the current year.

Authorized Positions - Number of positions authorized in the final budget. This is not a formal part of the budget ordinance, but an implicit management tool to control salary expenditures. Some agencies and elected offices are subject to legal constraints on the numbers of authorized and filled positions.

Balanced Budget -- All funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund. Revenues are derived from four sources: current revenue charges; increases in existing revenue charges; new revenue sources; and unallocated reserves carried forward from prior years.

Baseline Budget - An estimate of the funding required to continue existing programs at the currently-budgeted levels of service from one fiscal year to the next. It includes various adjustments made to the prior year's budget as appropriate for salary increments, pay plan, longevity, inflation, etc.

Bond - A written promise to pay a specified sum of money (the face value or principal amount) at a specified date or dates in the future (the maturity date) together with periodic interest at a specified rate. Metro issues (sells) bonds as one way to finance capital projects. Maturity dates may extend as far as twenty or thirty years after the bonds are issued.

Appendix 3: Glossary

Bond, General Obligation - A bond that is secured by the full faith, credit, and taxing power of the city.

Bond, Revenue - A bond that is paid from the earnings of an enterprise fund.

Bonded Debt - That portion of indebtedness represented by outstanding bonds.

Budget - A plan of financial operation containing an estimate of proposed expenditures for a given period (usually a fiscal year) and the proposed means of financing them. Since the budget process includes many "budgets", it is necessary to specify whether the budget being discussed is projected, recommended, final (approved by the Council), or current.

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar - The schedule that is followed in preparing, adopting, and administering a budget.

Budgetary Control - The control or management of an organization in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenue.

Budgetary Fund - Any of the primary tax-supported funds:

- GSD General Fund (10101),
- USD General Fund (18301),
- GSD Debt Service Fund (20115),
- USD Debt Service Fund (28315),
- GSD Schools Operating Fund (35131), and
- Schools Debt Service Fund (25104).

The sum of their expenditures, less transfers between them, is usually cited as the total size of the budget.

Budget Message - The Mayor's message generally explaining the budget, describing its important features, outlining proposed financial policies, and explaining the reason for significant budgetary changes. This may take the form of a letter, speech, or presentation.

Budget Method - A code that presents whether and how Metro budgets each fund. Common codes are:

- ANN - Annually budgeted governmental (except capital projects), enterprise, and internal service funds with a fiscal year that is the same as Metro's July 1 - June 30 standard.
- MYB - Multi-year budgeted funds, often grants, whose fiscal year crosses Metro's July 1 - June 30 standard fiscal year and which typically are not included in this document.
- NOB - Other funds whose spending is authorized by something other than the operating budget.

Budget Ordinance - The legal document that sets the annual operating budget for a fiscal year.

Budgeted Positions - The number of full- and part-time positions funded in June, plus the number of seasonal positions funded at any time in the fiscal year.

Budget Projection - A projection of revenues and/or expenditures for the coming fiscal year(s).

Business Unit - Generally, an eight-digit code that describes an organizational, programmatic, or service unit within a department and fund.

CAFR (Comprehensive Annual Financial Report) - The audited annual financial report of the government, showing financial position and results of operations for the fiscal year, along with schedules detailing other financial matters. The CAFR is prepared in accordance with governmental GAAP, so it is not strictly comparable to the budget ordinance.

Capital Budget - A plan of proposed capital outlays and the means of financing them. Metro's Capital Improvements Budget (CIB) is compiled by the Finance Department and Planning Commission, and approved by the Mayor and Council. It is only a planning document and does not authorize expenditures on its own.

Capital Improvements - Expenditures that are related to the acquisition, expansion, or rehabilitation of an element of the physical plant of the government; sometimes referred to as infrastructure.

Capital Outlays - Expenditures for the acquisition of capital assets such as heavy equipment, machinery, buildings, etc.

Capital Spending Plan - The annual process of selecting and funding a package of specific capital projects to be authorized by the Council.

Capital Program - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

Certified Tax Rate - After reappraisal, the property tax rate that equates total current property tax revenues to those of the previous year's receipts plus normal growth. TCA 67-5-1701 provides that reappraisals cannot by themselves increase Metro's revenues. So, for years in which a reappraisal is implemented, the certified rate forms a basis for gauging the amount of any tax increases. This assures that tax increases are not hidden within post-reappraisal tax rates, but will be known to the public. The certified rate is calculated using state forms and guidelines, and is approved by the state Board of Equalization and the Council.

CBER - The University of Tennessee's Center for Business and Economic Research, which has assisted the Department of Finance in forecasting certain revenues for the budget.

CBO - The federal Congressional Budget Office.

Class Code - A code number assigned to positions within the city's classification and compensation plan.

Appendix 3: Glossary

Commercial Paper - a form of **note** (q.v.) with generally a shorter term and more flexible terms of issuance and payment.

Component Unit – An organization that is legally separate from Metro, but for whom Metro has the ultimate financial responsibility (i.e. if there was financial trouble, Metro would have to step in). They are not generally presented as part of the overall Metro budget, either in the budget ordinance or in this book. Component units include:

- Nashville District Management Corporation
- Sports Authority
- Metropolitan Development and Housing Agency (MDHA)
- Electric Power Board (Nashville Electric Service, NES)
- Metropolitan Transit Agency (MTA)
- Nashville Thermal Transfer Corporation
- Metropolitan Nashville Airport Authority
- Metropolitan Nashville Hospital Authority (General and Bordeaux Hospitals)
- Emergency Communications District
- Industrial Development Board

More information on these component units is available in Note 1 of the CAFR.

Constant or Real Dollars - The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money as compared to a certain past point in time.

Contingency Account - Funds set apart to provide for unforeseen expenditures or for anticipated purposes of uncertain amounts.

Contingency for State, Federal, or Other

Reimbursable Program Funds – An account in the budget ordinance that allows transfer of new, unbudgeted grant and other reimbursable funds into General Fund departments' budgets without separate Council appropriation. It is budgeted in expenditure account 01101299.590000 and offset by estimated revenue in revenue object Account 406100.

Continuation Budget - A budget at a level of funding required to maintain current service levels during the coming year.

Cost – The amount of resources required for a business program, product, activity or service to produce an output, regardless of where the resources are accounted for.

Direct costs can be identified specifically with a particular final cost objective (e.g. direct service, program or product), and usually appear in the budget of the program that provides the product or service. **Indirect costs** are incurred for a common or joint purpose benefiting more than one cost objective (e.g. direct service, program or product), but are not readily assignable to the cost objectives specifically benefited; they may be found elsewhere in the budget of the department that provides the product or service, or in the budgets of other departments that support that department. **Full cost** or **total cost** is comprised of the allowable direct cost of the program, plus its allocable portion of allowable indirect costs, less applicable credits.

Cost Allocation Plan - The documentation that identifies, accumulates, and allocates or develops billing rates based on the allowable costs of centralized services. The costs of these services may be allocated or billed to users or funding sources (such as grantors). A departmental cost allocation plan allocates a department's central costs to its programs. A local government cost allocation plan, or LOCAP, allocates the costs of central governmental units to other departments and agencies within the government that the central units serve.

Current Year - The fiscal year in progress.

Debt Service - (1) Repayment of principal and interest on outstanding debt (bonds, notes, and commercial paper). (2) The amount of money required for such repayments.

Debt Service Fund - A fund established to account for the accumulation of resources for, and the payment of, debt service.

Deficit - (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues (or, in for proprietary funds, the excess of expense over income) during a fiscal period.

Department - The highest organizational and administrative unit with overall management responsibility for goals, objectives, divisions, operations, programs, and activities within a functional area. The word generally includes boards, commissions, agencies, and elective offices.

Direct Cost – see **Cost**.

EBS – The government's integrated financial and administrative computer system. EBS encompasses most budgeting, accounting, purchasing, payroll, human resources, and benefit activities for Metro.

Encumbrances - The commitment of appropriated funds to an unperformed contract for goods or services. It is an estimate of the expenditures that will result when the contracts are completed.

Enterprise Fund - A fund established to account for a business-like operation in which services are provided to non-Metro customers for a fee. Such fees or user charges cover most or all costs of the fund. Examples include the Convention Center Fund and the Farmers' Market Fund. See also **internal service fund**.

Estimated Revenue - The amount of revenue that is projected to be collected during the fiscal year.

Expenditures - Decreases in net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service, and capital outlays. This term designates the cost of goods delivered or services rendered, whether paid or unpaid, including expenses, provision for debt retirement not reported as a liability of the fund from which retired, and capital outlays.

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Final Budget - The budget appropriations approved by the Council, usually based on:

- The Mayor's recommended budget, or
- A substitute budget containing changes to the Mayor's budget and replacing that budget, and/or
- Amendments to one of the above.

Accounting statements in the CAFR prepared pursuant to GASB Statement 34 call this the "original budget."

Fiscal Year - A twelve-month period of time to which the budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The Metro and state fiscal years begin July 1 and end June 30; the federal fiscal year runs October 1 to September 30.

Four Percent Reserve Fund - see **general fund reserve fund**.

Fringe Benefits - Benefits to employees paid by Metro in addition to salaries, including Social Security (FICA), pension, life insurance, health insurance, workers compensation, and unemployment compensation. Benefit costs for active employees are included in the departments' operating budgets, while other benefits in the general funds are grouped in the Employee Benefit accounts.

Full-Time Equivalent (FTE) - A measure of effective authorized positions, indicating the percentage of time a position or group of positions is funded. For an individual position, 1.00 FTE is usually equal to 2,080 hours of work per year. FTE takes into account the number of hours per week and portion of the year the position is funded. $FTE = (\text{hours worked per week} / 40) \times (\text{months funded} / 12)$. A year-around full-time position has an FTE of 1.00. A full-time position funded for 6 months (1/2 year) has an FTE of 0.5, as does a 20-hour-per-week year-around position.

Function - A group of Metro departments that performs similar activities or delivers like services (e.g., the Law Enforcement function includes the Sheriff and Police Departments).

Fund - A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. A fund has its own revenues, expenditures, assets, liabilities, and equity (fund balance). In Metro, revenues and appropriations cannot be transferred between funds during the fiscal year.

Fund Balance - A term used to express the equity (assets minus liabilities) of governmental fund types and trust funds. A fund balance is the excess of cumulative revenues and other sources of funds over cumulative expenditures and other uses of funds.

GAAP (Generally Accepted Accounting Principles) - Nationally-recognized uniform principles, standards, and guidelines for financial accounting and reporting, governing the form and content of many financial statements of an entity. GAAP encompasses the conventions, rules, and procedures that define accepted accounting principles at a particular time, including both broad guidelines and detailed practices and procedures. Governmental GAAP is determined by the Governmental

Accounting Standards Board (GASB) and, to a lesser extent, by the Financial Accounting Standards Board (FASB), the American Institute of Certified Public Accountants, and other professional organizations.

GAGAS (Generally Accepted Governmental Auditing Standards) - Standards for conducting governmental audits as determined by the latest revision of the booklet *Government Auditing Standards* (the "yellow book") published by the Comptroller General of the United States through the GAO.

GAO - The federal General Accounting Office.

GASB (Governmental Accounting Standards Board) - The oversight body that establishes governmental GAAP, equivalent to the private-sector FASB.

General Fund - The general operating funds are used to account for all resources except those required to be accounted for in another fund. Metro has separate general funds for the General Services District and the Urban Services District.

General Fund Reserve Fund (Four Percent Reserve Fund) - A capital projects fund for relatively small or short-lived capital expenditures. Four percent of the gross original GSD general fund revenue is deposited into this fund. These funds are appropriated by resolution in the capital spending plan for the purchase of equipment or repairs for any department funded by the GSD General Fund.

General Obligation (GO) debt - Bonds and notes used to borrow money, backed by the full faith, credit, and taxing power of the Metropolitan Government. Compare to **Revenue Debt**.

Governmental Fund - A fund used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities -- except those accounted for in proprietary funds and fiduciary funds. Governmental funds include general, special revenue, debt service, and capital projects funds.

Grant - A contribution by a government or other organization, generally to support a particular program or activity. Any receipts from any state or federal agency and certain non-profit organizations are considered grants unless specifically excluded by the Division of Accounts.

Grant Match - Costs or in-kind services required to match grantors' shares of grant program costs.

GSD (General Services District) - All of Davidson County. See also **Services Districts**.

Holiday Bonus - See **Longevity**.

Impoundments - Executive decisions not to spend (obligate or expend) monies budgeted and appropriated by the Council. There are two types of impoundments.

- **Administrative impoundments** are simple unallotments of funds; the funds remain in the department's appropriation but are not available for expenditure.

Appendix 3: Glossary

- **Charter impoundments** are actual reductions of budget appropriations in accordance with §6.09 of the Charter.

Independent Audit - An audit conducted by auditors who are independent of the government. The annual audit is conducted by one or more public accounting (CPA) firms.

Indirect Costs - Indirect costs are those (a) incurred for a common or joint purpose benefiting more than one cost objective, and (b) not readily assignable to the cost objectives specifically benefited. See **Cost**.

Infrastructure - The basic installations and facilities necessary for the continuance and growth of the city, such as roads, schools, transportation, utility, and similar systems.

Internal Service Fund - A fund established to finance and account for goods and services furnished by one department to another department on a cost reimbursement basis so that the original fund capital remains intact. Examples include the Fleet Management and the Information Technology Services funds.

Lapse - The automatic termination of an appropriation. Except for indeterminate or continuing appropriations, or as otherwise provided by law, any unexpended balance of an appropriation lapses and the authority to spend ends at the end of the fiscal year.

Levy - In reference to the budget as a whole, either the total amount of taxes due, or (sometimes) the tax rate. In reference to a specific piece of property, the amount of tax due on that property.

Liability - Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed or refunded at some future date. The term does not include encumbrances.

Line-Item Budget - A budget that is presented entirely or primarily based on objects of expenditure. The Metro budget ordinance and supporting detail are prepared on a line-item basis.

Line of Business - a group of programs with a common purpose that produce key results for citizens.

LOCAP - See **Cost Allocation Plan**.

Longevity - Monetary payments to Metro employees who have been in the employment of Metro for a minimum of five years. Per resolution RS2001-642, these payments range from a minimum of \$110 after five years of service to a maximum of \$935 for twenty or more years.

Long-Term Debt - Debt that matures more than one year after it is issued.

Mayor's Recommended Budget - The budget proposed to the Council by the Mayor.

Measures - Statistical or workload data that quantifies the activities, outputs, or outcomes of program activities and expenditures.

Mission - A clear, concise purpose for an entire agency, focusing on the broad yet distinct results that it will achieve for its customers.

Modified Accrual Basis - The basis of accounting in which revenues are recognized when they become both measurable and available to finance expenditures of the current period, and expenditures are recognized when incurred, i.e., when the related fund liability is incurred except for:

- inventories of materials and supplies which may be considered expenditures either when purchased or used;
- prepaid insurance and similar items which need not be reported;
- accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but for which larger-than-normal accumulations must be disclosed in the notes to the financial statements;
- interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and
- principal and interest on long-term debt which are generally recognized when due.

All governmental funds and expendable trust funds are accounted for using modified accrual accounting; internal service and enterprise funds utilize full accrual accounting similar to that found in private sector businesses. The CAFR has more information on this subject and its use in Metro.

MSA (Metropolitan Statistical Area) - A group of relatively freestanding but socially and economically linked metropolitan area counties, usually as a central city surrounded by non-metropolitan counties. The Nashville MSA included Davidson, Cheatham, Dickson, Robertson, Rutherford, Sumner, Williamson, and Wilson Counties. The new Nashville-Davidson-Murfreesboro MSA, designated by the federal Office of Management and Budget, adds Macon, Trousdale, Smith, Cannon, and Hickman counties.

Note - A form of debt that is shorter in term than bonds, and often used for short-term capital project financing in anticipation of a future bond package with terms more advantageous for the government. TCA 9-21-505 provides that, "notes shall be issued for a period not to exceed two (2) years from the date of issue; provided, that with the approval of the state director [of local finance] the notes may be extended or renewed for not more than two (2) additional periods not exceeding two (2) years each."

Object Account - A code that describes a specific expenditure or revenue item.

Appendix 3: Glossary

Objective - A desired specific output-oriented accomplishment that can be achieved within a given time frame. Its achievement advances both the activity and organization toward a corresponding goal.

OMB – Office of Management and Budget, a unit of the Metro Department of Finance. When modified by the word “federal”, a unit of the executive branch of the United States government.

OMB Circular A-87 - The federal OMB circular that describes allowable and unallowable costs for calculation of federal grant costs.

OMB Circular A-128 - The federal OMB circular that describes the procedures for audits of grants under the Single Audit Act.

Open Position – See **Vacant position**.

Operating Budget - A plan of current expenditures and the proposed means of financing them. The annual operating budget is the primary means to control most of the financing, spending, and service delivery activities of a government. The use of annual operating budgets is required by §6.01 of the Charter.

Ordinance – Legislation that is approved on three readings by the Council and signed by the Mayor.

Original revenues - The revenues from which 4% is transferred to the General Fund Reserve Fund (Four Percent Reserve Fund). This includes all revenues to the GSD General Fund except transfers, interdepartmental payments and receipts, federal and state financial assistance (except Medicaid and Medicare payments), and compensation for loss, sale, or damage to property.

Overdraft - The amount by which requisitions, purchase orders, or audited vouchers (i.e., expenditures and encumbrances) exceed the current allotment to which they are chargeable. This creates a negative balance in the unencumbered allotments.

Part-time Employee - For the purpose of budgeting, a part-time employee is any employee who regularly works less than 40 hours per week. This interpretation differs from that used by the Employee Benefit Board (less than 20 hours per week) or the Personnel Department (less than 32 hours).

Pay Plan - A schedule of each classification used by the Civil Service Commission, along with the pay grades, rates, ranges, and longevity-based steps for each class.

Performance Budget - A budget that focuses on activities rather than line items. Expenditures are related to workload and performance measures to assess the efficiency of services, and budget decisions incorporate measurable performance of activities and work programs. A performance budget may also incorporate other bases of expenditure classifications, such as character and object class, but these are given a subordinate status to activity performance.

Performance Indicators - Specific quantitative measures of a division's, program's, or activity's work

performed or results obtained toward meeting an objective. They measure demand, workload, efficiency, effectiveness, quality, achievement, or outcomes.

Position - A tracking unit representing the authority to hire an employee. May be full-time (funded all day every workday), part-time (funded less than all day every workday), or seasonal (full- or part-time for only a portion of the year, with that portion recurring year after year).

Position Headcount - The number of authorized positions funded by a budget. As used in Metro budgeting, this is the sum of positions that are:

- Full-time and funded in June, plus
- Part-time and funded in June, plus
- Seasonal, regardless of months funded.

Prior Year - The fiscal year immediately preceding the current year.

Prior-Year Encumbrances - Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments.

Product - A countable deliverable that a customer receives from the agency. It is something that one or more customers receive, not processes the agency does. “Circulating library books” is a process; a library book checked out is a product; “library book check-outs” is an output or demand measure of what is delivered to customers.

Program - A group of products with a common purpose or result.

Program Budget - A budget where expenditures are based primarily on programs of work related to the goals and objectives of an organization, and secondarily on character and object.

Property Tax - An ad valorem (value-based) tax levied on real and personal property according to the property's assessed valuation and the tax rate.

Reappraisal - A county-wide revaluation of real property based on current market values. See **Certified Tax Rate**.

Reserve - An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for further appropriation or expenditure.

Result - A benefit or impact that the customer and citizen experiences as a result of receiving an agency's products or deliverables. Results promote accountability.

Results Matter – A Metro-wide initiative to create and support both managerial systems (budgeting, performance evaluation, etc.) and an organizational culture focused on the results delivered to customers. This “managing for results” system enables Metro government to talk about the results it delivers, the products it produces to achieve those results, and the cost of delivering those results.

Revenue - Funds that the government receives as income to support expenditures.

Appendix 3: Glossary

Revenue Code - A numerical code used to break down revenues into definable areas such as taxes, licenses, user fees, etc.

Revenue Debt - Bonds and notes used to borrow money, backed only by certain revenues (usually from the project built with proceeds from the debt) and not the full faith and credit of the government.

Revenue, Nonrecurring - Revenues that are not expected to repeat over time, and generally should not be used to support ongoing expenditures.

Satellite Cities – The seven smaller cities and towns totally or partly in Davidson County that were incorporated prior to Metro being formed in 1963. These smaller cities receive some Metro county-wide GSD services, but also provide their own city services instead of or in addition to GSD services (see table below). Their citizens pay the GSD property tax rate plus any rate set by the satellite city. The information presented in this book does not include any revenues, expenditures, or services of the satellite cities themselves.

Satellite Cities - Selected Services and City Tax Rates

Satellite City	Zoning	Building permits	Streets	Trash Collection	Brush / Chipper	City Court	Police	Fire	Parks & Recreation	Utilities	Tourism	2004 City Property Tax Rate
Ridgetop	•	•	•	•	•	•	•	•	•	•	•	\$ 0.85
Goodlettsville	•	•	•	•	•	•	•	•	•	•	•	0.66
Lakewood	•	•	•	•	•	•	•	•	•	•	•	-
Berry Hill	•	•	•	•	•	•	•	•	•	•	•	-
Oak Hill	•	•	•	•	•	•	•	•	•	•	•	-
Forest Hills	•	•	•	•	•	•	•	•	•	•	•	-
Belle Meade	•	•	•	•	•	•	•	•	•	•	•	0.35

“•” means the satellite city reported that it provides some level of this service.

This table is not a legal document. Metro makes no representations as to the accuracy of this information; it is not guaranteed and is subject to change or correction without notice. Contact each city for information about its budget, taxes, and the services it provides.

Services Districts



Note: The Opryland area returns to the USD in FY 2005 (tax year 2004)

Services Districts – The two districts established by state law and the Charter for budgeting and administering services within the Metro Government. The General Services District (GSD) is all of Davidson County. The Urban Services District (USD) is the former City of Nashville plus annexed areas within the GSD, it receives more services in return for paying a higher property tax rate. In the map, the USD is the large darker-shaded area within the GSD.

Single Audit Act - The federal law requiring a comprehensive government-wide audit of all federal financial assistance. In Metro, this is performed as an integral part of the annual independent audit.

Special Revenue Fund - A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes. Examples are the Schools General Purpose Fund (35131) and the General Fund Four Percent Reserve Fund (30003).

Stakeholder - Any person or entity that has an interest in the activities or objectives of an organization, including such groups as citizens, customers, suppliers, and regulators.

Strategic goal – A significant result to be achieved by an agency over the next two to five years.

Structural Balance - The situation in which recurring revenues are sufficient to finance expected expenditures for the foreseeable future.

Appendix 3: Glossary

Subledger – An optional additional level of detail for account codes. It is typically used to identify a revenue source or the fund number of an interfund transfer. For example, the number of the resolution that approved a grant might be entered as the subledger for the grant revenue account code.

Subsidiary - An optional additional level of detail for account codes. It is used to add more detailed information below the object account level.

Supplemental Appropriation - A resolution appropriating funds (increasing budget authority) above and beyond previously-approved levels.

Target Budget - A budget built by adjusting detailed budget items to a departmental total, instead of building the total budget by adding together detailed line-item projections.

Tax Levy - The total tax dollars assessed on property, calculated by multiplying the tax rate per one hundred dollars by the tax base. The term can also refer to the tax rate itself.

TCA - Tennessee Code Annotated; state law.

Transfer, Budget - A transfer of an unused portion of an appropriation to another purpose or activity within a department's budget.

Transfer, Operating - All interfund transfers other than residual equity transfers (which are nonrecurring or non-routine transfers of equity between funds), quasi-external transactions, reimbursements, loans, or advances. The typical operating transfer is a legally authorized transfer from a fund receiving revenue to another fund through which the resources are to be expended. The budget treats this as if it were an expenditure of the first fund and revenue to the second.

Unencumbered Allotment - also **unencumbered balance**. That portion of an allotment not yet expended or encumbered. The focus of budgetary control, as §6.08 of the Charter provides that, "... no expenditure shall be made or encumbrance created, but in pursuance of an allotment, and within the otherwise unencumbered balance of such allotment."

Unencumbered Appropriation - That portion of an appropriation not yet expended or encumbered.

Unexpended Allotment - That portion of an allotment not yet expended.

Unexpended Appropriation - That portion of an appropriation not yet expended.

Unreserved Fund Balance - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

USD (Urban Services District) - The former City of Nashville plus annexed areas, which receive more services in compensation for paying a higher property tax rate. See also **Services Districts**.

Vacant Position - A position that is active (available and funded) but unoccupied.

WeBudget – The Metropolitan Government's web-based intranet budget preparation system.

Appendix 4: The Law and the Budget

Many of the government's financial affairs are set by the Metropolitan Charter and other laws, resolutions, and rules. Budget-related sections of some of those documents are reproduced below, beginning with Article 6 of the Charter. Other sections of the Charter and laws may delegate finance-related powers and responsibilities to other departments. Text in *italics* summarizes certain long sections.

METROPOLITAN CHARTER ARTICLE 6. THE BUDGETS AND FINANCIAL MATTERS

Section 6.01. Fiscal Year. -- The fiscal year of the metropolitan government shall begin on the 1st day of July of each year and shall end on the 30th day of June next following. Said fiscal year shall constitute the budget year and the year for financial accounting and reporting of each and every office, department, institution, activity and agency of the metropolitan government; but the aforesaid provision shall be in addition to, and not in lieu of, any accounting and reporting required of any official or agency by state or federal laws.

Section 6.02. Preparation of Annual Operating Budget. -- The director of finance shall obtain from all officers, departments, boards, commissions and other agencies for which appropriations are made by the metropolitan government, or which collect revenues for such government, such information as shall be necessary for him to compile the annual operating budget; and it shall be the duty of all such officers, departments, boards, commissions and agencies to furnish the director such information as he may require at such time or times and in such form as the director may prescribe.

Not later than three months prior to the end of each fiscal year said director shall distribute to each of the agencies identified in the preceding paragraph all forms necessary for the preparation of the operating budget for the succeeding fiscal year. Such forms shall be returned to the director with the information desired not later than two months prior to the end of the current fiscal year.

On the basis of the information so received and otherwise secured by him, said director shall prepare and transmit to the mayor a proposed operating budget for the next fiscal year of the kind and scope set forth in section 6.03 hereof. In preparing the proposed budget the director may revise, as he may deem necessary, the estimates or requests made by the various officers, departments, boards, commissions and agencies, but any such agency shall be entitled to a hearing before the director with reference to any contemplated changes in its budget requests or estimates.

Section 6.03. Scope of the Annual Operating Budget. -- Section I of the annual operating budget shall apply only to the general services district and shall deal with those services and functions

appertaining to the general services district as set out by this charter, or by ordinance of the council. Section II of the annual operating budget shall apply only to the urban services district and shall deal with those services and functions appertaining to such urban services district as set out in this charter, or by ordinance of the council.

Each of the above described sections of the annual operating budget shall contain with respect to each of the operating funds of the metropolitan government to which they are applicable:

- (a) An estimate of the unencumbered fund balance or deficit at the beginning of the ensuing fiscal year, and the amount of any reserves for designated purposes or activities includable in the operating budget.
- (b) A reasonable estimate of revenues to be received during the ensuing year, classified according to source; but the estimated revenues from current and from delinquent property taxes shall not exceed the percentage of the total receivable from each such source collected during the last completed fiscal year; or the current fiscal year.
- (c) Proposed expenditures for each organizational unit and activity in accordance with the established classification of accounts, including those capital outlays which are to be financed from the revenues of the ensuing year, and including all debt service requirements in full for such fiscal year payable from such fund.

In no event shall the total proposed expenditures from any fund exceed the total anticipated revenues plus the estimated unappropriated surplus, or fund balance, and applicable reserves and less any estimated deficit at the end of the current fiscal year.

Section 6.04. Review and Revision of Operating Budget by Mayor. Submission to Council. Budget as Public Record. Distribution of Copies. -- The mayor shall review the operating budget submitted to him by the director of finance, and may make any revisions in such budget as he may deem necessary or desirable, before it is submitted to the council for consideration.

Not later than May 25th the mayor shall submit to the metropolitan council the operating budget as approved by him in the form and with the contents specified in section 6.03 hereof, together with a message explaining such budget, describing its important features, and outlining the proposed financial policies of the metropolitan government for the ensuing fiscal year and setting forth the reasons for any significant changes in policy or budgetary allocations.

The mayor shall promptly cause copies of the budget and budget message to be prepared for distribution to interested persons, and a summary of the budget shall be published in each of the daily newspapers in the area of the metropolitan government. The operating budget, as well as the capital improvements

Appendix 4: The Law and the Budget

budget hereinafter provided for, the budget message, and all supporting schedules shall be public records in the office of the metropolitan clerk and shall be open to public inspection.

Section 6.05. Hearings by Council. -- After the council shall have passed the budget ordinance on first reading it shall hold hearings on the proposed operating budget, as well as on the capital improvements budget as provided in section 6.13 hereof, but the hearing on the capital improvements budget shall be heard prior to those on the proposed operating budget, and the hearings on either budget may be adjourned from time to time. Budget hearings shall be advertised in a daily newspaper of general circulation published in the area of the metropolitan government at least seven days prior to the date or dates set for the beginning of such public hearings.

Section 6.06. Action by Council on Operating Budget. -- After the conclusion of the public hearings, the council may amend the operating budget proposed by the mayor except that the budget as finally amended and adopted must provide for all expenditures required by law or by other provisions of this charter and for all debt service requirements for the ensuing fiscal year as certified by the director of finance. Neither shall the council alter the estimates of receipts or other fund availability included in the budget document except to correct errors and omissions, in which event a full explanation shall be spread on the minutes of the council. In no event shall the total appropriations from any fund exceed the estimated fund balance, reserves, and revenues, constituting the fund availability of such fund.

The council shall finally adopt an operating budget for the ensuing fiscal year not later than the 30th day of June, and it shall be effective for the fiscal year beginning on the following July 1st. Such adoption shall take the form of an ordinance setting out the estimated revenues in detail by source and making appropriations according to fund and by organizational unit, purpose or activity as set out in the budget document. If the council shall fail to adopt a budget prior to the beginning of any fiscal year, it shall be conclusively presumed to have adopted the budget as submitted by the mayor.

A copy of the adopted budget, certified by the metropolitan clerk, shall be filed in the office of the director of finance.

The amount set out in the adopted operating budget for each organizational unit, purpose or activity shall constitute the annual appropriation for such item, and no expenditure shall be made or encumbrance created in excess of the otherwise unencumbered balance of the appropriation, or allotment thereof, to which it is chargeable. This shall not preclude the impoundment of funds or additional appropriations as provided herein.

Section 6.07. Property Tax Levies. -- The council shall levy an annual tax on real and personal prop-

erty and merchant's ad valorem in the general services district, and the tax levy ordinance shall be the next order of business of the council after the adoption of the operating budget. The tax rate set by such ordinance shall be such that a reasonable estimate of revenues from such levy shall at least be sufficient, together with other anticipated revenues, fund balances, and applicable reserves, to equal the total amount appropriated and to provide in addition, a reasonable amount of working capital for each of the several funds.

After the council has approved the annual operating budget of the urban services district, said council shall determine and declare the amount of revenue which must be produced from a tax levy upon the real and personal property and merchants' ad valorem within the urban services district. The urban council shall thereupon convene and it shall have a mandatory obligation by resolution to levy a property tax adequate with other available funds to finance the budget for urban services, as determined by the council, subject, however, to the requirements of section 1.04 of this Charter with respect to the tax on property in the newly annexed areas.

Section 6.08. Allotments of Appropriations. -- All appropriations contained in the current operating budget shall be allotted by the director of finance on a quarterly basis, and it shall be his duty to make such allotments promptly at the beginning of each quarter of the fiscal year. Such allotments shall be based upon estimated needs, and in the determination of such need the director of finance may require all spending agencies to submit allotments requests on such forms as he may prescribe. Such allotments shall constitute authorizations for expenditure or encumbrance, and no expenditure shall be made or encumbrance created, but in pursuance of an allotment, and within the otherwise unencumbered balance of such allotment.

Section 6.09. Impoundment of Funds. -- Upon certification of the director of finance that the revenues or other resources actually realized with respect to any fund are less than was anticipated and are insufficient to meet the amounts appropriated from such fund, it shall be the duty of the mayor to impound such appropriations as may be necessary to prevent deficit operation.

Section 6.10. Additional Appropriations. -- The metropolitan council may make appropriations in addition to those contained in the current operating budget, at any regular or special meeting called for such purpose, but any such additional appropriation may be made only from an existing unappropriated surplus in the fund to which it applies.

Section 6.11. Transfer of Appropriations. -- On request of any department head, and with his consent, the mayor may transfer the unencumbered balance of any appropriation, or any portion thereof, for any purpose or activity to the appropriation for any other purpose or activity within the same department, but the same shall not be available for

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encumbrance or expenditure until it shall have been allotted by the director of finance.

At the request of the mayor, but only at the end of any quarter of the fiscal year, the council may by resolution approved by a majority of the membership of the council transfer the unencumbered balance of any appropriation, or any portion thereof, to another appropriation with the same section of the budget and within the same fund. However, the council shall not make transfers of appropriations at any time between the general services district and the urban services district, or transfer moneys from any operating fund to another fund. Provided, however, that this stipulation shall not apply to the discharge of obligations existing between governmental agencies financed from one fund, and those financed through another fund, nor to the transfer of moneys from operating funds to agency or trust funds covering collections to be expended through such agency or trust funds, nor to the transfer of the unappropriated surplus in bond funds to the debt service funds set up to retire such bond, nor to such other transfers between funds as may be authorized by law.

Section 6.12. Lapse of Appropriations. -- All unencumbered balances of appropriations in the current operating budget at the end of the fiscal year shall lapse into the unappropriated surplus or reserves of the fund or funds from which such appropriations were made.

Section 6.13. Capital Improvements Budget. -- The director of finance shall obtain annually from all officers, departments, boards and commissions and other agencies requesting funds from the metropolitan government for capital improvements, such information as the planning commission shall require to enable it to prepare the capital improvements budget. This data shall be delivered to the planning commission not later than four months prior to the end of the fiscal year. The capital improvements budget shall include a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter, accompanied by the report and recommendations of the metropolitan planning commission with respect to the program. Section I of the capital improvements budget shall present proposed general services district projects. Section II shall present proposed urban services district projects. The mayor shall submit the capital improvements budget to the council not later than May 15th and shall recommend those projects to be undertaken during the ensuing fiscal year and the method of financing them, noting the impact on the debt structure of the metropolitan government and shall include in the appropriate current operating budget any projects to be financed from current revenues for the ensuing fiscal year.

The council shall have power to accept, with or without amendment, or reject, the proposed program and proposed means of financing. The council shall not authorize an expenditure for the construction of any building, structure, work or improvement, unless the appropriation for such project is included in its

capital improvements budget, except to meet a public emergency threatening the lives, health or property of the inhabitants, when passed by two-thirds vote of the membership of the council. The capital improvement budget must be acted upon finally by the council not later than the 15th day of June following its submission.

The mayor may submit amendments to the capital improvements budget at any time during the year, accompanied by the recommendation thereon of the planning commission, which amendments shall become effective when adopted by a two-thirds vote of the membership of the council.

Section 6.14. General Fund Reserve. -- From all original moneys collected during any year, before making a budget ordinance, there shall be deducted four (4%) percent of the gross amount of the general fund revenue of the general services district, which sum shall be placed in an account to be known as the general fund reserve and shall be kept separate and apart from other funds of the metropolitan government.

The mayor and council may by resolution make appropriations from said funds for the purchase of equipment for any department of the metropolitan government or for repairs to any building owned by any department of the metropolitan government; provided, however, that no appropriations shall be made from this fund to any department not deriving its operating funds from the general fund budget.

From all moneys collected during any year, and after making provisions for the four (4%) percent of the gross amount of the general fund revenue that shall establish the general fund reserve of the metropolitan government, there shall be next provided a sufficient amount, not to be less than fifty thousand (\$50,000) dollars, to be placed in and constituted the metropolitan government advance planning and research fund for the use of the metropolitan planning commission of the metropolitan government in the preparation, in advance, of plans for capital projects, and for the making of such studies and the doing of such research as is by the metropolitan planning commission deemed necessary in the performance of the duties and responsibilities given it by the Metropolitan Charter and general law. No expenditures shall be made from said fund except by resolution of the metropolitan planning commission, and in no case shall expenditures be made therefrom for the payment of budgetary items or matters not concerned with research and advance planning. The resolution of the metropolitan planning commission as to capital projects shall precisely define the projects concerned and amounts expended in the planning of such projects shall be provided for in the financing of construction of same and, upon the commencement of construction, the metropolitan government advance planning and research fund shall be repaid those sums and moneys expended from it in the advanced planning of such project. From all moneys collected during any year, and after the making of provision for the four (4%) percent of

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the gross amount of the metropolitan government's general fund revenue flowing into the general fund reserve of the metropolitan government, there shall next be provided a sufficient amount, as of the first day of each fiscal year, to bring the unencumbered balance on hand in the metropolitan government advance planning and research fund created herein to the minimum sum of fifty thousand (\$50,000) dollars.

By ordinance, the council may create a contingent reserve fund not to exceed four (4%) percent of the general fund revenue of the urban services district. The mayor and council may by resolution make appropriations from said fund for the purchase of equipment for any department of the metropolitan government or for repairs to any building owned by any department of the metropolitan government which equipment or buildings are used primarily for the furnishing of services herein defined as urban services; provided, however, that no appropriations shall be made from this fund to any department not deriving its operating funds from the general fund of the urban services district current operating budget.

Section 6.15. Post Audit. -- The council shall provide annually for an independent audit of the accounts and other evidences of financial transactions of the metropolitan government and of its every department, office and agency. The audit shall be made by an accountant or an accounting firm, the members of which have no personal interest, direct or indirect, in the fiscal affairs of the metropolitan government or of any to its departments, offices, or agencies. The designated accountant shall be a certified public accountant, or, if an accounting firm is employed, the members thereof shall be so certified and thoroughly qualified by training and experience in governmental accounting to perform the audit.

The independent audit shall be made by a firm chosen by a three member audit board. This board shall consist of the presiding officer of the council, the chairman of the finance committee of the council, and the chairman of the metropolitan board of education.

The audit may be conducted on a quarterly or continuing basis and the final report of the annual audit shall be completed as soon as practicable after the close of the fiscal year, and in no event later than four months after the close of the fiscal year. The audit report shall be available to the public and to the press.

The council may at any time order an examination or special audit of any department, office or agency of the government.

ARTICLE 5 - METROPOLITAN COUNTY MAYOR & VICE-MAYOR

Section 5.04. Mayor's veto power; veto of items in appropriations and budget. ... The mayor, while approving other portions of an ordinance, may reduce or disapprove the sum of money

appropriated by any one or more items, or parts of items, in any ordinance appropriating money, except for debt service, employee benefits, or independent audits, such power to be exercised with return of the ordinance to the council within the time prescribed for disapproval of ordinances generally, accompanied by written explanation of the reasons for disapproval or reduction. The one or more items or parts of items disapproved or reduced shall be void to the extent that they have been disapproved or reduced unless any such item or parts of items so disapproved or reduced shall be restored to the ordinance in the original amount and become effective by adoption of the council according to the rules and limitations prescribed for the passage of other ordinances over the mayor's veto.

ARTICLE 7 - BOND ISSUES

Overview - Bond Issues -- *Although bond issues affect the budget through debt service payments, they are not directly involved in the budget process. The more significant sections of the Article are:*

- 7.01. Bonds authorized by metropolitan council; purposes of issue.
- 7.04. General tax bonds and urban tax bonds.
- 7.05. When bond referendum not required; notice of issue.
- 7.07. Issuance of bonds under general law.
- 7.08. Limitations on urban bonds.
- 7.09. Amount and purpose; obligations; form issuance.
- 7.10. Metropolitan bonds negotiable & tax exempt.
- 7.12. Sale.
- 7.13. Temporary financing.
- 7.17. Revenue bonds.
- 7.20. Debt service funds.

ARTICLE 8 - METROPOLITAN DEPARTMENTS

Overview -- *This article creates and empowers certain departments and divisions in the Government. Those sections related to financial matters are outlined below:*

- 8.101 Department of metropolitan finance created; functions.
- 8.102 Director of finance - Qualifications, appointment and compensation.
- 8.103 Same - Powers and duties.
- 8.104 Division of budgets created; functions of budget officer.

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8.105 Division of accounts created; duties of chief accountant.

8.106 Division of treasury created; duties of metropolitan treasurer.

8.107 Division of collections created; duties of collections officer.

8.108 Division of purchases created; appointment and qualification of purchasing agent.

8.109 Function of division of purchases.

8.110 Powers and duties of purchasing agent.

8.111 Competitive bidding for purchases or sales.

8.112 Division of public property administration

8.113 - 8.120 Related fiscal provisions (tax assessor, trustee, county clerk, and the collection of ad valorem taxes).

Section 8.104. Division of budgets created; functions of budget officer. -- There shall be in the department of finance a division of budgets, which shall consist of the budget officer and such other officers and employees, organized into such units, as may be provided by ordinance or by the director of finance consistent with ordinance. ... The budget officer shall compile, under the supervision of the director of finance, the departmental estimates and other data necessary or useful to the mayor and the director of finance, and assist in the preparation of the budgets. He shall examine from time to time the departments, boards, commissions, officers, and agencies of the metropolitan government in relation to their organization, personnel, and other requirements; ascertain the manner in which their respective budgets are carried out and their functions performed; call the attention of the department heads and the mayor to any improvements or economies which might be made in their administrative practices and cooperate with the heads thereof in the preparation of their budget estimates for the ensuing fiscal year....

Section 8.105. Division of accounts created; duties of chief accountant. -- There shall be in the department of finance a division of accounts.... The chief accountant shall maintain (1) a general accounting system and such cost accounting records as shall be required by the director of finance, and (2) budgetary control records designed to prevent expenditures in excess of appropriations or allotments....

ARTICLE 9 - PUBLIC SCHOOLS

Section 9.04. Same - Duties; referendum as to school budget.

Subsection 3 of this lengthy section, not reproduced here, provides a process for the Metropolitan Board of Public Education (MBOE) to initiate a referendum to levy additional property taxes for schools.

Section 9.11. No diversion of funds. -- No funds which have been appropriated for the use of, or transferred to, the metropolitan schools system shall be diverted from that use for any other purpose.

Section 9.12. Transfer of school funds within school budget. -- The board shall have power at any time to transfer funds within the major items of its budget. It shall also have power to make transfers of funds to, from or between major items in its budget, provided such transfers are not inconsistent with the general law.

Section 9.13. Transfers to school fund from general funds; borrowing money. -- The metropolitan council by resolution approved by the mayor, may transfer funds to the school fund from the general fund or general accounts of the metropolitan government, or may issue short term anticipation notes to provide such funds if in its judgment it is necessary and proper to provide temporary advances or transfers for the maintenance and operation of the schools. Such temporary advances or transfers shall be repaid or restored out of school funds during the ensuing year.

OTHER RELATED ARTICLES

Section 13.05. Duties of metropolitan employee benefit board. In addition to other duties imposed by this Charter or by general law, it shall be the duty of the board to:

(f) Advise the mayor and the council of the anticipated financial requirements of each employee benefit plan adopted by the metropolitan government, as well as the retirement plans listed in Section 13.09(a)-(c) of this article so that such financial requirements shall be included in the budget and tax levy ordinances for the ensuing fiscal year.

METROPOLITAN COUNCIL RULES OF PROCEDURE (2004-2007)

Rule 14 - All ordinances must be referred to the appropriate committee by the Vice Mayor of the Council after first reading, and except for zoning matters, budget, revenue service charges or tax measures, no ordinance may be amended after second reading.

Rule 15 - No resolution or ordinance involving the appropriation or expenditure of money, upon being filed, shall be placed upon the agenda by the Metropolitan Clerk until the Director of Finance has furnished a statement as to the availability of funds.

Rule 16 - No resolution or ordinance proposing to expend or appropriate funds or to authorize the borrowing of funds for capital improvement projects (including the issuance of bonds or notes), upon being filed, shall be placed upon the agenda by the

Appendix 4: The Law and the Budget

Metropolitan Clerk unless and until said legislation shall list the projects to be funded and the estimated cost of each project.

Rule 27 - ... Any resolution appropriating funds from the general fund reserve shall be limited to one department only and shall not contain multiple appropriations. No resolution or ordinance involving the appropriation or expenditure of funds may be considered by the Metropolitan Council if the department, agency or office benefiting from the appropriation or expenditure has failed for thirty or more days to respond to information requested by the Metropolitan Council or any committee of the Metropolitan Council.

Rule 33 - At any meeting wherein the operating budget for the ensuing fiscal year is being debated on third reading, the following provisions shall apply, any rule contained in these rules to the contrary notwithstanding:

1. No motion to amend the operating budget or a substitute operating budget ordinance may be entertained by the Council, unless such amendment or substitute budget has been submitted to the Budget and Finance Committee for a recommendation.
2. A second substitute budget ordinance may not be amended but must be acted upon as filed and presented.
3. A motion to table the budget ordinance or a substitute budget ordinance cannot be made until the proponents or opponents have been allowed at least fifteen minutes of debate. Provided however, when a motion is made to table any amendment proposed to the budget ordinance or substitute budget ordinance, the spokesperson for such amendment may divide a total of twelve minutes among other members speaking in support of the motion.

FINANCIAL MANAGEMENT RESOLUTION

In 1991, the Council passed a financial management resolution that set policy for the government in two areas: minimum fund balances to be maintained in the two general funds and the Schools fund, and restricting the use of non-recurring revenue to fund recurring expenditures.

RESOLUTION NO. R89-959

A resolution affirming the mayor's financial management policy on the maintenance of fund balances and the use of nonrecurring funds.

(adopted November 21, 1991)

WHEREAS, it is deemed to be in the best interest of the Metropolitan Government to maintain sufficient reserves in the GSD and USD general funds and the Schools operating fund to protect against unforeseen circumstances; and

WHEREAS, several sources have recommended the adoption of a formal policy dealing with fund balance; and

WHEREAS, Resolution No. R89-828 requested that the Vice Mayor appoint a five member committee of the Metropolitan Council to work with the Director of Finance to establish budgetary guidelines; and

WHEREAS, the Director of Finance has submitted a proposed policy dealing with maintenance of fund balance and the use of nonrecurring funds, which has been approved by the Mayor; and

WHEREAS, said policy has been reviewed and approved by the special Council committee.

NOW, THEREFORE, BE IT RESOLVED by the Council Of The Metropolitan Government Of Nashville and Davidson County:

SECTION 1: That the Metropolitan Council goes on record supporting, to the extent of its authority, the attached Financial Management Policy which has been implemented by the Mayor.

SECTION 2: That this Resolution shall take effect from and after its adoption, the welfare of The Metropolitan Government of Nashville and Davidson County requiring it.

FINANCIAL MANAGEMENT POLICY

Maintenance of Fund Balance and Restriction of Use of Non-Recurring Revenue

It shall be the policy of the Metropolitan Government of Nashville-Davidson County to maintain sufficient reserves in fund balances, to protect the financial position of this government in balances, to protect the financial position of this government in the event of unexpected emergencies or unforeseen downturns in revenue collection. Based on input from various sources it is hereby established that an amount equal to 5% of the three operating funds' budget (the GSD and USD General Funds and the General Purpose School Fund) shall be maintained in fund balance as a reserve.

It is the intention of the Metropolitan Government of Nashville-Davidson County to achieve these reserves by the conclusion of fiscal year 1994. In order to accomplish this goal, it is the intent to make no appropriation of fund balance in the three operating funds until such time as fund balances equal 5% of that fund's operating budget. In addition, all alternatives to increase fund balances will be explored, including implementation of the efficiency study recommendations where possible; revenue raising options; ongoing review of services and service levels; and utilization of expenditure controls.

It shall also be the policy of the Metropolitan Government of Nashville-Davidson County to refrain from using nonrecurring revenue to fund ongoing operations of the three operating funds. Nonrecurring revenue shall be those funds not normally accrued to the benefit of the operating funds each year, including transfers from special, enterprise, and internal service funds. Any nonrecurring revenue received shall be utilized to fund activities which do not require ongoing funding or to build reserves.

Appendix 4: The Law and the Budget

TENNESSEE CODE ANNOTATED 9-1-116
Programs and services limited
to extent funds available.

(a) Notwithstanding any other provision of the law ... availability of programs and services to people in this state shall be limited to the extent that funds are appropriated by the general assembly or the appropriate governing body of a political subdivision.

(b) No person shall be entitled to ... any program or any services provided by or through the state, its departments, agencies or political subdivisions unless funds remain available for such program or service from moneys appropriated for that purpose by the general assembly or the appropriate governing body of a political subdivision.

TENNESSEE CODE ANNOTATED 7-3-314
Financial assistance to nonprofit organizations.

This section, not reproduced here, governs contributions by Metropolitan Governments to qualified nonprofit organizations.

Appendix 5: About Nashville

Welcome to Nashville!

Nashville, located in the rolling hills of middle Tennessee, is a great place to live, work, or visit.

Fort Nashborough was founded on the banks of the Cumberland River on Christmas Day in 1779. In 1784 the community changed its name to Nashville, which incorporated as a town in 1806 and was permanently established as the capital of Tennessee in 1843. The town developed as a prosperous river city. Its growing population, business, and industry helped develop it as a center of transportation, publishing, finance, and education.



The Founding of Nashville
Statue of Nashville's founders
at Ft. Nashborough

The Nashville and Davidson County governments consolidated into a single entity under the Metropolitan Charter effective April 1, 1963. The city's 533 square miles is home to more than a half a million residents.

Nashville has been named one of the 15 best U.S. cities for work and family by Fortune Magazine. The area offers a low cost of living (94% of the national average), a variety of residential opportunities, abundant recreational and tourist opportunities, a lively cultural base, diverse economy closely mirroring that of the nation, a regional hub for health care, and many institutions of higher education. Transportation is available by air, train, water, and road – 50% of the nation's population lives within 650 miles via one of the three interstate highways that converge in the city. Although it has a diverse and balanced economy with manufacturing, transportation, education, financial, healthcare, and other services, Nashville may be best known as the home of country music – Music City USA.

The climate is delightfully seasonal. Summer highs average in the upper 80s and winter lows average around 30 with only occasional light snows. Spring and fall include wonderful displays of natural color.

Residents and visitors alike can enjoy a wide variety of cultural offerings. Galleries include:

- Cheekwood Botanical Gardens and Museum of Art – <http://www.cheekwood.org/>
- Fisk University Galleries (Aaron Douglas and Carl Van Vechten galleries) – <http://www.fisk.edu/index.asp>
- Frist Center for the Visual Arts – <http://www.fristcenter.org/>
- The Parthenon – <http://www.nashville.gov/parks/parthenon.htm>
- Tennessee Performing Arts Center – <http://www.tpac.org/>
- Tennessee State Museum – <http://www.tnmuseum.org/>

- Country Music Hall of Fame Museum – <http://www.countrymusichalloffame.com/>

Historic sites in or near Nashville include:

- Bicentennial Mall State Park – <http://www.state.tn.us/environment/parks/bicenmal/index.html>
- Belle Meade Plantation – <http://www.bellemeadeplantation.com/>
- Belmont Mansion – <http://www.belmont.edu/about/mansion.cfm>
- Carnton Plantation – <http://www.carnton.org/>
- Carter House – [carterhouse.com](http://www.carterhouse.com)<http://www.carter-house.org/>
- Fort Nashborough – <http://www.nashville.gov/parks/fortnashborough.htm>
- The Battle of Nashville/Fort Negley – <http://www.bonps.org/>
- The Hermitage: Home of Andrew Jackson – <http://www.thehermitage.com/>
- Tennessee State Capitol – <http://www.state.tn.us/generalserv/psm/capitol.htm>
- Travellers Rest Historic House/Grounds – <http://www.travellersrestplantation.org/>

And, of course, entertainment includes all kinds of music, including the Grand Ole Opry, the Country Music Hall of Fame, and the Nashville Symphony. Up-to-date information for conventions and visitors is available at www.nashvillecvb.com.

What Others Are Saying About Nashville

Over the past few years the Nashville area has been recognized as one of the best places in the country to work, live and raise a family. The following are just a few of the most recent recognitions:

- *Kiplinger's Personal Finance* magazine selected Nashville as number one in its June 2006 issue ranking 50 Smart Cities. The exclusive survey ranks America's cities on the basis of affordability and livability—weighing housing prices and economic vitality with lifestyle factors such as public education, health care, the local arts scene and recreational facilities. *Kiplinger's Personal Finance*, June 2006.
- Nashville is the nation's top city for business expansion and relocation for the second year in a row, according to *Expansion Management* magazine. Nashville and its metropolitan area welcomed 31 company headquarters and major facilities and added 11,308 new jobs during the FY 2005, including headquarters of two companies with annual revenues of more than \$100 million – CLARCOR Inc. and Louisiana-Pacific Corporation. A total of six corporations in that revenue category have relocated to the area since Partnership 2010 began its current four-year economic development campaign in 2002. *Expansion Management*, January 2006.

Appendix 5: About Nashville

- "Music City U.S.A." is a new entry to the top 10 with low cost of living as the biggest draw. Vice Mayor Howard Gentry Jr. says "Nashville provides an opportunity for a person to take a medium-level job and live comfortably". Black household income is \$33,630 and just a little more than one-fourth earn beyond \$50,000 annually (29.1%) and number of black home owners (51.8%). *Black Enterprise, May 2004*
- "Top 25 State Business Climate Rankings" Tennessee moved up to #3 overall in the annual business climate rankings. *Site Selection, November 2003* "Five Star City for Logistics"
- Tennessee ranked 7th among the top sites picked by consultants, site selectors, and real estate professionals as the most promising locale for a new

automotive manufacturing facility. *Business Facilities, July 2003*

- Nashville ranked sixth in the "Top 20 Best Places to Live & Work in America". *Employment Review Magazine and BestJobsUSA.com, June 2003*

For more information about opportunities, visit the Chamber of Commerce web site at www.nashvillechamber.com. More information about the Metro Government is available at www.nashville.gov and www.nashvilleareainfo.com. Our history is reviewed at www.nashville.gov/mhc/timeline.htm.

Appendix 5: About Nashville

Demographic Statistics

Population

2004	595,714 (Metro Planning Dept. estimate)
2002	570,785 (Census estimate)
2001	565,352 (Census estimate)
2000	569,891 (U.S. Census)
1999	541,500
1998	538,796
1997	537,535
1996	533,714
1995	529,892
1990	510,784 (U.S. Census)
1980	477,811 (U.S. Census)
1970	447,877
1960	399,743

Racial Composition (Official US Census) 2000

White	67.0%
Black	25.9%
Asian	2.3%
Other (including Native American & Pacific)	2.8%
Multi-racial	2.0%
Total (Includes 4.6% Hispanic or Latino)	100.0%

Age Composition (2002)

0 - 11 years:	15.3%
12 - 24 years:	17.7%
25 - 44 years:	33.7%
45 - 54 years:	14.4%
55 - 64 years:	7.6%
> 65:	11.3%

Households

Number of households:	242,768
Owner Occupied:	134,956
Renter Occupied:	107,812
Marriage License (2005):	4,947

Climate

Average Temperatures (degrees Fahrenheit)

	Average	Avg High	Avg Low
Annual	59	70	49
Spring (March-May)	59	70	48
Summer (June-Aug)	78	89	67
Fall (Sept-Nov)	60	72	49
Winter (Dec-Feb)	39	49	30
Humidity	58%		
Annual Average Precipitation	48.5"		
Annual Average Snowfall	11.1"		
Elevation	550' above sea level		

Elections

Registered Voters:	359,025
Votes cast last election: (May 2006 County General	37,219
% voting last city election:	10.3%

Education

State and Local Industrial/Vocational Training Available Schools (K-12): 134 Public; 59 Private & Parochial in MSA
Public Schools:

Elementary	73	Alternative	4
Middle School	36	Gifted/Talented	1
High School	15	Charter	2
Special	3	Alternative High	1

Colleges: 42, including 2 Medical Schools

Nashville Public Library:

1,449,358 cataloged collection total FY 02-03
3,988,292 circulation total for FY 02-03

Household Income

Per capita income: \$34,008 (Davidson Co. 2003 est.)
Median household income: \$42,053 (2002 estimate)

Medical Care

Facilities:	18 Hospitals, 165 Clinics 2 Veterans Medical Centers
Doctors:	Over 2,800 licensed MD's
Dentists:	440

Houses of Worship

More than 800

Economic Statistics

(MSA = Metropolitan Statistical Area)

Building Permits

Year	Number	Value in millions
2003	9,653	\$1,193
2002	9,431	1,076
2001	9,196	1,227
2000	9,376	1,323
1999	10,087	1,622
1998	10,798	1,268
1997	10,087	1,151
1996	9,926	992
1995	10,361	1,009
1994	10,524	1,039

Unemployment Rate (%)

<u>Nashville</u>			<u>U.S.</u>		
2004	3.4	6.1	1998	2.7	4.5
2003	3.6	6.1	1997	3.2	4.9
2002	3.8	6.1	1996	3.0	5.7
2001	3.1	4.7	1995	3.1	6.0
2000	2.7	4.5	1990	3.5	5.1
1999	2.6	4.2	1985	3.9	7.2

State of Tennessee May 2005 Statewide unemployment rate, 5.7.

Appendix 5: About Nashville

Employment by Industry (MSA)*

Manufacturing	13.2%
Wholesale & Retail Trade	24.3%
Construction	4.9%
Finance, Insurance & Real Estate	6.1%
Services	33.3%
Government	12.8%
Transportation, Communications & Public Utility	5.6%

*2003 Nashville Economic Development

Taxes

State Sales Tax Rate	7.00%
State Food Tax	6.00%
Local Option Sales Tax Rate	2.25%
Property Tax (per \$100 of assessed value)	
General Services District	3.84
Urban Services District	4.58
Income Tax on Salaries and Wages	None
Lottery	Yes

Top Area Employers (excluding government agencies)

Vanderbilt University & Medical Center	13,601
HCA (Including Tri-Star Health System)	10,525
Nissan Motor Manufacturing Corporation	6,500
Saint Thomas	5,790
Gaylord Entertainment (including Opryland Hotel and attractions)	4,950
Shoney's Incorporated	3,670
Kroger Company	3,350
CBRL Group (Cracker Barrel, Logan's)	3,275
Dell Computer	3,000
Bell South	3,000
Bridgestone/Firestone	2,900
Ingram Industries Inc.	2,880
Walmart	2,645
Trane	2,550
United Parcel Service	2,445
Century II Staffing	2,376
The Tennessean	2,100

Cost of Living Index

United States Average	100.0
Nashville	91.2

Housing

Average Home Residential Price	\$195,950
Average Apartment Monthly Rent	\$701.00

Area Transportation

Nashville is within 650 miles of half the U.S. population and 75% of its major markets. It is served by:

Three major interstates (24, 40, & 65)

Aviation access via Nashville International Airport (BNA) plus eleven general aviation airports in the area.

Nashville International has 4 runways up to 11,000 ft long. Daily flights include 402 arrivals and departures to 97 markets on the following airlines:

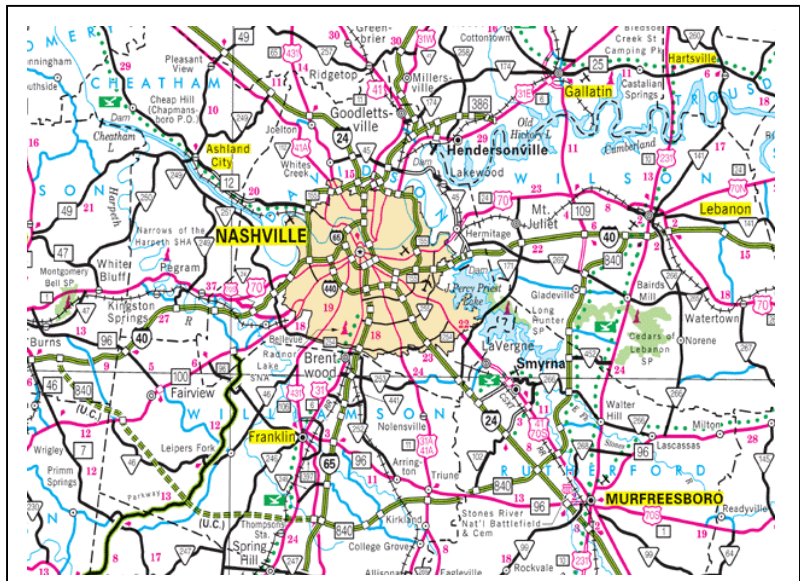
Air Canada	Delta Ct.	MidWest Connect
American	Delta	Southwest
American Eagle	Frontier	United Express
American Ct.		US Airways
Comair	Northwest	US Airways Express
Continental	Northwest A.L.	

More than 140+ freight carriers and more than 150+ truck terminals

Major regional center for FedEx Ground and River barge access to the Gulf of Mexico. CSX Railroad with 90 trains daily linking to 20 states

Intercity bus lines and downtown trolleys

Nashville area transportation



Map extracted from the Tennessee 2002 Official Highway Map, used by permission of the Tennessee Department of Transportation. TDOT makes their Official State Highway maps available to the public free of charge at rest areas and through the TDOT Map Sales Department.

Appendix 5: About Nashville

FY 2003-2004 Service Statistics

Police Protection

Ratio of officers per 1000 Nashvillians	2.05
# of 911 phone calls received (ECC)	332,182
Average Emergency Response (receive to arrive time in minutes)	8.66
Average Urgent Response (receive to arrive time in minutes)	19.13

Fire Protection

	<u>GSD</u>	<u>USD</u>
Square mileage covered	362	171
Stations	9	30
Average Response Time (minutes)	5.01	Overall
Employees (full-time)	434	747
Total Responses	22,254	55,089

Public Works

Roads maintained (miles)	2,208
Signs in Metro	96,378
Signalized locations	901
Street lights	50,767
Total parking citations income	\$740,000

Water & Sewer

Treated Water Source:	Cumberland River
Daily capacity:	180,000,000 gallons
Average daily consumption:	92,000,000 gallons
Sewage Treatment type:	Activated Sludge
Daily average capacity:	186,500,000 gallons
Daily peak capacity:	465,000,000 gallons
Average daily treatment:	127,000,000 gallons

Nashville Electric Service (NES)

NES is one of the twelve largest public distributions of electricity in the nation, serving more than 328,399 customers.

NES Average Costs:	
Small Commercial/Industrial	11.07¢ per kwh
Large Industrial	10.86¢ per kwh
Residential	.07086¢ per kwh

Nashville Gas Company

Furnishes gas to 150,000+ customers
 2005 Residential price per therm: \$1.723 Nov-Mar
 \$1.689 Apr-Oct

Parks, Recreation and Tourist Attractions

Metro Parks and Greenways:	102 (10241 acres)
Greenway Trails (completed or under development)	28.5 miles
Greenway Trails – under development	7 miles
Golf Courses	7 Public, 8 Private
Swimming pools	14
Bowling alleys	11
Lakes (non-metro)	(with boating & camping) 2
Centennial Sportsplex	
Ice Rinks	2
Fitness Center	1
Swimming Pools	2
Tennis Courts	157
Indoor Tennis Centers	2 (8 Courts)
Community Centers	20
Senior Centers	2
Special Use Community Centers	2
Playgrounds	83
Athletic Fields	
Baseball/softball	107 (85 in Parks & Rec.)
Soccer	49
Football	7
Picnic Shelters	(Reservable) 44
Parthenon Museum	
Two Rivers Mansion	
Centennial Art Center and Gallery	
Centennial Art Activity Center	
Warner Park Nature Center	
Hamilton Creek Sailboat Marina(164 slips)	
Fort Nashborough Historic Site	
State Fair Grounds	
Nashville Zoo	
Gaylord Entertainment Center	

Professional Sports:

NHL Hockey (Nashville Predators)
 NFL Football (Tennessee Titans)
 AAA Baseball (Nashville Sounds)



Hotels/Motel rooms (Davidson County)	22,900
Largest Meeting Room Capacity	55,314 sq.ft.
Restaurants	2,700

Appendix 6: Comparative Analytical Statistics

Budget comparisons over time may be more meaningful when adjusted to real (inflation-adjusted) or per capita terms. This table presents statistical information that can be used to adjust annual numbers for such comparisons.

Cal- endar Year	National Economic Price Indices			Metro Nashville / Davidson County Statistics					
	GDP Price Index	GDP State & Local Govt Purchases	Consumer Price Index CPI-U	Davidson County Area	Area Inside USD	Area Outside USD	Davidson County Population	Estimated USD Population	Estimated Non-USD Population
	2000=100	2000=100	1982-84=100	Square miles (less large bodies of water)			Population		
1964	22.13	16.23	31.0	501.0	72.0	429.0			
1965	22.53	16.69	31.5	501.0	72.0	429.0			
1966	23.18	17.51	32.4	501.0	72.0	429.0			
1967	23.89	18.49	33.4	501.0	72.0	429.0			
1968	24.92	19.48	34.8	501.0	72.0	429.0			
1969	26.15	20.78	36.7	501.0	72.0	429.0			
1970	27.54	22.49	38.8	501.0	72.0	429.0	448,000	232,000	216,000
1971	28.92	24.09	40.5	501.0	72.0	429.0	451,000	233,554	217,446
1972	30.17	25.52	41.8	501.0	72.0	429.0	454,000	235,107	218,893
1973	31.85	27.48	44.4	501.0	86.7	414.3	457,000	246,200	210,800
1974	34.72	30.50	49.3	501.0	111.7	389.3	460,000	283,460	176,540
1975	38.01	33.48	53.8	501.0	111.7	389.3	463,000	285,309	177,691
1976	40.20	35.56	56.9	501.0	112.1	388.9	466,000	288,186	177,814
1977	42.76	37.87	60.6	501.0	150.7	350.3	469,000	337,924	131,076
1978	45.76	40.36	65.2	501.0	150.7	350.3	472,000	340,086	131,914
1979	49.55	43.94	72.6	501.0	150.7	350.3	475,000	342,248	132,752
1980	54.06	48.86	82.4	501.0	150.7	350.3	477,811	344,273	133,538
1981	59.13	53.71	90.9	501.0	150.7	350.3	482,207	347,094	135,113
1982	62.74	57.14	96.5	501.0	151.0	350.0	486,604	349,915	136,689
1983	65.21	59.67	99.6	501.0	151.0	350.0	491,000	352,736	138,264
1984	67.66	62.34	103.9	501.0	151.0	350.0	495,397	355,557	139,839
1985	69.72	64.74	107.6	501.0	151.0	350.0	499,793	358,379	141,414
1986	71.27	66.62	109.6	501.0	151.0	350.0	501,991	359,789	142,202
1987	73.20	69.36	113.6	501.0	151.0	350.0	504,189	361,200	142,990
1988	75.71	71.49	118.3	501.0	151.0	350.0	506,388	362,610	143,777
1989	78.57	73.94	124.0	501.0	171.0	330.0	510,234	368,897	141,337
1990	81.61	77.36	130.7	501.0	171.0	330.0	510,784	370,469	140,315
1991	84.46	79.68	136.2	501.0	171.0	330.0	514,321	373,035	141,286
1992	86.40	81.30	140.3	501.0	171.0	330.0	517,859	375,600	142,259
1993	88.39	83.29	144.5	501.0	171.0	330.0	521,396	378,166	143,230
1994	90.27	85.47	148.2	501.0	171.0	330.0	524,934	380,732	144,202
1995	92.12	87.78	152.4	501.0	170.0	331.0	528,471	383,297	145,174
1996	93.86	89.71	156.9	501.0	170.0	331.0	532,008	385,863	146,145
1997	95.42	91.41	160.5	501.0	170.0	331.0	535,546	388,428	147,118
1998	96.48	92.93	163.0	501.0	170.0	331.0	539,083	390,994	148,089
1999	97.87	95.67	166.6	501.0	170.0	331.0	542,376	393,383	148,993
2000	100.00	100.00	172.2	501.0	170.0	331.0	569,891	393,907	175,984
2001	102.40	102.87	177.1	501.0	170.0	331.0	571,380	392,028	179,352
2002	104.19	105.44	179.9	501.0	170.0	331.0	569,439	389,340	180,099
2003	106.31	109.30	184.0	501.0	170.0	331.0	569,842	388,283	181,559
2004	109.10	113.02	188.9	501.0	170.0	331.0	595,714	406,258	189,456
2005	112.14	119.13	195.3	501.0	170.0	331.0	602,679	408,471	194,208

Sources: GDP: Dept of Commerce BEA (<http://www.bea.doc.gov/>). CPI: Dept of Labor BLS (<http://www.bls.gov/cpi/#tables>)
Area & Population: Metro Planning Commission. Population is estimated between census years and in USD / non-USD distributions

GDP Price Index and Implicit Price Deflator data reflect prices in the domestic economy as a whole. State & Local data reflects the price of goods purchased by state & local governments (not specifically Metro). CPI data reflects the price of a market basket of goods and services bought by urban consumers.

The percent change in prices from one year to another is the difference in indices for those years divided by the index for the earlier year. Increases must be compounded, not simply averaged, across multiple years.

Appendix 7: Pay Grades and Rates

This table presents Civil Service and non Civil Service pay grades used by many departments, each grade's minimum and maximum annual salaries, number of steps in grade, and number of months at each step. It does not include other positions whose salaries are set by state law or by letter of agreement

Grade	Annual Salary		Steps	Months	Grade	Annual Salary		Steps	Months
	Min	Max				Min	Max		
CM01	--	15,000	0	--	PS09	77,075	120,235	Open Range	12
CO01	29,171	37,919	10	12	PS10	91,082	149,350	Open Range	12
CO02	32,415	42,144	10	12	PS11	107,135	182,103	Open Range	12
CO03	35,901	46,674	10	12	SP1*	5,430	5,784	3	10
CO04	39,655	51,553	10	12	SR02	16,985	22,079	10	12-24
DP01	47,977	101,188	Open Range	12	SR03	19,094	24,818	10	12-24
DP02	80,804	155,874	Open Range	12	SR04	20,837	27,092	10	12-24
DP03	110,527	221,719	Open Range	12	SR05	23,391	30,411	10	12-24
HD01	27,502	35,765	Open Range	12	SR06	26,169	34,017	10	12-24
HD02	33,847	44,690	Open Range	12	SR07	29,171	37,919	10	12-24
HD03	37,382	50,089	Open Range	12	SR08	32,415	42,144	10	12-24
HD04	42,771	58,188	Open Range	12	SR09	35,901	46,674	10	12-24
HD05	46,363	64,445	Open Range	12	SR10	39,655	51,553	10	12-24
HD06	49,955	70,936	Open Range	12	SR11	43,668	56,772	10	12-24
HD07	60,009	86,403	Open Range	12	SR12	47,977	62,374	Open Range	12
HD08	62,010	90,559	Open Range	12	SR13	57,502	80,740	Open Range	12
HD09	71,290	105,513	Open Range	12	SR14	68,379	101,484	Open Range	12
HD10	85,075	127,623	Open Range	12	SR15	80,804	126,421	Open Range	12
HD11	101,280	153,974	Open Range	12	SR16	95,044	156,327	Open Range	12
HD12	110,287	169,850	Open Range	12	SS1*	12,480	13,296	3	10
HS03	15,642	24,752	Open Range	12	TG02	19,517	23,523	5	6-24
HS04	16,390	25,896	Open Range	12	TG03	21,852	26,351	5	6-24
HS05	17,493	28,371	Open Range	12	TG04	24,016	29,050	5	6-24
HS06	18,741	29,016	Open Range	12	TG05	25,580	31,107	5	6-24
HS07	19,344	30,368	Open Range	12	TG06	27,144	32,800	5	6-24
HS08	21,008	32,906	Open Range	12	TG07	28,665	34,814	5	6-24
HS09	22,568	35,381	Open Range	12	TG08	30,207	36,527	5	6-24
HS10	23,504	37,211	Open Range	12	TG09	31,814	38,348	5	6-24
HS11	24,274	38,334	Open Range	12	TG10	33,228	40,255	5	6-24
HS12	25,043	39,582	Open Range	12	TG11	34,814	41,948	5	6-24
HS13	26,458	41,600	Open Range	12	TG12	36,292	43,790	5	6-24
HS14	27,934	43,888	Open Range	12	TG13	37,727	45,654	5	6-24
HS15	29,640	46,530	Open Range	12	TG14	39,248	47,475	5	6-24
HS16	31,429	49,733	Open Range	12	TG15	40,834	49,510	5	6-24
HS17	33,093	52,208	Open Range	12	TG16	42,376	51,160	5	6-24
HS18	35,110	55,286	Open Range	12	TL03	23,994	29,008	5	6-24
HS19	37,211	58,573	Open Range	12	TL05	28,193	34,107	5	6-24
HS20	39,395	62,213	Open Range	12	TL06	29,865	36,013	5	6-24
HS21	41,309	65,062	Open Range	12	TL07	31,514	38,198	5	6-24
HS22	44,283	69,326	Open Range	12	TL08	33,228	40,255	5	6-24
HS23	47,174	74,173	Open Range	12	TL09	34,963	42,205	5	6-24
HS24	52,603	82,763	Open Range	12	TL10	36,570	44,347	5	6-24
HS25	55,099	86,590	Open Range	12	TL11	38,348	46,275	5	6-24
HS26	57,387	90,230	Open Range	12	TL12	39,955	48,246	5	6-24
HS27	60,299	95,014	Open Range	12	TL13	41,648	50,260	5	6-24
HS28	62,941	99,029	Open Range	12	TL14	43,255	52,188	5	6-24
HS29	66,893	105,227	Open Range	12	TL16	46,532	56,280	5	6-24
HS30	69,493	109,574	Open Range	12	TS02	31,386	38,177	5	6-24
HS41	94,370	149,074	Open Range	12	TS03	33,078	39,805	5	6-24
JS01	32,484	42,225	Open Range	12	TS04	34,535	41,733	5	6-24
JS02	41,859	49,032	Open Range	12	TS05	36,013	43,469	5	6-24
JS03	44,251	51,433	Open Range	12	TS06	37,577	45,547	5	6-24
MM	136,500	136,500	0	--	TS07	39,163	47,239	5	6-24
PD	--	115,000	Open Range	12	TS08	40,555	49,103	5	6-24
PD01	43,668	78,161	Open Range	12	TS09	42,205	50,989	5	6-24
PD02	68,379	126,054	Open Range	12	TS10	43,662	52,810	5	6-24
PS02	32,879	42,743	10	12	TS11	45,333	54,609	5	6-24
PS03	36,536	47,498	10	12	TS12	46,832	56,666	5	6-24
PS04	40,467	52,608	10	12	TS13	49,018	59,108	5	6-24
PS05	44,698	58,108	10	12	TS14	51,524	62,300	5	6-24
PS06	49,223	63,992	10	12	TS15	54,674	66,007	5	6-24
PS07	54,080	70,307	10	12	TS16	58,230	70,420	5	6-24
PS08	64,820	84,629	10	12	VM	17,000	17,000	0	--

* Works less than 40 hours per week

Appendix 8: FTMS

Financial Trend Monitoring System Indicators

In managing municipal finances, it is important to understand past financial trends and their effects on the present and future. To accomplish this, Metro has developed a Financial Trend Monitoring System (FTMS). This system is based on the FTMS developed by the International City/County Management Association (ICMA) and outlined by ICMA in its *Evaluating Financial Condition – A Handbook for Local Governments*, but slightly modified to meet the needs of Metro.

The trend system consists of measurable factors that reflect and influence Metro's financial condition – its ability to finance current services on a continuing basis. These factors include the national economy, population levels, federal and state mandates, the local business climate, and the internal fiscal policies of the local government.

This analysis measures trends in five specific types of financial indicators:

- Revenue,
- important revenue benchmarks,
- the effect of population on revenue and expenditures,
- user charge coverage, and
- overall operating position.

This evaluation reviews financial data dating in the general funds of the General Services District (GSD) and the Urban Services District (USD) from FY 1995 to FY 2004. The evaluation does not include the Schools fund and the debt service funds.

Accounting Changes

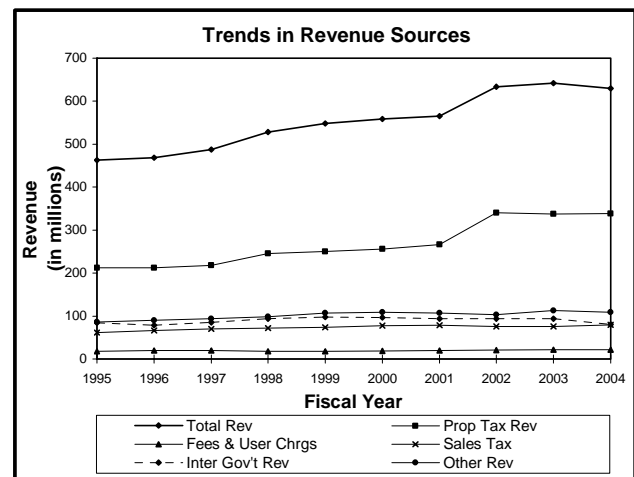
Metro has implemented Governmental Accounting Standards Board Statements 33 (*Accounting and Financial Reporting for Nonexchange Transactions*) and 34 (*Basic Financial Statements—and Management's Discussion and Analysis—for State and Local Governments*). GASB 33 affects how some revenues (sales taxes, the local share of the state's Hall income tax, and some other revenues) are accrued to different fiscal years. The one-time effect of this change was implemented by restating fund balances at June 30, 2001, and had no significant effect on the annual revenues used in this analysis. Ongoing effects will be immaterial.

Revenue Indicators

The revenue indicators reflect Metro's ability to produce sufficient revenue to support current service levels, meet existing obligations and plan for future initiatives.

Trends in Revenue Sources

Description: This graph reveals trends in the largest sources of revenue received by Metro, grouped into six categories: total revenue, property taxes, sales taxes, fees & user charges, revenue from other governments, and other revenue.¹ The composition of these revenues helps determine the Metropolitan Government's potential dependence on one revenue source in order to respond to changing economic situations and service demands.



Commentary: Total revenues have grown from \$463 million in FY 1995 to \$630 million in FY 2004. The predominant source of revenue, property tax, has grown over the 10-year period from \$212 million in FY 1995 to \$339 million in FY 2004.

Property tax increases are due to a steady increase in the tax base and periodic increases in the rate. Increases in property tax revenue collections occurred when rates were increased in FY1998 and 2001. The rate increases are detailed in the property tax discussion in Section A of this book. The tax base has grown moderately but consistently over the period. Assessments have increased due to periodic reappraisals but, in keeping with state law, they have been offset by reductions in the certified tax rates, so that total tax revenues would not be inflated.

Intergovernmental revenue – revenue received from other governments – had evidenced a steady increase with the exception of the 2002 - 2004 years of analysis. This reflects the reductions in state shared taxes implemented by the state as a budget reduction measure. Overall, the trends indicate that Metro is taking measures to ensure that it is not too dependent on revenues from other governmental entities. As funding for programs has been reduced

¹ This indicator differs from the format offered by ICMA by comparing large sources of revenue on one graph.

Appendix 8: FTMS

or curtailed, Metro has made the difficult choices of either supplementing it with local funds or cutting the program.

Local option sales tax is the primary source of elastic revenue because it responds to changes in inflation and the economic base. The total sales tax rate in Davidson County is 9.25%: a 2002 1% increase to all items except unprepared foods puts the state rate at 7%, plus the 2.25% local option rate levied by the county. Over the 10-year period studied, total local option sales tax revenue has increased over 35%, but as a percentage of total revenues it declined in years of property tax rate increases.

Overall, fees and user charge collections have risen, but still make up only a small portion of total revenue. Revenue from fees and user charges reduces the burden on other sources to support constant service levels. Some fees have increased, including parking fees, planned unit development fees, codes permits, dog registrations, golf green fees, and emergency ambulance and rescue service fees.

The category of other revenue refers to commissions and fees; other taxes, licenses and permits (the largest of the group); fines, forfeits and penalties; revenue from the use of money or property; compensation for loss, sale or damage to property; and miscellaneous revenue.

Some significant changes over the study period include revenue from the commercial vehicle wheel tax and motor vehicle licenses that have steadily climbed since FY 1994. The hotel occupancy privilege tax almost doubled over the period studied, but beginning in FY 1997, \$3.2 million of the tax has been transferred out of the general fund each year to debt service for the professional football coliseum.

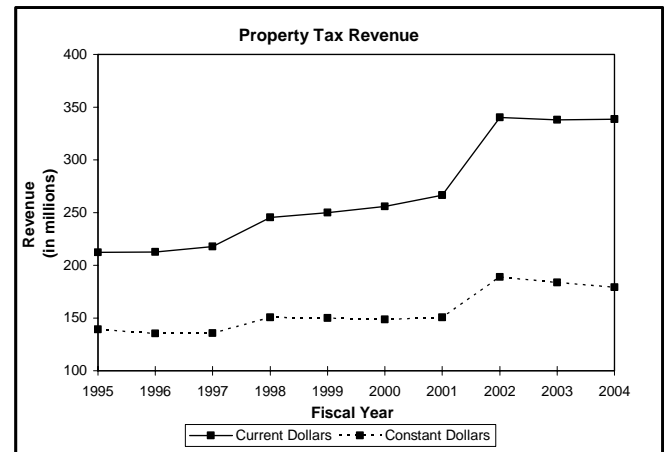
Analysis: There are no significant long-term trends indicating a significantly greater or lesser reliance on one type of revenue compared to another. Potential threats to the viability of revenue sources in the future include the ongoing budget difficulties at the state level and uncertainty with regard to the stability of revenues related to the tourism industry.

Property Tax

Metro relies heavily on the property tax as its single largest revenue source. The tax constitutes between 45% and 54% of total revenues for the years shown in this analysis.

Analysis: The graph displays property tax revenue in both current and constant dollars to show the effect of inflation on revenue. Large increases occurred in FY 1998 following a \$.21 tax increase; and in FY 2002 following an \$.88 tax increase. The tax increase of FY 1998 clearly netted greater

revenues; however, in FY 1999 \$.01 was shifted to debt service that yielded only a .5% increase in actual dollars for the general funds. During the 2001-2002 time period, property tax revenue increased from 266,534,541 to 340,182,082, a 27.6% increase. When inflation is accounted for, this increase amounts to just over 25%. This significant increase is due to the 2001 reappraisal and the aforementioned rate increase.



Commentary: The property tax, a reasonably stable funding source, should mirror the effects of inflation to ensure that dollars collected have consistent buying power year to year. For the 10-year analysis period, the buying power of the property tax levy had ranged from a low of \$135 million in 1995 to a high of \$189 million in 2002, the year following a significant increase in the tax levy. Over the last 3 years of this analysis, property tax collections in current dollars have stayed essentially flat with a decrease in buying power due to inflation. Buying power measured as a percentage declined 2.2% in FY 2003 and 2.6% in FY 2004. Over the last three fiscal years, current dollar collections declined only \$2 million, but the real buying power declined \$10 million over the same period.

Appraised Property Value

Description: Appraised value of property measures the market value of taxable real, personal, and utility property in Metro. Ideally, market and appraised values are the same – indicated by an appraisal ratio of 1.00. When a gap exists between market and appraised values, some property owners are paying less than a fair share of property taxes while others may be overburdened with taxes on properties of declining values.

Appraised values and appraisal ratios (the state-estimated ratio between appraised and market values, updated every two years) are presented in Section A of this book.

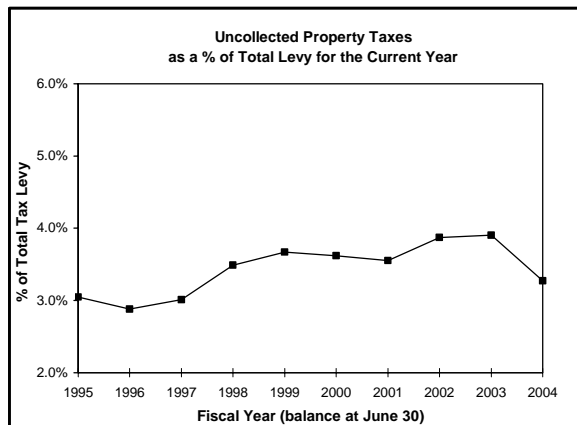
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Analysis: Appraised values of property have trended steadily upward, with bigger increases in years of county-wide reappraisals. Since those reappraisals are now done every four years, the ratios have remained above 90%; that is, appraised values generally are at least 90% of market values.

Commentary: Regular reappraisals should help keep appraisals balanced with market values. All taxable real property is appraised every four years by Metro's Assessor of Property.

Uncollected Property Taxes

Description: Each year, some property owners have difficulty paying their property taxes. An increase in this percentage can indicate an overall decline in local government's economic health. Delinquent and back property tax collections constitute a significant portion of annual property tax revenue. The largest portion of delinquent taxes consists of the prior year's assessments.



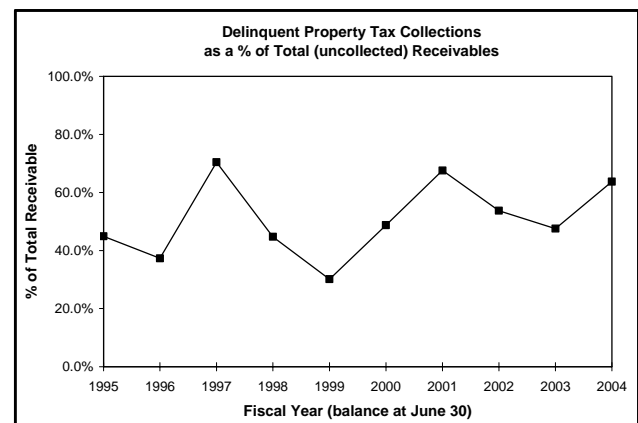
Analysis: Between FY 1995, and FY 1997, uncollected property taxes leveled to 3% of total receivables and have averaged 3.6% between FY 1998 and FY 2003. In FY 2002 uncollected property taxes amounted to \$22,354,504, which equaled 3.9% of the tax levy. This is an increase from FY 2001, when \$15,936,299 comprised 3.6% of the total tax levy. The increase evidenced in FY 2002 likely reflects a difficulty with regard to a small proportion of Davidson County residents in meeting the financial demands inherent in the property reappraisal and tax increase that were implemented in FY 2001. Uncollected property taxes in FY 2004 dropped 0.6% to 3.3% of the total tax levy.

Commentary: Credit rating firms consider an uncollected property tax rate of about 3 percent of the total taxes due to be acceptable. Metro's percentage moved closer to the 3% target in FY 2004. However, with a property tax increase in FY

2005, history suggests that the delinquency percentage may rise next year.

Delinquent Collections

Commentary: Delinquent property collections as a percentage of uncollected receivables have varied during the period studied. In FY 1997, 70% of receivables were recovered. While collections represented only 30.2% of receivables in FY 1999, a positive trend is noted in FY 2000 and FY 2001 when 48.7% and 67.6, respectively, were posted.



Analysis: The fluctuations in delinquent property tax collections could be explained by inconsistent collection processes. A noteworthy improvement occurred in FY 1997 when 70% of delinquencies were recovered. This may be attributed to a strong effort by the legal department to pursue delinquencies as well as by no new property tax being levied since FY 1994. Total outstanding tax receivable increased by 27% from FY 1998 to FY 1999 but the collection rate dropped to 30.2% in FY 1999. This negative trend might partly be explained by the \$.21 tax increase in FY 1998 causing some property owners to slip into tax delinquency. A similar phenomenon is evident with regard to the marked decreased evident in the final two years of analysis, when the total receivables increased 45% from FY 2001 to FY 2003, while the collection rate dropped 20%. This trend was reversed in FY 2004 as the collection rate increased by 16% to almost 64% due to increased enforcement efforts.

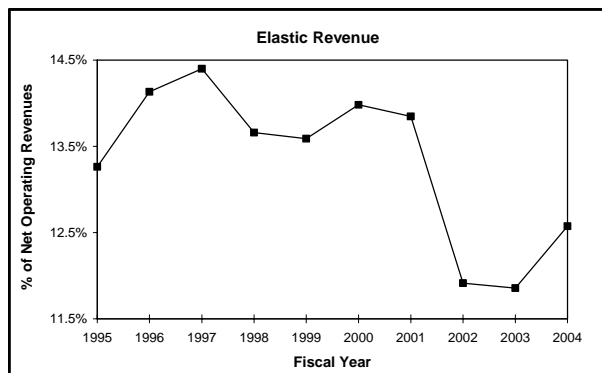
Elastic Revenue

Description: Elastic revenue refers to revenue that responds to changes or fluctuations in inflation and the economy. In this study, the elastic revenue analyzed is the local option sales tax.

Commentary: In FY 1995, sales tax began increasing, to 14.4% of net operating revenue in FY 1997. The trend reversed and averaged 13.6% from 1998 to 2001 partly because of the FY 1998 property tax increase. Despite a \$.01 shift in GSD property tax to debt service in FY 1999, sales tax did not gain

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a greater share of net operating revenues in the general fund until FY 2000 when it rose to 14%. In FY 2001 sales tax fell as a percentage of total revenue to 13.8%. This percentage decreased to 11.9% in FY 2002 due to the increase in total revenues from the property tax increase in 2001.



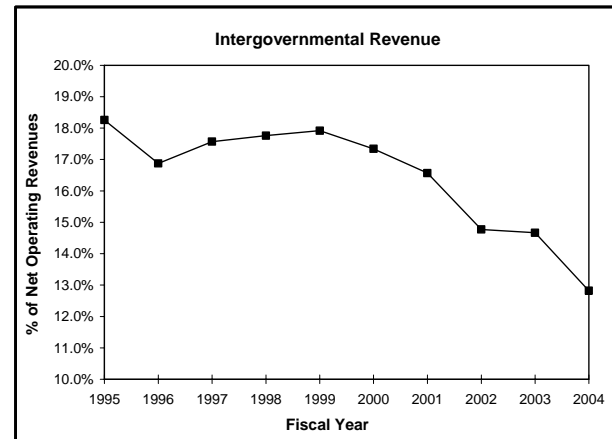
Analysis: During inflation, a high percentage of sales tax revenue compared to total revenue helps maintain purchasing power. The 1998 property tax increase was a key reason that a lower percentage of total revenues accrued from the sales tax. In FY 2001, sales tax revenue increased by the nominal amount of .03%. The nationwide economic recession was the major factor impacting local sales taxes. The significant increase in property tax collections accounts for the significant drop in the sales tax as a percentage of total revenues to 11.9% in FY 2002. In 2004, a slight recovery in the economy boosted sales tax collections. As a result, the sales tax accounted for 12.5% of total revenues in FY 2004.

Intergovernmental Revenue

Description: Intergovernmental revenue consists of funds from federal, state, other governmental entities, and non-profit groups. Often these funds are designated for specific uses. Too much dependence on intergovernmental revenue is risky; if funds are withdrawn, the local government may need to fill the gap or reduce services provided by the funding.

Analysis: Between FY 1995 and 2004, intergovernmental revenues have ranged from 18.3% to 12.8% of total revenues. In FY 1999 and 2000 there were marked increases in the state income tax allocation and normal growth in the state sales tax allocation. During this time period, \$4.2 million in grants was moved out of the general fund to a special grant fund. This trend continued in FY 2000 and FY2001 when more grant funds were accounted for in the special grants fund, thereby, presenting a decline in intergovernmental revenue as a percentage of net operating revenue. The decline

has continued over the past three years with a severe drop in FY 2004 due primarily to the reduction in state shared taxes. Intergovernmental revenues were reduced by \$14 million to \$80.8 million in FY 2004.



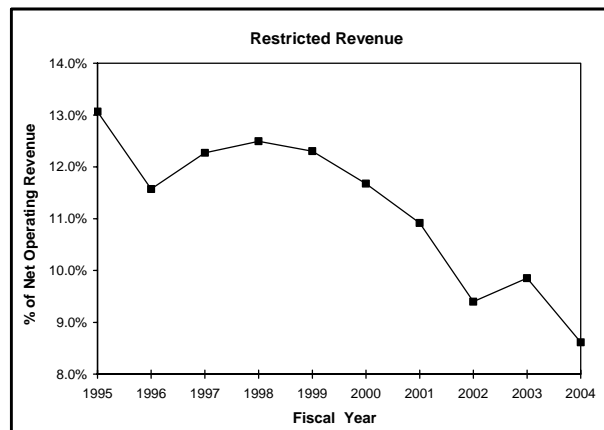
Commentary: Intergovernmental revenue has steadily declined as a percentage of total revenues over this 10 year analysis period. In part, this is due to property tax increases which increased the percentage of revenue raised by the property tax and reduced the percentages from other sources. However, there has been a recent trend of reductions in intergovernmental transfers from state and federal sources due to budget reductions at the state level and shifting of resources out of federal grant programs. A \$9.2 million reduction in state shared taxes and grants is the primary reason for the steep decline from FY 2003 to FY 2004. A partial restoration of half this amount was approved and the effect of this restoration should be visible in FY 2005.

Revenue Benchmarks

Revenue benchmarks serve as important symbols of the flexibility found in spending restrictions within the Metropolitan Government. These trends may reveal implementation of cost controls or fiscal policies.

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Restricted Revenue



Description: Restricted revenue is legally designated for a specific use, often spelled out in state or federal laws, bond covenants or grant contracts. Specifically, restricted revenue includes revenue from other governments and governmental agencies, excluding the state income tax allocation and the state sales tax funds. An increased percentage of restricted revenue as a percentage of total operating revenues can hinder the government's ability to modify spending priorities in response to changing service needs and demands.

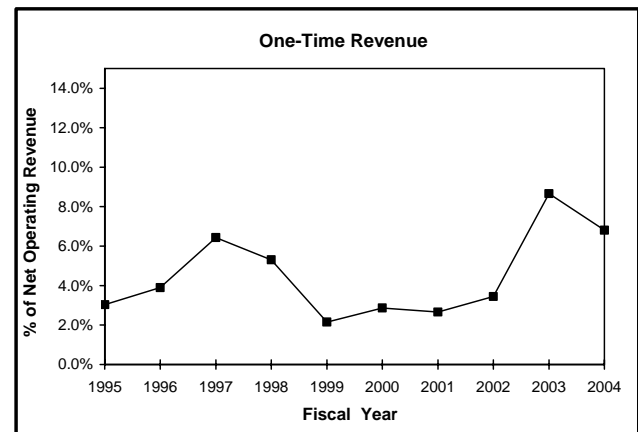
Commentary: The restricted revenue graph closely resembles the intergovernmental revenue graph: The state sales tax allocation and the income tax on dividends and interest are not included in the restricted revenue calculation. Restricted revenues as a percentage of total revenue reached its lowest point at 8.6% in FY 2004. This is primarily due to the loss of an estimated \$9.2 million in state shared taxes and grants. As described above, partial restoration of these amounts will likely increase this amount in FY 2005.

While grants do allow local governments the opportunity to expand certain programs, it is a good idea to keep the percentage relatively low so that a government does not become overly reliant on grant funding from sources that cannot be guaranteed from year to year. As a percentage of total revenues, restricted revenues have not exceeded 14.4% over the past 10 years.

One-Time Revenue

Description: A one-time revenue or temporary revenue source is one that is not expected to be a continuous funding source, such as a portion of fund balance reserves or a one-time grant. Continual use of one-time revenue to balance the budget may indicate that the revenue base is not sufficient to support current service levels. For this

study, a one-time revenue source refers to funds appropriated from fund balance. The warning trend for this indicator is an increasing use of one-time operating revenue as a percentage of net operating revenues.



Analysis: A negative trend is evident in FY 1997 and FY 1998 when 6.4% and 5.3% were appropriated respectively. Since then, Metro's reliance on one-time revenues has diminished – in FY 2000 and FY 2001 only 2.9% and 2.7%, respectively, of net operating revenues were derived from fund balance.

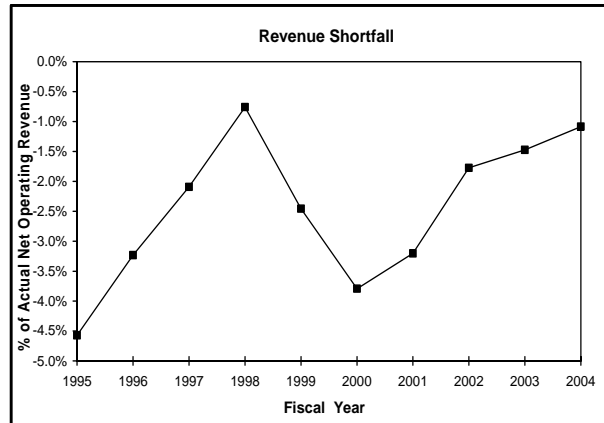
This measure slightly exceeded 3% in FY 2002, indicating a continued trend of diminished reliance on one-time revenue. The use of one-time revenue peaked in FY 2003 at 8.6%. This increase was due to the use of over \$68 million of unreserved fund balances in FY 2003. This percentage decreased to 6.8% in FY 2004.

Commentary: FY 1997 shows a marked increase of the appropriation from fund balance. Among projects funded were \$6.8 million for Public Works infrastructure improvements, completion of the Arena construction, and airport noise mitigation. In some years, some of the appropriated fund balance has not actually been used, having been covered by expenditure savings or excess revenues. The percentage of appropriated fund balance dropped to 5.3% of net operating revenues in FY 1998 despite an across the board employee pay raise – a property tax increase helped offset the need for one-time revenues. In FY 2000, only 2.9% of net operating revenues were derived from fund balance for such purposes as a supplement to the Metro Action Commission, a transfer to the Nashville Thermal Transfer Corporation from Public Works, and funds for police recruits. Metro guards its fund balances carefully, monitors its use, and avoids appropriating fund balances to fund on-going operating expenses.

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Revenue Shortfalls

Description: A revenue shortfall or surplus is the difference between estimated and actual revenues collected during the fiscal year. A shortfall between estimates and collections may suggest a declining economy, inaccurate estimating techniques or inefficient collection methods. On this graph, a negative percentage indicates a revenue surplus.

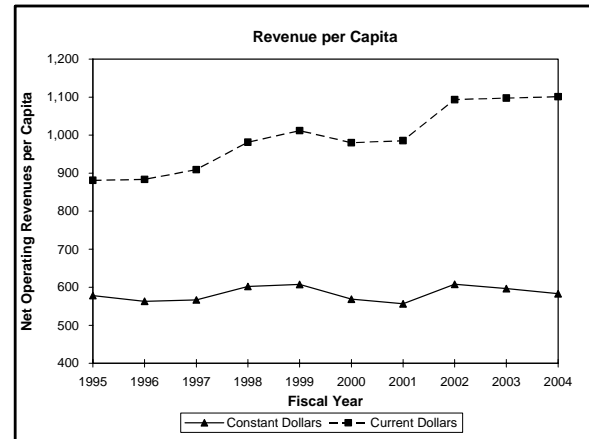


Commentary: Revenue surpluses occurred in all years.

Analysis: Revenue surpluses indicate that estimating techniques are relatively accurate and that the local economy has been stable. Actual collections in FY 1995 benefited from bond refinancing and better than expected sales tax collections. Between FY 1995 and FY 1998, the level of surplus trended downward. In FY 1996 and in FY 1997, property tax collections were \$1.5 million and \$1.8 million below estimates but overall collections in sales tax, licenses and permits, and in other categories more than offset the shortfall. In 1998, sales tax fell short by \$2,217,617, or by almost 3%, signaling a declining revenue base caused in part by the closing of Opryland theme park and a lackluster tourist season. The increase evidenced in the final four years of the analysis is similarly due to a shortfall in sales tax revenue, as collections in this category fell almost \$6 million short of estimates.

Revenues per Capita

Description: This indicator assumes that services and revenues will increase proportionately with growth in the population and that the level of per capita revenues will stay at least constant in real terms. In most years of this analysis, Davidson County population has grown by about 1% or less.



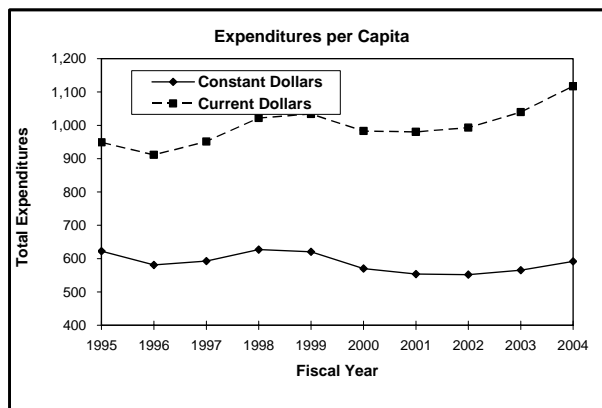
Analysis : When adjusted for inflation, revenues per capita climbed noticeably in FY1998 and 2002 largely because of property tax increases. Minor decreases may be attributed to a lackluster economy. The very visible decrease in revenues per capita in constant dollars in FY 2000 is probably a result of the 2000 census population figure being 5.2% higher than the estimate of FY 1999.

Commentary: The increase between FY 1995 and FY 1997 is the product of fairly healthy increases in both sales tax and property tax due to growth. The sharper increase in revenues per capita in constant dollars, 5.5% between FY 1997 and FY 1998, largely reflects 1998's property tax increase and several one-time revenues. The trend began to level off began FY 1999 when \$.01 of general fund property tax was shifted to debt service for a new arts museum and infrastructure improvements. Also, sales tax dollars mirrored a slowdown in tourism that continued through FY 2000, when revenues per capita fell from \$607 to \$569 in constant dollars. Migration of property owners to neighboring counties may be eroding revenues per capita since the property tax makes up 45% of total revenues. On the other hand, the 2000 census data has increased the total population for the county by 5% over last year, driving revenues per capita down.

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Expenditures per Capita

Description: This indicator assumes that changes in per capita expenditures reflect fluctuations in the population, and compares growth to inflation. The graph compares nominal (current dollar) and real (constant dollar) data.



Analysis: The graph illustrates that in constant dollars, Metro's expenditures per capita have remained stable during the period of analysis.

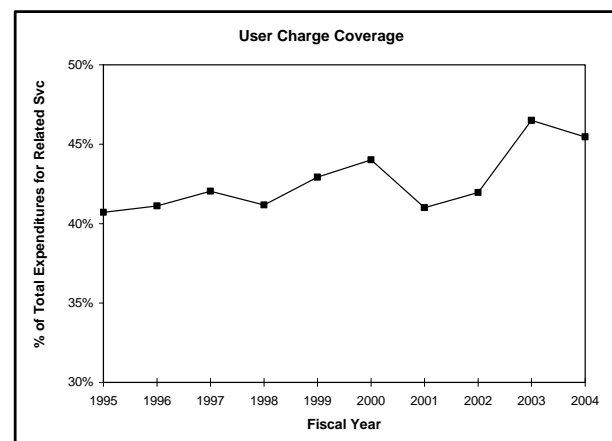
In FY 2000 a deliberate effort to control expenses is evident. Causes of expenditure increases included the 1994 property tax increase funded a three-year employee pay plan, employee health benefits, and capital funding for a downtown arena. In FY 2000, expenditures per capita actually declined slightly. Departments' expenses were projected at the same level as the prior year and then trimmed by 5% in response to a slowdown in the economy and because \$.01 of general fund property tax was shifted to debt service. The marked increase in expenditures per capita evidenced in 2002 is likely the result of a combination of the leveling off of the Davidson County population and the property tax increase and reappraisal implemented in 2001.

Commentary: The graph illustrates that between FY 1998 and FY 2002, in constant dollars, actual expenditures per capita decreased slightly. In constant dollars, expenditures per capita have stayed between \$550 and \$625 over the past 10 years. The marked increase in 2003 is a result increases in pay and fringe benefit costs for Metro employees (including a 40% increase in pension costs) as well as increased expenditures for Metro Schools and an extra day of service (Fridays) for Metro Libraries. Total expenditures increased in FY 2004 by \$30 million due to pay plan and benefit adjustments as well as expenses related to relocating offices during the courthouse renovation. Also the population projection for 2004 was 572,475. This amount is 13,000 lower than the FY 2003 estimate.

User Charge Coverage

Description: User charge coverage refers to the ability to cover the cost of providing a service, in terms of total departmental expenditures. When charges cover the whole cost, the coverage is 100%. If coverage is below 100%, the burden increases on other revenues to support services.

The following departments are included in the user charge coverage analysis: Planning Commission, Codes Administration, Emergency Medical Services, Municipal Auditorium, Traffic & Parking, Parks & Recreation, Beer Board, and Transportation Licensing.



Analysis: User charge coverage remained in the 40% to 46.5% range over the past 10 years.

In FY 1995, user fees increased by a net of \$1,033,000. Building permits increased \$650,000 and plans examination fees increased \$80,000. Recreation fees rose by \$300,000 due in part to the re-opening of McCabe Golf Course and a new fall softball league. Municipal Auditorium attendance grew from FY 1994 resulting in a \$172,000 revenue increase.

Ambulance fees increased by \$1.5 million after trip fees increased from \$125 to \$280 in January 1996. Golf revenues increased after a golf surcharge for course improvements was imposed through calendar year 1995 and green fees were increased then and in FY 1997. The connection between a healthy economy and user charge coverage is clear as revenue collections for construction permits increased particularly between 1997 and FY 1999. Other notable increases through FY 2000 included TennCare transportation reimbursements, alarm permits and Municipal Auditorium revenues. Beginning in FY 2003, ambulance services were no longer considered a user charge funded operation for purposes of this analysis, so both the expense and revenue amounts were removed from consideration for this statistic.

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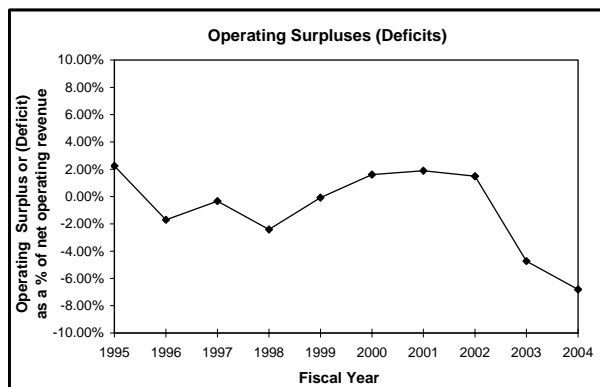
Commentary: The upward trend of revenues from user charges is a positive sign that the selected services have become increasingly self-supporting. The slight decrease in FY 1998 is due primarily to the expense of the first year of a 3-year pay plan but also may have been a forewarning of a weakening economy. In FY 2000, the user charges only increased by 1.1%; however, widespread expenditure savings in 1999 and in FY 2000 enabled user charges to offset a larger portion of departments' expenditures.

Operating Position

The term operating position refers to a government's ability to (1) balance its budget on a current basis, (2) maintain reserves for emergencies, and (3) have sufficient liquidity to pay its bills on time.

Operating Deficits

Description: An operating deficit occurs when current expenditures exceed current revenues. This does not necessarily mean that the budget will be out of balance since reserves from prior years may be used to cover the difference. However, credit rating firms regard a current-year operating deficit as a minor warning signal. Two consecutive years of such deficits indicate that current revenues are not supporting current expenditures and require more attention.



Analysis: In FY 1996, Metro had an operating deficit of (1.7%) but was able to lessen it to (.3%) in FY 1997; however, the operating deficit reversed in FY 1998 to (2.4%.) despite a 1.5% across-the-board operating budget cut.

The FY 1996 budget included significant increases in several departments, particularly Public Works for operation of the Solid Waste Disposal Fund, Sheriff for additional inmate beds, and Fire for 40 new fire department positions. Also, Metro provided one-time funds of \$1.5 million to the Sports Authority related to a new stadium and \$645,000 for completion of the new Farmer's Market. In FY 1998, a major expense

was the first year of the employee pay plan costing \$11.9 million. In FY 2003 and 2004 the operating deficit increased substantially due to a stabilizing revenue stream coupled with increased costs associated with pay plan allocations (the second of a three-year plan to increase salaries as recommended through the Mercer Study) and significant increases in medical and pension costs.

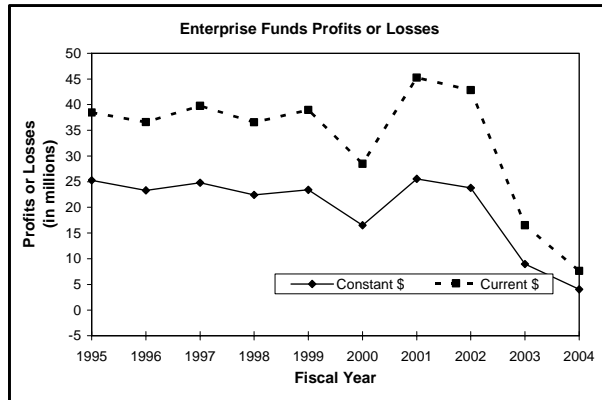
Commentary: There are two negative trends to look for with this indicator. The first is two or more consecutive years of operating fund deficits. This occurred in FY 1996 - FY 1998 and FY 2001 - FY 2004. The FY 1996 - FY 1998 operating deficits reveal that Metro relied on fund balance to implement service enhancements as well as to fund some one-time projects. Transfers out of the general fund beginning in FY 1997 were used to finance the new stadium. All of these have had an effect on the delicate balance between obligations and revenues to finance them. In FY 2002 a minimal decrease in this indicator was evidenced, driven by an undesignated fund balance usage of \$25 million appropriated to the debt service and schools debt service fund. The operating deficits in FY 2003 and 2004 are a result of the planned use of fund balances to balance the operational budget.

The second negative indicator is a current operating fund deficit greater than the previous year. In previous years, this fund balance appropriation was covered by expenditure savings and surplus revenues; in FY 1996, not all of the appropriation was so covered, resulting in fund balance being used. Though an operating deficit still occurred in FY 1997, it had been reduced to only (0.3%) or (\$1.6) million. An improvement is noted in FY 2000, when an operating surplus of 1.6% occurred. A further improvement is evidenced with regard to FY 2002. Reductions in state funds and a slowed economy combined with the increased, but planned use of fund balances in FY 2003 and 2004 account for the increased operating deficits shown in the graph.

Enterprise Fund Profits

Description: Enterprise fund programs are expected to operate as if they were privately operated "for profit" entities, rather than government "not for profit" entities. Services or goods provided to the public are paid for by user charges. Since enterprise funds operate under the laws of supply and demand, rate increases may decrease revenues because customers may limit their use of the goods or services.

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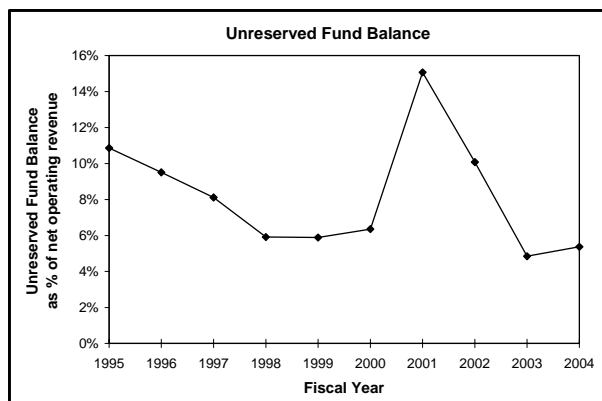


Analysis: In FY 1994, Water Services refinanced portions of its long-term debts, borrowing more money than was required to retire the old debt. Accounting procedures required that this additional money be listed as a loss. The Department of Water Services transferred funding to form the new Stormwater Fund in FY 2003. This was a significant contributor to the decline in profits for that year.

Commentary: Overall costs for providing most enterprise funds' goods and services have been recovered from user fees, a positive trend.

Fund Balances

Description: Fund balances can be thought of as reserves. Since some fund balances may be designated for specific projects, it is necessary to differentiate between reserved and unreserved fund balance. Unreserved fund balance is the indicator in this case. Unreserved fund balances enable a government to meet future emergencies. A warning occurs when unreserved fund balances decline as a percentage of net operating revenues. This may show an inability to fund emergencies.



Analysis: Unreserved fund balance dropped to 9.5% in FY 1996 when funds were used for several

service enhancements and for one-time payments to the Sports Authority and Farmers Market. In FY 1997, unreserved fund balance fell to 8.1%, when \$11.8 million was appropriated during the year, including funding for public works infrastructure projects, airport noise mitigation, and completion of the Nashville Arena. Unreserved fund balance further declined to 5.9% in FY 1998 where it remained in FY 1999 indicating a need to strengthen our reserves. In FY 2000 fund balance regained a more positive position when it rose to 6.4%. FY 2001 and 2002 evidenced a highly positive position, although a 33% decline in fund balance was observed over the 2001-2002 time period. Fund balance declined in FY 2003 and 2004 due to the planned use of fund balance to balance the operating budget.

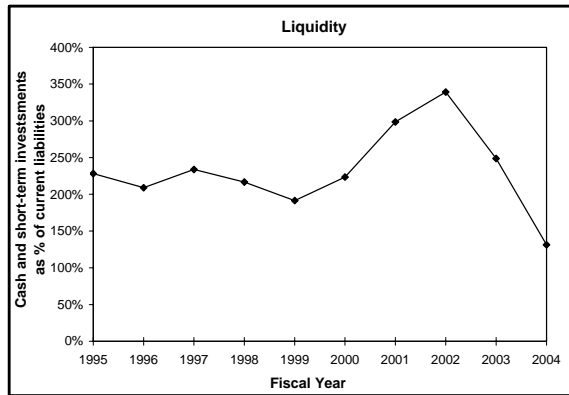
Commentary:

Fund balance as a percentage of operating revenue has fluctuated significantly over the second half of the time period of analysis, but has not dropped below the 4% threshold. In FY 2001, the property tax reappraisal coupled with a property tax increase caused the unreserved fund balance to exceed 15%. In subsequent years, fund balances declined due to the planned use of fund balance to offset operating expenses. Over the 10 year analysis, fund balance has not dipped below 4.85% of net operating revenues. In FY 2004, fund balances were at 5.37% of net operating revenues.

Liquidity

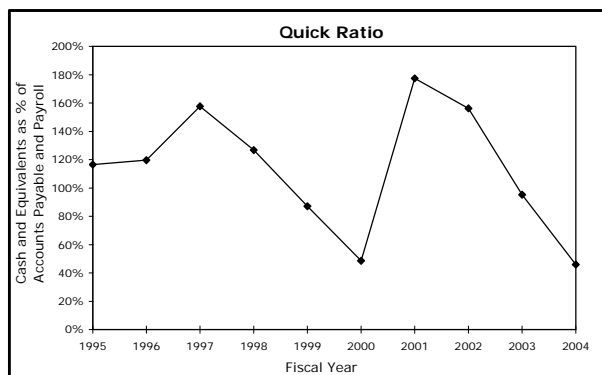
Description: Liquidity measures a government's ability to pay its short-term obligations. Insufficient liquidity will make a government insolvent. In these graphs, **Liquidity** is determined by taking current assets and dividing by current liabilities – a measure known in financial analysis as the current ratio. The other graph, the **quick ratio**, is defined as current assets expected to be converted into cash quickly divided by current liabilities. In this case, it is determined by dividing cash and cash equivalents by accounts payable and accrued payroll.

Appendix 8: FTMS



Commentary: Liquidity was measured at 131% in FY 2004 while mean liquidity for the time period studied was 232%. The liquidity quick ratio has ranged from a high of 177.5% in FY 2001 to a low of 45.9% in FY 2004.

Analysis: Credit rating firms consider liquidity of less than 100% to be a negative factor. Liquidity has not fallen below 100% at any point in the history of this analysis. A positive liquidity position indicates that Metro is not overextended in its obligations.

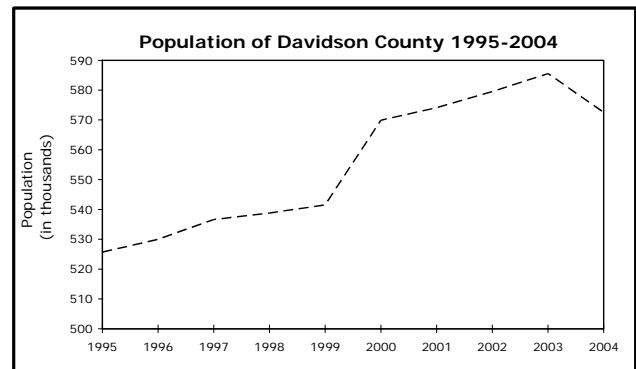


The quick ratio fluctuated sharply in FY 1994 and FY 1997 due in large part to changes in accounting for cash and cash equivalents. A positive quick ratio, particularly in more recent years, indicates that Metro has had adequate cash reserves for immediate contingencies. Though the trend slips somewhat in FY 1998 and FY 1999, Metro's ability to acquire cash during those years was certainly satisfactory. What this graph represents is the planned use of fund balances in the years immediately following an increase in the property tax rate. The precipitous decline in the quick ratio in the years 2001 through 2004 mirrors the decline shown in the years 1997 through 2000. This trend may continue into FY 2005, but a property tax increase in FY 2006 will increase fund balances and improve Metro's cash position. This will positively impact the quick ratio.

Demographic Trends

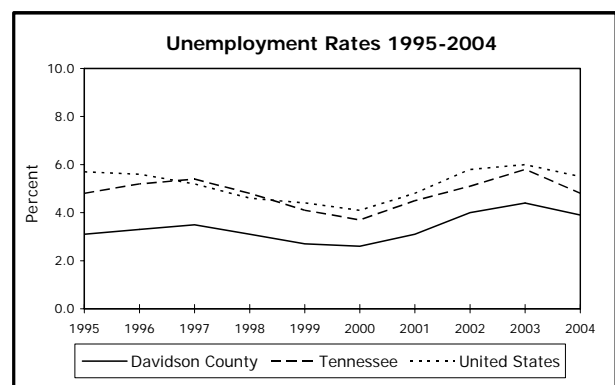
Municipal fiscal health is related to needs and resources that are often reflected in economic and demographic indicators.

A greater variety of current demographic information is presented in Appendix 5, About Nashville.



Population: Population growth has a significant impact on the quantity of city services demanded. The population of Davidson County has increased steadily over the past decade, from 510,800 in 1990 to 569,891 in 2000, a gain of 11.6%. The U. S. Census population projection for Davidson County in 2004 was 572,475, a 2.2% decrease from the 2003 projection of 585,515.

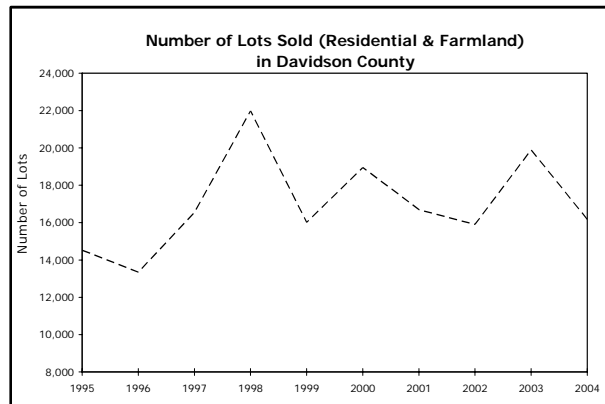
Unemployment: Over the past decade Davidson County has maintained low unemployment rates that are parallel to, but lower than, national and state-wide figures. The County's unemployment rate during the last decade has ranged from a low of



2.6% in FY 2000 to a high of 4.6% in 2003. compared with a range of 3.7% to 5.8% for the state and 4.1% to 6.6% nationally during the same periods. Unemployment rates at the local, state, and national level declined in FY 2004 after trending upward from 2000 to 2003. Davidson County's steady economic base is likely to continue to be

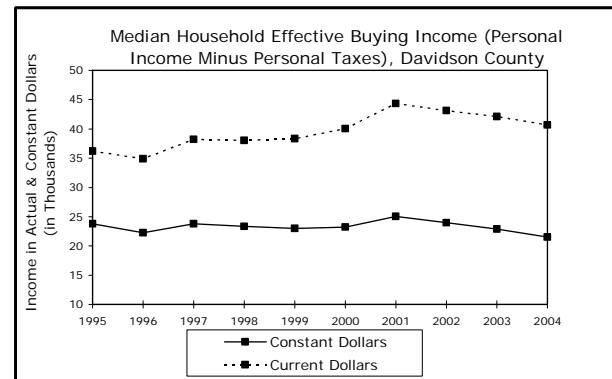
Appendix 8: FTMS

healthy due to its economic diversification. Some key factors that maintain low relative unemployment locally include commercial and residential construction and growth in service sector jobs.



Occupancy Rates: With the city's steady population and low unemployment rates, Nashville's occupancy rates -- both residential and commercial -- have remained consistently high over the past decade.

18,951 deed transfers were filed in 2000 according to data from the Assessor of Property, up 18% from the previous year. This surge in lots sold reflects lower interest rates than in 1999 and the effects of a still soaring economy that encouraged both housing developers and individuals to invest in the real estate market. Similarly, there was a spike in deed transfers in FY 2003 when sales of lots increased by 25% over FY 2002, then decreased by 18% in FY 2003.



Median Household Income: Another factor in assessing the economic health of a region is the median household effective buying income (EBI), which subtracts personal taxes and contributions to social insurance (employee contributions to FICA and Medicare.) from total personal income. The constant dollar figure adjusts the household income for inflation. Using data compiled from the Nashville *Sales & Marketing Management*, the graph shows that the median household EBI for Nashville has increased by 1% in constant dollars from FY 1999 to FY 2000, while the state's EBI gained 2%.

In constant dollars, EBI has decreased by an average of 3.5% each year since FY 2000. The Nashville MSA, however, gained 5% (not shown), an important contrast -- the distribution of income in the Nashville MSA does not appear to favor Davidson County; many higher income households are in the MSA but in live in counties other than Davidson. This could signal a continuing demand for services while Metro's tax base is eroding.