

*The Metropolitan Government
of
Nashville & Davidson County*

Operating Budget for Fiscal Year 2017-2018

Megan Barry, Mayor

July 2017



THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY

FY 2017-2018 Operating Budget

(July 1, 2017 - June 30, 2018)



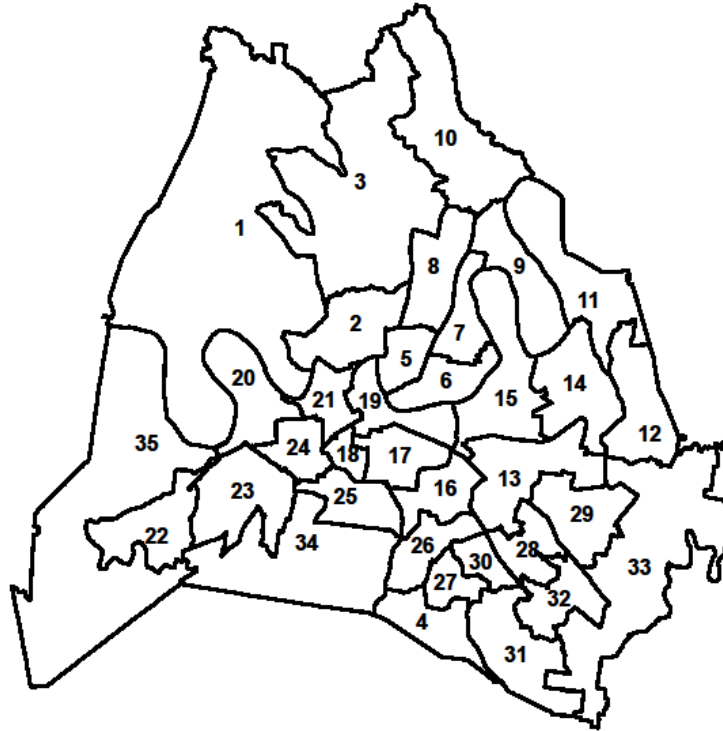
Megan Barry, Mayor

David Briley, Vice Mayor

Members of the Metropolitan Council:

At Large	John Cooper	District #16	Mike Freeman
At Large	Erica Gilmore	District #17	Colby Sledge
At Large	Bob Mendes	District #18	Burkley Allen
At Large	Sharon Hurt	District #19	Freddie O'Connell
At Large	Jim Shulman	District #20	Mary Carolyn Roberts
District # 1	Nick Leonardo	District #21	Ed Kindall
District # 2	DeCosta Hastings	District #22	Sheri Weiner
District # 3	Brenda Haywood	District #23	Mina Johnson
District # 4	Robert Swope	District #24	Kathleen Murphy
District # 5	Scott Davis	District #25	Russ Pulley
District # 6	Brett Withers	District #26	Jeremy Elrod
District # 7	Anthony Davis	District #27	Davette Blalock
District # 8	Nancy VanReece	District #28	Tanaka Vercher
District # 9	Bill Pridemore	District #29	Karen Johnson
District #10	Doug Pardue	District #30	Jason Potts
District #11	Larry Hagar	District #31	Fabian Bedne
District #12	Steve Glover	District #32	Jacobia Dowell
District #13	Holly Huezo	District #33	Sam Coleman
District #14	Kevin Rhoten	District #34	Angie Henderson
District #15	Jeff Syracuse	District #35	Dave Rosenberg

Council Districts



Director of Finance: Talia Lomax-O'dneal
Deputy Finance Director: Gene Nolan
Deputy Finance Director: Kim McDoniel
Assistant Director/Budget Officer: Tony Neumaier

Finance Manager:
Finance Manager:
Finance Manager:

Kenneth Hartlage
Herb Majors
Greg McClarin

Finance Administrator:
Finance Administrator:
Human Resources Coordinator:

Kathy King
Chinita White
Kim Northern

Office of Management and Budget Staff:

Amy Brown
David Edwards
Kati Guenther

Brandon Hess
Rose Hirschy
Stacey Hudson

Loan Huynh
Dustin Owens

Richie Swiger
Alicia Viravouth

Fiscal Year 2017-2018 Operating Budget Book

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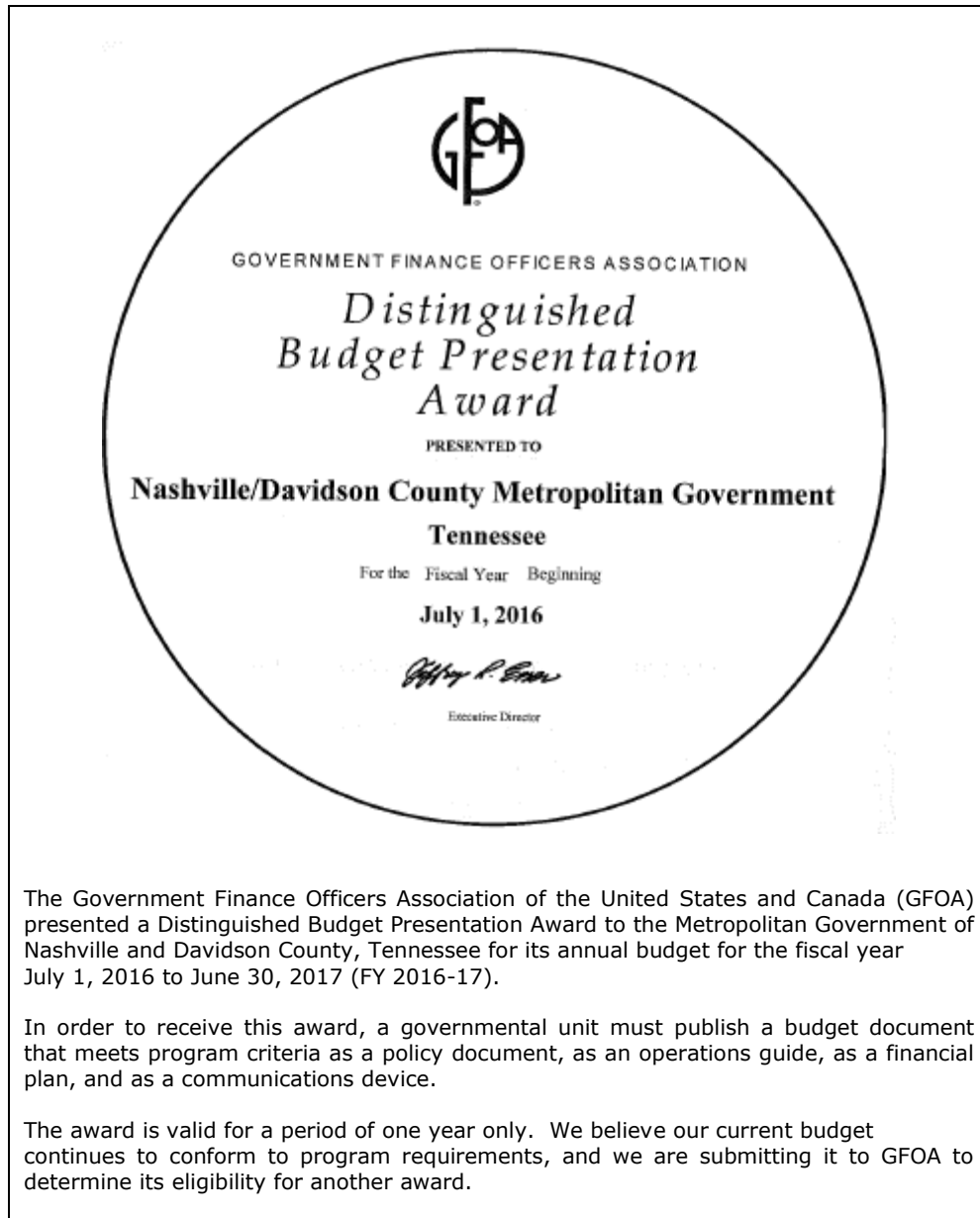
This book supersedes all similar information previously disseminated by the Office of Management and Budget.

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or by email at kimberly.northern@nashville.gov

Distinguished Budget Presentation Award



The GFOA is the leading association for government finance professionals in North America. We first received the award for the fiscal year 1991-1992 book, and we have received it every year since. This year's was given for our *FY2017 Operating Budget* book. GFOA's Distinguished Budget Presentation Awards Program is the only national awards program in governmental budgeting. The government also holds GFOA's Certificate of Achievement for Excellence in Financial Reporting for our Comprehensive Annual Financial Report.

Contents

	Department Number	Page
Members of the Metropolitan Council		i
Council Districts		ii
GFOA Distinguished Budget Presentation Award		iv
How to Use this Book		vii
Format and Organization		vii
How to Read Budget Book Financial Schedules		viii
Section A - Executive Summary		
Mayor's Letter of Transmittal		A-1
Introduction		A-3
FTE Adjustments		A-6
Metro Nashville and its Budget		
Metro Government		A-10
At a Glance (Pie Charts, Summary of the Budget)		A-11
Organizational Structure		A-13
Financial Organization		A-14
The Budget Process		A-16
Long Term Financial Planning		A-18
Financial Policies		A-18
How the Property Tax Works		A-22
Local Option Sales Tax		A-27
Capital Improvements		A-29
Operating Budget Effects		A-33
Budget and Tax Levy Ordinances		Page 1
Section B - Public Investment Plan Review		B-1
Section C - Internal Services		C-1
Section D - General Government & Fiscal Administration		
Metro Council	02	D-02-1
Metro Clerk	03	D-03-1
Mayor's Office	04	D-04-1
Election Commission	05	D-05-1
Law	06	D-06-1
Planning Commission	07	D-07-1
Human Resources	08	D-08-1
Register of Deeds	09	D-09-1
General Services	10	D-10-1
Historical Commission	11	D-11-1
Information Technology Services	14	D-14-1
Finance	15	D-15-1
Assessor of Property	16	D-16-1
Trustee	17	D-17-1
County Clerk	18	D-18-1
Office of Internal Audit	48	D-48-1
Office of Emergency Management	49	D-49-1
Emergency Communications	91	D-91-1
Section E - Justice Administration & Law Enforcement		
District Attorney	19	E-19-1
Public Defender	21	E-21-1
Juvenile Court Clerk	22	E-22-1
Circuit Court Clerk	23	E-23-1
Criminal Court Clerk	24	E-24-1
Clerk and Master of the Chancery Court	25	E-25-1

Contents

	Department Number	Page
Juvenile Court	26	E-26-1
General Sessions Court	27	E-27-1
State Trial Courts	28	E-28-1
Justice Integration Services	29	E-29-1
Sheriff	30	E-30-1
Police	31	E-31-1
Criminal Justice Planning	47	E-47-1
Office of Family Safety	51	E-51-1
Section F - Fire & Public Works		
Fire Department	32	F-32-1
Public Works	42	F-42-1
Section G - Regulation, Inspection & Conservation		
Codes Administration	33	G-33-1
Beer Permit Board	34	G-34-1
Agricultural Extension Service	35	G-35-1
Soil & Water Conservation	36	G-36-1
Section H - Social & Health Services		
Social Services	37	H-37-1
Health Department	38	H-38-1
Human Relations Commission	44	H-44-1
Section I - Libraries, Recreation & Cultural		
Library	39	I-39-1
Parks & Recreation	40	I-40-1
Metro Arts Commission	41	I-41-1
Municipal Auditorium	61	I-61-1
Metro Sports Authority	64	I-64-1
Section J - Education, Other Funds & Administrative		
Farmers' Market	60	J-60-1
Board of Fair Commissioners	62	J-62-1
Convention Center Authority	60271	J-60271-1
Water and Sewer Services Fund	65	J-65-1
Hospital Authority	66/67/69	J-66/67/69-1
Metro Action Commission	75	J-75-1
Nashville Career Advancement Center (NCAC)	76	J-76-1
Metropolitan Transit Authority (MTA)	78	J-78-1
Metropolitan Nashville Public Schools	80	J-80-1
Community Education Commission	70	J-70-1
District Energy System	68	J-68-1
Administrative	01	J-01-1
Debt Service Funds	90	J-90-1
4% Reserve Fund	30003	J-30003-1
Central Business Improvement District (CBID)	30005	J-30005-1
Gulch Central Business Improvement District (GCBID)	38005	J-38005-1
Hotel Tax Funds	30031-30047	J-30031-30047-1
Section K - Program Budgets – electronic version only		
Appendices - electronic version only		
Appendix 1: Financial Schedules		
Appendix 2: Glossary		
Appendix 3: The Law and the Budget		
Appendix 4: About Nashville		
Appendix 5: Comparative Analytical Statistics		
Appendix 6: Pay Grades and Rates		
Appendix 7: Financial Trend Monitoring System		

How to Use this Book

Format and Organization of this Book

As the previous Table of Contents demonstrates, this book divides budget information into different sections, each with its own series of page numbers.

Section A is the Executive Summary of the budget, followed by supplemental information about Metro, its organization, finances, and budget.

Section B is the Public Investment Plan Review section contains a management summary of the FY17 Public Investment Plans. The charts help to analyze both the performance financially and programmatically.

Section C is the Internal Services section which details the individual internal service charges by type for each department. It also contains the methodology for calculating each internal service charge.

Sections D-J present more descriptive operational and budget information about each department (board, commission, or elected office). These departments are grouped by function into each section.

Section K (electronic) presents the program budgets for each department in the same order as Sections D-J.

All departments included in this book have a uniform format. Each department's budget is presented in a program-based format that provides the reader with a wealth of information, not only about the department's budget, but also about its mission, goals and performance toward providing the very best results possible for citizens.

The following pages provide an example and explanation of each part of the agency budget book pages.

Format and Organization of the Department Pages

Sections D-J of this book contains information at the department level about the:

Mission – Every department's budget pages include a mission statement. A mission statement is a clear, concise statement of purpose for the entire department that focuses on broad, yet distinct results that will be achieved. This statement answers the question, "*Why does this department exist?*"

Budget summary – Following the mission statement is a table that summarizes the department's financial information for all of its annually budgeted funds. It also includes the location of the department as well as the top managers who can explain the budget. This table also contains *per capita* expenditure information at the department level.

Organizational structure – The organization chart shows major department units (divisions/bureaus, etc.) and how they report to the department's director, elected official or board.

Listing of the programs and lines of business – In addition to the organization chart, these pages also include a listing of the lines of business (**in bold**) and programs.

Budget highlights – Budget highlights summarize changes between the FY17 and FY18 budgets. Changes in funding and FTEs are noted, along with the impact of that funding change on performance.

Financial – This table includes a difference column and a % change column for each expenditure listed. At the bottom of the financial page is the *per capita* expenditure information for the department.

FTE information – The FTE information found at the end of each department's information presents the budgeted headcount and full-time equivalent (FTE) position information by fund and classification, along with the class number and pay grade.

Budget and performance information by program – Each program listed includes a statement of purpose – a "mini-mission" as well as a table that presents the budget; full-time equivalent (FTE) positions by fund type (GSD General, USD General, and other Special Purpose Funds). This presentation is designed to consistently present budgetary and performance information in a format that is easy to read.

The table for each program also includes a difference column and % change column. These two columns show the difference in the budget and performance from FY17 – FY18.

How to Use this Book

How to Read Budget Book Financial Schedules (Revenue and Expenditure Object Groups)

The Chart of Accounts

The budget is organized according to Metro's chart of accounts – the financial accounting and coding structure used in both the budget ordinance and this book. The chart of accounts is composed of funds, business units (BUs), and object accounts.

Funds are accounting entities with their own assets, liabilities, equity, revenues, and expenditures, for certain specific activities or to accomplish definite objectives. Funds may involve many agencies. Legal requirements or financial policies usually restrict our ability to move money between funds, so we cannot necessarily replace or fund operations in one fund with money from another fund. Likewise, in special purpose funds, we often cannot move money from one department to another.

Each fund is made up of one or more **business units** (BUs). BUs are the lowest levels at which we manage and/or report separate financial data; they represent an organizational unit, program, or activity within an agency and fund. A fund may have several BUs, but each BU is associated with only one fund. BUs can also be grouped by **agency**. In departments with strategic business plans, related BUs also form **programs** and **lines of business** that may cross funds.

Object accounts represent individual types and sources of revenues or uses of expenditures.

The Finance Department maintains detailed financial information by fund, business unit, and object account. However, this book presents the budget at a more understandable level by agency, fund (or groups of minor funds), and object group.

Changes in Presentation

Changes in reporting requirements have caused many Transfers to Component Units (certain Metro agencies) to be now classified as Other Expenses. In FY 2005, the Finance Department split the General Government Grants Fund into individual departmental grants funds; these were and are classified as special purpose (specifically, special revenue) funds.

How to Read the Financial Pages

Each agency's financial page presents a summary of revenues and expenditures for the department's operations in one of three fund types:

- The GSD General Fund,
- The USD General Fund, and
- Special Purpose funds (the combined total of annually budgeted enterprise, internal service, special revenue, and similar funds, although that money may not be interchangeable).

The top half of the page presents uses of money – expenses, expenditures, and transfers to other funds and component units of the government. The bottom half presents sources of money – revenues and transfers from other funds.

The difference between total expenditures and program revenues indicates how much the agency's programs depend on public money.

The remainder of this page and the next page describe, in order, what is represented by the rows of the expenditure and revenue financial tables.

OPERATING EXPENSE

PERSONAL SERVICES – Salaries and wages (regular, holiday, injured on duty, leave, longevity, shift differential, out of class pay, open range increases, overtime, and perfect attendance); fringe benefits (auto allowance, dental, group health, group life, social security, pension, and FSA pre-tax savings); and per diem and other fees (instructors, court reporter, game official, jury pay, legislative delegate, other per diem fees, poll workers, and witness fees)

OTHER SERVICES:

Utilities – Electricity, gas, water, cable television

Professional and Purchased Services – Accounting, appraisals, architectural, auditing, demolition, dialysis, engineering, facilities management, investigators, laboratory, landscaping, legal, management and software consultants, project administration and management, subcontractors, administrative services, archiving, billing, bottled water, care of persons and animals, chipper service, collections, disposal, recycling, flight service, food preparation, grounds maintenance, hazardous waste disposal, health services, internet services, interpreters, janitorial, laundry, meter reading, other purchased services, personal contract service, pest control, property protection, recycling, sweeping, and towing

Travel, Tuition, and Dues – Local and out-of-town travel, parking, memberships, registration, and tuition

Communications – Pagers, postage and delivery, telephones, and subscriptions

Repairs & Maintenance Services – Repairs to and maintenance of vehicles, buildings, computers, office equipment, roads & streets; electrical, mechanical & plumbing systems; and other items

Internal Service Fees – Payments to Metro internal service funds for facilities management, information systems, fleet management, postal service, and radio shop

OTHER EXPENSE –

Supplies and materials (various parts and supplies, fuel, books, clothing, computer hardware and software, food and ice, furniture, paint, repair & maintenance parts and supplies, signs, uniforms); miscellaneous other expenses and payments (bad debt, council reimbursements, court costs, damages and small claims, parking violation fees, refund errors); fixed charges (bank fees, deferred compensation payments, finance charges, fixed charges, insurance, interest expense, investment fees, rent, surety bonds); licenses, permits, and fees (alarm permits, auto emission tests, beer permits, driver's license, drug tests, elevator permits, food service permits, hazardous waste permits, notary, pharmacy license, software licenses, state water quality permits, underground tank fees, vehicle registrations, water pollution fees); taxes paid by Metro agencies (business,

How to Use this Book

demolition, nursing home, personalty, professional privilege, and sales taxes); and grant contributions and awards made by Metro agencies to others (contract performance bonus, contributions and grants, employee awards, training stipend); printing, advertising, promotion, amortization expense, arbitrage rebate, bond sale expense, compensation for damages, debt service, dental claims, depreciation, discount on bonds, educational programs, health claims, interest expense, pension, principal retirement, buildings, building improvements, capital outlay, computer equipment, furniture and fixtures, infrastructure, land, machinery, motor vehicles, budget allotment offset, budget intra-fund transfer, NCAC charges

TRANSFERS TO OTHER FUNDS & UNITS – Transfers and subsidies to other agencies, funds, debt service, environmental remediation, local grant match, and operational transfers

PROGRAM REVENUE – Fees, charges, grants, and contributions specifically generated by or for services that the department provides. They are intended to fully or partially fund the specific program, and so reduce the net cost of the program to be financed from the government's general revenues. They may be generated either from the program's customers (like user fees) or from outside parties (like grants).

Charges, Commissions, and Fees – Charges and fees to customers made by Metro agencies for the services they provide, including enterprise fund charges, internal service fund charges, admissions, advertising, ambulance fees, appeals, concessions, data processing fee, day care service, disposal fee, drug testing, dumping, engineering fee, entry fees, external source recovery, fire hydrant inspection, golf cart rental, green fees, immunization fees, legal services, lobbyist registration, maps, Medical Examiner fees, medical services, membership fees, client reimbursements, parking, Police secondary employment, publications, radio repair, vehicle emission test fees, workshop fees, and court, court clerk, and elected officials' commissions and fees

Federal: Direct and Pass Through – Grants, revenues, and reimbursements that Metro receives directly from the Federal government such as Department of Justice revenue sharing, Medicare, SSI reimbursements, and other federal grants, Federal grants, revenues, and reimbursements that Metro receives through the state, such as most Medicaid/TennCare, Federal grants, revenues, and reimbursements that Metro receives other than federal direct or federal through state, including some Medicaid/TennCare and Medicare

State Direct – Revenues from grants, revenues, reimbursements, and state-shared revenues that Metro receives from the state, such as alcoholic beverage tax

apportionment, drug enforcement, education appropriation, excise tax allocation, felony forfeitures, gas and fuel tax, gas inspection fees, post-mortem reimbursements, and Metro's share of the state sales tax levy

Other Government Agencies – Revenues from agencies of other governmental units

Other Program Revenue – Cash contributions from groups or individuals, sale of donated property, cost reimbursement, litigation settlement, premium for property loss, premium for self-insured liability, recycling rebate, sales of miscellaneous items, unapplied deposit, unclaimed property, vending revenue, bond proceeds, contributions of capital, easement rights, finance charges, Metro Investment Pool interest, notes proceeds, premium on bonds

NON-PROGRAM REVENUE – Revenues that are recorded by the EBS accounting system in the department's business units, but are not intended to support the department's programs. This includes:

Property Taxes – Real, personal, and public utility *ad valorem* taxes and payments in lieu of them.

Local Option Sales Tax – Local option sales taxes, Tennessee telecommunication sales tax

Other Taxes, Licenses, and Permits – Alarm permits, alcoholic beverage tax, beer permits, building and excavation permits, business tax, taxicab and wrecker license, franchises, hotel occupancy tax, marriage license, motor vehicle license, obstruction and street closure permits, sidewalk and right-of-way permits, solicitation permits, wholesale liquor tax

Fines, Forfeits, and Penalties – Civil fines, confiscated cash, court-ordered restitutions, recovered judgments, litigation tax, Metro court fines and costs, offender program income, traffic violation and DUI fines, vehicle tow-in fees, warrant fees

Compensation From Property – Abandoned vehicle auction, gain (loss) on sale of property, insurance and external source recovery, rent, subrogation recovery

TRANSFERS FROM OTHER FUNDS AND UNITS – Capital improvement plan, Council appropriations, debt service, environmental remediation, equity transfers between funds, Farmers' Market subsidy, hospital subsidies, legal services, local match for grants, Police service, school program.

Please see the example pages on the following pages for additional information

Department Name-At a Glance

Each department's budget pages include the department's **mission statement**.

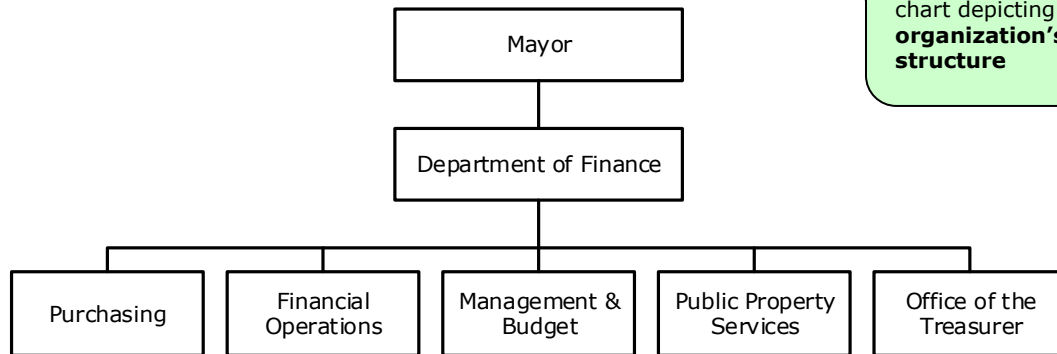
Mission		The mission of the Department of Finance is to provide financial management, information, and business services to policy makers, departments, agencies, investors, and the Nashville community so they can have confidence in Metro Government, make informed decisions, and achieve their results.					
Budget Summary							
		2015-16		2016-17		2017-18	
Expenditures and Transfers:							
		\$ 7,682,800		\$ 8,185,200		\$ 9,233,000	
		818,700		850,300		911,400	
		<u>\$ 8,501,500</u>		<u>\$ 9,035,500</u>		<u>\$ 10,144,400</u>	
Expenditures:							
		\$ 818,700		\$ 846,400		\$ 911,400	
		0		0		0	
		0		0		0	
		\$ 818,700		\$ 846,400		\$ 911,400	
		0		0		0	
		0		3,900		0	
Total Revenues		<u>\$ 818,700</u>		<u>\$ 850,300</u>		<u>\$ 911,400</u>	
Expenditures Per Capita		\$ 12.89		\$ 13.50		\$ 14.94	
Positions		Total Budgeted Positions				105	
Contacts		Director: Talia Lomax-O'dneal Finance Manager: Donna Foster 106 Metro Courthouse 37201				nashville.gov e.gov	

The mission statement is followed by a **summary table** that summarizes the agency's financial budget for all of its annually budgeted funds as well as information about the number of positions within the department.

The table includes **expenditures per capita** information. The *per capita* number is taken from population obtained from the Census Bureau. Due to delays in reporting data, we use Census information that is two years prior to the fiscal year. Census data from 2016 was used for FY18, 2015 was used for FY17, and Census Data from 2014 was used for FY16.

Department Name-At a Glance

Organizational Structure



Every department section includes a chart depicting the **organization's structure**

Programs are listed for every department.

Programs

Business Integrity and Accountability

Compliance Monitoring and Accountability

Business Support and Solutions

Accounts Payable
Business Assistance Office
Cash Operations
Financial Accounting and Reporting
Payroll Operations
Purchasing
Real Estate Management
Tourism Tax

Executive Leadership

Executive Leadership
Non-allocated Financial Transactions

Strategic Resource Allocation and Management

Budget Planning and Management
Cost Planning and Management
Grants Assessment and Resource
Investment Committee Support
Investor Relations

Department Name - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Purchasing Reduction			<div> The department's highlights present changes in funding and FTEs along with the impact on performance. </div>
Salary and Fringe	GSD	\$(54,500) (1.00 FTE)	
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD ISF***	(109,400) (10,200)	Savings realized through reduced cost for fringe benefits
Insurance Billings	ISF	(600)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD ISF	51,400 2,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	ISF	1,100	No impact on performance
General Services District Total		\$(112,500) (1.00 FTE)	
Internal Service Funds Total		\$(7,300)	
TOTAL		\$(119,800) (1.00 FTE)	

* See Internal Service Charges section for details
 *** ISF – Internal Service Funds

Department Name-Financial

GSD General Fund						
	FY 2016 Budget	FY 2016 Actuals	FY 2017 Budget	FY 2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,930,400				(163,900)	-2.30%
OTHER SERVICES:						
Utilities	0	(429)	0	0	0	0.00%
Professional & Purchased Services	76,400	13,045	76,400	76,400	0	0.00%
Travel, Tuition, and Dues	8,400	19,086	5,400	5,400	0	0.00%
Communications	92,500	46,892	87,500	87,500	0	0.00%
Repairs & Maintenance Services	11,000	2,740	8,300	8,300	0	0.00%
Internal Service Fees	728,600	727,934	184,600	236,000	51,400	27.84%
Other Expenses	200,600	162,182	192,300	192,300	0	0.00%
TOTAL OTHER SERVICES	1,117,500	971,450	554,500	605,900	51,400	9.27%
TOTAL OPERATING EXPENSES	8,047,900	7,473,187	7,682,800	7,570,300	(112,500)	-1.46%
TRANSFERS TO OTHER FUNDS/UNITS	17,400	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	8,065,300	7,473,187	7,682,800	7,570,300	(112,500)	-1.46%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Lottery	0	0	0	0	0	0.00%
Casino	0	0	0	0	0	0.00%
Fees	0	0	0	0	0	0.00%
Grants	0	0	0	0	0	0.00%
Other	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TOTAL REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$12.44	\$11.53	\$11.67	\$11.33	-\$0.34	-2.91%

This table includes a **difference column** and a **% change column** for each expenditure listed.

The end of this financial table includes information about the **Expenditures Per Capita** for the department. The *per capita* number is taken from population obtained from the Census Bureau. Due to delays in reporting data, we use Census information that is two years prior to the fiscal year. Census data from 2016 was used for FY18, 2015 was used for FY17, and Census Data from 2014 was used for FY16.

Department Name-Financial

Title	Grade	Job Class	FY 2016 Budgeted		FY 2017 Budgeted		FY 2018 Budgeted		FY17-FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 1										
Accountant				0.00	4	4.00	4	4.00	0	0.00
Accountant				0.00	5	5.00	5	5.00	0	0.00
Admin Asst				2.00	1	1.00	1	1.00	0	0.00
Admin Svcs				1.00	0	0.00	0	0.00	0	0.00
Admin Svcs				1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	OR01	07243	1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 3	OR03	07244	7	7.00	10	10.00	10	10.00	0	0.00
Admin Svcs Officer 4	OR05	07245	2	2.00	3	3.00	3	3.00	0	0.00
Application Tech 2	ST08	10102	8	8.00	5	5.00	5	5.00	0	0.00
Application Tech 3	ST09	10103	8	8.00	9	9.00	9	9.00	0	0.00
Business Development Officer	OR05	06699	1	1.00	1	1.00	1	1.00	0	0.00
Finance Admin	OR07	10108	8	8.00	10	10.00	10	10.00	0	0.00
Finance Asst Dir	OR11	06108	3	3.00	3	3.00	3	3.00	0	0.00
Finance Deputy Dir	OR13	07704	1	1.00	2	2.00	2	2.00	0	0.00
Finance Dir	DP03	01570	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	OR09	06232	11	11.00	8	8.00	8	8.00	0	0.00
Finance Officer 1	OR01	10150	1	1.00	0	0.00	0	0.00	0	0.00
Finance Officer 2	OR03	10151	18	18.00	2	2.00	2	2.00	0	0.00
Finance Officer 3	OR05	10152	19	19.00	8	8.00	8	8.00	0	0.00
Mgmt & Budget Analy 2	OR03	10874	0	0.00	2	2.00	2	2.00	0	0.00
Mgmt & Budget Analy 3	OR06	10875	0	0.00	4	4.00	4	4.00	0	0.00
Office Support Rep 3	ST06	10122	0	0.00	1	1.00	1	1.00	0	0.00
Procurement Officer 1	OR01	10876	0	0.00	1	1.00	1	1.00	0	0.00
Procurement Officer 2	OR03	10877	0	0.00	6	6.00	6	6.00	0	0.00
Procurement Officer 3	OR05	10878	0	0.00	6	6.00	6	6.00	0	0.00
Special Projects Mgr	OR11	07762	3	3.00	4	4.00	4	4.00	0	0.00
Technical Specialist 1	OR04	07756	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			97	97.00	98	98.00	98	98.00	0	0.00
Treasury Management 51180										
Finance Admin	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	OR09	06232	2	2.00	2	2.00	2	2.00	0	0.00
Finance Officer 2	OR03	10151	2	2.00	2	2.00	2	2.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	1	1.00	1	1.00	0	0.00
Metropolitan Treasurer	OR11	03160	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs			7	7.00	7	7.00	7	7.00	0	0.00
Department Totals			104	104.00	105	105.00	105	105.00	0	0.00

The end of the financial information presents the budgeted headcount and full-time-equivalent (FTE) position information by fund and classification, along with the class number and pay grade.

Department Name

**** Program Budgets are only included in online documents ****

Strategic Resource Allocation and Management Line of Business

The purpose of the Strategic Resource Allocation and Management Line of Business is to provide knowledge, planning, advisory and consultation products to Metro departments and agencies, policymakers and the Nashville community and investors so they can make better informed decisions and have confidence that Metro is using public resources in the most effective and efficient way possible.

Budget Planning and Management Program

The purpose of the Budget Planning and Management Program is to provide budgetary assistance and information to the Mayor, Council, and Metro departments so they can make well-informed budgetary decisions and to assist departments in effectively managing their resources.

Each program includes a purpose statement that describes what the program provides to its customers.

Each program includes a purpose statement that describes what the program provides to its customers.

Budget & Performance		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,528,100	1,460,935	1,456,400	1,456,400	0	0.0%
	Total	\$1,528,100	\$1,460,935	\$1,456,400	\$1,456,400	\$0	0.0%
FTEs:	GSD General Fund	16.00	16.00	16.00	16.00	0.00	0.0%
	Total	16.00	16.00	16.00	16.00	0.00	0.0%

The table includes information about the program's budget and FTEs.

Cost Planning and Management Program

The purpose of the Cost Planning and Management Program is to provide planning, implementation and support products to Metro departments and agencies so they can manage key product costs within predetermined performance targets and use the cost information to make resource and operational improvement decisions.

Budget & Performance		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	119,800	123,260	125,200	125,200	0	0.0%
	Total	\$119,800	\$123,260	\$125,200	\$125,200	\$0	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY

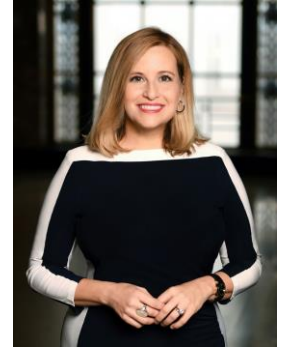


Mayor Megan Barry

Fellow Nashvillians:

As I'm sure you've noticed with the many cranes in the air, Davidson County continues to see new growth and development which has resulted in **\$119 million** in revenue increases over fiscal year 2017.

This **\$2,209,690,100** document represents a **5.86 percent** increase over the last Metro budget, as well as an anticipated certified combined tax rate of less than **\$3.16 per \$100** of assessed value – the lowest rate in Metro history!



I am pleased to present a FY2017-2018 budget that continues many of the investments we made last year, while expanding our commitment to our city's youth through investments in public education and youth employment, innovative approaches to building, funding, retaining, and preserving affordable housing, starting the important work on making Nashville a 21st century transit-oriented city, and making sure that all of Nashville's neighborhoods are safe.

Fiscal Responsibility

New revenue growth can't all be spent on new things, we have to meet our obligations and pay for the new schools, roads, sidewalks, and other public projects that have approved in the past. **\$40.6 million**, or **34 percent** of the revenue increase, will be spent on debt service, which includes **\$11.4 million** in reserve funds for future obligations.

Public Education and Youth

Under the leadership of Dr. Shawn Joseph, Metro Nashville Public Schools are seeking to enhance the quality of public education in Nashville. In order to accomplish their goals, Metro will invest **\$36 million** more in MNPS over the last fiscal year, which is a **4.3% increase** to **\$879 million**.

Promoting Public Service

Our Metro employees are critical to the success of all of the programs we fund in this budget, which is why I believe that taking care of the public servants who make our community a better place to call home. That is why I will be proposing a three-year pay plan which includes funding increments through FY19-20, **a 2% cost-of-living adjustment and 2% open range** increase for FY17-18, and a **3% COLA and 3% open range increase** for FY19 and FY20. There will also be a **10-cent increase** in evening and night shift differential pay.

Public Safety and Community Policing

This year, my budget includes **\$4 million to hire 70 new officers** for the MNPd. **22 of these officers will be assigned to foot patrols** to increase the familiarity between police and citizens across the city, which is essential to reducing crime and enhancing public safety. Additionally, we will **hire six new officers for each of the eight precincts** to meet the increased demand from population growth and improve response times. The Nashville Fire Department will receive **\$1.9 million** to fully fund new EMS medic units started in FY17, and create **14 new firefighter and fire inspector positions**.

Keeping Nashville Affordable

All of the new growth and development has led to increasing property values throughout the cities, which in turn makes it harder for our lower income residents to make ends meet. This year, we will be introducing new plans to address affordable housing that utilize capital spending funded through general

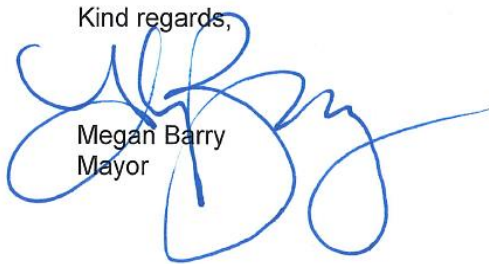
obligation bonds. Additionally, I will keep my commitment to investing **\$10 million each into the Barnes Trust Fund for Affordable Housing** each year that I'm in office, while also funding the **Housing Incentive Pilot Program with \$2 million** to incentivize more mixed-income housing options throughout the city.

Protecting our Quality of Life

This year, I will provide an additional **\$500,000 for the Metro Arts Commission** to fund temporary public art projects and the THRIVE program to meet the neighborhood demand for public art & creative place-making projects, as well as increased funding for arts grants. We will also be creating a **Historic Preservation Trust Fund with \$250,000** to start, as well as using **\$500,000 to launch a Conservation Assistance Grant Program** to leverage effective partnerships in conserving public and private lands and resources of conservation value in Davidson County. Additionally, I am putting **\$1 million towards the Metro Codes Department** to enhance enforcement of property standards and respond more efficiently to citizen complaints.

I am committed to working with the Council to make sure we have a budget that reflects our shared priorities.

Kind regards,



Megan Barry
Mayor

Office of the Mayor

Metropolitan Courthouse
Nashville, Tennessee 37201
Phone 615.862.6000
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mayor@nashville.gov

Introduction

This summary and the remainder of this book present the Metropolitan Government's balanced \$2.21 billion operating budget for FY2018. All funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund. Revenues are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years.

Budget Approach and Long Term Planning

Under the direction of the Mayor and Finance Director, Metro pursued a budgeting approach including the review and submission of three year departmental budget proposals. These proposals will become part of a long-term financial plan for Metro. This is an enhancement to the less formal plans of the past. This effort will aid the administration in structuring organizational decisions in line with long-term funding availability, ultimately improving the services delivered to Nashville.

Budget Priorities

This budget continues our focus on developing a balanced budget that invests in Nashville's future and keeps taxes low. Our priorities for this budget are:

- Education
- Transportation and Infrastructure
- Affordable Housing/Homelessness
- Community and Economic Development
- Public Safety and Justice Initiatives

Changes from the FY2017 budget are detailed in the "Highlights" of each department's narrative in this document. This information is also accessible via the Citizens' Guide to the Budget web site at www.nashville.gov/citizens_budget.

Public Education

School Fund Budget	
FY2017	\$843.3 million
FY2018	879.3 million
Increase	\$ 36.0 million

The public education budget was developed by the Metro Nashville Public Schools' administrative staff and initially presented in draft format to the Metro Nashville Public Schools (MNPS) Board of Education for review. After receiving input from the community, parents, staff, and students, the budget was reviewed, adjusted, and approved by the MNPS Board.

The budget funds the MNPS at \$879.3 million. This is an addition of \$36.0 million over the FY2017 budget. The addition funds pay increases for teachers and administrative staff, expands English language learner programs, enhances literacy initiatives, and strengthens Metro's commitment to education.



English language learners (ELL) are a significant portion of the district's students, with needs that require focused resources. Metro's FY2018 budget continues our commitment to this population, with a special focus on New Americans. The investment in the continued expansion of the district's literacy program is focused on helping the lowest-achieving readers get back on grade level. The MNPS's budget will also increase to support Social Emotional Learning programs to help students manage emotions and maintain positive relationships.

Transportation and Infrastructure

Well-thought-out transit options are important to maintaining future city growth. Metro's strategy to addressing transit and infrastructure issues are, in large part, laid out in the Metropolitan Transit Agency (MTA) long-range strategic plan – called nMotion.

The FY2018 budget provides a \$6.6 million increase in the Metro Transit Authority operating subsidy. This is the largest single year increase in Metro history, which is evidence of the administration commitment to public transit and the economic impact it provides. The increase funds several initiatives to increase ridership. Proposed funding will eliminate the transfer fees imposed on riders moving between routes. Transfer fees have long been an inconvenience and added burden on riders. Resources are being provided for access ride and mobility on demand pilots to include crosstown connections and after-hours service. Additionally, funding will be dedicated to the extension of the Music City Circuit to Tennessee State University (TSU) along the Jefferson Street

corridor. This extension will provide unprecedented service between the TSU, Jefferson Street and the central city.

Infrastructure needs are also addressed through \$2.5 million in additional funding to the Public Works Department. This funding will provide additional transportation planning to improve traffic and prepare for a 21st Century mass transit system in Nashville. Resources will also enhance waste collection activities by providing a roving trash truck to meet intermittent demand, keep our streets and alleyways clean from trash. With resource conservation an ever important city objective, the downtown area will see a new glass recycling program. This initiative will improve the environment by reusing glass bottles that currently end up in landfills.

Affordable Housing and Homelessness

The FY2018 budget recognizes that Nashville is in a period of unprecedented growth, where many are prospering and some need a hand up. The Metro area's expansion has resulted in increasing housing prices, making it unaffordable for some to live in Metro. Housing priorities are focused on how Metro can help fund, build, preserve and retain affordable housing options. On the funding side, Metro will put \$10.0 million in the Barnes Fund for Affordable Housing and \$1.75 million to continue the Housing Incentive Pilot Program started in FY2017.

The FY2018 budget provides for additional funding for the continued pursuit to reduce the homeless population within the city. The Homeless Commission will receive funding for three outreach workers to directly work the citizens with the highest level of need and an additional support staff member (\$241,800, 4 FTEs). Additional funding is also provided for expanded operation of the warming shelters on the coldest days, increased availability of funds for emergency direct assistance and indigent burial (\$87,500). Funding will also be provided for bus passes for individuals experiencing homeless and working with housing navigators.

Community and Economic Development

The FY2018 budget is committed to provide a good quality of life for all Nashville citizens. A one million dollar enhancement for the park system has been included. This includes the initial operating funding for two new regional community centers slated to open in March of 2018, one at Smith Springs (\$303,700, 15.77 FTEs) and another in Madison (\$210,100, 12.22 FTEs). Also included are two new Parks Police Officers to serve the expanding system (\$195,500, 2.00 FTEs), additional staffing to provide recreational opportunities for citizens with disabilities (\$66,100, 0.96 FTE) and other operational enhancements (\$224,600, 1.00 FTE).

The Public Health Department will receive \$334,400 to continue to adjust to the changing health needs of Nashville and will provide for a dedicated staff member to lead and coordinate local efforts to combat the nationwide opioid epidemic (\$80,000, 1.00 FTE). It also adds a dental hygienist and a part time dentist to provide expanded dental care for children to supplement services provided by the Federal Women, Infant, and Children (WIC) programs (\$152,400, 1.50 FTE). Lastly, Metro Animal Care and Control will receive funds to upgrade its software system to improve efficiency in coordination with vets and citizens, as well as improved rabies control (\$102,000).

Public Safety

Public Safety Budget	
FY2017	\$427.8 million*
FY2018	453.9 million
Increase	\$ 26.1 million

*Excludes FY17 pay plan funding

Metro continues to focus on assuring that our citizens are safe by providing the necessary personnel, training, and equipment to our Public Safety programs. Highlights from selected departments include:

Police

The Police Department's annual budget for FY2018 provides \$4.0 million in additional funding. Included in this funding is \$3.7 million to provide for the addition of 70 new Police Officers, including 48 to enhance Patrol Detail and 22 for a pilot program for Walking Detail. Department funding enhancements include \$25,000 for the Drill and Ceremony Team and \$325,000 to support special events. Special event funding is important to maintain safety at Nashville's ever-growing list of events and programs.

Fire

The Fire Department's operational budget for FY2018 provides \$1.9 million of additional funding. Department funding supports the addition of 14.00 FTE's. Additional personnel will serve as fire recruits and expand the inspections staff. As Nashville continues its



building boom, it is important to meet this demand with additional fire response and inspection capacity.

Sheriff

The Sheriff is undertaking the major project of rebuilding the existing Criminal Justice Center in its existing footprint. The Davidson County Sheriff's Office budget for FY2018 continues to support full staffing for correctional services, thus maintaining this administration's commitment to public safety.

Emergency Communications Center (ECC)

Effective training in a fire emergency is critical to a high quality response. The Department of Emergency Communications FY2018 budget includes \$36,700 to provide for additional fire training for staff. As Nashville continues to grow, the number of special events requiring emergency communications services has increased. The FY2018 budget adds \$21,600 to support increased overtime for special events.

General Sessions Court

An effective court system is an integral part of ensuring public safety. Metro's General Sessions Court is a key partner contributing to this objective. The roles of courts have evolved over the years, to not only hear cases, but to also address community issues through specialty courts. The FY2018 budget adds \$63,100 and 1.00 FTE to the Veterans' Treatment Court to enhance case management services and \$57,600 for the Drug Treatment and Mental Health Courts to provide direct services program participants.

Youth Employment

Investing in youth is investing in our future. The administration recognizes the importance of investing in youth in many ways, including increased commitments to education and a major youth employment initiative. The administration is continuing its commitment to expanding youth employment opportunities in the community. The initiative, known as Opportunity Now, has a goal of connecting 10,000 young Nashvillians to employment each summer and throughout the year. The FY2018 budget includes \$3.0 million to fund approximately 2,500 Metro funded internships within the government or through local non-profit organizations. The remaining employment opportunities are facilitated through direct connections between private employers and the youth throughout the county.

Pay Plan/Benefit Adjustments

It is important to Metro to maintain a strong workforce. As part of its employee hiring and retention strategy, Metro offers competitive wages. To show its support of employees, the administration has proposed a three-year pay plan. The plan includes cost of living adjustments, increment funding and open range funding for the next three years. The proposed cost of living increase is 2% in FY2017-18, 3% in FY2018-19 and 3% in FY2019-20. Increments are proposed to be funded in the each of the next three years. The proposed open range funding is 2% in FY2017-18, 3% in FY2018-19 and 3% in FY2019-20.

In recognition of the hard work Metro's shift workers perform, the administration is proposing a 10-cent increase in evening and night shift differential pay.

As a new benefit to employees, Metro is proposing a tuition assistance pilot program. This program aims to reimburse a portion of tuition for higher education classes that relate to employment.

FTE Adjustments

The table below illustrates changes in full-time equivalent (FTE) counts for FY2016 through the FY2018 budget for positions funded by the general funds.

FTE's by Fund Group				
	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY17 - FY18</u> <u>Variance</u>
GSD	6,282.32	6,421.71	6,596.36	174.65
USD	751.00	756.00	767.50	11.50
Total	7,033.32	7,177.71	7,363.86	186.15

For FY2018, the GSD and USD show an increase in FTE's from the previous year. For a detailed list of FTE's by department including additions and reductions, see Appendix 1 Schedule 3. This appendix also includes information on FTE's funded by other revenue sources.

Public Investment Plans

Metro continued its innovative budgeting approach by implementing the second year of the Public Investment Plan (PIP) program. All departments were invited to participate by convening a group of stakeholders and finding an innovative solution to a common problem. Collaboration was encouraged, both inside of Metro and with entities outside of government. Once the proposals were submitted, each group then gave a presentation to a review panel, followed by a brief question and answer period. The Metro budget funds \$1.0 million toward selected projects.

Economic Trends

The resources available to Metro are directly and indirectly dependent on the strengths of the National and State economies. Given these relationships, the status of these economies, and their impact on Metro, are reviewed prior to setting funding levels.

Economic growth in Tennessee outpaced that of the national economy in 2015, as inflation-adjusted gross domestic product (GDP) expanded by 2.7% for the state, compared to 2.5% at the national level. The two are expected to switch roles by the end of 2016, with continued advancement projected for Tennessee, albeit at a more tempered pace of 1.95%. Nominal personal income also grew by 5.1%, trending higher than the nation overall by 1.08 percentage points, while driving in an additional 6.62% in taxable sales over the same time period. This trend is expected to slow in the next year, with forecasted increases of 2.48% and 2.42% respectively. These finishes would represent greater growth for the state over the last ten years than that experienced by the rest of the country.

Unemployment also performed favorably across the state during 2015, dropping steadily each quarter, from 6.1% in January to 4.9% by the end of the year. More recent figures show a slight, but negligible increase. The year over year decrease in 2015 can be attributed to the creation of an additional 75,600 jobs, resulting in the employed labor force surpassing the state's pre-recession peak in 2007. Recently released figures show continued state job creation for 2016. The estimated labor force for the state of Tennessee now stands at 3,203,200. As of March 2017, the estimated labor force in Davidson County is 387,020 with 373,790 being employed.

The top employer in Nashville/Davidson County is Vanderbilt University with an estimated 24,719 employees, helping earn the city the moniker "Healthcare Industry Capital." This is due to the nearly \$40.0 billion of economic impact that is derived from the area's healthcare industry annually. Metro, including Public Schools, comes in second with 18,820 employees. Rounding out the city's top three employers is the State of Tennessee, employing 17,219. Mimicking declines witnessed in previous years, Nashville's unemployment level likewise dropped in 2015, from 5.2% to 3.8%. The city continued to benefit from considerable population growth, among the fastest in the country; this increase offset job expansion from the area's top employers, a trend that is expected to continue into the next year.

As of 2015, there were 298,788 households in Davidson County, which has a homeownership rate of 54.1%. That same year the median sales price of homes sold in the county was \$222,000. That figure has continued to climb since, consistently breaking year over year monthly records. The 2nd quarter of 2016 brought that figure to nearly \$260,000, the result of 2,320 residential construction starts during the period. This total represents the highest number of quarterly starts in over seven years. Strong growth, high demand, and low inventory project a continuation of this upward trend, as new construction attempts to keep pace with population driven demand.

The estimated GDP (2015) for the State of Tennessee is \$315.6 billion. Based on the most recent data available from the Bureau of Economic Analysis, the GDP for Nashville – Davidson MSA was \$106.5 billion in 2014 and \$113.7 billion in 2015. This change is reflective of an increase of 6.8%, which exceeds the relative production of both the state and nation during the same time period.

Property Reappraisal

The Assessor's Office conducts a property reappraisal every four years under Tennessee state law. The reappraisal estimates the value of all property in Davidson County. This is performed to periodically adjust recorded property assessments to generally reflect market values.

State law also requires that this reappraisal be revenue neutral for local governments. This means that as the aggregated value of property changes, the tax rate must change as well to ensure that the local government receives the same amount of revenue. So if the property in the county collectively increases in value, the actual property tax rate

needs to drop so that the revenue collected remains the same. This reappraisal process was completed during the preparation of the FY2018 budget, with a projected decrease in the Certified Tax Rate being determined to offset considerable market appreciation.

Revenues

The tone of any government's budget is always set by the availability of resources. Revenues and available fund balances must be able to support budgeted expenditures, and both the Metropolitan Charter and Tennessee Law prohibit deficit financing. The largest sources of revenue are property taxes and sales taxes, which are discussed below.

Property Taxes

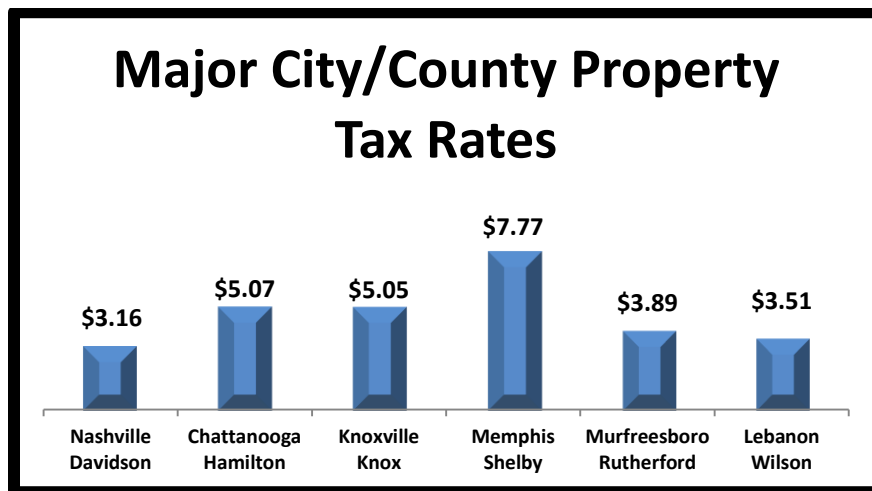
Property Tax Budget	
FY2017	\$972.0 million
FY2018	1,021.3 million
Increase	\$ 49.3 million

The predominant source of revenue is Property Tax. Property tax is forecasted to increase by 5.1%, from \$972.0 million to \$1,021.3 million, between FY2017 and FY2018. In FY2018, the property tax rate is projected to decrease from the current rate of \$4.52 per \$100 of assessed valuation, to \$3.16. Currently pending approval by the State Board of Equalization, this would be the lowest in Metro's history.

The combined USD-GSD rate is the total paid for property in the USD; property outside of the USD is taxed at the GSD rate. Residents of the satellite cities within Metro pay the GSD rate plus the rate set by that satellite city.

FY2018 Property Tax Distribution (Rates per \$100 of Assessed Value)			
District	Fund	2017 Rate	2018 Proposed Rate
GSD (General Services District)	General	\$1.905	\$1.338
	Schools General Purpose	1.416	0.994
	General Debt Service	0.423	0.297
	Schools Debt Service	0.180	0.126
	Subtotal - GSD	\$3.924	\$2.755
USD (Urban Services District)	General	\$0.480	\$0.308
	General Debt Service	0.112	0.052
	Subtotal - USD	\$0.592	\$0.360
Combined USD/GSD rate		\$4.516	\$3.155

Metro's property tax rates are the lowest of the four major Tennessee cities and competitive with those of surrounding areas. The following chart represents the proposed tax rates for Nashville in FY2018, and the current tax rates for Knoxville, Chattanooga, Memphis, Murfreesboro, and Lebanon.

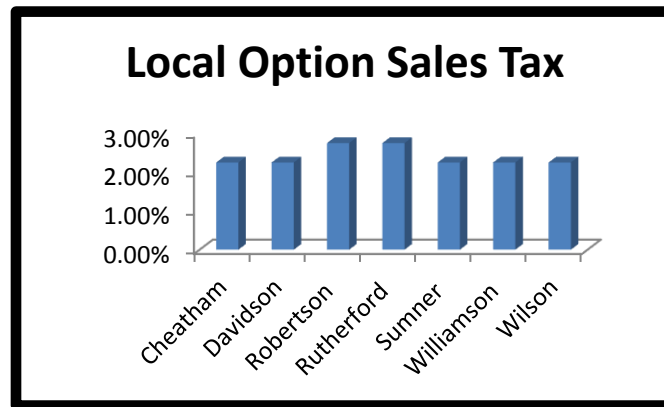


Local Option Sales Tax

Sales Tax Budget	
FY 2017	\$388.2 million
FY 2018	413.2 million
Increase	\$ 25.0 million

Continued economic growth is projected to have an immediate effect on sales tax collections and secondary effects on other revenue sources. Taxable sales are expected to increase in FY2018 by 6.44% from FY2017.

The budget includes no change in the rate of the 2.25% local option sales tax. By State law, at least 1/2 of the local sales tax must be allocated to schools. Nashville Davidson County has chosen not to increase to the state allowed maximum of 2.75%. The following chart shows local sales tax rates in surrounding counties. Note these percentages represent the FY2017 rates.



Davidson County's Local Option Sales Tax Rate is 2.25% as of April 1, 2017. By comparison, Robertson and Rutherford County rates are higher by 0.50% at 2.75%. Cheatham, Sumner, Williamson and Wilson County are all comparable to Davidson County, at 2.25%.

Federal, State, and Other

Federal, State, & Other Gov't Agencies Budget	
FY2017	\$394.0 million
FY2018	420.6 million
Increase	\$ 26.6 million

Budgeted Federal, State, and Other revenues are based on our best estimates of revenues from specific sources. This category also includes revenues, reimbursements, and grants from other organizations. The growth in this category is principally from increases in the TN MNPS Basic Education Program (\$11.5 million), TN Excise Tax Allocation (\$10.6 million), and the TN Sales Tax Levy (\$2.8 million).

Other Local Revenues

Other Revenues Budget	
FY2017	\$261.1 million
FY2018	279.3 million
Increase	\$ 18.2 million

Other Local Revenues include items such as motor vehicle licenses, traffic violation fines, parking fees, building and excavation permits, emergency ambulance fees, alcoholic beverage taxes and court fees. Transfers from other funds are also included in this category. Other local revenues are expected to increase in FY2018 by 6.7%. The growth in this category is principally from increases in alcohol and beer related taxes (\$4.6 million), business tax (\$3.4 million), and motor vehicle licenses (\$1.7 million).

Fund Balances

Fund Balance Appropriated	
FY2017	\$71.9 million
FY2018	75.2 million
Increase	\$ 3.3 million

Fund balances occur when revenues received are greater than expenditures. We normally see fund balances increase at the end of each year, and routinely appropriate some of that to support the next year's operating budget.

It is Metro's policy that fund balances as a percentage of expenditures for the General Funds should remain above the 5.00% minimum set by management to handle unanticipated contingencies. Over the past few years Metro agencies worked diligently to build fund balances above and beyond the minimum requirements. The FY2018 budget appropriates \$75.2 million from operating and debt service fund balances. Even with this use, fund balances are projected to continue to exceed minimum fund balance requirements required by Metro Nashville policy.

Strategic Planning

Metro Nashville's approach to Strategic Planning is beginning an exciting transformation. Fundamentally, the Mayor, Metro Council and many other elected officials set the vision for the city and the government's priorities. These priorities inform the strategies deployed by each Metro Department and agency. For many years, these strategies were documented in the form of Strategic Business Plans. These plans identify each organization's mission, strategic issues, goals, and performance measures that should contribute to goal attainment.

Metro is in the process of moving to a new strategic management system, which has only begun to be defined. In the face of citizen demand for greater government accountability and visibility, opportunities to give feedback and avenues to engage in the governing process, Metro is responding with new and improved processes to develop, measure, and report the results of its strategic initiatives. It is essential to the effective performance of Metro government that it operates a budget and performance measurement process that is connected to community priorities, accessible to the public, and accountable to the public. Metro is restructuring its Strategic Management programs to better track and achieve the outcomes developed by the Mayor and the citizens.

Through funding of the Strategic Budgeting and Performance PIP, Metro government hired a Chief Strategy Officer to facilitate development of community outcomes and give departments the necessary tools and training to identify strategic issues and develop collaborative, effective solutions.

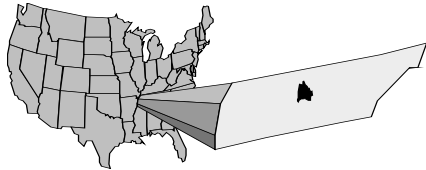
Conclusion

The FY2018 budget continues to meet our objectives of strengthening public education and protecting the safety of the public while maintaining a balanced budget.

Metro Nashville and its Budget

Metro Government

The Metropolitan Government was formed in 1963 with the merger of the governments of the former City of Nashville and Davidson County. Metro Nashville is a friendly, forward thinking city with a diverse economy, strong transportation links, and many institutions of higher education. It is the capital of Tennessee, one of the largest cities in the mid-state, and the hub of a state of nearly 6.6 million residents.



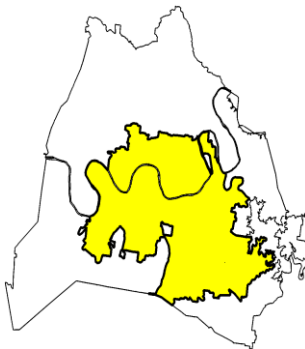
As a consolidated government, Metro provides all services and performs all functions normally associated with Tennessee city and county governments. This also means that the government and its budget are more complex than those of most other cities and counties.

Services Districts

The Charter requires that Metro's operating budget be divided into two districts: the **General Services District (GSD)** and the **Urban Services District (USD)**. The GSD is synonymous with Davidson County; the USD comprises the old City of Nashville plus certain areas added since Metro was formed.

The geographic areas, purposes, and functions of these two districts determine the way services are budgeted and provided in Metro. The two districts relate services provided to taxes paid. The GSD receives a base level of services; its property is taxed at the GSD rate to fund these services. The USD receives more of certain services, which are funded by an additional USD rate to fund those services.

The General and Urban Services Districts in a Nutshell



District	GSD	USD
Size	525 square miles 240,113* people	187 square miles 444,297* people
	<ul style="list-style-type: none"> The 2016 US Census Bureau estimates the Davidson County population to be 684,410. The Metropolitan Planning Organization estimated the population for the GSD and USD Districts 	
Services	General government, financial management, schools, justice administration, law enforcement and incarceration, basic fire and ambulance, regulation and inspection, social services, health, hospitals, libraries, public works, traffic control, recreation.	GSD services plus additional police protection, additional fire protection, and additional public works (refuse collection & street lighting)

Other Governments

A variety of services are provided to Metro citizens directly by the federal, state, and other local governments. This book does not cover those services. However, information on them is available from various web sites.

- For federal services, see the U.S. Government site at www.usa.gov/.
- For state services, see www.tn.gov

- For any of the seven satellite cities within Davidson County, some basic information is provided under the listing for Satellite Cities in the Glossary (Appendix 2). For more current and detailed information, contact the satellite city directly.

For additional information on the Board of Education budget, see their web site at <http://www.mnps.org>

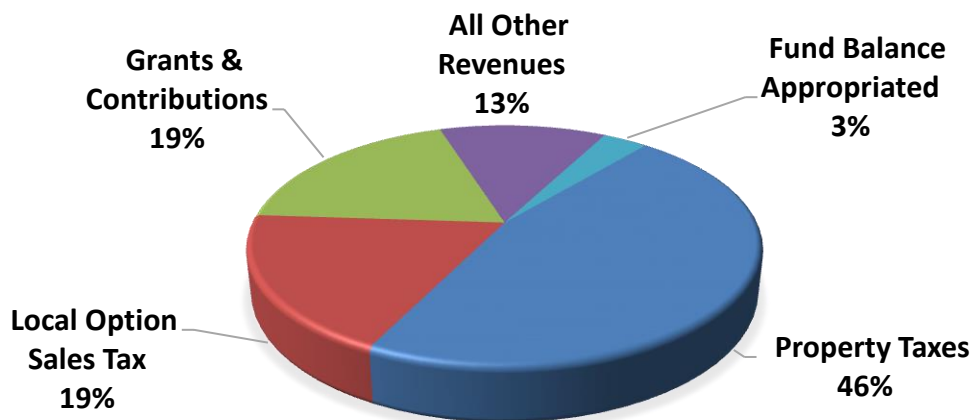
Metro Nashville and its Budget

At a Glance

The \$2.21 billion FY2018 budget for the Metropolitan Government's six budgetary (tax-supported) funds supports a wide range of public services. This budget represents a 5.86% increase from the FY17 budget.

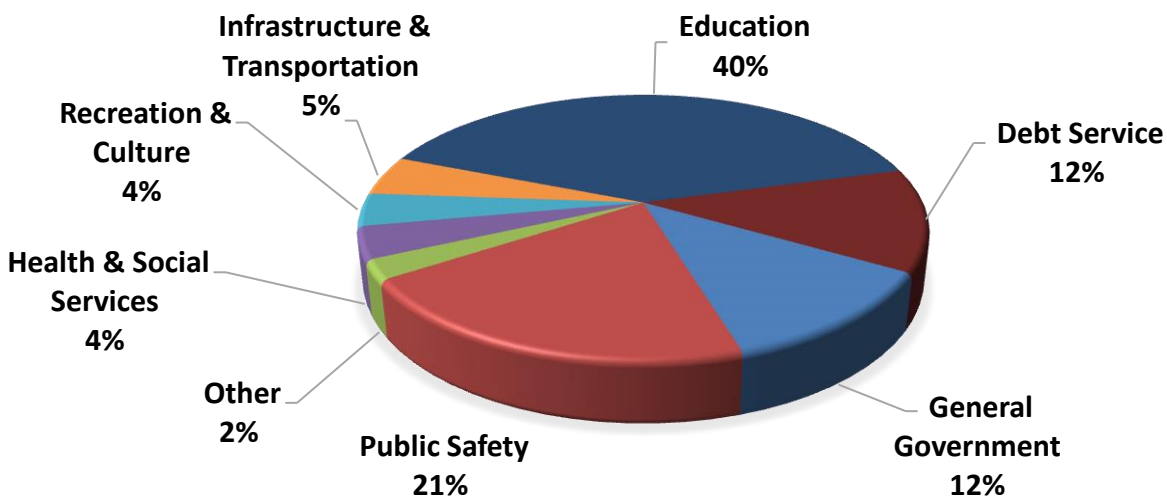
Revenues

Where the Money Comes From
Total \$2,209,690,100



Expenditures

Where the Money Goes
Total \$2,209,690,100



Metro Nashville and its Budget

Summary of the FY2018 Budget – Six Budgetary Funds

	Per Budget Ordinance							
	GSD General Fund	GSD Debt Service	GSD School Debt Svc	GSD School Fund	USD General Fund	USD Debt Service	Duplicated by Interfund Transfers	Total
Estimated Revenues:								
Property Taxes	\$445,213,000	\$94,042,500	39,994,500	\$317,963,900	\$108,701,000	15,352,600	-	\$1,021,267,500
Local Option Sales Tax	136,381,000	3,240,500	52,879,800	220,693,700	-	-	-	413,195,000
Grants & Contributions	111,564,900	5,216,200	-	301,988,700	1,864,800	-	-	420,634,600
All Other Revenues	234,786,300	61,994,000	97,000	19,593,500	13,465,100	1,841,600	(52,434,100)	279,343,400
Fund Balance Appropriated	49,809,300	900,000	1,400,000	19,059,900	-	4,080,400	-	75,249,600
Total Revenues	<u>\$977,754,500</u>	<u>\$165,393,200</u>	<u>94,371,300</u>	<u>\$879,299,700</u>	<u>\$124,030,900</u>	<u>21,274,600</u>	<u>(52,434,100)</u>	<u>2,209,690,100</u>
Appropriated Expenditures:								
General Government								
General Government	212,898,200	-	-	-	25,270,800	-	-	238,169,000
Fiscal Administration	25,546,900	-	-	-	-	-	-	25,546,900
Public Safety								
Administration of Justice	65,034,300	-	-	-	-	-	-	65,034,300
Law Enforcement & Jails	263,140,600	-	-	-	481,000	-	(481,000)	263,140,600
Fire Prevention & Control	54,598,200	-	-	-	71,170,700	-	-	125,768,900
Other								
Regulation & Inspection	49,452,200	-	-	-	2,315,200	-	-	51,767,400
Health & Social Services								
Social Services	7,574,900	-	-	-	-	-	-	7,574,900
Health & Hospitals	79,352,800	-	-	-	-	-	-	79,352,800
Recreation & Culture								
Public Libraries	30,408,900	-	-	-	-	-	-	30,408,900
Recreational & Cultural	58,863,800	-	-	-	350,000	-	-	59,213,800
Infrastructure & Transportation	\$82,643,900	-	-	-	\$24,443,200	-	-	107,087,100
Education	-	-	-	879,299,700	-	-	(192,000)	879,107,700
Debt Service	-	165,393,200	94,371,300	-	-	21,274,600	(3,521,300)	277,517,800
Transfers	48,239,800	-	-	-	0	-	(48,239,800)	-
Reserves	-	-	-	-	-	-	-	-
Total Expenditures	<u>977,754,500</u>	<u>165,393,200</u>	<u>94,371,300</u>	<u>879,299,700</u>	<u>124,030,900</u>	<u>21,274,600</u>	<u>(52,434,100)</u>	<u>2,209,690,100</u>
Projected Surplus (Deficit)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

Comparison of the FY2017 and FY2018 Budget Ordinances - Six Budgetary Funds

	<u>FY2017</u>	<u>FY2018</u>	<u>Change</u>	<u>% Change</u>
GSD General Fund	\$ 910,634,700	\$977,754,500	\$67,119,800	7.37%
GSD Debt Service Fund	136,803,000	165,393,200	28,590,200	20.90%
GSD Schools Fund	843,299,700	879,299,700	36,000,000	4.27%
GSD Schools Debt Service Fund	84,403,400	94,371,300	9,967,900	11.81%
USD General Fund	123,989,800	124,030,900	41,100	0.03%
USD Debt Service Fund	19,246,100	21,274,600	2,028,500	10.54%
Duplicated by Interfund Transfers	<u>(31,056,500)</u>	<u>(52,434,100)</u>	<u>(21,377,600)</u>	<u>68.83%</u>
Total Budget	<u>\$ 2,087,320,200</u>	<u>\$2,209,690,100</u>	<u>\$122,369,900</u>	<u>5.86%</u>

Metro Nashville and its Budget

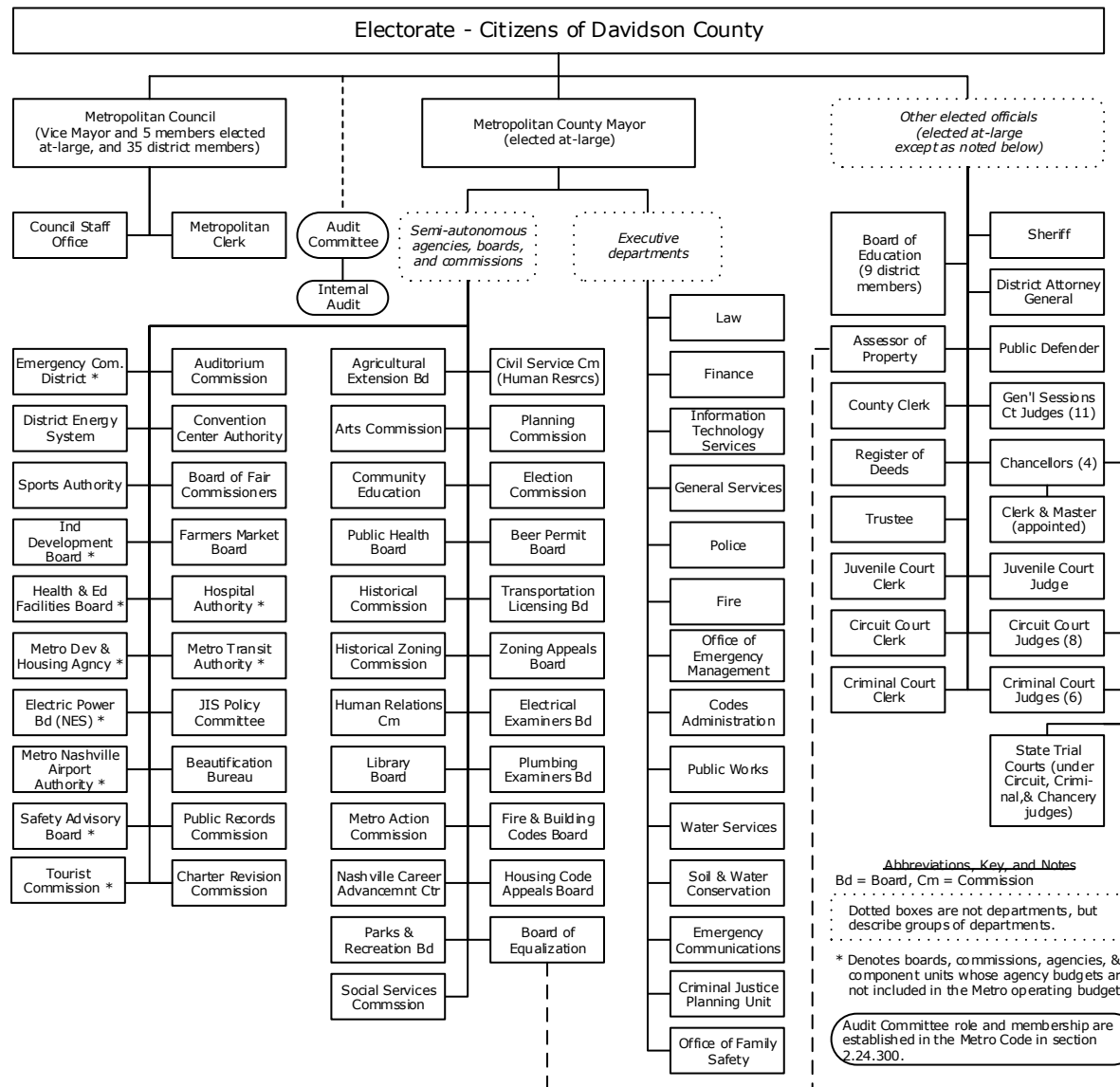
Organizational Structure

The following organization chart presents a high-level view of Metro's structure. The structure of each department is shown in that department's budget description, later in this book.

Metro has a "strong-mayor" form of government, in which the popularly-elected mayor is the city's chief executive and is independent of the Council.

Both the Mayor and Council are elected on a nonpartisan basis.

Within this framework, operations are conducted by executive departments (reporting to the Mayor), independent elected officials (including the elected Board of Education), and appointed boards, commissions, and agencies. The variety of elected officials, boards, and commissions facilitate citizen involvement in the government's operations.



Metro Nashville and its Budget

Financial Organization

Since the budget is a financial planning and policy document, it is organized according to Metro's financial accounting and coding structure. That coding structure – the chart of accounts – corresponds roughly to the government's administrative organization and service structure, while meeting the legal and accounting requirements of the government. It forms the basis for Metro budgeting, accounting, and financial reporting, and is used in both the budget ordinance and this book.

The entire budget is organized by fund. Revenues of each fund are organized by type and source. Expenditures of each fund are organized by business units, object codes, classifications, and positions.

The Fund Structure

A "fund" is an accounting entity with assets, liabilities, equities, revenues, and expenditures, held separate in the budget for certain specific activities or to accomplish definite objectives.

Budgetary Funds

Most of Metro's tax dollars are deposited into and spent out of six basic funds in the two districts:

- GSD General Fund (fund number 10101)
- GSD Debt Service Fund (20115)
- Schools (MNPS) General Purpose Fund (35131)
- Schools (MNPS) Debt Service Fund (25104)
- USD General Fund (18301)
- USD Debt Service Fund (28315)

These six budgetary funds provide the basic local government services to Davidson County. They are financed primarily through sales and property taxes, and their expenditures are controlled based on appropriations in the budget ordinance.

The two *General Funds* provide for the traditional operating services of the government. These funds receive property and sales taxes, charges for services, fees, fines, penalties, and other revenues.

The three *Debt Service Funds* finance the payment of interest and principal on long-term general obligation debt of each district. Per the Charter, debt service budgets must be sufficient each year to pay the principal and interest due on outstanding bonds.

The *School Fund* is Metro's biggest special revenue fund (described more generically below). It receives a dedicated portion of the property tax and, by state law, a portion of the local option sales tax. This fund's expenditures are budgeted and controlled by the Metropolitan Board of Public Education (MBOE) for the Metropolitan Nashville Public Schools (MNPS).

The two districts and six funds make it possible to allocate taxes and services in each district and fund. Revenue collected for each district can be spent only for purposes prescribed for that district. After the budget is passed, appropriations cannot be transferred between funds and/or districts except as specifically authorized in the budget ordinance.

Special Purpose Funds

Metro uses other types of funds for special purposes. Non-budgetary fund expenditures are limited to revenues received by and balances in each fund, rather than appropriations. Monies in these funds generally cannot be used to support other funds. These non-budgetary funds are explained below.

Internal Service Funds provide services to Metro departments on a cost reimbursement basis.

Enterprise Funds provide services to the public on the same basis. The primary enterprise funds are the Farmers' Market, State Fair, Municipal Auditorium, Community Education and Water Services funds.

Capital Projects Funds account for costs related to capital projects. These are not generally included in the operating budget.

Permanent Funds and *Fiduciary Funds* account for monies held for others. These are not generally included in the operating budget.

Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted for expenditure for specified purposes. These include the Schools Fund (mentioned above), Waste Management, grants, and the General Fund Reserve Fund (usually called the Four Percent Reserve Fund).

Accounting & Budgeting

This budget conforms to guidelines of the Charter and standard municipal budgetary practices, while the year-end *CAFR* conforms to governmental Generally Accepted Accounting Principles (GAAP), so they are not strictly comparable to each other. Specifically:

- This budget recognizes that Metro operates in two general funds, as required by the Charter and Tennessee law. Governmental GAAP recognizes only one general fund per government.
- This budget treats transfers to and from any fund as revenues and expenditures, respectively, of that fund. Governmental GAAP classifies them as "Other Sources & Uses of Funds."
- This budget does not include certain "component units" that are required to be included in the *CAFR*.

Metro Nashville and its Budget

Departments and Their Budget Fund Types

Department	Dept. Number	GSD General Fund	USD General Fund	Special Revenue Fund(s)	Enterprise Fund(s)
Administrative	1				
Agricultural Extension	35				
Arts Commission	41				
Assessor of Property	16				
Beer Board	34				
Circuit Court Clerk	23				
Clerk and Master - Chancery	25				
Codes Administration	33				
Community Education Commission	70				
Convention Center Authority	60271				
County Clerk	18				
Criminal Court Clerk	24				
Criminal Justice Planning	47				
DES-District Energy System	68				
District Attorney	19				
ECC Emergency Comm Center	91				
Election Commission	5				
Farmer's Market	60				
Finance	15				
Fire	32				
General Services	10				
General Sessions Court	27				
Health	38				
Historical Commission	11				
Human Relations Commission	44				
Human Resources	8				
Information Technology Service	14				
Internal Audit	48				
Justice Integration Services	29				
Juvenile Court	26				
Juvenile Court Clerk	22				
Law	6				
Mayor's Office	4				
Metro Action Commission	75				
Metropolitan Clerk	3				
Metropolitan Council	2				
MNPS	80				
Municipal Auditorium	61				
NCAC	76				
Office of Emergency Management	49				
Office of Family Safety	51				
Parks	40				
Planning Commission	7				
Police	31				
Public Defender	21				
Public Library	39				
Public Works	42				
Register of Deeds	9				
Sheriff	30				
Social Services	37				
Soil and Water Conservation	36				
Sports Authority	64				
State Fair Board	62				
State Trial Courts	28				
Trustee	17				
Water and Sewer	65				

Areas shaded represent budgeted activity for the specified department in Fiscal Year 2018

Metro Nashville and its Budget

The Budget Process

The Operating Budget, Capital Improvements Budget (CIB), and Capital Plan are developed through a multi-step information gathering and priority setting process that establishes objectives and priorities of the city and creates a financial plan for the operations of the government for the fiscal year. The Charter defines much of the process. The Mayor's Office, Finance Department, Office of Management & Budget (OMB), agency officials, and the Metropolitan Council are key participants. The FY2018 operating budget calendar is, as scheduled:

January 17: The Finance Department introduced the budget process for the FY18 fiscal year. Operating instructions and forms for multiyear budgeting were released to departments on the "Inside Metro" intranet site.

January 17 – February 3: Departments submit their capital project requests to the OMB in the Hyperion system.

January 17 – February 10: Departments submit their multi-year operating budget proposals and revenue estimates to the OMB in the Hyperion system.

March 10: Departments submit Public Investment Plans to the Mayor's Office.

February 4 – March 12 – The Finance Director and OMB staff review budget submissions, discuss budget issues with Metro Departments.

March 13 – April 13: – The Mayor and Finance Director hold "Budget Improvement Discussions" with agency heads to discuss budget priorities.

March 27 – March 28: Public Improvement Plan presentations were given at the Entrepreneur Center.

April 26: Mayor and Finance Director present the Mayor's Recommended Operating Budget to the Council.

May 1: Charter deadline to file the Operating Budget and tax levy ordinances.

May 8 – May 24: Council Budget and Finance Committee hold hearings in regard to 2018 departmental budgets.

May 15: Charter deadline to file the CIB; Mayor's Office files CIB.

May 16: First reading of the Mayor's Recommended Operating Budget, tax levy ordinances and Capital Improvements Budget by the Council.

June 6: Public hearing and second reading of the Operating Budget and CIB by the Council.

June 13: Third reading of the CIB by the Council.

June 15 – Charter deadline for the Council to pass the CIB.

June 20: Third and final reading of the Operating Budget Ordinance; the Council is scheduled to adopt a Substitute Operating Budget Ordinance (with changes to the Mayor's Recommended Budget), the recommended tax levy ordinance, and the Urban Council resolution.



Prior to June 30 – Amending the budget

For the budget ordinance to be amended, it must occur before the third reading of the ordinance is complete. Typically, changes to the recommended budget are discussed between the Council Office and the OMB a few days prior to the scheduled third reading of the budget ordinance. OMB incorporates these changes into a substitute budget ordinance that is presented to the Budget and Finance Committee of the Council for review prior to the third reading. Council members also have the opportunity to file amendments with the Budget and Finance Committee prior to the third reading.

Amending the Budget After Council Approval - Once Council has passed the Final Budget, any further changes to budget totals must be approved by Council via Resolution, which requires only one reading.

June 30: Charter deadline for the Council to pass balanced budget and property tax levy ordinances.

July 1, 2017 – June 30, 2018: Agencies provide services to customers and citizens. The FY 2017-2018 budget may be amended as permitted by the Charter, the budget ordinance, and internal controls.

Late 2018– An Independent CPA firm conducts the annual audit for FY 2017-2018.

Late autumn 2018: The Division of Accounts issues the *Comprehensive Annual Financial Report (CAFR)*, summarizing the government's financial condition and results of operations for Fiscal Year 2017-2018. This process is very public. All budget hearings and council meetings are televised by the Metro Nashville Network Government Access Channel and by internet streaming video. Budget documents, the CAFR, and streaming video are available at www.nashville.gov.

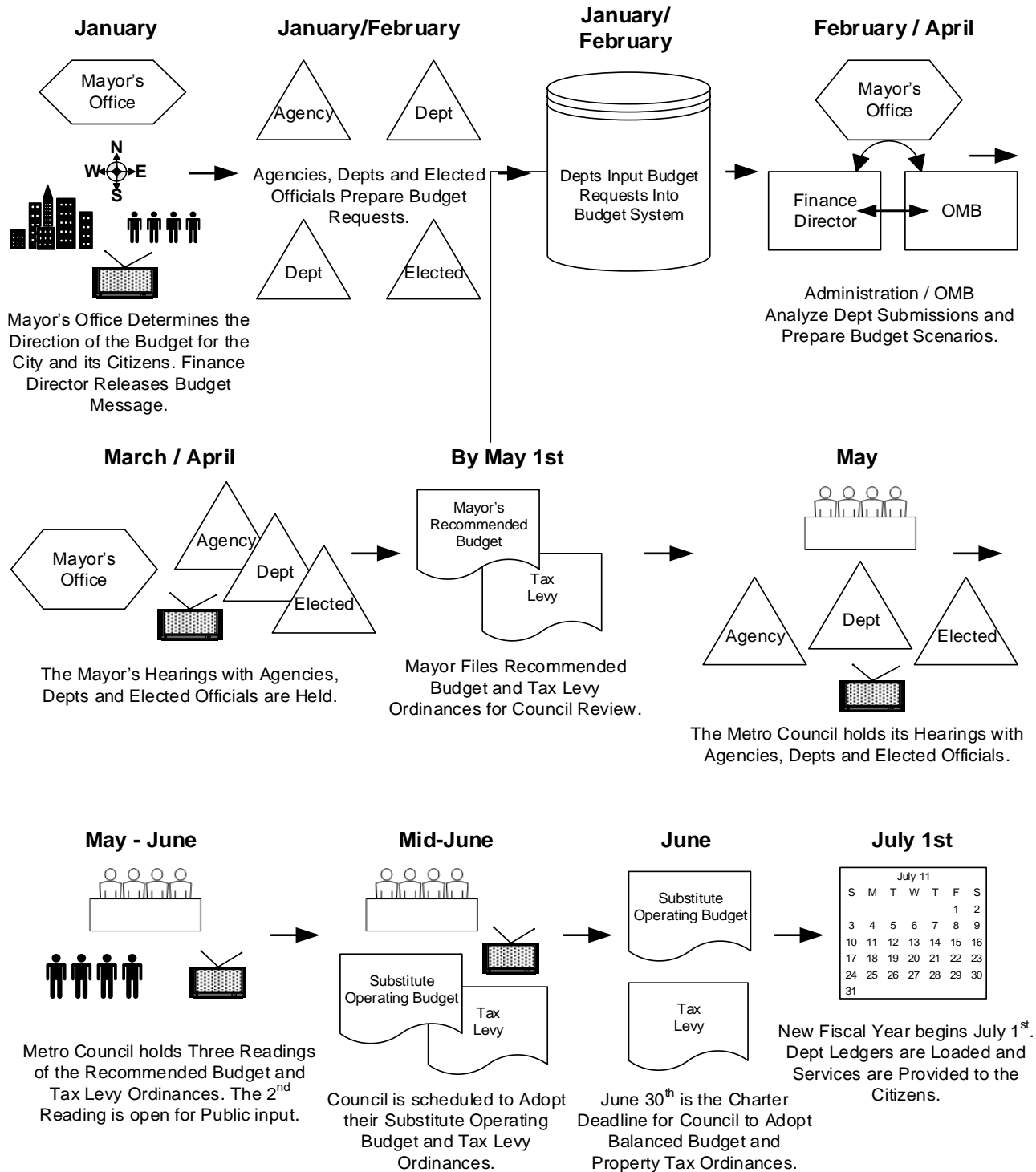


**METRO
NASHVILLE
NETWORK**

Metro Nashville and its Budget

Operating Budget Process

Metropolitan Government of Nashville and Davidson County



All Meetings are Open to the Public and are Televised on the Metro Nashville Network Government Access Channel as well as internet streaming video on nashville.gov.

Metro Nashville and its Budget

Long-Term Financial Planning

During this budget cycle, the Administration began a shift from annual incremental budgeting to long term financial planning. As a result, the Finance Department requested that proposed operating and capital budgets be submitted for FY2018, FY2019, and FY2020. The FY2018 budget requests were detailed as in prior years. The outer years were less detailed but the departments provided high level categories with projected expenses. The Finance Department's Office of Management and Budget (OMB) will project revues for FY2019 and FY2020 based upon trends in prior year actual activity for the FY2018 projections. If there is a specific issue that could impact the trend analysis, departments were asked to contact their budget analyst. The steps being taken for a long term financial plan will allow the Administration to have the critical information for projecting the financial needs of the city of the next few years.

The current Administration established five main priorities during the first term in office. Each of the four budgets submitted have consistently focused on protecting the following priorities:

- Education
- Transportation and Infrastructure
- Affordable Housing/Homelessness
- Community and Economic Development
- Public Safety and Justice Initiatives

These priorities continue to have a significant impact on the operating budget process. One critical component to these areas is grant funding beyond the operating budget. Securing grants is essential to continuing and improving each area. With the recent reductions in the federal government's budget, service impacts are imminent. Local government operating budgets cannot replace all of the lost grants.

All departments were given opportunity to present Public Improvement Plans. This is a pilot program which allows internal and external stakeholders to rally around a particular initiative, to identify preferred outcomes and resources.

At this time the Administration has placed a hold on all Strategic Business plans as the program is being reviewed. Currently, the Administration has hired a Chief Data Officer that is responsible for the Open Data portal. Any information that was submitted under the Strategic Business plans could be submitted under this format.

Financial Policies

The budget is governed by policies set out in the Charter and by executive decision. These policies are enforced by the Department of Finance through ongoing processes, internal control systems, special analyses, and in the annual independent audit.

The primary fiscal policies stated in the Charter are:

- **Fiscal year** - The fiscal year begins on July 1 and ends on the following June 30. (Charter §6.01) By custom, each fiscal year can be referenced in two ways: by using both years (e.g., "2017-2018") or by the calendar year in which the fiscal year ends (e.g., "FY2018" for 2017-2018).
- **Budget Preparation** - The budget process (described on the previous page) must begin by March 1.

All officers and agencies must furnish such information as the Finance Director requests in the format he or she specifies. Agencies are entitled to a hearing before the Director on any contemplated changes in their budgets (§6.02); this is assured through the Mayor's budget hearings, in which all departments are generally asked to present their budgets to the Mayor and the Director. Operationally, most budget preparation is coordinated by the Office of Management and Budget (OMB).

- **Scope of the Operating Budget/ Balanced Budget** - The budget ordinance is organized by district, fund, and account number. Each fund's budget must be balanced: estimated revenues plus estimated fund balances must cover all budgeted expenditures (§6.03).
- **Public Inspection** - The Mayor's recommended budget is submitted to the Council by May 1 as an ordinance accompanied by a transmittal message. The Metropolitan Clerk publishes the ordinance's revenue and expenditure summaries in major local newspapers. The operating budget, the capital improvements budget, the budget message, and all supporting schedules are public records in the Office of the Metropolitan Clerk and are open to public inspection (§6.04). The OMB also prepares a Recommended Budget Book, intended primarily for the Council but also useful to the media and the public, containing more information on the recommended budget. Copies of the ordinance are available in the Clerk's office and from the Finance Department; the budget is available at www.nashville.gov/citizens_budget.
- **Council Hearings** - Once in the Council's hands, the budget goes through three readings. Between first and third readings, the Budget and Finance Committee holds a public series of departmental hearings, and the Council holds a Charter-mandated hearing for public comment (§6.05).
- **Council Action** - The Council may approve the Mayor's budget, amend it, or create a substitute. They cannot change revenue estimates except to correct errors. A balanced budget must be approved by midnight June 30, or the Mayor's budget and proposed tax rate take effect by default (§6.06).
- **Authorized Spending** - Departments cannot overspend their budgets. The amount set out in the adopted operating budget for each organizational unit, purpose, or activity constitutes the annual appropriation for such item; no expenditure shall be made or encumbrance created in excess of the otherwise unencumbered balance of the appropriation or allotment to which it is chargeable (§6.06).
- **Property Tax Levies** - The budget is accompanied by a property tax levy ordinance that sets a tax rate sufficient to fund the budget (§6.07).
- **Allotments** - Annual appropriations are divided into quarterly allotments based upon estimated needs (§6.08).
- **Administrative Impoundments** - Unencumbered funds in each account at the end of each quarter may be unallotted through "administrative impoundments." These are merely allotment adjustments, not the "charter impoundments" discussed immediately below in §6.09.

Metro Nashville and its Budget

- **Impoundment of Funds** - If the Finance Director certifies that the revenues or other resources actually realized for any fund are less than was anticipated and are insufficient to meet the amounts appropriated from such fund, the Mayor is obligated to impound such appropriations as may be needed to prevent deficit operation (§6.09). Such impoundments reduce appropriations and allotments in order to keep the budget balanced.
- **Additional Appropriations** - The Council may make appropriations in addition to the current operating budget, but only from an existing, unappropriated surplus in the fund to which it applies (§6.10). This is done by resolution based on available fund balance or previously-unbudgeted revenue.
- **Intradepartmental Budget Transfers** - Funds may be transferred within a department's expenditure budget by the department head and the Mayor and are available for use when allotted (§6.11). As an administrative matter, the Deputy Finance Director also approves the transfer.
- **Interdepartmental Budget Transfers** - At the end of any quarter, the Council may, by resolution, transfer the unencumbered balance of any appropriation (or any portion thereof) to another appropriation within the same district and fund (§6.11).
- **Lapse of Appropriations** - At the end of the fiscal year, all unencumbered balances of appropriations in the current operating budget lapse into the unappropriated fund balance or reserves of the fund or funds from which such appropriations were made (§6.12). Unencumbered appropriations cannot be carried over from one fiscal year to the next.
- **Capital Improvements Budget Preparation** - By March 1, the Planning Commission shall begin to prepare a Capital Improvements Budget (CIB). The CIB includes a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter, accompanied by the Commission's report and recommendations with respect to the program. By May 15, the Mayor shall submit the CIB to the Council and shall recommend those projects to be undertaken during the ensuing fiscal year and the method of financing them, and shall include in the appropriate current operating budget any projects to be financed from current revenues for the ensuing fiscal year. By June 15, the Council shall accept, with or without amendment, or reject, the proposed program and proposed means of financing (§6.13).
- **Capital Improvements Budget Expenditures** - Expenditures for the construction of any building, structure, work or improvement must be included in the CIB, except to meet a public emergency (§6.13).
- **Capital Improvements Budget Amendments** - Amendments to the CIB may be made by recommendation of the Mayor, Planning Commission, and a two-thirds vote of Council (§6.13).
- **GSD General Fund Reserve (Four Percent Reserve Fund)** - Four percent of original revenues are deposited to the Four Percent Reserve Fund. The Mayor and Council may appropriate money from this fund by resolution for the purpose of equipment for any

department that derives its operating funds from the general fund budget (§6.14).

- **Advance Planning and Research Fund** - The APR Fund, established for the use of the planning commission to prepare plans for capital projects and studies and research, must be at least \$50,000 at the start of each year (§6.14).
 - **USD General Fund Reserve** - The Council has not exercised its ability to create a contingent reserve fund not to exceed five (5%) percent of the general fund revenue of the USD (§6.14).
 - **Post Audit** - The Council shall provide annually for an independent audit of the accounts and other evidences of financial transactions of the government and of every department, office and agency. The audit shall be made by a certified public accountant (CPA) or firm of CPAs thoroughly qualified in governmental accounting to perform the audit; the auditor shall be chosen by a three-member audit board consisting of the presiding officer of the Council, the chairman of the finance committee of the Council, and the chairman of the board of education. The audit report shall be available to the public and to the press. In addition, the Council may at any time order an examination or special audit of any department, office or agency of the government (§6.15).
 - **Mayor's Veto Power** - The Mayor has line-item veto power, that is, the ability to reduce or veto specific appropriations or parts of appropriations within an ordinance. The Council may override such a veto by the affirmative vote of 27 members (§5.04).
 - **Bond Issues** - Bond issues and debt service shall be prepared and administered in accordance with Article 7 of the Charter (§7.01 et seq.).
 - **Transfer of School Funds Within School Budget** - Within the constraints of general law, the Metropolitan Board of Public Education (MBOE) has authority over the distribution of, and transfer of funds within, its budget (§9.12).
 - **Referendum as to School Budget** - The MBOE may initiate a referendum to levy additional property taxes for schools (§9.04(3)).
 - **No Diversion of School Funds** - No funds that are appropriated for the use of, or transferred to, the school system shall be diverted from that use for any other purpose (§9.11).
 - **Transfers to School Fund from General Funds; Borrowing Money** - The Council and the Mayor may advance cash or transfer monies from the general fund to the school fund, provided the advance or transfer is reimbursed the following year (§9.13). An advance involves a loan of cash with the establishment of an asset (a receivable or a "due from") on the books of the loaning fund and a liability (a debt or a "due to") on the part of the recipient. A transfer would include appropriation of one fund's revenues or fund balance to another, handled through the budget as if it were an expenditure to one fund and a revenue (or source of operating resources) to the other.
- Other important policies include:
- **Functions of Director of Finance** - The Director of Finance is responsible to the Mayor for the administration

Metro Nashville and its Budget

of financial affairs and shall supervise the divisions of budgets, accounts, purchasing, collections, and treasury. The Director of Finance, or his designee, shall compile for the Mayor the current budget of estimated revenues and proposed expenditures for each of the operating funds and assist in the preparation of the capital improvements budget (§8.103).

- **Functions of Budget Officer** - The budget officer compiles the departmental estimates and other necessary data and assists in the preparation of the budgets. The budget officer monitors departmental budgets as compared to actual activity and alerts the Finance Director of any significant issues. Along with the chief accountant, the budget director writes, revises, and maintains a proper standard procedure manual to be followed by all departments to insure uniform accounting and budgetary procedures (§8.104).

- **Funds Budgeted** - The budget ordinance and book contain annually-budgeted governmental operating funds, debt service funds, enterprise funds, internal service funds, and special revenue and other grant funds with fiscal years beginning July 1. It does not include grant funds with non-Metro fiscal years, capital projects, bond funds, fiduciary funds, permanent funds, component unit funds (unless the component unit receives significant general fund money), and other funds with multi-year budgets. The budgets of funds that are not included in the annual operating budget are approved through other processes as required by law.

- **Basis of Budgeting and Accounting** - All annually-budgeted funds are budgeted using the current financial resources measurement focus and the modified accrual basis of accounting.

Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the fiscal year or soon enough thereafter to pay liabilities of that year (collected within 60 days of the end of the fiscal year). Property taxes, franchise taxes, licenses, interest, and certain portions of special assessments associated with the fiscal year are accrued. All other revenue items are considered to be measurable and available only when Metro receives the cash.

Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to non-vested sick pay, compensated absences and other long-term commitments and contingencies, are recorded only when payment is due.

Actual revenues and expenditures of governmental funds are presented in this book using the same modified accrual basis. Actual revenues and expenditures of proprietary funds are presented using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year in which the levy is assessed. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

- Accounting and financial reporting shall conform to generally accepted accounting principles (GAAP) for

governments as promulgated by the Governmental Accounting Standards Board (GASB), the federal Office of Management and Budget, the Federal Comptroller General, and the State of Tennessee.

- Current operating costs will be financed by current operating revenues. Only capital goods will be financed by long-term debt, and then, only as provided by the Charter. The government shall refrain from using nonrecurring revenue to fund ongoing operations of the three operating funds. Nonrecurring revenue shall be those funds not normally accrued to the benefit of the operating funds each year, including transfers from special, enterprise, and internal service funds. Any nonrecurring revenue received shall be utilized to fund activities that do not require ongoing funding or to build reserves. To protect the financial position of this government in the event of unexpected emergencies or unforeseen downturns in revenue collection, fund balances will not be appropriated in any budgetary fund unless the audited unreserved undesignated fund balances of that fund are at least 5% of the fund's budgeted expenditures (Resolution R89-959 adopted 11/21/1991).

- The government will strive to maximize service efficiency and effectiveness to its citizen taxpayers in a manner consistent with practices of sound financial management.

- Revenue estimates will be realistic and accurate without being optimistic. Operationally, this means that estimates will be based on objective judgment and should be 95% to 100% of actual collections without exceeding those actual collections.

- The government will not commit to programs with significant future costs without first identifying those costs and the sources of funds to finance those programs.

- Generally, the government will not use local funding to make up for lost state and federal categorical grants.

- Adjustments and amendments to the operating budget will be done in accordance with provisions of Article 6 of the Charter.

- Staffing levels will be limited to final position counts and FTEs noted in this book. Exceptions to this policy (as for new grant-funded staff) are strictly regulated by the Finance Department.

- USD tax-supported debt will be no more than 15% of the total assessed valuation of USD property, per § 7.08 of the Charter.

- Capital expenditures are authorized through an annual Capital Plan. Major capital expenditures for General Fund departments shall be funded through issuance of bonds or notes. Smaller capital expenditures for GSD General Fund departments shall be made from the Four Percent Reserve Fund. Capital expenditures for grants will be made through the grant's operating budget. Capital expenditures for enterprise and internal service fund operations will be made from those funds.

- The Four Percent Reserve Fund will maintain a minimum fund balance of \$1,000,000: \$500,000 by Administration policy and an additional \$500,000 by Council policy.

Metro Nashville and its Budget

- The government will control costs by appropriate competitive bidding (as specified in the purchasing ordinance).
- Investments shall be made in conformance with the government's investment policy (available at www.nashville.gov) and instructions given to the government's investment manager. Those documents establish a hierarchy of objectives of (1) preserving principal, (2) maintaining liquidity, and (3) maximizing return. They also define allowable types of investments, required collateralization, custody, internal controls, diversification, and operation of the Metro investment pool.
- Indirect Cost Planning and Recovery - Where allowable under Federal, State and Local statutes and grant regulations, Metro departments and agencies shall develop an annual indirect cost recovery plan which must include both cost identified in the Local Cost Allocation Plan (LOCAP) and departmental indirect cost allocations. Indirect costs must be recovered when funding is made available through reimbursement or draw-down processes, in accordance with the terms of each departmental indirect cost rate proposal or cost allocation plan and applicable Federal, State and Local grantor's regulations. Departments and agencies shall make provisions for indirect costs in their grant budgets both during the application submission and in the general ledger. Funds collected from grantors for indirect cost recovery shall be deposited into the General Fund based on guidance provided by the Finance Director or his designee.
- Debt Management Policy establishes the objectives and practices for debt management within Metro and assists concerned parties in understanding Metro's approach to debt management. A more detailed overview of the Debt Management Policy can be found with the Debt Service Fund pages.
- Self-Funding Policy establishes uniform guidelines for use of self-funding as a designated source for capital assets that are determined to either provide cost savings to Metro to cover the cost of funding assets or provide specific benefits to one or more agencies such that the cost for an asset should be recovered from the operating budgets of the beneficiaries.
- Disallowed Cost Policy provides guidelines on ensuring costs charged to grants are allowable and an appropriate course of action in situations where costs are questioned.
- Grant Drawdown and Reimbursement Policy ensures that Metro departments and agencies that are grant recipients receive revenue as early and as often as is allowable under the terms of the grant contract.
- Grants Management Policy establishes the responsibilities of the Metro departments and agencies as well as the Division of Grants Coordination in developing funding opportunities that are well suited to local needs while controlling costs associated with financial assistance.
- Unclaimed Property Policy establishes uniform guidelines across Metro for the disposition of unclaimed property.

Budget Overview

The following pages provide background information on Metro's revenues and ongoing expenditures. Revenue projections and expenditure changes are discussed in the Executive Summary at the beginning of this section.

Revenues

Deficit financing is prohibited by both Tennessee Law and the Metropolitan Charter; expenditures must be matched by equal dollars of revenue and appropriated fund balances.

The operating budgets for the GSD and the USD are supported by a variety of revenue sources. The primary sources are presented in the Executive Summary pie chart on page A-3 and table on page A-4. The primary sources are discussed on the following pages.

Detailed revenue projections are included in the budget ordinance, which is included in the Executive Summary. Recent revenue trends can be seen in Appendix 1 in Schedule 1 - Summary of Revenues, Expenditures, and Changes in Fund Balances.

Property Taxes

The largest single source of operating revenue is the property tax. The property tax is authorized by the State Constitution as an *ad valorem* ("according to value") tax based on the market value of property. This tax is levied based on the assessed value of various types of property, including:

- real property (land, structures, and leasehold improvements),
- personal property (business equipment, excluding inventories for resale), and
- public utility property (real and personal property owned by utilities and organizations regulated by the State).

Property tax law and policy are set by the State Constitution, legislature, courts, and Board of Equalization. The Legislature makes laws which govern the administration of the tax. The State Board of Equalization establishes rules and regulations to be followed by local assessors, and the entire process is subject to court interpretation.

The tax bill for a property is determined by:

- The appraised value of the property – what it would bring if sold on the open market – and its classification – whether it is used for residential, utility, commercial, industrial or farm purposes, which determines the percentage of assessment;
- The assessment - applying the classification percentage against the appraised value to arrive at an assessed value; and,
- The tax rate set by the local governing body which is applied to the assessment to calculate your property tax bill.

Certain types of property (governmental, religious, charitable, scientific, educational, etc.) are exempt from property taxes.

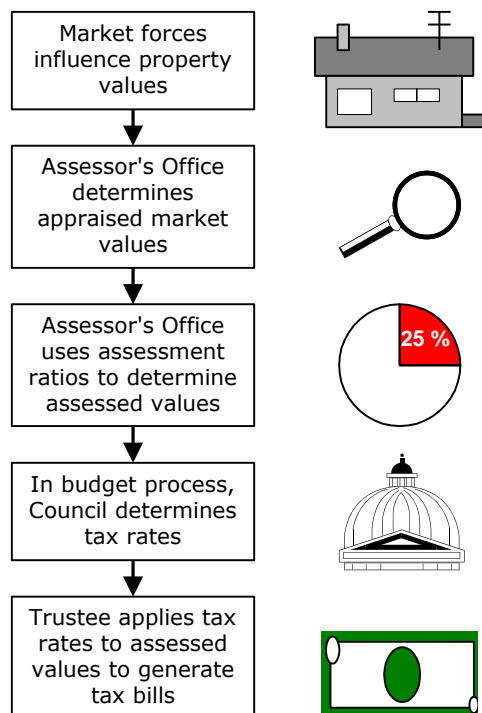
Metro Nashville and its Budget

How the Property Tax Works: The following diagram shows the appraisal and budgetary process.

Market values – Market values of property are set in the open market. Market value is the most probable price of a piece of property in an arms-length transaction between a willing and knowledgeable buyer and a willing and knowledgeable seller.

Appraisal – The Assessor of Property's role is to determine the value of property so that the tax burden is distributed equitably among all property owners. That office executes tax policy to identify, classify, appraise and assess all property. In Metro, the Assessor must:

- Produce an annual assessment roll—adding new construction and removing demolished buildings.
- Perform site inspections of all properties to update assessment records.



- Collect and verify sales prices for all real estate transfers.
- Analyze sales data and property characteristics to produce 100% appraisals in the fourth year of the appraisal cycle.

Metro's Assessor of Property determines the appraised value of all real and personal property in the county, except public utilities (whose values are determined by the State Comptroller's Office). Appraised value is the estimated market value of the property at a certain point in time (currently 2014).

The appraised value of a property is an estimate of its market value. Three appraisal methods are used to estimate each property's market value:

- The estimated *cost* to replace a structure, referred to as "replacement cost new," adjusted for depreciation based on the property's age and condition, yielding the "depreciated replacement cost."

- The *market value* or sale prices of similar properties that have recently sold.
- The *present value of the future net income* that can be generated by that or similar properties, sometimes called the "capitalization of income" method.

When used together, these three methods give the appraiser the best indication of what a property is worth. With the aid of modern computer systems, the Assessor has adapted these traditional appraisal techniques to produce large-scale reappraisal projects with accurate and cost effective results.

In most years, appraised values on existing real property do not change unless there are substantial taxable additions or improvements to the property, the property is rezoned, or the owner files and wins an appeal from the county or state Board of Equalization. New construction between reappraisals is valued at levels consistent with tax roll appraisals of similar existing properties.

However, over time, the market values of properties may change considerably and at different rates. The resulting inconsistency with the market causes some property owners to pay taxes based on appraisals that exceeded the current value of their property, while others pay on appraisals that reflected only a portion of the current value.

So, in accordance with state law, the Assessor's Office conducts a county-wide reappraisal every four years to bring appraised values up to current market values. (Current law allows for reappraisals on a four-year or six-year cycle; the Metro Assessor has chosen the former. The last reappraisal was for tax year 2013 or FY2014). After the reappraisal, all properties should be appraised consistently at 100% of their current market values. Periodic reappraisals are designed to equalize the appraised values of all property.

Tennessee's property tax laws protect taxpayers against an automatic or arbitrary increase in their tax bills after a reappraisal. Local governments must lower the tax rate to a level which will produce the same amount of revenues from the new appraisals as was generated from the old rates and appraisals - except for new construction. This is called the certified tax rate. Therefore, under the state law, your property tax bill can't be raised by reappraisal unless your property value has grown more in value than the average for all other property in the county.

In between reappraisals, the state performs a biennial analysis of appraised values conducted for all counties in the state. This analysis, known as a sales ratio study, compares sales prices with appraised values to determine both the level and equity of appraisals. However, this ratio is not used to increase residential property appraisals.

Assessment: In Tennessee the assessed value upon which taxes are levied is a fraction (percentage) of the appraisal. The percentage varies depending on the classification of the property, which is determined by its use. The assessed value, not the appraised value, is applied to the tax rate to produce a tax bill.

Metro Nashville and its Budget

One of the reasons the Assessor inspects all property is to verify how it is used. The Tennessee Constitution mandates assessment percentages to be applied to the appraised value of different classes of property. These percentages are:

Property Class	Assessment Rate
Residential & Farm	
• Real Property	25% of appraised value
• Personal Property	5% of appraised value (\$7,500 exemption)
Commercial & Industrial	
• Real Property	40% of appraised value
• Personal Property	30% of appraised value
• Public Utility	55% of value set by the State Comptroller

The appraised values are multiplied by percentages defined in the state constitution to arrive at assessed values, which are then multiplied by the tax rate to determine the taxes owed. This is described in detail later in the section on Property Reappraisal.

For example, the assessed value of a residential property with an appraised value of \$100,000 would be \$25,000 (.25 X \$100,000), while a commercial property of the same appraised value would have an assessed value of \$40,000 (.40 X \$100,000).

Assessments must be compiled annually on assessment rolls for the GSD, USD, and each of the seven satellite cities within the county.

If the value of a piece of property changes (usually because of an improvement to or demolition of the property), notices of the property's new appraised value, the classification in which it is now placed, and the resulting assessment are mailed by the Assessor. There is a process established for appeals of the appraisal, but the Assessor can only consider information about value, not tax bills.

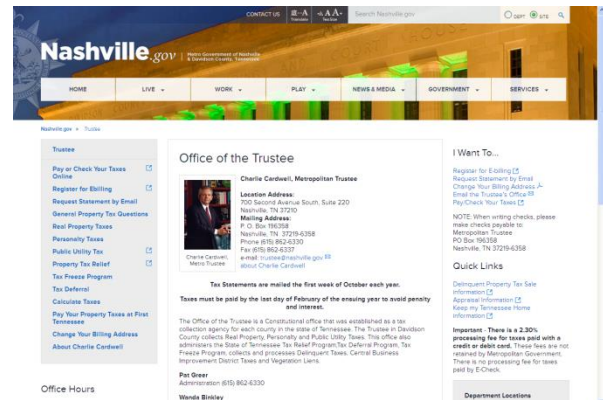
Tax rate set through budget process: The tax rate is set through the budget process in the form of a tax levy ordinance that is recommended by the Mayor and approved by the Council. That ordinance (printed in the Executive Summary of this book) sets the GSD and USD rates per \$100 of assessed value.

Tax bills are generated: The Trustee's office prepares and distributes tax bills based on the assessed value of each property and the tax rate for its district.

To calculate your property tax bill, divide the assessed value by \$100 and then multiply that amount by the tax rate. For example, a property classified as residential and appraised at \$100,000 would be assessed at \$25,000 (the \$100,000 appraised value times the 25% residential assessment ratio). With a tax rate set at \$4.52, the calculation would be:

$$\begin{aligned}
 \text{tax} &= (\$25,000/\$100) \times \$3.16 \text{ per } \$100 \\
 &= \$250 \times \$3.16 \\
 &= \$790.00
 \end{aligned}$$

Property tax bills are mailed to property owners and, if taxes are paid through an escrow account, also to the mortgage holder. This normally occurs in late September or early October. Tax payments are due by the end of the following February and can be mailed to the Office of the Trustee or made online at www.nashville.gov/trustee.



Property taxes can also be paid over the internet at www.nashville.gov.

Metro and the state assist the elderly and disabled with property taxes on the first \$25,000 appraised value of their homes through the Property Tax Relief program administered by the Trustee. The program also assists disabled veterans with the first \$25,000 of assessed value of their property.

Property Value Trends: Total assessed values have decreased significantly over the past year due to the national economic downturn.

Construction of taxable property has weakened over the past year. Local growth, as measured by the value of permits issued, follows this trend and has decreased over the past year as well (although many of those permits are for tax-exempt projects). This is in line with the statewide and national trends.

Property Tax Rates: FY2017 and FY2018 recommended tax rates are shown in the Executive Summary and in the tables on the following pages. The combined rate is the total paid for property in the USD; property outside the USD is taxed at the GSD rate. Residents of the seven satellite cities within Metro pay the GSD rate plus the rate set by that satellite city.

Nashville's property tax rates are currently the lowest of the four major Tennessee cities, and competitive with those of surrounding communities.

Historic property tax rates, tax rate changes, and property values are presented in the following tables.

The **History of Property Tax Rates** table presents historic nominal property tax rates along with a summary of changes that have taken place. If no changes occurred, then the fiscal year is not presented.

The **Property Tax Rate Changes** table on the following page shows the history and type of tax rate changes, whether from budget-related tax increase, redistribution of the rate between funds, changes in the fire tax or county-wide property reappraisals.

Metro Nashville and its Budget

History of Property Tax Rates											
Tax Year	Fiscal Year	GSD					USD			Totals	
		General Fund	School Fund	Debt Service Fund	School Debt Service	GSD Total	General Fund	Debt Service Fund	USD Total	Combined Total GSD+USD	Fire District Transfer*
1962	1963	1.36	1.78	0.56	-	3.70	1.55	0.45	2.00	5.70	-
1963	1964	1.36	1.78	0.56	-	3.70	1.55	0.45	2.00	5.70	-
1964	1965	1.36	1.78	0.56	-	3.70	1.60	0.40	2.00	5.70	-
1965	1966	1.36	1.78	0.36	-	3.50	1.66	0.14	1.80	5.30	-
1966	1967	1.40	1.78	0.32	-	3.50	1.68	0.12	1.80	5.30	-
1967	1968	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1968	1969	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1969	1970	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1970	1971	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1971	1972	1.71	2.08	0.32	-	4.11	1.60	0.29	1.89	6.00	-
1972	1973	1.63	2.08	0.40	-	4.11	1.57	0.32	1.89	6.00	-
1973	1974	1.63	2.02	0.46	-	4.11	1.55	0.34	1.89	6.00	-
1974	1975	1.63	2.02	0.46	-	4.11	1.55	0.34	1.89	6.00	-
1975	1976	1.63	2.02	0.46	-	4.11	1.59	0.30	1.89	6.00	-
1976	1977	1.63	2.02	0.46	-	4.11	1.55	0.34	1.89	6.00	-
1977	1978	1.96	2.02	0.46	-	4.44	1.22	0.34	1.56	6.00	0.33
1978	1979	1.99	2.02	0.43	-	4.44	1.29	0.27	1.56	6.00	0.33
1979	1980	1.99	2.02	0.43	-	4.44	1.29	0.27	1.56	6.00	0.33
1980	1981	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1981	1982	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1982	1983	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1983	1984	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1984	1985	1.11	0.96	0.21	-	2.28	0.76	0.13	0.89	3.17	0.16
1985	1986	1.45	1.09	0.35	-	2.89	0.90	0.13	1.03	3.92	0.16
1986	1987	1.45	1.09	0.35	-	2.89	0.90	0.13	1.03	3.92	0.16
1987	1988	1.47	1.07	0.35	-	2.89	0.90	0.13	1.03	3.92	0.16
1988	1989	1.97	1.24	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1989	1990	1.97	1.24	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1990	1991	1.97	1.24	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1991	1992	1.92	1.29	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1992	1993	1.92	1.29	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1993	1994	1.95	1.01	0.43	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1994	1995	1.95	1.01	0.43	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1995	1996	1.91	1.01	0.47	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1996	1997	1.91	1.01	0.47	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1997	1998	1.69	0.96	0.49	0.13	3.27	0.74	0.11	0.85	4.12	0.10
1998	1999	1.68	0.96	0.50	0.25	3.39	0.74	0.11	0.85	4.24	0.10
1999	2000	1.68	0.96	0.50	0.25	3.39	0.74	0.11	0.85	4.24	0.10
2000	2001	1.68	0.96	0.50	0.25	3.39	0.74	0.11	0.85	4.24	0.10
2001	2002	1.97	1.24	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2002	2003	1.94	1.27	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2003	2004	1.94	1.27	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2004	2005	1.94	1.27	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2005	2006	2.00	1.33	0.54	0.17	4.04	0.56	0.09	0.65	4.69	0.08
2006	2007	2.07	1.33	0.47	0.17	4.04	0.56	0.09	0.65	4.69	0.08
2007	2008	2.06	1.33	0.48	0.17	4.04	0.56	0.09	0.65	4.69	0.08
2008	2009	2.06	1.33	0.48	0.17	4.04	0.53	0.12	0.65	4.69	0.08
2009	2010	1.82	1.17	0.42	0.15	3.56	0.46	0.11	0.57	4.13	0.07
2010	2011	1.82	1.17	0.42	0.15	3.56	0.46	0.11	0.57	4.13	0.07
2011	2012	1.82	1.17	0.42	0.15	3.56	0.46	0.11	0.57	4.13	0.07
2012	2013	1.96	1.40	0.43	0.25	4.04	0.51	0.11	0.62	4.66	0.08
2013	2014	1.905	1.416	0.423	0.180	3.924	0.480	0.112	0.592	4.516	0.080
2014	2015	1.905	1.416	0.423	0.180	3.924	0.480	0.112	0.592	4.516	0.080
2015	2016	1.905	1.416	0.423	0.180	3.924	0.495	0.097	0.592	4.516	0.080
2016	2017	1.905	1.416	0.423	0.180	3.924	0.495	0.097	0.592	4.516	0.080
2017	2018	1.338	0.994	0.297	0.126	2.755	0.308	0.052	0.360	3.155	0.040

* The Fire District transfer of the GSD General Fund to the USD General Fund for fire protection.

** Reappraisals took place in tax years 1973, 1984, 1993, 1997, 2001, 2005, 2009 and 2013 (fiscal years 1973-74, 1984-85, 1993-94, 1997-98, 2001-02, 2005-06, 2009-10, 2013-014, 2017-18).

Metro Nashville and its Budget

Property Tax Rate Changes												
Tax Year	Fiscal Year	Type Chng	GSD					USD			Totals	
			General Fund	School Fund	Debt Service Fund	School Debt Service	GSD Total	General Fund	Debt Service Fund	USD Total	Combined Total GSD+USD	Fire District Transfer*
1971	1972	T	0.31	0.30	-	-	0.61	-	0.09	0.09	0.70	-
1972	1973	D	(0.08)	-	0.08	-	-	(0.03)	0.03	-	-	-
1973	1974	D	-	(0.06)	0.06	-	-	(0.02)	0.02	-	-	-
1977	1978	F	0.33	-	-	-	0.33	(0.33)	-	(0.33)	-	0.33
1978	1979	D	0.03	-	(0.03)	-	-	0.07	(0.07)	-	-	-
1980	1981	T	0.40	0.06	0.02	-	0.48	0.35	-	0.35	0.83	-
1984	1985	R	(1.28)	(1.12)	(0.24)	-	(2.64)	(0.88)	(0.14)	(1.02)	(3.66)	-
			1.11	0.96	0.21	-	2.28	0.76	0.13	0.89	3.17	0.16
1985	1986	T	0.34	0.13	0.14	-	0.61	0.14	-	0.14	0.75	-
1987	1988	D	0.02	(0.02)	-	-	-	-	-	-	-	-
1988	1989	T	0.52	0.15	0.08	-	0.75	0.12	0.02	0.14	0.89	-
1988	1989	D	(0.02)	0.02	-	-	-	-	-	-	-	-
1991	1992	D	(0.05)	0.05	-	-	-	-	-	-	-	-
1993	1994	R	(0.43)	(0.28)	(0.09)	-	(0.80)	(0.22)	(0.03)	(0.25)	(1.05)	-
			1.49	1.01	0.34	-	2.84	0.80	0.12	0.92	3.76	0.12
1993	1994	T	0.46	-	0.09	0.11	0.66	0.08	-	0.08	0.74	-
1995	1996	D	(0.04)	-	0.04	-	-	-	-	-	-	-
1997	1998	R	(0.39)	(0.21)	(0.10)	(0.02)	(0.72)	(0.18)	(0.02)	(0.20)	(0.92)	-
			1.52	0.80	0.37	0.09	2.78	0.70	0.10	0.80	3.58	0.10
1997	1998	T	0.17	0.16	0.12	0.04	0.49	0.04	0.01	0.05	0.54	-
1998	1999	T	(0.01)	-	0.01	0.12	0.12	-	-	-	0.12	-
2000	2001	R	(0.21)	(0.12)	(0.07)	(0.03)	(0.43)	(0.10)	(0.01)	(0.11)	(0.54)	-
			1.47	0.84	0.43	0.22	2.96	0.64	0.10	0.74	3.70	0.09
2001	2002	T	0.50	0.40	-	(0.02)	0.88	-	-	-	0.88	-
2002	2003	D	(0.03)	0.03	-	-	-	-	-	-	-	-
2005	2006	R	(0.24)	(0.16)	(0.04)	(0.03)	(0.47)	(0.08)	(0.01)	(0.09)	(0.56)	-
			1.70	1.11	0.39	0.17	3.37	0.56	0.09	0.65	4.02	0.08
2005	2006	T	0.30	0.22	0.15	-	0.67	-	-	-	0.67	-
2006	2007	D	0.07	-	(0.07)	-	-	-	-	-	-	-
2007	2008	D	(0.01)	-	0.01	-	-	-	-	-	-	-
2008	2009	D	-	-	-	-	-	(0.03)	0.03	-	-	-
2009	2010	R	(0.24)	(0.16)	(0.06)	(0.02)	(0.48)	(0.07)	(0.01)	(0.08)	(0.56)	(0.01)
			1.82	1.17	0.42	0.15	3.56	0.46	0.11	0.57	4.13	0.07
2010	2011	N	-	-	-	-	-	-	-	-	-	-
2011	2012	N	-	-	-	-	-	-	-	-	-	-
2012	2013	T	0.14	0.23	0.01	0.10	0.48	-	-	-	0.48	-
2013	2014	R	(0.055)	0.016	(0.007)	(0.07)	(0.116)	0.020	0.002	0.022	(0.094)	0.010
			1.905	1.416	0.423	0.180	3.924	0.480	0.112	0.592	4.516	0.080
2014	2015	N	-	-	-	-	-	-	-	-	-	-
2015	2016	D	-	-	-	-	-	0.015	(0.015)	-	-	-
2016	2017	N	-	-	-	-	-	-	-	-	-	-
2017	2018	R	(0.567)	(0.422)	(0.126)	(0.054)	(1.169)	(0.187)	(0.045)	(0.232)	(1.361)	-
			1.338	0.994	0.297	0.126	2.755	0.308	0.052	0.360	3.155	0.040

Notes:

Nominal rates per \$100 of assessed value from tax levy ordinances, not adjusted for appraisal (sales) or assessment ratios.

* The Fire District transfer of the GSD General Fund to the USD General Fund for fire protection.

** Reappraisals took place in tax years 1973, 1984, 1993, 1997, 2001, 2005, 2009 and 2013 (fiscal years 1973-74, 1984-85, 1993-94, 1997-98, 2001-02, 2005-06, 2009-10, 2013-14, 2017-18).

T = Tax increase; D = Redistribution between funds; F = Fire tax change; N = No change in rates; R = Reappraisal (next line is new certified rate).

Metro Nashville and its Budget

Property Tax Base, Assessment, Levy, and Appraisal Ratios

Property Taxes

Tax Year	Fiscal Year	Tax Base (billions)	Assessment (billions)		Tax Levy (in millions)			%	Appraisal Ratio	
			GSD	USD	GSD	USD	Total	Uncol- lected		
		\$	\$	\$	\$	\$	\$			
1964	1965	n/a	0.804	0.486	29.7	9.7	39.5	2.42%		
1965	1966	n/a	0.845	0.505	29.5	9.1	38.6	2.79%		
1966	1967	n/a	0.898	0.529	31.3	9.5	40.8	2.46%		
1967	1968	n/a	0.951	0.556	33.3	10.0	43.3	2.14%		
1968	1969	n/a	1.004	0.581	35.1	10.4	45.5	2.01%		
1969	1970	n/a	1.135	0.655	39.6	11.7	51.3	4.04%		
1970	1971	n/a	1.242	0.712	43.5	12.8	56.3	5.95%		
1971	1972	n/a	1.298	0.728	53.6	13.9	67.5	3.79%		
1972	1973	n/a	1.365	0.736	56.3	14.0	70.3	4.08%		
1973	1974	**	n/a	1.449	0.765	58.7	15.3	74.0	5.33%	
1974	1975	n/a	1.590	1.009	64.3	18.7	83.0	4.63%		
1975	1976	n/a	1.670	1.056	68.1	19.8	87.9	4.70%		
1976	1977	n/a	1.726	1.087	70.5	20.4	90.9	4.99%	0.6500	
1977	1978	n/a	1.742	1.266	72.9	23.7	96.6	4.48%	0.6500	
1978	1979	n/a	1.794	1.328	74.9	25.0	99.9	3.13%	0.6660	
1979	1980	n/a	1.868	1.376	78.0	25.9	103.9	4.03%	0.6100	
1980	1981	n/a	1.940	1.428	90.3	32.0	122.4	3.06%	0.6100	
1981	1982	n/a	1.955	1.435	91.0	32.2	123.2	3.19%	0.4480	
1982	1983	n/a	2.020	1.487	94.0	33.4	127.4	3.07%	0.4480	
1983	1984	n/a	2.060	1.521	96.2	34.3	130.4	2.54%	0.4305	
1984	1985	**	n/a	4.497	3.298	96.8	34.5	131.3	3.68%	1.0000
1985	1986	n/a	4.944	3.606	132.2	41.4	173.5	2.65%	0.9476	
1986	1987	n/a	5.159	3.749	143.1	44.6	187.7	3.18%	0.9476	
1987	1988	n/a	5.644	4.089	156.6	48.7	205.2	6.26%	0.8138	
1988	1989	21.405	5.920	4.271	208.7	56.8	265.5	5.02%	0.8138	
1989	1990	23.350	5.985	4.259	211.1	56.6	267.7	5.70%	0.7766	
1990	1991	23.979	6.132	4.561	215.9	60.7	276.6	5.83%	0.7766	
1991	1992	23.986	5.975	4.408	210.4	58.6	269.1	6.35%	0.7767	
1992	1993	23.711	6.032	4.438	212.5	59.0	271.5	4.92%	0.7767	
1993	1994	**	24.155	7.646	261.7	62.0	323.7	4.67%	1.0000	
1994	1995	24.555	7.809	5.543	266.7	62.1	328.8	3.04%	1.0000	
1995	1996	26.686	7.949	5.567	271.5	62.4	333.9	2.87%	0.9054	
1996	1997	27.908	8.193	5.692	279.9	63.7	343.7	2.97%	0.9054	
1997	1998	**	33.706	10.648	7.303	340.9	69.4	410.3	3.46%	1.0000
1998	1999	34.408	10.896	7.491	361.8	71.1	433.0	3.65%	1.0000	
1999	2000	38.576	11.087	7.579	368.2	72.0	440.2	3.61%	0.9098	
2000	2001	39.576	11.390	7.752	378.4	73.6	452.0	3.50%	0.9098	
2001	2002	**	42.634	13.373	9.029	504.5	75.8	580.4	3.85%	1.0000
2002	2003	42.989	13.463	9.022	508.9	74.9	583.8	3.90%	1.0000	
2003	2004	45.151	13.280	8.792	502.1	73.0	575.0	3.27%	0.9455	
2004	2005	45.746	13.432	9.168	507.5	76.1	583.6	3.08%	0.9455	
2005	2006	50.477	15.534	10.514	619.2	76.7	695.5	3.28%	1.0000	
2006	2007	51.736	15.968	10.920	633.5	79.7	713.3	0.64%	1.0000	
2007	2008	60.386	16.237	11.053	643.7	80.7	724.4	0.77%	0.8780	
2008	2009	61.881	16.413	11.309	659.8	82.6	742.3	1.01%	0.8780	
2009	2010	63.157	19.222	13.253	675.0	84.8	759.8	1.45%	1.0000	
2010	2011	63.280	19.208	13.220	674.6	84.6	759.2	1.07%	1.0000	
2011	2012	63.128	19.104	13.245	670.8	84.8	755.6	1.35%	0.9982	
2012	2013	63.259	19.161	13.283	763.5	93.0	856.4	1.29%	0.9982	
2013	2014	65.810	20.210	14.287	781.6	96.0	877.6	1.56%	1.0000	
2014	2015	66.271	20.376	14.405	788.0	96.8	884.8	0.89%	1.0000	
2015	2016	67.533	20.743	14.703	802.1	98.8	900.9	1.24%	1.0000	

** Tax Levy - Assessment per \$100 x Tax Rate

*** Appraisal Ratio - Assessed value and market value

Note: In June 2007 the Metropolitan Government sold the majority of the 2006-07 and 2005-06 real estate property taxes outstanding to an outside party.

Source: Comprehensive Annual Financial Report

Metro Nashville and its Budget

Local Option Sales Tax

Local option sales tax collections provide the second largest source of revenue to the operating budget. Nashville's 9.25% sales tax rate consists of a 2.25% local option tax and a 7.00% state tax (the total rate is 7.25% on unprepared food, because the state rate for such food is 5.00%). The tax is levied on all retail sales in Davidson County, although the local portion is limited to the first \$1,600 of the cost of each item. Tennessee Code Annotated, Title 67, Chapter 6, Part 7 states, at least 1/2 of the local sales tax must be allocated to schools. The local option rate can be raised by referendum. Sales and sales taxes should reflect economic activity at the national and local levels, although some activities are not subject to the tax.

State & Federal Revenues

Major sources of revenue from the State of Tennessee are equalizing funds for education (based on average daily school attendance), healthcare-related revenues, and Metro's share of the gasoline tax. Most of these funds are categorical, being tied to specific functions and services.

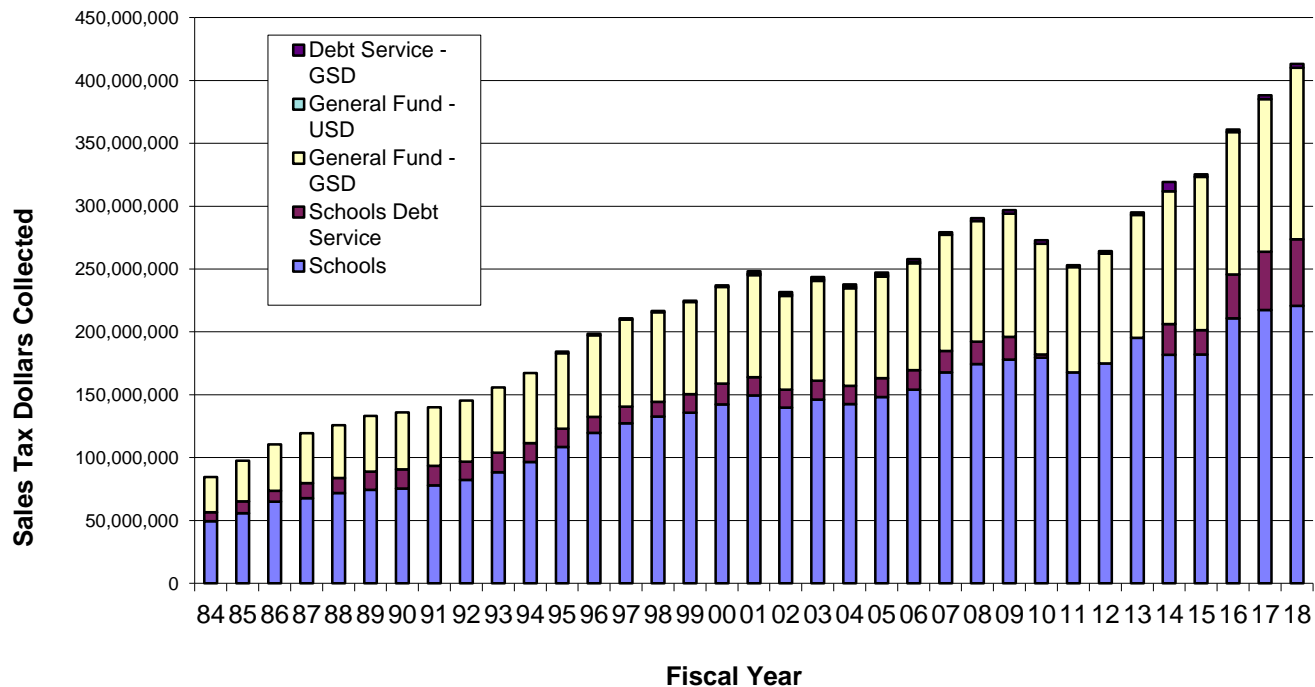
The primary sources of federal funds received by Metro are categorical grants such as education funding, Title XX, Title III, and USDA nutrition funds, and reimbursements for services provided by Metro agencies such as the Health Department and Social Services. Most federal funds (including the entire Schools Special Grants Fund) are nondiscretionary in that their receipt requires Metro to carry out certain specified programs. Unrestricted grants such as revenue sharing are now rare.

Federal funds received by the government are subject to federal government single audit provisions. These provisions provide that grants are audited as part of the city's annual independent audit. In an effort to properly reflect federal and state revenues that may be subject to such audit, the Finance Department has reclassified many revenues from other categories to this "State and Federal" category.

The Finance Department has moved most grant revenues and expenditures from the general funds to various grant special revenue funds since FY2000.

Sources: FY84-16 Comprehensive Annual Financial Reports; FY17-18 Budget Ordinance

Distribution of Local Option Sales Tax Collections



Metro Nashville and its Budget

Other Local Revenues

The Metropolitan Government generates various revenues locally.

Licenses and Permits include the Business Tax, Wholesale Beer Tax, Motor Vehicle Regulatory License, Hotel Occupancy Privilege Tax, and building permit and franchise fees.

Charges for Current Services are derived from user fees and charges levied in return for specific services provided by Metro. Among the many fees and charges collected are revenues generated for health services, parking fees, ambulance fees, dog registration charges, vehicle emission test charges, fees for the use of parks' facilities, and waste disposal fees. Most of these fees are set by Metro, by the Council, or by action of oversight boards and commissions.

Fines, Forfeitures, and Penalties are collected by the various court clerks, the Sheriff, and the Police Department for fines, court costs, Sheriff's fees, DUI safety education, litigation taxes, and proceeds from confiscated property.

Revenue from the Use of Money or Property includes interest on investments and the rental of Metro-owned land and buildings. Metro investment practices emphasize safety, prudence, and liquidity; the government does not engage in speculative high-risk investments such as derivatives.

Commissions and Fees from Certain Officials consist of processing charges for services provided by the clerks of the courts and by the County Register. These fees are generally set by Metro or the state.

Transfers from Other Funds

Transfers may be made into the general funds of the GSD or USD from time to time from surpluses that have accumulated in certain special and working capital funds. Transfers are also made to reimburse various funds for services that are provided by those funds but are rightfully chargeable to another fund.

The FY2018 recommended budget continues to include the transfer of \$3.2 million from the GSD General Fund to the GSD Debt Service Fund to help fund the stadium financing package; this amount is approximately equivalent to the former GSD General Fund's 1¢ share of the Hotel Occupancy Tax (see the description of that fund in Section J).¹

Fund Balances

Fund balances are the difference between the government's assets and liabilities. They result from receiving more revenue than estimated and/or expending less than budgeted in prior years. They provide some protection against unexpected expenditures or revenue losses, and help to stabilize the government's finances.

Fund balances frequently increase by the end of the year due to actual revenues being higher than actual expenditures, often because of unspent appropriations

and/or higher-than-estimated revenue collections. Metro's budget does not propose formally saving any money to increase unrestricted fund balances.

Management policy is that fund balances should remain at least 5% of expenditures for the general and schools funds and that they should not be used to support recurring expenditures. The budget typically appropriates a portion of fund balances from prior fiscal years to fund operations of the budgeted fiscal year and holds remaining balances in reserve for contingencies or future appropriation.

Conclusion

We anticipate revenues sufficient to fund budgeted expenditure appropriations in FY2018, and revenue estimates to be within the $\pm 5\%$ range (95% accuracy) considered normal in municipal finance.

Expenditures

The budget ordinance defines the operating budgets of the two general funds by department. It defines the operating budgets of the other budgetary and non-budgetary funds at the fund level, with a few funds (such as debt service and the Waste Management Fund) defined at more detailed levels.

Normal Cost Increases

The budget began with FY2018 projections equal to departments' FY2017 budgets. The budget was initially projected with no inflation or other increases. During the process, adjustments were made as follows:

- Adjustments for grant funding changes in FY2018.
- Elimination of FY2017 nonrecurring budgeted expenditures from the FY2018 projections.
- Adjustments for pay plan improvements implemented during this fiscal year.
- Fringe benefits – Costs for active employees in the open benefit plans (FICA, medical, dental, life, and Metro pension) are carried in departmental budgets. Departmental fringe benefits will change during the year due to decreased pension costs and medical plan increases during the fiscal year. To cover these increases budget modifications are included in the central Administrative accounts of the two general funds at the beginning of the fiscal year, but funds will not be distributed to departments' budgets until the actual increases are known.

Expenditure numbers are presented in the budget ordinance, which is included at the end of this executive summary, and in the three schedules of Appendix 1; more detail is presented in each department's "Financial" pages.

Conclusion: Within its budget, each department must cover all of its operating costs. The overall operating budget maintains and improves services, and meets certain new obligations.

¹ The \$4 million Water Services in-lieu-of-taxes component of the stadium package does not affect the six budgetary funds. In that component, Water Services will make monthly payments into the stadium indenture revenue fund. From that fund, Metro will make monthly debt service payments to the bond trustee, who makes semiannual interest payments and annual principal payments to the bondholders.

Metro Nashville and its Budget

The Capital Improvements Budget and Capital Plan Process

Capital improvements (capital expenditures) are any expenditures requiring Council authorization regarding the acquisition, replacement construction, renovation or modification to any equipment, land, building, public utility, public thoroughfare, or place of public activity; and, which has a useful life expectancy of ten years or greater.

Capital improvements are planned and authorized in a process that is related to, but independent of, the operating budget process.

The Capital Improvements Budget

As specified in § 6.13 of the Charter, the capital improvements budget (CIB) must be prepared annually to "include a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter..."

The capital improvements program is a tool for implementing long-range policies of the General Plan through timely scheduling of infrastructure and facilities in coordination with general development needs.

The CIB is prepared annually by the Planning and Finance Departments. Departments submit project requests through an internet-based budgeting system to the Planning staff. The Finance Director and staff along with the Mayor review the requests, edit as needed and then submit a Recommended CIB to Council by May 15th. The Council has 30 days to review, amend and approve by June 15th.

The CIB is strictly a planning document; it does not appropriate funds, or authorize or approve any projects. The Capital Spending Plan is where funding and approval to commence a project is authorized. The CIB document is available separately from the Planning Department or at the Nashville.gov web site.

The FY 2018 CIB ordinance was approved on June 14, 2017, [BL2017-736.] The subsequent FY 2018 Capital Spending Plan resolution for this CIB was approved on June 14, 2017, [RS2017-713] in the amount of \$288,000,000.

Details on the FY 2018 CIB and Capital Spending Plan are found in the tables below and at the end of this section.

FY2017-2018 to FY2022-2023 Capital Improvements Budget - Final - By Agency

Departments	% of '17-'18			FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	% of '18-'23	
	FY2017-18	Total							Total	Total
Agricultural Extension	\$222,000	0.007%							\$222,000	0.002%
Arts Commission	1,934,000	0.065%	2,130,000		\$1,640,000				5,704,000	0.055%
Assessor of Property	2,000,000	0.068%	\$100,000		\$100,000				2,200,000	0.021%
Codes & Building Safety	750,000	0.025%							750,000	0.007%
County Clerk	1,723,422	0.058%	\$1,000						1,724,422	0.017%
Criminal Court Clerk	135,000	0.005%							135,000	0.001%
District Energy System - USD		0.000%	1,779,800		495,000	495,000	2,115,300		4,885,100	0.047%
Elections Commission		0.000%	3,500,000						3,500,000	0.034%
Farmers Market	3,600,000	0.122%	950,000		200,000				4,750,000	0.046%
Finance	233,000,000	7.871%	2,000,000		2,000,000				237,000,000	2.293%
Fire Department	27,300,000	0.922%	21,000,000		21,000,000				69,300,000	0.671%
General Hospital	44,234,600	1.494%	3,292,500		2,775,000				50,302,100	0.487%
General Services	113,080,900	3.820%	216,588,600		44,532,600	18,600,000			392,802,100	3.801%
General Sessions Court	787,000	0.027%							787,000	0.008%
Health	2,000,000	0.068%							2,000,000	0.019%
Historical Commission	3,794,000	0.128%	155,000						3,949,000	0.038%
Information Technology Services	29,417,700	0.994%	676,900		312,700				30,407,300	0.294%
Juvenile Court	100,000	0.003%							100,000	0.001%
MDHA	55,840,000	1.886%	29,250,000		46,500,000	26,500,000	26,500,000	14,500,000	199,090,000	1.926%
Metro Action Commission	19,190,000	0.648%	17,786,000		966,000				37,942,000	0.367%
Metropolitan Clerk		0.000%	2,300,000						2,300,000	0.022%
MNPS (Schools)	597,750,000	20.192%	757,274,000		809,900,000	765,236,600	578,752,000	559,384,000	4,068,296,600	39.366%
MTA	105,430,000	3.562%	67,310,000		45,415,000	26,165,000	93,015,000	40,265,000	377,600,000	3.654%
Municipal Auditorium	6,050,000	0.204%	2,000,000		1,100,000	100,000	500,000	1,500,000	11,250,000	0.109%
Parks & Recreation	230,250,000	7.778%	122,000,000		117,000,000				469,250,000	4.541%
Planning	8,050,000	0.272%	2,400,000						10,450,000	0.101%
Police	109,101,900	3.686%							109,101,900	1.056%
Public Library	65,446,000	2.211%	49,594,000		46,284,000	38,212,000	31,566,000	13,850,000	244,952,000	2.370%
Public Works - GSD	921,121,100	31.116%	316,395,000		258,055,000	272,682,000	253,020,000	104,500,000	2,125,773,100	20.570%
Public Works - USD	82,530,000	2.788%	1,000,000		1,000,000	1,000,000	1,000,000		86,530,000	0.837%
Social Services	772,500	0.026%							772,500	0.007%
State Fair Board	15,725,000	0.531%	15,000,000						30,725,000	0.297%
Water & Sewer GSD	35,090,000	1.185%	40,910,000		53,740,000	34,365,000	58,925,000	69,990,000	293,020,000	2.835%
Water & Sewer USD	243,835,000	8.237%	254,160,000		294,505,000	385,855,000	178,945,000	99,685,000	1,456,985,000	14.098%
Totals	\$2,960,260,122	100.000%	\$1,929,552,800		\$1,747,520,300	\$1,569,210,600	\$1,224,338,300	\$903,674,000	\$10,334,556,122	100.000%

Metro Nashville and its Budget

Areas of Emphasis

The Administration has announced six priorities for Metro Nashville / Davidson County. The six areas of particular emphasis:

- **Community & Economic Development** – (1) Increase post-secondary educational attainment (credential+) among low-income households in Promise Zone. (2) Accelerate growth of entrepreneurship in Promise Zone to provide more living wage job opportunities to residents.
Small Business Development & Entrepreneurship
Music City Music Council
Workforce Development
- **Affordable Housing / Homelessness** – (1) Increase housing affordability for households earning < 80% MHI. (2) End chronic homelessness among veterans.
Barnes Housing Trust Fund
Housing Incentive Pilot Program
Public – Private Partnerships
- **Education Impacting Youth** – (1) Expand access to high-quality preschool and affordable daycare. (2) Reduce number of “disconnected” or “opportunity” youth.
Expanding high-quality Pre-K
Help students continue their education after high school
Funding schools in order to meet their needs in curriculum, instruction, and support services.
- **Public Safety** – (1) Reduce incidences of gun violence among youth. (2) Minimize the impact of adverse childhood experiences (ACEs).
Mayor’s Youth Council
Neighborhood Leadership Training
- **Transportation & Infrastructure** – (1) Increase access to frequent transit (every fifteen minutes or better). (2) Decrease percentage of employees commuting alone by car.
nMotion
Gear Up 2020
Smart Cities.
- **Central Government Operations**

The alignment of the capital plan to the Administration’s priorities is detailed on the following pages.

For more details on the Mayor’s priorities go to <http://www.nashville.gov/Mayors-Office.aspx>.

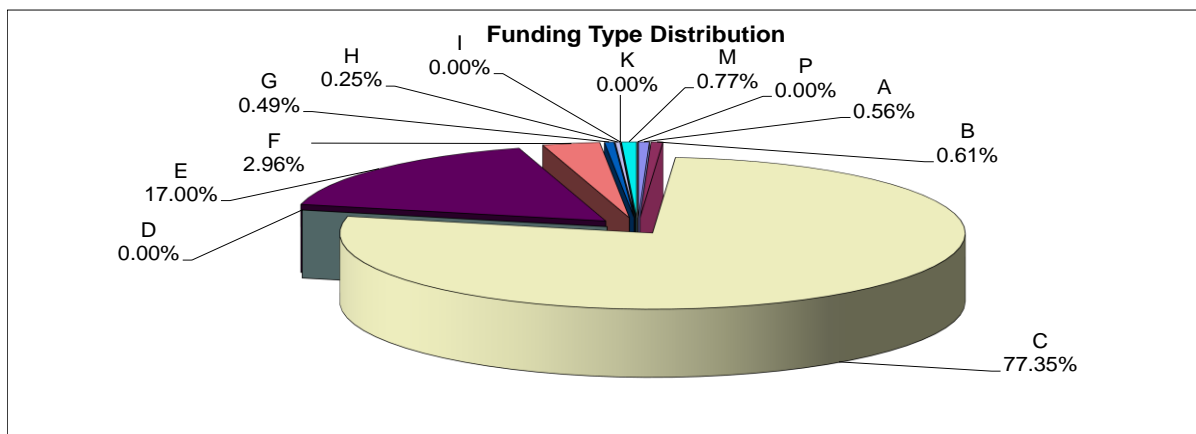
Capital Funding Sources

Metro has fourteen different types of funding for capital projects. The “Capital Improvement Budget Funding Sources” table [following page] and “Funding Type Distribution” graph on this page show the amounts estimated by type and year in the *2017-2018 to 2022-2023 CIB*.

Possible funding sources for specific projects include:

- Bond and note authorizations (described in Section J of this book) for the Debt Service funds, approved by the Council, including:
 - Approved General Obligation (B) and,
 - Proposed General Obligation (C) bonds and notes.
- Four Percent Reserve Fund (Fund 30003 in section J of this book) appropriations by the Council quarterly throughout the year, including:
 - Approved 4% (L) and,
 - Proposed 4% (M) funding.
- Grant operating budgets included in the operating budget, added grant contingency transfers, or Council resolutions denote funds as:
 - Federal (F) and,
 - State (G);
 - Approved Community Development (I) and,
 - Proposed Community Development (K).
- Revenue bond authorizations or operations for enterprise-type activities, approved in the budget or by Council resolution; including:
 - Approved Revenue (D),
 - Proposed Revenue (E) and,
 - Enterprise (H) funds.
- Other sources, including:
 - Miscellaneous funds (A) and,
 - Approved Miscellaneous funds (O), which, individually, do not comprise major funding categories, and
 - Operating budget funds (P).

The proposed funding for these requests is summarized on the following pie chart and table.



Metro Nashville and its Budget

Capital Improvement Budget (CIB) Funding Sources 2017-18 through 2022-23

FUND DESCRIPTION	TYPE	FY2017-18	FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	TOTAL
Miscellaneous	A	\$57,570,000	\$576,900	\$212,700				\$58,359,600
Approved General Obligation Bonds	B	58,934,000	2,130,000	1,640,000				62,704,000
Proposed General Obligation Bonds	C	2,209,611,022	1,553,203,800	1,379,476,500	1,139,500,600	981,598,300	730,349,000	7,993,739,222
Approved Revenue Bonds	D							0
Proposed Revenue Bonds	E	406,425,000	267,070,000	320,745,000	392,720,000	205,370,000	164,175,000	1,756,505,000
Federal Funds	F	168,176,600	79,515,000	19,530,000	19,545,000	19,560,000		306,326,600
State Funds	G	17,450,000	8,265,000	8,280,000	8,295,000	8,310,000		50,600,000
Enterprise	H	4,000,000	4,500,000	4,000,000	4,500,000	4,500,000	4,500,000	26,000,000
Approved Community Development	I							0
Proposed Community Development	K							0
Approved 4%	L	206,000						206,000
Proposed 4%	M	37,887,500	14,192,100	13,536,100	4,650,000	5,000,000	4,650,000	79,915,700
Approved Miscellaneous	O							0
Operating	P		100,000	100,000				200,000
Totals by Year		\$2,960,260,122	\$1,929,552,800	\$1,747,520,300	\$1,569,210,600	\$1,224,338,300	\$903,674,000	\$10,334,556,122

Financial Considerations

Metro's short and medium term capital requests, as identified by the individual departments, far exceed its capacity to raise funds to pay for those needs.

Financial projections determine the constraints for programming the projects according to a schedule that is fiscally and administratively practical. The Department of Finance annually develops two programs based on financial considerations:

- (1) The current debt level program assumes no change in the amount or distribution of tax rates. Projects scheduled in this program are either committed or are considered to have the highest priority in meeting community needs.
- (2) The essential needs program assumes additional revenues would be available to retire general obligation bonds, but total outstanding indebtedness would remain below limits set by Metro.

The scale of general obligation (GO) bond funding in the recommended program depends upon resources available under present tax levels, but may reflect additional funding requirements to meet priority needs. In recommending a program whose funding would exceed present tax level resources, the Planning Commission may advise the Mayor of estimated additional tax levy needed for debt service.

The Capital Spending Plan: Approval and Appropriation

The CIB is strictly a planning document; it does not appropriate funds, authorize or approve any projects.

The **Capital Spending Plan** is a compilation of projects from the CIB that have been selected by the Mayor, Finance Director and staff for recommendation to the Council for approval and funding. The capital spending plan typically recommends \$200 million to \$400 million worth of projects that align with the Mayor's and Metro's areas of emphasis described on previous pages. The Capital Spending Plan selects, specifies, and recommends for funding the CIB projects to be developed.

Currently, Metropolitan Government of Nashville has no significant, non-recurring capital expenditures.



Highlights of the FY 2017-18 Capital Spending Plan

The FY2017-18 Capital Spending Plan, approved on June 14, 2017, in the amount of \$288,000,000, aligns with the current Administration's priorities as follows:

Community & Economic Development - \$16,500,000
 Affordable Housing / Homelessness - \$25,000,000
 Education Impacting Youth - \$84,500,000
 Public Safety - \$17,301,500
 Transportation & Infrastructure - \$119,500,000
 Central Government Operations - \$25,198,500.

Details on these FY 2018 capital allocations are shown on the pages that follow.

Metro Nashville and its Budget



Community & Economic Development – 6 projects totaling \$16,500,000. [Operating Budget Impact – \$2,808,800]

- Parks: Hadley Tennis Bubble - \$1,300,000
- Parks: Antioch Commty Ctr Renovate - \$700,000
- Parks: Fairgrounds – Soccer / Greenway - \$3,000,000
- Parks: Planning / Design for Projects - \$1,000,000
- Parks: Bellevue Park & Commty Center - \$10,000,000
- Library: Planning - Hadley Park Branch - \$500,000



Affordable Housing / Homelessness – 1 project totaling \$25,000,000. [Operating Budget Impact – \$0]

- Finance: Affordable Housing - \$25,000,000



Education Impacting Children – 17 projects totaling \$84,500,000. [Operating Budget Impact – \$178,400]

- Hillsboro HS – Renovations – Phase 2 - \$48,000,000
- Hillwood HS Land Acquisition - \$10,200,000
- School of the Arts – Land Acquisition - \$9,000,000

Education – 17 projects totaling \$84,500,000 (cont.)

- ADA Compliance - \$100,000
- Asbestos / Environmental Repairs - \$100,000
- Bus and Fleet Replacements - \$1,000,000
- Electrical Upgrades - \$550,000
- Emergency Construction / Contingency - \$1,750,000
- Exterior Building Improvements - \$800,000
- HVAC Upgrades / Repairs - \$7,300,000
- Interior Building Improvements - \$1,000,000
- Paving Upgrades - \$200,000
- Plumbing Upgrades - \$100,000
- Roofing – Repair / Replace - \$750,000
- School Safety / Security - \$150,000
- Technology – Infrastructure Improvements - \$1,000,000
- MAC: Facility Maintenance / Repairs - \$2,500,000



Public Safety – 3 projects totaling \$17,301,500. [Operating Budget Impact – \$3,900,000]

- Gen Services: Emergency Communications Center and Juvenile Justice Center – Planning and Design – \$2,000,000
- Police: Body and Dash Cameras - \$15,000,000
- ITS: 800MHz Radio Expansion / Upgrades - \$301,500



Transportation & Infrastructure – 13 projects totaling \$119,500,000. [Operating Budget Impact – \$542,000]

- Public Works: Paving - \$35,000,000
- Public Works: Sidewalks - \$30,000,000
- Public Works: Bikeways - \$5,000,000
- Public Works: Roadway Improvements - \$13,000,000
- MTA: Access Ride / Paratransit Replace - \$2,280,000
- MTA: Replacement Buses - \$14,200,000

Metro Nashville and its Budget



Transportation & Infrastructure – 13 projects (Cont.)

- MTA: Bus – Mid-Life Overhauls - \$1,020,000
- MTA: Federal / State Grant Matches - \$4,000,000
- MTA: RTA – Federal / State Grant Matches - \$2,000,000
- MTA: Fare Collection System - \$7,200,000
- MTA: TSU Circulator - \$1,800,000
- MTA: Engineering Studies – MTA - \$2,000,000
- MTA: Engineering Studies – Public Works - \$2,000,000

Central Government Operations – 7 projects totaling \$25,198,500. [Operating Budget Impact - \$1,546,900]

- Gen. Services: Fleet – Additions / Replacements – \$5,000,000
- Gen. Services: Public Works Relocation – Planning – \$500,000
- ITS: Oracle – Enterprise-wide Licenses and Compliance Support - \$3,510,000
- ITS: Misc. Tech Projects / Upgrades - \$188,500
- Finance: Accounting System Replacement - \$12,000,000
- Contingency – GSD Projects - \$3,000,000
- Contingency – MNPS Projects - \$1,000,000



Metro Nashville and its Budget

Operating Budget Effects

Approved capital expenditures affect the budget in three ways.

- First, Four Percent Reserve Fund expenditures are drawn from a reserve pool representing 4% of the locally generated revenues to the GSD General Fund.
- Second, debt service – the repayment of principal and interest owed on general obligation debt from the debt service fund – is an operating budget expenditure. The debt service budget is discussed in Section J of this book. Capital debt capacity is determined before any capital spending plan is proposed.
- Third, potential improvements may commit Metro to operating costs that will be reflected in future years' departmental operating budgets. These costs are considered in the process of considering and approving prospective capital improvements.

Costs for completed or soon-to-be-completed capital plan projects are identified in the department's operating budget section in this budget book. Costs for proposed or under-construction projects are included in the *Capital Improvements Budget* book.

Most projects replace existing facilities and do not create additional operating costs.

Details, program descriptions, and estimated operating budget impacts of each prospective capital improvement project on the operating budget are noted in the CIB. The estimated operating budget impact for approved capital projects are noted in the tables presented on the following pages.

Summary

Capital projects are budgeted in a multi-step process. The CIB, approved around mid-June of each year, proposes more capital projects than the government can afford from all funding sources. It is from this CIB that the individual projects will be selected, approved, and funded in what is known as a Capital Plan or Capital Spending Plan. When the capital projects are approved and/or completed, their operation may or may not affect future operating budgets.

A flowchart of the CIB and Capital Spending Plan process, the FY 2018 Capital Spending Plan, and the FY 2018 CIB listing of the approved project's details are presented on the following pages.

Again, at this time, the Metropolitan Government of Nashville has no significant, non-recurring capital expenditures.

Estimated Operating Budget Impacts of the Capital Spending Plans:

FY 2017-2018 Capital Spending Plan = \$8,976,100 Estimated Operating Budget Impact

FY2017-2018 Capital Projects – Estimated Operating Budget Impact Details:

Schools – Hillsboro High School (Phase 2) Renovation – \$28,400 Addnl Square Footage Costs for Utilities, Custodial & Maint.

General Services – Fleet Additions and Replacements – \$846,900 Additional Mechanics / Service Personnel for Fleet Adds

Parks – Planning and Design for New Projects – \$50,000 Planning and Design Fees

Parks – Bellevue Park and Community Center / Ice Rink – \$2,708,800 Personnel, Utilities and Maintenance Costs

Police – Body and Dash Cameras – \$3,900,000 Hardware Software Maintenance, Support, Warranties, and Service Fees

Public Library – Hadley Park Branch Planning and Design – \$50,000 Planning and Design Fees

Metro Transit Authority (MTA) – Fare Collection System – \$542,000 Hardware Software Maintenance and Support Fees

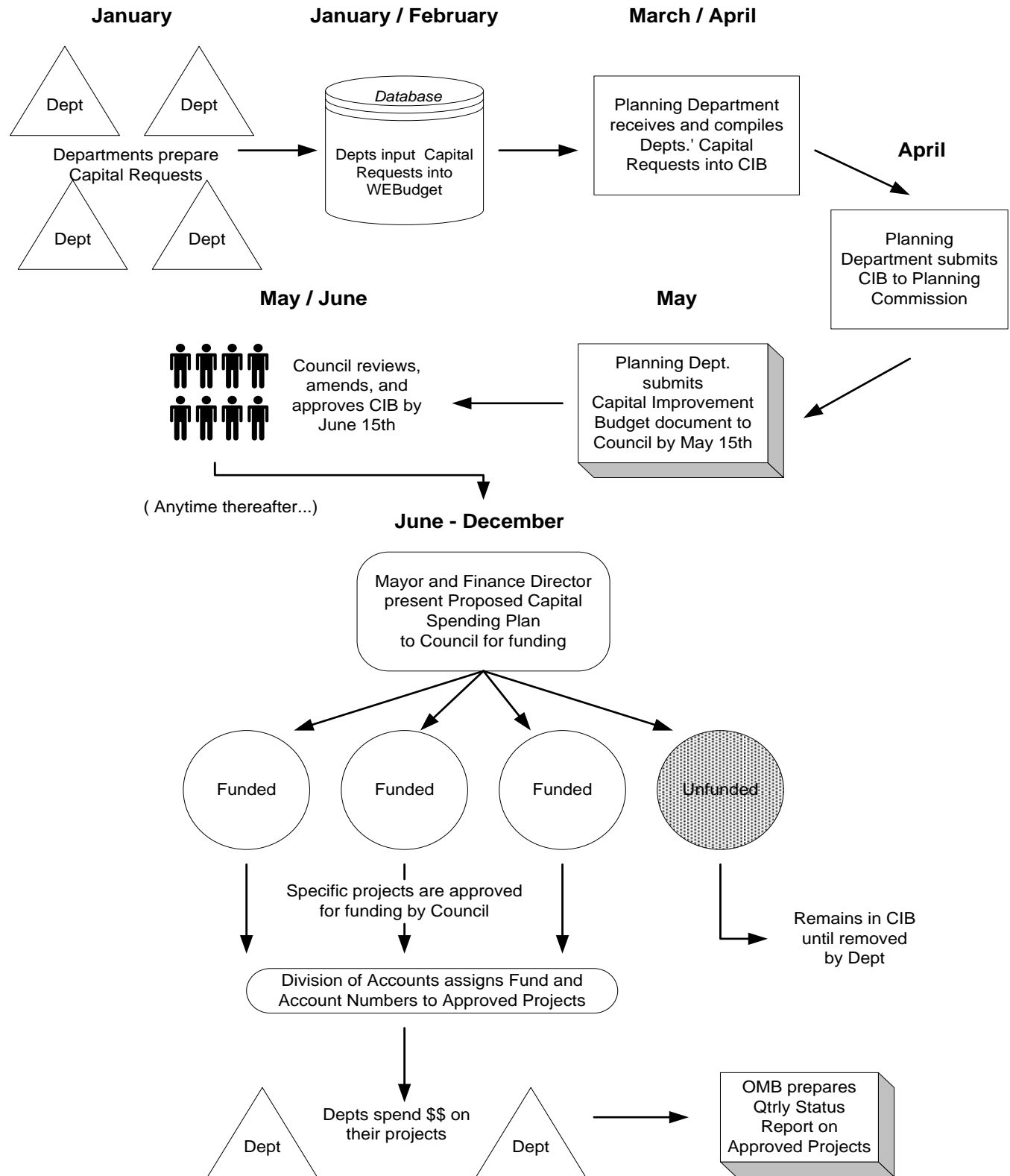
Info Tech Services (ITS) – Oracle Enterprise-Wide Licensing and Support – \$600,000 Software Maintenance and Support Fees

Finance – EBS Accounting System Upgrades – \$100,000 Annual Maintenance and Support Fees

Metro Action Commission (MAC) – Repairs and Maintenance All Facilities – \$150,000 Utilities, Custodial and Maintenance

Metro Nashville and its Budget

Flowchart of Capital Improvement Budget (CIB) and Capital Spending Plan Process:



Metro Nashville and its Budget

FY 2017-2018 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
METRO SCHOOLS				
CONSTRUCTION PROJECTS / NEW SCHOOLS:				
HILLSBORO HIGH SCHOOL	Phase 2 - Renovation	\$48,000,000	Education	\$28,400
HILLWOOD HS LAND ACQUIRE	Land Acquisition	10,200,000	Education	
SCHOOL OF THE ARTS - LAND	Land Acquisition	9,000,000	Education	
DISTRICT-WIDE PROJECTS:				
ADA COMPLIANCE	ADA Compliance Projects	100,000	Education	
ASBESTOS / ENVIRONMENTAL	Removal and Safety Issues	100,000	Education	
BUS AND FLEET REPLACEMENTS	Fleet - New and Replacements	1,000,000	Education	
ELECTRICAL UPGRADES	Electrical Upgrades	550,000	Education	
EMERGENCY CONSTRUCTION	Emergency Repairs & Contingncy	1,750,000	Education	
EXTERIOR BLDG IMPROVEMENTS	Upgrades to Bldg Exteriors	800,000	Education	
HVAC UPGRADES / REPAIRS	HVAC Upgrades and Repairs	7,300,000	Education	
INTERIOR BLDG IMPROVEMENTS	Upgrades to Bldg Interiors	1,000,000	Education	
PAVING UPGRADES	Paving System-Wide	200,000	Education	
PLUMBING UPGRADES	Plumbing Repairs System-Wide	100,000	Education	
ROOFING - REPAIR / REPLACE	Roofing	750,000	Education	
SCHOOL SAFETY / SECURITY	Safety & Security Projects	150,000	Education	
TECHNOLOGY - INFRASTRUCTURE	Tech - Facility Upgrades	1,000,000	Education	
PUBLIC WORKS				
PAVING	Various Roadways in GSD	\$35,000,000	Infrastructure	
SIDEWALKS	New and Replace - GSD	30,000,000	Infrastructure	
BIKEWAYS	New and Repair	5,000,000	Infrastructure	
ROAD RECONSTRUCTIONS	Improve / Repair / Replacement	13,000,000	Infrastructure	
GENERAL SERVICES				
FLEET - ADDITIONS / REPLACEMTS	New & Replacement Vehicles	\$5,000,000	Central Govt	\$846,900
ECC / JJC CENTERS - PLANNING	Design & Planning for ECC / JJC	2,000,000	Central Govt	
PUBLIC WORKS - OFFICE RELO	Relocation Planning	500,000	Central Govt	
PARKS				
HADLEY TENNIS BUBBLE	Bubble Cover over Tennis Courts	\$1,300,000	Commty Devlp	
ANTIOCH COMMTY CTR RENOVATE	Renovation of Community Ctr	700,000	Commty Devlp	
FAIRGROUND-SOCCER/GREENWAY	Soccer Fields / Greenway	3,000,000	Commty Devlp	
PARKS - PLAN / DESIGN PROJECTS	Planning / Design of Projects	1,000,000	Commty Devlp	50,000
BELLEVUE - PARK & COMMTY CTR	Community Ctr and Park Imprvmt	10,000,000	Commty Devlp	2,708,800
POLICE				
BODY & DASH CAMERAS	Body and Dash Cameras	\$15,000,000	Public Safety	\$3,900,000
PUBLIC LIBRARY				
HADLEY PARK BRANCH - PLANNING	Planning/Design of Hadley Branch	\$500,000	Commty Devlp	\$50,000

Metro Nashville and its Budget

FY 2017-2018 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
METRO TRANSIT AUTHORITY (MTA)				
ACCESS RIDE BUSES	Replacemnt of AccessRide Buses	\$2,280,000	Transportation	
REPLACEMENT BUSES	Replacement of 40' & 60' Buses	14,200,000	Transportation	
BUS MID-LIFE OVERHAUL	Maintenance on Current Fleet	1,020,000	Transportation	
GRANT MATCHES - MTA	Capital Match for MTA Projects	4,000,000	Transportation	
GRANT MATCHES - RTA	Capital Match for RTA Projects	2,000,000	Transportation	
FARE COLLECTION SYSTEM	Replace Fare Collection Equipmnt	7,200,000	Transportation	
TSU CIRCULATOR ROUTE	Circulation Route to TSU	1,800,000	Transportation	542,000
ENGINEERING STUDIES - MTA	Various Engineering for MTA	2,000,000	Transportation	
ENGINEERING STUDIES - PUBL WK	Various Engineering for Publ Wks	2,000,000	Transportation	
INFORMATION TECHNOLOGY SERVICES (ITS)				
800MHz RADIO EXPAND/UPGRADE	Expansion / Upgrades to 800MHz	\$301,500	Public Safety	
ORACLE - DATABASE LICENSES	Licensing and Support	3,510,000	Central Govt	600,000
MISC. SYSTEM UPGRADES / PROJS	Various Tech Projects/Upgrades	188,500	Central Govt	
FINANCE				
ACCOUNTING SYSTEM UPGRADES	Upgrade of EBS Accountg System	\$12,000,000	Central Govt	\$100,000
METRO ACTION COMMISSION (MAC)				
REPAIRS / MAINT. TO FACILITIES	Facility Maintenance & Repairs	\$2,500,000	Central Govt	\$150,000
AFFORDABLE HOUSING				
CAPITAL FUNDING - AFF. HOUSING	Funds for Affordable Housing	\$25,000,000	Afford.Housing	
TOTAL -- All Capital Projects		\$284,000,000		\$8,976,100
CONTINGENCY ACCOUNTS				
GSD CAPITAL CONTINGENCY	Contingency Funds for GSD	\$3,000,000	Central Govt	
MNPS CAPITAL CONTINGENCY	Contingency Funds for MNPS	1,000,000	Central Govt	
GRAND TOTAL		\$288,000,000		\$8,976,100

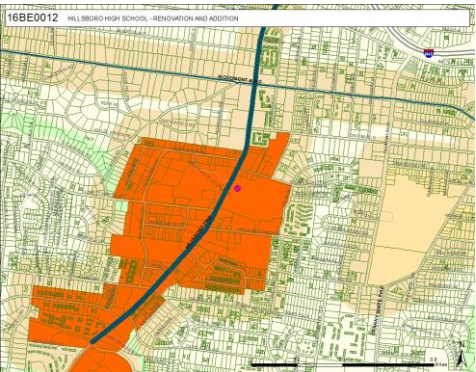
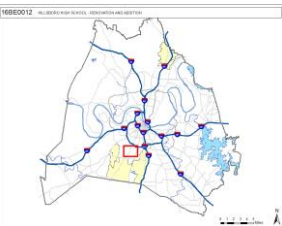
16BE0012

In progress

HILLSBORO HIGH SCHOOL - RENOVATION AND ADDITION

Hillsboro High School - Renovation and Addition - 1600 Students.

Alignment with NashvilleNext Growth and Preservation Concept Map
Supports a First Tier Center or Corridor



Spending summary

Authorized in FY18	\$48,000,000
Requested for FY18	\$48,830,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Planning context
Project need
Condition

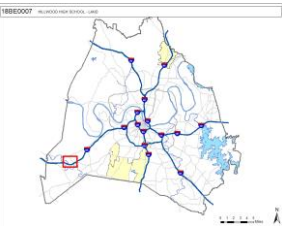
18BE0007

New

HILLWOOD HIGH SCHOOL - LAND

Hillwood High School - Land - Hope Park.

Alignment with NashvilleNext Growth and Preservation Concept Map
Location to be determined, guided by a plan aligned with NashvilleNext



Spending summary

Authorized in FY18	\$10,200,000
Requested for FY18	\$10,200,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Condition
Planning context
Project need

18BE0009

New

NASHVILLE SCHOOL OF THE ARTS - LAND PURCHASE

Nashville School of the Arts - Land Purchase.

Alignment with NashvilleNext Growth and Preservation Concept Map
Location to be determined, guided by a plan aligned with NashvilleNext

Spending summary

Authorized in FY18	\$9,000,000
Requested for FY18	\$10,000,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Planning context

80 MNPS

13BE0041

ADA COMPLIANCE

In progress

ADA Compliance.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Authorized in FY18	\$100,000
Requested for FY18	\$1,500,000
Total across 9 Years	\$13,500,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Planning context
Project need
Condition

14BE0037

ASBESTOS ABATEMENT / ENVIRONMENTAL

In progress

Asbestos Abatement / Environmental.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Authorized in FY18	\$100,000
Requested for FY18	\$400,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Planning context
Project need

03BE0005

BUS AND FLEET VEHICLE REPLACEMENT

In progress

Bus and Fleet Vehicle Replacements to Meet State Replacement Schedules.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Authorized in FY18	\$1,000,000
Requested for FY18	\$9,414,000
Total across 10 Years	\$84,573,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Planning context

14BE0041

ELECTRICAL UPGRADES

In progress

Electrical Upgrades.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Authorized in FY18	\$550,000
Requested for FY18	\$7,055,000
Total across 10 Years	\$11,682,000

Efficient government criteria

Planning context
Project need
Condition

80 MNPS

14BE0042

In progress

EMERGENCY CONSTRUCTION AND CONTINGENCY

Emergency Construction and Contingency.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Authorized in FY18

\$1,750,000

Requested for FY18

\$4,000,000

Total across 9 Years

\$36,000,000

16BE0022

In progress

EXTERIOR BUILDING IMPROVEMENTS - MAINTENANCE

Exterior Building Improvements - Maintenance.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Authorized in FY18

\$800,000

Requested for FY18

\$4,820,000

Total across 10 Years

\$19,899,000

Alignment with NashvilleNext Guiding Principles

NeighborhoodsEducation

Efficient government criteria

Planning context

Project need

Condition

14BE0045

In progress

HVAC UPGRADES AND REPLACEMENTS

HVAC Chillers, Controls, Components and Replacements.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Authorized in FY18

\$7,300,000

Requested for FY18

\$31,782,000

Total across 10 Years

\$257,788,000

Alignment with NashvilleNext Guiding Principles

Education

Efficient government criteria

Planning context

Project need

Condition

80 MNPS

16BE0019

INTERIOR BUILDING IMPROVEMENTS

In progress

Interior Building Improvements.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Authorized in FY18	\$1,000,000
Requested for FY18	\$3,172,000
Total across 10 Years	\$13,999,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Planning context
Project need
Condition

14BE0038

PAVING UPGRADES

In progress

Paving Upgrades.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Authorized in FY18	\$200,000
Requested for FY18	\$1,437,000
Total across 10 Years	\$2,398,300

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Planning context
Project need
Condition

15BE0011

PLUMBING UPGRADES

In progress

Plumbing Upgrades.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Authorized in FY18	\$100,000
Requested for FY18	\$617,000
Total across 10 Years	\$9,159,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Planning context
Project need
Condition

80 MNPS

03BE0053

In progress

ROOFING - REPLACEMENT / REPAIR

Replacement And / Or Repair of Roofs.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Authorized in FY18	\$750,000
Requested for FY18	\$2,752,000
Total across 10 Years	\$12,627,000

Alignment with NashvilleNext Guiding Principles



Education

Efficient government criteria

Planning context
Project need
Condition

16BE0029

In progress

SCHOOL - SAFETY AND SECURITY

School - Safety and Security.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Authorized in FY18	\$150,000
Requested for FY18	\$541,000
Total across 10 Years	\$2,330,000

Alignment with NashvilleNext Guiding Principles



Education

Nashville

Efficient government criteria

Planning context
Project need
Condition

17BE0001

In progress

TECHNOLOGY - FACILITY INFRASTRUCTURE IMPROVEMENT PROJECTS

District Technology Including: Student And Staff Personal Computers, Software Maintenance, Telephone Upgrades, Network Upgrades, Instructional Software, Administrative Hardware And Software Upgrades.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Authorized in FY18	\$1,000,000
Requested for FY18	\$7,917,000
Total across 10 Years	\$52,752,000

Efficient government criteria

Project need

42 Public Works

06PW0011 PAVING PROGRAM IN GSD

In progress

Roadway maintenance for reconstruction, resurfacing, paving, preservation, marking and temporary repairs.

Alignment with NashvilleNext Growth and Preservation Concept Map

Program aligned with NashvilleNext

Spending summary

Authorized in FY18	\$35,000,000
Requested for FY18	\$36,150,000
Total across 5 Years	\$179,150,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Project need

06PW0019 SIDEWALKS - CONSTRUCT AND IMPROVE IN GSD

In progress

Sidewalks, construct and improve in accordance with Walk N Bike Plan, including Priority Sidewalks. [Amounts Amended by Councilmember Allen].

Alignment with NashvilleNext Growth and Preservation Concept Map

Program aligned with NashvilleNext

Spending summary

Authorized in FY18	\$30,000,000
Requested for FY18	\$31,000,000
Total across 5 Years	\$155,000,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Planning context

11PW0006 BIKEWAYS PROGRAM STRATEGIC PLAN

In progress

Bikeways construction/marketing per the WalkNBike plan and bikeway maintenance, including priority bikeways.

Alignment with NashvilleNext Growth and Preservation Concept Map

Program aligned with NashvilleNext

Spending summary

Authorized in FY18	\$5,000,000
Requested for FY18	\$6,000,000
Total across 5 Years	\$30,000,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Resource leveraging

42 Public Works

Roadway reconstruction

\$13,000,000

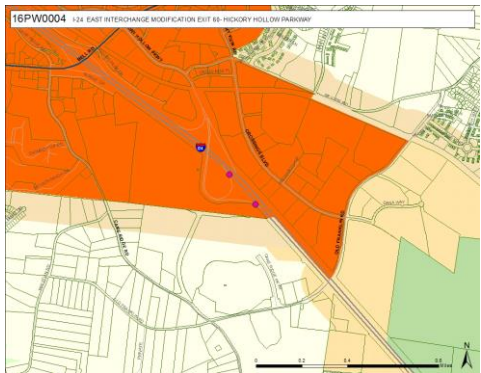
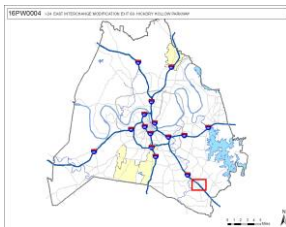
16PW0004 I-24 EAST INTERCHANGE MODIFICATION EXIT 60- HICKORY HOLLOW PARKWAY

In progress

Interchange Modification for Hickory Hollow Area.

Alignment with NashvilleNext Growth and Preservation Concept Map

Supports a First Tier Center or Corridor



Spending summary

Requested for FY18	\$32,000,000
Total across 2 Years	\$39,000,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

- Project need
- Project leveraging
- Resource leveraging

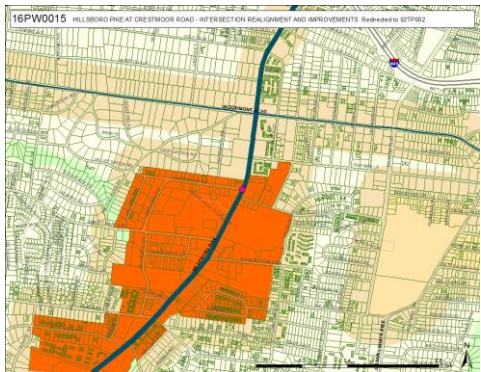
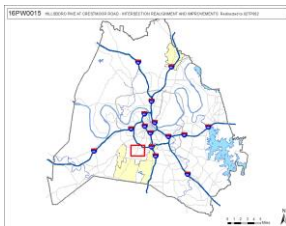
16PW0015 HILLSBORO PIKE AT CRESTMOOR ROAD - INTERSECTION REALIGNMENT AND IMPROVEMENTS

Not started

Hillsboro Pike at Crestmoor Road (Glen Echo)- Intersection Realignment and Improvements.

Alignment with NashvilleNext Growth and Preservation Concept Map

Supports a First Tier Center or Corridor



Spending summary

Requested for FY18	\$6,000,000
Total across 2 Years	\$24,000,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

- Project need

02TP002 TRAFFIC MANAGEMENT PROGRAM - GSD

In progress

Traffic Management Program includes traffic signals, traffic calming, Intelligent Transportation Systems (ITS), pavement markings, pedestrian safety, parking, and school zone traffic control..

Alignment with NashvilleNext Growth and Preservation Concept Map

Program aligned with NashvilleNext

Spending summary

Authorized in FY18	\$2,000,000
Requested for FY18	\$35,800,000
Total across 5 Years	\$187,240,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

- Project need

10 General Services

18GS0005 OFM replacement vehicles for FY18

New

To replace vehicles and/or equipment with life cycle of 10 years or more.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Authorized in FY18	\$5,000,000
Requested for FY18	\$18,393,000
Total across 3 Years	\$55,179,000

Efficient government criteria

Condition
Project need

General Services New Facilities Planning

\$2,000,000

18GS0017 CRITICAL PUBLIC SAFETY COMPLEX

New

New Emergency Communication Center. Complex may house other Public Safety components -- Office of Emergency Mgmt., Emergency Operations Ctr., Customer Service call center.

Alignment with NashvilleNext Growth and Preservation Concept Map

Location to be determined

Spending summary

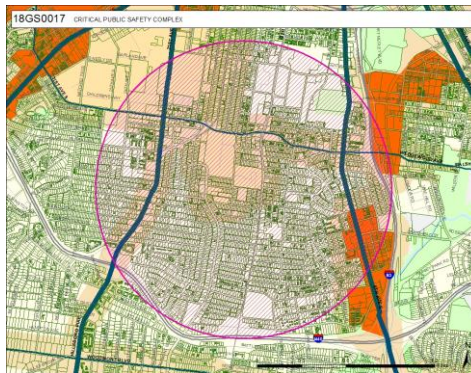
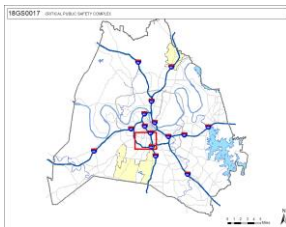
Requested for FY18	\$2,000,000
Total across 2 Years	\$36,000,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Return on investment
Planning context
Resource leveraging
Project need
Condition



18GS0018 JUVENILE JUSTICE CENTER - PLANNING AND DESIGN

New

Planning and Design for Construction of a new Juvenile Justice Center complex at a new location to replace the existing JJC.

Alignment with NashvilleNext Growth and Preservation Concept Map

Location to be determined

Spending summary

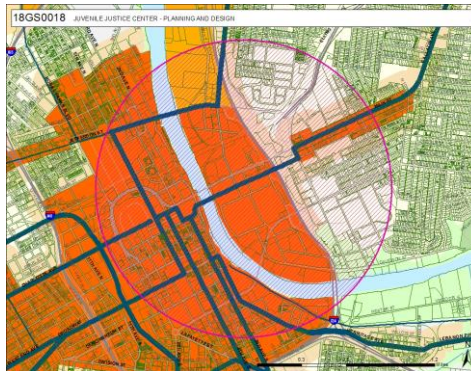
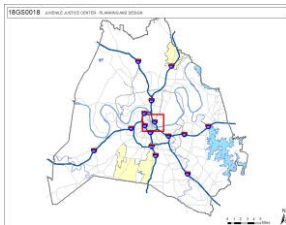
Requested for FY18	\$2,000,000
Total across 2 Years	\$134,000,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Resource leveraging
Project need
Planning context
Condition
Project leveraging



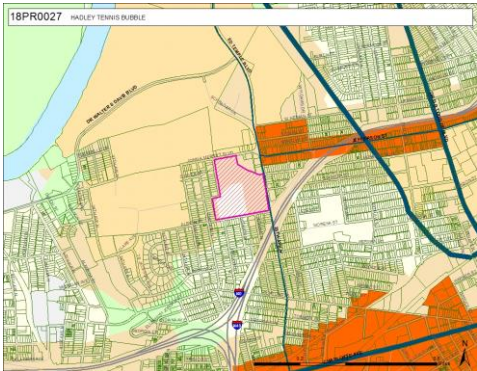
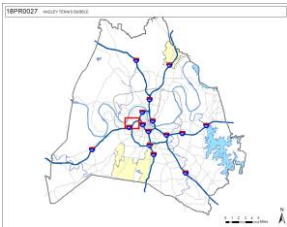
10 General Services

18GS0020	PUBLIC WORKS CONSOLIDATED FACILITY
New	Relocation of Metro Public Works 5th Street Campus.
	Alignment with NashvilleNext Growth and Preservation Concept Map
	Location to be determined

Spending summary	
Authorized in FY18	\$500,000
Requested for FY18	\$1,000,000
Total across 3 Years	\$16,000,000
Efficient government criteria	
Project need	
Condition	

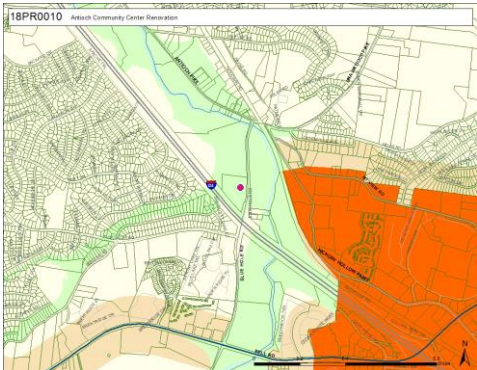
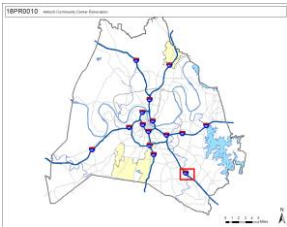
40 Parks

18PR0027	HADLEY TENNIS BUBBLE
New	Improvements to Hadley Park Tennis Facility.
	Alignment with NashvilleNext Growth and Preservation Concept Map
	Supports a lower tier Center or Corridor



Spending summary	
Authorized in FY18	\$1,300,000
Requested for FY18	\$1,300,000
Alignment with NashvilleNext Guiding Principles	
<div><div>Opportunity</div><div>Neighborhoods</div><div>Environment</div></div>	
Efficient government criteria	
Project need	

18PR0010	Antioch Community Center Renovation
New	Renovation of Antioch Community Center.
	Alignment with NashvilleNext Growth and Preservation Concept Map
	Expands the Green Network



Spending summary	
Authorized in FY18	\$700,000
Requested for FY18	\$700,000
Alignment with NashvilleNext Guiding Principles	
<div><div>Opportunity</div><div>Neighborhoods</div></div>	
Efficient government criteria	
Project need	

40 Parks

18PR0030

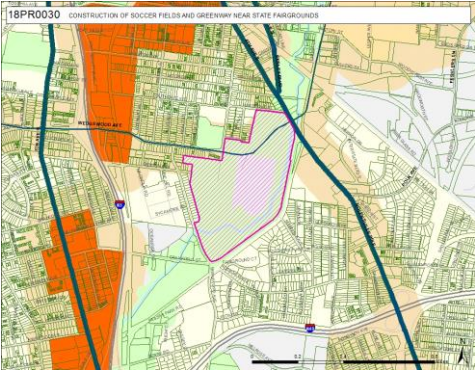
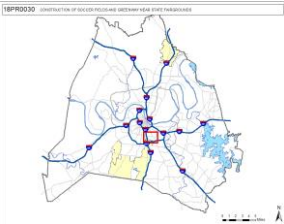
New

CONSTRUCTION OF SOCCER FIELDS AND GREENWAY NEAR STATE FAIRGROUNDS

Construction of Soccer Fields and Greenway Near State Fairgrounds.

Alignment with NashvilleNext Growth and Preservation Concept Map

Expands the Green Network



Spending summary

Authorized in FY18	\$3,000,000
Requested for FY18	\$3,000,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Project need

18PR0005

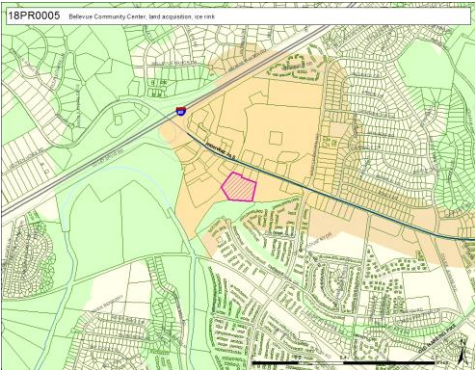
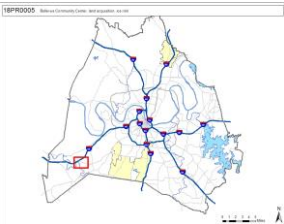
New

Bellevue Community Center, land acquisition, ice rink

Development of replacement community center, new ice rink and related land acquisition.

Alignment with NashvilleNext Growth and Preservation Concept Map

Supports a lower tier Center or Corridor



Spending summary

Authorized in FY18	\$10,000,000
Requested for FY18	\$30,000,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Project need
Return on investment
Planning context
Condition
Resource leveraging

40 Parks

Parks Plan / Design Projects

\$1,000,000

18PR0031

OLD HICKORY COMMUNITY CENTER - PLANNING AND DESIGN

New

Planning and Design for an Old Hickory Community Center.

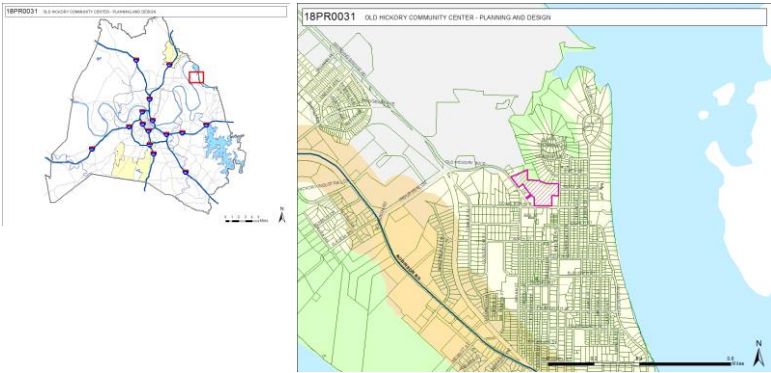
Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Requested for FY18

\$5,000,000



18PR0032

SUNNYSIDE MANSION AND OUTBUILDINGS - PLANNING AND DESIGN

New

Planning and Design of Renovations to Sunnyside Mansion and Outbuildings.

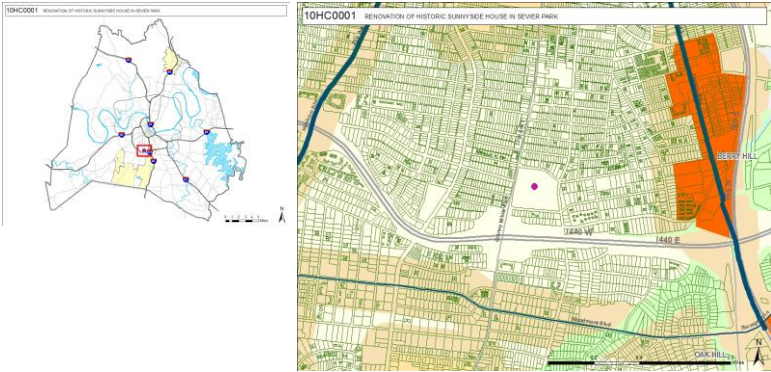
Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Requested for FY18

\$250,000



40 Parks

18PR0033 TWO RIVERS MANSION - PLANNING AND DESIGN

New

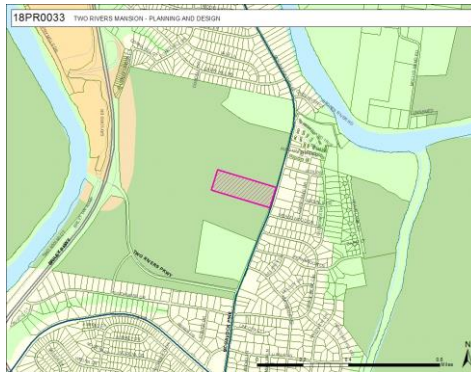
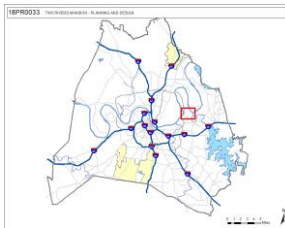
Continuation of Planning and Design Renovations to Two Rivers Mansion and Grounds.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Requested for FY18	\$250,000
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18PR0034 JEFFERSON STREET PARK - PLANNING AND DESIGN

New

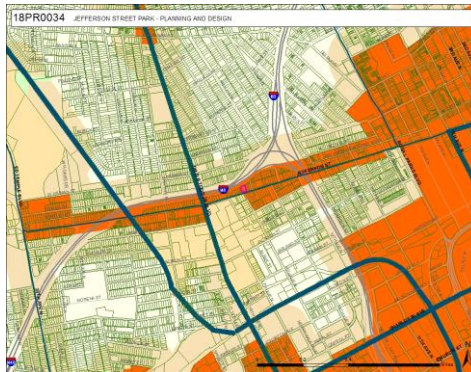
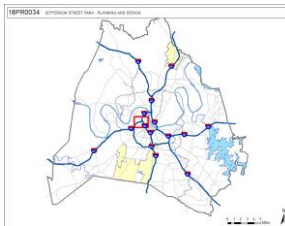
Planning and Design of Parks and Pocket Parks On and Around Jefferson Street.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Requested for FY18	\$250,000
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31 Police

18PD0003 MNPD Body Worn Camera and Patrol Vehicle Dash Cameras

New

Purchase of integrated patrol vehicle dash camera system (880) and body worn cameras (3100) for all MNPD sworn officers.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Authorized in FY18	\$15,000,000
Requested for FY18	\$32,997,000

Efficient government criteria

Project need

39 Library

17PL0001

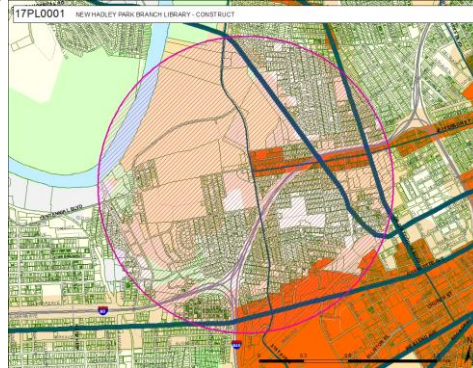
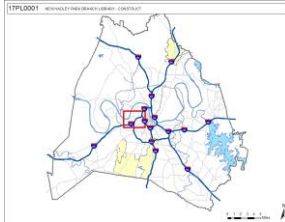
Not started

NEW HADLEY PARK BRANCH LIBRARY - PLANNING AND CONSTRUCT

Plan and construct a new 20,000 sq ft branch library in the Hadley Park area w/ 160 parking spaces.

Alignment with NashvilleNext Growth and Preservation Concept Map

Location to be determined, guided by a plan aligned with NashvilleNext



Spending summary

Authorized in FY18	\$500,000
Requested for FY18	\$500,000
Total across 2 Years	\$9,730,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Resource leveraging
Project need
Planning context
Condition

78 Metro Transit Authority

15MT0003

In progress

ACCESS RIDE PARATRANSIT VEHICLE REPLACEMENT

Replacement of Access Ride Paratransit Vehicles.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Authorized in FY18	\$2,280,000
Requested for FY18	\$2,280,000
Total across 6 Years	\$11,855,000

Efficient government criteria

Regional collaboration
Resource leveraging
Planning context
Condition
Project need

15MT0002

In progress

REPLACEMENT BUSES - 40' AND 60' TRANSIT BUSES

Replacement Buses - 40' and 60' Transit Buses.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext















Spending summary

Authorized in FY18	\$14,200,000
Requested for FY18	\$14,200,000
Total across 6 Years	\$84,050,000

Efficient government criteria

Resource leveraging
Planning context
Project need
Condition
Regional collaboration

78 Metro Transit Authority

18MT0001	BUS MID_LIFE OVERHAUL	Spending summary
<i>New</i>	Planned replacement or upgrade of vehicle systems and parts to extend useful life of the vehicles.	Authorized in FY18 \$1,020,000
	Alignment with NashvilleNext Growth and Preservation Concept Map	Requested for FY18 \$7,650,000
	No location / not guided by NashvilleNext	Total across 6 Years \$65,000,000
		Efficient government criteria
		Regional collaboration
		Project need
15MT0001	MATCHES FOR MTA FEDERAL AND STATE GRANT	Spending summary
<i>In progress</i>	Matching funds to leverage Federal and State grant funding.	Authorized in FY18 \$4,000,000
	Alignment with NashvilleNext Growth and Preservation Concept Map	Requested for FY18 \$3,950,000
	No location / not guided by NashvilleNext	Total across 6 Years \$24,400,000
		Alignment with NashvilleNext Guiding Principles
		      
		Efficient government criteria
		Planning context
		Project need
		Regional collaboration
		Resource leveraging
15MT0006	RTA THROUGH MTA GRANT MATCHES	Spending summary
<i>In progress</i>	Matching funds to leverage Federal and State grant funding.	Authorized in FY18 \$2,000,000
	Alignment with NashvilleNext Growth and Preservation Concept Map	Requested for FY18 \$2,500,000
	No location / not guided by NashvilleNext	Total across 6 Years \$15,500,000
		Alignment with NashvilleNext Guiding Principles
		      
		Efficient government criteria
		Resource leveraging
		Planning context
		Project need
		Regional collaboration

78 Metro Transit Authority

17MT0002 FARE COLLECTION SYSTEM

In progress

This project will complete funding for the new, advanced fare collection system now in design.

Alignment with NashvilleNext Growth and Preservation Concept Map

No location / not guided by NashvilleNext

Spending summary

Authorized in FY18	\$7,200,000
Requested for FY18	\$7,300,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Resource leveraging
Planning context
Project need
Condition

18MT0012 EXTEND MUSIC CITY CIRCUIT TO TENNESSEE STATE UNIVERSITY

New

Capital needed to extend the Music City Circuit to a new end point at the proposed TSU transit center.

Alignment with NashvilleNext Growth and Preservation Concept Map

Supports a First Tier Center or Corridor

Spending summary

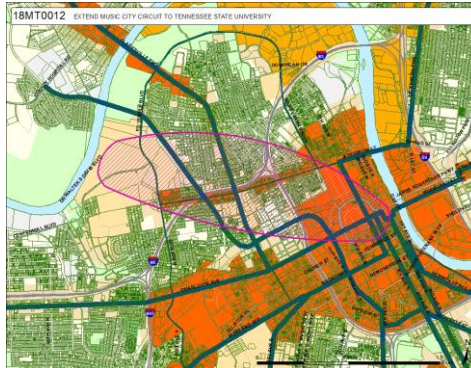
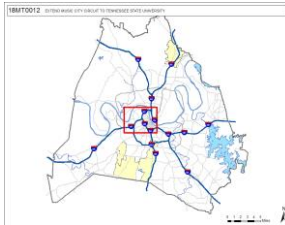
Authorized in FY18	\$1,800,000
Requested for FY18	\$1,800,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Regional collaboration
Project leveraging
Project need
Planning context
Resource leveraging



18MT0005 HIGH CAPACITY TRANSIT CORRIDOR ENGINEERING

New

Initial design and planning costs for future high capacity transit corridor projects (ie: Light Rail, Bus Rapid Transit, etc.).

Alignment with NashvilleNext Growth and Preservation Concept Map

Program aligned with NashvilleNext

Spending summary

Authorized in FY18	\$2,000,000
Requested for FY18	\$2,000,000
Total across 3 Years	\$6,000,000

Alignment with NashvilleNext Guiding Principles



Efficient government criteria

Resource leveraging
Project need

14 Information Technology Services

18IT0001 <i>New</i>	800 MHz RADIO SYSTEM EXPANSION AND EQUIPMENT UPGRADE (METRO)	Spending summary
	YEAR 2 OF 5 YEAR CONTRACT FOR THE SYSTEM UPGRADE TO THE B-SIDE OF THE RADIO SYSTEM - METRO GOVERNMENT SHARED PORTION.	Authorized in FY18 \$301,500
	Alignment with NashvilleNext Growth and Preservation Concept Map No location / not guided by NashvilleNext	Requested for FY18 \$1,206,000
		Efficient government criteria
		Project need
		Regional collaboration
18IT0004 <i>New</i>	ORACLE TECHNICAL DATABASES AND MIDDLEWARE UNLIMITED LICENSE AGREEMENT (ULA)	Spending summary
	NEW UNLIMITED LICENSE W/ORACLE TO ESTABLISH ENTERPRISE WIDE SUPPORT/MAINTENANCE/VOLUME DISCOUNT OF ORACLE TECHNICAL LICENSES. UPFRONT COST WILL PURCHASE ULA AND RESOLVE LICENSE COMPLIANCE FINDINGS AND PROVIDE FOR GROWTH METRO-WIDE.	Authorized in FY18 \$3,510,000
	Alignment with NashvilleNext Growth and Preservation Concept Map No location / not guided by NashvilleNext	Requested for FY18 \$3,200,000
		Efficient government criteria
		Project need
15IT0006 <i>In progress</i>	RESOURCES FOR METRO CONSTRUCTION AND TECHNOLOGY PROJECTS	Spending summary
	PROVIDE FOR IT RESOURCES AND EXPERTISE NECESSARY TO IMPLEMENT CONSTRUCTION/RENOVATION AND OTHER TECHNOLOGY PROJECTS.	Authorized in FY18 \$188,500
	Alignment with NashvilleNext Growth and Preservation Concept Map No location / not guided by NashvilleNext	Requested for FY18 \$2,600,000
		Efficient government criteria
		Project need
		Condition

15 Finance

18FI0001 <i>New</i>	Enterprise Business Systems (EBS) Replacement R12	Spending summary
	Enterprise Accounting System / General Ledger for Metro Nashville Govt./Human Resources / Procurement /.	Authorized in FY18 \$12,000,000
	Alignment with NashvilleNext Growth and Preservation Concept Map No location / not guided by NashvilleNext	Requested for FY18 \$23,000,000
		Efficient government criteria
		Condition
		Project need
18FI0003 <i>New</i>	AFFORDABLE HOUSING	Spending summary
	Funds for the development / re-development of property for Affordable Housing. Land, infrastructure, construction, renovation, etc.	Authorized in FY18 \$25,000,000
	Alignment with NashvilleNext Growth and Preservation Concept Map No location / not guided by NashvilleNext	Requested for FY18 \$25,000,000
		Efficient government criteria
		Resource leveraging

75 Metro Action Commission

07AC0018

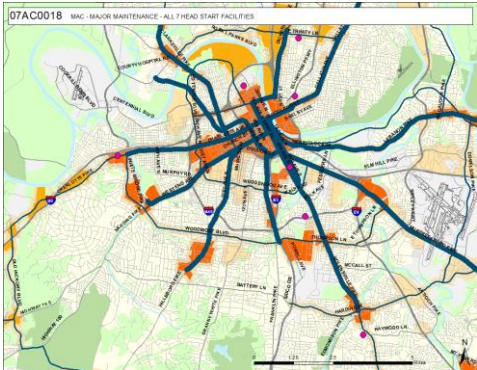
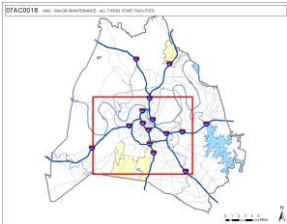
Not started

MAC - MAJOR MAINTENANCE - ALL 7 HEAD START FACILITIES

Roof Repairs Window Repairs Repair Water damaged walls Replace AC Units Repair Damaged floor tile Repair damaged pipe insulation Repair damaged ductwork. Network Repairs provided by Metro ITS.

Alignment with NashvilleNext Growth and Preservation Concept Map

Located to support existing conditions



Spending summary

Authorized in FY18

\$2,500,000

Requested for FY18

\$2,600,000

Alignment with NashvilleNext Guiding Principles

Opportunity

Neighborhoods

Education

Efficient government criteria

Planning context

Resource leveraging

Project need

Condition

SUBSTITUTE BILL NO. BL2017- 722

**A bill to be entitled: The Budget Ordinance of the Metropolitan
Government of Nashville and Davidson County, Tennessee for
Fiscal Year 2018**

WHEREAS, Article 6 of the Metropolitan Charter provides for the preparation of the Annual Operating Budget of the Metropolitan Government and for its submission to the Council by the Mayor not later than May 1 of each year.

BE IT ENACTED BY THE COUNCIL OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY:

ARTICLE I

The amounts hereafter set out in Section I and Section II shall constitute the estimated revenues and applicable prorating provisions for property taxes, and the Operating Budget for The Metropolitan Government of Nashville and Davidson County, and the said sums specified herein are hereby appropriated for the purpose of meeting the expenses for the General Services District (GSD) and the Urban Services District (USD), respectively, for the various departments, institutions, offices, and agencies of the Metropolitan Government, and for meeting the payments of principal and interest on the Metropolitan Government debt maturing during the fiscal year beginning July 1, 2017 and ending June 30, 2018 (hereinafter referred to as Fiscal Year 2018 and FY2018).

The informational summary sheets immediately following are summaries of the detailed estimated revenue sources and budget appropriations by funds for purposes and in amounts numerically itemized by departmental accounts in subsequent schedules of Section I and Section II.

In order to facilitate proper grant accounting, the Director of Finance is hereby authorized to transfer grant-related appropriations and estimated revenues from the general funds to existing or new grant-related special revenue funds at her discretion.

The Director of Finance is hereby authorized to transfer funds as necessary to implement the Guaranteed Pension Plan program previously approved by the Metropolitan Council.

The Director of Finance is hereby authorized to carry forward and allocate in FY 2018 any unencumbered and unexpended funds at June 30, 2017 for General Government Administration, Employee Benefits and Contingency; Community Support; and Reserve appropriations.

The Director of Finance is hereby authorized to carry forward and allocate in FY 2018 any unencumbered and unexpended funds at June 30, 2017 for appropriations made from benefit trust fund accounts.

The Director of Finance is hereby authorized to carry forward and allocate in FY 2018 any unencumbered and unexpended funds at June 30, 2017 from the Small Business Incentive program created pursuant to BL2013-420.

For the purpose of providing funds in anticipation of various grants, the Director of Finance is hereby authorized to enter into interfund loans between funds of the Metropolitan Government and between the Metropolitan Government and related but separate legal entities that are included in the Metropolitan Government's reporting entity, as may be permitted under the laws of the State of Tennessee.

Nashville General Hospital (NGH) serves as a safety net facility for the provision of acute medical care services to residents of Davidson County, Tennessee. NGH requires additional resources to expand health care services to the indigent, uninsured and Medicaid/TennCare patients in Davidson County; otherwise such services would be unavailable. An appropriation of \$35,000,000 is to be provided to the Hospital Authority, all of which is provided as part of this Fiscal Year 2018 operating budget with the following two appropriations established for safety net expansion purposes: \$6,500,000 and \$1,767,726. These two safety net expansion appropriations shall be in the form of two intergovernmental transfers to the State of Tennessee as a match to secure federal funding. Such federal funding requires the approval of the Centers for Medicare and Medicaid Services (CMS). If CMS fails to approve the \$6,500,000 as a federal funding match, then the \$6,500,000 appropriation will be paid directly to the Hospital Authority. If CMS fails to approve the \$1,767,726 as a federal funding match, then the \$1,767,726 appropriation will be paid directly to the Hospital Authority. The Mayor is authorized to execute any and all documents necessary to complete the above-referenced transaction with the Federal and State governments.

In the event adjustments are needed for internal service fund budgets by the Metro Council, the Director of Finance is authorized to adjust the affected operating budgets of internal service funds, special revenue funds, enterprise funds, and departmental operating budget accounts. The Director of Finance is authorized to adjust internal service fund budgets for purposes of incorporating pay plan adjustments as authorized by the Metro Council.

For purposes of expediting flood recovery efforts during the fiscal year, the Director of Finance is hereby authorized to provide funding approval to proceed with flood related projects where reimbursement for said projects is expected from Federal Emergency Management Agency (FEMA) funds, insurance proceeds and/or other identified funding sources, conditioned on the following: all such reimbursements from federal and/or state grants are submitted to the Metropolitan Council for ratification at the time the funds are awarded.

The Director of Finance is hereby authorized to carry forward and allocate remaining funds at June 30, 2017 and funds received during FY 2018 from Hotel Occupancy Tax Funds (30047 Hotel Occupancy 2007 1% Secondary TDZ Fund) enacted pursuant to Ordinance BL2010-727, as amended by BL2017-589, for the purpose of reimbursing expenses related to flood mitigation and the repair and renovation of the Grand Ole Opry House due to damages directly caused by the May 2010 flood.

The Director of Finance is hereby authorized to increase the allocation for the tourist promotion budget from Hotel Motel Occupancy Tax Funds (30044 Hotel Tourist Promotion) for the purpose of recognizing any revenue recieved in excess of budgeted revenues to support the direct promotion of tourism.

For the purpose of obtaining adequate funds for its continued operation while awaiting the receipt of funds from federal grants, MTA is hereby authorized to borrow funds in a principal amount not to exceed \$12.4 million dollars at a rate of interest and such other terms to be determined at the discretion of MTA in accordance with its policies and procedures, (the evidence of such borrowing referred to as the "Note"). The Note shall mature not later than 364 days after the closing thereof. The principal of and interest on the amount of the Note may be secured by the pledge of the MTA's business assets, including accounts, accounts receivable, contract rights, inventory, furniture, fixtures, equipment, general intangibles, and personal property of all and every kind, wherever located and whether now existing or hereinafter acquired. MTA may take such other steps as are necessary to effectuate the Note and the purposes of this Resolution. The debt secured by the Note shall not pledge the credit of Metropolitan Government of Nashville and Davidson County and shall be "without recourse" such that the Metropolitan Government of Nashville and Davidson County is not obligated with respect to the debt or the Note.

Summary Of Estimated Revenue And Fund Balances To Support Appropriations

Fiscal Year
2018

Revenue Source Or Description	General Fund	Debt Service Fund	School Debt Service Fund	School Funds	Total
GENERAL SERVICES DISTRICT:					
Property Taxes - Current Year	\$409,757,200	\$93,788,700	\$39,910,000	\$313,959,500	\$857,415,400
Property Taxes - Non Current Year	35,455,800	253,800	84,500	4,004,400	39,798,500
Local Option Sales Tax	136,381,000	3,240,500	52,879,800	220,693,700	413,195,000
Other Taxes, Licenses, and Permits	143,899,600	0	0	13,301,000	157,200,600
Fines, Forfeits, and Penalties	8,940,500	282,200	0	1,200	9,223,900
Revenues From Use of Money or Property	0	0	97,000	0	97,000
Other Agencies - Federal Direct	20,000	0	0	190,000	210,000
Other Agencies - Federal Through State	1,868,000	0	0	0	1,868,000
Other Agencies - Other Pass - Through	6,054,300	0	0	0	6,054,300
Other Agencies - State Direct	97,062,200	5,216,200	0	301,788,700	404,067,100
Other Agencies - Other Governments	6,560,400	0	0	10,000	6,570,400
Commissions and Fees	15,171,900	0	0	0	15,171,900
Charges for Current Services	35,180,800	0	0	1,230,000	36,410,800
Compensation from Property	6,225,600	0	0	1,811,300	8,036,900
Contributions and Gifts	0	0	0	600,000	600,000
Miscellaneous	538,400	4,843,400	0	150,000	5,531,800
Subtotal	\$903,115,700	\$107,624,800	\$92,971,300	\$857,739,800	\$1,961,451,600
Operating Transfers In	16,241,800	56,868,400	0	2,500,000	75,610,200
Non-Operating Transfers In	8,587,700	0	0	0	8,587,700
Subtotal	\$24,829,500	\$56,868,400	\$0	\$2,500,000	\$84,197,900
Appropriated Reserves	0	0	0	0	0
Appropriated Unreserved Fund Balances	49,809,300	900,000	1,400,000	19,059,900	71,169,200
Total Available for GSD Appropriations	\$977,754,500	\$165,393,200	\$94,371,300	\$879,299,700	\$2,116,818,700

URBAN SERVICES DISTRICT:

Property Taxes - Current Year	\$90,207,000	\$15,217,500	--	--	\$105,424,500
Property Taxes - Non Current Year	18,494,000	135,100	--	--	18,629,100
Local Option Sales Tax	0	0	--	--	0
Other Taxes, Licenses, and Permits	10,689,100	0	--	--	10,689,100
Revenues From Use of Money or Property	0	0	--	--	0
Other Agencies - Federal Direct	0	0	--	--	0
Other Agencies - State Direct	1,864,800	0	--	--	1,864,800
Other Agencies - Other Governments	0	0	--	--	0
Charges for Current Services	2,676,000	0	--	--	2,676,000
Compensation from Property	100,000	0	--	--	100,000
Operating Transfers In	0	1,841,600	--	--	1,841,600
Subtotal	\$124,030,900	\$17,194,200	--	--	\$141,225,100
Appropriated Reserves	0	0	--	--	0
Appropriated Unreserved Fund Balances	0	4,080,400	--	--	4,080,400
Total Available for USD Appropriations	\$124,030,900	\$21,274,600	--	--	\$145,305,500

Summary Of Appropriations In Appropriated Funds By District

Fiscal Year
2018

Function	General Services District	Urban Services District	Duplicated by Interdistrict Interfund Transfers	Appropriation by Function and/or Fund
GENERAL FUNDS:				
General Government	\$213,500,200	\$25,320,800	\$0	\$238,821,000
Fiscal Administration	25,330,500	0	0	25,330,500
Administration of Justice	64,569,300	0	0	64,569,300
Law Enforcement and Care of Prisoners	263,140,600	481,000	481,000	263,140,600
Fire Prevention and Control	54,598,200	71,170,700	0	125,768,900
Regulation, Inspection, & Economic Development	50,675,800	2,315,200	0	52,991,000
Social Services	7,574,900	0	0	7,574,900
Health and Hospitals	78,467,300	0	0	78,467,300
Public Library System	30,408,900	0	0	30,408,900
Recreational, Cultural, Conservation & Community Support	58,403,800	350,000	0	58,753,800
Infrastructure and Transportaion	82,845,200	24,393,200	0	107,238,400
Transfers	48,239,800	0	0	48,239,800
GENERAL FUNDS TOTAL	\$977,754,500	\$124,030,900	\$481,000	\$1,101,304,400
DEBT SERVICE FUNDS	259,764,500	21,274,600	0	281,039,100
SCHOOL OPERATING FUND	879,299,700	0	0	879,299,700
TOTAL APPROPRIATIONS BY DISTRICT	\$2,116,818,700	\$145,305,500	\$481,000	\$2,261,643,200
Less GSD Interfund Transfer - GSD Operating to GSD Debt	(\$3,521,300)	\$0	\$0	(3,521,300)
Less GSD Interfund Transfer - GSD General to GSD Debt	(48,239,800)	0	0	(48,239,800)
Less GSD Interfund Transfer - Schools to GSD General	(192,000)	0	0	(192,000)
NET APPROPRIATION BY DISTRICT	<u>\$2,064,865,600</u>	<u>\$145,305,500</u>	<u>\$481,000</u>	<u>\$2,209,690,100</u>

Estimated Unencumbered Beginning & Appropriated Fund Balances

Fiscal Year
2018

This schedule is presented for information purposes only.

Fund	Estimated Unencumbered Fund Balance June 30, 2017	Appropriated for use in FY 2018 Budget	Estimated Unencumbered Fund Balance June 30, 2018	Estimated June 30, 2018 Balance as a Percent of FY 2017 Budget
GENERAL SERVICES DISTRICT:				
General Fund	\$107,537,005	\$49,809,300	\$57,727,705	5.9%
Debt Service Fund	\$9,687,523	\$900,000	\$8,787,523	5.3%
Schools Fund	\$69,327,334	\$19,059,900	\$50,267,434	5.7%
Schools Debt Service Fund	\$6,853,200	\$1,400,000	\$5,453,200	5.8%
URBAN SERVICES DISTRICT:				
General Fund	\$6,801,610	\$0	\$6,801,610	5.5%
Debt Service Fund	\$6,105,032	\$4,080,400	\$2,024,632	9.5%

SECTION I: THE GENERAL SERVICES DISTRICT

Provisions for Prorating Property Taxes:

2016 (Preceding) and Prior Years: 2016 and prior years' Property Taxes of the General Services District, collected during Fiscal Year 2018, are to be prorated consistent with the tax levy ordinance applicable for the tax year and fiscal year in which the tax was originally levied.

2017 Property Taxes: 2017 Property Taxes of the General Services District, collected during Fiscal Year 2018, are to be prorated consistent with the tax levy ordinance for Fiscal Year 2018.

Therefore, all such taxes are prorated as follows:

Fund	GSD Outside	GSD Inside
	USD	USD
10101 GSD General Fund	48.5474%	47.4766%
35131 GSD Schools Fund	36.0856%	36.8366%
20125 GSD Debt Service Fund	10.7798%	11.0042%
25104 GSD Schools Debt Service Fund	4.5872%	4.6826%
	<u>100.0000%</u>	<u>100.0000%</u>

Section I: General Services District

Fiscal Year

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

2018

Object Acct	Revenue Source or Description	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
PROPERTY TAXES:						
Property Taxes - Current Year						
401110	Real Property - current year	\$364,078,700	\$83,295,000	\$35,437,300	\$278,894,100	\$761,705,100
401120	Personal Property - current year	21,814,200	5,020,600	2,136,400	16,806,700	45,777,900
401130	Public Utility - current year	13,404,200	3,072,400	1,307,400	10,285,000	28,069,000
401201	Delinqnt RealPrpTaxSold-cur yr	10,460,100	2,400,700	1,028,900	7,973,700	\$21,863,400
Subtotal Property Taxes - Current Year		\$409,757,200	\$93,788,700	\$39,910,000	\$313,959,500	\$857,415,400
Property Taxes - Non Current Year						
401212	Real-Collection -preceding year	\$286,800	\$107,000	\$31,300	\$306,800	\$731,900
401213	Real-C & M - preceding year	276,500	61,500	21,000	163,800	522,800
401222	Personal Collection - preceding year	263,500	36,800	18,600	99,200	418,100
401224	Personal Collection - C & M - preceding year	104,000	26,800	9,500	68,600	208,900
401234	Public Utility C&M Tax Lit preceding	44,700	6,500	2,300	30,100	83,600
401320	Personalty-Trustee- prior	47,700	3,700	0	9,500	60,900
401324	Personalty-Trustee- C&M-prior	50,300	11,500	1,800	30,400	94,000
401510	Interest/ Penalty- Trustee	586,200	0	0	0	586,200
401520	Interest/ Penalty- Collections	434,200	0	0	0	434,200
401530	Interest/ Penalty- C&M	167,200	0	0	0	167,200
401531	Attorney Fees - C & M	501,500	0	0	0	501,500
401540	Tax Summons Fees	103,400	0	0	0	103,400
401541	Tax Summons Fees - Personal	4,600	0	0	0	4,600
401542	Interest Prop Tax Sold	1,068,300	0	0	0	1,068,300
401610	In-Lieu - current	29,582,300	0	0	3,296,000	32,878,300
401960	Premium Prop Tax Sold	1,934,600	0	0	0	1,934,600
Subtotal Property Taxes - Non Current Year		\$35,455,800	\$253,800	\$84,500	\$4,004,400	\$39,798,500
TOTAL PROPERTY TAXES		\$445,213,000	\$94,042,500	\$39,994,500	\$317,963,900	\$897,213,900
LOCAL OPTION SALES TAX:						
402000	Local Option Sales Tax	\$136,381,000	\$3,240,500	\$52,879,800	\$220,693,700	\$413,195,000
TOTAL LOCAL OPTION SALES TAX		\$136,381,000	\$3,240,500	\$52,879,800	\$220,693,700	\$413,195,000
OTHER TAXES, LICENSES, AND PERMITS:						
403101	Marriage License	\$0	\$0	\$0	\$60,000	\$60,000
403103	Special Private License	7,000	0	0	0	7,000
403104	Taxicab License	337,600	0	0	0	337,600
403105	Motor Vehicle License	27,668,900	0	0	0	27,668,900
403106	General Wrecker License	11,000	0	0	0	11,000
403107	Emergency Wrecker License	18,300	0	0	0	18,300
403108	Pawnbroker License	100	0	0	0	100
403111	Pet Registration	508,000	0	0	0	508,000
403112	Pedi Vehicle License	5,700	0	0	0	5,700
403113	Low Speed Vehicle License	7,400	0	0	0	7,400
403114	Arborist License	100	0	0	0	100
403116	Helping Schools License	0	0	0	5,000	5,000
403119	Tattoo License	16,500	0	0	0	16,500
403120	Adult Entertainment License	35,000	0	0	0	35,000
403123	Horse-Drawn Carriage License	1,900	0	0	0	1,900
403124	Booting Service License	7,700	0	0	0	7,700
403125	Other PVH Company Certi	31,200	0	0	0	31,200
403201	Commercial Vehicle Wheel Tax	3,296,000	0	0	0	3,296,000
403202	Wholesale Beer Tax	21,211,200	0	0	0	21,211,200
403203	Alcoholic Beverage Privilege Tax	510,000	0	0	0	510,000
403204	Alcoholic Beverage Gross Receipt Tax	680,000	0	0	13,236,000	13,916,000
403205	Beer Permit Privilege Tax	200,100	0	0	0	200,100
403206	Business Tax	38,848,600	0	0	0	38,848,600
403208	Mineral Severance Tax	631,600	0	0	0	631,600
403301	Wholesale Liquor Tax	6,634,300	0	0	0	6,634,300

Section I: General Services District
Fiscal Year
Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations
2018

Object Acct	Revenue Source or Description	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
403303	Taxicab Driver Permit	41,500	0	0	0	41,500
403304	Wrecker Permit	7,200	0	0	0	7,200
403305	Building Permit	11,000,000	0	0	0	11,000,000
403306	Electrical Permit	2,425,000	0	0	0	2,425,000
403307	Plumbing Permit	1,925,000	0	0	0	1,925,000
403308	Excavation Permit	1,000,000	0	0	0	1,000,000
403309	Beer Permit	103,000	0	0	0	103,000
403310	Gas Code Permit	1,875,000	0	0	0	1,875,000
403311	Alarm Device Permit	1,215,000	0	0	0	1,215,000
403315	Air Pollution Permit	130,000	0	0	0	130,000
403319	Meter Occupancy Permit	96,000	0	0	0	96,000
403320	Temporary Street Close Permit	2,200,000	0	0	0	2,200,000
403321	Event & Film Permit-Banner	15,000	0	0	0	15,000
403321	Event & Film Permit-Film	25,000	0	0	0	25,000
403321	Event & Film Permit-Parade	9,000	0	0	0	9,000
403321	Event & Film Permit-Special	12,000	0	0	0	12,000
403324	Other PVH Vehicle Permi	1,400	0	0	0	1,400
403325	Other PVH Driver Permit	19,200	0	0	0	19,200
403328	Pet Dogs Outdoor Dining Permit	600	0	0	0	600
403329	Chicken Permit	6,800	0	0	0	6,800
403331	Commercial Solicitation Permit	700	0	0	0	700
403332	Permitted Solicitor Badge Fee	1,800	0	0	0	1,800
403333	Short-term Rental Permit	65,000	0	0	0	65,000
403334	Pedi Vehicle Permit	2,000	0	0	0	2,000
403335	Low Speed Vehicle Permit	2,900	0	0	0	2,900
403400	Franchises-Other	11,010,000	0	0	0	11,010,000
403401	Franchises - Cable Television	10,042,300	0	0	0	10,042,300
TOTAL OTHER TAXES, LICENSES, & PERMITS		\$143,899,600	\$0	\$0	\$13,301,000	\$157,200,600
FINES, FORFEITS AND PENALTIES:						
404004	Offender Program Income	\$1,000	\$0	\$0	\$0	\$1,000
404101	Metro Courts Fines & Costs - Div I	879,000	0	0	0	879,000
404104	Beer Law Violation Fine	151,400	0	0	0	151,400
404105	Gen'l Sessions - Traffic Viol. Ad. Fee	45,000	0	0	0	45,000
404106	Gen'l Sessions - DUI Fines - Crim. Ct Clk	247,400	0	0	0	247,400
404107	Game/Fish Violation Fine - GS Crim. Div.	2,000	0	0	0	2,000
404108	Environmental Court Fine	20,000	0	0	0	20,000
404109	Pre-Trial Diversion Cost	500	0	0	0	500
404110	Indigent Defendant Cost	156,000	0	0	0	156,000
404111	Traffic Violation Fine	2,200,000	0	0	0	2,200,000
404200	Court Clerk - Fines & Costs - Criminal	407,000	0	0	0	407,000
404210	Food Inspection - Civil Fine	2,500	0	0	0	2,500
404211	Impact Demo Prog Fee	100	0	0	0	100
404212	Tattoo Parlors- Civil Fine	1,000	0	0	0	1,000
404215	Title V Penalties	5,000	0	0	0	5,000
404300	DUI & Safety Ed Program Fee	335,000	0	0	0	335,000
404302	Traffic School Fee - Gen'l Sess	1,000,000	0	0	0	1,000,000
404303	Drivers License Reinst Fee	990,000	0	0	0	990,000
404350	Breath Alcohol Test Fees - Criminal Ct	3,500	0	0	0	3,500
404451	DUI Probation Supervision Fees	28,500	0	0	0	28,500
404454	CCC Probation Fees	40,900	0	0	0	40,900
404455	GSC Probation Fees	820,000	0	0	0	820,000
404502	Environmental Ct. Penalty	110,000	0	0	0	110,000
404600	Litigation Tax	444,000	0	0	0	444,000
404620	Jail Construc/Upgrade	0	282,200	0	0	282,200
404630	Courtroom Security Enhanc Fee	49,400	0	0	0	49,400
404635	Courtroom Security Litigation Tax	898,300	0	0	0	898,300
404640	Victims Assistance Assessment	9,000	0	0	0	9,000
404645	Litigation Tax GSC Judges	88,000	0	0	0	88,000
404780	Sale-Confiscated Property	6,000	0	0	0	6,000

Section I: General Services District
Fiscal Year
Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations
2018

Object Acct	Revenue Source or Description	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
404900	Court Ordered Restitutions	0	0	0	1,200	1,200
TOTAL FINES, FORFEITS AND PENALTIES		<u>\$8,940,500</u>	<u>\$282,200</u>	<u>\$0</u>	<u>\$1,200</u>	<u>\$9,223,900</u>
REVENUES FROM USE OF MONEY OR PROPERTY:						
405251	Interest - LGIP	\$0	\$0	\$97,000	\$0	\$97,000
TOTAL FROM USE OF MONEY OR PROPERTY		<u>\$0</u>	<u>\$0</u>	<u>\$97,000</u>	<u>\$0</u>	<u>\$97,000</u>
* The Director of Finance shall adjust the interest earnings of each account in the Metro Investment Pool to recover a pro-rata share of the costs of the Treasurer's investment and cash management programs.						
REVENUE FROM OTHER GOVERNMENT AGENCIES:						
Other Agencies - Federal Direct						
406100	Federal Direct	\$0	\$0	\$0	\$190,000	\$190,000
406150	US Marshall Reimbursement	20,000	0	0	0	20,000
Subtotal Other Agencies - Federal Direct		<u>\$20,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$190,000</u>	<u>\$210,000</u>
Other Agencies - Federal Thru State						
406213	MARS-Medicaid/TNCare thruState	\$1,868,000	\$0	\$0	\$0	1,868,000
Subtotal Other Agencies - Federal Thru State		<u>\$1,868,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$1,868,000</u>
Other Agencies - Other Pass-Through						
406313	MARS-Medicaid/TNCare thruOther	\$703,200	\$0	\$0	\$0	703,200
406323	MARS-Medicare thru OtherPassT	5,351,100	0	0	0	5,351,100
Subtotal Other Agencies - Oth. Pass-Through		<u>\$6,054,300</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$6,054,300</u>
Other Agencies - State Direct						
406401	TN Funded Programs	\$180,900	\$0	\$0	\$0	\$180,900
406402	Alc Bev Tax Apportion	940,000	0	0	0	940,000
406403	TN Telecomm Sales Tax	57,900	0	0	58,700	116,600
406404	Gas & Fuel County	7,164,700	0	0	0	7,164,700
406405	Gas & Fuel City	12,307,800	0	0	0	12,307,800
406406	Income Tax	13,767,600	0	0	0	13,767,600
406407	TN Sales Tax Levy	38,658,000	5,216,200	0	0	43,874,200
406408	TN Beer Tax Allocation	239,700	0	0	0	239,700
406409	TN Excise Tax Allocation	15,286,200	0	0	0	15,286,200
406410	Gas Inspection Fees	1,369,000	0	0	0	1,369,000
406411	Post Mortum Reimbursement	140,000	0	0	0	140,000
406412	Jail Inmate Reimbursement	1,820,000	0	0	0	1,820,000
406415	TN Cost Reimbursement	4,677,200	0	0	0	4,677,200
406417	Jury Lunch Reimbursement	12,500	0	0	0	12,500
406426	TennCare	440,700	0	0	0	440,700
406430	TN MNPS Basic Education Program	0	0	0	298,994,000	298,994,000
406431	TN MNPS Career Teachers Program	0	0	0	1,500,000	1,500,000
406433	TN MNPS Excess Cost	0	0	0	1,236,000	1,236,000
Subtotal Other Agencies - State Direct		<u>\$97,062,200</u>	<u>\$5,216,200</u>	<u>\$0</u>	<u>\$301,788,700</u>	<u>\$404,067,100</u>
Other Agencies - Other Government Agencies						
406500	Other TN Gov't Agencies	\$0	\$0	\$0	\$10,000	\$10,000
406605	E911	4,900	0	0	0	4,900
406606	Emergency Communications District	471,300	0	0	0	471,300
406609	MTA Operations	122,700	0	0	0	122,700
406620	Hospital Authority	5,961,500	0	0	0	5,961,500
Subtotal Other Agencies-Other Gov Agencies		<u>\$6,560,400</u>	<u>\$0</u>	<u>\$0</u>	<u>\$10,000</u>	<u>\$6,570,400</u>
TOTAL FROM OTHER GOVERNMENT AGENCIES		<u>\$111,564,900</u>	<u>\$5,216,200</u>	<u>\$0</u>	<u>\$301,988,700</u>	<u>\$418,769,800</u>

Section I: General Services District**Fiscal Year****Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations****2018**

Object Acct	Revenue Source or Description	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
COMMISSIONS AND FEES:						
Commissions and Fees - Court Clerks						
407200	Circuit Court Clerk	\$3,000,000	\$0	\$0	\$0	\$3,000,000
407200	Juvenile Court Clerk	350,000	0	0	0	350,000
407200	Clerk & Master, Chancery Court	971,900	0	0	0	971,900
407200	Criminal Court Clerk	1,850,000	0	0	0	1,850,000
Subtotal Commissions & Fees - Court Clerks		\$6,171,900	\$0	\$0	\$0	\$6,171,900
Commissions and Fees - Elected Officials						
407300	County Clerk	\$7,000,000	\$0	\$0	\$0	\$7,000,000
407300	Register of Deeds	2,000,000	0	0	0	2,000,000
Subtotal Commission & Fees - Elected Off.		\$9,000,000	\$0	\$0	\$0	\$9,000,000
TOTAL COMMISSIONS AND FEES		\$15,171,900	\$0	\$0	\$0	\$15,171,900
CHARGES FOR CURRENT SERVICES:						
Charges for Current Services - Goods						
407601	Photostat and Microfilming	\$256,800	\$0	\$0	\$0	\$256,800
407604	Sales of Maps	600	0	0	0	600
407605	Sales of Voter Registration Lists	2,500	0	0	0	2,500
407606	Recycled Materials	5,500	0	0	30,000	35,500
407609	Code Book	100	0	0	0	100
407613	Building Permit Data	100	0	0	0	100
407619	Video	9,000	0	0	0	9,000
407627	Certificates	851,700	0	0	0	851,700
407651	Medical Reports	10,000	0	0	0	10,000
407654	Concessions	149,700	0	0	0	149,700
407655	Re-sale Inventory	20,000	0	0	0	20,000
Subtotal Charges for Current Services - GSD		\$1,306,000	\$0	\$0	\$30,000	\$1,336,000
Charges for Current Services - Services						
407701	Building Appeals	\$20,000	\$0	\$0	\$0	\$20,000
407700	Community Education Fees	89,000	0	0	0	89,000
407701	Electrical Appeals	93,000	0	0	0	93,000
407701	Mech/Gas Appeals	59,000	0	0	0	59,000
407701	Plumbing Appeals	59,000	0	0	0	59,000
407701	Zoning Appeals	55,000	0	0	0	55,000
407707	Plans Examination - Codes	1,608,500	0	0	0	1,608,500
407708	Zone Change	1,271,500	0	0	0	1,271,500
407711	Planned Unit Development Review	285,900	0	0	0	285,900
407714	Small City Election	31,800	0	0	0	31,800
407718	Metro Clerk - Lobbyist Registration	9,000	0	0	0	9,000
407719	Sheriff Background Check	10,000	0	0	0	10,000
407721	Supervision Fees	130,000	0	0	0	130,000
407724	FHA-VA Inspection Fees	100	0	0	0	100
407725	Pre-Trial Release Services	75,000	0	0	0	75,000
407728	Subdivision Review Fees	395,200	0	0	0	395,200
407730	Police Secondary Employment	4,045,300	0	0	0	4,045,300
407731	Primary Clinic Fees - Individuals	124,500	0	0	0	124,500
407732	Primary Care - Insurance	11,000	0	0	0	11,000
407733	Vehicle Emission Test	2,000,000	0	0	0	2,000,000
407736	Police Investigation Fee	3,000	0	0	0	3,000
407737	State Inspection	1,500,000	0	0	0	1,500,000
407739	BTC Prescription Co-Pymts	15,000	0	0	0	15,000
407740	State Inspection-Summer Food	6,600	0	0	0	6,600
407743	Parking Fees	1,000,000	0	0	0	1,000,000
407744	St and Alley Map Amend	15,000	0	0	0	15,000
407746	Family Planning Fees	30,000	0	0	0	30,000
407749	Spec Police Commission	15,400	0	0	0	15,400
407754	House Mover Escort Srv	500	0	0	0	500
407755	Abandon Vehicles	1,200	0	0	0	1,200

Section I: General Services District

Fiscal Year

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

2018

Object Acct	Revenue Source or Description	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
407759	Engineering Design	17,000	0	0	0	17,000
407759	Engineering Environment	6,000	0	0	0	6,000
407759	Engineering Soil Test	3,500	0	0	0	3,500
407762	Host Fee	700,000	0	0	0	700,000
407763	Residential Permit Parking	3,900	0	0	0	3,900
407764	Loading Zone Permits	6,600	0	0	0	6,600
407765	Valet Parking Permits	3,800	0	0	0	3,800
407769	Comm Plan Amend Fees	46,700	0	0	0	46,700
407774	Green Parking Permit	800	0	0	0	800
407777	ACSI EMS EMSM Collections	178,500	0	0	0	178,500
407778	General Services Support	997,400	0	0	0	997,400
407779	MARS-Emergency Ambulance	5,921,000	0	0	0	5,921,000
407782	Telephone-Non Metro	5,000	0	0	0	5,000
407783	Impound/Boarding Fees	50,000	0	0	0	50,000
407784	MNPS School Sundry	0	0	0	1,200,000	1,200,000
407788	Serve Summons Costs - Sheriff	1,700,000	0	0	0	1,700,000
407789	Inmate Process Fees	100,000	0	0	0	100,000
407790	Medical Co-Pay - Inmates	21,000	0	0	0	21,000
407791	Inmate Board	35,000	0	0	0	35,000
407793	Out of County Processing	450,000	0	0	0	450,000
407797	Landlord Registration Fees	64,000	0	0	0	64,000
Subtotal- Charges for Current Services - Serv.		\$23,269,700	\$0	\$0	\$1,200,000	\$24,469,700
Charges for Current Services - User Fees						
407801	Admissions- Communication Center	\$467,600	\$0	\$0	\$0	\$467,600
407801	Admissions-Parks	1,400,000	0	0	0	1,400,000
407801	Rental-Parks	800,000	0	0	0	800,000
407801	Sportsplex Org Leagues-Parks	340,000	0	0	0	340,000
407801	Admissions Sportsplex-Parks	800,000	0	0	0	800,000
407801	Admissions-Wave Pool	400,000	0	0	0	400,000
407803	Green Fees	2,945,000	0	0	0	2,945,000
407803	Driving Range Fees	270,000	0	0	0	270,000
407803	Rentals	1,020,000	0	0	0	1,020,000
407803	Tennis Fees	230,000	0	0	0	230,000
407803	Athletic Fees	30,000	0	0	0	30,000
407807	Workshop Fees - Class	545,000	0	0	0	545,000
407808	Facility Use Fee	7,000	0	0	0	7,000
407808	Facility Use Fee	8,000	0	0	0	8,000
407808	Facility Use - Dock	25,000	0	0	0	25,000
407808	Facility Use - Softball Field	200,000	0	0	0	200,000
407808	Facility Use - Horse Stable	300	0	0	0	300
407808	Facility Use - Parks	300,000	0	0	0	300,000
407808	Facility Use - Picnic Area	110,000	0	0	0	110,000
407815	Public Library Fees	87,200	0	0	0	87,200
Subtotal Charges for Current Services - Fees		\$9,985,100	\$0	\$0	\$0	\$9,985,100
Charges for Current Services - Other Services						
407901	Legal Services	\$50,000	\$0	\$0	\$0	\$50,000
407910	Staff Services	570,000	0	0	0	\$570,000
Subtotal Charges for Current Services - Other		\$620,000	\$0	\$0	\$0	\$620,000
TOTAL CHARGES FOR CURRENT Services		\$35,180,800	\$0	\$0	\$1,230,000	\$36,410,800
COMPENSATION FROM PROPERTY:						
408603	Gain (Loss) Equip/Other	\$0	\$0	\$0	\$125,000	\$125,000
408604	Gain (Loss) Real Property	5,775,000	0	0	0	5,775,000
408702	External Source Recovery	0	0	0	3,000	3,000
408703	Subrogation Recovery	100,000	0	0	0	100,000
408800	Rental	350,600	0	0	1,683,300	2,033,900
		\$6,225,600	\$0	\$0	\$1,811,300	\$8,036,900
TOTAL COMPENSATION FROM PROPERTY		\$6,225,600	\$0	\$0	\$1,811,300	\$8,036,900

Section I: General Services District**Fiscal Year****Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations****2018**

Object Acct	Revenue Source or Description	10101 General Fund	20115 Debt Services Fund	25104 MNPS Debt Service Fund	35131 MNPS Funds	Total
CONTRIBUTIONS AND GIFTS:						
409300	Contributions-Group/Indiv: MNPS	\$0	\$0	\$0	\$600,000	600,000
TOTAL CONTRIBUTIONS AND GIFTS		<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$600,000</u>	<u>\$600,000</u>
MISCELLANEOUS:						
409513	Finders Fees-Rtn SSI	\$100,000	\$0	\$0	\$0	100,000
409514	Cost Reimbursement	410,400	0	0	0	410,400
409518	Other	28,000	0	0	150,000	178,000
420200	Bond Interest Tax Credit-(IRS BABS Subsidy)	0	4,843,400	0	0	4,843,400
TOTAL MISCELLANEOUS		<u>\$538,400</u>	<u>\$4,843,400</u>	<u>\$0</u>	<u>\$150,000</u>	<u>\$5,531,800</u>
OPERATING TRANSFERS IN						
431001	Transfer Parks Resale	\$685,000	\$0	\$0	\$0	\$685,000
431001	Transfer Water Services	150,000	0	0	0	150,000
431001	Transfer from GSD Operating	0	48,239,800	0	0	48,239,800
431001	Transfer Surplus Parking-Public Works	747,800	0	0	0	747,800
431100	Transfer Legal Services: MNPS	192,000	0	0	0	192,000
431100	Transfer Legal Services: Other	2,265,400	0	0	0	2,265,400
431103	POL - MDHA Task Force	120,600	0	0	0	120,600
431220	Transfer 18301 - Police Services	481,000	0	0	0	481,000
431500	Transfer Debt Service (From PW Parking)	0	1,107,300	0	0	1,107,300
431501	Transfer Stadium Debt	0	3,200,000	0	0	3,200,000
431510	Transfer Self Fund Debt - Storm Water	0	4,000,000	0	0	4,000,000
431520	Transfer Health Energy	0	132,400	0	0	132,400
431520	Transfer Parks Energy	0	188,900	0	0	188,900
431552	Transfer MNPS Indirect	0	0	0	2,000,000	2,000,000
431565	Transfer MNPS Transportation	0	0	0	500,000	500,000
431800	Transfer Hotel Occupancy	11,200,000	0	0	0	11,200,000
431809	Transfer HOT Short-term Rental	400,000	0	0	0	400,000
TOTAL OPERATING TRANSFERS IN		<u>\$16,241,800</u>	<u>\$56,868,400</u>	<u>\$0</u>	<u>\$2,500,000</u>	<u>\$75,610,200</u>
OPERATING TRANSFERS FOR LOCAP						
442002	POL - MDHA Task Force	\$103,400	\$0	\$0	\$0	\$103,400
442002	MDHA	4,500	0	0	0	4,500
442002	HEA - Health Dept Grant Fund	1,068,600	0	0	0	1,068,600
442002	Farmer's Market	87,600	0	0	0	87,600
442002	State Fair Admin	241,500	0	0	0	241,500
442002	Convention Center	441,600	0	0	0	441,600
442002	GSR - Surplus Property Auction	296,100	0	0	0	296,100
442002	W & S Operating	5,452,900	0	0	0	5,452,900
442002	Nashville Career Advancement Center-NCAC	70,000	0	0	0	70,000
442002	Storm Water	725,500	0	0	0	725,500
442002	District Energy Services-DES	4,600	0	0	0	4,600
442002	Municipal Auditorium	91,400	0	0	0	91,400
OPERATING TRANSFERS FOR LOCAP		<u>\$8,587,700</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$8,587,700</u>
GRAND TOTAL REVENUE TO GSD		\$927,945,200	\$164,493,200	\$92,971,300	\$860,239,800	\$2,045,649,500
APPROPRIATIONS OF FUND BALANCES:						
335000	Undesignated Fund Balance	\$49,809,300	\$900,000	\$1,400,000	\$19,059,900	71,169,200
TOTAL REVENUE TO SUPPORT APPROPRIATIONS		<u>\$977,754,500</u>	<u>\$165,393,200</u>	<u>\$94,371,300</u>	<u>\$879,299,700</u>	<u>\$2,116,818,700</u>

Section I:
Schedule B:

General Services District
General Fund Appropriations

Fiscal Year
2018

Dept Number	Description	Department or Function Total
GENERAL GOVERNMENT:		
01	Administration	
	Internal Support:	
01101127	Facility Rental	\$656,700
01101227	HIPAA Compliance	80,000
01101301	Insurance Reserve	2,625,100
01101303	Corp Dues/Contribution	650,000
01101308	Judgments and Losses	1,760,100
01101315	Pay Plan Improvements*	16,391,600
	* Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.	
01101412	Post Audits	1,211,000
01101416	Subsidy Advance Planning*	248,700
	* The Director of Finance is hereby authorized to transfer required funds to the Advanced Planning and Research Fund to fund Metro obligations toward MPO planning and research studies. In the case of multi-county grants, Metro shall only fund its proportionate share of the grant match as certified by the Director of Planning and approved by the Director of Finance.	
01101996	Transfer General Fund 4% Reserve Fund	31,413,100
01101695	Workplace Diversity Study	210,000
	Subtotal Administration Internal Support	\$55,246,300
	Employee Benefits:	
01101104	County Retirement Match	\$3,501,900
01101107	Contribution Teachers Retirement Match	6,900,400
01101109	Health Insurance Match	52,082,800
01101110	Death Benefit Payments	200,000
01101113	Pensioners IOD Medical Expense	7,861,400
01101114	Unemployment Compensation	200,000
01101115	Life Insurance Match	2,914,600
01101120	Empl IOD Medical Expense	5,827,200
01101138	Employee Tuition Reimbursement Program	100,000
01101140	Benefit Adjustments*	6,788,600
	* Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation, and the fringe benefit budget appropriations of the various departments and accounts of this fund, to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.	
01101145	TCRS Pension Contribution	39,000
01101658	Self Insured Excise Tax	75,000
	Subtotal Administration Employee Benefits	\$86,490,900
	Contingency:	
01101224	Contingency Subrogation*	\$100,000
	* Account 01101224 is subject to transfer to various departments, agencies, etc. upon approval of the Department of Law and submittal of budget detail to the Department of Finance.	
01101218	District Energy System	1,690,300
01101230	Stormwater Fees*	664,200
	*The Director of Finance is hereby authorized to allocate and transfer this budget appropriation to the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year as necessary to fund stormwater fees during the fiscal year.	
01101298	Contingency Local Match	0
01101309	Contingency Account	0
	Subtotal Administration Contingency	\$2,454,500
	Total 01 Administration	\$144,191,700

Section I:
Schedule B:

General Services District
General Fund Appropriations

Fiscal Year
2018

Dept Number	Description	Department or Function Total
	01101667 Election Day & Early Voting	\$980,600
02	Metropolitan Council	2,196,600
03	Metropolitan Clerk	881,800
04	Mayor's Office	4,218,800
05	Election Commission	2,784,900
06	Department of Law	6,005,300
07	Planning Commission	4,919,200
08	Human Resources	5,278,300
09	Register of Deeds	263,500
10	General Services	24,396,200
11	Historical Commission	1,082,600
49	Office of Emergency Management	769,700
91	Emergency Communication Center	14,929,000
TOTAL GENERAL GOVERNMENT FUNCTION		\$212,898,200
FISCAL ADMINISTRATION:		
15	Finance	\$9,388,500
16	Assessor of Property	7,784,600
17	Trustee	2,391,600
18	County Clerk	4,474,500
48	Internal Audit	1,507,700
TOTAL FISCAL ADMINISTRATION FUNCTION		\$25,546,900
ADMINISTRATION OF JUSTICE:		
19	District Attorney	\$7,020,700
21	Public Defender*	8,327,900
22	Juvenile Court Clerk	1,770,600
23	Circuit Court Clerk	3,327,700
24	Criminal Court Clerk	5,950,300
25	Clerk and Master - Chancery	1,536,500
26	Juvenile Court*	12,352,800
27	General Sessions Court	11,655,600
28	State Trial Courts*	8,647,800
	* Any reimbursements from the State of Tennessee for expenses incurred by the State Trial Courts will be remitted to the General Fund.	
29	Justice Integration Services	2,710,000
47	Criminal Justice Planning	514,800
51	Metro Family Safety*	1,219,600
	* Of the \$1,219,600 appropriated to Family Safety, the YWCA shall receive a grant of \$275,000 from these appropriations	
TOTAL ADMINISTRATION OF JUSTICE FUNCTION		\$65,034,300
LAW ENFORCEMENT AND CARE OF PRISONERS:		
30	Sheriff's Office	\$70,424,000
31	Police Department	192,716,600
TOTAL LAW ENFORCEMENT AND CARE OF PRISONERS FUNCTION		\$263,140,600
FIRE PREVENTION AND CONTROL:		
32	Fire Department and EMS Services	\$54,598,200
TOTAL FIRE PREVENTION AND CONTROL FUNCTION		\$54,598,200

Section I:	General Services District	Fiscal Year
Schedule B:	General Fund Appropriations	2018

Dept Number	Description	Department or Function Total
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REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT:

01	Economic Development	
	01101118 Economic Job Development Incentive Dell	\$562,500
	01101136 UBS Economic Incentive	352,000
	01101137 HCA Charlotte - Ec Incentive	800,000
	01101213 Nashville Career Advancement Center (NCAC) Local Match	417,300
	01101221 Subsidy Nashville Arena	4,851,500
	01101222 Coliseum Capital Maintenance Fund Transfer	1,000,000
	01101225 GSD Debt Transfer - Stadium	3,200,000
	01101428 Subsidy Municipal Auditorium	0
	01101506 Partnership 2020	350,000
	01101692 Housing Incentive Pilot	1,750,000
	01101578 Barnes Affordable Housing Trust*	10,000,000
	* This appropriation shall be funded by revenues from hotel/motel tax revenues earmarked for the trust fund, pursuant to BL2015-1056, and General Services District (GSD) revenues.	
	01101637 Contribute Music and Entertainment Economic Development and Film Initiatives	1,000,000
	01101645 Contribute The Nashville Entrepreneur Center	125,000
	01101650 Small Business Incentive*	250,000
	* The Director of Finance is hereby authorized to carry forward and allocate in FY2018 any unencumbered and unexpended funds at June 30, 2017 from the Small Business Incentive account.	
	01101678 Sounds Ballpark Debt Service	1,415,000
	01101693 MDHA VASH Pilot Program	165,300
	01101690 Innovation Investment Fund*	1,000,000
	*The Director of Finance is hereby authorized to allocate and transfer funding from the Innovation Investment Fund to the budgets of various departments and accounts during the fiscal year as necessary to implement Public Investment Plans.	
	01101694 Historic Preservation	150,000
	01101998 Tax Increment Payment - MDHA	10,863,700
	Subtotal 01 Administration - Economic Development	\$38,252,300
33	Codes Administration	\$10,783,000
34	Beer Board	416,900

TOTAL REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT FUNCTION	\$49,452,200
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SOCIAL SERVICES

37	Social Services*	\$7,083,000
	* Of the \$7,572,300 appropriated to Social Services, The Guest House shall receive a grant of \$450,000 from these appropriations	
44	Human Relations Commission	491,900
	TOTAL SOCIAL SERVICES	\$7,574,900

Section I:		General Services District	Fiscal Year
Schedule B:		General Fund Appropriations	2018
Dept Number	Description	Department or Function Total	
HEALTH AND HOSPITALS			
	01101426 Subsidy Hospital Authority	\$35,000,000	
	* Of the \$35,000,000 appropriated to the Hospital Authority, the Our Kids program shall receive a grant of \$200,000 from these appropriations		
	01101432 Subsidy BLTC Mgmt Contract	3,500,000	
	01101433 Knowles Home Mgmt Contract	1,000,000	
	01101613 Correctional Healthcare	12,798,100	
	01101614 Forensic Medical Examiner	4,934,000	
38	Health Department	22,120,700	
TOTAL HEALTH AND HOSPITALS FUNCTION		\$79,352,800	
PUBLIC LIBRARY SYSTEM:			
39	Public Library	\$30,408,900	
TOTAL PUBLIC LIBRARY SYSTEM FUNCTION		\$30,408,900	
RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT:			
01	Community Support:		
	01101204 Metro Action Commission (MAC)	\$4,921,900	
	01101326 Property Tax Relief Program	3,550,000	
	01101502 Contribute Nashville Symphony	15,000	
	01101503 Contribute Adventure Science Center*	200,000	
	* Appropriation pursuant to T.C.A. § 7-3-314		
	01101521 Contribute Humane Association	12,500	
	01101534 Contribute Sister Cities	140,000	
	01101555 Contribute Second Harvest	200,000	
	01101557 Contribute Andrew Jackson Foundation	135,000	
	01101587 Contribute Alignment Nashville	150,000	
	01101139 Fix It Pilot Program	25,000	
	01101696 Community Partnerships Fund	1,000,000	
	01101631 Contribute Fifty Foward	150,000	
	01101661 Nashville Civic Design Center	125,000	
	01101662 Nashville Educ Comm & Arts TV	50,000	
	01101663 Contribute In Full Motion	250,000	
	01101665 Oasis Church Inc	0	
	01101668 Southern Word	0	
	01101669 Teach for America	0	
	01101677 Community Foundation of Middle Tennessee - Digital Inclusion	0	
	01101686 Public Education Foundation	275,000	
	01101687 Summer Youth Employment Program	3,000,000	
	01101688 Plant the Seed Garden Prog	50,000	
	Subtotal 01 Administration - Community Support	\$14,249,400	
35	Agricultural Extension	\$329,700	
36	Soil and Water Conservation	99,800	
40	Parks and Recreation	39,208,800	
41	Arts Commission	3,629,700	
70	Community Education Commission	487,300	
64	Sports Authority	859,100	
TOTAL RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT		\$58,863,800	

Section I:		General Services District	Fiscal Year
Schedule B:		General Fund Appropriations	2018
Dept Number	Description	Department or Function Total	
INFRASTRUCTURE AND TRANSPORTATION			
	01101117 Subsidy Regional Transportation Authority (RTA)	\$320,200	
	01101237 Commuter Rail	1,500,000	
	01101304 Subsidy Metropolitan Transit Authority (MTA)	48,635,900	
	01101691 NCAC Nash Constr Readiness	625,000	
42	Public Works GSD General Fund Functions	25,884,600	
42	Public Works GSD Waste Management Transfers	5,678,200	
TOTAL INFRASTRUCTURE AND TRANSPORTATION		\$82,643,900	
OPERATING TRANSFERS			
	01102160 Operating Transfer to GSD Debt Service Fund*	\$48,239,800	
*Final transfer amount is subject to actual revenue collections			
TOTAL TRANSFERS		\$48,239,800	
TOTAL GENERAL FUND OF THE GENERAL SERVICES DISTRICT		\$977,754,500	

Section I: General Services District
Schedule C: Debt Services Funds Appropriations

Fiscal Year
2018

Appropriation by Fund:

		Appropriation
Debt Service Administration		
25104	MNPS Debt Service	\$94,371,300
20115	GSD Debt Service	165,393,200
TOTAL DEBT SERVICE FUNDS - GSD		\$259,764,500

Debt Service Requirements by Fund		PRINCIPAL	INTEREST	OTHER	TOTAL
25104	MNPS DEBT SERVICE FUND (BU-80106000)				
	Outstanding G.O. MNPS Bonds	\$50,698,400	\$36,536,600	\$0	\$87,235,000
	Tax Increment Payment - MDHA	0	0	1,055,300	1,055,300
	Redemption, Cremation and Management Fees	0	0	660,000	660,000
	Treasury Internal Service Fees	0	0	77,900	77,900
	Qualified Zone Academy Bonds, 2005 (State QZAB Loan)	0	0	414,600	414,600
	Qualified School Construction Bonds, 2009 (State QSCB Loan)	0	0	1,637,800	1,637,800
	Qualified School Construction Bonds, 2010 (State QSCB Loan)	0	0	3,942,300	3,942,300
	IRS Subsidy 2010 QSCB	0	0	(1,599,600)	(1,599,600)
	Commerical Paper (Bonds Anticipation Loans)	0	948,000	0	948,000
	TOTAL MNPS DEBT SERVICE FUND (25104 / 80106000)	\$50,698,400	\$37,484,600	\$6,188,300	\$94,371,300
20115	GSD DEBT SERVICE FUND (BU-90101000)				
	Outstanding G.O. GSD Bonds:	\$74,519,700	\$71,337,800	\$0	\$145,857,500
	Reserve for New Debt (future debt requirements)	0	0	11,426,100	11,426,100
	Tax Increment Payment - MDHA	0	0	2,483,800	2,483,800
	Redemption, Cremation and Management Fees	0	0	1,370,000	1,370,000
	Treasury Internal Service Fees	0	0	151,700	151,700
	Commerical Paper (Bonds Anticipation Loans)	0	2,128,200	0	2,128,200
	Swap Agreement	0	1,975,900	0	1,975,900
	TOTAL G.S.D. DEBT SERVICE FUND (20115 / 90101000)	\$74,519,700	\$75,441,900	\$15,431,600	\$165,393,200

Section I: General Services District **Fiscal Year**
Schedule D: Special Revenue, Internal Service, & Enterprise Funds **2018**
Summary Of Estimated Revenue And Fund Balances To Support Appropriations

Fund Number	Description	Revenues and Fund Balances	Appropriations
SCHOOLS SPECIAL REVENUE FUNDS:			
35131	MNPS General Purpose Fund *		
	Operational (BU-80111000)	\$870,979,700	\$870,979,700
	Property Tax Increment	<u>8,320,000</u>	<u>8,320,000</u>
	Total - General Purpose School Fund Approp.	\$879,299,700	<u>\$879,299,700</u>
	Total expenditures and reserves supported by revenues		<u>\$879,299,700</u>

Note: MNPS General Purpose Fund (fund 35131) revenues are detailed in Schedule I-A of this Ordinance.

* From the funds appropriated to the Metropolitan Board of Public Education, there is appropriated the sum of \$4,285,000 for the purpose of funding the actuarial contribution to the Metro Teachers Pension Plan.

35132	MNPS Federal/State Grants	\$78,267,900	\$78,267,900
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OTHER SPECIAL REVENUE/GRANT FUNDS:

30004	Register's Computer Fund	\$5,500	\$5,500
30005	Central Business Imp District	\$2,474,900	\$2,474,900
30006	Animal Control Donations	\$144,200	\$144,200
30007	Social Services Donations	\$10,000	\$10,000
30020	State Trial Court Drug Enforcement	\$694,300	\$694,300
30027	General Sessions Drug Court	\$55,000	\$55,000
30031	Hotel Occ Convention Ctr 2007	\$17,000,000	\$17,000,000
30034	Criminal Court Clerk Computerizat	\$66,000	\$66,000
30041	Event and Marketing	\$3,400,000	\$3,400,000
30042	Hotel Occ Conv Ctr 1% Tax	\$11,600,000	\$11,600,000
30043	Hotel Occ Conv Ctr 2007 1% Tax	\$10,000,000	\$10,000,000
30044	Hotel Occ Tourist Promotion	\$23,300,000	\$23,300,000
30045	Hotel Occ Tourist Related	\$11,600,000	\$11,600,000
30046	Hotel Occ General Fund 1%	\$11,600,000	\$11,600,000
30047	Hotel Occ 2007 1% SecondaryTDZ	\$1,600,000	\$1,600,000
30064	CBID Fee Event and Marketing (30064)	\$1,400,000	\$1,400,000
30066	POL 2014 JAG GRANT	\$452,300	\$452,300
30068	POL 2015 JAG GRANT	\$434,300	\$434,300
30072	Animal Education and Welfare	\$5,000	\$5,000
30073	OEM 2015 Ice Storm Disaster	\$3,000	\$3,000
30075	POL 2016 JAG Grant	\$494,600	\$494,600
30077	Finance Department Donations	\$3,600	\$3,600
30101	Metro Major Drug Program	\$1,900,000	\$1,900,000
30102	DUI Offender	\$95,000	\$95,000
30103	DA Fraud & Economic Crime	\$70,000	\$70,000
30104	DA Special Operations	\$75,000	\$75,000
30114	Barnes Fund for Affordable Hsg	\$26,511,800	\$26,511,800
30118	County Clerk Computer Fund	\$75,000	\$75,000
30122	Juvenile Court Clerk Computer Fund	\$14,000	\$14,000
30130	Mediation Services Fund*	\$140,000	\$140,000
* These funds shall be administered in accordance with BL2012-160 and T.C.A. § 16-20-101 et seq. and shall be allocated to the Nashville Conflict Resolution Center			
30137	SOC MHC Special Donations	\$45,000	\$45,000
30145	Sheriff CCA Contract	\$17,046,100	\$17,046,100
30146	Police Unauth Substance Abuse	\$13,500	\$13,500
30147	Police Drug Enforcement	\$2,875,600	\$2,875,600
30149	Police Federal Drug Enforcement	\$950,000	\$950,000
30151	Victim Witness Protection	\$5,800	\$5,800
30154	POL State Felony Forfeitures	\$87,000	\$87,000
30155	POL State Gambling Forfeitures	\$1,212,300	\$1,212,300
30156	Police Federal Forfeitures	\$491,000	\$491,000
30157	Police Sex Offender Registry	\$120,500	\$120,500
30158	Police Donations Fund	\$130,900	\$130,900
30159	Police State Anti-Human Traffic	\$40,000	\$40,000
30161	Police Secondary Employment	\$107,000	\$107,000
30170	Community Education	\$325,000	\$325,000

Section I: General Services District
Schedule D: Special Revenue, Internal Service, & Enterprise Funds
Revenues and Expenditures

Fiscal Year
2018

Fund Number	Description	Revenues and Fund Balances	Appropriations
30200	Police Task Force Fund	\$1,109,700	\$1,109,700
30204	Health Title V Clean Air Act	\$150,000	\$150,000
30206	Health Clean Air Permit Program	\$220,000	\$220,000
30215	Finance Innovation Investment	\$1,000,000	\$1,000,000
30218	County Clerk Title Fees	\$45,000	\$45,000
30404	Library Special Projects	\$1,202,300	\$1,202,300
30501	Solid Waste Mgmt	\$26,505,200	\$26,505,200
30502	Solid Waste Grant	\$182,000	\$182,000
30503	Public Works Tire Waste	\$450,000	\$450,000
30508	Public Works Sidewalk	\$43,000	\$43,000
30509	PW Surplus Parking Fund	\$7,454,300	\$7,454,300
30511	Public Works Paving	\$4,000,000	\$4,000,000
30600	Demolition Fund	\$275,000	\$275,000
30702	Advance Planning and Research	\$50,000	\$50,000
30704	Planning Grant Fund	\$165,700	\$165,700
30706	Regional Transportation Planning	\$3,583,400	\$3,583,400
30708	Nash Area MPO Other Grants	\$47,000	\$47,000
30764	Metro Area Computer Mapping	\$90,000	\$90,000
30801	Parks Special Projects	\$169,000	\$169,000
30802	Parks Resale Inventory	\$1,750,000	\$1,750,000
31000	Nashville Career Advancement Center Clearing	\$7,245,700	\$7,245,700
31500	MAC Administration and Leasehold	\$5,520,800	\$5,520,800
31501	MAC Local Programs	\$7,000	\$7,000
31502	MAC Headstart Grant	\$15,625,300	\$15,625,300
31503	MAC LIEAHP Grant	\$5,151,500	\$5,151,500
31504	MAC CSBG Grant	\$1,299,100	\$1,299,100
31505	MAC Summer Food	\$848,600	\$848,600
31506	MAC CACFP	\$1,002,000	\$1,002,000
31508	MAC BF/AF Care Program	\$272,800	\$272,800
31511	MAC Parent Club Federal Funds	\$4,500	\$4,500
31512	MAC Community Srvc Assistance	\$364,800	\$364,800
31514	MAC Comsrv Poverty Summit	\$25,100	\$25,100
31519	MAC Share the Warmth	\$40,000	\$40,000
32051	Office of Family Safety Grant Fund	\$370,400	\$370,400
32137	Social Services Homelessness Grant	\$127,500	\$127,500
32200	HEA Health Dept Grant Fund	\$24,341,600	\$24,341,600
32211	Historical Commission Grant Fund	\$20,000	\$20,000
32219	DA District Attorney Grant Fund	\$198,000	\$198,000
32226	Juvenile Court Grant Fund	\$450,800	\$450,800
32228	STC State Trial Courts Grant Fund	\$3,119,500	\$3,119,500
32229	GSC Veteran's Treatment Court Operations	\$20,000	\$20,000
32230	SHE Sheriff Grant Fund	\$117,700	\$117,700
32231	Police Grant Fund	\$953,400	\$953,400
32237	Social Services Grant Fund	\$695,600	\$695,600
32241	Art Commission Grant Fund	\$85,000	\$85,000
32250	OEM Grant Fund	\$934,700	\$934,700
32300	PAR Parks Dept Grant Fund	\$341,500	\$341,500
33000	PAR Parks Master Plan	\$231,800	\$231,800
33024	Criminal Crt Clk Victims Asst	\$139,000	\$139,000
38005	Gulch Central Business Imp Dst	\$482,000	\$482,000

INTERNAL SERVICE FUNDS:

55146	MNPS Print Shop	\$600,000	\$600,000
51137	Information Technology Services	\$24,090,300	\$24,090,300
51154	Office of Fleet Management	\$22,560,100	\$22,560,100
51180	Treasury Management	\$826,000	\$826,000

ENTERPRISE FUNDS:

35135	MNPS Charter School	\$111,456,000	\$111,456,000
35158	MNPS School Lunchroom	\$56,775,100	\$56,775,100
60008	Sports Authority	\$859,100	\$859,100
60152	Farmer's Market	\$1,952,700	\$1,952,700
60156	State Fair	\$3,290,300	\$3,290,300
60161	Municipal Auditorium	\$1,873,200	\$1,873,200

Section I: General Services District
Schedule D: Special Revenue, Internal Service, & Enterprise Funds
Revenues and Expenditures

Fiscal Year
\$2,018

Fund Number	Description	Revenues and Fund Balances	Appropriations
60271	Music City Center Operations	\$38,417,800	\$38,417,800
61190	Surplus Property Auction	\$1,029,600	\$1,029,600
61200	Police Impound	\$475,000	\$375,000
68201	DES Oper General Acct	\$21,288,100	\$21,288,100

SECTION II: THE URBAN SERVICES DISTRICT

Provisions for Prorating Property Taxes:

2016 (Preceding) and Prior Years: 2016 and prior years' Property Taxes of the Urban Services District and/or the former City of Nashville, collected during Fiscal Year 2018, are to be prorated consistent with the tax levy ordinance applicable for the tax year and fiscal year in which the tax was originally levied.

2017 Property Taxes: 2017 Property Taxes of the Urban Services District, collected during Fiscal Year 2018, are to be prorated consistent with the tax levy ordinance for Fiscal Year 2018.

Therefore, all such taxes are prorated as follows:

<u>Fund</u>	<u>Percent</u>
18301 USD General Fund	85.5655%
28315 USD Debt Service Fund	14.4345%
	<u>100.0000%</u>

Section II: Urban Services District
Fiscal Year
Schedule A: Estimated Revenues & Appropriated Fund Balances Supporting Appropriations
2018

Account Number	Revenue Source Or Description	18301 General Fund	28315 Debt Service Fund	Total
PROPERTY TAXES:				
Property Taxes - Current Year				
401110	Real Property - current year	\$79,671,200	\$13,441,100	\$93,112,300
401120	Personal Property - current year	5,663,600	955,400	6,619,000
401130	Public Utility - current year	2,679,400	452,000	3,131,400
401201	Delinqnt RealPrpTaxSold-cur yr	2,192,800	369,000	2,561,800
	Subtotal Property Taxes - Current Year	\$90,207,000	\$15,217,500	\$105,424,500
Property Taxes - Non Current Year				
401212	Real-Collection -preceding year	\$165,000	\$67,000	\$232,000
401222	Personal Collection - preceding year	23,400	35,600	59,000
401224	Personal Collection-C&M - preceding year	23,500	11,000	34,500
401310	Real Property-C&M -preceding year	40,000	9,000	49,000
401320	Personalty-Trustee-prior	24,100	5,300	29,400
401324	Personal-C & M Tax Lit Pri	17,400	7,200	24,600
401510	Interest/Penalty - Trustee	79,800	0	79,800
401520	Interest/Penalty - Collections	54,300	0	54,300
401530	Interest/Penalty - C & M	22,000	0	22,000
401542	Interest Prop Tax Sold	138,200	0	138,200
401610	In-Lieu - current	17,700,400	0	17,700,400
401960	Premium Prop Tax Sold	205,900	0	205,900
	Subtotal Property Taxes - Non Current Year	\$18,494,000	\$135,100	\$18,629,100
TOTAL PROPERTY TAXES		\$108,701,000	\$15,352,600	\$124,053,600
OTHER TAXES, LICENSES, AND PERMITS:				
403204	Alcoholic Beverage Gross Receipts Tax	\$9,689,100	\$0	\$9,689,100
403206	Business Tax	1,000,000	0	1,000,000
TOTAL OTHER TAXES, LICENSES, AND PERMITS		\$10,689,100	\$0	\$10,689,100
REVENUE FROM OTHER GOVERNMENT AGENCIES:				
Other Agencies - State Direct				
406405	Gas & Fuel - City	\$1,500,000	\$0	\$1,500,000
406415	TN Cost Reimbursement	364,800	0	364,800
	Subtotal Other Agencies - State Direct	\$1,864,800	\$0	\$1,864,800
TOTAL REVENUE FROM OTHER GOVERNMENTS AGENCIES		\$1,864,800	\$0	\$1,864,800
CHARGES FOR CURRENT SERVICES:				
Charges for Current Services - Goods				
407747	Fire Protection	\$63,000	\$0	\$63,000
407756	Back Door Garbage Collection	2,563,000	0	2,563,000
407796	Fire Watch Fees	50,000	0	50,000
TOTAL CHARGES FOR CURRENT SERVICES		\$2,676,000	\$0	\$2,676,000
COMPENSATION FROM PROPERTY:				
408703	Subrogation Recoveries	\$100,000	\$0	\$100,000
TOTAL COMPENSATION FROM PROPERTY		\$100,000	\$0	\$100,000
OPERATING TRANSFERS IN				
431500	Transfer from Public Works Solid Waste for Debt Service	\$0	\$583,400	\$583,400
431510	Transfer Debt Service - DES Self Funding	0	1,258,200	1,258,200
TOTAL OPERATING TRANSFERS IN		\$0	\$1,841,600	\$1,841,600
GRAND TOTAL REVENUE TO URBAN SERVICES DISTRICT		\$124,030,900	\$17,194,200	\$141,225,100

Section II: Urban Services District**Fiscal Year****Schedule A: Estimated Revenues & Appropriated Fund Balances Supporting Appropriations****2018**

		18301	28315	
Account		General	Debt Service	
Number	Revenue Source Or Description	Fund	Fund	Total
APPROPRIATIONS OF FUND BALANCES:				
335000	Undesignated Fund Balance	\$0	\$4,080,400	\$4,080,400
TOTAL REVENUE TO SUPPORT APPROPRIATIONS		\$124,030,900	\$21,274,600	\$145,305,500

Section II:
Schedule B:

Urban Services District
General Fund Appropriations

Fiscal Year
2018

Dept Number	Description	Department or Function Total
GENERAL GOVERNMENT:		
01	Administrative	
	Internal Support:	
01191301	Insurance and Reserve	\$114,500
01191308	Judgements and Losses	7,800
01191315	Pay Plan Improvements*	<u>1,775,400</u>
	* Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.	
	Subtotal Internal Support	<u>\$1,897,700</u>
	Employee Benefits:	
01191102	Police/Fire Retirement Match	\$8,873,000
01191103	Civil Service Retirement Match	5,424,700
01191106	Teacher Pensions Match	4,592,400
01191109	Health Insurance Match	1,500,200
01191112	Pensioners IOD	300,100
01191113	Employee IOD	850,400
01191115	Life Insurance Match	60,900
01191140	Benefits Adjustments*	1,671,400
	* Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation, and the fringe benefit budget appropriations of the various departments and accounts of this fund, to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.	
	Subtotal Employee Benefits	<u>\$23,273,100</u>
	Contingency:	
01191224	Contingency Subrogation*	\$100,000
	* Account 01191224 is subject to transfer to various departments, agencies, etc. upon approval of the of the Department of Law and submittal of budget detail to the Department of Finance.	
01191309	Contingency Account	<u>0</u>
	Subtotal Contingency	<u>\$100,000</u>
	TOTAL GENERAL GOVERNMENT	<u>\$25,270,800</u>
LAW ENFORCEMENT AND CARE OF PRISONERS:		
31	Extra Police Protection	<u>\$481,000</u>
	TOTAL LAW ENFORCEMENT AND CARE OF PRISONERS FUNCTION	<u>\$481,000</u>
FIRE PREVENTION AND CONTROL:		
32	Fire	<u>\$71,170,700</u>
	TOTAL FIRE PREVENTION AND CONTROL FUNCTION	<u>71,170,700</u>
REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT:		
	Economic Development:	
01	01191998 Tax Increment Payment - MDHA	<u>\$2,315,200</u>
	TOTAL REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT FUNCTION	<u>\$2,315,200</u>
RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT:		
01	Community Support:	
	01191326 Property Tax Relief	<u>\$350,000</u>
	TOTAL RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT	<u>\$350,000</u>

Section II:
Schedule B:

Urban Services District
General Fund Appropriations

Fiscal Year
2018

<u>Dept Number</u>	<u>Description</u>	<u>Department or Function Total</u>
INFRASTRUCTURE AND TRANSPORTATION		
42	Public Works USD General Fund Functions	\$10,116,200
42	Public Works USD Waste Management Transfers	<u>14,327,000</u>
TOTAL INFRASTRUCTURE AND TRANSPORTATION		<u>\$24,443,200</u>
TOTAL GENERAL FUND OF THE URBAN SERVICES DISTRICT		<u>\$124,030,900</u>

Section II: Urban Services District
Schedule C: Debt Services Funds Appropriations

Fiscal Year
2018

Appropriation by Fund:

28315	USD Debt Service (BU- 90191000)				Appropriation
	TOTAL DEBT SERVICE FUNDS - USD				\$21,274,600
					\$21,274,600

Debt Service Requirements by Fund

		PRINCIPAL	INTEREST	OTHER	TOTAL
28315	USD Debt Service (BU- 90191000)				
	Outstanding G.O. USD Bonds	\$13,931,800	\$10,703,100	\$0	\$24,634,900
	Tax Increment Payment - MDHA	0	0	462,000	462,000
	Redemption, Cremation and Management Fees	0	0	130,000	130,000
	Treasury Internal Service Fees	0	0	26,000	26,000
	Debt Service Paid Directly by DES	0	0	(4,179,800)	(4,179,800)
	Commerical Paper (Bonds Anticipation Loans)	0	201,500	0	201,500
	TOTAL U.S.D. DEBT SERVICE FUND (28315 / 90191000)	\$13,931,800	\$10,904,600	(\$3,561,800)	\$21,274,600

Section II: Special, Working Capital, and Enterprise Fund
Schedule D: Revenues and Expenditures

Fiscal Year
2018

Be it herein enacted that the fund balances as of June 30, 2016, and the total amounts of the annual receipts of the following Special, Working Capital, and Enterprise Funds, as herein listed be and the same are hereby anticipated in the amounts and for the purposes herein specified as follows:

Fund Number	Description	Revenues and Fund Balances	Expenditures
WATER AND SEWER FUNDS:			
67311	Water and Sewer Revenue Fund	\$214,043,000	\$214,043,000
67331	Water and Sewer Operating	\$128,411,200	\$128,411,200
27312	Water and Sewer Debt Service	\$69,614,600	\$69,614,600
47335	Water and Sewer Extension and Replacement	\$35,733,800	\$35,733,800
67332	Water and Sewer Operating Reserve	\$369,400	\$369,400
67431	W&S SW Stormwater Operating	\$34,622,200	\$34,622,200

Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer budget appropriations between these funds during the fiscal year.

SECTION III

BE IT FURTHER ENACTED: That this ordinance shall take effect from and after its passage, the welfare of the Metropolitan Government of Nashville and Davidson County requiring it.

APPROVED AS TO AVAILABILITY
OF FUNDS:

INTRODUCED BY:

F/omaxsdueal
Director of Finance

John Cooper


Budget Officer

APPROVED AS TO FORM AND LEGALITY:


Metropolitan Attorney

Members of the Metropolitan Council

ORIGINAL

METROPOLITAN COUNTY COUNCIL

SUBSTITUTE Bill No. BL2017-722

A bill to be entitled: The Budget Ordinance of
the Metropolitan Government of Nashville
and Davidson County, Tennessee for Fiscal
Year 2018

Introduced _____

Passed First Reading _____

Amended _____

Passed Second Reading _____

SUBSTITUTE FILED
AMENDED & *Passed Third Reading* JUN 20 2017

Approved JUN 21 2017

By _____

Metropolitan Mayor

Advertised _____

Effective Date _____

SUBSTITUTE ORDINANCE NO. BL2017-723

An ordinance establishing the tax levy in the general services district for the fiscal year 2017-2018, and declaring the amount required for the annual operating budget of the urban services district, pursuant to section 6.07 of the Metropolitan Charter.

BE IT ENACTED BY THE COUNCIL OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY:

Section 1. That the tax levy for the General Services District of the Metropolitan Government of Nashville and Davidson County for the fiscal year 2017-2018 on each \$100.00 assessed value of all property, real, tangible personal, intangible personal and mixed, within the General Services District, shall be \$ 2.755 prorated and distributed as follows:

1. General Fund	\$ 1.338	per \$100.00
2. School Fund	\$.994	per \$100.00
3. Debt Service Fund	\$.297	per \$100.00
4. School Debt Service Fund	<u>\$.126</u>	per \$100.00
Total Levy General Services District	\$ 2.755	per \$100.00


Section 2. That \$0.05 per \$100.00 of the revenue of the General Services District General Fund generated from this tax levy collected from the area of the Urban Services District will be deposited to the credit of the General Fund of the Urban Services District.

Section 3. Pursuant to Section 6.07 of the Charter, BE IT HEREBY DETERMINED AND DECLARED that the annual operating budget of the Urban Services District for the fiscal year 2017-2018 requires \$105,424,500 by a property tax levy therein, and the Urban Council is hereby directed to levy a tax upon all property, real, tangible personal, intangible personal and mixed, within the Urban Services District of \$0.400 per \$100.00 of assessed valuation, prorated and distributed as follows:

1. General Fund	\$0.334	Per \$100.00
2. Debt Service Fund	<u>\$0.066</u>	Per \$100.00
Total Levy Urban Services District	\$0.400	Per \$100.00

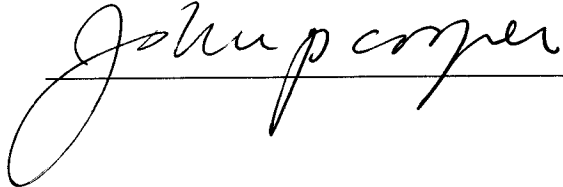
Section 4. This ordinance shall take effect from and after its passage, the welfare of the Metropolitan Government of Nashville and Davidson County requiring it.

APPROVED FOR PROPER BUDGET
PROCEDURES:

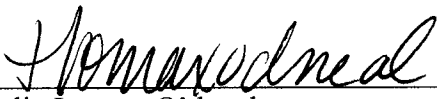


Tony Neumaier
Budget Officer

INTRODUCED BY:




APPROVED AS TO AVAILABILITY OF
FUNDS:



Talia Lomax-O'dneal
Director of Finance

Member(s) of Council

APPROVED AS TO FORM AND
LEGALITY:



Jon Cooper
Director of Law

ORIGINAL

METROPOLITAN COUNTY COUNCIL

SUBSTITUTE Bill No. BL2017-723

An ordinance establishing the tax levy in the general services district for the fiscal year 2017-2018, and declaring the amount required for the annual operating budget of the urban services district, pursuant to section 6.07 of the Metropolitan Charter.

Introduced _____

Passed First Reading _____

Amended _____

SUBSTITUTED
& *Passed Second Reading* JUN - 6 2017

Passed Third Reading JUN 20 2017

Approved JUN 21 2017

By _____

Metropolitan Mayor

Advertised _____

Effective Date _____

SUBSTITUTE URBAN COUNCIL RESOLUTION NO. RS2017-_____

A resolution levying a property tax and establishing the tax rate for such tax levy in the urban services district of The Metropolitan Government of Nashville and Davidson County for the Fiscal Year 2017-2018.

BE IT RESOLVED BY THE URBAN COUNCIL OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY:


Section 1. That there is hereby levied a tax upon all property, real, tangible personal, intangible personal and mixed, within the Urban Services District of the Metropolitan Government of Nashville and Davidson County for the fiscal year 2017-2018 of \$105,424,500 on each \$100.00 assessed value of all property, real, tangible personal, intangible personal and mixed, within the Urban Services District, prorated and distributed as follows:

1. General Fund	\$ 0.334	per \$100.00
2. Debt Service Fund	\$ <u>0.066</u>	per \$100.00
Total Levy Urban Services District	\$ 0.400	per \$100.00

Section 2. That the amount of revenue generated in accordance with Section 2 of Substitute Ordinance No. BL2017-723 of the Metropolitan County Council will be deposited to the credit of the General Fund of the Urban Services District.

Section 3. This Resolution shall take effect from and after its adoption, the welfare of The Metropolitan Government of Nashville and Davidson County requiring it.

APPROVED AND RECOMMENDED BY:

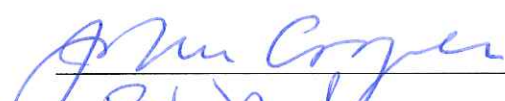


Talia Lomax-O'dneal
Director of Finance



Tony Neumaier
Budget Officer

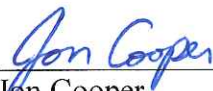
INTRODUCED BY:



Bob Miller

Member(s) of Council

APPROVED AS TO FORM AND LEGALITY:



Jon Cooper
Director of Law

ORIGINAL

URBAN ~~METROPOLITAN COUNTY COUNCIL~~
XXXXXXXXXXXXXXXXXXXX

SUBSTITUTE Resolution No. RS2017-57

A resolution levying a property tax and establishing the tax rate for such tax levy in the urban services district of The Metropolitan Government of Nashville and Davidson County for the Fiscal Year 2017-2018.

SUBSTITUTE

Introduced JUN 20 2017

Amended _____

Adopted JUN 20 2017

Approved JUN 21 2017

By 
Metropolitan Mayor

Public Investment Plan Review

Explanation of the Public Invest Plan (PIP) Process for FY 2017:

In FY 2017, the Metropolitan Government of Nashville and Davidson County implemented a new Public Investment Plan (PIP) program. PIPs are an innovative new way of approaching budgeting that has challenged Metro departments and agencies to think creatively about how they can collaborate on citizen-centered pilot initiatives. All departments were invited to participate by convening a group of stakeholders and finding an innovative solution to a common problem. Collaboration was encouraged, both inside of Metro and with entities outside of government. Once the proposals were submitted, each group then gave a 7-minute presentation to a review panel, followed by a brief question and answer period.

Mayor Megan Barry, along with a panel including Finance Director Talia Lomax-O'dneal, Chief Operating Officer Rich Riebeling, Director of Innovation Nancy Shapiro, and Michael Burcham, CEO of Narus Health and founding President of the Nashville Entrepreneur Center reviewed and critiqued the PIPs as presented by Metro departments and agencies. In total 34 PIPs were submitted; 17 were approved. Every PIP, however, had value in that they illuminated common problems faced by every department. We are committed to addressing the issues brought forth in these PIPs.

All specific PIP information can be found at: <http://www.nashville.gov/Finance/Public-Investment-Plans.aspx>. Through that link, each PIP has a webpage with PDF copies of the PowerPoint proposal (if used) that was presented to the PIP panel, the charter document, and quarterly status reports. The charter contains any revisions to the original proposal, actions to be taken in FY 2017, criteria for measuring success in FY 2017, expected project completion at the end of FY 2017, a signed agreement between the project's convener and the Finance Director, and a schedule for the filing of forms and reports.

The following tables contain a management summary of both the performance financially and programmatically. We have included a simple color coded status to provide a quick way to assess the overall performance of each PIP.

For the financial summary, we used the following:

Green—Meeting financial goals

Yellow—Partially meeting financial goals with other goals possibly requiring attention

Red—Not meeting some or all goals with intervention needed by proposer

For the programmatic summary, we used the following:

Green—Meeting all programmatic goals

Yellow—Partially meeting programmatic goals with other goals possibly requiring attention

Red—Not meeting some or all programmatic goals with intervention needed by proposer

If either the financial or the programmatic goals fall into the Yellow or Red category, an explanation or formal written action plan addressing what is preventing achieving the specific goal and the steps needed for compliance alignment may be requested.

Public Investment Plan Review

PIP	Running Status	Budget	Quarter 1 Actuals	Quarter 2 Actuals	Quarter 3 Actuals	Quarter 4 Actuals	Year-to-date Actuals	Percentage of Budget	Variance
Animal Welfare	No funding issues	125,000	17,850	28,359	0	0	46,209	37.0%	78,791
Capital Improvements Planning	No funding issues	167,300	21,356	40,185	0	0	61,541	36.8%	105,759
Community Mental Health System Improvement	No funding issues	93,900	0	2,500	0	0	2,500	2.7%	91,400
Constituent Relationship Management	No funding issues	1,500,000	0	37,570	0	0	37,570	2.5%	1,462,430
Digital Inclusion	No funding issues	100,000	0	0	0	0	0	0.0%	100,000
E-filing and DMS	No funding issues	1,250,000	0	0	0	0	0	0.0%	1,250,000
Expanded School Health Program	No funding issues	60,000	0	0	0	0	0	0.0%	60,000
Food System Development Project	No funding issues	30,000	0	930	0	0	930	3.1%	29,070
Minority Enterprise Growth and Needs Study	No funding issues	150,000	0	0	0	0	0	0.0%	150,000
Nashville Construction Readiness Partnership	No funding issues	475,000	17,547	39,922	0	0	57,469	12.1%	417,531
NECAT City Service	No funding issues	50,000	0	12,500	0	0	0	25.0%	37,500
Pay for Success-High Quality Pre-K	No funding issues	31,000	10,700	0	0	0	10,700	34.5%	20,300
Restorative Justice & the Arts	No funding issues	88,700	0	0	0	0	0	0.0%	88,700
Special Event/Parking Program	No funding issues	58,100	0	9,720	0	0	9,720	16.7%	48,380
Steering Clear	No funding issues	0	0	0	0	0	0	0.0%	0
The Bridge	No funding issues	1,000,000	0	0	0	0	0	0.0%	1,000,000

Public Investment Plan Review

PIP	Q1 Status	Q2 Status	Q3 Status	Q4 Status	Description
Animal Welfare	Work has begun	Work has begun			Implement an animal welfare model in which 100% safe placement of every health and treatable animal is the definitive sheltering practice. 70% of ytd target goal has been reached for spay/neuter of cats; See page 7 of full 2nd Quarter Performance Report* for reference.
Capital Improvements Planning	Planning stage completed	Planning stage completed			Current CIB doesn't represent true picture of Nashville's capital needs. Plan is to use the CIB for long-term planning and; 1) align with NashvilleNext, 2) Coordinate work, 3) Coordinate priorities.
Community Mental Health System Improvement	On schedule	On schedule			Serve the community and improve outcomes for people with mental illness through focus areas and action items.
Constituent Relationship Management	Timeline will be adjusted	Work has begun			Create an efficient and responsive program with appropriate technology to effectively provide services and information to population.
Digital Inclusion	On schedule	On schedule			Connect those without technology access.
E-filing and DMS	On schedule	On schedule			Create an e-filing and document management system for court records.
Expanded School Health Program	On schedule	On schedule			Increase access to school nurses to address the full spectrum of health issues.
Food System Development Project	Timeline will be adjusted	Work has begun			Integrate Metro into the regional food system; identify misalignment between supply and demand for fresh, healthier food and fill the gaps.
Minority Enterprise Growth and Needs Study	On schedule	On schedule			Increase opportunity for minorities to engage in the business development and growth.
Nashville Construction Readiness Partnership	On schedule	On schedule			Increase employment opportunities for those in Davidson County by improving training and communication.
NECAT City Service	On schedule	On schedule			Create a dedicated mechanism to inform the public of the arts and community organizations services and programs.
Pay for Success-High Quality Pre-K	On schedule	On schedule			Support development costs associated with implementing Pay for Success to increase the number of high quality Pre-K seats in Davidson County.
Restorative Justice & the Arts	On schedule	On schedule			Innovatively approach juvenile justice by connecting each child with their family through community services.
Special Event/Parking Program	On schedule	On schedule			Address special event parking during major events at several locations.
Steering Clear	On schedule	On schedule			Decrease the number of individuals that lose their drivers license ending unnecessary interaction with the justice system.
The Bridge	On schedule	On schedule			Create short-term housing for children who are not legally eligible to be detained.



Internal Service Fees

Internal Service Funds

Internal service funds are used by Metro Government to identify and account for costs incurred by one department in order to provide goods and services to other departments and agencies. For FY18, the Internal Service Funds that recover their budget through billings to departments will be Information Technology Services, Fleet Management, Radio Shop, and Surplus Property. The services provided by these funds will be funded by the General Fund. Below is a brief description of the services provided by each fund:

- Information Technology Service (ITS) – Infrastructure and support functions related to applications, voice and data connectivity and security, mail and access management, file storage, servers, technical help desk, data center operations, some radio communication services, and personal computing devices.
- Fleet Management (Fleet) – Fleet management, fuel services, and maintenance.
- Surplus Property – Handling and disposition of surplus property.

In each department's budget pages, you will find a highlight for their total budget change in Internal Service Fees. Below are two schedules that show the details of the FY18 billings and the FY18-FY17 budget change broken down by Internal Service Fund.

Summary Schedule FY2018 Internal Service Billings					
	ITS FY18 Billings	Fleet FY18 Billings	Radio FY18 Billings	Surplus Property FY18 Billings	Total FY18 Billings
10101 GSD General					
002 Metropolitan Council	77,400	0	0	600	78,000
003 Metropolitan Clerk	67,100	1,800	0	200	69,100
004 Mayor's Office	100,300	0	0	4,700	105,000
005 Election Commission	214,500	3,700	0	700	218,900
006 Law	94,100	1,600	0	1,600	97,300
007 Planning Commission	410,300	400	0	2,400	413,100
008 Human Resources	242,300	500	0	1,400	244,200
009 Register of Deeds	108,300	0	0	100	108,400
010 General Services	522,100	34,800	9,700	6,400	573,000
011 Historical Commission	44,200	0	0	300	44,500
015 Finance	287,400	0	0	2,300	289,700
016 Assessor of Property	342,300	55,500	0	2,100	399,900
017 Trustee	451,700	2,100	0	700	454,500
018 County Clerk	133,800	9,200	0	1,200	144,200
019 District Attorney	138,200	16,500	4,700	2,400	161,800
021 Public Defender	80,400	2,700	0	2,200	85,300
022 Juvenile Court Clerk	40,700	600	0	500	41,800
023 Circuit Court Clerk	44,700	3,200	0	900	48,800
024 Criminal Court Clerk	82,800	16,500	0	1,600	100,900
025 Clerk and Master - Chancery	24,000	0	0	400	24,400
026 Juvenile Court	137,200	14,600	9,100	3,800	164,700
027 General Sessions Court	148,200	700	2,900	3,200	155,000
028 State Trial Courts	212,900	76,800	3,100	3,300	296,100
029 Justice Integration Services	166,900	0	0	700	167,600
030 Sheriff	670,100	959,300	142,700	23,600	1,795,700
031 Police	3,158,000	6,736,400	745,300	53,200	10,692,900
032 Fire	780,900	1,766,900	59,300	33,100	2,640,200
033 Codes Administration	732,400	163,900	0	2,600	898,900
034 Beer Board	24,400	12,600	1,600	100	38,700
035 Agricultural Extension	24,900	0	0	100	25,000
036 Soil and Water Conservation	10,400	0	0	0	10,400
037 Social Services	122,200	24,300	0	2,300	148,800
038 Health	1,108,700	116,700	13,500	12,400	1,251,300
039 Public Library	1,735,600	85,200	1,400	8,400	1,830,600
040 Parks	567,200	1,205,800	15,100	10,900	1,799,000
041 Arts Commission	32,100	0	0	900	33,000
042 Public Works	431,200	2,482,700	64,700	8,300	2,986,900
044 Human Relations Commission	28,700	0	0	100	28,800
047 Criminal Justice Planning	13,300	0	0	100	13,400
048 Internal Audit	54,000	0	0	400	54,400
049 Office of Emergency Management	80,700	35,900	42,500	300	159,400
051 Office of Family Safety	25,100	0	0	300	25,400
070 Community Education Commission	39,300	0	0	200	39,500
091 ECC Emergency Comm Center	243,500	0	24,300	4,000	271,800
10101 GSD General	14,054,500	13,830,900	1,139,900	205,000	29,230,300

Internal Service Fees

Summary Schedule FY2018 Internal Service Billings					
	ITS FY18 Billings	Fleet FY18 Billings	Radio FY18 Billings	Surplus Property FY18 Billings	Total FY18 Billings
18301 USD General					
032 Fire	0	2,890,000	232,500	0	3,122,500
042 Public Works	0	364,000	0	6,600	370,600
18301 USD General	0	3,254,000	232,500	6,600	3,493,100
General Fund Subsidies					
30501 Solid Waste Operations	34,500	1,801,100	0	9,900	1,845,500
60008 Sports Authority - CU	20,500	0	0	400	20,900
68201 DES Oper General Acct	12,900	0	0	0	12,900
General Fund Subsidies	67,900	1,801,100	0	10,300	1,879,300
Total Other Special Rev/Grants Funds					
30101 Metro Major Drug Program	27,400	0	0	0	27,400
31000 NCAC Expenditure Clearing	81,800	0	0	0	81,800
31500 MAC Admin & Leasehold	371,900	0	0	7,100	379,000
31502 MAC Headstart Grant	0	365,400	0	0	365,400
32226 JUV Juv Court Grant Fund	0	17,300	0	0	17,300
32228 STC St Trial Ct Grant Fund	0	2,100	0	0	2,100
35131 MNPS General Purpose	2,148,400	18,500	261,100	0	2,428,000
51137 Information Technology Service	0	39,400	0	6,300	45,700
51154 Office of Fleet Management	1,278,200	0	7,200	6,000	1,291,400
51180 Treasury Management	20,600	0	0	300	20,900
60152 Farmers Market	25,300	0	0	500	25,800
60156 State Fair	74,900	0	0	0	74,900
60161 Municipal Auditorium	25,400	0	0	500	25,900
60162 Convention Center	255,200	0	0	0	255,200
61190 Surplus Property Auction	41,900	3,100	0	0	45,000
67331 W&S Operating	1,858,200	2,479,500	14,800	25,300	4,377,800
67431 W&S SW Stormwater Operating	0	490,600	0	25,400	516,000
Total Other Special Rev/Grants Funds	6,209,200	3,415,900	283,100	71,400	9,979,600
Direct Billings to Outside Accounts/Fund Balance	1,700,200	407,300	0	739,800	2,847,300
Grand Total	22,031,800	22,709,200	1,655,500	1,033,100	47,429,600

Internal Service Fees

Summary Schedule FY2018 Internal Service Budget Variances FY2018 – FY2017

	ITS FY18- FY17 Budget Variance	Fleet FY18- FY17 Budget Variance	Radio FY18- FY17 Budget Variance	Surplus Property FY18-FY17 Budget Variance	Total FY18- FY17 Budget Variance
10101 GSD General					
002 Metropolitan Council	25,500	0	0	100	25,600
003 Metropolitan Clerk	5,900	100	0	0	6,000
004 Mayor's Office	28,900	0	0	2,800	31,700
005 Election Commission	17,300	600	0	(800)	17,100
006 Law	200	(1,400)	0	100	(1,100)
007 Planning Commission	72,200	(1,500)	0	(500)	70,200
008 Human Resources	(17,000)	(1,400)	0	100	(18,300)
009 Register of Deeds	4,900	0	0	0	4,900
010 General Services	80,300	(31,500)	(400)	(5,800)	42,600
011 Historical Commission	5,200	0	0	100	5,300
015 Finance	6,300	0	0	(200)	6,100
016 Assessor of Property	4,400	5,100	0	100	9,600
017 Trustee	(60,900)	0	0	0	(60,900)
018 County Clerk	100	(3,200)	0	0	(3,100)
019 District Attorney	(3,900)	(1,000)	(700)	100	(5,500)
021 Public Defender	5,000	(1,400)	0	100	3,700
022 Juvenile Court Clerk	7,100	(1,300)	0	0	5,800
023 Circuit Court Clerk	1,100	(1,500)	0	0	(400)
024 Criminal Court Clerk	2,900	14,400	0	0	17,300
025 Clerk and Master - Chancery	(4,100)	0	0	0	(4,100)
026 Juvenile Court	11,300	(4,200)	(1,400)	0	5,700
027 General Sessions Court	(53,500)	(4,200)	(200)	200	(57,700)
028 State Trial Courts	23,100	20,300	(500)	0	42,900
029 Justice Integration Services	7,000	0	0	0	7,000
030 Sheriff	(2,000)	51,700	5,600	(100)	55,200
031 Police	246,800	524,200	(47,500)	(100)	723,400
032 Fire	32,400	52,900	2,200	200	87,700
033 Codes Administration	156,900	22,200	0	100	179,200
034 Beer Board	0	7,200	0	0	7,200
035 Agricultural Extension	1,400	0	0	0	1,400
036 Soil and Water Conservation	500	0	0	0	500
037 Social Services	4,100	14,900	0	300	19,300
038 Health	74,500	6,000	(200)	0	80,300
039 Public Library	42,600	1,700	100	300	44,700
040 Parks	20,900	(168,900)	(1,100)	(200)	(149,300)
041 Arts Commission	(300)	0	0	100	(200)
042 Public Works	(35,900)	150,700	(6,700)	500	108,600
044 Human Relations Commission	2,500	0	0	0	2,500
047 Criminal Justice Planning	700	0	0	0	700
048 Internal Audit	3,100	0	0	0	3,100
049 Office of Emergency Management	(11,200)	(68,100)	(3,800)	0	(83,100)
051 Office of Family Safety	4,200	0	0	300	4,500
070 Community Education Commission	10,800	0	0	0	10,800
091 ECC Emergency Comm Center	15,000	0	(200)	100	14,900
10101 GSD General	736,300	582,400	(54,800)	(2,100)	1,261,800
18301 USD General					
032 Fire	0	79,900	(52,600)	0	27,300
042 Public Works	0	222,400	0	200	222,600
18301 USD General	0	302,300	(52,600)	200	249,900
General Fund Subsidies					
30501 Solid Waste Operations	1,000	(461,300)	0	300	(460,000)
60008 Sports Authority - CU	3,500	0	0	0	3,500
68201 DES Oper General Acct	900	0	0	0	900
General Fund Subsidies	5,400	(461,300)	0	300	(455,600)
Total Other Special Rev/Grants Funds					
30101 Metro Major Drug Program	(1,600)	0	0	0	(1,600)
30102 DUI Defender	0	0	(100)	0	(100)
31000 NCAC Expenditure Clearing	6,400	0	0	0	6,400
31500 MAC Admin & Leasehold	23,900	0	0	(800)	23,100
31502 MAC Headstart Grant	0	8,200	0	0	8,200
32226 JUV Juv Court Grant Fund	0	(2,400)	0	0	(2,400)

Internal Service Fees

Summary Schedule FY2018 Internal Service Budget Variances FY2018 – FY2017

	ITS FY18- FY17 Budget Variance	Fleet FY18- FY17 Budget Variance	Radio FY18- FY17 Budget Variance	Surplus Property FY18-FY17 Budget Variance	Total FY18- FY17 Budget Variance
32228 STC St Trial Ct Grant Fund	0	(800)	0	0	(800)
32237 Social Services Grant Fund	(13,900)	(7,500)	0	(300)	(21,700)
35131 MNPS General Purpose	60,700	18,500	(21,500)	0	57,700
51137 Information Technology Service	0	400	0	200	600
51153 Radio Shop	0	0	200	6,000	0
51154 Office of Fleet Management	6,300	0	0	300	12,500
51180 Treasury Management	500	0	0	0	800
60152 Farmers Market	(600)	0	0	0	(600)
60156 State Fair	(7,000)	0	0	0	(7,000)
60161 Municipal Auditorium	1,900	0	0	100	2,000
60162 Convention Center	255,200	0	0	0	255,200
61190 Surplus Property Auction	9,500	(4,300)	0	0	5,200
67331 W&S Operating	131,500	334,300	(1,400)	1,100	465,500
67431 W&S SW Stormwater Operating	0	26,700	0	1,200	27,900
Total Other Special Rev/Grants Funds	472,800	373,100	(22,800)	7,800	830,900
Direct Billings to Outside Accounts/Fund Balance	1,700,200	407,300	0	739,800	2,847,300
Grand Total	2,914,700	1,203,800	(130,200)	746,000	4,734,300

Internal Service Fees

Internal Service Allocation Methods

To help explain how the remaining internal service charges are calculated the following schedules outline how the costs are allocated for each of the internal service funds. Included are the list of activities in each department; the basis on which the costs of each particular activity are allocated; the total number of allocation units; the total cost to departments; the resulting cost per unit, where applicable; and a brief narrative example of how the allocation works. All schedules are based on the FY18 Budget.

Allocation Method by Activity					
General Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
Fleet Services (Preventative Maintenance/Major Maintenance/Asset Management)	Percent of Actual Usage Reported by OFM Fleet System	100%	Submitted by General Services	Submitted by General Services	Charges determined by recent actual usage statistics for departments
Fuel Services	Percent of Actual Usage Reported by Fuel Master & Wright Express system	100%	Submitted by General Services	Submitted by General Services	Charges determined by recent actual usage statistics for departments
Metro Surplus Property Auction	Customer Budget Size as Percentage of Total of Customer Department Budgets	N/A	\$293,300	Allocated	A department with 2% of Metro's budgeted expenditures will pay 2% of the costs allocated to departments.

Internal Service Fees

Allocation Method by Activity					
Information Technology Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
Standard Email (250MB)	Number of standard mailboxes	8,131	\$338,422	\$41.62	Department is charged \$3.47 per month per mailbox
Tier 1 Upgrade (500MB)	Additional cost above standard for upgrade to 500MB mailbox	2,309	\$60,369	\$26.15	Department is charged an additional \$2.18 per month for each Tier 1 mailbox
Tier 2 Upgrade (2GB)	Additional cost above standard for upgrade to 2GB mailbox	148	\$69,316	\$468.35	Department is charged an additional \$39.03 per month for each Tier 2 mailbox
Imaging Usage	Number of pages imaged	2,355,562	\$201,210	\$0.09	Department is charged \$.09 for each page imaged
Imaging Storage	Gigabytes of image storage required and access to imaged pages	8,473	\$469,490	\$55.41	Department is charged \$4.62 per month per GB of stored images
EBS HR and Payroll	Number of paychecks	515,220	\$1,060,284	\$2.06	Department is charged \$2.06 for each EBS paycheck
Kronos Time and Attendance	Number of Kronos transactions	61,706	\$186,691	\$3.03	Department is charged \$3.03 for each Kronos transaction
EBS General Accounting	Number of EBS financial transactions (GL, AP, invoices, etc.)	1,406,446	\$2,327,826	\$1.66	Department is charged \$1.66 for each EBS transaction
Procurement	Number of purchase orders processed using EBS and/or Procurement system	71,662	\$800,856	\$11.18	Department is charged \$11.18 for each procurement transaction
EBS and Procurement Storage	Number of stored paychecks, accounting transactions, and purchase orders	20,516,550	\$822,442	\$0.04	Department is charged \$0.04 annually for each stored transaction
Tax System	Allocated 100% to Trustee	N/A	\$335,832	N/A	Allocated 100% to Trustee
Land and Permitting System	Allocated to departments based on access, utilization, and transactions	% use	\$1,027,123	N/A	Allocated to depts based on % of use
Nashville.gov	Equally distributed across departments on the Nashville.gov platform	57	\$500,147	\$8,776.05	Departments on Nashville.gov are charged \$731.34 monthly
External Site - Full Support	Full support of sites external to Nashville.gov platform	3	\$52,234	\$17,411.33	Department is charged \$1,450.94 monthly per external site supported
"Web Traffic Tier 1 (0-10k Page Views)"	Number of web page views	N/A	\$0	\$0.00	Department not charged if less than 10,000 page views
"Web Traffic Tier 2 (10k - 100k Page Views)"	Number of web page views	862,488	\$20,954	\$0.024	Department is charged \$0.024 per page view
"Web Traffic Tier 3 (Above 100k Page Views)"	Number of web page views	15,978,600	\$164,164	\$0.010	Department is charged \$0.010 per page view
Application Maintenance & Support	Number of application support hours	4,977	\$343,037	\$68.93	Department is charged \$68.93 for each hour worked

Internal Service Fees

Allocation Method by Activity					
Information Technology Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
Database Support	Number of database support hours	3,435	\$166,135	\$48.36	Department is charged \$48.36 for each hour worked
Desk Side Support	Number of personal computing devices supported	7,575	\$2,550,425	\$336.82	Department is charged \$28.07 per month per device supported
PC Asset Management	Number of personal computing devices managed (purchased/inventory records mgmt)	10,133	\$493,494	\$48.70	Department is charged \$4.06 per month per device managed
AS/400	Portion of shared AS/400 resources used	1	\$107,454	\$107,454	Department is charged \$8,954.50 per month per each allocated unit
Physical Server Housing	Facility housing allocated by units of rack space for physical servers	99	\$320,675	\$3,239.14	Department is charged \$269.93 per month per device housed
Virtual Server Housing	Facility housing allocated by units of rack space for virtual servers	10	\$16,442	\$1,693.31	Department is charged \$141.11 per month per device housed
Managed Physical Server	Number of physical servers supported	210	\$907,466	\$4,321.27	Department is charged \$360.11 per month per physical server supported
Managed Virtual Server	Number of virtual servers supported	135	\$268,577	\$1,989.46	Department is charged \$165.79 per month per virtual server supported
Storage (GB)	Gigabytes of storage space allocated	933,917	\$458,905	\$0.49	Departments is charged \$0.04 per month per GB of storage space
Network Nodes	Number of connections to the Metro network. (computing devices, VPN accounts, multifunction devices, cameras and wireless access points)	14,094	\$6,469,574	\$459.03	Department is charged \$38.25 per month per connection
800 MHz Radio (Access to radio service w/Metro Owned Equipment)	Number of radios	7,113	\$1,466,600	\$206.19	Department is charged \$17.18 per month per connection
800 MHz Radio (Access to radio service w/o Metro Owned Equipment)	Number of radios	2,973	\$450,200	\$151.43	Department is charged \$12.62 per month per connection

02 Metropolitan Council-At a Glance

Mission To enact ordinances and resolutions that further public policy of the Metropolitan Government and provide supplemental constituent services through members of Metropolitan Council.

Budget Summary

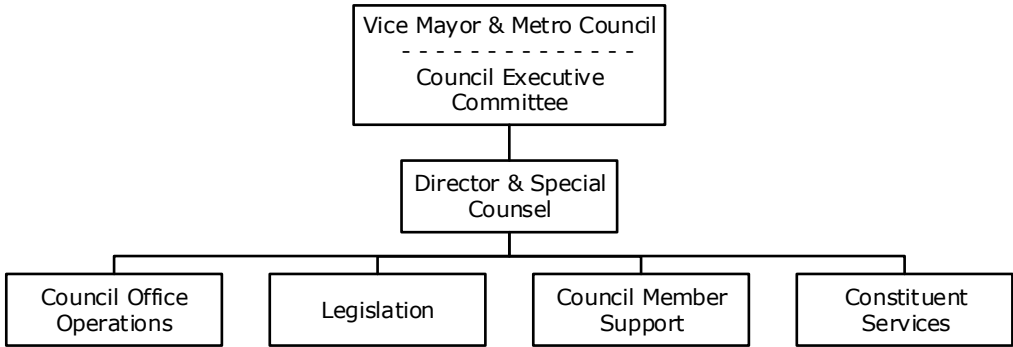
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 1,825,500	\$ 2,087,800	\$ 2,229,200
Total Expenditures and Transfers	<u>\$ 1,825,500</u>	<u>\$ 2,087,800</u>	<u>\$ 2,229,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 2.73	\$ 3.08	\$ 3.26

Positions	Total Budgeted Positions	49	54	55
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Contacts	Director of Council Office: Mike Jameson	email: mike.jameson@nashville.gov
	Finance Manager: Mike Curl	email: mike.curl@nashville.gov
	204 Metro Courthouse 37201	Phone: 615-862-6780

02 Metropolitan Council-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

02 Metropolitan Council-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Staff Increase			
Info Sys Advisor 2	GSD	\$85,000 1.00 FTE	To support the integration of the hub Nashville program which will facilitate communications between the citizens of Nashville and the Metro Government
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	25,600	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	30,800	Supports the hiring and retention of a qualified workforce
General Services District Total		\$141,400 1.00 FTE	
TOTAL		\$141,400	

* See Internal Service Charges section for details

02 Metropolitan Council-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,667,200	1,622,841	1,918,700	2,034,500	115,800	6.04%
OTHER SERVICES:						
Utilities	400	259	400	400	0	0.00%
Professional & Purchased Services	100	479	0	3,600	3,600	0.00%
Travel, Tuition, and Dues	86,900	11,053	87,300	88,300	1,000	1.15%
Communications	12,400	13,061	13,900	13,900	0	0.00%
Repairs & Maintenance Services	2,500	751	1,000	1,000	0	0.00%
Internal Service Fees	46,400	46,400	52,400	78,000	25,600	48.85%
Other Expenses	9,600	9,148	14,100	9,500	(4,600)	-32.62%
TOTAL OTHER SERVICES	158,300	81,151	169,100	194,700	25,600	15.14%
TOTAL OPERATING EXPENSES	1,825,500	1,703,992	2,087,800	2,229,200	141,400	6.77%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,825,500	1,703,992	2,087,800	2,229,200	141,400	6.77%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$2.73	\$2.55	\$3.08	\$3.26	\$0.18	5.84%

02 Metropolitan Council-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Manager	OR07	07242	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 1	ST06	02660	0	0.00	5	5.00	5	5.00	0	0.00
Administrative Services Officer 2	OR01	07243	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Services Officer 4	OR05	07245	1	1.00	1	1.00	1	1.00	0	0.00
Council Member	CM	01334	40	40.00	40	40.00	40	40.00	0	0.00
Director and Special Counsel	NS	10557	1	1.00	1	1.00	1	1.00	0	0.00
Finance Manager	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Advisor 2	OR09	07407	0	0.00	0	0.00	1	1.00	1	1.00
Special Counsel	NS	10925	1	0.30	1	0.30	1	0.30	0	0.00
Vice Mayor	VM	05754	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			49	48.30	54	53.30	55	54.30	1	1.00
Department Totals			49	48.30	54	53.30	55	54.30	1	1.00

03 Metropolitan Clerk-At a Glance

Mission To serve as the recordkeeping office for Metropolitan Government for all documents relating to official actions of the Metro Government, including the recording and safekeeping of minutes and legislation of the Metropolitan Council that set the public policy for the Metropolitan Government and to provide professional document management services for Metropolitan Government Departments.

Budget Summary

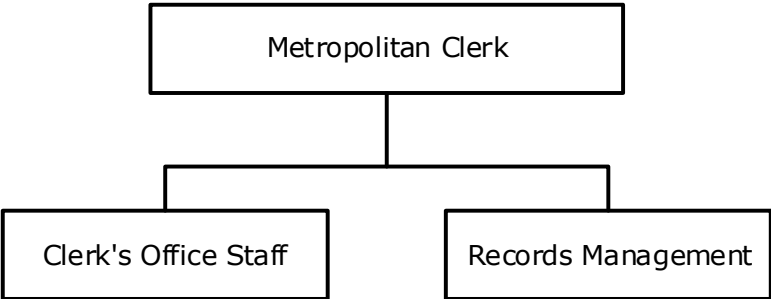
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 688,500	\$ 798,200	\$ 898,700
Total Expenditures and Transfers	\$ 688,500	\$ 798,200	\$ 898,700
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 7,200	\$ 7,700	\$ 9,100
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 7,200	\$ 7,700	\$ 9,100
Non-program Revenue	0	2,500	2,500
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 7,200	\$ 10,200	\$ 11,600
Expenditures Per Capita	\$ 1.03	\$ 1.18	\$ 1.31

Positions	Total Budgeted Positions	6	6	7
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Contacts	Metropolitan Clerk: Elizabeth Waites	email: elizabeth.waites@nashville.gov
	Administrative Services Officer: Austin Kyle	email: austin.kyle@nashville.gov
	205 Metro Courthouse 37201	Phone: 615-862-6770

03 Metropolitan Clerk-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Legislative

Legislative

Records Management

Records Management

03 Metropolitan Clerk-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Administrative Service Officer 1			
Staff Increase	GSD	\$54,100 1.00 FTE	Addition of 1 Administrative Service Officer 1 position for the Open Records Program with the amendment of the Tennessee Public Records Act
Software Licensing			
Support and Maintenance Fees	GSD	100,000	Software licensing to support the Open Records Program portal in compliance with the amendment of the Tennessee Public Records Act
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	6,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Non-recurring adjustment FY17 Consultant for the Legislative Voting System	GSD	(50,000)	To adjust previous fiscal year non-recurring consultant funding for the Legislative Voting System
Non-recurring adjustment FY17 Record Center Software Contract	GSD	(25,000)	To adjust previous fiscal year non-recurring funding for the Record Center software contract
Pay Plan Adjustment	GSD	15,400	Supports the hiring and retention of a qualified workforce
General Services District Total		\$100,500 1.00 FTE	
TOTAL		\$100,500 1.00 FTE	

* See Internal Service Charges section for details

03 Metropolitan Clerk-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	491,100	436,940	507,900	577,400	69,500	13.68%
OTHER SERVICES:						
Utilities	0	345	0	0	0	0.00%
Professional & Purchased Services	24,900	37,647	75,900	25,900	(50,000)	-65.88%
Travel, Tuition, and Dues	5,300	5,131	6,900	8,400	1,500	21.74%
Communications	27,700	18,619	27,200	26,700	(500)	-1.84%
Repairs & Maintenance Services	52,500	16,880	42,500	42,500	0	0.00%
Internal Service Fees	46,800	46,800	63,100	69,100	6,000	9.51%
Other Expenses	40,200	15,278	74,700	148,700	74,000	99.06%
TOTAL OTHER SERVICES	197,400	140,700	290,300	321,300	31,000	10.68%
TOTAL OPERATING EXPENSES	688,500	577,640	798,200	898,700	100,500	12.59%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	688,500	577,640	798,200	898,700	100,500	12.59%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	7,200	9,394	7,700	9,100	1,400	18.18%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	7,200	9,394	7,700	9,100	1,400	18.18%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	3,430	2,500	2,500	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	3,430	2,500	2,500	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	7,200	12,824	10,200	11,600	1,400	13.73%
Expenditures Per Capita	\$1.03	\$0.86	\$1.18	\$1.31	\$0.13	11.02%

03 Metropolitan Clerk-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Services Officer 1	ST06	02660	0	0.00	0	0.00	1	1.00	1	1.00
Administrative Services Officer 2	OR01	07243	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 3	OR03	07244	2	2.00	2	2.00	2	2.00	0	0.00
Metropolitan Clerk	OR09	03140	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Specialist 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Program Manager 1	OR04	07376	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			6	6.00	6	6.00	7	7.00	1	1.00
Department Totals			6	6.00	6	6.00	7	7.00	1	1.00

04 Mayor's Office-At a Glance

Mission The mission of the Mayor's Office is to serve the citizens of Davidson County by directing the executive and administrative functions of the Metropolitan Government through enhanced collaboration while ensuring the local government operates in an efficient, transparent, and fiscally responsible manner.

Budget Summary

	2015-16*	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 3,747,700	\$ 4,189,300	\$ 4,350,600
Special Purpose Funds	266,600	83,600	0
Total Expenditures and Transfers	\$ 4,014,300	\$ 4,272,900	\$ 4,350,600
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	96,000	0	0
Other Program Revenue	170,600	83,600	0
Total Program Revenue	\$ 266,600	\$ 83,600	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 266,600	\$ 83,600	\$ 0
Expenditures Per Capita	\$ 6.00	\$ 6.29	\$ 6.36

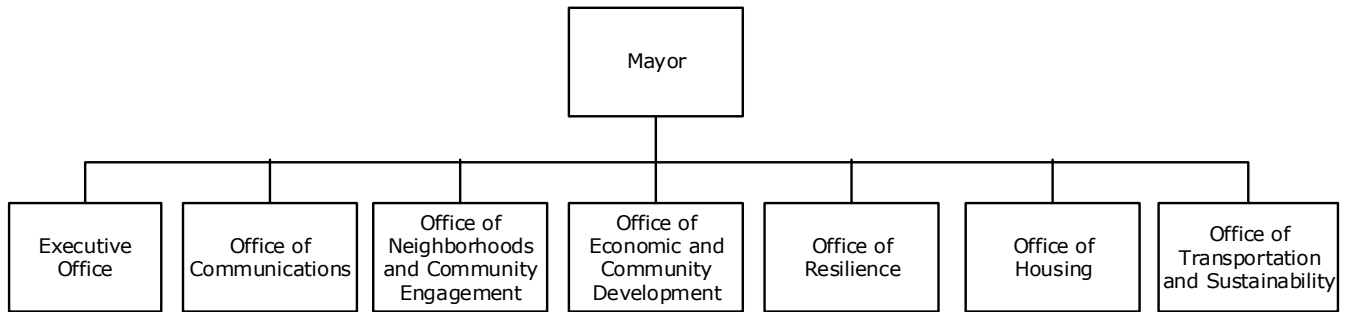
Positions	Total Budgeted Positions	30	32	32
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Contacts	Department Head: Megan Barry, Mayor Chief Operating Officer: Richard Riebeling	email: megan.barry@nashville.gov email: richard.riebeling@nashville.gov
	100 Metro Courthouse 37201	Phone: 615-862-6000

*Special Purpose funds related to emergency management services are now presented in the Office of Emergency Management section.

04 Mayor's Office-At a Glance

Organizational Structure



Programs

Executive

Executive
Non-allocated Financial Transactions

04 Mayor's Office-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Donations Fund			
Donations Funding Adjustment	SPF**	\$(8,700)	To adjust donations funding that was expended in FY17
ONCE KaBoom Grant			
Grant Funding Adjustment	SPF	(15,000)	To adjust the ONCE KaBoom grant funding due to its completion in FY17
Financial Empowerment Grants			
Grant Funding Adjustment	SPF	(59,900)	To adjust the Financial Empowerment grants funding in FY17
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	31,700	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	129,600	Supports the hiring and retention of a qualified workforce
General Services District Total		\$161,300	
Special Purpose Funds Total		\$(83,600)	
TOTAL		\$77,700	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

04 Mayor's Office-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	3,380,900	2,618,121	3,665,200	3,794,800	129,600	3.54%
OTHER SERVICES:						
Utilities	0	1,507	2,300	2,300	0	0.00%
Professional & Purchased Services	197,200	163,579	329,000	336,000	7,000	2.13%
Travel, Tuition, and Dues	5,700	40,346	41,400	41,800	400	0.97%
Communications	35,200	54,289	51,300	42,900	(8,400)	-16.37%
Repairs & Maintenance Services	100	0	0	0	0	0.00%
Internal Service Fees	114,300	114,300	73,300	105,000	31,700	43.25%
Other Expenses	14,300	71,572	26,800	27,800	1,000	3.73%
TOTAL OTHER SERVICES	366,800	445,593	524,100	555,800	31,700	6.05%
TOTAL OPERATING EXPENSES	3,747,700	3,063,714	4,189,300	4,350,600	161,300	3.85%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	3,747,700	3,063,714	4,189,300	4,350,600	161,300	3.85%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$5.60	\$4.58	\$6.17	\$6.36	\$0.19	3.08%

04 Mayor's Office-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	197,600	131,007	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	55,600	118,448	15,500	0	(15,500)	-100.00%
Travel, Tuition, and Dues	7,218	1,677	0	0	0	0.00%
Communications	3,282	406	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	2,900	2,400	68,100	0	(68,100)	-100.00%
TOTAL OTHER SERVICES	69,000	122,931	83,600	0	(83,600)	-100.00%
TOTAL OPERATING EXPENSES	266,600	253,938	83,600	0	(83,600)	-100.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	2,424	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	266,600	256,362	83,600	0	(83,600)	-100.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	96,000	81,889	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	170,600	43,837	83,600	0	(83,600)	-100.00%
TOTAL PROGRAM REVENUE	266,600	125,726	83,600	0	(83,600)	-100.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	266,600	125,726	83,600	0	(83,600)	-100.00%
Expenditures Per Capita	\$0.40	\$0.38	\$0.12	\$0.00	(\$0.12)	-100.00%

04 Mayor's Office-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant/Receptionist	NS	07241	1	1.00	1	1.00	1	1.00	0	0.00
Asst to Mayor-Scheduling	NS	11004	0	0.00	0	0.00	1	1.00	1	1.00
Chief of Staff-Mayor's Office	NS	10815	1	1.00	1	1.00	1	1.00	0	0.00
Chief Oper Off-Mayor's Office	NS	10807	1	1.00	1	1.00	1	1.00	0	0.00
Chief Resilience Officer	NS		0	0.00	0	0.00	1	1.00	1	1.00
Chief Strategy Officer - Mayor's Off	NS	10926	0	0.00	1	1.00	1	1.00	0	0.00
Communication Dir- Mayor's Off	NS	10617	1	1.00	1	1.00	0	0.00	-1	-1.00
Communications Advisor	NS		0	0.00	0	0.00	1	1.00	1	1.00
Council Liaison-MO	NS	10820	1	1.00	1	1.00	1	1.00	0	0.00
Creative & Small Bus Coord-MO	NS	10826	1	1.00	1	1.00	1	1.00	0	0.00
Dep Chief Resilience Officer	NS		0	0.00	0	0.00	1	1.00	1	1.00
Dir of Communications	NS		0	0.00	0	0.00	1	1.00	1	1.00
Dir of Community Engagement	NS	10927	1	1.00	1	1.00	1	1.00	0	0.00
Dir of Economic & Comm Dev	NS	07929	1	1.00	1	1.00	1	1.00	0	0.00
Dir of Housing	NS		0	0.00	0	0.00	1	1.00	1	1.00
Dir of Infrastructure-Mayor's	NS	10811	1	1.00	1	1.00	1	1.00	0	0.00
Dir of Off of Econ Opp and Emprw	NS	10932	1	1.00	1	1.00	0	0.00	-1	-1.00
Dir Off of Neighborhoods-Mayor	NS	10814	1	1.00	1	1.00	1	1.00	0	0.00
Dir Trans & Sustainability-MO	NS	10824	1	1.00	1	1.00	1	1.00	0	0.00
Director of Constituent Response	NS	10909	1	1.00	1	1.00	1	1.00	0	0.00
Ex Dir Music Cty Music Cou-MO	NS	10817	1	1.00	1	1.00	1	1.00	0	0.00
Exec Asst - Office Mgr	NS	07931	1	1.00	1	1.00	1	1.00	0	0.00
Executive Assistant	NS	10300	1	1.00	1	1.00	1	1.00	0	0.00
Financial Empowerment Mgr-MO	NS	10823	1	1.00	1	1.00	0	0.00	-1	-1.00
Mayor	MM	03035	1	1.00	1	1.00	1	1.00	0	0.00
New Americans Liaison-MO	NS	10818	1	1.00	1	1.00	1	1.00	0	0.00
Policy Assist -Mayor's Office	NS	10809	1	1.00	1	1.00	0	0.00	-1	-1.00
Press Secretary	NS	07162	1	1.00	1	1.00	0	0.00	-1	-1.00
Scheduler/Spec Asst	NS	10923	1	1.00	1	1.00	1	1.00	0	0.00
Sr Advisor - Health & Wellness Policy	NS	10938	0	0.00	1	1.00	1	1.00	0	0.00
Sr Adv Special Events and Projects	NS	10808	1	1.00	1	1.00	1	1.00	0	0.00
Social Media & Comm Asst-MO	NS	10822	1	1.00	1	1.00	0	0.00	-1	-1.00
Social Media Manager	NS		0	0.00	0	0.00	1	1.00	1	1.00
Special Asst	NS	04972	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Manager	NS	07762	1	1.00	1	1.00	0	0.00	-1	-1.00
Sr Adv Economic Inclusion	NS		0	0.00	0	0.00	1	1.00	1	1.00
Sr Adv of Aff Housing-Mayor's	NS	10812	1	1.00	1	1.00	0	0.00	-1	-1.00
Sr Adv Workforce Dev-Mayor's	NS	10813	1	1.00	1	1.00	0	0.00	-1	-1.00
Sr Adv Workforce Div & Incl	NS		0	0.00	0	0.00	1	1.00	1	1.00

04 Mayor's Office-Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Sr Advisor/Education-MO		10933	1	1.00	1	1.00	1	1.00	0	0.00
Trans & Sustainability Mg-MO	NS	10821	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			30	30.00	32	32.00	32	32.00	0	0.00
Department Totals			30	30.00	32	32.00	32	32.00	0	0.00

05 Election Commission-At a Glance

Mission The Davidson County Election Commission will conduct fair, honest and efficient elections for all federal, state and local (Davidson County) elections for those citizens who are eligible to vote.

Budget Summary

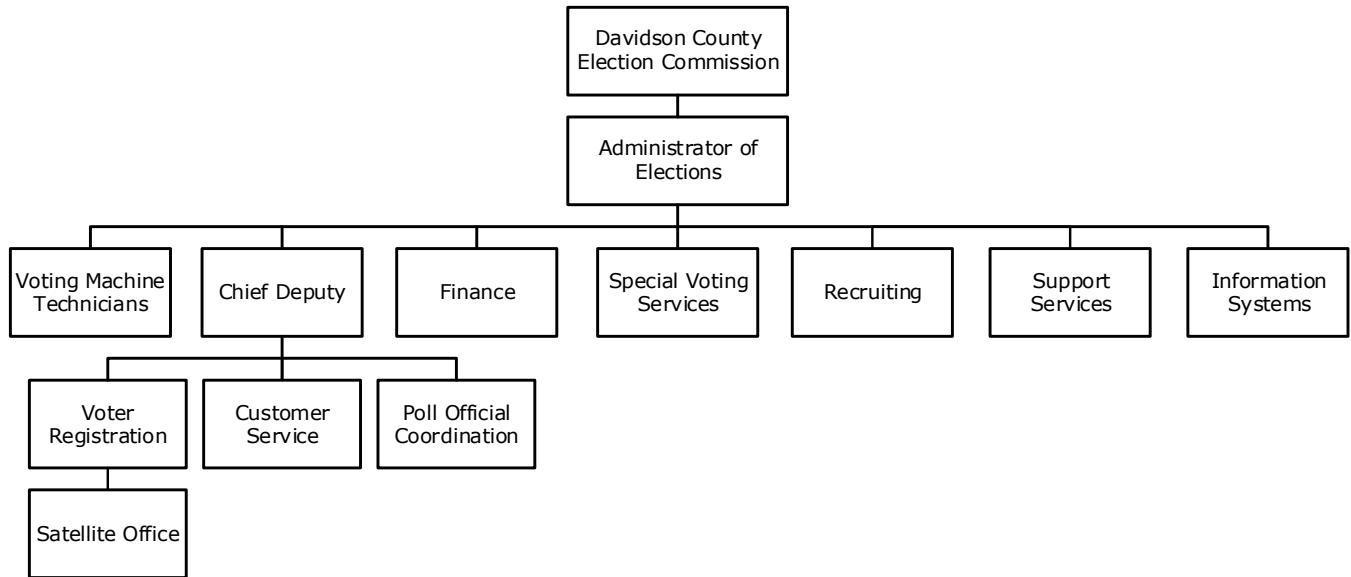
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 5,582,900	\$ 2,764,700	\$ 2,861,000
Total Expenditures and Transfers	<u>\$ 5,582,900</u>	<u>\$ 2,764,700</u>	<u>\$ 2,861,000</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 10,800	\$ 3,000	\$ 34,800
Other Governments and Agencies	863,500	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 874,300</u>	<u>\$ 3,000</u>	<u>\$ 34,800</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 874,300</u>	<u>\$ 3,000</u>	<u>\$ 34,800</u>
Expenditures Per Capita	\$ 8.34	\$ 4.07	\$ 4.18

Positions	Total Budgeted Positions	46	45	45
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Contacts	Administrator of Elections: Jeff Roberts	email: jeff.roberts@nashville.gov
	Finance Manager: Rick Brown	email: rick.brown@nashville.gov
	1417 Murfreesboro Pike 37217	Phone: 615-862-8800

05 Election Commission-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Election

Election Procedures
Register to Vote

05 Election Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation				Impact
FY18 Non-Recurring Funding for Election-Related Expenses held in Administrative Account				Funding for FY18 elections is being held in an administrative account. The planned allocation of funding for each expenditure is listed below for reference purposes
May 2018 County Primary Election, Early Voting	GSD	\$228,900		
May 2018 County Primary Election	GSD	711,800		
Satellite Cities Elections	GSD	39,900		
FY18 Total Funding for Elections-Related Expenses held in Administrative Account		\$980,600		
FY17 Non-Recurring Adjustment for Elections-Related Expenses held in Administrative Account				To adjust previous fiscal year non-recurring funding for elections-related expenses held in the administrative with no impact on performance. The adjustment for each expenditure is listed below for reference purposes
August 2016 Primary Election, Early Voting	GSD	(309,700)		
August 2016 Primary Election	GSD	(613,200)		
November 2016 State and Presidential Election, Early Voting	GSD	(458,400)		
November 2016 State and Presidential Election	GSD	(613,200)		
Electronic Poll Book (EPB) Rental	GSD	(105,200)		
FY17 Total Non-Recurring Adjustment for Elections-Related Expenses held in Administrative Account		\$(2,099,700)		
Financial Disclosure Software				
Support and Maintenance Fees	GSD	8,000		Software is needed for election candidates to enter their financial disclosures online
Non-allocated Financial Transactions				
Internal Service Charges*	GSD	17,100		Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	71,200		Supports the hiring and retention of a qualified workforce
General Services District Total		\$96,300		
TOTAL		\$96,300		

* See Internal Service Charges section for details

05 Election Commission-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,117,300	3,913,808	2,276,500	2,347,700	71,200	3.13%
OTHER SERVICES:						
Utilities	13,900	8,282	13,900	9,100	(4,800)	-34.53%
Professional & Purchased Services	500	3,760	500	3,300	2,800	560.00%
Travel, Tuition, and Dues	11,390	14,492	4,000	4,200	200	5.00%
Communications	568,010	554,956	60,800	60,100	(700)	-1.15%
Repairs & Maintenance Services	246,400	97,586	44,800	44,400	(400)	-0.89%
Internal Service Fees	106,600	106,600	201,800	218,900	17,100	8.47%
Other Expenses	518,800	437,365	162,400	173,300	10,900	6.71%
TOTAL OTHER SERVICES	1,465,600	1,223,041	488,200	513,300	25,100	5.14%
TOTAL OPERATING EXPENSES	5,582,900	5,136,849	2,764,700	2,861,000	96,300	3.48%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	5,582,900	5,136,849	2,764,700	2,861,000	96,300	3.48%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	10,800	3,092	3,000	34,800	31,800	1060.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	863,500	784,566	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	721	0	0	0	0.00%
TOTAL PROGRAM REVENUE	874,300	788,379	3,000	34,800	31,800	1060.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	874,300	788,379	3,000	34,800	31,800	1060.00%
Expenditures Per Capita	\$8.34	\$7.68	\$4.07	\$4.18	\$0.11	2.70%

05 Election Commission-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Of Elections	NS	04080	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Assistant	ST09	07241	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Services Officer 2	OR01	07243	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 3	OR03	07244	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 4	OR05	07245	3	3.00	2	2.00	2	2.00	0	0.00
Election Commission Clerk	NS	10931	0	0.00	13	13.00	13	13.00	0	0.00
Election Commissioner	NS	01743	5	0.50	5	0.50	5	0.50	0	0.00
Finance Manager	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Analyst 1	OR03	07779	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Technician 1	OR01	07784	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Communications Analyst 2	OR04	07769	1	1.00	1	1.00	1	1.00	0	0.00
Machine Tech	NS	02954	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Rep 2	ST05	10121	4	4.00	5	5.00	5	5.00	0	0.00
Office Support Specialist 1	ST07	10123	0	0.00	2	2.00	2	2.00	0	0.00
Office Support Specialist 2	ST08	10124	3	3.00	2	2.00	2	2.00	0	0.00
Program Coordinator	ST09	06034	3	3.00	3	3.00	3	3.00	0	0.00
Program Specialist 3	ST10	07380	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	15	12.02	0	0.00	0	0.00	0	0.00
Special Assistant to the Director	OR07	05945	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			46	38.52	45	40.50	45	40.50	0	0.00
Department Totals			46	38.52	45	40.50	45	40.50	0	0.00

06 Law-At a Glance

Mission The mission of the Department of Law is to provide legal and risk management services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources and perform their responsibilities within the law.

Budget Summary

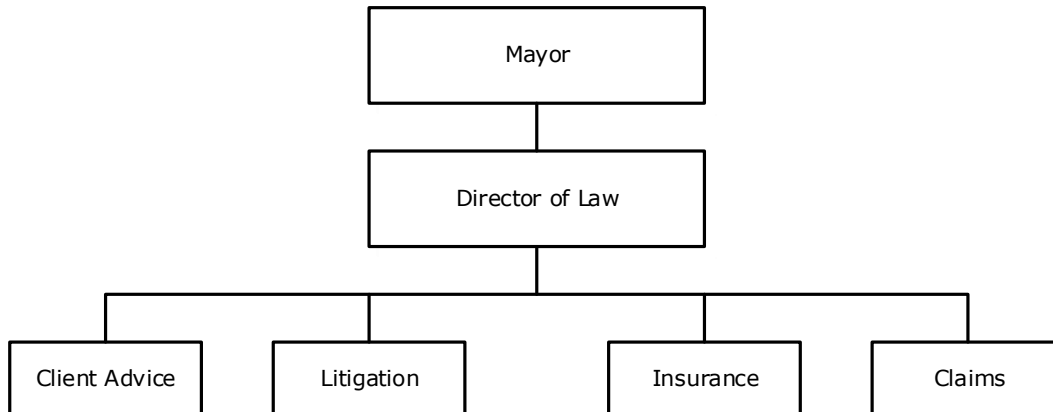
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 5,612,500	\$ 5,999,400	\$ 6,195,500
Total Expenditures and Transfers	<u>\$ 5,612,500</u>	<u>\$ 5,999,400</u>	<u>\$ 6,195,500</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 50,000	\$ 50,000	\$ 50,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	2,462,200	2,457,400	2,457,400
Total Revenues	<u>\$ 2,512,200</u>	<u>\$ 2,507,400</u>	<u>\$ 2,507,400</u>
Expenditures Per Capita	\$ 8.39	\$ 8.84	\$ 9.05

Positions	Total Budgeted Positions	48	48	48
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Contacts	Director of Law: Jon Cooper	email: jon.cooper@nashville.gov
	Deputy Director of Law: Mike Safley	email: mike.safley@nashville.gov
	108 Metro Courthouse 37201	Phone: 615-862-6341

06 Law-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Legal Services

Client Advice and Support
Contracts
Legislation
Litigation and Administrative Hearings

Risk Management

Claims
Insurance

06 Law-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Rent Improvement			
Rent increase	GSD	\$6,300	The additional funding will accommodate the increase in rent at the Washington Square office.
Lexis Online Resource			
Contract Services	GSD	2,700	Provides for the increase in contract costs
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(1,100)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	188,200	Supports the hiring and retention of a qualified workforce
General Services District Total		\$196,100	
TOTAL		\$196,100	

* See Internal Service Charges section for details

06 Law-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,908,300	4,835,121	5,180,500	5,368,700	188,200	3.63%
OTHER SERVICES:						
Utilities	0	259	0	500	500	0.00%
Professional & Purchased Services	500	488	50,500	50,500	0	0.00%
Travel, Tuition, and Dues	17,600	21,387	47,600	47,600	0	0.00%
Communications	180,900	187,496	182,000	183,900	1,900	1.04%
Repairs & Maintenance Services	1,000	1,404	1,000	1,300	300	30.00%
Internal Service Fees	84,800	84,794	98,400	97,300	(1,100)	-1.12%
Other Expenses	419,400	400,452	439,400	445,700	6,300	1.43%
TOTAL OTHER SERVICES	704,200	696,280	818,900	826,800	7,900	0.96%
TOTAL OPERATING EXPENSES	5,612,500	5,531,401	5,999,400	6,195,500	196,100	3.27%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	5,612,500	5,531,401	5,999,400	6,195,500	196,100	3.27%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	50,000	46,035	50,000	50,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	50,000	46,035	50,000	50,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	75,946	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	75,946	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	2,462,200	2,462,200	2,457,400	2,457,400	0	0.00%
TOTAL REVENUE & TRANSFERS	2,512,200	2,584,181	2,507,400	2,507,400	0	0.00%
Expenditures Per Capita	\$8.39	\$8.27	\$8.84	\$9.05	\$0.21	2.38%

06 Law-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Specialist	ST11	07720	1	1.00	1	1.00	1	1.00	0	0.00
Assistant Metropolitan Attorney 1	OR06	10868	0	0.00	3	3.00	3	3.00	0	0.00
Assistant Metropolitan Attorney 2	OR08	10869	0	0.00	4	4.00	4	4.00	0	0.00
Assistant Metropolitan Attorney 3	OR10	10870	0	0.00	9	9.00	9	9.00	0	0.00
Assistant Metropolitan Attorney 4	OR11	10871	0	0.00	13	13.00	13	13.00	0	0.00
Associate Metropolitan Attorney	OR13	07192	2	2.00	2	2.00	2	2.00	0	0.00
Attorney 1	SR12	00480	6	6.00	0	0.00	0	0.00	0	0.00
Attorney 2	SR14	00630	10	10.00	0	0.00	0	0.00	0	0.00
Attorney 3	SR15	04674	13	13.00	0	0.00	0	0.00	0	0.00
Claims Rep 2	ST09	06673	2	2.00	2	2.00	2	2.00	0	0.00
Deputy Metropolitan Attorney	OR13	01496	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 2	OR04	07780	1	1.00	1	1.00	1	1.00	0	0.00
Insurance Div Mgr	OR09	06581	1	1.00	1	1.00	1	1.00	0	0.00
Law Clerk	OR02	02867	1	1.00	1	1.00	1	1.00	0	0.00
Metropolitan Attorney	DP03	03130	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Paralegal	ST08	07343	7	7.00	7	7.00	7	7.00	0	0.00
Total Positions & FTE			48	48.00	48	48.00	48	48.00	0	0.00
Department Totals			48	48.00	48	48.00	48	48.00	0	0.00

07 Planning-At a Glance

Mission The Planning Commission guides growth and development as Nashville and Davidson County evolve into a more socially, economically and environmentally sustainable community, with a commitment to the preservation of important assets, efficient use of public infrastructure, distinctive and diverse neighborhood character, free and open civic life, and choices in housing and transportation.

Budget Summary

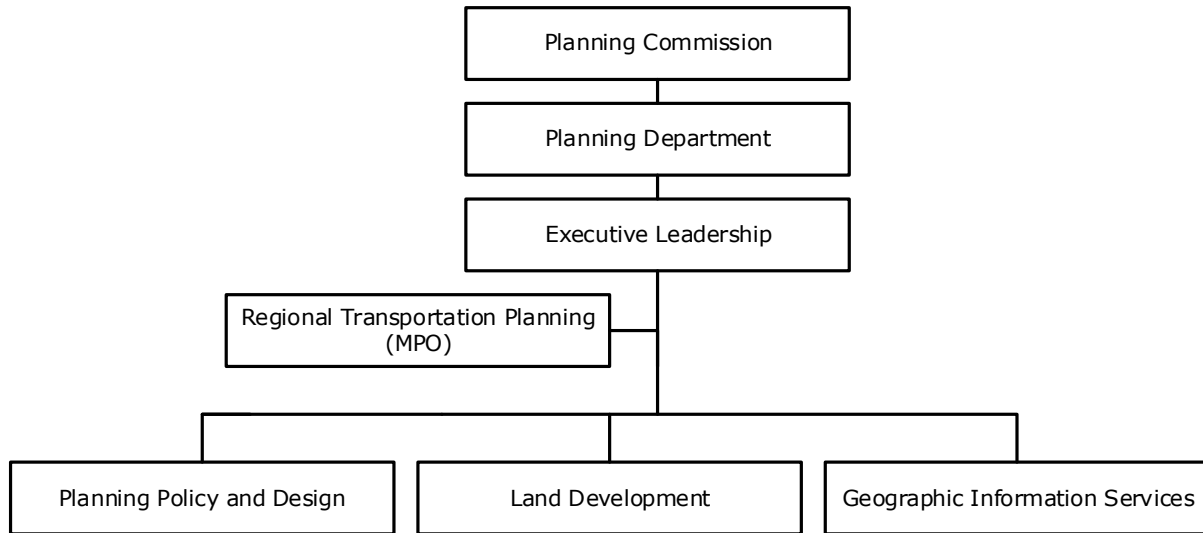
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 3,963,300	\$ 4,593,300	\$ 5,089,500
Special Purpose Funds	526,000	498,300	352,700
MPO Funds	5,809,200	3,755,500	3,583,400
Total Expenditures and Transfers	\$ 10,298,500	\$ 8,847,100	\$ 9,025,600
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 551,800	\$ 1,660,400	\$ 2,090,000
Other Governments and Agencies	5,974,500	3,941,600	3,656,000
Other Program Revenue	100,000	96,500	47,000
Total Program Revenue	\$ 6,626,300	\$ 5,698,500	\$ 5,793,000
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	134,700	134,700	143,100
Total Revenues	\$ 6,761,000	\$ 5,833,200	\$ 5,936,100
Expenditures Per Capita	\$ 15.39	\$ 13.03	\$ 13.19

Positions	Total Budgeted Positions	57	61	64
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Contacts	Director of Planning: Doug Sloan	email: doug.sloan@nashville.gov
	Chief Financial Officer: George Rooker	email: george.rooker@nashville.gov
	800 2nd Avenue South 37210	Phone: 615-862-7150

07 Planning-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Executive Leadership

Capital Improvement Budget
Executive Leadership
NashvilleNext General Plan

GIS Information Services

Geographic Data Maintenance
GIS Services and Application

Land Development

Land Development

Planning Policy and Design

Planning Policy and Design

Regional Transportation Planning

Regional Transportation Planning
Smart Growth America
STP Active Mobility

07 Planning-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Personnel for Metro Department of Transportation Improvement			
Additional Staffing	GSD	\$260,400 3.00 FTEs	Addition of Planning Manager 1, Planner 1, and Engineer 1 will create a team to lead the multi-modal planning work in the Public Works Division of Transportation
Planning Grant and Special Purpose Funds			
Funding Adjustments	SPF**	(145,600)	Reduction of expired grant funding with limited impact on performance
Nashville Area Metro Planning Organization			
Funding Adjustments	MPO***	(172,100)	Adjusts fund to reflect the FY18 Regional Transportation Plan/MPO budget, with limited impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	70,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	165,600	Supports the hiring and retention of a qualified workforce
General Services District Total		\$496,200 3.00 FTEs	
Special Purpose Funds Total		\$(145,600)	
Metro Planning Organization Total		\$(172,100)	
TOTAL		\$178,500 3.00 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** MPO - Metro Planning Organization

07 Planning-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	3,369,900	3,194,149	3,930,300	4,356,300	426,000	10.84%
OTHER SERVICES:						
Utilities	0	199	0	0	0	0.00%
Professional & Purchased Services	146,500	158,742	148,600	148,600	0	0.00%
Travel, Tuition, and Dues	20,400	33,350	18,300	18,300	0	0.00%
Communications	98,400	59,593	98,400	98,400	0	0.00%
Repairs & Maintenance Services	2,200	11,901	2,200	2,200	0	0.00%
Internal Service Fees	273,300	273,300	342,900	413,100	70,200	20.47%
Other Expenses	52,600	42,334	52,600	52,600	0	0.00%
TOTAL OTHER SERVICES	593,400	579,419	663,000	733,200	70,200	10.59%
TOTAL OPERATING EXPENSES	3,963,300	3,773,568	4,593,300	5,089,500	496,200	10.80%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	3,963,300	3,773,568	4,593,300	5,089,500	496,200	10.80%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	425,800	797,150	1,579,400	2,000,000	420,600	26.63%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	425,800	797,150	1,579,400	2,000,000	420,600	26.63%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	425,800	797,150	1,579,400	2,000,000	420,600	26.63%
Expenditures Per Capita	\$5.92	\$5.64	\$6.77	\$7.44	\$0.67	9.90%

07 Planning-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	244,300	63,013	177,300	97,200	(80,100)	-45.18%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	221,000	58,945	271,300	217,300	(54,000)	-19.90%
Travel, Tuition, and Dues	31,500	7,491	21,500	23,300	1,800	8.37%
Communications	15,000	0	14,000	8,500	(5,500)	-39.29%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	14,200	4,175	14,200	6,400	(7,800)	-54.93%
TOTAL OTHER SERVICES	281,700	70,611	321,000	255,500	(65,500)	-20.40%
TOTAL OPERATING EXPENSES	526,000	133,624	498,300	352,700	(145,600)	-29.22%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	526,000	133,624	498,300	352,700	(145,600)	-29.22%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	126,000	93,802	81,000	90,000	9,000	11.11%
Federal (Direct & Pass Through)	250,000	62,255	225,800	165,700	(60,100)	-26.62%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	45,000	0	(45,000)	-100.00%
Other Program Revenue	100,000	51,715	96,500	47,000	(49,500)	-51.30%
TOTAL PROGRAM REVENUE	476,000	207,772	448,300	302,700	(145,600)	-32.48%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	50,000	50,000	50,000	50,000	0	0.00%
TOTAL REVENUE & TRANSFERS	526,000	257,772	498,300	352,700	(145,600)	-29.22%
Expenditures Per Capita	\$0.79	\$0.20	\$0.73	\$0.52	(\$0.21)	-28.77%

07 Planning-Financial

Metro Planning Organization						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,048,800	1,037,125	1,212,900	1,517,400	304,500	25.11%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	4,669,900	934,404	2,361,600	1,885,000	(476,600)	-20.18%
Travel, Tuition, and Dues	38,800	32,216	58,000	58,000	0	0.00%
Communications	24,700	31,576	71,800	71,800	0	0.00%
Repairs & Maintenance Services	0	0	900	900	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	27,000	24,731	50,300	50,300	0	0.00%
TOTAL OTHER SERVICES	4,760,400	1,022,927	2,542,600	2,066,000	(476,600)	-18.74%
TOTAL OPERATING EXPENSES	5,809,200	2,060,052	3,755,500	3,583,400	(172,100)	-4.58%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	5,809,200	2,060,052	3,755,500	3,583,400	(172,100)	-4.58%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	8,275	0	0	0	0.00%
Federal (Direct & Pass Through)	5,141,500	1,939,799	3,449,200	3,361,800	(87,400)	-2.53%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	583,000	105,106	221,600	128,500	(93,100)	-42.01%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	5,724,500	2,053,180	3,670,800	3,490,300	(180,500)	-4.92%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	84,700	77,045	84,700	93,100	8,400	9.92%
TOTAL REVENUE & TRANSFERS	5,809,200	2,130,225	3,755,500	3,583,400	(172,100)	-4.58%
Expenditures Per Capita	\$8.68	\$3.08	\$5.53	\$5.24	(\$0.29)	-5.24%

07 Planning-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Svcs Officer 2	OR01	07243	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 3	OR03	07244	1	1.00	1	1.00	1	1.00	0	0.00
CAD/GIS Analyst 1	ST09	07729	2	2.00	1	1.00	1	1.00	0	0.00
CAD/GIS Analyst 2	ST10	07730	0	0.00	1	1.00	1	1.00	0	0.00
Engineer 1	OR06	07294	0	0.00	0	0.00	1	1.00	1	1.00
Finance Officer 3	OR05	10204	1	1.00	1	1.00	1	1.00	0	0.00
Plan Asst Exec Dir-Prj Mgmt	OR11	10160	1	1.00	1	1.00	1	1.00	0	0.00
Planner 1	OR05	06860	9	9.00	11	11.00	12	12.00	1	1.00
Planner 2	OR06	06862	9	9.00	10	10.00	10	10.00	0	0.00
Planner 3	OR07	06861	5	5.00	5	5.00	5	5.00	0	0.00
Planning Asst Exec Dir-Ops	OR11	10128	1	1.00	1	1.00	1	1.00	0	0.00
Planning Exec Dir	DP03	01940	1	1.00	1	1.00	1	1.00	0	0.00
Planning Mgr 1	OR07	10129	2	2.00	2	2.00	3	3.00	1	1.00
Planning Mgr 2	OR09	06863	3	3.00	3	3.00	3	3.00	0	0.00
Planning Tech 1	ST07	06864	1	1.00	1	1.00	1	1.00	0	0.00
Planning Tech 2	ST08	06866	2	2.00	2	2.00	2	2.00	0	0.00
Special Projects Mgr	OR11	07762	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			40	40.00	44	44.00	47	47.00	3	3.00
Planning Grant Fund 30704										
Planner 1	OR05	06860	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			1	1.00	1	1.00	1	1.00	0	0.00
Regional Transportation Plan'g 30706										
Admin Asst	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Part Time Worker 3	NS	09102	1	0.49	0	0.00	0	0.00	0	0.00
Planner 2	OR06	06862	3	3.00	5	5.00	5	5.00	0	0.00
Planner 3	OR07	06861	2	2.00	2	2.00	2	2.00	0	0.00
Planning Mgr 1	OR07	10129	1	1.00	0	0.00	0	0.00	0	0.00
Planning Mgr 2	OR09	06863	0	0.00	1	1.00	1	1.00	0	0.00
Planning Tech 2	ST08	06866	2	2.00	2	2.00	2	2.00	0	0.00
Pub Info Coord	OR05	10132	0	0.00	0	0.00	0	0.00	0	0.00
Seasonal Worker 2	NS	09104	4	3.00	2	1.50	2	1.50	0	0.00
Seasonal/Part-time/Temporary	NS	09020	0	0.00	2	2.00	2	2.00	0	0.00
Senior Trans Planner	OR07	10766	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	OR11	07762	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE			16	14.49	16	15.50	16	15.50	0	0.00
Department Totals			57	55.49	61	60.50	64	63.50	3	3.00

08 Human Resources-At a Glance

Mission The mission of the Department of Human Resources is to provide information and support in the areas of training, classification compensation, benefits, and compliance with all local, state and federal laws, rules and regulations for active and retired Metropolitan Government employees.

Budget Summary

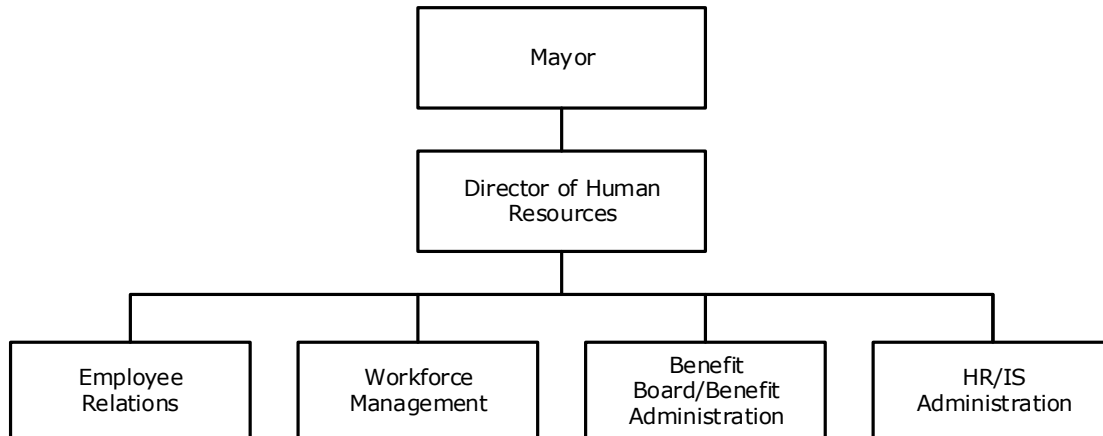
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 4,857,400	\$ 5,249,800	\$ 5,442,200
Total Expenditures and Transfers	<u>\$ 4,857,400</u>	<u>\$ 5,249,800</u>	<u>\$ 5,442,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 7.26	\$ 7.73	\$ 7.81

Positions	Total Budgeted Positions	55	56	59
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Contacts	Director of HR: Shannon Hall Assistant HR Director: Ginger Hall 404 James Robertson Parkway Suite 1000 37219	email: shannon.hall@nashville.gov email: ginger.hall@nashville.gov Phone: 615-862-6640
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08 Human Resources-At a Glance

Organizational Structure



Programs

Administration and Systems Support

Administration and Systems Support
Non-allocated Financial Transactions

Benefits Administration, Benefit Board and Committees

Benefit Services
Employee Relations
Workforce Management

08 Human Resources-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Veteran Services			
Salary and Fringe Benefits	GSD	\$51,500 1.00 FTE	The additional position and FTE will help with the increasing demands for the Veteran Service’s Office
Benefit Trust Fund			
Staffing	GSD	2.00 FTEs	To provide staffing for day to day pension calculations, data input, and generate reports. No fiscal impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(18,300)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	159,200	Supports the hiring and retention of a qualified workforce
General Services District Total		\$192,400 3.00 FTEs	
TOTAL		\$192,400 3.00 FTEs	

* See Internal Service Charges section for details

08 Human Resources-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	3,509,500	3,244,119	3,896,500	4,107,200	210,700	5.41%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	628,100	527,729	577,700	577,700	0	0.00%
Travel, Tuition, and Dues	10,500	14,636	19,400	19,400	0	0.00%
Communications	83,800	75,870	81,300	81,300	0	0.00%
Repairs & Maintenance Services	3,500	430	2,000	2,000	0	0.00%
Internal Service Fees	207,100	207,100	262,500	244,200	(18,300)	-6.97%
Other Expenses	414,900	379,698	410,400	410,400	0	0.00%
TOTAL OTHER SERVICES	1,347,900	1,205,463	1,353,300	1,335,000	(18,300)	-1.35%
TOTAL OPERATING EXPENSES	4,857,400	4,449,582	5,249,800	5,442,200	192,400	3.66%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	4,857,400	4,449,582	5,249,800	5,442,200	192,400	3.66%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$7.26	\$6.65	\$7.73	\$7.95	\$0.22	2.85%

08 Human Resources-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 3	OR03	07244	0	0.00	2	2.00	2	2.00	0	0.00
Administrative Services Officer 4	OR05	07245	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Specialist	ST11	07720	1	1.00	0	0.00	0	0.00	0	0.00
Application Technician 3	ST09	10103	7	7.00	6	6.00	6	6.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Administrator	OR07	07346	5	5.00	5	5.00	5	5.00	0	0.00
Human Resources Analyst 1	OR01	02730	2	2.00	2	2.00	2	2.00	0	0.00
Human Resources Analyst 2	OR03	03455	7	7.00	8	8.00	10	10.00	2	2.00
Human Resources Analyst 3	OR05	06874	13	13.00	13	13.00	13	13.00	0	0.00
Human Resources Assistant 2	ST07	06931	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Assistant Director	OR11	06004	2	2.00	2	2.00	2	2.00	0	0.00
Human Resources Director	DP02	01620	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Manager	OR09	06531	2	2.00	2	2.00	2	2.00	0	0.00
Info Sys Advisor 2	OR09	07407	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	ST06	10122	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Specialist 2	ST08	10124	1	1.00	1	1.00	1	1.00	0	0.00
Professional Specialist	OR04	07753	5	4.50	4	3.50	4	3.50	0	0.00
Special Projects Mgr	OR11	07762	0	0.00	1	1.00	1	1.00	0	0.00
Training Coordinator	OR07	06210	1	1.00	1	1.00	1	1.00	0	0.00
Veterans Service Officer	ST08	05740	1	1.00	1	1.00	2	2.00	1	1.00
Total Positions & FTE			55	54.50	56	55.50	59	58.50	3	3.00
Department Totals			55	54.50	56	55.50	59	58.50	3	3.00

09 Register of Deeds-At a Glance

Mission To record all documents pertaining to real estate and documents relative to the Uniform Commercial Code. To maintain the integrity of all official records and offer courteous, friendly, and expeditious service to all who use the Register's Office.

Budget Summary

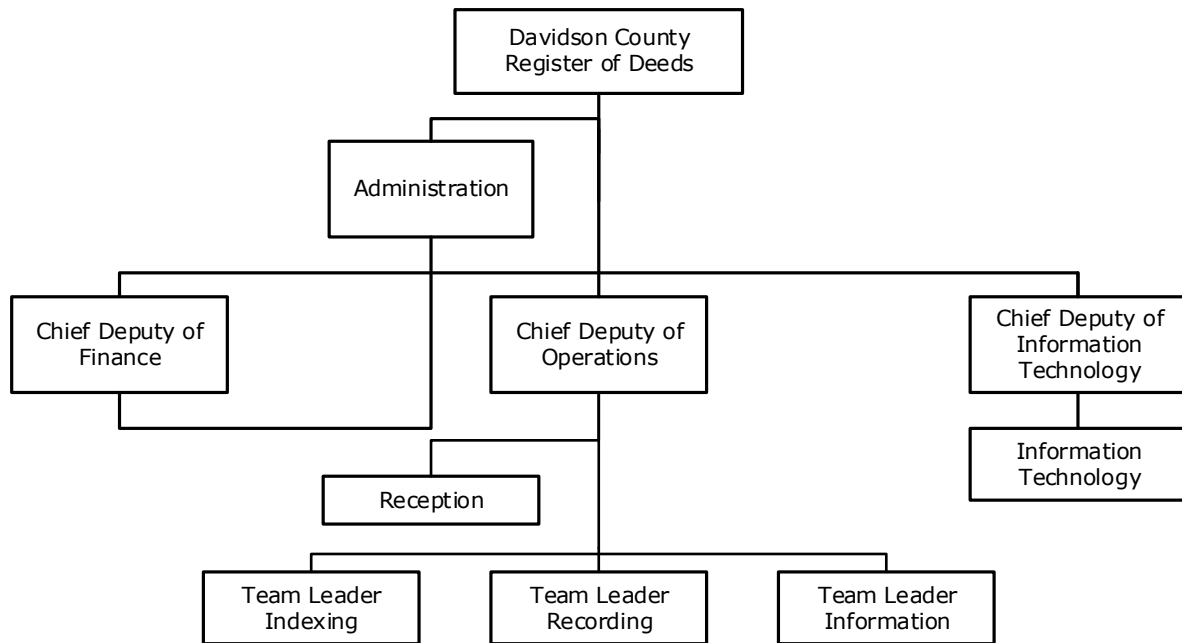
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 265,000	\$ 259,100	\$ 266,000
Special Purpose Fund	52,300	11,800	5,500
Total Expenditures and Transfers	\$ 317,300	\$ 270,900	\$ 271,500
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,500,000	\$ 1,650,000	\$ 2,000,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 1,500,000	\$ 1,650,000	\$ 2,000,000
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 1,500,000	\$ 1,650,000	\$ 2,000,000
Expenditures Per Capita	\$ 0.47	\$ 0.40	\$ 0.40

Positions	Total Budgeted Positions	0	0	0
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Contacts	Register of Deeds: Bill Garrett	email: bill.garrett@nashville.gov
	Administrative Assistant to Bill Garrett: Connie Brookshire	email: connie.brookshire@nashville.gov
	501 Broadway 37203	Phone: 615-862-6790

09 Register of Deeds-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

Computer

Computer

09 Register of Deeds-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Administrative Operations			
Rent Increase	GSD	\$2,000	To retain the annual leasing contract at the Bridgestone Area
Computer Fund			
Computer Fund Adjustment	SPF**	(6,300)	To adjust the computer fund based on anticipated fund balance with no impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	4,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
General Services District Total		\$6,900	
Special Purpose Funds Total		\$(6,300)	
TOTAL		\$600	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

09 Register of Deeds-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	173	0	0	0	0.00%
Professional & Purchased Services	200	134	200	500	300	150.00%
Travel, Tuition, and Dues	1,100	2,690	300	300	0	0.00%
Communications	19,800	19,788	21,300	22,000	700	3.29%
Repairs & Maintenance Services	900	1,071	2,200	2,000	(200)	-9.09%
Internal Service Fees	111,400	111,400	103,500	108,400	4,900	4.73%
Other Expenses	131,600	127,098	131,600	132,800	1,200	0.91%
TOTAL OTHER SERVICES	265,000	262,354	259,100	266,000	6,900	2.66%
TOTAL OPERATING EXPENSES	265,000	262,354	259,100	266,000	6,900	2.66%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	265,000	262,354	259,100	266,000	6,900	2.66%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,500,000	2,700,000	1,650,000	2,000,000	350,000	21.21%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,500,000	2,700,000	1,650,000	2,000,000	350,000	21.21%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	1,500,000	2,700,000	1,650,000	2,000,000	350,000	21.21%
Expenditures Per Capita	\$0.40	\$0.39	\$0.38	\$0.39	\$0.01	2.63%

09 Register of Deeds-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	1,100	1,078	1,100	0	(1,100)	-100.00%
Travel, Tuition, and Dues	15,000	7,310	7,500	5,500	(2,000)	-26.67%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	10,000	5,592	1,000	0	(1,000)	-100.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	26,200	10,157	2,200	0	(2,200)	-100.00%
TOTAL OTHER SERVICES	52,300	24,137	11,800	5,500	(6,300)	-53.39%
TOTAL OPERATING EXPENSES	52,300	24,137	11,800	5,500	(6,300)	-53.39%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	52,300	24,137	11,800	5,500	(6,300)	-53.39%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	120	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	120	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	120	0	0	0	0.00%
Expenditures Per Capita	\$0.08	\$0.04	\$0.02	\$0.01	(\$0.01)	-50.00%

10 General Services-At a Glance

Mission The mission of the Department of General Services is to provide facility and fleet operations, sustainability education and integration services, and customer assistance products to government agencies, Metro employees, and the Nashville community so they can meet their goals.

Budget Summary

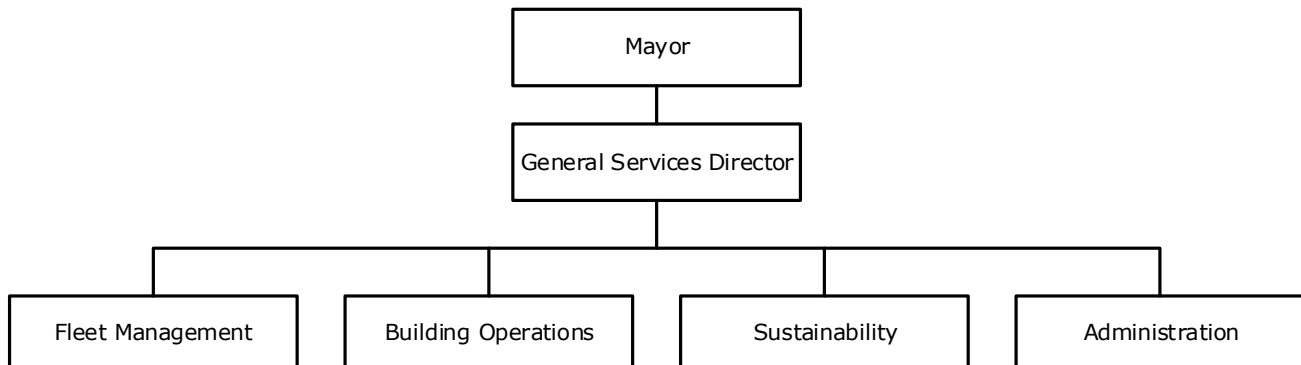
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 23,099,100	\$ 24,332,100	\$ 24,497,400
Internal Service Fund	25,747,600	23,641,000	23,742,300
Total Expenditures and Transfers	\$ 48,846,700	\$ 47,973,100	\$ 48,239,700
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 25,554,300	\$ 23,696,700	\$ 24,739,700
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 25,554,300	\$ 23,696,700	\$ 24,739,700
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	2,600	0	0
Total Revenues	\$ 25,556,900	\$ 23,696,700	\$ 24,739,700
Expenditures Per Capita	\$ 73.00	\$ 70.66	\$ 70.48

Positions	Total Budgeted Positions	169	161	164
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Contacts	Director: Nancy Whittemore	email: nancy.whittemore@nashville.gov
	Financial Manager: Dianna Atwood	email: dianna.atwood@nashville.gov
	730 2nd Avenue South, Suite 201 37219	Phone: 615-862-5050

10 General Services-At a Glance

Organizational Structure



Programs

Building Operations Support Services

ADA Compliance
Design and Construction
Facilities Maintenance

Business Office

Business Office
Non-allocated Financial Transactions

Business Support

E-Bid Surplus Property Distribution
Mail Services

Fleet Operations

Fleet Asset Management
Fuel Supply
Vehicle and Equipment Repair

Radio Communications

Radio and Public Safety Equipment
Radio System Infrastructure

Sustainability

Management and Consultation

10 General Services-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Fleet Vehicles			
Increase in Fleet Vehicles	ISF***	\$633,700 3.00 FTEs	To support the operating cost of additional vehicles
Insurance Billings	ISF	(2,500)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD ISF	42,600 17,700	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	ISF	5,100	No impact on performance
Non-recurring	ISF	(700,000)	Removal of one time funding for a new fleet system
Pay Plan Adjustment	GSD ISF	122,700 147,300	Supports the hiring and retention of a qualified workforce
General Services District Total		\$165,300	
Internal Service Fund Total		\$101,300 3.00 FTEs	
TOTAL		\$266,600 3.00 FTEs	

* See Internal Service Charges section for details

***ISF – Internal Service Funds

10 General Services-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	3,867,200	2,988,269	4,051,000	4,173,700	122,700	3.03%
OTHER SERVICES:						
Utilities	8,087,200	8,082,492	8,087,200	8,087,300	100	0.00%
Professional & Purchased Services	5,751,700	5,616,693	5,993,000	6,031,300	38,300	0.64%
Travel, Tuition, and Dues	9,900	12,269	19,200	39,400	20,200	105.21%
Communications	800,900	617,832	910,600	913,900	3,300	0.36%
Repairs & Maintenance Services	3,597,400	3,873,428	3,868,400	3,803,100	(65,300)	-1.69%
Internal Service Fees	312,400	307,900	534,900	577,500	42,600	7.96%
Other Expenses	669,800	779,590	867,800	871,200	3,400	0.39%
TOTAL OTHER SERVICES	19,229,300	19,290,204	20,281,100	20,323,700	42,600	0.21%
TOTAL OPERATING EXPENSES	23,096,500	22,278,473	24,332,100	24,497,400	165,300	0.68%
TRANSFERS TO OTHER FUNDS/UNITS	2,600	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	23,099,100	22,278,473	24,332,100	24,497,400	165,300	0.68%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	808,900	814,580	755,700	997,400	241,700	31.98%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	666	0	0	0	0.00%
TOTAL PROGRAM REVENUE	808,900	815,246	755,700	997,400	241,700	31.98%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	808,900	815,246	755,700	997,400	241,700	31.98%
Expenditures Per Capita	\$34.52	\$33.30	\$35.84	\$35.79	(\$0.05)	-0.14%

10 General Services-Financial

Internal Service Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	8,129,400	6,896,499	7,697,100	8,024,500	327,400	4.25%
OTHER SERVICES:						
Utilities	300	3,063	300	200	(100)	-33.33%
Professional & Purchased Services	116,300	146,063	115,800	115,300	(500)	-0.43%
Travel, Tuition, and Dues	30,700	10,930	30,100	30,200	100	0.33%
Communications	71,600	66,218	70,300	70,800	500	0.71%
Repairs & Maintenance Services	2,170,700	3,593,581	361,500	1,451,500	1,090,000	301.52%
Internal Service Fees	988,700	984,191	1,345,500	1,363,200	17,700	1.32%
Other Expenses	13,959,500	26,500,437	13,729,400	12,390,500	(1,338,900)	-9.75%
TOTAL OTHER SERVICES	17,337,800	31,304,483	15,652,900	15,421,700	(231,200)	-1.48%
TOTAL OPERATING EXPENSES	25,467,200	38,200,982	23,350,000	23,446,200	96,200	0.41%
TRANSFERS TO OTHER FUNDS/UNITS	280,400	286,737	291,000	296,100	5,100	1.75%
TOTAL EXPENSES & TRANSFERS	25,747,600	38,487,719	23,641,000	23,742,300	101,300	0.43%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	24,745,400	24,249,676	22,941,000	23,742,300	801,300	3.49%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	24,745,400	24,249,676	22,941,000	23,742,300	801,300	3.49%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	1,808	0	0	0	0.00%
Compensation From Property	0	787,405	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	789,213	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	2,600	16,083,620	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	24,748,000	41,122,509	22,941,000	23,742,300	801,300	3.49%
Expenditures Per Capita	\$38.48	\$57.52	\$34.82	\$34.69	(\$0.13)	-0.37%

10 General Services-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Assistant	ST09	07241	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	OR07	07242	3	3.00	5	5.00	5	5.00	0	0.00
Admin Svcs Officer 2	OR01	07243	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	OR03	07244	2	2.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	OR05	07245	5	5.00	4	4.00	4	4.00	0	0.00
Application Tech 1	ST07	10100	0	0.00	1	1.00	1	1.00	0	0.00
Application Tech 2	ST08	10102	4	4.00	2	2.00	2	2.00	0	0.00
Application Tech 3	ST09	10103	2	2.00	5	5.00	5	5.00	0	0.00
Bldg Maint Lead Mechanic	TL10	02230	2	2.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 3	ST10	07733	1	1.00	2	2.00	2	2.00	0	0.00
Cust Svc Supv	ST11	06598	1	1.00	1	1.00	1	1.00	0	0.00
General Services Assistant Dir	OR11	10469	2	2.00	3	3.00	3	3.00	0	0.00
General Svcs Dir	DP02	01575	1	1.00	1	1.00	1	1.00	0	0.00
General Svcs Div Mgr	OR09	07312	0	0.00	2	2.00	2	2.00	0	0.00
Information Systems Advisor 1	OR07	07234	2	2.00	0	0.00	0	0.00	0	0.00
Information Systems Advisor 2	OR09	07407	2	2.00	1	1.00	1	1.00	0	0.00
Mail Clerk Carrier	ST05	05910	2	2.00	3	3.00	3	3.00	0	0.00
Maint & Repair Worker Senior	TG07	10849	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Rep 3	ST06	10122	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	ST07	10123	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Spec 2	ST08	10124	1	1.00	0	0.00	0	0.00	0	0.00
Professional Spec	OR04	07753	1	1.00	1	1.00	1	1.00	0	0.00
Safety Coord	OR05	06133	0	0.00	1	1.00	1	1.00	0	0.00
Stores Mgr	ST10	06180	1	1.00	1	1.00	1	1.00	0	0.00
Technical Specialist 1	OR04	07756	10	10.00	8	8.00	8	8.00	0	0.00
Technical Specialist 2	OR06	07757	4	4.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			50	50.00	49	49.00	49	49.00	0	0.00
Radio Shop 51153										
Application Tech 2	ST08	10102	1	1.00	0	0.00	0	0.00	0	0.00
General Services Assistant Dir	OR11	10469	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Spec 1	ST07	10123	2	2.00	0	0.00	0	0.00	0	0.00
Radio Tech 1	TG08	06613	3	3.00	0	0.00	0	0.00	0	0.00
Radio Tech 2	TG11	04040	2	2.00	0	0.00	0	0.00	0	0.00
Radio Tech 3	TL13	06213	4	4.00	0	0.00	0	0.00	0	0.00
Technical Specialist 1	OR04	07756	2	2.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE			15	15.00	0	0.00	0	0.00	0	0.00
Office of Fleet Management 51154										
Admin Svcs Mgr	OR07	07242	0	0.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 3	OR03	07244	2	2.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 4	OR05	07245	1	1.00	2	2.00	2	2.00	0	0.00
Administrative Specialist	ST11	07720	0	0.00	1	1.00	1	1.00	0	0.00

10 General Services-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Application Tech 1	ST07	10100	1	1.00	0	0.00	0	0.00	0	0.00
Application Tech 2	ST08	10102	1	1.00	0	0.00	0	0.00	0	0.00
Application Tech 3	ST09	10103	0	0.00	3	3.00	3	3.00	0	0.00
Automotive Mechanic	TG10	00680	7	7.00	10	10.00	12	12.00	2	2.00
Automotive Mechanic Leader	TL11	00690	0	0.00	1	1.00	1	1.00	0	0.00
Automotive Mechanic-Cert	TG11	06081	5	5.00	5	5.00	5	5.00	0	0.00
Automotive Shop Supv	TS11	00700	2	2.00	1	1.00	1	1.00	0	0.00
Automotive Svc Writer	ST07	07250	6	6.00	6	6.00	6	6.00	0	0.00
Bldg Maint Mechanic	TG08	02220	1	1.00	1	1.00	1	1.00	0	0.00
Equip & Supply Clerk 1	ST04	05010	4	3.50	4	3.50	4	3.50	0	0.00
Equip & Supply Clerk 2	ST06	03440	4	4.00	3	3.00	3	3.00	0	0.00
Equip & Supply Clerk 3	ST07	03027	3	2.50	2	1.50	2	1.50	0	0.00
Equip Mechanic	TG11	01880	16	16.00	24	24.00	25	25.00	1	1.00
Equip Mechanic Leader	TL12	06825	1	1.00	2	2.00	2	2.00	0	0.00
Equip Mechanic-Certified	TG12	07302	7	7.00	3	3.00	3	3.00	0	0.00
Equip Servicer	TG07	07304	9	9.00	9	9.00	9	9.00	0	0.00
Equip Shop Supv	TS12	01920	3	3.00	2	2.00	2	2.00	0	0.00
Finance Admin	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
General Services Assistant Dir	OR11	10469	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Tech 2	OR02	07785	1	1.00	1	1.00	1	1.00	0	0.00
Master Tech	TG13	10118	15	15.00	8	8.00	8	8.00	0	0.00
Office Support Spec 1	ST07	10123	0	0.00	2	2.00	2	2.00	0	0.00
Parts Supv	ST09	07345	2	2.00	2	2.00	2	2.00	0	0.00
Radio Tech 1	TG08	06613	0	0.00	3	3.00	3	3.00	0	0.00
Radio Tech 2	TG11	04040	0	0.00	2	2.00	2	2.00	0	0.00
Technical Specialist 1	OR04	07756	2	2.00	2	2.00	2	2.00	0	0.00
Technical Specialist 2	OR06	07757	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			96	95.00	104	103.00	107	106.00	3	3.00
Surplus Property Auction 61190										
Admin Svcs Officer 3	OR03	07244	1	1.00	1	1.00	1	1.00	0	0.00
Application Tech 3	ST09	10103	2	2.00	2	2.00	2	2.00	0	0.00
Equip Inventory Asst 1	ST06	01872	3	3.00	3	3.00	3	3.00	0	0.00
Finance Admin	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	ST08	10124	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			8	8.00	8	8.00	8	8.00	0	0.00
Department Totals			169	168.00	161	160.00	164	163.00	3	3.00

11 Historical Commission-At a Glance

Mission The Mission of the Metropolitan Historical and Historic Zoning Commissions is to provide historical and architectural information, preservation technology and advice, and design guidance products to Nashville's neighborhoods, property owners, businesses, citizens, and visitors so they can incorporate the city's rich past into today's economy, culture, and quality of life.

Budget Summary

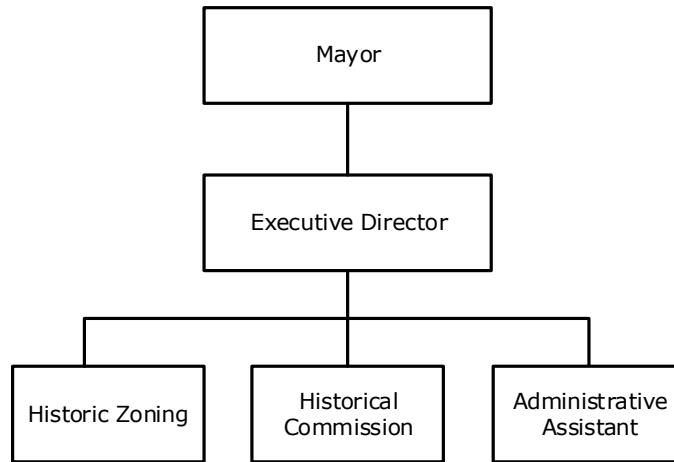
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 843,800	\$ 917,200	\$ 1,112,700
Special Purpose Funds	65,000	55,000	20,000
Total Expenditures and Transfers	\$ 908,800	\$ 972,200	\$ 1,132,700
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	65,000	55,000	20,000
Other Program Revenue	0	0	0
Total Program Revenue	\$ 65,000	\$ 55,000	\$ 20,000
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 65,000	\$ 55,000	\$ 20,000
Expenditures Per Capita	\$ 1.36	\$ 1.43	\$ 1.66

Positions	Total Budgeted Positions	10	10	13
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Contacts	Director: Tim Walker Financial Manager: Briana Davis Sunnyside in Sevier Park 3000 Granny White Pike 37204	email: tim.walker@nashville.gov email: briana.davis@nashville.gov Phone: 615-862-7970
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11 Historical Commission-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Governmental and Public Partnership

Governmental and Public Partnership

Historic Zoning

Historic Zoning

Information, Education and Tourism

Information, Education and Tourism

11 Historical Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Historic Preservationist Increase			
Additional Staffing	GSD	\$124,000 1.50 FTEs	Addition of 1 full-time and 1 part-time Historic Preservationist to support the increased demand for historic property reviews and referrals in addition to providing stakeholders information for preserving and protecting historic resources
Cemetery Improvement			
Repair and Maintenance Increase	GSD	25,000	To support the ongoing regular repair and maintenance of gravestones and infrastructure at Nashville City Cemetery
Office Personnel Improvement			
Additional Staffing	GSD	12,000 0.50 FTE	Part-time hours to train replacement for current Administrative Assistant retiring
Historical Commission Grant Fund			
Grand Fund Reduction	SPF**	(35,000)	Reduction of expired grant funding with minimal impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	5,300	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	29,200	Supports the hiring and retention of a qualified workforce
General Services District Total		\$195,500 2.00 FTEs	
Special Purpose Funds Total		\$(35,000)	
TOTAL		\$160,500 2.00 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

11 Historical Commission-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	775,900	766,800	834,400	999,600	165,200	19.80%
OTHER SERVICES:						
Utilities	6,900	5,829	7,000	6,900	(100)	-1.43%
Professional & Purchased Services	1,000	665	1,000	1,100	100	10.00%
Travel, Tuition, and Dues	9,300	9,603	14,300	14,300	0	0.00%
Communications	11,800	13,400	13,900	13,900	0	0.00%
Repairs & Maintenance Services	400	9	400	400	0	0.00%
Internal Service Fees	31,500	31,500	39,200	44,500	5,300	13.52%
Other Expenses	7,000	6,431	7,000	32,000	25,000	357.14%
TOTAL OTHER SERVICES	67,900	67,437	82,800	113,100	30,300	36.59%
TOTAL OPERATING EXPENSES	843,800	834,237	917,200	1,112,700	195,500	21.31%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	843,800	834,237	917,200	1,112,700	195,500	21.31%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$1.26	\$1.25	\$1.35	\$1.63	\$0.28	20.74%

11 Historical Commission-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	20,000	0	20,000	20,000	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	42,000	64,231	30,000	0	(30,000)	-100.00%
Travel, Tuition, and Dues	3,000	0	5,000	0	(5,000)	-100.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	0	0	0	0.00%
TOTAL OTHER SERVICES	45,000	64,231	35,000	0	(35,000)	-100.00%
TOTAL OPERATING EXPENSES	65,000	64,231	55,000	20,000	(35,000)	-63.64%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	65,000	64,231	55,000	20,000	(35,000)	-63.64%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	45,000	42,000	35,000	0	(35,000)	-100.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	20,000	0	20,000	20,000	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	65,000	42,000	55,000	20,000	(35,000)	-63.64%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	65,000	42,000	55,000	20,000	(35,000)	-63.64%
Expenditures Per Capita	\$0.10	\$0.10	\$0.08	\$0.03	(\$0.05)	-62.50%

11 Historical Commission-Financial

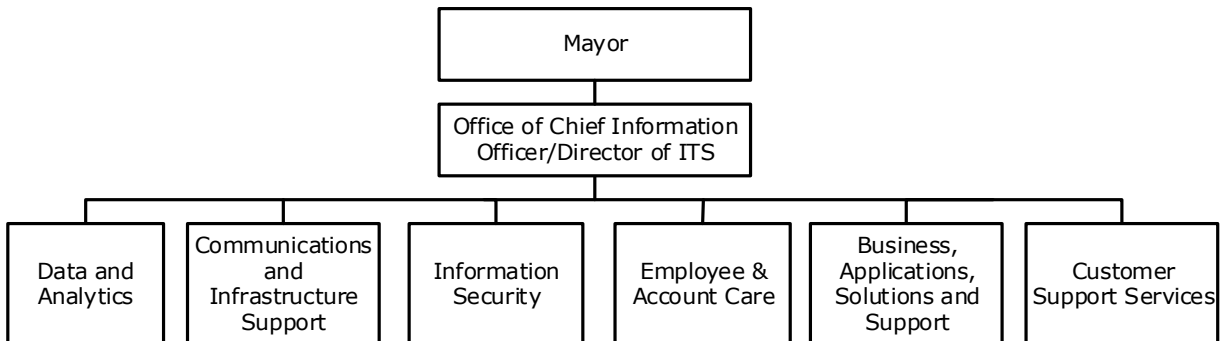
Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Asst	ST09	07241	1	1.00	1	1.00	2	1.50	1	0.50
Historic Preservationist 1	OR05	06123	7	7.00	7	7.00	9	8.50	2	1.50
Historic Preservationist 2	OR06	07778	1	1.00	0	0.00	0	0.00	0	0.00
Historical Commission Exec Dir	DP01	01945	1	1.00	1	1.00	1	1.00	0	0.00
Planning Mgr 2	OR09	06863	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			10	10.00	10	10.00	13	12.00	3	2.00
Department Totals			10	10.00	10	10.00	13	12.00	3	2.00

14 Information Tech Services-At a Glance

Mission	Work together to deliver exceptional technology solutions that improve the lives of the citizens of Davidson County through the Metropolitan Government entities we serve.		
Budget Summary	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 1,806,800	\$ 0	\$ 0
Internal Service Fund	17,755,700	23,452,400	24,548,600
Total Expenditures and Transfers	<u>\$ 19,562,500</u>	<u>\$ 23,452,400</u>	<u>\$ 24,548,600</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 17,105,800	\$ 23,452,400	\$ 24,548,600
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 17,105,800</u>	<u>\$ 23,452,400</u>	<u>\$ 24,548,600</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 17,105,800</u>	<u>\$ 23,452,400</u>	<u>\$ 24,548,600</u>
Expenditures Per Capita	\$ 29.24	\$ 34.55	\$ 35.87
Positions	Total Budgeted Positions	138	148
Contacts	Director: Keith Durbin Finance Manager: Gregg Nicholson 700 2nd Avenue South Suite 301 37219		email: keith.durbin@nashville.gov email: gregg.nicholson@nashville.gov Phone: 615-862-6300

14 Information Tech Services-At a Glance

Organizational Structure



Programs

Business Applications Solutions and Support

Application Solutions
Business Solutions
Collaboration Services
Enterprise Applications and Database Solutions
Web Based Services

Business Operations

Employee and Account Care
Executive Leadership
Non-allocated Financial Transactions

Communication and Infrastructure Services

Data Infrastructure Support
Enterprise Server and Storage Services
Enterprise Services
Identity and Access Management
Network Communication Services
Physical Security
Security Assurance
System Lifecycle Management
Voice Communication Solutions

Customer Support Services

Field Services
Technical Support Service Center

Public, Education and Government Television

Metro Nashville Network
Studio Management

14 Information Tech Services-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Enterprise Applications			
Salary and Fringe Benefits	ISF***	\$121,200 1.00 FTE	The additional position and FTE will help support Enterprise Applications
Hardware/Software Maintenance			
Contract Services	ISF	500,000	Increase in funding to maintain a secure level of support for all Metropolitan devices and software components
Non-allocated Financial Transactions			
Insurance Billings	ISF	(5,300)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	ISF	600	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	ISF	479,700	Supports the hiring and retention of a qualified workforce
Internal Service Fund		\$1,096,200 1.00 FTE	
TOTAL		\$1,096,200 1.00 FTE	

* See Internal Service Charges section for details

*** ISF – Internal Service Funds

14 Information Tech Services-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,644,200	1,449,048	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	64,000	193,513	0	0	0	0.00%
Travel, Tuition, and Dues	100	3,250	0	0	0	0.00%
Communications	14,400	11,508	0	0	0	0.00%
Repairs & Maintenance Services	7,200	4,071	0	0	0	0.00%
Internal Service Fees	66,600	66,600	0	0	0	0.00%
Other Expenses	10,300	67,925	0	0	0	0.00%
TOTAL OTHER SERVICES	162,600	346,867	0	0	0	0.00%
TOTAL OPERATING EXPENSES	1,806,800	1,795,915	0	0	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,806,800	1,795,915	0	0	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	100	63	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	100	63	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	100	63	0	0	0	0.00%
Expenditures Per Capita	\$2.70	\$2.68	\$0.00	\$0.00	\$0.00	0.00%

14 Information Tech Services-Financial

Internal Service Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	10,704,100	9,595,517	13,700,700	14,301,600	600,900	4.39%
OTHER SERVICES:						
Utilities	0	(2,384)	0	2,500	2,500	0.00%
Professional & Purchased Services	2,862,800	3,821,737	3,211,200	3,205,100	(6,100)	-0.19%
Travel, Tuition, and Dues	5,900	25,131	16,000	6,000	(10,000)	-62.50%
Communications	162,400	86,542	159,300	156,800	(2,500)	-1.57%
Repairs & Maintenance Services	1,133,200	628,070	3,102,300	3,097,500	(4,800)	-0.15%
Internal Service Fees	82,000	106,983	117,600	118,200	600	0.51%
Other Expenses	2,805,300	3,333,184	3,145,300	3,660,900	515,600	16.39%
TOTAL OTHER SERVICES	7,051,600	7,999,263	9,751,700	10,247,000	495,300	5.08%
TOTAL OPERATING EXPENSES	17,755,700	17,594,780	23,452,400	24,548,600	1,096,200	4.67%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	17,755,700	17,594,780	23,452,400	24,548,600	1,096,200	4.67%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	17,105,700	17,278,243	23,452,400	24,548,600	1,096,200	4.67%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	17,105,700	17,278,243	23,452,400	24,548,600	1,096,200	4.67%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	9,714	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	17,105,700	17,287,957	23,452,400	24,548,600	1,096,200	4.67%
Expenditures Per Capita	\$26.54	\$26.30	\$34.55	\$35.87	\$1.32	3.82%

14 Information Tech Services-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Svcs Officer 4	OR05	07245	1	1.00	0	0.00	0	0.00	0	0.00
Info Systems App Analyst 3	OR05	07783	6	6.00	0	0.00	0	0.00	0	0.00
Info Systems App Tech 2	OR02	07785	2	2.00	0	0.00	0	0.00	0	0.00
Info Systems Div Mgr	OR10	07318	1	1.00	0	0.00	0	0.00	0	0.00
Information Sys Media Analys 1	OR03	10470	1	1.00	0	0.00	0	0.00	0	0.00
Information Sys Media Analys 2	OR04	10471	1	1.00	0	0.00	0	0.00	0	0.00
Information Systems Advisor 1	OR07	07234	2	2.00	0	0.00	0	0.00	0	0.00
Program Mgr 1	OR04	07376	1	1.00	0	0.00	0	0.00	0	0.00
Program Spec 1	ST06	07378	2	2.00	0	0.00	0	0.00	0	0.00
Program Spec 2	ST08	07379	3	3.00	0	0.00	0	0.00	0	0.00
Program Spec 3	ST10	07380	1	1.00	0	0.00	0	0.00	0	0.00
Video Production Spec	ST07	07381	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE			22	22.00	0	0.00	0	0.00	0	0.00
Information Technology Service 51137										
Admin Spec	ST11	07720	1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 4	OR05	07245	0	0.00	1	1.00	1	1.00	0	0.00
Chief Info Officer	DP03	07113	1	1.00	1	1.00	1	1.00	0	0.00
Computer Operator 2	ST06	04540	3	3.00	0	0.00	0	0.00	0	0.00
Computer Operator 3	ST07	07268	1	1.00	0	0.00	0	0.00	0	0.00
Human Resources Admin	OR07	07346	1	1.00	0	0.00	0	0.00	0	0.00
Info Sys Comm Analyst 1	OR03	06918	1	0.50	5	5.00	5	5.00	0	0.00
Info Sys Comm Analyst 2	OR04	07769	3	3.00	5	5.00	5	5.00	0	0.00
Info Sys Comm Analyst 3	OR05	07265	6	6.00	5	5.00	5	5.00	0	0.00
Info Systems App Analyst 2	OR04	07780	2	2.00	2	2.00	2	2.00	0	0.00
Info Systems App Analyst 3	OR05	07783	6	6.00	11	11.00	11	11.00	0	0.00
Info Systems App Tech 2	OR02	07785	1	1.00	2	2.00	2	2.00	0	0.00
Info Systems Asst Dir	OR11	07744	5	5.00	6	6.00	6	6.00	0	0.00
Info Systems Div Mgr	OR10	07318	6	6.00	16	16.00	16	16.00	0	0.00
Info Systems Mgr	OR09	07782	3	3.00	0	0.00	0	0.00	0	0.00
Information Sys Media Analys 1	OR03	10470	0	0.00	3	2.50	3	2.50	0	0.00
Information Sys Media Analys 2	OR04	10471	0	0.00	1	1.00	1	1.00	0	0.00
Information Sys Media Tech 1	OR01	10473	0	0.00	2	2.00	3	3.00	1	1.00
Information Sys Media Tech 2	OR02	10474	0	0.00	2	2.00	2	2.00	0	0.00
Information Sys Oper Analyst 1	OR03	10475	3	3.00	8	8.00	8	8.00	0	0.00
Information Sys Oper Analyst 2	OR04	10476	15	15.00	7	7.00	7	7.00	0	0.00
Information Sys Oper Analyst 3	OR05	10477	11	11.00	14	14.00	14	14.00	0	0.00
Information Sys Oper TEch 1	OR01	10478	8	8.00	11	11.00	11	11.00	0	0.00
Information Sys Oper Tech 2	OR02	10479	5	5.00	4	4.00	4	4.00	0	0.00
Information Systems Advisor 1	OR07	07234	22	22.00	28	28.00	28	28.00	0	0.00
Information Systems Advisor 2	OR09	07407	12	12.00	12	12.00	13	13.00	1	1.00
Program Spec 1	ST06	07378	0	0.00	2	1.00	0	0.00	-2	-1.00
Total Positions & FTE			116	115.50	148	146.50	148	147.50	0	1.00
Department Totals			116	115.50	148	146.50	148	147.50	0	1.00

15 Finance-At a Glance

Mission The mission of the Department of Finance is to provide financial management, information, and business services to policy makers, departments, agencies, investors, and the Nashville community so they can have confidence in Metro Government, make informed decisions, and achieve their results.

Budget Summary

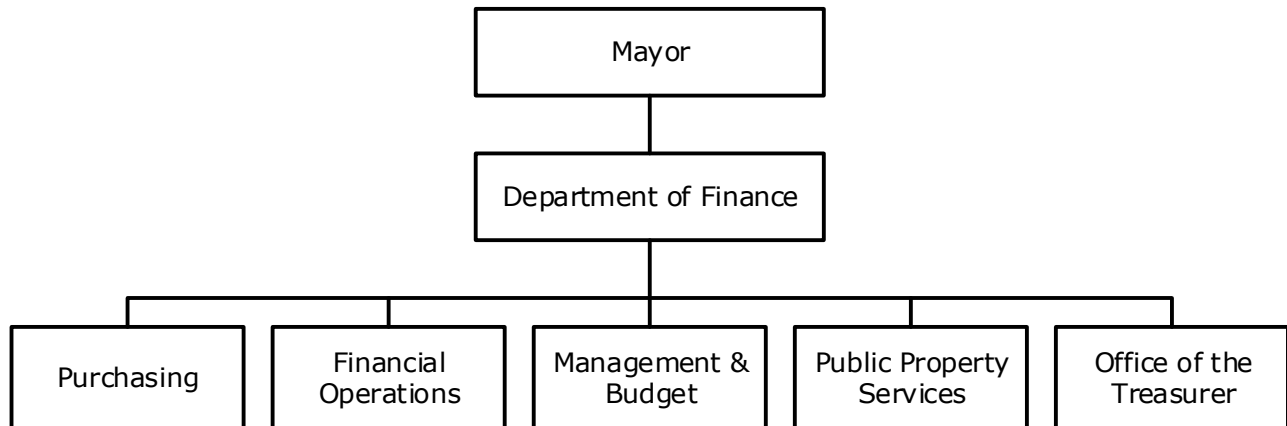
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 8,185,200	\$ 8,837,300	\$ 9,713,300
Internal Service Fund	850,300	950,600	826,400
Special Purpose Funds	0	9,200	3,600
Total Expenditures and Transfers	\$ 9,035,500	\$ 9,797,100	\$ 10,543,300
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 846,400	\$ 950,600	\$ 826,400
Other Governments and Agencies	0	0	0
Other Program Revenue	0	9,200	3,600
Total Program Revenue	\$ 846,400	\$ 959,800	\$ 830,000
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	3,900	0	0
Total Revenues	\$ 850,300	\$ 959,800	\$ 830,000
Expenditures Per Capita	\$ 13.50	\$ 14.43	\$ 15.40

Positions	Total Budgeted Positions	104	105	105
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Contacts	Director: Talia Lomax-O'dneal	email: talia.lomaxodneal@nashville.gov
	Finance Manager: Donna Foster	email: donna.foster@nashville.gov
	106 Metro Courthouse 37201	Phone: 615-862-6151

15 Finance-At a Glance

Organizational Structure



Programs

Business Integrity and Accountability

Compliance Monitoring and Accountability

Business Support and Solutions

Accounts Payable
Business Assistance Office
Cash Operations
Financial Accounting and Reporting
Payroll Operations
Purchasing
Real Estate Management
Tourism Tax

Executive Leadership

Executive Leadership
Non-allocated Financial Transactions

Strategic Resource Allocation and Management

Budget Planning and Management
Cost Planning and Management
Grants Assessment and Resource
Investment Committee Support
Investor Relations

15 Finance-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Disparity Study			
Management Consulting	GSD	\$201,000	To conduct the factual study necessary to update the City's Procurement Nondiscrimination Program
Short Term Rental			
Software	GSD	300,000	To improve the enforcement of Property Standard's regulations and hotel occupancy tax collection related to Short Term Rentals
Fee Increase Study	GSD	50,000	Fee increase study
Comcast Cares Grant			
Advertising and Printing	SPF**	(5,600)	Adjustment of the Comcast Grant budget to promote and support community engagement
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	6,100	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
	ISF***	800	
Non-recurring	ISF	(125,000)	To remove the one time funding for the Payment Card Industry Compliance Assessment
Pay Plan Adjustment	GSD	318,900	Supports the hiring and retention of a qualified workforce
General Services District Total		\$876,000	
Internal Service Fund Total		\$(124,200)	
Special Purpose Fund Total		\$(5,600)	
TOTAL		\$746,200	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** ISF – Internal Service Funds

15 Finance-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	7,569,500	7,149,043	8,118,000	8,436,900	318,900	3.93%
OTHER SERVICES:						
Utilities	0	543	900	900	0	0.00%
Professional & Purchased Services	76,400	15,031	122,200	373,200	251,000	205.40%
Travel, Tuition, and Dues	14,600	18,921	21,300	25,200	3,900	18.31%
Communications	74,700	46,389	80,300	82,300	2,000	2.49%
Repairs & Maintenance Services	7,600	1,521	5,400	5,400	0	0.00%
Internal Service Fees	241,900	241,900	283,600	289,700	6,100	2.15%
Other Expenses	196,600	188,203	201,700	499,700	298,000	147.74%
TOTAL OTHER SERVICES	611,800	512,508	715,400	1,276,400	561,000	78.42%
TOTAL OPERATING EXPENSES	8,181,300	7,661,551	8,833,400	9,713,300	879,900	9.96%
TRANSFERS TO OTHER FUNDS/UNITS	3,900	0	3,900	0	(3,900)	-100.00%
TOTAL EXPENSES & TRANSFERS	8,185,200	7,661,551	8,837,300	9,713,300	876,000	9.91%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$12.23	\$11.45	\$13.02	\$14.19	\$1.17	8.99%

15 Finance-Financial

Internal Service Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	733,100	684,924	760,900	760,900	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	200	737	125,200	200	(125,000)	-99.84%
Travel, Tuition, and Dues	0	60	0	0	0	0.00%
Communications	15,100	11,015	15,100	15,400	300	1.99%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	24,300	16,530	29,600	30,400	800	2.70%
Other Expenses	19,300	7,204	19,800	19,500	(300)	-1.52%
TOTAL OTHER SERVICES	58,900	35,546	189,700	65,500	(124,200)	-65.47%
TOTAL OPERATING EXPENSES	792,000	720,470	950,600	826,400	(124,200)	-13.07%
TRANSFERS TO OTHER FUNDS/UNITS	58,300	58,300	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	850,300	778,770	950,600	826,400	(124,200)	-13.07%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	846,400	779,411	950,600	826,400	(124,200)	-13.07%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	846,400	779,411	950,600	826,400	(124,200)	-13.07%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	3,900	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	850,300	779,411	950,600	826,400	(124,200)	-13.07%
Expenditures Per Capita	\$1.27	\$1.16	\$1.40	\$1.21	(\$0.19)	-13.57%

15 Finance-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	5,500	0	(5,500)	-100.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	3,600	3,600	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	100	0	(100)	-100.00%
TOTAL OTHER SERVICES	0	0	9,200	3,600	(5,600)	-60.87%
TOTAL OPERATING EXPENSES	0	0	9,200	3,600	(5,600)	-60.87%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	0	0	9,200	3,600	(5,600)	-60.87%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	9,200	3,600	(5,600)	-60.87%
TOTAL PROGRAM REVENUE	0	0	9,200	3,600	(5,600)	-60.87%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	9,200	3,600	(5,600)	-60.87%
Expenditures Per Capita	\$0.00	\$0.00	\$0.01	\$0.01	\$0.00	0.00%

15 Finance-Financial

		<u>Job</u>	<u>FY2016</u>		<u>FY2017</u>		<u>FY2018</u>		<u>FY17 - FY18</u>	
<u>Title</u>	<u>Grade</u>	<u>Class</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101										
Accountant 2	OR03	10861	0	0.00	4	4.00	4	4.00	0	0.00
Accountant 3	OR05	10862	0	0.00	5	5.00	5	5.00	0	0.00
Admin Asst	ST09	07241	2	2.00	1	1.00	1	1.00	0	0.00
Admin Spec	ST11	07720	1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Mgr	OR07	07242	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	OR01	07243	1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 3	OR03	07244	7	7.00	10	10.00	10	10.00	0	0.00
Admin Svcs Officer 4	OR05	07245	2	2.00	3	3.00	3	3.00	0	0.00
Application Tech 2	ST08	10102	8	8.00	5	5.00	5	5.00	0	0.00
Application Tech 3	ST09	10103	8	8.00	9	9.00	9	9.00	0	0.00
Business Development Officer	OR05	06699	1	1.00	1	1.00	1	1.00	0	0.00
Finance Admin	OR07	10108	8	8.00	10	10.00	10	10.00	0	0.00
Finance Asst Dir	OR11	06108	3	3.00	3	3.00	3	3.00	0	0.00
Finance Deputy Dir	OR13	07704	1	1.00	2	2.00	2	2.00	0	0.00
Finance Dir	DP03	01570	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	OR09	06232	11	11.00	8	8.00	8	8.00	0	0.00
Finance Officer 1	OR01	10150	1	1.00	0	0.00	0	0.00	0	0.00
Finance Officer 2	OR03	10151	18	18.00	2	2.00	2	2.00	0	0.00
Finance Officer 3	OR05	10152	19	19.00	8	8.00	8	8.00	0	0.00
Mgmt & Budget Analy 2	OR03	10874	0	0.00	2	2.00	2	2.00	0	0.00
Mgmt & Budget Analy 3	OR06	10875	0	0.00	4	4.00	4	4.00	0	0.00
Office Support Rep 3	ST06	10122	0	0.00	1	1.00	1	1.00	0	0.00
Procurement Officer 1	OR01	10876	0	0.00	1	1.00	1	1.00	0	0.00
Procurement Officer 2	OR03	10877	0	0.00	6	6.00	6	6.00	0	0.00
Procurement Officer 3	OR05	10878	0	0.00	6	6.00	6	6.00	0	0.00
Special Projects Mgr	OR11	07762	3	3.00	4	4.00	4	4.00	0	0.00
Technical Specialist 1	OR04	07756	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			97	97.00	98	98.00	98	98.00	0	0.00
Treasury Management 51180										
Finance Admin	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	OR09	06232	2	2.00	2	2.00	2	2.00	0	0.00
Finance Officer 2	OR03	10151	2	2.00	2	2.00	2	2.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	1	1.00	1	1.00	0	0.00
Metropolitan Treasurer	OR11	03160	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			7	7.00	7	7.00	7	7.00	0	0.00
Department Totals			104	104.00	105	105.00	105	105.00	0	0.00

16 Assessor of Property-At a Glance

Mission To accurately identify, list, appraise and classify all taxable properties in an effort to achieve fair and equity in values for the preparation of the annual assessment roll in a timely manner while educating property owners of the appraisal process and their options to appeal, as well as learn of available assistance programs.

Budget Summary

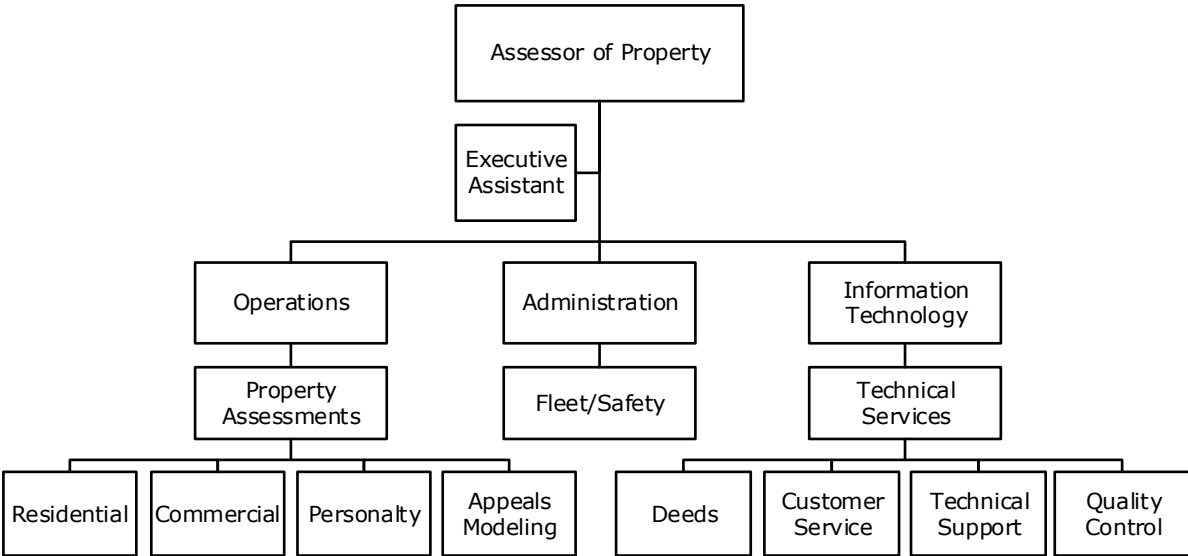
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 7,166,500	\$ 7,670,700	\$ 7,968,300
Total Expenditures and Transfers	<u>\$ 7,166,500</u>	<u>\$ 7,670,700</u>	<u>\$ 7,968,300</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 200	\$ 200	\$ 200
Other Governments and Agencies	17,200	20,000	20,500
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 17,400</u>	<u>\$ 20,200</u>	<u>\$ 20,700</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 17,400</u>	<u>\$ 20,200</u>	<u>\$ 20,700</u>
Expenditures Per Capita	\$ 10.71	\$ 11.30	\$ 11.64

Positions	Total Budgeted Positions	119	149	219
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Contacts	Assessor of Property: Vivian Wilhoite	email: vivian.wilhoite@nashville.gov
	Assessment Manager: Cristi Scott	email: cristi.scott@nashville.gov
	700 2nd Avenue South Suite 210 37210	Phone: 615-862-6080

16 Assessor of Property-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Assessment

Assessment

Board of Equalization

Board of Equalization

Hearing Officer Review

Hearing Officer Review

Personal Property Audit

Personal Property Audit

16 Assessor of Property-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Reappraisal Hearing Officers			
2017 Reappraisal Salary and Benefits	GSD	\$161,500 3.50 FTEs	Addition Hearing Officers are necessary for the 2017 reappraisal appeal sessions
Appraiser 1			
Staff Increase	GSD	103,000 2.00 FTEs	Addition of 2 Appraiser 1 positions to meet the increasing workload
Appraiser 3			
Staff Increase	GSD	68,500 1.00 FTE	Addition of 2 Appraiser 1 positions to meet the increasing workload
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	9,600	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Non-recurring Adjustment FY17 Postage and Delivery Services	GSD	(178,000)	To adjust previous fiscal year non-recurring funding for the 2017 reappraisal with no impact on performance
Non-recurring Adjustment FY17 Hearing Officers	GSD	(35,000) (1.00 FTE)	To adjust previous fiscal year non-recurring funding for the 2017 reappraisal with no impact on performance
Non-recurring adjustment FY17 Office and Administration Supplies	GSD	(8,000)	To adjust previous fiscal year non-recurring funding for the 2017 reappraisal with no impact on performance
Pay Plan Adjustment	GSD	176,000	Supports the hiring and retention of a qualified workforce
General Services District Total		\$297,600 5.50 FTEs	
TOTAL		\$297,600 5.50 FTEs	

* See Internal Service Charges section for details

16 Assessor of Property-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	5,626,400	5,457,274	5,832,200	6,306,200	474,000	8.13%
OTHER SERVICES:						
Utilities	100	86	100	100	0	0.00%
Professional & Purchased Services	606,200	323,663	607,000	565,000	(42,000)	-6.92%
Travel, Tuition, and Dues	39,600	37,326	39,600	42,600	3,000	7.58%
Communications	127,000	140,031	304,200	169,200	(135,000)	-44.38%
Repairs & Maintenance Services	430,600	313,542	458,600	454,100	(4,500)	-0.98%
Internal Service Fees	305,900	305,950	390,300	399,900	9,600	2.46%
Other Expenses	30,700	19,576	38,700	31,200	(7,500)	-19.38%
TOTAL OTHER SERVICES	1,540,100	1,140,174	1,838,500	1,662,100	(176,400)	-9.59%
TOTAL OPERATING EXPENSES	7,166,500	6,597,448	7,670,700	7,968,300	297,600	3.88%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	7,166,500	6,597,448	7,670,700	7,968,300	297,600	3.88%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	200	0	200	200	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	17,200	17,601	20,000	20,500	500	2.50%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	17,400	17,601	20,200	20,700	500	2.48%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	17,400	17,601	20,200	20,700	500	2.48%
Expenditures Per Capita	\$10.71	\$9.86	\$11.30	\$11.64	\$0.34	3.01%

16 Assessor of Property-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Services Manager	OR07	07242	4	4.00	4	4.00	4	4.00	0	0.00
Administrative Services Officer 3	OR03	07244	2	2.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 4	OR05	07245	3	3.00	3	3.00	3	3.00	0	0.00
Appraiser 1	ST06	02675	11	11.00	11	11.00	13	13.00	2	2.00
Appraiser 2	OR01	02670	6	6.00	9	9.00	9	9.00	0	0.00
Appraiser 3	OR03	07247	10	10.00	8	8.00	9	9.00	1	1.00
Appraiser 4	OR05	04400	9	9.00	7	7.00	7	7.00	0	0.00
Appraiser Analyst 1	ST07	06112	2	2.00	1	1.00	1	1.00	0	0.00
Appraiser Analyst 3	OR04	06116	1	1.00	1	1.00	1	1.00	0	0.00
Appraiser Analyst 4	OR07	10830	0	0.00	1	1.00	1	1.00	0	0.00
Assessments Manager	OR09	06524	2	2.00	2	2.00	2	2.00	0	0.00
Hrng Off-Tax Assess Reassessmt	NS	07198	40	1.50	67	2.50	134	5.00	67	2.50
Info Sys Applications Analyst 1	OR03	07779	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Analyst 3	OR05	07783	3	3.00	3	3.00	3	3.00	0	0.00
Info Sys Applications Technician 2	OR02	07785	0	0.00	1	1.00	1	1.00	0	0.00
Info Sys Manager	OR09	07782	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Manager	ST09	10119	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	ST05	10121	0	0.00	2	2.00	2	2.00	0	0.00
Office Support Rep 3	ST06	10122	5	5.00	3	3.00	3	3.00	0	0.00
Office Support Specialist 1	ST07	10123	4	4.00	3	3.00	3	3.00	0	0.00
Office Support Specialist 2	ST08	10124	4	4.00	4	4.00	4	4.00	0	0.00
Public Information Rep	ST10	07384	0	0.00	1	1.00	1	1.00	0	0.00
Safety Coordinator	OR05	06133	0	0.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	6	3.00	10	4.00	10	4.00	0	0.00
Tax Assessor	NS	05534	1	1.00	1	1.00	1	1.00	0	0.00
Training Specialist	ST11	10159	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE			119	77.50	149	78.50	219	84.00	70	5.50
Department Totals			119	77.50	149	78.50	219	84.00	70	5.50

17 Trustee-At a Glance

Mission To collect Davidson County's Real Property Tax, Public Utility Tax, Personal Property Tax, Central Business Improvement District Tax, Gulch Business Improvement District Tax and Vegetation Liens each year; and administer the Tax Relief Program for the State of Tennessee and Metro Government, and the Davidson County Tax Freeze Program.

Budget Summary

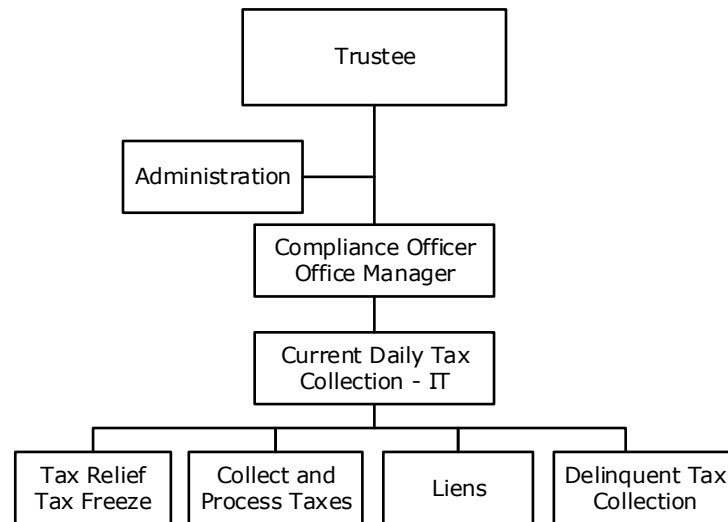
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 2,406,900	\$ 2,451,000	\$ 2,440,700
Total Expenditures and Transfers	<u>\$ 2,406,900</u>	<u>\$ 2,451,000</u>	<u>\$ 2,440,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 3.60	\$ 3.61	\$ 3.57

Positions	Total Budgeted Positions	28	28	28
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Contacts	Trustee: Charlie Cardwell	email: charlie.cardwell@nashville.gov
	Financial Manager: Pat Greer	email: pat.greer@nashville.gov
	700 2nd Avenue South, Suite 220 37210	Phone: 615-862-6330

17 Trustee-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

17 Trustee-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Administrative Operations			
Postage Increase	GSD	\$5,000	To support the projected operational cost increase in postage and mailing services during the fiscal year
Bank Fees	GSD	2,000	To adequately fund the growth of property tax payments made at local financial offices
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(60,900)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	43,600	Supports the hiring and retention of a qualified workforce
General Services District Total		\$(10,300)	
TOTAL		\$(10,300)	

* See Internal Service Charges section for details

17 Trustee-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,668,900	1,496,237	1,712,200	1,755,800	43,600	2.55%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	5,500	2,774	5,500	5,600	100	1.82%
Travel, Tuition, and Dues	6,900	5,557	6,400	8,500	2,100	32.81%
Communications	168,100	161,753	195,300	196,700	1,400	0.72%
Repairs & Maintenance Services	3,000	1,534	3,000	3,000	0	0.00%
Internal Service Fees	546,300	546,300	515,400	454,500	(60,900)	-11.82%
Other Expenses	8,200	13,015	13,200	16,600	3,400	25.76%
TOTAL OTHER SERVICES	738,000	730,933	738,800	684,900	(53,900)	-7.30%
TOTAL OPERATING EXPENSES	2,406,900	2,227,170	2,451,000	2,440,700	(10,300)	-0.42%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,406,900	2,227,170	2,451,000	2,440,700	(10,300)	-0.42%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$3.60	\$3.33	\$3.61	\$3.57	(\$0.04)	-1.11%

17 Trustee-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Deputy Trustee	NS	01503	6	6.00	6	6.00	6	6.00	0	0.00
Deputy-Tax Accounting	NS	06554	15	15.00	15	15.00	15	15.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	6	3.20	6	3.20	6	3.20	0	0.00
Trustee	NS	05635	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			28	25.20	28	25.20	28	25.20	0	0.00
Department Totals			28	25.20	28	25.20	28	25.20	0	0.00

18 County Clerk-At a Glance

Mission Collect state and local revenues, fees, commissions, and taxes as required by law while providing exceptional customer service to taxpayers in our Motor Vehicle, Business, and Marriage Services divisions.

Budget Summary

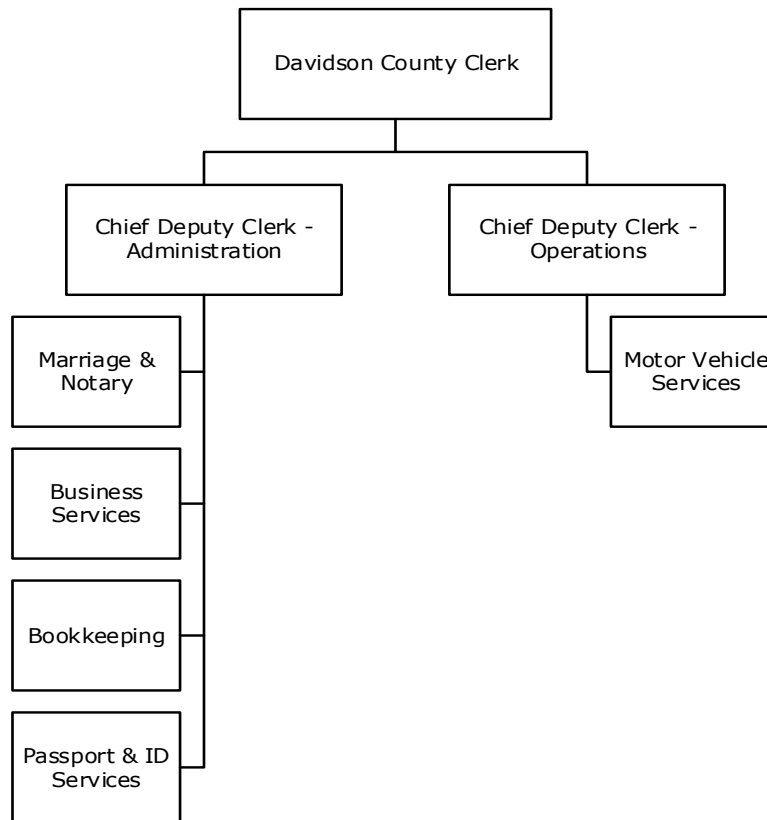
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 4,251,900	\$ 4,280,900	\$ 4,700,400
Special Purpose Funds	110,000	120,000	120,000
Total Expenditures and Transfers	\$ 4,361,900	\$ 4,400,900	\$ 4,820,400
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 5,481,000	\$ 5,875,000	\$ 7,075,000
Other Governments and Agencies	35,000	45,000	45,000
Other Program Revenue	0	0	0
Total Program Revenue	\$ 5,516,000	\$ 5,920,000	\$ 7,120,000
Non-program Revenue	100	100	100
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 5,516,100	\$ 5,920,100	\$ 7,120,100
Expenditures Per Capita	\$ 6.52	\$ 6.48	\$ 7.04

Positions	Total Budgeted Positions	81	81	85
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Contacts	County Clerk: Brenda Wynn	email: brenda.wynn@nashville.gov
	Financial Manager: Tami Drake	email: tami.drake@nashville.gov
	700 2nd Avenue South, Suite 101 37210	Phone: 615-862-6050

18 County Clerk-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

Computer

Computer

18 County Clerk-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Expansion of Motor Vehicle Services at the South Branch			
Staff increase	GSD	\$199,700 4.00 FTEs	Addition of 2 Office Support Rep 2 and 2 Office Support Rep 3 positions to meet the growing demand of motor vehicle services at the South branch
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(3,100)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	222,900	Supports the hiring and retention of a qualified workforce
General Services District Total		\$419,500 4.00 FTEs	
TOTAL		\$419,500 4.00 FTEs	

* See Internal Service Charges section for details

18 County Clerk-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	3,750,000	3,511,206	3,865,100	4,287,700	422,600	10.93%
OTHER SERVICES:						
Utilities	1,000	863	1,000	1,500	500	50.00%
Professional & Purchased Services	49,000	50,776	49,000	56,000	7,000	14.29%
Travel, Tuition, and Dues	5,900	6,251	6,700	6,700	0	0.00%
Communications	228,900	191,132	109,700	104,600	(5,100)	-4.65%
Repairs & Maintenance Services	10,500	10,344	10,500	10,500	0	0.00%
Internal Service Fees	119,400	119,400	147,300	144,200	(3,100)	-2.10%
Other Expenses	87,200	65,387	91,600	89,200	(2,400)	-2.62%
TOTAL OTHER SERVICES	501,900	444,153	415,800	412,700	(3,100)	-0.75%
TOTAL OPERATING EXPENSES	4,251,900	3,955,359	4,280,900	4,700,400	419,500	9.80%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	4,251,900	3,955,359	4,280,900	4,700,400	419,500	9.80%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	5,406,000	7,264,432	5,800,000	7,000,000	1,200,000	20.69%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	5,406,000	7,264,432	5,800,000	7,000,000	1,200,000	20.69%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	100	0	100	100	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	100	0	100	100	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	5,406,100	7,264,432	5,800,100	7,000,100	1,200,000	20.69%
Expenditures Per Capita	\$6.35	\$5.91	\$6.31	\$6.87	\$0.56	8.87%

18 County Clerk-Financial

Special Purpose Funds						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	110,000	76,338	120,000	120,000	0	0.00%
TOTAL OTHER SERVICES	110,000	76,338	120,000	120,000	0	0.00%
TOTAL OPERATING EXPENSES	110,000	76,338	120,000	120,000	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	110,000	76,338	120,000	120,000	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	75,000	101,235	75,000	75,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	35,000	74,881	45,000	45,000	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	1,796	0	0	0	0.00%
TOTAL PROGRAM REVENUE	110,000	177,912	120,000	120,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	110,000	177,912	120,000	120,000	0	0.00%
Expenditures Per Capita	\$0.16	\$0.11	\$0.18	\$0.18	\$0.00	0.00%

18 County Clerk-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	NS	07241	1	1.00	0	0.00	0	0.00	0	0.00
Administrative Services Div Mngr	NR		0	0.00	1	1.00	1	1.00	0	0.00
Administrative Services Manager	OR07	07242	0	0.00	2	2.00	2	2.00	0	0.00
Administrative Services Officer 2	OR01	07243	1	1.00	8	8.00	8	8.00	0	0.00
Administrative Services Officer 3	OR03	07244	0	0.00	4	4.00	4	4.00	0	0.00
Administrative Services Officer 4	OR05	07245	0	0.00	3	3.00	3	3.00	0	0.00
Business Tax Dir-County Clerk	NS	07216	1	1.00	0	0.00	0	0.00	0	0.00
Chief Deputy Clerk - Administration	NS		0	0.00	1	1.00	1	1.00	0	0.00
Chief Dpty Clerk-County Clerk	NS	07077	1	1.00	0	0.00	0	0.00	0	0.00
County Ct Clerk	NS	01336	1	1.00	1	1.00	1	1.00	0	0.00
Courier	ST06	06466	0	0.00	1	1.00	1	1.00	0	0.00
Deputy Clerk 1	NS	06787	18	17.50	0	0.00	0	0.00	0	0.00
Deputy Clerk 2	NS	06788	15	14.00	0	0.00	0	0.00	0	0.00
Deputy Clerk 3	NS	06789	18	18.00	0	0.00	0	0.00	0	0.00
Deputy Clerk 4	NS	06790	9	9.00	0	0.00	0	0.00	0	0.00
Deputy Clerk 5	NS	06791	1	1.00	0	0.00	0	0.00	0	0.00
Deputy Clerk 6	NS	06792	1	1.00	0	0.00	0	0.00	0	0.00
Dir Of Taxpayer Svcs	NS	07647	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep 1	ST04	10120	0	0.00	7	5.90	7	5.90	0	0.00
Office Support Rep 3	ST06	10122	0	0.00	22	21.70	24	23.70	2	2.00
Office Support Rep2	ST05	10121	0	0.00	20	19.40	22	21.40	2	2.00
Office Support Specialist 1	ST07	10123	0	0.00	9	9.00	9	9.00	0	0.00
Professional Specialist	OR04	07753	0	0.00	1	1.00	1	1.00	0	0.00
Satellite Office Supervisor	NR		0	0.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	13	12.50	0	0.00	0	0.00	0	0.00
Total Positions & FTE			81	79.00	81	79.00	85	83.00	4	4.00
Department Totals			81	79.00	81	79.00	85	83.00	4	4.00

48 Office of Internal Audit-At a Glance

Mission The Office of Internal Audit is an independent appraisal agency established to ensure and enhance the integrity, equality, accountability, effectiveness, and efficiency of service activities, and to pursue an atmosphere of honesty and mutual trust within the Metropolitan Government of Nashville and Davidson County.

Budget Summary

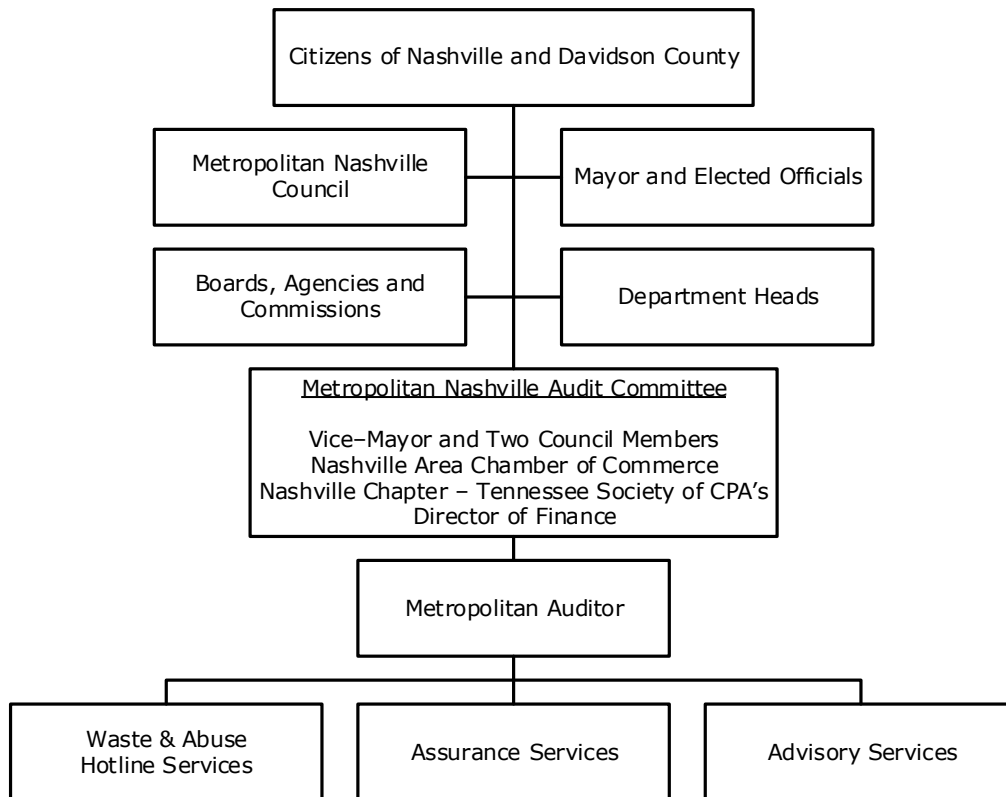
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 1,290,900	\$ 1,382,900	\$ 1,545,700
Total Expenditures and Transfers	<u>\$ 1,290,900</u>	<u>\$ 1,382,900</u>	<u>\$ 1,545,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 1.93	\$ 2.04	\$ 2.26

Positions	Total Budgeted Positions	10	10	10
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Contacts	Director: Mark Swann	email: mark.swann@nashville.gov
	404 James Robertson Parkway, Suite 190 37219	Phone: 615-862-6110

48 Office of Internal Audit-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Business Integrity and Accountability

Advisory Services
Audit Assurance Services
Integrity Hotline and Innovation Suggestion Box

48 Office of Internal Audit-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Professional Services			
Management Consulting	GSD	\$122,900	The increase in management consulting provides the opportunity for Internal Audit to conduct more specialized audits by contracting subject matter experts to supplement existing staff
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	3,100	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	36,800	Supports the hiring and retention of a qualified workforce
General Services District Total		\$162,800	
TOTAL		\$162,800	

* See Internal Service Charges section for details

48 Office of Internal Audit-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,050,400	823,665	1,079,500	1,116,300	36,800	3.41%
OTHER SERVICES:						
Utilities	400	360	400	400	0	0.00%
Professional & Purchased Services	75,400	49,171	125,400	248,300	122,900	98.01%
Travel, Tuition, and Dues	31,700	22,806	31,200	31,200	0	0.00%
Communications	8,600	6,447	8,100	8,100	0	0.00%
Repairs & Maintenance Services	500	0	500	500	0	0.00%
Internal Service Fees	38,400	38,400	51,300	54,400	3,100	6.04%
Other Expenses	85,500	80,629	86,500	86,500	0	0.00%
TOTAL OTHER SERVICES	240,500	197,813	303,400	429,400	126,000	41.53%
TOTAL OPERATING EXPENSES	1,290,900	1,021,478	1,382,900	1,545,700	162,800	11.77%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,290,900	1,021,478	1,382,900	1,545,700	162,800	11.77%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$1.93	\$1.53	\$2.04	\$2.26	\$0.22	10.78%

48 Office of Internal Audit-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Internal Auditor- Principal	OR09	10842	2	2.00	2	2.00	2	2.00	0	0.00
Internal Auditor- Senior	OR07	10843	4	4.00	4	4.00	4	4.00	0	0.00
Internal Auditor 1	OR03	10550	2	2.00	1	1.00	1	1.00	0	0.00
Internal Auditor 2	OR05	10551	1	1.00	2	2.00	2	2.00	0	0.00
Metropolitan Auditor	DP02	10530	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			10	10.00	10	10.00	10	10.00	0	0.00
Department Totals			10	10.00	10	10.00	10	10.00	0	0.00

49 Office of Emergency Management-At a Glance

Mission The mission of the Metro Nashville Office of Emergency Management and the Emergency Management Council is to develop, coordinate, and lead the local emergency management program; enabling effective preparation for and efficient response to emergencies and disasters in order to save lives, reduce property loss, and stop human suffering.

To accomplish this mission, the Nashville Office of Emergency Management and the Emergency Management Council will:

- Develop plans and procedures to ensure the highest level of mitigation, preparedness, response and recovery.
- Maintain a comprehensive, risk-based, multi-hazard emergency management and training program.
- Coordinate federal, state, and local resources for mitigation, preparedness, response and recovery operations.

Budget Summary

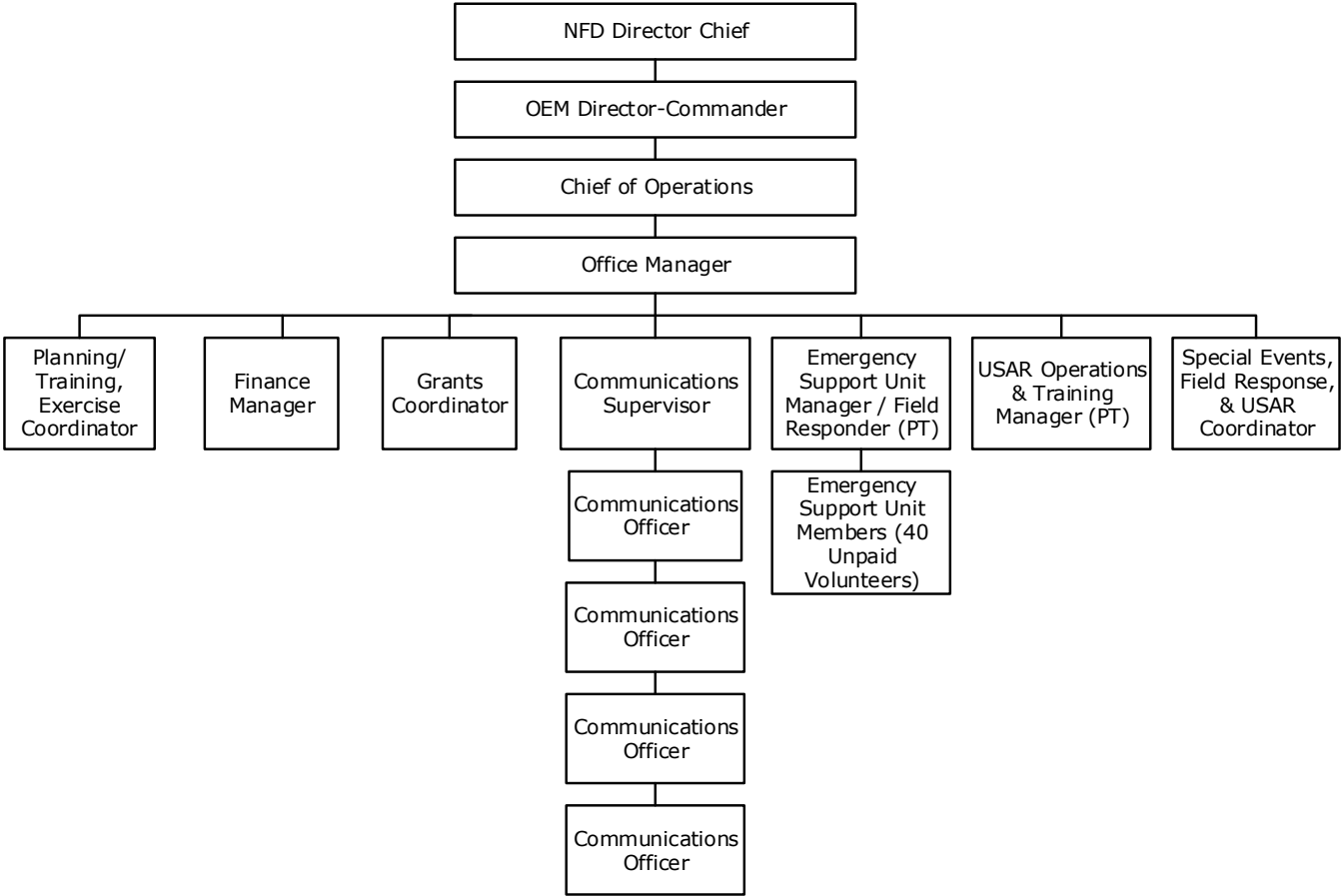
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 826,000	\$ 855,300	\$ 792,800
Special Purpose Funds	453,700	923,800	937,700
Total Expenditures and Transfers	\$ 1,279,700	\$ 1,779,100	\$ 1,730,500
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	453,700	923,800	937,700
Other Program Revenue	0	0	0
Total Program Revenue	\$ 453,700	\$ 923,800	\$ 937,700
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 453,700	\$ 923,800	\$ 937,700
Expenditures Per Capita	\$ 1.91	\$ 2.62	\$ 2.53

Positions	Total Budgeted Positions	14	14	14
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Contacts	Commander: Will Swann	email: william.swann@nashville.gov
	Finance Manager: Drusilla Martin	email: drusilla.martin@nashville.gov
	2060 15th Avenue South 37212	Phone: 615-862-8530

49 Office of Emergency Management-At a Glance

Organizational Structure



Programs

Office of Emergency Management

Non-allocated Financial Transactions
Office of Emergency Management

49 Office of Emergency Management-Financial

Recommendation			Impact
Emergency Management			
Grant Funding Adjustment	SPF**	\$13,900	To adjust budget for federal grant funded emergency management services, with minimal impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(83,100)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	20,600	Supports the hiring and retention of a qualified workforce
General Services District Total		\$(62,500)	
Special Purpose Funds Total		\$13,900	
TOTAL		\$(48,600)	

* See Internal Service Charges section for details

** SPF - Special Purpose Funds

49 Office of Emergency Management-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	523,000	517,266	555,700	576,300	20,600	3.71%
OTHER SERVICES:						
Utilities	0	1,301	0	0	0	0.00%
Professional & Purchased Services	100	(12,386)	400	400	0	0.00%
Travel, Tuition, and Dues	200	1,766	600	600	0	0.00%
Communications	38,200	45,143	46,400	47,000	600	1.29%
Repairs & Maintenance Services	1,000	949	2,000	2,100	100	5.00%
Internal Service Fees	245,900	227,046	242,500	159,400	(83,100)	-34.27%
Other Expenses	17,600	22,997	7,700	7,000	(700)	-9.09%
TOTAL OTHER SERVICES	303,000	286,816	299,600	216,500	(83,100)	-27.74%
TOTAL OPERATING EXPENSES	826,000	804,082	855,300	792,800	(62,500)	-7.31%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	826,000	804,082	855,300	792,800	(62,500)	-7.31%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$1.23	\$1.20	\$1.26	\$1.16	(\$0.10)	-7.94%

49 Office of Emergency Management-Financial

Special Purpose Funds

	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	104,900	96,674	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	26,200	15,367	0	3,000	3,000	0.00%
Travel, Tuition, and Dues	135,500	84,620	23,000	16,100	(6,900)	-30.00%
Communications	12,400	22,929	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	8,786	0	0	0	0.00%
Other Expenses	174,700	241,066	900,800	918,600	17,800	1.98%
TOTAL OTHER SERVICES	348,800	372,768	923,800	937,700	13,900	1.50%
TOTAL OPERATING EXPENSES	453,700	469,442	923,800	937,700	13,900	1.50%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	453,700	469,442	923,800	937,700	13,900	1.50%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	453,700	464,780	923,800	937,700	13,900	1.50%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	453,700	464,780	923,800	937,700	13,900	1.50%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	453,700	464,780	923,800	937,700	13,900	1.50%
Expenditures Per Capita	\$0.68	\$0.70	\$1.36	\$1.37	\$0.01	0.74%

49 Office of Emergency Management-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Services Officer 2	OR01	07243	1	1.00	0	0.00	0	0.00	0	0.00
Administrative Services Officer 3	OR03	07244	2	1.00	2	1.00	2	1.00	0	0.00
Deputy Dir-Emerg Management	NS		1	1.00	0	0.00	0	0.00	0	0.00
OEM Communications Officer	NS	10920	0	0.00	6	6.00	6	6.00	0	0.00
OEM Communications Supv	NS	10918	0	0.00	2	2.00	2	2.00	0	0.00
OEM Field Ops Coord	NS	10916	0	0.00	1	1.00	1	1.00	0	0.00
OEM Grants Coordinator	NS	10917	0	0.00	1	1.00	1	1.00	0	0.00
OEM Operations Mgr	NS	10915	0	0.00	1	1.00	1	1.00	0	0.00
OEM Planning/Training Coord	NS	10919	0	0.00	1	1.00	1	1.00	0	0.00
Operations Officer	NS		6	6.00	0	0.00	0	0.00	0	0.00
Operations Supervisor	NS		2	2.00	0	0.00	0	0.00	0	0.00
Outreach & Training Coordinato	NS		1	1.00	0	0.00	0	0.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE			14	13.00	14	13.00	14	13.00	0	0.00
Department Totals			14	13.00	14	13.00	14	13.00	0	0.00

91 Emergency Communications-At a Glance

Mission The mission of the Department of Emergency Communications is to serve as the vital link between the citizens and the emergency responders of Nashville & Davidson County by providing emergency and nonemergency services in a prompt, courteous and efficient manner.

Budget Summary

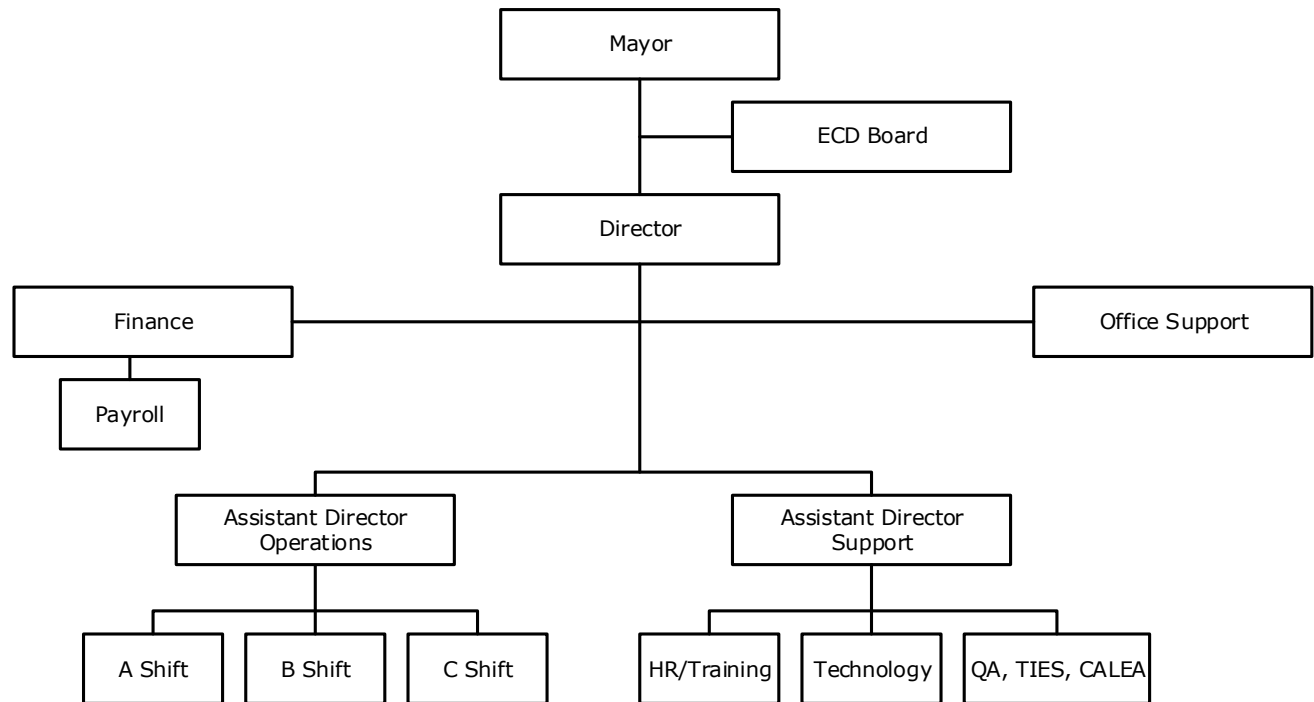
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 14,180,200	\$ 14,860,800	\$ 15,309,700
Total Expenditures and Transfers	<u>\$ 14,180,200</u>	<u>\$ 14,860,800</u>	<u>\$ 15,309,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	471,300	471,300	471,300
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 471,300</u>	<u>\$ 471,300</u>	<u>\$ 471,300</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 471,300</u>	<u>\$ 471,300</u>	<u>\$ 471,300</u>
Expenditures Per Capita	\$ 21.19	\$ 21.89	\$ 22.37

Positions	Total Budgeted Positions	185	190	190
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Contacts	Director of Emergency Communications:	
	Michele Donegan	email: jamie.donegan@nashville.gov
	Financial Manager: Dwayne Vance	email: dwayne.vance@nashville.gov
	2060 15th Avenue South 37212	Phone: 615-401-6373

91 Emergency Communications-At a Glance

Organizational Structure



Programs

Administrative

Leadership and Accreditation
Non-allocated Financial Transactions

Communications Operational Support

911 Communications Systems and Equipment
Management
HR, Payroll & Financial Services
Quality Assurance
Training Academy

Information and Non-Emergency Services

Non-Emergency Responses

Life Safety

Operations Public Life Safety

91 Emergency Communications-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Special Event Response			
Increase in Overtime Pay	GSD	\$21,600	To support increased overtime resulting from an increase in the number of special events requiring emergency communications services
Fire Training			
Increase for Employee Fire Training	GSD	36,700	Increase in funding to train staff with handling Fire/EMS incidents
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	14,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	375,700	Supports the hiring and retention of a qualified workforce
General Services District Total		\$448,900	
TOTAL		\$448,900	

* See Internal Service Charges section for details

91 Emergency Communications-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	13,468,600	12,909,461	14,153,200	14,587,200	434,000	3.07%
OTHER SERVICES:						
Utilities	0	2,416	0	0	0	0.00%
Professional & Purchased Services	50,200	34,418	50,200	50,200	0	0.00%
Travel, Tuition, and Dues	85,400	84,155	85,400	85,400	0	0.00%
Communications	90,700	169,102	90,700	90,700	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	260,900	260,900	256,900	271,800	14,900	5.80%
Other Expenses	224,400	175,998	224,400	224,400	0	0.00%
TOTAL OTHER SERVICES	711,600	726,989	707,600	722,500	14,900	2.11%
TOTAL OPERATING EXPENSES	14,180,200	13,636,450	14,860,800	15,309,700	448,900	3.02%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	14,180,200	13,636,450	14,860,800	15,309,700	448,900	3.02%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	471,300	457,954	471,300	471,300	0	0.00%
Other Program Revenue	0	83	0	0	0	0.00%
TOTAL PROGRAM REVENUE	471,300	458,037	471,300	471,300	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	471,300	458,037	471,300	471,300	0	0.00%
Expenditures Per Capita	\$21.19	\$20.38	\$21.89	\$22.37	\$0.48	2.19%

91 Emergency Communications-Financial

Title	Grade	Pay Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Application Technician 3	ST09	10103	1	1.00	1	1.00	1	1.00	0	0.00
Emergency Communications Dir	DP02	10142	1	1.00	1	1.00	1	1.00	0	0.00
Emergency Telecom Assistant Dir	ET08	10414	2	2.00	2	2.00	2	2.00	0	0.00
Emergency Telecom Manager	ET07	10413	6	6.00	5	5.00	5	5.00	0	0.00
Emergency Telecom Officer 1	ET01	10407	36	35.50	37	37.00	37	37.00	0	0.00
Emergency Telecom Officer 2	ET02	10408	11	11.00	14	14.00	14	14.00	0	0.00
Emergency Telecom Officer 3	ET03	10409	30	30.00	30	30.00	30	30.00	0	0.00
Emergency Telecom Officer 4	ET04	10410	59	59.00	65	65.00	64	64.00	-1	-1.00
Emergency Telecom Supervisor	ET06	10412	17	17.00	18	18.00	18	18.00	0	0.00
Emergency Telecom Trainer	ET05	10411	11	11.00	6	6.00	6	6.00	0	0.00
Finance Administrator	OR07	10108	1	1.00	0	0.00	0	0.00	0	0.00
Finance Officer 3	OR05	10152	0	0.00	1	1.00	1	1.00	0	0.00
Fire/EMT Dispatcher	PF04	07423	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 3	OR05	06874	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Advisor 1	OR07	07234	1	1.00	0	0.00	0	0.00	0	0.00
Info Sys Advisor 3	OR10	10887	0	0.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Analyst 1	OR03	07779	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Analyst 2	OR04	07780	0	0.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Analyst 3	OR05	07783	3	3.00	2	2.00	2	2.00	0	0.00
Info Sys Operations Analyst 1	OR03	10475	2	2.00	2	2.00	3	3.00	1	1.00
Office Support Specialist 2	ST08	10124	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			185	184.50	190	190.00	190	190.00	0	0.00
Department Totals			185	184.50	190	190.00	190	190.00	0	0.00

19 District Attorney-At a Glance

Mission Authority: TCA § 8-7-101. To investigate and prosecute all criminal offenses that occur within Davidson County where there is sufficient evidence to warrant conviction. All prosecutions are designed to punish offenders, incapacitate violent and repeat criminals, and generally to deter future criminal activity. Additionally, the office is committed to treating victims and witnesses with dignity.

Budget Summary

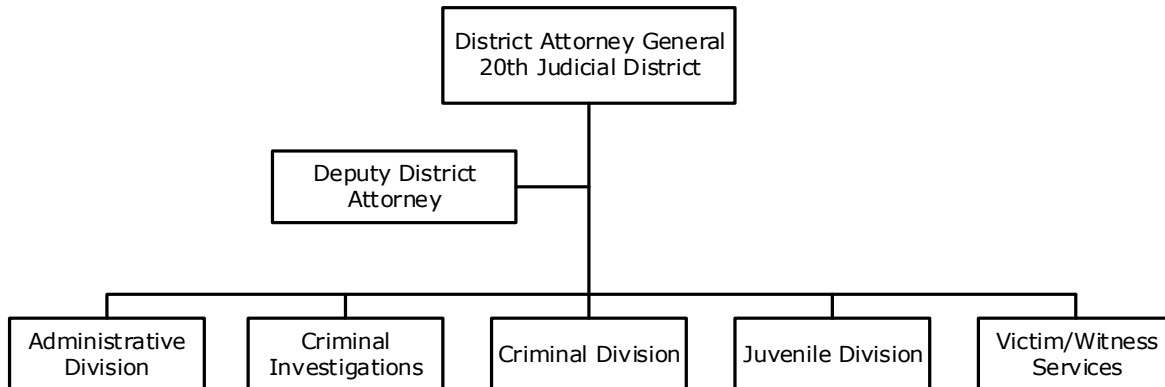
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 6,214,700	\$ 6,600,700	\$ 7,209,500
Special Purpose Funds	2,243,000	2,243,000	2,243,000
Total Expenditures and Transfers	\$ 8,457,700	\$ 8,843,700	\$ 9,452,500
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 300	\$ 500	\$ 500
Other Governments and Agencies	198,400	180,100	180,100
Other Program Revenue	365,000	365,000	408,000
Total Program Revenue	\$ 563,700	\$ 545,600	\$ 588,600
Non-program Revenue	2,045,000	2,045,000	2,045,000
Transfers From Other Funds and Units	39,600	39,600	39,600
Total Revenues	\$ 2,648,300	\$ 2,630,200	\$ 2,673,200
Expenditures Per Capita	\$ 12.64	\$ 13.03	\$ 13.81

Positions	Total Budgeted Positions	96	96	97
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Contacts	District Attorney General: Glenn Funk	email: glennfunk@jis.nashville.org
	Director of Finance & Operations: Michael E. Brook	email: michaelbrook@jis.nashville.org
	Director of Victim Witness Services: Mackenzie Britt	email: mackenziebritt@jis.nashville.org
	Washington Square, Suite 500	Phone: 615-862-5500
	222 2nd Avenue, North 37201	

19 District Attorney-At a Glance

Organizational Structure



Programs

20th Judicial Drug Task Force

20th Judicial Drug Task Force

Administration - Criminal Division

Administration - Criminal Division
Non-allocated Financial Transactions

Family Violence

Family Violence

Fraud and Economic Crime

Fraud and Economic Crime

19 District Attorney-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Victim Advocate			
Salary and Benefits	GSD	\$63,100 1.00 FTE	Provide assistance to Criminal Court Teams during the jail docket court hearings
Washington Square Rent			
Legal Rent Increase	GSD	15,000	To provide funding for the increase in cost on lease agreement
Equalization Funding			
Salary Supplement	GSD	350,000	Local salary adjustment to align Davidson County and State of Tennessee ADA staff pay
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(5,500)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	186,200	Supports the hiring and retention of a qualified workforce
General Services District Total		\$608,800 1.00 FTE	
TOTAL		\$608,800 1.00 FTE	

* See Internal Service Charges section for details

19 District Attorney-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	5,104,900	5,013,487	5,450,100	6,049,400	599,300	11.00%
OTHER SERVICES:						
Utilities	0	604	700	1,100	400	57.14%
Professional & Purchased Services	43,400	58,377	42,700	42,500	(200)	-0.47%
Travel, Tuition, and Dues	31,400	80,913	31,400	30,200	(1,200)	-3.82%
Communications	59,500	63,869	57,500	59,700	2,200	3.83%
Repairs & Maintenance Services	20,800	24,627	20,800	20,800	0	0.00%
Internal Service Fees	170,800	170,800	167,300	161,800	(5,500)	-3.29%
Other Expenses	744,300	735,294	790,600	804,400	13,800	1.75%
TOTAL OTHER SERVICES	1,070,200	1,134,484	1,111,000	1,120,500	9,500	0.86%
TOTAL OPERATING EXPENSES	6,175,100	6,147,971	6,561,100	7,169,900	608,800	9.28%
TRANSFERS TO OTHER FUNDS/UNITS	39,600	38,321	39,600	39,600	0	0.00%
TOTAL EXPENSES & TRANSFERS	6,214,700	6,186,292	6,600,700	7,209,500	608,800	9.22%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	300	332	500	500	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	40,000	15,496	21,700	21,700	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	365,000	387,798	365,000	408,000	43,000	11.78%
TOTAL PROGRAM REVENUE	405,300	403,626	387,200	430,200	43,000	11.11%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	405,300	403,626	387,200	430,200	43,000	11.11%
Expenditures Per Capita	\$9.29	\$9.25	\$9.72	\$10.53	\$0.81	8.33%

19 District Attorney-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,297,300	900,369	1,297,300	1,297,300	0	0.00%
OTHER SERVICES:						
Utilities	27,600	21,180	27,600	27,600	0	0.00%
Professional & Purchased Services	265,000	65,936	265,500	265,500	0	0.00%
Travel, Tuition, and Dues	90,400	8,941	88,300	90,400	2,100	2.38%
Communications	124,400	85,901	124,500	124,500	0	0.00%
Repairs & Maintenance Services	141,900	86,630	113,500	113,500	0	0.00%
Internal Service Fees	20,600	23,627	29,000	26,900	(2,100)	-7.24%
Other Expenses	275,800	76,444	297,300	297,300	0	0.00%
TOTAL OTHER SERVICES	945,700	368,659	945,700	945,700	0	0.00%
TOTAL OPERATING EXPENSES	2,243,000	1,269,028	2,243,000	2,243,000	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,243,000	1,269,028	2,243,000	2,243,000	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	210	0	0	0	0.00%
Federal (Direct & Pass Through)	158,400	153,283	158,400	158,400	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	20,199	0	0	0	0.00%
TOTAL PROGRAM REVENUE	158,400	173,692	158,400	158,400	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	2,045,000	2,849,531	2,045,000	2,045,000	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	2,045,000	2,849,531	2,045,000	2,045,000	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	39,600	38,321	39,600	39,600	0	0.00%
TOTAL REVENUE & TRANSFERS	2,243,000	3,061,544	2,243,000	2,243,000	0	0.00%
Expenditures Per Capita	\$3.35	\$1.90	\$3.30	\$3.28	(\$0.02)	-0.61%

19 District Attorney-Financial

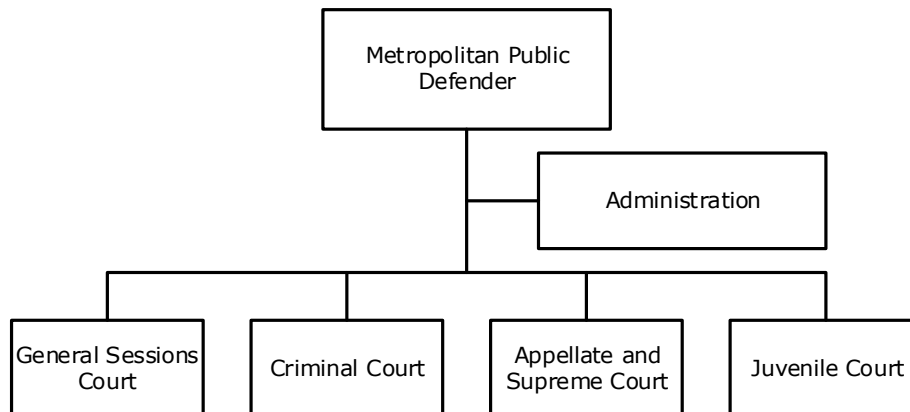
Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	0	0.00	1	1.00	1	1.00	0	0.00
Administrative Services Manager	OR07	07242	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Services Officer 4	OR05	07245	1	1.00	3	3.00	3	3.00	0	0.00
Administrative Specialist	ST11	07720	1	1.00	4	4.00	4	4.00	0	0.00
Asst District Attorney	NS	00390	33	33.00	32	32.00	32	32.00	0	0.00
Criminal Investigator	ST09	07279	4	4.00	4	4.00	4	4.00	0	0.00
District Attorney General	NS	01684	1	1.00	1	1.00	1	1.00	0	0.00
Finance Administrator	OR07	10108	0	0.00	1	1.00	1	1.00	0	0.00
Finance Manager	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	OR05	10152	2	2.00	0	0.00	0	0.00	0	0.00
Legal Secretary 1	ST07	02870	11	11.00	12	12.00	12	12.00	0	0.00
Legal Secretary 2	ST08	07322	3	3.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	ST05	10121	5	5.00	0	0.00	0	0.00	0	0.00
Office Support Rep 3	ST06	10122	4	4.00	5	5.00	5	5.00	0	0.00
Office Support Specialist 1	ST07	10123	0	0.00	2	2.00	2	2.00	0	0.00
Paralegal	ST08	07343	2	2.00	0	0.00	0	0.00	0	0.00
Program Coordinator	ST09	06034	1	1.00	0	0.00	0	0.00	0	0.00
Program Specialist 2	ST08	07379	2	2.00	0	0.00	0	0.00	0	0.00
Program Supervisor	ST10	07381	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	0	0.00	0	0.00	0	0.00	0	0.00
Social Worker	OR02	10853	10	9.80	0	0.00	0	0.00	0	0.00
Special Projects Manager	OR11	07762	0	0.00	1	1.00	1	1.00	0	0.00
Sr Asst District Attorney	NS	04406	8	8.00	8	8.00	8	8.00	0	0.00
Victims Advocate 1	ST09	10891	0	0.00	10	10.00	11	11.00	1	1.00
Victims Advocate 2	ST10	10892	0	0.00	3	2.80	3	2.80	0	0.00
Total Positions & FTE			92	91.80	92	91.80	93	92.80	1	1.00
DA District Atty Grant Fund 32219										
Social Worker	OR02	10853	4	4.00	0	0.00	0	0.00	0	0.00
Victims Advocate 1	ST09	10891	0	0.00	2	2.00	2	2.00	0	0.00
Victims Advocate 2	ST10	10892	0	0.00	2	2.00	2	2.00	0	0.00
Total Positions & FTE			4	4.00	4	4.00	4	4.00	0	0.00
Department Totals			96	95.80	96	95.80	97	96.80	1	1.00

21 Public Defender-At a Glance

Mission		To provide zealous representation and to fight for equal justice for the indigent accused.		
Budget Summary		2015-16	2016-17	2017-18
Expenditures and Transfers:				
GSD General Fund		\$ 7,400,100	\$ 8,135,400	\$ 8,560,800
Total Expenditures and Transfers		<u>\$ 7,400,100</u>	<u>\$ 8,135,400</u>	<u>\$ 8,560,800</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees		\$ 0	\$ 0	\$ 0
Other Governments and Agencies		2,219,700	2,221,900	2,330,800
Other Program Revenue		0	0	0
Total Program Revenue		<u>\$ 2,219,700</u>	<u>\$ 2,221,900</u>	<u>\$ 2,330,800</u>
Non-program Revenue		7,100	0	0
Transfers From Other Funds and Units		0	0	0
Total Revenues		<u>\$ 2,226,800</u>	<u>\$ 2,221,900</u>	<u>\$ 2,330,800</u>
Expenditures Per Capita		\$ 11.06	\$ 11.98	\$ 12.51
Positions				
Total Budgeted Positions		86	90	92
Contacts				
Public Defender: C. Dawn Deaner		email: dawndeaner@jis.nashville.org		
Financial Manager: Annette Crutchfield		email: annettecrutchfield@jis.nashville.org		
404 James Robertson Parkway				
Parkway Towers, Suite 2022 37219		Phone: 615-862-5730		

21 Public Defender-At a Glance

Organizational Structure



Programs

Administration Team

Administration Team
Non-allocated Financial Transactions

Appellate Court Team

Appellate Court Team

Criminal Court Team

Criminal Court Team

General Sessions Team

General Sessions Team

Juvenile Court Team

Juvenile Court Team

21 Public Defender-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Computer Software			
Case Management System	GSD	\$17,700	New computer system will enhance the security on case information and will be compatible with other Public Defender Offices' across the state
Criminal Investigator			
Salary and Benefits	GSD	63,100 1.00 FTE	To allow factual investigation to occur for the cases focusing on the most serious felony offenses
Social Worker Senior			
Salary and Benefits	GSD	69,500 1.00 FTE	To develop treatment/resource plans to assist clients in avoiding future criminal justice involvement
Public Relations			
Community Outreach	GSD	40,000	To provide educational information for those who utilize the department's services.
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	3,700	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	231,400	Supports the hiring and retention of a qualified workforce
General Services District Total		\$425,400 2.00 FTEs	
TOTAL		\$425,400 2.00 FTEs	

* See Internal Service Charges section for details

21 Public Defender-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,679,500	6,533,402	7,395,100	7,758,000	362,900	4.91%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	1,500	2,817	1,500	24,200	22,700	1513.33%
Travel, Tuition, and Dues	68,000	63,524	72,200	82,900	10,700	14.82%
Communications	66,300	50,161	66,100	83,700	17,600	26.63%
Repairs & Maintenance Services	300	574	300	300	0	0.00%
Internal Service Fees	81,900	61,800	101,700	106,300	4,600	4.52%
Other Expenses	502,600	461,197	498,500	505,400	6,900	1.38%
TOTAL OTHER SERVICES	720,600	640,073	740,300	802,800	62,500	8.44%
TOTAL OPERATING EXPENSES	7,400,100	7,173,475	8,135,400	8,560,800	425,400	5.23%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	7,400,100	7,173,475	8,135,400	8,560,800	425,400	5.23%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	2,219,700	2,219,700	2,221,900	2,330,800	108,900	4.90%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	2,219,700	2,219,700	2,221,900	2,330,800	108,900	4.90%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	7,100	7,110	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	7,100	7,110	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	2,226,800	2,226,810	2,221,900	2,330,800	108,900	4.90%
Expenditures Per Capita	\$11.06	\$10.72	\$11.98	\$12.51	\$0.53	4.42%

21 Public Defender-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Services Manager	OR07	07242	1	1.00	1	1.00	1	1.00	0	0.00
Assistant Public Defender 1	OR06	10864	0	0.00	21	21.00	21	21.00	0	0.00
Assistant Public Defender 2	OR08	10865	0	0.00	11	11.00	11	11.00	0	0.00
Assistant Public Defender 3	OR10	10866	0	0.00	5	4.00	5	4.00	0	0.00
Assistant Public Defender 4	OR11	10867	0	0.00	12	10.49	12	10.49	0	0.00
Assoc Pub Defender	PD02	10172	12	11.49	0	0.00	0	0.00	0	0.00
Asst Pub Defender	PD01	10171	38	36.50	0	0.00	0	0.00	0	0.00
Criminal Investigator	ST09	07279	8	8.00	6	6.00	7	7.00	1	1.00
Criminal Investigator Chief	ST11	07206	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Public Defender	OR11	07205	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Analyst 3	OR05	07783	0	0.00	1	1.00	1	1.00	0	0.00
Law Clerk	OR02	02867	1	1.00	1	1.00	1	1.00	0	0.00
Legal Secretary 1	ST07	02870	4	4.00	4	4.00	4	4.00	0	0.00
Legal Secretary 2	ST08	07322	8	8.00	8	8.00	8	8.00	0	0.00
Paralegal	ST08	07343	2	2.00	2	2.00	2	2.00	0	0.00
Professional Specialist	OR04	07753	1	1.00	1	1.00	1	1.00	0	0.00
Program Coordinator	ST09	06034	1	1.00	1	1.00	1	1.00	0	0.00
Program Manager 1	OR04	7376	0	0.00	1	1.00	1	1.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	1	1.00	1	1.00	0	0.00
Public Defender	PD	03964	1	1.00	1	1.00	1	1.00	0	0.00
Public Information Coordinator	OR05	10132	0	0.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	9020	0	0.00	4	1.00	4	1.00	0	0.00
Social Work Associate	ST08	01820	1	1.00	0	0.00	0	0.00	0	0.00
Social Worker	OR02	10853	0	0.00	1	1.00	2	2.00	1	1.00
Social Worker Senior	OR03	10854	3	3.00	3	3.00	3	3.00	0	0.00
Total Positions & FTE			86	83.99	90	84.49	92	86.49	2	2.00
Department Totals			86	83.99	90	84.49	92	86.49	2	2.00

22 Juvenile Court Clerk-At a Glance

Mission To provide those persons utilizing the services of the Juvenile Justice System with the highest level of efficient and courteous service in a manner which is fiscally responsible to all citizens of Metropolitan Nashville.

Budget Summary

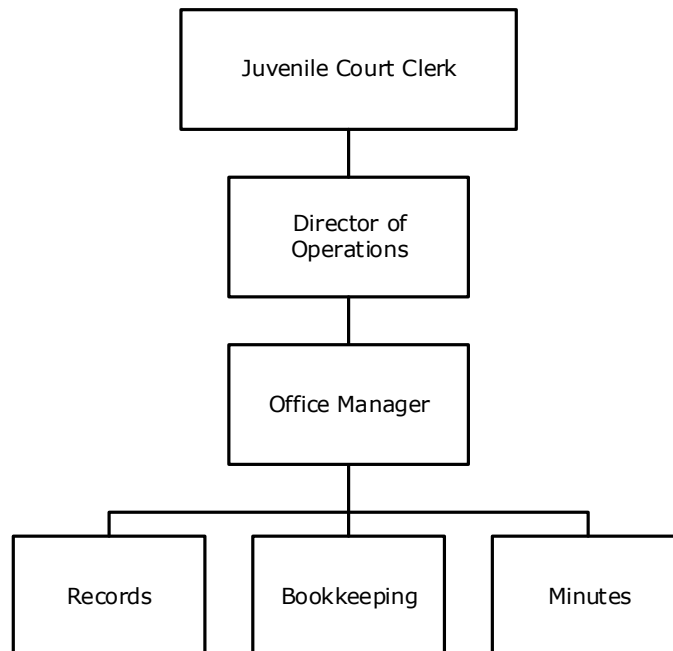
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 1,649,900	\$ 1,765,600	\$ 1,823,300
Special Purpose Fund	16,000	16,000	14,000
Total Expenditures and Transfers	\$ 1,665,900	\$ 1,781,600	\$ 1,837,300
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 386,000	\$ 386,000	\$ 364,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 386,000	\$ 386,000	\$ 364,000
Non-program Revenue	150,800	150,000	115,000
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 536,800	\$ 536,000	\$ 479,000
Expenditures Per Capita	\$ 2.49	\$ 2.62	\$ 2.68

Positions	Total Budgeted Positions	30	31	31
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Contacts	Juvenile Court Clerk: David Smith	email: david.a.smith@nashville.gov
	Financial Manager: Julius Sloss	email: juliussloss@jjs.nashville.org
	Juvenile Justice Center	
	100 Woodland Street 37213	Phone: 615-862-7980

22 Juvenile Court Clerk-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

Computerization

Computerization

22 Juvenile Court Clerk-Financial

Recommendation			Impact
Computer Fund			
Reduce Computer Supplies	SPF**	\$(2,000)	Minimal impact on court operations is expected as a result of this reduction in dedicated funding for computer related supplies
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	5,800	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	51,900	Supports the hiring and retention of a qualified workforce
General Services District Total		\$57,700	
Special Purpose Funds Total		\$(2,000)	
TOTAL		\$55,700	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

22 Juvenile Court Clerk-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,581,000	1,571,242	1,695,200	1,747,100	51,900	3.06%
OTHER SERVICES:						
Utilities	0	259	300	300	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	3,600	620	3,400	3,400	0	0.00%
Communications	11,100	13,543	11,300	11,300	0	0.00%
Repairs & Maintenance Services	3,500	3,828	3,500	3,500	0	0.00%
Internal Service Fees	34,500	34,500	36,000	41,800	5,800	16.11%
Other Expenses	16,200	14,584	15,900	15,900	0	0.00%
TOTAL OTHER SERVICES	68,900	67,334	70,400	76,200	5,800	8.24%
TOTAL OPERATING EXPENSES	1,649,900	1,638,576	1,765,600	1,823,300	57,700	3.27%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,649,900	1,638,576	1,765,600	1,823,300	57,700	3.27%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	370,000	378,818	370,000	350,000	(20,000)	-5.41%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	370,000	378,818	370,000	350,000	(20,000)	-5.41%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	150,800	132,351	150,000	115,000	(35,000)	-23.33%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	150,800	132,351	150,000	115,000	(35,000)	-23.33%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	520,800	511,169	520,000	465,000	(55,000)	-10.58%
Expenditures Per Capita	\$2.47	\$2.45	\$2.60	\$2.66	\$0.06	2.31%

22 Juvenile Court Clerk-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	3,276	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	6,461	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	16,000	12,726	16,000	14,000	(2,000)	-12.50%
TOTAL OTHER SERVICES	16,000	22,463	16,000	14,000	(2,000)	-12.50%
TOTAL OPERATING EXPENSES	16,000	22,463	16,000	14,000	(2,000)	-12.50%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	16,000	22,463	16,000	14,000	(2,000)	-12.50%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	16,000	19,578	16,000	14,000	(2,000)	-12.50%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	74	0	0	0	0.00%
TOTAL PROGRAM REVENUE	16,000	19,652	16,000	14,000	(2,000)	-12.50%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	16,000	19,652	16,000	14,000	(2,000)	-12.50%
Expenditures Per Capita	\$0.02	\$0.03	\$0.02	\$0.02	\$0.00	0.00%

22 Juvenile Court Clerk-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	7241	0	0.00	3	3.00	3	3.00	0	0.00
Administrative Services Manager	OR07	07242	1	1.00	1	1.00	1	1.00	0	0.00
Court Clerk	ST06	01340	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	1	1.00	1	1.00	1	1.00	0	0.00
Juvenile Ct Clerk	NS	07083	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Manager	ST09	10119	4	4.00	1	1.00	1	1.00	0	0.00
Office Support Rep 1	ST04	10120	17	17.00	20	20.00	20	20.00	0	0.00
Office Support Rep 2	ST05	10121	5	5.00	3	3.00	3	3.00	0	0.00
Total Positions & FTE			30	30.00	31	31.00	31	31.00	0	0.00
Department Totals			30	30.00	31	31.00	31	31.00	0	0.00

23 Circuit Court Clerk-At a Glance

Mission To serve the eight Circuit Courts, the Civil Division of the General Sessions Court, the Metropolitan Traffic Courts, and the public as a record keeping office; to file and maintain all records associated with Civil Court cases; to collect, disburse and report on funds according to state statutes and court orders.

Budget Summary

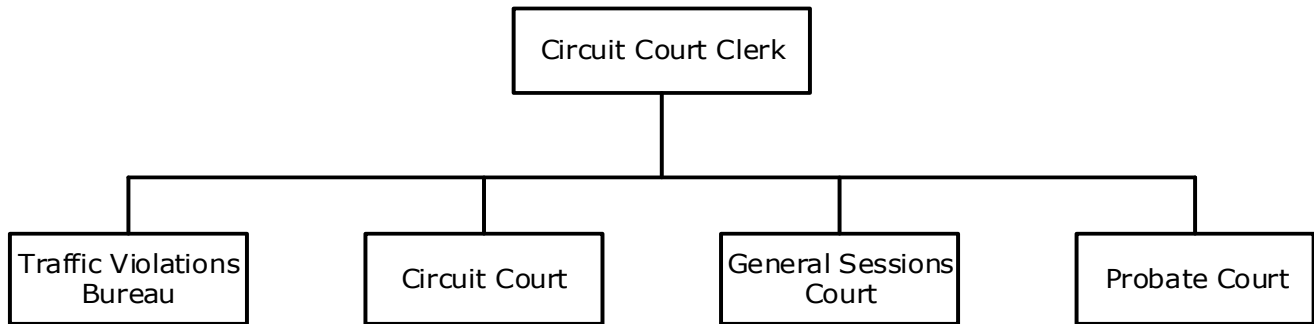
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 3,275,400	\$ 3,329,000	\$ 3,390,900
Total Expenditures and Transfers	<u>\$ 3,275,400</u>	<u>\$ 3,329,000</u>	<u>\$ 3,390,900</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 2,500,000	\$ 2,500,000	\$ 3,000,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 2,500,000</u>	<u>\$ 2,500,000</u>	<u>\$ 3,000,000</u>
Non-program Revenue	4,481,900	3,803,800	3,442,400
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 6,981,900</u>	<u>\$ 6,303,800</u>	<u>\$ 6,442,400</u>
Expenditures Per Capita	\$ 4.90	\$ 4.90	\$ 4.95

Positions	Total Budgeted Positions	44	44	44
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Contacts	Circuit Court Clerk: Richard Rooker	email: rickyrooker@jis.nashville.org
	Financial Manager: Randi Semrick	email: randisemrick@jis.nashville.org
	1 Public Square, Suite 302 37201	Phone: 615-862-5181

23 Circuit Court Clerk-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Circuit Court Clerk's Office and General Sessions Civil Division Office

Circuit Court Clerk's Office and General Sessions Civil Division Office

Probate Court Clerk's Office

Probate Court Clerk's Office

Traffic Violations Bureau

Traffic Violations Bureau

23 Circuit Court Clerk-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$(400)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	62,300	Supports the hiring and retention of a qualified workforce
General Services District Total		\$61,900	
TOTAL		\$61,900	

* See Internal Service Charges section for details

23 Circuit Court Clerk-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,849,900	2,538,308	2,905,800	2,968,100	62,300	2.14%
OTHER SERVICES:						
Utilities	0	173	200	300	100	50.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	151,300	154,836	151,100	151,000	(100)	-0.07%
Repairs & Maintenance Services	190,200	79,058	190,200	190,200	0	0.00%
Internal Service Fees	51,500	51,500	49,200	48,800	(400)	-0.81%
Other Expenses	32,500	37,208	32,500	32,500	0	0.00%
TOTAL OTHER SERVICES	425,500	322,775	423,200	422,800	(400)	-0.09%
TOTAL OPERATING EXPENSES	3,275,400	2,861,083	3,329,000	3,390,900	61,900	1.86%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	3,275,400	2,861,083	3,329,000	3,390,900	61,900	1.86%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	2,500,000	1,250,000	2,500,000	3,000,000	500,000	20.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	2,500,000	1,250,000	2,500,000	3,000,000	500,000	20.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	4,481,900	3,973,053	3,803,800	3,442,400	(361,400)	-9.50%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	4,481,900	3,973,053	3,803,800	3,442,400	(361,400)	-9.50%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	6,981,900	5,223,053	6,303,800	6,442,400	138,600	2.20%
Expenditures Per Capita	\$4.90	\$4.28	\$4.90	\$4.95	\$0.05	1.02%

23 Circuit Court Clerk-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	3	3.00	3	3.00	3	3.00	0	0.00
Administrative Services Officer 2	OR01	07243	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Services Officer 3	OR03	07244	4	4.00	4	4.00	4	4.00	0	0.00
Chief Dpty Clerk-Gen Sess Ct	OR07	01056	1	1.00	1	1.00	1	1.00	0	0.00
Computer Operations Shift Sprvsn	ST11	01302	1	1.00	1	1.00	1	1.00	0	0.00
Court Clerk	ST06	01340	6	6.00	6	6.00	6	6.00	0	0.00
Data Entry Operator 1	ST04	02760	1	1.00	1	1.00	1	1.00	0	0.00
Data Entry Operator 2	ST05	04600	3	3.00	3	3.00	3	3.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 1	ST04	10120	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Rep 2	ST05	10121	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	ST06	10122	4	4.00	4	4.00	4	4.00	0	0.00
Steno Clerk 2	ST05	04840	2	2.00	2	2.00	2	2.00	0	0.00
Warrant Officer 1	ST08	07419	11	11.00	11	11.00	11	11.00	0	0.00
Warrant Officer 2	ST09	05340	2	2.00	2	2.00	2	2.00	0	0.00
Total Positions & FTE			44	44.00	44	44.00	44	44.00	0	0.00

Department Totals	44	44.00	44	44.00	44	44.00	0	0.00
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24 Criminal Court Clerk-At a Glance

Mission The Criminal Court Clerk of the Metropolitan Government of Nashville and Davidson County is responsible for performing the clerical duties for the operation of the criminal courts in General Sessions and State Trial Courts. The Clerk is responsible for record management of the hard and electronic copies, and responsible for preparing the minutes (official record) for the Criminal State Trial Court. Upon conclusion of cases, the Clerk calculates court costs and begins the collection, as required by statute. The Clerk prepares all cases under appeal for the Court of Criminal Appeals. The Criminal Court Clerk is also the custodian of all evidence submitted to the Criminal State Trial Courts.

Budget Summary

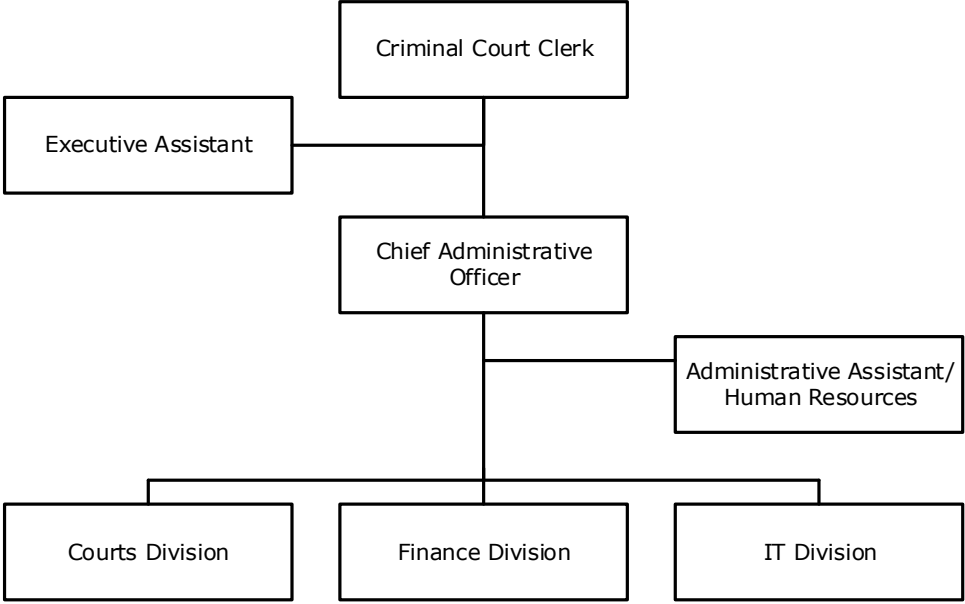
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 5,526,600	\$ 5,847,800	\$ 6,136,900
Special Purpose Fund	327,100	221,400	205,000
Total Expenditures and Transfers	\$ 5,853,700	\$ 6,069,200	\$ 6,341,900
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 2,242,100	\$ 2,035,700	\$ 1,916,000
Other Governments and Agencies	1,338,500	785,000	1,335,500
Other Program Revenue	0	0	0
Total Program Revenue	\$ 3,580,600	\$ 2,820,700	\$ 3,251,500
Non-program Revenue	2,706,300	2,402,600	2,084,400
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 6,286,900	\$ 5,223,300	\$ 5,335,900
Expenditures Per Capita	\$ 8.75	\$ 8.94	\$ 9.27

Positions	Total Budgeted Positions	82	85	87
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Contacts	Criminal Court Clerk: Howard Gentry Finance Manager: Alfred Degrafinreid 408 2nd Avenue North, Suite 2120 37201	email: howardgentry@jjs.nashville.org email: alfred.degrafinreid@nashville.gov Phone: 615-862-5601
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24 Criminal Court Clerk-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

Computerization

Computerization

24 Criminal Court Clerk-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Staff Increase			
Collections Deputy Clerk	GSD	\$58,300 1.00 FTE	Increase in staff to assist with the internal collection of court costs, fines, and fees
Staff Increase			
Deputy Clerk	GSD	28,500 0.50 FTE	Increase in staff to for State Trial Courts in the Second Circuit
Criminal Court Clerk Computerization Fund			
Adjustment in Funding	SPF**	(1,400)	To adjust budget to match projected revenues for Computerization Fund with no impact on performance
Victims Assistance Fund			
Family & Victim Assistance	SPF	(15,000)	To adjust budget to match projected revenues for Victim Assistance with no impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	17,300	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	185,000	Supports the hiring and retention of a qualified workforce
General Services District Total		\$289,100 1.50 FTEs	
Special Purpose Funds Total		\$(16,400)	
TOTAL		\$272,700 1.50 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

24 Criminal Court Clerk-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	5,263,200	4,858,356	5,570,700	5,842,500	271,800	4.88%
OTHER SERVICES:						
Utilities	0	219	300	300	0	0.00%
Professional & Purchased Services	3,000	1,155	6,000	6,000	0	0.00%
Travel, Tuition, and Dues	16,900	13,875	21,700	21,700	0	0.00%
Communications	99,500	92,423	94,300	94,300	0	0.00%
Repairs & Maintenance Services	1,000	1,552	1,000	1,000	0	0.00%
Internal Service Fees	69,900	69,900	83,600	100,900	17,300	20.69%
Other Expenses	73,100	61,332	70,200	70,200	0	0.00%
TOTAL OTHER SERVICES	263,400	240,456	277,100	294,400	17,300	6.24%
TOTAL OPERATING EXPENSES	5,526,600	5,098,812	5,847,800	6,136,900	289,100	4.94%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	5,526,600	5,098,812	5,847,800	6,136,900	289,100	4.94%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	2,165,000	2,003,370	1,968,300	1,850,000	(118,300)	-6.01%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	1,338,500	1,230,825	785,000	1,335,500	550,500	70.13%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	11,338	0	0	0	0.00%
TOTAL PROGRAM REVENUE	3,503,500	3,245,533	2,753,300	3,185,500	432,200	15.70%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	2,531,300	2,388,397	2,248,600	1,945,400	(303,200)	-13.48%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	2,531,300	2,388,397	2,248,600	1,945,400	(303,200)	-13.48%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	6,034,800	5,633,930	5,001,900	5,130,900	129,000	2.58%
Expenditures Per Capita	\$8.26	\$7.62	\$8.61	\$8.97	\$0.36	4.18%

24 Criminal Court Clerk-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	75,000	0	0	0	0	0.00%
Travel, Tuition, and Dues	4,000	5,654	4,000	4,000	0	0.00%
Communications	13,300	0	13,300	13,300	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	234,800	166,901	204,100	187,700	(16,400)	-8.04%
TOTAL OTHER SERVICES	327,100	172,555	221,400	205,000	(16,400)	-7.41%
TOTAL OPERATING EXPENSES	327,100	172,555	221,400	205,000	(16,400)	-7.41%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	327,100	172,555	221,400	205,000	(16,400)	-7.41%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	77,100	72,733	67,400	66,000	(1,400)	-2.08%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	1,663	0	0	0	0.00%
TOTAL PROGRAM REVENUE	77,100	74,396	67,400	66,000	(1,400)	-2.08%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	175,000	163,681	154,000	139,000	(15,000)	-9.74%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	175,000	163,681	154,000	139,000	(15,000)	-9.74%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	252,100	238,077	221,400	205,000	(16,400)	-7.41%
Expenditures Per Capita	\$0.49	\$0.26	\$0.33	\$0.30	(\$0.03)	-9.09%

24 Criminal Court Clerk-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Chief Dpty Clerk-Gen Sess Ct	NS	01056	1	1.00	0	0.00	0	0.00	0	0.00
Chief Dpty Criminal Ct Clerk	NS	01061	0	0.00	1	1.00	1	1.00	0	0.00
Criminal Ct Clerk	NS	01358	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Criminal Ct Clerk 1	NS	06502	7	7.00	7	7.00	7	7.00	0	0.00
Deputy Criminal Ct Clerk 2	NS	06503	10	10.00	4	4.00	4	4.00	0	0.00
Deputy Criminal Ct Clerk 3	NS	06504	16	16.00	13	13.00	16	15.50	3	2.50
Deputy Criminal Ct Clerk 4	NS	06505	16	16.00	25	25.00	26	26.00	1	1.00
Deputy Criminal Ct Clerk 5	NS	06506	30	30.00	33	33.00	32	31.11	-1	-1.89
Deputy Criminal Ct Clerk 7	NS	06696	1	0.11	1	0.11	0	0.00	-1	-0.11
Total Positions & FTE			82	81.11	85	84.11	87	85.61	2	1.50
Department Totals			82	81.11	85	84.11	87	85.61	2	1.50

25 Clerk & Master-At a Glance

Mission The mission of the Davidson County Chancery Court Clerk and Master's Office is to provide professional, courteous, and efficient public service to all those with business in the Chancery Court.

Budget Summary

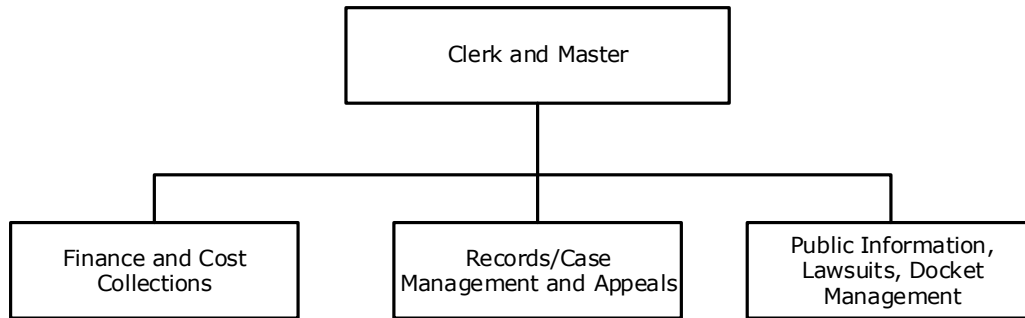
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 1,489,300	\$ 1,552,100	\$ 1,590,700
Total Expenditures and Transfers	\$ 1,489,300	\$ 1,552,100	\$ 1,590,700
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,193,800	\$ 1,100,000	\$ 971,900
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 1,193,800	\$ 1,100,000	\$ 971,900
Non-program Revenue	56,700	50,400	37,800
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 1,250,500	\$ 1,150,400	\$ 1,009,700
Expenditures Per Capita	\$ 2.23	\$ 2.29	\$ 2.32

Positions	Total Budgeted Positions	18	18	18
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Contacts	Clerk & Master: Maria Salas	email: mariasalas@jis.nashville.org
	Financial Manager: Vicki Bailey	email: vickibailey@jis.nashville.org
	308 Metro Courthouse 37201	Phone: 615-862-5710

25 Clerk & Master-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

25 Clerk & Master-Financial

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$(4,100)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	42,700	Supports the hiring and retention of a qualified workforce
General Services District Total		\$38,600	
TOTAL		\$38,600	

* See Internal Service Charges section for details

25 Clerk & Master-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,352,500	1,126,780	1,395,100	1,437,800	42,700	3.06%
OTHER SERVICES:						
Utilities	0	86	200	200	0	0.00%
Professional & Purchased Services	10,000	5,664	9,000	9,000	0	0.00%
Travel, Tuition, and Dues	2,000	1,762	13,000	13,100	100	0.77%
Communications	12,900	14,256	13,500	13,500	0	0.00%
Repairs & Maintenance Services	69,400	63,312	69,100	69,100	0	0.00%
Internal Service Fees	19,300	19,300	28,500	24,400	(4,100)	-14.39%
Other Expenses	23,200	15,744	23,700	23,600	(100)	-0.42%
TOTAL OTHER SERVICES	136,800	120,124	157,000	152,900	(4,100)	-2.61%
TOTAL OPERATING EXPENSES	1,489,300	1,246,904	1,552,100	1,590,700	38,600	2.49%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,489,300	1,246,904	1,552,100	1,590,700	38,600	2.49%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,193,800	931,432	1,100,000	971,900	(128,100)	-11.65%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,193,800	931,432	1,100,000	971,900	(128,100)	-11.65%
NON-PROGRAM REVENUE:						
Property Taxes	0	409,403	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	56,700	44,516	50,400	37,800	(12,600)	-25.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	56,700	453,919	50,400	37,800	(12,600)	-25.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	1,250,500	1,385,351	1,150,400	1,009,700	(140,700)	-12.23%
Expenditures Per Capita	\$2.23	\$1.86	\$2.29	\$2.32	\$0.03	1.31%

25 Clerk & Master-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Clerk & Master	NS	01205	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Clerk & Master I	NS	06302	8	8.00	10	10.00	10	10.00	0	0.00
Deputy Clerk & Master II	NS	10527	4	4.00	3	3.00	3	3.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	1	1.00	1	1.00	1	1.00	0	0.00
Supervisor Clerk & Maste	NS	06303	4	4.00	3	3.00	3	3.00	0	0.00
Total Positions & FTE			18	18.00	18	18.00	18	18.00	0	0.00
Department Totals			18	18.00	18	18.00	18	18.00	0	0.00

26 Juvenile Court-At a Glance

Mission The mission of the Davidson County Juvenile Court is to ensure that every child and family who comes into contact with our court is met with justice, fairness, and hope; while providing "for the care, protection, and wholesome moral, mental, and physical development of the children within its provisions" in accordance with Tenn. Code Ann. § 37-1-101.

Budget Summary

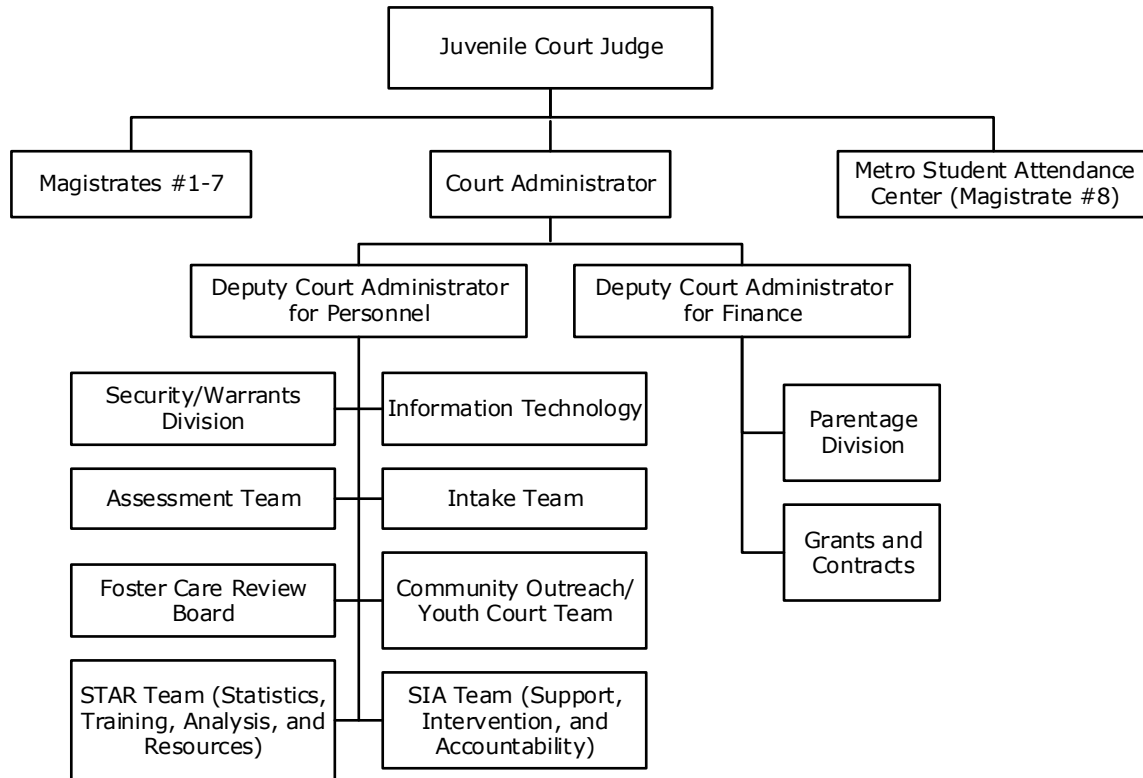
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 11,575,000	\$ 12,132,200	\$ 12,595,900
Special Purpose Funds	1,946,700	2,078,100	450,800
Total Expenditures and Transfers	\$ 13,521,700	\$ 14,210,300	\$ 13,046,700
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 4,200	\$ 5,000
Other Governments and Agencies	1,432,900	1,522,500	450,800
Other Program Revenue	0	0	0
Total Program Revenue	\$ 1,432,900	\$ 1,526,700	\$ 455,800
Non-program Revenue	1,200	0	0
Transfers From Other Funds and Units	513,800	555,600	0
Total Revenues	\$ 1,947,900	\$ 2,082,300	\$ 455,800
Expenditures Per Capita	\$ 20.21	\$ 20.93	\$ 19.06

Positions	Total Budgeted Positions	119	127	128
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Contacts	Juvenile Court Judge: Sheila Calloway	email: sheilacalloway@jis.nashville.org
	Finance Manager: Jim Swack	email: jimswack@jis.nashville.org
	Juvenile Justice Center	
	100 Woodland Street 37219	Phone: 615-862-8000

26 Juvenile Court-At a Glance

Organizational Structure



Programs

Administrative

Executive Leadership
Finance
Human Resources
Non-allocated Financial Transactions
Records Management
Star Team

Child/Family Protection and Advocacy

Assessment
Foster Care Review Board (FCRB)

Family Accountability

Community Based Gang Probation
Intake
Juvenile Recovery Court
Metro Student Attendance Center (M-SAC)
Support Intervention Accountability (SIA)

Judicial Actions

Judicial Actions

Juvenile Court Pretrial

Community Outreach/Youth Court

Juvenile Detention Center

Metro Juvenile Detention Center

Parentage and Child Support

Parentage and Child Support

Security and Service of Process

Juvenile Court Safety and Security
Service of Process

26 Juvenile Court-Financial

Recommendation			Impact
Detention Center			
Increase in Contracted Services	GSD	\$108,500	Increase in detention center funding to accommodate contracted cost escalator, with minimal impact on performance
Support Intervention Accountability (SIA)			
Staff Increase	GSD	59,000 1.00 FTE	Increase SIA unit Probation Officer staffing to increase delivery of quality case management services
Youth Violence			
Increase in Funding	GSD	50,000	Increase in youth violence funding to address violence and restorative justice within the Juvenile Court
Child Support Enforcement			
Decrease in Grant Funding	SPF**	(1,632,300)	To adjust budget for federally funded child support enforcement activities. This is principally an accounting adjustment, with grant funding expected to be renewed during FY18
Access and Visitation			
Increase in Grant Funding	SPF	7,500	To adjust budget for access and visitation activities funded by the Tennessee Administrative Office of the Courts
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	5,700	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
	SPF	(2,400)	
Pay Plan Adjustment	GSD	240,500	Supports the hiring and retention of a qualified workforce
General Services District Total		\$463,700 1.00 FTE	
Special Purpose Funds Total		\$(1,627,300)	
TOTAL		\$(1,163,600) 1.00 FTE	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

26 Juvenile Court-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,939,000	6,690,995	7,437,600	7,737,100	299,500	4.03%
OTHER SERVICES:						
Utilities	0	518	0	0	0	0.00%
Professional & Purchased Services	3,790,700	3,811,471	3,765,400	3,880,200	114,800	3.05%
Travel, Tuition, and Dues	49,800	43,371	49,800	54,800	5,000	10.04%
Communications	75,000	74,274	77,000	103,500	26,500	34.42%
Repairs & Maintenance Services	2,000	7,828	2,000	7,000	5,000	250.00%
Internal Service Fees	130,700	130,700	159,000	164,700	5,700	3.58%
Other Expenses	74,000	122,397	80,600	80,500	(100)	-0.12%
TOTAL OTHER SERVICES	4,122,200	4,190,559	4,133,800	4,290,700	156,900	3.80%
TOTAL OPERATING EXPENSES	11,061,200	10,881,554	11,571,400	12,027,800	456,400	3.94%
TRANSFERS TO OTHER FUNDS/UNITS	513,800	446,505	560,800	568,100	7,300	1.30%
TOTAL EXPENSES & TRANSFERS	11,575,000	11,328,059	12,132,200	12,595,900	463,700	3.82%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	5,104	4,200	5,000	800	19.05%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	5,104	4,200	5,000	800	19.05%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	1,200	185	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	1,200	185	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	1,200	5,289	4,200	5,000	800	19.05%
Expenditures Per Capita	\$17.30	\$16.93	\$17.87	\$18.40	\$0.53	2.97%

26 Juvenile Court-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,624,500	1,474,787	1,763,600	379,400	(1,384,200)	-78.49%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	6,000	3,519	8,500	7,500	(1,000)	-11.76%
Travel, Tuition, and Dues	31,500	14,778	25,200	14,500	(10,700)	-42.46%
Communications	28,600	17,643	30,600	5,300	(25,300)	-82.68%
Repairs & Maintenance Services	14,900	0	9,900	0	(9,900)	-100.00%
Internal Service Fees	22,100	22,100	19,700	0	(19,700)	-100.00%
Other Expenses	44,000	37,472	42,700	5,000	(37,700)	-88.29%
TOTAL OTHER SERVICES	147,100	95,512	136,600	32,300	(104,300)	-76.35%
TOTAL OPERATING EXPENSES	1,771,600	1,570,299	1,900,200	411,700	(1,488,500)	-78.33%
TRANSFERS TO OTHER FUNDS/UNITS	175,100	147,157	177,900	39,100	(138,800)	-78.02%
TOTAL EXPENSES & TRANSFERS	1,946,700	1,717,456	2,078,100	450,800	(1,627,300)	-78.31%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	1,423,900	1,261,950	1,513,500	7,500	(1,506,000)	-99.50%
State Direct	9,000	9,000	9,000	443,300	434,300	4825.56%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,432,900	1,270,950	1,522,500	450,800	(1,071,700)	-70.39%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	513,800	446,505	555,600	0	(555,600)	-100.00%
TOTAL REVENUE & TRANSFERS	1,946,700	1,717,455	2,078,100	450,800	(1,627,300)	-78.31%
Expenditures Per Capita	\$2.91	\$2.57	\$3.06	\$0.66	(\$2.40)	-78.43%

26 Juvenile Court-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	1	1.00	2	2.00	2	2.00	0	0.00
Administrative Services Manager	OR07	07242	1	1.00	0	0.00	0	0.00	0	0.00
Administrative Services Officer 2	OR01	07243	3	3.00	2	2.00	2	2.00	0	0.00
Administrative Services Officer 3	OR03	07244	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 4	OR05	07245	1	1.00	1	1.00	1	1.00	0	0.00
Court Administrator	OR11	01339	2	2.00	2	2.00	2	2.00	0	0.00
Info Sys Manager	OR09	07782	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Operations Analyst 2	OR04	10476	1	1.00	1	1.00	1	1.00	0	0.00
Judge-Juvenile Ct	NS	02643	1	1.00	1	1.00	1	1.00	0	0.00
Juvenile Court Magistrate 1	OR07	10844	1	1.00	1	1.00	1	1.00	0	0.00
Juvenile Court Magistrate 2	OR11	10845	4	4.00	4	4.00	4	4.00	0	0.00
Office Support Rep 3	ST06	10122	11	11.00	12	12.00	12	12.00	0	0.00
Probation Officer 1	OR01	07375	1	1.00	14	14.00	15	15.00	1	1.00
Probation Officer 2	OR03	04710	38	38.00	26	26.00	26	26.00	0	0.00
Probation Officer 3	OR05	05495	8	8.00	9	9.00	9	9.00	0	0.00
Probation Officer Chief	OR07	01120	1	1.00	1	1.00	1	1.00	0	0.00
Program Manager 1	OR04	07376	1	1.00	2	2.00	2	2.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 1	ST06	07378	0	0.00	1	1.00	1	1.00	0	0.00
Social Work Technician	ST06	07405	5	5.00	5	5.00	5	5.00	0	0.00
Special Projects Manager	OR11	07762	1	1.00	1	1.00	1	1.00	0	0.00
Warrant Officer 1	ST08	07419	1	1.00	4	4.00	4	4.00	0	0.00
Warrant Officer 2	ST09	05340	11	11.00	8	8.00	8	8.00	0	0.00
Total Positions & FTE			96	96.00	100	100.00	101	101.00	1	1.00
JUV Juv Court Grant Fund 32226										
Administrative Assistant	ST09	07241	3	3.00	3	3.00	3	3.00	0	0.00
Juvenile Court Magistrate 2	OR11	10845	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 3	ST06	10122	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Specialist 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Probation Officer 1	OR01	07375	10	10.00	9	9.00	9	9.00	0	0.00
Probation Officer 2	OR03	04710	0	0.00	1	1.00	1	1.00	0	0.00
Program Manager 1	OR04	07376	0	0.00	2	2.00	2	2.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	1	1.00	1	1.00	0	0.00
Warrant Officer 1	ST08	07419	4	4.00	4	4.00	4	4.00	0	0.00
Warrant Officer 2	ST09	05340	0	0.00	2	2.00	2	2.00	0	0.00
Total Positions & FTE			23	23.00	27	27.00	27	27.00	0	0.00
Department Totals			119	119.00	127	127.00	128	128.00	1	1.00

27 General Sessions Court-At a Glance

Mission Metropolitan General Sessions Court is committed to excellence in administering justice and is a contributing partner working toward a safe and vital community in Nashville-Davidson County.

Budget Summary

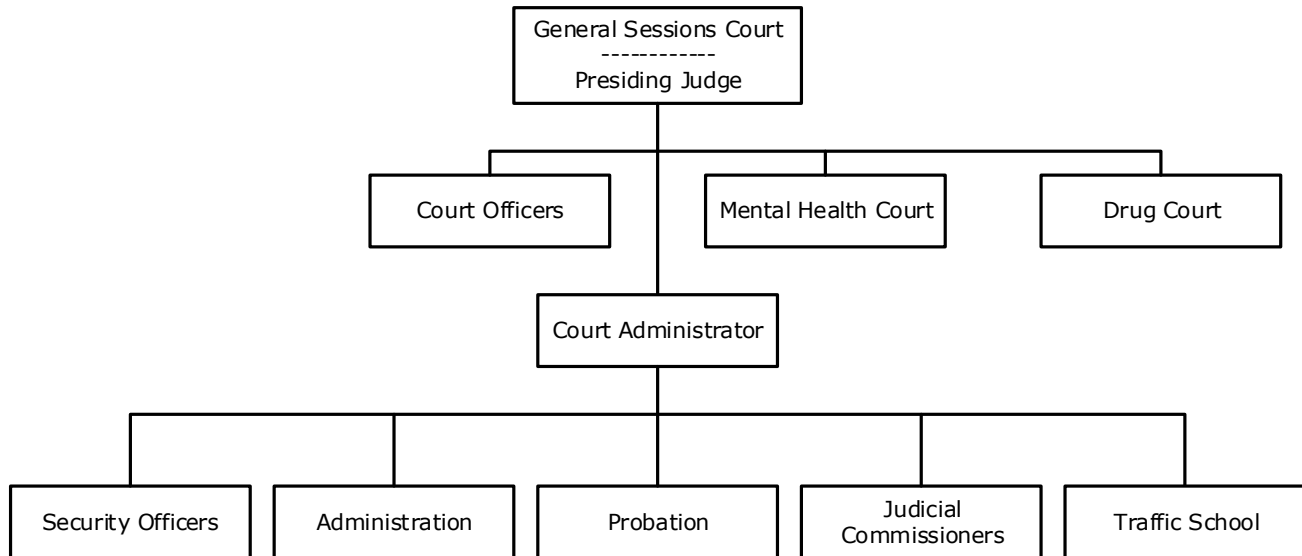
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 10,812,700	\$ 11,566,000	\$ 11,980,700
Special Purpose Fund	286,000	301,300	170,000
Total Expenditures and Transfers	\$ 11,098,700	\$ 11,867,300	\$ 12,150,700
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	104,000	140,300	0
Total Program Revenue	\$ 104,000	\$ 140,300	\$ 0
Non-program Revenue	3,664,500	3,290,800	3,068,000
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 3,768,500	\$ 3,431,100	\$ 3,068,000
Expenditures Per Capita	\$ 16.59	\$ 17.48	\$ 17.75

Positions	Total Budgeted Positions	144	155	150
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Contacts	Presiding Judge: Angelita Blackshear Dalton Financial Manager: Warner Hassell	email: angelitadalton@jis.nashville.org email: warnerhassell@jis.nashville.org
	Justice A.A. Birch Building 408 2nd Avenue North 37201	Phone: 615-862-8317

27 General Sessions Court-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

Drug Court

Drug Court

Drug Court Treatment

Drug Court Treatment

DUI Offender

DUI Offender

General Probation

General Probation

Judges

Judges

Mental Health Court

Mental Health Court

Traffic School

Traffic School

Veteran's Treatment Court

Veteran's Treatment Court

27 General Sessions Court-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Staff Increase			
Veteran's Court	GSD	\$63,100 1.00 FTE	Increase in staff to assist with case management in the Veteran's Treatment Court
Drug Treatment and Mental Health Court			
Funding Increase for Services	GSD	57,600	Increase in funding to provide direct services for the Drug Treatment Court and Mental Health Court
General Sessions Judges			
Salary Increase	GSD	29,300	Increase in salary for General Sessions Judges to match salaries of State Circuit Judges. Pursuant to Metro Charter Section 14.07, the Davidson County General Sessions Judges shall be paid the same as the State Circuit Judges.
General Sessions DUI Offender Fund			
DUI Offender Fund Adjustment	SPF**	5,100	To adjust budget to match projected revenues for DUI Offender Fund with no impact on performance
General Sessions Drug Court Treatment Fund			
Drug Court Treatment Fund Adjustment	SPF	1,700	To adjust budget to match projected revenues for Drug Court Treatment Fund with no impact on performance
General Sessions Grant Fund			
Grant Fund Adjustment	SPF	(140,000) (2.20 FTEs)	To adjust budget for the Veteran's Treatment Court grant with minimal impact on performance
Veteran's Treatment Court Ops Fund			
Veteran's Court Ops Fund Adjustment	SPF	2,000	To adjust budget to match projected revenues for Veteran's Treatment Court Ops Fund with no impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD SPF	(57,700) (100)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	322,400	Supports the hiring and retention of a qualified workforce
General Services District Total		\$414,700 1.00 FTE	
Special Purpose Funds Total		\$(131,300) (2.20 FTEs)	
TOTAL		\$283,400 (1.20 FTEs)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

27 General Sessions Court-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	10,334,800	10,178,386	10,950,900	11,365,700	414,800	3.79%
OTHER SERVICES:						
Utilities	0	1,497	1,600	1,600	0	0.00%
Professional & Purchased Services	10,900	46,727	21,100	36,000	14,900	70.62%
Travel, Tuition, and Dues	9,400	14,671	29,700	28,400	(1,300)	-4.38%
Communications	68,700	67,965	68,200	67,100	(1,100)	-1.61%
Repairs & Maintenance Services	1,000	1,770	2,000	2,000	0	0.00%
Internal Service Fees	143,300	142,908	212,700	155,000	(57,700)	-27.13%
Other Expenses	244,600	358,744	279,800	324,900	45,100	16.12%
TOTAL OTHER SERVICES	477,900	634,282	615,100	615,000	(100)	-0.02%
TOTAL OPERATING EXPENSES	10,812,700	10,812,668	11,566,000	11,980,700	414,700	3.59%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	10,812,700	10,812,668	11,566,000	11,980,700	414,700	3.59%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	26	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	26	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	3,482,500	3,429,949	3,129,800	2,898,000	(231,800)	-7.41%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	3,482,500	3,429,949	3,129,800	2,898,000	(231,800)	-7.41%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	3,482,500	3,429,975	3,129,800	2,898,000	(231,800)	-7.41%
Expenditures Per Capita	\$16.16	\$16.16	\$17.04	\$17.51	\$0.47	2.76%

27 General Sessions Court-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	107,100	100,458	129,300	0	(129,300)	-100.00%
OTHER SERVICES:						
Utilities	0	29	0	0	0	0.00%
Professional & Purchased Services	22,700	41,457	26,600	24,400	(2,200)	-8.27%
Travel, Tuition, and Dues	26,300	51,483	22,700	13,600	(9,100)	-40.09%
Communications	22,700	963	10,200	2,000	(8,200)	-80.39%
Repairs & Maintenance Services	1,900	0	200	200	0	0.00%
Internal Service Fees	0	100	100	0	(100)	-100.00%
Other Expenses	105,300	88,496	112,200	129,800	17,600	15.69%
TOTAL OTHER SERVICES	178,900	182,528	172,000	170,000	(2,000)	-1.16%
TOTAL OPERATING EXPENSES	286,000	282,986	301,300	170,000	(131,300)	-43.58%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	286,000	282,986	301,300	170,000	(131,300)	-43.58%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	104,000	100,878	140,300	0	(140,300)	-100.00%
TOTAL PROGRAM REVENUE	104,000	100,878	140,300	0	(140,300)	-100.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	182,000	180,629	161,000	170,000	9,000	5.59%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	182,000	180,629	161,000	170,000	9,000	5.59%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	286,000	281,507	301,300	170,000	(131,300)	-43.58%
Expenditures Per Capita	\$0.43	\$0.42	\$0.44	\$0.25	(\$0.19)	-43.18%

27 General Sessions Court-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	11	11.00	11	11.00	11	11.00	0	0.00
Administrative Services Officer 1	ST06	02660	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 2	OR01	07243	0	0.00	3	3.00	3	3.00	0	0.00
Administrative Specialist	ST11	07720	1	1.00	1	1.00	1	1.00	0	0.00
Court Administrator	OR11	01339	1	1.00	1	1.00	1	1.00	0	0.00
General Session Judge	NS	02233	11	11.00	11	11.00	11	11.00	0	0.00
Human Resources Manager	OR09	06531	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Analyst 2	OR04	07780	1	1.00	0	0.00	0	0.00	0	0.00
Info Sys Applications Analyst 3	OR05	07783	0	0.00	1	1.00	1	1.00	0	0.00
Info Sys Customer Support Rep 2	ST08	10115	1	1.00	1	1.00	1	1.00	0	0.00
Judicial Assistant 1	JS02	07790	12	12.00	12	12.00	12	12.00	0	0.00
Judicial Assistant 2	JS03	07791	10	10.00	10	10.00	10	10.00	0	0.00
Judicial Comm-Gen Sess Ct			5	5.00	0	0.00	0	0.00	0	0.00
Judicial Commissioner	OR09	06559	0	0.00	8	6.04	8	6.04	0	0.00
Office Support Rep 2	ST05	10121	4	4.00	0	0.00	0	0.00	0	0.00
Office Support Rep 3	ST06	10122	1	1.00	5	5.00	5	5.00	0	0.00
Office Support Specialist 1	ST07	10123	2	2.00	3	3.00	3	3.00	0	0.00
Office Support Specialist 2	ST08	10124	4	4.00	4	4.00	4	4.00	0	0.00
Probation & Pretrial Services Dir	OR09	07797	1	1.00	1	1.00	1	1.00	0	0.00
Probation Officer 1	OR01	07375	12	12.00	15	15.00	15	15.00	0	0.00
Probation Officer 2	OR03	04710	13	13.00	12	12.00	12	12.00	0	0.00
Probation Officer 3	OR05	05495	5	5.00	7	7.00	7	7.00	0	0.00
Program Coordinator	ST09	06304	1	1.00	0	0.00	0	0.00	0	0.00
Program Manager 1	OR04	07376	2	2.00	2	2.00	2	2.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	23	6.88	23	6.88	23	6.88	0	0.00
Security Officer 2 - Gen Sess Ct	ST07	10135	11	11.00	11	11.00	11	11.00	0	0.00
Security Officer Coordinator	ST09	07798	1	1.00	1	1.00	1	1.00	0	0.00
Social Worker	OR02	10853	0	0.00	3	3.00	4	4.00	1	1.00
Social Worker 2	SR09	07260	3	3.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE			139	122.88	149	130.92	150	131.92	1	1.00
GSC Gen Sess Ct Grant Fund 32227										
Administrative Assistant	ST09	07241	1	0.10	1	0.06	0	0.00	-1	-0.06
Administrative Services Officer 1	ST06	02660	1	0.75	1	0.33	0	0.00	-1	-0.33
Office Support Specialist 2	ST08	10124	1	0.20	1	0.15	0	0.00	-1	-0.15
Program Manager 1	OR04	07376	1	0.40	1	0.38	0	0.00	-1	-0.38
Seasonal/Part-time/Temporary	NS	09020	1	0.75	0	0.00	0	0.00	0	0.00
Total Positions & FTE			5	2.20	6	2.20	0	0.00	-6	-2.20
Department Totals			144	125.08	155	133.12	150	131.92	-5	-1.20

28 State Trial Courts-At a Glance

Mission The mission of the State Trial Courts is to provide the public with equal and fair access to the judicial branch of government by providing a fair, independent and accessible forum for the just, timely and economical resolution of their legal affairs.

Budget Summary

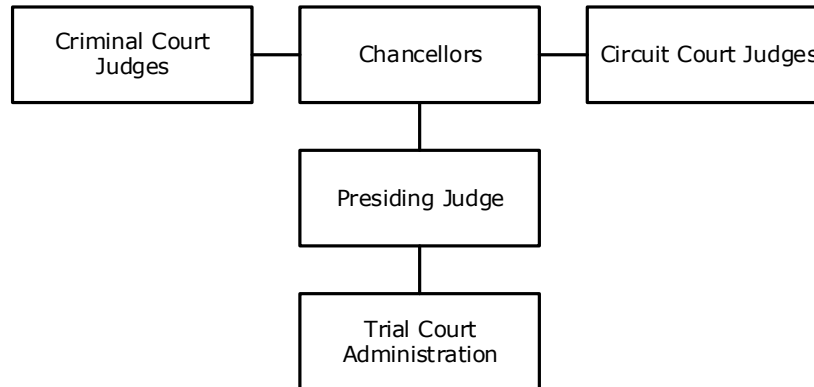
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 8,174,000	\$ 8,609,500	\$ 8,925,500
Special Purpose Funds	3,886,000	3,813,800	3,813,800
Total Expenditures and Transfers	\$ 12,060,000	\$ 12,423,300	\$ 12,739,300
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 7,500	\$ 9,000
Other Governments and Agencies	3,043,100	3,051,000	3,051,000
Other Program Revenue	0	0	0
Total Program Revenue	\$ 3,043,100	\$ 3,058,500	\$ 3,060,000
Non-program Revenue	856,900	775,300	775,300
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 3,900,000	\$ 3,833,800	\$ 3,835,300
Expenditures Per Capita	\$ 18.02	\$ 18.30	\$ 18.61

Positions	Total Budgeted Positions	167	167	167
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Contacts	Presiding Judge: Joe Binkley Court Administrator: Tim Townsend	email: joebinkley@jis.nashville.org email: timtownsend@jis.nashville.org
	Metro Courthouse 1 Public Square 37201	Phone: 615-880-2558

28 State Trial Courts-At a Glance

Organizational Structure



Programs

Alternative Felony Supervision

Alternative Felony Supervision

Drug Court

Drug Court

Trial Court Administrative Services

Non-allocated Financial Transactions
Trial Court Administrative Services

28 State Trial Courts-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Grant Fund Adjustments			
Changes in Grant Funding	SPF**	\$800	Grant fund changes with no impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	42,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
	SPF	(800)	
Pay Plan Adjustment	GSD	273,100	Supports the hiring and retention of a qualified workforce
General Services District Total		\$316,000	
Special Purpose Funds Total		\$0	
TOTAL		\$316,000	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

28 State Trial Courts-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	7,390,100	7,328,294	7,668,800	7,941,900	273,100	3.56%
OTHER SERVICES:						
Utilities	0	1,641	1,800	2,800	1,000	55.56%
Professional & Purchased Services	132,200	135,361	127,900	127,900	0	0.00%
Travel, Tuition, and Dues	128,400	127,607	106,900	106,200	(700)	-0.65%
Communications	78,900	71,497	77,400	77,300	(100)	-0.13%
Repairs & Maintenance Services	10,400	12,404	12,400	14,400	2,000	16.13%
Internal Service Fees	228,100	220,784	253,200	296,100	42,900	16.94%
Other Expenses	205,900	201,994	361,100	358,900	(2,200)	-0.61%
TOTAL OTHER SERVICES	783,900	771,288	940,700	983,600	42,900	4.56%
TOTAL OPERATING EXPENSES	8,174,000	8,099,582	8,609,500	8,925,500	316,000	3.67%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	8,174,000	8,099,582	8,609,500	8,925,500	316,000	3.67%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	8,735	7,500	9,000	1,500	20.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	14,000	4,943	12,500	12,500	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	2,578	0	0	0	0.00%
TOTAL PROGRAM REVENUE	14,000	16,256	20,000	21,500	1,500	7.50%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	14,000	16,256	20,000	21,500	1,500	7.50%
Expenditures Per Capita	\$12.22	\$12.11	\$12.68	\$13.04	\$0.36	2.84%

28 State Trial Courts-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	3,050,800	2,885,609	2,999,100	3,084,200	85,100	2.84%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	332,000	312,401	269,000	215,500	(53,500)	-19.89%
Travel, Tuition, and Dues	32,400	17,746	30,500	21,400	(9,100)	-29.84%
Communications	41,000	38,378	39,900	39,400	(500)	-1.25%
Repairs & Maintenance Services	5,400	387	3,900	3,800	(100)	-2.56%
Internal Service Fees	2,800	2,800	2,900	2,100	(800)	-27.59%
Other Expenses	318,000	355,889	367,100	347,400	(19,700)	-5.37%
TOTAL OTHER SERVICES	731,600	727,601	713,300	629,600	(83,700)	-11.73%
TOTAL OPERATING EXPENSES	3,782,400	3,613,210	3,712,400	3,713,800	1,400	0.04%
TRANSFERS TO OTHER FUNDS/UNITS	103,600	77,995	101,400	100,000	(1,400)	-1.38%
TOTAL EXPENSES & TRANSFERS	3,886,000	3,691,205	3,813,800	3,813,800	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	3,029,100	3,001,785	3,038,500	3,038,500	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	3,029,100	3,001,785	3,038,500	3,038,500	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	856,900	615,254	775,300	775,300	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	856,900	615,254	775,300	775,300	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	3,886,000	3,617,039	3,813,800	3,813,800	0	0.00%
Expenditures Per Capita	\$5.81	\$5.52	\$5.62	\$5.57	(\$0.05)	-0.89%

28 State Trial Courts-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Services Division Manager	OR09	10863	0	0.00	1	1.00	1	1.00	0	0.00
Admin Services Manager	OR07	07242	5	5.00	4	4.00	4	4.00	0	0.00
Admin Services Officer 1	ST06	02660	0	0.00	1	1.00	1	1.00	0	0.00
Admin Services Officer 2	OR01	07243	1	1.00	1	1.00	1	1.00	0	0.00
Admin Services Officer 3	OR03	07244	0	0.00	1	1.00	1	1.00	0	0.00
Admin Services Officer 4	OR05	07245	10	10.00	30	30.00	30	30.00	0	0.00
Attorney 1	OR06	00480	4	4.00	7	7.00	7	7.00	0	0.00
Attorney 2	OR10	00630	2	2.00	2	2.00	2	2.00	0	0.00
Attorney 3	OR11	04674	0	0.00	3	3.00	3	3.00	0	0.00
Court Administrator	OR11	01339	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Court Admin	SR14	10318	4	4.00	0	0.00	0	0.00	0	0.00
Deputy Court Clerk	NS	10541	8	8.00	0	0.00	0	0.00	0	0.00
Deputy Criminal Ct Clerk 6	NS	06560	3	3.00	0	0.00	0	0.00	0	0.00
Finance Officer 2	OR03	10151	1	1.00	1	1.00	1	1.00	0	0.00
Judicial Assistant 1	JS02	07790	29	29.00	30	29.00	30	29.00	0	0.00
Judicial Assistant 2	JS03	07791	22	22.00	13	13.00	13	13.00	0	0.00
Judicial Clerk	JS01	07792	6	6.00	1	1.00	1	1.00	0	0.00
Program Manager 1	OR04	07376	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			96	96.00	97	96.00	97	96.00	0	0.00
State Trial Court Drug Enforce 30020										
Admin Services Officer 2	OR01	07243	1	1.00	0	0.00	0	0.00	0	0.00
Admin Services Officer 3	OR03	07244	0	0.00	1	1.00	1	1.00	0	0.00
Probation Officer 1	OR01	07375	3	3.00	1	1.00	1	1.00	0	0.00
Probation Officer 2	OR03	04710	0	0.00	2	2.00	2	2.00	0	0.00
Program Specialist 1	ST06	07378	1	1.00	0	0.00	0	0.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	12	6.00	14	6.98	14	6.98	0	0.00
Total Positions & FTE			17	11.00	18	10.98	18	10.98	0	0.00
STC St Trial Ct Grant Fund 32228										
Admin Services Manager	OR07	07242	1	1.00	1	1.00	1	1.00	0	0.00
Admin Services Officer 1	ST06	02660	0	0.00	1	1.00	1	1.00	0	0.00
Admin Services Officer 2	OR01	07243	2	2.00	1	1.00	1	1.00	0	0.00
Admin Services Officer 3	OR03	07244	1	0.50	1	0.49	1	0.49	0	0.00
Case Officer 1	NS	10314	10	10.00	10	10.00	10	10.00	0	0.00
Case Officer 2	NS	10315	4	4.00	4	4.00	4	4.00	0	0.00
Case Officer 3	NS	10316	3	3.00	2	2.00	2	2.00	0	0.00
CSC Coordinator	NS	10518	1	1.00	1	1.00	1	1.00	0	0.00
CSC Counselor	NS		1	1.00	0	0.00	0	0.00	0	0.00
Group Care Worker	ST05	06079	2	2.00	1	1.00	1	1.00	0	0.00
Group Care Worker Senior	ST07	06080	2	2.00	1	1.00	1	1.00	0	0.00
Office Support Rep 1	ST04	10120	0	0.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	ST05	10121	1	1.00	0	0.00	0	0.00	0	0.00
Program Manager 1	OR04	07376	1	1.00	1	1.00	1	1.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	1	1.00	1	1.00	0	0.00

28 State Trial Courts-Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY2018 Budgeted</u>		<u>FY17 - FY18 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Program Specialist 1	ST06	07378	3	3.00	3	3.00	3	3.00	0	0.00
Program Specialist 2	ST08	07379	9	8.50	8	8.00	8	8.00	0	0.00
Program Supervisor	ST10	07381	2	2.00	2	2.00	2	2.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	0	0.00	3	1.47	3	1.47	0	0.00
Social Work Technician	ST06	07405	9	9.00	10	10.00	10	10.00	0	0.00
Supervision Coordinator	NS		1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE			54	53.00	52	49.96	52	49.96	0	0.00
Department Totals			167	160.00	167	156.94	167	156.94	0	0.00

29 Justice Integration Services-At a Glance

Mission The mission of the Justice Integration Services department is to provide customized, integrated case management software and technology support products to Metro Nashville Justice Agencies so they can manage and use shared information to improve the administration of justice for the Nashville community.

Budget Summary

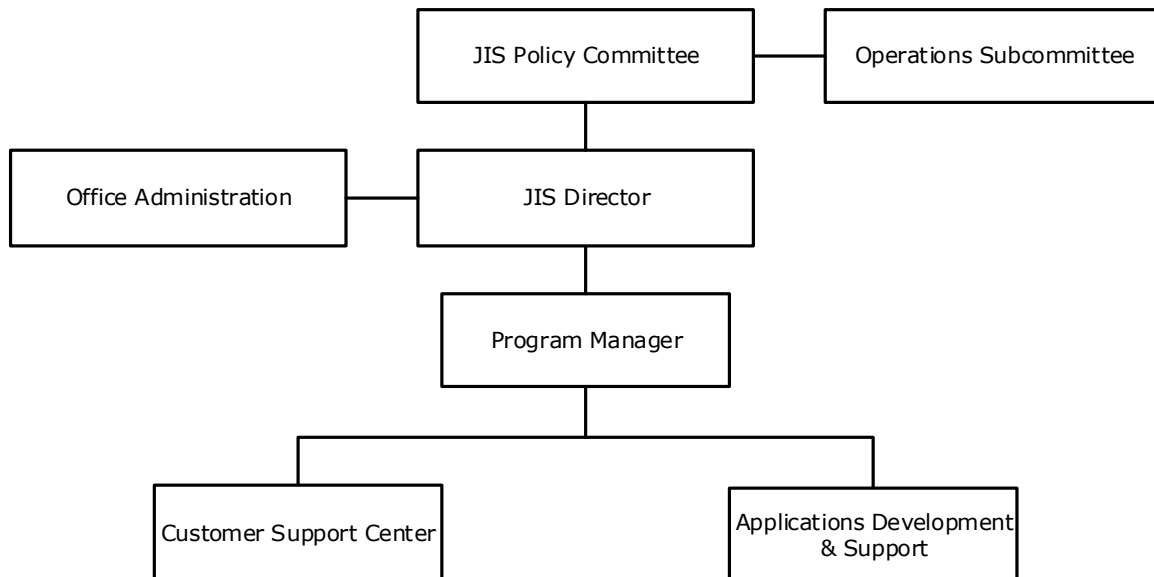
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 2,471,000	\$ 2,561,800	\$ 2,779,500
Total Expenditures and Transfers	\$ 2,471,000	\$ 2,561,800	\$ 2,779,500
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 0	\$ 0	\$ 0
Expenditures Per Capita	\$ 3.69	\$ 3.77	\$ 4.06

Positions	Total Budgeted Positions	19	19	20
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Contacts	Director: Nathalie Stiers	email: nathaliestiers@jis.nashville.org
	404 James Robertson Parkway Suite 2020 37219	Phone: 615-862-6195

29 Justice Integration Services-At a Glance

Organizational Structure



Programs

Administrative

Executive Leadership
Non-allocated Financial Transactions

Applications

Applications

Customer Support

Customer Support

29 Justice Integration Services-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Staff Increase			
Applications Developer	GSD	\$114,100 1.00 FTE	Increase in staff to assist with existing applications, implementation of new applications, and extended support of revenue generating applications
Technical Training			
Increase for Employee Training	GSD	10,000	Increase in funding for training applications developers
Software License			
Increase for Software Maintenance	GSD	20,000	Increase in funding necessary to provide continuing support for critical infrastructure components and systems for key Metro court applications
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	7,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	66,600	Supports the hiring and retention of a qualified workforce
General Services District Total		\$217,700 1.00 FTE	
TOTAL		\$217,700 1.00 FTE	

* See Internal Service Charges section for details

29 Justice Integration Services-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,815,900	1,739,920	1,883,800	2,064,500	180,700	9.59%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	4,000	0	3,500	1,500	(2,000)	-57.14%
Travel, Tuition, and Dues	1,700	14,949	12,700	24,700	12,000	94.49%
Communications	19,600	16,276	20,400	17,900	(2,500)	-12.25%
Repairs & Maintenance Services	15,900	10,943	10,900	10,900	0	0.00%
Internal Service Fees	172,700	172,700	160,600	167,600	7,000	4.36%
Other Expenses	441,200	404,216	469,900	492,400	22,500	4.79%
TOTAL OTHER SERVICES	655,100	619,084	678,000	715,000	37,000	5.46%
TOTAL OPERATING EXPENSES	2,471,000	2,359,004	2,561,800	2,779,500	217,700	8.50%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,471,000	2,359,004	2,561,800	2,779,500	217,700	8.50%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$3.69	\$3.53	\$3.77	\$4.06	\$0.29	7.69%

29 Justice Integration Services-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Info Sys Advisor 1	OR07	07234	5	5.00	7	7.00	7	7.00	0	0.00
Info Sys Advisor 2	OR09	07407	4	4.00	4	4.00	5	5.00	1	1.00
Info Sys Applications Analyst 3	OR05	07783	3	3.00	3	3.00	3	3.00	0	0.00
Info Sys Division Manager	OR10	07318	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Operations Analyst 1	OR03	10475	2	2.00	2	2.00	2	2.00	0	0.00
Info Sys Operations Analyst 3	OR05	10477	2	2.00	0	0.00	0	0.00	0	0.00
Justice Info Sys Director	DP01	07233	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Manager	ST09	10119	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			19	19.00	19	19.00	20	20.00	1	1.00
Department Totals			19	19.00	19	19.00	20	20.00	1	1.00

30 Sheriff-At a Glance

Mission As a law enforcement agency committed to public safety, we strive to be the leader in the field of corrections, service of civil process, and innovative community based programs, emphasizing: Accountability, Diversity, Integrity, and Professionalism.

Budget Summary

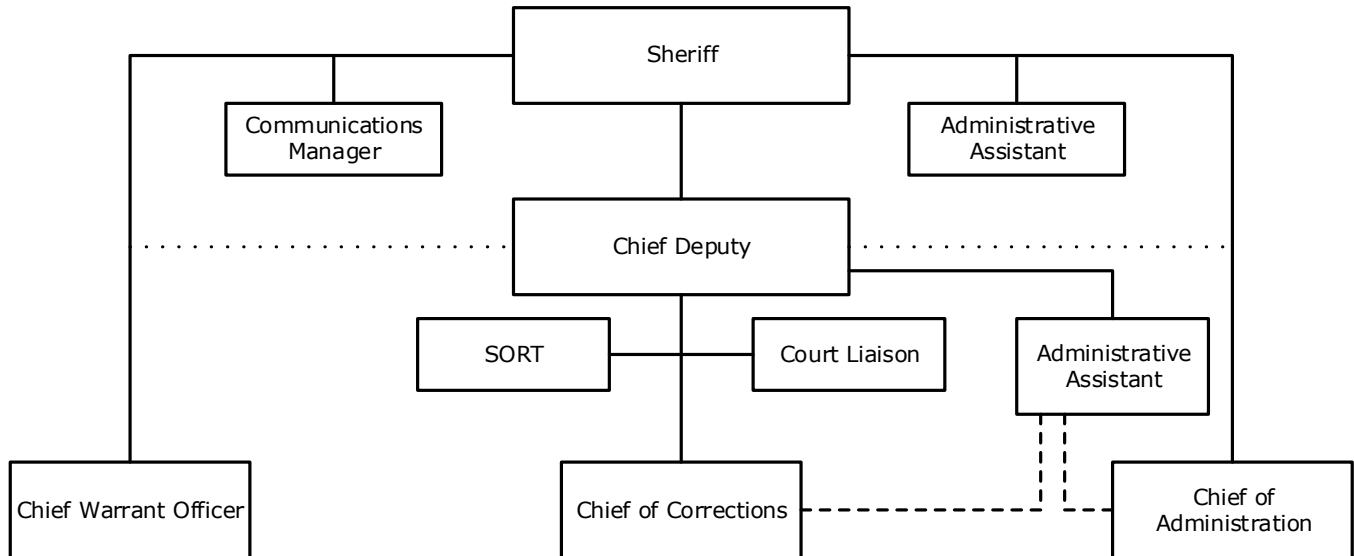
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 68,237,200	\$ 70,390,700	\$ 72,207,600
Special Purpose Funds	17,699,700	17,816,800	17,163,800
Total Expenditures and Transfers	\$ 85,936,900	\$ 88,207,500	\$ 89,371,400
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 2,161,000	\$ 2,171,000	\$ 2,516,000
Other Governments and Agencies	20,316,600	19,483,700	19,003,800
Other Program Revenue	2,052,100	4,416,000	128,000
Total Program Revenue	\$ 24,529,700	\$ 26,070,700	\$ 21,647,800
Non-program Revenue	370,000	300,000	335,000
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 24,899,700	\$ 26,370,700	\$ 21,982,800
Expenditures Per Capita	\$ 128.44	\$ 129.93	\$ 130.58

Positions	Total Budgeted Positions	883	883	883
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Contacts	Sheriff: Daron Hall	email: dhall@DCSO.nashville.org
	Financial Manager: Pete Lutz	email: plutz@DCSO.nashville.org
	506 2nd Avenue North 37201	Phone: 615-862-8123

30 Sheriff-At a Glance

Organizational Structure



Programs

Administration

Administrative Support Services
Executive Leadership
Non-allocated Financial Transactions

Armed Services

Security Services
Transportation

Civil Warrant

Civil Warrant

Correctional Development Center-Female (CDC-F)

CDC-F Inmate Management
CDC-F Program Management and Support Services

Correctional Development Center-Male (CDC-M)

CDC-M Inmate Management
CDC-M Program Management and Support Services

Correctional Services Center (CSC)

Correctional Services
Laundry
Maintenance
Warehouse

Criminal Justice Center (CJC)

Booking and Releasing
CJC Inmate Management
CJC Program Management and Support Services

DUI Safety School

DUI Safety School

Hill Detention Center (HDC)

HDC Inmate Management
HDC Program Management and Support Services

Metro Detention Facility (MDF) Contract Management

MDF Contract Management

Offender Information Services

Offender Information Services

Offender Reentry Center (ORC)

ORC Inmate Management
ORC Program Management and Support Services

Training and Staff Development

Training and Staff Development

30 Sheriff-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Litter Grant			
To remove grant funding	SPF**	\$(154,600)	To remove grant funding for the Litter Grant that ended in FY17
CCA Contract			
Adjustment to current contract	SPF	(483,100)	Adjustment based on contract agreement for FY18.
Safe Grant			
To remove grant funding	SPF	(15,900)	To remove grant funding for the Safe Grant that ended in FY17
Pretrial Risk Grant			
Grant Adjustment	SPF	600	Increase based on grant agreement for FY18.
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	55,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan	GSD	1,761,700	Supports the hiring and retention of a qualified workforce
General Services District Total		\$1,816,900	
Special Purpose Funds Total		\$(653,000)	
TOTAL		\$1,163,900	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

30 Sheriff-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	55,524,400	56,196,774	57,496,800	59,258,500	1,761,700	3.06%
OTHER SERVICES:						
Utilities	1,329,100	1,298,522	1,329,200	1,329,200	0	0.00%
Professional & Purchased Services	7,112,400	6,500,452	7,111,500	7,111,500	0	0.00%
Travel, Tuition, and Dues	119,200	146,863	119,200	119,200	0	0.00%
Communications	320,800	294,975	320,800	320,800	0	0.00%
Repairs & Maintenance Services	165,100	79,514	165,200	165,200	0	0.00%
Internal Service Fees	1,559,400	1,559,400	1,740,500	1,795,700	55,200	3.17%
Other Expenses	2,081,400	2,135,207	2,082,100	2,082,100	0	0.00%
TOTAL OTHER SERVICES	12,687,400	12,014,933	12,868,500	12,923,700	55,200	0.43%
TOTAL OPERATING EXPENSES	68,211,800	68,211,707	70,365,300	72,182,200	1,816,900	2.58%
TRANSFERS TO OTHER FUNDS/UNITS	25,400	18,345	25,400	25,400	0	0.00%
TOTAL EXPENSES & TRANSFERS	68,237,200	68,230,052	70,390,700	72,207,600	1,816,900	2.58%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	2,161,000	2,286,939	2,171,000	2,516,000	345,000	15.89%
Federal (Direct & Pass Through)	1,000,000	181,077	330,000	20,000	(310,000)	-93.94%
State Direct	2,100,000	2,131,448	1,820,000	1,820,000	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	1,569,000	1,400,419	3,932,900	128,000	(3,804,900)	-96.75%
TOTAL PROGRAM REVENUE	6,830,000	5,999,883	8,253,900	4,484,000	(3,769,900)	-45.67%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	370,000	262,800	300,000	335,000	35,000	11.67%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	370,000	262,800	300,000	335,000	35,000	11.67%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	7,200,000	6,262,683	8,553,900	4,819,000	(3,734,900)	-43.66%
Expenditures Per Capita	\$101.98	\$101.97	\$103.69	\$105.50	\$1.81	1.75%

30 Sheriff-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	169,900	210,775	232,700	232,700	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	17,291,600	17,449,674	17,311,600	16,713,500	(598,100)	-3.45%
Travel, Tuition, and Dues	0	4,166	12,200	12,800	600	4.92%
Communications	39,600	42,134	39,900	300	(39,600)	-99.25%
Repairs & Maintenance Services	182,700	190,133	182,700	182,700	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	15,900	502,412	37,700	21,800	(15,900)	-42.18%
TOTAL OTHER SERVICES	17,529,800	18,188,519	17,584,100	16,931,100	(653,000)	-3.71%
TOTAL OPERATING EXPENSES	17,699,700	18,399,294	17,816,800	17,163,800	(653,000)	-3.67%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	17,699,700	18,399,294	17,816,800	17,163,800	(653,000)	-3.67%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	170,500	200,681	287,600	117,700	(169,900)	-59.08%
State Direct	17,046,100	16,314,939	17,046,100	17,046,100	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	483,100	442,633	483,100	0	(483,100)	-100.00%
TOTAL PROGRAM REVENUE	17,699,700	16,958,253	17,816,800	17,163,800	(653,000)	-3.67%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	17,699,700	16,958,253	17,816,800	17,163,800	(653,000)	-3.67%
Expenditures Per Capita	\$26.45	\$27.50	\$26.24	\$25.08	(\$1.16)	-4.42%

30 Sheriff-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	9	9.00	9	9.00	9	9.00	0	0.00
Administrative Services Manager	OR07	07242	9	8.50	9	8.50	9	8.50	0	0.00
Administrative Services Officer 2	OR01	07243	14	14.00	14	14.00	14	14.00	0	0.00
Administrative Services Officer 3	OR03	07244	8	8.00	8	8.00	8	8.00	0	0.00
Administrative Services Officer 4	OR05	07245	7	7.00	7	7.00	7	7.00	0	0.00
Case Worker			26	26.00	26	26.00	26	26.00	0	0.00
Chief Deputy	OR13	06680	1	1.00	1	1.00	1	1.00	0	0.00
Correctional Officer 1	CO02	06982	312	312.00	312	312.00	312	312.00	0	0.00
Correctional Officer 2	CO03	06981	102	102.00	102	102.00	102	102.00	0	0.00
Correctional Officer Lieutenant	CO05	07145	30	30.00	30	30.00	30	30.00	0	0.00
Correctional Officer Sergeant	CO04	06690	40	40.00	40	40.00	40	40.00	0	0.00
Corrections Spec 2	ST09	07697	16	16.00	16	16.00	16	16.00	0	0.00
Data Entry Spec			12	12.00	12	12.00	12	12.00	0	0.00
Database Admin	OR09	06818	1	1.00	1	1.00	1	1.00	0	0.00
Dir of Admin - Sheriff			1	1.00	1	1.00	1	1.00	0	0.00
Div Mgr-Sheriff	OR09	07159	2	2.00	2	2.00	2	2.00	0	0.00
Equipment Inventory Assistant 2	ST07	07301	4	4.00	4	4.00	4	4.00	0	0.00
Human Resources Analyst 2	OR03	03455	2	2.00	2	2.00	2	2.00	0	0.00
Info Sys App Analyst 1	OR03	07779	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys App Analyst 3	OR05	07783	2	2.00	2	2.00	2	2.00	0	0.00
Maint Mechanic 1			9	9.00	9	9.00	9	9.00	0	0.00
Office Support Rep 1	SR04	10120	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	SR05	10121	38	38.00	38	38.00	38	38.00	0	0.00
Office Support Rep 3	SR06	10122	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Specialist 1	SR07	10123	14	14.00	14	14.00	14	14.00	0	0.00
Pretrial Svcs Officer 1			11	11.00	11	11.00	11	11.00	0	0.00
Process Server			3	3.00	3	3.00	3	3.00	0	0.00
Program Coordinator	ST09	06034	13	12.50	13	12.50	13	12.50	0	0.00
Program Manager 1	OR04	07376	13	10.00	13	10.00	13	10.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	1	1.00	1	1.00	0	0.00
Program Specialist 1	ST06	07378	3	3.00	3	3.00	3	3.00	0	0.00
Program Specialist 2	ST08	07379	7	6.50	7	6.50	7	6.50	0	0.00
Program Specialist 3	ST10	07380	9	7.50	9	7.50	9	7.50	0	0.00
Program Supervisor	ST10	07381	7	7.00	7	7.00	7	7.00	0	0.00
Seasonal/Part-time/Temporary		09020	9	1.00	9	1.00	9	1.00	0	0.00
Sheriff		04907	1	1.00	1	1.00	1	1.00	0	0.00
Sheriff Case Worker 1		07143	20	20.00	20	20.00	20	20.00	0	0.00
Sheriff Case Worker 2	ST09	10578	1	1.00	1	1.00	1	1.00	0	0.00
Sheriff Classification Cou	ST10	07142	18	18.00	18	18.00	18	18.00	0	0.00
Sheriff Maint Mechanic 2	ST09	07700	4	4.00	4	4.00	4	4.00	0	0.00
Sheriff Prisoner Processor 1	ST07	07711	49	49.00	49	49.00	49	49.00	0	0.00

30 Sheriff-Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY2018 Budgeted</u>		<u>FY17 - FY18 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Sheriff Warrant Officer 1	ST09	06689	25	25.00	25	25.00	25	25.00	0	0.00
Sheriff Warrant Officer 2	ST09	06686	7	7.00	7	7.00	7	7.00	0	0.00
Sheriff Warrant Officer 3	ST11	07144	3	3.00	3	3.00	3	3.00	0	0.00
Sheriff-Teacher		07189	9	4.50	9	4.50	9	4.50	0	0.00
Social Worker 1	OR02	10853	1	1.00	1	1.00	1	1.00	0	0.00
Social Worker Senior	OR03	10854	2	2.00	2	2.00	2	2.00	0	0.00
Training Specialist	ST11	10159	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			879	860.50	879	860.50	879	860.50	0	0.00
SHE Sheriff Grant Fund 32230										
Administrative Services Officer 2	OR01	07243	4	4.00	4	4.00	4	4.00	0	0.00
Total Positions & FTE			4	4.00	4	4.00	4	4.00	0	0.00
Department Totals			883	864.50	883	864.50	883	864.50	0	0.00

31 Police-At a Glance

Mission The Mission of the Metropolitan Nashville Police Department is to provide community-based police products to the public so they can experience a safe and peaceful Nashville.

Budget Summary

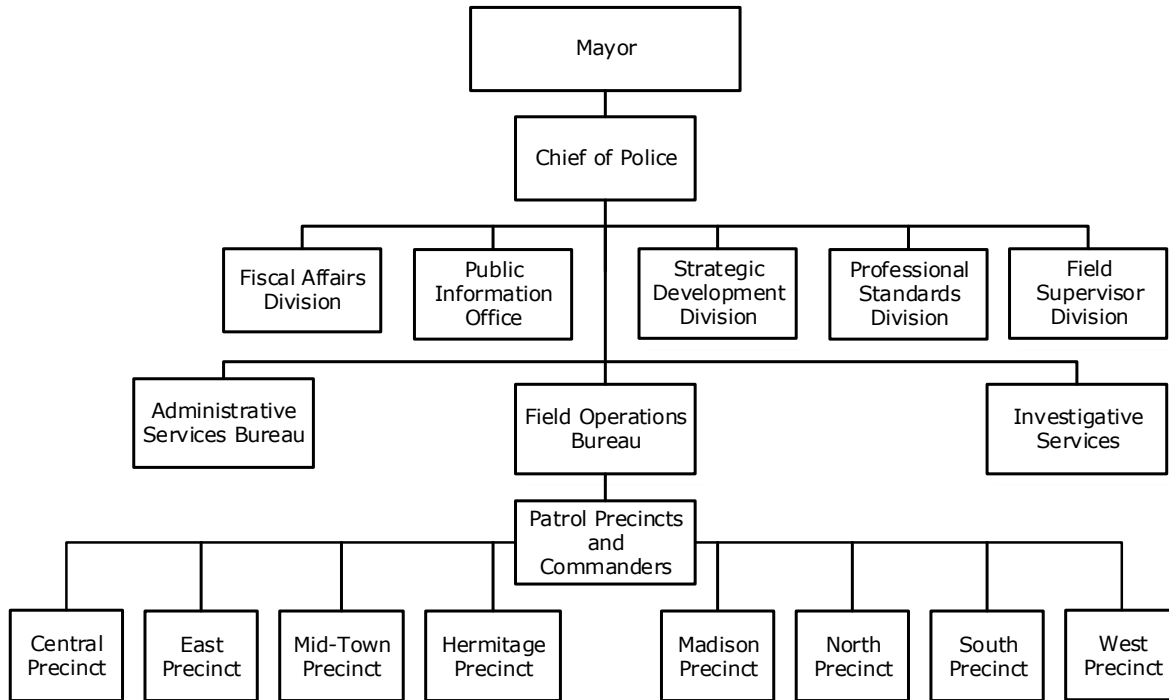
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 182,450,600	\$ 188,112,300	\$ 196,949,300
USD General Fund	481,000	481,000	481,000
Special Purpose Funds	10,770,000	10,565,700	9,852,900
Total Expenditures and Transfers	\$ 193,701,600	\$ 199,159,000	\$ 207,283,200
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 3,898,700	\$ 4,197,000	\$ 4,704,000
Other Governments and Agencies	6,285,900	6,234,600	5,625,900
Other Program Revenue	133,700	143,400	123,400
Total Program Revenue	\$ 10,318,300	\$ 10,575,000	\$ 10,453,300
Non-program Revenue	4,441,200	4,362,200	4,360,700
Transfers From Other Funds and Units	353,200	322,700	255,400
Total Revenues	\$ 15,112,700	\$ 15,259,900	\$ 15,069,400
Expenditures Per Capita	\$ 289.50	\$ 293.36	\$ 302.86

Positions	Total Budgeted Positions	1,984	1,996	2,066
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Contacts	Chief of Police: Steve Anderson	email: steve.anderson@nashville.gov
	Executive Administrator: Samir Mehic	email: samir.mehic@nashville.gov
	3055 Lebanon Pike 37214	Phone: 615-862-7400

31 Police-At a Glance

Organizational Structure



Programs

Administrative

Departmental Executive Leadership
 Finance
 Human Resources
 Information Technology
 Non-allocated Financial Transactions
 Records Management
 Risk Management

Field Operations

Central Precinct
 Drill and Ceremony Team
 East Precinct
 Emergency Contingency
 Field Training Officer
 Hermitage Precinct
 Madison Precinct
 Mid-Town Precinct
 North Precinct
 Park Police
 Patrol Task Force
 S.W.A.T.
 School Crossing Guard
 School Resources
 South Precinct
 Special Events
 Tactical Investigations
 Traffic
 West Precinct

Investigative Services

Crime Lab
 Criminal Investigations
 Domestic Violence
 Forensic Services
 Fugitives
 Special Investigations
 Warrants
 Youth Services

Operational Support

Accreditation
 Behavioral Health Services
 Case Preparation
 Crime Analysis
 Facility Security
 Inspections
 Office of Professional Accountability
 Property and Evidence
 Strategic Development
 Training
 Vehicle Storage

31 Police-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Training/Recruits			
Increase in Training/Recruits	GSD	\$1,442,500	To provide initial training for new Police Officers needed due to growth of the city
Growth of the City			
Increase in Staff and Overtime Pay	GSD	2,207,500 70.00 FTEs	To provide salary and fringes for new Police Officers, including a pilot program for Walking Detail and the addition of officers in Patrol Detail, needed due to growth of the city
Special Events			
Increase in Overtime Pay	GSD	325,000	To provide traffic control, security and Special Operations support, ensuring public safety at Nashville's increased number of special events
Drill and Ceremony Team			
Increase in Overtime Pay and Supplies	GSD	25,000	To establish an overtime budget specific to the Drill and Ceremony Team and provide for uniforms, cleaning, and other law enforcement supplies
Grant and Special Revenue Adjustment			
Grants, Donations, MDHA, Unauthorized Substance Abuse	SPF**	(706,200)	To adjust grant funded programs, Donations Fund, MDHA MOUs, and Unauthorized Substance Abuse Fund with minimal impact on performance
Secondary Employment Fund			
SEU Adjustment	SPF	(43,000)	To adjust budget to match projected revenues for SEU with no impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	723,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	36,400	No impact on performance
Pay Plan Adjustment	GSD	4,113,600	Supports the hiring and retention of a qualified workforce
General Services District Total		\$8,837,000 70.00 FTEs	
Special Purpose Funds Total		\$(712,800)	
TOTAL		\$8,124,200 70.00 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

31 Police-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	161,785,300	159,790,168	167,274,600	174,933,200	7,658,600	4.58%
OTHER SERVICES:						
Utilities	16,500	28,937	36,500	36,500	0	0.00%
Professional & Purchased Services	1,103,300	561,802	1,101,300	1,092,500	(8,800)	-0.80%
Travel, Tuition, and Dues	222,500	785,014	236,500	236,500	0	0.00%
Communications	1,465,800	1,397,335	1,494,700	1,494,700	0	0.00%
Repairs & Maintenance Services	2,583,500	2,055,791	2,729,800	2,730,300	500	0.02%
Internal Service Fees	10,028,400	9,912,268	9,969,500	10,692,900	723,400	7.26%
Other Expenses	4,945,900	5,672,951	5,027,800	5,515,400	487,600	9.70%
TOTAL OTHER SERVICES	20,365,900	20,414,098	20,596,100	21,798,800	1,202,700	5.84%
TOTAL OPERATING EXPENSES	182,151,200	180,204,266	187,870,700	196,732,000	8,861,300	4.72%
TRANSFERS TO OTHER FUNDS/UNITS	299,400	245,560	241,600	217,300	(24,300)	-10.06%
TOTAL EXPENSES & TRANSFERS	182,450,600	180,449,826	188,112,300	196,949,300	8,837,000	4.70%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	3,423,700	2,907,782	3,722,000	4,229,000	507,000	13.62%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	883,600	836,500	872,200	889,000	16,800	1.93%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	10,350	0	0	0	0.00%
TOTAL PROGRAM REVENUE	4,307,300	3,754,632	4,594,200	5,118,000	523,800	11.40%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	1,809	0	6,000	6,000	0.00%
Compensation From Property	0	100	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	1,909	0	6,000	6,000	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	4,307,300	3,756,541	4,594,200	5,124,000	529,800	11.53%
Expenditures Per Capita	\$272.68	\$269.69	\$277.09	\$287.77	\$10.68	3.85%

31 Police-Financial

USD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	0	0	0	0.00%
TOTAL OTHER SERVICES	0	0	0	0	0	0.00%
TOTAL OPERATING EXPENSES	0	0	0	0	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	481,000	481,000	481,000	481,000	0	0.00%
TOTAL EXPENSES & TRANSFERS	481,000	481,000	481,000	481,000	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.72	\$0.72	\$0.71	\$0.70	(\$0.01)	-1.41%

31 Police-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,350,500	1,793,868	2,398,100	2,238,900	(159,200)	-6.64%
OTHER SERVICES:						
Utilities	1,800	1,103	2,800	2,800	0	0.00%
Professional & Purchased Services	2,618,800	1,586,029	2,618,800	2,618,800	0	0.00%
Travel, Tuition, and Dues	624,900	386,135	603,200	516,700	(86,500)	-14.34%
Communications	160,800	22,317	123,500	103,000	(20,500)	-16.60%
Repairs & Maintenance Services	267,600	(459)	267,000	252,300	(14,700)	-5.51%
Internal Service Fees	61,200	15,207	61,200	61,200	0	0.00%
Other Expenses	4,341,600	1,245,096	4,151,200	3,719,600	(431,600)	-10.40%
TOTAL OTHER SERVICES	8,076,700	3,255,428	7,827,700	7,274,400	(553,300)	-7.07%
TOTAL OPERATING EXPENSES	10,427,200	5,049,296	10,225,800	9,513,300	(712,500)	-6.97%
TRANSFERS TO OTHER FUNDS/UNITS	342,800	175,900	339,900	339,600	(300)	-0.09%
TOTAL EXPENSES & TRANSFERS	10,770,000	5,225,196	10,565,700	9,852,900	(712,800)	-6.75%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	475,000	476,424	475,000	475,000	0	0.00%
Federal (Direct & Pass Through)	3,930,700	913,837	3,855,400	3,193,000	(662,400)	-17.18%
State Direct	640,000	791,862	640,000	640,000	0	0.00%
Other Government Agencies	831,600	667,026	867,000	903,900	36,900	4.26%
Other Program Revenue	133,700	17,048	143,400	123,400	(20,000)	-13.95%
TOTAL PROGRAM REVENUE	6,011,000	2,866,197	5,980,800	5,335,300	(645,500)	-10.79%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	100,000	0	21,000	13,500	(7,500)	-35.71%
Fines, Forfeits, & Penalties	4,341,200	2,275,870	4,341,200	4,341,200	0	0.00%
Compensation From Property	0	397	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	4,441,200	2,276,267	4,362,200	4,354,700	(7,500)	-0.17%
TRANSFERS FROM OTHER FUNDS/UNITS	353,200	171,903	322,700	255,400	(67,300)	-20.86%
TOTAL REVENUE & TRANSFERS	10,805,400	5,314,367	10,665,700	9,945,400	(720,300)	-6.75%
Expenditures Per Capita	\$16.10	\$7.81	\$15.56	\$14.40	(\$1.16)	-7.46%

31 Police-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	20	20.00	20	20.00	19	19.00	-1	-1.00
Administrative Services Manager	OR07	07242	4	4.00	5	4.50	5	4.50	0	0.00
Administrative Services Officer 1	ST06	02660	1	1.00	0	0.00	0	0.00	0	0.00
Administrative Services Officer 2	OR01	07243	3	2.50	3	2.50	3	2.50	0	0.00
Administrative Services Officer 3	OR03	07244	11	11.00	10	10.00	10	10.00	0	0.00
Administrative Services Officer 4	OR05	07245	4	4.00	5	5.00	5	5.00	0	0.00
Administrative Specialist	ST11	07720	3	3.00	3	3.00	3	3.00	0	0.00
Armorer	ST10	07174	1	1.00	1	1.00	1	1.00	0	0.00
Behavioral Health Services Mgr	OR09	07175	1	1.00	1	1.00	1	1.00	0	0.00
Building Maintenance Leader	TG06	07255	2	2.00	2	2.00	2	2.00	0	0.00
Building Maintenance Mechanic	TG08	02220	1	1.00	1	1.00	1	1.00	0	0.00
Computer Operator 2	ST06	04540	2	2.00	2	2.00	2	2.00	0	0.00
Computer Operator 3	ST07	07268	3	3.00	3	3.00	3	3.00	0	0.00
Crime Lab Asst Dir/QA Mgr	OR07	10714	1	1.00	1	1.00	1	1.00	0	0.00
Crime Lab Evidence Receiving Spvr	OR03	10718	1	1.00	1	1.00	1	1.00	0	0.00
Crime Lab Evidence Receiving Tech	ST08	10719	2	2.00	4	4.00	4	4.00	0	0.00
Crime Lab Forensic Scientist 1	OR03	10720	5	5.00	8	8.00	9	9.00	1	1.00
Crime Lab Forensic Scientist 2	OR04	10721	5	5.00	3	3.00	3	3.00	0	0.00
Crime Lab Forensic Scientist 3	OR05	10722	9	9.00	13	13.00	12	12.00	-1	-1.00
Crime Lab Forensic Supervisor	OR07	10716	6	6.00	6	6.00	6	6.00	0	0.00
Crime Lab Forensic Technician	ST09	10723	5	5.00	10	10.00	10	10.00	0	0.00
Crime Lab Information Tech Mgr	OR07	10717	1	1.00	1	1.00	1	1.00	0	0.00
Crime Laboratory Business Mgr	OR07	10715	1	1.00	1	1.00	1	1.00	0	0.00
Crime Laboratory Director	OR09	10713	1	1.00	1	1.00	1	1.00	0	0.00
Crime Scene Technician 1	ST09	10487	5	5.00	7	7.00	7	7.00	0	0.00
Crime Scene Technician 2	ST10	10488	2	2.00	1	1.00	1	1.00	0	0.00
Equipment & Supply Clerk 3	ST07	03027	2	2.00	1	1.00	1	1.00	0	0.00
Exec Administrator - Police/Fire	OR11	10354	3	3.00	3	3.00	3	3.00	0	0.00
Exec Assistant To Chief - Police/Fire	ST10	07722	4	4.00	4	4.00	4	4.00	0	0.00
Helicopter Pilot	OR06	10886	0	0.00	2	2.00	2	2.00	0	0.00
Human Resources Administrator	OR07	07346	1	1.00	0	0.00	0	0.00	0	0.00
Human Resources Analyst 1	OR01	02730	1	1.00	2	2.00	2	2.00	0	0.00
Human Resources Analyst 3	OR05	06874	0	0.00	1	1.00	1	1.00	0	0.00
Human Resources Assistant 1	ST06	01472	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Manager	OR09	06531	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Advisor 1	OR07	07234	7	7.00	7	7.00	7	7.00	0	0.00
Info Sys Advisor 2	OR09	07407	3	3.00	3	3.00	3	3.00	0	0.00
Info Sys Applications Analyst 2	OR04	07780	2	2.00	2	2.00	2	2.00	0	0.00
Info Sys Applications Analyst 3	OR05	07783	7	7.00	7	7.00	7	7.00	0	0.00
Info Sys Applications Technician 1	OR01	07784	1	1.00	2	2.00	2	2.00	0	0.00
Info Sys Applications Technician 2	OR02	07785	4	4.00	5	5.00	5	5.00	0	0.00

31 Police-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Info Sys Communications Analyst 2	OR04	07769	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Media Analyst 2	OR04	10471	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	ST05	10121	2	1.58	2	1.58	2	1.58	0	0.00
Office Support Specialist 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Specialist 2	ST08	10124	8	8.00	7	7.00	7	7.00	0	0.00
Police Captain	PF11	00956	15	15.00	16	16.00	16	16.00	0	0.00
Police Chief	DP03	01110	1	1.00	1	1.00	1	1.00	0	0.00
Police Commander	PF13	07702	8	8.00	8	8.00	8	8.00	0	0.00
Police Crisis Counseling Supervisor	OR05	06882	3	3.00	3	3.00	3	3.00	0	0.00
Police Crisis Counselor	OR04	10851	8	8.00	8	8.00	8	8.00	0	0.00
Police Data Production Control Coord	ST11	01396	1	1.00	1	1.00	1	1.00	0	0.00
Police Deputy Chief	PF14	10154	3	3.00	3	3.00	3	3.00	0	0.00
Police Identification Specialist 1	ST07	07353	3	3.00	1	1.00	1	1.00	0	0.00
Police Lieutenant	PF10	07355	64	64.00	65	65.00	65	65.00	0	0.00
Police Officer 2	PF04	07356	1,022	1,022.00	1,026	1,026.00	1,096	1,096.00	70	70.00
Police Officer 2-Field Training Officer	PF05	07357	66	66.00	66	66.00	66	66.00	0	0.00
Police Officer 3	PF05	07794	1	1.00	1	1.00	1	1.00	0	0.00
Police Operations Analyst 1	ST08	07358	1	1.00	1	1.00	1	1.00	0	0.00
Police Operations Analyst 2	ST10	07178	1	1.00	1	1.00	2	2.00	1	1.00
Police Operations Assistant 1	ST04	07362	24	24.00	18	18.00	19	19.00	1	1.00
Police Operations Assistant 2	ST05	07363	17	17.00	14	14.00	13	13.00	-1	-1.00
Police Operations Assistant 3	ST06	07796	18	18.00	19	19.00	19	19.00	0	0.00
Police Operations Coordinator 1	ST07	07365	39	39.00	40	40.00	40	40.00	0	0.00
Police Operations Coordinator 2	ST08	07364	22	22.00	22	22.00	22	22.00	0	0.00
Police Operations Supervisor	ST09	07361	10	10.00	10	10.00	10	10.00	0	0.00
Police Security Guard 1	ST06	07751	18	18.00	18	18.00	18	18.00	0	0.00
Police Security Guard 2	ST08	07752	3	3.00	3	3.00	3	3.00	0	0.00
Police Sergeant	PF08	07366	244	244.00	247	247.00	247	247.00	0	0.00
Police Youth Counselor 2	ST10	07368	2	2.00	2	2.00	2	2.00	0	0.00
Professional Specialist	OR04	07753	2	2.00	2	2.00	2	2.00	0	0.00
Research Manager - Police	OR07	10134	1	1.00	1	1.00	1	1.00	0	0.00
School Crossing Guard	SP	03445	202	78.78	202	78.78	202	78.78	0	0.00
School Crossing Guard Supervisor	SS	03447	11	8.69	11	8.69	11	8.69	0	0.00
Technical Specialist 1	OR04	07756	3	3.00	1	1.00	1	1.00	0	0.00
Technical Specialist 2	OR06	07757	9	4.23	8	3.73	8	3.73	0	0.00
Total Positions & FTE			1,972	1,840.78	1,985	1,853.78	2,055	1,923.78	70	70.00
POL State Gambling Forfeiture 30155										
Finance Manager	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			1	1.00	1	1.00	1	1.00	0	0.00

31 Police-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Police Task Force Fund 30200										
Police Officer 2	PF04	07356	5	5.00	5	5.00	5	5.00	0	0.00
Police Sergeant	PF08	07366	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			6	6.00	6	6.00	6	6.00	0	0.00
Police Grant Fund 32231										
Administrative Services Officer 2	OR01	07243	3	2.00	2	2.00	2	2.00	0	0.00
Police Crisis Counselor	OR04	10851	1	1.00	1	1.00	1	1.00	0	0.00
Police Officer 2	PF04	07356	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			5	4.00	4	4.00	4	4.00	0	0.00
Department Totals			1,984	1,851.78	1,996	1,864.78	2,066	1,934.78	70	70.00

47 Criminal Justice Planning-At a Glance

Mission The mission of Criminal Justice Planning is to provide system-wide criminal justice data and reporting products to various criminal justice departments and policymakers so they can make informed decisions in developing management strategies for the Davidson County criminal justice system. Also, by arranging regular meetings with the various criminal justice agencies as well as the executive offices of Metropolitan Government, Criminal Justice Planning provides a platform for open communication between these individuals.

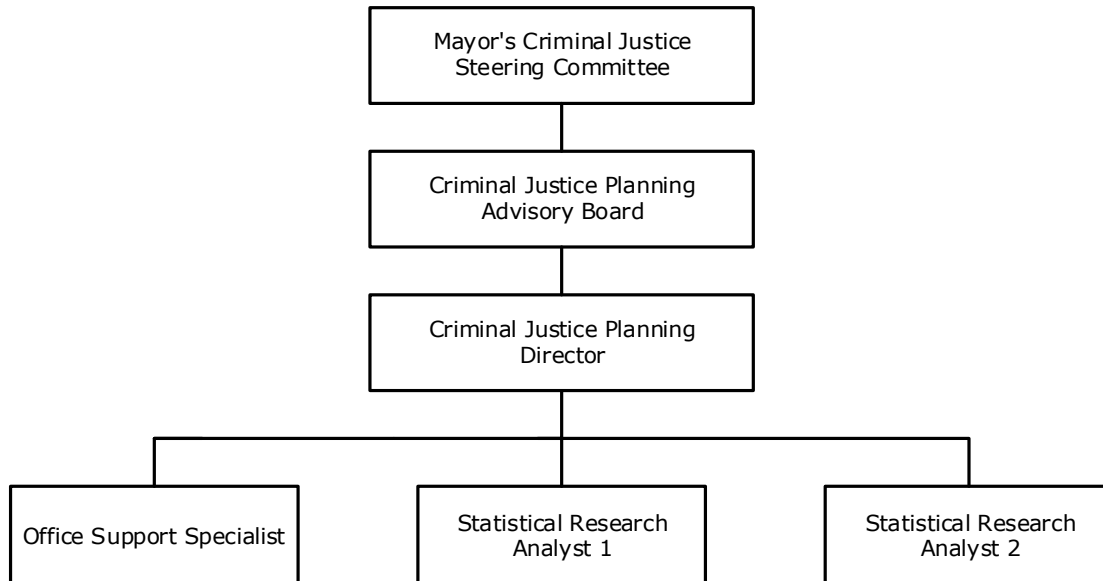
Budget Summary	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 490,000	\$ 512,000	\$ 530,500
Total Expenditures and Transfers	\$ 490,000	\$ 512,000	\$ 530,500
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 0	\$ 0	\$ 0
Expenditures Per Capita	\$ 0.73	\$ 0.75	\$ 0.78

Positions	Total Budgeted Positions	4	4	4
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Contacts	Director: Donna Blackbourne Jones	email: donnablackbourne@jjs.nashville.org
	222 Second Avenue North	
	Suite 420 37201	Phone: 615-880-1994

47 Criminal Justice Planning-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Reporting

Reporting

47 Criminal Justice Planning-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Administrative Supplies			
Office Supplies, Printing, and Binding	GSD	\$3,000	Additional funding due to the increase in demand of requested reports by the Justice Departments
Continuing Education			
Tuition	GSD	3,000	Training on new software to efficiently produce quality reports
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	700	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Non-recurring Adjustment	GSD	(3,700)	Removes the cost of computer software upgrades
Pay Plan	GSD	15,500	Supports the hiring and retention of a qualified workforce
General Services District Total		\$18,500	
TOTAL		\$18,500	

* See Internal Service Charges section for details

47 Criminal Justice Planning-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	430,800	431,939	446,800	462,300	15,500	3.47%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	124	100	200	100	100.00%
Travel, Tuition, and Dues	1,800	1,405	1,800	4,800	3,000	166.67%
Communications	3,500	1,980	3,100	4,600	1,500	48.39%
Repairs & Maintenance Services	400	0	400	400	0	0.00%
Internal Service Fees	10,400	10,400	12,700	13,400	700	5.51%
Other Expenses	43,100	36,946	47,100	44,800	(2,300)	-4.88%
TOTAL OTHER SERVICES	59,200	50,855	65,200	68,200	3,000	4.60%
TOTAL OPERATING EXPENSES	490,000	482,794	512,000	530,500	18,500	3.61%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	490,000	482,794	512,000	530,500	18,500	3.61%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.73	\$0.72	\$0.75	\$0.78	\$0.03	4.00%

47 Criminal Justice Planning-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Specialist	ST11	07720	1	1.00	0	0.00	0	0.00	0	0.00
Director Crim Justice Planning	DP01	10538	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Specialist 2	ST08	10124	0	0.00	1	1.00	1	1.00	0	0.00
Statistical Research Analyst 1	OR05	10559	1	1.00	1	1.00	1	1.00	0	0.00
Statistical Research Analyst 2	OR09	10560	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			4	4.00	4	4.00	4	4.00	0	0.00
Department Totals			4	4.00	4	4.00	4	4.00	0	0.00

51 Office of Family Safety-At a Glance

Mission The mission of Metropolitan Government of Nashville-Davidson County's Office of Family Safety is to oversee the services provided by the Jean Crowe Advocacy Center, guide the implementation of Metropolitan Government's current and future safety and accountability assessment report(s), and assist in the coordination of services provided to domestic violence and sexual assault victims by Metropolitan Government and nonprofit agencies.

Budget Summary

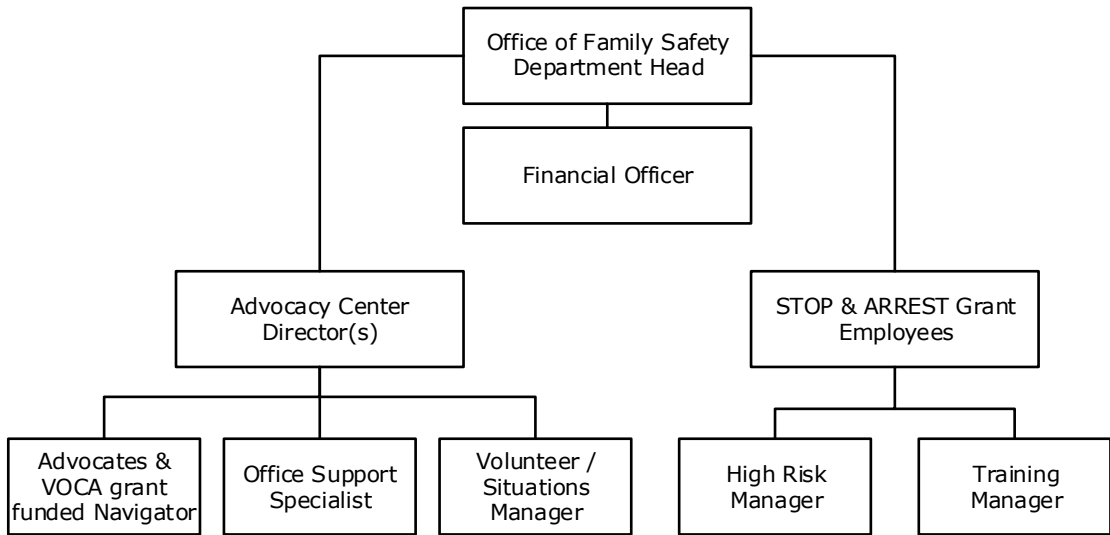
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 758,000	\$ 883,900	\$ 1,247,500
Special Purpose Funds	327,300	352,100	370,400
Total Expenditures and Transfers	\$ 1,085,300	\$ 1,236,000	\$ 1,617,900
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	252,300	277,100	370,400
Other Program Revenue	75,000	75,000	0
Total Program Revenue	\$ 327,300	\$ 352,100	\$ 370,400
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 327,300	\$ 352,100	\$ 370,400
Expenditures Per Capita	\$ 1.62	\$ 1.82	\$ 2.36

Positions	Total Budgeted Positions	12	14	15
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Contacts	Director: Diane Lance	email: dianelance@jis.nashville.org
	Financial Officer: Andrew Sullivan	email: andrewcsullivan@jis.nashville.org
	100 James Robertson Parkway Suite 114 37201	Phone: 615-862-4767

51 Office of Family Safety-At a Glance

Organizational Structure



Programs

Office of Family Safety

Non-allocated Financial Transactions
Office of Family Safety

51 Office of Family Safety-Financial

Recommendation		Impact	
New Family Justice Center (FJC)			
Add FJC Director Position	GSD	\$46,600 1.00 FTE	Hire Director for the FJC currently under construction. Create service provision, process and procedure plan for new FJC. Establish service provision partnerships with nonprofits. Establish community outreach/education on FJC services.
Case Management			
New software implementation	GSD	10,000	Additional funds to implement new software to better track and report the clients served through the Office of Family Safety
Domestic Violence Victims Services			
Increase for YWCA Initiative	GSD	275,000	To increase domestic violence victim services in coordination with the YWCA
Arrest Grant Activities			
Salary increase	SPF**	18,300	To adjust salary and benefits budget for the federal grant encouraging arrest policies and enforcement of protection orders
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	4,500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	27,500	Supports the hiring and retention of a qualified workforce
General Services District Total		\$363,600 1.00 FTE	
Special Purpose Funds Total		\$18,300	
TOTAL		\$381,900 1.00 FTE	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

51 Office of Family Safety-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	692,300	597,801	797,300	874,400	77,100	9.67%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	29,800	5,823	29,800	301,800	272,000	912.75%
Travel, Tuition, and Dues	8,600	36,333	8,600	8,600	0	0.00%
Communications	9,300	6,364	9,300	9,300	0	0.00%
Repairs & Maintenance Services	0	4,747	0	0	0	0.00%
Internal Service Fees	0	0	20,900	25,400	4,500	21.53%
Other Expenses	18,000	28,124	18,000	28,000	10,000	55.56%
TOTAL OTHER SERVICES	65,700	81,391	86,600	373,100	286,500	330.83%
TOTAL OPERATING EXPENSES	758,000	679,192	883,900	1,247,500	363,600	41.14%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	758,000	679,192	883,900	1,247,500	363,600	41.14%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$1.13	\$1.02	\$1.30	\$1.82	\$0.52	40.00%

51 Office of Family Safety-Financial

Special Purpose Funds						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	154,900	53,653	204,900	223,200	18,300	8.93%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	139,400	67,667	128,500	128,500	0	0.00%
Travel, Tuition, and Dues	18,100	9,490	8,700	8,700	0	0.00%
Communications	200	0	200	200	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	14,700	3,474	9,800	9,800	0	0.00%
TOTAL OTHER SERVICES	172,400	80,631	147,200	147,200	0	0.00%
TOTAL OPERATING EXPENSES	327,300	134,284	352,100	370,400	18,300	5.20%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	327,300	134,284	352,100	370,400	18,300	5.20%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	252,300	134,283	277,100	370,400	93,300	33.67%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	75,000	0	75,000	0	(75,000)	-100.00%
TOTAL PROGRAM REVENUE	327,300	134,283	352,100	370,400	18,300	5.20%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	327,300	134,283	352,100	370,400	18,300	5.20%
Expenditures Per Capita	\$0.49	\$0.20	\$0.52	\$0.54	\$0.02	3.85%

51 Office of Family Safety-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Services Manager	OR07	07242	1	1.00	1	1.00	2	2.00	1	1.00
Domestic Vio Victim Adv-MO	NS	10762	6	6.00	6	6.00	6	6.00	0	0.00
Domestic Viol Trng Coord-MO	NS	10764	0	0.00	1	1.00	1	1.00	0	0.00
Domestic Viol Volunt Coord-MO	NS	10763	2	2.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	OR05	10152	0	0.00	1	1.00	1	1.00	0	0.00
Office of Family Safety-Dir	DP01	10802	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			10	10.00	11	11.00	12	12.00	1	1.00
OFS Grant Fund 32051										
Administrative Services Manager	OR07	07242	2	2.00	2	2.00	2	2.00	0	0.00
Domestic Vio Victim Adv-MO	NS	10762	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			2	2.00	3	3.00	3	3.00	0	0.00
Department Totals			12	12.00	14	14.00	15	15.00	1	1.00

32 Fire-At a Glance

Mission The mission of the Nashville Fire Department is to provide high quality fire, medical, and rescue emergency responses and community support services to the citizens and visitors within Nashville and Davidson County, so they can work and reside in a community where an all hazards response minimizes harm to life property and environment.

Budget Summary

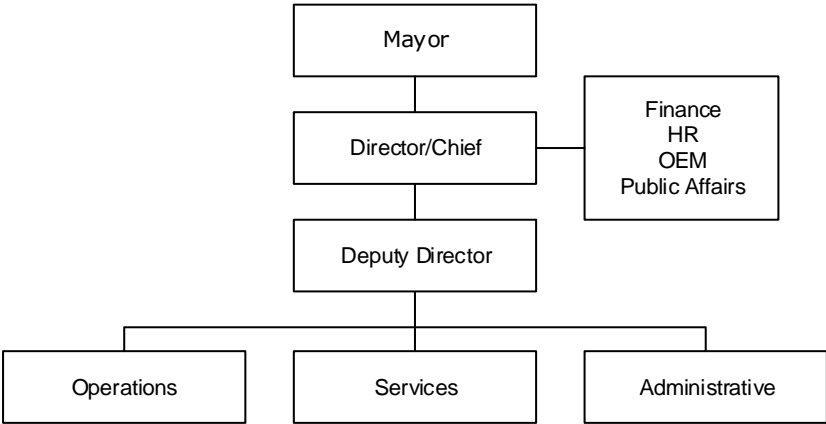
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 50,649,900	\$ 53,425,500	\$ 55,798,300
USD General Fund	68,469,300	70,960,400	72,812,600
Special Purpose Fund	2,500	52,900	0
Total Expenditures and Transfers	\$ 119,121,700	\$ 124,438,800	\$ 128,610,900
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 8,190,100	\$ 6,209,600	\$ 6,212,500
Other Governments and Agencies	5,788,000	8,375,200	8,375,300
Other Program Revenue	2,800	53,200	0
Total Program Revenue	\$ 13,980,900	\$ 14,638,000	\$ 14,587,800
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 13,980,900	\$ 14,638,000	\$ 14,587,800
Expenditures Per Capita	\$ 178.03	\$ 183.30	\$ 187.91

Positions	Total Budgeted Positions	1,207	1,239	1,253
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Contacts	Interim Director-Chief: William Swann	email: william.swann@nashville.gov
	Finance Manager: Leigh Anne Burtchaell	email: leighanne.burtchaell@nashville.gov
	63 Hermitage Avenue 37210	Phone: 615-862-5421

32 Fire-At a Glance

Organizational Structure



Programs

Administrative

Administration
Facilities Management
Information Technology
Non-allocated Financial Transactions
Safety

Emergency Operations Logistics

EMS Support
Fire Support
Logistics

Emergency Response

EMS Operations
Fire Operations
Specialized Services
Training

Prevention and Risk Reduction

Fire Prevention
Public Education

32 Fire-Financial

Recommendation			Impact
Emergency Medical Services			
Remaining funding for Medic Units	GSD	\$962,400	Remaining salary and fringe funding for 2 medic units partially funded in FY17 due to growth in population
Support Costs			
Drill & Ceremony	GSD	25,000	Funding to support costs such as uniforms, cleaning, law enforcement supplies and other miscellaneous expenses
Staff Increase			
Fire Prevention	GSD	262,600 3.00 FTEs	With record growth in development and special events NFD must increase staffing to pre-recession levels in order to meet inspection needs in a timely manner
Fire Recruits	USD	600,000 11.00 FTEs	Adds 11 new firefighters to accommodate increase in calls and response times
Grant Reduction			
Removal of funding	SPF**	(52,900)	To remove grant funding due to expiration of the Exxon Mobile and Marathon Petroleum grants
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	87,700	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
	USD	27,300	
Pay Plan Adjustment	GSD	1,035,100	Supports the hiring and retention of a qualified workforce
	USD	1,224,900	
General Services District Total		\$2,372,800 3.00 FTEs	
Urban Services District Total		\$1,852,200 11.00 FTEs	
Special Purpose Funds Total		\$(52,900)	
TOTAL		\$4,172,100 14.00 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

32 Fire-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	43,859,900	42,606,578	46,464,900	48,707,600	2,242,700	4.83%
OTHER SERVICES:						
Utilities	960,700	768,299	960,700	860,700	(100,000)	-10.41%
Professional & Purchased Services	1,088,000	753,931	1,013,300	1,013,300	0	0.00%
Travel, Tuition, and Dues	34,700	24,295	34,100	34,100	0	0.00%
Communications	276,800	174,379	296,800	308,700	11,900	4.01%
Repairs & Maintenance Services	211,000	416,312	212,300	212,300	0	0.00%
Internal Service Fees	2,306,900	2,274,996	2,552,500	2,640,200	87,700	3.44%
Other Expenses	1,911,900	2,353,899	1,890,900	2,021,400	130,500	6.90%
TOTAL OTHER SERVICES	6,790,000	6,766,111	6,960,600	7,090,700	130,100	1.87%
TOTAL OPERATING EXPENSES	50,649,900	49,372,689	53,425,500	55,798,300	2,372,800	4.44%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	50,649,900	49,372,689	53,425,500	55,798,300	2,372,800	4.44%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	8,100,100	7,830,522	6,099,600	6,099,500	(100)	0.00%
Federal (Direct & Pass Through)	5,300,000	9,237,079	7,922,200	7,922,300	100	0.00%
State Direct	88,000	88,200	88,200	88,200	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	300	347	300	0	(300)	-100.00%
TOTAL PROGRAM REVENUE	13,488,400	17,156,148	14,110,300	14,110,000	(300)	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	13,488,400	17,156,148	14,110,300	14,110,000	(300)	0.00%
Expenditures Per Capita	\$75.70	\$73.79	\$78.70	\$81.53	\$2.83	3.60%

32 Fire-Financial

USD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	64,712,000	63,841,084	66,960,700	68,759,200	1,798,500	2.69%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	200	0	0	0	0	0.00%
Travel, Tuition, and Dues	2,700	1,740	2,200	2,200	0	0.00%
Communications	130,700	89,571	134,200	134,200	0	0.00%
Repairs & Maintenance Services	20,100	55,917	20,100	20,100	0	0.00%
Internal Service Fees	2,952,800	2,894,692	3,095,200	3,122,500	27,300	0.88%
Other Expenses	650,800	692,971	748,000	774,400	26,400	3.53%
TOTAL OTHER SERVICES	3,757,300	3,734,891	3,999,700	4,053,400	53,700	1.34%
TOTAL OPERATING EXPENSES	68,469,300	67,575,975	70,960,400	72,812,600	1,852,200	2.61%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	68,469,300	67,575,975	70,960,400	72,812,600	1,852,200	2.61%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	90,000	108,808	110,000	113,000	3,000	2.73%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	400,000	366,000	364,800	364,800	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	490,000	474,808	474,800	477,800	3,000	0.63%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	490,000	474,808	474,800	477,800	3,000	0.63%
Expenditures Per Capita	\$102.33	\$101.00	\$104.52	\$106.39	\$1.87	1.79%

32 Fire-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	2,500	2,500	52,900	0	(52,900)	-100.00%
TOTAL OTHER SERVICES	2,500	2,500	52,900	0	(52,900)	-100.00%
TOTAL OPERATING EXPENSES	2,500	2,500	52,900	0	(52,900)	-100.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,500	2,500	52,900	0	(52,900)	-100.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	2,500	2,500	52,900	0	(52,900)	-100.00%
TOTAL PROGRAM REVENUE	2,500	2,500	52,900	0	(52,900)	-100.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	2,500	2,500	52,900	0	(52,900)	-100.00%
Expenditures Per Capita	\$0.00	\$0.00	\$0.08	\$0.00	(\$0.08)	-100.00%

32 Fire-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Svcs Officer 3	OR03	07244	5	3.50	5	3.50	5	3.50	0	0.00
Administrative Svcs Officer 4	OR05	07245	2	2.00	3	3.00	3	3.00	0	0.00
Administrative Specialist	ST11	07720	1	1.00	1	1.00	1	1.00	0	0.00
Emergency Medical Tech 2	PF04	01818	93	93.00	101	101.00	101	101.00	0	0.00
Equipment & Supply Clerk 2	ST06	03440	2	2.00	2	2.00	2	2.00	0	0.00
Equipment & Supply Clerk 3	ST07	03027	1	1.00	1	1.00	1	1.00	0	0.00
Exec Administrator -Police/Fire	OR11	10354	1	1.00	1	1.00	1	1.00	0	0.00
Finance Manager	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	OR05	10152	2	2.00	2	2.00	2	2.00	0	0.00
Fire Arson Investigator	PF06	10839	1	1.00	1	1.00	1	1.00	0	0.00
Fire Assistant Chief	PF12	00430	2	2.00	2	2.00	2	2.00	0	0.00
Fire Captain	PF07	07305	40	40.00	40	40.00	40	40.00	0	0.00
Fire Chief	DP03	01045	1	1.00	1	1.00	1	1.00	0	0.00
Fire Commander	PF13	10712	5	5.00	5	5.00	5	5.00	0	0.00
Fire Deputy Chief	PF14	07306	1	1.00	1	1.00	1	1.00	0	0.00
Fire District Chief	PF11	01686	15	15.00	15	15.00	15	15.00	0	0.00
Fire Engineer	PF05	07307	33	33.00	33	33.00	33	33.00	0	0.00
Fire Fighter 2	PF04	07309	54	54.00	54	54.00	54	54.00	0	0.00
Fire Fighter 3	PF05	07777	3	3.00	3	3.00	3	3.00	0	0.00
Fire Fighter/Paramedic	PF05	10112	31	31.00	31	31.00	31	31.00	0	0.00
Fire Inspector 2	PF05	02534	7	7.00	8	8.00	11	11.00	3	3.00
Fire Maintenance Supervisor	TS12	05973	1	1.00	1	1.00	1	1.00	0	0.00
Fire Maintenance Worker	TG12	10840	4	4.00	4	4.00	4	4.00	0	0.00
Fire Marshal	PF11	03015	1	1.00	1	1.00	1	1.00	0	0.00
Fire Marshal - Assistant	PF07	01495	1	1.00	1	1.00	1	1.00	0	0.00
Fire Services Deputy Director	PF14	10711	3	3.00	3	3.00	3	3.00	0	0.00
Human Resources Assistant 1	ST06	01472	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Manager	OR09	06531	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Advisor 1	OR07	07234	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Advisor 2	OR09	07407	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Analyst 2	OR04	07780	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Manager	OR09	07782	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	ST06	10122	4	4.00	4	4.00	4	4.00	0	0.00
Office Support Specialist 1	ST07	10123	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Specialist 2	ST08	10124	3	3.00	3	3.00	3	3.00	0	0.00
Paramedic 1	PF04	10125	4	4.00	4	4.00	4	4.00	0	0.00
Paramedic 2	PF05	07344	151	151.00	167	167.00	167	167.00	0	0.00
Paramedic 3	PF06	10352	0	0.00	4	4.00	4	4.00	0	0.00
Total Positions & FTE			483	481.50	513	511.50	516	514.50	3	3.00

32 Fire-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
USD General 18301										
Administrative Services Mngr	OR07	07242	1	1.00	1	1.00	1	1.00	0	0.00
Equipment & Supply Clerk 2	ST06	03440	2	2.00	2	2.00	2	2.00	0	0.00
Fire Arson Investigator	PF06	10839	3	3.00	5	4.50	5	4.50	0	0.00
Fire Assistant Chief	PF12	00430	1	1.00	1	1.00	1	1.00	0	0.00
Fire Captain	PF07	07305	129	129.00	129	129.00	129	129.00	0	0.00
Fire Commander	PF13	10712	1	1.00	1	1.00	1	1.00	0	0.00
Fire District Chief	PF11	01686	15	15.00	15	15.00	15	15.00	0	0.00
Fire Engineer	PF05	07307	156	156.00	156	156.00	156	156.00	0	0.00
Fire Fighter 2	PF04	07309	354	354.00	354	354.00	365	365.00	11	11.00
Fire Fighter 3	PF05	07777	8	8.00	8	8.00	8	8.00	0	0.00
Fire Fighter/Paramedic	PF05	10112	38	38.00	38	38.00	38	38.00	0	0.00
Fire Inspector 2	PF05	02534	10	10.00	11	11.00	11	11.00	0	0.00
Fire Maintenance Worker	TG12	10840	1	1.00	1	1.00	1	1.00	0	0.00
Fire Marshal - Assistant	PF07	01495	5	5.00	4	4.00	4	4.00	0	0.00
Total Positions & FTE			724	724.00	726	725.50	737	736.50	11	11.00
Department Totals			1,207	1,205.50	1,239	1,237.00	1,253	1,251.00	14	14.00

42 Public Works-At a Glance

Mission The mission of the Department of Public Works is to deliver a wide range of services that help define the quality of life for Nashville and Davidson County's residents, businesses and visitors by ensuring a safe and convenient complete streets infrastructure; planning, designing and developing a high capacity transit network; protecting the environment; and creating cleaner, beautiful, and more livable neighborhoods.

Budget Summary

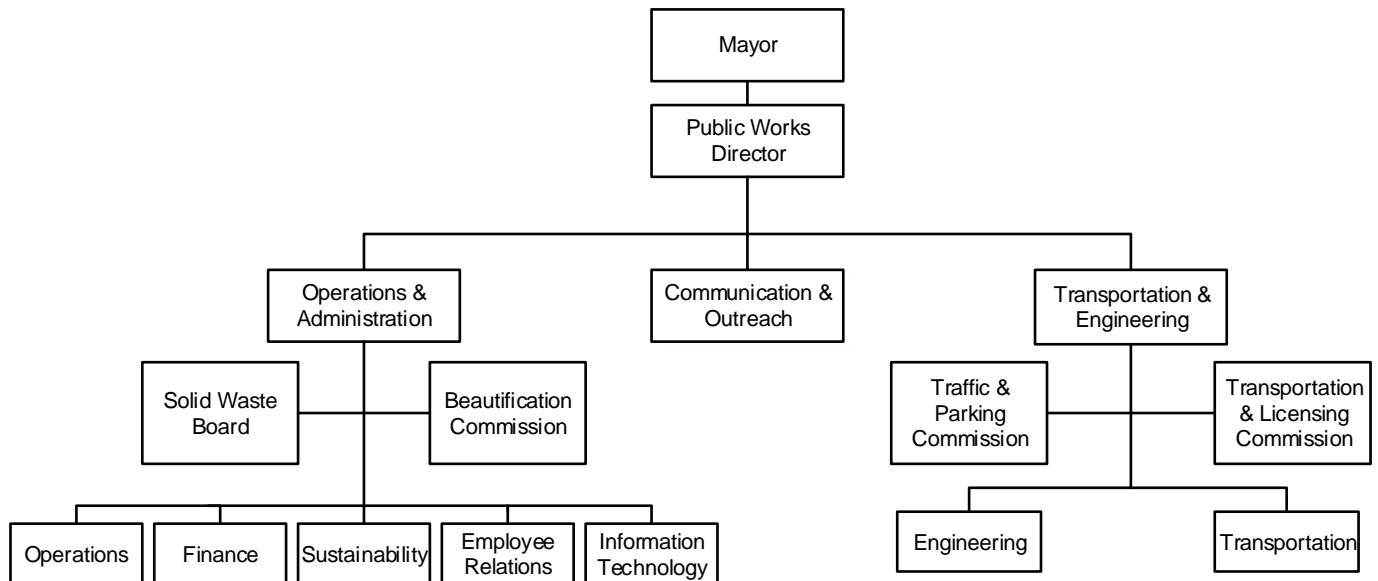
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 28,205,200	\$ 30,797,900	\$ 32,144,000
USD General Fund	22,859,800	24,503,700	24,648,200
Special Purpose Funds	9,787,300	11,258,800	12,129,300
Solid Waste Fund	24,485,700	25,661,800	26,735,800
Total Expenditures and Transfers	\$ 85,338,000	\$ 92,222,200	\$ 95,657,300
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 10,735,900	\$ 11,451,900	\$ 14,604,400
Other Governments and Agencies	636,900	636,900	636,900
Other Program Revenue	50,000	68,000	68,000
Total Program Revenue	\$ 11,422,800	\$ 12,156,800	\$ 15,309,300
Non-program Revenue	1,284,700	3,103,500	3,852,000
Transfers From Other Funds and Units	21,426,100	24,536,400	24,235,800
Total Revenues	\$ 34,133,600	\$ 39,796,700	\$ 43,397,100
Expenditures Per Capita	\$ 127.54	\$ 135.84	\$ 139.77

Positions	Total Budgeted Positions	400	411	438
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Contacts	Interim Director: Mark Sturtevant	email: mark.sturtevant@nashville.gov
	Financial Manager: Sharon Wahlstrom	email: sharon.wahlstrom@nashville.gov
	750 South 5th Street 37206	Phone: 615-862-8750

42 Public Works-At a Glance

Organizational Structure



Programs

Administrative

Administrative
Non-allocated Financial Transactions

Customer Service

Customer Response and Support

Engineering

Consultant Services
Intelligent Transportation System (ITS)
Parking
Right of Way Permit
Sidewalk Construction
Street Construction
Traffic Engineering

Right of Way Operations

Emergency Response
Roadway Maintenance
Traffic Sign and Marking
Traffic Signal

Transportation Licensing

Transportation Licensing

Waste Management

Drop-Off and Convenience Centers
Environmental Education
Waste Collection
Waste Disposal

42 Public Works-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact		
Traffic Operations Improvement				
Additional Staffing	GSD	\$250,000 4.00 FTEs	Addition of 1 Signal Technician 1, 1 Equipment Operator, and 2 Maintenance & Repair Worker Seniors to support existing service increases in intersections, preventative work, and signal maintenance	
Right-of-Way (ROW) Improvement				
Additional Staffing	GSD	100,000 1.00 FTE	Addition of 1 Equipment Operator Senior to support increasing demand for sidewalk and roadway patching and repair, snow removal, and vegetation control and mowing	
Litter Basket Route Expansion				
District Clean Up	GSD	50,000	Additional funding to provide additional containers and collection services for high traffic pedestrian zones identified in the Nashville Next Plan	
Division of Transportation				
Additional Staffing	GSD	100,000 2.00 FTEs	Addition of Planner 2 and Engineer 2 to support new Metro Public Works Division of Transportation	
Reallocation				
Repurposing of Existing Funds	GSD	(1,700) 1.00 FTE	Repurposing of program funds from restructuring existing vacant positions and utilizing expired trash cart contract funds to hire full-time recycling staff	
	SW***	900 3.00 FTEs		
NES and TVA Rate Change				
Electricity	GSD	33,700	Supports the anticipated TVA increase estimated by NES for street light operations	
USD Annexation				
Staff and Other Administrative Expenses	USD	129,300	Addition of 7 Equipment Operators provides lighting, trash, and recycling services to areas recently annexed	
	SW	172,000 7.00 FTEs		
Solid Waste Operations				
Landfill Disposal, garbage and compost collections	SW	551,500	Annual contract increases with no impact on performance	
Beautification				
Staff and other administrative expenses for roving trash truck and downtown glass recycling services	SW	591,600 9.00 FTEs	Addition of 4 Sanitation Workers and 5 Equipment Operators provides as-needed service for areas with excess trash, and glass recycling for downtown businesses	
Surplus Parking				
Downtown Partnership	SPF**	870,500	Supports operating and maintaining parking garages	
Solid Waste Management				
Changes in Transfers	GSD USD	214,800 (243,600)	Net change in resources with funding shifting from General to Urban Services District	

42 Public Works-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	108,600	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
	USD	222,600	
	SW	(460,000)	
Pay Plan Adjustment	GSD	490,700	Supports the hiring and retention of a qualified workforce
	USD	36,200	
	SW	218,000	
General Services District Total		\$1,346,100 8.00 FTEs	
Urban Services District Total		\$144,500	
Special Purpose Funds Total		\$870,500	
Solid Waste Operations		\$1,074,000 19.00 FTEs	
TOTAL		\$3,435,100 27.00 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

*** SW - Solid Waste Operations

42 Public Works-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	17,917,900	17,883,247	19,099,600	20,010,900	911,300	4.77%
OTHER SERVICES:						
Utilities	485,900	476,376	518,700	552,400	33,700	6.50%
Professional & Purchased Services	600,200	522,068	579,800	578,700	(1,100)	-0.19%
Travel, Tuition, and Dues	58,900	84,435	81,100	99,500	18,400	22.69%
Communications	159,100	172,313	174,200	214,300	40,100	23.02%
Repairs & Maintenance Services	244,200	292,656	292,900	302,400	9,500	3.24%
Internal Service Fees	2,618,500	2,618,211	2,878,900	2,987,500	108,600	3.77%
Other Expenses	1,628,400	1,385,677	1,615,200	1,626,000	10,800	0.67%
TOTAL OTHER SERVICES	5,795,200	5,551,736	6,140,800	6,360,800	220,000	3.58%
TOTAL OPERATING EXPENSES	23,713,100	23,434,983	25,240,400	26,371,700	1,131,300	4.48%
TRANSFERS TO OTHER FUNDS/UNITS	4,492,100	4,460,800	5,557,500	5,772,300	214,800	3.87%
TOTAL EXPENSES & TRANSFERS	28,205,200	27,895,783	30,797,900	32,144,000	1,346,100	4.37%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,254,300	1,140,189	1,757,700	1,036,200	(721,500)	-41.05%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	4,900	4,900	4,900	4,900	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,259,200	1,145,089	1,762,600	1,041,100	(721,500)	-40.93%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	1,284,700	3,933,377	3,103,500	3,852,000	748,500	24.12%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	1,284,700	3,933,377	3,103,500	3,852,000	748,500	24.12%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	2,543,900	5,078,466	4,866,100	4,893,100	27,000	0.55%
Expenditures Per Capita	\$42.15	\$41.69	\$45.37	\$46.97	\$1.60	3.53%

42 Public Works-Financial

USD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,491,700	1,346,027	1,719,100	1,755,300	36,200	2.11%
OTHER SERVICES:						
Utilities	8,210,800	7,360,954	7,820,400	7,949,700	129,300	1.65%
Professional & Purchased Services	26,000	0	26,000	26,000	0	0.00%
Travel, Tuition, and Dues	0	0	17,600	17,600	0	0.00%
Communications	300	0	0	0	0	0.00%
Repairs & Maintenance Services	32,200	26,498	33,500	33,500	0	0.00%
Internal Service Fees	133,500	133,500	148,000	370,600	222,600	150.41%
Other Expenses	0	170	700	700	0	0.00%
TOTAL OTHER SERVICES	8,402,800	7,521,122	8,046,200	8,398,100	351,900	4.37%
TOTAL OPERATING EXPENSES	9,894,500	8,867,149	9,765,300	10,153,400	388,100	3.97%
TRANSFERS TO OTHER FUNDS/UNITS	12,965,300	12,965,300	14,738,400	14,494,800	(243,600)	-1.65%
TOTAL EXPENSES & TRANSFERS	22,859,800	21,832,449	24,503,700	24,648,200	144,500	0.59%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	53,000	52,370	59,000	2,563,000	2,504,000	4244.07%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	53,000	52,370	59,000	2,563,000	2,504,000	4244.07%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	53,000	52,370	59,000	2,563,000	2,504,000	4244.07%
Expenditures Per Capita	\$34.17	\$32.63	\$36.09	\$36.01	(\$0.08)	-0.22%

42 Public Works-Financial

Waste Management Fund

	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,399,600	5,488,950	6,590,100	7,638,500	1,048,400	15.91%
OTHER SERVICES:						
Utilities	61,000	96,551	104,900	104,900	0	0.00%
Professional & Purchased Services	14,093,600	14,245,156	15,025,300	15,606,300	581,000	3.87%
Travel, Tuition, and Dues	5,200	8,177	6,500	6,500	0	0.00%
Communications	208,500	147,997	211,500	298,000	86,500	40.90%
Repairs & Maintenance Services	462,100	484,322	495,300	291,100	(204,200)	-41.23%
Internal Service Fees	2,132,800	2,125,784	2,315,500	1,855,500	(460,000)	-19.87%
Other Expenses	486,100	619,558	275,900	298,200	22,300	8.08%
TOTAL OTHER SERVICES	17,449,300	17,727,545	18,434,900	18,460,500	25,600	0.14%
TOTAL OPERATING EXPENSES	23,848,900	23,216,495	25,025,000	26,099,000	1,074,000	4.29%
TRANSFERS TO OTHER FUNDS/UNITS	636,800	636,800	636,800	636,800	0	0.00%
TOTAL EXPENSES & TRANSFERS	24,485,700	23,853,295	25,661,800	26,735,800	1,074,000	4.19%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	5,232,500	5,724,974	5,073,000	5,475,000	402,000	7.92%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	20,000	170,643	25,000	25,000	0	0.00%
TOTAL PROGRAM REVENUE	5,252,500	5,895,617	5,098,000	5,500,000	402,000	7.89%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	17,426,100	17,426,100	20,536,400	20,235,800	(300,600)	-1.46%
TOTAL REVENUE & TRANSFERS	22,678,600	23,321,717	25,634,400	25,735,800	101,400	0.40%
Expenditures Per Capita	\$36.60	\$35.65	\$37.80	\$39.06	\$1.26	3.33%

42 Public Works-Financial

Special Purpose Funds						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	3,147,100	3,160,167	3,251,000	4,253,100	1,002,100	30.82%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	5,000	0	0	0	0.00%
Repairs & Maintenance Services	4,614,600	5,109,430	5,072,900	5,016,500	(56,400)	-1.11%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	623,800	239,814	1,381,800	616,400	(765,400)	-55.39%
TOTAL OTHER SERVICES	8,385,500	8,514,411	9,705,700	9,886,000	180,300	1.86%
TOTAL OPERATING EXPENSES	8,385,500	8,514,411	9,705,700	9,886,000	180,300	1.86%
TRANSFERS TO OTHER FUNDS/UNITS	1,401,800	1,626,676	1,553,100	2,243,300	690,200	44.44%
TOTAL EXPENSES & TRANSFERS	9,787,300	10,141,087	11,258,800	12,129,300	870,500	7.73%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	4,196,100	4,914,460	4,562,200	5,530,200	968,000	21.22%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	632,000	637,244	632,000	632,000	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	30,000	370,081	43,000	43,000	0	0.00%
TOTAL PROGRAM REVENUE	4,858,100	5,921,785	5,237,200	6,205,200	968,000	18.48%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	4,000,000	4,607,375	4,000,000	4,000,000	0	0.00%
TOTAL REVENUE & TRANSFERS	8,858,100	10,529,160	9,237,200	10,205,200	968,000	10.48%
Expenditures Per Capita	\$14.63	\$15.16	\$16.58	\$17.72	\$1.14	6.88%

42 Public Works-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Asst	ST09	07241	2	2.00	2	2.00	2	2.00	0	0.00
Admin Spec	ST11	07720	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Division Manager	OR09	10863	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	OR07	07242	2	2.00	3	3.00	3	3.00	0	0.00
Admin Svcs Officer 2	OR01	07243	3	3.00	4	4.00	4	4.00	0	0.00
Admin Svcs Officer 3	OR03	07244	1	1.00	1	1.00	1	1.00	0	0.00
Carpenter 1	TG10	00960	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 1	ST08	07731	3	3.00	3	3.00	3	3.00	0	0.00
Compliance Inspector 2	ST09	07732	3	3.00	3	3.00	3	3.00	0	0.00
Compliance Inspector 3	ST10	07733	4	4.00	4	4.00	4	4.00	0	0.00
Cust Svc Mgr	OR09	00746	1	1.00	1	1.00	1	1.00	0	0.00
Cust Svc Supv	ST11	06598	1	1.00	1	1.00	1	1.00	0	0.00
Customer Service Field Rep	ST07	10833	0	0.00	2	2.00	2	2.00	0	0.00
Customer Service Field Rep Sen	ST08	10834	0	0.00	1	1.00	1	1.00	0	0.00
Engineer 1	OR06	07294	1	0.50	3	1.50	2	1.50	-1	0.00
Engineer 2	OR07	07295	2	2.00	2	2.00	4	4.00	2	2.00
Engineer 3	OR09	06606	7	6.50	7	6.50	8	6.50	1	0.00
Engineer In Training	OR05	07296	2	2.00	1	1.00	1	1.00	0	0.00
Engineer Technician	ST08	10835	2	2.00	2	2.00	2	2.00	0	0.00
Engineer Technician Senior	ST10	10836	9	9.00	11	11.00	11	11.00	0	0.00
Equipment Operator	TG07	10837	36	36.00	36	36.00	37	37.00	1	1.00
Equipment Operator Senior	TG08	10838	25	25.00	25	25.00	26	26.00	1	1.00
Finance Mgr	OR09	06232	2	2.00	2	2.00	2	2.00	0	0.00
Finance Officer 1	OR01	10150	1	1.00	0	0.00	0	0.00	0	0.00
Finance Officer 2	OR03	10151	0	0.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	2	2.00	2	2.00	0	0.00
Human Resources Analyst 2	OR03	03455	0	0.00	1	1.00	1	1.00	0	0.00
Human Resources Mgr	OR09	06531	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	OR05	07783	3	3.00	3	3.00	3	3.00	0	0.00
Info Systems Div Mgr	OR10	07318	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair District Supv	TS11	07324	2	2.00	2	2.00	2	2.00	0	0.00
Maintenance & Repair Leader	TL09	10847	30	30.00	26	26.00	26	26.00	0	0.00
Maintenance & Repair Worker	TG05	10848	52	52.00	53	53.00	53	53.00	0	0.00
Maintenance & Repair Worker Sr	TG07	10849	8	8.00	7	7.00	9	9.00	2	2.00
Office Support Spec 1	ST07	10123	7	6.50	6	6.00	6	6.00	0	0.00
Office Support Spec 2	ST08	10124	3	3.00	2	2.00	2	2.00	0	0.00
Operations Manager	OR09	10888	0	0.00	1	1.00	1	1.00	0	0.00
Parking Patrol Officer 1	ST07	10480	4	4.00	4	4.00	4	4.00	0	0.00
Parking Patrol Officer 2	ST09	10481	0	0.00	1	1.00	1	1.00	0	0.00
Parts Supv	ST09	07345	1	1.00	1	1.00	1	1.00	0	0.00

42 Public Works-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Planner 2	OR06	06862	0	0.00	0	0.00	1	1.00	1	1.00
Program Mgr 2	OR05	07377	2	2.00	2	2.00	2	2.00	0	0.00
Public Information Coordinator	OR05	10132	0	0.00	1	1.00	1	1.00	0	0.00
Public Works Assistant Director	OR11	10852	2	2.00	3	3.00	3	3.00	0	0.00
Safety Coordinator	OR05	06133	1	1.00	0	0.00	0	0.00	0	0.00
Safety Insp 1	ST08	04125	0	0.00	1	1.00	1	1.00	0	0.00
Safety Insp 2	ST10	10156	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary	NS	09020	2	1.00	1	0.50	1	0.50	0	0.00
Signal Tech 1	TG09	07402	5	5.00	6	6.00	7	7.00	1	1.00
Signal Tech 2	TG11	04930	5	5.00	5	5.00	5	5.00	0	0.00
Signal Tech 3	TL11	04810	1	1.00	0	0.00	0	0.00	0	0.00
Skilled Craft Worker 1	TG07	07404	1	1.00	1	1.00	1	1.00	0	0.00
Special Asst To The Dir	OR07	05945	0	0.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	OR11	07762	4	4.00	2	2.00	2	2.00	0	0.00
Technical Services Administrat	OR07	10889	0	0.00	1	1.00	1	1.00	0	0.00
Technical Specialist 1	OR04	07756	8	8.00	8	8.00	8	8.00	0	0.00
Technical Specialist 2	OR06	07757	6	6.00	9	9.00	9	9.00	0	0.00
Waste Mgmt Supt	OR07	07755	4	4.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			266	263.50	274	271.50	282	279.50	8	8.00
USD General 18301										
Equipment Operator	TG07	10837	0	0.00	1	1.00	1	1.00	0	0.00
Equipment Operator Senior	TG08	10838	3	3.00	3	3.00	3	3.00	0	0.00
Maintenance & Repair Leader	TL09	10847	3	3.00	3	3.00	3	3.00	0	0.00
Maintenance & Repair Worker	TG05	10848	19	19.00	22	22.00	22	22.00	0	0.00
Office Support Mgr	ST09	10119	1	1.00	1	1.00	1	1.00	0	0.00
Sanitation Supv	TS07	07397	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			27	27.00	31	31.00	31	31.00	0	0.00
Solid Waste Operations 30501										
Admin Spec	ST11	07720	1	1.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 2	OR01	07243	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	OR03	07244	1	1.00	0	0.00	0	0.00	0	0.00
Compliance Inspector 1	ST08	07731	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 2	ST09	07732	1	1.00	1	1.00	1	1.00	0	0.00
Cust Svc Mgr	OR09	00746	1	1.00	0	0.00	0	0.00	0	0.00
Customer Service Field Rep	ST07	10833	8	8.00	8	8.00	8	8.00	0	0.00
Customer Service Field Rep Sen	ST08	10834	1	1.00	1	1.00	1	1.00	0	0.00
Engineer 2	OR07	07295	1	1.00	1	1.00	1	1.00	0	0.00
Equipment Operator Senior	TG08	10838	61	61.00	61	61.00	75	75.00	14	14.00
Maintenance & Repair Leader	TL09	10847	2	2.00	2	2.00	2	2.00	0	0.00
Maintenance & Repair Worker Sr	TG07	10849	1	1.00	1	1.00	2	2.00	1	1.00

42 Public Works-Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY2018 Budgeted</u>		<u>FY17 - FY18 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Public Works Assistant Director	OR11	10852	1	1.00	1	1.00	1	1.00	0	0.00
Public Works Director	DP03	01650	1	1.00	1	1.00	1	1.00	0	0.00
Recycling Coord	ST10	07116	1	1.00	1	1.00	1	1.00	0	0.00
Sanitation Supv	TS07	07397	1	1.00	1	1.00	1	1.00	0	0.00
Sanitation Worker	TG05	04160	13	13.00	13	13.00	17	17.00	4	4.00
Seasonal/Part-time/Temporary	NS	09020	5	2.50	5	2.50	5	2.50	0	0.00
Special Projects Mgr	OR11	07762	0	0.00	1	1.00	1	1.00	0	0.00
Technical Specialist 2	OR06	07757	2	2.00	2	2.00	2	2.00	0	0.00
Waste Management Supervisor	ST11	10484	2	2.00	2	2.00	2	2.00	0	0.00
Waste Mgmt Supt	OR07	07755	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			107	104.50	107	104.50	126	123.50	19	19.00
Department Totals			400	395.00	412	407.00	439	434.00	27	27.00

33 Codes Administration-At a Glance

Mission The mission of the Department of Codes & Building Safety is to provide permit, inspection, enforcement, and information products to the Nashville community so they can experience safe buildings and improved quality of life.

Budget Summary

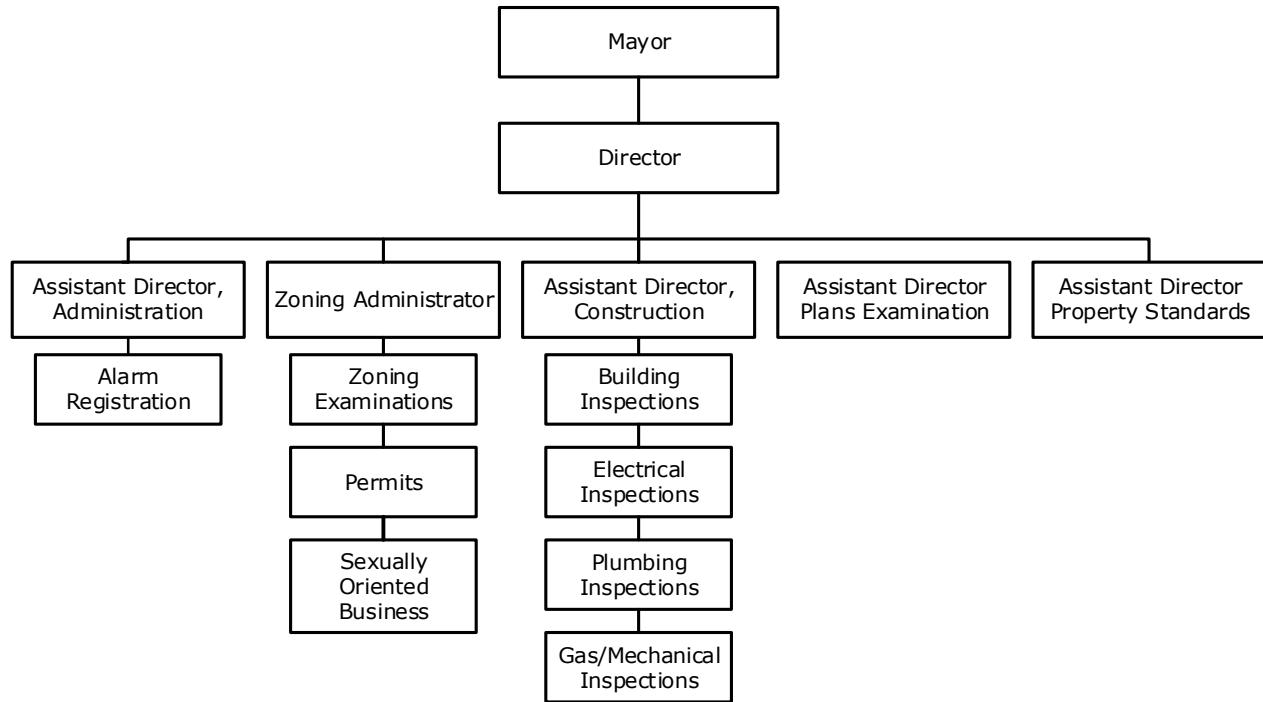
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 8,886,500	\$ 9,349,400	\$ 11,020,300
Special Purpose Funds	275,000	275,000	275,000
Total Expenditures and Transfers	\$ 9,161,500	\$ 9,624,400	\$ 11,295,300
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,757,900	\$ 2,115,900	\$ 2,034,900
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 1,757,900	\$ 2,115,900	\$ 2,034,900
Non-program Revenue	13,286,600	18,959,100	18,540,100
Transfers From Other Funds and Units	200,000	200,000	200,000
Total Revenues	\$ 15,244,500	\$ 21,275,000	\$ 20,775,000
Expenditures Per Capita	\$ 13.69	\$ 14.18	\$ 16.50

Positions	Total Budgeted Positions	104	107	119
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Contacts	Director: Terry Cobb	email: terry.cobb@nashville.gov
	Financial Manager: Roy L. Jones	email: roy.jones@nashville.gov
	Metro Office Bldg – 3rd Floor	
	800 Second Avenue, South 37210	Phone: 615-862-6500

33 Codes Administration-At a Glance

Organizational Structure



Programs

Administrative

Administrative
Non-allocated Financial Transactions

Alarm Registration

Alarm Registration

Better Neighborhoods

Better Neighborhoods

Building Safety

Building Safety

Code Enforcement Notification

Code Enforcement Notification

Construction and Land Use

Construction and Land Use

Information Services

Board Support Services
Information Sharing

33 Codes Administration-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Trade Inspector Improvement			
Additional Staffing	GSD	\$236,400 4.00 FTEs	Addition of 2 Gas/Mechanical Inspectors and 2 Zoning Examiners to support the increased demand for inspections, plan reviews, licenses and permits associated with construction growth in Metro Nashville
Property Standards Division Improvement			
Staff and Other Administrative Expenses	GSD	876,300 6.00 FTEs	Addition of 5 Property Standards Inspectors and 1 Office Support Representative will improve performance and increase the effectiveness of Codes enforcement related to Property Standards
Property Standards Personnel Improvement			
Additional Staffing	GSD	154,000 2.00 FTEs	Addition of 1 Administrative Services Officer and 1 Urban Forester will improve neighborhood quality of life through increased administrative functions and inspections
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	179,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	225,000	Supports the hiring and retention of a qualified workforce
General Services District Total		\$1,670,900 12.00 FTEs	
TOTAL		\$1,670,900 12.00 FTEs	

* See Internal Service Charges section for details

33 Codes Administration-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	7,435,500	6,646,684	7,823,800	8,806,300	982,500	12.56%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	26,100	9,951	22,100	525,500	503,400	2277.83%
Travel, Tuition, and Dues	35,000	15,958	31,000	29,500	(1,500)	-4.84%
Communications	165,400	106,818	158,200	154,000	(4,200)	-2.65%
Repairs & Maintenance Services	12,000	939	9,300	5,000	(4,300)	-46.24%
Internal Service Fees	645,100	645,100	719,700	898,900	179,200	24.90%
Other Expenses	367,400	319,257	385,300	401,100	15,800	4.10%
TOTAL OTHER SERVICES	1,251,000	1,098,023	1,325,600	2,014,000	688,400	51.93%
TOTAL OPERATING EXPENSES	8,686,500	7,744,707	9,149,400	10,820,300	1,670,900	18.26%
TRANSFERS TO OTHER FUNDS/UNITS	200,000	200,000	200,000	200,000	0	0.00%
TOTAL EXPENSES & TRANSFERS	8,886,500	7,944,707	9,349,400	11,020,300	1,670,900	17.87%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,682,900	2,379,447	2,040,900	1,959,900	(81,000)	-3.97%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,682,900	2,379,447	2,040,900	1,959,900	(81,000)	-3.97%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	13,286,600	22,488,088	18,959,100	18,540,100	(419,000)	-2.21%
Fines, Forfeits, & Penalties	0	160	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	13,286,600	22,488,248	18,959,100	18,540,100	(419,000)	-2.21%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	14,969,500	24,867,695	21,000,000	20,500,000	(500,000)	-2.38%
Expenditures Per Capita	\$13.28	\$11.87	\$13.77	\$16.10	\$2.33	16.92%

33 Codes Administration-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	275,000	87,755	275,000	275,000	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	0	0	0	0.00%
TOTAL OTHER SERVICES	275,000	87,755	275,000	275,000	0	0.00%
TOTAL OPERATING EXPENSES	275,000	87,755	275,000	275,000	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	275,000	87,755	275,000	275,000	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	75,000	156,378	75,000	75,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	5,193	0	0	0	0.00%
TOTAL PROGRAM REVENUE	75,000	161,571	75,000	75,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	200,000	200,000	200,000	200,000	0	0.00%
TOTAL REVENUE & TRANSFERS	275,000	361,571	275,000	275,000	0	0.00%
Expenditures Per Capita	\$0.41	\$0.13	\$0.41	\$0.40	(\$0.01)	-2.44%

33 Codes Administration-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Svcs Officer 3	OR03	07244	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	OR05	07245	5	5.00	5	5.00	6	6.00	1	1.00
Application Tech 2	ST08	10102	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Inspection Chief	OR05	06811	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Inspector 1	ST09	06810	6	6.00	7	6.50	7	6.50	0	0.00
Bldg Inspector 2	ST10	07254	5	5.00	4	4.00	4	4.00	0	0.00
Codes Admin Asst Dir	OR11	07081	4	4.00	4	4.00	4	4.00	0	0.00
Codes Admin Dir	DP02	01540	1	1.00	1	1.00	1	1.00	0	0.00
Combination Codes Inspector	ST11	10459	2	2.00	2	2.00	2	2.00	0	0.00
Compliance Inspector 3	ST10	07733	1	1.00	1	1.00	1	1.00	0	0.00
Cust Svc Supv	ST11	06598	1	1.00	1	1.00	1	1.00	0	0.00
Electrical Inspection Chief	OR05	06822	1	1.00	1	1.00	1	1.00	0	0.00
Electrical Inspector 1	ST09	06821	9	9.00	9	9.00	9	9.00	0	0.00
Mech/Gas Inspection Chief	OR05	06912	1	1.00	1	1.00	1	1.00	0	0.00
Mech/Gas Inspector 1	ST09	06910	5	5.00	6	6.00	8	8.00	2	2.00
Mech/Gas Inspector 2	ST10	07331	1	1.00	1	1.00	1	1.00	0	0.00
Metropolitan Zoning Admin	OR11	06738	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	ST06	10122	11	11.00	11	11.00	12	12.00	1	1.00
Office Support Spec 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	ST08	10124	1	1.00	1	1.00	1	1.00	0	0.00
Plans Examiner 2	OR06	04702	6	6.00	6	6.00	6	6.00	0	0.00
Plumbing Inspection Chief	OR05	06870	1	1.00	1	1.00	1	1.00	0	0.00
Plumbing Inspector 1	ST09	06868	6	6.00	6	6.00	6	6.00	0	0.00
Property Stan Insp 1	ST09	06922	13	13.00	15	15.00	20	20.00	5	5.00
Property Stand Insp 2	ST10	07422	2	2.00	1	1.00	1	1.00	0	0.00
Property Standards Insp Chief	OR05	06542	2	2.00	2	2.00	2	2.00	0	0.00
Seasonal Worker 3	RS10	09105	7	0.70	6	0.20	6	0.20	0	0.00
Special Asst To The Dir	OR07	05945	1	1.00	1	1.00	1	1.00	0	0.00
Urban Forester	ST11	06902	1	1.00	1	1.00	2	2.00	1	1.00
Zoning Examiner	ST11	07421	5	5.00	7	7.00	9	9.00	2	2.00
Total Positions & FTE			104	97.70	107	100.70	119	112.70	12	12.00
Department Totals			104	97.70	107	100.70	119	112.70	12	12.00

34 Beer Permit Board-At a Glance

Mission The mission of the Metropolitan Beer Permit Board is to provide licensing, control and regulatory products to applicants and permit holders so they can operate within full compliance regarding public dance laws and the transportation, storage, sale, possession and manufacture of beer with not more than 8% alcoholic content by weight.

Budget Summary

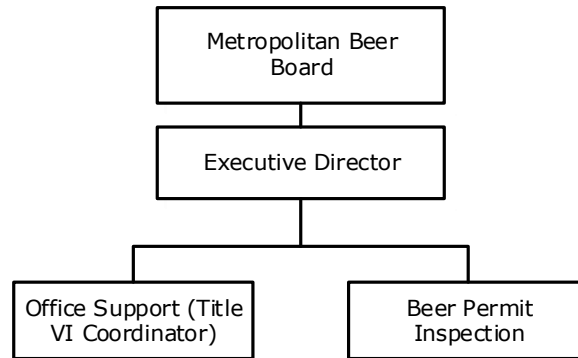
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 379,600	\$ 409,300	\$ 425,500
Total Expenditures and Transfers	\$ 379,600	\$ 409,300	\$ 425,500
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 100	\$ 100	\$ 100
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 100	\$ 100	\$ 100
Non-program Revenue	456,900	476,700	454,500
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 457,000	\$ 476,800	\$ 454,600
Expenditures Per Capita	\$ 0.57	\$ 0.60	\$ 0.62

Positions Total Budgeted Positions 5 5 5

Contacts Interim Executive Director: Benton McDonough, JD email: Benton.mcdonough@nashville.gov
800 2nd Avenue South, 3rd Floor
Nashville, TN 37219 Phone: 615-862-6751

34 Beer Permit Board-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Inspection

Inspection

Permit Application

Permit Application

34 Beer Permit Board-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Scanner Maintenance Improvement			
Other Repair and Maintenance Increase	GSD	\$1,000	To support the annual maintenance plan for administrative office document scanner
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	7,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	8,000	Supports the hiring and retention of a qualified workforce
General Services District Total		\$16,200	
TOTAL		\$16,200	

* See Internal Service Charges section for details

34 Beer Permit Board-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	335,200	324,008	356,900	364,900	8,000	2.24%
OTHER SERVICES:						
Utilities	0	86	0	0	0	0.00%
Professional & Purchased Services	800	189	800	800	0	0.00%
Travel, Tuition, and Dues	200	0	200	200	0	0.00%
Communications	11,300	4,398	11,300	11,300	0	0.00%
Repairs & Maintenance Services	600	411	600	1,600	1,000	166.67%
Internal Service Fees	23,500	23,500	31,500	38,700	7,200	22.86%
Other Expenses	8,000	4,179	8,000	8,000	0	0.00%
TOTAL OTHER SERVICES	44,400	32,763	52,400	60,600	8,200	15.65%
TOTAL OPERATING EXPENSES	379,600	356,771	409,300	425,500	16,200	3.96%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	379,600	356,771	409,300	425,500	16,200	3.96%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	100	94	100	100	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	100	94	100	100	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	310,000	305,512	329,700	303,100	(26,600)	-8.07%
Fines, Forfeits, & Penalties	146,900	259,750	147,000	151,400	4,400	2.99%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	456,900	565,262	476,700	454,500	(22,200)	-4.66%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	457,000	565,356	476,800	454,600	(22,200)	-4.66%
Expenditures Per Capita	\$0.57	\$0.53	\$0.60	\$0.62	\$0.02	3.33%

34 Beer Permit Board-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Beer Permit Board-Exec Dir	DP01	06907	1	1.00	1	1.00	1	1.00	0	0.00
Beer Permit Inspector 1	ST08	07251	1	1.00	2	2.00	2	2.00	0	0.00
Beer Permit Inspector 2	ST09	07723	2	2.00	0	0.00	0	0.00	0	0.00
Beer Permit Inspector 3	ST10	10872	0	0.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	ST07	10123	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Spec 2	ST08	10124	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			5	5.00	5	5.00	5	5.00	0	0.00
Department Totals			5	5.00	5	5.00	5	5.00	0	0.00

35 Agricultural Extension-At a Glance

Mission The Agricultural Extension Service provides a gateway to the University of Tennessee as the outreach unit of the Institute of Agriculture. It is a statewide educational organization, funded by federal, state and local governments, that brings research-based information about Agriculture, Family and Consumer Sciences, 4-H Urban Youth Development, and Community Resource Development to the people of Davidson County. Extension's mission is to help citizens improve their lives and solve problems. The Agricultural Extension Service is a joint effort of Davidson County, The University of Tennessee, and Tennessee State University.

Budget Summary

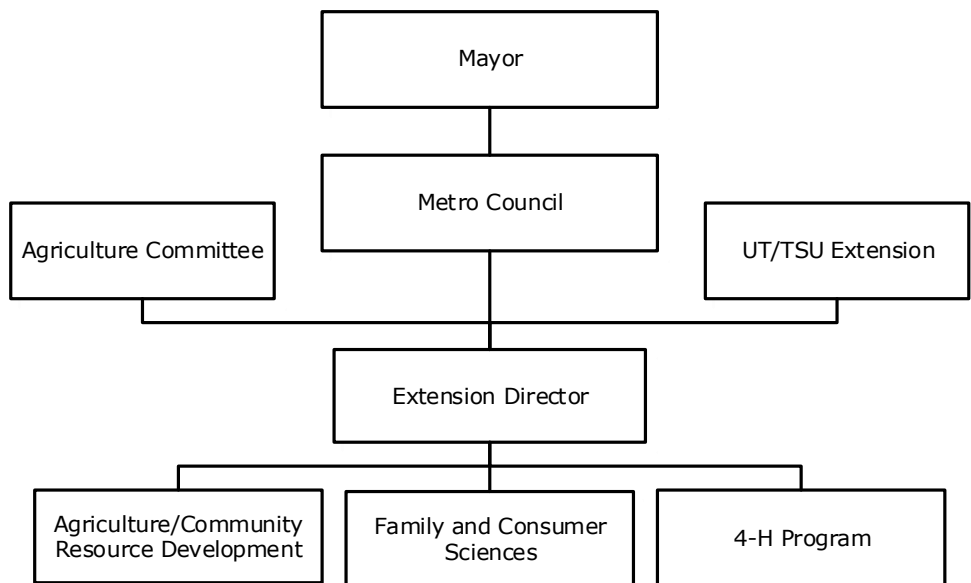
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 308,200	\$ 328,800	\$ 334,800
Total Expenditures and Transfers	\$ 308,200	\$ 328,800	\$ 334,800
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 0	\$ 0	\$ 0
Expenditures Per Capita	\$ 0.46	\$ 0.48	\$ 0.49

Positions	Total Budgeted Positions	7	7	7
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Contacts	Extension Director: Michael Barry	email: michael.barry@nashville.gov
	1417 Murfreesboro Pike, 2nd Floor	
	Nashville, TN 37219	Phone: 615-862-5995

35 Agricultural Extension-At a Glance

Organizational Structure



Programs

4-H and Youth Development

4-H and Youth Development

Administrative

Non-allocated Financial Transactions

Agriculture and Horticulture

Agriculture and Horticulture

Family and Consumer Sciences

Family and Consumer Sciences

35 Agricultural Extension-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	\$1,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan	GSD	4,600	Supports the hiring and retention of a qualified workforce
General Services District Total		\$6,000	
TOTAL		\$6,000	

* See Internal Service Charges section for details

35 Agricultural Extension-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	265,700	264,318	279,700	284,300	4,600	1.64%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	1,800	1,938	2,600	2,600	0	0.00%
Communications	4,900	4,645	4,900	4,900	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	19,000	19,000	23,600	25,000	1,400	5.93%
Other Expenses	16,800	(107)	18,000	18,000	0	0.00%
TOTAL OTHER SERVICES	42,500	25,476	49,100	50,500	1,400	2.85%
TOTAL OPERATING EXPENSES	308,200	289,794	328,800	334,800	6,000	1.82%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	308,200	289,794	328,800	334,800	6,000	1.82%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.46	\$0.43	\$0.48	\$0.49	\$0.01	2.08%

35 Agricultural Extension-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Extension Agent 1	ST02	00240	1	1.00	2	2.00	2	2.00	0	0.00
Extension Agent 2	ST03	02410	0	0.00	1	1.00	1	1.00	0	0.00
Extension Agent 3	ST06	00090	5	5.00	3	3.00	3	3.00	0	0.00
Extension Director	ST08	01967	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			7	7.00	7	7.00	7	7.00	0	0.00
Department Totals			7	7.00	7	7.00	7	7.00	0	0.00

36 Soil & Water Conservation-At a Glance

Mission The mission of the Nashville/Davidson County Soil and Water Conservation District is to address soil and water quality issues and provide conservation planning, education, information, technical assistance, development and implement conservation practices for landowners, groups, and agencies so they can benefit from the wise use and management of natural resources.

Budget Summary

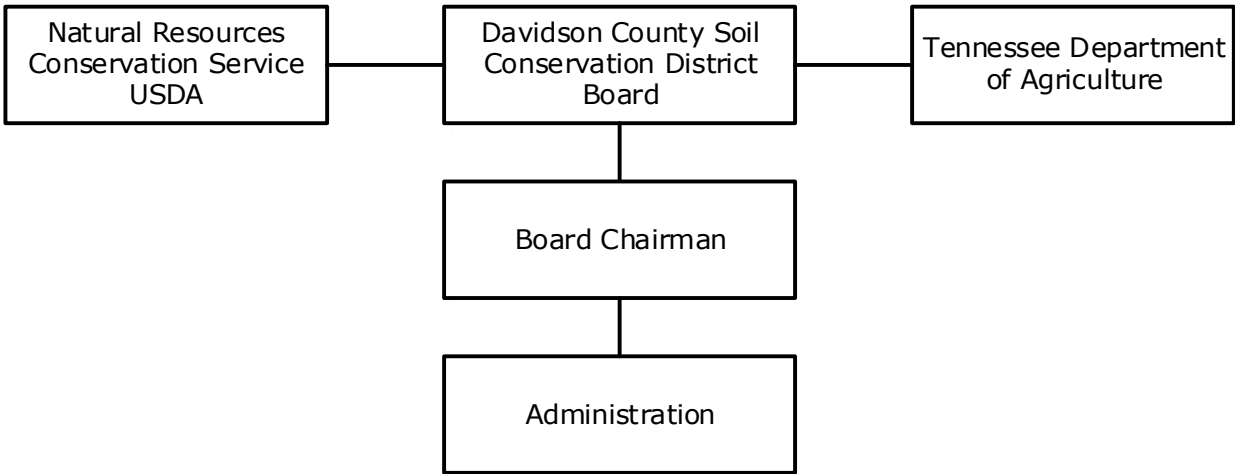
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 91,500	\$ 92,200	\$ 102,600
Total Expenditures and Transfers	<u>\$ 91,500</u>	<u>\$ 92,200</u>	<u>\$ 102,600</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 0.14	\$ 0.14	\$ 0.15

Positions	Total Budgeted Positions	1	1	1
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Contacts Office Administrator/Technician: Carol Edwards email: carol.edwards@nashville.gov
1417 Murfreesboro Pike 37219 Phone: 615-880-2030

36 Soil & Water Conservation-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Watershed Conservation

Watershed Conservation

36 Soil & Water Conservation-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Professional Association Membership			
Membership Dues	GSD	\$2,500	To provide funding for membership in National Association of Conservation Districts, which will enhance economic development
Convention Costs			
National Association of Conservation Districts	GSD	3,000	Funding for convention hosting costs which include conducting opening ceremonies, workshops, and information booths
American Farm Bureau Convention	GSD	1,000	Fund for convention support costs which included a manned exhibit and assisting with conducting tours
Administration Services			
Education and Office Supplies	GSD	800	Increase the amount of material that is used for educational seminars at the local schools
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan	GSD	2,600	Supports the hiring and retention of a qualified workforce
General Services District Total		\$10,400	
TOTAL		\$10,400	

* See Internal Service Charges section for details

36 Soil & Water Conservation-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	73,600	66,793	74,300	76,900	2,600	3.50%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	6,400	6,679	5,200	7,700	2,500	48.08%
Communications	2,300	743	2,300	2,300	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	8,400	8,400	9,900	10,400	500	5.05%
Other Expenses	800	799	500	5,300	4,800	960.00%
TOTAL OTHER SERVICES	17,900	16,621	17,900	25,700	7,800	43.58%
TOTAL OPERATING EXPENSES	91,500	83,414	92,200	102,600	10,400	11.28%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	91,500	83,414	92,200	102,600	10,400	11.28%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.14	\$0.12	\$0.14	\$0.15	\$0.01	7.14%

36 Soil & Water Conservation-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			1	1.00	1	1.00	1	1.00	0	0.00
Department Totals			1	1.00	1	1.00	1	1.00	0	0.00

37 Social Services-At a Glance

Mission Metropolitan Social Services assesses and documents the patterns of poverty and seeks solutions that promote a positive impact on the most vulnerable people in Davidson County.

Budget Summary

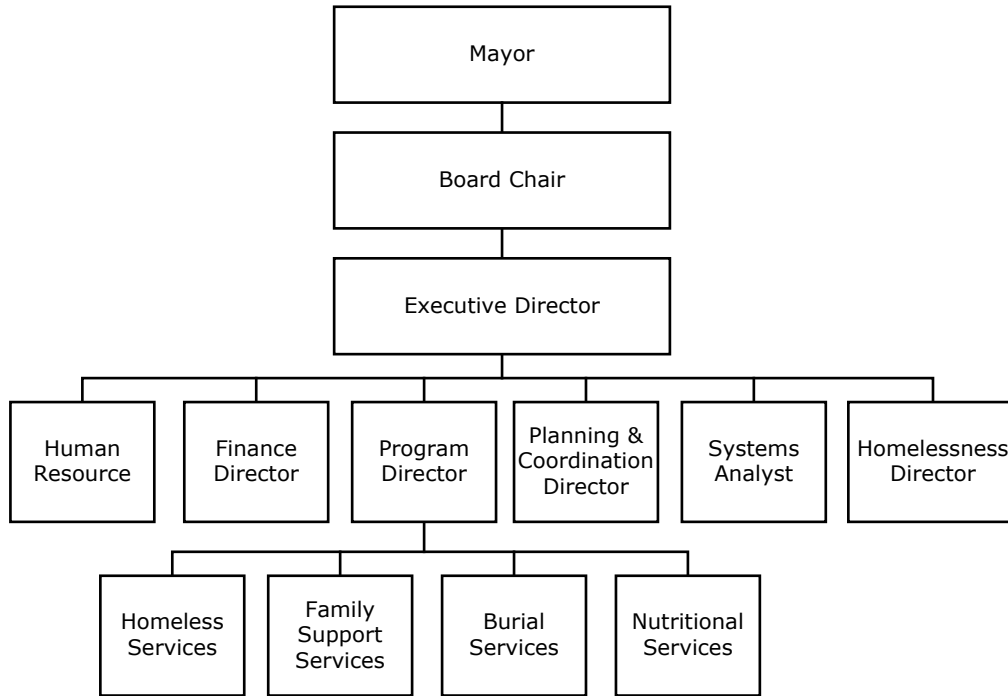
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 6,826,800	\$ 6,737,100	\$ 7,214,700
Special Purpose Funds	2,596,631	2,642,300	878,100
Total Expenditures and Transfers	\$ 9,423,431	\$ 9,379,400	\$ 8,092,800
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 30,000	\$ 20,000	\$ 0
Other Governments and Agencies	1,760,300	1,668,200	127,500
Other Program Revenue	76,400	64,000	0
Total Program Revenue	\$ 1,866,700	\$ 1,752,200	\$ 127,500
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	646,500	779,600	695,600
Total Revenues	\$ 2,513,200	\$ 2,531,800	\$ 823,100
Expenditures Per Capita	\$ 14.08	\$ 13.82	\$ 11.82

Positions	Total Budgeted Positions	77	88	89
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	Financial Manager: Lisa Ricketts	email: lisa.ricketts@nashville.gov
	800 2nd Avenue North 37201	Phone: 615-862-6400

37 Social Services-At a Glance

Organizational Structure



Programs

Executive Leadership

Executive Leadership
Non-allocated Financial Transactions

Planning and Coordination

Homelessness Commission
Planning and Coordination

Family Support Services

Burial Assistance
Family Support Services
Homeless Services
Homemaker
Nutrition

37 Social Services-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Homelessness Commission			
Additional staff	GSD	\$241,800 4.00 FTEs	Three social workers to continue outreach to the homeless population, one administrative services officer to provide support functions for the commission
Warming Shelter			
Extended service	GSD	25,000	Warming shelters will now be opened at 25 degrees, requiring increased funding for extended hours
Direct Assistance			
Expansion of services	GSD	32,500	Additional funding to provide direct assistance to needed citizens and to the Homeless Education Resources Outreach (HERO) program
Burial Costs			
Indigent burial	GSD	30,000	Increase in funding due to continued increase in burial cost
Non-allocated Financial Transactions			
Internal Service Charges*	GSD SPF**	19,300 (21,700)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	129,000	Supports the hiring and retention of a qualified workforce
Special Purpose Funds Adjustments			
Changes in grant and donation funding	SPF	(1,742,500) (3.00 FTEs)	Adjustment of grant and donation funding due to anticipated revenue; minimal impact on performance
General Services District Total		\$477,600 4.00 FTEs	
Special Purpose Funds Total		\$(1,764,200) (3.00 FTEs)	
TOTAL		\$(1,286,600) 1.00 FTE	

* See Internal Service Charges section for details

** SPF - Special Purpose Funds

37 Social Services-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,558,900	4,045,346	4,081,600	4,471,600	390,000	9.56%
OTHER SERVICES:						
Utilities	200	1,264	2,600	2,700	100	3.85%
Professional & Purchased Services	1,330,000	1,405,985	1,470,300	1,538,200	67,900	4.62%
Travel, Tuition, and Dues	26,700	27,438	25,200	35,700	10,500	41.67%
Communications	50,000	35,872	51,100	43,100	(8,000)	-15.66%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	101,500	100,850	129,500	148,800	19,300	14.90%
Other Expenses	113,000	239,112	197,200	265,000	67,800	34.38%
TOTAL OTHER SERVICES	1,621,400	1,810,521	1,875,900	2,033,500	157,600	8.40%
TOTAL OPERATING EXPENSES	6,180,300	5,855,867	5,957,500	6,505,100	547,600	9.19%
TRANSFERS TO OTHER FUNDS/UNITS	646,500	695,306	779,600	709,600	(70,000)	-8.98%
TOTAL EXPENSES & TRANSFERS	6,826,800	6,551,173	6,737,100	7,214,700	477,600	7.09%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	1,800	8,800	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,800	8,800	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	1,800	8,800	0	0	0	0.00%
Expenditures Per Capita	\$10.20	\$9.79	\$9.92	\$10.54	\$0.62	6.25%

37 Social Services-Financial

Special Purpose Funds						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	841,800	830,176	986,900	365,300	(621,600)	-62.99%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	1,509,424	1,411,826	1,469,700	239,200	(1,230,500)	-83.72%
Travel, Tuition, and Dues	9,000	9,256	16,000	9,000	(7,000)	-43.75%
Communications	12,432	10,382	13,200	12,400	(800)	-6.06%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	21,700	22,350	21,700	0	(21,700)	-100.00%
Other Expenses	202,275	92,423	134,800	57,100	(77,700)	-57.64%
TOTAL OTHER SERVICES	1,754,831	1,546,237	1,655,400	317,700	(1,337,700)	-80.81%
TOTAL OPERATING EXPENSES	2,596,631	2,376,413	2,642,300	683,000	(1,959,300)	-74.15%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	195,100	195,100	0.00%
TOTAL EXPENSES & TRANSFERS	2,596,631	2,376,413	2,642,300	878,100	(1,764,200)	-66.77%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	30,000	22,409	20,000	0	(20,000)	-100.00%
Federal (Direct & Pass Through)	1,588,300	1,432,884	1,534,900	127,500	(1,407,400)	-91.69%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	172,000	124,715	133,300	0	(133,300)	-100.00%
Other Program Revenue	74,600	126,501	64,000	0	(64,000)	-100.00%
TOTAL PROGRAM REVENUE	1,864,900	1,706,509	1,752,200	127,500	(1,624,700)	-92.72%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	646,500	695,306	779,600	695,600	(84,000)	-10.77%
TOTAL REVENUE & TRANSFERS	2,511,400	2,401,815	2,531,800	823,100	(1,708,700)	-67.49%
Expenditures Per Capita	\$3.88	\$3.55	\$3.89	\$1.28	(\$2.61)	-67.10%

37 Social Services-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 1	ST06	02660	0	0.00	0	0.00	1	1.00	1	1.00
Administrative Services Officer 4	OR05	07245	1	1.00	0	0.00	0	0.00	0	0.00
Contract Administrator	OR09	07734	5	5.00	5	5.00	5	5.00	0	0.00
Finance Manager	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	1	1.00	1	1.00	0	0.00
Group Care Worker	ST05	06079	0	0.00	2	0.14	2	0.14	0	0.00
Homemaker	ST05	06311	10	10.00	0	0.00	0	0.00	0	0.00
Human Resources Administrator	OR07	07346	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Advisor 1	OR07	07234	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Manager	ST09	10119	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 1	ST04	10120	0	0.00	12	0.84	12	0.84	0	0.00
Office Support Rep 2	ST05	10121	4	4.00	8	8.00	8	8.00	0	0.00
Office Support Specialist 1	ST07	10123	2	2.00	2	2.00	2	2.00	0	0.00
Professional Specialist	OR04	07753	1	1.00	1	1.00	1	1.00	0	0.00
Program Coordinator	ST09	06034	3	3.00	3	3.00	3	3.00	0	0.00
Program Manager 2	OR05	07377	4	4.00	3	3.00	3	3.00	0	0.00
Program Specialist 2	ST08	07379	0	0.00	1	1.00	1	1.00	0	0.00
Program Specialist 3	ST10	07380	1	1.00	2	2.00	2	2.00	0	0.00
Program Supervisor	ST10	07381	4	4.00	3	3.00	3	3.00	0	0.00
Social Services Director	DP02	01680	1	1.00	1	1.00	1	1.00	0	0.00
Social Worker	OR02	10853	6	6.00	6	6.00	9	9.00	3	3.00
Social Worker Senior	OR03	10854	5	5.00	6	6.00	6	6.00	0	0.00
Special Projects Manager	OR11	07762	3	3.00	3	3.00	3	3.00	0	0.00
Total Positions & FTE			56	56.00	64	50.98	68	54.98	4	4.00
Social Services Homelessness Grant 32137										
Program Specialist 2	ST08	07379	0	0.00	3	3.00	0	0.00	-3	-3.00
Total Positions & FTE			0	0.00	3	3.00	0	0.00	-3	-3.00
Social Services Grant Fund 32237										
Nutrition Site Coordinator	ST05	06771	14	7.76	14	7.76	14	7.76	0	0.00
Nutrition Site Monitor	ST07	07746	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Specialist 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	1	1.00	1	1.00	0	0.00
Program Supervisor	ST10	07381	1	1.00	1	1.00	1	1.00	0	0.00
Social Worker Senior	OR03	10854	1	1.00	1	1.00	1	1.00	0	0.00
Van Driver	TG05	07760	2	2.00	2	2.00	2	2.00	0	0.00
Total Positions & FTE			21	14.76	21	14.76	21	14.76	0	0.00
Department Totals			77	70.76	88	68.74	89	69.74	1	1.00

38 Health Department-At a Glance

Mission To protect, improve and sustain the health and well-being of all people in Metropolitan Nashville.

Budget Summary

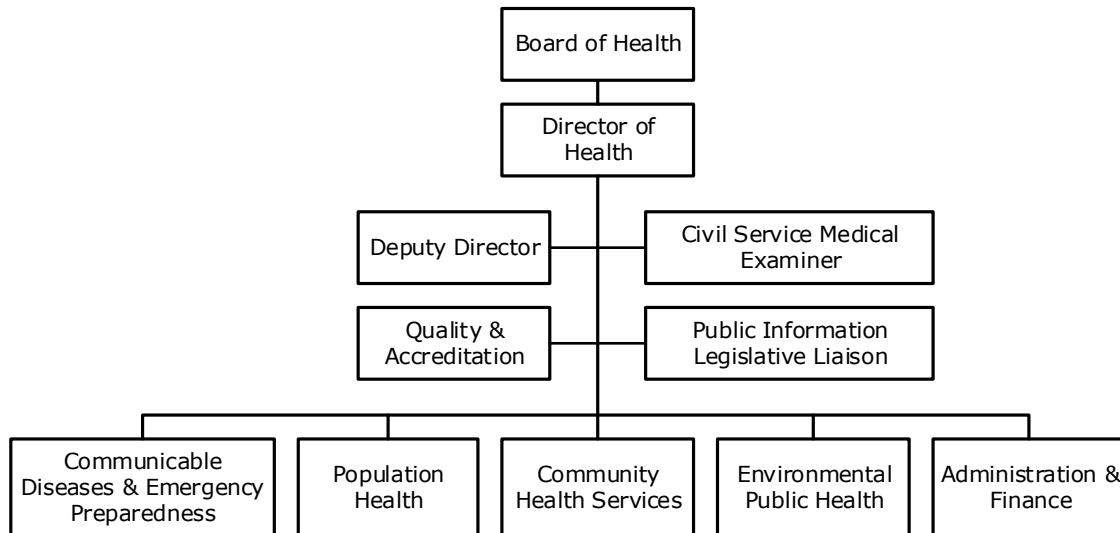
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 19,398,400	\$ 20,862,700	\$ 22,683,800
Special Purpose Fund	25,494,600	25,445,600	24,860,800
Total Expenditures and Transfers	\$ 44,893,000	\$ 46,308,300	\$ 47,544,600
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 3,716,000	\$ 4,476,400	\$ 4,630,300
Other Governments and Agencies	21,236,300	20,905,000	20,568,900
Other Program Revenue	420,900	423,200	240,200
Total Program Revenue	\$ 25,373,200	\$ 25,804,600	\$ 25,439,400
Non-program Revenue	970,300	874,400	1,041,400
Transfers From Other Funds and Units	4,355,800	4,417,800	4,417,800
Total Revenues	\$ 30,699,300	\$ 31,096,800	\$ 30,898,600
Expenditures Per Capita	\$ 67.10	\$ 68.21	\$ 69.47

Positions Total Budgeted Positions 524 528 546

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 2500 Charlotte Avenue 37209 Phone: 615-340-5616

38 Health Department-At a Glance

Organizational Structure



Programs

Communicable Disease and Emergency Preparedness

Immunizations
Public Health Emergency Preparedness
Ryan White
STD and HIV Prevention and Intervention
Tuberculosis Elimination

Community Health

Children's Special Services
Clinical Services
Health Care for the Homeless
Nutrition Services
Office of the Civil Service Medical Examiner
Oral Health Services
School Health

Environmental Health

Air Quality
Environmental Engineering
Food Protection Services
Office of Environmental Health
Pest Management Services
Public Facilities

Executive Leadership

Executive Leadership

Finance and Administration

Animal Care and Control
Correctional Health Services
Facilities Management
Finance
Human Resources
Information Technology
Non-allocated Financial Transactions
Office of Forensic Medical Examiner
Records Management

Population Health

Behavioral Health Services
Epidemiology and Data
Fetal Infant Mortality Initiatives
Health Care Access
Healthy Eating and Active Living
Home Visiting
TENnderCare
Tobacco Control

38 Health Department-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Opioid Program			
Staff Addition	GSD	\$80,000 1.00 FTE	Staff member to lead and coordinate efforts to monitor & prevent opioid overdose deaths, which have quadrupled in the past 15 years
Oral Health			
Staff Addition	GSD	152,400 1.50 FTEs	Dental Hygienist and part time dentist will provide education, screenings, fluoride varnish, and dental care for Women, Infant, and Children (WIC) clients; half of Nashville's babies receive WIC
Animal Care & Control			
Software Upgrade	GSD	102,000	To enhance rabies control & community needs, Metro Animal Care and Control is upgrading to an e-system that allows for vets to upload licenses and tags
School Nurses			
Staff Addition	GSD	885,500 10.94 FTEs	Fourteen additional school nurses and one trainer for expanded health services in schools
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	80,300	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF**	4,900	No impact on performance
Pay Plan Adjustment	GSD	520,900	Supports the hiring and retention of a qualified workforce
Grant Fund Adjustments			
Various grant adjustments	SPF	(420,100)	Adjustment to grant fund based on grant awards for FY18; with limited impact on performance
Animal Control Donation Fund			
Decrease in Animal Control Donations Fund	SPF	(169,600)	Decrease in donation fund based on anticipated revenue; no impact on performance
General Services District Total		\$1,821,100 13.44 FTEs	
Special Purpose Funds Total		\$(584,800)	
TOTAL		\$1,236,300 13.44 FTEs	

* See Internal Service Charges section for details

** SPF - Special Purpose Funds

38 Health Department-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	15,484,800	13,982,123	16,393,500	17,996,500	1,603,000	9.78%
OTHER SERVICES:						
Utilities	259,100	195,043	210,300	207,800	(2,500)	-1.19%
Professional & Purchased Services	926,500	1,087,477	1,129,700	1,072,900	(56,800)	-5.03%
Travel, Tuition, and Dues	148,800	120,951	163,900	167,500	3,600	2.20%
Communications	244,900	195,953	219,700	264,400	44,700	20.35%
Repairs & Maintenance Services	171,300	165,680	155,300	155,500	200	0.13%
Internal Service Fees	1,037,000	1,036,900	1,171,100	1,251,400	80,300	6.86%
Other Expenses	993,600	1,174,007	1,286,800	1,435,400	148,600	11.55%
TOTAL OTHER SERVICES	3,781,200	3,976,011	4,336,800	4,554,900	218,100	5.03%
TOTAL OPERATING EXPENSES	19,266,000	17,958,134	20,730,300	22,551,400	1,821,100	8.78%
TRANSFERS TO OTHER FUNDS/UNITS	132,400	198,296	132,400	132,400	0	0.00%
TOTAL EXPENSES & TRANSFERS	19,398,400	18,156,430	20,862,700	22,683,800	1,821,100	8.73%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	3,711,000	5,291,279	4,471,400	4,625,300	153,900	3.44%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	643,400	611,972	675,400	741,100	65,700	9.73%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	257,442	0	0	0	0.00%
TOTAL PROGRAM REVENUE	4,354,400	6,160,693	5,146,800	5,366,400	219,600	4.27%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	817,300	707,265	493,900	661,900	168,000	34.01%
Fines, Forfeits, & Penalties	33,000	34,260	10,500	9,500	(1,000)	-9.52%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	850,300	741,525	504,400	671,400	167,000	33.11%
TRANSFERS FROM OTHER FUNDS/UNITS	0	31,183	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	5,204,700	6,933,401	5,651,200	6,037,800	386,600	6.84%
Expenditures Per Capita	\$28.99	\$27.14	\$30.73	\$33.14	\$2.41	7.84%

38 Health Department-Financial

Special Purpose Funds						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	17,607,700	16,198,059	17,817,200	17,792,100	(25,100)	-0.14%
OTHER SERVICES:						
Utilities	20,600	14,300	21,500	21,500	0	0.00%
Professional & Purchased Services	4,916,500	5,241,693	4,780,200	4,554,700	(225,500)	-4.72%
Travel, Tuition, and Dues	198,900	185,583	273,700	220,500	(53,200)	-19.44%
Communications	129,100	101,457	206,100	217,300	11,200	5.43%
Repairs & Maintenance Services	68,300	12,924	72,900	67,900	(5,000)	-6.86%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	1,462,800	991,911	1,197,500	905,400	(292,100)	-24.39%
TOTAL OTHER SERVICES	6,796,200	6,547,868	6,551,900	5,987,300	(564,600)	-8.62%
TOTAL OPERATING EXPENSES	24,403,900	22,745,927	24,369,100	23,779,400	(589,700)	-2.42%
TRANSFERS TO OTHER FUNDS/UNITS	1,090,700	1,042,141	1,076,500	1,081,400	4,900	0.46%
TOTAL EXPENSES & TRANSFERS	25,494,600	23,788,068	25,445,600	24,860,800	(584,800)	-2.30%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	5,000	2,668	5,000	5,000	0	0.00%
Federal (Direct & Pass Through)	20,587,900	19,122,909	19,499,400	19,097,600	(401,800)	-2.06%
State Direct	5,000	727,720	730,200	730,200	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	420,900	197,839	423,200	240,200	(183,000)	-43.24%
TOTAL PROGRAM REVENUE	21,018,800	20,051,136	20,657,800	20,073,000	(584,800)	-2.83%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	120,000	0	370,000	370,000	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	120,000	0	370,000	370,000	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	4,355,800	4,228,433	4,417,800	4,417,800	0	0.00%
TOTAL REVENUE & TRANSFERS	25,494,600	24,279,569	25,445,600	24,860,800	(584,800)	-2.30%
Expenditures Per Capita	\$38.10	\$35.55	\$37.48	\$36.32	(\$1.16)	-3.09%

38 Health Department-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant - Health	ST08	10392	2	2.00	2	2.00	2	2.00	0	0.00
Administrative Specialist - Health	ST10	10642	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Cntrl Admin Supv	ST08	10777	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Cntrl Kennel Asst 1	ST05	10779	9	9.00	8	8.00	8	8.00	0	0.00
Animal Care & Cntrl Kennel Asst 2	ST06	10780	4	4.00	4	4.00	4	4.00	0	0.00
Animal Care & Cntrl Kennel Asst 3	ST08	10781	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Cntrl Kennel Supv	ST10	10785	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Cntrl Lic Vet Tech	ST07	10775	1	1.00	2	2.00	2	2.00	0	0.00
Animal Care & Cntrl Manager	OR09	10548	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Cntrl Office Asst	ST06	10774	3	3.00	3	3.00	3	3.00	0	0.00
Animal Care & Cntrl Officer 1	ST07	10782	5	5.00	4	4.00	4	4.00	0	0.00
Animal Care & Cntrl Officer 2	ST08	10783	4	4.00	3	3.00	3	3.00	0	0.00
Animal Care & Cntrl Officer 3	ST09	10784	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Cntrl Officer Supv	ST10	10786	1	1.00	1	1.00	1	1.00	0	0.00
Animal Care & Cntrl Program Coor	ST09	10776	1	1.00	3	3.00	3	3.00	0	0.00
Animal Care & Cntrl Shelter Vet	OR09	10778	2	1.50	2	1.50	2	1.50	0	0.00
Audiologist	OR05	10367	0	0.00	1	1.00	1	1.00	0	0.00
Bureau Director	OR12	10386	4	4.00	5	5.00	5	5.00	0	0.00
Chief Medical Dir	NS	01080	1	1.00	1	1.00	1	1.00	0	0.00
Commun Disease Investigator	ST08	06567	0	0.00	1	1.00	1	1.00	0	0.00
Courier	ST06	06466	1	1.00	1	1.00	1	1.00	0	0.00
Custodian 1 - Health	ST04	10343	5	5.00	5	5.00	5	5.00	0	0.00
Dental Assistant 1	ST06	01461	2	1.60	2	1.60	2	1.60	0	0.00
Dental Hygienist 1	OR03	01463	2	1.00	1	1.00	2	2.00	1	1.00
Dental Services Manager	HD02	10899	1	1.00	1	1.00	1	1.00	0	0.00
Dentist	HD01	10900	1	1.00	1	0.60	2	1.10	1	0.50
Deputy Director Health	OR13	10180	1	1.00	1	1.00	1	1.00	0	0.00
Environmental Assistant	ST07	00513	2	2.00	2	2.00	2	2.00	0	0.00
Environmental Engineer 1	OR04	04152	0	0.00	1	1.00	1	1.00	0	0.00
Environmental Engineer 2	OR06	04153	1	1.00	1	1.00	1	1.00	0	0.00
Environmental Health Specialist 1	OR01	10901	0	0.00	16	16.00	16	16.00	0	0.00
Environmental Health Specialist 2	OR02	10902	0	0.00	3	3.00	3	3.00	0	0.00
Environmental Health Specialist 3	OR04	10903	1	1.00	5	5.00	5	5.00	0	0.00
Environmentalist 1	SR08	01843	7	7.00	0	0.00	0	0.00	0	0.00
Environmentalist 2	SR09	01844	2	2.00	0	0.00	0	0.00	0	0.00
Epidemiologist 1	OR07	10905	0	0.00	5	5.00	5	5.00	0	0.00
Epidemiologist 2	OR08	10906	1	1.00	1	1.00	1	1.00	0	0.00
Equipment & Supply Clerk 3	ST07	03027	1	1.00	1	1.00	1	1.00	0	0.00
Facilities Maint Specialist	ST09	10556	0	0.00	1	1.00	1	1.00	0	0.00
Facilities Maintenance Leader	ST07	10623	1	1.00	0	0.00	0	0.00	0	0.00
Facilities Maintenance Tech	SR06	10928	0	0.00	1	1.00	1	1.00	0	0.00

38 Health Department-Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY2018 Budgeted</u>		<u>FY17 - FY18 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Facilities Services Manager-Health	OR05	10729	1	1.00	1	1.00	1	1.00	0	0.00
Finance Manager	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 1	OR01	10150	2	2.00	3	3.00	3	3.00	0	0.00
Finance Officer 2	OR03	10151	3	3.00	2	2.00	2	2.00	0	0.00
Finance Officer 3	OR05	10152	2	2.00	2	2.00	2	2.00	0	0.00
Food Inspector 1	SR08	06631	7	7.00	0	0.00	0	0.00	0	0.00
Food Inspector 2	SR09	06632	5	5.00	0	0.00	0	0.00	0	0.00
Health Manager 1	OR05	10742	3	3.00	5	5.00	5	5.00	0	0.00
Health Manager 2	OR07	10743	9	9.00	9	9.00	9	9.00	0	0.00
Health Manager 3	OR09	10744	4	4.00	3	3.00	3	3.00	0	0.00
Human Resources Administrator	OR07	07346	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 2	OR03	03455	3	3.00	4	4.00	4	4.00	0	0.00
Info Sys Applications Analyst 3	OR05	07783	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Manager	OR09	07782	1	0.85	0	0.00	0	0.00	0	0.00
Information Systems Advisor 1	OR07	07234	0	0.00	2	2.00	2	2.00	0	0.00
Info Sys Applications Analyst 2	OR04	07780	1	1.00	1	1.00	1	1.00	0	0.00
Interpreter 1	ST06	06641	1	1.00	1	1.00	1	1.00	0	0.00
Inventory Control Supervisor	ST10	06482	1	1.00	1	1.00	1	1.00	0	0.00
Medical Administrative Assistant 1	OR05	03072	4	4.00	8	8.00	9	9.00	1	1.00
Medical Administrative Assistant 2	OR07	03073	1	1.00	0	0.00	0	0.00	0	0.00
Medical Administrative Assistant 3	OR09	03074	2	2.00	2	2.00	2	2.00	0	0.00
Medical Doctor	HD03	07424	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	ST06	10122	24	22.00	25	25.00	25	25.00	0	0.00
Office Support Specialist 1	ST07	10123	7	7.00	6	6.00	6	6.00	0	0.00
Office Support Specialist 2	ST08	10124	0	0.00	2	2.00	2	2.00	0	0.00
Outreach Worker	ST05	06485	2	2.00	0	0.00	0	0.00	0	0.00
Print Equipment Operator - Health	ST07	10345	1	1.00	1	1.00	1	1.00	0	0.00
Professional Specialist	OR04	07753	1	1.00	0	0.00	0	0.00	0	0.00
Program Coordinator	ST09	06034	2	2.00	1	1.00	1	1.00	0	0.00
Program Specialist 1	ST06	07378	3	3.00	2	2.00	2	2.00	0	0.00
Program Specialist 2	ST08	07379	5	5.00	2	2.00	2	2.00	0	0.00
Program Specialist 3	ST10	07380	4	4.00	4	4.00	4	4.00	0	0.00
Program Supervisor	ST10	07381	1	1.00	0	0.00	0	0.00	0	0.00
Public Health Nurse 1	OR04	10758	15	15.00	16	16.00	30	25.94	14	9.94
Public Health Nurse 2	OR05	10759	1	1.00	2	2.00	3	3.00	1	1.00
Public Health Nurse 3	OR06	10760	7	6.00	6	5.70	6	5.70	0	0.00
Public Health Nurse 4	OR09	10761	1	1.00	1	1.00	1	1.00	0	0.00
Public Health Nurse Practitioner	OR09	06489	5	5.00	5	5.00	5	5.00	0	0.00
Public Hlth Epidemiologist 1	SR11	07685	1	0.70	0	0.00	0	0.00	0	0.00
Public Hlth Epidemiologist 2	SR12	07979	3	3.00	0	0.00	0	0.00	0	0.00
Records Management Analyst	ST08	10336	1	1.00	1	1.00	1	1.00	0	0.00
Research Analyst 2	SR12	07391	1	1.00	0	0.00	0	0.00	0	0.00

38 Health Department-Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY2018 Budgeted</u>		<u>FY17 - FY18 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Seasonal/Part-time/Temporary	NS	09020	1	0.46	1	0.48	1	0.48	0	0.00
Security Guard - Health	ST08	10330	2	2.00	2	2.00	2	2.00	0	0.00
Vehicle Inspection Manager	OR05	10907	1	1.00	1	1.00	1	1.00	0	0.00
Vehicle Inspector	ST09	10908	0	0.00	2	2.00	2	2.00	0	0.00
Total Positions & FTE			215	209.11	223	220.88	241	234.32	18	13.44
HEA Health Dept Grant Fund 32200										
Commun Disease Investigator	ST08	06567	13	13.00	13	13.00	13	13.00	0	0.00
Courier	ST06	06466	1	1.00	1	1.00	1	1.00	0	0.00
Dental Assistant 1	ST06	01461	1	1.00	1	0.71	1	0.71	0	0.00
Dental Hygienist 1	OR03	01463	6	6.00	9	6.97	9	6.97	0	0.00
Dental Hygienist 2	OR04	01464	1	1.00	1	1.00	1	1.00	0	0.00
Environmental Engineer 1	OR04	04152	1	1.00	1	1.00	1	1.00	0	0.00
Environmental Engineer 2	OR06	04153	1	1.00	1	1.00	1	1.00	0	0.00
Environmental Health Specialist 1	OR01	10901	2	2.00	4	4.00	4	4.00	0	0.00
Environmental Health Specialist 2	OR02	10902	0	0.00	2	2.00	2	2.00	0	0.00
Environmental Health Specialist 3	OR04	10903	1	1.00	1	1.00	1	1.00	0	0.00
Environmentalist 2	SR09	01844	1	1.00	0	0.00	0	0.00	0	0.00
Epidemiologist 1	OR07	10905	1	1.00	2	2.00	2	2.00	0	0.00
Equipment & Supply Clerk 2	ST06	03440	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	1	1.00	2	2.00	2	2.00	0	0.00
Food Inspector 2	SR09	06632	1	1.00	0	0.00	0	0.00	0	0.00
Health Manager 1	OR05	10742	1	1.00	1	1.00	1	1.00	0	0.00
Health Manager 2	OR07	10743	4	4.00	4	4.00	4	4.00	0	0.00
Health Manager 3	OR09	10744	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Manager	OR09	07782	1	1.00	0	0.00	0	0.00	0	0.00
Interpreter 1	ST06	06641	3	2.50	3	3.00	3	3.00	0	0.00
Medical Administrative Assistant 1	OR05	03072	5	5.00	5	5.00	5	5.00	0	0.00
Medical Doctor	HD03	07424	1	1.00	1	1.00	1	1.00	0	0.00
Nutrition Educator	OR01	10904	14	14.00	16	16.00	16	16.00	0	0.00
Nutritionist 1	OR02	03237	9	9.00	5	5.00	5	5.00	0	0.00
Nutritionist 2	OR03	03238	4	4.00	3	3.00	3	3.00	0	0.00
Nutritionist 4	OR05	10644	4	4.00	5	5.00	5	5.00	0	0.00
Office Support Rep 3	ST06	10122	37	37.00	34	34.00	34	34.00	0	0.00
Office Support Specialist 1	ST07	10123	7	7.00	7	7.00	7	7.00	0	0.00
Office Support Specialist 2	ST08	10124	3	3.00	3	3.00	3	3.00	0	0.00
Outreach Worker	ST05	06485	19	19.00	18	17.50	18	17.50	0	0.00
Professional Specialist	OR04	07753	1	1.00	1	1.00	1	1.00	0	0.00
Program Coordinator	ST09	06034	0	0.00	2	2.00	2	2.00	0	0.00
Program Specialist 1	ST06	07378	10	10.00	6	6.00	6	6.00	0	0.00
Program Specialist 2	ST08	07379	8	8.00	11	11.00	11	11.00	0	0.00
Program Specialist 3	ST10	07380	10	10.00	6	6.00	6	6.00	0	0.00
Program Supervisor	ST10	07381	1	1.00	1	1.00	1	1.00	0	0.00

38 Health Department-Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY2018 Budgeted</u>		<u>FY17 - FY18 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Public Health LPN	ST07	06251	2	2.00	1	1.00	1	1.00	0	0.00
Public Health Nurse 1	OR04	10758	80	62.90	80	62.90	80	62.90	0	0.00
Public Health Nurse 2	OR05	10759	7	6.71	7	6.71	7	6.71	0	0.00
Public Health Nurse 3	OR06	10760	2	2.00	3	3.00	3	3.00	0	0.00
Public Health Nurse Practitioner	OR09	06489	4	4.00	4	3.71	4	3.71	0	0.00
Seasonal/Part-time/Temporary	NS	09020	34	21.25	32	20.29	32	20.29	0	0.00
Security Guard - Health	ST08	10330	1	1.00	1	1.00	1	1.00	0	0.00
Warehouse Supervisor	ST10	06494	1	1.00	1	1.00	1	1.00	0	0.00
Warehouse Worker	ST05	07400	3	3.00	3	3.00	3	3.00	0	0.00
Total Positions & FTE			309	278.36	304	271.79	304	271.79	0	0.00
HEA Health Clean Air Permit Program 30206										
Environmental Health Specialist 1	OR01	10901	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			0	0.00	1	1.00	1	1.00	0	0.00
Department Totals			524	487.47	528	493.67	546	507.11	18	13.44

44 Human Relations Commission-At a Glance

Mission The mission of the Metro Human Relations Commission is to protect and promote the personal dignity of all people by protecting and promoting their safety, health, security, peace, and general welfare. The commission will endeavor to carry out this mission both proactively and reactively by:

- Investigating complaints within the general services district regarding perceived discrimination
- Reviewing allegations of discriminatory misconduct by metropolitan government employees, including but not limited to employees of the police department, fire department, health department, department of codes administration, public works, metropolitan beer permit board, metropolitan development and housing agency and department of water and sewerage services, and fostering better relations between employees of metropolitan government and the people they seek to serve
- Lessening and eliminating prejudice and discrimination through educational and awareness-enhancing programs designed to promote tolerance, respect, and the value of diversity
- Proposing legislation addressing human relations issues in the general services district and enhancing the enforcement of statutes and ordinances that already exist
- Fostering mutual understanding, tolerance, and respect among all economic, social, religious, ethnic, and other community groups by working with existing educational, religious, governmental, social and community agencies

Budget Summary

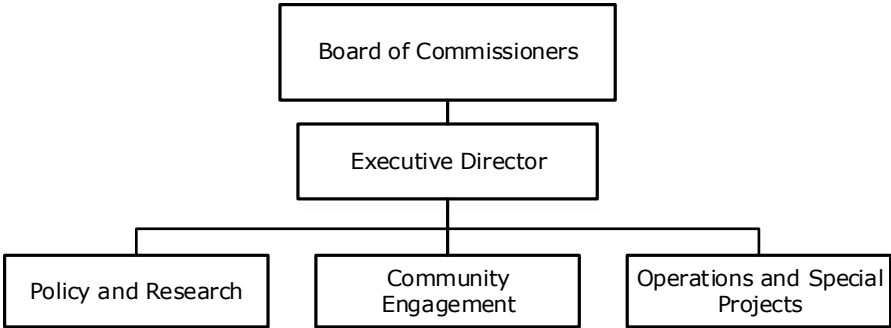
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 437,200	\$ 484,100	\$ 505,200
Total Expenditures and Transfers	\$ 437,200	\$ 484,100	\$ 505,200
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 0	\$ 0	\$ 0
Expenditures Per Capita	\$ 0.65	\$ 0.71	\$ 0.74

Positions	Total Budgeted Positions	4	4	4
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Contacts	Executive Director: Melody Fowler-Green	email: melody.fowler-green@nashville.gov
	404 James Robertson Parkway	
	Suite 130 37219	Phone: 615-880-3374

44 Human Relations Commission-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Advocacy, Compliance, and Education

Advocacy, Compliance, and Education

44 Human Relations Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Mobile Diversity Tour			
Administrative Costs	GSD	\$6,000	Training partnership with the Metro Nashville Police Department to assist cadets in understanding the diversity of the city.
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	2,500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan	GSD	12,600	Supports the hiring and retention of a qualified workforce
General Services District Total		\$21,100	
TOTAL		\$21,100	

* See Internal Service Charges section for details

44 Human Relations Commission-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	307,700	292,336	347,300	359,900	12,600	3.63%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	35,600	37,650	28,000	32,400	4,400	15.71%
Travel, Tuition, and Dues	5,500	4,542	5,500	4,000	(1,500)	-27.27%
Communications	21,100	24,451	23,100	21,800	(1,300)	-5.63%
Repairs & Maintenance Services	1,300	1,371	1,300	700	(600)	-46.15%
Internal Service Fees	19,000	19,000	26,300	28,800	2,500	9.51%
Other Expenses	47,000	57,824	52,600	57,600	5,000	9.51%
TOTAL OTHER SERVICES	129,500	144,838	136,800	145,300	8,500	6.21%
TOTAL OPERATING EXPENSES	437,200	437,174	484,100	505,200	21,100	4.36%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	437,200	437,174	484,100	505,200	21,100	4.36%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.65	\$0.65	\$0.71	\$0.74	\$0.03	4.23%

44 Human Relations Commission-Financial

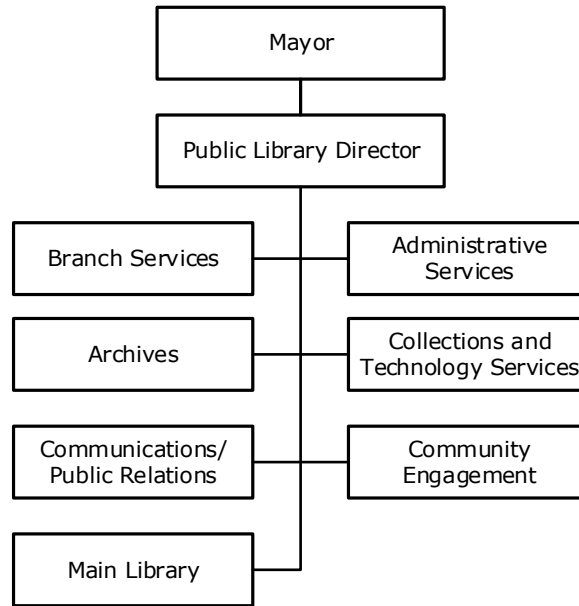
Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Human Relations Dir	DP01	01584	1	1.00	1	1.00	1	1.00	0	0.00
Professional Spec	OR04	07753	2	2.00	2	2.00	2	2.00	0	0.00
Program Mgr 1	OR04	07376	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			4	4.00	4	4.00	4	4.00	0	0.00
Department Totals			4	4.00	4	4.00	4	4.00	0	0.00

39 Public Library-At a Glance

Mission		Inspire reading, advance learning and connect our community		
Budget Summary		2015-16	2016-17	2017-18
Expenditures and Transfers:				
GSD General Fund		\$ 27,494,800	\$ 30,083,200	\$ 31,040,700
Special Purpose Fund		1,599,000	1,486,600	1,202,300
Total Expenditures and Transfers		\$ 29,093,800	\$ 31,569,800	\$ 32,243,000
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees		\$ 427,500	\$ 407,000	\$ 189,200
Other Governments and Agencies		145,100	146,100	0
Other Program Revenue		218,600	132,000	0
Total Program Revenue		\$ 791,200	\$ 685,100	\$ 189,200
Non-program Revenue		0	0	0
Transfers From Other Funds and Units		5,400	6,200	0
Total Revenues		\$ 796,600	\$ 691,300	\$ 189,200
Expenditures Per Capita		\$ 43.48	\$ 46.50	\$ 47.11
Positions	Total Budgeted Positions	388	396	398
Contacts	Director: Kent Oliver		email: kent.oliver@nashville.gov	
	Associate Director/Finance Manager: Susan Drye		email: susan.drye@nashville.gov	
	615 Church Street 37219		Phone: 615-862-5800	

39 Public Library-At a Glance

Organizational Structure



Programs

Administrative

Administrative Support
Non-allocated Financial Transactions
Operations and Maintenance
Production Services
Public Relations
Research and Special Projects

Branch Library

Bellevue Library
Bordeaux Library
Donelson Library
East Library
Edgehill Library
Edmondson Pike Library
Goodlettsville Library
Green Hills Library
Hadley Park Library
Hermitage Library
Inglewood Library
Looby Library
Madison Library
North Library
Old Hickory Library
Pruitt Library
Richland Park Library
Southeast Library
Thompson Lane Library
Watkins Park Library

Community Outreach

Digital Inclusion
Nashville After-Zones Alliance
Performing Arts

Emerging Technologies

Interlibrary Loan
Limitless Libraries
Shared Systems
Technical Service
Virtual Information Services
Web and ILS

Main Library

Bringing Books to Life
Children's Services
Circulation
Conference Center
Equal Access
Public Technology Services
Reference Services
Special Collections
Studio NPL
Teen Services

Metro Archives

Metro Archives

39 Public Library-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Transition of Foundation Positions			
Staff Addition	GSD	\$100,000 1.75 FTEs	Program Specialist to provide volunteer coordination and Program Supervisor for Wishing Chair Productions
Nashville After-Zones Alliance (NAZA)			
Program Upgrades	GSD	221,700	To increase services by adding additional student slots and quality assurance initiatives
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	44,700	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	591,100	Supports the hiring and retention of a qualified workforce
Grant Fund Adjustments			
Changes in grant funding	SPF**	(284,300)	Adjustment to grant fund based on grant awards for FY18; with limited impact on performance
General Services District Total		\$957,500 1.75 FTEs	
Special Purpose Funds Total		\$(284,300)	
TOTAL		\$673,200 1.75 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

39 Public Library-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	18,890,400	18,036,499	20,777,200	21,468,300	691,100	3.33%
OTHER SERVICES:						
Utilities	1,643,100	1,429,895	1,643,100	1,643,100	0	0.00%
Professional & Purchased Services	2,279,400	3,125,323	2,526,400	3,044,000	517,600	20.49%
Travel, Tuition, and Dues	62,700	149,334	62,700	115,200	52,500	83.73%
Communications	598,400	552,269	598,400	593,400	(5,000)	-0.84%
Repairs & Maintenance Services	493,100	814,137	493,100	493,100	0	0.00%
Internal Service Fees	1,331,300	1,331,300	1,785,900	1,830,600	44,700	2.50%
Other Expenses	2,196,400	1,993,877	2,196,400	1,853,000	(343,400)	-15.63%
TOTAL OTHER SERVICES	8,604,400	9,396,135	9,306,000	9,572,400	266,400	2.86%
TOTAL OPERATING EXPENSES	27,494,800	27,432,634	30,083,200	31,040,700	957,500	3.18%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	27,494,800	27,432,634	30,083,200	31,040,700	957,500	3.18%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	427,500	397,334	407,000	189,200	(217,800)	-53.51%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	427,500	397,334	407,000	189,200	(217,800)	-53.51%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	427,500	397,334	407,000	189,200	(217,800)	-53.51%
Expenditures Per Capita	\$41.09	\$41.00	\$44.31	\$45.35	\$1.04	2.35%

39 Public Library-Financial

Special Purpose Funds						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	253,500	212,415	176,700	1,100	(175,600)	-99.38%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	53,200	38,828	45,900	27,900	(18,000)	-39.22%
Travel, Tuition, and Dues	2,500	2,104	5,600	0	(5,600)	-100.00%
Communications	11,800	3,939	9,700	3,500	(6,200)	-63.92%
Repairs & Maintenance Services	5,000	470	5,000	5,000	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	1,267,600	715,705	1,236,900	1,159,600	(77,300)	-6.25%
TOTAL OTHER SERVICES	1,340,100	761,046	1,303,100	1,196,000	(107,100)	-8.22%
TOTAL OPERATING EXPENSES	1,593,600	973,461	1,479,800	1,197,100	(282,700)	-19.10%
TRANSFERS TO OTHER FUNDS/UNITS	5,400	6,086	6,800	5,200	(1,600)	-23.53%
TOTAL EXPENSES & TRANSFERS	1,599,000	979,547	1,486,600	1,202,300	(284,300)	-19.12%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	11,600	11,577	12,600	0	(12,600)	-100.00%
State Direct	133,500	133,500	133,500	0	(133,500)	-100.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	218,600	823,914	132,000	0	(132,000)	-100.00%
TOTAL PROGRAM REVENUE	363,700	968,991	278,100	0	(278,100)	-100.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	5,400	6,086	6,200	0	(6,200)	-100.00%
TOTAL REVENUE & TRANSFERS	369,100	975,077	284,300	0	(284,300)	-100.00%
Expenditures Per Capita	\$2.39	\$1.46	\$2.19	\$1.76	(\$0.43)	-19.63%

39 Public Library-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	3	3.00	2	2.00	2	2.00	0	0.00
Administrative Services Manager	OR07	07242	4	4.00	5	5.00	5	5.00	0	0.00
Administrative Services Officer 2	OR01	07243	2	1.80	1	1.00	1	1.00	0	0.00
Administrative Services Officer 3	OR03	07244	3	3.00	2	2.00	2	2.00	0	0.00
Administrative Services Officer 4	OR05	07245	5	5.00	4	4.00	4	4.00	0	0.00
Application Technician 1	ST07	10100	2	2.00	2	2.00	2	2.00	0	0.00
Application Technician 3	ST09	10103	0	0.00	1	1.00	1	1.00	0	0.00
Archives Associate	ST06	10831	2	2.00	2	2.00	2	2.00	0	0.00
Archivist	OR05	06802	1	1.00	1	1.00	1	1.00	0	0.00
Building Maintenance Mechanic	TG08	02220	3	3.00	3	3.00	3	3.00	0	0.00
Bldg Maintenance Superintendent	TS13	00842	1	1.00	0	0.00	0	0.00	0	0.00
Building Maintenance Supervisor	TS11	07256	1	1.00	1	1.00	1	1.00	0	0.00
Circulation Assistant 1	ST04	02900	51	48.98	32	29.96	32	29.96	0	0.00
Circulation Assistant 2	ST05	07767	27	26.50	50	48.98	50	48.98	0	0.00
Circulation Supervisor	ST07	07768	7	7.00	6	6.00	6	6.00	0	0.00
Custodial Service Asst Supervisor	TS02	05450	0	0.00	2	2.00	2	2.00	0	0.00
Custodial Service Supervisor	TS03	05460	1	1.00	1	1.00	1	1.00	0	0.00
Custodian	TG05	10832	0	0.00	18	18.00	18	18.00	0	0.00
Custodian 1	TG03	07280	20	20.00	0	0.00	0	0.00	0	0.00
Custodian 2	TG05	02630	1	1.00	0	0.00	0	0.00	0	0.00
Equipment & Supply Clerk 2	ST06	03440	0	0.00	1	1.00	1	1.00	0	0.00
Equipment Operator	TG07	10837	6	6.00	0	0.00	0	0.00	0	0.00
Finance Administrator	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Finance Manager	OR09	06232	1	1.00	0	0.00	0	0.00	0	0.00
Human Resources Administrator	OR07	07346	1	1.00	0	0.00	0	0.00	0	0.00
Human Resources Analyst 2	OR03	03455	1	1.00	2	2.00	2	2.00	0	0.00
Human Resources Manager	OR09	06531	0	0.00	1	1.00	1	1.00	0	0.00
Industrial Electrician 1	TG12	06224	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Advisor 1	OR07	07234	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Applications Analyst 1	OR03	07779	4	4.00	3	3.00	3	3.00	0	0.00
Info Sys Applications Analyst 2	OR04	07780	1	1.00	0	0.00	0	0.00	0	0.00
Info Sys Applications Technician 1	OR01	07784	6	6.00	6	6.00	6	6.00	0	0.00
Info Sys Applications Technician 2	OR02	07785	3	3.00	3	3.00	3	3.00	0	0.00
Info Sys Media Technician 1	OR01	10473	1	1.00	1	1.00	1	1.00	0	0.00
Librarian 1	ST09	02890	25	25.00	25	25.00	25	25.00	0	0.00
Librarian 2	ST10	07323	20	20.00	20	20.00	20	20.00	0	0.00
Library Administrator	OR09	06847	4	4.00	0	0.00	0	0.00	0	0.00
Library Associate 1	ST06	04630	54	52.49	56	54.50	56	54.50	0	0.00
Library Associate 2	ST07	02901	8	8.00	6	6.00	6	6.00	0	0.00
Library Manager 1	OR05	07793	9	9.00	10	10.00	10	10.00	0	0.00
Library Manager 2	OR06	05300	7	7.00	7	7.00	7	7.00	0	0.00

39 Public Library-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Library Manager 3	OR07	04855	9	9.00	11	11.00	11	11.00	0	0.00
Library Page	ST02	05070	42	20.72	40	19.69	40	19.69	0	0.00
Library Performing Artist	ST07	10846	2	2.00	2	2.00	2	2.00	0	0.00
Library Services Assistant Director	OR11	00280	0	0.00	4	4.00	4	4.00	0	0.00
Library Services Director	DP02	01070	1	1.00	1	1.00	1	1.00	0	0.00
Mail Clerk Carrier	ST05	05910	1	1.00	1	1.00	1	1.00	0	0.00
Maintenance & Repair Supervisor	TS08	07327	1	1.00	1	1.00	1	1.00	0	0.00
Maintenance & Repair Worker Sr	TG07	10849	0	0.00	6	6.00	6	6.00	0	0.00
Office Support Manager	ST09	10119	1	1.00	2	2.00	2	2.00	0	0.00
Office Support Rep 2	ST05	10121	4	2.47	4	2.98	4	2.98	0	0.00
Office Support Rep 3	ST06	10122	6	6.00	6	6.00	6	6.00	0	0.00
Office Support Specialist 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Specialist 2	ST08	10124	4	4.00	5	4.80	5	4.80	0	0.00
Professional Specialist	OR04	07753	0	0.00	1	1.00	1	1.00	0	0.00
Program Coordinator	ST09	06034	2	2.00	5	5.00	5	5.00	0	0.00
Program Manager 1	OR04	07376	1	1.00	0	0.00	0	0.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	1	1.00	1	1.00	0	0.00
Program Specialist 1	ST06	07378	5	4.75	6	5.75	7	6.50	1	0.75
Program Specialist 2	ST08	07379	2	2.00	4	4.00	4	4.00	0	0.00
Program Specialist 3	ST10	07380	1	1.00	1	1.00	1	1.00	0	0.00
Program Supervisor	ST10	07381	1	1.00	2	2.00	3	3.00	1	1.00
Public Information Coordinator	OR05	10132	1	1.00	1	1.00	1	1.00	0	0.00
Security Guard	ST06	10855	4	4.00	4	4.00	4	4.00	0	0.00
Security Officer Coordinator	ST09	07798	1	1.00	1	1.00	1	1.00	0	0.00
Special Assistant to the Director	OR07	05945	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Manager	OR11	07762	0	0.00	1	1.00	1	1.00	0	0.00
Technical Specialist 1	OR04	07756	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			380	352.71	390	363.66	392	365.41	2	1.75
Library Services 30401										
Library Page	ST02	05070	2	0.76	3	1.14	3	1.14	0	0.00
Program Coordinator	ST09	06034	2	2.00	0	0.00	0	0.00	0	0.00
Program Specialist 1	ST06	07378	2	1.49	1	0.75	1	0.75	0	0.00
Program Specialist 2	ST08	07379	1	1.00	1	1.00	1	1.00	0	0.00
Program Supervisor	ST10	07381	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			8	6.25	6	3.89	6	3.89	0	0.00
Department Totals			388	358.96	396	367.55	398	369.30	2	1.75

40 Parks & Recreation-At a Glance

Mission It is the mission of Metro Parks and Recreation to sustainably and equitably provide everyone in Nashville with an inviting network of parks and greenways that offer health, wellness and quality of life through recreation, conservation and community.

Budget Summary

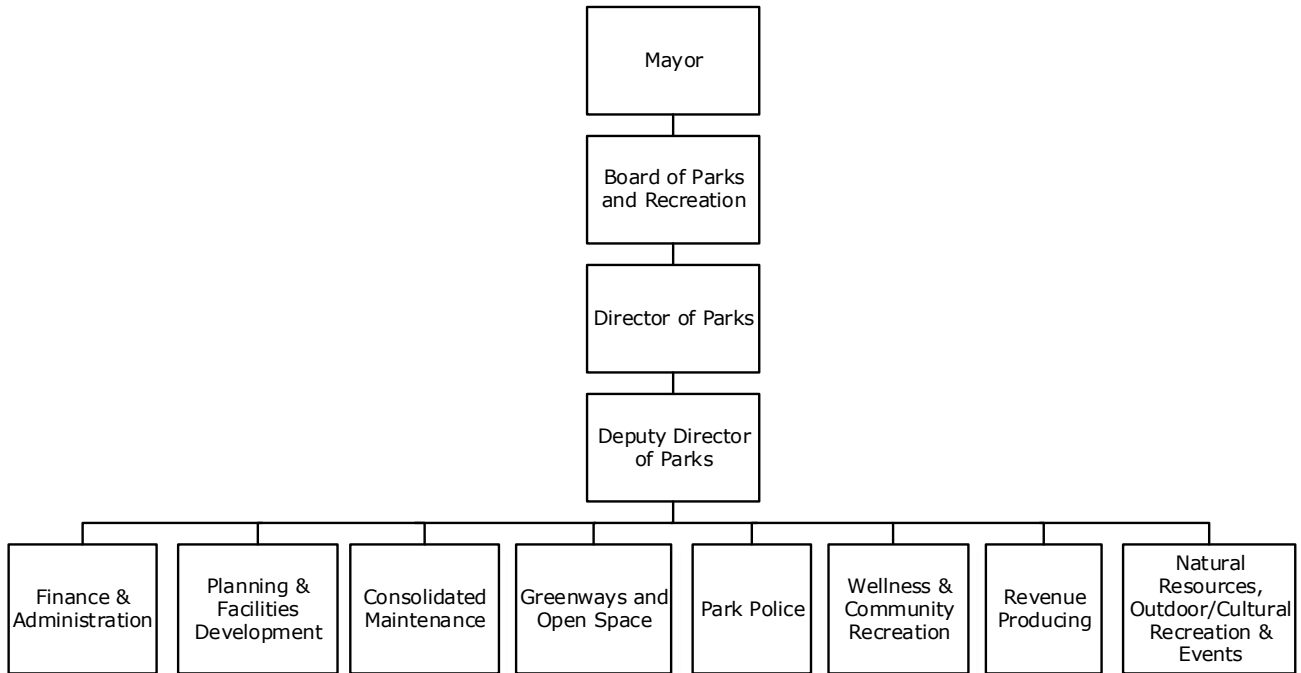
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 35,646,300	\$ 38,381,900	\$ 39,964,900
Special Purpose Funds	4,627,328	3,241,400	2,492,300
Total Expenditures and Transfers	<u>\$ 40,273,628</u>	<u>\$ 41,623,300</u>	<u>\$ 42,457,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 11,273,400	\$ 12,351,100	\$ 13,150,400
Other Governments and Agencies	1,349,000	38,700	12,000
Other Program Revenue	492,300	405,000	277,300
Total Program Revenue	<u>\$ 13,114,700</u>	<u>\$ 12,794,800</u>	<u>\$ 13,439,700</u>
Non-program Revenue	368,600	397,400	406,800
Transfers From Other Funds and Units	1,426,200	1,177,900	1,033,400
Total Revenues	<u>\$ 14,909,500</u>	<u>\$ 14,370,100</u>	<u>\$ 14,879,900</u>
Expenditures Per Capita	<u>\$ 60.19</u>	<u>\$ 61.31</u>	<u>\$ 62.03</u>

Positions	Total Budgeted Positions	1,194	1,305	1,357
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 Finance Officer: Alan Enzo email: alan.enzo@nashville.gov
 511 Oman Street 37203 Phone: 615-862-8400

40 Parks & Recreation-At a Glance

Organizational Structure



Programs

Community Outreach and Resource Development

Community Information and Outreach

Community Recreation

Organized Sports and Athletics
Recreation Center
Special Events

Facilities Management and Development

Greenways
Parks and Facilities Maintenance
Parks Usage Permits
Planning and Development

Metro Park Police

Metro Park Police

Natural and Cultural Resources

Arts and History
Natural Resources

Revenue Producing Recreation Enhancement

Hamilton Creek Marina
Harpeth Hills Golf
McCabe Golf
Parthenon
Shelby Golf
Sportsplex
Ted Rhodes Golf
Two Rivers Golf
VinnyLinks Golf
Warner Golf
Wave Country

Support Services

Executive Leadership
Finance and Accounting
Human Resources and Payroll
Non-allocated Financial Transactions
Safety Management

40 Parks & Recreation-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Maintenance Fees			
New Point of Sale system	GSD	\$64,000	Annual maintenance fee for new point of sale system that will increase efficiency and improve services to Parks' users
Kronos Time & Attendance system	GSD	14,600	Annual maintenance fee for Parks' implementation of Kronos to increase department efficiency
Park Police			
Staff Addition	GSD	195,500 2.00 FTEs	Two additional Park Police Officers to meet the needs of an expanded system
Celebrate Nashville			
Event costs	GSD	30,000	To increase the budget for the Celebrate Nashville event at Centennial Park which has grown over the years
Regional Community Center Openings			
Smith Springs Regional Community Center	GSD	303,700 15.77 FTEs	Staff and operations for the Smith Springs Regional Community Center opening in March 2018
Madison Regional Community Center	GSD	210,100 12.22 FTEs	Staff and operations for the Madison Regional Community Center opening in March 2018
Disabilities Program			
Staff Addition	GSD	66,100 0.96 FTE	Two additional part time Recreation Leaders for an expanded Disabilities Program
Landscaping Crew			
Additional staff and supplies	GSD	116,000 1.00 FTE	Additional landscaping supplies and one position for increased landscaping throughout the county
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(149,300)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	732,300	Supports the hiring and retention of a qualified workforce
Special Purpose Fund Adjustments			
Changes in special purpose funds	SPF**	(749,100)	Adjustment of special purpose funds to meet expected revenue; no impact on performance
General Services District Total		\$1,583,000 31.95 FTEs	
Special Purpose Funds Total		\$(749,100)	
TOTAL		\$833,900 31.95 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

40 Parks & Recreation-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	27,079,100	26,183,174	29,559,600	30,961,700	1,402,100	4.74%
OTHER SERVICES:						
Utilities	3,439,900	3,592,206	3,405,800	3,436,600	30,800	0.90%
Professional & Purchased Services	677,400	715,747	685,100	800,100	115,000	16.79%
Travel, Tuition, and Dues	49,500	61,856	58,100	58,000	(100)	-0.17%
Communications	349,800	275,447	349,100	349,100	0	0.00%
Repairs & Maintenance Services	322,200	236,930	260,700	262,500	1,800	0.69%
Internal Service Fees	1,855,700	1,846,732	1,948,300	1,799,000	(149,300)	-7.66%
Other Expenses	1,591,100	1,674,796	1,832,900	2,015,600	182,700	9.97%
TOTAL OTHER SERVICES	8,285,600	8,403,714	8,540,000	8,720,900	180,900	2.12%
TOTAL OPERATING EXPENSES	35,364,700	34,586,888	38,099,600	39,682,600	1,583,000	4.15%
TRANSFERS TO OTHER FUNDS/UNITS	281,600	202,816	282,300	282,300	0	0.00%
TOTAL EXPENSES & TRANSFERS	35,646,300	34,789,704	38,381,900	39,964,900	1,583,000	4.12%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	9,637,200	11,206,923	10,556,100	11,330,600	774,500	7.34%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	13,800	10,200	12,000	12,000	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	3,073	0	2,400	2,400	0.00%
TOTAL PROGRAM REVENUE	9,651,000	11,220,196	10,568,100	11,345,000	776,900	7.35%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	6,500	7,964	6,500	7,000	500	7.69%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	315,700	348,353	343,100	350,600	7,500	2.19%
TOTAL NON-PROGRAM REVENUE	322,200	356,317	349,600	357,600	8,000	2.29%
TRANSFERS FROM OTHER FUNDS/UNITS	660,000	746,525	660,000	685,000	25,000	3.79%
TOTAL REVENUE & TRANSFERS	10,633,200	12,323,038	11,577,700	12,387,600	809,900	7.00%
Expenditures Per Capita	\$53.28	\$52.00	\$56.54	\$58.39	\$1.85	3.27%

40 Parks & Recreation-Financial

Special Purpose Funds

	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	997,547	657,729	665,400	426,900	(238,500)	-35.84%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	41,614	11,812	35,900	9,800	(26,100)	-72.70%
Travel, Tuition, and Dues	36,956	32,263	30,000	16,900	(13,100)	-43.67%
Communications	6,300	105	5,800	5,800	0	0.00%
Repairs & Maintenance Services	18,147	5,552	18,100	0	(18,100)	-100.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	3,004,164	2,294,272	1,984,000	1,532,900	(451,100)	-22.74%
TOTAL OTHER SERVICES	3,107,181	2,344,004	2,073,800	1,565,400	(508,400)	-24.52%
TOTAL OPERATING EXPENSES	4,104,728	3,001,733	2,739,200	1,992,300	(746,900)	-27.27%
TRANSFERS TO OTHER FUNDS/UNITS	522,600	751,048	502,200	500,000	(2,200)	-0.44%
TOTAL EXPENSES & TRANSFERS	4,627,328	3,752,781	3,241,400	2,492,300	(749,100)	-23.11%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,636,200	2,025,433	1,795,000	1,819,800	24,800	1.38%
Federal (Direct & Pass Through)	1,316,300	1,038,990	17,400	0	(17,400)	-100.00%
State Direct	5,300	5,300	9,300	0	(9,300)	-100.00%
Other Government Agencies	13,600	0	0	0	0	0.00%
Other Program Revenue	492,300	543,721	405,000	274,900	(130,100)	-32.12%
TOTAL PROGRAM REVENUE	3,463,700	3,613,444	2,226,700	2,094,700	(132,000)	-5.93%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	42,534	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	46,400	19,423	47,800	49,200	1,400	2.93%
TOTAL NON-PROGRAM REVENUE	46,400	61,957	47,800	49,200	1,400	2.93%
TRANSFERS FROM OTHER FUNDS/UNITS	766,200	345,003	517,900	348,400	(169,500)	-32.73%
TOTAL REVENUE & TRANSFERS	4,276,300	4,020,404	2,792,400	2,492,300	(300,100)	-10.75%
Expenditures Per Capita	\$6.92	\$5.61	\$4.77	\$3.64	(\$1.13)	-23.69%

40 Parks & Recreation-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Assistant	ST09	07241	2	2.00	3	3.00	3	3.00	0	0.00
Administrative Specialist	ST11	07720	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 3	OR03	07244	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 4	OR05	07245	2	2.00	2	2.00	2	2.00	0	0.00
Application Technician 1	ST07	10100	3	2.75	1	0.75	1	0.75	0	0.00
Application Technician 2	ST08	10102	0	0.00	2	2.00	2	2.00	0	0.00
Aquatics Coordinator	ST09	06801	1	1.00	3	3.00	3	3.00	0	0.00
Automotive Mechanic	TG10	00680	1	1.00	1	1.00	1	1.00	0	0.00
Building & Grounds Electrician	TG12	01770	3	3.00	3	3.00	3	3.00	0	0.00
Building Maint Lead Mechanic	TL10	02230	3	3.00	2	2.00	2	2.00	0	0.00
Carpenter 1	TG10	00960	3	3.00	3	3.00	3	3.00	0	0.00
Concessions Clerk 1	ST04	06084	20	9.94	20	9.94	20	9.94	0	0.00
Concessions Clerk 2	ST05	06085	13	10.44	13	10.71	13	10.71	0	0.00
Custodial Service Asst Suprvisor	TS02	05450	1	1.00	1	1.00	1	1.00	0	0.00
Custodial Service Suprvisor	TS03	05460	4	4.00	4	4.00	4	4.00	0	0.00
Custodian	TG05	10832	24	24.00	29	29.00	29	29.00	0	0.00
Equipment & Supply Clerk 1	ST04	05010	0	0.00	1	0.48	1	0.48	0	0.00
Facilities Manager	OR05	06830	6	6.00	6	6.00	6	6.00	0	0.00
Facility Coordinator	ST11	07040	5	5.00	5	5.00	7	7.00	2	2.00
Finance Officer 2	OR03	10151	1	1.00	1	1.00	1	1.00	0	0.00
Finance Specialist	ST11	10153	1	1.00	1	1.00	1	1.00	0	0.00
Golf Course Assistant Manager	ST09	00451	4	4.00	4	4.00	4	4.00	0	0.00
Golf Course Manager	ST11	02280	3	3.00	3	3.00	3	3.00	0	0.00
Greenskeeper	TS07	10841	2	2.00	2	2.00	2	2.00	0	0.00
Info Sys Applications Analyst 3	OR05	07783	1	1.00	0	0.00	0	0.00	0	0.00
Info Sys Operations Analyst 3	OR05	10477	0	0.00	1	1.00	1	1.00	0	0.00
Maint & Repair Leader 1	TL07	07325	21	21.00	0	0.00	0	0.00	0	0.00
Maint & Repair Leader 2	TL09	07326	1	1.00	0	0.00	0	0.00	0	0.00
Maint & Repair Worker 1	TG03	02799	11	10.58	0	0.00	0	0.00	0	0.00
Maint & Repair Worker 2	TG04	07328	55	55.00	0	0.00	0	0.00	0	0.00
Maint & Repair District Suprvisor	TS11	07324	2	2.00	2	2.00	2	2.00	0	0.00
Maintenance & Repair Leader	TL09	10847	0	0.00	26	26.00	26	26.00	0	0.00
Maintenance & Repair Suprvisor	TS08	07327	12	12.00	13	13.00	13	13.00	0	0.00
Maintenance & Repair Worker	TG05	10848	0	0.00	70	69.58	71	70.58	1	1.00
Maintenance & Repair Worker Sr	TG07	10849	35	35.00	39	39.00	39	39.00	0	0.00
Masonry Worker	TG09	03020	3	3.00	3	3.00	3	3.00	0	0.00
Museum Coordinator	ST10	03190	2	2.00	2	2.00	2	2.00	0	0.00
Museum Gift Shop Manager	ST07	07745	1	1.00	1	1.00	1	1.00	0	0.00
Museum Manager	ST11	06848	1	1.00	1	1.00	1	1.00	0	0.00
Museum Specialist 2	ST07	03200	3	3.00	3	3.00	3	3.00	0	0.00
Naturalist 1	ST05	07334	1	0.48	1	0.48	1	0.48	0	0.00

40 Parks & Recreation-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Naturalist 2	ST07	07335	4	2.33	4	2.33	4	2.33	0	0.00
Naturalist 3	ST08	07336	5	5.00	5	5.00	5	5.00	0	0.00
Nature Center Manager	ST11	07337	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 1	ST04	10120	2	0.96	2	0.96	2	0.96	0	0.00
Office Support Rep 2	ST05	10121	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 3	ST06	10122	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Specialist 2	ST08	10124	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Specialist 1	ST07	10123	4	4.00	3	3.00	3	3.00	0	0.00
Painter 1	TG08	07341	2	2.00	2	2.00	2	2.00	0	0.00
Park Police 1	ST08	06525	6	3.96	6	3.96	8	5.96	2	2.00
Park Police 2	ST09	10127	13	13.00	13	13.00	13	13.00	0	0.00
Park Police Lieutenant	OR06	06853	1	1.00	1	1.00	1	1.00	0	0.00
Park Police Sergeant	ST11	06526	4	4.00	4	4.00	4	4.00	0	0.00
Parks & Recreation Asst Director	OR11	06553	1	1.00	1	1.00	1	1.00	0	0.00
Parks & Recreation Director	DP02	01610	1	1.00	1	1.00	1	1.00	0	0.00
Parks & Recreation Suprintendnt	OR07	06247	10	10.00	10	10.00	10	10.00	0	0.00
Part Time Worker 2	RP06	09101	31	12.15	30	11.67	30	11.67	0	0.00
Part Time Worker 3	RP10	09102	42	21.56	35	17.54	43	21.38	8	3.84
Part-time Wkr 4	RP11	10893	0	0.00	9	5.94	9	5.94	0	0.00
Plumber	TG11	03610	3	3.00	3	3.00	3	3.00	0	0.00
Program Coordinator	ST09	06034	29	29.00	29	29.00	34	34.00	5	5.00
Program Specialist 3	ST10	07380	1	1.00	1	1.00	1	1.00	0	0.00
Recreation Center Mgr	SR09	01320	1	1.00	0	0.00	0	0.00	0	0.00
Recreation Leader	ST07	06880	101	66.59	105	68.97	129	85.48	24	16.51
Seasonal Worker 2	RS04	09104	58	31.04	65	33.44	65	33.44	0	0.00
Seasonal Worker 3	RS10	09105	94	49.55	34	18.73	34	18.73	0	0.00
Seasonal Worker 4	RL08	09106	74	15.14	152	30.46	162	32.06	10	1.60
Seasonal Worker 5			4	1.00	0	0.00	0	0.00	0	0.00
Seasonal Worker 6	RS11	10894	0	0.00	61	31.30	61	31.30	0	0.00
Seasonal Worker 7	RL10	10895	0	0.00	4	1.08	4	1.08	0	0.00
Seasonal/Part-time/Temporary	NS	09020	296	3.92	296	3.92	296	3.92	0	0.00
Special Programs Coordinator	ST10	05923	4	4.00	4	4.00	4	4.00	0	0.00
Special Projects Manager	OR11	07762	7	7.00	7	7.00	7	7.00	0	0.00
Specialized Skills Instructor	ST08	00220	14	11.11	14	11.11	14	11.11	0	0.00
Specialized Skills Supervisor	ST10	06892	3	3.00	4	4.00	4	4.00	0	0.00
Sports Official	NS	09108	65	3.05	65	9.38	65	9.38	0	0.00
Sports Scorer	NS	09110	20	0.67	20	0.67	20	0.67	0	0.00
Technical Specialist 1	OR04	07756	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			1,163	561.22	1,274	609.40	1,326	641.35	52	31.95
Parks Special Projects 30801										
Recreation Leader	ST07	06880	1	0.48	1	0.48	1	0.48	0	0.00

40 Parks & Recreation-Financial

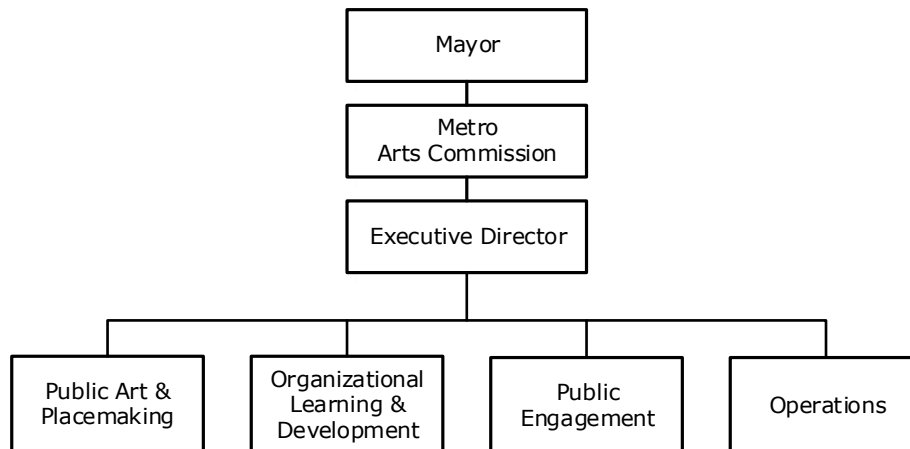
<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY2018 Budgeted</u>		<u>FY17 - FY18 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Seasonal/Part-time/Temporary	NS	09020	4	2.64	4	2.64	4	2.64	0	0.00
Total Positions & FTE			5	3.12	5	3.12	5	3.12	0	0.00
PAR Parks Dept Grant Fund 32300										
Maintenance & Repair Worker	TG05	10848	10	1.75	10	1.75	10	1.75	0	0.00
Naturalist 1	ST05	07334	2	0.80	2	0.80	2	0.80	0	0.00
Office Support Specialist 2	ST08	10124	1	1.00	1	1.00	1	1.00	0	0.00
Part Time Worker 3	RP10	09102	4	0.22	4	0.16	4	0.16	0	0.00
Recreation Leader	ST07	06880	4	1.80	4	1.80	4	1.80	0	0.00
Special Projects Manager	OR11	07762	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			22	6.57	22	6.51	22	6.51	0	0.00
PAR Parks Master Plan 33000										
Application Technician 2	ST08	10102	1	1.00	1	1.00	1	1.00	0	0.00
Engineer Technician Senior	ST10	10836	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Manager	OR11	07762	1	1.00	1	1.00	1	1.00	0	0.00
Technical Specialist 1	OR04	07756	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			4	4.00	4	4.00	4	4.00	0	0.00
Department Totals			1,194	574.91	1,305	623.03	1,357	654.98	52	31.95

41 Metro Arts Commission-At a Glance

Mission		Drive an EQUITABLE and VIBRANT Community through the Arts.		
Budget Summary		2015-16	2016-17	2017-18
Expenditures and Transfers:				
GSD General Fund		\$ 2,670,300	\$ 3,130,600	\$ 3,652,300
Special Purpose Fund		161,100	177,300	85,000
Total Expenditures and Transfers		<u>\$ 2,831,400</u>	<u>\$ 3,307,900</u>	<u>\$ 3,737,300</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees		\$ 17,500	\$ 0	\$ 0
Other Governments and Agencies		99,100	177,300	85,000
Other Program Revenue		0	0	0
Total Program Revenue		<u>\$ 116,600</u>	<u>\$ 177,300</u>	<u>\$ 85,000</u>
Non-program Revenue		0	0	0
Transfers From Other Funds and Units		0	0	0
Total Revenues		<u>\$ 116,600</u>	<u>\$ 177,300</u>	<u>\$ 85,000</u>
Expenditures Per Capita		<u>\$ 4.23</u>	<u>\$ 4.87</u>	<u>\$ 5.46</u>
Positions	Total Budgeted Positions	10	11	11
Contacts	Executive Director: Jennifer Cole		email: jennifer.cole@nashville.gov	
	Financial Manager: Ian Myers		email: ian.myers@nashville.gov	
	800 Second Avenue South, 4th Floor 37210		Phone: 615-862-6720	

41 Metro Arts Commission-At a Glance

Organizational Structure



Programs

Community Engagement

Artober Development
Non-allocated Financial Transactions

Grants Coordination

Metro Arts Grants

Public Art

Public Art Projects and Artist Development

41 Metro Arts Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Metro Arts Grants Improvement			
External Agency Support Increase	GSD	\$275,000	Additional funding for grants that support operations, youth and access, as well as new capacity category for improvements such as measurement, capitalization and race equity in Nashville cultural organizations
Neighborhood Projects Improvement			
Temporary Public Art Projects and THRIVE Program Increase	GSD	225,000	Additional funding to support implementation of recommendations in the Public Art Community Investment Plan, and to meet neighborhood demand for public art & creative place making projects
Arts Commission Grant Fund Adjustments			
Funding Adjustments	SPF**	(92,300)	Reduction of expired grant funding and establishment of National Endowment for the Arts FY18 grant funding, with limited impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(200)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	21,900	Supports the hiring and retention of a qualified workforce
General Services District Total		\$521,700	
Special Purpose Funds Total		\$(92,300)	
TOTAL		\$429,400	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

41 Metro Arts Commission-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	552,300	506,958	658,800	680,700	21,900	3.32%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	139,300	123,718	189,500	391,800	202,300	106.75%
Travel, Tuition, and Dues	12,600	16,239	14,100	32,800	18,700	132.62%
Communications	14,700	15,571	15,100	15,800	700	4.64%
Repairs & Maintenance Services	0	2,299	15,000	16,000	1,000	6.67%
Internal Service Fees	29,400	29,400	33,200	33,000	(200)	-0.60%
Other Expenses	1,922,000	1,919,413	2,204,900	2,482,200	277,300	12.58%
TOTAL OTHER SERVICES	2,118,000	2,106,640	2,471,800	2,971,600	499,800	20.22%
TOTAL OPERATING EXPENSES	2,670,300	2,613,598	3,130,600	3,652,300	521,700	16.66%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,670,300	2,613,598	3,130,600	3,652,300	521,700	16.66%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	7,500	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	7,500	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	7,500	0	0	0	0	0.00%
Expenditures Per Capita	\$3.99	\$3.91	\$4.61	\$5.34	\$0.73	15.84%

41 Metro Arts Commission-Financial

Special Purpose Funds						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	5,200	5,188	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	127,300	103,916	147,900	85,000	(62,900)	-42.53%
Travel, Tuition, and Dues	2,500	1,202	0	0	0	0.00%
Communications	900	1,191	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	25,200	25,160	29,400	0	(29,400)	-100.00%
TOTAL OTHER SERVICES	155,900	131,469	177,300	85,000	(92,300)	-52.06%
TOTAL OPERATING EXPENSES	161,100	136,657	177,300	85,000	(92,300)	-52.06%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	161,100	136,657	177,300	85,000	(92,300)	-52.06%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	10,000	10,000	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	75,000	85,000	10,000	13.33%
State Direct	99,100	113,500	102,300	0	(102,300)	-100.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	109,100	123,500	177,300	85,000	(92,300)	-52.06%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	109,100	123,500	177,300	85,000	(92,300)	-52.06%
Expenditures Per Capita	\$0.24	\$0.20	\$0.26	\$0.12	(\$0.14)	-53.85%

41 Metro Arts Commission-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Admin Svcs Mgr	OR07	07242	1	1.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 3	OR03	07244	1	1.25	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	OR05	07245	1	1.00	1	1.25	1	1.25	0	0.00
Arts Commission Exec Dir	DP01	06650	1	1.00	1	1.00	1	1.00	0	0.00
Finance Spec	OR04	10153	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Spec 1	ST07	10123	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 1	ST06	07378	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE			7	7.25	7	7.25	7	7.25	0	0.00
GSD FY10 Capital Projects Fund 40009										
Admin Svcs Mgr	OR07	07242	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	OR01	07243	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	OR03	07244	1	0.75	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 4	OR05	07245	1	1.00	2	1.75	2	1.75	0	0.00
Total Positions & FTE			3	2.75	4	3.75	4	3.75	0	0.00
Department Totals			10	10.00	11	11.00	11	11.00	0	0.00

61 Municipal Auditorium-At a Glance

Mission The mission of the Nashville Municipal Auditorium is to provide multipurpose venue and event coordination products to the citizens of Nashville so that they can experience a positive economic impact through a variety of public and private events.

Budget Summary

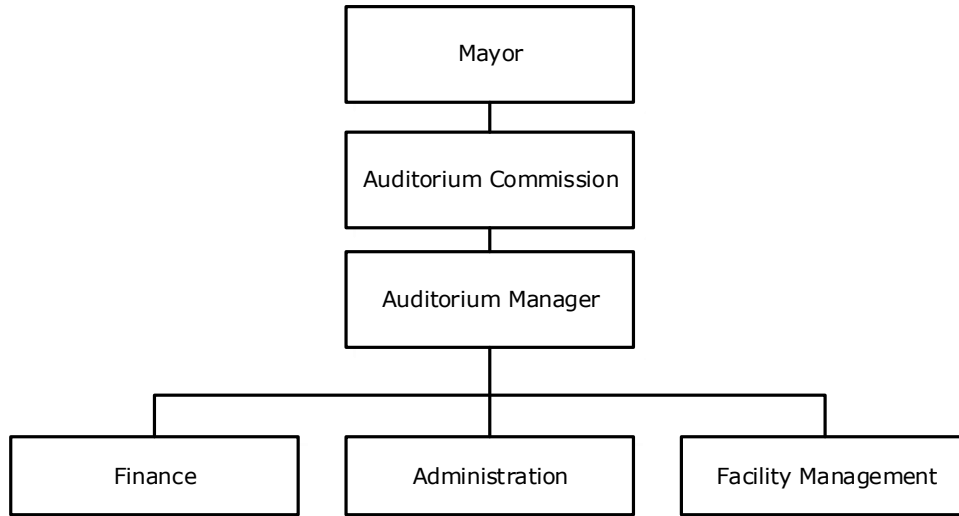
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
Special Purpose Fund	\$ 1,725,400	\$ 1,940,000	\$ 1,873,200
Total Expenditures and Transfers	<u>\$ 1,725,400</u>	<u>\$ 1,940,000</u>	<u>\$ 1,873,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,493,200	\$ 1,508,200	\$ 1,523,200
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 1,493,200</u>	<u>\$ 1,508,200</u>	<u>\$ 1,523,200</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	444,500	400,000	0
Total Revenues	<u>\$ 1,937,700</u>	<u>\$ 1,908,200</u>	<u>\$ 1,523,200</u>
Expenditures Per Capita	\$ 2.58	\$ 2.86	\$ 2.74

Positions	Total Budgeted Positions	9	9	9
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Contacts	Auditorium Manager: Bob Skoney	email: bob.skoney@nashville.gov
	417 4th Avenue North 37201	Phone: 615-862-6390

61 Municipal Auditorium-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Operations

Administration

61 Municipal Auditorium-Financial

Recommendation			Impact
Administrative Operations			
Various Expenses	SPF**	\$(67,800)	Expense reduction to meet expected revenue supported by subsidy; no impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	SPF	2,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	(1,000)	No impact on performance
Special Purpose Funds Total		\$(66,800)	
TOTAL		\$(66,800)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

61 Municipal Auditorium-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	716,800	708,326	774,300	774,300	0	0.00%
OTHER SERVICES:						
Utilities	367,300	432,821	463,200	443,600	(19,600)	-4.23%
Professional & Purchased Services	299,700	379,187	398,300	350,200	(48,100)	-12.08%
Travel, Tuition, and Dues	13,600	10,230	11,800	11,700	(100)	-0.85%
Communications	20,200	13,849	12,000	14,100	2,100	17.50%
Repairs & Maintenance Services	54,400	57,291	56,900	56,900	0	0.00%
Internal Service Fees	21,900	21,654	25,500	27,500	2,000	7.84%
Other Expenses	104,900	360,953	105,600	103,500	(2,100)	-1.99%
TOTAL OTHER SERVICES	882,000	1,275,985	1,073,300	1,007,500	(65,800)	-6.13%
TOTAL OPERATING EXPENSES	1,598,800	1,984,311	1,847,600	1,781,800	(65,800)	-3.56%
TRANSFERS TO OTHER FUNDS/UNITS	126,600	126,600	92,400	91,400	(1,000)	-1.08%
TOTAL EXPENSES & TRANSFERS	1,725,400	2,110,911	1,940,000	1,873,200	(66,800)	-3.44%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,493,200	1,508,738	1,508,200	1,523,200	15,000	0.99%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,493,200	1,508,738	1,508,200	1,523,200	15,000	0.99%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	229	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	229	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	444,500	1,522,306	400,000	0	(400,000)	-100.00%
TOTAL REVENUE & TRANSFERS	1,937,700	3,031,273	1,908,200	1,523,200	(385,000)	-20.18%
Expenditures Per Capita	\$2.58	\$3.15	\$2.86	\$2.74	(\$0.12)	-4.20%

61 Municipal Auditorium-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Municipal Auditorium 60161										
Administrative Services Officer 2	OR01	07243	0	0.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 3	OR03	07244	2	2.00	2	2.00	2	2.00	0	0.00
Application Technician 1	ST07	10100	1	1.00	0	0.00	0	0.00	0	0.00
Auditorium Manager	DP01	00660	1	1.00	1	1.00	1	1.00	0	0.00
Building Maintenance Mechanic	TG08	02220	2	2.00	2	2.00	2	2.00	0	0.00
Building Maintenance Supervisor	TS11	07256	0	0.00	1	1.00	1	1.00	0	0.00
Building Maintenance Worker	TG05	07257	1	1.00	0	0.00	0	0.00	0	0.00
Event Set Up Leader	TL07	06075	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	OR05	10152	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			9	9.00	9	9.00	9	9.00	0	0.00
Department Totals			9	9.00	9	9.00	9	9.00	0	0.00

64 Metro Sports Authority-At a Glance

Mission The Mission of the Sports Authority is to acquire, improve, repair, operate and maintain professional sports facilities and their surrounding campuses in Metro Davidson County, within the provisions of governing contracts.

Budget Summary

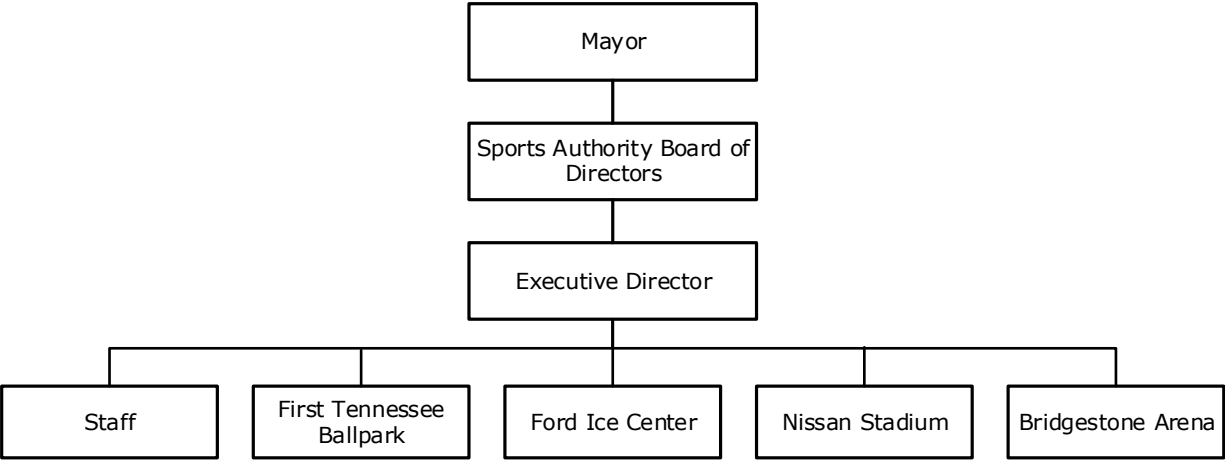
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 730,600	\$ 832,600	\$ 859,100
Special Purpose Fund	730,600	871,800	859,100
Total Expenditures and Transfers	\$ 1,461,200	\$ 1,704,400	\$ 1,718,200
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	730,600	832,600	859,100
Other Program Revenue	0	39,200	0
Total Program Revenue	\$ 730,600	\$ 871,800	\$ 859,100
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 730,600	\$ 871,800	\$ 859,100
Expenditures Per Capita	\$ 2.18	\$ 2.51	\$ 2.51

Positions	Total Budgeted Positions	2	3	3
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Contacts	Executive Director: Monica Clayton-Fawknottson	email: monica.fawknottson@nashville.gov
	730 Second Avenue South, Suite 103 37210	Phone: 615-880-1021

64 Metro Sports Authority-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Facilities Management

Facilities Management

64 Metro Sports Authority-Financial

Recommendation			Impact
Utilities			
Stormwater	GSD	\$26,500	Continue to provide Stormwater services
Administrative Operations			
Various Expenses	GSD	(3,500)	No impact on performance
Special Purpose Fund Adjustments			
Changes in Special Purpose Funds	SPF**	(12,700)	Adjustment of special purpose funds to meet expected revenue; with no impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	3,500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
General Services District Total		\$26,500	
Special Purpose Funds Total		\$(12,700)	
TOTAL		\$13,800	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

64 Metro Sports Authority-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	730,600	730,600	832,600	859,100	26,500	3.18%
TOTAL OTHER SERVICES	730,600	730,600	832,600	859,100	26,500	3.18%
TOTAL OPERATING EXPENSES	730,600	730,600	832,600	859,100	26,500	3.18%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	730,600	730,600	832,600	859,100	26,500	3.18%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$1.09	\$1.09	\$1.23	\$1.26	\$0.03	2.44%

64 Metro Sports Authority-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	233,400	168,054	294,500	294,500	0	0.00%
OTHER SERVICES:						
Utilities	12,500	12,566	12,600	39,100	26,500	210.32%
Professional & Purchased Services	500	21,956	500	0	(500)	-100.00%
Travel, Tuition, and Dues	6,000	282	4,800	3,100	(1,700)	-35.42%
Communications	4,300	4,194	4,700	5,300	600	12.77%
Repairs & Maintenance Services	2,000	0	1,000	200	(800)	-80.00%
Internal Service Fees	15,300	15,073	18,200	21,700	3,500	19.23%
Other Expenses	456,600	564,459	535,500	495,200	(40,300)	-7.53%
TOTAL OTHER SERVICES	497,200	618,530	577,300	564,600	(12,700)	-2.20%
TOTAL OPERATING EXPENSES	730,600	786,584	871,800	859,100	(12,700)	-1.46%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	730,600	786,584	871,800	859,100	(12,700)	-1.46%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	730,600	730,600	832,600	859,100	26,500	3.18%
Other Program Revenue	0	127,118	39,200	0	(39,200)	-100.00%
TOTAL PROGRAM REVENUE	730,600	857,718	871,800	859,100	(12,700)	-1.46%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	1	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	1	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	730,600	857,719	871,800	859,100	(12,700)	-1.46%
Expenditures Per Capita	\$1.09	\$1.18	\$1.28	\$1.26	\$0.02	-1.56%

64 Metro Sports Authority-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
SPA Sports Authority - CU 60008										
Administrative Services Officer 2	OR01	07243	0	0.00	2	2.00	2	2.00	0	0.00
Administrative Services Officer 3	OR03	07244	1	1.00	0	0.00	0	0.00	0	0.00
Sports Authority Exec Director		07971	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			2	2.00	3	3.00	3	3.00	0	0.00
Department Totals			2	2.00	3	3.00	3	3.00	0	0.00

60 Farmers' Market-At a Glance

Mission The mission of the Farmers' Market is to promote the Farmers' Market and provide retail space and educational products to regional farmers, local food producers and retail entrepreneurs so they can supply the highest quality products for the Nashville and regional shopping community.

Budget Summary

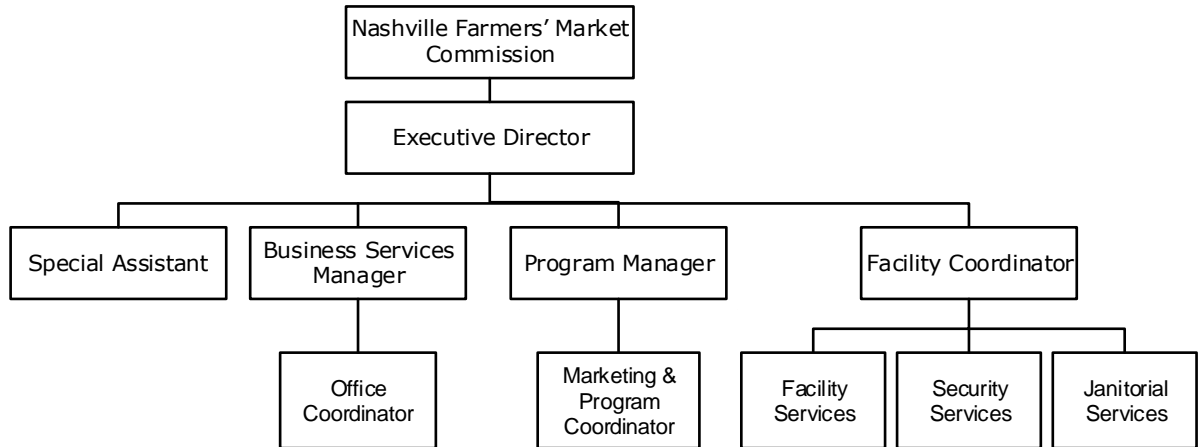
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
Special Purpose Fund	\$ 1,732,900	\$ 1,952,700	\$ 1,952,700
Total Expenditures and Transfers	<u>\$ 1,732,900</u>	<u>\$ 1,952,700</u>	<u>\$ 1,952,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,601,600	\$ 925,700	\$ 1,237,000
Other Governments and Agencies	10,000	0	1,000
Other Program Revenue	121,300	27,000	0
Total Program Revenue	<u>\$ 1,732,900</u>	<u>\$ 952,700</u>	<u>\$ 1,238,000</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	1,000,000	0
Total Revenues	<u>\$ 1,732,900</u>	<u>\$ 1,952,700</u>	<u>\$ 1,238,000</u>
Expenditures Per Capita	\$ 2.59	\$ 2.88	\$ 2.85

Positions	Total Budgeted Positions	7	8	8
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Contacts	Farmers' Market Board Chair: Frank Cardenas	email: frank@fedlogicgroup.com
	Executive Director: Tasha Kennard	email: tasha.kennard@nashville.gov
	900 Rosa L. Parks Blvd. 37208	Phone: 615-880-2001

60 Farmers' Market-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Facility Management

Facility Management

Marketing Service

Marketing Service

Special Events and Grow Local Kitchen

Special Events and Grow Local Kitchen

60 Farmers' Market-Financial

Recommendation			Impact
Administrative Operations			
Other Licenses and Fees	SPF**	\$(6,800)	Expense adjustment based on anticipated revenue; no impact on performance
Non-allocated Financial Transactions			
Internal Service Charges*	SPF	(600)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	7,400	No impact on performance
Special Purpose Funds Total		\$0	
TOTAL		\$0	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

60 Farmers' Market-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	530,900	354,239	569,400	569,400	0	0.00%
OTHER SERVICES:						
Utilities	268,400	290,441	268,400	268,400	0	0.00%
Professional & Purchased Services	533,200	577,691	603,200	607,700	4,500	0.75%
Travel, Tuition, and Dues	1,000	595	7,300	7,300	0	0.00%
Communications	85,300	48,069	85,300	90,600	5,300	6.21%
Repairs & Maintenance Services	179,500	292,739	178,600	178,600	0	0.00%
Internal Service Fees	23,300	23,028	44,200	43,600	(600)	-1.36%
Other Expenses	27,900	328,934	116,100	99,500	(16,600)	-14.30%
TOTAL OTHER SERVICES	1,118,600	1,561,497	1,303,100	1,295,700	(7,400)	-0.57%
TOTAL OPERATING EXPENSES	1,649,500	1,915,736	1,872,500	1,865,100	(7,400)	-0.40%
TRANSFERS TO OTHER FUNDS/UNITS	83,400	83,400	80,200	87,600	7,400	9.23%
TOTAL EXPENSES & TRANSFERS	1,732,900	1,999,136	1,952,700	1,952,700	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,601,600	956,684	925,700	1,237,000	311,300	33.63%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	10,000	4,997	0	1,000	1,000	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	121,300	1,000,277	27,000	0	(27,000)	-100.00%
TOTAL PROGRAM REVENUE	1,732,900	1,961,958	952,700	1,238,000	285,300	29.95%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	862,194	1,000,000	0	(1,000,000)	-100.00%
TOTAL REVENUE & TRANSFERS	1,732,900	2,824,152	1,952,700	1,238,000	(714,700)	-36.60%
Expenditures Per Capita	\$2.59	\$2.99	\$2.88	\$2.85	(\$0.03)	-1.04%

60 Farmers' Market-Financial

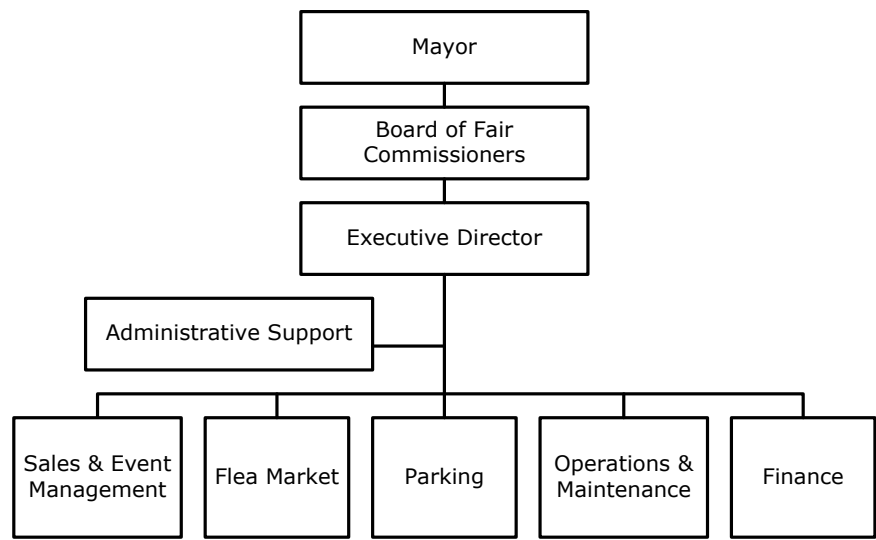
Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Farmers Market 60152										
Administrative Services Officer 1	ST06	02660	1	1.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 2	OR01	07243	0	0.00	1	1.00	1	1.00	0	0.00
Administrative Services Officer 4	OR05	07245	2	2.00	1	1.00	1	1.00	0	0.00
Dir Of Farm Mkt		07112	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	0	0.00	1	1.00	1	1.00	0	0.00
Maintenance & Repair Leader 2	TL09	10847	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep 2	ST05	10121	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep 3	ST06	10122	0	0.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-Time/Temporary		09020	0	0.00	1	0.48	1	0.48	0	0.00
Special Programs Coordinator	ST10	05923	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			7	7.00	8	7.48	8	7.48	0	0.00
Department Totals			7	7.00	8	7.48	8	7.48	0	0.00

62 Board of Fair Commissioners-At a Glance

Mission		Connecting our community with events.		
Budget Summary		2015-16	2016-17	2017-18
Expenditures and Transfers:				
Special Purpose Fund		\$ 3,442,200	\$ 3,564,500	\$ 3,290,300
Total Expenditures and Transfers		\$ 3,442,200	\$ 3,564,500	\$ 3,290,300
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees		\$ 3,267,100	\$ 3,564,500	\$ 3,032,200
Other Governments and Agencies		0	0	0
Other Program Revenue		0	0	0
Total Program Revenue		\$ 3,267,100	\$ 3,564,500	\$ 3,032,200
Non-program Revenue		0	0	0
Transfers From Other Funds and Units		0	0	0
Total Revenues		\$ 3,267,100	\$ 3,564,500	\$ 3,032,200
Expenditures Per Capita		\$ 5.14	\$ 5.25	\$ 4.81
Positions				
Total Budgeted Positions		119	120	120
Contacts				
Director: Laura Schloesser		email: laura.schloesser@nashville.gov		
Financial Manager: Douglas Peters		email: douglas.peters@nashville.gov		
500 Wedgewood Avenue				
Post Office Box 40208 37204		Phone: 615-862-8980		

62 Board of Fair Commissioners-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Corporate Sales

Corporate Sales

62 Board of Fair Commissioners-Financial

Recommendation		Impact	
Supplemental Appropriation			
Non-Recurring Expense	SPF**	\$(274,200)	Reduction to previous year’s operating budget with no impact on performance
Administrative Operations			
Various Expenses	SPF	(66,300)	Expense adjustment based on anticipated revenue
Non-allocated Financial Transactions			
Internal Service Charges*	SPF	(7,000)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	76,100	No impact on performance
IOD	SPF	(2,800)	Charges that fund medical payments for employees who are injured in line-of-duty
Special Purpose Funds Total		\$(274,200)	
TOTAL		\$(274,200)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

62 Board of Fair Commissioners-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,582,800	1,448,618	1,584,900	1,557,600	(27,300)	-1.72%
OTHER SERVICES:						
Utilities	643,500	664,727	689,400	647,200	(42,200)	-6.12%
Professional & Purchased Services	384,100	503,301	432,200	294,600	(137,600)	-31.84%
Travel, Tuition, and Dues	0	2,803	700	700	0	0.00%
Communications	123,300	129,352	121,000	70,000	(51,000)	-42.15%
Repairs & Maintenance Services	291,200	140,784	162,700	150,500	(12,200)	-7.50%
Internal Service Fees	50,800	48,700	81,900	74,900	(7,000)	-8.55%
Other Expenses	251,400	704,162	326,300	253,300	(73,000)	-22.37%
TOTAL OTHER SERVICES	1,744,300	2,193,829	1,814,200	1,491,200	(323,000)	-17.80%
TOTAL OPERATING EXPENSES	3,327,100	3,642,447	3,399,100	3,048,800	(350,300)	-10.31%
TRANSFERS TO OTHER FUNDS/UNITS	115,100	115,100	165,400	241,500	76,100	46.01%
TOTAL EXPENSES & TRANSFERS	3,442,200	3,757,547	3,564,500	3,290,300	(274,200)	-7.69%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	3,267,100	3,290,174	3,564,500	3,032,200	(532,300)	-14.93%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	3,267,100	3,290,174	3,564,500	3,032,200	(532,300)	-14.93%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	72,952	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	3,267,100	3,363,126	3,564,500	3,032,200	(532,300)	-14.93%
Expenditures Per Capita	\$5.14	\$5.62	\$5.25	\$4.81	(\$0.44)	-8.38%

62 Board of Fair Commissioners-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
State Fair 60156										
Administrative Specialist	ST11	07720	1	1.00	1	1.00	1	1.00	0	0.00
Building Maintenance Leader	TG06	07255	0	0.00	1	1.00	1	1.00	0	0.00
Building Maintenance Superintendent	TS13	00842	0	0.00	1	1.00	1	1.00	0	0.00
Building Maintenance Supervisor	TS11	07256	1	1.00	0	0.00	0	0.00	0	0.00
Communications & Public Rel Co	N/A	N/A	1	1.00	0	0.00	0	0.00	0	0.00
Facility Coordinator	ST11	07040	1	1.00	0	0.00	0	0.00	0	0.00
Fair Director	DP01	01980	1	1.00	1	1.00	1	1.00	0	0.00
Finance Administrator	OR07	10108	1	1.00	1	1.00	1	1.00	0	0.00
Maintenance & Repair Leader	TL09	10847	1	1.00	1	1.00	1	1.00	0	0.00
Maintenance & Repair Worker	TG05	10848	10	10.00	8	8.00	8	8.00	0	0.00
Office Support Manager	ST09	10119	0	0.00	1	1.00	1	1.00	0	0.00
Office Support Rep 1	ST04	10120	1	1.00	3	2.42	3	2.42	0	0.00
Office Support Rep 3	ST06	10122	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Specialist 1	ST07	10123	1	1.00	2	1.48	2	1.48	0	0.00
Program Manager 1	OR04	07376	0	0.00	1	1.00	1	1.00	0	0.00
Program Manager 2	OR05	07377	1	1.00	0	0.00	0	0.00	0	0.00
Program Specialist 2	ST08	07379	0	0.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary		09020	97	6.63	96	6.15	96	6.15	0	0.00
Special Projects Manager	OR11	07762	1	0.48	1	0.48	1	0.48	0	0.00
Total Positions & FTE			119	28.11	120	28.53	120	28.53	0	0.00
Department Totals			119	28.11	120	28.53	120	28.53	0	0.00

60271 Convention Center Authority-At a Glance

Mission The mission of the Music City Center is to create significant economic benefits for the citizens of the greater Nashville region by attracting local and national events while focusing on community inclusion, sustainability, and exceptional customer service delivered by our talented team members.			
Budget Summary			
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
Special Purpose Fund	\$ 32,752,000	\$ 35,402,900	\$ 38,417,800
Total Expenditures and Transfers	\$ 32,752,000	\$ 35,402,900	\$ 38,417,800
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 28,057,800	\$ 32,181,300	\$ 35,449,100
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 28,057,800	\$ 32,181,300	\$ 35,449,100
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	4,694,200	3,221,600	2,968,700
Total Revenues	\$ 32,752,000	\$ 35,402,900	\$ 38,417,800
Expenditures Per Capita	\$ 49.00	\$ 52.15	\$ 56.13
Positions Total Budgeted Positions	162	168	168
Contacts CEO: Charles Starks email: charles.starks@nashvillemcc.com Director of Finance & Administration: Heidi Runion email: heidi.runion@nashvillemcc.com Music City Center, 201 Fifth Avenue S. 37203 Phone: 615-401-1400			

This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council.

Overview

The Music City Center is Nashville's new convention center located in the heart of downtown. The 2.1 million square foot building sits just south of Broadway between 5th Avenue and 8th Avenue and features a 353,143 square foot exhibit hall with 32 loading docks to provide easy access for convention planners. The LEED Gold certified facility includes a 57,500 square foot Karl F. Dean Grand Ballroom, the largest grand ballroom in the state, along with the 18,000 square foot Davidson Ballroom. It also offers 90,000 square feet of meeting space, over 100 pieces of public art and a three-level parking garage with spaces for about 1,800 cars. At its tallest point, the building is 150 feet high and overlooks the Country Music Hall of Fame and Bridgestone Arena.

Visited by 600,000 annually, the Music City Center strives to serve the community by bringing meetings and conventions to Nashville. During the first two years of operation, the Music City Center saw record attendance, tourist traffic, tax revenue and hotel occupancy and since opening in May 2013, has generated over \$875 million in economic impact. With the ability to compete for about 75 percent of nation's convention market, the Music City Center plans to make sure that growth continues and will continue to work towards attracting business and convention travelers to Nashville.

65 Water & Sewer Services Fund-At a Glance

Mission We supply, treat, manage, and protect our water resources in a sustainable manner for the benefit of all who live, work and play in our community.

Budget Summary

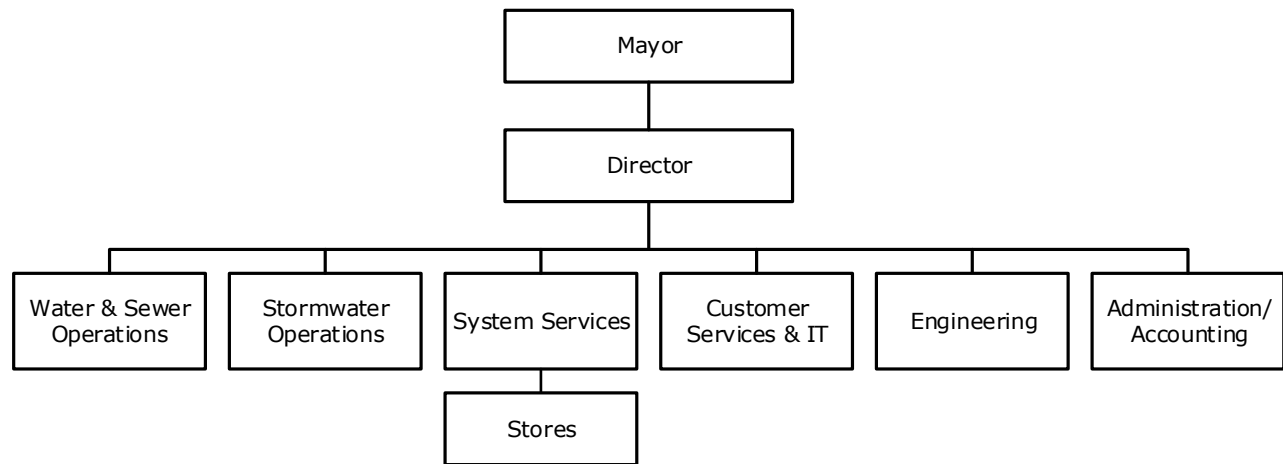
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
Water & Sewer Operating	\$ 119,176,900	\$ 119,176,900	\$ 128,411,200
Water & Sewer Debt	62,488,400	62,487,400	69,614,600
Operating Reserve	0	0	369,400
Water & Sewer Extension	39,725,700	51,400,700	35,733,800
Stormwater Funds	14,443,200	18,443,200	34,622,200
Total Expenditures and Transfers	\$ 235,834,200	\$ 251,508,200	\$ 268,751,200
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 27,112,200	\$ 34,529,200	\$ 54,708,200
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 27,112,200	\$ 34,529,200	\$ 54,708,200
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	208,722,000	212,979,000	214,043,000
Total Revenues	\$ 235,834,200	\$ 247,508,200	\$ 268,751,200
Expenditures Per Capita	\$ 352.47	\$ 370.47	\$ 392.68

Positions	Total Budgeted Positions	818	818	822
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Contacts	Director: Scott Potter	email: scott.potter@nashville.gov
	Financial Manager: Amanda Deaton-Moyer	email: amanda.deaton-moyer@nashville.gov
	1600 2 nd Avenue North 37208	Phone: 615-862-4505

65 Water & Sewer Services Fund-At a Glance

Organizational Structure



Programs

Administration

- Executive Leadership
- Finance
- Human Resources
- IT Applications Support
- Non-allocated Financial Transactions
- Operations Administration
- Procurement

Customer Service

- Billing and Collections
- Field Activities
- Lobby and Cash
- Meter Reading
- Permits and Customer Connections
- Phone Center

Distribution and Collection

- Planning
- Sewer Maintenance
- Water Maintenance

Engineering

- Contract Administration
- Design and Development Review
- Inspection
- System Improvements and Planning

Stormwater

- Development Review and Permitting
- Master Planning
- Remedial Maintenance
- Routine Maintenance
- Water Quality

Wastewater Operations

- Collection Facilities Operations and Maintenance
- Laboratory Compliance
- Plant Maintenance
- Security
- Wastewater Treatment Plant Operation

Water Operations

- Distribution Facilities Operations and Maintenance
- Laboratory Compliance
- Plant Maintenance
- Security
- Water Treatment Plant Operation

65 Water & Sewer Services Fund-At a Glance

Budget Changes and Impact Highlights

Recommendation				Impact
Water & Sewer Operations				
Administrative Expenses		SPF**	\$9,141,400	Continue to deliver wastewater treatment and water distribution management
Stormwater Operations				
Administrative Expenses		SPF	16,197,900 4.00 FTEs	Continue to provide Stormwater services
Non-allocated Financial Transactions				
Internal Service Charges*	Water & Sewer	SPF	459,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
	Stormwater	SPF	27,900	
LOCAP Adjustments	Water & Sewer	SPF	(351,800)	No impact on performance
	Stormwater	SPF	(46,800)	
IOD Adjustments	Water & Sewer	SPF	(14,300)	To ensure a safe workplace for employees
Water & Sewer Operations Fund Total			\$9,234,300	
Stormwater Operations Fund Total			\$16,179,000 4.00 FTEs	
Extension & Replacement Fund Total			\$(15,666,900)	
Debt Service Fund Total			\$7,127,200	
Operating Reserve Fund Total			\$369,400	
TOTAL Special Purpose Funds			\$17,243,000 4.00 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

65 Water & Sewer Services Fund-Financial

W & S Operating Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	48,817,300	46,124,011	48,827,800	50,026,200	1,198,400	2.45%
OTHER SERVICES:						
Utilities	22,983,000	19,836,240	21,969,700	21,424,400	(545,300)	-2.48%
Professional & Purchased Services	6,745,500	8,375,429	6,597,300	7,408,600	811,300	12.30%
Travel, Tuition, and Dues	476,200	280,630	476,800	473,500	(3,300)	-0.69%
Communications	1,812,200	1,850,484	1,725,600	1,796,100	70,500	4.09%
Repairs & Maintenance Services	6,004,000	10,092,135	5,971,800	9,890,100	3,918,300	65.61%
Internal Service Fees	3,606,100	3,556,652	4,118,800	4,577,800	459,000	11.14%
Other Expenses	18,936,100	20,228,594	19,126,900	20,804,100	1,677,200	8.77%
TOTAL OTHER SERVICES	60,563,100	64,220,164	59,986,900	66,374,600	6,387,700	10.65%
TOTAL OPERATING EXPENSES	109,380,400	110,344,175	108,814,700	116,400,800	7,586,100	6.97%
TRANSFERS TO OTHER FUNDS/UNITS	9,796,500	10,360,289	10,362,200	12,010,400	1,648,200	15.91%
TOTAL EXPENSES & TRANSFERS	119,176,900	120,704,464	119,176,900	128,411,200	9,234,300	7.75%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	119,176,900	119,176,900	119,176,900	128,411,200	9,234,300	7.75%
TOTAL REVENUE & TRANSFERS	119,176,900	119,176,900	119,176,900	128,411,200	9,234,300	7.75%
Expenditures Per Capita	\$178.12	\$180.40	\$175.55	\$187.62	\$12.07	6.88%

65 Water & Sewer Services Fund-Financial

W & S Debt Service Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	62,488,400	34,537,292	62,487,400	69,614,600	7,127,200	11.41%
TOTAL OTHER SERVICES	62,488,400	34,537,292	62,487,400	69,614,600	7,127,200	11.41%
TOTAL OPERATING EXPENSES	62,488,400	34,537,292	62,487,400	69,614,600	7,127,200	11.41%
TRANSFERS TO OTHER FUNDS/UNITS	0	5,481,913	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	62,488,400	40,019,205	62,487,400	69,614,600	7,127,200	11.41%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	554	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	554	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	62,488,400	64,175,660	62,487,400	69,614,600	7,127,200	11.41%
TOTAL REVENUE & TRANSFERS	62,488,400	64,176,214	62,487,400	69,614,600	7,127,200	11.41%
Expenditures Per Capita	\$93.39	\$59.81	\$92.04	\$101.71	\$9.67	10.51%

65 Water & Sewer Services Fund-Financial

W & S Extension and Replacement Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,500,000	7,952,964	1,500,000	9,910,700	8,410,700	560.71%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	71,814	0	0	0	0.00%
Travel, Tuition, and Dues	0	1,715	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	33,225,700	76,277,662	44,900,700	20,823,100	(24,077,600)	-53.62%
TOTAL OTHER SERVICES	33,225,700	76,351,191	44,900,700	20,823,100	(24,077,600)	-53.62%
TOTAL OPERATING EXPENSES	34,725,700	84,304,155	46,400,700	30,733,800	(15,666,900)	-33.76%
TRANSFERS TO OTHER FUNDS/UNITS	5,000,000	39,524,643	5,000,000	5,000,000	0	0.00%
TOTAL EXPENSES & TRANSFERS	39,725,700	123,828,798	51,400,700	35,733,800	(15,666,900)	-30.48%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	12,669,000	16,054,286	20,086,000	20,086,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	12,669,000	16,054,286	20,086,000	20,086,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	27,056,700	114,602,114	31,314,700	15,647,800	(15,666,900)	-50.03%
TOTAL REVENUE & TRANSFERS	39,725,700	130,656,400	51,400,700	35,733,800	(15,666,900)	-30.48%
Expenditures Per Capita	\$59.37	\$185.07	\$75.71	\$52.21	(\$23.50)	-31.04%

65 Water & Sewer Services Fund-Financial

W & S Operating Reserve Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	369,400	369,400	0.00%
Other Expenses	0	0	0	0	0	0.00%
TOTAL OTHER SERVICES	0	0	0	369,400	369,400	0.00%
TOTAL OPERATING EXPENSES	0	0	0	369,400	369,400	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	442,720	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	0	442,720	0	369,400	369,400	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	369,400	369,400	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	369,400	369,400	0.00%
Expenditures Per Capita	\$0.00	\$0.66	\$0.00	\$0.54	\$0.54	0.00%

65 Water & Sewer Services Fund-Financial

Stormwater Funds						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	7,472,500	6,234,818	7,471,400	8,064,100	592,700	7.93%
OTHER SERVICES:						
Utilities	109,200	42,256	100,800	101,800	1,000	0.99%
Professional & Purchased Services	1,475,700	1,315,353	1,844,000	3,019,800	1,175,800	63.76%
Travel, Tuition, and Dues	26,400	27,038	28,200	35,900	7,700	27.30%
Communications	217,800	147,428	228,800	217,600	(11,200)	-4.90%
Repairs & Maintenance Services	1,171,200	1,619,998	2,296,600	3,814,800	1,518,200	66.11%
Internal Service Fees	633,300	599,700	503,000	530,900	27,900	5.55%
Other Expenses	393,300	575,450	460,800	11,549,500	11,088,700	2406.40%
TOTAL OTHER SERVICES	4,026,900	4,327,223	5,462,200	19,270,300	13,808,100	252.79%
TOTAL OPERATING EXPENSES	11,499,400	10,562,041	12,933,600	27,334,400	14,400,800	111.34%
TRANSFERS TO OTHER FUNDS/UNITS	2,943,800	3,262,442	5,509,600	7,287,800	1,778,200	32.27%
TOTAL EXPENSES & TRANSFERS	14,443,200	13,824,483	18,443,200	34,622,200	16,179,000	87.72%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	14,443,200	14,537,080	14,443,200	34,622,200	20,179,000	139.71%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	14,443,200	14,537,080	14,443,200	34,622,200	20,179,000	139.71%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	14,443,200	14,537,080	14,443,200	34,622,200	20,179,000	139.71%
Expenditures Per Capita	\$21.59	\$20.66	\$27.17	\$50.59	\$23.42	86.20%

65 Water & Sewer Services Fund-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
W&S Operating 67331										
Admin Asst	ST09	07241	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Mgr	OR07	07242	0	0.00	8	8.00	8	8.00	0	0.00
Admin Svcs Officer 2	OR01	07243	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	OR03	07244	4	4.00	7	7.00	7	7.00	0	0.00
Admin Svcs Officer 4	OR05	07245	6	6.00	7	7.00	7	7.00	0	0.00
Application Tech 1	ST07	10100	4	4.00	4	4.00	4	4.00	0	0.00
Application Tech 2	ST08	10102	5	5.00	3	3.00	3	3.00	0	0.00
Application Tech 3	ST09	10103	8	8.00	8	8.00	8	8.00	0	0.00
Bldg Maint Leader	TG06	07255	2	2.00	2	2.00	2	2.00	0	0.00
CAD/GIS Analyst 2	ST10	07730	3	3.00	4	4.00	4	4.00	0	0.00
Compliance Inspector 2	ST09	07731	1	1.00	0	0.00	0	0.00	0	0.00
Compliance Inspector 3	ST10	07732	1	1.00	0	0.00	0	0.00	0	0.00
Cust Svc Asst Mgr	OR05	06233	5	5.00	2	1.51	2	1.51	0	0.00
Cust Svc Supv	ST11	06598	5	5.00	8	8.00	8	8.00	0	0.00
Custodian	TG05	10832	1	1.00	1	1.00	1	1.00	0	0.00
Customer Service Field Rep	ST07	10833	23	23.00	25	25.00	25	25.00	0	0.00
Customer Service Field Rep Sen	ST08	10834	18	18.00	15	15.00	15	15.00	0	0.00
Engineer 2	OR07	07295	15	15.00	14	14.00	14	14.00	0	0.00
Engineer 3	OR09	06606	12	12.00	13	13.00	13	13.00	0	0.00
Engineer In Training	OR05	07296	9	9.00	13	13.00	13	13.00	0	0.00
Engineer Technician	ST08	10835	8	8.00	5	5.00	5	5.00	0	0.00
Engineer Technician Senior	ST10	10836	53	53.00	45	45.00	45	45.00	0	0.00
Envir Compliance Officer 2	OR03	07742	10	10.00	4	4.00	4	4.00	0	0.00
Envir Compliance Officer 3	OR05	07743	1	1.00	1	1.00	1	1.00	0	0.00
Envir Laboratory Mgr	OR07	03750	3	3.00	3	3.00	3	3.00	0	0.00
Environmental Lab Supt	OR09	10468	1	1.00	1	1.00	1	1.00	0	0.00
Equip & Supply Clerk 2	ST06	03440	1	1.00	0	0.00	0	0.00	0	0.00
Equip & Supply Clerk 3	ST07	03027	0	0.00	2	2.00	2	2.00	0	0.00
Equip Mechanic	TG11	01880	2	2.00	2	2.00	2	2.00	0	0.00
Equipment Operator	TG07	10837	16	16.00	11	11.00	11	11.00	0	0.00
Equipment Operator Senior	TG08	10838	16	16.00	12	12.00	12	12.00	0	0.00
Finance Admin	OR07	10108	0	0.00	1	1.00	1	1.00	0	0.00
Finance Mgr	OR09	06232	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	OR03	10151	4	4.00	2	2.00	2	2.00	0	0.00
Finance Officer 3	OR05	10152	4	4.00	5	5.00	5	5.00	0	0.00
Human Resources Admin	OR07	07346	1	1.00	0	0.00	0	0.00	0	0.00
Human Resources Analyst 1	OR01	02730	0	0.00	3	3.00	3	3.00	0	0.00
Human Resources Analyst 3	OR05	06874	2	2.00	2	2.00	2	2.00	0	0.00
Human Resources Manager	OR09	06531	1	1.00	1	1.00	1	1.00	0	0.00
Indust Electrician 1	TG12	06224	7	7.00	11	11.00	11	11.00	0	0.00
Indust Electrician 2	TL12	06225	4	4.00	3	3.00	3	3.00	0	0.00

65 Water & Sewer Services Fund-Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY2018 Budgeted</u>		<u>FY17 - FY18 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Indust Electronics Tech 1	TG13	06176	3	3.00	8	8.00	8	8.00	0	0.00
Indust Electronics Tech 2	TL13	06195	5	5.00	3	3.00	3	3.00	0	0.00
Indust Maint Supv 1	TS12	07317	6	6.00	10	10.00	10	10.00	0	0.00
Indust Maint Supv 2	TS14	07786	17	17.00	22	22.00	22	22.00	0	0.00
Indust Mechanic 1	TG11	06184	15	15.00	21	21.00	21	21.00	0	0.00
Indust Mechanic 2	TL11	06178	18	18.00	12	12.00	12	12.00	0	0.00
Indust Tech Master	TL14	07787	53	53.00	43	43.00	43	43.00	0	0.00
Info Systems App Analyst 3	OR05	07783	7	7.00	8	8.00	8	8.00	0	0.00
Info Systems Div Mgr	OR10	07318	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems Mgr	OR09	07782	2	2.00	2	2.00	2	2.00	0	0.00
Information Systems Advisor 1	OR07	07234	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Rep 2	ST05	10121	6	6.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	ST06	10122	26	26.00	22	22.00	22	22.00	0	0.00
Office Support Spec 1	ST07	10123	1	1.00	3	3.00	3	3.00	0	0.00
Office Support Spec 2	ST08	10124	29	29.00	29	29.00	29	29.00	0	0.00
Painter 1	TG08	07341	1	1.00	1	1.00	1	1.00	0	0.00
Plumber	TG11	03610	6	6.00	10	10.00	10	10.00	0	0.00
Program Spec 3	ST10	07380	1	1.00	1	1.00	1	1.00	0	0.00
Public Information Rep	ST10	07384	0	0.00	1	1.00	1	1.00	0	0.00
Safety Coord	OR05	06133	1	1.00	1	1.00	1	1.00	0	0.00
Safety Insp 2	ST10	10156	0	0.00	1	1.00	1	1.00	0	0.00
Security Officer Coord	ST09	07798	1	1.00	1	1.00	1	1.00	0	0.00
Service Rep 2	ST07	10163	14	14.00	14	14.00	14	14.00	0	0.00
Skilled Craft Worker 2	TG10	07799	1	1.00	1	1.00	1	1.00	0	0.00
Special Asst To The Dir	OR07	05945	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	OR11	07762	2	2.00	2	2.00	2	2.00	0	0.00
Stores Manager	ST10	06180	0	0.00	1	1.00	1	1.00	0	0.00
System Svcs Asst Mgr	OR07	07406	2	2.00	2	2.00	2	2.00	0	0.00
Technical Specialist 1	OR04	07756	2	2.00	4	4.00	4	4.00	0	0.00
Technical Specialist 2	OR06	07757	5	5.00	7	7.00	7	7.00	0	0.00
Technical Svcs Coord	OR04	07756	2	2.00	0	0.00	0	0.00	0	0.00
Training Coordinator	OR07	06210	1	1.00	0	0.00	0	0.00	0	0.00
Treatment Plant Asst Mgr	OR05	07415	5	5.00	6	6.00	6	6.00	0	0.00
Treatment Plant Mgr	OR07	07416	8	8.00	8	7.49	8	7.49	0	0.00
Treatment Plant Shift Operator	OR09	06188	14	14.00	15	15.00	15	15.00	0	0.00
Treatment Plant Shift Supv	TS12	07803	14	14.00	17	17.00	17	17.00	0	0.00
Treatment Plant Supt	OR09	06537	2	2.00	1	1.00	1	1.00	0	0.00
Treatment Plant Tech 1	TG08	06229	19	19.00	32	32.00	32	32.00	0	0.00
Treatment Plant Tech 2	TG11	06186	52	51.00	43	43.00	43	43.00	0	0.00
Treatment Plant Tech 3	TL11	07802	20	20.00	10	10.00	10	10.00	0	0.00
Water Maint Leader 1	TL07	10167	8	8.00	10	10.00	10	10.00	0	0.00
Water Maint Leader 2	TL09	10168	18	18.00	25	25.00	25	25.00	0	0.00

65 Water & Sewer Services Fund-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Water Maint Supv	TS08	10169	8	8.00	10	10.00	10	10.00	0	0.00
Water Maintenance Tech Senior	TG07	10859	25	25.00	15	15.00	15	15.00	0	0.00
Water Maintenance Technician	TG05	10858	14	14.00	14	14.00	14	14.00	0	0.00
Water Quality Analyst 1	OR01	10464	10	10.00	6	6.00	6	6.00	0	0.00
Water Quality Analyst 2	OR03	10465	4	4.00	10	10.00	10	10.00	0	0.00
Water Quality Analyst 3	OR05	10466	4	4.00	4	4.00	4	4.00	0	0.00
Water Services security Manage	OR07	10486	1	1.00	1	1.00	1	1.00	0	0.00
Water Svcs Asst Dir	OR11	07420	7	7.00	9	9.00	9	9.00	0	0.00
Water Svcs Dir	DP03	01670	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			725	724.00	725	724.00	725	724.00	0	0.00
W&S SW Stormwater Operating 67431										
Admin Asst	ST09	07241	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Divison Manager	OR09	10863	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	OR07	07242	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	OR03	07244	2	2.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	OR05	07245	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 1	ST08	07731	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 2	ST09	07732	2	2.00	2	2.00	2	2.00	0	0.00
Engineer 1	OR06	07294	1	1.00	0	0.00	0	0.00	0	0.00
Engineer 2	OR07	07295	9	9.00	8	8.00	8	8.00	0	0.00
Engineer 3	OR09	06606	3	3.00	3	3.00	3	3.00	0	0.00
Engineer In Training	OR05	07296	3	3.00	4	4.00	5	5.00	1	1.00
Engineer Technician Senior	ST10	10836	13	13.00	9	9.00	10	10.00	1	1.00
Envir Compliance Officer 1	OR01	07741	4	4.00	5	5.00	6	6.00	1	1.00
Envir Compliance Officer 3	OR05	07743	3	3.00	3	3.00	3	3.00	0	0.00
Environmental Compliance Officer 2	OR03	07742	0	0.00	1	1.00	1	1.00	0	0.00
Equipment Operator	TG07	10837	9	9.00	8	8.00	8	8.00	0	0.00
Human Resources Mgr	OR09	10218	1	1.00	0	0.00	0	0.00	0	0.00
Masonry Worker	TG09	03020	4	4.00	3	3.00	3	3.00	0	0.00
Office Support Mgr	ST09	10119	0	0.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	ST05	10121	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Spec 1	ST07	10123	0	0.00	0	0.00	1	1.00	1	1.00
Office Support Spec 2	ST08	10124	7	7.00	8	8.00	8	8.00	0	0.00
Planner 1	OR05	06860	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 1	OR04	07376	0	0.00	1	1.00	1	1.00	0	0.00
Skilled Craft Worker 1	TG07	07404	1	1.00	1	1.00	1	1.00	0	0.00
System Svcs Mgr	OR09	06897	1	1.00	1	1.00	1	1.00	0	0.00
Technical Specialist 1	OR04	07756	2	2.00	2	2.00	2	2.00	0	0.00
Technical Specialist 2	OR06	07757	1	1.00	1	1.00	1	1.00	0	0.00
Technical Svcs Coord	OR04	07756	1	1.00	0	0.00	0	0.00	0	0.00
Water Maint Leader 2	TL09	10168	8	8.00	6	6.00	6	6.00	0	0.00
Water Maintenance Tech Senior	TG07	10859	6	6.00	7	7.00	7	7.00	0	0.00

65 Water & Sewer Services Fund-Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY2018 Budgeted</u>		<u>FY17 - FY18 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Water Maintenance Technician	TG05	10858	6	6.00	11	11.00	11	11.00	0	0.00
Water Svcs Asst Dir	OR11	07420	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			93	93.00	93	93.00	97	97.00	4	4.00
Department Totals			818	817.00	818	817.00	822	821.00	4	4.00

66/67/69 Hospital Authority-At a Glance

Mission	To improve the health and wellness of Nashville by providing equitable access to coordinated patient-centered care, supporting tomorrow's caregivers, and translating science into clinical practice.		
Vision	To be the leader in exceptional community healthcare – One neighbor at a time.		
Budget Summary			
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund - Metro Subsidy	\$ 45,000,000	\$ 51,000,000	\$ 35,000,000
Total Expenditures and Transfers	<u>\$ 45,000,000</u>	<u>\$ 51,000,000</u>	<u>\$ 35,000,000</u>
Expenditures Per Capita	67.26	\$ 75.12	\$ 51.14
Positions			
Total Budgeted Positions – General	563	559	571
*Prior to any service reduction or eliminations, if required			
Contacts			
Board Chairman: Jan Brandes, Ph.D.	email: jbrandes1@msn.com		
Chief Executive Officer: Joseph Webb	email: joseph.webb@nashvilleha.org		
Chief Financial Officer: Bruce Naremore	email: bruce.naremore@nashvilleha.org		
1818 Albion Street 37208	Phone: 615-341-4491		

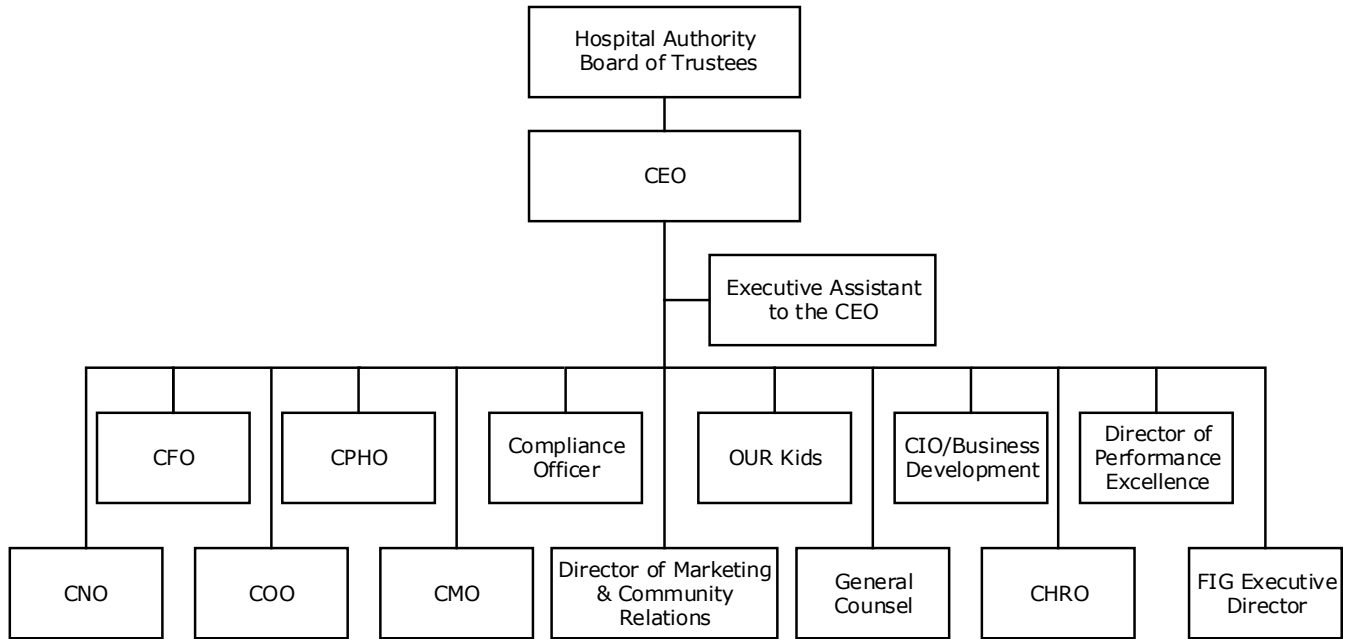
Since its inception as City Hospital in 1890, Nashville General Hospital (NGH) has been a stalwart advocate for the citizens of Nashville and Davidson County. Initially opened to serve desperately ill patients or those who could not care for themselves, NGH has grown into a multi-service, technologically-advanced facility that provides emergency services and acute care as well as ancillary and ambulatory services.

In 1998, the hospital was relocated to the campus of Meharry Medical College. Today, NGH is Joint Commission accredited and is the principal teaching hospital for Meharry clinical training. Meharry's students encounter a broad range of medical-surgical experiences and are involved in community outreach and screening programs designed to foster early detection, improved health, and better understanding of general health related issues among the most underserved residents of Metropolitan Nashville and Davidson County.

With annual emergency room visits exceeding 32,000, and inpatient admissions greater than 3,400, NGH is an engaged and trusted community partner dedicated to better health and wellness for all segments of the community.

66/67/69 Hospital Authority-At a Glance

Organizational Structure



66/67/69 Hospital Authority-At a Glance

Clinical Programs and Services

MEDICAL

Cardiology
Dermatology
Endocrinology
Gastroenterology
Hematology/Oncology
Infectious Diseases
Internal Medicine
Neurology
Nephrology
Pathology
Pulmonology
Rheumatology
Women's Services
Radiology

SURGICAL

Anesthesiology
Ear, Nose & Throat (ENT)
General Surgery
Orthopedics
Plastic Surgery
Urology
Vascular Surgery

AMBULATORY SERVICES

Outpatient Infusion Center
Same Day Surgery
The Clinics at NGH
Our Kids Center

Graduate Medical Education Programs

Medicine
Family Practice
OB/Gyn

Health Sciences Education

Radiologic Technology
Cardiographic Technician (EKG) Certification
Medical Imaging Preceptorship in CT & MRI
Advanced Placement Radiography
Certified Nursing Assistant Program (CNA)

75 Metro Action Commission-At a Glance

Mission Metropolitan Action Commission changes people's lives, embodies a spirit of hope, improves communities and makes Nashville and Davidson County a better place to live. We care about the entire community and are dedicated to helping people help themselves and each other.

Budget Summary

	2015-16	2016-17	2017-18
Expenditures and Transfers:			
Special Purpose Funds	\$ 29,294,500	\$ 27,604,300	\$ 30,551,700
Total Expenditures and Transfers	<u>\$ 29,294,500</u>	<u>\$ 27,604,300</u>	<u>\$ 30,551,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 145,200	\$ 169,500	\$ 188,200
Other Governments and Agencies	22,164,400	21,371,500	20,764,900
Other Program Revenue	100,000	57,000	0
Total Program Revenue	<u>\$ 22,409,600</u>	<u>\$ 21,598,000</u>	<u>\$ 20,953,100</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	6,884,900	6,006,300	9,551,600
Total Revenues	<u>\$ 29,294,500</u>	<u>\$ 27,604,300</u>	<u>\$ 30,504,700</u>
Expenditures Per Capita	\$ 43.78	\$ 40.66	\$ 44.64

Positions	Total Budgeted Positions	412	410	410
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Contacts	Director: Cynthia Croom	email: cynthia.croom@nashville.gov
	Chief Financial Officer: Robert Lee Wright	email: robert.wright@nashville.gov
	800 2nd Avenue North 37201	Phone: 615-862-8860

75 Metro Action Commission-At a Glance

Organizational Structure



Programs

Administrative

Administration and Leasehold
Non-allocated Financial Transactions

Child and Family Development

Child Health and Wellness
Educational Child Development
Families and Communities as Partners
Nutrition Services

Community Empowerment

Community Advocacy

Community Partnership and Linkages

Service Coordination

Self-Sufficiency

Low-Income Home Energy and Emergency Assistance

75 Metro Action Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Special Purpose Fund Adjustments			
Changes in grant and transfer amounts	SPF**	\$2,947,400	Adjustment of special purpose funds to meet expected revenue; no impact on performance
Special Purpose Funds Total		\$2,947,400	
TOTAL		\$2,947,400	

* Total FY18 Operating Subsidy amount is \$5,312,100. See Administrative Section #01101204.

** SPF – Special Purpose Funds

75 Metro Action Commission-Financial

Special Purpose Funds						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	14,551,000	14,273,727	15,591,000	16,124,100	533,100	3.42%
OTHER SERVICES:						
Utilities	344,450	269,820	296,050	302,400	6,350	2.14%
Professional & Purchased Services	7,234,610	4,876,718	6,319,910	5,940,200	(379,710)	-6.01%
Travel, Tuition, and Dues	158,500	100,357	173,500	95,300	(78,200)	-45.07%
Communications	230,900	154,788	229,900	230,300	400	0.17%
Repairs & Maintenance Services	129,800	370,244	366,300	407,400	41,100	11.22%
Internal Service Fees	570,300	575,137	748,100	779,400	31,300	4.18%
Other Expenses	2,881,640	2,611,288	2,642,840	1,972,800	(670,040)	-25.35%
TOTAL OTHER SERVICES	11,550,200	8,958,352	10,776,600	9,727,800	(1,048,800)	-9.73%
TOTAL OPERATING EXPENSES	26,101,200	23,232,079	26,367,600	25,851,900	(515,700)	-1.96%
TRANSFERS TO OTHER FUNDS/UNITS	3,193,300	4,588,429	1,236,700	4,699,800	3,463,100	280.03%
TOTAL EXPENSES & TRANSFERS	29,294,500	27,820,508	27,604,300	30,551,700	2,947,400	10.68%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	145,200	192,972	169,500	188,200	18,700	11.03%
Federal (Direct & Pass Through)	22,164,400	18,545,153	21,371,500	20,764,900	(606,600)	-2.84%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	100,000	46,853	57,000	0	(57,000)	-100.00%
TOTAL PROGRAM REVENUE	22,409,600	18,784,978	21,598,000	20,953,100	(644,900)	-2.99%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	867	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	867	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	6,884,900	8,866,653	6,006,300	9,551,600	3,545,300	59.03%
TOTAL REVENUE & TRANSFERS	29,294,500	27,652,498	27,604,300	30,504,700	2,900,400	10.51%
Expenditures Per Capita	\$43.78	\$41.58	\$40.66	\$44.64	\$3.98	9.79%

75 Metro Action Commission-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
MAC Admin & Leasehold 31500										
Account Clerk II	MAC06c	10201	1	1.00	1	1.00	1	1.00	0	0.00
Admin. Services and Ops Dir	MAC13a	10207	1	1.00	1	1.00	1	1.00	0	0.00
Chief Financial Officer	MAC13a	10213	1	1.00	1	1.00	1	1.00	0	0.00
Executive Assistant	MAC09b	10224	1	1.00	1	1.00	1	1.00	0	0.00
Executive Director	DP02	10223	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer I	MAC09b	10202	2	2.00	1	1.00	1	1.00	0	0.00
Finance Officer II	MAC10b	10203	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer III	MAC11b	10204	1	1.00	1	1.00	1	1.00	0	0.00
HR Analyst I	MAC09b	10240	1	1.00	1	1.00	1	1.00	0	0.00
HR Analyst II	MAC10b	10504	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Director	MAC13a	10897	0	0.00	1	1.00	1	1.00	0	0.00
Human Resources Manager	MAC13a	10218	1	1.00	0	0.00	0	0.00	0	0.00
Program Assistant- HR	MAC06a	10801	1	1.00	1	1.00	1	1.00	0	0.00
Program Assistant- Operations	MAC06a	10787	1	1.00	1	1.00	1	1.00	0	0.00
Public Information Rep	MAC12a	10327	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			15	15.00	14	14.00	14	14.00	0	0.00
MAC Headstart Grant 31502										
Assistant Head Start Director	MAC12b	10380	0	0.00	1	1.00	1	1.00	0	0.00
Assistant Transportation Manager	MAC07c	10453	1	1.00	1	1.00	1	1.00	0	0.00
Bus Driver	MAC05a	10210	25	25.00	24	24.00	24	24.00	0	0.00
Compliance, Rvw & Monitoring Mgr	MAC12b	10612	2	2.00	1	1.00	1	1.00	0	0.00
Computer Data Spec	MAC03b	10214	0	0.00	1	1.00	1	1.00	0	0.00
Custodian- Head Start	MAC02a	10216	14	14.00	13	13.00	13	13.00	0	0.00
Custodian Leader	MAC05a	10217	0	0.00	1	1.00	1	1.00	0	0.00
Data Manager	MAC11a	10898	0	0.00	1	1.00	1	1.00	0	0.00
Date Entry Specialist- Head Start	MAC06b	10501	2	2.00	0	0.00	0	0.00	0	0.00
Disabilities/Mental Hlth Coord	MAC09a	10219	1	1.00	1	1.00	1	1.00	0	0.00
Early Childhood Assist Center Mngr	MAC10d	10790	7	7.00	7	7.00	7	7.00	0	0.00
Early Childhood Center Manager	MAC11a	10789	7	7.00	7	7.00	7	7.00	0	0.00
Early Head Start Director	MAC13d	10587	1	1.00	0	0.00	0	0.00	0	0.00
Early HS Ed Coord	MAC11a	10913	0	0.00	1	1.00	1	1.00	0	0.00
Education and Training Assistant	MAC10d	10503	3	3.00	3	3.00	3	3.00	0	0.00
EHS Education Service Prog. Coord	MAC09d	10591	1	1.00	0	0.00	0	0.00	0	0.00
EHS Hlth, Mntl Hlth, Disbltes Coord	MAC09d	10590	1	0.37	0	0.00	0	0.00	0	0.00
EHS Prnt, Fam & Comm Eng Adv	MAC07d	10799	2	2.00	3	3.00	3	3.00	0	0.00
EHS Teacher	MAC02a	10796	12	12.00	12	12.00	12	12.00	0	0.00
Facilities Mgr	MAC11c	10258	0	0.00	1	1.00	1	1.00	0	0.00
Family Services Specialist II	MAC07c	10227	30	30.00	0	0.00	0	0.00	0	0.00
Food Service Manager	MAC09a	10230	0	0.00	1	1.00	1	1.00	0	0.00
Food Service Worker I	MAC02a	10228	0	0.00	2	2.00	2	2.00	0	0.00
Food Service Worker II	MAC04	10229	0	0.00	1	1.00	1	1.00	0	0.00

75 Metro Action Commission-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
General Maintenance Worker	MAC05a	10231	3	3.00	3	3.00	3	3.00	0	0.00
General Services Supervisor	MAC07c	10793	1	1.00	0	0.00	0	0.00	0	0.00
Head Start Director	MAC13c	10233	1	1.00	1	1.00	1	1.00	0	0.00
Head Start Teacher II	MAC08b	10236	72	72.00	76	76.00	76	76.00	0	0.00
Head Start Teacher III	MAC09a	10237	1	1.00	0	0.00	0	0.00	0	0.00
Health Coordinator	MAC09a	10239	5	5.00	1	1.00	1	1.00	0	0.00
Hlth, Mental Hlth, & Disbltes Asst	MAC06b	10599	2	2.00	1	1.00	1	1.00	0	0.00
Ed, Trnng, & Cntnt Area Mngr	MAC12b	10914	0	0.00	1	1.00	1	1.00	0	0.00
Nutrition Coordinator	MAC10d	10244	1	1.00	0	0.00	0	0.00	0	0.00
Nutrition Services Manager	MAC11a	10653	0	0.00	1	1.00	1	1.00	0	0.00
Par, Fam and Comm Eng Adv I	MAC06b	10797	3	3.00	2	2.00	2	2.00	0	0.00
Par, Fam and Comm Eng Adv II	MAC07c	10798	0	0.00	31	31.00	31	31.00	0	0.00
Parent Involvement Coord	MAC09a	10246	0	0.00	1	1.00	1	1.00	0	0.00
PF & Comm Enggmnt Coord	MAC10A	10741	2	2.00	1	1.00	1	1.00	0	0.00
Program Assistant- Head Start	MAC06a	10795	1	1.00	1	1.00	1	1.00	0	0.00
Software Support Specialist	MAC06f	10652	1	1.00	0	0.00	0	0.00	0	0.00
Teacher Assistant	MAC01a	10250	93	83.00	88	78.00	88	78.00	0	0.00
Transportation Manager	MAC10d	10253	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			296	285.37	291	281.00	291	281.00	0	0.00
MAC LIHEAP Grant 31503										
Data Entry Specialist- CSBG	MAC06g	10765	3	3.00	3	3.00	3	3.00	0	0.00
Family Development Spec II	MAC07a	10728	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE			4	4.00	3	3.00	3	3.00	0	0.00
MAC CSBG Grant 31504										
Adult Education and Training Mngr	MAC12c	10616	1	1.00	0	0.00	0	0.00	0	0.00
Adult Education Case Manager	MAC07b	10791	0	0.00	1	1.00	1	1.00	0	0.00
Adult Education Coordinator	MAC09c	10769	1	1.00	1	1.00	1	1.00	0	0.00
Adult Education Instructor	MAC08e	10770	3	3.00	2	2.00	2	2.00	0	0.00
Community Programs Director	MAC13b	10772	1	1.00	1	1.00	1	1.00	0	0.00
Customer Service Support Rep	MAC06g	10768	0	0.00	1	1.00	1	1.00	0	0.00
Family Development Coordinator	MAC10c	10771	1	1.00	1	1.00	1	1.00	0	0.00
Family Development Specialist I	MAC06a	10727	1	1.00	1	1.00	1	1.00	0	0.00
Family Development Specialist II	MAC07a	10728	6	6.00	4	4.00	4	4.00	0	0.00
Prgm Coord Ssnl - Summer Food	MAC06a	10443	1	1.00	1	1.00	1	1.00	0	0.00
Program Assistant- CSBG	MAC08c	10377	0	0.00	1	0.17	1	0.17	0	0.00
Trainer-Community Services	MAC08e	10632	1	1.00	1	1.00	1	1.00	0	0.00
Workforce Dvlpmnt Mngr- CSBG	MAC12a	10792	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			16	16.00	16	15.17	16	15.17	0	0.00
MAC Summer Food Program 31505										
Admin Officer- Seasonal	MAC08c	10255	2	2.00	2	0.34	2	0.34	0	0.00
Food Serv. Transport Driver-Ssnl	MAC05b	10535	12	12.00	15	2.50	15	2.50	0	0.00
Food Service Worker II-Seasonal	MAC03a	10257	8	8.00	8	1.33	8	1.33	0	0.00

75 Metro Action Commission-Financial

<u>Title</u>	<u>Grade</u>	<u>Job Class</u>	<u>FY2016 Budgeted</u>		<u>FY2017 Budgeted</u>		<u>FY2018 Budgeted</u>		<u>FY17 - FY18 Variance</u>	
			<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Food Service Worker I-Seasonal	MAC02b	10534	14	12.96	11	1.83	11	1.83	0	0.00
Youth Bus Monitor	MAC01	10930	0	0.00	3	0.50	3	0.50	0	0.00
Youth Food Prep Worker	MAC01	10929	0	0.00	9	1.50	9	1.50	0	0.00
Total Positions & FTE			36	34.96	48	8.00	48	8.00	0	0.00
MAC CACFP 31506										
Food Service Manager	MAC09a	10230	1	1.00	0	0.00	0	0.00	0	0.00
Food Service Worker I	MAC02a	10228	5	5.00	2	2.00	2	2.00	0	0.00
Food Service Worker II	MAC04	10229	8	8.00	6	6.00	6	6.00	0	0.00
Total Positions & FTE			14	14.00	8	8.00	8	8.00	0	0.00
MAC BF/AF Care Program 31508										
Teacher Assistant	MAC01a	10250	31	14.88	30	14.40	30	14.40	0	0.00
Total Positions & FTE			31	14.88	30	14.40	30	14.40	0	0.00
Department Totals			412	384.21	410	343.57	410	343.57	0	0.00

76 Nashville Career Advancement Center-At a Glance

Mission To drive equitable economic prosperity in Middle Tennessee by providing individuals aged 14 and older with increased access to sustainable career pathways, connecting jobseekers to employers, training and counseling at any career stage, and strengthening local businesses by preparing a workforce that reflects the skill demands of area employers.

Budget Summary

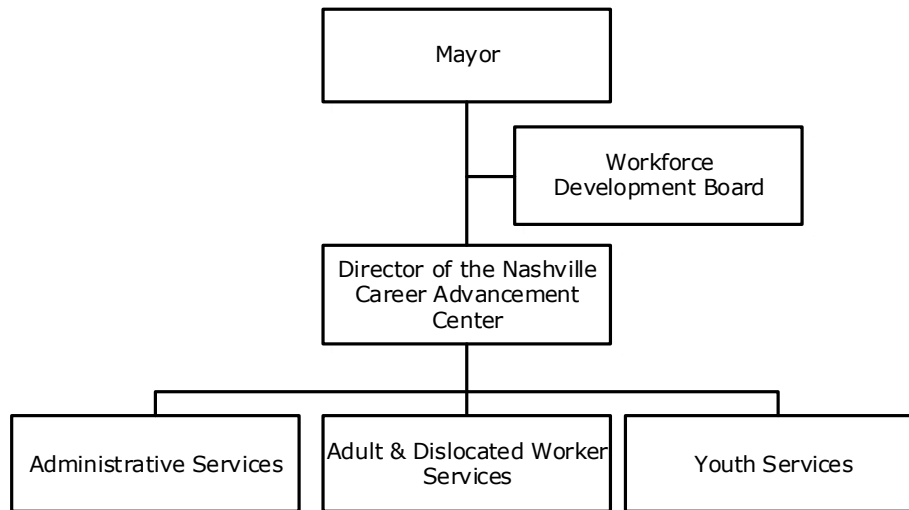
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
Special Purpose Funds	\$ 7,115,000	\$ 7,365,000	\$ 7,245,700
Total Expenditures and Transfers	<u>\$ 7,115,000</u>	<u>\$ 7,365,000</u>	<u>\$ 7,245,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	6,869,300	6,869,300	6,900,000
Other Program Revenue	100	100	100
Total Program Revenue	<u>\$ 6,869,400</u>	<u>\$ 6,869,400</u>	<u>\$ 6,900,100</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	245,600	495,600	345,600
Total Revenues	<u>\$ 7,115,000</u>	<u>\$ 7,365,000</u>	<u>\$ 7,245,700</u>
Expenditures Per Capita	<u>\$ 10.63</u>	<u>\$ 10.85</u>	<u>\$ 10.59</u>

Positions	Total Budgeted Positions	42	41	41
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Contacts	Director: Patrick Combs Deputy Director: Brian Clark	email: patrick.combs@nashville.gov email: brian.clark@nashville.gov
	1417 Murfreesboro Pike 37217	Phone: 615-862-8890

76 Nashville Career Advancement Center-At a Glance

Organizational Structure



Programs

Employment Resources Career Center

Job Seeker

76 Nashville Career Advancement Center-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Grant Adjustments			
Changes in grant amounts	SPF**	\$(119,300)	Adjustment of grant funding due to anticipated revenue; minimal impact on performance
Special Purpose Funds Total		\$(119,300)	
TOTAL		\$(119,300)	

* Total FY18 Operating Subsidy amount is \$417,300. See Administrative Section #01101213.

** SPF – Special Purpose Funds

76 Nashville Career Advancement Center-Financial

Special Purpose Funds						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	3,179,500	2,995,099	3,351,300	3,317,700	(33,600)	-1.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	1,873,500	1,569,608	1,873,500	1,878,300	4,800	0.26%
Travel, Tuition, and Dues	1,514,800	1,351,830	1,529,800	1,428,600	(101,200)	-6.62%
Communications	33,200	44,104	56,500	56,500	0	0.00%
Repairs & Maintenance Services	117,600	64,881	117,600	94,300	(23,300)	-19.81%
Internal Service Fees	66,900	64,000	75,400	81,800	6,400	8.49%
Other Expenses	270,600	829,599	300,900	308,500	7,600	2.53%
TOTAL OTHER SERVICES	3,876,600	3,924,022	3,953,700	3,848,000	(105,700)	-2.67%
TOTAL OPERATING EXPENSES	7,056,100	6,919,121	7,305,000	7,165,700	(139,300)	-1.91%
TRANSFERS TO OTHER FUNDS/UNITS	58,900	58,900	60,000	80,000	20,000	33.33%
TOTAL EXPENSES & TRANSFERS	7,115,000	6,978,021	7,365,000	7,245,700	(119,300)	-1.62%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	6,869,300	6,173,486	6,869,300	6,900,000	30,700	0.45%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	100	573,158	100	100	0	0.00%
TOTAL PROGRAM REVENUE	6,869,400	6,746,644	6,869,400	6,900,100	30,700	0.45%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	245,600	231,376	495,600	345,600	(150,000)	-30.27%
TOTAL REVENUE & TRANSFERS	7,115,000	6,978,020	7,365,000	7,245,700	(119,300)	-1.62%
Expenditures Per Capita	\$10.63	\$10.43	\$10.85	\$10.59	(\$0.26)	-2.40%

76 Nashville Career Advancement Center-Financial

		<u>Job</u> <u>Class</u>	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
<u>Title</u>	<u>Grade</u>		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
NCAC Expenditure Clearing 31000										
Accountant	17	10618	1	1.00	1	1.00	1	1.00	0	0.00
Accounts Clerk	15	07865	1	1.00	1	1.00	1	1.00	0	0.00
Acct/HR Mgr/EEO	19	07807	1	1.00	1	1.00	1	1.00	0	0.00
Adm/Program Coord	17	10921	0	0.00	1	1.00	1	1.00	0	0.00
Career Center Liaison	15	10737	2	2.00	4	4.00	4	4.00	0	0.00
Career Coach	16	07955	16	16.00	15	15.00	15	15.00	0	0.00
Career Dev Mgr	19	07861	2	2.00	2	2.00	2	2.00	0	0.00
CD Program Associate	16	07838	1	1.00	0	0.00	0	0.00	0	0.00
Contract Admin	18	07916	1	1.00	1	1.00	1	1.00	0	0.00
Data Coord	16	07814	1	1.00	1	1.00	1	1.00	0	0.00
Data Entry Op II - NCAC			2	2.00	0	0.00	0	0.00	0	0.00
Deputy Director	23	10828	0	0.00	1	1.00	1	1.00	0	0.00
Dir of Operations-NCAC			1	1.00	0	0.00	0	0.00	0	0.00
Director of Programs	22	07851	1	1.00	1	1.00	1	1.00	0	0.00
Employee Svcs Asst-NCAC			1	0.48	0	0.00	0	0.00	0	0.00
Executive Assistant	16	07809	1	1.00	0	0.00	0	0.00	0	0.00
Executive Director		07631	1	1.00	1	1.00	1	1.00	0	0.00
Finance Dir - NCAC			1	1.00	0	0.00	0	0.00	0	0.00
Gov't Relations/Workforce Econ Dev Dir	21	10829	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Technician	16	10396	0	0.00	1	1.00	1	1.00	0	0.00
Policy-Plan-Contract Adm	21	10810	0	0.00	1	1.00	1	1.00	0	0.00
Public Relations Associate	17	07831	1	1.00	1	1.00	1	1.00	0	0.00
Resource Center Assistant	14	07848	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary		09020	0	0.00	2	0.40	2	0.40	0	0.00
Sr. Youth Career Dev Facilitator	17	10384	1	1.00	0	0.00	0	0.00	0	0.00
Systems Spec - NCAC			1	1.00	0	0.00	0	0.00	0	0.00
Training Support Spec	14	07808	0	0.00	1	1.00	1	1.00	0	0.00
Youth & Community Svcs Coord/DPN	17	10395	1	1.00	0	0.00	0	0.00	0	0.00
Youth Data Specialist	15	10736	1	1.00	1	1.00	1	1.00	0	0.00
Youth Program Manager	18	07951	0	0.00	1	1.00	1	1.00	0	0.00
Youth Services Director	21	07869	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			42	41.48	41	39.40	41	39.40	0	0.00
Department Totals			42	41.48	41	39.40	41	39.40	0	0.00

78 Metro Transit Authority-At a Glance

Mission The mission of the MTA is to provide public transportation to our community and its visitors so they can achieve greater mobility and experience a cleaner, healthier environment with less traffic congestion.

Budget Summary

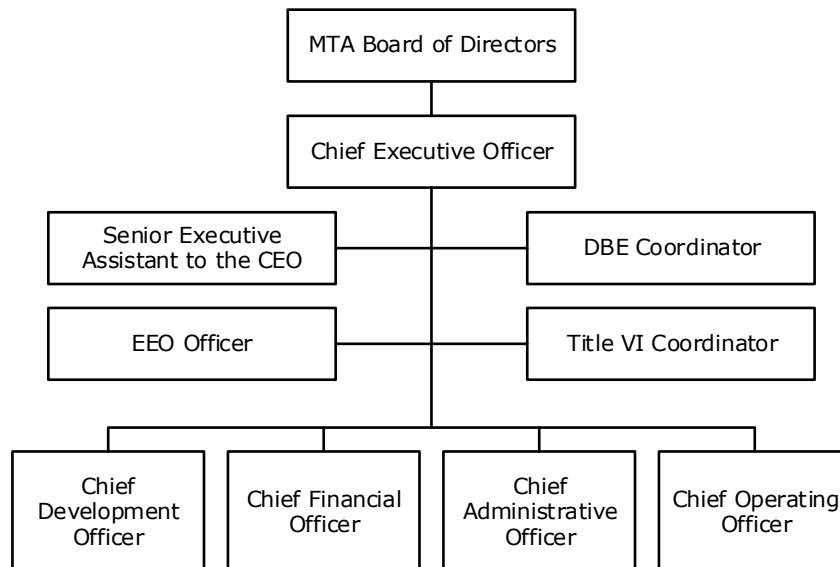
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
MTA Component Unit Fund	\$ 73,556,900	\$ 76,666,100	\$ 81,662,200
Total Expenditures and Transfers	<u>\$ 73,556,900</u>	<u>\$ 76,666,100</u>	<u>\$ 81,662,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 16,758,900	\$ 15,910,100	\$ 12,798,200
Other Governments and Agencies	12,199,400	14,088,700	15,504,600
Other Program Revenue	4,585,000	4,653,700	4,723,500
Total Program Revenue	\$ 33,543,300	\$ 34,652,500	\$ 33,026,300
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	40,013,600	42,013,600	48,635,900
Total Revenues	<u>\$ 73,556,900</u>	<u>\$ 76,666,100</u>	<u>\$ 81,662,200</u>
Expenditures Per Capita	\$ 109.94	\$ 112.93	\$ 119.32

Positions Total Budgeted Positions 1 1 1

Contacts Chief Executive Officer: Stephen Bland email: steve.bland@nashville.gov
 Chief Financial Officer: Ed Oliphant email: ed.oliphant@nashville.gov
 Controller: Shelly McElhaney email: shelly.mcelhaney@nashville.gov
 430 Myatt Dr. 37115 Phone: 615-862-6129

78 Metro Transit Authority-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Asset Management

Business Protection
Financial and Asset Management
Sales

Customer Care

Access To All
Getting Around in Nashville
Logistics
Passenger Amenities
Passenger Safety
Vehicle Preparation and Readiness

Service Improvement

Board of Directors Information
Convenient Alternative Transportation
Service Improvement

Support Services

Employment Services
Human Resources
Internal Support

78 Metro Transit Authority-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Department Wide			
Increase in Health Expenses	SPF**	\$614,300	An increase in health care coverage is anticipated due to increased medical claim costs, administrative costs and actuarial results.
Increase in Wages & Fringes	SPF	1,101,300	The increase is due to contractually scheduled step increases in our labor union contract as well as an annual 2.5% increase in Union and Admin. wages.
Decrease in Pension Expense	SPF	(939,900)	Decreased Pension costs are a result of the annual actuarial evaluation that reduced the company's required contribution percentage significantly.
Other Fringe Benefits, FICA and Workers' Comp	SPF	151,200	As a percentage of labor, the FICA and Other Fringes increase is based primarily on increased labor costs as well as an upswing of recent trends to MTA's self-funded Worker's Comp claims activity.
Other Services	SPF	1,007,900	This change is primarily due to an increase in our Taxi Overflow services (which supplement MTA's paratransit services) as well as bringing online MTA's Automated Vehicle Location system (AVL), adding contract maintenance to our annual operating costs. Finally, Security at MCC was increased.
Fuel Costs	SPF	743,500	Increases are due to incremental increases in the annually negotiated fuel hedging contracts. Approximately 66% of our diesel and 62% of our gasoline consumption is hedged. Our Diesel contract prices are increasing \$0.41 per gallon and our Unleaded contract is increasing \$0.29 per gallon.
Parts, Materials & Supplies	SPF	258,400	The increase in parts maintenance is due to both our growing bus and paratransit fleet as well as implementation of new preventive maintenance practices.
Other Expenses	SPF	80,000	This increase includes increases in liability insurance, utilities and employee training related to maintenance.
Decrease in Passenger and Contract Revenues	SPF	783,000	The decrease in fare revenues is a result of ridership declines in FY2017. Lower fuel prices and other affordable transportation options like Uber and Lyft factor into this decline. Ridership has begun to level out and expected FY2018 revenue should reflect a slight increase by the end of the year.
Increase in Other Non-Transportation Revenue	SPF	(421,200)	This increase is due to increased advertising and parking revenues through third-party agreements.

78 Metro Transit Authority-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Increase in Federal Grant Revenues	SPF	(1,334,400)	This is an increase in the utilization of federal capital grants converted to operating revenue for eligible preventive maintenance cost and a slight increase in JARC funding.
Decrease in Passenger Fare due to elimination of Payment Penalty for Transfers	SPF	2,750,000	This decrease in expected fare collections is a result of implementing free transfers between buses as well as reducing fare prices on multiple-trip tickets to improve incentives for purchasing fare media in advance.
Extension of Music City Circuit to TSU	SPF	542,700	This is an expansion of the Music City Circuit services in conjunction with the future development of TSU's transit center in North Nashville, providing enhanced connectivity to the historic Jefferson Street corridor. (5 FTE)
Mobility on Demand	SPF	1,232,600	This is an expansion of our AccessRide (paratransit) services as well as utilization of other, third-party providers in response to increasing demand in order to improve service reliability. Enhanced dispatching using real-time data and a client call-ahead feature will improve the effectiveness and efficiency of paratransit services. (15 FTEs)
Travel Demand Management	SPF	90,200	This project will support the expansion of the EasyRide program, and provide local matching funds for a CMAQ grant acquired by Metro Planning for travel demand management activities.
LOCAP and Internal Service Fees Adjustment		(37,300)	No impact on performance
Special Purpose Funds Total		\$6,622,300	
TOTAL		\$6,622,300	

**SPF - Special Purpose Funds

78 Metro Transit Authority-Financial

MTA Component Unit Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	48,497,300	47,469,500	51,336,900	54,713,300	3,376,400	6.58%
OTHER SERVICES:						
Utilities	1,346,300	1,137,600	1,386,000	1,430,900	44,900	3.24%
Professional & Purchased Services	1,627,300	2,155,100	1,439,300	1,951,200	511,900	35.57%
Travel, Tuition, and Dues	306,700	278,800	357,500	420,800	63,300	17.71%
Communications	45,400	37,400	46,800	51,200	4,400	9.40%
Repairs & Maintenance Services	4,645,000	4,987,500	5,167,300	5,549,200	381,900	7.39%
Internal Service Fees	325,700	303,900	351,500	314,200	(37,300)	-10.61%
Other Expenses	16,763,200	15,802,700	16,580,800	17,231,400	650,600	3.92%
TOTAL OTHER SERVICES	25,059,600	24,703,000	25,329,200	26,948,900	1,619,700	6.39%
TOTAL OPERATING EXPENSES	73,556,900	72,172,500	76,666,100	81,662,200	4,996,100	6.52%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	73,556,900	72,172,500	76,666,100	81,662,200	4,996,100	6.52%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	16,758,900	15,357,300	15,910,100	12,798,200	(3,111,900)	-19.56%
Federal (Direct & Pass Through)	12,199,400	13,770,000	14,088,700	15,504,600	1,415,900	10.05%
State Direct	4,585,000	4,585,000	4,653,700	4,723,500	69,800	1.50%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	33,543,300	33,712,300	34,652,500	33,026,300	(1,626,200)	-4.69%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	40,013,600	38,460,200	42,013,600	48,635,900	6,622,300	15.76%
TOTAL REVENUE & TRANSFERS	73,556,900	72,172,500	76,666,100	81,662,200	4,996,100	6.52%
Expenditures Per Capita	\$109.94	\$107.87	\$112.93	\$119.32	\$6.39	5.66%

78 Metro Transit Authority-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
MTA-Component Unit 60002										
Chief Executive Officer- MTA	NS	10323	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE			1	1.00	1	1.00	1	1.00	0	0.00
Department Totals			1	1.00	1	1.00	1	1.00	0	0.00

80 Metropolitan Nashville Public Schools-At a Glance

Mission We deliver a great public education to every student, every day.

Vision Metro Nashville Public Schools will be the fastest-improving urban school system in America, ensuring that every student becomes a life-long learner prepared for success in college, career and life

Budget Summary

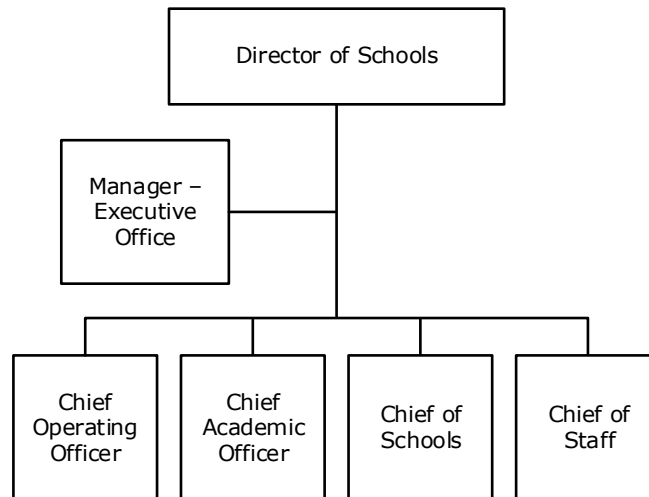
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
Public Education General Fund	\$ 810,000,000	\$ 843,299,700	\$ 879,299,700
Special Purpose Funds	200,335,900	223,392,700	247,099,000
Total Expenditures and Transfers	<u>\$ 1,010,335,900</u>	<u>\$ 1,066,692,400</u>	<u>\$ 1,126,398,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 4,310,400	\$ 4,365,900	\$ 4,797,900
Other Governments and Agencies	399,178,000	417,854,900	449,535,600
Other Program Revenue	759,500	910,000	935,800
Total Program Revenue	<u>\$ 404,247,900</u>	<u>\$ 423,130,800</u>	<u>\$ 455,269,300</u>
Non-program Revenue	514,580,000	532,340,600	553,771,100
Transfers From Other Funds and Units	75,508,000	95,221,000	98,298,400
Total Revenues	<u>\$ 994,335,900</u>	<u>\$ 1,050,692,400</u>	<u>\$ 1,107,338,800</u>
Expenditures Per Capita	<u>\$ 1,510.01</u>	<u>\$ 1,571.23</u>	<u>\$ 1,645.80</u>

Positions	Total Budgeted Positions	9,658.10	9,909.80	9,950.40
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Contacts	Director of Schools: Dr. Shawn Joseph	email: directorofschools@mnps.org
	Chief Financial Officer: Chris Henson	email: chris.henson@mnps.org
	2601 Bransford Avenue 37204	Phone: 615-259-4636

80 Metropolitan Nashville Public Schools-At a Glance

Organizational Structure



Metro Nashville Public Schools is the second largest school district in Tennessee and the 45th largest school district in the nation, preparing 88,000 students to excel in higher education, work, and life. The district is an important economic engine of Nashville and Davidson County, as the region's second largest employer. The district operates 168 schools across a 520-square mile service area. The governing body for Metro Schools is the Metropolitan Nashville Board of Public Education, a nine-member elected body.

OFFICE OF THE DIRECTOR AND CHIEF OF STAFF

Led by the Director of Schools and the nine-member Board of Education, the Director's Office works collaboratively with the board and board office to provide support to the Board of Education's day-to-day functioning and leadership. The Director leads and is accountable for the district's overall strategic direction, operations, and teaching and learning programs and outcomes. He oversees the executive leadership team in service of the district's strategic priorities. Also included in the Director's Office is the Chief of Staff, who leads the district's and director's strategic agenda and supports the director's and his Executive Leadership Team's priority setting.

Additionally, the Chief of Staff oversees Government Relations; Research, Assessment and Evaluation; Policy, Planning, and Project Management of the Director's Initiatives; and Communications and Community Engagement. Research, Assessment, and Evaluation oversees assessment scheduling, administration, and reporting; as well as district data collection and administration and a variety of research and evaluation priorities. Communications and Community Engagement establishes and implements a variety of communication, public and parent engagement, and multi-media strategies to apprise MNPS stakeholders about day-to-day events and strategic priorities. Additionally this department works to mitigate and resolve parent and community concerns.

DIVISION OF FINANCE, FACILITIES, & OPERATIONS

Overseen by the Chief Operating Officer, included in this division are Facility Planning and Construction, Facility and Grounds Maintenance, and Facility Services; Finance and Budget; and Operations. The Facilities Department plans and manages all aspects of capital planning, construction management, and building and grounds maintenance. Finance manages the efficient delivery of the district's business practices, budget, and fiscal resources to support the smooth running of the district, its facilities, and its schools to support student achievement. Operations includes the district's Transportation, Student Nutrition, Student Assignment and Technology & Information Services departments to promote smooth school operations by helping students arrive at school safely and on time, offering students nutritious meals, providing families school choices, and building a technology infrastructure and data warehouse to assist instruction.

80 Metropolitan Nashville Public Schools-At a Glance

DIVISION OF HUMAN RESOURCES

Led by the Chief Human Resources Officer, this division leads, manages, and supports the recruitment, hiring, retention, and development of district employees; the project management for strategic HR initiatives, partnerships, and projects; and the administration of employee compensation, employee benefits, payroll, employee relations and workplace safety. Included in HR is organizational development, HR operations, and talent strategy. Metro Schools employs 11,011 employees including certificated teachers, principals, and principal supervisors; paraprofessionals; support personnel; bus drivers; maintenance and security personnel; and food service workers, among others.

DIVISION OF SCHOOL IMPROVEMENT & SUPPORT

Overseen by the Chief of Schools, this division is responsible for the leadership, support, supervision, and evaluation district schools and support services. Included in this division are the following departments: athletics, charter schools, and student support services. Four community superintendents – who provide the leadership, support, supervision, and evaluation of district schools within MNPS’s four quadrants – focus on mobilizing local, community-based strategies and resources to support students, families, and schools through collaborations with civic, community, business and faith-based organizations. The community superintendents will serve on the Director’s Executive Leadership Team. Within the four quadrants, *Executive Directors of School Support and Improvement* provide day-to-day school support and oversight. The Support Services Department aligns resources including social workers, family involvement specialists, attendance staff and campus security to provide services to students, schools and the community. The department also handles security, student discipline, and numerous programs and initiatives in conjunction with community organizations and partners.

DIVISION OF TEACHING AND LEARNING

Overseen by the Chief Academic Officer, included in this division are the Departments of Curriculum and Instruction; Equity and Diversity; Federal Programs and Grants; Exceptional Education; Instructional Technology and Library Services; Academies of Nashville and Magnet Schools; and Pre-Kindergarten. This Division is responsible for the strategic project management and leadership of the district’s instruction, curriculum, academic professional development, and academic programs along with strategically guiding assessment practices. Additionally, the management of and accountability for federal programs and funds rests within Teaching and Learning as does the coordination of equity and diversity practices and related professional development.

70 Community Education Commission-At a Glance

Mission Nashville Community Education provides personal and professional enrichment for adults in the Nashville-Davidson County community.

Budget Summary

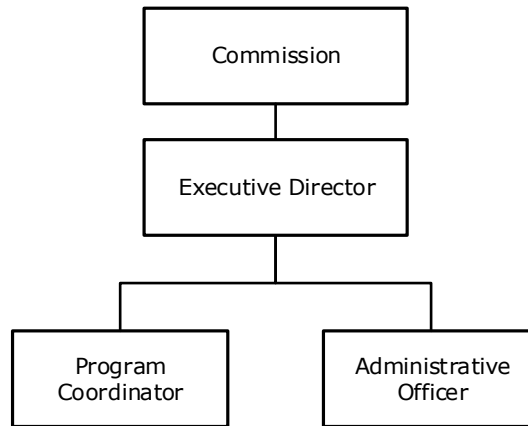
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 0	\$ 443,300	\$ 495,200
Special Purpose Funds	551,400	300,000	325,000
Total Expenditures and Transfers	\$ 551,400	\$ 743,300	\$ 820,200
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 60,000	\$ 65,000	\$ 89,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 60,000	\$ 65,000	\$ 89,000
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	358,000	0	0
Total Revenues	\$ 418,000	\$ 65,000	\$ 89,000
Expenditures Per Capita	\$ 0.82	\$ 1.09	\$ 1.20

Positions Total Budgeted Positions 4 4 4

Contacts Commission Chair: Dr. Edward G. Hantel
 Executive Director: Mary Beth Harding email: marybeth.harding@nashville.gov
 4805 Park Ave. Suite 123 37209 Phone: 615-298-8050

70 Community Education Commission-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Community Education and Development

Community Education and Development

70 Community Education Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Pilot Program			
Scholarship Fund	GSD	\$1,000	To provide needed financial assistance to students. The Community Education Commission will provide 1:1 match with Metro
Support Costs			
Instructor and Site Coordinator Pay	GSD	30,000	Pay increase is due to increases in student enrollment, class offerings and site locations
Educational Supply	GSD	3,000	Increase in supplies due to increase in student enrollment
Budget Reallocation			
Community Engagement Coordinator	GSD	0.51 FTE	Reallocated funds from current budget of marketing expenses and salary dollars to establish new position
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	10,800	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	7,100	Supports the hiring and retention of a qualified workforce
Special Purpose Fund Adjustment			
Fund balance usage	SPF**	25,000	Increase in use of fund balance for operating resources for the department
General Services District Total		\$51,900 0.51 FTE	
Special Purpose Funds Total		\$25,000	
TOTAL		\$76,900 0.51 FTE	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

70 Community Education Commission-Financial

GSD General Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	260,700	282,000	21,300	8.17%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	52,100	70,000	17,900	34.36%
Travel, Tuition, and Dues	0	0	4,100	4,600	500	12.20%
Communications	0	0	75,300	72,700	(2,600)	-3.45%
Repairs & Maintenance Services	0	0	500	500	0	0.00%
Internal Service Fees	0	0	30,000	40,800	10,800	36.00%
Other Expenses	0	0	20,600	24,600	4,000	19.42%
TOTAL OTHER SERVICES	0	0	182,600	213,200	30,600	16.76%
TOTAL OPERATING EXPENSES	0	0	443,300	495,200	51,900	11.71%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	0	0	443,300	495,200	51,900	11.71%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	65,000	89,000	24,000	36.92%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	65,000	89,000	24,000	36.92%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	65,000	89,000	24,000	36.92%
Expenditures Per Capita	\$0.00	\$0.00	\$0.65	\$0.72	\$0.07	10.77%

70 Community Education Commission-Financial

Special Purpose Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	238,600	195,841	43,500	0	(43,500)	-100.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	53,100	65,605	53,100	25,000	(28,100)	-52.92%
Travel, Tuition, and Dues	4,700	4,858	4,700	10,000	5,300	112.77%
Communications	90,800	54,089	53,200	50,000	(3,200)	-6.02%
Repairs & Maintenance Services	500	0	500	0	(500)	-100.00%
Internal Service Fees	20,000	22,133	1,300	0	(1,300)	-100.00%
Other Expenses	42,700	32,297	42,700	240,000	197,300	462.06%
TOTAL OTHER SERVICES	211,800	178,982	155,500	325,000	169,500	109.00%
TOTAL OPERATING EXPENSES	450,400	374,823	199,000	325,000	126,000	63.32%
TRANSFERS TO OTHER FUNDS/UNITS	101,000	101,000	101,000	0	(101,000)	-100.00%
TOTAL EXPENSES & TRANSFERS	551,400	475,823	300,000	325,000	25,000	8.33%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	60,000	81,108	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	60,000	81,108	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	358,000	358,000	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	418,000	439,108	0	0	0	0.00%
Expenditures Per Capita	\$0.82	\$0.71	\$0.44	\$0.47	\$0.03	6.82%

70 Community Education Commission-Financial

Title	Grade	Job Class	FY2016 Budgeted		FY2017 Budgeted		FY2018 Budgeted		FY17 - FY18 Variance	
			Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101										
Administrative Services Officer 1	ST06	02660	0	0.00	1	1.00	1	1.00	0	0.00
Executive Dir-Community Ed Com	NS	10605	0	0.00	1	1.00	1	1.00	0	0.00
Office Support Rep 1	ST04	10120	0	0.00	1	0.49	0	0.00	-1	-0.49
Program Coordinator	ST09	06034	0	0.00	1	1.00	1	1.00	0	0.00
Program Spec 2	ST08	07379	0	0.00	0	0.00	1	1.00	1	1.00
Total Positions & FTE			0	0.00	4	3.49	4	4.00	0	0.51
Community Education Commission 60170										
Office Support Rep 1	ST04	10120	1	1.00	0	0.00	0	0.00	0	0.00
Part Time Worker 1	N/A	N/A	1	0.49	0	0.00	0	0.00	0	0.00
Program Coordinator	ST09	06034	1	1.00	0	0.00	0	0.00	0	0.00
Program Manager 1	OR04	07376	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE			4	3.49	0	0.00	0	0.00	0	0.00
Department Totals			4	3.49	4	3.49	4	4.00	0	0.51

68 District Energy System-At a Glance

Mission The mission of the Metro Nashville District Energy System is to provide Chilled Water and Steam as a utility service to Metro, State and Private customers of the system so that they can heat and cool their facility spaces in order to support their business functions.

Budget Summary

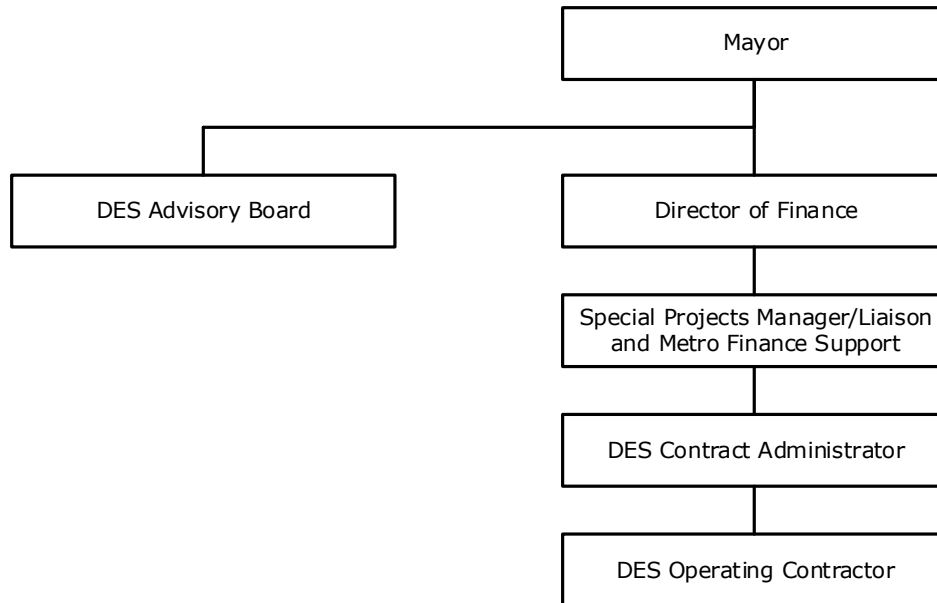
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
DES Enterprise Fund	\$ 21,982,700	\$ 20,757,000	\$ 21,288,100
Total Expenditures and Transfers	<u>\$ 21,982,700</u>	<u>\$ 20,757,000</u>	<u>\$ 21,288,100</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	21,983,700	20,757,000	21,288,100
Total Revenues	<u>\$ 21,983,700</u>	<u>\$ 20,757,000</u>	<u>\$ 21,288,100</u>
Expenditures Per Capita	\$ 32.85	\$ 30.57	\$ 31.10

Positions	Total Budgeted Positions	0	0	0
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Contacts	Special Projects Manager: Bob Lackey	email: bob.lackey@nashville.gov
	Metro Nashville District Energy System 90 Peabody Street 37210	Phone: 615-742-1883

68 District Energy System-At a Glance

Organizational Structure



Programs

Steam Generation and Chilled Water Generation Distribution

Steam Generation and Chilled Water Generation
Distribution

68 District Energy System-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
DES Operations			
DES fund Adjustment	SPF**	\$530,400	To provide increased utility services to system customers recovered through system revenues
Non-allocated Financial Transactions			
Internal Service Charges*	SPF	900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	(200)	No impact on performance
Special Purpose Funds Total		\$531,100	
TOTAL		\$531,100	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

68 District Energy System-Financial

DES Enterprise Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	171,400	166,082	225,200	239,900	14,700	6.53%
OTHER SERVICES:						
Utilities	10,727,400	8,076,692	9,523,700	10,068,300	544,600	5.72%
Professional & Purchased Services	5,007,400	5,189,559	4,956,200	4,985,100	28,900	0.58%
Travel, Tuition, and Dues	2,400	550	2,500	2,500	0	0.00%
Communications	23,100	99	23,400	10,900	(12,500)	-53.42%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	13,500	13,500	12,000	12,900	900	7.50%
Other Expenses	183,600	2,550,363	210,500	214,800	4,300	2.04%
TOTAL OTHER SERVICES	15,957,400	15,830,763	14,728,300	15,294,500	566,200	3.84%
TOTAL OPERATING EXPENSES	16,128,800	15,996,845	14,953,500	15,534,400	580,900	3.88%
TRANSFERS TO OTHER FUNDS/UNITS	5,853,900	6,217,047	5,803,500	5,753,700	(49,800)	-0.86%
TOTAL EXPENSES & TRANSFERS	21,982,700	22,213,892	20,757,000	21,288,100	531,100	2.56%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	21,983,700	20,199,202	20,757,000	21,288,100	531,100	2.56%
TOTAL REVENUE & TRANSFERS	21,983,700	20,199,202	20,757,000	21,288,100	531,100	2.56%
Expenditures Per Capita	\$32.85	\$33.20	\$30.57	\$31.10	\$0.53	1.73%

01 Administrative-At a Glance

Mission	These accounts provide Metro's share of employee benefits for certain central benefits, retired employees, and employees, administrative accounts within the government, contributions to not-for-profit organizations, contracts with other organizations, subsidies, and contingencies.		
Budget Summary			
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
GSD General Fund	\$ 279,738,900	\$ 327,790,100	\$ 354,227,000
USD General Funds	26,524,200	29,380,000	27,936,000
Total Expenditures and Transfers	\$ 306,263,100	\$ 357,170,100	\$ 382,163,300
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 0	\$ 0	\$ 0
Expenditures Per Capita	\$ 457.73	\$ 526.11	\$ 558.39
Positions	Total Budgeted Positions	0	0
Contacts	Finance Director: Talia Lomax-O'dneal email: talia.lomaxodneal@nashville.gov Budget Director: Tony Neumaier email: tony.neumaier@nashville.gov 106 Metro Courthouse 37201 Phone: 615-862-6151		

These accounts are administered by the Department of Finance and have no separate organization chart.

Important Note about the Budget: This Administrative department is made up of a group of various-purpose accounts that do not fall into other agencies' budgets. Revenues in this department include all general fund revenues not associated with other agencies, and are not directly related to the budgeted expenditures in this department. Because of this, the financial schedules presented later in this section list individual business units expenditure information, rather than a summary of revenues and expenditures.

01 Administrative-At a Glance

Budget Highlights FY 2018

For budget changes, see the financial schedule.

Overview

Accounts are grouped into functional area, as presented in the budget ordinance. Each account's title, 8-digit business unit number, legal basis, & description follow. In cases where the Council changed an appropriation in the final (substitute) budget, the original proposal and final adjustments are both described.

INTERNAL SUPPORT:

- **Insurance & Reserve** (01101301 & 01191301, Resolution R82-1327) protects Metro property against damage, loss and claims. This account pays insurance premiums for Metro vehicles, buildings and equipment, boiler and elevator inspections, and for protection against liability claims. The FY 2018 budget recommends no increase in the GSD and no increase in the USD.
- **Corporate Dues and Contributions to Governmental Associations** (01101303, Metro Charter § 18.11(c)) pays dues for Metro memberships in intergovernmental organizations. The FY 2018 budget recommends an increase of \$135,100 to \$650,000.
- **Judgments and Losses** (01101308 & 01191308, Metro Code § 2.40.100) pays on Metro's behalf for judgments and losses that arise in the course of litigation and pays related costs and expenses such as for court reporters, court costs, tax costs, etc. The FY 2018 budget recommends a decrease of \$2,100,000 in the GSD (representing a non-recurring legal settlement) and no change in the USD.
- **Pay Plan Improvements** (01101315 & 01191315) Pay plan improvements for active employees in the general funds' departments are included here. Payroll adjustment amounts have been budgeted in this account and will be spread to departments and agencies after the budget is finalized. The FY 2018 budget recommends \$16,391,600 for the GSD and \$1,775,400 in the USD.
- **Post Audits** (01101412, Metro Charter §6.15) pays for an annual independent financial audit and accounting services conducted by one or more certified public accounting firms. Audits are conducted in accordance with federal and state law. The FY 2018 budget includes \$1,211,000.
- **Metro Facility Rental** (01101127) pays rent for occupying non-Metro space. The FY 2018 budget recommends \$656,700.
- **Election Day and Early Voting** (01101667) funds for Metro Election Day and early voting sites for 2018 elections. The FY 2018 recommends a reduction of \$1,119,100 to \$980,600.
- **Workplace Diversity Study** (01101695) provides \$210,000 for a Workplace Diversity Study.

- **Transfer to Advance Planning & Research Fund** (01101416, Metro Charter § 6.14) provides the mandated \$50,000 transfer to the APR fund and approximately \$174,000 for the Metro Planning Organization (MPO). The FY 2018 budget recommends an increase of \$66,500.
- **Metro Travel Program** (01101396) funds are used by Metro agencies for business related travel. The FY 2017 final budget removed this \$25,000.
- **Subsidy Municipal Auditorium** (01101428) includes recurring funds to subsidize the Municipal Auditorium. The FY 2018 budget eliminated the subsidy amount of \$400,000.
- **GSD General Fund Transfer to GSD Debt** (01102160) The FY 2018 budget authorizes an operational transfer of budget dollars to the GSD Debt Fund to balance it for FY 2018.
- **Transfer for 4% Fund** (01101996, Metro Charter) transfers 4% of original revenues in the GSD General Fund to the separate General Fund Reserve Fund for equipment purchases or building repairs for any department funded by the GSD General Fund. The FY 2018 budget estimates a balance of \$31,469,000 for the 4% Fund.
- **Subsidy Community Education** (01101602) The FY 2017 budget transferred the Community Education subsidy to the General Fund and removed this administrative subsidy.
- **Self-Insured Excise Tax** (01101658) provides funds to cover the \$2 per employee excise tax for Metro's self-insured insurance plan. The FY 2018 budget recommends no change; flat \$75,000.

EMPLOYEE BENEFITS:

- **Police and Fire Pension Match** (01191102, Metro Charter § 13.09) provides Metro's guaranteed contributions from the USD General Fund to closed police and fire pension plans.
- **Civil Service Retirement Match** (01191103, Metro Charter § 13.09) provides Metro's guaranteed contribution from the USD General Fund to the closed City of Nashville Employees' Retirement plan.
- **Davidson County Retirement Match** (01101104, Metro Charter § 13.09) provides Metro's contribution from the GSD to the old Davidson County civil service pension plan. The FY 2018 budget remains flat at \$3,501,900.
- **Teacher Pensions Match** (01191106, Metro Charter § 9.06) provides Metro's contribution from the USD General Fund to the old city teacher's pension plan.
- **Employee Tuition Reimbursement Program** (01101138) provides tuition reimbursement for employees taking job-related courses.

01 Administrative-At a Glance

- **Davidson County Teacher's Retirement Match** (01101107, Metro Charter §9.06) provides Metro's guaranteed contribution to the closed county teacher's pension plan. The Board of Education makes a separate guaranteed contribution from its Schools Special Revenue Fund to that plan. The FY 2018 budget remains flat at \$6,900,400.
- **Group Health Insurance Match** (01101109 & 01191109, Metro Code §3.16.020, .040, & 3.24.010) provides Metro's share of pensioners' medical and dental insurance premiums. For active employees, these costs are in their departments' budgets. The FY 2018 budget recommends no increases to the \$52,082,800 in the GSD and no increases to the \$1,500,200 in the USD.
- **Death Benefit Payments** (01101110, Metro Code § 3.28.080) transfers money to a fund that provides a supplementary benefit for deaths in the line of duty. The FY 2018 budget remains flat at \$200,000.
- **Pensioners In-Line-Of-Duty Medical Expense** (01101113 & 01191112, Metro Charter § 13.12) provides medical payments for those pensioners who were disabled by in-line-of-duty injuries. The total cost is budgeted through the GSD General Fund; the share for USD employees is borne by a transfer from the USD to the GSD. The FY 2018 budget reflects a decrease of \$2,226,000 in the GSD and a decrease of \$125,300 in the USD.
- **Unemployment Compensation** (01101114, TCA § 50-7-401) reimburses the state for unemployment payments to eligible former Metro employees. The FY 2018 budget recommends no change; flat at \$200,000.
- **Group Life Insurance Match** (01101115 & 01191115, Metro Code § 3.16.040) provides payment of life insurance premiums for pensioners. Life insurance for active employees is budgeted in departments' budgets; Metro pays 100% of premiums. The FY 2018 budget recommends no change in the GSD and no change in the USD.
- **Employees In-Line-Of-Duty Medical Expense** (01101120 & 01191113, Metro Charter § 13.12) provides medical payments for employees injured on-the-job for services that cannot be provided by General Hospital. The total cost is budgeted through the GSD General Fund; the share for USD employees is borne by a transfer from the USD to the GSD. The FY 2018 budget recommends a reduction of \$816,000 in the GSD and a reduction of \$119,100 in the USD.
- **Tennessee Consolidated Retirement System (TCRS) Pension** (01101145) a benefit contribution to the TCRS Pension Fund for retirees in the amount of \$39,000. The FY 2018 budget recommends no change to the \$39,000 budget.
- **Benefit Adjustments** (01101140 & 01191140) provides funds for adjustments to the departmental fringe benefit accounts based on projected changes in medical, life, dental, and/or pension rates. For FY 2018, GSD benefit rates are estimated to increase 4.6% for Health and Dental. The pension benefit

contribution rate increases slightly from 12.34% to 12.50%, and is principally accounted for in individual department budgets. In the USD, Health and Dental increases 4.6%.

CONTINGENCY:

- **Contingency for Subrogation** (01101224 & 01191224) permits deposit of recoveries and repayment to affected GSD and USD departments for unbudgeted casualty repairs and replacements. The expenditure account is offset by a matching revenue account. The FY 2018 budget remains flat at \$100,000 for the GSD and the USD.
- **District Energy System (DES)** (01101218) The Metro Funding Amount (MFA) represents the 15% of the DES operating budget, 31% of the DES Debt Service, and other costs related to sales and marketing of DES excess capacity to customers. The FY 2018 budget reflects a reduction of \$31,700 to \$1,690,300.
- **Contingency – Local Match** (01101298) provides funds for grant opportunities that require a Metro dollar match. The FY 2018 budget removes the \$119,000 allocation for FY 2018.
- **Administrative Contingency** (01101309 and 01191309) provides contingency funds for unforeseen occurrences in the Admin accounts. The FY 2018 budget removes the \$50,000 in both the GSD and USD.
- **Contingency for Stormwater Fees** (01101230) the FY 2018 budget increased the contingency funds for the Metro departments to \$664,200 for the increase in stormwater fees.

HEALTH & HOSPITALS:

- **Correctional Health Care** (01101613) The FY 2018 budget recommends an increase of \$226,400 for the Correctional Health Care contract.
- **Forensic Medical Examiner** (01101614) The FY 2018 budget recommends an increase of \$130,000 to \$4,934,000.
- **Subsidy Bordeaux Long-Term Care Contract** (01101432) The FY 2018 budget provides \$3,500,000 for Metro Nashville's portion of the management contract.
- **Subsidy Knowles Home Management Contract** (01101433) The FY 2018 budget provides \$1,000,000 for Metro Nashville's portion of the management contract.
- **Subsidy for Hospital Authority** (01101426, Metro Charter § 10-201) provides a contract subsidy to the Nashville Hospital Authority to support the operations of Metropolitan Nashville General Hospital, an acute care hospital with 150 licensed beds. The FY 2018 budget remains flat at \$35,000,000.

01 Administrative-At a Glance

- **HIPAA Compliance** (01101227) provides funds for implementation of HIPAA privacy and security recommendations. The FY 2018 budget remains flat at \$80,000.

REGULATION, INSPECTION, & ECONOMIC DEVELOPMENT:

- **Economic Job Development Incentive - Dell** (01101118) provides funds to make economic and community development incentive grants to the Industrial Development Board. These grants are to encourage the location of Fortune 500 companies and creation of new jobs within Davidson County. The FY 2018 budget recommends no change; flat at \$562,500.
- **Economic Job Development Incentive - UBS** (01101136) provides funds to make economic and community development incentive grants to the Industrial Development Board. The FY 2018 budget recommends an increase of \$24,000 to \$352,000.
- **Economic Job Development Incentive - HCA Charlotte** (01101137) provides funds to make economic and community development incentive grants to the Industrial Development Board. The FY 2018 budget recommends \$800,000.
- **Nashville Career Advancement Center (NCAC)** (01101213) provides local funds to offset projected administrative cost deficit and to also support the continuation of a Summer Youth at Work Program. The FY 2018 budget recommends a transfer of \$150,000 to the Nashville Construction Readiness Program (BU 01101691).
- **Subsidy to the Bridgestone Arena** (01101221) provides supplemental funds from the GSD General Fund to Powers Management for the operation of the Bridgestone Arena. The FY 2018 budget recommends a reduction of \$1,000,000 to \$4,851,500.
- **Coliseum Capital Maintenance Fund Transfer or Stadium Maintenance** (01101222) provides contractually-mandated funds for maintenance of the Coliseum football stadium. The FY 2018 budget remains flat at \$1,000,000.
- **Sounds Ballpark** (01101678) provides funds for the debt service on the stadium construction bonds. The FY 2018 budget recommends an increase of \$390,000 to \$1,415,000.
- **Contribution to Partnership 2020** (01101506) provides funds to the Nashville Chamber of Commerce for its Partnership 2020 program, which promotes the relocation of companies to Nashville and expansion of existing companies. The FY 2018 budget reduces this \$25,000 to \$350,000.
- **Innovation Investment Fund** (01101690) provides funds for various departments for the implementation of approved Public Investment Plans (PIPs). The FY 2018 budget remains flat at \$1,000,000.

- **Property Tax Increment Refund or Tax Increment Payment - MDHA** (01101998 & 01191998, State Law Title 13, Chapter 20) provides tax incentive payments for loans incurred by the Metropolitan Development & Housing Authority (MDHA) for authorized redevelopment activities. MDHA promotes private investment in designated development districts. Similar payments are budgeted in all six budgetary funds (GSD & USD General funds, the General Purpose School Fund, and the three related Debt Service funds). The FY 2018 budget recommends an increase of \$2,068,900 in the GSD and an increase of \$440,900 in the USD.
- **Transfer to GSD Debt Service - Stadium** (01101225) transfers \$3.2 million of Hotel Motel Tax from the GSD General Fund to the GSD Debt Service Fund for the Coliseum stadium. The FY 2018 budget remains flat at \$3,200,000.
- **Housing Incentive Pilot Program (HIPP)** (01101692) Incentive grants offered to developers who build affordable or workforce housing. The FY 2018 budget recommends \$1,750,000 for this program.
- **MDHA Veteran Affairs Supportive Housing (VASH) Pilot Program** (01101693) Voucher program administered by MDHA which subsidizes rent and moving costs for veterans. The FY 2018 budget recommends \$165,300 for this program.
- **Historic Preservation Program** (01101694) Funds to help support the restoration and preservation of important historic properties (structures) within Davidson County. The FY 2018 budget recommends \$150,000 for this program.

RECREATIONAL, CULTURAL, & COMMUNITY SUPPORT:

- **Barnes Affordable Housing Trust** (01101578) provides funds for lower-income residents of Davidson County to assist in acquiring good quality, affordable housing. The FY 2018 budget remains flat at \$10,000,000.
- **Nashville Civic Design Center** (01101661) The FY 2018 budget remains flat \$125,000 for operational support of the Nashville Civic Design Center.
- **Metropolitan Action Commission (MAC)** (01101204, Metro Code § 2.108.010) provides GSD General Fund matching funds to MAC for administration and leasehold costs, the Head Start program, and other MAC activities. The FY 2018 budget remains flat at \$4,921,900.
- **Public Education Foundation** (01101686) the FY 2018 budget recommends an increase of \$25,000 to \$275,000 for the Complete College Nashville Initiative to train college counselors in underserved schools.
- **Summer Youth Employment Program** (01101687) the FY 2018 budget recommends \$3,000,000 in support of a city-wide strategy to increase summer employment opportunities for Nashville's youth.

01 Administrative-At a Glance

- **Plant the Seed** (01101688) the FY 2018 budget remains flat at \$50,000 for the Community Garden Program which transferred from the Parks Department to the non-profit organization Plant the Seed in FY 2017.
 - **Thistle Farms** (01101689) is a non-profit organization that provides healing, hope, and opportunity for women who have survived abuse and addiction. The FY 2018 budget discontinues the non-recurring \$300,000.
 - **Fix-It Pilot Program** (01101139) provides vouchers for repair of headlights, taillights or turn signals to Police officers to issue instead of traffic tickets. FY 2018 budget recommends \$25,000.
 - **Property Tax Relief Program** (01101326 & 01191326, TCA § 67-5-702, § 67-5-703 and § 67-5-704) provides tax relief funds for the elderly low-income, disabled and disabled veteran homeowners. The program in effect pays part or all of the property tax of eligible applicants. Metro matches the state expenditures based on the current sales ratio; however the combined Metro and State assistance may only cover the amount of taxes owed. The FY 2018 budget recommends increases of \$150,000 in the GSD and increases of \$50,000 in the USD.
 - **Community Partnerships Fund** (01101696) the FY 2018 budget provides \$1,000,000 for various community programs between the Metro Government and Davidson County non-profit agencies.
- CONTRIBUTIONS:**
- TCA 7-3-314 (Financial assistance to nonprofit organizations) provides for contributions by metropolitan governments to qualified nonprofit organizations "to promote the general welfare of the residents of the municipality."
- **Contribution to Nashville Symphony** (01101502, Metro Charter 18.11(a)) provides annual funds in the amount of \$15,000 to support the Nashville Symphony.
 - **Contribution to Adventure Science Center** (01101503) The FY 2018 budget recommends \$200,000 for the Adventure Science Center.
 - **Contribute Nashville Humane Association** (01101521, Metro Charter § 18.11(a)) provides \$12,500 to assist with shelter, food and medical services for abandoned, unwanted, and injured animals and for placement with area residents.
 - **Contribute Sister Cities of Nashville** (01101534) The FY 2018 budget increases \$60,000 to \$140,000 for the Sister Cities of Nashville agency.
 - **The Andrew Jackson Foundation** (01101557) The FY 2018 budget recommends an increase of \$35,000 to \$135,000 for the operations and upkeep of The Hermitage.
 - **Contribution to the Community Garden Grant Program** (01101242) The FY 2017 budget transferred this program from the Parks and Recreation Department to the non-profit organization Plant the Seed to continue the project.
 - **Contribution to Jefferson United Merchants Partnership (JUMP)** (01101565) The FY 2017 budget removed this non-recurring \$300,000 for the Workforce Development Program.
 - **Nashville Technology Council** (01101682) provides funds for the recruitment and hiring of information technology personnel. The FY 2017 budget removed this non-recurring \$75,000 contribution.
 - **Domestic Violence Programs** (01101591) the FY 2018 budget transfers the Domestic Violence Program funds from the Community Enhancement Fund (CEF) Program to the Community Partnerships Fund. The new accounts for FY 2018 are to be determined. The FY 2017 grant amounts listed below will be eliminated and recipients will have to re-apply for FY 2018 grant funds.
 - 01101505 – Legal Aid Society - \$186,500.
 - 01101552 – YWCA of Nashville - \$278,700.
 - 01101562 – Mary Parrish Center - \$51,800.
 - 01101576 – Morning Star Sanctuary - \$107,000.
 - 01101641 – TN Coalition-Dom. Violence - \$51,000.
 - **Educational & After School Programs** (01101592) the FY 2018 budget transfers the Educational and After School Program funds from the CEF Program to the Community Partnerships Fund. The new accounts for FY 2018 are to be determined. The FY 2017 grant amounts listed below will be eliminated and recipients will have to re-apply for FY 2018 grant funds.
 - 01101620 – Boys & Girls Club - \$49,900.
 - 01101684 – Preston Taylor Ministries - \$10,200.
 - 01101619 – Backfield In Motion - \$48,000.
 - 01101621 – Bridges - \$74,800.
 - 01101622 – Martha O'Bryan Center - \$75,000.
 - 01101623 – Monroe Harding, Inc - \$44,100.
 - 01101624 – Pencil Foundation - \$73,500.
 - 01101629 – Conexion Americas - \$14,500.
 - 01101639 – Oasis Center - \$58,100.
 - 01101642 – Vandy-School of Nursing - \$53,200.
 - 01101598 – Fannie Battle Day Home - \$51,000.
 - 01101626 – Salama Urban Ministries - \$45,100.
 - **Miscellaneous Community Agencies and Services** (01101593) the FY 2018 budget transfer the Miscellaneous Community Agencies and Services funds in the CEF Program to the Community Partnerships Fund. The new accounts for FY 2018 are to be determined. The FY 2017 grant amounts listed below will be eliminated and recipients will have to re-apply for FY 2018 grant funds.
 - 01101555 – Second Harvest Food Bank - \$88,900.
 - 01101594 – Family & Children's Services - \$14,000.
 - 01101612 – Nashville CARES - \$79,100.
 - 01101628 – NeedLink Nashville - \$71,400.
 - 01101631 – Fifty Forward-Sr. Citizens - \$59,900.
 - 01101634 – United Way of Mid Tenn - \$70,000.
 - 01101665 – Oasis Church, Inc. - \$23,800.
 - 01101668 – Southern Word - \$42,900.

01 Administrative-At a Glance

- **Literacy Programs** (01101516) The FY 2018 budget transfers the Literacy Program funds in the CEF to the Community Partnerships Fund. The new accounts for FY 2018 are to be determined. The FY 2017 grant amounts listed below will be eliminated and recipients will have to re-apply for FY 2018 grant funds.
01101608 – St. Luke’s Community House - \$39,500.
01101651 – Big Brothers-Big Sisters - \$27,000.
01101653 – Nashville Adult Literacy - \$89,500.
01101654 – Nashville Ctr for Empowrmnt - \$90,000.
01101685 – STARS Nashville - \$27,000.
01101669 – Teach For America - \$77,000.
- **Alignment Nashville** (01101587) The FY 2018 budget remains flat at \$150,000.
- **Music & Entertainment Economic Development** (01101637) provides funding for the implementation of a Music & Entertainment Economic Development initiative in accordance with recommendations of the Nashville Music Council. The FY 2018 budget recommends a decrease of \$1,250,000 for the film, TV and event funds.
- **Fifty-Forward – Senior Citizens, Inc** (01101631) provides educational and social activities for senior citizens in Davidson County. The FY 2018 budget provides \$150,000 for these services.
- **The Nashville Entrepreneur Center** (01101645) provides funds for the education, workforce development and company-creation programming for the Veteran Initiative, Youth Initiative and E-Learning Platform programs. The FY 2018 budget reduces the allocation \$125,000 for 2018.
- **Small Business Incentive Program** (01101650) this program assists in the development and creation of small businesses in Nashville - Davidson County. The FY 2018 budget reduces the allocation \$50,000 to \$250,000 for this program.
- **Nashville Education, Community and Arts TV (NECAT)** (01101662) are the public access cable channels that provide non-commercial programming for Nashville citizens. The FY 2018 budget recommends \$50,000.
- **In Full Motion** (01101663) program provides tutoring and test prep services to at-risk Metro students. The FY 2018 budget provides \$250,000 for this youth program.
- **The Next Door** (01101660) program assists women of Davidson County to re-enter society from incarceration, rehabilitation or homelessness. The FY 2017 budget removed this non-recurring \$100,000.
- **National League of Cities** (01101238) provided funds for the National League of Cities’ conference which was held in Nashville in 2016. The FY 2017 budget removed this non-recurring \$450,000.
- **Community Foundation of Mid Tenn** (01101677) the FY 2018 budget removes this non-recurring \$100,000 for the Community Foundation’s “Digital Inclusion” project.
- **Nashville Ballet** (01101679) the FY 2017 budget removed this non-recurring \$200,000 contribution to the Nashville Ballet.
- **Transfer – Short-Term Rentals** (01101997) is revenue received through the Hotel Occupancy Tax on short-term rental property and was combined with the Barnes Fund Contribution in the FY 2017 budget.

INFRASTRUCTURE AND TRANSPORTATION:

- **Subsidy to the Regional Transit Authority** (01101117) provides local matching funds for the Job Access & Reverse Commute project, and the Murfreesboro to Nashville “Relax and Ride” shuttle. The FY 2018 budget remains flat at \$320,200 for the RTA programs.
- **Commuter Rail Project** (01101237) provides funds for the continuing operation of the Music City Star commuter rail. The FY 2018 budget remains flat at \$1,500,000 for the Commuter Rail operation.
- **NCAC Nashville Construction Readiness** (01101691) a collaborative initiative to assist citizens of Nashville in jump-starting their construction industry career. The FY 2018 budget recommends a transfer of \$150,000 from the NCAC account (BU 01101213) to increase this budget to \$625,000 for FY 2018.
- **Supplement to Metropolitan Transit Authority (MTA)** (01101304, Metro Charter § 11.401) provides local supplementary funds to the Metropolitan Transit Authority for its various programs. The FY 2018 budget recommends \$48,635,900.

Since revenues in this department are not directly related to the budgeted expenditures in this department, the following financial schedule presents individual business units’ expenditure information.

01 Administrative–At A Glance

GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2016 Budget	FY 2016 Actual	FY 2017 Budget	FY 2018 Budget
GSD General Fund:					
01101104	County Retire Match	\$3,501,900	\$5,157,946	\$3,501,900	\$3,501,900
01101107	County Teach Retire Match	6,900,400	5,244,354	6,900,400	6,900,400
01101109	Health Insurance Match	48,514,200	47,841,082	52,082,800	52,082,800
01101110	Death Benefit Payments	200,000	200,000	200,000	200,000
01101113	Pens IOD Medical Expense	10,165,400	10,165,400	10,087,400	7,861,400
01101114	Unemployment Compensation	561,200	105,200	200,000	200,000
01101115	Life Insurance Match	2,922,900	2,922,833	2,914,600	2,914,600
01101117	Regional Transit Authority	320,200	320,200	320,200	320,200
01101118	Econ/Job Incentives – Dell	562,500	411,500	562,500	562,500
01101120	Employee IOD Med Expense	8,198,200	8,198,200	6,643,200	5,827,200
01101127	Metro Facility Rent	340,000	356,536	657,000	656,700
01101131	Study & Formulating Committee	22,100	167	0	0
01101134	Office of Emergency Mgmt Approp	228,000	0	0	0
01101135	Subsidy – Transportation Planning	0	0	0	0
01101136	Econ/Job Incentives - UBS	0	0	328,000	352,000
01101137	HCA Charlotte Econ Incentives	0	0	0	800,000
01101138	Employee Tuition Reimbursement	0	0	0	100,000
01101139	Fix It Pilot Program	0	0	0	25,000
01101140	Benefit Adjustments	3,017,300	0	6,788,600	6,788,600
01101145	TCRS Pension Contribution	37,900	37,164	39,000	39,000
01101150	Metro Telecomm Adjustments	43,900	0	43,900	0
01101204	Metro Action Commission	4,304,000	4,304,000	4,921,900	4,921,900
01101213	NCAC Local Match	245,600	231,376	567,300	417,300
01101218	District Energy System	1,794,000	1,794,000	1,722,000	1,690,300
01101221	Subsidy Nashville Arena	5,851,500	5,851,500	5,851,500	4,851,500
01101222	Stadium Maintenance	1,000,000	1,000,000	1,000,000	1,000,000
01101224	Contingency Subrogation	100,000	0	100,000	100,000
01101225	GSD Debt Transfer-Stadium	3,200,000	3,200,000	3,200,000	3,200,000
01101227	HIPAA Compliance	80,000	39,318	80,000	80,000
01101228	ADM Affordable Housing Developmt	0	0	45,000	0
01101230	Contingency for Storm Water Fees	49,000	3,062	45,900	664,200
01101233	Subsidy Farmers Market	837,900	837,900	0	0
01101237	Commuter Rail	1,500,000	1,500,000	1,500,000	1,500,000
01101238	National League of Cities	450,000	450,000	0	0
01101242	Community Garden Grant Program	50,000	49,725	0	0
01101298	Contingency – Local Match	0	0	119,000	0
01101301	Insurance Reserve	2,099,600	2,099,600	2,625,100	2,625,100
01101303	Corp Dues/Contribution	510,400	440,826	514,900	650,000
01101304	Subsidy MTA	40,158,600	40,158,600	42,013,600	48,635,900
01101308	Judgments and Losses	1,360,100	1,360,100	3,860,100	1,760,100
01101309	Admin Contingency Account	0	0	0	0
01101315	Pay Plan Improvements	268,200	0	1,978,300	16,391,600
01101326	Property Tax Relief Program	3,400,000	2,595,320	3,400,000	3,550,000
01101396	Travel Program	25,000	0	0	0
01101412	Post Audit	1,097,200	1,013,326	1,161,000	1,211,000
01101416	Subsidy Advance Planning	143,900	127,045	182,200	248,700
01101426	Hospital Authority Subsidy	45,000,000	45,000,000	51,000,000	35,000,000
01101428	Municipal Auditorium - Enterprise	444,500	444,500	400,000	0
01101432	ADM Subsidy BLTC Mgmt Contract	0	0	3,000,000	3,500,000
01101433	ADM Knowles Home Mgmt Contra.	0	0	540,000	1,000,000

01 Administrative–At A Glance

GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2016 Budget	FY 2016 Actual	FY 2017 Budget	FY 2018 Budget
GSD General Fund (Cont.):					
01101502	Contribute Nash Symphony	15,000	15,000	15,000	15,000
01101503	Contribute Adventure Science Ctr	200,000	200,000	200,000	200,000
01101505	Contribute Legal Aid Society	178,200	178,597	186,500	0
01101506	Contribute Partnership 2020	375,000	375,000	375,000	350,000
01101516	Contribute Literacy Programs	0	0	0	0
01101521	Contribute Humane Assoc.	12,500	12,500	12,500	12,500
01101534	Contribute Sister Cities	60,000	60,000	80,000	140,000
01101552	Contribute YWCA Dom. Violence	300,000	300,000	278,700	0
01101555	Contribute Second Harvest	127,000	127,000	88,900	200,000
01101557	Contribute Andrew Jackson Fndtn	100,000	100,000	100,000	135,000
01101562	Mary Parrish Center	46,400	46,400	51,800	0
01101565	Jefferson St United Partnership	300,000	300,000	0	0
01101566	Contingency Utility Increase	200,000	0	200,000	0
01101576	Contribute Morning Star Dom Viol	81,900	81,897	107,000	0
01101578	Barnes Affordable Housing Trust	1,000,000	1,000,000	10,000,000	10,000,000
01101587	Contrib. to Alignment Nashville	150,000	150,000	150,000	150,000
01101591	Domestic Violence Programs	0	0	0	0
01101592	Education & After School Programs	0	0	77,600	0
01101593	Community Service Programs	0	0	0	0
01101594	Contrib. Family & Childrens Svcs	12,100	12,100	14,000	0
01101598	Contrib. Fannie Battle Day Home	0	0	51,000	0
01101602	Subsidy – Community Education	358,000	358,000	0	0
01101606	Contrib. McNeilly Ctr for Children	56,700	51,263	0	0
01101608	St. Luke's Commty. House	47,300	47,300	39,500	0
01101612	Contrib. Nashville CARES	113,200	113,200	79,100	0
01101613	Correctional Healthcare	12,671,700	11,889,754	12,571,700	12,798,100
01101614	Forensic Medical Examiner	4,638,500	4,638,426	4,804,000	4,934,000
01101619	Contrib. Backfield in Motion	0	0	48,000	0
01101620	Contrib. Boys & Girls Club	78,500	78,500	49,900	0
01101621	Contrib. Bridges	45,700	45,700	74,800	0
01101622	Contrib. Martha O'Bryan Center	106,200	106,199	75,000	0
01101623	Contrib. Monroe Harding, Inc	62,200	62,200	44,100	0
01101624	Contrib. PENCIL Foundation	98,900	98,900	73,500	0
01101626	Contrib. Salama Urban Ministries	50,000	50,000	45,100	0
01101627	Contrib. YMCA Afterschool Progs.	48,700	40,915	0	0
01101628	Contrib. NeedLink (dba Big Bro.)	61,900	61,900	71,400	0
01101629	Contrib. Conexion Americas	33,700	33,700	14,500	0
01101631	Contrib. Fifty Forward	51,600	51,600	59,900	150,000
01101632	Contrib. Arc of Davidson County	52,100	52,100	0	0
01101634	Contrib. United Way Nashville	0	0	70,000	0
01101637	Contrib. Music & Entertainment Economic Development	875,000	0	2,250,000	1,000,000
01101639	Contrib. Oasis Center	73,000	73,000	58,100	0
01101641	Contrib. Tenn Coalition Against Domestic Violence	68,500	68,500	51,000	0
01101642	Contrib. Vanderbilt Univ. Center for Health Services	60,600	44,468	53,200	0
01101645	Contrib. Nashville Entrepreneur Center	250,000	250,000	250,000	125,000
01101647	Contrib. Refugees of Tennessee	29,900	29,900	0	0

01 Administrative–At A Glance

GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2016 Budget	FY 2016 Actual	FY 2017 Budget	FY 2018 Budget
GSD General Fund (Cont.):					
01101650	Small Business Incentive Program	871,900	29,750	1,142,100	250,000
01101651	Big Brothers / Big Sisters Mid-Tn	25,500	25,500	27,000	0
01101653	Nashville Adult Literacy Council	80,100	80,100	89,500	0
01101654	Nashville Intrnl Ctr Empowermt	77,800	77,800	90,000	0
01101657	Nashville Achieves	0	(1,000)	0	0
01101658	Self-Insured Excise Tax	75,000	60,499	75,000	75,000
01101660	The Next Door	100,000	100,000	0	0
01101661	Nashville Civic Design Center	100,000	100,000	125,000	125,000
01101662	Nashville Educ Comm Arts TV	0	0	50,000	50,000
01101663	In Full Motion	0	0	0	250,000
01101665	Oasis Church, Inc.	0	0	23,800	0
01101667	Election Day and Early Voting	0	0	2,099,700	980,600
01101668	Contrib. Southern Word	0	0	42,900	0
01101669	Contrib. Teach for America	0	0	77,000	0
01101677	Commty Foundation of Mid Tenn	100,000	100,000	100,000	0
01101678	Sounds Ballpark Debt Service	1,025,000	1,025,000	1,025,000	1,415,000
01101679	Contrib. Nashville Ballet	200,000	200,000	0	0
01101682	Nashville Technology Council	75,000	75,000	0	0
01101683	Ladies of Charity	32,100	32,100	0	0
01101684	Preston Taylor Ministries	21,300	21,108	10,200	0
01101685	STARS Nashville	28,900	27,680	27,000	0
01101686	Public Education Foundation	0	0	250,000	275,000
01101687	Summer Youth Employment Prog	0	0	3,500,000	3,000,000
01101688	Plant the Seed Garden Program	0	0	50,000	50,000
01101689	Thistle Farms Program	0	0	300,000	0
01101690	Innovation Investment Fund	0	0	1,000,000	1,000,000
01101691	NCAC Nash Constructn Readiness	0	0	475,000	625,000
01101692	Housing Incentive Pilot	0	0	500,000	1,750,000
01101693	MDHA VASH Pilot Program	0	0	261,000	165,300
01101694	Historic Preservation Program	0	0	0	150,000
01101695	Workplace Diversity Study	0	0	0	210,000
01101696	Community Partnerships Fund	0	0	0	1,000,000
01101996	GSD Gen Trnsfr 4% Reserve Fund	27,728,400	28,950,920	29,782,700	31,413,100
01101997	GSD Gen Trnsfr Short-Term Rental	50,000	0	0	0
01101998	GSD MDHA Tax Increments	7,769,000	7,800,229	8,794,800	10,863,700
01102160	Oper Transfer to Debt Service	18,533,300	18,533,300	24,004,300	48,239,800
01102170	ADM eBid General Fund Support	250,000	250,000	0	0
Total GSD General Fund		\$279,738,900	\$272,152,785	\$327,790,100	\$355,347,300

01 Administrative–At A Glance

GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2016 Budget	FY 2016 Actual	FY 2017 Budget	FY 2018 Budget
USD General Fund:					
01191102	Police/Fire Retire Match	\$8,873,000	\$8,873,000	\$8,873,000	\$8,873,000
01191103	Civil Service Retire Match	5,424,700	5,424,700	5,424,700	5,424,700
01191106	Teacher Pens Match	4,592,400	4,592,400	4,592,400	4,592,400
01191109	Health Ins Match	1,968,400	1,356,225	1,500,200	1,500,200
01191112	Pensioner IOD	468,100	468,100	425,400	300,100
01191113	Employee IOD	1,196,400	1,196,400	969,500	850,400
01191115	Life Ins Match	78,500	58,938	60,900	60,900
01191116	Operating Transfer – Debt Service	0	0	2,761,100	0
01191140	Benefit Adjustments	841,000	0	1,671,400	1,671,400
01191224	Contingency Subrogation	100,000	0	100,000	100,000
01191301	Insurance and Reserve	91,600	91,600	114,500	114,500
01191308	Judgments and Losses	6,200	6,200	7,800	7,800
01191309	USD Contingency Account	0	0	0	0
01191315	Pay Plan Improvements	0	0	504,800	1,775,400
01191326	Property Tax Relief	300,000	229,413	300,000	350,000
01191566	Utility Increase – USD	200,000	0	200,000	0
01191998	USD MDHA Tax Increments	2,383,900	1,664,579	1,874,300	2,315,200
Total USD General Fund		\$26,524,200	\$23,961,555	\$29,380,000	\$27,986,000

90 Debt Service Funds-At a Glance

Mission To accumulate funds to repay principal (money borrowed) and interest due on general obligation bonds and notes issued by the government to finance capital projects (land, buildings, equipment, etc.) with lives greater than one year. Three funds are used to account for this debt:

25104 Schools Debt Service Fund
20115 GSD Debt Service Fund
28315 USD Debt Service Fund

Budget Summary

	2015-16	2016-17	2017-18
Expenditures and Transfers:			
Debt Service Funds	\$ 221,896,600	\$ 240,452,500	\$ 281,039,100
Total Expenditures and Transfers	<u>\$ 221,896,600</u>	<u>\$ 240,452,500</u>	<u>\$ 281,039,100</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	2,781,300	4,053,100	5,216,200
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 2,781,300</u>	<u>\$ 4,053,100</u>	<u>\$ 5,216,200</u>
Non-program Revenue	186,694,400	199,126,100	217,112,900
Transfers From Other Funds and Units	29,420,900	37,273,300	58,710,000
Total Revenues	<u>\$ 221,896,600</u>	<u>\$ 240,452,500</u>	<u>\$ 281,039,100</u>
Expenditures Per Capita	\$ 331.64	\$ 354.19	\$ 410.63

Positions Total Budgeted Positions

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These funds are administered by the Department of Finance, and have no separate organization chart.

Debt Service Expenditures by District & Fund

<u>Source Description</u>	<u>FY 2016 Budget</u>	<u>FY 2016 Actual</u>	<u>FY 2017 Budget</u>	<u>FY 2018 Budget</u>
GSD - General Services District				
20115 GSD Debt Service	\$ 126,278,400	\$ 130,793,119	\$ 136,803,000	\$ 165,393,200
25104 MNPS Debt Service	<u>78,037,100</u>	<u>80,759,496</u>	<u>84,403,400</u>	<u>94,371,300</u>
Total GSD	\$ 204,315,500	\$ 211,552,615	\$ 221,206,400	\$ 259,764,500
USD - Urban Services District				
28315 USD Debt Service	<u>\$ 17,581,100</u>	<u>\$ 17,285,760</u>	<u>\$ 19,246,100</u>	<u>\$ 21,274,600</u>
Total USD	\$ 17,581,100	\$ 17,285,760	\$ 19,246,100	\$ 21,274,600
Total General Obligation Debt Service – GSD+USD	<u>\$ 221,896,600</u>	<u>\$ 228,838,375</u>	<u>\$ 240,452,500</u>	<u>\$ 281,039,100</u>

90 Debt Service Funds-At a Glance

Budget Highlights FY 2018

The recommended budget services outstanding debt issues. Currently, Metro has approximately \$1,253,853,000 in un-issued general obligation bonds authorized for capital spending plans in Fiscal Years 2010 through 2016 after the de-authorization of some projects in 2009.

Overview

Debt Financing: Periodically, Metro borrows money to provide long-term financing for capital improvement projects that are included in the Capital Spending Plan by issuing (or selling) bonds and notes, which are written promises to repay the debt at certain times and with certain interest to bondholders/investors. The specific improvements to be financed are listed in the legislation that authorizes the debt. The proceeds from the sale of the debt are used to pay off commercial paper that provides short-term financing for those improvements.

Debt service is the process of repaying those bonds and notes, and their interest, over time to bondholders/investors. A small portion of the principal is repaid each year between issuance and maturity. This approximately matches the maturity dates of bonds to the lives of the projects they fund, and keeps Metro from having to make a big payment at one time to make a capital improvement.

Metro does not issue long-term notes and bonds to finance operating expenditures or deficits.

Types of debt: Debt generally falls into the following categories:

- General obligation (GO) debt is payable from taxes, and is backed by the full faith, credit, and taxing power of the government. There is no legal limit to Metro's use of general obligation debt, although issuance requires passage of a Council ordinance. Only general obligation debt is repaid from the three debt service funds (25104, 20115, and 28315).
- Revenue debt is often used to finance projects that will generate revenue. Part of the revenue generated by a project is used to service the debt on the project. It is accounted for through the enterprise or internal service fund that develops the capital project and receives its revenues.
- Limited obligation revenue debt is a newer hybrid form that normally operates as revenue debt, but is backed by certain non-property-tax revenues (defined in the bond covenants) in the event that there are not sufficient revenues to service the debts.

Interest earned by our bondholders/investors is generally held to be exempt from federal and Tennessee taxation.

Structure: Metro's outstanding debt takes three forms:

- Bonds - Long-term debt that usually matures over a period of 20-30 years.
- Notes - Shorter-term debt that is issued for three years, renewable for an additional two terms of three years each. The usual total maturity is 3 to 5 years.
- Commercial paper - Short-term GO obligations with flexible maturities ranging from 2 to 270 days, issued as cash when needed in blocks of \$100,000 plus \$1,000 increments. Interest rates are usually lower than bond interest rates.

Notes and commercial paper often provide temporary financing and are retired by issuing longer-term bonds.

Many bonds have "call" provisions that allow Metro to redeem the debt before its scheduled maturity. This is most often done when the debt being called is refunded by issuing new debt for the same period of time but at lower interest rates. The lower interest costs save Metro money over the remaining life of the bond issue.

Legal Limitations: There is no legal debt margin limitation on GSD debt. Section 7.08 of the Charter limits the USD total net bonded indebtedness payable from USD ad valorem taxes, after deduction of sinking funds for the payment of principal, to 15% of the USD assessed valuation of taxable property. At June 30, 2016, the taxable property was valued at \$14.7 billion, so the 15% limit was \$2.2 billion. With only \$181.3 million of applicable debt (1.25% of valuation), the margin was \$2.0 billion.

Bond Ratings: Metro holds excellent investment-grade ratings from two independent rating agencies (Moody's Aa2 and Standard & Poor's AA). These ratings are based on both the city's financial health and available reserves for paying off debt. Each agency has its own rating system; ratings of the two agencies cannot necessarily be compared to each other. For explanations of the ratings, visit each agency's web site.

Some bonds' scheduled payment of principal and interest is privately insured by Financial Security Assurance, Inc. (FSA).

Debt Policies: The following guidelines are used in managing debt service funds:

- USD general obligation debt is subject to the legal limitation noted above.
- Debt is not issued above the capacity provided by current revenue sources (including property taxes at the current rate) plus anticipated normal growth; debt is not issued in anticipation of a not-yet-approved property tax increase.
- When planning future debt capacity, normal revenue growth is projected conservatively.
- The financing of an improvement will not exceed its useful life. In a multi-purpose bond package, the package maturities will reflect the mix of project lives funded by the package; the average life of the bonds cannot exceed the average life of the projects.
- General obligation issues are sold either by negotiated sale or by bid in public offering; a bid sale is awarded to the bidder with the lowest true interest cost or through negotiated offering.
- Bond issues may be considered for refunding when lower interest rates on the new bonds will result in a 3% or better net present value savings over the old bonds. The term of the refunding bonds will not exceed the terms of the bonds being refunded.

90 Debt Service Funds-At a Glance

Revenue Sources: Revenues for all three funds are detailed in the budget ordinance. The GSD and USD Debt Service Funds (funds 20115 & 28315) are funded primarily by a dedicated portion of the property tax levies. The GSD Debt Service Fund also receives \$3.2 million from the GSD General Fund (fund 10101) for stadium debt, and the Schools Debt Service Fund (fund 25104) receives substantial schools-related sales taxes.

Capital Expenditures and the Budget: The discussion of Capital Improvements in Section A of this book describes how these funds relate to the operating budget.

Recent Bond Issues: The Recent Bond Issues table summarizes recent bond issues. Note that only the general obligation issues are serviced through the GSD, USD, and Schools Debt Service funds; the revenue issues are serviced through non-tax sources. Future debt service requirements are listed on the next page.

Comparative Debt Statistics: The Comparable Debt Statistics table uses standard indicators to measure debt burden levels and trends.

Comparative Debt Statistics

Fiscal Year	Net Debt to Assessed Valuation		Net Debt Per Capita	Debt Service to Total Expenditures
	GSD+USD	USD only		
2007	8.97%	1.15%	2,475.02	10.0%
2008	10.23%	1.36%	2,681.96	10.0%
2009	9.35%	1.25%	2,450.19	10.0%
2010	9.77%	1.16%	2,954.43	9.5%
2011	9.64%	1.14%	2,954.26	8.8%
2012	9.88%	1.31%	2,971.28	5.2%
2013	11.62%	1.41%	3,433.01	6.6%
2014	10.92%	1.32%	3,349.79	9.2%
2015	11.32%	1.25%	3,451.98	9.8%
2016	12.80%	1.23%	3,910.24	9.2%

Source: Comprehensive Annual Financial Reports for each year

90 Debt Service Funds-At a Glance

Recent Bond Issues						
Issue	Date Issued	Amount & interest rate	Maturity	Ratings *	Fund *	Comments *
GO Public Improvement Refunding Bonds, Series 2004	09/01/04	\$51,340,000 3.000-5.000%	2004 to 2017	M: Aa2 S: AA F: AA+	G S	Advance refund portions of outstanding GO MP Improvement Bonds, Series 1996A
General Obligation Refunding Bonds, Series 2006A	05/11/06	\$60,805,000 3.60%	2006 to 2026	M: Aa2/VMIG1 S: AA/A-1 F:AA+/F1+	G	Current Refund of outstanding general obligation public improvement bonds, Series 1996 held in interest rate hedging agreement. Finance the retirement of a portion of the G O Anticipation Notes (Commercial Paper), and general government projects.
General Obligation Bonds, Series 2006B	06/23/06	\$203,315,000 4.00-5.00%	2006 to 2026	M: Aa S: AA F: AA+	G U S	Finance the retirement of a portion of the G O Anticipation Notes (Commercial Paper), and general government projects.
General Obligation Refunding Bonds, Series 2007A	04/24/07	\$186,890,000 4.00%-5.00%	2008 to 2028	M: Aa2 S: AA F: AA	G U S	Current and Advance refund portions of outstanding bonds: GO Bonds Series 2003, GO MP & Refunding Series 1999, Series 1997A and GO Refunding Series 1997
Water and Sewer Revenue Refunding Bonds, Series 2008A	02/22/08	\$122,530,000 3.25%-5.25%	2011 to 2022	M: Aa3 S: AA- F: AA-	—	Non-GO. Current refund of W&S Revenue Refunding Bonds, Series 1998A (\$127,775,000) maturing in 2011-2019, and W&S Revenue Bonds, Series 1998B (\$785,000) maturing 2011-2012.
General Obligation Bonds, Series 2008A	03/4/08	\$308,000,000 4.00-5.00%	2011 to 2028	M: Aa2 S: AA F: AA	G U S	Finance the retirement of a portion of the General Obligation Anticipation Notes (Commercial Paper), and general government projects.
General Obligation Improvement and Refunding Bonds, Series 2010A	06/10/10	\$296,750,000 2.75 - 5.00%	2010 to 2026	M: Aa1 S: AA	G U S	Finance the retirement of a portion of the G.O Anticipation Notes (Commercial Paper), and advance refund portions of outstanding bonds.
General Obligation Improvement Bonds Federally Taxable (BAB's), Series 2010B	06/10/10	\$252,005,000 5.71%	2010 to 2034	M: Aa1 S: AA	G U S	Finance the retirement of a portion of the General Obligation Anticipation Notes (Commercial Paper), and general government projects.
General Obligation Refunding Bonds Federally Taxable (BAB's), Series 2010C	06/10/10	\$51,485,000 2.21 - 3.23%	2010 to 2015	M: Aa1 S: AA	G U S	Advance refund portions of outstanding bonds.
General Obligation Refunding Bonds, Series 2010D	09/21/10	\$291,360,000 1.50 - 5.00%	2010 to 2024	M: Aa1 S:AA	G U S	Advance refund portions of outstanding bonds.
Water and Sewer Revenue Refunding Bonds, Series 2010A	12/9/10	\$104,050,000 3.00 - 5.00%	2010 to 2027	M: Aa3 S: AA	—	Non-GO. Advance refund portions of outstanding W&S Revenue Refunding Bonds.

90 Debt Service Funds-At a Glance

Water and Sewer Revenue Bonds Federally Taxable, Series 2010B (BAB-Direct Payment)	12/9/10	\$135,000,000 6.39 – 6.57%	2010 to 2037	M: Aa3 S: AA	–	Finance the retirement of currently outstanding W&S Commercial Paper Bond Anticipation Notes and finance additional capital projects.
Water and Sewer Revenue Bonds Federally Taxable Series 2010C (Recovery Zone Economic Dev. Bonds)	12/9/10	\$75,000,000 6.69%	2010 to 2041	M: Aa3 S: AA	–	Finance Water system capital projects.
Water and Sewer Revenue Refunding Bonds Federally Taxable Series 2010D	12/9/10	\$7,610,000	2010 to 2018	M: Aa3 S: AA	–	Non-GO. Advance refund portions of outstanding W&S Revenue Refunding Bonds.
General Obligation Refunding Bonds, Series 2011	09/29/11	\$89,480,000 2.00 – 5.00%	2011 to 2023	M: Aa1 S: AA	G U S	Advance refund portions of outstanding bonds.
General Obligation Refunding Bonds, Series 2012	02/02/12	\$227,110,000 2.00 – 5.00%	2012 to 2025	M: Aa1 S: AA	G U S	Advance refund portions of outstanding bonds.
Water and Sewer Revenue Refunding Bonds, Series 2012	02/02/12	\$129,625,000 1.00 – 5.00%	2012 to 2023	M: A1 S: A+	–	Non-GO. Advance refund portions of outstanding W&S Revenue Refunding Bonds.
General Obligation Improvement Bonds Federally Taxable, Series 2012	08/15/12	\$6,440,000 3.367%	2027	M: Aa1 S: AA	G	Finance the costs of certain public projects of the Metropolitan Government for qualified energy conservation improvements.
District Energy System Revenue and Tax Refunding Bonds, Series 2012A	08/15/12	\$47,450,000 2.00 – 5.00%	2013 To 2033	M: Aa1 S: AA	U	Advance refund of outstanding Energy Production Facility Revenue Bonds.
General Obligation Refunding Bonds, Series 2012B	08/15/12	\$140,345,000 .320 – 2.76%	2013 To 2024	M: Aa1 S: AA	G U S	Advance refund of portions of outstanding bonds.
General Obligation Refunding Bonds, Series 2013	02/21/13	\$245,485,000 2.00 – 5.00%	2015 To 2027	M: Aa1 S: AA	G U S	Advance refund of portions of outstanding bonds.
Water and Sewer Revenue Bonds, Series 2013	04/25/13	\$237,930,000 3.00 – 5.00%	2022 To 2033	M: Aa3 S: AA-	–	Retire outstanding Water and Sewer commercial paper and to fund a debt reserve fund.
General Obligation Improvement Bonds, Series 2013A	05/09/13	\$374,665,000 3.00 – 5.00%	2020 To 2033	M: Aa1 S: AA	G U S	Retire outstanding General Obligation Commercial paper, and to finance capital projects.
General Obligation Extendable Commercial Paper Notes 2014 Program	07/09/14	Up to \$200,000,000 Market rates	Up to 90 days issue with option to extend up to 270 days after issue	M: P-1 S: A-1+	G U S	Provide interim financing of various capital projects and to refinance existing general obligation commercial paper notes.
General Obligation Commercial Paper Series A-1	07/09/14	Up to \$300,000,000 Market rates	Up to 270 days after issue	M: P-1 S: A-1+	G U S	Provide interim financing of various capital projects and to refinance existing general obligation commercial paper notes.
General Obligation Commercial Paper Series A-2	07/09/14	Up to \$200,000,000 Market rates	Up to 270 days after issue	M: P-1 S: A-1+	G U S	Provide interim financing of various capital projects and to refinance existing general obligation commercial paper notes.
General Obligation Refunding Bonds, Series 2015A	02/19/15	\$59,730,000 5%	2021 To 2026	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds.

90 Debt Service Funds-At a Glance

General Obligation Refunding Bonds, Series 2015B (Taxable)	02/19/15	\$103,980,000 .300 – 3.493%	2015 To 2029	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds
Water and Sewer Extendable Commercial Paper Notes, 2015 Program	04/15/15	Up to \$100,000,000 Market Rate	Up to 90 days issue with option to extend up to 270 days after issue	M: P-1 S: A-1+	–	Provide interim financing of various capital projects and refinance existing projects as relate to Water and Sewer prior to the issuing of bonds.
General Obligation Improvement Bonds, Series 2015C	07/21/15	\$347,235,000 4.00 – 5.00%	2017 To 2034	M: Aa2 S: AA	G U S	Retire outstanding General Obligation Commercial Paper Notes.
Water and Sewer Revenue Commercial Paper Notes, Series A	10/06/15	Up to \$183,000,000 Market Rate	Up to 270 days after Issue	M: P-1 S: A-1+	–	Provide interim financing of various capital projects and refinance existing projects as relate to Water and Sewer prior to the issuing of bonds.
General Obligation Refunding Bonds, Series 2016	06/01/16	\$343,975,000 2.00 – 5.00%	2017 To 2033	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds.
General Obligation Improvement Bonds, Series 2017	02/02/17	\$455,540,000 4.00 – 5.00%	2018 To 2036	M: Aa2 S: AA	G U S	Retire outstanding General Obligation Commercial Paper Notes.
<p>* Ratings: M = Moody's, S = Standard & Poor's, F = Fitch, I = Insured (see text). Maturity dates are <u>underlined</u>. Fund: This code shows the debt service fund(s) used to repay this issue. G = GSD, U = USD, S = Schools. Comments: Non-GO = Not a general obligation debt, but included in this table for completeness</p>						

90 Debt Service Funds-At a Glance

Bonds and Notes Payable at June 30, 2016						
GENERAL OBLIGATION BONDS PAYABLE General Services District (GSD)	Interest Rate	Date of Issue	Date of Final Maturity	Amount of Issue	June 30, 2016	
					Principal	Interest
GSD G.O Pub Impr. Refunding Bonds, Series 2004	3.250 - 5.00	Sept. 1, 2004	Nov. 14, 2016	48,367,055	6,764,226	169,105
GSD G.O. Bonds, Series 2006B	4.00 - 5.00	Jun.15, 2006	Feb. 1, 2026	113,783,394	5,350,167	106,996
GSD G.O. Refunding Bonds, Series 2007A	4.00 - 5.00	April 15, 2007	May 15, 2030	125,908,003	8,701,651	646,261
GSD G.O. Bonds, Series 2008A	4.00 - 5.00	Mar. 15, 2008	Jan. 1, 2028	174,880,073	11,787,370	1,178,738
GSD G.O. Improvement and Refunding Bonds, Series 2010A	2.75 - 5.00	Jun.10, 2010	July 1, 2026	159,008,728	114,844,062	20,410,019
GSD G.O. Improvement Bonds Federally Taxable (BAB's), Series 2010B	5.71	Jun.10, 2010	July 1, 2034	138,046,756	138,046,756	117,626,973
GSD G.O. Refunding Bonds, Series 2010D	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	144,150,016	115,689,585	21,307,818
GSD G.O. Refunding Bonds, Series 2011	2.00 - 5.00	Sept. 16, 2011	July 1, 2023	49,712,377	40,285,121	9,485,643
GSD G.O. Refunding Bonds, Series 2012	2.00 - 5.00	Jan. 20, 2012	July 1, 2025	154,956,701	142,194,316	40,006,138
GSD G.O. Improvement Bonds (QECB Federally Taxable), Series 2012	3.367	Aug. 15, 2012	Aug. 1 2027	6,440,000	6,440,000	2,493,600
GSD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	67,480,283	64,066,483	7,342,240
GSD G.O. Refunding Bonds, Series 2013	3.00 - 5.00	Feb. 21, 2012	July 1, 2027	138,755,487	134,538,871	56,457,758
GSD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	253,070,885	38,396,473	10,806,806
GSD G.O. Refunding Bonds, Series 2015A	5.00	Feb. 19, 2015	July 1, 2026	33,884,829	33,884,829	13,043,788
GSD G.O. Refunding Bonds, Series 2015B (Taxable)	.30 - 3.493	Feb. 19, 2015	July 1, 2029	72,314,470	70,888,766	12,137,071
GSD G.O. Improvement Bonds, Series 2015C	4.00 - 5.50	Jul. 21, 2015	July 1, 2034	240,454,031	240,454,031	130,193,530
GSD G.O. Refunding Bonds, Series 2016	2.00 - 5.00	Jun.1, 2016	Jan. 1, 2033	231,949,343	231,949,343	125,544,582
Total General Obligation Bonds Payable For General Purposes				2,153,162,431	1,404,282,050	568,957,066
For School Purposes:						
GSD G.O Pub Impr. Refunding Bonds, Series 2004	3.250 - 5.00	Sept. 1, 2004	Nov. 14, 2016	2,972,945	415,774	10,395
GSD G.O. Bonds, Series 2006B	4.00 - 5.00	Jun.15, 2006	Feb. 1, 2026	69,160,188	3,251,956	65,048
GSD G.O. Refunding Bonds, Series 2007A	4.00 - 5.00	April 15, 2007	May 15, 2030	58,421,307	3,750,366	270,256
GSD G.O. Bonds, Series 2008A	4.00 - 5.00	Mar. 15, 2008	Jan. 1, 2028	95,095,340	6,409,673	640,967
GSD G. O Improvement and Refunding Bonds, Series 2010A	2.75 - 5.00	Jun.10, 2010	July 1, 2026	114,567,598	84,153,120	14,283,046
GSD G. O Improvement Bonds Federally Taxable (BAB's), Series 2010B	5.71	Jun.10, 2010	July 1, 2034	70,516,649	70,516,649	60,085,872
GSD G. O Refunding Bonds, Series 2010D	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	120,126,326	96,409,047	17,756,708
GSD G.O. Refunding Bonds, Series 2011	2.00 - 5.00	Sept. 16, 2011	July 1, 2023	32,574,740	25,336,996	5,824,975
GSD G.O. Refunding Bonds, Series 2012	2.00 - 5.00	Jan. 20, 2012	July 1, 2025	53,280,200	48,891,994	13,755,684
GSD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	62,161,564	59,016,832	6,763,533
GSD G.O. Refunding Bonds, Series 2013	3.00 - 5.00	Feb. 21, 2012	July 1, 2027	82,814,365	80,297,734	33,696,062
GSD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	84,932,213	12,886,103	3,626,833
GSD G.O. Refunding Bonds, Series 2015A	5.00	Feb. 19, 2015	July 1, 2026	22,804,914	22,804,914	8,778,632
GSD G.O. Refunding Bonds, Series 2015B (Taxable)	.30 - 3.493	Feb. 19, 2015	July 1, 2029	30,240,838	29,644,630	5,075,543
GSD G.O. Improvement Bonds, Series 2015C	4.00 - 5.50	Jul. 21, 2015	July 1, 2034	97,563,777	97,563,777	52,825,784
GSD G.O. Refunding Bonds, Series 2016	2.00 - 5.00	Jun.1, 2016	Jan. 1, 2033	78,790,586	78,790,586	42,448,646
Total General Obligation Bonds Payable for School Purposes				1,076,023,550	720,140,151	265,907,984
Total General Obligation Bonds Payable - General Services District				3,229,185,981	2,124,422,201	834,865,050

90 Debt Service Funds-At a Glance

GENERAL OBLIGATION BONDS PAYABLE Urban Services District (USD)

Bonds and Notes Payable at June 30, 2016

	Interest Rate	Date of Issue	Date of Final Maturity	Amount of Issue	June 30, 2016	
					Principal	Interest
USD G.O. Bonds, Series 2006B	4.00 - 5.00	Jun.15, 2006	Feb. 1, 2026	20,371,418	957,877	19,156
USD G.O. Refunding Bonds, Series 2007A	4.00 - 5.00	April 15, 2007	Jan. 1, 2028	2,560,690	172,983	12,731
USD G.O. Bonds, Series 2008A	4.00 - 5.00	Mar. 15, 2008	Jan. 1, 2028	38,024,587	2,562,957	256,295
USD G.O. Improvement and Refunding Bonds, Series 2010A	2.75 - 5.00	Jun.10, 2010	July 1, 2026	22,899,473	18,146,951	2,456,294
USD G.O. Improvement Bonds Federally Taxable (BAB's), Series 2010B	5.71	Jun.10, 2010	July 1, 2034	43,441,595	43,441,595	37,015,743
USD G.O. Refunding Bonds, Series 2010D	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	25,925,413	20,806,800	3,832,216
USD G.O. Refunding Bonds, Series 2011	2.00 - 5.00	Sept. 16, 2011	July 1, 2023	6,688,796	6,688,796	1,649,775
USD G.O. Refunding Bonds, Series 2012	2.00 - 5.00	Jan. 20, 2012	July 1, 2025	18,873,099	17,318,690	4,872,585
USD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	7,471,610	7,093,623	812,954
USD G.O. Refunding Bonds, Series 2013	3.00 - 5.00	Feb. 21, 2012	July 1, 2027	23,915,148	23,188,395	9,730,756
USD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	30,135,613	4,572,241	1,286,872
USD G.O. Refunding Bonds, Series 2015A	5.00	Feb. 19, 2015	July 1, 2026	3,040,257	3,040,257	1,170,332
USD G.O. Refunding Bonds, Series 2015B (Taxable)	.30 - 3.493	Feb. 19, 2015	July 1, 2029	1,424,692	1,396,604	239,117
USD G.O. Improvement Bonds, Series 2015C	4.00 - 5.50	Jul. 21, 2015	July 1, 2034	8,531,298	8,531,298	4,619,261
USD G.O. Refunding Bonds, Series 2016	2.00 - 5.00	Jun.1, 2016	Jan. 1, 2033	27,571,610	27,571,610	14,933,118
Total General Obligation Bonds Payable (governmental activities)				280,875,299	185,490,677	82,907,205
USD G.O. Improvement & Refunding Bonds, Series 2010A(1)	2.21 - 5.71	Jun.10, 2010	49126.000	274,201	265,867	27,130
USD G.O. Refunding Bonds, Series 2010D (DES)	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	1,158,245	929,568	171,207
USD G.O. Refunding Bonds, Series 2011 (DES)	2.00 - 5.00	Sept. 16, 2011	July 1, 2023	504,087	504,087	171,231
District Energy System Revenue Refunding Bonds, Series 2012A	2.000 - 5.000	Aug. 15, 2012	Oct. 1, 2033	47,450,000	42,870,000	19,286,200
USD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	3,231,543	3,068,062	351,611
USD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	6,526,289	990,183	278,690
USD G.O. Improvement Bonds, Series 2015C	4.00 - 5.50	Jul. 21, 2015	July 1, 2034	685,894	685,894	371,376
USD G.O. Refunding Bonds, Series 2016	2.00 - 5.00	Jun.1, 2016	Jan. 1, 2033	5,663,461	5,663,461	3,134,963
Total General Obligation Bonds Payable (business-type activities)				65,493,720	54,977,122	23,792,408
Total General Obligation Bonds Payable - Urban Services District				346,369,019	240,467,799	106,699,613
REVENUE BONDS PAYABLE						
Dept of Water and Sewerage Rev. Refunding Bonds of 2008A	3.250 - 5.250	Feb. 15, 2008	Jan. 1, 2022	122,530,000	84,290,000	15,886,888
Dept of Water and Sewerage Rev. Refunding Bonds, Series 2010A	3.00 - 5.00	Dec. 9, 2010	Jul. 1, 2027	104,050,000	82,575,000	25,887,500
Dept of Water and Sewerage Rev. Bonds Federally Taxable, Series 2010B(B)	6.393 - 6.568	Dec. 9, 2010	Jul. 1, 2037	135,000,000	135,000,000	148,233,505
Dept of Water and Sewerage Rev. Bonds Federally Taxable, Series 2010C	6.693	Dec. 9, 2010	Jul. 1, 2041	75,000,000	75,000,000	119,793,656
Dept of Water and Sewerage Rev. Refunding Bonds, Federally Taxable Series	4.255 - 4.791	Dec. 9, 2010	Jul. 1, 2018	7,610,000	7,610,000	541,098
Dept of Water and Sewerage Rev. Refunding Bonds, Series 2012	2.00 - 5.00	Jan. 2, 2012	Jul. 1, 2025	129,625,000	122,505,000	22,532,375
Dept of Water and Sewerage Rev. Bonds, Series 2013	1.89 - 5.00	Apr. 25, 2013	Jul. 1, 2033	237,930,000	237,930,000	209,377,775
Total Revenue Bonds Payable - Department of Water and Sewerage				811,745,000	744,910,000	542,252,797
Total Revenue Bonds Payable - Urban Services District				811,745,000	744,910,000	542,252,797
Total Bonds Payable - Urban Services District				1,158,114,019	985,377,799	648,952,410

90 Debt Service Funds-At a Glance

Future Debt Service Requirements for Debt Outstanding at 06/30/16

General Obligation Debt (Debt Service Funds)

Fiscal Year	GSD Debt Service			GSD School Debt Service		
	Principal	Interest	Total	Principal	Interest	Total
2017	71,232,868	58,701,494	129,934,362	47,820,548	30,106,899	77,927,447
2018	74,519,733	60,211,463	134,731,196	50,698,439	29,716,811	80,415,250
2019	79,340,942	56,665,178	136,006,120	52,477,712	27,439,282	79,916,994
2020	85,839,783	53,416,805	139,256,588	45,946,322	25,497,252	71,443,574
2021	89,683,270	49,742,736	139,426,006	47,700,825	23,534,602	71,235,427
2022	90,760,344	45,578,339	136,338,683	49,001,988	21,326,128	70,328,116
2023	99,500,042	41,209,234	140,709,276	47,722,060	19,110,676	66,832,736
2024	99,635,675	36,892,142	136,527,817	56,032,393	16,901,784	72,934,177
2025	100,686,780	32,512,792	133,199,572	53,857,727	14,598,127	68,455,854
2026	90,506,672	28,140,078	118,646,750	45,376,984	12,377,166	57,754,150
2027	80,264,226	24,049,930	104,314,156	38,879,535	10,346,905	49,226,440
2028	81,381,629	20,080,657	101,462,286	34,374,438	8,517,868	42,892,306
2029	54,440,756	16,792,746	71,233,502	22,107,210	7,111,712	29,218,922
2030	56,397,790	14,531,712	70,929,502	22,922,305	6,142,038	29,064,343
2031	55,980,113	11,760,582	67,740,695	22,705,492	4,996,603	27,702,095
2032	58,507,185	8,912,370	67,419,555	23,717,694	3,820,614	27,538,308
2033	61,154,408	5,931,866	67,086,274	24,777,211	2,591,084	27,368,295
2034	36,457,317	2,860,550	39,317,867	16,663,639	1,324,897	17,988,536
2035	37,992,517	966,392	38,958,909	17,357,629	447,536	17,805,165
Total	1,404,282,050	568,957,066	1,973,239,116	720,140,151	265,907,984	986,048,135

90 Debt Service Funds-At a Glance

Future Debt Service Requirements for Debt Outstanding at 06/30/16

General Obligation Debt (Debt Service Funds)

Fiscal Year	Water Service (USD)			USD Debt Service		
	Principal	Interest	Total	Principal	Interest	Total
2017	28,795,000	39,028,808	67,823,808	12,181,584	10,440,473	22,622,057
2018	37,475,000	37,476,030	74,951,030	13,931,828	10,582,551	24,514,379
2019	38,225,000	35,654,524	73,879,524	13,686,346	9,932,491	23,618,837
2020	39,120,000	33,743,634	72,863,634	12,048,895	9,404,551	21,453,446
2021	40,180,000	31,823,496	72,003,496	12,620,905	8,869,043	21,489,948
2022	40,985,000	29,812,021	70,797,021	12,812,668	8,252,550	21,065,218
2023	31,780,000	27,663,509	59,443,509	13,562,898	7,630,047	21,192,945
2024	22,235,000	26,448,384	48,683,384	15,246,932	7,007,590	22,254,522
2025	15,945,000	25,539,009	41,484,009	15,115,493	6,337,957	21,453,450
2026	16,720,000	24,747,784	41,467,784	13,691,344	5,659,226	19,350,570
2027	17,545,000	23,901,434	41,446,434	14,716,239	4,967,593	19,683,832
2028	18,430,000	22,945,607	41,375,607	14,323,933	4,249,272	18,573,205
2029	19,185,000	21,945,278	41,130,278	11,192,034	3,620,213	14,812,247
2030	19,990,000	20,883,312	40,873,312	11,589,905	3,128,483	14,718,388
2031	20,905,000	19,699,453	40,604,453	12,009,395	2,551,167	14,560,562
2032	21,860,000	18,451,344	40,311,344	12,505,121	1,950,523	14,455,644
2033	22,880,000	17,135,511	40,015,511	13,033,381	1,308,564	14,341,945
2034	23,940,000	15,759,250	39,699,250	9,634,044	624,503	10,258,547
2035	25,055,000	14,319,833	39,374,833	6,564,854	182,816	6,747,670
2036	26,220,000	12,814,244	39,034,244			
2037	27,445,000	11,239,340	38,684,340			
2038	28,720,000	9,588,611	38,308,611			
2039	30,025,000	7,852,927	37,877,927			
2040	31,330,000	6,034,798	37,364,798			
2041	32,680,000	4,145,639	36,825,639			
2042	34,015,000	2,256,719	36,271,719			
2043	16,280,000	1,003,400	17,283,400			
2044	16,945,000	338,898	17,283,898			
Total	744,910,000	542,252,797	1,287,162,797	240,467,799	106,699,613	347,167,412

90 Debt Service Funds-At a Glance

Highlights from the Metropolitan Government of Nashville and Davidson County's Debt Management Policy

The purpose of the Policy is to establish and document the objectives and practices for debt management for the Metropolitan Government and to assist all concerned parties in understanding the Metropolitan Government's approach to debt management.

Policy Statement

In managing its debt, it is the Metropolitan Government's policy to:

- Achieve the lowest cost of capital
- Ensure high credit quality
- Assure access to the capital credit markets
- Preserve financial flexibility
- Manage interest rate risk exposure

Goals & Objectives

Debt policies and procedures are tools that ensure that financial resources are adequate to meet the Metropolitan Government's long-term financing objectives. In addition, the Policy helps to ensure that financings undertaken by the Metropolitan Government satisfy certain clear objective standards which allow the Metropolitan Government to protect its financial resources in order to meet its short-term financing and long-term capital needs. The adoption of clear and comprehensive financial policies enhances the internal financial management of the Metropolitan Government.

Issuance Process

The Metropolitan Government charter, which was approved by referendum on June 28, 1962, as amended, and Title 9, Chapter 21 of the Tennessee Code Annotated authorizes the Metropolitan Government to issue general obligation bonds subject to the adoption of a bond resolution by the Metropolitan Council. Other sections of the Tennessee Code Annotated and the Federal Tax Code may govern the issuance or structure of the Metropolitan Government's bonds.

The Metropolitan Government strongly prefers a competitive issuance process for all debt issuances. The Metropolitan Government will consider a negotiated issuance or private placement process only where it is clear that such process is in the best interests of the Metropolitan Government.

Credit Quality and Credit Enhancement

The Metropolitan Government's debt management activities will be conducted to receive the highest credit ratings possible, consistent with the Metropolitan Government's financing objectives. The Director of Finance will be responsible for maintaining relationships and communicating with the rating agencies that assign

ratings to the Metropolitan Government's debt. The Director of Finance will provide the rating agencies with periodic updates of the general financial condition of the Metropolitan Government. Full disclosure of operations and open lines of communication shall be maintained with the rating agencies. The Metropolitan Government, together with the Financial Advisor, shall prepare presentations to the rating agencies to assist credit analysts in making an informed decision. The Director of Finance shall be responsible for determining whether or not a rating shall be requested on a particular financing, and which of the major rating agencies will be asked to provide such rating.

The Metropolitan Government will make an annual credit presentation to the Metropolitan Council, explaining the Metropolitan Government's current rating, rating agency views on the Metropolitan Government's performance and current items which may positively or adversely affect the Metropolitan Government's credit rating.

The Metropolitan Government will consider the use of credit enhancements on a case-by-case basis, evaluating the economic benefit versus cost for each case. Only when clearly demonstrable savings can be shown shall an enhancement be considered.

Debt Affordability

It is the intent of the Metropolitan Government to promote the most efficient and cost-effective use of debt financing in order to facilitate long-term access to capital while ensuring that financial leveraging decisions do not negatively impact the Metropolitan Government's annual operations. To this end, the government will periodically review basic measures of debt affordability, including but not limited to, average life of new debt, percentage of principal paid within 10 years, per capita debt/per capita income, per capita debt/per capita assessed value, and debt service/general fund operating expenses.

Bond Structure

The Metropolitan Government shall establish all terms and conditions relating to the issuance of bonds, and will invest all bond proceeds pursuant to the terms of the Metropolitan Government's Investment Policy. Unless otherwise authorized by the Metropolitan Government, the following shall serve as bond requirements:

1. **Term.** Capital improvements financed through the issuance of debt will be financed for a period not to exceed the useful life of the improvements with a maximum of twenty (20) years. In certain circumstances where the debt meets legal requirements and is in the best interest of the Metropolitan Government this period may be extended to a maximum of thirty (30) years.

90 Debt Service Funds-At a Glance

2. **Capitalized Interest.** From time to time certain financings may require the use of capitalized interest from the issuance date until the Metropolitan Government has beneficial use and/or occupancy of the financed project. Interest shall not be funded (capitalized) beyond three (3) years or a shorter period if further restricted by statute. Interest earnings may, at the Metropolitan Government's discretion, be applied to extend the term of capitalized interest but in no event beyond the term statutorily authorized or three years, whichever is shorter.
3. **Debt Service Structure.** Debt issuance shall be planned to achieve relatively level debt service for an individual bond issue, while still matching debt service to the useful life of the capital asset financed by the debt. The Metropolitan Government shall avoid the use of bullet or balloon maturities except in those instances where these maturities serve to make existing overall debt service level or match a specific income stream.
4. **Call Provisions.** In general, the Metropolitan Government's securities will include a call feature, which is no later than ten (10) years from the date of delivery of the bonds. The Metropolitan Government will avoid the sale of long-term non-callable bonds absent careful evaluation by the Metropolitan Government with respect to the value of the call option.
5. **Original Issuance Discount/Premium.** Bonds with original issuance discount/premium will be permitted.
6. **Deep Discount Bonds.** Deep discount bonds may provide a lower cost of borrowing in certain markets. The Metropolitan Government will carefully consider their value and effect on any future refinancing as a result of the lower-than-market coupon.
7. **Synthetic Debt.** The Metropolitan Government will consider the limited use of swaps, derivatives and other forms of synthetic debt as a hedge against future interest rate risk when appropriate and in accordance with state guidelines. The Metropolitan Government will not use structured products for speculative purposes. The Metropolitan Government will consider the use of structured products when it is able to gain a comparative borrowing advantage and is able to quantify and understand the potential risks or to achieve fixed and/or variable rate exposure targets.

Types of Debt

When the Metropolitan Government determines that the use of debt is appropriate, the following criteria will be utilized to evaluate the type of debt to be issued.

Structure

1. **General Obligation Bonds.** The Metropolitan Government may issue general obligation bonds

supported by the full faith and credit of the Metropolitan Government. General obligation bonds shall be used to finance capital projects that do not have independent creditworthiness and significant ongoing revenue streams. The Metropolitan Government may also use its general obligation pledge to support other bond issues, if such support improves the economics of the other bond issue and is used in accordance with these guidelines.

2. **Revenue Bonds.** The Metropolitan Government may issue revenue bonds, where repayment of the bonds will be made through revenues generated from other sources. Revenue bonds will typically be issued for capital projects which can be supported from project or enterprise-related revenues.

Duration

1. **Long-Term Debt.** The Metropolitan Government may issue long-term debt where it is deemed that capital improvements should not be financed from current revenues or short-term borrowings. Long-term borrowing will not be used to finance current operations or normal maintenance. Long-term debt will be self-supporting and structured such that financial obligations do not exceed the expected useful life of the project.
2. **Short-Term Debt.** Short-term borrowing may be utilized for construction financing, the temporary funding of operational cash flow deficits or anticipated revenues (defined as an assured source with the anticipated amount based on conservative estimates) subject to the following policies:
 - a) *Bond Anticipation Notes (BANs)* in the form of Commercial Paper shall be used only for the purpose of providing financing for the cost of all or any of the public purposes for which Bonds have been authorized and for the payment of principal of outstanding commercial paper.
 - b) *Revenue Anticipation Notes (RANs) and Tax Anticipation Notes (TANs)* shall be issued only to meet cash flow needs consistent with a finding by bond counsel that the sizing of the issue fully conforms to Federal IRS and state requirements and limitations.
 - c) *Lines of Credit* shall be considered as an alternative to other short-term borrowing options. The lines of credit shall be structured to limit concerns as to the Internal Revenue Code.
 - d) *Other Short-Term Debt* may be used when it provides an interest rate advantage or as interim financing until market conditions are more favorable. The Metropolitan Government will determine and utilize the least costly method for short-term borrowing. The Metropolitan Government may issue short-term debt when there is a defined repayment source or amortization of principal.

90 Debt Service Funds-At a Glance

Refinancing Outstanding Debt

The Director of Finance for the Metropolitan Government, with assistance from the Metropolitan Government's Financial Advisor, shall have the responsibility to analyze outstanding bond issues for refunding opportunities. The Metropolitan Government will consider the following issues when analyzing possible refunding opportunities:

1. **Debt Service Savings.** The Metropolitan Government establishes a minimum present value savings threshold of 3.5% of the refunded bond principal amount. The present value savings will be net of all costs related to the refinancing. If present value savings is less than 3.5%, the Metropolitan Government may consider the option value captured as a percent of total savings. If the option value exceeds 70% and present value savings is less than 3.5%, the Metropolitan Government may opt to complete a refunding. The decision to take savings on an upfront or deferred basis must be explicitly approved by the Metropolitan Government.
2. **Restructuring.** The Metropolitan Government will refund debt when it is in the best financial interest of the Metropolitan Government to do so. Such refunding will be limited to restructuring to meet unanticipated revenue expectations, achieve cost savings, mitigate irregular debt service payments, release reserve funds or remove unduly restrictive bond covenants.
3. **Term of Refunding Issues.** The Metropolitan Government will refund bonds within the term of the originally issued debt. However, the Metropolitan Government may consider maturity extension, when necessary to achieve a desired outcome, provided that such extension is legally permissible. The Metropolitan Government may also consider shortening the term of the originally issued debt to realize greater savings. The remaining useful life of the financed facility and the concept of inter-generational equity should guide this decision.
4. **Escrow Structuring.** The Metropolitan Government shall utilize the least costly securities available in structuring refunding escrows. A certificate will be provided by a third party agent, who is not a broker-dealer stating that the securities were procured through an arms-length, competitive bid process (in the case of open market securities), that such securities were more cost effective than State and Local Government Obligations (SLGS), and that the price paid for the securities was reasonable within Federal guidelines. Under no circumstances shall an underwriter, agent or financial advisor sell escrow securities to the Metropolitan Government from its own account.
5. **Arbitrage.** The Metropolitan Government shall take all necessary steps to optimize escrows and to avoid negative arbitrage in its refunding.

30003 4% Reserve Fund-At a Glance

Mission		To provide for the purchase of equipment and/or building repairs for departments that receive their operating funds from the general fund budget.		
Budget Summary		2015-16	2016-17	2017-18
Expenditures and Transfers:				
General Four (4%) Reserve Fund		\$ 27,728,400	\$ 29,782,700	\$ 31,413,100
Total Expenditures and Transfers		<u>\$ 27,728,400</u>	<u>\$ 29,782,700</u>	<u>\$ 31,413,100</u>
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees		\$ 0	\$ 0	\$ 0
Other Governments and Agencies		0	0	0
Other Program Revenue		0	0	0
Total Program Revenue		<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue		0	0	0
Transfers From Other Funds and Units		27,728,400	29,782,700	31,413,100
Total Revenues		<u>\$ 27,728,400</u>	<u>\$ 29,782,700</u>	<u>\$ 31,413,100</u>
Expenditures Per Capita		<u>\$ 41.44</u>	<u>\$ 43.87</u>	<u>\$ 45.90</u>
Positions				
Total Budgeted Positions		0	0	0
Contacts				
Finance Manager: Greg A. McClarin		email: greg.mcclarin@nashville.gov		
700 2nd Avenue South, Suite 201 37210		Phone: 615-862-6120		

Overview

This fund (Fund 30003) is used to finance small-to-medium size capital expenditures for GSD General Fund departments. Four percent (4%) of all original monies collected by the GSD General Fund during any year is placed in this reserve fund and is kept separate and apart from other funds of the government. This separate fund can be used only for the purchase of equipment for any department of Metro and for repairs to any building owned by any department of the Metropolitan Government. Larger capital expenditures are financed using notes or bonds in the manner discussed in the "Debt Service Funds" section.

Revenues: Four percent (4%) of all original monies collected by the GSD General Fund (fund 10101) are transferred to this fund. Administratively, the 4% is based on all GSD General Fund gross receipts except for revenues from other governments and certain other internal sources and transfer accounts.

The transfer of monies from the General Fund to the 4% Reserve Fund is in the budget as an expenditure account in the 01 Administrative section of the GSD General Fund.

Expenditures: This separate fund can be used only for GSD General Fund departments' expenditures for the purchase of equipment and for repairs to buildings.

Minimum Balance: Administrative policy is to maintain a \$500,000 balance in the fund at all times. The Council approved a policy of maintaining an additional \$500,000 balance in the fund, for a total balance of at least \$1 million.

USD Charter Provision: The Charter also allows the Council to establish by ordinance the same type of fund for the Urban Services District. This has not occurred.

Historical Information: The Charter originally required a five percent (5%) deduction from revenues. This was amended at an election held August 4, 1983 to four percent (4%).

30005 Central BID-At a Glance

Mission To undertake and provide an enhanced level of programs and services not provided by the Metropolitan Government which will help maintain downtown Nashville as a clean, safe and vibrant place to work, live, shop and play.

Budget Summary

	2015-16	2016-17	2017-18
Expenditures and Transfers:			
CBID Special Purpose Fund	\$ 1,814,200	\$ 1,919,700	\$ 2,474,900
Total Expenditures and Transfers	<u>\$ 1,814,200</u>	<u>\$ 1,919,700</u>	<u>\$ 2,474,900</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	1,814,200	1,919,700	2,474,900
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 1,814,200</u>	<u>\$ 1,919,700</u>	<u>\$ 2,474,900</u>
Expenditures Per Capita	\$ 2.71	\$ 2.83	\$ 3.62

Positions Total Budgeted Positions 0 0 0

Contacts President and CEO: Tom Turner email: tturner@nashvilledowntown.com
Nashville Downtown Partnership,
150 4th Ave. North, Suite G-150 37219 Phone: 615-743-3090

This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council.

Overview

The Central Business Improvement District (CBID) was established by Metro ordinance under the authority of State law to protect and restore the central business district to promote the public health, safety, and welfare of Nashville. (See Ordinance O98-1037, Metro Code 2.174.010 et seq. and TCA §7-84-101 et seq.)

Ordinance BL2004-1064 expired December 31, 2007. Ordinance BL2007-1312 extended the term of the CBID through December 31, 2017. Ordinance BL2017-580, approved March 8, 2017, extends the CBID term again.

The CBID is a district management corporation chartered pursuant to the provisions of the Nonprofit Corporation Act of Tennessee for the purpose of administering the special assessment revenues and the activities within and for the district, the making of improvements within and for the district, and the provision of services and projects within and for the district.

The CBID has the power to acquire, construct or to maintain parking facilities, public improvements, and child care facilities; and to provide services for the improvement and operation of the district, including promotion, advertising, health & sanitation, public safety, elimination of problems related to traffic and parking,

security services, recreation, cultural enhancements, aesthetic improvements, furnishing music in public places, design assistance, and activities in support of business or residential recruitment, retention, and management development.

These services are provided to and in support of the Metropolitan Government, paid from revenues from the special assessment. These levels of service are in addition to, and not instead of, Urban Services District (USD) services.

The CBID Board of Directors is elected by and from district property and business owners who pay the assessment. The Board contracts with the Nashville Downtown Partnership to administer the CBID's operations.

The boundaries of the CBID are set by law. The district includes all properties shown within the shaded area in the map. BL2017-580 directs the assessed levy based on real property values from the mid-year 2017 records of the Metro Tax Assessor, dividing the \$2,474,900 budget by the total assessed value in the CBID to determine the required assessment rate per dollar of assessed property value. The District Management Board by resolution will request this rate through a Metro Council ordinance process including a public hearing for CBID property owners.

30005 Central BID-At a Glance

Approved FY 2018 Boundaries effective January 1, 2018:

Boundaries of The Central Business Improvement District



38005 Gulch CBID-At a Glance

Mission To undertake and provide an enhanced level of programs and services not provided by the Metropolitan Government that will help make the Gulch a clean, safe and vibrant urban neighborhood in which to work, live, shop and be entertained.			
Budget Summary			
	2015-16	2016-17	2017-18
Expenditures and Transfers:			
Special Purpose Fund	\$ 365,700	\$ 430,800	\$ 482,000
Total Expenditures and Transfers	\$ 365,700	\$ 430,800	\$ 482,000
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	365,700	430,800	482,000
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 365,700	\$ 430,800	\$ 482,000
Expenditures Per Capita	\$ 0.55	\$ 0.63	\$ 0.70
Positions	Total Budgeted Positions	0	0
Contacts	President and CEO: Tom Turner email: tturner@nashvilledowntown.com Nashville Downtown Partnership, 150 4th Ave. North, Suite G-150 37219 Phone: 615-743-3090		

This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council.

Overview

The Gulch Central Business Improvement District (GCBID) was established by Metro Ordinance under the authority of the state law to enhance the local business climate and help manage the area and ensure that it is clean, safe and vibrant and will bring more people to the Gulch area of downtown Nashville to work, live, shop and play.

The GCBID is a district management corporation chartered pursuant to the provisions of the Nonprofit Corporation Act of Tennessee for the purpose of administering within and for the GCBID district, the making of improvements within and for the district, and the provision of services and projects within and for the district.

The GCBID has the power to acquire, construct or to maintain parking facilities, public improvements, and child care facilities; and to provide services for the improvement and operation of the district, including promotion, advertising, health and sanitation, public safety, elimination of problems related to traffic and parking, security services, recreation, cultural enhancements, aesthetic improvements, furnishing music in public places, design assistance, and activities in

support of business or residential recruitment, retention, and management development.

These services are provided to and in support of the Metropolitan Government, paid from revenues from the special assessment. These levels of service are in addition to, and not instead of, Urban Services District (USD) services.

The GCBID Board of Directors is elected by and from district property and business owners who pay the special assessment. The Board administers the GCBID's operations and services directly or by contract through the Nashville Downtown Partnership.

The boundaries of the GCBID are set by law. The district includes all properties shown within the shaded area in the map. Those properties are assessed a levy based on real property values.

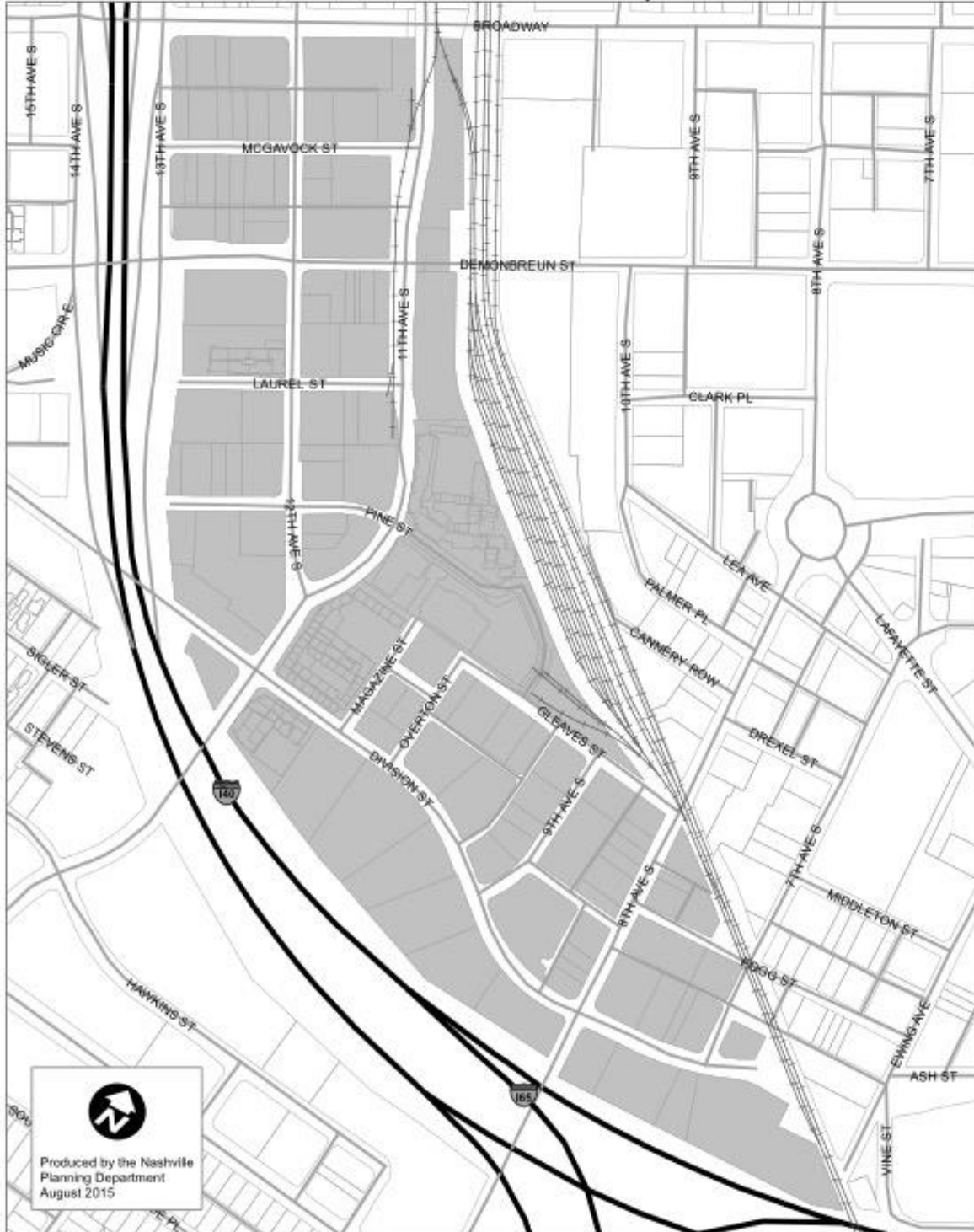
Those funds are used to provide additional services within the GCBID. Ordinance BL2015-67, approved January 6, 2016, extends the current GCBID term until December 31, 2026, and directs the levy as follows:

38005 Gulch CBID-At a Glance

not exceeding \$0.18 per \$100 of assessed value of real property for calendar year 2017, and not exceeding \$0.15 per \$100 of assessed value of real property for calendar year 2018.

GCBID's annual budget is approved as part of the Metro Nashville Government's annual operating budget.

Boundaries of The Gulch Business Improvement District



30031-30047 Hotel Tax Funds-Financial

Mission Funds 30031, and 30041 through 30047 accounts for the receipt and distribution of the \$2.00 and \$0.50 Surtax and 6% Hotel Occupancy Privilege Tax used for tourist promotion, tourist-related activities, the Convention Center, the Nashville Convention & Visitors Bureau contract and the operating transfer to the GSD General Fund.

Budget Summary

	2015-16	2016-17	2017-18
Expenditures and Transfers:			
Hotel Occupancy Tax Fund	\$ 75,450,000	\$ 83,120,000	\$ 90,100,000
Total Expenditures and Transfers	<u>\$ 75,450,000</u>	<u>\$ 83,120,000</u>	<u>\$ 90,100,000</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	75,450,000	83,120,000	90,100,000
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 75,450,000</u>	<u>\$ 83,120,000</u>	<u>\$ 90,100,000</u>
Expenditures Per Capita	\$ 112.76	\$ 122.44	\$ 131.65

Positions Total Budgeted Positions 0 0 0

Contacts Director of Finance: Talia Lomax-O'dneal email: talia.lomaxodneal@nashville.gov
Finance Manager: Greg McClarin email: greg.mcclarin@nashville.gov

Flow of Funds:

Tax Allocation *	Tax / Purpose	FY16 Revenue Estimated	FY17 Revenue Estimated
\$2.00 Surtax	Airport Ground / Rental Car	\$ 16,250,000	\$ 17,000,000
\$0.50 Surtax	Event and Marketing	\$ 3,440,000	\$ 3,400,000
6% Tax	Estimated Hotel / Motel Tax Receipts	\$ 63,430,000	\$ 69,700,000
	The Full Tax is estimated above and the Distribution is outlined below.		
\$2.00 Surtax	Fund 30031 – Hotel Occupancy – Conv Ctr 2007	\$ 16,250,000	\$ 17,000,000
\$0.50 Surtax	Fund 30041 – Event and Marketing Fund	\$ 3,440,000	\$ 3,400,000
1%	Fund 30042 – Hotel Occupancy Convention Ctr 1% Tax	\$ 10,570,000	\$ 11,600,000
1%	Fund 30043 – Hotel Occupancy Conv Ctr 2007 1% Tax	\$ 9,070,000	\$ 10,000,000
	Fund 30047 – Hotel Occupancy 2007 1% Secondary TDZ	\$ 1,500,000	\$ 1,600,000
2%	Fund 30044 – Hotel Occupancy Tourist Promotion	\$ 21,150,000	\$ 23,300,000
1%	Fund 30045 – Hotel Occupancy Tourist Related	\$ 10,570,000	\$ 11,600,000
1%	Fund 30046 – Hotel Occupancy General Fund Transfer	\$ 10,570,000	\$ 11,600,000

30031-30047 Hotel Tax Funds-Financial

Hotel Motel Fund						
	FY2016 Budget	FY2016 Actuals	FY2017 Budget	FY2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES						
OTHER SERVICES:						
Utilities						
Professional & Purchased Services						
Travel, Tuition, and Dues						
Communications *	*	*	*	*	*	*
Repairs & Maintenance Services						
Internal Service Fees						
Other Expenses	66,000,000	69,251,340	72,550,000	78,500,000	5,950,000	8.20%
TOTAL OTHER SERVICES	66,000,000	69,251,340	72,550,000	78,500,000	5,950,000	8.20%
TOTAL OPERATING EXPENSES	66,000,000	69,251,340	72,550,000	78,500,000	5,950,000	8.20%
TRANSFERS TO OTHER FUNDS/UNITS	9,450,000	10,059,829	10,570,000	11,600,000	1,030,000	9.74%
TOTAL EXPENSES & TRANSFERS	75,450,000	79,311,169	83,120,000	90,100,000	6,980,000	8.40%
PROGRAM REVENUE:						
Charges, Commissions, & Fees						
Federal (Direct & Pass Through)						
State Direct						
Other Government Agencies						
Other Program Revenue **		**				
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes						
Local Option Sales Tax						
Other Tax, Licenses, & Permits	75,450,000	79,772,386	83,120,000	90,100,000	6,980,000	8.40%
Fines, Forfeits, & Penalties						
Compensation From Property						
TOTAL NON-PROGRAM REVENUE	75,450,000	79,772,386	83,120,000	90,100,000	6,980,000	8.40%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	75,450,000	79,772,386	83,120,000	90,100,000	6,980,000	8.40%
Expenditures Per Capita	\$112.76	\$118.54	\$122.44	\$131.65	\$9.21	7.52%

* Financials are restated by category, from Communications to Other Expenses, for fiscal year FY2016 Actuals and FY2016, FY2017 and FY2018 Budget for comparative purposes. Expenses included in the Communication line item are: Object Account 502801 - Advertising & Promotion. For FY2016 Actual = \$22,998,059; FY2016 Budget = \$22,200,000; FY2017 Budget = \$24,590,000; FY2018 Budget = \$26,800,000. Also, un-budgeted, fund balance operational transfers have been excluded for presentation purposes.

** Financials are restated from Other Program Revenue to Other Tax, Licenses & Permits for comparative purposes. The FY2016 Actual expense was \$27,617.65 recorded in Object Accts: 405471 Interest-MIP, 405472 Unrealized Gain/Loss MIP, and 405473 Realized Gain/Loss MIP for the eight funds making up the Hotel Occupancy Tax.

Program Budgets

	Department Number
Section K - Program Budgets	
Metro Council	02
Metro Clerk	03
Mayor's Office	04
Election Commission	05
Law	06
Planning Commission	07
Human Resources	08
Register of Deeds	09
General Services	10
Historical Commission	11
Information Technology Service	14
Finance	15
Assessor of Property	16
Trustee	17
County Clerk	18
Office of Internal Audit	48
Office of Emergency Management	49
Emergency Communications	91
District Attorney	19
Public Defender	21
Juvenile Court Clerk	22
Circuit Court Clerk	23
Criminal Court Clerk	24
Clerk and Master of the Chancery Court	25
Juvenile Court	26
General Sessions Court	27
State Trial Courts	28
Justice Integration Services	29
Sheriff	30
Police	31
Criminal Justice Planning	47
Office of Family Safety	51
Fire Department	32
Public Works	42
Codes Administration	33
Beer Permit Board	34
Agricultural Extension Service	35
Soil & Water Conservation	36
Social Services	37
Health Department	38
Human Relations Commission	44
Public Library	39
Parks & Recreation	40
Metro Arts Commission	41
Municipal Auditorium	61
Metro Sports Authority	64
Farmers' Market	60
Board of Fair Commissioners	62
Water and Sewer Services Fund	65
Metro Action Commission	75
Nashville Career Advancement Center (NCAC)	76
Community Education Commission	70
District Energy System	68

Metropolitan Council

Administration Line of Business

The purpose of the Administration Line of Business is to provide support for the Metropolitan Council in performing its legislative function.

Administration Program

The purpose of the Administration Program is to provide support for the Metropolitan Council in performing its legislative function.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,822,200	1,703,992	2,087,800	2,229,200	141,400	6.8%
	Total	\$1,822,200	\$1,703,992	\$2,087,800	\$2,229,200	\$141,400	6.8%
FTEs:	GSD General Fund	48.30	48.30	53.30	54.30	1.00	1.9%
	Total	48.30	48.30	53.30	54.30	1.00	1.9%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	3,300	0	0	0	0	0.0%
	Total	\$3,300	\$0	\$0	\$0	\$0	0.0%

Metropolitan Clerk

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Legislative Line of Business

The purpose of the Legislative Line of Business is to manage the records and history of the city's legislative activity and the other official city government documents in a way that will ensure the integrity of the record and easy access to the information.

Legislative Program

The purpose of the Legislative program is to manage the records and history of the city's legislative activity and the other official city government documents in a way that will ensure the integrity of the record and easy access to the information.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	494,800	419,462	570,900	689,800	118,900	20.8%
	Total	\$494,800	\$419,462	\$570,900	\$689,800	\$118,900	20.8%
FTEs:	GSD General Fund	4.00	4.00	4.00	5.00	1.00	25.0%
	Total	4.00	4.00	4.00	5.00	1.00	25.0%

Records Management Line of Business

The purpose of the Records Management Line of Business is to provide professional document management, secure records destruction, and records management training services to all departments of the Metro Government and to provide a secure, centralized, off-site facility for storage of less active records of those departments.

Records Management Program

The purpose of the Records Management Program is to provide professional document management, secure records destruction, and records management training services to all departments of the Metro Government and to provide a secure, centralized, off-site facility for storage of less active records of those departments.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	193,700	158,178	227,300	208,900	-18,400	-8.1%
	Total	\$193,700	\$158,178	\$227,300	\$208,900	-\$18,400	-8.1%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Mayor's Office

Executive Line of Business

The purpose of the Executive Line of Business is to oversee the departmental annual budget review, legislative/contract review and Metro Nashville's environmental sustainability efforts.

Executive

The purpose of the Executive Program is to oversee the departmental annual budget review, legislative/contract review and Metro Nashville's environmental sustainability efforts.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	3,747,700	3,063,715	4,141,500	4,350,600	209,100	5.0%
Budget:	Special Purpose Fund	123,000	109,204	23,700	0	-23,700	-100.0%
	Total	\$3,870,700	\$3,172,919	\$4,165,200	\$4,350,600	\$185,400	4.5%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	30.00	30.00	32.00	32.00	0.00	0.0%
	Total	30.00	30.00	32.00	32.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	47,800	0	-47,800	-100.0%
	Total	\$0	\$0	\$47,800	\$0	-\$47,800	-100.0%

Office of Children & Youth Line of Business

The purpose of the Office of Children and Youth Line of Business is to work in partnership with public and private entities to ensure that all of Nashville's children are healthy, safe, successful in school and connected to caring adults, allowing them the opportunity to succeed in life.

Office of Children & Youth

The purpose of the Office of Children and Youth is to work in partnership with public and private entities to ensure that all of Nashville's children are healthy, safe, successful in school and connected to caring adults, allowing them the opportunity to succeed in life.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	0	2,116	0	0	0	0.0%
	Total	\$0	\$2,116	\$0	\$0	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Office of Economic and Community Development Line of Business

The purpose of the Office of Economic and Community Development Line of Business is to recruit new businesses to Nashville and help existing businesses in the city expand in order to create new, high-quality jobs for Nashville residents and grow the city's tax base.

Office of Economic & Community Development

The purpose of the Office of Economic and Community Development is to recruit new businesses to Nashville and help existing businesses in the city expand in order to create new, high-quality jobs for Nashville residents and grown the city's tax base.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	143,600	145,042	59,900	0	-59,900	-100.0%
	Total	\$143,600	\$145,042	\$59,900	\$0	-\$59,900	-100.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Election Commission

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	176,000	0	18,300	0	-18,300	-100.0%
	Total	\$176,000	\$0	\$18,300	\$0	-\$18,300	-100.0%

Election Line of Business

The purpose of the Election Line of Business is to provide accurate and timely election preparation, information, results and services to the general public so they can have confidence in the election process.

Election Procedures Program

The purpose of the Election Procedures Program is to provide election services to registered voters of Davidson County so that the necessary tools and materials to vote are available.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	175,300	101,384	190,600	0	-190,600	-100.0%
	Total	\$175,300	\$101,384	\$190,600	\$0	-\$190,600	-100.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Register to Vote Program

The purpose of the Register to Vote Program is to provide voter registration services to Davidson County residents in order to register to vote.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	5,231,600	5,035,466	2,555,800	2,861,000	305,200	11.9%
	Total	\$5,231,600	\$5,035,466	\$2,555,800	\$2,861,000	\$305,200	11.9%
FTEs:	GSD General Fund	38.52	38.52	40.52	40.52	0.00	0.0%
	Total	38.52	38.52	40.52	40.52	0.00	0.0%

Law

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	64,700	0	10,900	0	-10,900	-100.0%
	Total	\$64,700	\$0	\$10,900	\$0	-\$10,900	-100.0%

Legal Services Line of Business

The purpose of the Legal Services Line of Business is to provide client advice and support, contracts, legislation and litigation services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources and perform their responsibilities within the law.

Client Advice and Support Program

The purpose of Client Advice and Support Program is to provide legal advice and support to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so that they can effectively and efficiently conduct the business of the Metropolitan Government.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,030,900	2,034,173	2,258,900	2,440,900	182,000	8.1%
	Total	\$2,030,900	\$2,034,173	\$2,258,900	\$2,440,900	\$182,000	8.1%
FTEs:	GSD General Fund	13.21	13.21	13.21	13.21	0.00	0.0%
	Total	13.21	13.21	13.21	13.21	0.00	0.0%

Contracts Program

The purpose of the Contracts Program is to provide negotiation, drafting and review services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can execute contracts legally and in a timely fashion.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	124,900	87,305	112,900	98,500	-14,400	-12.8%
	Total	\$124,900	\$87,305	\$112,900	\$98,500	-\$14,400	-12.8%
FTEs:	GSD General Fund	2.36	2.36	2.36	2.36	0.00	0.0%
	Total	2.36	2.36	2.36	2.36	0.00	0.0%

Legislation Program

The purpose of the Legislation Program is to provide analysis and draft legislation services to the departments, boards, commissions, agencies and officials of the Metropolitan Government so they can propose and pass legislation that accomplishes their goals.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	110,700	81,027	120,000	109,700	-10,300	-8.6%
	Total	\$110,700	\$81,027	\$120,000	\$109,700	-\$10,300	-8.6%
FTEs:	GSD General Fund	0.75	0.75	0.75	0.75	0.00	0.0%
	Total	0.75	0.75	0.75	0.75	0.00	0.0%

Litigation and Administrative Hearings Program

The purpose of the Litigation and Administrative Hearings Program is to provide representation and advocacy services to the departments, boards, commissions, agencies, officials of the Metropolitan Government and its employees so they can experience high quality dispute resolutions.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,880,800	2,950,486	3,100,700	3,166,100	65,400	2.1%
	Total	\$2,880,800	\$2,950,486	\$3,100,700	\$3,166,100	\$65,400	2.1%
FTEs:	GSD General Fund	24.79	24.79	24.79	24.79	0.00	0.0%
	Total	24.79	24.79	24.79	24.79	0.00	0.0%

Risk Management Line of Business

The purpose of the Risk Management Line of Business is to provide claims and insurance services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources.

Claims Program

The purpose of the Claims Program is to provide investigation, negotiation and recovery services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can minimize the financial impact of claims brought against the Metropolitan Government and maximize the monetary recovery of claims in favor of the Metropolitan Government.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	265,900	247,917	265,400	244,000	-21,400	-8.1%
	Total	\$265,900	\$247,917	\$265,400	\$244,000	-\$21,400	-8.1%
FTEs:	GSD General Fund	6.08	6.08	6.08	6.08	0.00	0.0%
	Total	6.08	6.08	6.08	6.08	0.00	0.0%

Insurance Program

The purpose of the Insurance Program is to provide insurance management services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can adequately protect their assets at the best value.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	134,600	130,493	130,600	136,300	5,700	4.4%
	Total	\$134,600	\$130,493	\$130,600	\$136,300	\$5,700	4.4%
FTEs:	GSD General Fund	0.81	0.81	0.81	0.81	0.00	0.0%
	Total	0.81	0.81	0.81	0.81	0.00	0.0%

Planning Commission

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Division of Transportation Planning

The purpose of the Division of Transportation Planning is to work with the Metro Public Works Division of Transportation (MDOT) to develop and implement the city's transportation vision through public and private sector projects, policies, and programs consistent with the General Plan.

Division of Transportation Planning

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Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	0	314,600	314,600	100.0%
	Total	\$0	\$0	\$0	\$314,600	\$314,600	100.0%

Executive Leadership Line of Business

The purpose of the Executive Leadership Line of Business is to provide management and leadership services to the department and community by providing tools, information, education and guidance as to critical planning alternatives and options necessary to attain a sustainable community.

Capital Improvement Budget Program

The Capital Improvement Budget Program leads the Planning Commission's role in assembling the annual Capital Improvements Budget and developing priorities based on Nashville's General Plan. The Program also supports coordination and planning among departments responsible for capital projects.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	167,300	186,800	19,500	11.7%
	Total	\$0	\$0	\$167,300	\$186,800	\$19,500	11.7%

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide management and leadership services to the department and community by providing tools, information, education and guidance as to critical planning alternatives and options necessary to attain a sustainable community.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	819,400	889,632	938,500	1,137,800	199,300	21.2%
	Total	\$819,400	\$889,632	\$938,500	\$1,137,800	\$199,300	21.2%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

NashvilleNext General Plan Program

The purpose of the Nashville Next General Plan program is to update Nashville/Davidson County's General Plan at the request of Mayor Karl Dean. The update process, Nashville Next, began in 2012 and will be completed in 2015. NashvilleNext will create a unified, county-wide vision for Nashville/Davidson County's future well-being and prosperity. The planning effort will involve unprecedented levels of community input from residents, regional partners and Nashvillians with expertise in topics that will impact Nashville's success in the future.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	93,500	72,054	93,500	87,900	-5,600	-6.0%
	Total	\$93,500	\$72,054	\$93,500	\$87,900	-\$5,600	-6.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

GIS Information Services Line of Business

The Purpose of GIS Information Services Line of Business is to efficiently provide spatial data and information, applications and geographic analysis to Metro Departments/ Agencies, Elected Officials and the general public so they can have the critical information available to make decisions based on accurate data.

Geographic Data Maintenance Program

The purpose of the Geographic Data Maintenance Program is to provide accurate geographic and land information products to Planning Department staff, other Metro Departments and Agencies, and the public, so they can have timely and accurate property and zoning datasets that meet national standards (NSDI) to achieve their objectives and avoid duplication of effort.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	315,100	329,972	332,500	349,100	16,600	5.0%
	Total	\$315,100	\$329,972	\$332,500	\$349,100	\$16,600	5.0%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

GIS Services and Application Program

The purpose of GIS Services and Application Development Program is to efficiently provide spatial data and information, applications and geographic analysis to Metro Departments/Agencies, Elected Officials and the general public so they can have the critical information available to make decisions based on accurate data.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	494,000	489,728	529,400	550,600	21,200	4.0%
Budget:	Special Purpose Fund	126,000	4,651	126,000	90,000	-36,000	-28.6%
	Total	\$620,000	\$494,379	\$655,400	\$640,600	-\$14,800	-2.3%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Land Development Line of Business

The purpose of the Land Development Line of Business is to provide design expertise, professional planning advice, and policy and regulatory tools and techniques to decision-makers, developers and the general public so they can have the information and regulatory framework to implement and apply the principles of sustainable development consistent with the community's vision established in the General Plan.

Land Development Program

The purpose of the Land Development Program is to provide design expertise, professional planning advice, and policy and regulatory tools and techniques to decision-makers, developers and the general public so they can have the information and regulatory framework to implement and apply the principles of sustainable development consistent with the community's vision established in the General Plan.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,128,200	923,602	1,249,100	1,301,600	52,500	4.2%
Budget:	Special Purpose Fund	0	0	50,000	50,000	0	0.0%
	Total	\$1,128,200	\$923,602	\$1,299,100	\$1,351,600	\$52,500	4.0%
FTEs:	GSD General Fund	12.00	12.00	13.00	13.00	0.00	0.0%
	Total	12.00	12.00	13.00	13.00	0.00	0.0%

Planning Policy and Design Line of Business

The purpose of the Planning Policy and Design Line of Business is to develop sustainable community and neighborhood plans and implementation strategies necessary to achieve comprehensive sustainable development.

Planning Policy and Design Program

The purpose of the Planning Policy and Design Program is to develop sustainable community and neighborhood plans and implementation strategies necessary to achieve comprehensive sustainable development.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,035,100	988,680	1,177,200	1,080,700	-96,500	-8.2%
Budget:	Special Purpose Fund	50,000	50,000	50,000	50,000	0	0.0%
	Total	\$1,085,100	\$1,038,680	\$1,227,200	\$1,130,700	-\$96,500	-7.9%
FTEs:	GSD General Fund	12.00	12.00	15.00	18.00	3.00	20.0%
	Total	12.00	12.00	15.00	18.00	3.00	20.0%

Regional Transportation Planning Line of Business

The purpose of the Regional Transportation Planning Line of Business is to provide short and long-term recommendations, budget, coordination, and educational advice to state, regional and local governments, so they can provide diverse and effective transportation options for their citizens.

Regional Transportation Planning Program

The purpose of the Regional Transportation Planning Program is to provide short and long-term recommendation, budget, coordination, and educational advice to state, regional and local governments, so they can provide diverse and effective transportation options for their citizens.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	78,000	79,900	105,800	80,400	-25,400	-24.0%
Budget:	Special Purpose Fund	5,809,200	2,060,052	3,755,500	3,583,400	-172,100	-4.6%
	Total	\$5,887,200	\$2,139,952	\$3,861,300	\$3,663,800	-\$197,500	-5.1%
FTEs:	Special Purpose Fund	14.49	14.49	15.50	15.50	0.00	0.0%
	Total	14.49	14.49	15.50	15.50	0.00	0.0%

Smart Growth America Program

The purpose of the Smart Growth America Program is to complete the integration of the Integrated Transportation and Health Impact Modeling Tool (ITHIM) into the MPO's Activity-Based Model (ABM) to better predict health outcomes from changes in active transportation levels among Middle Tennessee residents.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	100,000	15,616	96,500	47,000	-49,500	-51.3%
	Total	\$100,000	\$15,616	\$96,500	\$47,000	-\$49,500	-51.3%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

STP Active Mobility Program

The purpose of this program is to advance regional initiatives to improve the availability, safety, and convenience of active forms of transportation.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	250,000	63,313	175,800	115,700	-60,100	-34.2%
	Total	\$250,000	\$63,313	\$175,800	\$115,700	-\$60,100	-34.2%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Human Resources

Administration and Systems Support

Administration and Systems Support

The purpose of Administration and Systems Support is to provide quality service and support to Metro departments and agencies with enterprise wide human resource and payroll systems; to maintain accurate personnel records; to assure compliance with policy and legal requirements; to maintain and provide appropriate and accurate Human Resource data as well as provide administrative support for central Human Resources. Administration and Systems Support contains the following areas: EBS, Payroll, Financials, Records Management, and HRIS.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,594,100	1,427,777	1,903,700	1,870,500	-33,200	-1.7%
	Total	\$1,594,100	\$1,427,777	\$1,903,700	\$1,870,500	-\$33,200	-1.7%
FTEs:	GSD General Fund	7.00	7.00	8.00	8.00	0.00	0.0%
	Total	7.00	7.00	8.00	8.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	67,300	0	24,600	0	-24,600	-100.0%
	Total	\$67,300	\$0	\$24,600	\$0	-\$24,600	-100.0%

Benefits Administration, Benefit Board and Committees

Benefit Services

The purpose of Benefit Services is to provide accurate, timely, quality benefit and resolution services to Metro employees and retirees; to ensure their health, retirement and other benefit services are satisfactory and that any concerns or issues are resolved in a timely manner. Benefit Services contains the following areas: Benefit Services and Compliance, Pension Services, Benefit Board, and Disability Services.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,397,300	1,289,008	1,400,000	1,273,300	-126,700	-9.1%
	Total	\$1,397,300	\$1,289,008	\$1,400,000	\$1,273,300	-\$126,700	-9.1%
FTEs:	GSD General Fund	23.00	23.00	23.00	23.00	0.00	0.0%
	Total	23.00	23.00	23.00	23.00	0.00	0.0%

Employee Relations

The purpose of Employee Relations is to provide training, consultation, policy development and interpretation, as well as providing administrative support and staff recommendations to the Employee Civil Service Commission in order to promote and maintain a professional, quality workforce with fair and equitable employment practices. Employee Relations contains the following areas: EEO, Training, Civil Service Commission, Veteran's Outreach, and Labor Relations.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	613,800	512,612	654,300	735,900	81,600	12.5%
	Total	\$613,800	\$512,612	\$654,300	\$735,900	\$81,600	12.5%
FTEs:	GSD General Fund	7.00	7.00	7.00	9.00	2.00	28.6%
	Total	7.00	7.00	7.00	9.00	2.00	28.6%

Workforce Management

The purpose of Workforce Management is to provide quality compensation products, career opportunities, staffing services, maintain classification and compensation systems as well as customer service and support to Metro departments and agencies in a timely and efficient manner, so they can meet and maintain their staffing needs while ensuring compliance with policy and legal requirements. The area of Workforce Management contains the following areas: Recruitment, Classification Compensation, and Risk Administration.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,184,900	1,220,186	1,267,200	1,562,500	295,300	23.3%
	Total	\$1,184,900	\$1,220,186	\$1,267,200	\$1,562,500	\$295,300	23.3%
FTEs:	GSD General Fund	17.50	17.50	17.50	18.50	1.00	5.7%
	Total	17.50	17.50	17.50	18.50	1.00	5.7%

Register of Deeds

Administration Line of Business

The purpose of the Administration Line of Business is to record, index and maintain property records and other documents as specified by TCA.

Administration Program

The purpose of the Administration Program is to record, index and maintain property records and other documents as specified by TCA.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	265,000	262,353	259,100	266,000	6,900	2.7%
Budget:	Special Purpose Fund	0	2,575,991	0	0	0	0.0%
	Total	\$265,000	\$2,838,344	\$259,100	\$266,000	\$6,900	2.7%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Computer Line of Business

The purpose of the Computer Line of Business is the purchase and maintenance of computer equipment and software for the Register of Deeds Office.

Computer Program

The purpose of the Computer Program is the purchase and maintenance of computer equipment and software for the Register of Deeds Office.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	52,300	24,137	11,800	5,500	-6,300	-53.4%
	Total	\$52,300	\$24,137	\$11,800	\$5,500	-\$6,300	-53.4%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

General Services

Building Operations Support Services Line of Business

The purpose of the Building Operations Support Services Line of Business is to provide facility maintenance, grounds maintenance, environmental services, design and construction services, and ADA compliance products to Metro agencies so they can conduct business in clean, comfortable, and accessible facilities.

ADA Compliance Program

The purpose of the ADA Compliance program is to provide information, resources, assessments, consultations, and training products to Metro agencies and policymakers so they can be assured that Metro Government is in compliance with ADA.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	342,700	391,419	378,400	384,300	5,900	1.6%
	Total	\$342,700	\$391,419	\$378,400	\$384,300	\$5,900	1.6%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Design and Construction Program

The purpose of the Design and Construction program is to provide sustainable and customer-focused design and construction services for new and existing facilities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	29,500	32,054	28,500	29,800	1,300	4.6%
	Total	\$29,500	\$32,054	\$28,500	\$29,800	\$1,300	4.6%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Facilities Maintenance Program

The purpose of the Facilities Maintenance program is to provide maintenance products to Metro agencies so they can conduct business in an appropriately maintained facility.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	20,326,600	19,861,036	21,028,500	21,113,100	84,600	0.4%
	Total	\$20,326,600	\$19,861,036	\$21,028,500	\$21,113,100	\$84,600	0.4%
FTEs:	GSD General Fund	28.00	28.00	27.00	27.00	0.00	0.0%
	Total	28.00	28.00	27.00	27.00	0.00	0.0%

Business Office Line of Business

The purpose of the Business Office Line of Business is to provide business policy and decision products to General Services so it can deliver results for customers.

Business Office Program

The purpose of the Business Office Program is to provide business policy and decision products to General Services so it can deliver results for customers.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,165,000	1,005,504	1,239,000	1,224,600	-14,400	-1.2%
	Total	\$1,165,000	\$1,005,504	\$1,239,000	\$1,224,600	-\$14,400	-1.2%
FTEs:	GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Enterprise Fund	27,600	27,600	0	0	0	0.0%
Budget:	GSD General Fund	275,200	215,180	0	0	0	0.0%
Budget:	Internal Service Fund	0	0	0			100.0%
	Total	\$302,800	\$242,780	\$0	\$0	\$0	0.0%

Business Support Line of Business

The purpose of the Business Support Line of Business is to provide administrative products to Metro agencies so they can improve business processes.

E-Bid Surplus Property Distribution Program

The purpose of the e-Bid Surplus Property Distribution program is to provide information, resource and online auction products to Metro agencies so they can realize the maximum return on the sale or reuse of their surplus vehicle, equipment, furniture, and real estate assets.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Enterprise Fund	953,500	931,193	1,020,400	1,033,100	12,700	1.2%
	Total	\$953,500	\$931,193	\$1,020,400	\$1,033,100	\$12,700	1.2%
FTEs:	Enterprise Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Mail Services Program

The purpose of the Mail Services program is to provide mail processing, delivery and mail consultation products to Metro agencies so they can send and receive mail in a timely manner.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	960,100	773,281	1,080,400	1,084,600	4,200	0.4%
	Total	\$960,100	\$773,281	\$1,080,400	\$1,084,600	\$4,200	0.4%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Fleet Operations Line of Business

The purpose of the Fleet Operations Line of Business is to provide vehicle/equipment inspection and repair, roadside assistance and fuel products, and fleet asset management products to Metro agencies so they can have reliable vehicles/equipment to meet their program goals.

Fleet Asset Management Program

The purpose of the Fleet Asset Management program is to provide vehicle/equipment acquisition, utilization, and disposal services which minimize life-cycle costs to ensure Metro agencies have reliable vehicles/equipment to meet their program goals.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	1,229,700	12,031,845	1,274,200	598,700	-675,500	-53.0%
	Total	\$1,229,700	\$12,031,845	\$1,274,200	\$598,700	-\$675,500	-53.0%
FTEs:	Internal Service Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Fuel Supply Program

The purpose of the Fuel Supply program is to provide clean, operable, and environmentally compliant fueling site products to Metro employees so they can acquire fuel as needed.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	9,743,400	7,352,114	9,731,000	7,977,700	-1,753,300	-18.0%
	Total	\$9,743,400	\$7,352,114	\$9,731,000	\$7,977,700	-\$1,753,300	-18.0%
FTEs:	Internal Service Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Vehicle and Equipment Repair Program

The purpose of the Vehicle and Equipment Repair program is to provide vehicle inspection, maintenance, repair, and roadside assistance products to Metro agencies so they can have available and reliable vehicles and equipment to meet their program goals.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	10,505,700	11,760,280	11,615,400	14,132,800	2,517,400	21.7%
	Total	\$10,505,700	\$11,760,280	\$11,615,400	\$14,132,800	\$2,517,400	21.7%
FTEs:	Internal Service Fund	88.00	88.00	96.00	99.00	3.00	3.1%
	Total	88.00	88.00	96.00	99.00	3.00	3.1%

Radio Communications Line of Business

The purpose of the Radio Communication and Equipment Line of Business is to provide installation, repair and infrastructure products to radio system users so they can have reliable functional equipment.

Radio and Public Safety Equipment Program

The purpose of the Radio and Public Safety Equipment program is to provide installation, maintenance, and repair products to federal, state and local government agencies so they can have reliable and functional radio equipment.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	983,500	801,291	0	0	0	0.0%
	Total	\$983,500	\$801,291	\$0	\$0	\$0	0.0%
FTEs:	Internal Service Fund	10.00	10.00	0.00	0.00	0.00	0.0%
	Total	10.00	10.00	0.00	0.00	0.00	0.0%

Radio System Infrastructure Program

The purpose of the Radio System Infrastructure program is to provide infrastructure and fixed radio repair and support products to Metro radio system users so they can have reliable radio system communications across the service area.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	2,304,200	5,583,397	0	0	0	0.0%
	Total	\$2,304,200	\$5,583,397	\$0	\$0	\$0	0.0%
FTEs:	Internal Service Fund	5.00	5.00	0.00	0.00	0.00	0.0%
	Total	5.00	5.00	0.00	0.00	0.00	0.0%

Sustainability Line of Business

not established

Sustainability Management and Consultation Program

The Division of Sustainability integrates sustainable practices throughout the department's projects and operations with the goal to reduce energy, waste, carbon and greenhouse gas emissions while also educating Metro employees and the Nashville community about sustainability.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	577,300	661,000	83,700	14.5%
	Total	\$0	\$0	\$577,300	\$661,000	\$83,700	14.5%

Historical Commission

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	6,500	0	0	0	0	0.0%
	Total	\$6,500	\$0	\$0	\$0	\$0	0.0%

Governmental and Public Partnership Line of Business

The purpose of the Governmental and Public Partnership Line of Business is to provide advisory, evaluative and informational products to regulatory agencies such as Metro Departments, Metro Officials, agencies of state and federal government, as well as neighborhoods, business people, non-profit groups, and property owners so that they can use the information and advice provided to preserve and protect historic resources, comply with legal requirements, and determine development opportunities and land use policies in a timely manner.

Governmental and Public Partnership Program

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Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	287,100	287,404	329,200	406,900	77,700	23.6%
Budget:	Special Purpose Fund	62,000	64,231	50,000	20,000	-30,000	-60.0%
	Total	\$349,100	\$351,635	\$379,200	\$426,900	\$47,700	12.6%
FTEs:	GSD General Fund	3.50	3.50	3.50	5.50	2.00	57.1%
	Total	3.50	3.50	3.50	5.50	2.00	57.1%

Historic Zoning Line of Business

The purpose of the Historic Zoning Line of Business is to provide advisory, evaluative, permit and interpretive products to owners of properties with Local Historic Designation and to assist the City with the preservation of historic resources and fulfilling sustainability goals.

Historic Zoning Program

The purpose of the Historic Zoning Program is to provide advisory, evaluative, permit and interpretive products to owners of properties in historic neighborhoods and districts so they can proceed in a timely manner to preserve historic resources without damaging the historic and architectural integrity of the individual property or properties.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	397,000	403,059	424,800	528,600	103,800	24.4%
Budget:	Special Purpose Fund	3,000	0	5,000	0	-5,000	-100.0%
	Total	\$400,000	\$403,059	\$429,800	\$528,600	\$98,800	23.0%
FTEs:	GSD General Fund	4.55	4.55	4.55	4.55	0.00	0.0%
	Total	4.55	4.55	4.55	4.55	0.00	0.0%

Information, Education and Tourism Line of Business

The purpose of the Information, Education and Tourism Line of Business is to provide education, publication, interpretive and technical assistance products to non-profit groups, citizens and students of, and visitors to, Nashville and Davidson County, so they can gain knowledge of history, historical places and architectural heritage that is useful in their professional, public or personal interests and activities.

Information, Education and Tourism Program

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Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	153,200	143,775	163,200	177,200	14,000	8.6%
	Total	\$153,200	\$143,775	\$163,200	\$177,200	\$14,000	8.6%
FTEs:	GSD General Fund	1.95	1.95	1.95	1.95	0.00	0.0%
	Total	1.95	1.95	1.95	1.95	0.00	0.0%

Information Technology Service

Business Applications Solutions and Support Line of Business

The purpose of the Business Applications Solutions and Support Line of Business is to provide information via application, database, ERP, Procurement technology, and website services to Citizens, Metro Departments and Agencies so they can better serve and inform their customers.

Application Solutions Program

The purpose of the Applications Solutions program is to provide application development and support products to ITS, Metro departments and agencies so they can support their business processes.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	0	270,528	0	0	0	0.0%
	Total	\$0	\$270,528	\$0	\$0	\$0	0.0%
FTEs:	Internal Service Fund	5.00	5.00	0.00	0.00	0.00	0.0%
	Total	5.00	5.00	0.00	0.00	0.00	0.0%

Business Solutions Program

The purpose of the Business Solutions Program is to provide ERP and Procurement technology products to Metro departments and agencies so they can conduct business and improve their business processes.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	926,600	899,070	0	0	0	0.0%
Budget:	Internal Service Fund	0	32,175	4,096,100	4,356,400	260,300	6.4%
	Total	\$926,600	\$931,245	\$4,096,100	\$4,356,400	\$260,300	6.4%
FTEs:	Internal Service Fund	0.00	0.00	17.00	18.00	1.00	5.9%
FTEs:	GSD General Fund	10.00	10.00	0.00	0.00	0.00	0.0%
	Total	10.00	10.00	17.00	18.00	1.00	5.9%

Collaboration Services

The purpose of the Collaboration Services program is to enable work across department functions to enhance operational effectiveness

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	770,200	719,834	867,000	0	-867,000	-100.0%
	Total	\$770,200	\$719,834	\$867,000	\$0	-\$867,000	-100.0%

Enterprise Applications and Database Solutions Program

The purpose of the Enterprise Application and Database Solutions program is to provide enterprise application and database support products to Metro Departments and Agencies so they can support their business processes and store, access, and share data.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	4,374,700	4,003,330	1,295,500	1,717,100	421,600	32.5%
	Total	\$4,374,700	\$4,003,330	\$1,295,500	\$1,717,100	\$421,600	32.5%
FTEs:	Internal Service Fund	9.00	9.00	5.00	5.00	0.00	0.0%
	Total	9.00	9.00	5.00	5.00	0.00	0.0%

ITS Service Applications Program

The purpose of the Service Applications program is to provide service applications development and support products to ITS, Metro departments and agencies so they can conduct business improve business processes.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	0	0	0	568,000	568,000	100.0%
	Total	\$0	\$0	\$0	\$568,000	\$568,000	100.0%
FTEs:	Internal Service Fund	0.00	0.00	4.00	4.00	0.00	0.0%
	Total	0.00	0.00	4.00	4.00	0.00	0.0%

Web Based Services Program

The purpose of the Web Based Services Program is to provide design, publication, and multimedia website services to Metro Departments and Agencies so they can support their business processes using online communications and tools.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	693,800	664,909	686,200	833,900	147,700	21.5%
	Total	\$693,800	\$664,909	\$686,200	\$833,900	\$147,700	21.5%
FTEs:	Internal Service Fund	5.00	5.00	7.00	7.00	0.00	0.0%
	Total	5.00	5.00	7.00	7.00	0.00	0.0%

Business Operations Line of Business

The purpose of the Business Operations Line of Business is to provide operations support service products to both ITS and other Metro departments and agencies so they can efficiently perform their job functions.

Employee and Account Care Program

The purpose of the Employee and Account Care Program is to provide internal business support functions throughout ITS and Metro Government departments and agencies so they can maintain business operations and improve service quality.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	1,157,600	1,032,921	1,332,600	1,362,700	30,100	2.3%
	Total	\$1,157,600	\$1,032,921	\$1,332,600	\$1,362,700	\$30,100	2.3%
FTEs:	Internal Service Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and information security products to ITS so it can deliver results and retain service availability for customers.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	459,600	356,502	477,400	495,900	18,500	3.9%
	Total	\$459,600	\$356,502	\$477,400	\$495,900	\$18,500	3.9%
FTEs:	Internal Service Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	0	334,026	0	0	0	0.0%
	Total	\$0	\$334,026	\$0	\$0	\$0	0.0%

Communication and Infrastructure Services Line of Business

The purpose of the Communication and Infrastructure Services Line of Business is to provide connectivity, communication, server, and storage systems products to Metro departments and agencies so they can securely, continuously, and reliably communicate, store, access, process and recover data in a timely and effective manner.

Data Infrastructure Support Program

The purpose of the Data Infrastructure Program is to provide protected critical component facility products to Metro Departments and Agencies so they can continuously access reliable IT services.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	317,300	345,226	333,700	350,200	16,500	4.9%
	Total	\$317,300	\$345,226	\$333,700	\$350,200	\$16,500	4.9%
FTEs:	Internal Service Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Enterprise Server and Storage Services Program

The purpose of the Enterprise Server and Storage Services Program is to provide server & data storage systems products to Metro Departments and agencies so they can continuously and reliably store, access, process, and recover data in a timely manner.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	1,582,100	1,526,689	1,640,000	1,693,400	53,400	3.3%
	Total	\$1,582,100	\$1,526,689	\$1,640,000	\$1,693,400	\$53,400	3.3%
FTEs:	Internal Service Fund	15.00	15.00	13.00	13.00	0.00	0.0%
	Total	15.00	15.00	13.00	13.00	0.00	0.0%

Identity and Access Management Program

The purpose of the Identity and Access Management Program is to provide Active Directory, infrastructure, network naming, imaging, and certificate products to Metro Government information resources so that Metro Departments and Agencies can access the Metro Government Wide Area Network.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	167,200	334,777	173,300	176,500	3,200	1.8%
	Total	\$167,200	\$334,777	\$173,300	\$176,500	\$3,200	1.8%
FTEs:	Internal Service Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Network Communication Services Program

The purpose of the Network Communication Services Program is to provide communications products and projects to Metro departments and agencies so they can reliably, securely and continuously transport data, voice, and video.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	2,515,300	2,511,246	5,125,400	5,210,100	84,700	1.7%
	Total	\$2,515,300	\$2,511,246	\$5,125,400	\$5,210,100	\$84,700	1.7%
FTEs:	Internal Service Fund	9.50	9.50	17.50	17.50	0.00	0.0%
	Total	9.50	9.50	17.50	17.50	0.00	0.0%

Physical Security Program

The purpose of the Physical Security Support Program is to provide systems infrastructure for cameras, cardkeys and key boxes for Metro Departments and agencies so they can provide reliable physical security programs that help protect Metro's employees and assets.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	288,200	212,487	412,700	594,100	181,400	44.0%
	Total	\$288,200	\$212,487	\$412,700	\$594,100	\$181,400	44.0%
FTEs:	Internal Service Fund	0.00	0.00	4.00	4.00	0.00	0.0%
	Total	0.00	0.00	4.00	4.00	0.00	0.0%

Security Assurance Program

The purpose of the Security Assurance Program is to provide security products to Metro departments and agencies so they can have reliable and secure access to protected facilities, data and applications.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	1,337,200	1,181,239	1,730,200	1,798,700	68,500	4.0%
	Total	\$1,337,200	\$1,181,239	\$1,730,200	\$1,798,700	\$68,500	4.0%
FTEs:	Internal Service Fund	9.00	9.00	7.00	7.00	0.00	0.0%
	Total	9.00	9.00	7.00	7.00	0.00	0.0%

System Lifecycle Management Program

The purpose of the System Lifecycle Management Program is to provide solutions to develop, update and support the processes used to build and monitor the health of the desktops, laptops, tablets and servers used by Metro Departments and Agencies so they can better serve and inform their customers.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	355,800	376,658	372,100	396,500	24,400	6.6%
	Total	\$355,800	\$376,658	\$372,100	\$396,500	\$24,400	6.6%
FTEs:	Internal Service Fund	0.00	0.00	4.00	4.00	0.00	0.0%
	Total	0.00	0.00	4.00	4.00	0.00	0.0%

Voice Communication Solutions Program

The purpose of the Voice Communications Solutions Program is to provide design, engineering, BC/DR planning, new installations, upgrades, troubleshooting, repairs, and structured wiring to Metro departments and Agencies so they can experience a full suite of voice telecommunication services.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	940,800	571,923	1,069,600	1,150,300	80,700	7.5%
	Total	\$940,800	\$571,923	\$1,069,600	\$1,150,300	\$80,700	7.5%
FTEs:	Internal Service Fund	8.00	8.00	6.00	6.00	0.00	0.0%
	Total	8.00	8.00	6.00	6.00	0.00	0.0%

Customer Support Services Line of Business

The purpose of the Customer Support Services Line of Business is to deliver 24x7 information technology support and communications to Metro Agencies so they can receive the agreed levels of IT services in support of their day-to-day business operations.

Field Services Program

The purpose of the Field Services Program is to provide supported personal computing products to Metro departments and agencies so they can continuously access business data and applications to conduct business.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	1,438,000	1,653,525	1,474,600	1,521,300	46,700	3.2%
	Total	\$1,438,000	\$1,653,525	\$1,474,600	\$1,521,300	\$46,700	3.2%
FTEs:	Internal Service Fund	19.00	19.00	19.00	19.00	0.00	0.0%
	Total	19.00	19.00	19.00	19.00	0.00	0.0%

Technical Support Service Center Program

The purpose of the Technical Support Service Center Program is to provide 24x7 information technology assistance, monitoring, and notification products to Metro Departments and agencies so they can have availability of systems and infrastructure to support their day-to-day business operations.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	1,357,900	1,466,781	1,441,700	1,358,900	-82,800	-5.7%
	Total	\$1,357,900	\$1,466,781	\$1,441,700	\$1,358,900	-\$82,800	-5.7%
FTEs:	Internal Service Fund	17.00	17.00	15.00	15.00	0.00	0.0%
	Total	17.00	17.00	15.00	15.00	0.00	0.0%

Public, Education and Government Television Line of Business

The purpose of the Public, Education and Government Television Line of Business is to provide management and television production products to Metro Department and Agencies and Community Producers so they can better inform the citizens of Nashville.

Metro Nashville Network Program

The purpose of the Metro Nashville Network Program is to provide video information services to the citizens of Nashville so they can watch government proceedings and be better informed about local government.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	705,700	662,732	0	0	0	0.0%
Budget:	Internal Service Fund	0	0	722,700	754,400	31,700	4.4%
	Total	\$705,700	\$662,732	\$722,700	\$754,400	\$31,700	4.4%
FTEs:	Internal Service Fund	0.00	0.00	9.00	9.00	0.00	0.0%
FTEs:	GSD General Fund	9.00	9.00	0.00	0.00	0.00	0.0%
	Total	9.00	9.00	9.00	9.00	0.00	0.0%

Studio Management Program

The purpose of the Studio Management program is to provide management and oversight products to the users of Metro's Public Educational and Governmental television channels 9, 10, and 19 so they can produce and air arts, educational and community programs and services to the citizens of Nashville.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	174,500	234,113	0	0	0	0.0%
Budget:	Internal Service Fund	0	0	201,600	210,200	8,600	4.3%
	Total	\$174,500	\$234,113	\$201,600	\$210,200	\$8,600	4.3%
FTEs:	Internal Service Fund	0.00	0.00	3.00	3.00	0.00	0.0%
FTEs:	GSD General Fund	3.00	3.00	0.00	0.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Finance

Business Integrity and Accountability Line of Business

The purpose of the Business Integrity and Accountability Line of Business is to provide performance audit, financial control and compliance, monitoring and special project reports products to policymakers and Metro departments and agencies so they can make timely, informed decisions to improve operations, controls and processes and be assured that Metro programs are compliant with applicable regulations.

Compliance Monitoring and Accountability Program

The purpose of the Compliance Monitoring and Accountability Program is to provide financial and programmatic monitoring reports, special reviews reports, consultations, and training products to Metro departments, agencies and policymakers so they can be assured of the integrity of Metro Government's programs and compliance with applicable federal, state and local regulations.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	412,300	412,231	433,000	500,000	67,000	15.5%
	Total	\$412,300	\$412,231	\$433,000	\$500,000	\$67,000	15.5%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Business Support and Solutions Line of Business

The purpose of the Business Support and Solutions Line of Business is to provide financial, business development, capital asset management and technology products to Metro departments and agencies so they can improve their business processes and functions and assist the Nashville business community in conducting business with Metro.

Accounts Payable Program

The purpose of the Accounts Payable Program is to provide vendor payment products to Metro departments and agencies so they can have the goods and services they need to achieve their results.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	802,200	666,763	765,900	788,300	22,400	2.9%
	Total	\$802,200	\$666,763	\$765,900	\$788,300	\$22,400	2.9%
FTEs:	GSD General Fund	13.00	13.00	13.00	13.00	0.00	0.0%
	Total	13.00	13.00	13.00	13.00	0.00	0.0%

Business Assistance Office Program

The purpose of the Business Assistance Office Program is to provide contract monitoring and business development/outreach products so that Metro can purchase products, services, and construction to ensure economic inclusion of small, minority-owned and woman-owned businesses and service-disabled veteran-owned.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	602,900	500,671	678,200	854,800	176,600	26.0%
	Total	\$602,900	\$500,671	\$678,200	\$854,800	\$176,600	26.0%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Cash Operations Program

The purpose of the Cash Operations Program is to provide receipt, disbursement and information products to the Metro Government so it can maximize earnings and satisfy financial commitments.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	314,700	319,162	415,100	301,300	-113,800	-27.4%
	Total	\$314,700	\$319,162	\$415,100	\$301,300	-\$113,800	-27.4%
FTEs:	Internal Service Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Financial Accounting and Reporting Program

The purpose of the Financial Accounting and Reporting Program is to provide financial policy, support, general accounting, audited financial statements, and other financial reporting products to policymakers and Metro departments and agencies and investors so they can make timely, well-informed decisions and have confidence in the integrity of the financial condition of the Metropolitan Government.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,334,200	1,309,353	1,322,600	1,405,500	82,900	6.3%
	Total	\$1,334,200	\$1,309,353	\$1,322,600	\$1,405,500	\$82,900	6.3%
FTEs:	GSD General Fund	17.00	17.00	17.00	17.00	0.00	0.0%
	Total	17.00	17.00	17.00	17.00	0.00	0.0%

Payroll Operations Program

The purpose of the Payroll Operations Program is to provide payroll disbursement products to employees and pensioners so they can be assured of accurate and timely compensation.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	602,300	557,025	661,800	646,800	-15,000	-2.3%
	Total	\$602,300	\$557,025	\$661,800	\$646,800	-\$15,000	-2.3%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Purchasing Program

The purpose of the Purchasing Program is to provide centralized contracting products so that Metro can purchase products, services, and construction in a cost-effective manner.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,213,200	1,212,973	1,263,600	1,273,500	9,900	0.8%
	Total	\$1,213,200	\$1,212,973	\$1,263,600	\$1,273,500	\$9,900	0.8%
FTEs:	GSD General Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Real Estate Management Program

The purpose of the Real Estate Management Program is to provide real estate acquisition and disposal products to Metro departments and agencies so they can acquire/dispose of real estate that meets their pre-determined real estate requirements.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	362,200	337,056	432,600	499,700	67,100	15.5%
	Total	\$362,200	\$337,056	\$432,600	\$499,700	\$67,100	15.5%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Tourism Tax Program

The purpose of the Tourism Tax Program is to collect taxes and fees related to Davidson County's tourism industry so funding obligations supported by these taxes and fees can be met.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	163,300	150,198	231,600	540,000	308,400	133.2%
	Total	\$163,300	\$150,198	\$231,600	\$540,000	\$308,400	133.2%
FTEs:	GSD General Fund	2.00	2.00	3.00	3.00	0.00	0.0%
	Total	2.00	2.00	3.00	3.00	0.00	0.0%

Executive Leadership Line of Business

The purpose of the Executive Leadership Line of Business is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this department so it can deliver results for customers.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	939,600	757,799	1,119,800	1,319,000	199,200	17.8%
	Total	\$939,600	\$757,799	\$1,119,800	\$1,319,000	\$199,200	17.8%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	3,900	0	53,900	0	-53,900	-100.0%
Budget:	Internal Service Fund	0	-324	0	0	0	0.0%
Budget:	Special Purpose Fund	0	0	9,200	3,600	-5,600	-60.9%
	Total	\$3,900	-\$324	\$63,100	\$3,600	-\$59,500	-94.3%

Strategic Resource Allocation and Management Line of Business

The purpose of the Strategic Resource Allocation and Management Line of Business is to provide knowledge, planning, advisory and consultation products to Metro departments and agencies, policymakers and the Nashville community and investors so they can make better informed decisions and have confidence that Metro is using public resources in the most effective and efficient way possible.

Budget Planning and Management Program

The purpose of the Budget Planning and Management Program is to provide budgetary assistance and information to the Mayor, Council, and Metro departments and agencies so they can make timely, well-informed budgetary decisions and to assist departments in effectively developing and managing their budgets and performance results.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,445,300	1,475,468	1,560,300	1,566,800	6,500	0.4%
	Total	\$1,445,300	\$1,475,468	\$1,560,300	\$1,566,800	\$6,500	0.4%
FTEs:	GSD General Fund	16.00	16.00	16.00	16.00	0.00	0.0%
	Total	16.00	16.00	16.00	16.00	0.00	0.0%

Cost Planning and Management Program

The purpose of the Cost Planning and Management Program is to provide planning, implementation and support products to Metro departments and agencies so they can manage key product costs within predetermined performance targets and use the cost information to make resource and operational improvement decisions.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	134,400	134,200	140,300	0	-140,300	-100.0%
	Total	\$134,400	\$134,200	\$140,300	\$0	-\$140,300	-100.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Grants Assessment and Resource Program

The purpose of the Grants Assessment and Resource Program is to provide grants, gifts and donations information, grants planning, assessment and technical products to Metro departments, agencies and decision-makers so they can be sure that grants, gifts and donations received by Metro Government are managed efficiently and effectively

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	169,400	147,815	173,700	318,900	145,200	83.6%
	Total	\$169,400	\$147,815	\$173,700	\$318,900	\$145,200	83.6%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Investment Committee Support Program

The purpose of the Investment Committee Support Program is to provide administrative and operational support products to the Investment Committee so they can make informed decisions regarding the money manager's performance against benchmarks.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	280,000	251,829	282,700	276,700	-6,000	-2.1%
	Total	\$280,000	\$251,829	\$282,700	\$276,700	-\$6,000	-2.1%
FTEs:	Internal Service Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Investor Relations Program

The purpose of the Investor Relations Program is to provide debt management products to investors and the Metro Government so Metro can issue debt at the lowest cost.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Internal Service Fund	255,600	208,102	252,800	248,400	-4,400	-1.7%
	Total	\$255,600	\$208,102	\$252,800	\$248,400	-\$4,400	-1.7%
FTEs:	Internal Service Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Assessor of Property

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	64,300	0	0	0	0	0.0%
	Total	\$64,300	\$0	\$0	\$0	\$0	0.0%

Assessment Line of Business

The purpose of the Assessment Line of Business is to produce, provide, and maintain an annual assessment roll pursuant to all applicable laws, rules, and regulations.

Assessment Program

The purpose of the Assessment Program is to produce, provide, and maintain an annual assessment roll pursuant to all applicable laws, rules, and regulations.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	6,654,200	6,297,897	7,187,700	7,358,800	171,100	2.4%
	Total	\$6,654,200	\$6,297,897	\$7,187,700	\$7,358,800	\$171,100	2.4%
FTEs:	GSD General Fund	76.00	76.00	76.00	79.00	3.00	3.9%
	Total	76.00	76.00	76.00	79.00	3.00	3.9%

Board of Equalization Line of Business

The purpose of the Board of Equalization Line of Business is to provide an entity that serves to review the annual assessment roll, including hearing appeals of taxpayers who feel their property is over assessed.

Board of Equalization Program

The purpose of the Board of Equalization Program is to provide an entity that serves to review the annual assessment roll, including hearing appeals of taxpayers who feel their property is over assessed.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	8,000	2,661	8,000	8,000	0	0.0%
	Total	\$8,000	\$2,661	\$8,000	\$8,000	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Hearing Officer Review Line of Business

The purpose of the Hearing Officer Review Line of Business is to assist the Board of Equalization to timely and efficiently conduct its work to review the annual assessment roll by hearing appeals of taxpayers who feel their property is over assessed.

Hearing Officer Review Program

The purpose of the Hearing Officer Review Program is to assist the Board of Equalization to timely and efficiently conduct its work to review the annual assessment roll by hearing appeals of taxpayers who feel their property is over assessed.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	40,000	2,664	75,000	201,500	126,500	168.7%
	Total	\$40,000	\$2,664	\$75,000	\$201,500	\$126,500	168.7%
FTEs:	GSD General Fund	1.50	1.50	2.50	5.00	2.50	100.0%
	Total	1.50	1.50	2.50	5.00	2.50	100.0%

Personal Property Audit Line of Business

The purpose of the Personal Property Audit Line of Business is to perform audits in compliance with State requirements and to encourage all entities liable for tangible personal property taxes to report accurately.

Personal Property Audit Program

The purpose of the Personal Property Audit Program is to perform audits in compliance with State requirements and to encourage all entities liable for tangible personal property taxes to report accurately.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	400,000	294,225	400,000	400,000	0	0.0%
	Total	\$400,000	\$294,225	\$400,000	\$400,000	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Trustee

Administration Line of Business

The purpose of the Administration Line of Business is to collect and process real property, utility and personalty taxes.

Administration Program

The purpose of the Administration program is to collect and process real property, utility and personalty taxes.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,404,300	2,227,170	2,451,000	2,440,700	-10,300	-0.4%
	Total	\$2,404,300	\$2,227,170	\$2,451,000	\$2,440,700	-\$10,300	-0.4%
FTEs:	GSD General Fund	25.20	25.20	25.20	25.20	0.00	0.0%
	Total	25.20	25.20	25.20	25.20	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,600	0	0	0	0	0.0%
	Total	\$2,600	\$0	\$0	\$0	\$0	0.0%

County Clerk

Administration Line of Business

The purpose of the Administration Line of Business is to oversee the issuance of various licenses, such as vehicle registration, business tax, marriage, and notary commission. Local and state fees and taxes related to the various licenses are collected. Additionally, fees are collected for birth certificate and passport services.

Administration

The Administration Program collects certain State privilege license fees as well as other State and Local revenues, fees, commissions and taxes as required by law.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	4,251,900	3,955,358	4,280,900	4,700,400	419,500	9.8%
Budget:	Special Purpose Fund	35,000	29,762	45,000	45,000	0	0.0%
	Total	\$4,286,900	\$3,985,120	\$4,325,900	\$4,745,400	\$419,500	9.7%
FTEs:	GSD General Fund	79.00	79.00	79.00	83.00	4.00	5.1%
	Total	79.00	79.00	79.00	83.00	4.00	5.1%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Computer Line of Business

The purpose of the Computer Line of Business is the purchase and maintenance of computer equipment and software for the County Clerk's Office.

Computer Program

The purpose of the Computer Program is the purchase or replacement of computer hardware and other usual and necessary computer related expenses from earmarked revenue for the County Clerk's Office.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	75,000	46,576	75,000	75,000	0	0.0%
	Total	\$75,000	\$46,576	\$75,000	\$75,000	\$0	0.0%

Internal Audit

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	500	0	0	0	0	0.0%
	Total	\$500	\$0	\$0	\$0	\$0	0.0%

Business Integrity and Accountability Line of Business

The purpose of the Business Integrity and Accountability Line of Business is to provide performance audit, financial control and compliance, monitoring and special project reports products to policymakers, and Metro departments and agencies so they can make timely, informed decisions to improve operations, controls and processes and be assured that Metro programs are compliant with applicable regulations.

Advisory Services Program

The purpose of the Advisory Services Program is to provide operational evaluation and advisory products to departments and agencies so they can improve their processes.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	125,000	84,710	128,500	131,900	3,400	2.6%
	Total	\$125,000	\$84,710	\$128,500	\$131,900	\$3,400	2.6%
FTEs:	GSD General Fund	0.50	0.50	0.50	0.50	0.00	0.0%
	Total	0.50	0.50	0.50	0.50	0.00	0.0%

Audit Assurance Services Program

The purpose of the Audit Assurance Services Program is to provide audit assurance and implementation monitoring products to policymakers, and departments and agencies so they can measurably improve their efficiency, operational results, internal controls and effectiveness of operations.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	935,300	773,647	1,017,300	1,169,400	152,100	15.0%
	Total	\$935,300	\$773,647	\$1,017,300	\$1,169,400	\$152,100	15.0%
FTEs:	GSD General Fund	8.50	8.50	8.50	8.50	0.00	0.0%
	Total	8.50	8.50	8.50	8.50	0.00	0.0%

Integrity Hotline and Innovation Suggestion Box Program

The purpose of the Integrity Hotline and Innovation Suggestion Box Program is to provide anonymous communication reporting products to employees, vendors and citizens so instances of fraud, waste and abuse are deterred. Additionally, suggestions for improvement are referred to policymakers, and departments and agencies.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	230,100	163,122	237,100	244,400	7,300	3.1%
	Total	\$230,100	\$163,122	\$237,100	\$244,400	\$7,300	3.1%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Office of Emergency Management

Office of Emergency Management Line of Business

The purpose of the Office of Emergency Management Line of Business is to oversee the establishment of and monitor the progress of multi-year training and exercise plans as well as educational and training materials related to the Emergency Management program which addresses disaster mitigation and preparedness.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	35,300	0	13,200	0	-13,200	-100.0%
	Total	\$35,300	\$0	\$13,200	\$0	-\$13,200	-100.0%

Office of Emergency Management

The purpose of the Office of Emergency Management is to oversee the establishment of and monitor the progress of multi-year training and exercise plans as well as educational and training materials related to the Emergency Management program which addresses disaster mitigation and preparedness.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	790,700	804,083	842,100	792,800	-49,300	-5.9%
Budget:	Special Purpose Fund	453,700	469,442	923,800	937,700	13,900	1.5%
	Total	\$1,244,400	\$1,273,525	\$1,765,900	\$1,730,500	-\$35,400	-2.0%
FTEs:	GSD General Fund	13.00	13.00	13.00	13.00	0.00	0.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	13.00	13.00	13.00	13.00	0.00	0.0%

Emergency Communications

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide educational, organizational and informational products to MNECC staff, other Metro Departments and Emergency Communications District Board Members so that the MNECC can fulfill its mission.

Leadership and Accreditation Program

The purpose of the Leadership and Accreditation Program is to provide key results and accreditation products as well as education and community involvement products to the public so their needs are met using the highest industry standards.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	804,400	822,777	831,300	834,200	2,900	0.3%
	Total	\$804,400	\$822,777	\$831,300	\$834,200	\$2,900	0.3%
FTEs:	GSD General Fund	3.25	3.25	2.30	2.30	0.00	0.0%
	Total	3.25	3.25	2.30	2.30	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	33,700	0	0	0	0	0.0%
	Total	\$33,700	\$0	\$0	\$0	\$0	0.0%

Communications Operational Support Line of Business

The purpose of the Communications Operational Support Line of Business is to provide systems management, results management, Human Resources, Finance, Payroll, and emergency communications training and information products to our emergency communications professionals and our 1st responder partners so they can deliver quick, appropriate emergency and non-emergency assistance to the public.

911 Communications Systems and Equipment Management Program

The purpose of the 911 Communications Systems and Equipment Management Program is to provide troubleshooting, maintenance and administration products to internal and external first responders so they can save lives, protect property, and reduce risk without technology-related delays.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	749,500	720,413	814,700	855,900	41,200	5.1%
	Total	\$749,500	\$720,413	\$814,700	\$855,900	\$41,200	5.1%
FTEs:	GSD General Fund	7.70	7.70	8.15	8.15	0.00	0.0%
	Total	7.70	7.70	8.15	8.15	0.00	0.0%

HR, Payroll & Financial Services Program

The purpose of the HR, Payroll, & Financial Program is to provide human resources, payroll and financial management products to the department and to serve as the liaison between MNECC and Metro Central Agencies so MNECC can receive coordination of internal services.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	257,400	296,581	316,000	338,300	22,300	7.1%
	Total	\$257,400	\$296,581	\$316,000	\$338,300	\$22,300	7.1%
FTEs:	GSD General Fund	2.25	2.25	3.65	3.65	0.00	0.0%
	Total	2.25	2.25	3.65	3.65	0.00	0.0%

Quality Assurance Program

The purpose of the Quality Assurance Program is to provide quality assurance and organizational performance measurement products to the department, Metro stakeholders, and the public so they can receive the best possible response to their Public Safety Communications needs.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	439,700	521,860	471,100	437,300	-33,800	-7.2%
	Total	\$439,700	\$521,860	\$471,100	\$437,300	-\$33,800	-7.2%
FTEs:	GSD General Fund	3.10	3.10	4.70	4.70	0.00	0.0%
	Total	3.10	3.10	4.70	4.70	0.00	0.0%

Training Academy Program

The purpose of the Training Academy Program is to provide public safety communications certification, professional development, and other emergency communications training products to the department, our 1st responder partners, and other emergency communications professionals so they can deliver quick, appropriate emergency and non-emergency assistance to the public.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	346,900	396,337	404,500	421,100	16,600	4.1%
	Total	\$346,900	\$396,337	\$404,500	\$421,100	\$16,600	4.1%
FTEs:	GSD General Fund	7.45	7.45	2.80	2.80	0.00	0.0%
	Total	7.45	7.45	2.80	2.80	0.00	0.0%

Information and Non-Emergency Services Line of Business

The purpose of the Information and Non-Emergency Services Line of Business is to provide general information and education products and non-emergency response and dispatch products to the public, news reporters, Metro departments, and other outside agencies so they can more conveniently get answers to their questions and/or obtain the services they need.

Non-Emergency Responses Program

The purpose of the Non-Emergency Services Program is to provide directory assistance, media inquiries and other general information service products to the public, news reporters, Metro departments, and other outside agencies so they can more conveniently get answers to their questions and/or obtain a non-emergency service response.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	5,782,300	5,442,591	6,019,700	6,218,900	199,200	3.3%
	Total	\$5,782,300	\$5,442,591	\$6,019,700	\$6,218,900	\$199,200	3.3%
FTEs:	GSD General Fund	32.80	32.80	83.70	83.70	0.00	0.0%
	Total	32.80	32.80	83.70	83.70	0.00	0.0%

Life Safety Line of Business

The purpose of the Life Safety Line of Business is to provide emergency instructions, critical dispatch and logistic support products to individuals in need of emergency assistance and our First Responder partners so that lives can be saved, property protected, and risk reduced for everyone involved.

Operations Public Life Safety Program

The purpose of the Operations Public Life Safety Program is to provide emergency assistance products to individuals in need of emergency assistance and to provide critical dispatch products to Police, Fire, EMS, and other first responders so they can respond quickly to save lives, protect property and reduce risk for everyone involved.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	5,766,300	5,435,892	6,003,500	6,204,000	200,500	3.3%
	Total	\$5,766,300	\$5,435,892	\$6,003,500	\$6,204,000	\$200,500	3.3%
FTEs:	GSD General Fund	127.95	127.95	84.70	84.70	0.00	0.0%
	Total	127.95	127.95	84.70	84.70	0.00	0.0%

District Attorney

20th Judicial Drug Task Force Line of Business

The purpose of the 20th Judicial Drug Task Force Line of Business is to target major narcotic organizations that supply drugs to Davidson County. These investigations are complex, often multi year, and involve the use of advanced technical systems and investigative techniques.

20th Judicial Drug Task Force Program

The purpose of the 20th Judicial Drug Task Force Program is to target major narcotic organizations that supply drugs to Davidson County. These investigations are complex, often multi year, and involve the use of advanced technical systems and investigative techniques.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	1,900,000	1,033,588	1,900,000	1,900,000	0	0.0%
	Total	\$1,900,000	\$1,033,588	\$1,900,000	\$1,900,000	\$0	0.0%

Administration – Criminal Division Line of Business

The purpose of the Administration – Criminal Division Line of Business is to provide all activities necessary to support the mission of the office.

Administration – Criminal Division Program

The purpose of the Administration – Criminal Division Program is to provide all activities necessary to support the mission of the office.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	6,176,200	6,186,292	6,600,700	7,209,500	608,800	9.2%
	Total	\$6,176,200	\$6,186,292	\$6,600,700	\$7,209,500	\$608,800	9.2%
FTEs:	GSD General Fund	91.80	91.80	91.80	92.80	1.00	1.1%
	Total	91.80	91.80	91.80	92.80	1.00	1.1%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	38,500	0	0	0	0	0.0%
Budget:	Special Purpose Fund	75,000	33,542	75,000	75,000	0	0.0%
	Total	\$113,500	\$33,542	\$75,000	\$75,000	\$0	0.0%

Family Violence Line of Business

The purpose of the Family Violence Line of Business is to provide services to families involved primarily with Child Sexual Abuse (CSA) and acts of Domestic Violence (DV).

Family Violence Program

The purpose of the Family Violence Program is to provide services to families involved primarily with Child Sexual Abuse (CSA) and acts of Domestic Violence (DV).

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	198,000	191,603	198,000	198,000	0	0.0%
	Total	\$198,000	\$191,603	\$198,000	\$198,000	\$0	0.0%
FTEs:	Special Purpose Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Fraud and Economic Crime Line of Business

The purpose of the Fraud and Economic Crime Line of Business is to provide fraud and economic crime services.

Fraud and Economic Crime Program

The purpose of the Fraud and Economic Crime Program is to provide fraud and economic crime services.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	70,000	10,295	70,000	70,000	0	0.0%
	Total	\$70,000	\$10,295	\$70,000	\$70,000	\$0	0.0%

Public Defender

Administration Team

The purpose of the Administration Team is to provide support to the legal staff in matters related to finance, procurement, record management and human resources.

Administration Team

The purpose of the Administration Team is to provide support to the legal staff in matters related to finance, procurement, record management and human resources.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	498,400	501,314	630,400	734,400	104,000	16.5%
	Total	\$498,400	\$501,314	\$630,400	\$734,400	\$104,000	16.5%
FTEs:	GSD General Fund	7.05	7.05	7.55	7.55	0.00	0.0%
	Total	7.05	7.05	7.55	7.55	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	34,700	0	0	0	0	0.0%
	Total	\$34,700	\$0	\$0	\$0	\$0	0.0%

Appellate Court Team

The purpose of the Appellate Court Team is to provide constitutionally effective legal representation to indigent criminal defendants pursuing appeals before the state appellate courts.

Appellate Court Team

The purpose of the Appellate Court Team is to provide constitutionally effective legal representation to indigent criminal defendants pursuing appeals before the state appellate courts.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	281,900	279,893	295,500	304,200	8,700	2.9%
	Total	\$281,900	\$279,893	\$295,500	\$304,200	\$8,700	2.9%
FTEs:	GSD General Fund	2.50	2.50	2.50	2.50	0.00	0.0%
	Total	2.50	2.50	2.50	2.50	0.00	0.0%

Criminal Court Team

The purpose of the Criminal Court Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in Criminal Court.

Criminal Court Team

The purpose of the Criminal Court Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in Criminal Court.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	3,621,600	3,585,190	4,079,100	4,334,900	255,800	6.3%
	Total	\$3,621,600	\$3,585,190	\$4,079,100	\$4,334,900	\$255,800	6.3%
FTEs:	GSD General Fund	41.64	41.64	41.64	42.64	1.00	2.4%
	Total	41.64	41.64	41.64	42.64	1.00	2.4%

General Sessions Team

The purpose of the General Sessions Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in General Sessions Court.

General Sessions Team

The purpose of the General Sessions Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in General Sessions Court.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,076,500	1,951,621	2,160,700	2,247,900	87,200	4.0%
	Total	\$2,076,500	\$1,951,621	\$2,160,700	\$2,247,900	\$87,200	4.0%
FTEs:	GSD General Fund	21.80	21.80	21.80	22.80	1.00	4.6%
	Total	21.80	21.80	21.80	22.80	1.00	4.6%

Juvenile Court Team

The purpose of the Juvenile Court Team is to provide constitutionally effective legal representation to indigent juvenile clients accused of committing a delinquent act or in need of a guardian ad litem.

Juvenile Court Team

The purpose of the Juvenile Court Team is to provide constitutionally effective legal representation to indigent juvenile clients accused of committing a delinquent act or in need of a guardian ad litem.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	887,000	855,455	969,700	939,400	-30,300	-3.1%
	Total	\$887,000	\$855,455	\$969,700	\$939,400	-\$30,300	-3.1%
FTEs:	GSD General Fund	11.00	11.00	11.00	11.00	0.00	0.0%
	Total	11.00	11.00	11.00	11.00	0.00	0.0%

Juvenile Court Clerk

Administration Line of Business

The purpose of the Administration Line of Business is to provide recordkeeping, file management, and fee collection support to the Juvenile Court.

Administration Program

The purpose of the Administration Program is to provide record keeping, file management and fee collection to support the Juvenile Court.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,626,800	1,638,577	1,765,600	1,823,300	57,700	3.3%
	Total	\$1,626,800	\$1,638,577	\$1,765,600	\$1,823,300	\$57,700	3.3%
FTEs:	GSD General Fund	30.00	30.00	31.00	31.00	0.00	0.0%
	Total	30.00	30.00	31.00	31.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	23,100	0	0	0	0	0.0%
	Total	\$23,100	\$0	\$0	\$0	\$0	0.0%

Computerization Line of Business

The purpose of the Computerization Line of Business is the purchase and maintenance of computer equipment and software for the Juvenile Court Clerk.

Computerization Program

The purpose of the Computerization Program is the purchase and maintenance of computer equipment and software for the Juvenile Court Clerk.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	16,000	22,463	16,000	14,000	-2,000	-12.5%
	Total	\$16,000	\$22,463	\$16,000	\$14,000	-\$2,000	-12.5%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Circuit Court Clerk

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Circuit Court Clerk's Office and General Sessions Civil Division Office Line of Business

The purpose of the Circuit Court Clerk's Office and General Sessions Civil Division Office Line of Business is to file and maintain all records associated with cases filed in the Circuit Court Clerk's Office and the General Sessions Civil Division Office.

Circuit Court Clerk's Office and General Sessions Civil Division Office

The purpose of the Circuit Court Clerk's Office and General Sessions Civil Division Office Program is to file and maintain all records associated with cases filed in the Circuit Court Clerk's Office and the General Sessions Civil Division Office.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	140,300	153,196	137,600	138,700	1,100	0.8%
	Total	\$140,300	\$153,196	\$137,600	\$138,700	\$1,100	0.8%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Probate Court Clerk's Office Line of Business

The purpose of the Probate Court Clerk's Office Line of Business is to file and maintain all records associated with cases filed in the Probate Court Clerk's Office.

Probate Court Clerk's Office

The purpose of the Probate Court Clerk's Office Program is to file and maintain all records associated with cases filed in the Probate Court Clerk's Office.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	13,700	13,870	13,700	13,700	0	0.0%
	Total	\$13,700	\$13,870	\$13,700	\$13,700	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Traffic Violations Bureau Line of Business

The purpose of the Traffic Violations Bureau Line of Business is to process moving tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police, and to process parking tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police.

Traffic Violations Bureau

The purpose of the Traffic Violations Bureau Program is to process moving tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police, and to process parking tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	3,121,400	2,694,016	3,177,700	3,238,500	60,800	1.9%
	Total	\$3,121,400	\$2,694,016	\$3,177,700	\$3,238,500	\$60,800	1.9%
FTEs:	GSD General Fund	44.00	44.00	44.00	44.00	0.00	0.0%
	Total	44.00	44.00	44.00	44.00	0.00	0.0%

Criminal Court Clerk

Administration Line of Business

The purpose of the Administration Line of Business is to provide clerical/record management duties for the operation of the criminal courts, both General Sessions and State Trial Court.

Administration Program

The purpose of the Administration Program is to provide clerical/record management duties for the operation of the criminal courts, both General Sessions and State Trial Court.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	5,526,600	5,098,814	5,847,800	6,136,900	289,100	4.9%
Budget:	Special Purpose Fund	175,000	166,475	154,000	139,000	-15,000	-9.7%
	Total	\$5,701,600	\$5,265,289	\$6,001,800	\$6,275,900	\$274,100	4.6%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	81.11	81.11	84.11	85.61	1.50	1.8%
	Total	81.11	81.11	84.11	85.61	1.50	1.8%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Computerization Line of Business

The purpose of the Computerization Line of Business is to further computerization of the criminal court.

Computerization Program

The purpose of the Computerization Program is to further computerization of the criminal court.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	152,100	6,083	67,400	66,000	-1,400	-2.1%
	Total	\$152,100	\$6,083	\$67,400	\$66,000	-\$1,400	-2.1%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Clerk and Master - Chancery

Administration Line of Business

The purpose of the Administration Line of Business is to collect delinquent tax payments for Metropolitan Government.

Administration Program

The purpose of the Administration Program is to collect delinquent tax payments for Metropolitan Government.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,489,300	1,246,904	1,552,100	1,590,700	38,600	2.5%
	Total	\$1,489,300	\$1,246,904	\$1,552,100	\$1,590,700	\$38,600	2.5%
FTEs:	GSD General Fund	18.00	18.00	18.00	18.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Juvenile Court

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results to customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this department so it can deliver results for customers.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	508,200	550,666	577,800	661,200	83,400	14.4%
	Total	\$508,200	\$550,666	\$577,800	\$661,200	\$83,400	14.4%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Finance Program

The purpose of the Finance Program is to provide financial management to this Metro Department so it can effectively manage its financial resources.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	195,500	187,345	194,100	217,400	23,300	12.0%
	Total	\$195,500	\$187,345	\$194,100	\$217,400	\$23,300	12.0%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Human Resources Program

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	201,300	200,827	180,800	177,300	-3,500	-1.9%
	Total	\$201,300	\$200,827	\$180,800	\$177,300	-\$3,500	-1.9%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	51,200	0	0	0	0	0.0%
	Total	\$51,200	\$0	\$0	\$0	\$0	0.0%

Records Management Program

The purpose of the Records Management Program is to provide record management products to this Metro department so it can manage records compliant with legal and policy requirements.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	180,400	141,969	180,600	186,600	6,000	3.3%
	Total	\$180,400	\$141,969	\$180,600	\$186,600	\$6,000	3.3%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Star Team Program

The purpose of the STAR team program is to provide data analysis, training and resource products to staff so they can deliver viable resources to children and families who come in contact with the Juvenile Court.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	238,100	228,239	238,200	245,800	7,600	3.2%
	Total	\$238,100	\$228,239	\$238,200	\$245,800	\$7,600	3.2%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Child/Family Protection and Advocacy Line of Business

The purpose of the Child/Family Protection and Advocacy Line of Business is to provide advocacy, education, counseling, and case support products to families or children at risk or in need so they cannot only have their case (complaint) addressed, but that they can develop necessary skills to be a productive citizen.

Assessment Program

The purpose of the Assessment program is to provide assessment products to children and families so they can develop an individualized plan of intervention to treat and rehabilitate the child.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	552,200	464,105	555,900	551,200	-4,700	-0.8%
	Total	\$552,200	\$464,105	\$555,900	\$551,200	-\$4,700	-0.8%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Foster Care Review Board (FCRB) Program

The purpose of the Foster Care Review Board Program is to provide compliance review products to Davidson County foster care children so they can have their foster care status reviewed in a timely manner in order to achieve permanency status per State and Federal Law.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	272,100	350,610	353,600	414,900	61,300	17.3%
	Total	\$272,100	\$350,610	\$353,600	\$414,900	\$61,300	17.3%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Family Accountability Line of Business

The purpose of the Family Accountability Line of Business is to provide judicial consequences and case management products to children charged with status or delinquent offenses and their families so they can remain in/return to the community without compromising community safety.

Community Based Gang Probation Program

The purpose of the Community Based Gang Probation Program is to provide gang education and intensive probation monitoring products to Nashville children on supervised gang probation so they can decrease their gang involvement and drug activities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	170,900	194,744	208,700	353,800	145,100	69.5%
	Total	\$170,900	\$194,744	\$208,700	\$353,800	\$145,100	69.5%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Intake Program

The purpose of the intake program is to provide petition products to plaintiffs so they can have their case filed.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	492,100	553,746	725,500	519,900	-205,600	-28.3%
	Total	\$492,100	\$553,746	\$725,500	\$519,900	-\$205,600	-28.3%
FTEs:	GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

Juvenile Recovery Court

The purpose of the Juvenile Recovery Court is to assess a youth's needs and effectively address substance abuse in order to decrease future offense/substance use and increase positive outcomes.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	73,900	116,300	42,400	57.4%
	Total	\$0	\$0	\$73,900	\$116,300	\$42,400	57.4%

Metro Student Attendance Center (M-SAC) Program

The purpose of the Metro Student Attendance Center (M-SAC) program is to provide early intervention products to truant students so they can re-engage in regular school attendance.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	852,100	765,376	835,100	931,200	96,100	11.5%
	Total	\$852,100	\$765,376	\$835,100	\$931,200	\$96,100	11.5%
FTEs:	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	12.00	12.00	12.00	12.00	0.00	0.0%

Support Intervention Accountability (SIA) Program

The purpose of the SIA program is to provide support, intervention, and accountability products to children and families so they can avoid returning to the Juvenile Justice System.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,574,500	1,370,705	1,570,000	1,569,500	-500	0.0%
Budget:	Special Purpose Fund	443,400	398,020	443,300	443,300	0	0.0%
	Total	\$2,017,900	\$1,768,725	\$2,013,300	\$2,012,800	-\$500	0.0%
FTEs:	GSD General Fund	20.00	20.00	23.00	24.00	1.00	4.3%
	Total	20.00	20.00	23.00	24.00	1.00	4.3%

Judicial Actions Line of Business

The purpose of the Judicial Actions Line of Business is to provide court orders, adjudication, depositions and case review products to case participants so they can receive a timely, fair, and just resolution of their cases.

Judicial Actions Program

The purpose of the Judicial Actions Program is to provide court orders, adjudication, dispositional and case review products to case participants so they can receive a timely, fair, and just resolution of their cases.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	897,600	896,583	898,300	968,600	70,300	7.8%
	Total	\$897,600	\$896,583	\$898,300	\$968,600	\$70,300	7.8%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Juvenile Court Pretrial Line of Business

The purpose of the Juvenile Court Pretrial Line of Business is to provide assessment, referral, and monitoring products to court referred youth so they can be held accountable for their actions without formal court process.

Community Outreach/Youth Court

The purpose of the community outreach/youth court program is to provide community outreach and restorative justice products to first time offenders so they can have their case reconciled by peers who assume the role as court officials.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	309,800	326,389	369,200	388,000	18,800	5.1%
Budget:	Special Purpose Fund	7,500	6,187	0	0	0	0.0%
	Total	\$317,300	\$332,576	\$369,200	\$388,000	\$18,800	5.1%
FTEs:	GSD General Fund	4.00	4.00	5.00	5.00	0.00	0.0%
	Total	4.00	4.00	5.00	5.00	0.00	0.0%

Juvenile Detention Center Line of Business

The purpose of the Juvenile Detention Center Line of Business is to provide short-term structured confinement products to Juvenile detainees so they can safely transition to a home or secure alternative environment.

Metro Juvenile Detention Center Program

The purpose of the Detention Center Program is to provide short-term structured confinement products to Juvenile detainees so they can be confined in a safe environment.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	3,679,800	3,767,185	3,679,800	3,788,300	108,500	2.9%
	Total	\$3,679,800	\$3,767,185	\$3,679,800	\$3,788,300	\$108,500	2.9%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Parentage and Child Support Line of Business

The purpose of the Parentage and Child Support Line of Business is to provide paternity, support, visitation and custody products to parents, guardians, children and the State so they can have their rights and responsibilities established and enforced.

Parentage and Child Support Program

The purpose of the Parentage and Child Support Program is to provide paternity, support, and enforcement products to parents, guardians, children, and the State so they can establish paternity and receive child support.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	513,800	446,505	560,800	560,800	0	0.0%
Budget:	Special Purpose Fund	1,495,800	1,313,249	1,634,800	7,500	-1,627,300	-99.5%
	Total	\$2,009,600	\$1,759,754	\$2,195,600	\$568,300	-\$1,627,300	-74.1%
FTEs:	Special Purpose Fund	23.00	23.00	27.00	27.00	0.00	0.0%
	Total	23.00	23.00	27.00	27.00	0.00	0.0%

Security and Service of Process Line of Business

The purpose of the Security and Service of process Line of Business is to provide safety and legal notice products to individuals with matters at the court so they can conduct their business in a safe and secure environment.

Juvenile Court Safety and Security Program

The purpose of the Juvenile Court Safety and Security Program is to provide safety and security products to customers, visitors and employees of Juvenile Court so they can conduct their business without disturbances, distractions, and delays.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	714,900	711,359	766,500	780,400	13,900	1.8%
	Total	\$714,900	\$711,359	\$766,500	\$780,400	\$13,900	1.8%
FTEs:	GSD General Fund	11.00	11.00	11.00	11.00	0.00	0.0%
	Total	11.00	11.00	11.00	11.00	0.00	0.0%

Service of Process Program

The purpose of the Service of Process Program is to provide statutorily required personal legal notice products to individuals with business before the court so they can participate effectively in the court process.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	170,500	171,706	163,400	164,700	1,300	0.8%
	Total	\$170,500	\$171,706	\$163,400	\$164,700	\$1,300	0.8%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

General Sessions Court

Administration Line of Business

The purpose of the Administration Line of Business is to manage the fiscal/personnel management for the Court's entire operation and coordination of court interpretation and office automation support.

Administration Program

The purpose of the Administration program is to manage the fiscal/personnel management for the Court's entire operation and coordination of court interpretation and office automation support.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,418,200	1,401,706	1,481,700	1,496,200	14,500	1.0%
	Total	\$1,418,200	\$1,401,706	\$1,481,700	\$1,496,200	\$14,500	1.0%
FTEs:	GSD General Fund	18.00	18.00	18.00	18.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	142,200	0	0	0	0	0.0%
	Total	\$142,200	\$0	\$0	\$0	\$0	0.0%

Drug Court Line of Business

The purpose of the Drug Court Line of Business is to help addicted, non-violent drug offenders receive intensive and lengthy treatment for their addictions.

Drug Court Program

The purpose of the Drug Court program is to help addicted, non-violent drug offenders receive intensive and lengthy treatment for their addictions.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	67,500	86,425	123,600	154,600	31,000	25.1%
Budget:	Special Purpose Fund	43,400	34,586	41,500	41,500	0	0.0%
	Total	\$110,900	\$121,011	\$165,100	\$196,100	\$31,000	18.8%
FTEs:	GSD General Fund	1.00	1.00	2.00	2.00	0.00	0.0%
	Total	1.00	1.00	2.00	2.00	0.00	0.0%

Drug Court Treatment Line of Business

Pursuant to Drug Court Act of 2003, fees collected are used by the county exclusively for the creation and maintenance of state drug court treatment programs.

Drug Court Treatment Program

Pursuant to Drug Court Act of 2003, fees collected are used by the county exclusively for the creation and maintenance of state drug court treatment programs.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	55,000	76,658	53,300	55,000	1,700	3.2%
	Total	\$55,000	\$76,658	\$53,300	\$55,000	\$1,700	3.2%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

DUI Offender Line of Business

Pursuant to T.C.A. 55-10-452, participants convicted of DUI and reckless driving charges pay funds earmarked for mental health and drug treatment services.

DUI Offender Program

Pursuant to T.C.A. 55-10-452, participants convicted of DUI and reckless driving charges pay funds earmarked for mental health and drug treatment services.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	23,500	61	7,000	12,000	5,000	71.4%
	Total	\$23,500	\$61	\$7,000	\$12,000	\$5,000	71.4%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

General Probation Line of Business

The purpose of the General Probation Line of Business is to monitor enforcement and adherence to court orders and conditions of a sentence.

General Probation Program

The purpose of the General Probation program is to monitor enforcement and adherence to court orders and conditions of a sentence.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,437,700	2,502,202	2,656,400	2,780,400	124,000	4.7%
	Total	\$2,437,700	\$2,502,202	\$2,656,400	\$2,780,400	\$124,000	4.7%
FTEs:	GSD General Fund	33.73	33.73	35.73	35.73	0.00	0.0%
	Total	33.73	33.73	35.73	35.73	0.00	0.0%

Judges Line of Business

The purpose of the Judicial Administration Line of Business is for the 11 judicial divisions and the 5 judicial commissioners to comply with federal, state, and local laws in adjudicating civil, criminal, metro ordinance, and environmental cases.

Judges Program

The purpose of the Judicial Administration program is for the 11 judicial divisions and the 5 judicial commissioners to comply with federal, state, and local laws in adjudicating civil, criminal, metro ordinance, and environmental cases.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	5,654,200	5,667,518	6,005,400	6,067,300	61,900	1.0%
	Total	\$5,654,200	\$5,667,518	\$6,005,400	\$6,067,300	\$61,900	1.0%
FTEs:	GSD General Fund	51.35	51.35	54.39	54.39	0.00	0.0%
	Total	51.35	51.35	54.39	54.39	0.00	0.0%

Mental Health Court Line of Business

The purpose of the Mental Health Court Line of Business is to link the needs of identified clients to community programs offering psychiatric care and medication stabilization.

Mental Health Court Program

The purpose of the Mental Health Court program is to link the needs of identified clients to community programs offering psychiatric care and medication stabilization.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	319,700	365,913	449,400	555,400	106,000	23.6%
Budget:	Special Purpose Fund	60,100	71,225	41,500	41,500	0	0.0%
	Total	\$379,800	\$437,138	\$490,900	\$596,900	\$106,000	21.6%
FTEs:	GSD General Fund	5.00	5.00	7.00	8.00	1.00	14.3%
	Total	5.00	5.00	7.00	8.00	1.00	14.3%

Traffic School Line of Business

The purpose of the Traffic School Line of Business is to offer traffic safety education curriculum to address the needs of persons cited with traffic and motoring violations.

Traffic School Program

The purpose of the Traffic School program is to offer traffic safety education curriculum to address the needs of persons cited with traffic and motoring violations.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	773,200	788,904	849,500	926,800	77,300	9.1%
	Total	\$773,200	\$788,904	\$849,500	\$926,800	\$77,300	9.1%
FTEs:	GSD General Fund	13.80	13.80	13.80	13.80	0.00	0.0%
	Total	13.80	13.80	13.80	13.80	0.00	0.0%

Veteran's Treatment Court Line of Business

The purpose of the Veteran's Treatment Court Line of Business is to provide specialized judicial services to veterans.

Veteran's Treatment Court Program

The purpose of the Veteran's Treatment Court Program is to provide specialized judicial services to veterans.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	104,000	100,458	158,000	20,000	-138,000	-87.3%
	Total	\$104,000	\$100,458	\$158,000	\$20,000	-\$138,000	-87.3%
FTEs:	Special Purpose Fund	2.20	2.20	2.20	0.00	-2.20	-100.0%
	Total	2.20	2.20	2.20	0.00	-2.20	-100.0%

State Trial Courts

Alternative Felony Supervision Line of Business

The purpose of the Alternative Felony Supervision Line of Business is to monitor the court ordered compliance of convicted offenders through the Criminal Courts.

Alternative Felony Supervision Program

The purpose of the Alternative Felony Supervision program is to monitor the court ordered compliance of convicted offenders through the Criminal Courts.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	320,000	346,597	283,600	279,000	-4,600	-1.6%
Budget:	Special Purpose Fund	1,545,300	1,416,652	1,545,300	1,545,300	0	0.0%
	Total	\$1,865,300	\$1,763,249	\$1,828,900	\$1,824,300	-\$4,600	-0.3%
FTEs:	Special Purpose Fund	33.50	33.50	32.50	32.50	0.00	0.0%
	Total	33.50	33.50	32.50	32.50	0.00	0.0%

Drug Court Line of Business

The purpose of the Drug Court Line of Business is to reduce and eliminate addictive and criminal behaviors while reintegrating adult non-violent offenders into the community by providing substance abuse treatment with continuous judicial supervision.

Drug Court Program

The purpose of the Drug Court program is to reduce and eliminate addictive and criminal behaviors while reintegrating adult non-violent offenders into the community by providing substance abuse treatment with continuous judicial supervision.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	1,610,900	1,602,228	1,530,500	1,530,500	0	0.0%
	Total	\$1,610,900	\$1,602,228	\$1,530,500	\$1,530,500	\$0	0.0%
FTEs:	Special Purpose Fund	11.00	11.00	8.94	8.94	0.00	0.0%
	Total	11.00	11.00	8.94	8.94	0.00	0.0%

Trial Court Administrative Services Line of Business

The purpose of the Trial Court Administrative Services Line of Business is to provide support services, juries, probation services, and security to facilitate the effective operation of the Chancery, Criminal and Circuit Courts.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Trial Court Administrative Services Program

The purpose of the Trial Court Administrative Services program is to provide support services, juries, probation services, and security to facilitate the effective operation of the Chancery, Criminal and Circuit Courts.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	7,854,000	7,752,985	8,325,900	8,646,500	320,600	3.9%
Budget:	Special Purpose Fund	729,800	672,325	738,000	738,000	0	0.0%
	Total	\$8,583,800	\$8,425,310	\$9,063,900	\$9,384,500	\$320,600	3.5%
FTEs:	Special Purpose Fund	19.50	19.50	19.50	19.50	0.00	0.0%
FTEs:	GSD General Fund	96.00	96.00	96.00	96.00	0.00	0.0%
	Total	115.50	115.50	115.50	115.50	0.00	0.0%

Justice Integration Services

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative products to JIS program employees so they can have the resources needed to perform their duties.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide administrative products to JIS program employees so they can have the resources needed to perform their duties.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	484,900	466,894	475,400	487,700	12,300	2.6%
	Total	\$484,900	\$466,894	\$475,400	\$487,700	\$12,300	2.6%
FTEs:	GSD General Fund	1.50	1.50	2.00	2.00	0.00	0.0%
	Total	1.50	1.50	2.00	2.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Applications Line of Business

The purpose of the Applications Line of Business is to provide connectivity and justice integration solution products to Metro Nashville Justice Agencies so they can receive and utilize continuous access to critical information services.

Applications Program

The purpose of the Applications Program is to provide analysis, strategic recommendations and enhancement products to Metro Nashville Justice Agencies so they can implement new and/or improved services.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,492,600	1,467,338	1,571,600	1,834,200	262,600	16.7%
	Total	\$1,492,600	\$1,467,338	\$1,571,600	\$1,834,200	\$262,600	16.7%
FTEs:	GSD General Fund	14.74	14.74	13.00	14.00	1.00	7.7%
	Total	14.74	14.74	13.00	14.00	1.00	7.7%

Customer Support Line of Business

The purpose of the Customer Support Line of Business is to provide project reporting, support and application availability notification products to Metro Nashville Justice Agencies so they can appropriately plan for or respond to events that may impact their ability to deliver services.

Customer Support Program

The purpose of the Customer Support Program is to deliver hardware solutions, maintain hardware infrastructure, and provide preventative hardware maintenance to Metro Nashville Justice Agencies so they can perform their duties with minimal disruption.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	493,500	424,773	514,800	457,600	-57,200	-11.1%
	Total	\$493,500	\$424,773	\$514,800	\$457,600	-\$57,200	-11.1%
FTEs:	GSD General Fund	2.76	2.76	4.00	4.00	0.00	0.0%
	Total	2.76	2.76	4.00	4.00	0.00	0.0%

Sheriff

Administration Line of Business

The purpose of the Administration Line of Business is to provide policy, reporting and decision products to the DCSO so it can be the leader in the field of corrections, service of civil process, and innovative community-based programs.

Administrative Support Services Program

The purpose of the Administrative Support Services Program is to provide data, reporting and reimbursement products to the DCSO so it can be fiscally responsible.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	10,672,300	12,477,214	10,804,400	11,029,600	225,200	2.1%
Budget:	Special Purpose Fund	15,900	65,722	15,900	0	-15,900	-100.0%
	Total	\$10,688,200	\$12,542,936	\$10,820,300	\$11,029,600	\$209,300	1.9%
FTEs:	Special Purpose Fund	2.00	2.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	7.00	7.00	9.00	9.00	0.00	0.0%
	Total	9.00	9.00	9.00	9.00	0.00	0.0%

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to the DCSO so it can deliver results for customers.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	890,100	789,461	946,400	977,400	31,000	3.3%
	Total	\$890,100	\$789,461	\$946,400	\$977,400	\$31,000	3.3%
FTEs:	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	12.00	12.00	12.00	12.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,013,700	0	0	0	0	0.0%
Budget:	Special Purpose Fund	0	0	117,100	117,700	600	0.5%
	Total	\$1,013,700	\$0	\$117,100	\$117,700	\$600	0.5%

Armed Services Line of Business

The purpose of the Armed Services Line of Business is to provide inmate transportation and facility security products to county hospitals and courts so they can access these facilities in a safe manner.

Security Services Program

The purpose of the Security Services Program is to provide security products to county hospitals and courthouses so those using these facilities can be in a safe environment.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,172,000	1,629,813	1,233,100	1,380,500	147,400	12.0%
	Total	\$1,172,000	\$1,629,813	\$1,233,100	\$1,380,500	\$147,400	12.0%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Transportation Program

The purpose of the Transportation Program is to provide inmate transportation products to DCSO inmates so they can arrive at their destination safely.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	3,344,900	7,098,589	3,518,800	3,664,500	145,700	4.1%
	Total	\$3,344,900	\$7,098,589	\$3,518,800	\$3,664,500	\$145,700	4.1%
FTEs:	GSD General Fund	52.00	52.00	52.00	52.00	0.00	0.0%
	Total	52.00	52.00	52.00	52.00	0.00	0.0%

Civil Warrant Line of Business

The purpose of the Civil Warrant Line of Business is to provide civil process products to users of the court system so they can access their rights to due process.

Civil Warrant Program

The purpose of the Civil Warrant Program is to provide civil process products to users of the court system so they can access their rights to due process.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	4,628,400	4,161,510	4,853,700	4,980,900	127,200	2.6%
	Total	\$4,628,400	\$4,161,510	\$4,853,700	\$4,980,900	\$127,200	2.6%
FTEs:	GSD General Fund	73.00	73.00	73.00	73.00	0.00	0.0%
	Total	73.00	73.00	73.00	73.00	0.00	0.0%

Correctional Development Center-Female (CDC-F) Line of Business

The purpose of the Correctional Development Center-Female (CDC-F) Line of Business is to provide security and program products to female inmates so they can safely and productively experience their confinement.

CDC-F Inmate Management Program

The purpose of the Correctional Development Center-Female (CDC-F) Inmate Management Program is to provide institutional service products to CDC-F inmates so they can experience minimal conflict while under DCSO supervision.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	4,309,500	3,288,723	375,400	392,900	17,500	4.7%
	Total	\$4,309,500	\$3,288,723	\$375,400	\$392,900	\$17,500	4.7%
FTEs:	GSD General Fund	86.00	86.00	86.00	86.00	0.00	0.0%
	Total	86.00	86.00	86.00	86.00	0.00	0.0%

CDC-F Program Management and Support Services Program

The purpose of the Correctional Development Center-Female (CDC-F) Program Management and Support Services Program is to provide behavior modification products to CDC-F inmates so they can contribute to strong families and safer communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,138,100	960,094	0	4,900	4,900	100.0%
	Total	\$1,138,100	\$960,094	\$0	\$4,900	\$4,900	100.0%
FTEs:	GSD General Fund	12.50	12.50	0.00	0.00	0.00	0.0%
	Total	12.50	12.50	0.00	0.00	0.00	0.0%

Correctional Development Center-Male (CDC-M) Line of Business

The purpose of the Correctional Development Center-Male (CDC-M) Line of Business is to provide security and program products to CDC-M inmates so they can safely and productively experience their confinement.

CDC-M Inmate Management Program

The purpose of the Correctional Development Center-Male (CDC-M) Inmate Management Program is to provide institutional service products to CDC-M inmates so they can experience minimal conflict while under DCSO supervision.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	7,223,100	4,315,340	7,533,500	7,649,900	116,400	1.5%
	Total	\$7,223,100	\$4,315,340	\$7,533,500	\$7,649,900	\$116,400	1.5%
FTEs:	GSD General Fund	97.00	97.00	97.00	97.00	0.00	0.0%
	Total	97.00	97.00	97.00	97.00	0.00	0.0%

CDC-M Program Management and Support Services Program

The purpose of the Correctional Development Center-Male (CDC-M) Program Management and Support Services Program is to provide behavior modification products to CDC-M inmates so they can contribute to strong families and safer communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,306,100	1,618,440	1,382,500	1,516,400	133,900	9.7%
	Total	\$1,306,100	\$1,618,440	\$1,382,500	\$1,516,400	\$133,900	9.7%
FTEs:	GSD General Fund	11.50	11.50	11.50	11.50	0.00	0.0%
	Total	11.50	11.50	11.50	11.50	0.00	0.0%

Correctional Services Center (CSC) Line of Business

The purpose of the Correctional Services Center (CSC) Line of Business is to provide maintenance, laundry, supply, and community assistance products to: DSCO employees and inmates so they can receive needed products in a timely manner and Metro residents and community groups so they can achieve desired project results.

Correctional Services Program

The purpose of the Correctional Services Program is to provide neighborhood cleanup, special event support and general assistance products to Davidson County residents, non-profit and Metro agencies so they can achieve their desired project result.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,797,300	2,116,736	1,878,400	1,935,600	57,200	3.0%
Budget:	Special Purpose Fund	154,600	154,557	154,600	0	-154,600	-100.0%
	Total	\$1,951,900	\$2,271,293	\$2,033,000	\$1,935,600	-\$97,400	-4.8%
FTEs:	GSD General Fund	30.00	30.00	30.00	30.00	0.00	0.0%
	Total	30.00	30.00	30.00	30.00	0.00	0.0%

Laundry Program

The purpose of the Laundry Program is to provide clothing and linen cleaning products to DCSO inmates so they can have clean clothes and linens.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	242,700	267,986	255,200	263,600	8,400	3.3%
	Total	\$242,700	\$267,986	\$255,200	\$263,600	\$8,400	3.3%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Maintenance Program

The purpose of the Maintenance Program is to provide preventative, corrective, inspection and repair products to the DCSO so it can experience a safe and secure operational environment.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	884,400	1,031,854	929,900	958,500	28,600	3.1%
	Total	\$884,400	\$1,031,854	\$929,900	\$958,500	\$28,600	3.1%
FTEs:	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	12.00	12.00	12.00	12.00	0.00	0.0%

Warehouse Program

The purpose of the Warehouse Program is to provide facility supply products to the DCSO so it can receive needed materials when requested.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,323,600	1,446,863	1,340,900	1,350,000	9,100	0.7%
	Total	\$1,323,600	\$1,446,863	\$1,340,900	\$1,350,000	\$9,100	0.7%
FTEs:	GSD General Fund	34.00	34.00	34.00	34.00	0.00	0.0%
	Total	34.00	34.00	34.00	34.00	0.00	0.0%

Criminal Justice Center (CJC) Line of Business

The purpose of the Criminal Justice Center (CJC) Line of Business is to provide processing, security and program products to criminal defendants so they can experience due process and CJC inmates so they can safely and productively experience their confinement.

Booking and Releasing Program

The purpose of the Booking and Releasing Program is to provide criminal defendant processing products to criminal defendants so they can access their rights to due process.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	6,211,700	6,204,557	6,520,400	6,757,900	237,500	3.6%
	Total	\$6,211,700	\$6,204,557	\$6,520,400	\$6,757,900	\$237,500	3.6%
FTEs:	GSD General Fund	80.00	80.00	80.00	80.00	0.00	0.0%
	Total	80.00	80.00	80.00	80.00	0.00	0.0%

CJC Inmate Management Program

The purpose of the Criminal Justice Center (CJC) Inmate Management Program is to provide institutional service products to CJC inmates so they can experience minimal conflict while under DCSO supervision.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	10,315,900	9,521,469	12,961,300	13,127,000	165,700	1.3%
	Total	\$10,315,900	\$9,521,469	\$12,961,300	\$13,127,000	\$165,700	1.3%
FTEs:	GSD General Fund	162.00	162.00	162.00	162.00	0.00	0.0%
	Total	162.00	162.00	162.00	162.00	0.00	0.0%

CJC Program Management and Support Services Program

The purpose of the Criminal Justice Center (CJC) Program Management and Support Services Program is to provide required products to CJC inmates so they can experience fair and just living conditions while incarcerated.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,649,700	3,162,969	3,384,700	3,393,200	8,500	0.3%
	Total	\$2,649,700	\$3,162,969	\$3,384,700	\$3,393,200	\$8,500	0.3%
FTEs:	GSD General Fund	3.50	3.50	3.50	3.50	0.00	0.0%
	Total	3.50	3.50	3.50	3.50	0.00	0.0%

DUI Safety School Line of Business

The purpose of the DUI Safety School Line of Business is to provide alcohol and drug education or referral to a licensed treatment center for offenders.

DUI Safety School Program

The purpose of the DUI Safety School Program is to provide alcohol and drug education or referral to a licensed treatment center for offenders.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	964,200	1,644,277	1,018,500	1,073,600	55,100	5.4%
	Total	\$964,200	\$1,644,277	\$1,018,500	\$1,073,600	\$55,100	5.4%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Hill Detention Center (HDC) Line of Business

The purpose of the Hill Detention Center (HDC) Line of Business is to provide security and program products to HDC inmates so they can safely and productively experience their confinement.

HDC Inmate Management Program

The purpose of the Hill Detention Center (HDC) Inmate Management Program is to provide institutional service products to HDC inmates so they can experience minimal conflict while under DCSO supervision.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	4,391,400	3,227,783	4,580,300	4,658,000	77,700	1.7%
	Total	\$4,391,400	\$3,227,783	\$4,580,300	\$4,658,000	\$77,700	1.7%
FTEs:	GSD General Fund	108.00	108.00	108.00	108.00	0.00	0.0%
	Total	108.00	108.00	108.00	108.00	0.00	0.0%

HDC Program Management and Support Services Program

The purpose of the Hill Detention Center (HDC) Program Management and Support Services Program is to provide required products to HDC inmates so they can experience fair and just living conditions while incarcerated.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	417,200	425,318	437,900	472,300	34,400	7.9%
	Total	\$417,200	\$425,318	\$437,900	\$472,300	\$34,400	7.9%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Metro Detention Facility (MDF) Contract Management Line of Business

The purpose of the Metro Detention Facility (MDF) Contract Management Line of Business is to provide compliance products to the DCSO so it can ensure compliance with the MDF contract to house locally sentenced felons on behalf of the State of Tennessee.

MDF Contract Management Program

The purpose of the Metro Detention Facility (MDF) Contract Management Program is to provide compliance products to the DCSO so it can ensure compliance with the MDF contract to house locally sentenced felons on behalf of the State of Tennessee.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	17,529,200	18,177,824	17,529,200	17,046,100	-483,100	-2.8%
	Total	\$17,529,200	\$18,177,824	\$17,529,200	\$17,046,100	-\$483,100	-2.8%
FTEs:	Special Purpose Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Offender Information Services Line of Business

The purpose of the Offender Information Services Line of Business is to provide custody information to the public and service agencies, and mail, money, and visit products to the offender population.

Offender Information Services Program

The purpose of the Offender Information Services Program is to provide custody information to the public and service agencies, and mail, money, and visit products to the offender population.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,218,800	934,355	1,284,700	1,329,800	45,100	3.5%
	Total	\$1,218,800	\$934,355	\$1,284,700	\$1,329,800	\$45,100	3.5%

Offender Reentry Center (ORC) Line of Business

The purpose of the Offender Reentry Center (ORC) Line of Business is to provide security and program products to offenders so they can safely experience their confinement and reenter the community gainfully employed.

ORC Inmate Management Program

The purpose of the Offender Reentry Center (ORC) Inmate Management Program is to provide institutional service products to ORC offenders so they can experience minimal conflict while under DCSO supervision.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	202,200	528,957	2,535,900	2,613,100	77,200	3.0%
	Total	\$202,200	\$528,957	\$2,535,900	\$2,613,100	\$77,200	3.0%
FTEs:	GSD General Fund	37.00	37.00	37.00	37.00	0.00	0.0%
	Total	37.00	37.00	37.00	37.00	0.00	0.0%

ORC Program Management and Support Services Program

The purpose of the Offender Reentry Center (ORC) Program Management and Support Services Program is to provide access to ORC offenders so they can reenter the community gainfully employed.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,210,200	57,731	1,872,800	1,879,400	6,600	0.4%
Budget:	Special Purpose Fund	0	1,191	0	0	0	0.0%
	Total	\$1,210,200	\$58,922	\$1,872,800	\$1,879,400	\$6,600	0.4%
FTEs:	GSD General Fund	20.00	20.00	32.50	32.50	0.00	0.0%
	Total	20.00	20.00	32.50	32.50	0.00	0.0%

Training and Staff Development Line of Business

The purpose of the Training and Staff Development Line of Business is to provide educational and coaching products to DCSO employees so they can deliver improved individual and organizational performance.

Training and Staff Development Program

The purpose of the Training and Staff Development Program is to provide educational and coaching products to DCSO employees so they can deliver improved individual and organizational performance.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	709,700	1,320,011	742,000	798,600	56,600	7.6%
	Total	\$709,700	\$1,320,011	\$742,000	\$798,600	\$56,600	7.6%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Police

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Departmental Executive Leadership Program

The purpose of the Departmental Executive Leadership program is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,703,200	2,669,707	2,916,200	3,405,400	489,200	16.8%
	Total	\$2,703,200	\$2,669,707	\$2,916,200	\$3,405,400	\$489,200	16.8%
FTEs:	GSD General Fund	24.50	24.50	24.50	94.50	70.00	285.7%
	Total	24.50	24.50	24.50	94.50	70.00	285.7%

Finance Program

The purpose of the Finance Program is to manage and support the financial functions and to prepare and present the budget needs of the Police Department.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,229,700	1,992,226	2,314,600	2,349,000	34,400	1.5%
Budget:	Special Purpose Fund	20,000	1,397	20,000	20,000	0	0.0%
	Total	\$2,249,700	\$1,993,623	\$2,334,600	\$2,369,000	\$34,400	1.5%
FTEs:	GSD General Fund	17.00	17.00	17.00	17.00	0.00	0.0%
	Total	17.00	17.00	17.00	17.00	0.00	0.0%

Human Resources Program

The Human Resource Division is responsible for the implementation and interpretation of departmental and civil service related policies, programs, and procedures. In addition, this division ensures that all employees, in the Nashville Metropolitan Police Department, receive fair and equal treatment according to state and federal guidelines.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	4,792,500	3,964,507	4,773,900	4,824,900	51,000	1.1%
Budget:	Special Purpose Fund	200,300	64,353	150,000	107,000	-43,000	-28.7%
Budget:	USD General Fund	481,000	481,000	481,000	481,000	0	0.0%
	Total	\$5,473,800	\$4,509,860	\$5,404,900	\$5,412,900	\$8,000	0.1%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	18.00	18.00	17.00	17.00	0.00	0.0%
	Total	18.00	18.00	17.00	17.00	0.00	0.0%

Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its business needs.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	7,575,100	7,654,135	7,752,200	8,311,400	559,200	7.2%
	Total	\$7,575,100	\$7,654,135	\$7,752,200	\$8,311,400	\$559,200	7.2%
FTEs:	GSD General Fund	29.00	29.00	30.00	30.00	0.00	0.0%
	Total	29.00	29.00	30.00	30.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,918,600	0	51,600	0	-51,600	-100.0%
Budget:	Special Purpose Fund	0	167	0	0	0	0.0%
	Total	\$1,918,600	\$167	\$51,600	\$0	-\$51,600	-100.0%

Records Management Program

The purpose of the Records Management Program is to provide record management products to this Metro department so it can manage records compliant with legal and policy requirements.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	3,031,800	3,015,273	3,083,800	3,091,500	7,700	0.2%
Budget:	Special Purpose Fund	12,000	1,908	12,000	12,000	0	0.0%
	Total	\$3,043,800	\$3,017,181	\$3,095,800	\$3,103,500	\$7,700	0.2%
FTEs:	GSD General Fund	60.00	60.00	58.00	58.00	0.00	0.0%
	Total	60.00	60.00	58.00	58.00	0.00	0.0%

Risk Management Program

The purpose of the Risk Management program is to provide safety enhancement and risk management products to this Metro department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	226,600	101,642	213,700	217,500	3,800	1.8%
	Total	\$226,600	\$101,642	\$213,700	\$217,500	\$3,800	1.8%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Field Operations Line of Business

The purpose of the Field Operations Line of Business is to provide community-policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust.

Central Precinct Program

The purpose of the Central Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Central Precinct.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	10,384,900	10,924,245	11,133,200	10,557,200	-576,000	-5.2%
Budget:	Special Purpose Fund	0	0	12,000	7,500	-4,500	-37.5%
	Total	\$10,384,900	\$10,924,245	\$11,145,200	\$10,564,700	-\$580,500	-5.2%
FTEs:	GSD General Fund	124.00	124.00	123.00	123.00	0.00	0.0%
	Total	124.00	124.00	123.00	123.00	0.00	0.0%

Drill and Ceremony Team

The Metropolitan Nashville Police Drill and Ceremony Team (DCT) is a team of officers formed to honor the lives and memories of those killed in the line of duty.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	0	25,000	25,000	100.0%
	Total	\$0	\$0	\$0	\$25,000	\$25,000	100.0%

East Precinct Program

The purpose of the East Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the East Precinct.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	11,265,800	10,627,091	11,687,700	11,800,700	113,000	1.0%
Budget:	Special Purpose Fund			120,000	0	-120,000	-100.0%
	Total	\$11,265,800	\$10,627,091	\$11,807,700	\$11,800,700	-\$7,000	-0.1%
FTEs:	GSD General Fund	133.00	133.00	122.00	122.00	0.00	0.0%
	Total	133.00	133.00	122.00	122.00	0.00	0.0%

Emergency Contingency Program

The Emergency Contingency Program provides equipment management, training and response to critical incidents for the Metropolitan Nashville Police Department to ensure the safety of MNPd personnel and the public during response to critical incidents that may involve Chemical, Biological, Radiological, Nuclear or Explosive (CBRNE) elements.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,180,300	1,206,499	1,226,800	1,268,500	41,700	3.4%
	Total	\$1,180,300	\$1,206,499	\$1,226,800	\$1,268,500	\$41,700	3.4%
FTEs:	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	12.00	12.00	12.00	12.00	0.00	0.0%

Field Training Officer Program

The purpose of the Field Training Officer Program is to provide training products to the Metropolitan Nashville Police Department so they can receive well-trained, professional, community oriented police officers.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	103,400	108,522	110,200	113,600	3,400	3.1%
	Total	\$103,400	\$108,522	\$110,200	\$113,600	\$3,400	3.1%
FTEs:	GSD General Fund	1.00	1.00	2.00	2.00	0.00	0.0%
	Total	1.00	1.00	2.00	2.00	0.00	0.0%

Hermitage Precinct Program

The purpose of the Hermitage Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Hermitage Precinct.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	13,001,000	13,264,122	13,587,400	13,782,700	195,300	1.4%
	Total	\$13,001,000	\$13,264,122	\$13,587,400	\$13,782,700	\$195,300	1.4%
FTEs:	GSD General Fund	150.00	150.00	146.00	146.00	0.00	0.0%
	Total	150.00	150.00	146.00	146.00	0.00	0.0%

Madison Precinct Program

The purpose of the Madison Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Madison Precinct.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	9,863,300	10,241,556	10,268,200	10,559,500	291,300	2.8%
	Total	\$9,863,300	\$10,241,556	\$10,268,200	\$10,559,500	\$291,300	2.8%
FTEs:	GSD General Fund	103.00	103.00	109.00	109.00	0.00	0.0%
	Total	103.00	103.00	109.00	109.00	0.00	0.0%

Mid-Town Precinct Program

The purpose of the Mid-Town Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the 8th Precinct.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	11,113,500	10,943,076	11,668,000	11,510,200	-157,800	-1.4%
	Total	\$11,113,500	\$10,943,076	\$11,668,000	\$11,510,200	-\$157,800	-1.4%
FTEs:	GSD General Fund	60.00	60.00	125.00	125.00	0.00	0.0%
	Total	60.00	60.00	125.00	125.00	0.00	0.0%

North Precinct Program

The purpose of the North Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the North Precinct.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	10,385,500	10,675,162	10,834,200	11,090,200	256,000	2.4%
Budget:	Special Purpose Fund	1,200	0	0	0	0	0.0%
	Total	\$10,386,700	\$10,675,162	\$10,834,200	\$11,090,200	\$256,000	2.4%
FTEs:	GSD General Fund	113.00	113.00	115.00	115.00	0.00	0.0%
	Total	113.00	113.00	115.00	115.00	0.00	0.0%

Park Police Program

To provide police services and products in Metro area parks so that residents and visitors can enjoy safe and peaceful parks and recreation areas within Metropolitan Nashville and Davidson County.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	139,900	141,868	147,500	152,400	4,900	3.3%
	Total	\$139,900	\$141,868	\$147,500	\$152,400	\$4,900	3.3%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Patrol Task Force Program

The purpose of the Patrol Task Force Program is to provide selective enforcement products to citizens residing in Metropolitan Department of Housing Authority properties to enhance the quality of life in those areas.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	819,600	665,021	855,000	891,900	36,900	4.3%
	Total	\$819,600	\$665,021	\$855,000	\$891,900	\$36,900	4.3%
FTEs:	Special Purpose Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

S.W.A.T. Program

The purpose of the S.W.A.T. Program is to provide S.W.A.T. and Crisis Negotiation Response products to all divisions of the Metropolitan Nashville Police Department and the public so they can resolve high-risk and other special tactical situations with reduced risk of disabling injury or death.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,553,500	1,655,034	1,626,800	1,657,500	30,700	1.9%
	Total	\$1,553,500	\$1,655,034	\$1,626,800	\$1,657,500	\$30,700	1.9%
FTEs:	GSD General Fund	13.00	13.00	13.00	13.00	0.00	0.0%
	Total	13.00	13.00	13.00	13.00	0.00	0.0%

School Crossing Guard Program

The purpose of the School Crossing Guard Program is to provide pedestrian and car traffic control products to school children, other pedestrians and motorists so they can safely commute to and from school.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,588,500	2,351,882	2,644,900	2,765,300	120,400	4.6%
	Total	\$2,588,500	\$2,351,882	\$2,644,900	\$2,765,300	\$120,400	4.6%
FTEs:	GSD General Fund	91.05	91.05	91.05	91.05	0.00	0.0%
	Total	91.05	91.05	91.05	91.05	0.00	0.0%

School Resources Program

The purpose of the School Resources Program is to provide personnel and training products to Metropolitan Middle and High Schools so that students can enjoy a safe environment for education.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	6,280,300	6,665,754	6,384,600	6,625,100	240,500	3.8%
Budget:	Special Purpose Fund	304,200	50,743	75,000	0	-75,000	-100.0%
	Total	\$6,584,500	\$6,716,497	\$6,459,600	\$6,625,100	\$165,500	2.6%
FTEs:	GSD General Fund	72.00	72.00	74.00	74.00	0.00	0.0%
	Total	72.00	72.00	74.00	74.00	0.00	0.0%

South Precinct Program

The purpose of the South Precinct Program is to provide community patrols, investigative assistance, rapid first response, proactive enforcement, and community based policing products to the public, so they can enjoy a safe and peaceful environment through a partnership of trust within the South Precinct.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	13,851,100	13,309,766	14,391,800	14,560,600	168,800	1.2%
Budget:	Special Purpose Fund	1,000	0	0	0	0	0.0%
	Total	\$13,852,100	\$13,309,766	\$14,391,800	\$14,560,600	\$168,800	1.2%
FTEs:	GSD General Fund	171.00	171.00	148.00	148.00	0.00	0.0%
	Total	171.00	171.00	148.00	148.00	0.00	0.0%

Special Events Program

The purpose of the Special Events Program is to provide public safety products to the citizens of Nashville and Davidson County, the business community, and the various private, commercial, and other entertainment venues to ensure a safe and secure event for all participants, and to limit disruptions to normal community and business operations.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	3,819,300	4,775,677	4,045,600	5,260,900	1,215,300	30.0%
	Total	\$3,819,300	\$4,775,677	\$4,045,600	\$5,260,900	\$1,215,300	30.0%
FTEs:	GSD General Fund	1.00	1.00	3.00	3.00	0.00	0.0%
	Total	1.00	1.00	3.00	3.00	0.00	0.0%

Tactical Investigations Program

The purpose of the Tactical Investigations Program is to provide specialized technical assistance products to law enforcement agencies, fire agencies, and the public so they can quickly, safely, and effectively conduct searches.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	3,951,800	3,977,633	4,102,800	4,173,300	70,500	1.7%
Budget:	Special Purpose Fund	131,500	6,000	131,400	123,400	-8,000	-6.1%
	Total	\$4,083,300	\$3,983,633	\$4,234,200	\$4,296,700	\$62,500	1.5%
FTEs:	GSD General Fund	34.00	34.00	34.00	34.00	0.00	0.0%
	Total	34.00	34.00	34.00	34.00	0.00	0.0%

Traffic Program

The purpose of the Traffic Program is to provide investigative and enforcement products to the public so they can experience safe and timely travel.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,883,800	2,763,040	2,949,500	3,052,700	103,200	3.5%
Budget:	Special Purpose Fund	433,000	603,299	433,000	433,000	0	0.0%
	Total	\$3,316,800	\$3,366,339	\$3,382,500	\$3,485,700	\$103,200	3.1%
FTEs:	GSD General Fund	30.00	30.00	29.00	29.00	0.00	0.0%
	Total	30.00	30.00	29.00	29.00	0.00	0.0%

West Precinct Program

The purpose of the West Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the West Precinct.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	10,179,400	10,185,605	10,867,100	11,031,800	164,700	1.5%
	Total	\$10,179,400	\$10,185,605	\$10,867,100	\$11,031,800	\$164,700	1.5%
FTEs:	GSD General Fund	160.00	160.00	110.00	110.00	0.00	0.0%
	Total	160.00	160.00	110.00	110.00	0.00	0.0%

Investigative Services Line of Business

The Investigative Services Line of Business is to provide criminal investigative products to the Metropolitan Nashville Police Department, the community, and other agencies so the Department can solve crimes and the public can enjoy a reduced risk of becoming a victim.

Crime Lab Program

The purpose of the Crime Lab Program is to provide forensic analysis products and reports to the Metropolitan Nashville Police Department and other criminal justice agencies so to assist in case resolution, victim/suspect identification and DNA profiling.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	6,032,700	5,092,107	6,615,400	7,019,600	404,200	6.1%
	Total	\$6,032,700	\$5,092,107	\$6,615,400	\$7,019,600	\$404,200	6.1%
FTEs:	GSD General Fund	57.00	57.00	61.00	61.00	0.00	0.0%
	Total	57.00	57.00	61.00	61.00	0.00	0.0%

Criminal Investigations Program

The purpose of the Criminal Investigations Program is to provide investigative products to the community so they can experience a community safe from violent and property crime offenders.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	5,469,300	5,542,095	5,397,700	5,085,600	-312,100	-5.8%
Budget:	Special Purpose Fund	477,400	440,408	477,400	477,400	0	0.0%
	Total	\$5,946,700	\$5,982,503	\$5,875,100	\$5,563,000	-\$312,100	-5.3%
FTEs:	Special Purpose Fund	1.40	1.40	1.40	1.40	0.00	0.0%
FTEs:	GSD General Fund	59.00	59.00	58.00	58.00	0.00	0.0%
	Total	60.40	60.40	59.40	59.40	0.00	0.0%

Domestic Violence Program

The purpose of the Domestic Violence Program is to provide domestic violence reduction and awareness products to all persons affected by domestic violence so they can lessen the risk of becoming a victim of future domestic violence.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,868,400	2,973,888	3,567,100	4,007,300	440,200	12.3%
	Total	\$2,868,400	\$2,973,888	\$3,567,100	\$4,007,300	\$440,200	12.3%
FTEs:	GSD General Fund	31.23	31.23	42.23	42.23	0.00	0.0%
	Total	31.23	31.23	42.23	42.23	0.00	0.0%

Forensic Services Program

The purpose of the Forensic Services Program is to provide forensic analysis products to the Metropolitan Nashville Police Department and other criminal justice agencies so they can have identities of persons confirmed and have evidence and suspects identified.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,133,400	2,059,743	2,110,600	2,175,600	65,000	3.1%
	Total	\$2,133,400	\$2,059,743	\$2,110,600	\$2,175,600	\$65,000	3.1%
FTEs:	GSD General Fund	22.50	22.50	23.50	23.50	0.00	0.0%
	Total	22.50	22.50	23.50	23.50	0.00	0.0%

Fugitives Program

The purpose of the Fugitives Program is to provide arrest, transport, and extradition products for the Davidson County District Attorney and law enforcement agencies so they can commence with trial and/or incarceration proceedings in a timely manner.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	781,200	728,744	813,900	846,500	32,600	4.0%
Budget:	Special Purpose Fund	44,400	43,654	45,400	45,400	0	0.0%
	Total	\$825,600	\$772,398	\$859,300	\$891,900	\$32,600	3.8%
FTEs:	GSD General Fund	6.00	6.00	7.00	7.00	0.00	0.0%
	Total	6.00	6.00	7.00	7.00	0.00	0.0%

Special Investigations Program

The purpose of the Special Investigations Program is to provide information, analysis, security, special investigations, and surveillance to members of the Metropolitan Nashville Police Department, other law enforcement agencies, and the community, so they can reduce and prosecute crime.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	7,353,800	7,603,309	7,588,000	7,875,500	287,500	3.8%
Budget:	Special Purpose Fund	5,805,700	2,240,763	5,725,700	5,718,200	-7,500	-0.1%
	Total	\$13,159,500	\$9,844,072	\$13,313,700	\$13,593,700	\$280,000	2.1%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
FTEs:	GSD General Fund	79.50	79.50	79.50	79.50	0.00	0.0%
	Total	80.50	80.50	80.50	80.50	0.00	0.0%

Warrants Program

The purpose of the Warrants Program is to provide housing, modification and warrant service products to the MNPd, citizens and other law enforcement agencies both within and outside of Davidson County.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,849,800	1,963,901	1,848,500	1,951,100	102,600	5.6%
	Total	\$1,849,800	\$1,963,901	\$1,848,500	\$1,951,100	\$102,600	5.6%
FTEs:	GSD General Fund	21.00	21.00	20.00	20.00	0.00	0.0%
	Total	21.00	21.00	20.00	20.00	0.00	0.0%

Youth Services Program

The purpose of the Youth Services Program is to provide investigations and counseling products to child victims, families, schools, and youth offenders, so they can experience a resolution of their case and youth offenders do not commit additional crimes in the community.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,301,100	2,232,308	2,504,600	3,134,600	630,000	25.2%
	Total	\$2,301,100	\$2,232,308	\$2,504,600	\$3,134,600	\$630,000	25.2%
FTEs:	GSD General Fund	26.00	26.00	36.00	36.00	0.00	0.0%
	Total	26.00	26.00	36.00	36.00	0.00	0.0%

Operational Support Line of Business

The purpose of the Operational Support Line of Business is to provide support functions, professional and ethical accountability, training, and quality assurance products to the Metropolitan Nashville Police Department operational components so they can have the resources they require to achieve their results.

Accreditation Program

The purpose of the Accreditation Program is to provide program and policy products to ensure the Metropolitan Nashville Police Department maintains its nationally accredited status.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	293,300	191,240	367,100	372,700	5,600	1.5%
	Total	\$293,300	\$191,240	\$367,100	\$372,700	\$5,600	1.5%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Behavioral Health Services Program

The purpose of the Behavioral Health Services Program is to provide counseling, consultation, and education products to public safety personnel, victims of crime, and the public so they develop better coping skills.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,264,600	1,124,140	1,291,500	968,000	-323,500	-25.0%
Budget:	Special Purpose Fund	260,900	226,144	260,900	260,900	0	0.0%
	Total	\$1,525,500	\$1,350,284	\$1,552,400	\$1,228,900	-\$323,500	-20.8%
FTEs:	Special Purpose Fund	2.60	2.60	2.60	2.60	0.00	0.0%
FTEs:	GSD General Fund	11.00	11.00	8.00	8.00	0.00	0.0%
	Total	13.60	13.60	10.60	10.60	0.00	0.0%

Case Preparation Program

The purpose of the Case Preparation Program is to provide timely case preparation products to the Metropolitan Nashville Police Department and the District Attorney's Office so they can know the laws of the State of Tennessee and the Metropolitan Government, and make informed decisions to pursue criminal prosecutions.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	614,900	680,609	609,500	641,400	31,900	5.2%
	Total	\$614,900	\$680,609	\$609,500	\$641,400	\$31,900	5.2%
FTEs:	GSD General Fund	9.00	9.00	9.00	9.00	0.00	0.0%
	Total	9.00	9.00	9.00	9.00	0.00	0.0%

Crime Analysis Program

The purpose of the Crime Analysis program is to provide tactical, administrative, and strategic level crime analysis products to the executive leadership, management teams, and operational sections of the Metropolitan Nashville Police Department, so they can make decisions, allocate resources, in support of crime reduction initiatives.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	514,500	417,556	507,000	529,200	22,200	4.4%
	Total	\$514,500	\$417,556	\$507,000	\$529,200	\$22,200	4.4%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Facility Security Program

The purpose of the Facility Security Program is to provide security products to Metropolitan Nashville Police Department personnel and members of the public working or visiting the MNPD Criminal Justice Center to ensure a safe location and work environment.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,339,100	1,025,145	1,365,700	1,414,400	48,700	3.6%
	Total	\$1,339,100	\$1,025,145	\$1,365,700	\$1,414,400	\$48,700	3.6%
FTEs:	GSD General Fund	21.00	21.00	21.00	21.00	0.00	0.0%
	Total	21.00	21.00	21.00	21.00	0.00	0.0%

Inspections Program

The purpose of the Safety and Inspections Program is to provide quality assurance products to the Metropolitan Nashville Police Department to insure the resources of the department are at all times compliant with safety policies and are ready for deployment.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	782,100	739,377	803,700	826,900	23,200	2.9%
	Total	\$782,100	\$739,377	\$803,700	\$826,900	\$23,200	2.9%
FTEs:	GSD General Fund	8.00	8.00	7.00	7.00	0.00	0.0%
	Total	8.00	8.00	7.00	7.00	0.00	0.0%

Office of Professional Accountability Program

The purpose of the Office of Professional Accountability Program is to provide misconduct investigations and educational and community outreach products to the Metropolitan Nashville Police Department leadership, employees, and the public so they can have confidence in and knowledge of the investigative process, findings that are thorough, fair and timely, and the assurance of professionalism throughout the department.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,346,900	1,238,148	1,366,800	1,396,500	29,700	2.2%
	Total	\$1,346,900	\$1,238,148	\$1,366,800	\$1,396,500	\$29,700	2.2%
FTEs:	GSD General Fund	12.00	12.00	13.00	13.00	0.00	0.0%
	Total	12.00	12.00	13.00	13.00	0.00	0.0%

Property and Evidence Program

The purpose of the Property and Evidence Program is to provide secured storage and evidence disposal products to law enforcement so they can maintain the integrity of evidence, have contraband destroyed, and return property to the rightful owners.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,322,100	1,340,530	1,344,200	1,352,200	8,000	0.6%
	Total	\$1,322,100	\$1,340,530	\$1,344,200	\$1,352,200	\$8,000	0.6%
FTEs:	GSD General Fund	16.00	16.00	16.00	16.00	0.00	0.0%
	Total	16.00	16.00	16.00	16.00	0.00	0.0%

Strategic Development Program

The purpose of the Strategic Development Program is to provide police-related policy and program development, monitoring, analysis, and evaluation products to the Metropolitan Nashville Police Department management team and other personnel, community groups, the public, and other government agencies, so they can use the information and policies to make the Police Department more efficient, effective, and enhance the public's ability to make their community safer.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	504,400	532,441	531,000	567,400	36,400	6.9%
Budget:	Special Purpose Fund	383,200	180,905	0	0	0	0.0%
	Total	\$887,600	\$713,346	\$531,000	\$567,400	\$36,400	6.9%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Training Program

The purpose of the Training Program is to provide recruiting, educational, and developmental products to Metropolitan Nashville Police Department personnel and other law enforcement agencies so they can perform their duties safely, professionally, effectively, and lawfully.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	10,171,100	11,297,976	10,209,800	14,090,600	3,880,800	38.0%
Budget:	Special Purpose Fund	1,500,600	323,927	1,872,900	1,381,200	-491,700	-26.3%
	Total	\$11,671,700	\$11,621,903	\$12,082,700	\$15,471,800	\$3,389,100	28.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	24.00	24.00	29.00	29.00	0.00	0.0%
	Total	24.00	24.00	29.00	29.00	0.00	0.0%

Vehicle Storage Program

The purpose of the Vehicle Storage Program is to provide secured storage of vehicles and vehicle disposal products to law enforcement so they can maintain the integrity of evidence, have proper disposal procedures, and return property to the rightful owners.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Enterprise Fund	375,000	375,000	375,000	375,000	0	0.0%
Budget:	GSD General Fund	485,100	452,547	487,900	507,300	19,400	4.0%
	Total	\$860,100	\$827,547	\$862,900	\$882,300	\$19,400	2.2%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Criminal Justice Planning

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	16,300	0	0	0	0	0.0%
	Total	\$16,300	\$0	\$0	\$0	\$0	0.0%

Reporting Line of Business

The purpose of the Reporting Line of Business is to provide system-wide criminal justice data and reporting products to various criminal justice departments and policymakers so they can make informed management decisions.

Reporting Program

The purpose of the Reporting Program is to provide system-wide criminal justice data and reporting products to various criminal justice departments and policymakers so they can make informed management decisions.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	473,700	482,794	512,000	530,500	18,500	3.6%
	Total	\$473,700	\$482,794	\$512,000	\$530,500	\$18,500	3.6%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Office of Family Safety

Office of Family Safety

The mission of the Office of Family Safety is to oversee the services provided by the Jean Crowe Advocacy Center, guide the implementation of the Metropolitan Government's current and future safety and accountability assessment report(s), and assist in the coordination of services provided to domestic violence and sexual assault victims by Metropolitan Government and nonprofit agencies.

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Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	758,000	679,191	883,900	1,247,500	363,600	41.1%
Budget:	Special Purpose Fund	327,300	134,283	352,100	370,400	18,300	5.2%
	Total	\$1,085,300	\$813,474	\$1,236,000	\$1,617,900	\$381,900	30.9%
FTEs:	Special Purpose Fund	2.00	2.00	3.00	3.00	0.00	0.0%
FTEs:	GSD General Fund	10.00	10.00	11.00	12.00	1.00	9.1%
	Total	12.00	12.00	14.00	15.00	1.00	7.1%

Fire

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Administration Program

The purpose of the Administration Program is to provide business policy and decision products to the Nashville Fire Department so it can deliver results for customers.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,845,600	1,650,495	1,824,600	2,090,200	265,600	14.6%
Budget:	USD General Fund	465,800	380,848	566,100	691,100	125,000	22.1%
	Total	\$2,311,400	\$2,031,343	\$2,390,700	\$2,781,300	\$390,600	16.3%
FTEs:	GSD General Fund	19.50	19.50	19.50	19.50	0.00	0.0%
	Total	19.50	19.50	19.50	19.50	0.00	0.0%

Facilities Management Program

The purpose of the Facilities Management Program is to provide operational support products to the Nashville Fire Department so it can constantly function in a clean and operational work environment.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,704,700	1,752,234	1,718,700	1,623,900	-94,800	-5.5%
Budget:	USD General Fund	481,500	428,816	409,400	356,800	-52,600	-12.8%
	Total	\$2,186,200	\$2,181,050	\$2,128,100	\$1,980,700	-\$147,400	-6.9%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to the Nashville Fire Department so it can efficiently and securely meet its business needs.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,715,700	1,769,322	1,869,000	1,970,100	101,100	5.4%
	Total	\$1,715,700	\$1,769,322	\$1,869,000	\$1,970,100	\$101,100	5.4%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	704,700	0	57,500	0	-57,500	-100.0%
Budget:	Special Purpose Fund	2,500	2,500	0	0	0	0.0%
Budget:	USD General Fund	549,200	0	255,800	0	-255,800	-100.0%
	Total	\$1,256,400	\$2,500	\$313,300	\$0	-\$313,300	-100.0%

Safety Program

The purpose of the Safety Program is to provide safety enhancements and risk management to the Nashville Fire Department employees so it can prevent accidents and injuries and effectively respond to accidents and injuries that do occur.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	650,800	589,216	565,200	598,600	33,400	5.9%
	Total	\$650,800	\$589,216	\$565,200	\$598,600	\$33,400	5.9%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Emergency Operations Logistics Line of Business

The purpose of the Emergency Operations Logistics Line of Business is to provide support, staffing, supplies and training products to the Nashville Fire Department so it can mitigate the loss of life and property as a result of fire, illness, or injury.

EMS Support Program

The purpose of the EMS Support Program is to provide scheduling and assignment information products to the Nashville Fire Department administrative staff so they can assure the appropriate levels of EMS resources are available at each EMS response per workload management staffing.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,725,600	1,414,688	2,031,700	2,111,100	79,400	3.9%
Budget:	Special Purpose Fund	0	0	45,900	0	-45,900	-100.0%
	Total	\$1,725,600	\$1,414,688	\$2,077,600	\$2,111,100	\$33,500	1.6%
FTEs:	GSD General Fund	10.00	10.00	14.00	14.00	0.00	0.0%
	Total	10.00	10.00	14.00	14.00	0.00	0.0%

Fire Support Program

The purpose of the Fire Support Program is to provide scheduling and assignment information products to the Nashville Fire Department administrative staff so they can assure the appropriate levels of fire resources are available at each fire response per work load management guidelines.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	684,900	702,193	771,100	743,100	-28,000	-3.6%
	Total	\$684,900	\$702,193	\$771,100	\$743,100	-\$28,000	-3.6%
FTEs:	GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

Logistics Program

The purpose of the Logistics Program is to provide equipment and supply products to the employees of the Nashville Fire Department so they can have their orders processed in a timely manner.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	3,834,000	4,096,054	4,024,800	4,412,100	387,300	9.6%
Budget:	USD General Fund	3,273,400	3,373,846	3,603,300	3,614,200	10,900	0.3%
	Total	\$7,107,400	\$7,469,900	\$7,628,100	\$8,026,300	\$398,200	5.2%
FTEs:	USD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
FTEs:	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

Emergency Response Line of Business

The purpose of the Emergency Response Line of Business is to provide fire suppression, emergency medical services, hazardous materials, rescue, and products so they can receive scene stabilization in a timely manner.

EMS Operations Program

The purpose of the EMS Operations Program is to provide emergency medical care products to the citizens and visitors within our community so they can receive quality advanced patient care.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	24,557,100	25,291,324	27,875,300	29,194,700	1,319,400	4.7%
	Total	\$24,557,100	\$25,291,324	\$27,875,300	\$29,194,700	\$1,319,400	4.7%
FTEs:	GSD General Fund	230.00	230.00	254.00	254.00	0.00	0.0%
	Total	230.00	230.00	254.00	254.00	0.00	0.0%

Fire Operations Program

The purpose of the Fire Operations Program is to provide emergency mitigation products to the citizens and visitors within our community so they can have emergencies mitigated within a reasonable time frame.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	10,266,400	9,314,180	9,726,600	9,694,300	-32,300	-0.3%
Budget:	USD General Fund	61,763,400	61,400,311	63,908,800	66,102,500	2,193,700	3.4%
	Total	\$72,029,800	\$70,714,491	\$73,635,400	\$75,796,800	\$2,161,400	2.9%
FTEs:	USD General Fund	694.00	694.00	694.00	705.00	11.00	1.6%
FTEs:	GSD General Fund	156.00	156.00	156.00	156.00	0.00	0.0%
	Total	850.00	850.00	850.00	861.00	11.00	1.3%

Specialized Services Program

The purpose of the Specialized Services Program is to provide scene stabilization products to the citizens and visitors within our community so they can have minimal disruption to any critical systems.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	454,000	468,203	399,300	375,700	-23,600	-5.9%
Budget:	Special Purpose Fund	0	0	7,000	0	-7,000	-100.0%
	Total	\$454,000	\$468,203	\$406,300	\$375,700	-\$30,600	-7.5%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Training Program

The purpose of the Training Program is to provide professional development products to the employees of the Nashville Fire Department so they can be knowledgeable on handling the various types of emergencies encountered in our city and/or knowledgeable in handling assigned administrative duties.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,271,300	1,259,382	1,249,100	1,499,100	250,000	20.0%
	Total	\$1,271,300	\$1,259,382	\$1,249,100	\$1,499,100	\$250,000	20.0%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Prevention and Risk Reduction Line of Business

The purpose of the Prevention and Risk Reduction Line of Business is to provide information, inspection and prevention products to the Nashville Fire Department so it can reduce loss of life, environmental hazards, and property loss associated with fire as well as promote information associated with health and safety.

Fire Prevention Program

The purpose of the Fire Prevention Program is to provide NFPA/IFC code enforcement products to the business owners within our community so they can eliminate code violations in their work environment that can create fire and/or other dangers for employees and patrons.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,225,600	1,057,615	1,303,100	1,468,900	165,800	12.7%
Budget:	USD General Fund	1,608,600	1,648,121	1,971,000	1,823,600	-147,400	-7.5%
	Total	\$2,834,200	\$2,705,736	\$3,274,100	\$3,292,500	\$18,400	0.6%
FTEs:	USD General Fund	19.00	19.00	20.50	20.50	0.00	0.0%
FTEs:	GSD General Fund	16.00	16.00	18.00	21.00	3.00	16.7%
	Total	35.00	35.00	38.50	41.50	3.00	7.8%

Public Education Program

The purpose of the Public Education Program is to provide hazard prevention products to the citizens and visitors within our community so they can eliminate hazards in their home and work environment that can lead to an accident, fire, or medical emergency.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	9,500	7,784	9,500	16,500	7,000	73.7%
Budget:	USD General Fund	327,400	344,033	246,000	224,400	-21,600	-8.8%
	Total	\$336,900	\$351,817	\$255,500	\$240,900	-\$14,600	-5.7%
FTEs:	USD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Public Works

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Administrative Program

The purpose of the Administrative Program is to provide IT support, facilities management, HR support, financial management support, procurement support, records retention support, safety and risk management support, and leadership support products to the operational divisions of Public Works so they can focus on operational issues while still having their administrative needs met.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	9,353,900	8,960,087	11,093,100	11,680,900	587,800	5.3%
Budget:	USD General Fund	13,137,800	13,112,615	14,943,000	14,922,000	-21,000	-0.1%
Budget:	Waste Management Fu	3,937,400	3,653,783	4,216,900	3,909,600	-307,300	-7.3%
	Total	\$26,429,100	\$25,726,485	\$30,253,000	\$30,512,500	\$259,500	0.9%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	Waste Management Fu	9.00	9.00	9.00	9.00	0.00	0.0%
FTEs:	USD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	16.00	16.00	20.50	20.50	0.00	0.0%
	Total	25.00	25.00	29.50	29.50	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	204,500	0	13,200	0	-13,200	-100.0%
Budget:	USD General Fund	0	0	0	0	0	0.0%
Budget:	Waste Management Fu	0	0	0	0	0	0.0%
	Total	\$204,500	\$0	\$13,200	\$0	-\$13,200	-100.0%

Customer Service Line of Business

The purpose of the Customer Service Line of Business is to provide informational products to the public and other Metro agencies so their requests and inquiries will be acknowledged and responded to in a timely manner.

Customer Response and Support Program

The purpose of the Customer Response and Support Program is to answer 311, Waste Management and Streets and Roads calls.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	450,100	568,307	438,000	495,600	57,600	13.2%
	Total	\$450,100	\$568,307	\$438,000	\$495,600	\$57,600	13.2%
FTEs:	GSD General Fund	8.00	8.00	7.00	7.00	0.00	0.0%
	Total	8.00	8.00	7.00	7.00	0.00	0.0%

Engineering Line of Business

The purpose of the Engineering Line of Business is to provide infrastructure design, review, construction, parking, and inspection products to citizens, neighborhoods, Metro departments, consultants and contractors so they can have a variety of options as to their mode of transportation.

Consultant Services Program

The purpose of the Consultant Services Program is to provide engineering review to our clients.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,090,100	1,121,271	1,196,400	1,379,200	182,800	15.3%
	Total	\$1,090,100	\$1,121,271	\$1,196,400	\$1,379,200	\$182,800	15.3%
FTEs:	GSD General Fund	11.00	11.00	12.00	13.00	1.00	8.3%
	Total	11.00	11.00	12.00	13.00	1.00	8.3%

Intelligent Transportation System (ITS) Program

The purpose of the Intelligent Transportation System (ITS) Program is to maintain traffic control equipment within the ITS systems.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	244,000	243,892	250,700	255,500	4,800	1.9%
	Total	\$244,000	\$243,892	\$250,700	\$255,500	\$4,800	1.9%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Parking Program

The purpose of the Parking Program is to monitor Metro garage operations and monitor on-street parking in Metro Davidson County.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	966,700	1,093,490	1,071,100	1,089,300	18,200	1.7%
Budget:	Special Purpose Fund	5,125,300	4,544,761	6,583,800	7,454,300	870,500	13.2%
	Total	\$6,092,000	\$5,638,251	\$7,654,900	\$8,543,600	\$888,700	11.6%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	9.00	9.00	9.00	9.00	0.00	0.0%
	Total	9.00	9.00	9.00	9.00	0.00	0.0%

Right of Way Permit Program

The purpose of the Right of Way Permit Program is to provide excavation and lane closure permits.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	475,900	442,350	531,500	533,300	1,800	0.3%
	Total	\$475,900	\$442,350	\$531,500	\$533,300	\$1,800	0.3%
FTEs:	GSD General Fund	6.00	6.00	7.00	8.00	1.00	14.3%
	Total	6.00	6.00	7.00	8.00	1.00	14.3%

Sidewalk Construction Program

The purpose of the Sidewalk Construction Program is to contract and repair sidewalks.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	64,400	141,480	84,300	90,600	6,300	7.5%
	Total	\$64,400	\$141,480	\$84,300	\$90,600	\$6,300	7.5%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Street Construction Program

The purpose of the Street Construction Program is to maintain Davidson County's roadways, alleyways and bikeways.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,042,900	1,045,710	1,333,100	1,184,300	-148,800	-11.2%
	Total	\$1,042,900	\$1,045,710	\$1,333,100	\$1,184,300	-\$148,800	-11.2%
FTEs:	GSD General Fund	10.50	10.50	11.50	11.50	0.00	0.0%
	Total	10.50	10.50	11.50	11.50	0.00	0.0%

Traffic Engineering Program

The purpose of the Traffic Engineering Program is to respond to safety requests.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	812,000	833,825	853,200	984,700	131,500	15.4%
	Total	\$812,000	\$833,825	\$853,200	\$984,700	\$131,500	15.4%
FTEs:	GSD General Fund	9.00	9.00	10.00	16.00	6.00	60.0%
	Total	9.00	9.00	10.00	16.00	6.00	60.0%

Right of Way Operations Line of Business

The purpose of the Right of Way Operations Line of Business is to provide right of way installation, maintenance and repair products to the public so they can enjoy clean and safe public ways.

Emergency Response Program

The purpose of the Emergency Response Program is to provide timely emergency response products to the public so their homeland security is enhanced and their exposure to any man made or natural incident that may pose a threat to their ability to safely travel upon Metro roadways or designated emergency routes is minimized.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	255,700	260,402	264,700	324,100	59,400	22.4%
	Total	\$255,700	\$260,402	\$264,700	\$324,100	\$59,400	22.4%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Roadway Maintenance Program

The purpose of the Roadway Maintenance Program is to provide roadway and bridge installation, maintenance and repair products to the traveling public so they can travel in right of ways with a minimum of exposures to pavement defects or other hazards.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	10,338,900	10,661,176	10,702,900	10,915,600	212,700	2.0%
Budget:	Special Purpose Fund	4,000,000	4,607,374	4,000,000	4,000,000	0	0.0%
Budget:	USD General Fund	9,722,000	8,719,834	9,560,700	9,726,200	165,500	1.7%
	Total	\$24,060,900	\$23,988,384	\$24,263,600	\$24,641,800	\$378,200	1.6%
FTEs:	USD General Fund	27.00	27.00	31.00	31.00	0.00	0.0%
FTEs:	GSD General Fund	152.00	152.00	155.50	155.50	0.00	0.0%
	Total	179.00	179.00	186.50	186.50	0.00	0.0%

Traffic Sign and Marking Program

The purpose of the Traffic Sign and Marking Program is to provide traffic sign and street marking installation, maintenance and repair products to the traveling public so they can travel in a safe traffic system and receive timely and accurate traffic information, instructions and warnings.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	793,400	543,445	763,800	792,100	28,300	3.7%
	Total	\$793,400	\$543,445	\$763,800	\$792,100	\$28,300	3.7%
FTEs:	GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

Traffic Signal Program

The purpose of the Traffic Signal Program is to provide traffic signal installation, maintenance and repair products to the traveling public so they can travel in a system that is well maintained.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,595,500	1,571,104	1,673,500	1,879,900	206,400	12.3%
	Total	\$1,595,500	\$1,571,104	\$1,673,500	\$1,879,900	\$206,400	12.3%
FTEs:	GSD General Fund	19.00	19.00	18.00	18.00	0.00	0.0%
	Total	19.00	19.00	18.00	18.00	0.00	0.0%

Transportation Licensing Line of Business

The purpose of the Transportation Licensing Line of Business is to provide permitting, inspection and enforcement services to wrecker and passenger vehicle for hire industries operating in Nashville/Davidson County so they can safely transport vehicles and the general public.

Transportation Licensing Program

The purpose of the Transportation Licensing Program is to provide permitting, inspection and enforcement services to wrecker and passenger vehicle for hire industries operating in Nashville/Davidson County so they can safely transport vehicles and the general public.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	517,200	409,244	528,400	538,900	10,500	2.0%
	Total	\$517,200	\$409,244	\$528,400	\$538,900	\$10,500	2.0%
FTEs:	GSD General Fund	6.00	6.00	4.00	4.00	0.00	0.0%
	Total	6.00	6.00	4.00	4.00	0.00	0.0%

Waste Management Line of Business

The purpose of the Waste Management Line of Business is to provide waste collection and disposal products to Nashvillians so they can have environmentally safe and efficient collection and disposal of waste.

Drop-Off and Convenience Centers Program

The purpose of the Drop-Off and Convenience Centers Program is to provide residents of Davidson County with additional opportunities to recycle and dispose of waste.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	85,000	44,708	85,000	85,000	0	0.0%
Budget:	Waste Management Fu	2,642,800	2,883,713	2,967,600	3,396,200	428,600	14.4%
	Total	\$2,727,800	\$2,928,421	\$3,052,600	\$3,481,200	\$428,600	14.0%
FTEs:	Waste Management Fu	21.00	21.00	21.00	21.00	0.00	0.0%
	Total	21.00	21.00	21.00	21.00	0.00	0.0%

Environmental Education Program

The purpose of the Environmental Education Program is to provide waste handling information products to people in Davidson County so they can receive more cost efficient services due to their compliance with proper procedures.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	0	6,000	0	0	0	0.0%
Budget:	Waste Management Fu	246,900	173,550	251,800	343,100	91,300	36.3%
	Total	\$246,900	\$179,550	\$251,800	\$343,100	\$91,300	36.3%
FTEs:	Waste Management Fu	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Waste Collection Program

The purpose of the Waste Collection Program is to collect waste from Davidson County citizens and business in the Urban Services district.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	97,000	53,417	97,000	97,000	0	0.0%
Budget:	Waste Management Fu	17,244,500	16,900,938	17,807,800	18,665,600	857,800	4.8%
	Total	\$17,341,500	\$16,954,355	\$17,904,800	\$18,762,600	\$857,800	4.8%
FTEs:	Waste Management Fu	72.50	72.50	72.50	91.50	19.00	26.2%
	Total	72.50	72.50	72.50	91.50	19.00	26.2%

Waste Disposal Program

The purpose of the Waste Disposal Program is to provide an environmentally safe and efficient means to dispose of Municipal Solid Waste in Davidson County.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Waste Management Fu	414,100	241,142	417,700	421,300	3,600	0.9%
	Total	\$414,100	\$241,142	\$417,700	\$421,300	\$3,600	0.9%
FTEs:	Waste Management Fu	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Codes Administration

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support service products to the Codes Department so it can efficiently and effectively deliver results for customers.

Administrative Program

The purpose of the Administrative Program is to provide administrative support service products to the Codes Department so it can efficiently and effectively deliver results for customers.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	448,900	376,547	474,000	552,900	78,900	16.6%
Budget:	Special Purpose Fund	275,000	87,755	275,000	275,000	0	0.0%
	Total	\$723,900	\$464,302	\$749,000	\$827,900	\$78,900	10.5%
FTEs:	GSD General Fund	2.05	2.05	2.05	2.05	0.00	0.0%
	Total	2.05	2.05	2.05	2.05	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	207,600	58,800	36,300	0	-36,300	-100.0%
	Total	\$207,600	\$58,800	\$36,300	\$0	-\$36,300	-100.0%

Alarm Registration Line of Business

The purpose of the Alarm Registration Line of Business is to provide residential and commercial alarm system registration and permitting products to alarm users in Metro Nashville that will aid citizen compliance with the laws of the Metro Government and support the city's public safety personnel in monitoring and responding to alarm activations.

Alarm Registration Program

The purpose of the Alarm Registration program is to provide residential and commercial alarm system registration and permitting products to alarm users in Metro Nashville that will aid citizen compliance with the laws of the Metro Government and support the city's public safety personnel in monitoring and responding to alarm activations. An alarm permit begins and expires in April of each year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	198,000	178,553	258,200	276,600	18,400	7.1%
	Total	\$198,000	\$178,553	\$258,200	\$276,600	\$18,400	7.1%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Better Neighborhoods Line of Business

The purpose of the Better Neighborhoods Line of Business is to provide property standards and zoning inspection products to neighborhood residents so they can experience a better place to live, work and play.

Better Neighborhoods Program

The purpose of the Better Neighborhoods Program is to provide property standards and zoning inspection products to neighborhood residents so they can experience a better place to live, work and play.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,678,800	1,593,843	1,766,500	2,799,200	1,032,700	58.5%
	Total	\$1,678,800	\$1,593,843	\$1,766,500	\$2,799,200	\$1,032,700	58.5%
FTEs:	GSD General Fund	9.50	9.50	11.50	19.50	8.00	69.6%
	Total	9.50	9.50	11.50	19.50	8.00	69.6%

Building Safety Line of Business

The purpose of the Building Safety Line of Business is to provide building, plumbing, electrical, mechanical inspections and plan review products to building owners and contractors so residents and visitors to Nashville can experience Code compliant buildings.

Building Safety Program

The purpose of the Building Safety Program is to provide building, plumbing, electrical, mechanical inspections and plan review products to building owners and contractors so residents and visitors to Nashville can experience Code compliant buildings.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,889,000	2,743,745	3,128,100	3,297,200	169,100	5.4%
	Total	\$2,889,000	\$2,743,745	\$3,128,100	\$3,297,200	\$169,100	5.4%
FTEs:	GSD General Fund	29.45	29.45	29.45	29.45	0.00	0.0%
	Total	29.45	29.45	29.45	29.45	0.00	0.0%

Code Enforcement Notification Line of Business

The purpose of the Code Enforcement Notification Line of Business is to provide notice and information products to code violators so that violations can be corrected.

Code Enforcement Notification Program

The purpose of the Code Enforcement Notification Program is to provide notice and information products to code violators so they can correct violations and avoid penalties.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	585,100	414,709	497,100	513,700	16,600	3.3%
	Total	\$585,100	\$414,709	\$497,100	\$513,700	\$16,600	3.3%
FTEs:	GSD General Fund	11.25	11.25	11.25	11.25	0.00	0.0%
	Total	11.25	11.25	11.25	11.25	0.00	0.0%

Construction and Land Use Line of Business

The purpose of the Construction and Land Use Line of Business is to provide licensing and permitting products to applicants (property owners, contractors, tenants) so they can proceed to do business in Davidson County in a timely manner.

Construction and Land Use Program

The purpose of the Construction and Land Use Program is to provide licensing and permitting products to applicants (property owners, contractors, tenants) so they can proceed to do business in Davidson County in a timely manner.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,519,300	1,523,379	1,836,700	2,163,100	326,400	17.8%
	Total	\$1,519,300	\$1,523,379	\$1,836,700	\$2,163,100	\$326,400	17.8%
FTEs:	GSD General Fund	19.15	19.15	20.15	24.15	4.00	19.9%
	Total	19.15	19.15	20.15	24.15	4.00	19.9%

Information Services Line of Business

The purpose of the Information Services Line of Business is to provide information, instruction, and support products to boards, public officials and the general public so they can have the information they are seeking in a timely manner.

Board Support Services Program

The purpose of the Board Support Services Program is to provide case preparation and presentation products to six appeal boards so they can have timely and accurate information.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	144,100	108,173	140,200	159,400	19,200	13.7%
	Total	\$144,100	\$108,173	\$140,200	\$159,400	\$19,200	13.7%
FTEs:	GSD General Fund	2.60	2.60	2.60	2.60	0.00	0.0%
	Total	2.60	2.60	2.60	2.60	0.00	0.0%

Information Sharing Program

The purpose of the Information Sharing Program is to provide reporting, reference and consultation products to public officials and individuals seeking information so they can have their service requests addressed in a timely manner.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,215,700	946,961	1,212,300	1,258,200	45,900	3.8%
	Total	\$1,215,700	\$946,961	\$1,212,300	\$1,258,200	\$45,900	3.8%
FTEs:	GSD General Fund	23.70	23.70	23.70	23.70	0.00	0.0%
	Total	23.70	23.70	23.70	23.70	0.00	0.0%

Beer Board

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	6,214	0	0	0	0.0%
	Total	\$0	\$6,214	\$0	\$0	\$0	0.0%

Inspection Line of Business

The purpose of the Inspection Line of Business is to provide information and inspections to applicants and permit holders so they can operate in accordance with state and local laws and the rules and regulations of the Metropolitan Beer Permit Board.

Inspection Program

The purpose of the Inspection Program is to provide information and inspections to applicants and permit holders so they can operate in accordance with state and local laws and the rules and regulations of the Metropolitan Beer Permit Board.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	204,600	86,397	208,900	216,100	7,200	3.4%
	Total	\$204,600	\$86,397	\$208,900	\$216,100	\$7,200	3.4%
FTEs:	GSD General Fund	2.75	2.75	2.75	2.75	0.00	0.0%
	Total	2.75	2.75	2.75	2.75	0.00	0.0%

Permit Application Line of Business

The purpose of the Permit Application Line of Business is to provide permitting and instructional products to applicants so they can better understand the rules, regulations and Beer laws and obtain a permit.

Permit Application Program

The purpose of the Permit Application Program is to provide permitting and instructional products to applicants so they can better understand the rules, regulations and Beer laws and obtain a permit.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	175,000	264,160	200,400	209,400	9,000	4.5%
	Total	\$175,000	\$264,160	\$200,400	\$209,400	\$9,000	4.5%
FTEs:	GSD General Fund	2.25	2.25	2.25	2.25	0.00	0.0%
	Total	2.25	2.25	2.25	2.25	0.00	0.0%

Agricultural Extension

4-H and Youth Development Line of Business

The purpose of the 4-H and Youth Development Line of Business is to provide life skills training to youth so they can develop career decision making skills.

4-H and Youth Development Program

The purpose of the 4-H and Youth Development Program is to provide life skills training to youth so they can develop career decision making skills.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	66,200	62,412	76,200	74,700	-1,500	-2.0%
	Total	\$66,200	\$62,412	\$76,200	\$74,700	-\$1,500	-2.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	11,600	0	0	0	0	0.0%
	Total	\$11,600	\$0	\$0	\$0	\$0	0.0%

Agriculture and Horticulture Line of Business

The purpose of Agriculture and Horticulture Line of Business is to provide gardening and horticulture educational products to customers so they can increase gardening production and horticultural job skills.

Agriculture and Horticulture Program

The purpose of the Agriculture and Horticulture Program is to provide gardening and horticultural education products to customers so they increase gardening production and horticultural job skills.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	145,400	147,274	157,100	175,600	18,500	11.8%
	Total	\$145,400	\$147,274	\$157,100	\$175,600	\$18,500	11.8%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Family and Consumer Sciences Line of Business

The purpose of the Family and Consumer Sciences Line of Business is to provide financial and nutritional educational products to individuals and families so they can increase personal wealth and improve their health.

Family and Consumer Sciences Program

The purpose of the Family and Consumer Sciences Program is to provide financial and nutritional educational products to individuals and families so they can increase personal wealth and improve their health.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	85,000	80,109	95,500	84,500	-11,000	-11.5%
	Total	\$85,000	\$80,109	\$95,500	\$84,500	-\$11,000	-11.5%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Soil and Water Conservation

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	1,325	0	0	0	0.0%
	Total	\$0	\$1,325	\$0	\$0	\$0	0.0%

Watershed Conservation Line of Business

The purpose of the Watershed Conservation Line of Business is to provide regional conservation, resource and land use information products to landowners, developers and public agencies so they can conduct business in a way that maintains or improves the watershed.

Watershed Conservation Program

The purpose of the Watershed Conservation Program is to provide regional conservation, resource and land use information products to landowners, developers and public agencies so they can conduct business in a way that maintains or improves the watershed.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	91,500	82,091	92,200	102,600	10,400	11.3%
	Total	\$91,500	\$82,091	\$92,200	\$102,600	\$10,400	11.3%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Social Services

Executive Leadership Line of Business

The purpose of the Executive Leadership Line of Business is to provide business, policy and decision products to MSS so it can deliver results for customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to Metro Social Services so it can deliver results for customers.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	771,600	729,421	780,600	903,500	122,900	15.7%
Budget:	Special Purpose Fund	19,690	3,367	19,000	10,000	-9,000	-47.4%
	Total	\$791,290	\$732,788	\$799,600	\$913,500	\$113,900	14.2%
FTEs:	GSD General Fund	7.00	7.00	6.00	6.00	0.00	0.0%
	Total	7.00	7.00	6.00	6.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Family Support Services Line of Business

The purpose of the Family Support Services Line of Business is to provide assessment, homemaker, nutrition, life management and burial assistance services to eligible residents of Davidson County to address or respond to their identified needs.

Burial Assistance Program

The purpose of the Burial Assistance Program is to provide burial/cremation services to representatives of the decedent so they can experience a respectful and safe burial or cremation.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	318,000	399,004	314,500	352,700	38,200	12.1%
	Total	\$318,000	\$399,004	\$314,500	\$352,700	\$38,200	12.1%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Family Support Services Program

The purpose of the Family Support Services Program is to provide life management, information and brief counseling services to eligible Davidson County residents so they can develop or improve life skills, increase independence and/or improve family stability.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,348,700	1,352,417	1,874,100	2,129,700	255,600	13.6%
	Total	\$1,348,700	\$1,352,417	\$1,874,100	\$2,129,700	\$255,600	13.6%
FTEs:	GSD General Fund	15.00	15.00	26.00	26.00	0.00	0.0%
	Total	15.00	15.00	26.00	26.00	0.00	0.0%

Homeless Services Program

The purpose of the Homeless Services Program is to provide assessment and intervention products to homeless individuals and those at risk of becoming homeless so they can obtain or maintain permanent supportive housing.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	532,600	504,449	510,800	618,600	107,800	21.1%
Budget:	Special Purpose Fund	0	0	168,000	0	-168,000	-100.0%
	Total	\$532,600	\$504,449	\$678,800	\$618,600	-\$60,200	-8.9%
FTEs:	GSD General Fund	6.00	6.00	7.98	7.98	0.00	0.0%
	Total	6.00	6.00	7.98	7.98	0.00	0.0%

Homemaker Program

The purpose of the Homemaker Program is to provide light house keeping, personal care and essential errand services to eligible adults and families with children so they can have a safe, clean, protective and least restrictive home environment.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,088,900	729,012	229,300	0	-229,300	-100.0%
	Total	\$1,088,900	\$729,012	\$229,300	\$0	-\$229,300	-100.0%
FTEs:	GSD General Fund	15.00	15.00	0.00	0.00	0.00	0.0%
	Total	15.00	15.00	0.00	0.00	0.00	0.0%

Nutrition Program

The purpose of the Nutrition Program is to provide nutritionally sound meals, nutrition supplements, nutrition education and socialization products to low income seniors and disabled persons so they can continue independent living.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	646,500	693,867	695,600	709,600	14,000	2.0%
Budget:	Special Purpose Fund	1,742,681	1,735,108	1,725,900	695,600	-1,030,300	-59.7%
	Total	\$2,389,181	\$2,428,975	\$2,421,500	\$1,405,200	-\$1,016,300	-42.0%
FTEs:	Special Purpose Fund	14.76	14.76	14.76	14.76	0.00	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	14.76	14.76	14.76	14.76	0.00	0.0%

Planning and Coordination Line of Business

The purpose of the Planning and Coordination Line of Business is to establish partnerships, provide information and processes for the long-term planning, community awareness and implementation of evidenced-based social services to the community.

Homelessness Commission Program

The Metropolitan Homelessness Commission has an unwavering commitment to a single mission: to end homelessness in Nashville. Together with many community partners including people who have experienced homelessness, we lead efforts to create, implement, fund, and advocate for programs and policies that generate measurable results and lead to a clear, 30-day path out of homelessness that provides housing stability for individuals and families.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,489,500	1,515,113	1,669,700	1,941,700	272,000	16.3%
Budget:	Special Purpose Fund	834,260	637,938	729,400	172,500	-556,900	-76.4%
	Total	\$2,323,760	\$2,153,051	\$2,399,100	\$2,114,200	-\$284,900	-11.9%
FTEs:	Special Purpose Fund	0.00	0.00	3.00	0.00	-3.00	-100.0%
FTEs:	GSD General Fund	6.00	6.00	5.00	9.00	4.00	80.0%
	Total	6.00	6.00	8.00	9.00	1.00	12.5%

Planning and Coordination Program

The purpose of the Planning and Coordination Program is to analyze and report on social/human service needs; document demographic, social and socioeconomic trends; identify gaps in services; promote evidence-based practices; and inform the community about poverty in Davidson County.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	631,000	627,891	662,500	558,900	-103,600	-15.6%
	Total	\$631,000	\$627,891	\$662,500	\$558,900	-\$103,600	-15.6%
FTEs:	GSD General Fund	6.00	6.00	5.00	5.00	0.00	0.0%
	Total	6.00	6.00	5.00	5.00	0.00	0.0%

Health

Communicable Disease and Emergency Preparedness Line of Business

The purpose of the Communicable Disease and Emergency Preparedness Line of Business is to provide disease prevention and emergency preparation services.

Immunizations Program

The purpose of the Immunization Program is to provide comprehensive health screenings, care coordination, and intervention services to target populations of Davidson County in need of preventive health care so that they can experience the earliest possible detection of health indicators and protection against preventable disease.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	512,400	450,818	512,400	444,500	-67,900	-13.3%
	Total	\$512,400	\$450,818	\$512,400	\$444,500	-\$67,900	-13.3%
FTEs:	Special Purpose Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Public Health Emergency Preparedness Program

The purpose of the Public Health Emergency Preparedness Program is to provide planning, preparation, response, and recovery services to the residents of Davidson County in order to minimize the impact of natural and man-made public health emergencies.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	298,000	158,992	332,000	494,100	162,100	48.8%
Budget:	Special Purpose Fund	814,600	746,124	839,700	839,700	0	0.0%
	Total	\$1,112,600	\$905,116	\$1,171,700	\$1,333,800	\$162,100	13.8%
FTEs:	Special Purpose Fund	5.00	5.00	5.00	5.00	0.00	0.0%
FTEs:	GSD General Fund	7.00	7.00	4.50	4.50	0.00	0.0%
	Total	12.00	12.00	9.50	9.50	0.00	0.0%

Ryan White Program

The purpose of the Ryan White Program is to provide funding for HIV treatment and support services and support a community planning process in order to improve the health status of persons living with HIV disease and eliminate new HIV infections in the community.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	4,470,400	4,895,071	4,375,400	4,375,400	0	0.0%
	Total	\$4,470,400	\$4,895,071	\$4,375,400	\$4,375,400	\$0	0.0%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

STD and HIV Prevention and Intervention Program

The purpose of the STD and HIV Prevention and Intervention Program is to provide education, screening, assessment, treatment, and referral products to persons with Sexually Transmitted Diseases and/or HIV infection.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	575,000	473,554	662,000	721,600	59,600	9.0%
Budget:	Special Purpose Fund	1,387,900	1,227,642	1,303,300	1,303,300	0	0.0%
	Total	\$1,962,900	\$1,701,196	\$1,965,300	\$2,024,900	\$59,600	3.0%
FTEs:	Special Purpose Fund	26.00	26.00	25.00	25.00	0.00	0.0%
FTEs:	GSD General Fund	9.00	9.00	9.00	10.00	1.00	11.1%
	Total	35.00	35.00	34.00	35.00	1.00	2.9%

Tuberculosis Elimination Program

The purpose of the Tuberculosis Elimination Program is to provide education, screening, assessment, treatment, and referral products to anyone in Nashville with risk for tuberculosis infection (TB) or disease so that the community can be free from TB exposure.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	661,700	614,583	734,600	617,400	-117,200	-16.0%
Budget:	Special Purpose Fund	1,632,700	1,535,481	1,688,300	1,689,900	1,600	0.1%
	Total	\$2,294,400	\$2,150,064	\$2,422,900	\$2,307,300	-\$115,600	-4.8%
FTEs:	Special Purpose Fund	21.00	21.00	21.00	21.00	0.00	0.0%
FTEs:	GSD General Fund	6.00	6.00	6.83	6.83	0.00	0.0%
	Total	27.00	27.00	27.83	27.83	0.00	0.0%

Community Health Line of Business

The purpose of the Community Health Line of Business is to provide direct services and improve service delivery systems for preventive care, supplemental nutrition, and medical care for people in need so that they can be healthier.

Children's Special Services Program

The purpose of the Children's Special Services Program is to provide payment for eligible medical expenses and care coordination services so that chronically ill children can obtain needed health care services and have a medical home.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,500	2,262	1,200	1,200	0	0.0%
Budget:	Special Purpose Fund	727,500	679,917	727,500	727,500	0	0.0%
	Total	\$729,000	\$682,179	\$728,700	\$728,700	\$0	0.0%
FTEs:	Special Purpose Fund	9.50	9.50	9.50	9.50	0.00	0.0%
	Total	9.50	9.50	9.50	9.50	0.00	0.0%

Clinical Services Program

The purpose of the Clinical Services Program is to provide immunizations for children and adults, family planning services, head lice evaluations, and pregnancy testing and referral to those who need the services.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,825,700	1,860,296	1,977,800	2,006,900	29,100	1.5%
Budget:	Special Purpose Fund	941,400	854,617	854,600	854,600	0	0.0%
	Total	\$2,767,100	\$2,714,913	\$2,832,400	\$2,861,500	\$29,100	1.0%
FTEs:	Special Purpose Fund	4.59	4.59	4.59	4.59	0.00	0.0%
FTEs:	GSD General Fund	21.00	21.00	22.00	22.00	0.00	0.0%
	Total	25.59	25.59	26.59	26.59	0.00	0.0%

Health Care for the Homeless Program

The purpose of the Health Care for the Homeless Program is to provide medical, dental, mental health, substance abuse, and social services to adults, families, and children who are homeless so they can have access to appropriate health care services designed to meet their needs.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	355,200	384,800	355,200	355,200	0	0.0%
	Total	\$355,200	\$384,800	\$355,200	\$355,200	\$0	0.0%

Nutrition Services Program

The purpose of the Nutrition Services Program is to provide nutrition education, assessment, intervention, and referral along with supplemental food products/vouchers to eligible residents in Davidson County so they can provide nutritional meals for their families.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	71,100	44,989	97,000	98,200	1,200	1.2%
Budget:	Special Purpose Fund	5,258,800	4,873,825	5,038,800	4,951,700	-87,100	-1.7%
	Total	\$5,329,900	\$4,918,814	\$5,135,800	\$5,049,900	-\$85,900	-1.7%
FTEs:	Special Purpose Fund	85.20	85.20	82.09	82.09	0.00	0.0%
FTEs:	GSD General Fund	1.20	1.20	1.00	1.00	0.00	0.0%
	Total	86.40	86.40	83.09	83.09	0.00	0.0%

Office of the Civil Service Medical Examiner Program

The purpose of the Office of the Civil Service Medical Examiner is to provide physical examination reports and disability evaluation assessments in a timely manner so that accurate and comprehensive information is available to Metro Departments and agencies upon which to make informed and appropriate employment benefit decisions.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	614,400	495,038	615,600	711,400	95,800	15.6%
	Total	\$614,400	\$495,038	\$615,600	\$711,400	\$95,800	15.6%
FTEs:	GSD General Fund	8.20	8.20	7.00	7.00	0.00	0.0%
	Total	8.20	8.20	7.00	7.00	0.00	0.0%

Oral Health Services Program

The purpose of the Oral Health Services Program is to provide prevention, education, clinical services, and outreach to K-8 children in high need schools so they are free from untreated oral disease.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	577,800	535,906	563,800	731,800	168,000	29.8%
Budget:	Special Purpose Fund	696,000	631,730	903,400	903,400	0	0.0%
	Total	\$1,273,800	\$1,167,636	\$1,467,200	\$1,635,200	\$168,000	11.5%
FTEs:	Special Purpose Fund	10.00	10.00	13.00	13.00	0.00	0.0%
FTEs:	GSD General Fund	4.40	4.40	5.57	7.07	1.50	26.9%
	Total	14.40	14.40	18.57	20.07	1.50	8.1%

School Health Program

The purpose of the School Health Program is to provide skilled nursing services for students with special health care needs so that they will be able to attend school.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	0	885,600	885,600	100.0%
Budget:	Special Purpose Fund	4,316,600	4,036,675	4,417,800	4,417,800	0	0.0%
	Total	\$4,316,600	\$4,036,675	\$4,417,800	\$5,303,400	\$885,600	20.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	10.94	10.94	100.0%
FTEs:	Special Purpose Fund	53.24	53.24	53.24	53.24	0.00	0.0%
	Total	53.24	53.24	53.24	64.18	10.94	20.5%

Environmental Health Line of Business

The purpose of the Environmental Health Line of Business is to provide assessment and information to everyone in Nashville so they can experience healthy living conditions through clean air, safe food, and reduced exposure to environmental health and safety hazards.

Air Quality Program

The purpose of the Air Quality Program (includes Vehicle Inspection and Maintenance) is to provide assessment and information to everyone in Nashville so they can experience healthy living conditions through clean air and reduced exposure to environmental health and safety hazards.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	770,900	778,093	563,700	590,700	27,000	4.8%
Budget:	Special Purpose Fund	654,000	632,843	915,000	920,000	5,000	0.5%
	Total	\$1,424,900	\$1,410,936	\$1,478,700	\$1,510,700	\$32,000	2.2%
FTEs:	Special Purpose Fund	5.00	5.00	6.00	6.00	0.00	0.0%
FTEs:	GSD General Fund	5.00	5.00	7.00	7.00	0.00	0.0%
	Total	10.00	10.00	13.00	13.00	0.00	0.0%

Environmental Engineering Program

The purpose of the Engineering Program is to provide septic assessment, training, design, and information services to property owners in Nashville so that all septic systems in Nashville operate safely.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	435,800	361,101	453,500	211,100	-242,400	-53.5%
	Total	\$435,800	\$361,101	\$453,500	\$211,100	-\$242,400	-53.5%
FTEs:	GSD General Fund	5.00	5.00	5.00	3.00	-2.00	-40.0%
	Total	5.00	5.00	5.00	3.00	-2.00	-40.0%

Food Protection Services Program

The purpose of the Food Protection Services Program is to provide assessment and information to everyone in Nashville so they can enjoy safe food.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	942,300	953,968	0	0	0	0.0%
Budget:	Special Purpose Fund	83,600	67,816	102,700	102,200	-500	-0.5%
	Total	\$1,025,900	\$1,021,784	\$102,700	\$102,200	-\$500	-0.5%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
FTEs:	GSD General Fund	14.00	14.00	17.00	17.00	0.00	0.0%
	Total	15.00	15.00	18.00	18.00	0.00	0.0%

Office of Environmental Health

The purpose of the Office of Environmental Health is to provide administration services for the environmental programs.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	0	163,200	163,200	100.0%
	Total	\$0	\$0	\$0	\$163,200	\$163,200	100.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	2.00	2.00	100.0%
	Total	0.00	0.00	0.00	2.00	2.00	100.0%

Pest Management Services Program

The purpose of the Pest Management Services Program is to provide training, assessment, and information to people in Nashville so they can experience reduced risk of diseases from exposure to mosquitoes, rodents, and other pests.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	278,000	171,993	259,300	274,300	15,000	5.8%
	Total	\$278,000	\$171,993	\$259,300	\$274,300	\$15,000	5.8%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Public Facilities Program

The purpose of the Public Facilities Program is to provide inspections, training, assessment, and information services to establishments frequented by the public so they can reduce environmental health and safety hazards.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	516,400	524,746	1,664,700	1,738,000	73,300	4.4%
	Total	\$516,400	\$524,746	\$1,664,700	\$1,738,000	\$73,300	4.4%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Executive Leadership Line of Business

The purpose of the Executive Leadership Line of Business is to provide vision, leadership, and management support to the Health Department so it can efficiently and effectively deliver results for customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to the Metro Health Department so it can deliver results for customers.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	938,600	822,883	903,900	1,132,800	228,900	25.3%
	Total	\$938,600	\$822,883	\$903,900	\$1,132,800	\$228,900	25.3%
FTEs:	GSD General Fund	7.00	7.00	8.00	8.00	0.00	0.0%
	Total	7.00	7.00	8.00	8.00	0.00	0.0%

Finance and Administration Line of Business

The purpose of the Finance and Administration Line of Business is to provide financial management and support services to the department so it can be a good steward of public resources.

Animal Care and Control Program

The purpose of the Animal Care and Control Program is to provide field and shelter based animal control services and investigation and assessment, adoption, and information products to the public so that everyone can experience reduced risk of animal bites and rabies.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,251,700	1,976,349	2,319,800	2,596,500	276,700	11.9%
Budget:	Special Purpose Fund	324,500	6,289	333,800	149,200	-184,600	-55.3%
	Total	\$2,576,200	\$1,982,638	\$2,653,600	\$2,745,700	\$92,100	3.5%
FTEs:	GSD General Fund	34.50	34.50	35.50	35.50	0.00	0.0%
	Total	34.50	34.50	35.50	35.50	0.00	0.0%

Correctional Health Services Program

The purpose of the Correctional Health Services Program is to assure appropriate treatment and health care are provided to inmates in Nashville so that standards of care and contractual requirements can be met.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	233,500	234,929	239,700	245,300	5,600	2.3%
	Total	\$233,500	\$234,929	\$239,700	\$245,300	\$5,600	2.3%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Facilities Management Program

The purpose of the Facilities Management Program is to provide operational support products to this Metro department so it can constantly function in a clean and operational work environment.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,462,600	1,595,963	1,640,500	1,712,100	71,600	4.4%
	Total	\$1,462,600	\$1,595,963	\$1,640,500	\$1,712,100	\$71,600	4.4%
FTEs:	GSD General Fund	11.00	11.00	15.00	15.00	0.00	0.0%
	Total	11.00	11.00	15.00	15.00	0.00	0.0%

Finance Program

The purpose of the Finance Program is to provide financial management to the Metro Public Health Department so it can effectively manage its financial resources.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,276,400	1,109,086	1,285,600	1,307,600	22,000	1.7%
	Total	\$1,276,400	\$1,109,086	\$1,285,600	\$1,307,600	\$22,000	1.7%
FTEs:	GSD General Fund	14.01	14.01	11.00	11.00	0.00	0.0%
	Total	14.01	14.01	11.00	11.00	0.00	0.0%

Human Resources Program

The purpose of the Human Resources Program is to provide recruiting, training, evaluation, and records maintenance for applicants and employees so the department will retain competent staff to carry out needed functions.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	530,600	462,869	476,800	421,100	-55,700	-11.7%
	Total	\$530,600	\$462,869	\$476,800	\$421,100	-\$55,700	-11.7%
FTEs:	GSD General Fund	6.00	6.00	5.00	5.00	0.00	0.0%
	Total	6.00	6.00	5.00	5.00	0.00	0.0%

Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its business needs.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,527,600	1,514,199	1,817,600	1,905,700	88,100	4.8%
Budget:	Special Purpose Fund	725,200	696,956	725,200	725,200	0	0.0%
	Total	\$2,252,800	\$2,211,155	\$2,542,800	\$2,630,900	\$88,100	3.5%
FTEs:	Special Purpose Fund	7.00	7.00	7.00	7.00	0.00	0.0%
FTEs:	GSD General Fund	3.85	3.85	5.00	5.00	0.00	0.0%
	Total	10.85	10.85	12.00	12.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	49,000	0	49,000	49,000	0	0.0%
Budget:	Special Purpose Fund	0	-703	0	0	0	0.0%
	Total	\$49,000	-\$703	\$49,000	\$49,000	\$0	0.0%

Office of Forensic Medical Examiner Program

The purpose of the Office of Forensic Medical Examiner is to perform forensic procedures, investigations, examinations, and death determinations for Metro Government so that the correct cause of death can be determined.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	110,155	0	0	0	0.0%
	Total	\$0	\$110,155	\$0	\$0	\$0	0.0%

Records Management Program

The purpose of the Records Management Program is to maintain departmental records and provide vital records, permits, and reports to qualified representatives so they can obtain the records they need.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	740,900	726,350	964,000	911,100	-52,900	-5.5%
	Total	\$740,900	\$726,350	\$964,000	\$911,100	-\$52,900	-5.5%
FTEs:	GSD General Fund	9.00	9.00	11.00	11.00	0.00	0.0%
	Total	9.00	9.00	11.00	11.00	0.00	0.0%

Population Health Line of Business

The purpose of the Population Health Line of Business is to provide information, advocacy, clinical services, and service coordination products to people in Nashville so that everyone can enjoy healthier conditions, make healthier choices, and reduce their risk of communicable diseases, chronic diseases, and injury.

Behavioral Health Services Program

The purpose of the Behavioral Health Services Program is to provide screening, education, service linkage, and assurance of quality mental health and substance abuse treatment to qualifying participants so that they may experience a healthy life.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	387,500	388,015	484,900	487,200	2,300	0.5%
	Total	\$387,500	\$388,015	\$484,900	\$487,200	\$2,300	0.5%
FTEs:	GSD General Fund	5.00	5.00	6.00	6.00	0.00	0.0%
	Total	5.00	5.00	6.00	6.00	0.00	0.0%

Epidemiology and Data Program

The purpose of the Epidemiology and Data Program is to provide health information, data, and consultation to the Director and community so they can create sound public health policy and assure best practices.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	601,300	559,288	628,200	659,600	31,400	5.0%
	Total	\$601,300	\$559,288	\$628,200	\$659,600	\$31,400	5.0%
FTEs:	GSD General Fund	5.95	5.95	6.00	6.00	0.00	0.0%
	Total	5.95	5.95	6.00	6.00	0.00	0.0%

Fetal Infant Mortality Initiatives Program

The purpose of the Fetal Infant Mortality Initiatives (FIMI) Program is to provide information and education on infant health (to prevent infant deaths) to Davidson County providers and citizens so that they will be better informed and active in reducing risk factors that put infants at risk for early death.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	406,600	354,797	441,700	224,000	-217,700	-49.3%
Budget:	Special Purpose Fund	343,600	306,632	318,600	318,600	0	0.0%
	Total	\$750,200	\$661,429	\$760,300	\$542,600	-\$217,700	-28.6%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Health Care Access Program

The purpose of the Health Care Access Program is to provide screening, referral, and linkage services to uninsured residents of Nashville so that they can obtain primary health care from a regular source.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	495,300	332,586	639,800	670,400	30,600	4.8%
Budget:	Special Purpose Fund	202,900	193,478	300,600	300,600	0	0.0%
	Total	\$698,200	\$526,064	\$940,400	\$971,000	\$30,600	3.3%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
FTEs:	GSD General Fund	5.00	5.00	6.48	6.48	0.00	0.0%
	Total	6.00	6.00	7.48	7.48	0.00	0.0%

Healthy Eating and Active Living Program

The purpose of the Healthy Eating and Active Living Program is to provide health education sessions, information, health risk assessments and policy related advice to the Nashville community so it can be empowered to make healthy lifestyle choices by increasing healthy eating and active living.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	182,300	171,198	229,500	254,900	25,400	11.1%
Budget:	Special Purpose Fund	192,100	181,682	192,100	192,100	0	0.0%
	Total	\$374,400	\$352,880	\$421,600	\$447,000	\$25,400	6.0%
FTEs:	Special Purpose Fund	5.50	5.50	5.50	5.50	0.00	0.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	7.50	7.50	7.50	7.50	0.00	0.0%

Home Visiting Program

The purpose of the home Visiting Program (includes Help Us Grow, Bright Beginnings, and Healthy Start) is to provide public health home visits to at risk families so that they may receive the health and/or social services that they need.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	390,700	437,443	461,300	505,800	44,500	9.6%
Budget:	Special Purpose Fund	952,000	867,582	807,200	807,200	0	0.0%
	Total	\$1,342,700	\$1,305,025	\$1,268,500	\$1,313,000	\$44,500	3.5%
FTEs:	Special Purpose Fund	10.50	10.50	9.02	9.02	0.00	0.0%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	15.50	15.50	14.02	14.02	0.00	0.0%

TENNderCare Program

The purpose of the TENNderCare Program is to provide outreach and information to children, parents and caregivers so that children can benefit from the early detection of health problems.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	840,600	661,898	671,400	606,400	-65,000	-9.7%
	Total	\$840,600	\$661,898	\$671,400	\$606,400	-\$65,000	-9.7%
FTEs:	Special Purpose Fund	23.83	23.83	19.85	19.85	0.00	0.0%
	Total	23.83	23.83	19.85	19.85	0.00	0.0%

Tobacco Control Program

The purpose of the Tobacco Control Program is to provide health education sessions, information, policy related research, and tobacco compliance assessments to the Nashville community so it can be empowered to make healthy lifestyle choices by eliminating and avoiding the use of tobacco products.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	417,800	241,692	417,800	231,500	-186,300	-44.6%
	Total	\$417,800	\$241,692	\$417,800	\$231,500	-\$186,300	-44.6%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Human Relations Commission

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	18,800	0	-18,800	-100.0%
	Total	\$0	\$0	\$18,800	\$0	-\$18,800	-100.0%

Advocacy, Compliance, and Education Line of Business

The purpose of the Advocacy, Compliance, and Education Line of Business is to support the Commissions strategic goals encompassed by the Advocacy, Compliance, and Education program.

Advocacy, Compliance, and Education Program

The goal of the Advocacy, Compliance, and Education Program is to 1) engage in data-gathering to produce and support evidence-based policy recommendations related to human and civil rights, including in the areas of employment, housing, financial services, commercial transactions, public accommodations, and the provision of city activities and services; 2) to receive and investigate inquiries, allegations, and complaints of perceived discrimination and discriminatory misconduct in the general services area and by metropolitan government employees; and 3) to promote and foster improved human relations through educational programming.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	437,200	437,175	465,300	505,200	39,900	8.6%
	Total	\$437,200	\$437,175	\$465,300	\$505,200	\$39,900	8.6%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Public Library

Administrative Line of Business

The Administrative Line of Business provides executive direction and administrative support services for the Nashville Public Library

Administrative Support Program

The purpose of the Administrative Support program is to provide finance, procurement and human resources support services for the library.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,847,700	2,072,702	1,896,600	1,963,300	66,700	3.5%
Budget:	Special Purpose Fund	27,300	28,059	42,500	0	-42,500	-100.0%
	Total	\$1,875,000	\$2,100,761	\$1,939,100	\$1,963,300	\$24,200	1.2%
FTEs:	Special Purpose Fund	0.49	0.49	0.75	0.75	0.00	0.0%
FTEs:	GSD General Fund	14.00	14.00	16.00	16.75	0.75	4.7%
	Total	14.49	14.49	16.75	17.50	0.75	4.5%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Operations and Maintenance Program

The purpose of the Operations and Maintenance program is to provide maintenance, custodial and landscaping services for the library system.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	3,565,700	4,144,567	3,684,300	3,743,800	59,500	1.6%
	Total	\$3,565,700	\$4,144,567	\$3,684,300	\$3,743,800	\$59,500	1.6%
FTEs:	GSD General Fund	42.00	42.00	42.00	42.00	0.00	0.0%
	Total	42.00	42.00	42.00	42.00	0.00	0.0%

Production Services

The library department that oversees the audiovisual conservation initiative as well as providing AV at live events at the Main Library and overseeing maintenance of AV system wide.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	140,800	144,800	4,000	2.8%
	Total	\$0	\$0	\$140,800	\$144,800	\$4,000	2.8%
FTEs:	GSD General Fund	0.00	0.00	2.00	2.00	0.00	0.0%
	Total	0.00	0.00	2.00	2.00	0.00	0.0%

Public Relations Program

The purpose of the Public Relations program is to provide marketing internal/external communications, Media Relations and Public Relations services.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	311,100	357,100	336,500	386,300	49,800	14.8%
	Total	\$311,100	\$357,100	\$336,500	\$386,300	\$49,800	14.8%
FTEs:	GSD General Fund	3.75	3.75	4.75	4.75	0.00	0.0%
	Total	3.75	3.75	4.75	4.75	0.00	0.0%

Research and Special Projects Program

The purpose of the Research and Special Projects program is to provide special projects support services include the T.O.T.A.L. Program, and other special projects, linking NPL to other organizations and partnerships in the city and county.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	306,100	396,099	327,000	152,400	-174,600	-53.4%
Budget:	Special Purpose Fund	484,100	235,572	456,500	367,000	-89,500	-19.6%
	Total	\$790,200	\$631,671	\$783,500	\$519,400	-\$264,100	-33.7%
FTEs:	Special Purpose Fund	1.76	1.76	2.14	2.14	0.00	0.0%
FTEs:	GSD General Fund	4.80	4.80	4.80	4.80	0.00	0.0%
	Total	6.56	6.56	6.94	6.94	0.00	0.0%

Branch Library Line of Business

The purpose of the Branch Library Line of Business is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities in Davidson County.

Bellevue Library Program

The purpose of the Bellevue Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	796,600	751,998	829,200	852,300	23,100	2.8%
Budget:	Special Purpose Fund	500	1,928	500	500	0	0.0%
	Total	\$797,100	\$753,926	\$829,700	\$852,800	\$23,100	2.8%
FTEs:	GSD General Fund	15.98	15.98	17.97	17.97	0.00	0.0%
	Total	15.98	15.98	17.97	17.97	0.00	0.0%

Bordeaux Library Program

The purpose of the Bordeaux Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	611,500	570,289	685,100	703,100	18,000	2.6%
Budget:	Special Purpose Fund	2,100	450	2,100	2,100	0	0.0%
	Total	\$613,600	\$570,739	\$687,200	\$705,200	\$18,000	2.6%
FTEs:	GSD General Fund	13.47	13.47	12.49	12.49	0.00	0.0%
	Total	13.47	13.47	12.49	12.49	0.00	0.0%

Donelson Library Program

The purpose of the Donelson Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	293,800	320,406	348,600	357,900	9,300	2.7%
Budget:	Special Purpose Fund	500	600	500	500	0	0.0%
	Total	\$294,300	\$321,006	\$349,100	\$358,400	\$9,300	2.7%
FTEs:	GSD General Fund	4.99	4.99	6.49	6.49	0.00	0.0%
	Total	4.99	4.99	6.49	6.49	0.00	0.0%

East Library Program

The purpose of the East Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	194,100	228,812	202,400	207,700	5,300	2.6%
Budget:	Special Purpose Fund	500	2,116	500	500	0	0.0%
	Total	\$194,600	\$230,928	\$202,900	\$208,200	\$5,300	2.6%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Edgehill Library Program

The purpose of the Edgehill Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	164,200	221,096	191,300	196,500	5,200	2.7%
Budget:	Special Purpose Fund	500	1,047	500	500	0	0.0%
	Total	\$164,700	\$222,143	\$191,800	\$197,000	\$5,200	2.7%
FTEs:	GSD General Fund	3.00	3.00	4.00	4.00	0.00	0.0%
	Total	3.00	3.00	4.00	4.00	0.00	0.0%

Edmondson Pike Library Program

The purpose of the Edmondson Pike Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	809,100	715,485	742,200	760,900	18,700	2.5%
Budget:	Special Purpose Fund	2,500	525	2,500	2,500	0	0.0%
	Total	\$811,600	\$716,010	\$744,700	\$763,400	\$18,700	2.5%
FTEs:	GSD General Fund	18.47	18.47	17.45	17.45	0.00	0.0%
	Total	18.47	18.47	17.45	17.45	0.00	0.0%

Goodlettsville Library Program

The purpose of the Goodlettsville Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	406,600	451,888	515,000	528,600	13,600	2.6%
Budget:	Special Purpose Fund	500	599	500	500	0	0.0%
	Total	\$407,100	\$452,487	\$515,500	\$529,100	\$13,600	2.6%
FTEs:	GSD General Fund	8.97	8.97	10.48	10.48	0.00	0.0%
	Total	8.97	8.97	10.48	10.48	0.00	0.0%

Green Hills Library Program

The purpose of the Green Hills Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,088,300	1,079,492	1,223,000	1,255,500	32,500	2.7%
Budget:	Special Purpose Fund	2,500	2,548	2,500	2,500	0	0.0%
	Total	\$1,090,800	\$1,082,040	\$1,225,500	\$1,258,000	\$32,500	2.7%
FTEs:	GSD General Fund	21.97	21.97	21.46	21.46	0.00	0.0%
	Total	21.97	21.97	21.46	21.46	0.00	0.0%

Hadley Park Library Program

The purpose of the Hadley Park Library program is to provide materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	132,200	141,726	137,900	141,500	3,600	2.6%
Budget:	Special Purpose Fund	500	475	500	500	0	0.0%
	Total	\$132,700	\$142,201	\$138,400	\$142,000	\$3,600	2.6%
FTEs:	GSD General Fund	3.49	3.49	3.49	3.49	0.00	0.0%
	Total	3.49	3.49	3.49	3.49	0.00	0.0%

Hermitage Library Program

The purpose of the Hermitage Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	734,700	772,431	826,200	846,900	20,700	2.5%
Budget:	Special Purpose Fund	4,600	3,602	4,600	4,600	0	0.0%
	Total	\$739,300	\$776,033	\$830,800	\$851,500	\$20,700	2.5%
FTEs:	GSD General Fund	14.50	14.50	15.49	15.49	0.00	0.0%
	Total	14.50	14.50	15.49	15.49	0.00	0.0%

Inglewood Library Program

The purpose of the Inglewood Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	212,900	251,958	313,300	321,600	8,300	2.6%
Budget:	Special Purpose Fund	500	649	500	500	0	0.0%
	Total	\$213,400	\$252,607	\$313,800	\$322,100	\$8,300	2.6%
FTEs:	GSD General Fund	3.49	3.49	6.49	6.49	0.00	0.0%
	Total	3.49	3.49	6.49	6.49	0.00	0.0%

Looby Library Program

The purpose of the Looby Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	232,200	199,268	240,500	245,800	5,300	2.2%
Budget:	Special Purpose Fund	500	0	500	500	0	0.0%
	Total	\$232,700	\$199,268	\$241,000	\$246,300	\$5,300	2.2%
FTEs:	GSD General Fund	4.00	4.00	3.00	3.00	0.00	0.0%
	Total	4.00	4.00	3.00	3.00	0.00	0.0%

Madison Library Program

The purpose of the Madison Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	738,100	834,016	817,100	837,800	20,700	2.5%
Budget:	Special Purpose Fund	1,500	2,295	1,500	1,500	0	0.0%
	Total	\$739,600	\$836,311	\$818,600	\$839,300	\$20,700	2.5%
FTEs:	GSD General Fund	15.98	15.98	15.47	15.47	0.00	0.0%
	Total	15.98	15.98	15.47	15.47	0.00	0.0%

North Library Program

The purpose of the North Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	113,000	116,507	132,700	136,200	3,500	2.6%
Budget:	Special Purpose Fund	500	935	500	500	0	0.0%
	Total	\$113,500	\$117,442	\$133,200	\$136,700	\$3,500	2.6%
FTEs:	GSD General Fund	2.49	2.49	3.00	3.00	0.00	0.0%
	Total	2.49	2.49	3.00	3.00	0.00	0.0%

Old Hickory Library Program

The purpose of the Old Hickory Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	197,600	196,425	206,100	211,500	5,400	2.6%
Budget:	Special Purpose Fund	500	1,080	500	500	0	0.0%
	Total	\$198,100	\$197,505	\$206,600	\$212,000	\$5,400	2.6%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Pruitt Library Program

The purpose of the Pruitt Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	168,900	199,217	185,600	190,000	4,400	2.4%
Budget:	Special Purpose Fund	500	1,412	500	500	0	0.0%
	Total	\$169,400	\$200,629	\$186,100	\$190,500	\$4,400	2.4%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Richland Park Library Program

The purpose of the Richland Park Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	243,300	302,369	345,600	354,900	9,300	2.7%
Budget:	Special Purpose Fund	500	552	500	500	0	0.0%
	Total	\$243,800	\$302,921	\$346,100	\$355,400	\$9,300	2.7%
FTEs:	GSD General Fund	4.99	4.99	7.99	7.99	0.00	0.0%
	Total	4.99	4.99	7.99	7.99	0.00	0.0%

Southeast Library Program

The purpose of the Southeast Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	818,000	744,785	886,400	910,300	23,900	2.7%
Budget:	Special Purpose Fund	2,500	2,931	500	500	0	0.0%
	Total	\$820,500	\$747,716	\$886,900	\$910,800	\$23,900	2.7%
FTEs:	GSD General Fund	17.98	17.98	16.98	16.98	0.00	0.0%
	Total	17.98	17.98	16.98	16.98	0.00	0.0%

Thompson Lane Library Program

The purpose of the Thompson Lane Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	220,800	296,757	292,400	300,300	7,900	2.7%
Budget:	Special Purpose Fund	500	825	500	500	0	0.0%
	Total	\$221,300	\$297,582	\$292,900	\$300,800	\$7,900	2.7%
FTEs:	GSD General Fund	5.00	5.00	6.49	6.49	0.00	0.0%
	Total	5.00	5.00	6.49	6.49	0.00	0.0%

Watkins Park Library Program

The purpose of the Watkins Park Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	62,300	59,820	70,200	72,200	2,000	2.8%
Budget:	Special Purpose Fund	500	0	500	500	0	0.0%
	Total	\$62,800	\$59,820	\$70,700	\$72,700	\$2,000	2.8%
FTEs:	GSD General Fund	1.00	1.00	2.00	2.00	0.00	0.0%
	Total	1.00	1.00	2.00	2.00	0.00	0.0%

Community Outreach Line of Business

The purpose of the Outreach Line of Business is to provide outreach services and programs to adults, teens and children in Davidson County.

Digital Inclusion

Community-wide educational initiative that promotes computer relevancy and literacy as well as providing and encouraging Internet use.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	0	102,200	102,200	100.0%
	Total	\$0	\$0	\$0	\$102,200	\$102,200	100.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	1.00	1.00	100.0%
	Total	0.00	0.00	0.00	1.00	1.00	100.0%

Nashville After-Zones Alliance Program

The purpose of the Nashville AfterZone Alliance Program is to support a coordinated network of high-quality afterschool programs for high-need middle-school students, which increases access for students and efficiencies for Metro and for the afterschool providers.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,612,700	2,423,623	2,869,500	3,102,700	233,200	8.1%
	Total	\$2,612,700	\$2,423,623	\$2,869,500	\$3,102,700	\$233,200	8.1%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Performing Arts Program

Produces sophisticated, award-winning, literature-based, puppetry storytelling for children.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	0	247,200	247,200	100.0%
	Total	\$0	\$0	\$0	\$247,200	\$247,200	100.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	1.00	1.00	100.0%
	Total	0.00	0.00	0.00	1.00	1.00	100.0%

Emerging Technologies Line of Business

The purpose of the Emerging Technologies Line of Business is to provide Provides technology support services and leading edge technology planning for library services.

Interlibrary Loan Program

The purpose of the Interlibrary Loan program is to provide material loaning services for special or unique library materials.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	58,200	62,527	60,900	62,600	1,700	2.8%
	Total	\$58,200	\$62,527	\$60,900	\$62,600	\$1,700	2.8%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Limitless Libraries Program

The purpose of the Limitless Libraries program is to provide school based circulation and student programming services through Limitless Libraries and the main library to MNPS teachers and students.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,873,600	1,602,697	1,896,700	1,908,600	11,900	0.6%
	Total	\$1,873,600	\$1,602,697	\$1,896,700	\$1,908,600	\$11,900	0.6%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Shared Systems Program

The purpose of the Shared Systems Program is to manage the systems and technology necessary to allow students and teachers, across the city, access to shared library materials, records and services, through system integration.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	379,300	244,845	395,900	406,800	10,900	2.8%
	Total	\$379,300	\$244,845	\$395,900	\$406,800	\$10,900	2.8%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Technical Service Program

The purpose of the Technical Services program is to provide materials selection, acquisition, cataloging and collection development planning for library services.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,840,700	2,816,469	3,332,100	3,372,600	40,500	1.2%
Budget:	Special Purpose Fund	805,100	481,183	805,100	805,100	0	0.0%
	Total	\$3,645,800	\$3,297,652	\$4,137,200	\$4,177,700	\$40,500	1.0%
FTEs:	GSD General Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Virtual Information Services

not established

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	10,400	10,354	12,400	0	-12,400	-100.0%
	Total	\$10,400	\$10,354	\$12,400	\$0	-\$12,400	-100.0%

Web and ILS Program

The purpose of the Web, Computer Literacy and ILS program is to provide technology services to support the library's public website, computer literacy and the library's integrated library automation system.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	765,700	845,389	800,800	822,400	21,600	2.7%
	Total	\$765,700	\$845,389	\$800,800	\$822,400	\$21,600	2.7%
FTEs:	GSD General Fund	9.00	9.00	8.00	8.00	0.00	0.0%
	Total	9.00	9.00	8.00	8.00	0.00	0.0%

Main Library Line of Business

The purpose of the Main Library Line of Business is to provide public services at the Main Library.

Bringing Books to Life

A preschool literacy outreach program, centered on the Library's literature-based puppet shows, that promotes a whole-child approach to learning with components for children, their teachers, and families.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	136,200	140,100	3,900	2.9%
	Total	\$0	\$0	\$136,200	\$140,100	\$3,900	2.9%
FTEs:	GSD General Fund	0.00	0.00	2.00	2.00	0.00	0.0%
	Total	0.00	0.00	2.00	2.00	0.00	0.0%

Children's Services Program

The purpose of the Children's Services program is to provide children's circulation and children's programming services for the public at the Main Library.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	476,400	400,111	497,600	511,700	14,100	2.8%
Budget:	Special Purpose Fund	9,500	0	9,500	9,500	0	0.0%
	Total	\$485,900	\$400,111	\$507,100	\$521,200	\$14,100	2.8%
FTEs:	GSD General Fund	6.00	6.00	7.98	7.98	0.00	0.0%
	Total	6.00	6.00	7.98	7.98	0.00	0.0%

Circulation Program

The purpose of the Circulations program is to provide popular materials, patron account, fiction and non-fiction support services for the public at the Main Library.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,134,300	462,454	1,039,600	1,068,300	28,700	2.8%
Budget:	Special Purpose Fund	51,900	51,900	51,900	0	-51,900	-100.0%
	Total	\$1,186,200	\$514,354	\$1,091,500	\$1,068,300	-\$23,200	-2.1%
FTEs:	GSD General Fund	16.45	16.45	9.98	9.98	0.00	0.0%
	Total	16.45	16.45	9.98	9.98	0.00	0.0%

Conference Center Program

The purpose of the Conference Center program is to provide conference and meeting room support services for the public at the Main Library.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	338,400	310,668	212,700	218,600	5,900	2.8%
	Total	\$338,400	\$310,668	\$212,700	\$218,600	\$5,900	2.8%
FTEs:	GSD General Fund	6.00	6.00	3.00	3.00	0.00	0.0%
	Total	6.00	6.00	3.00	3.00	0.00	0.0%

Equal Access Program

The purpose of the Equal Access program is to provide library support services for the public with visual and hearing disabilities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	308,700	286,819	322,700	331,700	9,000	2.8%
Budget:	Special Purpose Fund	88,000	88,000	88,000	0	-88,000	-100.0%
	Total	\$396,700	\$374,819	\$410,700	\$331,700	-\$79,000	-19.2%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
FTEs:	GSD General Fund	5.49	5.49	4.49	4.49	0.00	0.0%
	Total	6.49	6.49	5.49	5.49	0.00	0.0%

Public Technology Services Program

The purpose of the Public Technology Service Program is to provide public computer access, technology and digital literacy training and online job search help for the public at the Main Library.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	163,500	241,396	230,100	133,900	-96,200	-41.8%
	Total	\$163,500	\$241,396	\$230,100	\$133,900	-\$96,200	-41.8%
FTEs:	GSD General Fund	4.00	4.00	4.00	3.00	-1.00	-25.0%
	Total	4.00	4.00	4.00	3.00	-1.00	-25.0%

Reference Services Program

The purpose of the Reference Services program is to provide reference, reader's advisory and public computer support services for the public at the Main Library.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,173,500	1,080,619	1,227,100	1,262,000	34,900	2.8%
	Total	\$1,173,500	\$1,080,619	\$1,227,100	\$1,262,000	\$34,900	2.8%
FTEs:	GSD General Fund	19.45	19.45	18.92	18.92	0.00	0.0%
	Total	19.45	19.45	18.92	18.92	0.00	0.0%

Special Collections Program

The purpose of the Special Collections program is to provide special collections support services for the public at the Main Library.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	659,000	511,584	802,500	825,300	22,800	2.8%
Budget:	Special Purpose Fund	100,000	59,910	0	0	0	0.0%
	Total	\$759,000	\$571,494	\$802,500	\$825,300	\$22,800	2.8%
FTEs:	Special Purpose Fund	3.00	3.00	0.00	0.00	0.00	0.0%
FTEs:	GSD General Fund	7.00	7.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

Studio NPL

NPL's initiative to provide youth with free access to 21st century digital and creative technology and STEAM programming supported by skilled and caring mentors.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	205,300	211,200	5,900	2.9%
	Total	\$0	\$0	\$205,300	\$211,200	\$5,900	2.9%
FTEs:	GSD General Fund	0.00	0.00	3.00	3.00	0.00	0.0%
	Total	0.00	0.00	3.00	3.00	0.00	0.0%

Teen Services Program

The purpose of the Teen Services program is to provide a welcoming space for teens to receive developmentally appropriate support to create, collaborate, learn, access library materials, and attend workshops and programs at the Main Library.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	208,500	401,080	217,400	223,200	5,800	2.7%
	Total	\$208,500	\$401,080	\$217,400	\$223,200	\$5,800	2.7%
FTEs:	GSD General Fund	7.00	7.00	5.00	5.00	0.00	0.0%
	Total	7.00	7.00	5.00	5.00	0.00	0.0%

Metro Archives Line of Business

The purpose of the Metro Archives Line of Business is to provide archival preservation, storage and public display services for the permanent Metro Government records.

Metro Archives Program

The purpose of the Metro Archives program is to provide archival preservation, storage and public display services for the permanent Metro Government records.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	233,500	317,143	260,100	267,500	7,400	2.8%
	Total	\$233,500	\$317,143	\$260,100	\$267,500	\$7,400	2.8%
FTEs:	GSD General Fund	6.00	6.00	5.00	5.00	0.00	0.0%
	Total	6.00	6.00	5.00	5.00	0.00	0.0%

Parks

Community Outreach and Resource Development Line of Business

The purpose of the Community Outreach and Resource Development Line of Business is to provide information, education, volunteering, and partnership opportunity products to organizations, residents, and visitors so they can benefit from and/or contribute to an enhanced Parks and Recreational system.

Community Information and Outreach Program

The purpose of the Community Information and Outreach Program is to provide information and education products to residents and visitors of Nashville so they can be informed of the opportunity to participate in recreational, cultural and educational activities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	118,500	108,831	121,800	125,400	3,600	3.0%
	Total	\$118,500	\$108,831	\$121,800	\$125,400	\$3,600	3.0%
FTEs:	GSD General Fund	1.90	1.90	1.90	1.90	0.00	0.0%
	Total	1.90	1.90	1.90	1.90	0.00	0.0%

Community Recreation Line of Business

The purpose of the Community Recreation Line of Business is to provide age and needs appropriate skill development, sports, exercise, and entertainment products to residents and visitors of Nashville so they can use their leisure time to pursue the recreational activities of their choice.

Organized Sports and Athletics Program

The purpose of the Organized Sports and Athletics Program is to provide Recreational and Competitive Sports products to residents and visitors of Nashville of various ages and ability levels so they can have the opportunity to participate in individual or team sports.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	52,700	24,478	34,500	34,500	0	0.0%
	Total	\$52,700	\$24,478	\$34,500	\$34,500	\$0	0.0%
FTEs:	GSD General Fund	10.84	10.84	10.84	10.84	0.00	0.0%
	Total	10.84	10.84	10.84	10.84	0.00	0.0%

Recreation Center Program

The purpose of the Community Based Recreation Program is to provide diverse recreation activity products to residents of Nashville so they can experience recreation based on individual, family, cultural, economic and neighborhood needs.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	6,448,300	6,352,001	7,108,800	7,553,400	444,600	6.3%
Budget:	Special Purpose Fund	364,549	226,782	279,400	119,000	-160,400	-57.4%
	Total	\$6,812,849	\$6,578,783	\$7,388,200	\$7,672,400	\$284,200	3.8%
FTEs:	Special Purpose Fund	4.92	4.92	4.92	4.92	0.00	0.0%
FTEs:	GSD General Fund	134.26	134.26	152.04	180.03	27.99	18.4%
	Total	139.18	139.18	156.96	184.95	27.99	17.8%

Special Events Program

The purpose of the Special Events Program is to provide Educational and Entertainment products to residents and visitors of Nashville so they can participate in a variety of entertainment options.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	466,100	717,147	473,600	477,500	3,900	0.8%
Budget:	Special Purpose Fund	0	-22	0	0	0	0.0%
	Total	\$466,100	\$717,125	\$473,600	\$477,500	\$3,900	0.8%
FTEs:	GSD General Fund	2.70	2.70	2.70	2.70	0.00	0.0%
	Total	2.70	2.70	2.70	2.70	0.00	0.0%

Facilities Management and Development Line of Business

The purpose of the Facilities Management and Development Line of Business is to provide greenways, parkland, and recreational facility products to residents and visitors of Nashville so they can experience safe, clean, and enhanced facilities to recreate in the activity of their choosing.

Greenways Program

The purpose of the Greenways Program is to plan and provide a variety of passive recreation and alternative transportation products to residents of Nashville so they can experience convenient, multi-use trails and open spaces within 2 miles of their neighborhood.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	215,300	215,861	153,200	162,700	9,500	6.2%
Budget:	Special Purpose Fund	5,400	0	6,600	0	-6,600	-100.0%
	Total	\$220,700	\$215,861	\$159,800	\$162,700	\$2,900	1.8%
FTEs:	GSD General Fund	2.80	2.80	2.80	2.80	0.00	0.0%
	Total	2.80	2.80	2.80	2.80	0.00	0.0%

Parks and Facilities Maintenance Program

The purpose of the Parks and Facilities Maintenance Program is to provide maintenance and repair products to facility operators so they can provide safe, clean and well-maintained facilities and parks for patrons.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	13,074,900	12,442,205	14,160,100	14,442,500	282,400	2.0%
Budget:	Special Purpose Fund	8,371	11,314	36,600	0	-36,600	-100.0%
	Total	\$13,083,271	\$12,453,519	\$14,196,700	\$14,442,500	\$245,800	1.7%
FTEs:	GSD General Fund	125.25	125.25	144.25	145.25	1.00	0.7%
	Total	125.25	125.25	144.25	145.25	1.00	0.7%

Parks Usage Permits Program

The purpose of the Parks Usage Permits Program is to provide controlled fields, facilities (indoor/outdoor), and open space permits to residents and visitors of Nashville so they can reserve space for their desired purpose.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	129,300	128,578	141,200	260,600	119,400	84.6%
Budget:	Special Purpose Fund	600	4,271	4,700	0	-4,700	-100.0%
	Total	\$129,900	\$132,849	\$145,900	\$260,600	\$114,700	78.6%
FTEs:	Special Purpose Fund	0.22	0.22	0.16	0.16	0.00	0.0%
FTEs:	GSD General Fund	1.20	1.20	1.20	1.20	0.00	0.0%
	Total	1.42	1.42	1.36	1.36	0.00	0.0%

Planning and Development Program

The purpose of the Planning and Development Program is to provide recreational facilities and land products to residents and visitors of Nashville so they can recreate in a greater number and variety of new or enhanced facilities as recommended by the Parks Master Plan.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	195,900	170,613	275,400	283,700	8,300	3.0%
Budget:	Special Purpose Fund	1,952,516	1,375,432	480,500	231,800	-248,700	-51.8%
	Total	\$2,148,416	\$1,546,045	\$755,900	\$515,500	-\$240,400	-31.8%
FTEs:	Special Purpose Fund	4.00	4.00	4.00	4.00	0.00	0.0%
FTEs:	GSD General Fund	12.21	12.21	12.21	12.21	0.00	0.0%
	Total	16.21	16.21	16.21	16.21	0.00	0.0%

Metro Park Police Line of Business

The purpose of the Metro Park Police Line of Business is to provide safety and security products to park visitors so they can recreate in a safe environment.

Metro Park Police Program

The purpose of the Metro Park Police Program is to provide safety and security products to park visitors so they can recreate in a safe environment.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,652,700	1,560,518	1,727,100	1,943,000	215,900	12.5%
Budget:	Special Purpose Fund	200,000	0	200,000	200,000	0	0.0%
	Total	\$1,852,700	\$1,560,518	\$1,927,100	\$2,143,000	\$215,900	11.2%
FTEs:	GSD General Fund	23.39	23.39	23.39	25.39	2.00	8.6%
	Total	23.39	23.39	23.39	25.39	2.00	8.6%

Natural and Cultural Resources Line of Business

The purpose of the Natural and Cultural Resources Line of Business is to provide environmental and cultural, education and recreation products to residents and visitors of Nashville so they can visit and participate in activities related to natural resource management, history, and cultural arts.

Arts and History Program

The purpose of the Arts and History Program is to provide museum, history and art products to residents and visitors of Nashville so they can visit cultural and historic sites and experience and/or participate in cultural arts programming.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,102,400	1,197,017	1,196,800	1,294,900	98,100	8.2%
Budget:	Special Purpose Fund	61,100	20,238	78,400	0	-78,400	-100.0%
	Total	\$1,163,500	\$1,217,255	\$1,275,200	\$1,294,900	\$19,700	1.5%
FTEs:	GSD General Fund	11.43	11.43	12.43	12.43	0.00	0.0%
	Total	11.43	11.43	12.43	12.43	0.00	0.0%

Natural Resources Program

The purpose of the Natural Resources Program is to provide resource management & protection, environmental education and outdoor recreation products to residents and visitors of Nashville so they can participate in natural resource programs and experience protected natural areas.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,151,200	1,220,045	1,252,200	1,276,100	23,900	1.9%
Budget:	Special Purpose Fund	134,800	105,999	69,000	69,100	100	0.1%
	Total	\$1,286,000	\$1,326,044	\$1,321,200	\$1,345,200	\$24,000	1.8%
FTEs:	Special Purpose Fund	3.55	3.55	3.55	3.55	0.00	0.0%
FTEs:	GSD General Fund	15.18	15.18	16.20	16.20	0.00	0.0%
	Total	18.73	18.73	19.75	19.75	0.00	0.0%

Revenue Producing Recreation Enhancement Line of Business

The purpose of the Revenue Producing Recreation Line of Business is to provide fee-based recreational opportunities, admissions, membership, and retail products to members, residents, and visitors of Nashville so they can have an enriched recreational experience at Metro Park facilities.

Hamilton Creek Marina Program

The purpose of the Hamilton Creek Marina Program is to provide sail boat slip rental and sailing programs to residents and visitors of Nashville so they can utilize Hamilton Creek Marina at an established rate.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	124,000	105,678	128,100	188,300	60,200	47.0%
	Total	\$124,000	\$105,678	\$128,100	\$188,300	\$60,200	47.0%
FTEs:	GSD General Fund	1.50	1.50	1.50	1.50	0.00	0.0%
	Total	1.50	1.50	1.50	1.50	0.00	0.0%

Harpeth Hills Golf Program

The purpose of the Harpeth Hills Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Harpeth Hills Golf Course at an established rate.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,032,600	1,052,727	1,088,400	1,119,200	30,800	2.8%
	Total	\$1,032,600	\$1,052,727	\$1,088,400	\$1,119,200	\$30,800	2.8%
FTEs:	GSD General Fund	24.37	24.37	24.37	24.37	0.00	0.0%
	Total	24.37	24.37	24.37	24.37	0.00	0.0%

McCabe Golf Program

The purpose of the McCabe Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize McCabe Golf Course at an established rate.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,314,400	1,198,052	1,390,500	1,416,700	26,200	1.9%
	Total	\$1,314,400	\$1,198,052	\$1,390,500	\$1,416,700	\$26,200	1.9%
FTEs:	GSD General Fund	27.26	27.26	27.26	27.26	0.00	0.0%
	Total	27.26	27.26	27.26	27.26	0.00	0.0%

Parthenon Program

The purpose of the Parthenon Program is to provide an Art Museum and retail products to residents and visitors of Nashville so they can learn and enjoy various art collections at an established rate.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	839,500	829,266	904,700	926,800	22,100	2.4%
Budget:	Special Purpose Fund	133,939	101,168	154,400	72,400	-82,000	-53.1%
	Total	\$973,439	\$930,434	\$1,059,100	\$999,200	-\$59,900	-5.7%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
FTEs:	GSD General Fund	12.09	12.09	12.36	12.36	0.00	0.0%
	Total	13.09	13.09	13.36	13.36	0.00	0.0%

Shelby Golf Program

The purpose of the Shelby Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Shelby Golf Course at an established rate.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	519,100	519,480	546,900	562,900	16,000	2.9%
Budget:	Special Purpose Fund	1,000	1,000	0	0	0	0.0%
	Total	\$520,100	\$520,480	\$546,900	\$562,900	\$16,000	2.9%
FTEs:	GSD General Fund	12.51	12.51	12.51	12.51	0.00	0.0%
	Total	12.51	12.51	12.51	12.51	0.00	0.0%

Sportsplex Program

The purpose of the Sportsplex Program is to provide affordable fitness, hockey, ice-skating, and swimming products to residents and visitors so they can utilize the Centennial Sportsplex at an established rate.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,459,600	2,379,356	2,777,900	2,849,300	71,400	2.6%
Budget:	Special Purpose Fund	0	0	11,200	50,000	38,800	346.4%
	Total	\$2,459,600	\$2,379,356	\$2,789,100	\$2,899,300	\$110,200	4.0%
FTEs:	GSD General Fund	35.52	35.52	44.00	44.96	0.96	2.2%
	Total	35.52	35.52	44.00	44.96	0.96	2.2%

Ted Rhodes Golf Program

The purpose of the Ted Rhodes Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Ted Rhodes Golf Course at an established rate.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	798,100	815,137	824,000	846,600	22,600	2.7%
	Total	\$798,100	\$815,137	\$824,000	\$846,600	\$22,600	2.7%
FTEs:	GSD General Fund	17.97	17.97	17.97	17.97	0.00	0.0%
	Total	17.97	17.97	17.97	17.97	0.00	0.0%

Two Rivers Golf Program

The purpose of the Two Rivers Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Two Rivers Golf Course at an established rate.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	799,500	822,187	838,700	860,100	21,400	2.6%
	Total	\$799,500	\$822,187	\$838,700	\$860,100	\$21,400	2.6%
FTEs:	GSD General Fund	17.97	17.97	17.97	17.97	0.00	0.0%
	Total	17.97	17.97	17.97	17.97	0.00	0.0%

VinnyLinks Golf Program

The purpose of the VinnyLinks Golf Program is to provide educational programs through golf activities to Nashville's youth so they can enhance their character development and life skills.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	126,800	89,774	126,300	128,200	1,900	1.5%
	Total	\$126,800	\$89,774	\$126,300	\$128,200	\$1,900	1.5%
FTEs:	GSD General Fund	4.24	4.24	4.24	4.24	0.00	0.0%
	Total	4.24	4.24	4.24	4.24	0.00	0.0%

Warner Golf Program

The purpose of the Warner Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Warner Golf Course at an established rate.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	261,100	269,581	298,800	304,900	6,100	2.0%
	Total	\$261,100	\$269,581	\$298,800	\$304,900	\$6,100	2.0%
FTEs:	GSD General Fund	6.49	6.49	6.49	6.49	0.00	0.0%
	Total	6.49	6.49	6.49	6.49	0.00	0.0%

Wave Country Program

The purpose of the Wave Country Program is to provide an affordable safe water park to residents and visitors of Nashville so they can utilize Wave Country at an established rate.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	539,600	547,179	584,900	590,200	5,300	0.9%
	Total	\$539,600	\$547,179	\$584,900	\$590,200	\$5,300	0.9%
FTEs:	GSD General Fund	45.79	45.79	46.42	46.42	0.00	0.0%
	Total	45.79	45.79	46.42	46.42	0.00	0.0%

Support Services Line of Business

The purpose of the Support Services Line of Business is to provide administrative support services to all of the Parks and Recreation Department divisions so they can effectively and efficiently deliver results to customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to the Parks and Recreation Department so it can deliver results for customers.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	591,300	561,859	600,300	627,800	27,500	4.6%
	Total	\$591,300	\$561,859	\$600,300	\$627,800	\$27,500	4.6%
FTEs:	GSD General Fund	4.60	4.60	4.60	4.60	0.00	0.0%
	Total	4.60	4.60	4.60	4.60	0.00	0.0%

Finance and Accounting Program

The purpose of the Finance program is to provide financial management products to the Parks and Recreation Department so it can effectively manage its financial resources.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	1,184,300	1,117,385	1,278,800	1,324,700	45,900	3.6%
Budget:	Special Purpose Fund	1,765,054	1,906,600	1,920,600	1,750,000	-170,600	-8.9%
	Total	\$2,949,354	\$3,023,985	\$3,199,400	\$3,074,700	-\$124,700	-3.9%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Human Resources and Payroll Program

The purpose of the Human Resources and Payroll program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	191,600	199,386	201,700	212,000	10,300	5.1%
	Total	\$191,600	\$199,386	\$201,700	\$212,000	\$10,300	5.1%
FTEs:	GSD General Fund	2.75	2.75	2.75	2.75	0.00	0.0%
	Total	2.75	2.75	2.75	2.75	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	116,800	150	0	0	0	0.0%
	Total	\$116,800	\$150	\$0	\$0	\$0	0.0%

Safety Management Program

The purpose of the Safety Management program is to provide safety enhancement and risk management products to the Parks and Recreation Department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	140,700	145,213	147,200	152,900	5,700	3.9%
	Total	\$140,700	\$145,213	\$147,200	\$152,900	\$5,700	3.9%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Arts Commission

Community Engagement Line of Business

The purpose of the Community Engagement Line of Business is to manage a series of programs that increase citizen and visitor access to quality community arts.

Artober Development Program

The purpose of the Arttober Development Program is to lead month long program and series of events that increases citizen and visitor access to quality art and art performances.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	87,400	63,328	128,100	138,700	10,600	8.3%
Budget:	Special Purpose Fund	95,100	95,100	102,300	0	-102,300	-100.0%
	Total	\$182,500	\$158,428	\$230,400	\$138,700	-\$91,700	-39.8%
FTEs:	GSD General Fund	0.55	0.55	1.55	1.55	0.00	0.0%
	Total	0.55	0.55	1.55	1.55	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	4	0	0	0	0.0%
	Total	\$0	\$4	\$0	\$0	\$0	0.0%

Grants Coordination Line of Business

The purpose of the Grants Coordination Line of Business is to provide funds to community agencies that increase citizen and visitor access to quality art, artists and art participation. Particular emphasis is placed on engaging typically underserved populations, such as economically at risk youth and adults, senior citizens, people of color, and those with disabilities.

Metro Arts Grants Program

Metro Arts Grants support a diverse range of artistic and cultural activities from theatrical, dance and musical productions, visual arts activities and exhibits, neighborhood festivals, film, after-school arts education and more. All grants are required to demonstrate alignment with three of the Commission's impact areas; Expanding and improving the creative workforce, increasing availability and participation in creative activities, enhancing the creative quality and innovation. Potential grantees must have strong organizational foundations and be committed to demonstrable community results with special emphasis on engaging underserved populations, such as senior citizens, at-risk youth and people of color, people with disabilities.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	2,177,500	2,176,447	2,491,200	2,692,100	200,900	8.1%
	Total	\$2,177,500	\$2,176,447	\$2,491,200	\$2,692,100	\$200,900	8.1%
FTEs:	GSD General Fund	2.20	2.20	2.20	2.20	0.00	0.0%
	Total	2.20	2.20	2.20	2.20	0.00	0.0%

Public Art Line of Business

The purpose of the Public Art and Artist Development Line of Business is to increase new public art installations, develop the skills and quality of local public artists and produce companion educational materials about the role of public art in city design and development for citizens and visitors.

Public Art Projects and Artist Development Program

The purpose of the Public Art Projects and Artist Development Program is to develop community partnerships, programs and educational materials that support new public art installations and develop education opportunities, lectures and externships designed to help more local artists transition from studio to public art.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	405,400	373,820	511,300	821,500	310,200	60.7%
Budget:	Special Purpose Fund	66,000	41,557	75,000	85,000	10,000	13.3%
	Total	\$471,400	\$415,377	\$586,300	\$906,500	\$320,200	54.6%
FTEs:	Special Purpose Fund	4.00	4.00	3.75	3.75	0.00	0.0%
FTEs:	GSD General Fund	3.25	3.25	3.50	3.50	0.00	0.0%
	Total	7.25	7.25	7.25	7.25	0.00	0.0%

Municipal Auditorium

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Enterprise Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Operations Line of Business

The purpose of the Operations Line of Business is to provide marketing, customer service, event management and administration products to event organizers and attendees so they can experience a successful event.

Administration Program

The purpose of the Administration Program is to provide marketing, customer service, event management and administration products to the internal and external customers of the Municipal Auditorium so that all attendees and event organizers can have a positive event experience.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Enterprise Fund	1,725,400	2,110,913	1,940,000	1,873,200	-66,800	-3.4%
	Total	\$1,725,400	\$2,110,913	\$1,940,000	\$1,873,200	-\$66,800	-3.4%
FTEs:	Special Purpose Fund	9.00	9.00	9.00	9.00	0.00	0.0%
	Total	9.00	9.00	9.00	9.00	0.00	0.0%

Sports Authority

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Enterprise Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Facilities Management Line of Business

The purpose of the Facilities Management Line of Business is to provide management, oversight, contractual and informational products to strategic partners and organizations so they can use the venues to generate revenue for economic development activities for our region.

Facilities Management Program

The purpose of the Facilities Management Program is to provide operational support products to this Metro department so it can constantly function in a clean and operational work environment.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Enterprise Fund	730,600	786,584	832,600	859,100	26,500	3.2%
Budget:	GSD General Fund	730,600	730,600	832,600	859,100	26,500	3.2%
Budget:	Special Purpose Fund	0	0	39,200	0	-39,200	-100.0%
	Total	\$1,461,200	\$1,517,184	\$1,704,400	\$1,718,200	\$13,800	0.8%
FTEs:	Not Listed	2.00	2.00	3.00	3.00	0.00	0.0%
	Total	2.00	2.00	3.00	3.00	0.00	0.0%

Farmer's Market

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Enterprise Fund	0	291,521	0	0	0	0.0%
	Total	\$0	\$291,521	\$0	\$0	\$0	0.0%

Facility Management Line of Business

The purpose of the Facility Management Line of Business is to provide facility and safety products and services for our customers so they can shop in a clean and safe environment.

Facility Management Program

The purpose of the Facility Management Program is to provide facility and safety products and services for our customers so they can shop in a clean and safe environment.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Enterprise Fund	1,441,500	1,597,586	1,656,300	1,642,000	-14,300	-0.9%
	Total	\$1,441,500	\$1,597,586	\$1,656,300	\$1,642,000	-\$14,300	-0.9%
FTEs:	Enterprise Fund	5.70	5.70	6.48	6.48	0.00	0.0%
	Total	5.70	5.70	6.48	6.48	0.00	0.0%

Marketing Service Line of Business

The purpose of the Marketing Service Line of Business is to provide marketing guidance and support to Farmers' Market vendors so they can develop their business and increase foot traffic to the market and its merchants.

Marketing Service Program

The purpose of the Marketing Service Program is to provide marketing guidance and support to Farmers' Market vendors to promote their business and increase foot traffic to the market and its merchants.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Enterprise Fund	228,700	107,049	233,700	248,000	14,300	6.1%
	Total	\$228,700	\$107,049	\$233,700	\$248,000	\$14,300	6.1%
FTEs:	Enterprise Fund	1.30	1.30	1.00	1.00	0.00	0.0%
	Total	1.30	1.30	1.00	1.00	0.00	0.0%

Special Events and Grow Local Kitchen Line of Business

The purpose of the Special Events & Grow Local Kitchen Line of Business is to provide venue rental services and community kitchen space at the Nashville Farmers' Market to promote local farmers, artisans and chefs, provide educational workshops and celebrate our diverse culture.

Special Events and Grow Local Kitchen

The purpose of the Special Events & Grow Local Kitchen Program is to provide venue rental services and community kitchen space at the Nashville Farmers' Market to promote local farmers, artisans and chefs, provide educational workshops and celebrate our diverse culture.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Enterprise Fund	62,700	2,980	62,700	62,700	0	0.0%
	Total	\$62,700	\$2,980	\$62,700	\$62,700	\$0	0.0%
FTEs:	Enterprise Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Board of Fair Commissioners

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Enterprise Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Corporate Sales Line of Business

The purpose of the Corporate Sales Line of business is to provide facilities/equipment rental and marketing products to prospective event organizers so that they can book an event at the Nashville Expo Center. In addition, the purpose of the Corporate Sales line of business is to provide space/equipment and marketing products to prospective vendors so they can book booth space at the monthly Flea Market.

Corporate Sales Program

The purpose of the Corporate Sales line of business is to provide facilities/equipment rental for events at the Nashville Expo Center. Produce a monthly Flea Market.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Enterprise Fund	3,442,200	3,757,548	3,564,500	3,290,300	-274,200	-7.7%
	Total	\$3,442,200	\$3,757,548	\$3,564,500	\$3,290,300	-\$274,200	-7.7%
FTEs:	Enterprise Fund	28.11	28.11	28.53	28.53	0.00	0.0%
	Total	28.11	28.11	28.53	28.53	0.00	0.0%

Water and Sewer

Administration Line of Business

The purpose of the Administration Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this department so it can deliver results for customers.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	8,983,900	10,276,297	8,967,900	8,956,900	-11,000	-0.1%
	Total	\$8,983,900	\$10,276,297	\$8,967,900	\$8,956,900	-\$11,000	-0.1%
FTEs:	Operations Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Finance Program

The purpose of the Finance Program is to provide financial management to this Metro Department so it can effectively manage its financial resources.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	2,102,400	1,774,843	2,514,100	3,045,800	531,700	21.1%
	Total	\$2,102,400	\$1,774,843	\$2,514,100	\$3,045,800	\$531,700	21.1%
FTEs:	Operations Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Human Resources Program

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive adequate training, equitable benefits, accurate compensation, safety enhancement and appropriate safety training products that are designed to prevent accidents and injuries more effectively and respond to accidents and injuries that occur.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	596,200	407,060	678,400	631,000	-47,400	-7.0%
	Total	\$596,200	\$407,060	\$678,400	\$631,000	-\$47,400	-7.0%
FTEs:	Operations Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

IT Applications Support Program

The purpose of the IT Applications Support Program is to provide business recommendations, applications, and project reporting products to MWS Divisions so they can use technologies and technology applications to improve their business processes.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	3,698,500	3,589,833	4,251,600	4,521,300	269,700	6.3%
	Total	\$3,698,500	\$3,589,833	\$4,251,600	\$4,521,300	\$269,700	6.3%
FTEs:	Operations Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	341,500	281,902	819,500	477,300	-342,200	-41.8%
Budget:	Stormwater Fund	112,300	61,828	229,600	243,700	14,100	6.1%
	Total	\$453,800	\$343,730	\$1,049,100	\$721,000	-\$328,100	-31.3%
FTEs:	ALOB Nonallocated Tra	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Operations Administration Program

The purpose of the Operations Administration Program is to provide management information products to Metro Water Services employees so they can produce quality water and wastewater products.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	1,809,800	1,468,329	1,385,000	1,956,400	571,400	41.3%
	Total	\$1,809,800	\$1,468,329	\$1,385,000	\$1,956,400	\$571,400	41.3%
FTEs:	Operations Fund	18.50	18.50	18.50	18.50	0.00	0.0%
	Total	18.50	18.50	18.50	18.50	0.00	0.0%

Procurement Program

The purpose of the Procurement Program is to provide purchasing transaction support products to this Metro department so it can obtain needed goods and services in a timely and efficient manner.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	361,500	393,098	420,200	377,500	-42,700	-10.2%
	Total	\$361,500	\$393,098	\$420,200	\$377,500	-\$42,700	-10.2%
FTEs:	Operations Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Customer Service Line of Business

The purpose of the Customer Service Line of Business is to provide billing and collections, meter reading, lobby and cash operations, field activities, phone services, and permits/customer connection products to rate payers so they can conduct business with the utility.

Billing and Collections Program

The purpose of the Billing and Collections Program is to provide billing and collections products to the utility so it can receive proper and timely payments for delivered products, reduce bad debt, and continue efficient operations for ratepayers.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	1,837,900	1,790,381	1,758,400	1,861,700	103,300	5.9%
	Total	\$1,837,900	\$1,790,381	\$1,758,400	\$1,861,700	\$103,300	5.9%
FTEs:	Operations Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Field Activities Program

The purpose of the Field Activities Program is to provide meter information and maintenance products to the utility so it can issue accurate bills in a timely manner, respond to customer requests and provide uninterrupted water service.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	4,038,800	3,553,762	3,818,600	4,012,000	193,400	5.1%
	Total	\$4,038,800	\$3,553,762	\$3,818,600	\$4,012,000	\$193,400	5.1%
FTEs:	Operations Fund	17.50	17.50	17.50	17.50	0.00	0.0%
	Total	17.50	17.50	17.50	17.50	0.00	0.0%

Lobby and Cash Program

The purpose of the Lobby and Cash Program is to provide customer assistance products to water and wastewater users so they can receive services and make payments using convenient customer assistance venues.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	876,200	805,749	408,900	468,500	59,600	14.6%
	Total	\$876,200	\$805,749	\$408,900	\$468,500	\$59,600	14.6%
FTEs:	Operations Fund	36.00	36.00	36.00	36.00	0.00	0.0%
	Total	36.00	36.00	36.00	36.00	0.00	0.0%

Meter Reading Program

The purpose of the Meter Reading Program is to provide meter readings to the Billing and Collections Program so they can provide utility customers with accurate and timely bills.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	764,800	747,727	468,100	532,900	64,800	13.8%
	Total	\$764,800	\$747,727	\$468,100	\$532,900	\$64,800	13.8%
FTEs:	Operations Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

Permits and Customer Connections Program

The purpose of the Permits and Customer Connections Program is to provide infrastructure and connection assistance products to utility contractors and developers so they can connect to our water and wastewater systems in a timely manner and proceed with their desired projects.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	0	22,208	0	0	0	0.0%
	Total	\$0	\$22,208	\$0	\$0	\$0	0.0%
FTEs:	Operations Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Phone Center Program

The purpose of the Phone Center Program is to provide customer assistance products to water and wastewater users so they can receive services and make payments using convenient telephone customer service methods.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	1,466,500	1,702,866	1,895,900	1,988,600	92,700	4.9%
	Total	\$1,466,500	\$1,702,866	\$1,895,900	\$1,988,600	\$92,700	4.9%
FTEs:	Operations Fund	40.00	40.00	40.00	40.00	0.00	0.0%
	Total	40.00	40.00	40.00	40.00	0.00	0.0%

Distribution and Collection Line of Business

The purpose of the Distribution and Collection Line of Business is to provide planning, and sewer and water maintenance products to the utility in order to deliver water and collect and transport wastewater.

Planning Program

The purpose of the Distribution and Collection Planning Program is to provide field investigation and maintenance scheduling products to MWS, other utility personnel and contractors so they can provide scheduled maintenance and timely repairs to the distribution and collection systems.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	12,057,400	9,747,437	11,161,600	17,534,900	6,373,300	57.1%
	Total	\$12,057,400	\$9,747,437	\$11,161,600	\$17,534,900	\$6,373,300	57.1%
FTEs:	Operations Fund	10.50	10.50	10.50	10.50	0.00	0.0%
	Total	10.50	10.50	10.50	10.50	0.00	0.0%

Sewer Maintenance Program

The purpose of the Sewer Maintenance Program is to provide sewer system repair and maintenance products to MWS (Metro Water Services) so it can provide maintenance at a competitive cost.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	2,938,300	6,551,751	2,004,000	2,892,300	888,300	44.3%
	Total	\$2,938,300	\$6,551,751	\$2,004,000	\$2,892,300	\$888,300	44.3%
FTEs:	Operations Fund	52.00	52.00	52.00	52.00	0.00	0.0%
	Total	52.00	52.00	52.00	52.00	0.00	0.0%

Water Maintenance Program

The purpose of the Water Maintenance Program is to provide water system repair and maintenance products to MWS so it can minimize emergency repairs.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	6,010,600	9,022,187	8,471,300	8,283,900	-187,400	-2.2%
	Total	\$6,010,600	\$9,022,187	\$8,471,300	\$8,283,900	-\$187,400	-2.2%
FTEs:	Operations Fund	105.50	105.50	105.50	105.50	0.00	0.0%
	Total	105.50	105.50	105.50	105.50	0.00	0.0%

Engineering Line of Business

The purpose of the Engineering Line of Business is to provide new development review and approval, master planning, design, contract and construction administration, and customer advocacy products to customers requesting connection to our systems and to MWS so that they can connect to our systems and/or receive timely and accurate technical support.

Contract Administration Program

The purpose of the Contract Administration Program is to provide contract administration, property rights, acquisitions, customer advocacy, and technical/legislative support products to citizens, elected officials, government agencies and the development community so they can have cost-effective, environmentally safe and reliable water and wastewater systems.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	2,201,600	1,307,877	2,257,200	1,677,600	-579,600	-25.7%
	Total	\$2,201,600	\$1,307,877	\$2,257,200	\$1,677,600	-\$579,600	-25.7%
FTEs:	Operations Fund	36.00	36.00	36.00	36.00	0.00	0.0%
	Total	36.00	36.00	36.00	36.00	0.00	0.0%

Design and Development Review Program

The purpose of the Design and Development Review Program is to provide engineering design and technical guidance products to MWS' Engineering Inspections Program and developers so they can build projects within established timelines and according to specified plans.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	549,200	548,163	1,006,500	942,500	-64,000	-6.4%
	Total	\$549,200	\$548,163	\$1,006,500	\$942,500	-\$64,000	-6.4%
FTEs:	Operations Fund	18.00	18.00	18.00	18.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

Inspection Program

The purpose of the Inspection Program is to provide construction management products to MWS infrastructure and maintenance so they can have properly functioning new collection and distribution facilities delivered within the time and contract budget.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	0	1,257	0	0	0	0.0%
	Total	\$0	\$1,257	\$0	\$0	\$0	0.0%
FTEs:	Operations Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

System Improvements and Planning Program

The purpose of the System Improvements and Planning Program is to provide system improvements, analysis, and mapping products to other MWS divisions and to current and future utility customers so they can have safe and reliable quantity of water and safe and reliable capacity of wastewater services.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	0	132,459	0	0	0	0.0%
	Total	\$0	\$132,459	\$0	\$0	\$0	0.0%
FTEs:	Operations Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Stormwater Line of Business

The purpose of the Stormwater Line of Business is to provide development review and permitting, master planning, routine and remedial maintenance, and improved watershed water quality products to residents of Davidson County (excluding incorporated cities inside Metro) so that they can have a reduced potential for property damage, safe roadways and improved stream water quality.

Development Review and Permitting Program

The purpose of the Development Review and Permitting Program is to provide information, technical guidance/feedback, and regulatory oversight products to the development community so they can obtain approvals and permits in a timely manner to pursue development according to Metro Stormwater guidelines.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Stormwater Fund	1,533,200	1,319,359	1,688,000	1,408,800	-279,200	-16.5%
	Total	\$1,533,200	\$1,319,359	\$1,688,000	\$1,408,800	-\$279,200	-16.5%
FTEs:	Stormwater Fund	21.00	21.00	21.00	21.00	0.00	0.0%
	Total	21.00	21.00	21.00	21.00	0.00	0.0%

Master Planning Program

The purpose of the Master Planning Program is to provide non-structural and structural flood mitigation products to the community so they can enjoy safe roadways and reduced property damage through improved capacity of the major stormwater system.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Stormwater Fund	174,500	150,672	181,600	35,900	-145,700	-80.2%
	Total	\$174,500	\$150,672	\$181,600	\$35,900	-\$145,700	-80.2%
FTEs:	Stormwater Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Remedial Maintenance Program

The purpose of the Remedial Maintenance Program is to provide system repair and additional products to the community so they can enjoy safe roadways and reliable performance of the stormwater system.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Stormwater Fund	5,457,800	6,357,811	8,989,900	21,713,400	12,723,500	141.5%
	Total	\$5,457,800	\$6,357,811	\$8,989,900	\$21,713,400	\$12,723,500	141.5%
FTEs:	Stormwater Fund	14.00	14.00	14.00	14.00	0.00	0.0%
	Total	14.00	14.00	14.00	14.00	0.00	0.0%

Routine Maintenance Program

The purpose of the Routine Maintenance Program is to provide existing stormwater system cleaning and repair products to the community so they can enjoy safe roadways and reduced property damage through proactive mitigation of stormwater system impairments.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Stormwater Fund	5,608,100	4,644,115	5,630,500	9,223,800	3,593,300	63.8%
	Total	\$5,608,100	\$4,644,115	\$5,630,500	\$9,223,800	\$3,593,300	63.8%
FTEs:	Stormwater Fund	40.00	40.00	40.00	44.00	4.00	10.0%
	Total	40.00	40.00	40.00	44.00	4.00	10.0%

Water Quality Program

The purpose of the Water Quality Program is to provide compliance with the Phase I Metro NPDES (National Pollution Discharge Elimination System) and MS4 (Municipal Separated Storm Sewer System) permit to the Tennessee Department of Environment and Conservation (TDEC) so they can be assured that Metro is in compliance with the NPDES (National Pollution Discharge Elimination System) permit.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Stormwater Fund	1,557,300	1,290,698	1,723,600	1,996,600	273,000	15.8%
	Total	\$1,557,300	\$1,290,698	\$1,723,600	\$1,996,600	\$273,000	15.8%
FTEs:	Stormwater Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Wastewater Operations Line of Business

The purpose of the Wastewater Operations Line of Business is to provide treatment, maintenance, security and laboratory services to MWS and its customers so that they can have safe water resources.

Collection Facilities Operations and Maintenance Program

The purpose of the Collection Facilities Operations and Maintenance Program is to provide operations and technical maintenance products to MWS Operations, Engineering and System Services Divisions so they can provide wastewater collection and treatment services for MWS customers.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	8,643,500	9,457,320	8,323,400	8,626,800	303,400	3.6%
	Total	\$8,643,500	\$9,457,320	\$8,323,400	\$8,626,800	\$303,400	3.6%
FTEs:	Operations Fund	37.50	37.50	37.50	37.50	0.00	0.0%
	Total	37.50	37.50	37.50	37.50	0.00	0.0%

Laboratory Compliance Program

The purpose of the Laboratory Compliance Program is to provide water quality and compliance reports, analytical data and support products to MWS (Metro Water Services) so they can have timely and accurate data that enables them to operate efficiently and in compliance with regulations.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	2,622,100	2,518,901	2,551,800	2,455,100	-96,700	-3.8%
	Total	\$2,622,100	\$2,518,901	\$2,551,800	\$2,455,100	-\$96,700	-3.8%
FTEs:	Operations Fund	38.50	38.50	38.50	38.50	0.00	0.0%
	Total	38.50	38.50	38.50	38.50	0.00	0.0%

Plant Maintenance Program

The purpose of the Plant Maintenance Program is to provide preventive and corrective maintenance products to MWS Operations so they can have plants that operate at optimum required capacity.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	6,887,400	7,872,829	6,945,000	7,140,800	195,800	2.8%
	Total	\$6,887,400	\$7,872,829	\$6,945,000	\$7,140,800	\$195,800	2.8%
FTEs:	Operations Fund	99.00	99.00	99.00	99.00	0.00	0.0%
	Total	99.00	99.00	99.00	99.00	0.00	0.0%

Security Program

The purpose of the Security Program is to provide security and protection products to MWS so they can continue operations to provide safe drinking water and wastewater treatment free of security breaches.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	1,132,000	1,000,430	1,131,900	1,150,500	18,600	1.6%
	Total	\$1,132,000	\$1,000,430	\$1,131,900	\$1,150,500	\$18,600	1.6%
FTEs:	Operations Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Wastewater Treatment Plant Operation Program

The purpose of the Wastewater Treatment Plant Operation Program is to provide wastewater treatment products for the community so they can be assured of fishable and swimmable water resources.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	24,305,100	22,548,875	23,727,800	23,081,800	-646,000	-2.7%
	Total	\$24,305,100	\$22,548,875	\$23,727,800	\$23,081,800	-\$646,000	-2.7%
FTEs:	Operations Fund	49.00	49.00	49.00	49.00	0.00	0.0%
	Total	49.00	49.00	49.00	49.00	0.00	0.0%

Water Operations Line of Business

The purpose of the Water Operations Line of Business is to provide treatment, maintenance, security and laboratory services to MWS and its customers so that they can have a safe drinking water supply of reliable quantity with sufficient water pressure.

Distribution Facilities Operations and Maintenance Program

The purpose of the Distribution Facilities Operations and Maintenance Program is to provide operations, technical maintenance services and monitoring of the distribution system to MWS Operations, Engineering and System Services Divisions so they can provide safe drinking water of reliable quantity for Metro Water Services' customers.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	5,283,000	4,838,479	4,813,200	5,048,800	235,600	4.9%
	Total	\$5,283,000	\$4,838,479	\$4,813,200	\$5,048,800	\$235,600	4.9%
FTEs:	Operations Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Laboratory Compliance Program

The purpose of the Laboratory Compliance Program is to provide water quality and compliance reports, analytical data and support products to MWS (Metro Water Services) so they can have timely and accurate data that enables them to operate efficiently and in compliance with regulations.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	354,900	297,899	230,100	852,000	621,900	270.3%
	Total	\$354,900	\$297,899	\$230,100	\$852,000	\$621,900	270.3%
FTEs:	Operations Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Plant Maintenance Program

The purpose of the Plant Maintenance Program is to provide preventive and corrective maintenance products to MWS Operations so they can have plants that operate at optimum required capacity.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	2,624,300	2,882,154	2,487,600	2,852,900	365,300	14.7%
	Total	\$2,624,300	\$2,882,154	\$2,487,600	\$2,852,900	\$365,300	14.7%
FTEs:	Operations Fund	42.00	42.00	42.00	42.00	0.00	0.0%
	Total	42.00	42.00	42.00	42.00	0.00	0.0%

Security Program

The purpose of the Security Program is to provide protection of critical assets and employees for MWS (Metro Water Services) in order to continue to provide safe drinking water and wastewater treatment.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	930,700	626,918	930,700	939,400	8,700	0.9%
	Total	\$930,700	\$626,918	\$930,700	\$939,400	\$8,700	0.9%
FTEs:	Operations Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Water Treatment Plant Operation Program

The purpose of the Water Treatment Plant Operation Program is to provide a safe supply of drinking water for community use and fire protection to all MWS customers so they can have potable and aesthetically pleasing water of reliable quantity and pressure.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Operations Fund	15,758,800	14,535,473	15,748,200	16,102,000	353,800	2.2%
	Total	\$15,758,800	\$14,535,473	\$15,748,200	\$16,102,000	\$353,800	2.2%
FTEs:	Operations Fund	30.00	30.00	30.00	30.00	0.00	0.0%
	Total	30.00	30.00	30.00	30.00	0.00	0.0%

Metro Action Commission

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Administration and Leasehold Program

The purpose of the Administration and Leasehold program is to provide administrative products for management, general administration, operations, and facilities so they can account for general cost and successfully manage the agency as a whole.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	3,352,900	4,210,283	2,846,900	5,975,800	3,128,900	109.9%
	Total	\$3,352,900	\$4,210,283	\$2,846,900	\$5,975,800	\$3,128,900	109.9%
FTEs:	Special Purpose Fund	15.00	15.00	14.00	14.00	0.00	0.0%
	Total	15.00	15.00	14.00	14.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	200,000	0	0	0	0	0.0%
	Total	\$200,000	\$0	\$0	\$0	\$0	0.0%

Child and Family Development Line of Business

The purpose of the Child and Family Development Line of Business is to provide school readiness, health and social services products to eligible children ages birth to 5 so they can demonstrate proficiency in educational and social skill outcomes at the end of the year.

Child Health and Wellness Program

The purpose of the Child Health and Wellness Program is to provide disability services, health and mental health products to children enrolled in Head Start/Early Head Start so they can experience a reduction in learning barriers and health problems to enable them to fully participate in school.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	1,661,000	1,058,492	1,457,700	1,545,500	87,800	6.0%
	Total	\$1,661,000	\$1,058,492	\$1,457,700	\$1,545,500	\$87,800	6.0%
FTEs:	Special Purpose Fund	3.00	3.00	2.88	2.88	0.00	0.0%
	Total	3.00	3.00	2.88	2.88	0.00	0.0%

Educational Child Development Program

The purpose of the Educational Child Development Program is to provide readiness and life skills products to eligible children ages three to five years so they can demonstrate proficiency in educational and social skill outcomes at the end of one year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	13,753,200	14,480,950	14,182,800	14,352,600	169,800	1.2%
	Total	\$13,753,200	\$14,480,950	\$14,182,800	\$14,352,600	\$169,800	1.2%
FTEs:	Special Purpose Fund	226.37	226.37	221.64	221.64	0.00	0.0%
	Total	226.37	226.37	221.64	221.64	0.00	0.0%

Families and Communities as Partners Program

The purpose of the Families and Communities as Partners Program is to provide training, educational, and resource products to eligible families and caregivers so they can better provide for children.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	4,500	4,520	4,500	4,500	0	0.0%
	Total	\$4,500	\$4,520	\$4,500	\$4,500	\$0	0.0%
FTEs:	Special Purpose Fund	50.88	50.88	50.88	50.88	0.00	0.0%
	Total	50.88	50.88	50.88	50.88	0.00	0.0%

Nutrition Services Program

The purpose of the Nutrition Services Program is to provide individualized assessment, meal planning, educational and wellness products to children enrolled in HeadStart/Early Head Start and their families so they can make food choices that benefit them and facilitate a healthy lifestyle.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	2,027,400	2,640,787	1,876,900	1,850,600	-26,300	-1.4%
	Total	\$2,027,400	\$2,640,787	\$1,876,900	\$1,850,600	-\$26,300	-1.4%
FTEs:	Special Purpose Fund	49.96	49.96	17.00	17.00	0.00	0.0%
	Total	49.96	49.96	17.00	17.00	0.00	0.0%

Community Empowerment Line of Business

The purpose of the Community Empowerment Line of Business is to provide poverty information, response and coordination products to individuals with low incomes and groups so they can seek solutions to improve the conditions of their community and neighborhood.

Community Advocacy Program

The purpose of the Community Advocacy Program is to mobilize individuals with low incomes to engage in activities that support and promote their own wellbeing and that of their community.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	92,200	53,209	75,100	65,100	-10,000	-13.3%
	Total	\$92,200	\$53,209	\$75,100	\$65,100	-\$10,000	-13.3%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Community Partnership and Linkages Line of Business

The purpose of the Community Partnership and Linkages Line of Business is to provide service coordination and expanded resource products to residents with low incomes to assist them in achieving family and individual goals.

Service Coordination Program

The purpose of the Service Coordination Program is to provide comprehensive case management products to customers so they can achieve family and individual goals.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	30,000	2,267	7,000	7,000	0	0.0%
	Total	\$30,000	\$2,267	\$7,000	\$7,000	\$0	0.0%
FTEs:	Special Purpose Fund	29.00	29.00	29.00	29.00	0.00	0.0%
	Total	29.00	29.00	29.00	29.00	0.00	0.0%

Self-Sufficiency Line of Business

The purpose of the Self-Sufficiency Line of Business is to provide financial assistance, adult education and training, and health products to income eligible residents of Davidson County so they can maintain independent living and improve self-sufficiency.

Low-Income Home Energy and Emergency Assistance Program

The purpose of the Low-Income Home Energy and Emergency Assistance Program is to provide household counseling and financial assistance products to income eligible households of Davidson County so they can maintain independent living and improve self-sufficiency.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	8,173,300	5,370,204	7,153,400	6,750,600	-402,800	-5.6%
	Total	\$8,173,300	\$5,370,204	\$7,153,400	\$6,750,600	-\$402,800	-5.6%
FTEs:	Special Purpose Fund	10.00	10.00	8.17	8.17	0.00	0.0%
	Total	10.00	10.00	8.17	8.17	0.00	0.0%

NCAC

Employment Resources Career Center Line of Business

The purpose of the Employment Resources Career Center Line of Business is to provide information, skill enhancement and employment connection products to Middle Tennessee Job Seekers and Employers so they can achieve their employment goals.

Job Seeker Program

The Purpose of the Job Seeker Program is to provide skill enhancement and employment products to Middle Tennessee Job Seekers so they can acquire and retain employment.

		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Special Purpose Fund	7,115,000	6,978,022	7,365,000	7,245,700	-119,300	-1.6%
	Total	\$7,115,000	\$6,978,022	\$7,365,000	\$7,245,700	-\$119,300	-1.6%
FTEs:	Special Purpose Fund	41.48	41.48	39.40	39.40	0.00	0.0%
	Total	41.48	41.48	39.40	39.40	0.00	0.0%

Community Education Commission

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	GSD General Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Community Education and Development Line of Business

The purpose of the Community Education and Development Line of Business is to provide educational and social opportunities to adult learners and the community so they can increase their knowledge in their fields of interest.

Community Education and Development Program

The purpose of the Community Education and Development Program is to provide educational and social opportunities to adult learners and the community so they can increase their knowledge in their fields of interest.

Budget	Staffing Summary	2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Enterprise Fund	551,400	475,824	300,000	0	-300,000	-100.0%
Budget:	GSD General Fund	0	0	443,300	495,200	51,900	11.7%
Budget:	Special Purpose Fund	0	0	0	325,000	325,000	100.0%
	Total	\$551,400	\$475,824	\$743,300	\$820,200	\$76,900	10.3%
FTEs:	GSD General Fund	0.00	0.00	3.49	4.00	0.51	14.6%
FTEs:	Special Purpose Fund	3.49	3.49	0.00	0.00	0.00	0.0%
	Total	3.49	3.49	3.49	4.00	0.51	14.6%

DES-District Energy System

Steam Generation and Chilled Water Generation Distribution Program

The purpose of the Steam Generation and Chilled Water Distribution Program is to provide power for heating and cooling to the facilities of their customers in order to support their business functions.

Steam Generation and Chilled Water Generation Distribution Program

The purpose of the Steam Generation and Chilled Water Distribution Program is to provide power for heating and cooling to the facilities of their customers in order to support their business functions.

Budget Staffing Summary		2016 Budget	2016 Actuals	2017 Budget	2018 Budget	FY17-FY18 Difference	FY17-FY18 % Change
Budget:	Enterprise Fund	21,982,700	22,213,891	20,757,000	21,288,100	531,100	2.6%
	Total	\$21,982,700	\$22,213,891	\$20,757,000	\$21,288,100	\$531,100	2.6%
FTEs:	Enterprise Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Appendix 1: Financial Schedules

Appendix 1 presents financial information in different ways to facilitate comparison between departments and over time. It includes three schedules. Any schedule’s footnote references are described below.

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

This schedule summarizes the revenues and expenditures of each of the six budgetary (primary tax-supported) funds, from actual FY2014 data through the FY2018 budget. It also shows how revenues and expenditures contribute to fund balances in each fund. Notes include:

FY2017 ending fund balances are based on the budget. They assume that, when the ledgers are closed for FY2017, actual revenues and expenditures will match the budget. Actual data for FY2017 is not available as this book goes to press, and the government does not formally project estimated revenues and expenditures at the level of detail shown in these tables until the Comprehensive Annual Financial Report (CAFR) is published. Actual data for FY2017 will be published in the CAFR for the Fiscal Year Ended June 30, 2017, when that document is released this winter.

SCHEDULE 2 - FY2018 DEPARTMENTAL BUDGET BY FUND TYPE

This schedule presents each department’s combined FY2017 expenditure budgets by fund type. This table allows you to view all expenditures for a department regardless of the fund type in which those expenditures are budgeted.

Note, however, that even though this table combines the budgets of various funds that a department uses, the budget of one fund usually cannot be commingled with or substituted for the budget of another fund, even within the same department.

SCHEDULE 3 - HISTORICAL EXPENDITURES

This schedule shows trends in expenditures and full-time equivalent positions (FTEs) for each department and fund, from FY2016 through FY2018.

- * Gross total dollar amounts include duplications due to interfund transfers.
- ** MNPS position counts presented here reflect amounts for all MNPS funds and are pending Board of Education approval

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

GENERAL FUND – GSD	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 BUDGET	FY2018 BUDGET
REVENUES:					
Property taxes	395,485,644	402,902,118	410,527,708	423,404,600	445,213,000
Local option sales tax	102,395,435	124,756,122	112,386,239	121,560,100	136,381,000
Other taxes, licenses and permits	113,300,986	123,214,442	133,243,365	138,165,200	143,899,600
Fines, forfeits & penalties	12,780,839	11,920,012	10,536,938	9,840,100	8,940,500
Revenues from use of money or property	179,418	229,334	623,983	0	0
Revenues from other governmental agencies	85,513,640	92,378,464	102,735,391	97,413,400	111,564,900
Commissions and fees	14,790,053	13,627,359	14,528,053	13,388,300	15,171,900
Charges for current services	29,253,934	30,475,154	35,145,956	33,699,000	35,180,800
Compensation for loss, sale or damage to property	1,193,663	3,289,222	6,879,924	1,443,100	6,225,600
Contributions and gifts	359,992	343,681	266,525	300	0
Miscellaneous	1,567,356	1,802,915	1,893,902	4,297,900	538,400
Transfer In	20,174,668	23,509,994	22,890,396	23,830,300	24,829,500
TOTAL REVENUES:	776,995,628	828,448,817	851,658,380	867,042,300	927,945,200
EXPENDITURES:					
General government	165,202,970	200,399,214	198,749,090	225,959,300	212,898,200
Fiscal administration	21,517,557	20,510,344	21,463,006	24,622,800	25,546,900
Administration of justice	57,049,607	55,753,125	57,966,439	63,496,000	65,034,300
Law Enforcement and care of prisoners	228,129,670	236,606,116	248,679,876	258,503,000	263,140,600
Fire prevention and control	46,523,167	48,213,677	49,372,689	53,291,500	54,598,200
Regulation and inspection	22,514,070	30,559,841	31,241,633	45,756,400	49,452,200
Conservation of natural resources	357,658	348,293	373,209	421,000	0
Public welfare	10,344,407	7,835,469	6,988,348	8,457,200	7,574,900
Public health and hospitals	79,025,944	69,701,369	79,684,849	92,778,400	79,352,800
Public library system	21,426,128	24,003,183	27,432,634	30,083,200	30,408,900
Public works, highway and streets	65,114,008	65,688,246	69,874,583	74,631,700	82,643,900
Recreation and Cultural	46,114,257	47,581,277	48,938,275	58,543,000	58,863,800
Employee benefits	0	0	0	0	0
Education	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Debt Service	0	0	0	0	0
Transfer Out	80,429,883	100,483,300	100,211,388	27,525,600	48,239,800
TOTAL EXPENDITURES:	843,749,326	907,683,454	940,976,019	964,069,100	977,754,500
Excess (deficiency) of revenues over expenditures	(66,753,698)	(79,234,637)	(89,317,639)	(97,026,800)	(49,809,300)

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

DEBT SERVICE - GSD	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 BUDGET	FY2018 BUDGET
REVENUES:					
Property taxes	84,292,497	85,476,535	86,850,607	89,465,400	94,042,500
Local option sales tax	1,769,426	1,974,044	2,148,321	3,000,500	3,240,500
Other taxes, licenses and permits	0	0	0	0	0
Fines, forfeits & penalties	534,915	266,864	324,053	303,000	282,200
Revenues from use of money or property	0	129,122	116,549	0	0
Revenues from other governmental agencies	2,740,180	3,247,299	4,024,838	4,053,100	5,216,200
Commissions and fees	0	0	0	0	0
Charges for current services	0	0	0	0	0
Compensation for loss, sale or damage to property	650,000	6,084,798	0	0	0
Contributions and gifts	0	0	0	0	0
Miscellaneous	4,837,386	4,839,480	4,864,020	4,843,400	4,843,400
Transfer In	9,767,259	145,037,317	307,337,376	30,137,600	56,868,400
TOTAL REVENUES:	104,591,663	247,055,459	405,665,764	131,803,000	164,493,200
EXPENDITURES:					
General government	0	0	0	0	0
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law Enforcement and care of prisoners	0	0	0	0	0
Fire prevention and control	0	0	0	0	0
Regulation and inspection	0	0	0	0	0
Conservation of natural resources	0	0	0	0	0
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highway and streets	0	0	0	0	0
Recreation and Cultural	0	0	0	0	0
Employee benefits	0	0	0	0	0
Education	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Debt Service	114,363,329	125,766,745	130,793,119	136,803,000	165,393,200
Transfer Out	0	114,235,260	280,386,841	0	0
TOTAL EXPENDITURES:	114,363,329	125,766,745	130,793,119	136,803,000	165,393,200
Excess (deficiency) of revenues over expenditures	114,363,329	240,002,005	411,179,960	136,803,000	165,393,200

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

GENERAL PURPOSE SCHOOL FUND	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 BUDGET	FY2018 BUDGET
REVENUES:					
Property taxes	284,597,949	289,172,011	293,315,950	302,518,200	317,963,900
Local option sales tax	186,859,425	192,810,899	214,139,486	217,353,900	220,693,700
Other taxes, licenses and permits	7,754,014	9,128,767	10,554,471	10,839,300	13,301,000
Fines, forfeits & penalties	516	0	483	1,200	1,200
Revenues from use of money or property	143,598	86,267	118,226	0	0
Revenues from other governmental agencies	256,004,508	260,757,971	270,064,976	290,479,100	301,988,700
Commissions and fees	0	0	0	0	0
Charges for current services	1,440,106	2,677,776	3,651,642	1,230,000	1,230,000
Compensation for loss, sale or damage to property	1,389,246	1,839,117	2,373,287	1,628,000	1,811,300
Contributions and gifts	1,257,054	608,118	546,737	600,000	600,000
Miscellaneous	155,118	144,078	151,256	150,000	150,000
Transfer In	2,937,193	1,884,768	2,407,975	2,500,000	2,500,000
TOTAL REVENUES:	742,538,727	759,109,772	797,324,489	827,299,700	860,239,800
EXPENDITURES:					
General government	0	0	0	0	0
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law Enforcement and care of prisoners	0	0	0	0	0
Fire prevention and control	0	0	0	0	0
Regulation and inspection	0	0	0	0	0
Conservation of natural resources	0	0	0	0	0
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highway and streets	0	0	0	0	0
Recreation and Cultural	0	0	0	0	0
Employee benefits	0	0	0	0	0
Education	690,019,780	692,862,309	712,892,805	843,299,700	879,299,700
Miscellaneous	0	0	0	0	0
Debt Service	0	0	0	0	0
Transfer Out	(47,345,723)	(76,859,253)	(84,450,082)	0	0
TOTAL EXPENDITURES:	642,674,057	616,003,056	628,442,723	843,299,700	879,299,700
Excess (deficiency) of revenues over expenditures	99,864,670	143,106,716	168,881,766	(16,000,000)	(19,059,900)

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

SCHOOL DEBT SERVICE	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 BUDGET	FY2018 BUDGET
REVENUES:					
Property taxes	35,895,936	36,373,883	36,951,878	38,048,200	39,994,500
Local option sales tax	24,454,456	20,535,450	37,029,888	46,258,200	52,879,800
Other taxes, licenses and permits	0	0	0	0	0
Fines, forfeits & penalties	0	0	0	0	0
Revenues from use of money or property	452,834	589,409	626,708	97,000	97,000
Revenues from other governmental agencies	77,054	0	0	0	0
Commissions and fees	0	0	0	0	0
Charges for current services	0	0	0	0	0
Compensation for loss, sale or damage to property	0	0	0	0	0
Contributions and gifts	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Transfer In	5,915,043	79,370,782	100,279,366	0	0
TOTAL REVENUES:	66,795,323	136,869,524	174,887,840	84,403,400	92,971,300
EXPENDITURES:					
General government	0	0	0	0	0
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law Enforcement and care of prisoners	0	0	0	0	0
Fire prevention and control	0	0	0	0	0
Regulation and inspection	0	0	0	0	0
Conservation of natural resources	0	0	0	0	0
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highway and streets	0	0	0	0	0
Recreation and Cultural	0	0	0	0	0
Employee benefits	0	0	0	0	0
Education	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Debt Service	69,882,407	77,532,669	80,759,496	84,403,400	94,371,300
Transfer Out	0	(57,284,896)	(95,432,894)	0	0
TOTAL EXPENDITURES:	69,882,407	20,247,773	(14,673,398)	84,403,400	94,371,300
Excess (deficiency) of revenues over expenditures	(9,002,127)	(20,033,927)	(6,151,022)	0	0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

GENERAL FUND - USD	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 BUDGET	FY2018 BUDGET
REVENUES:					
Property taxes	96,162,244	96,851,661	97,890,267	103,983,700	108,701,000
Local option sales tax	0	0	0	0	0
Other taxes, licenses and permits	7,326,133	9,162,429	10,021,304	10,077,500	10,689,100
Fines, forfeits & penalties	0	0	0	0	0
Revenues from use of money or property	19,485	26,265	71,651	0	0
Revenues from other governmental agencies	1,899,000	1,884,600	1,209,800	2,084,800	1,864,800
Commissions and fees	0	0	0	0	0
Charges for current services	1,742,231	631,230	213,376	169,000	2,676,000
Compensation for loss, sale or damage to property	0	0	0	100,000	100,000
Contributions and gifts	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Transfer In	0	0	0	0	0
TOTAL REVENUES:	107,149,093	108,556,185	109,406,398	116,415,000	124,030,900
EXPENDITURES:					
General government	20,587,116	20,414,157	20,305,263	23,283,000	25,270,800
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law Enforcement and care of prisoners	0	0	0	481,000	481,000
Fire prevention and control	62,708,958	65,175,421	67,575,975	70,564,400	71,170,700
Regulation and inspection	0	0	0	1,874,300	2,315,200
Conservation of natural resources	0	0	0	0	0
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highway and streets	9,905,670	9,639,418	8,867,149	12,006,600	24,443,200
Recreation and Cultural	0	0	0	300,000	350,000
Employee benefits	0	0	0	0	0
Education	0	0	0	0	0
Miscellaneous	1,799,593	2,005,759	1,991,792	222,300	0
Debt Service	0	0	0	0	0
Transfer Out	0	0	0	0	0
TOTAL EXPENDITURES:	95,001,337	97,234,755	98,740,179	108,731,600	124,030,900
Excess (deficiency) of revenues over expenditures	12,147,756	11,321,430	10,666,219	7,683,400	0

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

DEBT SERVICE - USD	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 BUDGET	FY2018 BUDGET
REVENUES:					
Property taxes	15,742,837	15,972,099	16,256,673	14,610,400	15,352,600
Local option sales tax	0	0	0	0	0
Other taxes, licenses and permits	0	0	0	0	0
Fines, forfeits & penalties	0	0	0	0	0
Revenues from use of money or property	9,104	0	0	0	0
Revenues from other governmental agencies	0	0	0	0	0
Commissions and fees	0	0	0	0	0
Charges for current services	0	0	0	0	0
Compensation for loss, sale or damage to property	0	0	0	0	0
Contributions and gifts	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Transfer In	1,973,600	6,782,336	35,436,151	4,635,700	1,841,600
TOTAL REVENUES:	17,725,541	22,754,435	51,692,824	19,246,100	17,194,200
EXPENDITURES:					
General government	0	0	0	0	0
Fiscal administration	0	0	0	0	0
Administration of justice	0	0	0	0	0
Law Enforcement and care of prisoners	0	0	0	0	0
Fire prevention and control	0	0	0	0	0
Regulation and inspection	0	0	0	0	0
Conservation of natural resources	0	0	0	0	0
Public welfare	0	0	0	0	0
Public health and hospitals	0	0	0	0	0
Public library system	0	0	0	0	0
Public works, highway and streets	0	0	0	0	0
Recreation and Cultural	0	0	0	0	0
Employee benefits	0	0	0	0	0
Education	0	0	0	0	0
Miscellaneous	0	0	0	0	0
Debt Service	17,798,309	20,501,736	17,285,760	19,246,100	21,274,600
Transfer Out	0	0	0	0	0
TOTAL EXPENDITURES:	17,798,309	20,501,736	17,285,760	19,246,100	21,274,600
Excess (deficiency) of revenues over expenditures	72,768	(2,252,699)	(34,407,064)	0	4,080,400

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

TOTAL - ALL BUDGETARY FUNDS	FY2014 ACTUAL	FY2015 ACTUAL	FY2016 ACTUAL	FY2017 BUDGET	FY2018 BUDGET
REVENUES:					
Property taxes	912,177,107	926,748,307	941,793,083	972,030,500	1,021,267,500
Local option sales tax	315,478,742	340,076,515	365,703,934	388,172,700	413,195,000
Other taxes, licenses and permits	128,381,133	141,505,638	153,819,140	159,082,000	167,889,700
Fines, forfeits & penalties	13,316,270	12,186,876	10,861,474	10,144,300	9,223,900
Revenues from use of money or property	804,439	1,060,397	1,557,117	97,000	97,000
Revenues from other governmental agencies	346,234,382	358,268,334	378,035,005	394,030,400	420,634,600
Commissions and fees	14,790,053	13,627,359	14,528,053	13,388,300	15,171,900
Charges for current services	32,436,271	33,784,160	39,010,974	35,098,000	39,086,800
Compensation for loss, sale or damage to property	3,232,909	11,213,137	9,253,211	3,171,100	8,136,900
Contributions and gifts	1,617,046	951,799	813,262	600,300	600,000
Miscellaneous	6,559,860	6,786,473	6,909,178	13,927,000	5,531,800
Transfer In	40,767,763	256,585,197	468,351,264	61,103,600	86,039,500
TOTAL REVENUES:	1,815,795,975	2,102,794,192	2,390,635,695	2,050,845,200	2,186,874,600
EXPENDITURES:					
General government	185,790,086	220,813,371	219,054,353	249,242,300	238,169,000
Fiscal administration	21,517,557	20,510,344	21,463,006	24,622,800	25,546,900
Administration of justice	57,049,607	55,753,125	57,966,439	63,496,000	65,034,300
Law Enforcement and care of prisoners	228,129,670	236,606,116	248,679,876	258,984,000	263,621,600
Fire prevention and control	109,232,125	113,389,098	116,948,664	123,855,900	125,768,900
Regulation and inspection	22,514,070	30,559,841	31,241,633	47,630,700	51,767,400
Public welfare	10,344,407	7,835,469	6,988,348	8,457,200	7574,900
Public health and hospitals	79,025,944	69,701,369	79,684,849	92,778,400	79,352,800
Public library system	21,426,128	24,003,183	27,432,634	30,083,200	30,408,900
Public works, highway and streets	75,019,678	75,327,664	78,741,732	86,638,300	107,087,100
Recreation and Cultural	46,114,257	47,581,277	48,938,275	58,843,000	59,213,800
Education	690,019,780	692,862,309	712,892,805	843,299,700	879,299,700
Miscellaneous	1,799,593	2,005,759	1,991,792	222,300	0
Debt Service	202,044,045	223,801,150	228,838,375	240,452,500	281,039,100
Transfer Out	(139,965,406)	(365,217,874)	(608,987,427)	42,783,800	48,239,800
TOTAL EXPENDITURES:	1,610,061,541	1,455,532,201	1,271,875,354	2,171,390,100	2,262,124,200
Excess (deficiency) of revenues over expenditures	205,734,434	647,261,991	1,118,760,341	(120,544,900)	(75,249,600)

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 2 - FY2018 DEPARTMENTAL BUDGET BY FUND TYPE

Department	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
001 Administrative Expenditures (with details)	356,347,300	27,986,000	121,108,700	0	(48,239,800)	457,202,200
01101104 ADM County Retire Match	3,501,900	0	0	0	0	3,501,900
01101107 ADM Cnty Teach Retire Match	6,900,400	0	0	0	0	6,900,400
01101109 ADM Health Insurance Match	52,082,800	0	0	0	0	52,082,800
01101110 ADM Death Benefit Payments	200,000	0	0	0	0	200,000
01101113 ADM Pens IOD Medical Expense	7,861,400	0	0	0	0	7,861,400
01101114 ADM Unemployment Compensation	200,000	0	0	0	0	200,000
01101115 ADM Life Insurance Match	2,914,600	0	0	0	0	2,914,600
01101117 ADM Regional Transit Authority	320,200	0	0	0	0	320,200
01101118 ADM Econ/Job Incentives Dell	562,500	0	0	0	0	562,500
01101120 ADM Employee IOD Med Expense	5,827,200	0	0	0	0	5,827,200
01101127 ADM Contingency FacilityRental	656,700	0	0	0	0	656,700
01101136 ADM UBS Economic Incentive	352,000	0	0	0	0	352,000
01101137 ADM HCA Charlotte Ec Incentive	800,000	0	0	0	0	800,000
01101138 ADM Empl Tuition Reimburse	100,000	0	0	0	0	100,000
01101139 ADM Fix It Pilot Program	25,000	0	0	0	0	25,000
01101140 ADM Benefit Adjustments	6,788,600	0	0	0	0	6,788,600
01101145 ADM TCRS Pension Contribution	39,000	0	0	0	0	39,000
01101150 ADM Metro Telecomm Adjustments	0	0	0	0	0	0
01101204 ADM Metro Action Commission	4,921,900	0	0	0	0	4,921,900
01101213 ADM NCAC Local Match	417,300	0	0	0	0	417,300
01101218 ADM District Energy System	1,690,300	0	0	0	0	1,690,300
01101221 ADM Subsidy Nashville Arena	4,851,500	0	0	0	0	4,851,500
01101222 ADM Stadium Maintenance	1,500,000	0	0	0	0	1,500,000
01101224 ADM Contingency Subrogation	100,000	0	0	0	0	100,000
01101225 ADM GSD Debt Transfer-Stadium	3,200,000	0	0	0	0	3,200,000
01101227 ADM HIPPA Compliance	80,000	0	0	0	0	80,000
01101228 ADM Affordable Housing Develop	0	0	26,511,800	0	0	26,511,800
01101230 ADM Stormwater Fees Conting	1,209,900	0	0	0	0	1,209,900
01101237 ADM Commuter Rail	1,500,000	0	0	0	0	1,500,000
01101298 ADM Contingency Local Match	50,000	0	0	0	0	50,000
01101301 ADM Insurance Reserve	2,625,100	0	0	0	0	2,625,100
01101303 ADM Corp Dues/Contribution	746,900	0	0	0	0	746,900
01101304 ADM Subsidy MTA	49,013,600	0	0	0	0	49,013,600
01101308 ADM Judgments and Losses	1,760,100	0	0	0	0	1,760,100
01101309 ADM Contingency Account	50,000	0	0	0	0	50,000
01101315 ADM PayPlan Improvements	16,391,600	0	0	0	0	16,391,600
01101326 ADM Property Tax Relief Progrm	3,550,000	0	0	0	0	3,550,000
01101412 ADM Post Audit	1,211,000	0	0	0	0	1,211,000
01101416 ADM Subsidy Advance Planning	248,700	0	0	0	0	248,700
01101426 ADM Subsidy Hospital Authority	35,000,000	0	0	0	0	35,000,000
01101428 ADM Subsidy Muni Auditorium	350,000	0	0	0	0	350,000
01101432 ADM Subsidy BLTC Mgmt Contract	3,500,000	0	0	0	0	3,500,000
01101433 ADM Knowles Home Mgmt Contract	1,000,000	0	0	0	0	1,000,000
01101502 ADM Contr Nashville Symphony	15,000	0	0	0	0	15,000
01101503 ADM Contr Adventure Sci Ctr	200,000	0	0	0	0	200,000
01101505 ADM Contr Legal Aid Society	0	0	0	0	0	0
01101506 ADM Contr Partnership 2020	375,000	0	0	0	0	375,000
01101521 ADM Contr Humane Assoc	12,500	0	0	0	0	12,500
01101534 ADM Contr Sister Citys	80,000	0	0	0	0	80,000
01101552 ADM Contr YWCA Domestic Violen	0	0	0	0	0	0
01101555 ADM Contr Second Harvest	200,000	0	0	0	0	200,000
01101557 ADM Contr Hermitage	135,000	0	0	0	0	135,000
01101562 ADM Mary Parrish Center	0	0	0	0	0	0
01101566 ADM Contingency Utility Incr	0	0	0	0	0	0
01101576 ADM Contr Morningstar Dom Viol	0	0	0	0	0	0
01101578 ADM Barnes Affordable HsgTrust	10,000,000	0	0	0	0	10,000,000
01101587 ADM Contr Alignment Nashville	150,000	0	0	0	0	150,000
01101592 ADM Educ and AfterSchool Prgs	0	0	0	0	0	0
01101594 ADM Contr FamilyChildrensRvc	0	0	0	0	0	0
01101598 ADM Contr FannieBattleDayHome	0	0	0	0	0	0
01101608 ADM Contr StLukesCommtyHouse	0	0	0	0	0	0
01101612 ADM Contr Nashville CARES	0	0	0	0	0	0
01101613 ADM Correctional Healthcare	12,798,100	0	0	0	0	12,798,100
01101614 ADM Forensic Medical Examiner	4,934,000	0	0	0	0	4,934,000

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 2 - FY2018 DEPARTMENTAL BUDGET BY FUND TYPE

	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
01101619 ADM Contr Backfield In Motion	0	0	0	0	0	0
01101620 ADM Contr Boy Girls Club	0	0	0	0	0	0
01101621 ADM Contr League Deaf Hard Hea	0	0	0	0	0	0
01101622 ADM Contr Martha OBryan Center	0	0	0	0	0	0
01101623 ADM Contr Monroe Harding Inc	0	0	0	0	0	0
01101624 ADM Contr Pencil Foundation	0	0	0	0	0	0
01101626 ADM Contr Salama Urban Ministr	0	0	0	0	0	0
01101628 ADM Contr Big Brothers Nashvil	0	0	0	0	0	0
01101629 ADM Contr Conexion Americas	0	0	0	0	0	0
01101631 ADM Contr Fifty Foward	0	0	0	0	0	0
01101634 ADM Contr United Way Metro Nas	0	0	0	0	0	0
01101637 ADM Music Ent Econ Developmt	1,000,000	0	0	0	0	1,000,000
01101639 ADM Contrib Oasis Center	0	0	0	0	0	0
01101641 ADM Contr TN CoalitAgstDomViol	0	0	0	0	0	0
01101642 ADM VUniv Ctr for Health Srvc	0	0	0	0	0	0
01101645 ADM Entrepreneur Center	250,000	0	0	0	0	250,000
01101650 ADM Small Business Incentv	300,000	0	0	0	0	300,000
01101651 ADM Big Bro Sisters Mid Tenn	0	0	0	0	0	0
01101653 ADM Nash Adult Literacy Cncl	0	0	0	0	0	0
01101654 ADM Nash Intl Ctr Empowermt	0	0	0	0	0	0
01101658 ADM Self-Insured Excise Tax	75,000	0	0	0	0	75,000
01101661 ADM Nashville Civic Design Ctr	125,000	0	0	0	0	125,000
01101662 ADM Nashville Educ Comm ArtsTV	50,000	0	0	0	0	50,000
01101665 ADM Oasis Church Inc	0	0	0	0	0	0
01101667 ADM Election Day & EarlyVoting	980,600	0	0	0	0	980,600
01101668 ADM Southern Word	0	0	0	0	0	0
01101669 ADM Teach for America	0	0	0	0	0	0
01101677 ADM Comm Foundation of Mid TN	0	0	0	0	0	0
01101678 ADM Ballpark Debt Srvs Contrib	1,475,000	0	0	0	0	1,475,000
01101684 ADM Preston Taylor Ministries	0	0	0	0	0	0
01101685 ADM Stars Nashville	0	0	0	0	0	0
01101686 ADM Public Educ Fndtn	275,000	0	0	0	0	275,000
01101687 ADM SummrYouth Employ Prog	3,000,000	0	0	0	0	3,000,000
01101688 ADM Plant the Seed Garden Prog	50,000	0	0	0	0	50,000
01101690 ADM Innovation Investment Fund	1,000,000	0	0	0	0	1,000,000
01101691 ADM NCAC Nash Constr Readiness	625,000	0	0	0	0	625,000
01101692 ADM Housing Incentive Pilot	2,000,000	0	0	0	0	2,000,000
01101693 ADM MDHA VASH Pilot Program	165,300	0	0	0	0	165,300
01101694 ADM Historic Preservation	250,000	0	0	0	0	250,000
01101695 ADM Workplace Diversity Study	210,000	0	0	0	0	210,000
01101696 Community Partnerships Fund	1,000,000	0	0	0	0	1,000,000
01101996 ADM Transfer 4% Funding	31,413,100	0	0	0	0	31,413,100
01101998 ADM MDHA Prop Tax Increments	10,863,700	0	0	0	0	10,863,700
01102160 ADM Operating Xfer Debt Servic	48,239,800	0	0	0	(48,239,800)	0
01103200 ADM HOT General Fund 1%	0	0	11,600,000	0	0	11,600,000
01103250 ADM HOT Convention Ctr 1% Tax	0	0	11,600,000	0	0	11,600,000
01103255 ADM HOT Conv Ctr 2007 1% Tax	0	0	10,000,000	0	0	10,000,000
01103260 ADM HOT 2007 1% Secondary TDZ	0	0	1,600,000	0	0	1,600,000
01103280 ADM HOT Tourist Promotion	0	0	23,300,000	0	0	23,300,000
01103290 ADM HOT Tourist Related	0	0	11,600,000	0	0	11,600,000
01103310 ADM HOT Conv Ctr 2007 \$2 Tax	0	0	17,000,000	0	0	17,000,000
01103510 ADM HOT Event and MarketingTax	0	0	3,400,000	0	0	3,400,000
01104100 ADM CBID Fee Event & Marketing	0	0	1,400,000	0	0	1,400,000
01105100 ADM Contr Mediation Services	0	0	140,000	0	0	140,000
01191102 ADM Police/Fire Retire Match	0	8,873,000	0	0	0	8,873,000
01191103 ADM Civil Service Retire Match	0	5,424,700	0	0	0	5,424,700
01191106 ADM Teacher Pens Match	0	4,592,400	0	0	0	4,592,400
01191109 ADM Health Ins Match	0	1,500,200	0	0	0	1,500,200
01191112 ADM Pensioner IOD	0	300,100	0	0	0	300,100
01191113 ADM Employee IOD	0	850,400	0	0	0	850,400
01191115 ADM Life Ins Match	0	60,900	0	0	0	60,900
01191116 ADM Operating Xfr Debt Service	0	0	0	0	0	0
01191140 ADM Benefit Adjustments	0	1,671,400	0	0	0	1,671,400
01191224 ADM Contingency Subrogation	0	100,000	0	0	0	100,000
01191301 ADM Insurance and Reserve	0	114,500	0	0	0	114,500
01191308 ADM Judgments and Losses	0	7,800	0	0	0	7,800

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 2 - FY2018 DEPARTMENTAL BUDGET BY FUND TYPE

	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
01191309 ADM Contingency Account	0	50,000	0	0	0	50,000
01191315 ADM PayPlan Improvements	0	1,775,400	0	0	0	1,775,400
01191326 ADM Property Tax Relief	0	350,000	0	0	0	350,000
01191566 ADM Contingency Utility Incr	0	0	0	0	0	0
01191998 ADM MDHA Prop Tax Increments	0	2,315,200	0	0	0	2,315,200
01701000 ADM Cntrl Business Imp Distrct	0	0	2,474,900	0	0	2,474,900
01781000 ADM Gulch Cntrl Business ImpDt	0	0	482,000	0	0	482,000
001 Administrative	356,347,300	27,986,000	121,108,700	0	(48,239,800)	457,202,200
002 Metropolitan Council	2,111,600	0	0	0	0	2,111,600
003 Metropolitan Clerk	881,800	0	0	0	0	881,800
004 Mayor's Office	4,218,800	0	0	0	0	4,218,800
005 Election Commission	2,784,900	0	0	0	0	2,784,900
006 Law	6,005,300	0	0	0	0	6,005,300
007 Planning Commission	4,919,200	0	3,936,100	0	0	8,855,300
008 Human Resources	5,346,700	0	0	0	0	5,346,700
009 Register of Deeds	263,500	0	5,500	0	0	269,000
010 General Services	24,396,200	0	0	23,589,700	0	47,985,900
011 Historical Commission	958,600	0	20,000	0	0	978,600
014 Information Technology Service	0	0	0	24,090,300	0	24,090,300
015 Finance	9,338,500	0	1,003,600	826,000	0	11,168,100
016 Assessor of Property	7,716,100	0	0	0	0	7,716,100
017 Trustee	2,391,600	0	0	0	0	2,391,600
018 County Clerk	4,474,500	0	120,000	0	0	4,594,500
019 District Attorney	6,670,700	0	2,243,000	0	0	8,913,700
021 Public Defender	8,287,900	0	0	0	0	8,287,900
022 Juvenile Court Clerk	1,770,600	0	14,000	0	0	1,784,600
023 Circuit Court Clerk	3,327,700	0	0	0	0	3,327,700
024 Criminal Court Clerk	5,950,300	0	205,000	0	0	6,155,300
025 Clerk and Master - Chancery	1,536,500	0	0	0	0	1,536,500
026 Juvenile Court	12,302,800	0	450,800	0	0	12,753,600
027 General Sessions Court	11,655,600	0	170,000	0	0	11,825,600
028 State Trial Courts	8,647,800	0	3,813,800	0	0	12,461,600
029 Justice Integration Services	2,710,000	0	0	0	0	2,710,000
030 Sheriff	70,424,000	0	17,163,800	0	0	87,587,800
031 Police	192,716,600	481,000	9,470,400	375,000	(481,000)	202,562,000
032 Fire	54,598,200	71,170,700	0	0	0	125,768,900
033 Codes Administration	10,546,600	0	275,000	0	0	10,821,600
034 Beer Board	416,900	0	0	0	0	416,900
035 Agricultural Extension	329,700	0	0	0	0	329,700
036 Soil and Water Conservation	99,800	0	0	0	0	99,800
037 Social Services	7,083,000	0	878,100	0	0	7,961,100
038 Health	21,235,200	0	24,860,800	0	0	46,096,000
039 Public Library	30,408,900	0	1,202,300	0	0	31,611,200
040 Parks	39,208,800	0	2,492,300	0	0	41,701,100
041 Arts Commission	3,629,700	0	85,000	0	0	3,714,700
042 Public Works	31,386,400	24,393,200	38,634,500	0	0	94,414,100
044 Human Relations Commission	491,900	0	0	0	0	491,900
047 Criminal Justice Planning	514,800	0	0	0	0	514,800
048 Internal Audit	1,409,800	0	0	0	0	1,409,800
049 Office of Emergency Management	769,700	0	937,700	0	0	1,707,400
051 Metro Family Safety	1,194,600	0	370,400	0	0	1,565,000
060 Farmer's Market	0	0	0	1,952,700	0	1,952,700
061 Municipal Auditorium	0	0	0	1,873,200	0	1,873,200
062 State Fair Board	0	0	0	3,290,300	0	3,290,300
063 Convention Center	0	0	0	0	0	0
064 Sports Authority	859,100	0	0	859,100	0	1,718,200
065 Water and Sewer	0	0	0	482,794,200	0	482,794,200
068 DES-District Energy System	0	0	0	21,288,100	0	21,288,100
070 Community Education Commission	487,300	0	325,000	0	0	812,300
071 Convention Center Authority	0	0	0	38,417,800	0	38,417,800
075 Metro Action Commission	0	0	30,161,500	0	0	30,161,500
076 NCAC	0	0	7,245,700	0	0	7,245,700
080 MNPS	0	0	957,567,600	168,831,100	(192,000)	1,126,206,700
090 Debt Service	0	0	0	0	(3,521,300)	(3,521,300)
091 ECC Emergency Comm Center	14,929,000	0	0	0	0	14,929,000
TOTAL	977,754,500	124,030,900	1,224,760,600	768,187,500	(52,434,100)	3,042,299,400

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES								
	FY2015	FY2016	FY2017	FY2018 Rec	FTE FY16	FTE FY17	FTE FY18	FTE
	Actuals	Budget	Budget	Budget				FY18-FY17
GENERAL SERVICES DISTRICT:								
001 Administrative								
01101104 ADM County Retire Match	3,501,900	3,501,900	3,501,900	3,501,900	0.00	0.00	0.00	0.00
01101107 ADM Cnty Teach Retire Match	6,900,400	6,900,400	6,900,400	6,900,400	0.00	0.00	0.00	0.00
01101109 ADM Health Insurance Match	46,292,178	48,514,200	52,082,800	52,082,800	0.00	0.00	0.00	0.00
01101110 ADM Death Benefit Payments	200,000	200,000	200,000	200,000	0.00	0.00	0.00	0.00
01101113 ADM Pens IOD Medical Expense	11,180,900	10,165,400	10,087,400	7,861,400	0.00	0.00	0.00	0.00
01101114 ADM Unemployment Compensation	141,047	561,200	200,000	200,000	0.00	0.00	0.00	0.00
01101115 ADM Life Insurance Match	2,865,293	2,922,900	2,914,600	2,914,600	0.00	0.00	0.00	0.00
01101117 ADM Regional Transit Authorit	155,700	320,200	320,200	320,200	0.00	0.00	0.00	0.00
01101118 ADM Econ/Job Incentives Dell	732,000	562,500	562,500	562,500	0.00	0.00	0.00	0.00
01101120 ADM Employee IOD Med Expense	9,094,500	8,198,200	6,643,200	5,827,200	0.00	0.00	0.00	0.00
01101127 ADM Contingency FacilityRenta	328,878	340,000	657,000	656,700	0.00	0.00	0.00	0.00
01101131 ADM Study Formulating Comm	57,889	22,100	0	0	0.00	0.00	0.00	0.00
01101134 ADM OEM Appropriation	0	228,000	0	0	0.00	0.00	0.00	0.00
01101135 ADM Subsidy Transp Planning	528,411	0	0	0	0.00	0.00	0.00	0.00
01101136 ADM UBS Economic Incentive	0	0	328,000	352,000	0.00	0.00	0.00	0.00
01101137 ADM HCA Charlotte Ec Incentiv	0	0	0	800,000	0.00	0.00	0.00	0.00
01101138 ADM Empl Tuition Reimburse	0	0	0	100,000	0.00	0.00	0.00	0.00
01101139 ADM Fix It Pilot Program	0	0	0	25,000	0.00	0.00	0.00	0.00
01101140 ADM Benefit Adjustments	0	3,017,300	6,788,600	6,788,600	0.00	0.00	0.00	0.00
01101145 ADM TCRS Pension Contribution	37,164	37,900	39,000	39,000	0.00	0.00	0.00	0.00
01101150 ADM Metro Telecomm Adjustment	0	43,900	43,900	(43,900)	0.00	0.00	0.00	0.00
01101204 ADM Metro Action Commission	4,000,000	4,304,000	4,921,900	4,921,900	0.00	0.00	0.00	0.00
01101213 ADM NCAC Local Match	95,014	245,600	567,300	417,300	0.00	0.00	0.00	0.00
01101218 ADM District Energy System	1,849,500	1,794,000	1,722,000	1,690,300	0.00	0.00	0.00	0.00
01101221 ADM Subsidy Nashville Arena	5,851,500	5,851,500	5,851,500	4,851,500	0.00	0.00	0.00	0.00
01101222 ADM Stadium Maintenance	650,000	1,000,000	1,000,000	1,500,000	0.00	0.00	0.00	0.00
01101224 ADM Contingency Subrogation	0	100,000	100,000	100,000	0.00	0.00	0.00	0.00
01101225 ADM GSD Debt Transfer-Stadium	3,200,000	3,200,000	3,200,000	3,200,000	0.00	0.00	0.00	0.00
01101227 ADM HIPPA Compliance	44,853	80,000	80,000	80,000	0.00	0.00	0.00	0.00
01101228 ADM Affordable Housing Develo	0	0	45,000	0	0.00	0.00	0.00	0.00
01101230 ADM Stormwater Fees Conting	120	49,000	45,900	1,209,900	0.00	0.00	0.00	0.00
01101233 ADM Subsidy Farmer's Mkt	859,500	837,900	0	0	0.00	0.00	0.00	0.00
01101237 ADM Commuter Rail	1,500,000	1,500,000	1,500,000	1,500,000	0.00	0.00	0.00	0.00
01101238 ADM National League Cities	250,000	450,000	0	0	0.00	0.00	0.00	0.00
01101242 ADM Commty Garden Grant Progr	25,000	50,000	0	0	0.00	0.00	0.00	0.00
01101298 ADM Contingency Local Match	0	0	119,000	50,000	0.00	0.00	0.00	0.00
01101301 ADM Insurance Reserve	1,681,800	2,099,600	2,625,100	2,625,100	0.00	0.00	0.00	0.00
01101302 ADM Surety Bonds	17,300	0	0	0	0.00	0.00	0.00	0.00
01101303 ADM Corp Dues/Contribution	451,089	510,400	514,900	746,900	0.00	0.00	0.00	0.00
01101304 ADM Subsidy MTA	36,370,600	40,158,600	42,013,600	49,013,600	0.00	0.00	0.00	0.00
01101308 ADM Judgments and Losses	1,416,100	1,360,100	3,860,100	1,760,100	0.00	0.00	0.00	0.00
01101309 ADM Contingency Account	0	0	0	50,000	0.00	0.00	0.00	0.00
01101315 ADM PayPlan Improvements	0	268,200	1,978,300	2,216,300	0.00	0.00	0.00	0.00
01101326 ADM Property Tax Relief Progr	3,200,000	3,400,000	3,400,000	3,550,000	0.00	0.00	0.00	0.00
01101396 ADM Travel	188,167	25,000	0	0	0.00	0.00	0.00	0.00
01101412 ADM Post Audit	971,042	1,097,200	1,161,000	1,211,000	0.00	0.00	0.00	0.00
01101416 ADM Subsidy Advance Planning	127,045	143,900	182,200	248,700	0.00	0.00	0.00	0.00
01101424 ADM Greer Stadium Maintenance	250,000	0	0	0	0.00	0.00	0.00	0.00
01101426 ADM Subsidy Hospital Authorit	35,000,000	45,000,000	51,000,000	35,000,000	0.00	0.00	0.00	0.00
01101428 ADM Subsidy Muni Auditorium	549,000	444,500	400,000	350,000	0.00	0.00	0.00	0.00
01101430 ADM Pay Plan Study HR	70,058	0	0	0	0.00	0.00	0.00	0.00
01101432 ADM Subsidy BLTC Mgmt Contrac	0	0	3,000,000	0	0.00	0.00	0.00	0.00
01101433 ADM Knowles Home Mgmt Contrac	0	0	540,000	1,000,000	0.00	0.00	0.00	0.00
01101499 ADM GSD General Revenue	(131)	0	0	0	0.00	0.00	0.00	0.00
01101502 ADM Contr Nashville Symphony	15,000	15,000	15,000	15,000	0.00	0.00	0.00	0.00
01101503 ADM Contr Adventure Sci Ctr	200,000	200,000	200,000	200,000	0.00	0.00	0.00	0.00
01101505 ADM Contr Legal Aid Society	178,597	178,200	186,500	0	0.00	0.00	0.00	0.00
01101506 ADM Contr Partnership 2020	300,000	375,000	375,000	375,000	0.00	0.00	0.00	0.00
01101521 ADM Contr Humane Assoc	12,500	12,500	12,500	12,500	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

		SCHEDULE 3 - HISTORICAL EXPENDITURES						
		FY2015	FY2016	FY2017	FY2018 Rec	FTE FY16	FTE FY17	FTE FY18
		Actuals	Budget	Budget	Budget			FTE FY18-FY17
01101534	ADM Contr Sister Citys	60,000	60,000	80,000	80,000	0.00	0.00	0.00
01101552	ADM Contr YWCA Domestic Viole	278,500	300,000	278,700	0	0.00	0.00	0.00
01101555	ADM Contr Second Harvest	152,500	127,000	88,900	200,000	0.00	0.00	0.00
01101557	ADM Contr Hermitage	100,000	100,000	100,000	135,000	0.00	0.00	0.00
01101562	ADM Mary Parrish Center	43,500	46,400	51,800	0	0.00	0.00	0.00
01101565	ADM Jefferson ST United Partn	300,000	300,000	0	0	0.00	0.00	0.00
01101566	ADM Contingency Utility Incr	0	200,000	200,000	0	0.00	0.00	0.00
01101576	ADM Contr Morningstar Dom Vio	107,399	81,900	107,000	0	0.00	0.00	0.00
01101578	ADM Barnes Affordable HsgTrus	500,000	1,000,000	10,000,000	10,000,000	0.00	0.00	0.00
01101587	ADM Contr Alignment Nashville	100,000	150,000	150,000	150,000	0.00	0.00	0.00
01101592	ADM Educ and AfterSchool Prgs	0	0	77,600	0	0.00	0.00	0.00
01101594	ADM Contr FamilyChildrensSrv	13,000	12,100	14,000	0	0.00	0.00	0.00
01101597	ADM Contr Bookem for Literacy	18,756	0	0	0	0.00	0.00	0.00
01101598	ADM Contr FannieBattleDayHome	33,700	0	51,000	0	0.00	0.00	0.00
01101602	ADM Subsidy Community Ed	346,500	358,000	0	0	0.00	0.00	0.00
01101605	ADM Contr Homework Hotline	43,600	0	0	0	0.00	0.00	0.00
01101606	ADM Contr McNeillyCtrforChild	91,265	56,700	0	0	0.00	0.00	0.00
01101608	ADM Contr StLukesCommtyHouse	0	47,300	39,500	0	0.00	0.00	0.00
01101612	ADM Contr Nashville CARES	78,800	113,200	79,100	0	0.00	0.00	0.00
01101613	ADM Correctional Healthcare	11,629,666	12,671,700	12,571,700	12,798,100	0.00	0.00	0.00
01101614	ADM Forensic Medical Examiner	4,573,500	4,638,500	4,804,000	4,934,000	0.00	0.00	0.00
01101617	ADM Office of Sustainability	120,376	0	0	0	0.00	0.00	0.00
01101619	ADM Contr Backfield In Motion	0	0	48,000	0	0.00	0.00	0.00
01101620	ADM Contr Boy Girls Club	0	78,500	49,900	0	0.00	0.00	0.00
01101621	ADM Contr League Deaf Hard He	47,100	45,700	74,800	0	0.00	0.00	0.00
01101622	ADM Contr Martha OBryan Cente	135,000	106,200	75,000	0	0.00	0.00	0.00
01101623	ADM Contr Monroe Harding Inc	61,500	62,200	44,100	0	0.00	0.00	0.00
01101624	ADM Contr Pencil Foundation	96,100	98,900	73,500	0	0.00	0.00	0.00
01101626	ADM Contr Salama Urban Minist	0	50,000	45,100	0	0.00	0.00	0.00
01101627	ADM Contr YMCA of Mid TN	0	48,700	0	0	0.00	0.00	0.00
01101628	ADM Contr Big Brothers Nashvi	67,200	61,900	71,400	0	0.00	0.00	0.00
01101629	ADM Contr Conexion Americas	145,600	33,700	14,500	0	0.00	0.00	0.00
01101631	ADM Contr Fifty Foward	50,000	51,600	59,900	0	0.00	0.00	0.00
01101632	ADM Contr Arc of Davidson Co	36,000	52,100	0	0	0.00	0.00	0.00
01101634	ADM Contr United Way Metro Na	44,965	0	70,000	0	0.00	0.00	0.00
01101636	ADM Poverty Adult Literacy In	212,058	0	0	0	0.00	0.00	0.00
01101637	ADM Music Ent Econ Developmt	1,090,683	875,000	2,250,000	1,000,000	0.00	0.00	0.00
01101638	ADM TSU Foundation	50,000	0	0	0	0.00	0.00	0.00
01101639	ADM Contrib Oasis Center	105,860	73,000	58,100	0	0.00	0.00	0.00
01101641	ADM Contr TN CoalitAgstDomVio	65,800	68,500	51,000	0	0.00	0.00	0.00
01101642	ADM VUniv Ctr for Health Srv	44,846	60,600	53,200	0	0.00	0.00	0.00
01101643	ADM Contrib Scholars Academy	506,254	0	0	0	0.00	0.00	0.00
01101645	ADM Entrepreneur Center	200,000	250,000	250,000	250,000	0.00	0.00	0.00
01101647	ADM Ctr for Refugees of TN	36,000	29,900	0	0	0.00	0.00	0.00
01101649	ADM Office of Innovation	262,443	0	0	0	0.00	0.00	0.00
01101650	ADM Small Business Incentv	28,004	871,900	1,142,100	300,000	0.00	0.00	0.00
01101651	ADM Big Bro Sisters Mid Tenn	36,383	25,500	27,000	0	0.00	0.00	0.00
01101653	ADM Nash Adult Literacy Cncl	77,700	80,100	89,500	0	0.00	0.00	0.00
01101654	ADM Nash Intl Ctr Empowermt	112,800	77,800	90,000	0	0.00	0.00	0.00
01101657	ADM Nashville Achieves	61,934	0	0	0	0.00	0.00	0.00
01101658	ADM Self-Insured Excise Tax	119,961	75,000	75,000	75,000	0.00	0.00	0.00
01101659	ADM Victim Resource Center	432,274	0	0	0	0.00	0.00	0.00
01101660	ADM The Next Door	100,000	100,000	0	0	0.00	0.00	0.00
01101661	ADM Nashville Civic Design Ct	100,000	100,000	125,000	125,000	0.00	0.00	0.00
01101662	ADM Nashville Educ Comm ArtsT	50,000	0	50,000	50,000	0.00	0.00	0.00
01101663	ADM In Full Motion	30,000	0	0	0	0.00	0.00	0.00
01101664	ADM New Vision Inc	50,500	0	0	0	0.00	0.00	0.00
01101665	ADM Oasis Church Inc	7,500	0	23,800	0	0.00	0.00	0.00
01101666	ADM East Nashville Hope Excha	9,800	0	0	0	0.00	0.00	0.00
01101667	ADM Election Day & EarlyVotin	0	0	2,099,700	980,600	0.00	0.00	0.00
01101668	ADM Southern Word	0	0	42,900	0	0.00	0.00	0.00
01101669	ADM Teach for America	0	0	77,000	0	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY2018 Rec Budget	FTE FY16	FTE FY17	FTE FY18	FTE FY18-FY17
01101677 ADM Comm Foundation of Mid TN	0	100,000	100,000	0	0.00	0.00	0.00	0.00
01101678 ADM Ballpark Debt Svc Contri	0	1,025,000	1,025,000	1,475,000	0.00	0.00	0.00	0.00
01101679 ADM Nashville Ballet Contribut	0	200,000	0	0	0.00	0.00	0.00	0.00
01101682 ADM Nashville Tech Council	0	75,000	0	0	0.00	0.00	0.00	0.00
01101683 ADM Ladies of Charity Nash	0	32,100	0	0	0.00	0.00	0.00	0.00
01101684 ADM Preston Taylor Ministries	0	21,300	10,200	0	0.00	0.00	0.00	0.00
01101685 ADM Stars Nashville	0	28,900	27,000	0	0.00	0.00	0.00	0.00
01101686 ADM Public Educ Fndtn	0	0	250,000	275,000	0.00	0.00	0.00	0.00
01101687 ADM SummrYouth Employ Prog	0	0	3,500,000	3,500,000	0.00	0.00	0.00	0.00
01101688 ADM Plant the Seed Garden Pro	0	0	50,000	50,000	0.00	0.00	0.00	0.00
01101689 ADM Thistle Farms	0	0	300,000	0	0.00	0.00	0.00	0.00
01101690 ADM Innovation Investment Fun	0	0	1,000,000	1,000,000	0.00	0.00	0.00	0.00
01101691 ADM NCAC Nash Constr Readines	0	0	475,000	625,000	0.00	0.00	0.00	0.00
01101692 ADM Housing Incentive Pilot	0	0	500,000	2,000,000	0.00	0.00	0.00	0.00
01101693 ADM MDHA VASH Pilot Program	0	0	261,000	165,300	0.00	0.00	0.00	0.00
01101694 ADM Historic Preservation	0	0	0	250,000	0.00	0.00	0.00	0.00
01101695 ADM Workplace Diversity Study	0	0	0	210,000	0.00	0.00	0.00	0.00
01101996 ADM Transfer 4% Funding	28,411,923	27,728,400	29,782,700	31,469,000	0.00	0.00	0.00	0.00
01101997 ADM Transfer Short-term Renta	0	50,000	0	0	0.00	0.00	0.00	0.00
01101998 ADM MDHA Prop Tax Increments	7,546,761	7,769,000	8,794,800	10,863,700	0.00	0.00	0.00	0.00
01102160 ADM Operating Xfer Debt Servi	23,372,100	18,533,300	24,004,300	0	0.00	0.00	0.00	0.00
01102170 ADM EBID General Fund Support	0	250,000	0	0	0.00	0.00	0.00	0.00
001 Administrative	263,736,025	279,738,900	327,790,100	289,944,200	0.00	0.00	0.00	0.00
002 Metropolitan Council	1,728,036	1,825,500	2,087,800	2,111,600	48.30	53.30	53.30	0.00
003 Metropolitan Clerk	570,715	688,500	798,200	881,800	6.00	6.00	7.00	1.00
004 Mayor's Office	1,806,940	3,747,700	4,189,300	4,218,800	30.00	32.00	32.00	0.00
005 Election Commission	3,799,726	5,582,900	2,764,700	2,784,900	38.52	40.50	40.50	0.00
006 Law	5,227,088	5,612,500	5,999,400	6,005,300	48.00	48.00	48.00	0.00
007 Planning Commission	3,678,699	3,963,300	4,593,300	4,919,200	40.00	44.00	47.00	3.00
008 Human Resources	4,111,955	4,857,400	5,249,800	5,346,700	54.50	55.50	59.50	4.00
009 Register of Deeds	290,396	265,000	259,100	263,500	0.00	0.00	0.00	0.00
010 General Services	23,302,919	23,099,100	24,332,100	24,396,200	50.00	49.00	49.00	0.00
011 Historical Commission	731,357	843,800	917,200	958,600	10.00	10.00	10.50	0.50
014 Information Technology Service	1,664,662	1,806,800	0	0	22.00	0.00	0.00	0.00
015 Finance	7,063,330	8,185,200	8,837,300	9,338,500	97.00	98.00	98.00	0.00
016 Assessor of Property	6,343,795	7,166,500	7,670,700	7,716,100	77.50	78.50	83.00	4.50
017 Trustee	2,180,760	2,406,900	2,451,000	2,391,600	25.20	25.20	25.20	0.00
018 County Clerk	3,938,163	4,251,900	4,280,900	4,474,500	79.00	79.00	83.00	4.00
019 District Attorney	5,823,627	6,214,700	6,600,700	6,670,700	91.80	91.80	92.80	1.00
020 * Medical Examiner	270	0	0	0	0.00	0.00	0.00	0.00
021 Public Defender	6,687,736	7,400,100	8,135,400	8,287,900	83.99	84.49	86.49	2.00
022 Juvenile Court Clerk	1,555,422	1,649,900	1,765,600	1,770,600	30.00	31.00	31.00	0.00
023 Circuit Court Clerk	2,903,473	3,275,400	3,329,000	3,327,700	44.00	44.00	44.00	0.00
024 Criminal Court Clerk	5,149,218	5,526,600	5,847,800	5,950,300	81.11	84.11	85.61	1.50
025 Clerk and Master - Chancery	1,275,543	1,489,300	1,552,100	1,536,500	18.00	18.00	18.00	0.00
026 Juvenile Court	11,564,138	11,575,000	12,132,200	12,302,800	96.00	100.00	101.00	1.00
027 General Sessions Court	10,364,411	10,812,700	11,566,000	11,655,600	122.88	130.92	131.92	1.00
028 State Trial Courts	7,458,494	8,174,000	8,609,500	8,647,800	96.00	96.00	96.00	0.00
029 Justice Integration Services	2,114,404	2,471,000	2,561,800	2,710,000	19.00	19.00	20.00	1.00
030 Sheriff	65,122,200	68,237,200	70,390,700	70,424,000	860.50	860.50	860.50	0.00
031 Police	171,483,916	182,450,600	188,112,300	192,716,600	1,840.78	1,853.78	1,923.78	70.00
032 Fire	48,213,677	50,649,900	53,291,500	54,598,200	481.50	511.50	514.50	3.00
033 Codes Administration	7,438,623	8,886,500	9,349,400	10,546,600	97.70	100.70	108.70	8.00
034 Beer Board	309,051	379,600	409,300	416,900	5.00	5.00	5.00	0.00
035 Agricultural Extension	273,886	308,200	328,800	329,700	7.00	7.00	7.00	0.00
036 Soil and Water Conservation	74,407	91,500	92,200	99,800	1.00	1.00	1.00	0.00
037 Social Services	7,487,716	6,826,800	6,737,100	7,083,000	56.00	50.98	54.98	4.00
038 Health	18,497,932	19,398,400	20,862,700	21,235,200	209.11	220.88	223.38	2.50
039 Public Library	24,003,183	27,494,800	30,083,200	30,408,900	352.71	363.66	365.41	1.75
040 Parks	32,941,321	35,646,300	38,381,900	39,208,800	561.22	609.40	641.35	31.95
041 Arts Commission	2,548,822	2,670,300	3,130,600	3,629,700	10.00	11.00	11.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY2018 Rec Budget	FTE FY16	FTE FY17	FTE FY18	FTE FY18-FY17
042 Public Works	27,133,535	28,205,200	30,797,900	31,386,400	263.50	270.50	273.50	3.00
044 Human Relations Commission	347,753	437,200	484,100	491,900	4.00	4.00	4.00	0.00
047 Criminal Justice Planning	424,386	490,000	512,000	514,800	4.00	4.00	4.00	0.00
048 Internal Audit	984,295	1,290,900	1,382,900	1,409,800	10.00	10.00	10.00	0.00
049 Office of Emergency Management	766,338	826,000	855,300	769,700	13.00	13.00	13.00	0.00
051 Office of Family Safety	0	758,000	883,900	1,194,600	10.00	11.00	12.00	1.00
064 Sports Authority	678,500	730,600	832,600	859,100	2.00	3.00	3.00	0.00
070 Community Education Commission	0	0	443,300	487,300	0.00	3.49	4.00	0.51
091 ECC Emergency Comm Center	13,399,308	14,180,200	14,860,800	14,929,000	184.50	190.00	190.00	0.00
10101 GSD General	807,200,151	862,588,800	936,543,500	911,351,400	6,282.32	6,421.71	6,571.92	150.21
20115 GSD Debt Service	240,002,004	126,278,400	136,803,000	165,393,200	0.00	0.00	0.00	0.00
25104 MNPS Debt Service	134,817,564	78,037,100	84,403,400	94,371,300	0.00	0.00	0.00	0.00
35131 MNPS General Purpose	769,721,562	810,000,000	843,299,700	8,320,000	0.00	0.00	0.00	0.00
Total GSD Budgetary:	1,951,741,281	1,876,904,300	2,001,049,600	1,179,435,900	6,282.32	6,421.71	6,571.92	150.21

URBAN SERVICES DISTRICT:

01191102 ADM Police/Fire Retire Match	8,873,000	8,873,000	8,873,000	8,873,000	0.00	0.00	0.00	0.00
01191103 ADM Civil Service Retire Matc	5,424,700	5,424,700	5,424,700	5,424,700	0.00	0.00	0.00	0.00
01191106 ADM Teacher Pens Match	4,592,400	4,592,400	4,592,400	4,592,400	0.00	0.00	0.00	0.00
01191109 ADM Health Ins Match	1,455,985	1,968,400	1,500,200	1,500,200	0.00	0.00	0.00	0.00
01191112 ADM Pensioner IOD	582,500	468,100	425,400	300,100	0.00	0.00	0.00	0.00
01191113 ADM Employee IOD	1,321,600	1,196,400	969,500	850,400	0.00	0.00	0.00	0.00
01191115 ADM Life Ins Match	68,072	78,500	60,900	60,900	0.00	0.00	0.00	0.00
01191116 ADM Operating Xfr Debt Servic	0	0	2,761,100	0	0.00	0.00	0.00	0.00
01191140 ADM Benefit Adjustments	0	841,000	1,671,400	1,671,400	0.00	0.00	0.00	0.00
01191224 ADM Contingency Subrogation	0	100,000	100,000	100,000	0.00	0.00	0.00	0.00
01191301 ADM Insurance and Reserve	88,900	91,600	114,500	114,500	0.00	0.00	0.00	0.00
01191308 ADM Judgments and Losses	8,500	6,200	7,800	7,800	0.00	0.00	0.00	0.00
01191309 ADM Contingency Account	0	0	0	50,000	0.00	0.00	0.00	0.00
01191315 ADM PayPlan Improvements	0	0	504,800	504,800	0.00	0.00	0.00	0.00
01191326 ADM Property Tax Relief	300,000	300,000	300,000	350,000	0.00	0.00	0.00	0.00
01191566 ADM Contingency Utility Incr	0	200,000	200,000	0	0.00	0.00	0.00	0.00
01191998 ADM MDHA Prop Tax Increments	1,608,359	2,383,900	1,874,300	2,315,200	0.00	0.00	0.00	0.00
001 Administrative	24,324,016	26,524,200	29,380,000	26,715,400	0.00	0.00	0.00	0.00
031 Police	481,000	481,000	481,000	481,000	0.00	0.00	0.00	0.00
032 Fire	65,175,421	68,469,300	70,564,400	71,170,700	724.00	725.00	736.00	11.00
042 Public Works	18,787,718	22,859,800	24,503,700	24,393,200	27.00	31.00	31.00	0.00
18301 Total USD General Fund	108,768,155	118,334,300	124,929,100	122,760,300	751.00	756.00	767.00	11.00
28315 USD Debt Service	25,323,501	17,581,100	19,246,100	21,274,600	0.00	0.00	0.00	0.00
TOTAL USD BUDGETARY:	134,091,656	135,915,400	144,175,200	144,034,900	751.00	756.00	767.00	11.00

GROSS BUDGETARY FUNDS*	2,085,832,937	2,012,819,700	2,145,224,800	1,323,470,800	7,033.32	7,177.71	7,338.92	161.21
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SPECIAL REVENUE, WORKING CAPITAL, & OTHER FUNDS

27312 W&S Debt Service	39,603,571	62,488,400	62,487,400	69,614,600	0.00	0.00	0.00	0.00
28203 DES Debt Service 2012A	1,582,744	0	0	0	0.00	0.00	0.00	0.00
28204 DES Debt Service GO Bonds	160,624	0	0	0	0.00	0.00	0.00	0.00
28315 USD Debt Service	25,323,501	17,581,100	19,246,100	21,274,600	0.00	0.00	0.00	0.00
30004 Register's Computer	48,995	52,300	11,800	5,500	0.00	0.00	0.00	0.00
30005 Central Business Imp District	1,758,983	1,814,200	1,919,700	2,474,900	0.00	0.00	0.00	0.00
30006 Animal Control Donations	0	313,800	313,800	144,200	0.00	0.00	0.00	0.00
30007 Social Services Donations	3,037	34,403	30,200	10,000	0.00	0.00	0.00	0.00
30020 State Trial Court Drug Enforce	700,065	775,900	694,300	694,300	11.00	10.98	10.98	0.00
30027 General Sessions Drug Court Tr	104,148	55,000	53,300	55,000	0.00	0.00	0.00	0.00
30030 Juvenile Court Accountability	51,903	0	0	0	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES								
	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY2018 Rec Budget	FTE FY16	FTE FY17	FTE FY18	FTE FY18-FY17
30031 Hotel Occ Convention Ctr 2007	14,680,324	15,600,000	16,250,000	17,800,000	0.00	0.00	0.00	0.00
30034 Criminal Ct Clerk Computerizat	39,703	152,100	67,400	66,000	0.00	0.00	0.00	0.00
30035 Circuit Court Clerk Fees	6,735,060	0	0	0	0.00	0.00	0.00	0.00
30036 Register of Deeds Fees	2,570,342	0	0	0	0.00	0.00	0.00	0.00
30039 Flood 2010	118,191	0	0	0	0.00	0.00	0.00	0.00
30041 HOT Event and Marketing	3,365,000	3,400,000	3,440,000	3,500,000	0.00	0.00	0.00	0.00
30042 Hotel Occ Conv Ctr 1% Tax	8,900,416	9,400,000	10,570,000	11,600,000	0.00	0.00	0.00	0.00
30043 Hotel Occ Conv Ctr 2007 1% Tax	7,578,356	7,800,000	9,070,000	10,000,000	0.00	0.00	0.00	0.00
30044 Hotel Tourist Promotion	19,033,041	18,800,000	21,150,000	23,300,000	0.00	0.00	0.00	0.00
30045 Hotel Occupancy Tourist Relate	8,900,416	9,400,000	10,570,000	11,600,000	0.00	0.00	0.00	0.00
30046 Hotel Occupancy General Fnd 1%	8,900,101	9,450,000	10,570,000	11,600,000	0.00	0.00	0.00	0.00
30047 Hotel Occ 2007 1% SecondaryTDZ	1,322,070	1,600,000	1,500,000	1,600,000	0.00	0.00	0.00	0.00
30053 POL ARRA 2009 JAG Grant	(1,554)	0	0	0	0.00	0.00	0.00	0.00
30054 Flood 2010 Component Units	410,096	0	0	0	0.00	0.00	0.00	0.00
30059 GSD Flood 2010 Fund Cap CommPr	130,289	0	0	0	0.00	0.00	0.00	0.00
30062 * POL 2011 JAG Grant	140,137	0	0	0	0.00	0.00	0.00	0.00
30063 POL 2013 JAG GRANT	48,517	446,700	430,500	0	0.00	0.00	0.00	0.00
30064 CBID Fee Event and Marketing	500,000	0	0	1,400,000	0.00	0.00	0.00	0.00
30066 POL 2014 JAG GRANT	48,340	532,200	466,300	452,300	0.00	0.00	0.00	0.00
30068 POL 2015 JAG GRANT	0	471,700	471,700	434,300	0.00	0.00	0.00	0.00
30072 Animal Education and Welfare	13,668	5,000	5,000	5,000	0.00	0.00	0.00	0.00
30073 OEM 2015 Ice Storm Disaster	409,176	0	0	3,000	0.00	0.00	0.00	0.00
30075 POL 2016 JAG Grant	0	0	504,400	494,600	0.00	0.00	0.00	0.00
30076 Mayor's Office Donations	0	0	500	0	0.00	0.00	0.00	0.00
30077 Finance Department Donations	0	0	9,200	3,600	0.00	0.00	0.00	0.00
30079 NTTC Surplus Fund	273,716	0	0	0	0.00	0.00	0.00	0.00
30083 Industrial Development Brd-CU	7,970,268	0	0	0	0.00	0.00	0.00	0.00
30100 Finance MCC Administration	96,698	0	0	0	0.00	0.00	0.00	0.00
30101 Metro Major Drug Program	2,199,671	1,900,000	1,900,000	1,900,000	0.00	0.00	0.00	0.00
30102 DUI Offender	173,631	127,000	90,000	95,000	0.00	0.00	0.00	0.00
30103 DA Fraud & Economic Crime	61,513	70,000	70,000	70,000	0.00	0.00	0.00	0.00
30104 DA Special Operations	5,798	75,000	75,000	75,000	0.00	0.00	0.00	0.00
30113 Finance CU Administration	71,918	0	0	0	0.00	0.00	0.00	0.00
30114 Barnes Fund for Affordable Hsg	396,426	3,572,800	17,474,500	26,511,800	0.00	0.00	0.00	0.00
30118 County Clerk Computer	43,931	75,000	75,000	75,000	0.00	0.00	0.00	0.00
30122 Juvenile Court Clerk Computer	15,333	16,000	16,000	14,000	0.00	0.00	0.00	0.00
30130 DA Mediation Services Fund	108,675	140,000	140,000	140,000	0.00	0.00	0.00	0.00
30137 SOC MHC Special Donations	404,871	196,728	129,300	45,000	0.00	0.00	0.00	0.00
30145 Sheriff CCA Contract	18,417,308	17,529,200	17,529,200	17,046,100	0.00	0.00	0.00	0.00
30146 Police Unauth Substance Abuse	157,205	100,000	21,000	13,500	0.00	0.00	0.00	0.00
30147 Police Drug Enforcement	1,755,149	2,875,600	2,875,600	2,875,600	0.00	0.00	0.00	0.00
30149 Police Federal Drug Enforcemen	269,212	950,000	950,000	950,000	0.00	0.00	0.00	0.00
30150 * Police Education Foundation	(3)	0	0	0	0.00	0.00	0.00	0.00
30151 Victim Witness Protection	0	5,800	5,800	5,800	0.00	0.00	0.00	0.00
30154 POL State Felony Forfeiture	59,272	87,000	87,000	87,000	0.00	0.00	0.00	0.00
30155 POL State Gambling Forfeiture	527,802	1,212,300	1,212,300	1,212,300	1.00	1.00	1.00	0.00
30156 Police Federal Forfeitures	(70,947)	491,000	491,000	491,000	0.00	0.00	0.00	0.00
30157 Police Sex Offender Registrati	94,984	120,500	120,500	120,500	0.00	0.00	0.00	0.00
30158 Police Donations Fund	32,000	131,400	143,400	123,400	0.00	0.00	0.00	0.00
30159 Police StateAnti-Human Traffic	0	40,000	40,000	40,000	0.00	0.00	0.00	0.00
30161 Police Secondary Employment	22,786	200,300	150,000	107,000	0.00	0.00	0.00	0.00
30170 Community Education Commission	0	0	0	325,000	0.00	0.00	0.00	0.00
30171 CCA Surplus Revenue 2010B	8,148,995	0	0	0	0.00	0.00	0.00	0.00
30200 Police Task Force Fund	803,998	1,037,400	1,072,800	1,109,700	6.00	6.00	6.00	0.00
30204 Health Title V Clean Air Act	(536)	120,000	150,000	150,000	0.00	0.00	0.00	0.00
30206 Health Clean Air Permit Prgm	0	0	220,000	220,000	0.00	1.00	1.00	0.00
30215 Finance Innovation Investment	0	0	1,000,000	1,000,000	0.00	0.00	0.00	0.00
30218 County Clerk Title Fees	0	35,000	45,000	45,000	0.00	0.00	0.00	0.00
30276 SPA Pub Fac Arena Revenue 98	13,376,736	0	0	0	0.00	0.00	0.00	0.00
30277 SPA Stadium Capital	935,440	0	0	0	0.00	0.00	0.00	0.00
30279 *SPA Arena Event Fund	1,782,579	0	0	0	0.00	0.00	0.00	0.00
30281 SPA Stadium \$2 Ticket Tax	3,040,664	0	0	0	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES								
	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY2018 Rec Budget	FTE FY16	FTE FY17	FTE FY18	FTE FY18-FY17
30286 SPA Arena Capital Improv Rev	1,737,856	0	0	0	0.00	0.00	0.00	0.00
30350 SPA Ballpark Revenue 2013A	250,000	0	0	0	0.00	0.00	0.00	0.00
30401 Library Services	371,652	369,100	284,300	0	6.25	3.89	3.89	0.00
30404 Library Special Projects	669,266	1,229,900	1,202,300	1,202,300	0.00	0.00	0.00	0.00
30405 CCA EDA Sobro Master Plan Fund	867	0	0	0	0.00	0.00	0.00	0.00
30501 Solid Waste Operations	22,323,553	24,485,700	25,661,800	26,505,200	104.50	105.50	124.50	19.00
30502 Solid Waste Grant	90,979	182,000	182,000	182,000	0.00	0.00	0.00	0.00
30503 Public Works Tire Waste	417,534	450,000	450,000	450,000	0.00	0.00	0.00	0.00
30508 Public Works Sidewalk	502,636	30,000	43,000	43,000	0.00	0.00	0.00	0.00
30509 PW Surplus Parking Fund	4,012,641	5,125,300	6,583,800	7,454,300	0.00	0.00	0.00	0.00
30511 Public Works Paving	4,593,727	4,000,000	4,000,000	4,000,000	0.00	0.00	0.00	0.00
30600 Demolition Fund	81,650	275,000	275,000	275,000	0.00	0.00	0.00	0.00
30702 Advance Planning & Research	50,000	50,000	50,000	50,000	0.00	0.00	0.00	0.00
30704 Planning Grant Fund	23,914	250,000	225,800	165,700	1.00	1.00	1.00	0.00
30706 Regional Transportation Plan'g	2,805,363	5,809,200	3,755,500	3,583,400	14.49	15.50	15.50	0.00
30708 PLA Nash Area MPO Other Grants	32,036	100,000	96,500	47,000	0.00	0.00	0.00	0.00
30764 Metro Area Computer Mapping	64,512	126,000	126,000	90,000	0.00	0.00	0.00	0.00
30801 Parks Special Projects	426,174	1,785,728	541,800	169,000	3.12	3.12	3.12	0.00
30802 Parks Resale Inventory	1,965,083	1,591,200	1,750,000	1,750,000	0.00	0.00	0.00	0.00
31282 SPA Pub Imp Stadium Revenue 04	4,294,229	0	0	0	0.00	0.00	0.00	0.00
31500 MAC Admin & Leasehold	(382,715)	3,552,900	2,846,900	5,520,800	15.00	14.00	14.00	0.00
31501 MAC Local Programs	11,450	30,000	7,000	7,000	0.00	0.00	0.00	0.00
31502 MAC Headstart Grant	14,759,828	14,982,900	15,367,700	15,625,300	285.37	281.00	281.00	0.00
31503 MAC LIHEAP Grant	4,042,131	6,056,400	5,151,500	5,151,500	4.00	3.00	3.00	0.00
31504 MAC CSBG Grant	845,102	1,752,100	1,637,100	1,299,100	16.00	15.17	15.17	0.00
31505 MAC Summer Food Program	673,619	733,500	848,600	848,600	34.96	8.00	8.00	0.00
31506 MAC CACFP	1,725,306	1,293,900	1,028,300	1,002,000	14.00	8.00	8.00	0.00
31508 MAC BF/AF Care Program	715,254	431,300	272,800	272,800	14.88	14.40	14.40	0.00
31511 MAC Parent Club Federal Funds	5,110	4,500	4,500	4,500	0.00	0.00	0.00	0.00
31512 MAC Community Svc Assistance	369,479	364,800	364,800	364,800	0.00	0.00	0.00	0.00
31514 MAC ComSrv Poverty Summit	0	22,200	22,100	25,100	0.00	0.00	0.00	0.00
31519 MAC Share the Warmth	4,532	70,000	50,000	40,000	0.00	0.00	0.00	0.00
32004 Mayor's Office Grants	77,531	96,000	15,000	0	0.00	0.00	0.00	0.00
32041 Arts Com Contrib/Donations Fun	8,049	0	0	0	0.00	0.00	0.00	0.00
32051 OFS Grant Fund	0	327,300	352,100	370,400	2.00	3.00	3.00	0.00
32104 OFS Donations Fund	89	0	0	0	0.00	0.00	0.00	0.00
32131 POL JAG 2012 Grant	125,129	383,200	0	0	0.00	0.00	0.00	0.00
32137 Social Srv Homelessness Grant	0	637,500	768,000	127,500	0.00	3.00	3.00	0.00
32141 Arts Comm Special Projects	17,469	62,000	0	0	0.00	0.00	0.00	0.00
32200 HEA Health Dept Grant Fund	22,497,173	25,050,100	24,756,800	24,341,600	278.36	271.79	271.79	0.00
32201 HEA Donations Fund	0	5,700	0	0	0.00	0.00	0.00	0.00
32204 MAY Offc Child & Youth Grants	27,248	0	0	0	0.00	0.00	0.00	0.00
32211 HIS Historical Comm Grant Fund	(4)	65,000	55,000	20,000	0.00	0.00	0.00	0.00
32219 DA District Atty Grant Fund	174,370	198,000	198,000	198,000	4.00	4.00	4.00	0.00
32226 JUV Juv Court Grant Fund	1,243,129	1,946,700	2,078,100	450,800	23.00	28.00	28.00	0.00
32227 GSC Gen Sess Ct Grant Fund	52,787	104,000	140,000	0	2.20	2.20	0.00	(2.20)
32228 STC St Trial Ct Grant Fund	3,057,862	3,110,100	3,119,500	3,119,500	53.00	49.96	49.96	0.00
32229 GSC Veteran's Treatment Ct Ops	0	0	18,000	20,000	0.00	0.00	0.00	0.00
32230 SHE Sheriff Grant Fund	163,750	170,500	287,600	117,700	4.00	4.00	4.00	0.00
32231 Police Grant Fund	1,428,734	1,309,900	1,028,400	953,400	4.00	4.00	4.00	0.00
32232 FIR Fire Grant Fund	1,144,604	2,500	7,000	0	0.00	0.00	0.00	0.00
32237 Social Services Grant Fund	0	1,728,000	1,714,800	695,600	14.76	14.76	14.76	0.00
32241 ART Arts Commission Grant Fund	128,100	99,100	177,300	85,000	0.00	0.00	0.00	0.00
32250 OEM Grant Fund	401,907	453,700	923,800	934,700	0.00	0.00	0.00	0.00
32300 PAR Parks Dept Grant Fund	272,727	654,900	618,000	341,500	6.57	6.51	6.51	0.00
32305 MAY ECD Financial Empowerment	130,198	143,600	59,900	0	0.00	0.00	0.00	0.00
32365 PAR SW MDHA Disaster Recovery	8,512	0	0	0	0.00	0.00	0.00	0.00
32400 Mayor's Ofc Cities of Svc Gr	13,750	27,000	0	0	0.00	0.00	0.00	0.00
33000 PAR Parks Master Plan	589,103	595,500	331,600	231,800	4.00	4.00	4.00	0.00
33024 Criminal Crt Clk Victims Asst	171,598	175,000	154,000	139,000	0.00	0.00	0.00	0.00
34150 Nashville Educ Comm & Arts TV	1,746	0	0	0	0.00	0.00	0.00	0.00
34155 Nash Educ Comm & ArtsTVCapital	153,930	0	0	0	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES									
	FY2015 Actuals	FY2016 Budget	FY2017 Budget	FY2018 Rec Budget	FTE FY16	FTE FY17	FTE FY18	FTE FY18-FY17	
35039 MNPS Flood 2010	3,558	0	0	0	0.00	0.00	0.00	0.00	
35119 MNPS Special Projects	3,906,831	0	0	0	0.00	0.00	0.00	0.00	
35131 MNPS General Purpose	769,721,562	810,000,000	843,299,700	8,320,000	0.00	0.00	0.00	0.00	
35132 * MNPS Federal/State Grants	0	77,932,000	77,932,000	0	0.00	0.00	0.00	0.00	
35133 MNPS Unemployment Comp	352,470	0	0	0	0.00	0.00	0.00	0.00	
35135 MNPS Charter School	49,978,026	73,008,000	92,721,000	0	0.00	0.00	0.00	0.00	
35137 MNPS IDEA	19,217,057	0	0	0	0.00	0.00	0.00	0.00	
35154 MNPS Title I	30,097,081	0	0	0	0.00	0.00	0.00	0.00	
35158 MNPS School Lunchroom	44,346,387	48,795,900	52,139,700	0	0.00	0.00	0.00	0.00	
35160 MNPS Other Title Grants	7,592,473	0	3,300,100	0	0.00	0.00	0.00	0.00	
35164 MNPS ROTC	356,595	0	0	0	0.00	0.00	0.00	0.00	
35200 MNPS Other State Grants	4,781,930	0	0	0	0.00	0.00	0.00	0.00	
35300 MNPS Other Federal Grants	9,117,758	0	12,280,780	0	0.00	0.00	0.00	0.00	
35350 *MNPS ARRA Race to the Top Grt	2,387,072	0	0	0	0.00	0.00	0.00	0.00	
35400 MNPS Other Federal Direct	858,295	0	0	0	0.00	0.00	0.00	0.00	
37039 W&S SW Flood 2010 Home Buyouts	1,316,638	0	0	0	0.00	0.00	0.00	0.00	
37040 W&S Flood 2010 Capital	224,683	0	0	0	0.00	0.00	0.00	0.00	
37100 Stormwater	513,000	0	0	0	0.00	0.00	0.00	0.00	
47335 W&S Extension & Replacement	76,885,054	39,725,700	51,400,700	35,733,800	0.00	0.00	0.00	0.00	
50109 Property Loss	3,462,926	0	0	0	0.00	0.00	0.00	0.00	
50122 Metro Self-Insured Liability	2,840,544	0	0	0	0.00	0.00	0.00	0.00	
50123 Employee Blanket Bond	23,469	0	0	0	0.00	0.00	0.00	0.00	
50135 Employee ProfessionalLiability	150,000	0	0	0	0.00	0.00	0.00	0.00	
50267 Judgments & Losses	5,025,783	0	0	0	0.00	0.00	0.00	0.00	
51113 *Facilities Maint & Security	1,793,748	0	0	0	0.00	0.00	0.00	0.00	
51114 *BOSS Construction Services	214,379	0	0	0	0.00	0.00	0.00	0.00	
51137 Information Technology Service	16,032,346	17,755,700	23,452,400	24,090,300	115.50	146.50	147.50	1.00	
51138 ITS Technology Revolving	1,109,587	0	0	0	0.00	0.00	0.00	0.00	
51151 *Postal Service	182,740	0	0	0	0.00	0.00	0.00	0.00	
51153 Radio Shop	5,887,479	3,287,700	0	0	15.00	0.00	0.00	0.00	
51154 Office of Fleet Management	32,094,486	21,478,800	22,620,600	22,560,100	95.00	103.00	106.00	3.00	
51180 Treasury Management	709,065	850,300	950,600	826,000	7.00	7.00	7.00	0.00	
52177 Employees Med Benefit Trust	104,514,684	0	0	0	0.00	0.00	0.00	0.00	
52180 Cigna Choice Fund	106,851,548	0	0	0	0.00	0.00	0.00	0.00	
52200 IOD Network (Injured-On-Duty)	18,860,562	0	0	0	0.00	0.00	0.00	0.00	
55143 MNPS Self-Insured Liability	914,549	0	0	0	0.00	0.00	0.00	0.00	
55145 MNPS Prof Employees Trust	99,101,379	101,892,000	106,225,000	0	0.00	0.00	0.00	0.00	
55146 MNPS Print Shop	576,636	600,000	600,000	0	0.00	0.00	0.00	0.00	
60002 MTA-Component Unit	258,259	0	0	0	0.00	0.00	0.00	0.00	
60008 SPA Sports Authority - CU	869,509	730,600	832,600	859,100	2.00	3.00	3.00	0.00	
60152 Farmers Market	1,908,371	1,732,900	1,952,700	1,952,700	7.00	7.48	7.48	0.00	
60156 State Fair	3,718,790	3,442,200	3,564,500	3,290,300	28.11	28.53	28.53	0.00	
60161 Municipal Auditorium	2,137,227	1,725,400	1,940,000	1,873,200	9.00	9.00	9.00	0.00	
60162 Nashville Convention Center	3,616,373	0	0	0	0.00	0.00	0.00	0.00	
60170 Community Education Commission	452,091	551,400	300,000	0	3.49	0.00	0.00	0.00	
60271 Music City Center Operations	35,416,929	396,000	35,402,900	38,417,800	0.00	0.00	0.00	0.00	
60287 SPA Arena Working Capital	5,242,380	0	0	0	0.00	0.00	0.00	0.00	
61190 Surplus Property Auction	874,033	981,100	1,020,400	1,029,600	8.00	8.00	8.00	0.00	
61200 Police Impound	375,000	375,000	375,000	375,000	0.00	0.00	0.00	0.00	
63100 CCA Revenue 2010A	39,131,846	0	0	0	0.00	0.00	0.00	0.00	
63300 CCA Revenue 2010B	49,778,693	0	0	0	0.00	0.00	0.00	0.00	
67311 W&S Revenue	(157,792,252)	208,722,000	212,979,000	214,043,000	0.00	0.00	0.00	0.00	
67331 W&S Operating	108,985,885	119,176,900	119,176,900	128,411,200	724.00	724.00	724.00	0.00	
67332 W&S Operating Reserve	0	0	0	369,400	0.00	0.00	0.00	0.00	
67431 W&S SW Stormwater Operating	12,412,272	14,443,200	18,443,200	34,622,200	93.00	93.00	97.00	4.00	
68200 DES Revenue Account (Oper)	(5,529,863)	0	0	0	0.00	0.00	0.00	0.00	
68201 DES Oper General Acct	22,843,901	21,982,700	20,757,000	21,288,100	0.00	0.00	0.00	0.00	
Total NCAC Funds	7,680,376	7,115,000	7,365,000	7,245,700	41.48	39.40	39.40	0.00	
TOTAL SPECIAL REVENUE, WORKING CAPITAL, & OTHER FUNDS FTEs					2,076.04	2,055.69	2,080.49	24.80	
GROSS FTEs					9,109.36	9,234.40	9,420.41	186.01	

* Gross total dollar amounts include duplications due to interfund transfers.

** MNPS position counts presented here reflect amounts for all MNPS funds and are pending Board of Education approval

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Glossary

The annual operating budget contains specialized and technical terminology. This glossary defines some of the more common and more important of these terms.

Account Code - The combination of a business unit and object account that classifies all revenues and expenditures within a fund.

Accrual Accounting - A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. In such a system, revenue earned in June but received on July 10 is recorded as being received June 30.

Active Position - A position that is budgeted and funded, whether filled or not.

Actual - Actual (as opposed to budgeted) revenues and expenditures for the fiscal year indicated.

Accountability - The state of being answerable; it is demonstrated by being willing and able to tell taxpayers what they are getting for their money in terms of results.

Accounting System - The total set of records and procedures that are used to record, classify, and report information on financial status and operations.

Activity - An organizational process or system that converts inputs (money, staffing, technology, and other resources) into outputs (services and other things of value to customers, stakeholders, and citizens); the work performed by an organization to carry out a program for which it is responsible.

Adjusted Budget or Adjusted Final Budget - The final budget passed by the Council with detail adjusted by departments to show how they will operate within the fund-wide and department-wide numbers approved in that budget.

Agency - See **Department**.

Allot - To divide an appropriation into amounts that may be encumbered or expended during an allotment period.

Allotment - A part of an appropriation that may be encumbered or expended during an allotment period.

Allotment Period - A period of time less than one fiscal year in length during which an allotment is effective. Metro generally uses quarterly allotment periods, although some departments use monthly allotments as a management tool.

Annual Budget - A budget for a fiscal year.

Appraise - To estimate value, particularly of property. If the property is valued for purposes of taxation, the term "assess" means the same thing.

Appraisal - A valuation of property based on current market values.

Appraisal Ratio - The ratio between the appraised value of property and its market value, or the appraised value as a percentage of the market value. A house appraised at \$80,000 with a current market value of \$100,000 has an appraisal ratio of 80% (80,000/100,000). Using

statistical techniques, the state recalculates appraisal ratios for the entire county every two years.

Appropriation - A legal authorization granted by the Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and time when it may be expended. Metro general fund appropriations lapse (expire) at the end of each fiscal year.

Appropriation Ordinance - An ordinance by which the budget appropriations are given legal effect, usually the budget ordinance.

Assess - To value property officially for the purpose of taxation.

Assessment - The portion of a property's appraised value that is taxed, determined by multiplying the appraised value of a property by its assessment rate. For example, a residence appraised at \$100,000 has an assessment of \$25,000 (25% x \$100,000).

Assessment rate - The constitutional percentage that is multiplied by the appraised value to determine the assessment (25% of the appraised value for residential property, 40% for commercial).

Available (Undesignated) Fund Balance - The funds remaining from the prior fiscal year that are available for appropriation and expenditure in the current year.

Authorized Positions - Number of positions authorized in the final budget. This is not a formal part of the budget ordinance, but an implicit management tool to control salary expenditures. Some agencies and elected offices are subject to legal constraints on the numbers of authorized and filled positions.

Balanced Budget - All funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund. Revenues are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years.

Baseline Budget - An estimate of the funding required to continue existing programs at the currently-budgeted levels of service from one fiscal year to the next. It includes various adjustments made to the prior year's budget as appropriate for salary increments, pay plan, longevity, inflation, etc.

Bond - A written promise to pay a specified sum of money (the face value or principal amount) at a specified date or dates in the future (the maturity date) together with periodic interest at a specified rate. Metro issues (sells) bonds as one way to finance capital projects. Maturity dates may extend as far as twenty or thirty years after the bonds are issued.

Bond, General Obligation - A bond that is secured by the full faith, credit, and taxing power of the city.

Bond, Revenue - A bond that is paid from the earnings of an enterprise fund.

Bonded Debt - That portion of indebtedness represented by outstanding bonds.

Appendix 2: Glossary

Budget - A plan of financial operation containing an estimate of proposed expenditures for a given period (usually a fiscal year) and the proposed means of financing them. Since the budget process includes many "budgets," it is necessary to specify whether the budget being discussed is projected, recommended, final (approved by the Council), or current.

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar - The schedule that is followed in preparing, adopting, and administering a budget.

Budgetary Control - The control or management of an organization in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenue.

Budgetary Fund - Any of the primary tax-supported funds:

- GSD General Fund (10101),
- USD General Fund (18301),
- GSD Debt Service Fund (20115),
- USD Debt Service Fund (28315),
- GSD Schools Operating Fund (35131), and
- Schools Debt Service Fund (25104).

The sum of the funds' expenditures, less transfers between them, is usually cited as the total size of the budget.

Budget Message - The Mayor's message generally explaining the budget, describing its important features, outlining proposed financial policies, and explaining the reason for significant budgetary changes. This may take the form of a letter, speech, or presentation.

Budget Method - A code that presents whether and how Metro budgets each fund. Common codes are:

- ANN - Annually budgeted governmental (except capital projects), enterprise, and internal service funds with a fiscal year that is the same as Metro's July 1 – June 30 standard.
- MYB - Multi-year budgeted funds, often grants, whose fiscal year crosses Metro's July 1 – June 30 standard fiscal year and which typically are not included in this document.
- NOB - Other funds whose spending is authorized by something other than the operating budget.

Budget Ordinance - The legal document that sets the annual operating budget for a fiscal year.

Budgeted Positions - The number of full- and part-time positions funded in June, plus the number of seasonal positions funded at any time in the fiscal year.

Budget Projection - A projection of revenues and/or expenditures for the coming fiscal year(s).

Business Unit - Generally, an eight-digit code that describes an organizational, programmatic, or service unit within a department and fund.

CAFR (Comprehensive Annual Financial Report) -

The audited annual financial report of the government, showing financial position and results of operations for the fiscal year, along with schedules detailing other financial matters. The CAFR is prepared in accordance with governmental GAAP, so it is not strictly comparable to the budget ordinance.

Capital Budget - A plan of proposed capital outlays and the means of financing them. Metro's Capital

Improvements Budget (CIB) is compiled by the Finance Department and Planning Commission, and approved by the Mayor and Council. It is only a planning document and does not authorize expenditures on its own.

Capital Improvements - Expenditures that are related to the acquisition, expansion, or rehabilitation of an element of the physical plant of the government; sometimes referred to as infrastructure.

Capital Outlays - Expenditures for the acquisition of capital assets such as heavy equipment, machinery, buildings, etc.

Capital Spending Plan - The annual process of selecting and funding a package of specific capital projects to be authorized by the Council.

Capital Program - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

Certified Tax Rate - After reappraisal, the property tax rate that equates total current property tax revenues to those of the previous year's receipts plus normal growth. TCA 67-5-1701 provides that reappraisals cannot by themselves increase Metro's revenues. So, for years in which a reappraisal is implemented, the certified rate forms a basis for gauging the amount of any tax increases. This assures that tax increases are not hidden within post-reappraisal tax rates, but will be known to the public. The certified rate is calculated using state forms and guidelines and is approved by the state Board of Equalization and the Council.

CBER - The University of Tennessee's Center for Business and Economic Research, which has assisted the Department of Finance in forecasting certain revenues for the budget.

CBO - The federal Congressional Budget Office.

Class Code - A code number assigned to positions within the city's classification and compensation plan.

Commercial Paper - a form of **note** (q.v.) with generally a shorter term and more flexible terms of issuance and payment.

Appendix 2: Glossary

Component Unit - An organization that is legally separate from Metro, but Metro has the ultimate financial responsibility for the organization (i.e. if there was financial trouble, Metro would have to step in). They are not generally presented as part of the overall Metro budget, either in the budget ordinance or in this book. Component units include:

- Nashville District Management Corporation
- Sports Authority
- Metropolitan Development and Housing Agency (MDHA)
- Electric Power Board (Nashville Electric Service, NES)
- Metropolitan Transit Agency (MTA)
- Metropolitan Nashville Airport Authority
- Metropolitan Nashville Hospital Authority (General and Bordeaux Hospitals)
- Emergency Communications District
- Industrial Development Board
- Gulch Business Improvement District, Inc.
- Convention Center Authority

More information on these component units is available in Note 1 of the CAFR.

Constant or Real Dollars - The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money as compared to a certain past point in time.

Contingency Account - Funds set apart to provide for unforeseen expenditures or for anticipated purposes of uncertain amounts.

Contingency for State, Federal, or Other Reimbursable Program Funds - An account in the budget ordinance that allows transfer of new, unbudgeted grants and other reimbursable funds into the general funds of departments' budgets without separate Council appropriation. It is budgeted in expenditure account 01101299.590000 and offset by estimated revenue in revenue object account 406100.

Continuation Budget - A budget at a level of funding required to maintain current service levels during the coming year.

Cost - The amount of resources required for a business program, product, activity or service to produce an output, regardless of where the resources are accounted for:

- **Direct costs** can be identified specifically with a particular final cost objective (e.g. direct service, program, or product) and usually appear in the budget of the program that provides the product or service.
- **Indirect costs** are incurred for a common or joint purpose benefiting more than one cost objective (e.g. direct service, program, or product) but are not readily assignable to the cost objectives specifically benefited; they may be found elsewhere in the budget of the department that provides the product or service, or in the budgets of other departments that support that department.
- **Full cost or total cost** is comprised of the allowable direct cost of the program, plus its

allocable portion of allowable indirect costs, less applicable credits.

Cost Allocation Plan - The documentation that identifies, accumulates, and allocates or develops billing rates based on the allowable costs of centralized services. The costs of these services may be allocated or billed to users or funding sources (such as grantors). A departmental cost allocation plan allocates a department's central costs to its programs. A local government cost allocation plan, or **LOCAP**, allocates the costs of central governmental units to other departments and agencies within the government that the central units serve.

Current Year - The fiscal year in progress.

Debt Service - (1) Repayment of principal and interest on outstanding debt (bonds, notes, and commercial paper). (2) The amount of money required for such repayments.

Debt Service Fund - A fund established to account for the accumulation of resources for, and the payment of, debt service.

Deficit - (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues (or, in proprietary funds, the excess of expense over income) during a fiscal period.

Department - The highest organizational and administrative unit with overall management responsibility for goals, objectives, divisions, operations, programs, and activities within a functional area. The word generally includes boards, commissions, agencies, and elected offices.

Direct Cost - See **Cost**.

EBS - The government's integrated financial and administrative computer system. EBS encompasses most budgeting, accounting, purchasing, payroll, human resources, and benefit activities for Metro.

Encumbrances - The commitment of appropriated funds to an unperformed contract for goods or services. It is an estimate of the expenditures that will result when the contracts are completed.

Enterprise Fund - A fund established to account for a business-like operation in which services are provided to non-Metro customers for a fee. Such fees or user charges cover most or all costs of the fund. Examples include the Convention Center Fund and the Farmers' Market Fund. See also **internal service fund**.

Estimated Revenue - The amount of revenue that is projected for collection during the fiscal year.

Expenditures - Decreases in net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service, and capital outlays. This term designates the cost of goods delivered or services rendered, whether paid or unpaid, including expenses, provisions for debt retirement that is not reported as a liability of the fund from which it was retired, and capital outlays.

Appendix 2: Glossary

Final Budget - The budget appropriations approved by the Council, usually based on:

- the Mayor's recommended budget,
- a substitute budget containing changes to the Mayor's budget and replacing that budget, and/or
- amendments to one of the above.

Accounting statements in the CAFR prepared pursuant to GASB Statement 34 call this the "original budget."

Fiscal Year - A twelve-month period of time to which the budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The Metro and state fiscal years begin July 1 and end June 30; the federal fiscal year runs October 1 to September 30.

Four Percent Reserve Fund - See **General Fund Reserve Fund**.

Fringe Benefits - Benefits to employees paid by Metro in addition to salaries, including Social Security (FICA), pension, life insurance, health insurance, workers' compensation, and unemployment compensation. Benefit costs for active employees are included in the departments' operating budgets, while other benefits in the general funds are grouped in the Employee Benefit accounts.

Full-Time Equivalent (FTE) - A measure of effective authorized positions, indicating the percentage of time a position or group of positions is funded. For an individual position, 1.00 FTE is usually equal to 2,080 hours of work per year. FTE takes into account the number of hours per week and portion of the year the position is funded.

$$\text{FTE} = (\text{hours worked per week}/40) \times (\text{months funded}/12).$$

A year-round full-time position has an FTE of 1.00. A full-time position funded for 6 months (1/2 year) has an FTE of 0.5, as does a 20 hours-per-week, 12 month position.

Function - A group of Metro departments that performs similar activities or delivers like services (e.g., the Law Enforcement function includes the Sheriff and Police Departments).

Fund - A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. A fund has its own revenues, expenditures, assets, liabilities, and equity (fund balance). In Metro, revenues and appropriations cannot be transferred between funds during the fiscal year.

Fund Balance - A term used to express the equity (assets minus liabilities) of governmental fund types and trust funds. A fund balance is the excess of cumulative revenues and other sources of funds over cumulative expenditures and other uses of funds.

GAAP (Generally Accepted Accounting Principles) - Nationally-recognized uniform principles, standards, and guidelines for financial accounting and reporting, governing the form and content of many financial statements of an entity. GAAP encompasses the conventions, rules, and procedures that define accepted accounting principles at a particular time, including both broad guidelines and detailed practices and procedures.

Governmental GAAP is determined by the Governmental Accounting Standards Board (GASB) and, to a lesser extent, by the Financial Accounting Standards Board (FASB), the American Institute of Certified Public Accountants, and other professional organizations.

GAGAS (Generally Accepted Governmental Auditing Standards) - Standards for conducting governmental audits as determined by the latest revision of the booklet *Government Auditing Standards* (the "yellow book") published by the Comptroller General of the United States through the GAO.

GAO - The Federal General Accounting Office.

GASB (Governmental Accounting Standards Board) - The oversight body that establishes governmental GAAP, equivalent to the private-sector FASB.

General Fund - The general operating funds are used to account for all resources except those required to be accounted for in another fund. Metro has separate general funds for the General Services District and the Urban Services District.

General Fund Reserve Fund (Four Percent Reserve Fund) - A capital projects fund for relatively small or short-lived capital expenditures. Four percent of the gross original GSD general fund revenue is deposited into this fund. These funds are appropriated by resolution in the capital spending plan for the purchase of equipment or repairs for any department funded by the GSD General Fund.

General Obligation (GO) Debt - Bonds and notes used to borrow money, backed by the full faith, credit, and taxing power of the Metropolitan Government. Compare to **Revenue Debt**.

Governmental Fund - A fund used to account for the acquisition, use, and balance of expendable financial resources and the related current liabilities--except those accounted for in proprietary funds and fiduciary funds. Governmental funds include general, special revenue, debt service, and capital projects funds.

Grant - A contribution by a government or other organization, generally to support a particular program or activity. Any receipts from any state or federal agency and certain non-profit organizations are considered grants unless specifically excluded by the Division of Accounts.

Grant Match - Costs or in-kind services required to match grantors' shares of grant program costs.

GSD (General Services District) - All of Davidson County. See also **Services Districts**.

Hyperion - The Metropolitan Government's budget preparation system.

Impoundments - Executive decisions not to spend (obligate or expend) monies budgeted and appropriated by the Council. There are two types of impoundments.

- **Administrative impoundments** are simple unallotments of funds; the funds remain in the department's appropriation but are not available for expenditure.

Appendix 2: Glossary

- **Charter impoundments** are actual reductions of budget appropriations in accordance with §6.09 of the Charter.

Independent Audit - An audit conducted by auditors who are independent of the government. The annual audit is conducted by one or more public accounting (CPA) firms.

Indirect Costs - See **Cost**.

Infrastructure - The basic installations and facilities necessary for the continuance and growth of the city, such as roads, schools, transportation, utilities, and similar systems.

Internal Service Fund - A fund established to finance and account for goods and services furnished by one department to another department on a cost reimbursement basis so that the original fund capital remains intact. Examples include the Fleet Management and the Information Technology Services funds.

Lapse - The automatic termination of an appropriation, except for indeterminate or continuing appropriations, or as otherwise provided by law. Any unexpended balance of an appropriation and the authority to spend it lapses at the end of the fiscal year.

Levy - In reference to the budget as a whole, either the total amount of taxes due or (sometimes) the tax rate. In reference to a specific piece of property, the amount of tax due on that property.

Liability - Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed or refunded at some future date. The term does not include encumbrances.

Line-Item Budget - A budget that is presented entirely or primarily based on objects of expenditure. The Metro budget ordinance and supporting detail are prepared on a line-item basis.

Line of Business - A group of programs with a common purpose that produce key results for citizens.

LOCAP - See **Cost Allocation Plan**.

Longevity - Monetary payments to Metro employees who have been in the employment of Metro for a minimum of five years. Per resolution RS2001-642, these payments range from a minimum of \$110 after five years of service to a maximum of \$935 for twenty or more years.

Long-Term Debt - Debt that matures more than one year after it is issued.

Mayor's Recommended Budget - The budget proposed to the Council by the Mayor.

Measures - Statistical or workload data that quantifies the activities, outputs, or outcomes of program activities and expenditures.

Mission - A clear, concise purpose for an entire agency, focusing on the broad, yet distinct, results that it will achieve for its customers.

Modified Accrual Basis - The basis of accounting in which revenues are recognized when they become both measurable and available to finance expenditures of the current period. Expenditures are recognized when

incurred, i.e., when the related fund liability is incurred, except for:

- inventories of materials and supplies, which may be considered expenditures either when purchased or used;
- prepaid insurance and similar items, which need not be reported;
- accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but larger-than-normal accumulations must be disclosed in the notes to the financial statements;
- interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and
- principal and interest on long-term debt are generally recognized when due.

All governmental funds and expendable trust funds are accounted for using modified accrual accounting; internal service and enterprise funds utilize full accrual accounting similar to that found in private sector businesses. The CAFR has more information on this subject and its use in Metro.

MSA (Metropolitan Statistical Area) - A group of relatively freestanding but socially and economically linked metropolitan area counties, usually as a central city surrounded by non-metropolitan counties. The Nashville MSA included Davidson, Cheatham, Dickson, Robertson, Rutherford, Sumner, Williamson, and Wilson Counties. The new Nashville-Davidson-Murfreesboro MSA, designated by the Federal Office of Management and Budget, adds Macon, Trousdale, Smith, Cannon, and Hickman Counties.

Note - A form of debt that is shorter in term than bonds and often used for short-term capital project financing in anticipation of a future bond package with terms more advantageous for the government. TCA 9-21-505 provides that, "notes shall be issued for a period not to exceed two (2) years from the date of issue; provided, that with the approval of the state director [of local finance] the notes may be extended or renewed for not more than two (2) additional periods not exceeding two (2) years each."

Object Account - A code that describes a specific expenditure or revenue item.

Objective - A desired, specific, output-oriented accomplishment that can be achieved within a given time frame. Its achievement advances both the activity and organization toward a corresponding goal.

OMB - Office of Management and Budget; a unit of the Metro Department of Finance. When modified by the word "federal," a unit of the executive branch of the United States government.

OMB Circular A-87 - The Federal OMB circular that describes allowable and unallowable costs for calculation of federal grant costs.

Appendix 2: Glossary

OMB Circular A-128 - The Federal OMB circular that describes the procedures for audits of grants under the Single Audit Act.

Open Position - See **Vacant Position**.

Operating Budget - A plan of current expenditures and the proposed means of financing them. The annual operating budget is the primary means to control most of the financing, spending, and service delivery activities of a government. The use of annual operating budgets is required by Section 6.01 of the Charter.

Ordinance - Legislation that is approved on three readings by the Council and signed by the Mayor.

Original Revenues - The revenues from which 4% is transferred to the **General Fund Reserve Fund (Four Percent Reserve Fund)**. This includes all revenues to the GSD General Fund except transfers; interdepartmental payments and receipts; federal and state financial assistance (except Medicaid and Medicare payments); and compensation for loss, sale, or damage to property.

Overdraft - The amount by which requisitions, purchase orders, or audited vouchers (i.e., expenditures and encumbrances) exceed the current allotment to which they are chargeable. This creates a negative balance in the unencumbered allotments.

Part-Time Employee - For the purpose of budgeting, a part-time employee is any employee who regularly works less than 40 hours per week. This interpretation differs from that used by the Employee Benefit Board (less than 20 hours per week) or the Personnel Department (less than 32 hours).

Pay Plan - A schedule of each classification used by the Civil Service Commission, along with the pay grades, rates, ranges, and longevity-based steps for each class.

Performance Budget - A budget that focuses on activities rather than line items. Expenditures are related to workload and performance measures to assess the efficiency of services, and budget decisions incorporate measurable performance of activities and work programs.

A performance budget may also incorporate other bases of expenditure classifications, such as character and object class, but these are given a subordinate status to activity performance.

Performance Indicators - Specific quantitative measures of a division's, program's, or activity's work performed or results obtained toward meeting an objective. They measure demand, workload, efficiency, effectiveness, quality, achievement, or outcomes.

Position - A tracking unit representing the authority to hire an employee; may be full-time (funded all day every workday), part-time (funded less than all day every

workday), or seasonal (full- or part-time for only a portion of the year, with that portion recurring annually).

Position Headcount - The number of authorized positions funded by a budget. As used in Metro budgeting, this is the sum of positions that are:

- Full-time and funded in June, plus
- Part-time and funded in June, plus
- Seasonal, regardless of months funded.

Prior Year - The fiscal year immediately preceding the current year.

Prior-Year Encumbrances - Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments.

Product - A countable deliverable that a customer receives from the agency. It is something that one or more customers receive, not processes the agency performs. "Circulating library books" is a process, a library book checked out is a product, and "library book check-outs" is an output or demand measure of what is delivered to customers.

Program - A group of services with a common purpose or result.

Program Budget - A budget where expenditures are based primarily on programs of work related to the goals and objectives of an organization and secondarily on character and object.

Property Tax - An *ad valorem* (value-based) tax levied on real and personal property according to the property's assessed valuation and the tax rate.

Reappraisal - A county-wide revaluation of real property based on current market values. See **Certified Tax Rate**

Reserve - An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for further appropriation or expenditure.

Revenue - Funds that the government receives as income to support expenditures.

Revenue Code - A numerical code used to break down revenues into definable areas such as taxes, licenses, user fees, etc.

Revenue Debt - Bonds and notes used to borrow money, backed only by certain revenues (usually from the project built with proceeds from the debt) and not the full faith and credit of the government.

Revenue, Nonrecurring - Revenues that are not expected to repeat over time and generally should not be used to support ongoing expenditures.

Appendix 2: Glossary

Satellite Cities - The seven smaller cities and towns totally or partially in Davidson County that were incorporated prior to Metro being formed in 1963. These smaller cities receive some Metro county-wide GSD services but also provide their own city services instead of or in addition to GSD services. Their citizens pay the GSD property tax rate plus any rate set by the satellite city. The information presented in this book does not include any revenues, expenditures, or services of the satellite cities themselves.

Services Districts - The two districts established by state law and the Charter for budgeting and administering services within the Metro Government. The General Services District (GSD) is all of Davidson County. The Urban Services District (USD) is the former City of Nashville plus annexed areas within the GSD; it receives more services in return for paying a higher property tax rate. In the map below, the USD is the large darker-shaded area within the GSD.



Single Audit Act - The federal law requiring a comprehensive government-wide audit of all federal financial assistance. In Metro, this is performed as an integral part of the annual independent audit.

Special Revenue Fund - A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes. Examples are the Schools General Purpose Fund (35131) and the General Fund Four Percent Reserve Fund (30003).

Stakeholder - Any person or entity that has an interest in the activities or objectives of an organization, including such groups as citizens, customers, suppliers, and regulators.

Strategic Goal - A significant result to be achieved by an agency over the next two to five years.

Structural Balance - The situation in which recurring revenues are sufficient to finance expected expenditures for the foreseeable future.

Subledger - An optional additional level of detail for account codes. It is typically used to identify a revenue source or the fund number of an interfund transfer. For example, the number of the resolution that approved a grant might be entered as the subledger for the grant revenue account code.

Subsidiary - An optional additional level of detail for account codes. It is used to add more detailed information below the object account level.

Supplemental Appropriation - A resolution appropriating funds (increasing budget authority) above and beyond previously-approved levels.

Target Budget - A budget built by adjusting detailed budget items to a departmental total, instead of building the total budget by adding together detailed line-item projections.

Tax Levy - The total tax dollars assessed on property, calculated by multiplying the tax rate per one hundred dollars by the tax base. The term can also refer to the tax rate itself.

TCA - Tennessee Code Annotated; state law.

Transfer, Budget - A transfer of an unused portion of an appropriation to another purpose or activity within a department's budget.

Transfer, Operating - All interfund transfers other than residual equity transfers (which are nonrecurring or non-routine transfers of equity between funds), quasi-external transactions, reimbursements, loans, or advances. The typical operating transfer is a legally authorized transfer from a fund receiving revenue to another fund through which the resources are to be expended. The budget treats this as if it were an expenditure of the first fund and revenue to the second.

Unencumbered Allotment - also **unencumbered balance**. The portion of an allotment not yet expended or encumbered. The focus of budgetary control, as §6.08 of the Charter provides that, "... no expenditure shall be made or encumbrance created, but in pursuance of an allotment, and within the otherwise unencumbered balance of such allotment."

Unencumbered Appropriation - The portion of an appropriation not yet expended or encumbered.

Unexpended Allotment - The portion of an allotment not yet expended.

Unexpended Appropriation - The portion of an appropriation not yet expended.

Unreserved Fund Balance - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

USD (Urban Services District) - The former City of Nashville plus annexed areas, which receive more services in compensation for paying a higher property tax rate. See also **Services Districts**.

Vacant Position - A position that is active (available and funded) but unoccupied.

Working Capital - A financial measure which represents the amount of day-by-day operating liquidity available to the government.

Appendix 3: The Law and the Budget

Many of the government's financial affairs are set by the Metropolitan Charter and other laws, resolutions, and rules. Budget-related sections of some of those documents are reproduced below, beginning with Article 6 of the Charter. Other sections of the Charter and laws may delegate finance-related powers and responsibilities to other departments. Text in *italics* summarizes certain long sections.

METROPOLITAN CHARTER ARTICLE 6 - THE BUDGETS AND FINANCIAL MATTERS

Section 6.01. Fiscal Year. -- The fiscal year of the metropolitan government shall begin on the 1st day of July of each year and shall end on the 30th day of June next following. Said fiscal year shall constitute the budget year and the year for financial accounting and reporting of each and every office, department, institution, activity and agency of the metropolitan government; but the aforesaid provision shall be in addition to, and not in lieu of, any accounting and reporting required of any official or agency by state or federal laws.

Section 6.02. Preparation of Annual Operating Budget. -- The director of finance shall obtain from all officers, departments, boards, commissions and other agencies for which appropriations are made by the metropolitan government, or which collect revenues for such government, such information as shall be necessary for him to compile the annual operating budget; and it shall be the duty of all such officers, departments, boards, commissions and agencies to furnish the director such information as he may require at such time or times and in such form as the director may prescribe.

Not later than March 1st prior to the end of each fiscal year, said director shall distribute to each of the agencies identified in the preceding paragraph all forms necessary for the preparation of the operating budget for the succeeding fiscal year. Such forms shall be returned to the director with the information desired not later than two months prior to the end of the current fiscal year. On the basis of the information so received and otherwise secured by him, said director shall prepare and transmit to the mayor a proposed operating budget for the next fiscal year of the kind and scope set forth in section 6.03 hereof. In preparing the proposed budget, the director may revise, as he may deem necessary, the estimates or requests made by the various officers, departments, boards, commissions and agencies, but any such agency shall be entitled to a hearing before the director with reference to any contemplated changes in its budget requests or estimates.

Section 6.03. Scope of the Annual Operating Budget. -- Section I of the annual operating budget shall apply only to the general services district and shall deal with those services and functions appertaining to the general services district as set out by this charter, or by ordinance of the council.

Section II of the annual operating budget shall apply only to the urban services district and shall deal with those services and functions appertaining to such urban services district as set out in this charter, or by ordinance of the council.

Each of the above described sections of the annual operating budget shall contain with respect to each of the operating funds of the metropolitan government to which they are applicable:

(a) An estimate of the unencumbered fund balance or deficit at the beginning of the ensuing fiscal year, and the amount of any reserves for designated purposes or activities includable in the operating budget.

(b) A reasonable estimate of revenues to be received during the ensuing year, classified according to source; but the estimated revenues from current and from delinquent property taxes shall not exceed the percentage of the total receivable from each such source collected during the last completed fiscal year; or the current fiscal year.

(c) Proposed expenditures for each organizational unit and activity in accordance with the established classification of accounts, including those capital outlays which are to be financed from the revenues of the ensuing year, and including all debt service requirements in full for such fiscal year payable from such fund.

In no event shall the total proposed expenditures from any fund exceed the total anticipated revenues plus the estimated unappropriated surplus, or fund balance, and applicable reserves and less any estimated deficit at the end of the current fiscal year.

Section 6.04. Review and Revision of Operating Budget by Mayor; Submission to Council; Budget as Public Record; Distribution of Copies. -- The mayor shall review the operating budget submitted to him by the director of finance, and may make any revisions in such budget as he may deem necessary or desirable, before it is submitted to the council for consideration.

Not later than May 1st, the mayor shall submit to the metropolitan council the operating budget as approved by him in the form and with the contents specified in section 6.03 hereof, together with a message explaining such budget, describing its important features, and outlining the proposed financial policies of the metropolitan government for the ensuing fiscal year and setting forth the reasons for any significant changes in policy or budgetary allocations. The mayor shall promptly cause copies of the budget and budget message to be prepared for distribution to interested persons, and a summary of the budget shall be published in each of the daily newspapers in the area of the metropolitan government. The operating budget, as well as the capital improvements budget hereinafter provided for, the budget message, and all supporting schedules shall be public records in the office of the metropolitan clerk and shall be open to public inspection.

Section 6.05. Hearings by Council. -- After the council shall have passed the budget ordinance on first reading, it shall hold hearings on the proposed operating budget, as well as on the capital improvements budget as provided in section 6.13 hereof, but the hearing on the capital improvements budget shall be heard prior to those on the proposed operating budget, and the hearings on either budget may be adjourned from time to time. Budget hearings shall be advertised in a daily newspaper of general circulation published in the area of the metropolitan government at least seven days prior to the date or dates set for the beginning of such public hearings.

Appendix 3: The Law and the Budget

Section 6.06. Action by Council on Operating Budget.

-- After the conclusion of the public hearings, the council may amend the operating budget proposed by the mayor except, that the budget as finally amended and adopted must provide for all expenditures required by law or by other provisions of this charter and for all debt service requirements for the ensuing fiscal year as certified by the director of finance. Neither shall the council alter the estimates of receipts or other fund availability included in the budget document except to correct errors and omissions, in which event a full explanation shall be spread on the minutes of the council. In no event shall the total appropriations from any fund exceed the estimated fund balance, reserves, and revenues, constituting the fund availability of such fund.

The council shall finally adopt an operating budget for the ensuing fiscal year not later than the 30th day of June, and it shall be effective for the fiscal year beginning on the following July 1st. Such adoption shall take the form of an ordinance setting out the estimated revenues in detail by source and making appropriations according to fund and by organizational unit, purpose or activity as set out in the budget document. If the council shall fail to adopt a budget prior to the beginning of any fiscal year, it shall be conclusively presumed to have adopted the budget as submitted by the mayor.

A copy of the adopted budget, certified by the metropolitan clerk, shall be filed in the office of the director of finance.

The amount set out in the adopted operating budget for each organizational unit, purpose or activity shall constitute the annual appropriation for such item, and no expenditure shall be made or encumbrance created in excess of the otherwise unencumbered balance of the appropriation, or allotment thereof, to which it is chargeable. This shall not preclude the impoundment of funds or additional appropriations as provided herein.

Section 6.07. Property Tax Levies. -- The council shall levy an annual tax on real and personal property and merchants' ad valorem in the general services district, and the tax levy ordinance shall be the next order of business of the council after the adoption of the operating budget. The tax rate set by such ordinance shall be in two (2) parts; the general tax rate and the school tax rate.

The general tax rate set by such ordinance shall be such that a reasonable estimate of revenue from the levy shall at least be sufficient, together with other anticipated revenues, fund balances, and applicable reserves, to equal the total amount appropriated with the exception of the amount appropriated for schools and to provide in addition, a reasonable amount of working capital for each of the several funds.

The school tax rate set by the ordinance shall be such that a reasonable estimate of revenue from the levy shall at least be sufficient, together with other anticipated revenues, fund balances, and applicable reserves, to equal the total amount appropriated for schools and to provide in addition, a reasonable amount of working capital.

After the council has approved the annual operating budget of the urban services district, said council shall determine and declare the amount of revenue which must be produced from a tax levy upon the real and

personal property and merchants' ad valorem within the urban services district. The urban council shall thereupon convene and it shall have a mandatory obligation by resolution to levy a property tax adequate with other available funds to finance the budget for urban services, as determined by the council; subject, however, to the requirements of section 1.04 of this Charter with respect to the tax on property in the newly annexed areas.

The willingness and ability of citizens to bear the burden of tax increases should always be considered. Therefore, notwithstanding any provisions above, real property tax rates shall not exceed the maximum rates approved by the voters of the county in a referendum. Such referendum may be authorized either by the Mayor or by a majority vote of the Council no more than once each calendar year pursuant to Tennessee Code Annotated Section 2-3-204. The referendum shall read "The maximum real property tax rates for Davidson County shall be increased to:" followed by a list of rates. Voters shall be provided the two choices of FOR and AGAINST. The real property tax rates in effect as of November 7, 2006 shall be the maximum rates allowed until the first referendum occurs.

Section 6.08. Allotments of Appropriations. -- All appropriations contained in the current operating budget shall be allotted by the director of finance on a quarterly basis, and it shall be his duty to make such allotments promptly at the beginning of each quarter of the fiscal year. Such allotments shall be based upon estimated needs, and in the determination of such need the director of finance may require all spending agencies to submit allotments requests on such forms as he may prescribe. Such allotments shall constitute authorizations for expenditure or encumbrance, and no expenditure shall be made or encumbrance created, but in pursuance of an allotment, and within the otherwise unencumbered balance of such allotment.

Section 6.09. Impoundment of Funds. -- Upon certification of the director of finance that the revenues or other resources actually realized with respect to any fund are less than was anticipated and are insufficient to meet the amounts appropriated from such fund, it shall be the duty of the mayor to impound such appropriations as may be necessary to prevent deficit operation.

Section 6.10. Additional Appropriations. -- The metropolitan council may make appropriations in addition to those contained in the current operating budget, at any regular or special meeting called for such purpose, but any such additional appropriation may be made only from an existing unappropriated surplus in the fund to which it applies.

Section 6.11. Transfer of Appropriations. -- On request of any department head, and with his consent, the mayor may transfer the unencumbered balance of any appropriation, or any portion thereof, for any purpose or activity to the appropriation for any other purpose or activity within the same department, but the same shall not be available for encumbrance or expenditure until it shall have been allotted by the director of finance.

At the request of the mayor, but only at the end of any quarter of the fiscal year, the council may by resolution approved by a majority of the membership of the council transfer the unencumbered balance of any appropriation,

Appendix 3: The Law and the Budget

or any portion thereof, to another appropriation within the same section of the budget and within the same fund. However, the council shall not make transfers of appropriations at any time between the general services district and the urban services district, or transfer moneys from any operating fund to another fund. Provided, however, that this stipulation shall not apply to the discharge of obligations existing between governmental agencies financed from one fund and those financed through another fund, nor to the transfer of moneys from operating funds to agency or trust funds covering collections to be expended through such agency or trust funds, nor to the transfer of the unappropriated surplus in bond funds to the debt service funds set up to retire such bond, nor to such other transfers between funds as may be authorized by law.

Section 6.12. Lapse of Appropriations. -- All unencumbered balances of appropriations in the current operating budget at the end of the fiscal year shall lapse into the unappropriated surplus or reserves of the fund or funds from which such appropriations were made.

Section 6.13. Capital Improvements Budget. -- The director of finance shall obtain annually from all officers, departments, boards and commissions and other agencies requesting funds from the metropolitan government for capital improvements, such information as the planning commission shall require to enable it to prepare the capital improvements budget. This data shall be delivered to the planning commission not later than four months prior to the end of the fiscal year. The capital improvements budget shall include a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter, accompanied by the report and recommendations of the metropolitan planning commission with respect to the program. Section I of the capital improvements budget shall present proposed general services district projects. Section II shall present proposed urban services district projects. The mayor shall submit the capital improvements budget to the council not later than May 15th and shall recommend those projects to be undertaken during the ensuing fiscal year and the method of financing them, noting the impact on the debt structure of the metropolitan government and shall include in the appropriate current operating budget any projects to be financed from current revenues for the ensuing fiscal year.

The council shall have power to accept, with or without amendment, or reject, the proposed program and proposed means of financing. The council shall not authorize an expenditure for the construction of any building, structure, work or improvement, unless the appropriation for such project is included in its capital improvements budget, except to meet a public emergency threatening the lives, health or property of the inhabitants, when passed by two-thirds vote of the membership of the council. The capital improvements budget must be acted upon finally by the council not later than the 15th day of June following its submission.

The mayor may submit amendments to the capital improvements budget at any time during the year, accompanied by the recommendation thereon of the planning commission, which amendments shall become effective when adopted by a two-thirds vote of the membership of the council.

Section 6.14. General Fund Reserve. -- From all original moneys collected during any year, before making a budget ordinance, there shall be deducted four (4%) percent of the gross amount of the general fund revenue of the general services district, which sum shall be placed in an account to be known as the general fund reserve and shall be kept separate and apart from other funds of the metropolitan government.

The mayor and council may by resolution make appropriations from said funds for the purchase of equipment for any department of the metropolitan government or for repairs to any building owned by any department of the metropolitan government; provided, however, that no appropriations shall be made from this fund to any department not deriving its operating funds from the general fund budget.

From all moneys collected during any year, and after making provisions for the four (4%) percent of the gross amount of the general fund revenue that shall establish the general fund reserve of the metropolitan government, there shall be next provided a sufficient amount, not to be less than fifty thousand (\$50,000) dollars, to be placed in and constituted the metropolitan government advance planning and research fund for the use of the metropolitan planning commission of the metropolitan government in the preparation, in advance, of plans for capital projects, and for the making of such studies and the doing of such research as is by the metropolitan planning commission deemed necessary in the performance of the duties and responsibilities given it by the Metropolitan Charter and general law. No expenditures shall be made from said fund except by resolution of the metropolitan planning commission, and in no case shall expenditures be made there from for the payment of budgetary items or matters not concerned with research and advance planning. The resolution of the metropolitan planning commission as to capital projects shall precisely define the projects concerned and amounts expended in the planning of such projects shall be provided for in the financing of construction of same and, upon the commencement of construction, the metropolitan government advance planning and research fund shall be repaid those sums and moneys expended from it in the advanced planning of such project. From all moneys collected during any year, and after the making of provision for the four (4%) percent of the gross amount of the metropolitan government's general fund revenue flowing into the general fund reserve of the metropolitan government, there shall next be provided a sufficient amount, as of the first day of each fiscal year, to bring the unencumbered balance on hand in the metropolitan government advance planning and research fund created herein to the minimum sum of fifty thousand (\$50,000) dollars.

By ordinance, the council may create a contingent reserve fund not to exceed four (4%) percent of the general fund revenue of the urban services district. The mayor and council may by resolution make appropriations from said fund for the purchase of equipment for any department of the metropolitan government or for repairs to any building owned by any department of the metropolitan government which equipment or buildings are used primarily for the furnishing of services herein defined as urban services; provided, however, that no appropriations shall be made from this fund to any department not deriving its

Appendix 3: The Law and the Budget

operating funds from the general fund of the urban services district current operating budget.

Section 6.15. Post Audit. -- The council shall provide annually for an independent audit of the accounts and other evidences of financial transactions of the metropolitan government and of its every department, office and agency. The audit shall be made by an accountant or an accounting firm, the members of which have no personal interest, direct or indirect, in the fiscal affairs of the metropolitan government or of any to its departments, offices, or agencies. The designated accountant shall be a certified public accountant, or, if an accounting firm is employed, the members thereof shall be so certified and thoroughly qualified by training and experience in governmental accounting to perform the audit.

The independent audit shall be made by a firm chosen by a three member audit board. This board shall consist of the presiding officer of the council, the chairman of the finance committee of the council, and the chairman of the metropolitan board of education.

The audit may be conducted on a quarterly or continuing basis and the final report of the annual audit shall be completed as soon as practicable after the close of the fiscal year, and in no event later than four months after the close of the fiscal year. The audit report shall be available to the public and to the press.

The council may at any time order an examination or special audit of any department, office or agency of the government.

ARTICLE 5 - METROPOLITAN COUNTY MAYOR & VICE-MAYOR

Section 5.04. Mayor's veto power; veto of items in appropriations and budget. -- The mayor is authorized to approve or to disapprove ordinances and resolutions adopted by the council and no ordinance or resolution shall become effective without his approval except as herein provided. Every ordinance or resolution adopted by the council shall be presented to the mayor for his consideration. If he approves, he shall sign the same, and it shall become effective according to the terms thereof. If he disapproves, he shall return the same to the council without his signature, which return may be accompanied by a message indicating the reasons for his disapproval. Any resolution or ordinance so disapproved shall become effective when subsequent to its return it shall be adopted by two-thirds (2/3rds) of all the members to which the council is entitled, with the ayes and noes and the names of the councilmen voting for and against the same entered on the minutes. Every resolution or ordinance shall become effective unless the same be approved or disapproved by the mayor and returned to the council at or prior to the next regular meeting of the council occurring ten (10) days or more subsequent to the date when the same was delivered to his office for consideration.

The mayor, while approving other portions of an ordinance, may reduce or disapprove the sum of money appropriated by any one or more items, or parts of items, in any ordinance appropriating money, except for debt service, employee benefits or independent audits, such power to be exercised with return of the ordinance to the council within the time prescribed for disapproval of

ordinances generally, accompanied by written explanation of the reasons for disapproval or reduction. The one or more items or parts of items disapproved or reduced shall be void to the extent that they have been disapproved or reduced unless any such item or parts of items so disapproved or reduced shall be restored to the ordinance in the original amount and become effective by adoption by the council according to the rules and limitations prescribed for the passage of other ordinances over the mayor's veto.

ARTICLE 7 - BOND ISSUES

Overview - Bond Issues -- *Although bond issues affect the budget through debt service payments, they are not directly involved in the budget process. The more significant sections of the Article are:*

- 7.01. Bonds authorized by metropolitan council; purposes of issue.
- 7.04. General tax bonds and urban tax bonds.
- 7.05. When bond referendum not required; notice of issue.
- 7.07. Issuance of bonds under general law.
- 7.08. Limitations on urban bonds.
- 7.09. Amount and purpose; obligations; form issuance.
- 7.10. Metropolitan bonds negotiable & tax exempt.
- 7.12. Sale.
- 7.13. Temporary financing.
- 7.17. Revenue bonds.
- 7.20. Debt service funds.

ARTICLE 8 - METROPOLITAN DEPARTMENTS

Overview -- *This article creates and empowers certain departments and divisions in the Government. Those sections related to financial matters are outlined below:*

- 8.101 Department of metropolitan finance created; functions.
- 8.102 Director of finance - Qualifications, appointment and compensation.
- 8.103 Same - Powers and duties.
- 8.104 Division of budgets created; functions of budget officer.
- 8.105 Division of accounts created; duties of chief accountant.
- 8.106 Division of treasury created; duties of metropolitan treasurer.
- 8.107 Division of collections created; duties of collections officer.
- 8.108 Division of purchases created; appointment and qualification of purchasing agent.
- 8.109 Function of division of purchases.
- 8.110 Powers and duties of purchasing agent.
- 8.111 Competitive bidding for purchases or sales.
- 8.112 Division of public property administration
- 8.113 - 8.120
Related fiscal provisions (tax assessor, trustee, county clerk, and the collection of *ad valorem* taxes).

Section 8.104. Division of budgets created; functions of budget officer. -- There shall be in the department of finance a division of budgets, which shall consist of the budget officer and such other officers and employees, organized into such units, as may be provided by ordinance or by the director of finance consistent with ordinance. ... The budget officer shall compile, under the supervision of the director of finance,

Appendix 3: The Law and the Budget

the departmental estimates and other data necessary or useful to the mayor and the director of finance, and assist in the preparation of the budgets. He shall examine from time to time the departments, boards, commissions, officers, and agencies of the metropolitan government in relation to their organization, personnel, and other requirements; ascertain the manner in which their respective budgets are carried out and their functions performed; call the attention of the department heads and the mayor to any improvements or economies which might be made in their administrative practices and cooperate with the heads thereof in the preparation of their budget estimates for the ensuing fiscal year....

Section 8.105. Division of accounts created; duties of chief accountant. -- There shall be in the department of finance a division of accounts.... The chief accountant shall maintain (1) a general accounting system and such cost accounting records as shall be required by the director of finance, and (2) budgetary control records designed to prevent expenditures in excess of appropriations or allotments....

Section 8.121. Division of metropolitan audit. A.) There shall be, as an independent agency of the Metropolitan Government, a division of metropolitan audit, the director of which is designated as the metropolitan auditor. The metropolitan auditor shall be a person: (1) with a well founded reputation in government or public finance and the audit function as may be exhibited by a record of exceptional performance for at least five (5) years as a financial officer of a government or business; (2) who has, thorough education and experience as an accountant, auditor, CFO, controller or principal accounting officer of a governmental entity or private business an understanding of Generally Accepted Accounting Principles, Governmental Auditing Standards Board standards, financial statements, internal controls and procedures for financial reporting, and the audit functions of a governmental entity...

ARTICLE 9 - PUBLIC SCHOOLS

Section 9.04. Same - Duties; referendum as to school budget.

Subsection 3 of this lengthy section, not reproduced here, provides a process for the Metropolitan Board of Public Education (MBOE) to initiate a referendum to levy additional property taxes for schools.

Section 9.11. No diversion of funds. -- No funds which have been appropriated for the use of, or transferred to, the metropolitan school system shall be diverted from that use for any other purpose.

Section 9.12. Transfer of school funds within school budget. -- The board shall have power at any time to transfer funds within the major items of its budget. It shall also have power to make transfers of funds to, from or between major items in its budget, provided such transfers are not inconsistent with the general law.

Section 9.13. Transfers to school fund from general funds; borrowing money. -- The metropolitan council by resolution approved by the mayor, may transfer funds to the school fund from the general fund or general accounts of the metropolitan government, or may issue short term anticipation notes to provide such funds if in its judgment it is necessary and proper to

provide temporary advances or transfers for the maintenance and operation of the schools. Such temporary advances or transfers shall be repaid or restored out of school funds during the ensuing year.

OTHER RELATED ARTICLES

Section 13.05. Duties of metropolitan employee benefit board. -- In addition to other duties imposed by this Charter or by general law, it shall be the duty of the board to:

...(f) Advise the mayor and the council of the anticipated financial requirements of each employee benefit plan adopted by the metropolitan government, as well as the retirement plans listed in Section 13.09(a)-(c) of this article so that such financial requirements shall be included in the budget and tax levy ordinances for the ensuing fiscal year.

METROPOLITAN COUNCIL RULES OF PROCEDURE (2011-2015)

Rule 15 - All ordinances must be referred to the appropriate committee by the Vice Mayor of the Council after first reading, and except for zoning matters, budget, revenue service charges or tax measures, no ordinance may be amended after second reading. No motion to amend the Capital Improvements Budget for the ensuing fiscal year shall be entertained by the Council unless such amendment has been submitted to the Budget and Finance Committee for a recommendation.

All resolutions shall be referred to the appropriate committee or committees of the Council by the Vice Mayor. The committee assignment shall be indicated on the Council agenda. No vote will be taken on any resolution or on any ordinance on third and final reading until a committee has made a recommendation regarding the legislation.

The committee to which an ordinance or resolution has been referred shall make a report to the Council at the next regular meeting after its referral.

Rule 16 - No resolution or ordinance involving the appropriation or expenditure of money, upon being filed, shall be placed upon the agenda by the Metropolitan Clerk until the Director of Finance has furnished a statement as to the availability of funds.

Rule 17 - No resolution or ordinance proposing to expend or appropriate funds or to authorize the borrowing of funds for capital improvement projects (including the issuance of bonds or notes), upon being filed, shall be placed upon the agenda by the Metropolitan Clerk unless and until said legislation shall list the projects to be funded and the estimated cost of each project.

Rule 28 - No resolution or ordinance involving the appropriation or expenditure of funds may be considered by the Metropolitan Council if the department, agency or office benefiting from the appropriation or expenditure has failed for thirty or more days to respond to information requested by the Metropolitan Council or any committee of the Metropolitan Council.

Rule 34 - At any meeting wherein the operating budget for the ensuing fiscal year is being debated on third

Appendix 3: The Law and the Budget

reading, the following provisions shall apply, any rule contained in these rules to the contrary notwithstanding:

No motion to amend the operating budget or a substitute operating budget ordinance may be entertained by the Council, unless such amendment or substitute budget has been submitted to the Budget and Finance Committee for a recommendation.

A second substitute budget ordinance may not be amended but must be acted upon as filed and presented.

A motion to table the budget ordinance or a substitute budget ordinance cannot be made until the proponents or opponents have been allowed at least fifteen minutes of debate. Provided however, when a motion is made to table any amendment proposed to the budget ordinance or substitute budget ordinance, the spokesperson for such amendment may divide a total of twelve minutes among other members speaking in support of the motion.

Rule 35- A motion to reconsider a vote of the Council on any ordinance or resolution can be entertained only when the following have been complied with:

- (a) The maker of the motion to reconsider must have voted with the prevailing side.
- (b) The motion to reconsider must be made before the next order of business.
- (c) Not less than four (4) members of the Council must second the motion, and these four members need not have voted with the prevailing side.

Such motion, properly made and seconded, must be considered and finally acted on at the next regular meeting of the Council or at a special meeting called for that purpose. Such motion shall not be debatable prior to its consideration and final action

No statement that a member is proposing to offer a motion to reconsider at a later meeting is to be entertained by the Council.

FINANCIAL MANAGEMENT RESOLUTION

In 1991, the Council passed a financial management resolution that set policy for the government in two areas: minimum fund balances to be maintained in the two general funds and the Schools fund, and restricting the use of non-recurring revenue to fund recurring expenditures.

RESOLUTION NO. R89-959

A resolution affirming the mayor's financial management policy on the maintenance of fund balances and the use of nonrecurring funds.

(adopted November 21, 1991)

WHEREAS, it is deemed to be in the best interest of the Metropolitan Government to maintain sufficient reserves in the GSD and USD general funds and the Schools operating fund to protect against unforeseen circumstances; and

WHEREAS, several sources have recommended the adoption of a formal policy dealing with fund balance; and

WHEREAS, Resolution No. R89-828 requested that the Vice Mayor appoint a five member committee of the

Metropolitan Council to work with the Director of Finance to establish budgetary guidelines; and

WHEREAS, the Director of Finance has submitted a proposed policy dealing with maintenance of fund balance and the use of nonrecurring funds, which has been approved by the Mayor; and

WHEREAS, said policy has been reviewed and approved by the special Council committee.

NOW, THEREFORE, BE IT RESOLVED by the Council Of The Metropolitan Government Of Nashville and Davidson County:

SECTION 1: That the Metropolitan Council goes on record supporting, to the extent of its authority, the attached Financial Management Policy which has been implemented by the Mayor.

SECTION 2: That this Resolution shall take effect from and after its adoption, the welfare of The Metropolitan Government of Nashville and Davidson County requiring it.

FINANCIAL MANAGEMENT POLICY

Maintenance of Fund Balance and Restriction of Use of Non-Recurring Revenue

It shall be the policy of the Metropolitan Government of Nashville-Davidson County to maintain sufficient reserves in fund balances, to protect the financial position of this government in the event of unexpected emergencies or unforeseen downturns in revenue collection. Based on input from various sources it is hereby established that an amount equal to 5% of the three operating funds' budget (the GSD and USD General Funds and the General Purpose School Fund) shall be maintained in fund balance as a reserve.

It is the intention of the Metropolitan Government of Nashville-Davidson County to achieve these reserves by the conclusion of fiscal year 1993. In order to accomplish this goal, it is the intent to make no appropriation of fund balance in the three operating funds until such time as fund balances equal 5% of that fund's operating budget. In addition, all alternatives to increase fund balances will be explored, including implementation of the efficiency study recommendations where possible; revenue raising options; ongoing review of services and service levels; and utilization of expenditure controls.

It shall also be the policy of the Metropolitan Government of Nashville-Davidson County to refrain from using nonrecurring revenue to fund ongoing operations of the three operating funds. Nonrecurring revenue shall be those funds not normally accrued to the benefit of the operating funds each year, including transfers from special, enterprise, and internal service funds. Any nonrecurring revenue received shall be utilized to fund activities which do not require ongoing funding or to build reserves.

TENNESSEE CODE ANNOTATED 9-1-116 Programs and services limited to extent funds available.

(a) Notwithstanding any other provision of the law to the contrary, availability of programs and services to people in this state shall be limited to the extent that funds are

Appendix 3: The Law and the Budget

appropriated by the general assembly or the appropriate governing body of a political subdivision.

(b) No person shall be entitled to ... any program or any services provided by or through the state, its departments, agencies or political subdivisions unless funds remain available for such program or service from moneys appropriated for that purpose by the general

assembly or the appropriate governing body of a political subdivision.

TENNESSEE CODE ANNOTATED 7-3-314 Financial assistance to nonprofit organizations.

This section, not reproduced here, governs contributions by Metropolitan Governments to qualified nonprofit organizations.

Appendix 4: About Nashville

Welcome to Nashville!

Nashville, located in the rolling hills of middle Tennessee, is a great place to live, work, or visit.

Fort Nashborough was founded on the banks of the Cumberland River on Christmas Day in 1779. In 1784, the community changed its name to Nashville, which incorporated as a town in 1806 and was permanently established as the capital of Tennessee in 1843. The town developed as a prosperous river city. Its growing population, business, and industry helped develop it as a center of transportation, publishing, finance, and education.



The Founding of Nashville
Statue of Nashville's founders
at Ft. Nashborough

The Nashville and Davidson County governments consolidated into a single entity under the Metropolitan Charter effective April 1, 1963. The city's 525 square miles is home to more than 600,000 residents.

Nashville has been named one of the 15 best U.S. cities for work and family by Fortune Magazine. The area offers a low cost of living (94% of the national average), a variety of residential opportunities, abundant recreational and tourist opportunities, a lively cultural base, diverse economy closely mirroring that of the nation, a regional hub for health care, and many institutions of higher education. Transportation is available by air, train, water, and road – 50% of the nation's population lives within 650 miles via one of the three interstate highways that converge in the city. Although it has a diverse and balanced economy with manufacturing, transportation, education, financial, healthcare, and other services, Nashville may be best known as the home of country music – Music City USA.

The climate is delightfully seasonal. Summer highs average in the upper 80s and winter lows average around 30 with only occasional light snows. Spring and fall include wonderful displays of natural color.

Residents and visitors alike can enjoy a wide variety of cultural offerings. Galleries include:

- Cheekwood Botanical Gardens and Museum of Art - <http://www.cheekwood.org/>
- Fisk University Galleries - <https://www.fisk.edu/services-resources/fisk-university-galleries>
- Frist Center for the Visual Arts - <http://www.fristcenter.org/>
- The Parthenon - <http://www.nashville.gov/Parks-and-Recreation/Parthenon.aspx>
- Tennessee Performing Arts Center - <http://www.tpac.org/>

- Tennessee State Museum - <http://www.tnmuseum.org/>
- Country Music Hall of Fame Museum - <http://www.countrymusichalloffame.org/>

Historic sites in or near Nashville include:

- Bicentennial Capitol Mall State Park - <http://tnstateparks.com/parks/about/bicentennial-mall>
- Belle Meade Plantation - <http://www.bellemeadeplantation.com/>
- Carnton Plantation - <http://boft.org/carnton>
- Carter House - <http://boft.org/the-carter-house>
- The Battle of Nashville/Fort Negley - <http://www.bonps.org/fort-negley/>
- The Hermitage: Home of Andrew Jackson - <http://www.thehermitage.com/>
- Tennessee State Capitol - <http://www.bonps.org/tour/capitol.htm>
- Travelers Rest Historic House/Grounds - <http://www.travellersrestplantation.org/>

And, of course, entertainment includes all kinds of music, including the Grand Ole Opry, the Country Music Hall of Fame, and the Nashville Symphony. Up-to-date information for conventions and visitors is available at <http://www.visitmusiccity.com/>.

What Others Are Saying About Nashville

Over the past few years the Nashville area has been recognized as one of the best places in the country to work, live and raise a family. The following are just a few of the most recent recognitions:

Out of the top 100 metropolitan areas in the country, Nashville was ranked in the top 10 for growth and prosperity (4th and 9th respectively) by the Brookings Institution. Nashville also ranked 25th for inclusion. *Brookings, February 23, 2017*

Forbes ranked Nashville as 20th on the list of America's 25 Fastest-Growing Cities for 2017. The listing was based off of projections of population growth, job growth, wage growth, and more. *Forbes, February 10, 2017*

Nashville was ranked 8th of the best cities for investing in the housing market. The study analyzed markets with a population of over 500,000 and looked at five key statistical factors, especially affordability and a three year housing price forecast. *Forbes, January 10, 2017*

Nashville was included as one of the 50 Best Places to Travel in 2017. Travel+Leisure chose Nashville as one of the best destinations around the world because of the milestones for many attractions and the growth in many areas. *Travel+Leisure, December 28, 2016*

NerdWallet ranked Nashville 3rd on their list of the Top 10 Cities for Job Seekers. They reviewed the 2015

Appendix 4: About Nashville

statistics of the 100 largest cities in the United States, looking at unemployment rates, growth in the population of people who are at working age, and median annual earnings and monthly rent. Two factors that were mentioned especially for Nashville were the health care industry and the fact that Nashville is a state capital, one of five capitals on the list. *NerdWallet, December 19, 2016*

The Milken Institute released its 2016 Best-Performing Cities list, ranking the Nashville MSA as 7th, 11 spots higher than the 2015 rank. This jump in overall ranking is due to growth in wages and salaries, with increases in almost all other statistics that were measured. *Milken Institute, December 14, 2016*

Nashville and the Middle Tennessee region was ranked 4th of the top markets for advanced manufacturing in a report from the Boyd Company. The company looked at 24 different regions around the country and analyzed the operating cost required to run a manufacturing facility with 500 employees for one year. Not only is the operating cost an incentive, but the overall market and culture of the city mean that Nashville is often considered in company relocations and expansions. *The Tennessean, October 13, 2016*

Adobo.com looked at the top 25 cities in the US based on population and analyzed their job growth in 5 occupation categories. Nashville was included in the top ten lists for two of the five categories. *Adobo, September 28, 2016*

Nashville was ranked 3rd on SmartAsset's list of America's Best Minor League Baseball Towns. The study analyzed quality of life for the city and game day experience. *SmartAsset.com, September 27, 2016*

The Nashville MSA was tied for 5th of the best cities for net employment outlook in the ManpowerGroup's Employment Outlook Survey. For Q4 of 2016, the net expected increase in hiring was 27%. The survey looks at the 100 largest MSA's in the United States and surveys employers on their plans for staffing levels. *ManpowerGroup, September 13, 2016*

Nashville was ranked 1st on ProFlowers' list of the 10 Instagram-worthy spots for fall, topping #2 Central Park by over 1.5 million photos. The list was created based on the number of hashtags with the city's name and fall foliage. *ProFlowers.com, September 12, 2016*

On the list of the best cities for freelancers, Nashville was ranked 2nd by NerdWallet. This was based on percentage of self-employed residents and cost of rent and other bills. *NerdWallet, August 30, 2016*

According to a study completed by Newgeography, the Nashville MSA ranked 1st in a list of areas that are seeing employment growth in the financial services industry. *Newgeography.com, August 17, 2016*

Nashville has ranked 4th for the second year in a row on the Condé Nast list of the Friendliest Cities in the U.S. for 2016. *Condé Nast Traveler, August 11, 2016*

The Brookings Institution has released a study of advanced industries in the 100 largest metropolitan areas

in the U.S. The Nashville MSA was ranked 1st in annual percentage change from 2013-2015 with a 7.9% increase in employment and 2nd for an increase of 8.0% for 2010-2013. *Brookings Institution, August 4, 2016*

Forbes released a list of the 15 U.S. Cities Creating the Most White Collar Jobs in 2016. Nashville was ranked 1st on the list with a 47.2% increase since 2010 and a 7.7% growth in 2015. *Forbes, July 21, 2016*

The Nashville MSA was 1st on WalletHub's 2016 Best & Worst Cities for Women-Owned Businesses. WalletHub analyzed 100 cities around the United States based on factors related to business climate and growth. *WalletHub.com, February 22, 2016*

SmartAsset.com released an article about the best cities for income in STEM jobs, and Nashville was 5th out of the top 25. The growth for STEM incomes in Nashville was highest in the 54 cities researched. The percentage increase was 5.3% in 2014, much higher than the average of 1.6% among the cities investigated. *SmartAsset.com, February 9, 2016*

The Nashville MSA was ranked 18th out of 200 large cities on the Milken Institute's Best-Performing Cities for 2015 list, dropping three spots from the 2014 ranking. The Milken rankings are based on both short-term and long-term economic growth, job growth, and wage growth. *Milken Institute, December 9, 2015*

Nashville was ranked 5th on Forbes' list of The Cities Americans are Thronging to and Fleeing. The study looked at rate of domestic migration from 2010 to 2014. *Forbes, October 21, 2015*

Nashville was ranked 6th on Inc.com's list of the 10 Best Places to start a business. The calculations were based on ease of starting a business, ease of hiring, regulation, and overall friendliness. *Inc.com, August 18, 2015*

Condé Nast's list of the Friendliest Cities in the U.S. in 2015 has Nashville in 4th place, up from 8th in 2014, based on the city's people, character, and entertainment options. *Condé Nast Traveler, August 14, 2015*

Nashville ranked 8th on Forbes' list of the Cities Creating the Most Tech Jobs. The study looked at employment growth in the STEM industries (science, technology, engineering, and mathematics). Nashville's growth was 68.6% from 2004 to 2014. *Forbes, April 14, 2015*

Forbes ranked Nashville 20th on its list of America's Fastest-Growing Cities. The study looked at population growth from 2014 to 2015, job growth, unemployment data, and other economic factors. *Forbes, January 27, 2015*

WalletHub released a list of 2015's Best and Worst Metro Areas for STEM Professionals (science, technology, engineering, and math). The study looked at employment, wages, and other factors for the best job markets for these professionals. *WalletHub.com, January 14, 2015*

Nashville was ranked 15th on the Milken Institute's Best-Performing Cities for 2014 list. The Milken rankings are

Appendix 4: About Nashville

based on both short-term and long-term economic growth, job growth, and wage growth. *Milken Institute, January 8, 2015*

Appendix 4: About Nashville

Demographic Statistics

Population

2016	684,410	(Census estimate)
2015	678,889	(Census estimate)
2014	669,094	(Census estimate)
2013	659,428	(Census estimate)
2012	649,318	(Census estimate)
2011	635,799	(Woods & Poole Economics, 2013 Projection)
2010	626,681	(U.S. Census and Metro Planning)
2009	629,211	(ACS 1 year estimated)
2008	626,144	(U.S. Census and Metro Planning)
2007	620,267	(U.S. Census and Metro Planning)
2006	614,200	(U.S. Census and Metro Planning)
2005	607,413	
2004	597,263	
2003	588,512	
2002	582,346	(Census estimate)
2001	578,832	(Census estimate)
2000	569,891	(U.S. Census)
1999	542,376	
1998	539,083	
1997	535,546	
1996	532,008	
1995	528,471	
1990	510,784	(U.S. Census)
1980	477,811	(U.S. Census)

Racial Composition (U.S. Census Bureau 2011-2015 American Community Survey 1-year Estimates)

White	64%
Black or African American	27%
Asian	3%
Other (including Native American & Pacific Islander)	3%
Multi-racial	3%
Total (Includes 10.0% Hispanic or Latino)	100%

Age Composition (U.S. Census Bureau 2011-2015 American Community Survey 1-year Estimates)

0 - 9 years:	13.3%
10 - 19 years:	10.8%
20 - 34 years:	26.9%
35 - 44 years:	13.8%
45 - 54 years:	12.4%
55 - 64 years:	11.7%
>65:	11.1%

Households (U.S. Census Bureau 2011-2015 American Community Survey 1-year Estimates)

Number of households:	274,187
Owner Occupied:	149,048
Renter Occupied:	125,139
Marriage Licenses (FY2016):	6,297

Climate

Average Temperatures (degrees Fahrenheit)

	Average	Avg High	Avg Low
Annual	59	70	49
January	38	47	28
July	79	89	69

Annual Average Precipitation	47"
Annual Average Snowfall	7"
Elevation	500' above sea level

Elections

Registered Voters:	405,935
Votes cast last election: (November 2016 National/State Election)	252,830
% voting last Nat'l/State election:	62.3%
Nov 2016 Total Election Expense	\$1,330,200

Education

Metro Nashville Public Schools:

Elementary	81	Magnet	14
Middle School	47		
High School	31	Charter School	27
Special Education	3		

Private and Parochial in MSA	70
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Colleges:

Four Year and Post Graduate Institutions	25
Community Colleges	5
Vocational and Technical Schools	22

Nashville Public Library:

2,512,056	Cataloged collection total FY15-16
5,371,115	Circulation total for FY15-16

Household Income (U.S. Census Bureau 2011-2015 American Community Survey 1-year Estimates)

Per capita income:	\$31,480
Median household income:	\$52,026

Appendix 4: About Nashville

Economic Statistics

(MSA = Metropolitan Statistical Area)

Building Permits

Year	Number	Value in Millions
2016		
2015	12,389	2,846
2014	11,027	2,277
2013	9,710	1,710
2012	10,374	1,619
2011	8,340	1,164
2010	10,173	1,221
2009	8,235	956
2008	9,305	1,304
2007	10,557	1,556
2006	10,937	1,846
2005	10,507	1,663
2004	9,745	1,429
2003	9,653	1,193
2002	9,431	1,076
2001	9,196	1,227
2000	9,376	1,323
1999	10,087	1,622
1998	10,798	1,268
1997	10,087	1,151
1996	9,926	992
1995	10,361	1,009

Unemployment Rate (%)

	Nashville	U.S.
2015	4.6	5.3
2014	5.2	6.2
2013	6.2	7.4
2012	6.5	8.1
2011	8.0	8.9
2010	8.8	9.6
2009	8.9	9.3
2008	5.4	5.8
2007	3.8	4.6
2006	4.2	4.6
2005	4.5	5.1
2004	4.5	5.5
2003	4.6	6.0
2002	4.3	5.8
2001	3.5	4.7
2000	3.1	4.0
1995	3.3	5.6

Source: Bureau of Labor Statistics

Employment by Industry (MSA)

Mining, Logging, & Construction	4.2%
Manufacturing	8.7%
Trade, Transportation & Utilities	19.1%
Information	2.4%
Financial Activities	6.6%
Professional & Business Services	16.5%
Education & Health Services	15.3%
Leisure & Hospitality	10.8%
Other Services	4.1%
Government	12.3%

Source: Bureau of Labor Statistics

Top Area Employers (excluding government agencies)

Vanderbilt University and Medical Center
HCA Holdings
Nissan North America
Saint Thomas Health
Community Health Systems
Randstad
Asurion
Electrolux Home Products
The Kroger Co.
National Healthcare Corp.
Shoney's Inc.
Lowe's Cos.
General Motors
Cracker Barrel Old Country Store
Gaylord Opryland
Maury Regional Medical Center
Middle Tennessee State University
Triumph Aerostructures
AT&T
UPS
Amazon
Dollar General Corp.

Cost of Living Index (C2ER, ACCRA 2015 Annual COLI via the Nashville Area Chamber of Commerce)

United States Average	100.0
Nashville Region	95.7

Housing (U.S. Census Bureau 2011-2015 American Community Survey 1-year Estimates)

Median Value Owner Occupied Units	\$188,200
Median Gross Rent	\$924

Taxes

State Sales Tax Rate	7.00%
State Food Tax	5.00%
Local Option Sales Tax Rate	2.25%
Property Tax (per \$100 of assessed value)	
General Services District	3.924
Urban Services District	4.516
Income Tax on Salaries and Wages	None
Lottery	Yes

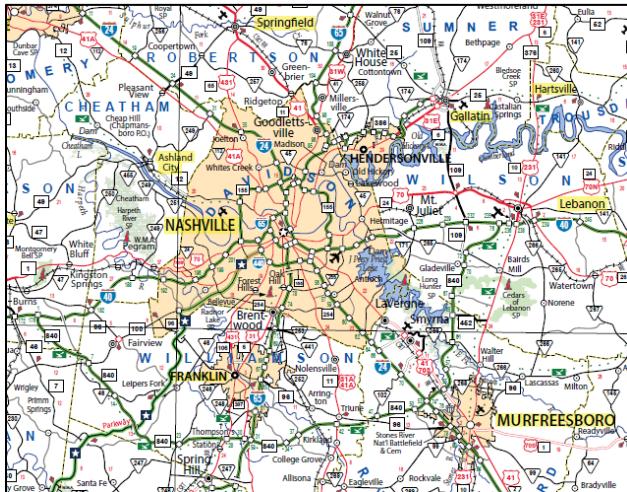
Appendix 4: About Nashville

Area Transportation

Nashville is within 650 miles of half the U.S. population, with 24 states located within that distance. It is served by Nashville International Airport (BNA) plus general aviation airports in the area. More than 12.9 million passengers fly through BNA annually. Daily flights include 440 average daily flights to over 50 nonstop markets.

- Three major interstates (I-24, I-40, & I-65)
- Almost 300 freight carriers and truck terminals
- Major regional center for FedEx Ground and River barge access to the Gulf of Mexico.
- CSX Railroad division headquarters
- Bus lines, B-cycle bike sharing, and commuter rail

Nashville area transportation



Map extracted from the Tennessee 2014 Official Highway Map, used by permission of the Tennessee Department of Transportation, TDOT makes their Official State Highway maps available to the public free of charge at test areas and through the TDOT Map Sales Department.

FY2016 Service Statistics

Police Protection

Ratio of officers per 1,000 Population	2.16
# of Emergency calls received (Code 3)	78,143
# of Non-emergency phone calls received	573,378
Average Urgent call, proceed directly to scene (Use emergency equipment) (receive to arrive time in minutes)	10.0
Average Urgent call, proceed directly to scene (No emergency equipment) (receive to arrive time in minutes)	30.8
Average Routine call (receive to arrive time in minutes)	59.8

Fire Protection

	GSD	USD
Square mileage covered	362	171
Stations	10	28
Average Response Time (minutes)	6:09	5:40
Employees (full-time)	481.47	662
Total Responses	51,440	153,313

Public Works

Roads maintained (lane miles)	5,880
Signs in Metro	100,200
Street lights	53,614
Total parking citations income	\$636,650

Water & Sewer

Treated Water Source:	Cumberland River
Daily capacity:	180,000,000 gallons
Average daily consumption:	87,240,000 gallons
Sewage Treatment Type:	Activated Sludge
Daily peak capacity:	510,000,000 gallons
Average daily treatment:	166,351,000 gallons

Nashville Electric Service (NES)

NES Average Annual Rates:	
Small Commercial/Industrial	11.13¢ per kwh
Large Industrial	10.74¢ per kwh
Residential	10.16¢ per kwh

Piedmont Natural Gas Company

2017 Residential price:	
Per month Nov-Mar:	\$17.45
Per therm Nov-Mar:	\$0.81692
Per month Apr-Oct:	\$13.45
Per therm Apr-Oct:	\$0.76692

Appendix 4: About Nashville

Parks, Recreation and Tourist Attractions

Metro Parks:	185 (15,873 acres)
Open to the Public	13,395.94
Land Banked	1,607.36
Greenway Corridors:	8
Cumberland	
Gulch	
Harpeth	
Mill Creek	
Richland Creek	
Seven Mile	
Stones River	
Whites Creek	
Greenway Trails (completed)	85 miles
Greenway Trails – under development	8 miles
Golf Courses	7 Public, 10 Private
Swimming pools (7 indoor/3 outdoor)	10
Bowling alleys	0
Lakes (non-metro)(with boating & camping)	2
Centennial Sportsplex	
Ice Rinks	2
Fitness Center	1
Swimming Pools	2
*Sportsplex (13 standard size, 8 start up for ages 8 & under)	21
Indoor Tennis Centers	2 Centers, 8 Courts
Neighborhood Community Centers	19
Regional Community Centers	7
Senior Centers	3
School Playgrounds and Tennis Courts	64
Water Spray Parks	3
Wave Country Water Park	
Skate Parks (Two Rivers & Una Park)	2
Dog Parks (off leash)	3
Athletic Fields:	
Baseball/softball	107 (77 in Parks & Rec.)
Soccer	66
Football	8

Picnic Shelters	(Reservable) 59
Sandy Volleyball	2
Multi-Purpose	13
Cricket	2
Parthenon Museum	
Two Rivers Mansion	
Centennial Art Center and Gallery	
Centennial Art Activity Center	
Warner Park Nature Center	
Fort Negley Visitors' Center and Historic Site	
Shelby Bottoms Nature Center in Shelby Bottoms Park	
Beaman Nature Center in Beaman Park	
Bells Bend Nature Center in Bells Bend Park	
Warner Equestrian Center in Percy Warner Park	
Horse Trails throughout Percy Warner Park	
Cross Country Running Courses in Percy Warner Park	
Hamilton Creek Sailboat Marina (172 slips, Adding 8 in Pier 1 Renovation)	
Fort Nashborough Historic Site	
Stone Hall Historic Site	
State Fair Grounds	
Nashville Zoo	
Sommet Center	
Nashville Arena	
Model Airplane Flying Fields	3
Frisbee Disc Golf Courses	3
Professional Sports:	
NHL Hockey (Nashville Predators)	
NFL Football (Tennessee Titans)	
AAA Baseball (Nashville Sounds)	
Soccer (The Nashville Metros)	
Women's Professional Football League (Nashville Dream)	
Hotels/Motel rooms (Davidson County)	>39,000
Largest Meeting Space	600,000 sq.ft.
Restaurants	4,700

Appendix 5: Comparative Analytical Statistics

Budget comparisons over time may be more meaningful when adjusted to real (inflation-adjusted) or per capita terms. This table presents statistical information that can be used to adjust annual numbers for such comparisons.

Calendar Year	National Economic Price Indices			Metro Nashville / Davidson County Statistics					
	GDP Price Index	GDP State & Local Govt Purchases	Consumer Price Index CPI-U	Davidson County Area	Area Inside USD	Area Outside USD	Davidson County Population	Estimated USD Population	Estimated Non-USD Population
	2009=100	2009=100	1982-84=100	Square miles (less large bodies of water)			Population		
1974	28.76	20.77	49.3	501.0	111.7	389.3	460,000	283,460	176,540
1975	31.43	22.77	53.8	501.0	111.7	389.3	463,000	285,309	177,691
1976	33.16	23.87	56.9	501.0	112.1	388.9	466,000	288,186	177,814
1977	35.21	25.37	60.6	501.0	150.7	350.3	469,000	337,924	131,076
1978	37.68	27.02	65.2	501.0	150.7	350.3	472,000	340,086	131,914
1979	40.79	29.40	72.6	501.0	150.7	350.3	475,000	342,248	132,752
1980	44.48	32.58	82.4	501.0	150.7	350.3	477,811	344,273	133,538
1981	48.66	35.82	90.9	501.0	150.7	350.3	482,207	347,094	135,113
1982	51.62	38.01	96.5	501.0	151.0	350.0	486,604	349,915	136,689
1983	53.66	39.70	99.6	501.0	151.0	350.0	491,000	352,736	138,264
1984	55.56	41.41	103.9	501.0	151.0	350.0	495,397	355,557	139,839
1985	57.34	43.10	107.6	501.0	151.0	350.0	499,793	358,379	141,414
1986	58.50	44.34	109.6	501.0	151.0	350.0	501,991	359,789	142,202
1987	59.94	46.41	113.6	501.0	151.0	350.0	504,189	361,200	142,990
1988	62.04	47.96	118.3	501.0	151.0	350.0	506,388	362,610	143,777
1989	64.45	50.28	124.0	501.0	171.0	330.0	510,234	368,897	141,337
1990	66.84	52.78	130.7	501.0	171.0	330.0	510,784	370,469	140,315
1991	69.06	54.62	136.2	501.0	171.0	330.0	514,321	373,035	141,286
1992	70.63	56.60	140.3	501.0	171.0	330.0	517,859	375,600	142,259
1993	72.32	58.05	144.5	501.0	171.0	330.0	521,396	378,166	143,230
1994	73.85	59.59	148.2	501.0	171.0	330.0	524,934	380,732	144,202
1995	75.39	61.21	152.4	501.0	170.0	331.0	528,471	383,297	145,174
1996	76.77	62.62	156.9	501.0	170.0	331.0	532,008	385,863	146,145
1997	78.09	64.00	160.5	501.0	170.0	331.0	535,546	388,428	147,118
1998	78.94	65.29	163.0	501.0	170.0	331.0	539,083	390,994	148,089
1999	80.07	67.88	166.6	501.0	170.0	331.0	542,376	393,383	148,993
2000	81.89	71.16	172.2	501.0	170.0	331.0	569,891	393,907	175,984
2001	83.76	73.63	177.1	501.0	170.0	331.0	578,832	397,141	181,691
2002	85.04	75.14	179.9	501.0	170.0	331.0	582,346	398,165	184,181
2003	86.74	77.76	184.0	501.0	170.0	331.0	588,512	401,005	187,507
2004	89.12	81.72	188.9	501.0	170.0	331.0	597,263	407,314	189,949
2005	91.99	86.33	195.3	501.0	170.0	331.0	607,413	411,680	195,733
2006	94.81	90.68	201.6	525.0	184.0	341.0	614,200	418,220	195,980
2007	97.34	95.43	207.34	525.0	184.0	341.0	620,267	422,352	197,915
2008	99.22	100.28	215.30	525.0	184.0	341.0	626,144	424,696	201,448
2009	100.00	100.00	214.54	525.0	184.0	341.0	629,211	431,371	197,840
2010	101.23	102.71	218.06	525.0	184.2	340.8	626,681	420,846	205,835
2011	103.32	105.92	224.94	525.0	186.7	338.3	635,799	427,119	208,356
2012	105.22	107.99	229.59	525.0	186.7	338.3	649,318	433,833	214,462
2013	106.92	110.06	232.96	525.0	186.7	338.3	659,428	440,730	217,872
2014	108.84	112.52	236.74	525.0	186.7	338.3	669,094	434,086	234,261
2015	110.00	112.73	237.02	525.0	186.7	338.3	678,889	462,201	216,688
2016	111.45	113.86	240.01	525.0	186.7	338.3	684,410	444,297	240,113

Sources: GDP: Dept of Commerce BEA (<http://www.bea.gov/>) CPI: Dept of Labor BLS (<http://www.bls.gov/cpi/#tables>)
Area & Population: US Census Bureau & Nashville Area MPO Estimates

GDP Price Index data reflects prices in the domestic economy as a whole. State & Local data reflects the price of goods purchased by state & local governments (not specifically Metro). CPI data reflects the price of a market basket of goods and services bought by urban consumers.

The GDP Price Index and GDP State & Local Government Purchases reflect base year change from 2009. The percentage change in prices from one year to another is the difference in indices for those years divided by the index for the earlier year. Increases must be compounded, not simply averaged, across multiple years.

Appendix 6: Pay Grades and Rates

This table presents Civil Service and non-Civil Service pay grades used by many departments, each grade's minimum and maximum annual salaries, number of steps in grade, and number of months at each step. It does not include other positions whose salaries are set by state law or by letter of agreement.

Grade	Annual Salary		Steps	Months	Grade	Annual Salary		Steps	Months
	Min	Max				Min	Max		
BE	-----	14,000	-----	-----	ST07	35,387	46,003	10	12-24
CM	-----	15,000	-----	-----	ST08	38,590	50,167	10	12-24
CO01	35,387	46,003	10	12	ST09	42,083	54,707	10	12-24
CO02	38,590	50,167	10	12	ST10	46,484	60,426	10	12-24
CO03	42,083	54,707	10	12	ST11	51,188	66,540	10	12-24
CO04	46,484	60,426	10	12	SS1*	12.19	15.53	-----	-----
CO05	51,188	66,540	10	12	TG01	21,776	25,362	5	6-24
DP01	55,158	116,332	Open Range	-----	TG02	22,876	26,653	5	6-24
DP02	92,897	179,202	Open Range	-----	TG03	25,625	29,880	5	6-24
DP03	127,070	254,902	Open Range	-----	TG04	28,159	32,892	5	6-24
ET01	32,450	42,185	10	12-24	TG05	29,999	35,139	5	6-24
ET02	35,387	46,003	10	12-24	TG06	31,816	37,123	5	6-24
ET03	42,083	54,707	10	12-24	TG07	33,609	39,274	5	6-24
ET04	46,484	60,426	10	12-24	TG08	35,402	41,306	5	6-24
ET05	51,188	66,540	10	12-24	TG09	37,314	43,433	5	6-24
ET06	56,240	73,113	10	12-24	TG10	38,963	45,441	5	6-24
ET07	67,404	94,644	Open Range	-----	TG11	40,804	47,545	5	6-24
ET08	78,613	117,920	Open Range	-----	TG12	42,549	49,624	5	6-24
JS01	40,397	52,512	Open Range	-----	TG13	44,222	51,704	5	6-24
JS02	52,055	60,975	Open Range	-----	TG14	46,015	53,664	5	6-24
JS03	55,031	64,961	Open Range	-----	TG15	47,855	55,983	5	6-24
MM	-----	180,000	-----	-----	TG16	49,672	57,919	5	6-24
OR01	38,590	50,167	Open Range	-----	TL01	23,928	27,872	5	6-24
OR02	42,083	54,707	Open Range	-----	TL02	25,099	29,306	5	6-24
OR03	46,484	60,426	Open Range	-----	TL03	28,135	32,820	5	6-24
OR04	51,188	66,540	Open Range	-----	TL04	31,003	36,310	5	6-24
OR05	56,240	73,114	Open Range	-----	TL05	33,035	38,605	5	6-24
OR06	61,822	83,460	Open Range	-----	TL06	35,019	40,852	5	6-24
OR07	67,404	94,644	Open Range	-----	TL07	36,931	43,218	5	6-24
OR08	73,009	105,863	Open Range	-----	TL08	38,963	45,441	5	6-24
OR09	78,613	117,920	Open Range	-----	TL09	40,995	47,760	5	6-24
OR10	85,755	132,920	Open Range	-----	TL10	42,859	50,055	5	6-24
OR11	92,897	148,635	Open Range	-----	TL11	44,963	52,397	5	6-24
OR12	101,083	166,787	Open Range	-----	TL12	46,828	54,572	5	6-24
OR13	109,269	185,757	Open Range	-----	TL13	48,812	56,915	5	6-24
PD	-----	148,505	-----	-----	TL14	50,724	59,162	5	6-24
PF01	34,579	44,953	10	12	TL15	52,660	61,433	5	6-24
PF02	38,542	50,102	10	12	TL16	54,548	63,632	5	6-24
PF03	42,828	55,675	10	12	TS01	35,378	41,473	5	6-24
PF04	47,436	61,662	10	12	TS02	36,788	43,122	5	6-24
PF05	52,395	68,113	10	12	TS03	38,772	45,154	5	6-24
PF06	57,699	75,008	10	12	TS04	40,469	47,282	5	6-24
PF07	60,584	78,759	10	12	TS05	42,214	49,242	5	6-24
PF08	63,393	82,416	10	12	TS06	44,055	51,513	5	6-24
PF09	66,563	86,530	10	12	TS07	45,919	53,521	5	6-24
PF10	69,691	90,596	10	12	TS08	47,545	55,552	5	6-24
PF11	75,982	98,777	10	12	TS09	49,481	57,680	5	6-24
PF12	81,300	105,688	10	12	TS10	51,178	59,736	5	6-24
PF13	88,610	138,230	Open Range	-----	TS11	53,138	61,911	5	6-24
PF14	104,714	171,702	Open Range	-----	TS12	54,907	64,134	5	6-24
PF15	123,170	209,357	Open Range	-----	TS13	57,465	67,002	5	6-24
SP1*	10.60	14.37	-----	-----	TS14	60,405	70,444	5	6-24
ST01	21,041	27,353	10	12-24	TS15	64,110	74,699	5	6-24
ST02	22,945	29,829	10	12-24	TS16	68,269	79,647	5	6-24
ST03	25,022	32,528	10	12-24	VM	-----	17,000	-----	-----
ST04	27,287	35,473	10	12-24					
ST05	29,757	38,683	10	12-24					
ST06	32,450	42,185	10	12-24					

* Works less than 40 hours per week

Appendix 7: FTMS

Financial Trend Monitoring System Indicators

When managing municipal finances, it is important to understand past financial trends and their effects on the present and future. To accomplish this, Metro has developed a Financial Trend Monitoring System (FTMS). This system is based on the FTMS developed and outlined by the International City/County Management Association (ICMA) in its *Evaluating Financial Condition – A Handbook for Local Governments*, but slightly modified to meet the needs of Metropolitan Nashville and Davidson County.

The trend system consists of measurable factors that reflect and influence Metro's financial condition – its ability to finance current services on a continuing basis. These factors include the national economy, population levels, federal and state mandates, the local business climate, and the internal fiscal policies of the local government.

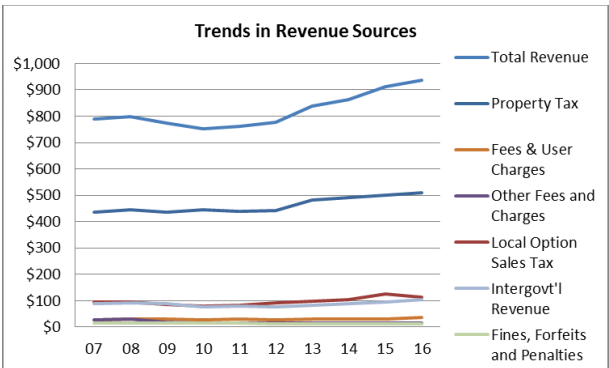
This evaluation reviews financial data from the general funds of the General Services District (GSD) and the Urban Services District (USD) for the ten-year time period extending from FY2007 to FY2016.

Revenue Indicators

The revenue indicators reflect Metro's ability to produce sufficient revenue to support current service levels, meet existing obligations, and plan for future initiatives.

Trends in Revenue Sources

Description: This graph reveals trends for the largest sources of revenue received by Metro, grouped into six categories: total revenue, property taxes, sales taxes, fees & user charges, revenue from other governments, and other revenue. The composition of these revenues helps determine the Metropolitan Government's potential dependence on any one specific revenue source in order to respond to changing economic situations and service demands.



Commentary: Total revenue grew by approximately 18.8% between FY2007 and FY2016, which represents a net increase of 1.1% relative to the previous rolling ten-year period. This increase is attributed to strong growth in property tax revenue over the same period, which netted a 4.5% gain. During this time period, two basic trends are evident.

Metro experienced vastly different revenue growth patterns during separate five-year periods ranging from 2007 to 2016. The devastating effects of the financial and liquidity crises, which occurred from 2007 to 2008 and eventually led to the subprime mortgage crisis, sending the country into a period now referred to as The Great Recession, are evident as total revenue declined 3.7% from 2007 to 2011. This figure rebounded to a much healthier increase of 20.6% between 2012 and 2016, as the economy recovered on a local, national, and even global scale.

The predominant source of revenue is property taxes, which increased by approximately 14.7% between 2012 and 2016. This upward trend occurred, in-part, following an increase in property tax rates in FY2013. A reappraisal that same calendar year lowered the rate for the following fiscal year, where it has remained since, despite continued growth. This demonstrates that Metro is benefitting from economic activity that is in turn driving new construction and property value appreciation. The growth experienced over the last five years is exceeded by that of the last ten, at 17.0%; various economic indicators, to include population growth, job market expansion, and unmet demand due to low supply, suggest a continuation of this trend for the upcoming fiscal year.

The tax base has grown moderately but consistently over the period. Assessments have increased with the market and accounted for with periodic reappraisals, with the next slated for FY2017. State law mandates that revenues tied to the reappraisal of existing property remain the same, irrespective of increases in property values. This is achieved by offsetting reductions in the certified tax rates, ensuring that the reappraisal serves its intended purpose, equalization based on current market value. This revenue neutrality requirement creates stability in the source, which is beneficial given its proportion relative to the overall budget. The rate increases are detailed in the property tax discussion in Section A of this book.

Intergovernmental revenues (funds received from other governments) decreased by 10.7% from FY2007 to FY2011. In the years that followed, relative to revenues from all other sources, year over year figures continued to decline until about 2013, as absolute annual dollar amounts remained flat. Since then, there has been a slight uptick over the last couple of years, which could be attributed to an improving economy as well as an increase in programs funded by the State and/or Federal government. Due to the recession, Metro has taken steps to ensure that it is not overly dependent on revenues from other governmental entities due to the volatility of available funds. These steps include programs being reduced or curtailed in some situations.

Local option sales tax is the primary source of elastic revenue because it responds to changes in inflation and the economic base. The total sales tax rate in Davidson County is 9.25%. In FY2002, a 1.0% increase to all items except unprepared foods put the state portion of the sales tax rate at 7.0%, plus the 2.25% local option rate levied by Davidson County. During the 10-year period being discussed, Davidson County has experienced a 19.3% increase in the local option sales tax. The impact of the recession is readily identifiable from 2007 through 2011 as Metro witnessed a decrease of 13.8%.

Appendix 7: FTMS

By comparison, from 2012 through 2016 this revenue source grew 23.4%.

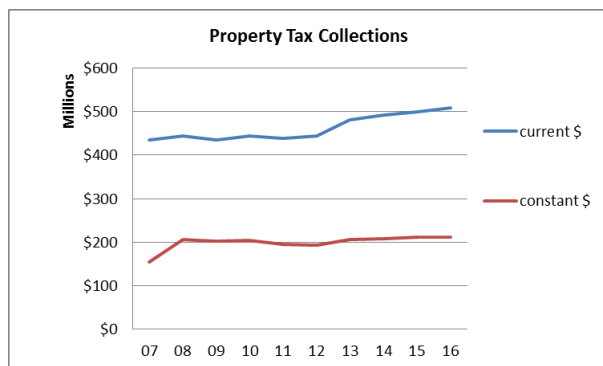
Overall, fees and user charge collections have increased approximately 29.7% between FY2007 and FY2016, however, categorically they account for a small portion of total revenue.

Analysis: There are several suggestive trends indicating a significantly decreased reliance on certain revenue streams; although intergovernmental revenue is trending slightly upward in absolute terms, in relative terms it has declined or shown minimal growth in proportion to total revenue over the last five years. Fees and user charges and local option sales tax revenue have both shown typical post-recession growth, the result of increased consumer confidence and discretionary income; with the former increasing by roughly 14% year over year, the largest for the category during the ten year period. However, per the status quo, potential threats to the viability of certain revenue sources going forward still remain; the result of inherent ties to the state and national economy in general, policy and administration changes at all three levels, as well as uncertainty with respect to the stability of revenues reliant on the tourism industry in particular. Examining avenues for increased diversification of Metro's revenue streams would help to offset potential sluggish performance in certain revenue categories at some point in the future.

However, since 2010 as economic indicators, including GDP, have reflected stabilization, if not growth, in the national economy, Nashville too has followed suit.

Property Tax

Description: Metro relies heavily on the property tax as its single largest revenue source. In FY2016, the property tax constituted approximately 54% of all revenue collected by Nashville Metropolitan Government.

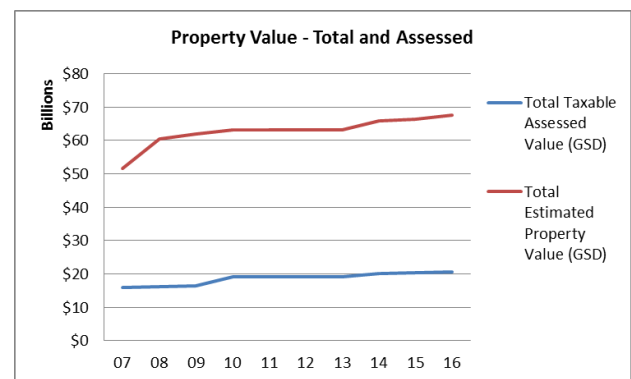


Commentary: The property tax, a comparatively stable funding source, should mirror the effects of inflation to ensure that dollars collected have consistent buying power year to year. For the analysis period, the current buying power of the property tax revenue has varied from a low of \$434M in FY2007 to a high of \$508M in FY2016. Since FY2011, as the total revenue generated has increased by roughly \$65M, constant buying power has failed to keep pace, increasing only \$18.7M.

Analysis: The graph displays property tax revenue in both current and constant dollars to show the effect of inflation on revenue. The noticeable uptick in FY2013 can be attributed to two things; a rate increase for the first time since FY2006, as well as a reappraisal. Although the latter resulted in a \$0.14 decrease to the adjusted tax rate for the following year, the offset created by both returned the effective rate to prerecession levels. This, in-part, demonstrated economic recovery locally and produced an increase from \$435M in FY2007 to \$508M in FY2016.

Appraised Property Value

Description: Appraised value of property measures the market value of taxable real, personal, and utility property in Metro. Ideally, market and appraised values are the same – indicated by an appraisal ratio of 1.00. When a gap exists between market and appraised values, some property owners are paying less than a fair share of property taxes while others may be overburdened with taxes on properties of declining values. Appraised values and appraisal ratios (the state-estimated ratio between appraised and market values, updated every two years) are presented in Section A of this book.



Commentary: Regular reappraisals should help keep appraised values balanced with market values. All taxable real property is appraised every four years by Metro's Assessor of Property, ensuring that there is equitable distribution across the entire tax base.

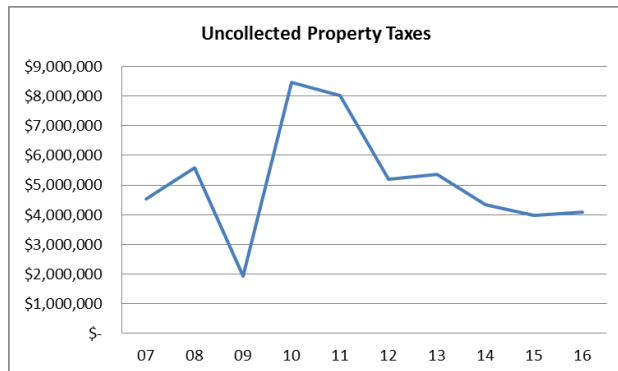
Analysis: The total assessed value of property has steadily increased from FY2007 to FY2016 by 30.5%. Over the same time period, total estimated property value mirrored that figure exactly, an ideal scenario that accomplishes two objectives; the market is being fairly and accurately represented for citizens and they also benefit in increased service offerings, the result of the precise assessment of the tax base. Metro has elected to undertake a four-year reappraisal cycle in an effort to keep property values in line with current market values as well as maintain equalization throughout the county. Appraised values are generally within 90% of market values.

Uncollected Property Taxes

Description: Each year, a portion of assessed property taxes remain uncollected due to a variety of reasons. An increase in this percentage can indicate an overall decline

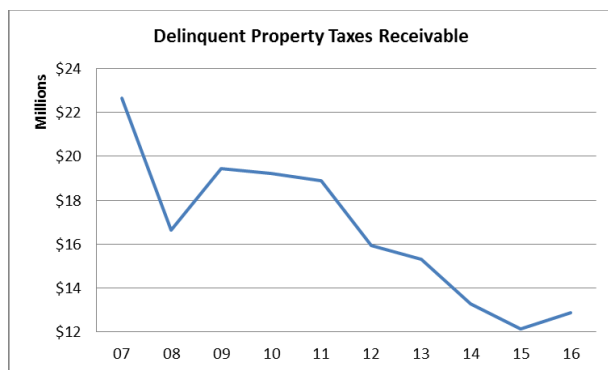
Appendix 7: FTMS

in local government's economic health. Delinquent and back property tax collections form a significant portion of annual property tax revenue. The largest portion of delinquent taxes consists of the prior year's assessments.



Analysis: With the exception of just a few years over the last ten, uncollected property tax levels have consistently hovered between just over \$4.0M to \$5.5M, most recently at \$4.1M in FY2016. These relatively low levels can be attributed, in large part, to an FY2006 agreement in which Metro sold its outstanding property tax receivables to a private sector collector, which at the time stood at approximately \$23M.

Delinquent Property Tax Receivables



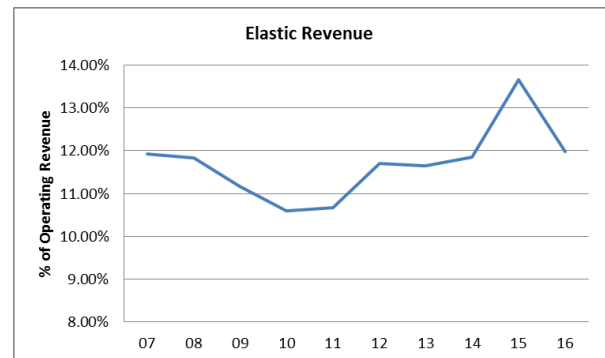
Commentary: Delinquent property tax receivables have fluctuated during the time period of analysis. These fluctuations occur as a result of property tax increases and/or periods of economic stagnation. Despite a slight year over year increase, the overall trend for delinquent property tax receivables has been negative, decreasing by 43.2% from FY2007 to FY2016.

Analysis: The fluctuations in delinquent property tax collections can be explained by inconsistencies in the collection process, with the spikes in the graph representing increased efforts by the legal department in pursuing delinquent funds as noted in the declines from FY2007 to FY2008 and since 2011 overall.

Elastic Revenue

Description: Elastic revenue refers to revenue that responds to changes or fluctuations in inflation and the

economy. In this study, the elastic revenue analyzed is the local option sales tax.



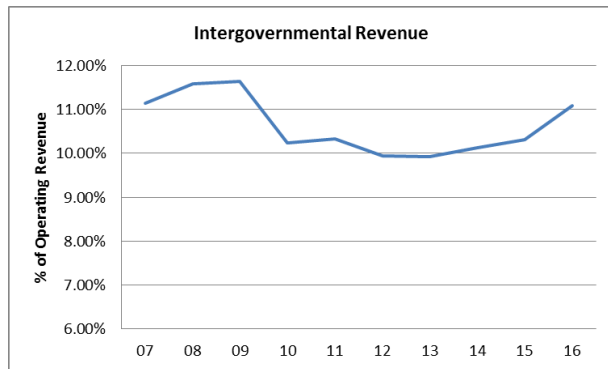
Commentary: In FY2007, elastic operating revenues were roughly \$94M. For the first five years of the period, the revenues experienced a decline of 13.8%, indicative of the recessionary period of the timeframe. However, over the second half of the ten year analysis, elastic revenues have increased by a much more robust 23.4%.

Analysis: During periods of increased inflation, a high percentage of sales tax revenue compared to total revenue helps maintain purchasing power. One should note that the FY2006 reappraisal and subsequent property tax revenue increase was a key reason that a lower percentage of total revenues were attributed to sales tax. This property tax increase, coupled with the previously referenced recessionary period, dampened local option sales taxes' percentage of overall revenue. The category's growth, which started modestly in 2011, positively correlates with the recovery and subsequent strengthening of the economy that began that year. In conjunction with this, improved efficiency in sales tax collections has also played an important role in the increase. The decrease observed in FY2016 is the result of fund allocation adjustments and not representative of the actual continued growth of the underlying source itself.

Intergovernmental Revenue

Description: Intergovernmental revenue consists of funds from federal, state, and other governmental entities, and non-profit groups. Often these funds are designated for specific uses. Too much dependence on intergovernmental revenue is risky; if funds are withdrawn, the local government may need to fill the gap or reduce services provided by the funding.

Appendix 7: FTMS



Commentary: Intergovernmental revenue, following steady growth from FY2007 to FY2009 relative to total revenue, declined considerably in FY2010 and has remained comparatively flat since. In part, this is due to property tax rate increases, which increased the percentage of revenue raised by the property tax relative to other sources. Along with this, during several of the years being examined there were reductions in intergovernmental transfers from state and federal sources due to budget reductions at the state level and shifting of resources out of federal grant programs. These revenues have started to trend upward since FY2012, as fiscal tightening at the federal and state levels has lessened.

Analysis: From FY2007 to FY2009 a noticeable spike in intergovernmental revenue occurred, which could be attributed to an inflow of federal stimulus funds, the cumulative measures of which later became known as the American Recovery and Reinvestment Act in 2009. Since then, the category's contribution to Metro's total revenue figure has leveled off to prerecession levels and remained consistent, ranging from 9.9% to FY2016's prerecession high of 11.1%. Despite the slight upturn, intergovernmental revenues in FY2016 only modestly exceeded contributions from nearly a decade and a half ago.

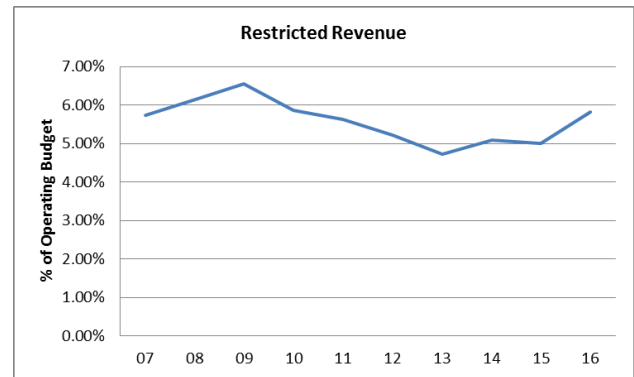
Revenue Benchmarks

Revenue benchmarks serve as important symbols of the flexibility found in spending restrictions within the Metropolitan Government. These trends may reveal implementation of cost controls or fiscal policies.

Restricted Revenue

Description: Restricted revenue is legally designated for a specific use, often spelled out in state or federal laws, bond covenants, or grant contracts. Specifically, restricted revenue includes revenue from other governments and governmental agencies, excluding the state income tax allocation and the state sales tax funds.

An increased percentage of restricted revenue as a percentage of total operating revenues can hinder the government's ability to modify spending priorities in response to changing service needs and demands.



Commentary: The restricted revenue graph closely resembles the overall trend illustrated in the intergovernmental revenue graph: the state sales tax allocation and the income tax on dividends and interest are not included in the restricted revenue calculation. Restricted revenue as a percentage of total revenue reached its lowest point for the period reviewed at 4.7% in FY2013. Since then, with the exception of FY2015, the category has increased, nearly reaching the highest it has been since FY2010 this past year. This is further evidenced by absolute growth of 34.6% over the last five years. Comparatively, the previous rolling five year period saw growth of just 7.0%. However, this growth is to be expected following the decline in intergovernmental revenue related to the fiscal crisis of 2009 and the subsequent reduction of federal grant revenue.

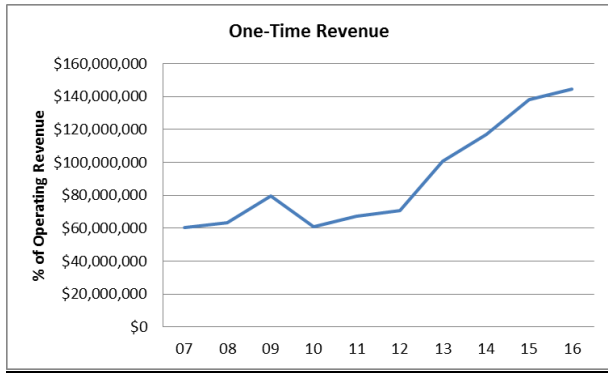
While grants do allow local governments the opportunity to expand certain programs, it is a good idea to keep the percentage relatively low so that a government does not become overly reliant on grant funding from sources that cannot be guaranteed from year to year. As a percentage of total revenues, restricted revenues have not exceeded 7.0% since FY2005.

One-Time Revenue

Description: A one-time or temporary revenue source is one that is not expected to be a continuous funding source, such as the allocation of a portion of fund balance reserves or a one-time grant.

Continual use of one-time revenue to balance the budget may indicate that the revenue base is not sufficient to support current service levels. For this study, a one-time revenue source refers to funds appropriated from fund balance. The warning trend for this indicator is an increasing use of one-time operating revenue as a percentage of net operating revenues.

Appendix 7: FTMS

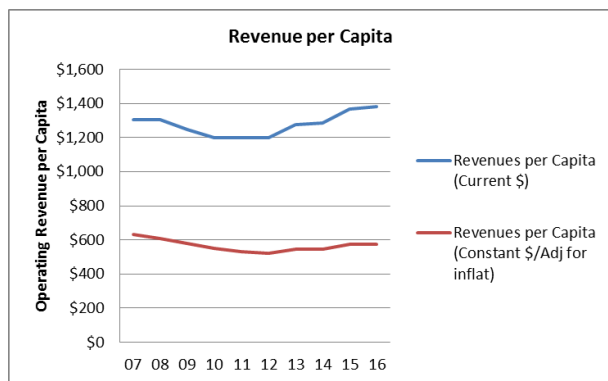


Analysis: In FY2007, \$60.5M (7.7% of net operating revenue) was contributed as one-time revenue. By FY2016 this amount had increased to \$145M, or 15.4% of net operating revenue. Use of one-time revenue has steadily increased over the period of analysis (a 100.8% increase from FY2007 to FY2016), with a sharp spike in 2009 which can be attributed to stimulus funds. The graph indicates that departments show an increased reliance on fund balance or grant funds to provide services.

Commentary: The global economic crisis in 2008 significantly impacted local revenue and required substantial commitment of fund balance to cover revenue shortfalls. The steady rise in use of one-time revenue can be attributed to a concerted effort by the Dean administration to increase contributions to Metro's 4% fund beyond required levels in order to shield Metro from another recession. As a result, surplus reserve dollars have been used to fund Metro operating capital needs. This process has been managed effectively; Metro monitors its fund balances carefully, manages its use, and avoids appropriating fund balances to fund on-going operating expenses.

Revenues per Capita

Description: This indicator assumes that services and revenues will increase proportionately with growth in the population and that the level of *per capita* revenue will stay at least constant in real terms. The population of Davidson County has grown by 12.2% since 2007.



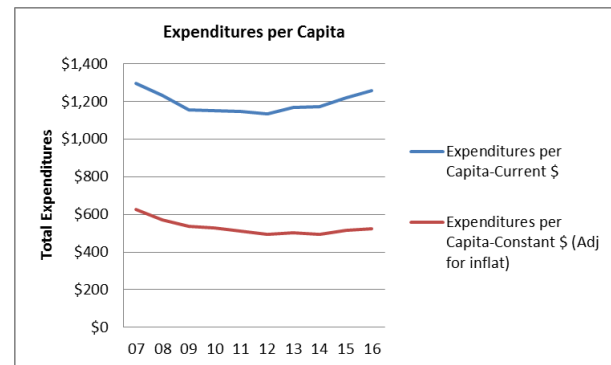
Commentary: In constant dollars, revenue per capita decreased 8.6% over the period of analysis. The effect of

the 2008 Great Recession is evident in the 15.5% decrease from FY2007 to FY2011, and the post-recession 10.2% increase from FY2012 to FY2016. Revenue per capita remained relatively flat in FY2016, as modest YOY revenue growth was offset by a respectable population increase over the same period. Total revenue per capita finished at \$576 for the year.

Analysis: Fluctuations in revenues per capita can be attributed to a steadily increasing population and the detrimental effects of the economic downturn during the first few years being examined. Fiscal recovery has been a gradual process, with revenues per capita hitting its lowest point in FY2012, at \$523. However, since then, this indicator has exhibited growth at nearly double the rate of corresponding expenditures.

Expenditures per Capita

Description: This indicator assumes that changes in *per capita* expenditures reflect fluctuations in the population and compares changes to the rate of inflation. The graph compares nominal (current dollar) and real (constant dollar) data.



Commentary: The graph illustrates that between FY2007 and FY2016, actual expenditures per capita in constant dollars decreased by 16.1%. In current dollars, expenditures *per capita* have increased slowly since FY2012, totaling \$1,259 for FY2016.

Analysis: The graph illustrates that in current dollars, Metro's expenditures per capita have grown steadily since FY2012, but in a fiscally responsible manner relative to revenue growth.

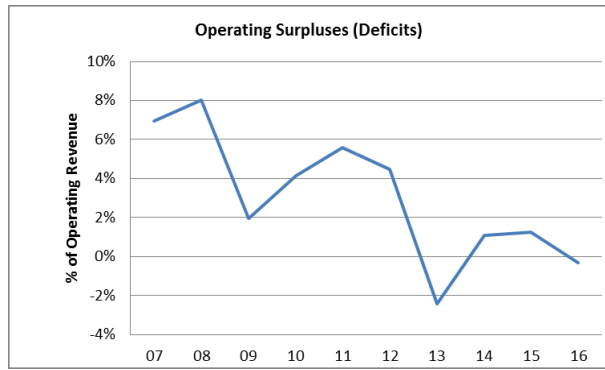
The noticeable high in expenditures per capita in current dollars for 2007 is the result of a status quo Davidson County population and the property tax increase implemented in FY2006. The increase in FY2007 is the result of the restoration of selected expenses following expenditure cuts in FY2005 and the increased availability of revenues from the property tax rate increase. The same underlying source is responsible for the upward trend in both indicators that began FY2013.

Operating Deficits

Description: An operating deficit occurs when current expenditures exceed current revenues. This does not necessarily mean that the budget will be out of balance,

Appendix 7: FTMS

since reserves from prior years may be used to cover the difference. However, credit rating firms regard a current-year operating deficit as a minor warning signal. Two consecutive years of such deficits indicate that current revenues are not supporting current expenditures and require more attention.

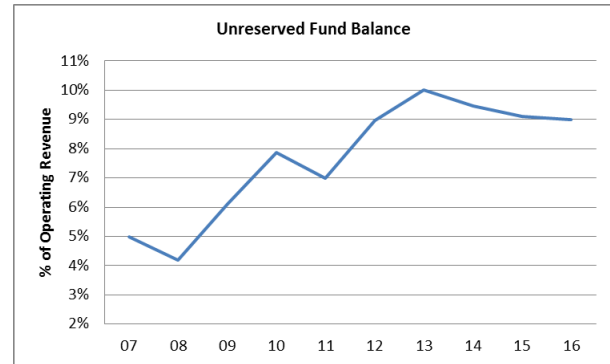


Commentary: Two or more consecutive years of operating fund deficits present a “red flag” with respect to the financial health of Metro Government. While there is some noticeable variability over the last ten years, only two resulted in operational deficits of 2.4% and 0.3%; these finishes occurred in FY2013 and FY2016, respectively. These minimal deficits can be attributed to the planned use of fund balances to balance the operating budget, which have remained exceptionally strong over the last five years. Also of note over the period is that although there has been a gradual decline in the amount of year-end surplus, six of the ten years managed a year over year increase.

Analysis: The Great Recession of 2007 through 2009 resulted in marked declines in net operating revenue for Metro and resulted in the decision to use fund balance dollars to maintain levels of service. Revenue did not begin to stabilize and reach prerecession levels until FY2012, driven primarily by surges in property and sales taxes in the years to follow. This strong growth, the first since FY2006’s increase, led to fewer departments requesting the use of fund balance to maintain current service levels.

Fund Balances

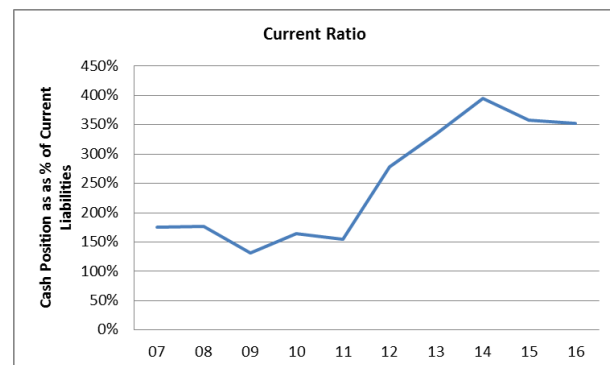
Description: Fund balances can be thought of as reserves. Since some fund balances may be designated for specific projects, it is necessary to differentiate between reserved and unreserved fund balance. Unreserved fund balance is the indicator in this case. Unreserved fund balances enable a government to meet future emergencies. A warning sign occurs when unreserved fund balances decline as a percentage of net operating revenues. This may show an inability to fund emergencies.



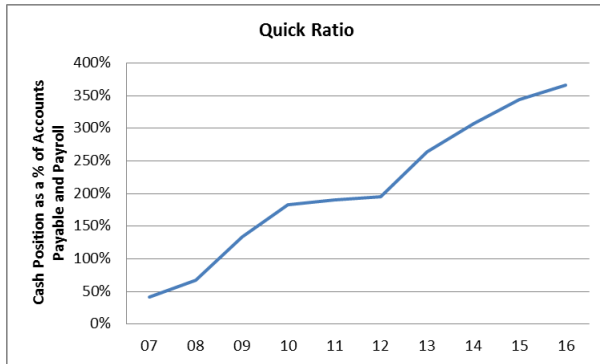
Commentary: Fund balance as a percentage of operating revenue has increased by 80.8% since 2007, totaling over \$84.0M for FY2016, 9.0% of net operating revenues. At no time in the period of analysis has the unreserved fund balance dropped below the 5% threshold, established as part of Metro’s financial management policy with respect to its three tax-supported operating funds. An increase in property tax rates in FY2013, which essentially remained flat following the reappraisal done that same year, caused the unreserved fund balance to increase slightly as a percentage of operating revenue. Since then, despite a gradual decrease, fund balance has averaged a healthy 9.4%.

Liquidity

Description: Liquidity measures a government’s ability to pay its short-term obligations. Insufficient liquidity will make a government insolvent. In these graphs, liquidity is determined by taking current assets and dividing by current liabilities – a measure known in financial analysis as the current ratio and depicted in the graph below. The quick ratio, shown in the second graph below, takes this a step further by taking the most liquid of assets and dividing them by current liabilities. In this case, it is determined by dividing cash and cash equivalents by accounts payable and accrued payroll.



Appendix 7: FTMS



Commentary: Over the time period of analysis, liquidity has ranged from a low of 131.6% in FY2009 to a high of 395.4% in FY2014, settling at 352.5% last year.

A positive quick ratio, particularly in more recent years, indicates that Metro has had adequate cash reserves for immediate unexpected needs. The trend illustrated above shows an increase over all ten years, with growth only slowing slightly from FY2010 to FY2012. Metro's ability to acquire cash while minimizing increases in short-term obligations is responsible for this.

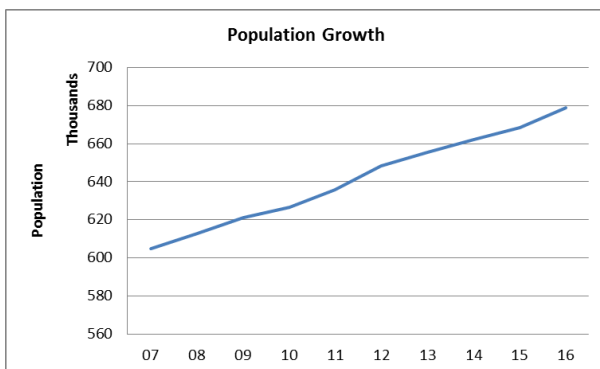
Analysis: Credit rating firms consider liquidity of less than 100% to be a negative factor, which has not occurred over the time period. A positive liquidity position indicates that Metro is not overextended in its financial obligations with current liquidity at more than 3.5 times that recommended level.

Demographic Trends

Municipal fiscal health is related to citizen needs and available resources that are often reflected in economic and demographic indicators.

A greater variety of current demographic information is presented in Appendix 4, "About Nashville."

Population: Population growth has a significant impact on Metro's ability to generate and capture revenue as well as the cost to provide services. The population of Davidson County has increased steadily over the past decade, from 605,031 in 2007 to 678,889 in 2016, an increase of 12.2%.



Unemployment: Over the past decade, Davidson County has maintained low unemployment rates that are parallel to, but lower than, national and state-wide figures. The county's unemployment rate during the last decade has ranged from a low of 3.8% in 2016 to a high of 8.9% in 2010, compared with a range of 4.8% to 9.8% for the state and 4.9% to 9.6% nationally during the same periods.

Unemployment rates at the local, state, and national level have declined steadily since 2014, following consistently high levels as a result of the global fiscal economic crisis took hold between 2009 and 2010. Active fiscal policy on the macroeconomic level by the Federal Reserve and decisive action by the U.S. government resulted in a stabilization of unemployment rates in the last few years of the analysis. The average unemployment rate for Davidson County in 2016 was 3.8%, down from 5.1% in 2015.

Davidson County's steady economic base is likely to continue to be healthy due to its economic diversification and higher-than-average concentration of jobs in education, health care, and professional and technical services. These industries are prominent on the national level and are projected to experience high growth rates over the next decade and beyond.

