

The Metropolitan Government of Nashville & Davidson County

Operating Budget for Fiscal Year 2015-2016

Karl Dean, Mayor

July 2015



EDUCATION
NEW AMERICANS
PUBLIC SAFETY
HEALTH
VOLUNTEERISM
TRANSIT
SUSTAINABILITY
ECONOMIC DEVELOPMENT
NEIGHBORHOODS

FY 2015-2016 Operating Budget

(July 1, 2015 - June 30, 2016)



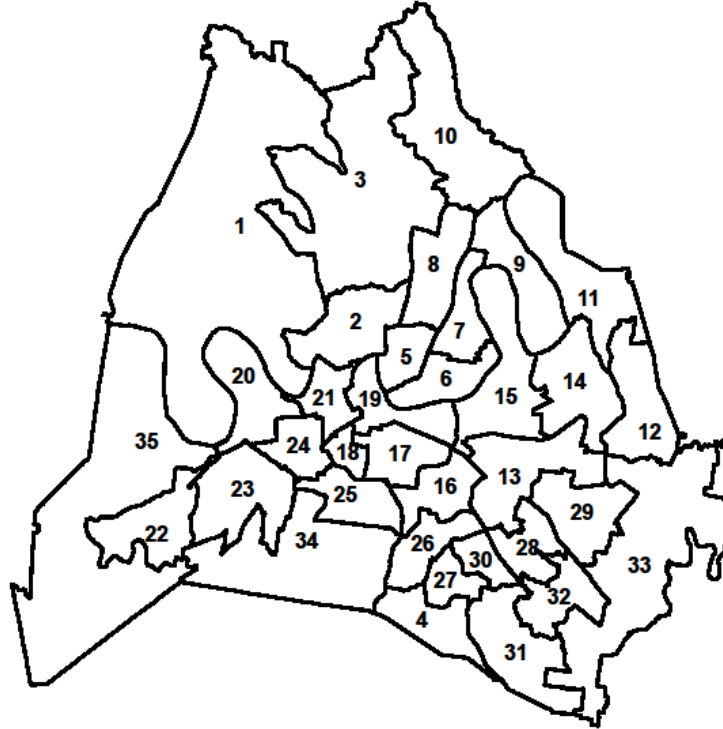
Karl Dean, Mayor

Diane Neighbors, Vice Mayor

Members of the Metropolitan Council:

At Large	Megan Barry	District #16	Tony Tenpenny
At Large	Ronnie Steine	District #17	Sandra Moore
At Large	Tim Garrett	District #18	Burkley Allen
At Large	Charlie Tygard	District #19	Erica Gilmore
At Large	Jerry Maynard	District #20	Buddy Baker
District # 1	Lonnell Matthews, Jr.	District #21	Edith Taylor Langster
District # 2	Frank Harrison	District #22	Sheri Weiner
District # 3	Walter Hunt	District #23	Emily Evans
District # 4	Brady Banks	District #24	Jason Holleman
District # 5	Scott Davis	District #25	Sean McGuire
District # 6	Peter Westerholm	District #26	Chris Harmon
District # 7	Anthony Davis	District #27	Davette Blalock
District # 8	Karen Bennett	District #28	Duane A. Dominy
District # 9	Bill Pridemore	District #29	Karen Y. Johnson
District #10	Doug Pardue	District #30	Jason Potts
District #11	Larry Hagar	District #31	Fabian Bedne
District #12	Steve Glover	District #32	Jacobia Dowell
District #13	Josh Stites	District #33	Robert Duvall
District #14	James Bruce Stanley	District #34	Carter Todd
District #15	Phil Claiborne	District #35	Bo Mitchell

Council Districts



Director of Finance: Richard M. Riebeling
Deputy Finance Director: Talia Lomax-O'dneal
Deputy Finance Director: Gene Nolan

Finance Manager:
Finance Manager:
Finance Manager:

Kenneth Hartlage
Herb Majors
Greg McClarin

Finance Administrator:
Finance Administrator:
Human Resources Coordinator:

Kathy King
Chinita White
Kim Northern

Office of Management and Budget Staff:

Amy Brown
Laurie Cathey
Kati Fisher
Donna Foster

James Gadsden
Brandon Hess
Rose Hirschy
Stacey Hudson

Loan Huynh
Sam Lovison
Dustin Owens
Willie Stewart

Andrew Sullivan
Alicia Viravouth
Christopher Williams

Fiscal Year 2015-2016 Operating Budget Book

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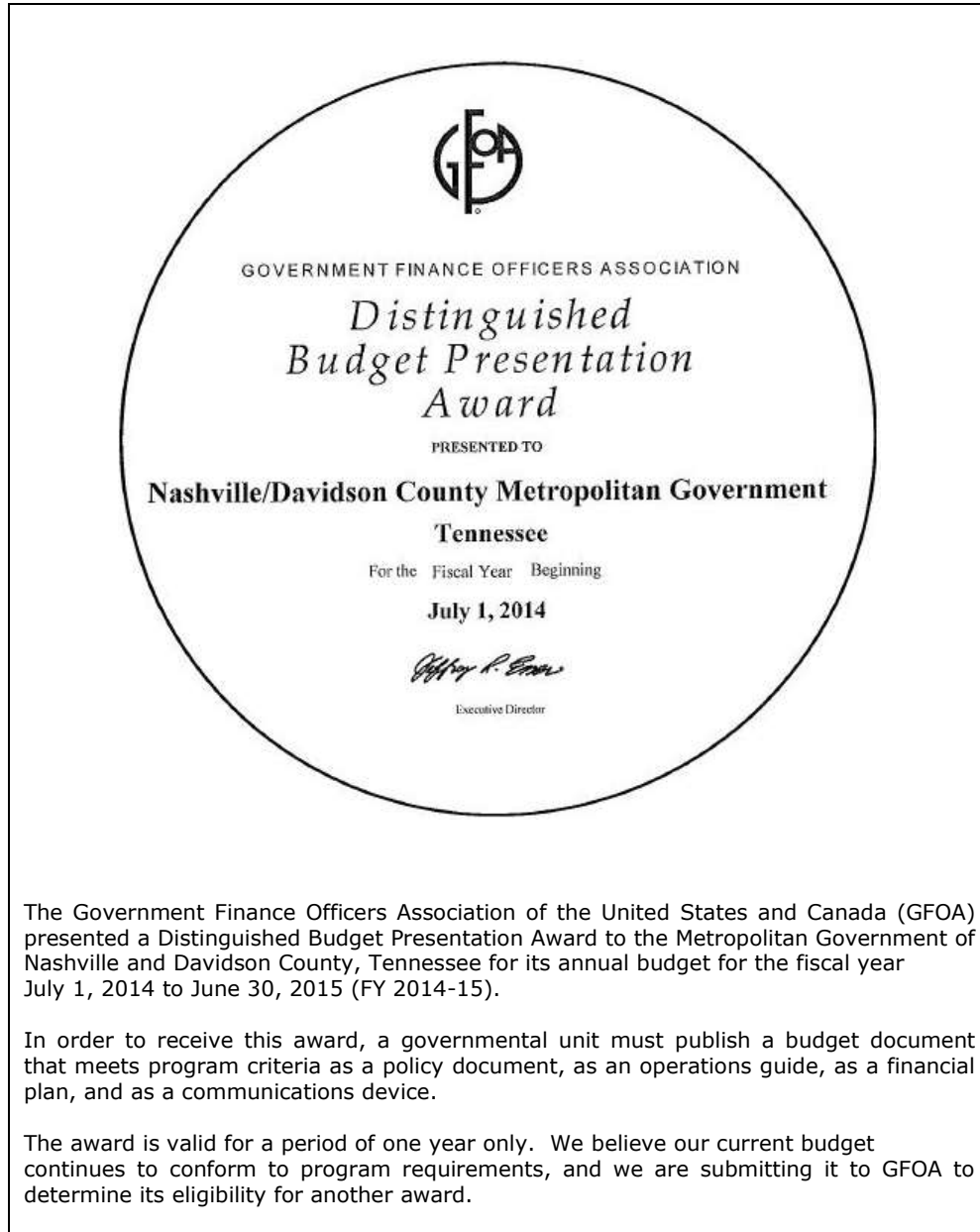
Published in May 2015
First printing (also available at www.nashville.gov and on CD in Adobe Acrobat® PDF format)



This book supersedes all similar information previously disseminated by the Office of Management and Budget.

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Distinguished Budget Presentation Award



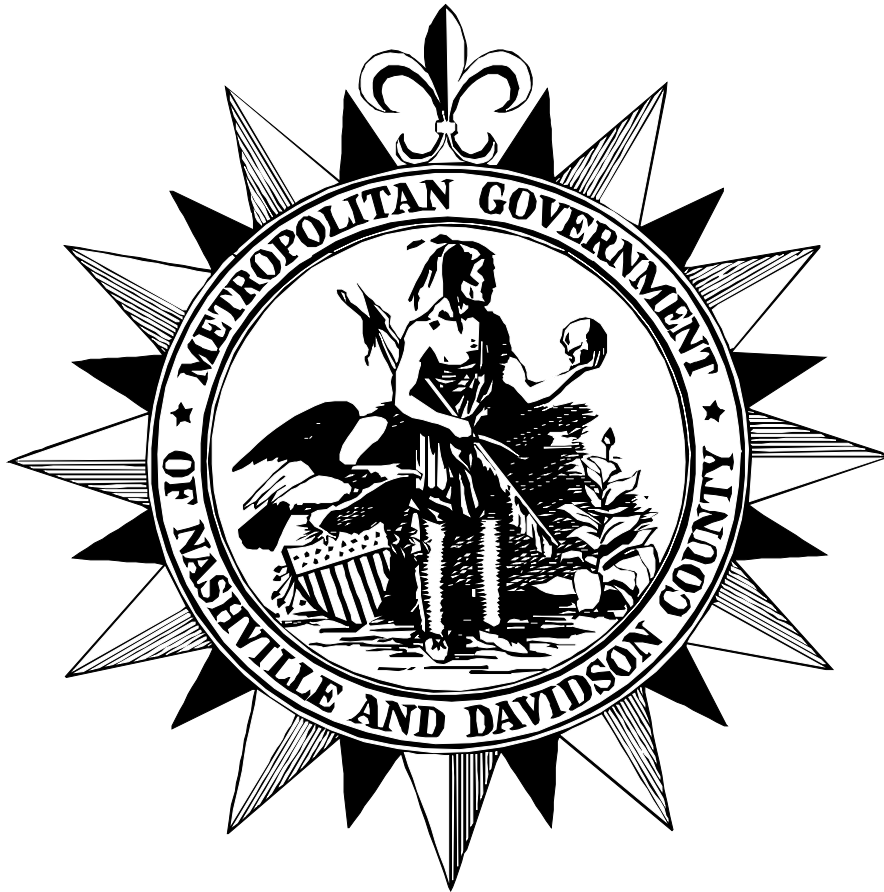
The GFOA is the leading association for government finance professionals in North America. We first received the award for the fiscal year 1991-1992 book, and we have received it every year since. This year's was given for our *FY2015 Operating Budget* book. GFOA's Distinguished Budget Presentation Awards Program is the only national awards program in governmental budgeting. The government also holds GFOA's Certificate of Achievement for Excellence in Financial Reporting for our Comprehensive Annual Financial Report.

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For an ADA accommodation, please contact Kimberly Northern at 615-880-1710 or by email at kimberly.northern@nashville.gov

How to Use this Book

Format and Organization of this Book

As the previous Table of Contents demonstrates, this book divides budget information into different sections, each with its own series of page numbers.

Section A is the Executive Summary of the budget, followed by supplemental information about Metro, its organization, finances, and budget.

Section B is the Performance Measurement Review section which details performance data by department linked to their annual program budget.

Section C is the Internal Services section which details the individual internal service charges by type for each department. It also contains the methodology for calculating each internal service charge.

Sections D-J present more descriptive operational and budget information about each department (board, commission, or elected office). These departments are grouped by function into each section.

Section K (on CD) presents the program budgets for each department in the same order as Sections D-J.

All departments included in this book have a uniform format. Each department's budget is presented in a program-based format that provides the reader with a wealth of information, not only about the department's budget, but also about its mission, goals and performance toward providing the very best results possible for citizens.

The following pages provide an example and explanation of each part of the agency budget book pages.

Format and Organization of the Department Pages

Sections D-J of this book contain information at the department level about the:

Mission – Every department's budget pages include a mission statement. A mission statement is a clear, concise statement of purpose for the entire department that focuses on broad, yet distinct results that will be achieved. This statement answers the question, "*Why does this department exist?*"

Budget summary – Following the mission statement is a table that summarizes the department's financial information for all of its annually budgeted funds. It also includes the location of the department as well as the top managers who can explain the budget. This table also contains *per capita* expenditure information at the department level.

Accomplishments, goals and strategic issues – As departments present their budget for the upcoming year, it is important that decision-makers recognize the accomplishments of the current year and understand the long-term goals and the strategic issues facing the department. Including this information will assist decision-makers in allocating resources toward those activities and programs that will help the department overcome the issues they are facing and achieve their long-term goals.

Organizational structure – The organization chart shows major department units (divisions/bureaus, etc.) and how they report to the department's director, elected official or board.

Listing of the programs and lines of business – In addition to the organization chart, these pages also include a listing of the lines of business (**in bold**) and programs.

Budget highlights – Budget highlights summarize changes between the FY15 and FY16 budgets. Changes in funding and FTEs are noted, along with the impact of that funding change on performance.

Financial – This table includes a difference column and a % change column for each expenditure listed. At the bottom of the financial page is the *per capita* expenditure information for the department.

FTE information – The FTE information found at the end of each department's information presents the budgeted headcount and full-time equivalent (FTE) position information by fund and classification, along with the class number and pay grade.

A CD affixed to the inside cover contains various appendices of historical, statistical, and explanatory information that will help you understand the budget. The program budgets are also included on the cd.

Budget and performance information by program – Each program listed includes a statement of purpose – a "mini-mission" as well as a table that presents the budget; full-time equivalent (FTE) positions by fund type (GSD General, USD General, and other Special Purpose Funds); and its key result measure. This presentation is designed to consistently present budgetary and performance information in a format that is easy to read.

Where the targeted or actual performance is listed as NA, departments did not report the data. There are a few reasons that data might not be reported for a particular reporting period. They are:

- The measure for which the department is reporting is a new measure, thus data was not collected for the measure for that year.
- The department underwent changes internally that prohibited the collection of data for that measure.
- The department may be in the process of collecting data for the first year, or baseline data, and would not have established a target for that measure yet.

The table for each program also includes a difference column and % change column. These two columns show the difference in the budget and performance from FY15 – FY16.

How to Use this Book

How to Read Budget Book Financial Schedules (Revenue and Expenditure Object Groups)

The Chart of Accounts

The budget is organized according to Metro's chart of accounts – the financial accounting and coding structure used in both the budget ordinance and this book. The chart of accounts is composed of funds, business units (BUs), and object accounts.

Funds are accounting entities with their own assets, liabilities, equity, revenues, and expenditures, for certain specific activities or to accomplish definite objectives. Funds may involve many agencies. Legal requirements or financial policies usually restrict our ability to move money between funds, so we cannot necessarily replace or fund operations in one fund with money from another fund. Likewise, in special purpose funds, we often cannot move money from one department to another.

Each fund is made up of one or more **business units** (BUs). BUs are the lowest levels at which we manage and/or report separate financial data; they represent an organizational unit, program, or activity within an agency and fund. A fund may have many BUs, but each BU is associated with only one fund. BUs can also be grouped by **agency**. In departments with strategic business plans, related BUs also form **programs** and **lines of business** that may cross funds.

Object accounts represent individual types and sources of revenues or uses of expenditures.

The Finance Department maintains detailed financial information by fund, business unit, and object account. However, this book presents the budget at a more understandable level by agency, fund (or groups of minor funds), and object group.

Changes in Presentation

Changes in reporting requirements have caused many Transfers to Component Units (certain Metro agencies) to be now classified as Other Expenses. In FY 2005, the Finance Department split the General Government Grants Fund into individual departmental grants funds; these were and are classified as special purpose (specifically, special revenue) funds.

How to Read the Financial Pages

Each agency's financial page presents a summary of revenues and expenditures for the department's operations in one of three fund types:

- The GSD General Fund,
- The USD General Fund, and
- Special Purpose funds (the combined total of annually budgeted enterprise, internal service, special revenue, and similar funds, although that money may not be interchangeable).

The top half of the page presents uses of money – expenses, expenditures, and transfers to other funds and component units of the government. The bottom half presents sources of money – revenues and transfers from other funds.

The difference between total expenditures and program revenues indicates how much the agency's programs depend on public money.

The remainder of this page and the next page describe, in order, what is represented by the rows of the expenditure and revenue financial tables.

OPERATING EXPENSE

PERSONAL SERVICES – Salaries and wages (regular, holiday, injured on duty, leave, longevity, shift differential, out of class pay, open range increases, overtime, and perfect attendance); fringe benefits (auto allowance, dental, group health, group life, social security, pension, and FSA pre-tax savings); and per diem and other fees (instructors, court reporter, game official, jury pay, legislative delegate, other per diem fees, poll workers, and witness fees)

OTHER SERVICES:

Utilities – Electricity, gas, water, cable television

Professional and Purchased Services – Accounting, appraisals, architectural, auditing, demolition, dialysis, engineering, facilities management, investigators, laboratory, landscaping, legal, management and software consultants, project administration and management, subcontractors, administrative services, archiving, billing, bottled water, care of persons and animals, chipper service, collections, disposal, recycling, flight service, food preparation, grounds maintenance, hazardous waste disposal, health services, internet services, interpreters, janitorial, laundry, meter reading, other purchased services, personal contract service, pest control, property protection, recycling, sweeping, and towing

Travel, Tuition, and Dues – Local and out-of-town travel, parking, memberships, registration, and tuition

Communications – Pagers, postage and delivery, telephones, and subscriptions

Repairs & Maintenance Services – Repairs to and maintenance of vehicles, buildings, computers, office equipment, roads & streets; electrical, mechanical & plumbing systems; and other items

Internal Service Fees – Payments to Metro internal service funds for facilities management, information systems, fleet management, postal service, and radio shop

OTHER EXPENSE –

Supplies and materials (various parts and supplies, fuel, books, clothing, computer hardware and software, food and ice, furniture, paint, repair & maintenance parts and supplies, signs, uniforms); miscellaneous other expenses and payments (bad debt, council reimbursements, court costs, damages and small claims, parking violation fees, refund errors); fixed charges (bank fees, deferred compensation payments, finance charges, fixed charges, insurance, interest expense, investment fees, rent, surety bonds); licenses, permits, and fees (alarm permits, auto emission tests, beer permits, driver's license, drug tests, elevator permits, food service permits, hazardous waste permits, notary, pharmacy license, software licenses, state water quality permits, underground tank fees, vehicle registrations, water pollution fees); taxes paid by Metro agencies (business,

How to Use this Book

demolition, nursing home, personalty, professional privilege, and sales taxes); and grant contributions and awards made by Metro agencies to others (contract performance bonus, contributions and grants, employee awards, training stipend); printing, advertising, promotion, amortization expense, arbitrage rebate, bond sale expense, compensation for damages, debt service, dental claims, depreciation, discount on bonds, educational programs, health claims, interest expense, pension, principal retirement, buildings, building improvements, capital outlay, computer equipment, furniture and fixtures, infrastructure, land, machinery, motor vehicles, budget allotment offset, budget intra-fund transfer, NCAC charges

TRANSFERS TO OTHER FUNDS & UNITS – Transfers and subsidies to other agencies, funds, debt service, environmental remediation, local grant match, and operational transfers

PROGRAM REVENUE – Fees, charges, grants, and contributions specifically generated by or for services that the department provides. They are intended to fully or partially fund the specific program, and so reduce the net cost of the program to be financed from the government's general revenues. They may be generated either from the program's customers (like user fees) or from outside parties (like grants).

Charges, Commissions, and Fees – Charges and fees to customers made by Metro agencies for the services they provide, including enterprise fund charges, internal service fund charges, admissions, advertising, ambulance fees, appeals, concessions, data processing fee, day care service, disposal fee, drug testing, dumping, engineering fee, entry fees, external source recovery, fire hydrant inspection, golf cart rental, green fees, immunization fees, legal services, lobbyist registration, maps, Medical Examiner fees, medical services, membership fees, client reimbursements, parking, Police secondary employment, publications, radio repair, vehicle emission test fees, workshop fees, and court, court clerk, and elected officials' commissions and fees

Federal: Direct and Pass Through – Grants, revenues, and reimbursements that Metro receives directly from the Federal government such as Department of Justice revenue sharing, Medicare, SSI reimbursements, and other federal grants, Federal grants, revenues, and reimbursements that Metro receives through the state, such as most Medicaid/TennCare, Federal grants, revenues, and reimbursements that Metro receives other than federal direct or federal through state, including some Medicaid/TennCare and Medicare

State Direct – Revenues from grants, revenues, reimbursements, and state-shared revenues that Metro receives from the state, such as alcoholic beverage tax

apportionment, drug enforcement, education appropriation, excise tax allocation, felony forfeitures, gas and fuel tax, gas inspection fees, post-mortem reimbursements, and Metro's share of the state sales tax levy

Other Government Agencies – Revenues from agencies of other governmental units

Other Program Revenue – Cash contributions from groups or individuals, sale of donated property, cost reimbursement, litigation settlement, premium for property loss, premium for self-insured liability, recycling rebate, sales of miscellaneous items, unapplied deposit, unclaimed property, vending revenue, bond proceeds, contributions of capital, easement rights, finance charges, Metro Investment Pool interest, notes proceeds, premium on bonds

NON-PROGRAM REVENUE – Revenues that are recorded by the EBS accounting system in the department's business units, but are not intended to support the department's programs. This includes:

Property Taxes – Real, personal, and public utility *ad valorem* taxes and payments in lieu of them.

Local Option Sales Tax – Local option sales taxes, Tennessee telecommunication sales tax

Other Taxes, Licenses, and Permits – Alarm permits, alcoholic beverage tax, beer permits, building and excavation permits, business tax, taxicab and wrecker license, franchises, hotel occupancy tax, marriage license, motor vehicle license, obstruction and street closure permits, sidewalk and right-of-way permits, solicitation permits, wholesale liquor tax

Fines, Forfeits, and Penalties – Civil fines, confiscated cash, court-ordered restitutions, recovered judgments, litigation tax, Metro court fines and costs, offender program income, traffic violation and DUI fines, vehicle tow-in fees, warrant fees

Compensation From Property – Abandoned vehicle auction, gain (loss) on sale of property, insurance and external source recovery, rent, subrogation recovery

TRANSFERS FROM OTHER FUNDS AND UNITS – Capital improvement plan, Council appropriations, debt service, environmental remediation, equity transfers between funds, Farmers' Market subsidy, hospital subsidies, legal services, local match for grants, Police service, school program.

Please see the example pages on the following pages for additional information.

Performance Measure Review

In 2002, the Metro Nashville Government deployed a government-wide strategic planning and performance measurement initiative through the Office of Management and Budget in the Department of Finance. The planning and performance initiative continues today and provides the necessary tools and data to manage effectively and improve performance.

Department strategic business plans and performance data are assessed, tracked, and reported to citizens, employees, and Metro's leadership to support more informed decisions at all levels of an organization.

In order to ensure that the reported performance data is accurate, the Office of Financial Accountability (OFA), part of the Department of Finance, conducts annual performance measure reviews of a selected sample of each department's performance measures. Specifically, the OFA samples and tests a minimum of the program measures associated with at least ten percent of departmental budget. In Nashville Public Schools have separate departments are briefed on the outcomes through an exit interview process that respond to and discuss the findings. Reports on the validity of the departments' results. The purpose of these reviews, the term verified means that the OFA has conducted tests to affirm, or assure the accuracy and correctness of the reported performance measure result.

Department serve to inform the budget process by linking the performance of each department to its budget. In essence, the review demonstrates, at least in part, how well the department performed within its budget approved by the Metro Council. The results of the performance measure review are an important part of the budget process that assures decision-makers and citizens that the data upon which budgetary decisions are made is accurate.

For questions regarding the reported data, please contact the department directly. Department contact information can be found at www.nashville.gov. Additionally, more information regarding performance measurement activity within the Metropolitan Government can be found at the City of Nashville's Guide to Metro's Performance located at www.nashville.gov/performance.

Department	Program	FY14 Reported Result	Reviewed Result	Verified	FY14 Budget
Agricultural Extension	<u>Agricultural and Horticulture Program</u> <i>Percentage of commercial applicators that attended Agency training classes and passed the pesticide licensing exam</i>	83%	88%	No	\$151,900
Arts Commission	<u>Arts Grants Program</u> <i>Number of grants awarded in arts</i>		Supp	No	\$2,141,400
Assessor of Property	<u>Assessment</u> <i>The number of residential and commercial real property parcels and personal property accounts assessed pursuant to applicable laws, rules, and regulations.</i>	262,150	267,150	No	\$6,911,000
Beer Board	<u>Permit Application Program</u> <i>Percentage of re-inspections passed</i>	55%		Yes	
Circuit Court Clerk	<u>Circuit Court Clerk's Office and General Sessions Civil Division Office</u> <i>Number of cases filed in Circuit Court</i>	10,915	15	Yes	\$699,400
Clerk & Assessor	<u>Property</u> <i>Number of property taxes collected</i>			Yes	\$1,576,100
Codes Administration	<u>Information Sharing Program</u> <i>Percentage of individuals who get their service requests addressed in a timely manner</i>			Yes	\$1,275,800

Indicates the Office of Financial Accountability's result for the FY14 program measure tested

Indicates the Department's result for the FY14 program measure tested

States the department being tested

Indicates program(s) or business units tested for accuracy

Indicates the FY14 program budget

Program measure reviewed is italicized under the program name

Indicates if the Office of Financial Accountability was able to achieve the same result as the Department for the selected program measure data

Department Name-At a Glance

Each department's budget pages include the department's **mission statement**.

Mission

The mission of the Department of Finance is to provide financial management, information, and business services to policy makers, departments, agencies, investors, and the Nashville community so they can have confidence in Metro Government, make informed decisions, and achieve their results.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 8,065,300	\$ 7,682,800	\$ 7,570,300
Internal Service Fund	787,400	818,700	811,400
Total Expenditures and Transfers	\$ 8,852,700	\$ 8,501,500	\$ 8,381,700
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 770,000	\$ 818,700	\$ 811,400
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 770,000	\$ 818,700	\$ 811,400
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	17,400	0	0
Total Revenues	\$ 787,400	\$ 818,700	\$ 811,400
Expenditures Per Capita	\$ 13.66	\$ 12.91	\$ 12.54

Total Budgeted Positions	103	105	104
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 Deputy Finance Director: Talia Lomax-O'dell email: talia.lomaxodneal@nashville.gov

106 Metro Courthouse 37201 Phone: 615-862-6151 FAX: 615-862-6156

The mission statement is followed by a **summary table** that summarizes the agency's financial budget for all of its annually budgeted funds as well as information about the number of positions within the department.

Readers will also find **contact information** for the department so they can have their budget questions answered.

The table includes **expenditures per capita** information. The *per capita* number is taken from population obtained from the Census Bureau. Due to delays in reporting data, we use Census information that is 2 years prior to the fiscal year. Census data from 2014 was used for FY16, 2013 was used for FY15, and Census Data from 2012 was used for FY14.

Department Name-At a Glance

Accomplishments

A brief list of the department's **accomplishments** from the previous fiscal year

- The Office of Management and Budget (OMB) completed a responsibly balanced budget for the Government of Nashville.
- OMB published 48 departmental or organizational Strategic Business Plans.
- OMB set up budgets and began tracking 64 capital projects approved in the FY15 Capital Spending Plan totaling \$275 million
- OMB drafted and filed two 4% Reserve Fund Resolutions containing 22 department allocations totaling \$13.3 million.
- Annual tourism tax collections increased from \$48.9 million (FY12) to \$61.8 million (FY14) while number accounts increased from 246 to 450. Accomplished with level staffing and decreased budget.
- Metro's pension plan received national recognition - Institutional Investor Magazine's Award for Plan Design and sixth best performing pension plan by Morningstar.
- Financial Operations received the GFOA Certificate of Achievement for Excellence in Financial Reporting for the 31st consecutive year
- Financial Operations worked with ITS to make employee self-service available to Metro Schools' employees in order to eliminate the need for paper direct deposit advices for employees
- OMB Cost Planning and Management (CPM) recovered approximately \$14 million in indirect costs to the general fund.
- In FY15, an additional \$7.6 million of appealed flood-related costs were approved by FEMA.
- Division of Grants Coordination (DGC) successfully reviewed, tracked and managed the execution of 152 grant contracts and amendments worth over \$75 million on behalf of 24 departments and agencies.
- DGC also successfully planned and managed the Community Enhancement Fund Program, as well as the direct appropriation funds oversight; all worth almost \$5.2 million.
- Office of Financial Accountability (OFA) successfully conducted 440 reviews which included 42 Private Not-for-Profit Organization recipients of the Community Enhancement Funds and Direct Appropriations funds; and 36 Federal and State grants to Metro departments
- Public Property successfully closed in excess of 100 real estate transactions. In addition, the FY14 sale of Back Tax properties generated \$7.8 million in proceeds to the General Fund.

Goals

The department's **goals** for the next two to five years

- By June 2016, the financial health of Metro will be strengthened, as evidenced by: capital spending is balanced with dedicated debt service funding AA bond covenants; and the operating balance in each of the 6 tax supported funds is 5% of subsequent year's budget.
- The Finance Department will continue to effectively and efficiently manage the finances of the government, as evidenced by: At least 85% of routine internal and external business transactions will be conducted electronically
Reviewing and reporting departmental performance results annually
Reviewing, monitoring and reporting departmental financial results at least monthly

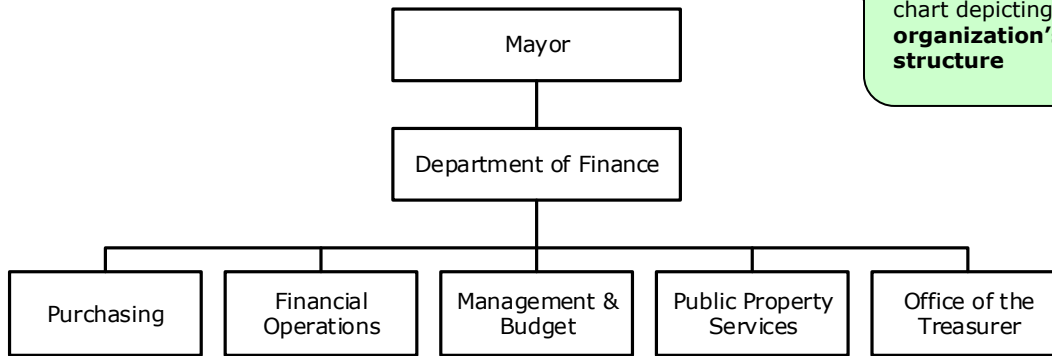
Strategic Issues

The **strategic issues** facing the department during the upcoming fiscal year

- Meeting the demand for accountable and responsible government operations
- Establishing a culture that fully implements and continuously improves best business practices and technologies
- Establishing meaningful communication and business practices that will result in efficient operations with reduced costs
- Prioritization and management of limited resources
- Continued need to focus on key financial and performance indicators

Department Name-At a Glance

Organizational Structure



Every department section includes a chart depicting the **organization's structure**

Programs are listed for every department.

Programs

Business Integrity and Accountability

Compliance Monitoring and Accountability

Business Support and Solutions

Accounts Payable
 Business Assistance Office
 Cash Operations
 Financial Accounting and Reporting
 Payroll Operations
 Purchasing
 Real Estate Management
 Tourism Tax

Executive Leadership

Executive Leadership
 Non-allocated Financial Transactions

Strategic Resource Allocation and Management

Budget Planning and Management
 Cost Planning and Management
 Grants Assessment and Resource
 Investment Committee Support
 Investor Relations

Department Name - At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Purchasing Reduction			
Salary and Fringe	GSD	\$(54,500) (1.00 FTE)	No
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD ISF***	(109,400) (10,200)	Savings realized through reduced cost for fringe benefits
Insurance Billings	ISF	(600)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD ISF	51,400 2,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	ISF	1,100	No impact on performance
General Services District Total		\$(112,500) (1.00 FTE)	
Internal Service Funds Total		\$(7,300)	
TOTAL		\$(119,800) (1.00 FTE)	

The department's **highlights** present changes in funding and FTEs along with the impact on performance.

* See Internal Service Charges section for details
 *** ISF – Internal Service Funds

Department Name-Financial

GSD General Fund						
	FY 2014 Budget	FY 2014 Actuals	FY 2015 Budget	FY 2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,930,400	6,767,500	6,930,400	6,767,500	(163,900)	-2.30%
OTHER SERVICES:						
Utilities	0	(429)	0	0	0	0.00%
Professional & Purchased Services	76,400	13,045	76,400	76,400	0	0.00%
Travel, Tuition, and Dues	8,400	19,086	5,400	5,400	0	0.00%
Communications	92,500	46,892	87,500	87,500	0	0.00%
Repairs & Maintenance Services	11,000	2,740	8,300	8,300	0	0.00%
Internal Service Fees	728,600	727,934	184,600	236,000	51,400	27.84%
Other Expenses	200,600	162,182	192,300	192,300	0	0.00%
TOTAL OTHER SERVICES	1,117,500	971,450	554,500	605,900	51,400	9.27%
TOTAL OPERATING EXPENSES	8,047,900	7,473,187	7,682,800	7,570,300	(112,500)	-1.46%
TRANSFERS TO OTHER FUNDS/UNITS	17,400	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	8,065,300	7,473,187	7,682,800	7,570,300	(112,500)	-1.46%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Licenses	0	0	0	0	0	0.00%
Charges	0	0	0	0	0	0.00%
Fees	0	0	0	0	0	0.00%
Commodities	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$12.44	\$11.53	\$11.67	\$11.33	-\$0.34	-2.91%

This table includes a difference column and a % change column for each expenditure listed.

The end of this financial table includes information about the **Expenditures Per Capita** for the department. The *per capita* number is taken from population obtained from the Census Bureau. Due to delays in reporting data, we use Census information that is 2 years prior to the fiscal year. Census data from 2014 was used for FY16, 2013 was used for FY15, and Census Data from 2012 was used for FY14.

Department Name-Financial

Title	Grade	FY 2014 Budgeted		FY 2015 Budgeted		FY 2016 Budgeted		FY15-FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 1									
Admin Asst	SR0900	1	1.00	2	2.00	2	2.00	0	0.00
Admin Spec		0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs		0	0.00	0	0.00	0	0.00	0	0.00
Admin Svcs		0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs		0	0.00	4	4.00	4	4.00	0	0.00
Admin Svcs		0	0.00	2	2.00	2	2.00	0	0.00
Application Tech 1	SR0700	1	1.00	0	0.00	0	0.00	0	0.00
Application Tech 2	SR0800	11	11.00	5	5.00	5	5.00	0	0.00
Application Tech 3	SR0900	6	6.00	9	9.00	9	9.00	0	0.00
Business Development Officer	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Finance Admin	SR1300	8	8.00	8	8.00	8	8.00	0	0.00
Finance Asst Dir	SR1500	2	2.00	2	2.00	2	2.00	0	0.00
Finance Deputy Dir	SR1600	2	2.00	2	2.00	2	2.00	0	0.00
Finance Dir	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	SR1400	9	9.00	9	9.00	9	9.00	0	0.00
Finance Officer 1	SR0800	2	2.00	4	4.00	3	3.00	-1	-1.00
Finance Officer 2	SR1000	11	11.00	14	14.00	14	14.00	0	0.00
Finance Officer 3	SR1200	20	20.00	22	22.00	22	22.00	0	0.00
Finance Spec	SR1100	2	2.00	1	1.00	1	1.00	0	0.00
Info Systems App Tech 2	SR0900	0	0.00	3	3.00	3	3.00	0	0.00
Info Systems Div Mgr	SR1400	0	0.00	0	0.00	0	0.00	0	0.00
Information Systems Advisor 1	SR1300	1	1.00	2	2.00	2	2.00	0	0.00
Office Support Spec 1	SR0700	1	1.00	0	0.00	0	0.00	0	0.00
Special Projects Mgr	SR1500	3	3.00	4	4.00	4	4.00	0	0.00
Stores Mgr	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Technical Specialist 1	SR1100	2	2.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		96	96.00	98	98.00	97	97.00	-1	-1.00
Treasury Management 51180									
Finance Admin	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Finance Mgr	SR1400	3	3.00	2	2.00	2	2.00	0	0.00
Finance Officer 2	SR1000	3	3.00	2	2.00	2	2.00	0	0.00
Finance Officer 3	SR1200	0	0.00	1	1.00	1	1.00	0	0.00
Metropolitan Treasurer	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTEs		7	7.00	7	7.00	7	7.00	0	0.00
Department Totals		103	103.00	105	105.00	104	104.00	-1	-1.00

The end of the financial information presents the budgeted headcount and full-time-equivalent (FTE) position information by fund and classification, along with the class number and pay grade

Department Name-Program Budgets

**** Program Budgets are only included in online documents ****

Strategic Resource Allocation and Management Line of Business

The purpose of the Strategic Resource Allocation and Management Line of Business is to provide knowledge, planning, advisory and consultation products to Metro departments and agencies, policymakers and the Nashville community and investors so they can make better informed decisions and have confidence that Metro is using public resources in the most effective and efficient way possible.

Budget Planning and Management Program

The purpose of the Budget Planning and Management Program is to provide budgetary assistance and information to the Mayor, Council, and Metro departments to assist departments in effectively

Each program includes a purpose statement that describes what the program provides to its customers

budgetary assistance and information to the Mayor, Council, and Metro departments to assist departments in effectively making well-informed budgetary decisions and to report performance results.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,528,100	1,460,935	1,456,400	1,456,400	0	0.0%
	Total	\$1,528,100	\$1,460,935	\$1,456,400	\$1,456,400	\$0	0.0%
FTEs:	GSD General Fund	16.00	16.00	16.00	16.00	0.00	0.0%
	Total	16.00	16.00	16.00	16.00	0.00	0.0%

Performance

Percentage of customers (Mayor, Council Members and Agency Heads) who report they have the information they need to make timely, well-informed budgetary decisions

The table includes information about the program's budget, FTEs and performance

85% 85%

Percentage change in departmental budget or performance planning engagements

na na nr na

Percentage of customers (Mayor, Council Members and Departments/Agencies) who report they have the information they need to make timely, well-informed budgetary decisions

88% nr na na

Cost Planning and Management Program

The purpose of the Cost Planning and Management Program is to provide planning, implementation and support products to Metro departments and agencies so they can manage key product costs within predetermined performance targets and use the cost information to make resource and operational improvement decisions.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	119,800	123,260	125,200	125,200	0	0.0%
	Total	\$119,800	\$123,260	\$125,200	\$125,200	\$0	0.0%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage of agencies using cost information for resource and operational improvement decisions

85% na na na

Percentage of Metro agencies that are in compliance with OMB Policy 1 Indirect Cost Recovery

na 100% 100% 100%



METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY

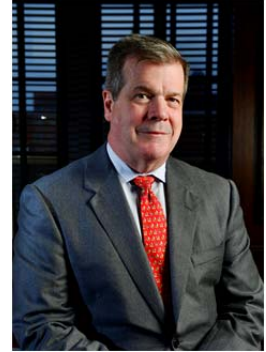


Karl F. Dean, Mayor

July 2015

My Fellow Nashvillians:

I am pleased to present the recommended balanced budget of \$1,968,285,900 for the Metropolitan Government for the fiscal year 2016. The information contained within this budget is the administration's best effort to provide the programs and services that our citizens and visitors deserve. This budget increased 4% over the FY15 approved budget.



To maintain our goal of producing conservative budgets, departments were asked to present options for 3% reductions. I am pleased to report that the departments complied with our request, and we identified budget reductions of over \$15 million in the FY16 recommended budget.

This budget reflects the principles I have governed by since taking office in 2007: Making strategic investments, based on the city's priorities, to inspire private investment; spending capital dollars broadly but wisely in neighborhoods throughout Nashville; boldly embracing new ideas and tackling tough issues; and leaving the city in better shape financially than when I took office.

The recommended budget for FY16 continues our focus on the three priorities we have to pay attention to every single day: education, public safety and economic development. These three priorities are really one priority, woven tightly together in a fabric of civic fortune.

Education is the key to open the door of opportunity for the future generations of Nashvillians. In keeping with the commitment to provide our children with the best education possible, my administration has recommended that Metro Schools receive a \$36 million increase over the amount allocated in FY15. This increase will not only allow for improvements in our current structure but will complement the addition of \$131 million in capital spending dollars to create the Nashville Newcomer Academy, as well as build a new elementary school in Cane Ridge and renovate Overton High School and Martin Luther King Jr. Magnet School.

Public Safety is a key to a successful community. A city has to feel safe and be safe to be successful. By living up to our nickname "Music City," we have seen an increase in special events being held throughout our city and have included \$802,200 to provide increased safety to residents and visitors. Also, a new Office of Family Safety will be created to coordinate domestic violence services and manage the Jean Crowe Advocacy Center. The new office would institutionalize work that is already taking place in Metro and would require a budget enhancement of \$205,600. In the capital spending plan, we are proposing \$149 million in capital dollars to relocate the Criminal Justice Center and build a new Family Justice Center.

Economic Development is essential to a vibrant city, and that's why our administration has been focused on creating and keeping jobs in Davidson County. A high quality of life goes hand in hand with building the kind of city where jobs are being created. For FY16, the city of Nashville will invest \$1 million in affordable housing through the Barnes Fund, along with \$4 million for the Metro Housing Agency to advance affordable housing initiatives.

We also are recommending several other budget increases to enhance direct services to citizens. Metro Public Health will receive \$319,800 to expand dental services at the Lentz Public Health Center and increase staff at the Division of Metro Animal Control.

Public Works will receive an additional \$1.26 million to fund a convenience center for residential waste and recycling in southern Davidson County. Funding would also cover operating costs for a new recycling program that would be concentrated in the downtown area and add 175 recycling receptacles.

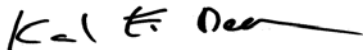
The Metro Transit Authority will receive \$3.64 million to fund the bus rapid transit lines on Charlotte Pike and Nolensville Pike. These routes will complement the ones already established on Gallatin Pike and Murfreesboro Pike.

I am proud that this budget also includes funds for employee compensation. All Metro employees would receive a 2.5 percent cost-of-living raise, while the city also would provide increment pay for eligible employees; appropriate increases for those not eligible for increment pay; and funds for public safety employees who face salary compression issues.

The FY 16 capital spending plan continues our philosophy that public-private partnerships make our city stronger by committing \$2 million for Nashville State Community College to build satellite campuses in Donelson and Madison. The plan also expands our sidewalk network with an investment of \$25 million – the single largest infusion of dollars for sidewalks in any of this administration’s capital spending plans.

Nashville is a place where people want to live, work and play. The city is continuing to grow as we plan for a better future. This is Nashville’s time, and, as I present my last budget, I do so with confidence that it will enable the next administration to continue to move our city forward.

Sincerely,



Karl Dean
Mayor

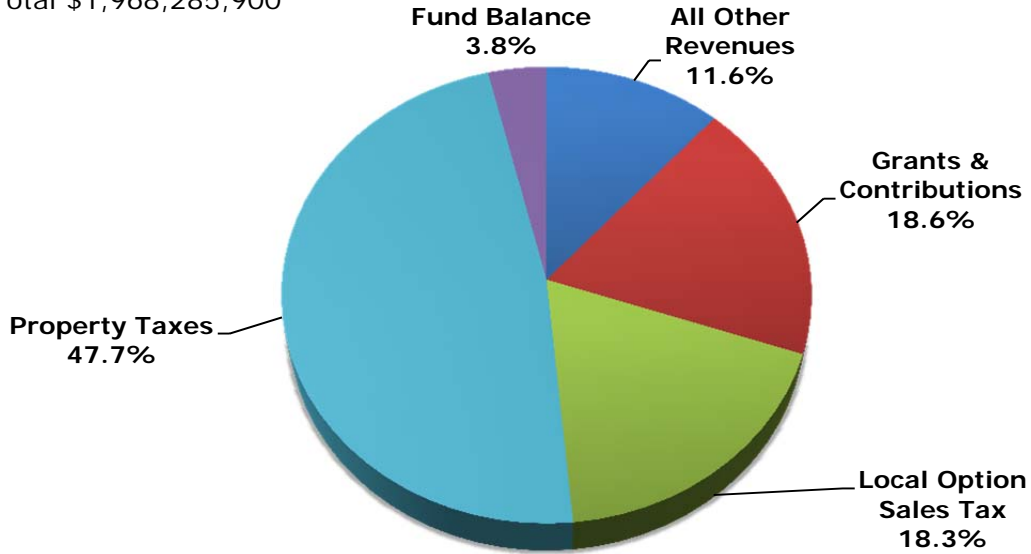
Office of the Mayor
Metropolitan Courthouse
Nashville, Tennessee 37201
Phone 615.862.6000
Fax 615.862.6040
mayor@nashville.gov

At a Glance

The \$1.97 billion FY2016 budget for the Metropolitan Government's six budgetary (tax-supported) funds supports a wide range of public services. This budget represents a 4.05% increase from the FY15 budget.

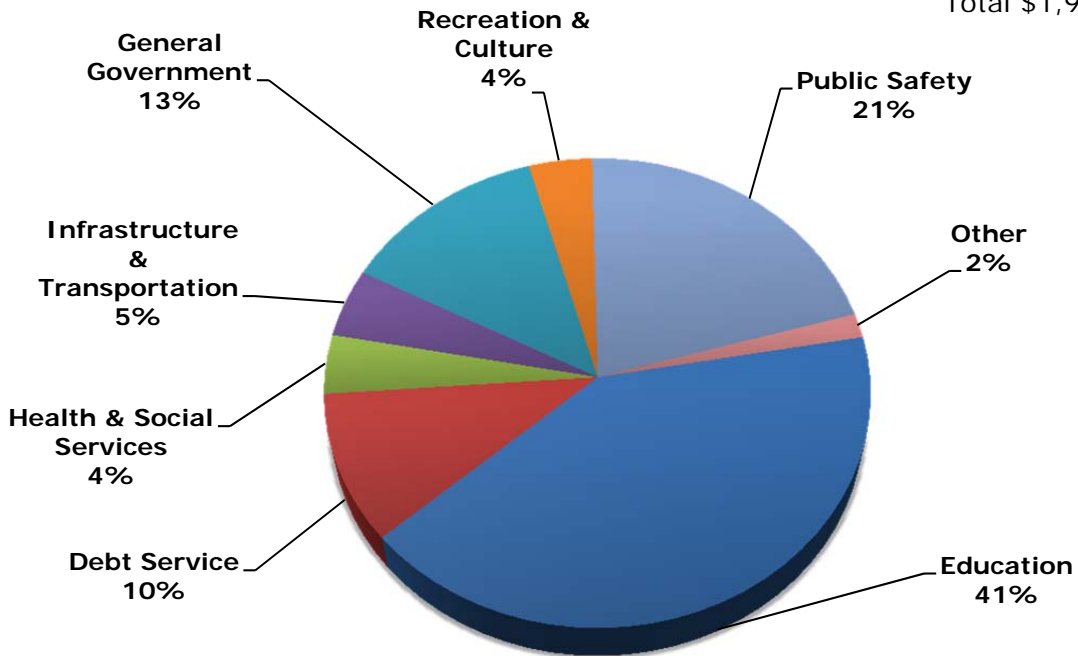
Revenues

Where the Money Comes From
Total \$1,968,285,900



Expenditures

Where the Money Goes
Total \$1,968,285,900



Summary of the FY2016 Budget – Six Budgetary Funds

	Per Budget Ordinance				USD General Fund	USD Debt Service	Duplicated by Interfund Transfers	Total
	GSD General Fund	GSD Debt Service	GSD School Debt Svc	GSD School Fund				
Estimated Revenues:								
Property Taxes	407,581,500	86,814,100	36,919,200	293,426,500	99,915,800	14,173,500	-	938,830,600
Local Option Sales Tax	113,311,200	1,840,900	34,857,400	210,866,400	-	-	-	360,875,900
Grants & Contributions	87,496,000	2,781,300	-	274,940,000	1,243,800	-	-	366,461,100
All Other Revenues	196,085,000	29,842,100	2,960,500	14,767,100	8,377,400	1,907,600	(25,692,100)	228,247,600
Fund Balance Appropriated	40,000,000	5,000,000	3,300,000	16,000,000	8,070,700	1,500,000	-	73,870,700
Total Revenues	\$ 844,473,700	\$ 126,278,400	\$ 78,037,100	\$ 810,000,000	\$ 117,607,700	\$ 17,581,100	\$ (25,692,100)	\$ 1,968,285,900
Appropriated Expenditures:								
General Government								
General Government	205,990,600	-	-	-	26,364,500	-	-	232,355,100
Fiscal Administration	22,132,100	-	-	-	-	-	-	22,132,100
Public Safety								
Administration of Justice	57,874,500	-	-	-	-	-	-	57,874,500
Law Enforcement & Jails	236,725,500	-	-	-	481,000	-	(481,000)	236,725,500
Fire Prevention & Control	48,173,500	-	-	-	65,272,900	-	-	113,446,400
Other								
Regulation & Inspection	29,682,000	-	-	-	2,383,900	-	-	32,065,900
Health & Social Services								
Social Services	8,095,700	-	-	-	-	-	-	8,095,700
Health & Hospitals	70,975,900	-	-	-	-	-	-	70,975,900
Recreation & Culture								
Public Libraries	26,737,600	-	-	-	-	-	-	26,737,600
Recreational & Cultural	50,691,700	-	-	-	300,000	-	-	50,991,700
Infrastructure & Transportation	68,861,300	-	-	-	22,805,400	-	-	91,666,700
Education	-	-	-	810,000,000	-	-	(3,156,500)	806,843,500
Debt Service	-	126,278,400	78,037,100	-	-	17,581,100	(22,054,600)	199,842,000
Transfers	18,533,300	-	-	-	-	-	-	18,533,300
Reserves	-	-	-	-	-	-	-	-
Total Expenditures	844,473,700	126,278,400	78,037,100	810,000,000	117,607,700	17,581,100	(25,692,100)	1,968,285,900
Projected Surplus (Deficit)	-	-	-	-	-	-	-	-

Comparison of the FY2015 and FY2016 Budget Ordinances - Six Budgetary Funds

	FY2015	FY2016	Change	% Change
GSD General Fund	\$ 820,841,700	\$ 844,473,700	\$ 23,632,000	2.88%
GSD Debt Service Fund	120,997,300	126,278,400	5,281,100	4.36%
GSD Schools Fund	790,067,500	810,000,000	19,932,500	2.52%
GSD Schools Debt Service Fund	76,356,000	78,037,100	1,681,100	2.20%
USD General Fund	111,102,900	117,607,700	6,504,800	5.85%
USD Debt Service Fund	20,486,700	17,581,100	(2,905,600)	-14.18%
Duplicated by Interfund Transfers	(48,205,100)	(25,692,100)	22,513,000	-46.70%
Total Budget	\$ 1,891,647,000	\$ 1,968,285,900	\$ 76,638,900	4.05%

Introduction

This summary and the remainder of this book present the Metropolitan Government's balanced \$1.968 billion operating budget for FY2016. All funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund. Revenues are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years.

Budget Priorities

This budget continues our focus on developing a balanced budget that invests in Nashville's future and keeps taxes low. Our priorities for this budget are:

- To provide funding for public education
- To advance the safety of the Nashville community
- To promote economic development
- To maintain the livability of Nashville by providing opportunities for citizens to pursue a healthy life
- To protect direct services to the public as much as possible in making budget reductions

Changes from the FY2015 budget are detailed in the "Highlights" of each department's narrative in this document. This information is also accessible via the Citizens' Guide to the Budget web site at www.nashville.gov/citizens_budget.

Public Education

School Fund Budget	
FY2015	\$790.1 million
FY2016	810.0 million
Increase	\$ 19.9 million

The public education budget was developed by the Metro Nashville Public Schools' administrative staff and initially presented in draft format to the Metro Nashville Public Schools (MNPS) Board of Education for review. After receiving input from the community, parents, staff, and students, the budget was reviewed, adjusted, and approved by the MNPS Board.

This budget funds the MNPS at \$810 million. This is a nominal increase of \$19.9 million over the FY15 funding level. However, the FY15 budget of \$790.1 million included \$16.1 million to pay debt service. In FY16, this \$16.1 million is being redirected for use by school operations, making the real increase in MNPS operational funding \$36.1 million, which is a 4.7% increase. The recommended increase will fund pay increases for employees, employee benefits, approximately 100 new employees, and adds seven (7) new charter schools and two (2) new district schools. The increase will also fund program changes for the expansion of Reading Recovery (the district's literacy program), increase in leadership stipends for teachers and the expansion of English Language Learner services.



Metro Nashville Public Schools is taking an important step toward greater education equity by joining PASSAGE, a four-city program of action from the Atlantic Philanthropies and the Annenberg Institute for School Reform at Brown University. PASSAGE, which stands for "Positive and Safe Schools Advancing Greater Equity," is an action and learning network that aims to examine racial and other disparities in school discipline. Nashville joins New York, Chicago and Los Angeles.

MNPS Virtual School has received national accreditation through the AdvancED Accreditation Commission. Virtual is the first school in Tennessee accredited under AdvancED's new quality standards for digital learning. Virtual School now serves students in grades seven through 12, with plans to expand to the sixth grade in 2016.

Public Safety

Public Safety Budget	
FY2015	\$399.3 million
FY2016	408.0 million
Increase	\$ 8.7 million

Metro continues to focus on assuring that our citizens are safe by providing the necessary personnel, training, and equipment to our Public Safety programs. Highlights from selected departments include:



Police

The Police Department’s annual budget for FY16 provides \$750,000 in additional funding to support special events to help insure the safety and well-being of Nashville’s citizens and visitors. The Crime Lab will receive \$250,000 of additional funding for operational supplies. The newly accredited lab will have its first year of full operation in FY16.

Fire

The Fire Department’s operational budget for FY16 continues to support full staffing for front line positions in the fire response and emergency management services thus maintaining this administration’s commitment to public safety. The department’s budget includes \$75,000 for a staffing study.

Sheriff

The Davidson County Sheriff’s Office budget for FY16 continues to support full staffing for correctional services thus maintaining this administration’s commitment to public safety

Domestic Violence

Metro continues its investment to end domestic violence in our city by establishing the Office of Family Safety. This office will provide support to the Jean Crowe Advocacy Center. Cross departmental efforts will still exist and include the Criminal Court Clerk, District Attorney’s Office, General Sessions Court, the Public Defender’s Office and the Sheriff’s Office.

Protect Direct Services

Over \$15 million in operating budget savings have been identified through the budget process. Much of this savings has been achieved through benefit cost reductions. Only \$2 million of savings are non-benefit related. Department and agency leaders worked closely with the Finance Department and Mayor during the preparation of the FY16 budget to identify reductions to their budgets that targeted their internal administration and protected, to the greatest extent possible, direct services to the public. No facilities were closed or hours reduced as a result of the FY16 budget reductions.

Pay Plan/Benefit Adjustments

The FY16 budget provides funding for all employees to receive a 2.5% cost of living increase, beginning in July 2015. Funding is also provided for employees on increment pay plans, and funding for a 2% increase to eligible employees on open range pay plans, beginning in July 2015.

It is important to Metro to maintain a strong workforce. As part of its employee hiring and retention strategy, Metro offers competitive wages.

The budget also includes \$6 million of additional funding for the 1% cost of living increase, and 2% open range plan increase that began in January 2015. With this funding, the increase that began last year will be fully funded for all of FY16.

This budget sets aside funding for benefit adjustments of \$4.4 million, in anticipation of ongoing health insurance, and pension costs for employees and retirees. These costs are budgeted centrally and will be distributed to departments’ budgets during the fiscal year.

For FY16, the pension contribution rate decreased to 15.51% as compared to 17.987% in FY15. The pension rate for FY16 has been actuarially determined.

FTE Adjustments

The table below illustrates changes in full-time equivalent (FTE) counts for FY14 through the recommended FY16 budget for positions funded by the general funds.

FTEs by Fund Group				
	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY15 – FY16</u> <u>Variance</u>
GSD	6,069.91	6,240.79	6,310.93	70.14
USD	732.00	751.00	751.00	0.00
Total	6,801.91	6,991.79	7,061.93	70.14

For FY16, the GSD shows an increase whereas the USD shows no change in FTEs from the previous year. For a detailed list of FTEs by department including additions and reductions, see Appendix 1 Schedule 3. This appendix also includes information on FTEs funded by other revenue sources.

Economic Trends

The resources available to Metro are directly and indirectly dependent on the strengths of the National and State economies. Given these relationships, the status of these economies, and their impact on Metro, are reviewed prior to setting funding levels.

The estimated labor force for the state of Tennessee is 2,694,288 which represents a 5.3% growth from 2010-2013. In 2014, it is estimated that an additional 316,712 jobs have been created across the state. For Nashville, the labor force is 334,761 with 312,906 being employed.

The top employer in Nashville/Davidson County is Vanderbilt University with an estimated 23,021 employees. The next two largest employers are from the government sector being the State of Tennessee with 18,200 employees and the US Government with 12,177 employees. The unemployment rate for the state of Tennessee remained unchanged when comparing 2012 and 2013, where the rate was 8.20%. However the unemployment rate for Nashville/Davidson County declined from 6.80% in 2012 to 6.50% in 2013. In December 2014, the unemployment rate was 5.3% which continues to support the claim that unemployment is decreasing in the area. Forbes (May 27, 2014) ranked the Cities Winning the Battle for Information Jobs, with the Nashville MSA coming in 10th of large cities. This was determined by percentage job growth over short-term, mid-term, and long-term periods. Prospectively, unemployment will continue to decrease at a slow rate in 2016 and 2017.

In 2013, for Nashville/Davidson County, the Codes Department inspected 74,442 buildings, which increased to 91,855 structures in 2014. As of 2014, there were 256,745 households in Davidson County which has a homeownership rate of 54.7%. The median sales price of homes sold in the county was \$190,550. New housing grew by 14.6 percent and housing starts increased by 19.6 percent in 2013. Overall prices rose by 1.5 percent in 2013. Leisure and hospitality, professional and business services, and transportation equipment are expected to experience the largest rates of growth, with limited but continued growth in manufacturing area.

The estimated GDP (2013) for the State of Tennessee is \$269,602,000,000. This is a growth of 7% when reviewing the data from 2010-13. According to the Bureau of Economic Analysis, the GDP for Nashville – Davidson MSA was \$97,330,000 in 2012 and \$100,841,000 in 2014 for data that could be displayed. Nashville/Davidson County economic growth outpaces the nation as a whole. Between 2007 and 2013, the Nashville MSA had a GDP growth rate of 11.5%.

Property Reappraisal

The Assessor's Office conducts a property reappraisal every four years under Tennessee state law. The reappraisal estimates the value of all property in Davidson County. This is performed to periodically adjust recorded property assessments to generally reflect market values.

State law also requires that this reappraisal be revenue neutral for local governments. This means that as the aggregated value of property changes, the tax rate must change as well to ensure that the local government receives the same amount of revenue. So, if the property in the county collectively increases in value, the actual property tax rate needs to drop so that the revenue collected remains the same. The next reappraisal will occur during 2017.

Revenues

The tone of any government’s budget is always set by the availability of resources. Revenues and available fund balances must be able to support budgeted expenditures, and both the Metropolitan Charter and Tennessee Law prohibit deficit financing. The largest sources of revenue are property taxes and sales taxes, which are discussed below.

Property Taxes

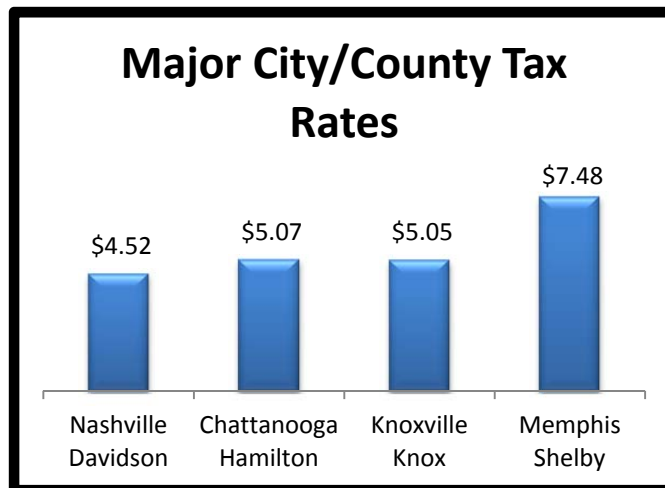
Property Tax Budget	
FY2015	\$932.8 million
FY2016	938.8 million
Increase	\$ 6.0 million

The predominant source of revenue is Property Tax. Property tax is forecasted to increase by 0.6%, from \$932.8 million to \$938.8 million, between FY2015 and FY2016. In FY16, the property tax rate will remain the same as in FY15 at \$4.52, per \$100 of assessed valuation.

The combined USD-GSD rate is the total paid for property in the USD; property outside the USD is taxed at the GSD rate. Residents of the satellite cities within Metro pay the GSD rate plus the rate set by that satellite city.

FY2016 Property Tax Distribution (Rates per \$100 of Assessed Value)			
District	Fund	2015 Rate	2016 Rate
GSD (General Services District)	General	\$1.905	\$1.905
	Schools General Purpose	1.416	1.416
	General Debt Service	0.423	0.423
	Schools Debt Service	0.180	0.180
	Subtotal - GSD	\$3.924	\$3.924
USD (Urban Services District)	General	\$0.480	\$0.495
	General Debt Service	0.112	0.097
	Subtotal - USD	\$0.592	\$0.592
Combined USD/GSD rate		\$4.52	\$4.52

Metro’s property tax rates are the lowest of the four major Tennessee cities and competitive with those of surrounding areas. The following chart represents the proposed tax rates for Nashville in FY16, and the current tax rates for Knoxville, Chattanooga, and Memphis.

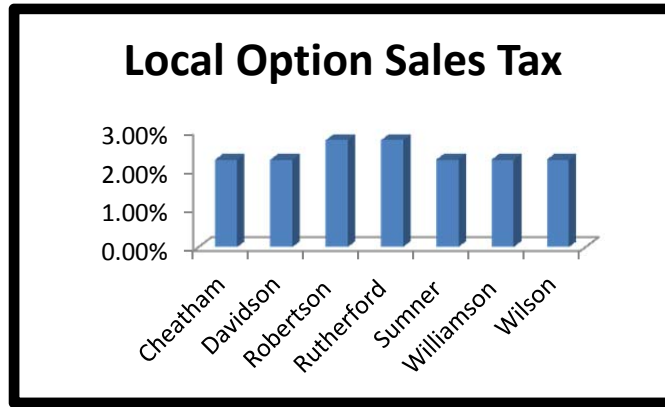


Local Option Sales Tax

Sales Tax Budget	
FY 2015	\$325.3 million
FY 2016	360.9 million
Increase	\$ 35.6 million

A notable increase in economic growth is projected to have an immediate effect on sales tax collections and secondary effects on other revenue sources. Taxable sales are expected to increase in FY16 by 10.9% from FY15.

The budget includes no change either in the rate of the 2.25% local option sales tax. By State law, at least 1/2 of the local sales tax must be allocated to schools. Nashville Davidson County has chosen not to increase to the state allowed maximum of 2.75%. The following chart shows local sales tax rates in surrounding counties. Note these percentages represent the FY2015 rates. FY2016 information on the surrounding counties was unavailable at print time.



Davidson County's Local Option Sales Tax Rate is 2.25% as of May 1, 2015. By comparison, Robertson and Rutherford County rates are higher by .50% at 2.75%. Cheatham, Sumner, Williamson and Wilson County are all comparable to Davidson County, at 2.25%.

Federal, State, and Other

Federal, State, & Other Gov't Agencies Budget	
FY2015	\$352.5 million
FY2016	366.5 million
Increase	\$ 14.0 million

Budgeted Federal, State, and Other revenues are based on our best estimates of revenues from specific sources. This category also includes other revenues, reimbursements, and grants from other organizations.

Other Local Revenues

Other Revenues Budget	
FY2015	\$208.5 million
FY2016	228.2 million
Increase	\$ 19.7 million

Other Local Revenues include items such as motor vehicle licenses, traffic violation fines, parking fees, building and excavation permits, emergency ambulance fees, alcoholic beverage taxes and court fees. Transfers from other funds are also included in this category. Other local revenues are expected to increase in FY16 by 9.4%.

Fund Balances

Fund Balance Appropriated	
FY2015	\$72.5 million
FY2016	73.9 million
Increase	\$ 1.4 million

Fund balances occur when revenues received are greater than expenditures. We normally see fund balances increase at the end of each year, and routinely appropriate some of that to support the next year's operating budget.

It is Metro's policy that fund balances as a percentage of expenditures for the General Funds should remain above the 5% minimum set by management to handle unanticipated contingencies. Over the past few years Metro agencies worked diligently to build fund balances above and beyond the minimum requirements. The FY16 budget appropriates \$73.9 million from operating and debt service fund balances. Even with this use, fund balances are projected to continue to exceed minimum fund balance requirements required by Metro Nashville policy.

Strategic Issues

Several strategic issues are relevant to Nashville Metropolitan Government, which are discussed below.

Law Enforcement and Public Safety

Nashville Metropolitan Government has continued to focus on law enforcement as an essential function of local government. Successive budgets have maintained the investment in resources that have made a significant impact on the safety of citizens. Investment in new precincts, a new Crime Lab, and operational resources reinforces the commitment to law enforcement and public safety, impacting the local crime rate across every category of crime. In the FY16, the Police Department will be receiving \$750,000 to Special Operations Support which ensures public safety at the city's special events.

Also, a new Office of Family Safety will be created to coordinate domestic violence services and manage the Jean Crowe Advocacy Center. The new office would institutionalize work that is already taking place in Metro and would require a budget enhancement of \$205,600.

Economic Development and Job Growth

The local economy has done very well post-recession. Job growth exceeds the national average. Commercial and multi-unit residential construction, especially in the urban core, is very strong. These gains are expected to add significantly to property taxes as properties come on line. Increased construction will cause pressure on local government to provide infrastructure and services to support the increased demands of the population.

One specific area of focus is the continual growth of downtown Nashville. On November 12, 2014, Bridgestone announced it was building a 30-story tower in the South Broadway area which will bring 1,700 jobs to Nashville. On April 21, 2015, Metro Council gave preliminary approval to sell the old convention center on Commerce Street to developers who plan on revitalizing the building.

As the city of Nashville continues to emerge as the place for large conventions and a leader in the hospitality industry, the demand for service industry workers also increases. The need for affordable housing has not kept pace with this demand. To address this issue, FY16 includes an increase to the Barnes Fund, which provides assistance to individuals in need of affordable housing so they can continue to be employed in the service industry and other similar paying professions.

Investments like these are critical to local economic growth as recovery from the recession on the national, and state levels continue.

Strategic Planning & Performance Measurement

Since 2002 Metro Government has deployed a government-wide strategic planning and performance measurement initiative through the Office of Management and Budget in the Department of Finance.

This strategic planning and performance measurement initiative has introduced the strategic management methodology into the systems and culture of the Metro government. It provides tools and data necessary to support every employee to focus on delivering results for customers. Benefits of this initiative include:

- Performance information is made available to help managers make better business decisions.
- The budget is organized around programs and links budgeted dollars to results.
- The culture of the agency can be more tightly focused on producing results for customers – and not on internal processes.
- The organization becomes aligned so that employees at all levels know how they contribute to the overall goals of the department.
- Better results are produced for citizens

Departmental strategic business plans and performance are reviewed, tracked, and reported to citizens, employees, and Metro's leadership to support more informed decisions at all levels of the organization. The department strategic business plans can be found at www.nashville.gov/performance.

To support the efforts of this government around transparency and accountability, Metro publishes Performance Reports. These reports highlight the mission, goals and

performance information for several Metro departments so readers can answer the question for themselves, "How well is Metro doing?" These reports for fiscal years 2006 - 2013 are available on the Citizens' Guide to Metro's Performance at www.nashville.gov/performance.

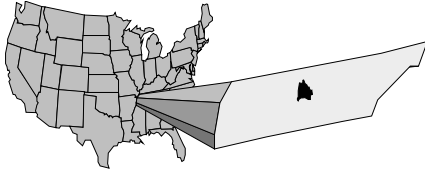
Conclusion

The FY16 budget continues to meet our objectives of strengthening public education and protecting the safety of the public while maintaining a balanced budget.

Metro Nashville and its Budget

Metro Government

The Metropolitan Government was formed in 1963 with the merger of the governments of the former City of Nashville and Davidson County. Metro Nashville is a friendly, forward thinking city with a diverse economy, strong transportation links, and many institutions of higher education. It is the capital of Tennessee, one of the largest cities in the mid-state, and the hub of a state of nearly 6.5 million residents.



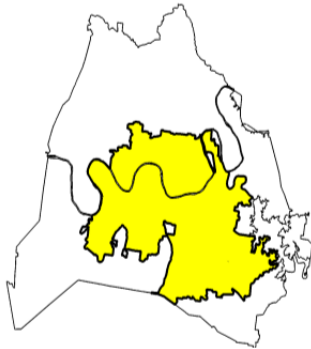
As a consolidated government, Metro provides all services and performs all functions normally associated with Tennessee city and county governments. This also means that the government and its budget are more complex than those of most other cities and counties.

Services Districts

The Charter requires that Metro's operating budget be divided into two districts: the **General Services District (GSD)** and the **Urban Services District (USD)**. The GSD is synonymous with Davidson County; the USD comprises the old City of Nashville plus certain areas added since Metro was formed.

The geographic areas, purposes, and functions of these two districts determine the way services are budgeted and provided in Metro. The two districts relate services provided to taxes paid. The GSD receives a base level of services; its property is taxed at the GSD rate to fund these services. The USD receives more of certain services, which are funded by an additional USD rate to fund those services.

The General and Urban Services Districts in a Nutshell



District	GSD	USD
Size	525 square miles 668,347* people <i>* 2014 Population: US Census Bureau</i>	187 square miles 434,086* people
Services	General government, financial management, schools, justice administration, law enforcement and incarceration, basic fire and ambulance, regulation and inspection, social services, health, hospitals, libraries, public works, traffic control, recreation.	GSD services plus additional police protection, additional fire protection, and additional public works (refuse collection & street lighting)

A variety of services are provided to Metro citizens directly by the federal, state, and other local governments. This book does not cover those services. However, information on them is available from various web sites.

- For federal services, see the U.S. Government site at www.usa.gov/.
- For state services, see www.tn.gov

- For any of the seven satellite cities within Davidson County, some basic information is provided under the listing for Satellite Cities in the Glossary (Appendix 2). For more current and detailed information, contact the satellite city directly.

For additional information on the Board of Education budget, see their web site at <http://www.mnps.org>

Metro Nashville and its Budget

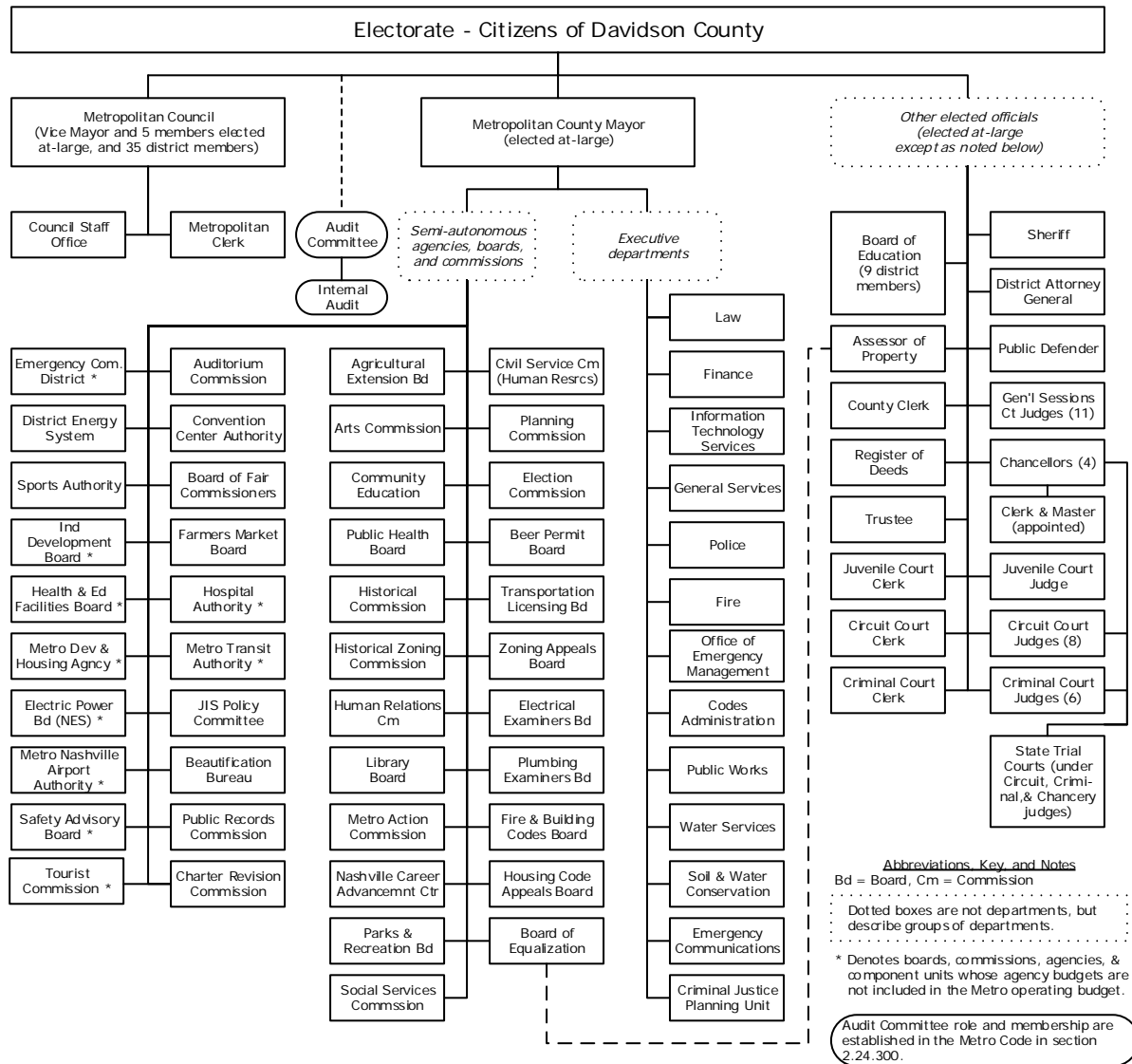
Organizational Structure

The following organization chart presents a high-level view of Metro's structure. The structure of each department is shown in that department's budget description, later in this book.

Metro has a "strong-mayor" form of government, in which the popularly-elected mayor is the city's chief executive and is independent of the Council.

Both the Mayor and Council are elected on a nonpartisan basis.

Within this framework, operations are conducted by executive departments (reporting to the Mayor), independent elected officials (including the elected Board of Education), and appointed boards, commissions, and agencies. The variety of elected officials, boards, and commissions facilitate citizen involvement in the government's operations.



Metro Nashville and its Budget

Financial Organization

Since the budget is a financial planning and policy document, it is organized according to Metro's financial accounting and coding structure. That coding structure – the chart of accounts – corresponds roughly to the government's administrative organization and service structure, while meeting the legal and accounting requirements of the government. It forms the basis for Metro budgeting, accounting, and financial reporting, and is used in both the budget ordinance and this book.

The entire budget is organized by fund. Revenues of each fund are organized by type and source. Expenditures of each fund are organized by business units, object codes, classifications, and positions.

The Fund Structure

A "fund" is an accounting entity with assets, liabilities, equities, revenues, and expenditures, held separate in the budget for certain specific activities or to accomplish definite objectives.

Budgetary Funds

Most of Metro's tax dollars are deposited into and spent out of six basic funds in the two districts:

- GSD General Fund (fund number 10101)
- GSD Debt Service Fund (20115)
- Schools (MNPS) General Purpose Fund (35131)
- Schools (MNPS) Debt Service Fund (25104)
- USD General Fund (18301)
- USD Debt Service Fund (28315)

These six budgetary funds provide the basic local government services to Davidson County. They are financed primarily through sales and property taxes, and their expenditures are controlled based on appropriations in the budget ordinance.

The two *General Funds* provide for the traditional operating services of the government. These funds receive property and sales taxes, charges for services, fees, fines, penalties, and other revenues.

The three *Debt Service Funds* finance the payment of interest and principal on long-term general obligation debt of each district. Per the Charter, debt service budgets must be sufficient each year to pay the principal and interest due on outstanding bonds.

The *School Fund* is Metro's biggest special revenue fund (described more generically below). It receives a dedicated portion of the property tax and, by state law, a portion of the local option sales tax. This fund's expenditures are budgeted and controlled by the Metropolitan Board of Public Education (MBOE) for the Metropolitan Nashville Public Schools (MNPS).

The two districts and six funds make it possible to allocate taxes and services in each district and fund. Revenue collected for each district can be spent only for purposes prescribed for that district. After the budget is passed, appropriations cannot be transferred between funds and/or districts except as specifically authorized in the budget ordinance.

Special Purpose Funds

Metro uses other types of funds for special purposes. Non-budgetary fund expenditures are limited to revenues received by and balances in each fund, rather than appropriations. Monies in these funds generally cannot be used to support other funds. These non-budgetary funds are explained below.

Internal Service Funds provide services to Metro departments on a cost reimbursement basis.

Enterprise Funds provide services to the public on the same basis. The primary enterprise funds are the Farmers' Market, State Fair, Municipal Auditorium, Community Education and Water Services funds.

Capital Projects Funds account for costs related to capital projects. These are not generally included in the operating budget.

Permanent Funds and *Fiduciary Funds* account for monies held for others. These are not generally included in the operating budget.

Special Revenue Funds account for the proceeds of specific revenue sources that are legally restricted for expenditure for specified purposes. These include the Schools Fund (mentioned above), Waste Management, grants, and the General Fund Reserve Fund (usually called the Four Percent Reserve Fund).

Accounting & Budgeting

This budget conforms to guidelines of the Charter and standard municipal budgetary practices, while the year-end *CAFR* conforms to governmental Generally Accepted Accounting Principles (GAAP), so they are not strictly comparable to each other. Specifically:

- This budget recognizes that Metro operates in two general funds, as required by the Charter and Tennessee law. Governmental GAAP recognizes only one general fund per government.
- This budget treats transfers to and from any fund as revenues and expenditures, respectively, of that fund. Governmental GAAP classifies them as "Other Sources & Uses of Funds."
- This budget does not include certain "component units" that are required to be included in the *CAFR*.

Metro Nashville and its Budget

Departments and Their Budget Fund Types

Department	Dept. Number	GSD General Fund	USD General Fund	Special Revenue Fund(s)	Enterprise Fund(s)
Administrative	1				
Agricultural Extension	35				
Arts Commission	41				
Assessor of Property	16				
Beer Board	34				
Circuit Court Clerk	23				
Clerk and Master - Chancery	25				
Codes Administration	33				
Community Education Commission	70				
Convention Center Authority	60271				
County Clerk	18				
Criminal Court Clerk	24				
Criminal Justice Planning	47				
DES-District Energy System	68				
District Attorney	19				
ECC Emergency Comm Center	91				
Election Commission	5				
Farmer's Market	60				
Finance	15				
Fire	32				
General Services	10				
General Sessions Court	27				
Health	38				
Historical Commission	11				
Human Relations Commission	44				
Human Resources	8				
Information Technology Service	14				
Internal Audit	48				
Justice Integration Services	29				
Juvenile Court	26				
Juvenile Court Clerk	22				
Law	6				
Mayor's Office	4				
Metro Action Commission	75				
Metropolitan Clerk	3				
Metropolitan Council	2				
MNPS	80				
Municipal Auditorium	61				
NCAC	76				
Office of Emergency Management	49				
Office of Family Safety	51				
Parks	40				
Planning Commission	7				
Police	31				
Public Defender	21				
Public Library	39				
Public Works	42				
Register of Deeds	9				
Sheriff	30				
Social Services	37				
Soil and Water Conservation	36				
Sports Authority	64				
State Fair Board	62				
State Trial Courts	28				
Trustee	17				
Water and Sewer	65				

Areas shaded represent budgeted activity for the specified department in Fiscal Year 2016

Metro Nashville and its Budget

The Budget Process

The Operating Budget, Capital Improvements Budget (CIB), and Capital Plan are developed through a multi-step information gathering and priority setting process that establishes objectives and priorities of the city and creates a financial plan for the operations of the government for the fiscal year. The Charter defines much of the process. The Mayor's Office, Finance Department, Office of Management & Budget (OMB), agency officials, and the Metropolitan Council are key participants. The FY 2016 budget calendar is, as scheduled:

January 2015 – The OMB projected departments' operating baseline expenditure budgets based on their FY 2015 budgets.

January 14 – The Finance Department introduced the budget process for the FY16 fiscal year and notified departments of their target reduction number.

January 15 – Operating instructions and forms were released to departments on the "Inside Metro" and WEBudget intranet sites.

January 15 through February 4 – Departments submit their operating budget proposals and revenue estimates to the OMB in the WEBudget system.

February 4 – March 30 – The Finance Director and OMB staff review budget submissions, discuss budget issues and set priorities.

February 11 – Departments submit their capital budget proposals to the OMB and the Planning Commission in the WEBudget system.

March 30 – April 16 – The Mayor and Finance Director hold hearings with agency heads to discuss budget priorities.

April 30 – The Mayor's Office, Finance Director, and OMB complete and file the Mayor's Recommended Operating Budget and tax levy ordinances.

April 30 – Mayor and Finance Director present the Mayor's Recommended Operating Budget to the Council.

May 1 – Charter deadline to file the Operating Budget and tax levy ordinances.

May 15 – Charter deadline to file the CIB; Mayor's Office files CIB.

May 19 – First reading of the Mayor's Recommended Operating Budget, tax levy ordinances and Capital Improvements Budget by the Council.

June 2 – Public hearing and second reading of the Operating Budget and CIB by the Council.

June 9 – Third reading of the CIB by the Council.

June 15 – Charter deadline for the Council to pass the CIB.

June 16 – Third and final reading of the Operating Budget Ordinance; the Council is scheduled to adopt a Substitute Operating Budget Ordinance (with changes to the Mayor's

Recommended Budget), the recommended tax levy ordinance, and the Urban Council resolution.



Prior to June 30 – Amending the budget

For the budget ordinance to be amended, it must occur before the third reading of the ordinance is complete. Typically, changes to the recommended budget are discussed between the Council Office and the OMB a few days prior to the scheduled third reading of the budget ordinance. OMB incorporates these changes into a substitute budget ordinance that is presented to the Budget and Finance Committee of the Council for review prior to the third reading. Council members also have the opportunity to file amendments with the Budget and Finance Committee prior to the third reading.

Amending the Budget After Council Approval - Once Council has passed the Final Budget, any further changes to budget totals must be approved by Council via Resolution, which requires only one reading.

June 30 – Charter deadline for the Council to pass balanced budget and property tax levy ordinances.

July 1, 2015 – June 30, 2016 – Fiscal year 2015–16 - Agencies provide services to customers and citizens. The budget may be amended as permitted by the Charter, the budget ordinance, and internal controls.

Late 2015 – An Independent CPA firm conducts the annual audit for FY 2015.

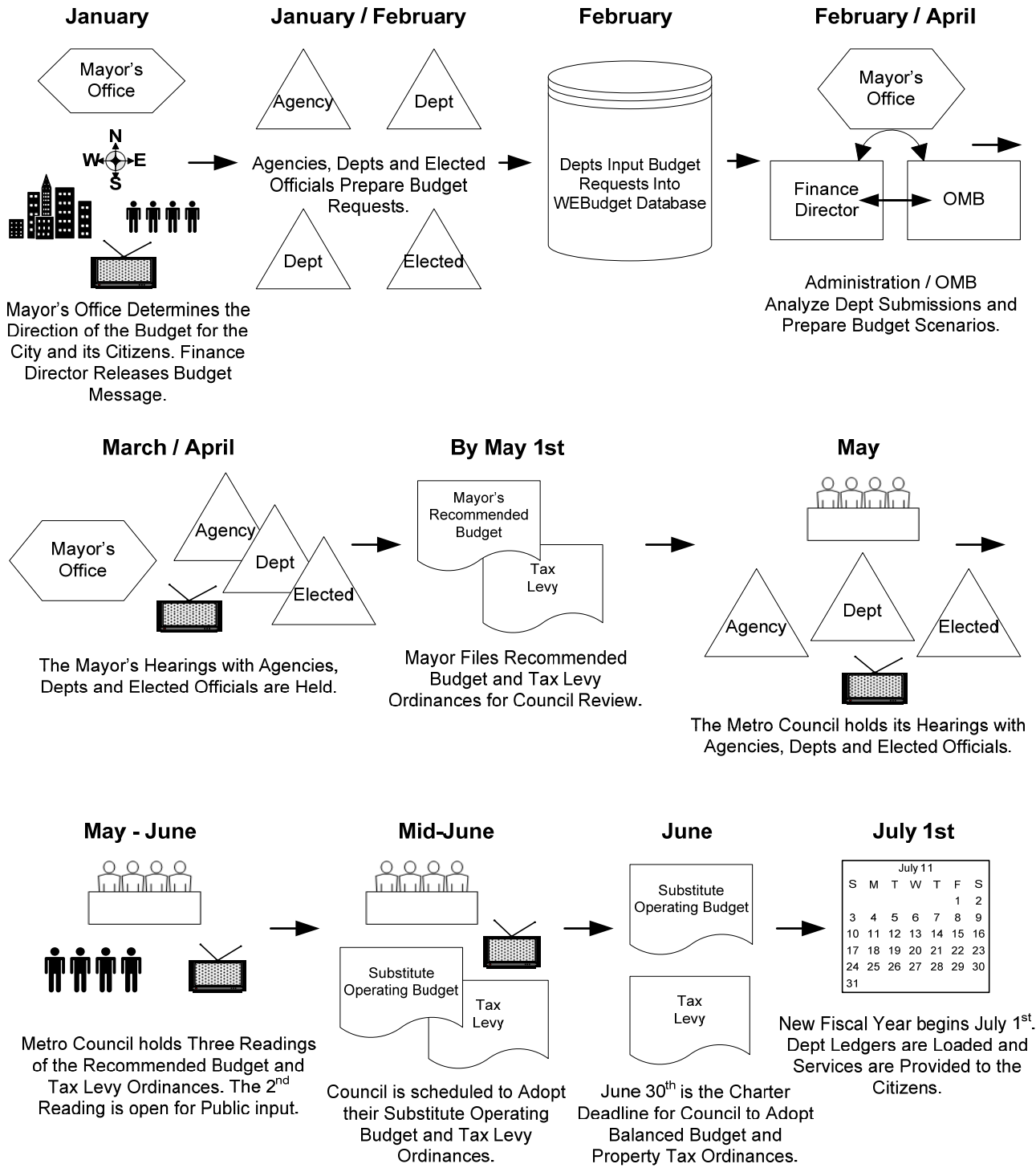
Late autumn 2015 – The Division of Accounts issues the *Comprehensive Annual Financial Report (CAFR)*, summarizing the government's financial condition and results of operations for Fiscal Year 2014. This process is very public. All budget hearings and council meetings are televised by the Metro 3 Government Access Channel and by internet streaming video. Budget documents, the CAFR, and streaming video are available at www.nashville.gov.



Metro Nashville and its Budget

Operating Budget Process

Metropolitan Government of Nashville and Davidson County



All Meetings are Open to the Public and are Televised on the Metro 3 Government Access Channel as well as internet streaming video on nashville.gov.

Metro Nashville and its Budget

Long-Term Financial Planning

The current Administration established four main priorities during the first term in office. Each of the four budgets submitted have consistently focused on protecting the following priorities:

- Education – by ensuring that every student in Nashville receives the best education possible
- Public Safety – by making a consistent and continued effort to ensure that every neighborhood feels safe
- Livability – by planning for the future of Nashville so that this is a city of opportunities, including the opportunity for citizens to pursue a healthy, productive lifestyle
- Economic Development – by bringing Nashville both strong employers and talented employees

These priorities continue to have a significant impact on the operating budget process. One critical component to these areas is grant funding beyond the operating budget. Securing grants is essential to continuing and improving each area. With the recent reductions in the federal government's budget, service impacts are imminent. Local government operating budgets cannot replace all of the lost grants.

All departments within the government were given the opportunity to establish strategic business plans which contain strategic and operational components. Departmental plans contain goals and objectives that support the Administration's priorities. The goals and objectives typically extend three to five years into the future. The strategic business plans align the departmental budgets with their goals and objectives. All departmental appropriations of budgeted funds are tied to the strategic plans.

Each year departments have established program-based, performance-informed budgets and strategic goals that support the achievement of the long-term priorities listed above. Strategic Business Plans serve as the foundation upon which departments allocate their resources. Departments allocate their resources according to the programs outlined in their Business Plans, always looking forward as to how the yearly budget will serve to assist the department in achieving their strategic goals and objectives. Departmental Strategic Business Plans contain both long-term goals and yearly objectives so departments can frequently track the performance and resource allocations to ensure the support of their long-term goals. The goals and objectives typically extend three to five years into the future also.

Each year the departments are given the opportunity to revise their strategic business plans. Once the revisions are approved, departmental budgets may be realigned to properly match funding with the programs that meet their needs to achieve their long-term goals.

The Administration's priorities and departmental strategic business plans are posted on the government's main website.

Financial Policies

The budget is governed by policies set out in the Charter and by executive decision. These policies are enforced by the Department of Finance through ongoing

processes, internal control systems, special analyses, and in the annual independent audit.

The primary fiscal policies stated in the Charter are:

- **Fiscal year** - The fiscal year begins on July 1 and ends on the following June 30. (Charter §6.01) By custom, each fiscal year can be referenced in two ways: by using both years (e.g., "2014-2015") or by the calendar year in which the fiscal year ends (e.g., "FY 2015" for 2014-2015).
- **Budget Preparation** - The budget process (described on the previous page) must begin by March 1. All officers and agencies must furnish such information as the Finance Director requests in the format he or she specifies. Agencies are entitled to a hearing before the Director on any contemplated changes in their budgets (§6.02); this is assured through the Mayor's budget hearings, in which all departments are generally asked to present their budgets to the Mayor and the Director. Operationally, most budget preparation is coordinated by the Office of Management and Budget (OMB).
- **Scope of the Operating Budget/ Balanced Budget** - The budget ordinance is organized by district, fund, and account number. Each fund's budget must be balanced: estimated revenues plus estimated fund balances must cover all budgeted expenditures (§6.03).
- **Public Inspection** - The Mayor's recommended budget is submitted to the Council by May 1 as an ordinance accompanied by a transmittal message. The Metropolitan Clerk publishes the ordinance's revenue and expenditure summaries in major local newspapers. The operating budget, the capital improvements budget, the budget message, and all supporting schedules are public records in the Office of the Metropolitan Clerk and are open to public inspection (§6.04). The OMB also prepares a Recommended Budget Book, intended primarily for the Council but also useful to the media and the public, containing more information on the recommended budget. Copies of the ordinance are available in the Clerk's office and from the Finance Department; the budget is available at www.nashville.gov/citizens_budget.
- **Council Hearings** - Once in the Council's hands, the budget goes through three readings. Between first and third readings, the Budget and Finance Committee holds a public series of departmental hearings, and the Council holds a Charter-mandated hearing for public comment (§6.05).
- **Council Action** - The Council may approve the Mayor's budget, amend it, or create a substitute. They cannot change revenue estimates except to correct errors. A balanced budget must be approved by midnight June 30, or the Mayor's budget and proposed tax rate take effect by default (§6.06).
- **Authorized Spending** - Departments cannot overspend their budgets. The amount set out in the adopted operating budget for each organizational unit, purpose, or activity constitutes the annual appropriation for such item; no expenditure shall be made or encumbrance created in excess of the otherwise unencumbered balance of the appropriation or allotment to which it is chargeable (§6.06).

Metro Nashville and its Budget

- **Property Tax Levies** - The budget is accompanied by a property tax levy ordinance that sets a tax rate sufficient to fund the budget (§6.07).
- **Allotments** - Annual appropriations are divided into quarterly allotments based upon estimated needs (§6.08).
- **Administrative Impoundments** - Unencumbered funds in each account at the end of each quarter may be unallotted through "administrative impoundments." These are merely allotment adjustments, not the "charter impoundments" discussed immediately below in §6.09.
- **Impoundment of Funds** - If the Finance Director certifies that the revenues or other resources actually realized for any fund are less than was anticipated and are insufficient to meet the amounts appropriated from such fund, the Mayor is obligated to impound such appropriations as may be needed to prevent deficit operation (§6.09). Such impoundments reduce appropriations and allotments in order to keep the budget balanced.
- **Additional Appropriations** - The Council may make appropriations in addition to the current operating budget, but only from an existing, unappropriated surplus in the fund to which it applies (§6.10). This is done by resolution based on available fund balance or previously-unbudgeted revenue.
- **Intradepartmental Budget Transfers** - Funds may be transferred within a department's expenditure budget by the department head and the Mayor and are available for use when allotted (§6.11). As an administrative matter, the Deputy Finance Director also approves the transfer.
- **Interdepartmental Budget Transfers** - At the end of any quarter, the Council may, by resolution, transfer the unencumbered balance of any appropriation (or any portion thereof) to another appropriation within the same district and fund (§6.11).
- **Lapse of Appropriations** - At the end of the fiscal year, all unencumbered balances of appropriations in the current operating budget lapse into the unappropriated fund balance or reserves of the fund or funds from which such appropriations were made (§6.12). Unencumbered appropriations cannot be carried over from one fiscal year to the next.
- **Capital Improvements Budget Preparation** - By March 1, the Planning Commission shall begin to prepare a Capital Improvements Budget (CIB). The CIB includes a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter, accompanied by the Commission's report and recommendations with respect to the program. By May 15, the Mayor shall submit the CIB to the Council and shall recommend those projects to be undertaken during the ensuing fiscal year and the method of financing them, and shall include in the appropriate current operating budget any projects to be financed from current revenues for the ensuing fiscal year. By June 15, the Council shall accept, with or without amendment, or reject, the proposed program and proposed means of financing (§6.13).
- **Capital Improvements Budget Expenditures** - Expenditures for the construction of any building, structure, work or improvement must be included in the CIB, except to meet a public emergency (§6.13).
- **Capital Improvements Budget Amendments** - Amendments to the CIB may be made by recommendation of the Mayor, Planning Commission, and a two-thirds vote of Council (§6.13).
- **GSD General Fund Reserve (Four Percent Reserve Fund)** - Four percent of original revenues are deposited to the Four Percent Reserve Fund. The Mayor and Council may appropriate money from this fund by resolution for the purpose of equipment for any department that derives its operating funds from the general fund budget (§6.14).
- **Advance Planning and Research Fund** - The APR Fund, established for the use of the planning commission to prepare plans for capital projects and studies and research, must be at least \$50,000 at the start of each year (§6.14).
- **USD General Fund Reserve** - The Council has not exercised its ability to create a contingent reserve fund not to exceed five (5%) percent of the general fund revenue of the USD (§6.14).
- **Post Audit** - The Council shall provide annually for an independent audit of the accounts and other evidences of financial transactions of the government and of every department, office and agency. The audit shall be made by a certified public accountant (CPA) or firm of CPAs thoroughly qualified in governmental accounting to perform the audit; the auditor shall be chosen by a three-member audit board consisting of the presiding officer of the Council, the chairman of the finance committee of the Council, and the chairman of the board of education. The audit report shall be available to the public and to the press. In addition, the Council may at any time order an examination or special audit of any department, office or agency of the government (§6.15).
- **Mayor's Veto Power** - The Mayor has line-item veto power, that is, the ability to reduce or veto specific appropriations or parts of appropriations within an ordinance. The Council may override such a veto by the affirmative vote of 27 members (§5.04).
- **Bond Issues** - Bond issues and debt service shall be prepared and administered in accordance with Article 7 of the Charter (§7.01 et seq.).
- **Transfer of School Funds Within School Budget** - Within the constraints of general law, the Metropolitan Board of Public Education (MBOE) has authority over the distribution of, and transfer of funds within, its budget (§9.12).
- **Referendum as to School Budget** - The MBOE may initiate a referendum to levy additional property taxes for schools (§9.04(3)).
- **No Diversion of School Funds** - No funds that are appropriated for the use of, or transferred to, the school system shall be diverted from that use for any other purpose (§9.11).
- **Transfers to School Fund from General Funds; Borrowing Money** - The Council and the Mayor may advance cash or transfer monies from the general fund to the school fund, provided the advance or transfer is reimbursed the following year (§9.13). An advance

Metro Nashville and its Budget

involves a loan of cash with the establishment of an asset (a receivable or a "due from") on the books of the loaning fund and a liability (a debt or a "due to") on the part of the recipient. A transfer would include appropriation of one fund's revenues or fund balance to another, handled through the budget as if it were an expenditure to one fund and a revenue (or source of operating resources) to the other.

Other important policies include:

- **Functions of Director of Finance** - The Director of Finance is responsible to the Mayor for the administration of financial affairs and shall supervise the divisions of budgets, accounts, purchasing, collections, and treasury. The Director of Finance, or his designee, shall compile for the Mayor the current budget of estimated revenues and proposed expenditures for each of the operating funds and assist in the preparation of the capital improvements budget (§8.103).
- **Functions of Budget Officer** - The budget officer compiles the departmental estimates and other necessary data and assists in the preparation of the budgets. The budget officer monitors departmental budgets as compared to actual activity and alerts the Finance Director of any significant issues. Along with the chief accountant, the budget director writes, revises, and maintains a proper standard procedure manual to be followed by all departments to insure uniform accounting and budgetary procedures (§8.104).
- **Funds Budgeted** - The budget ordinance and book contain annually-budgeted governmental operating funds, debt service funds, enterprise funds, internal service funds, and special revenue and other grant funds with fiscal years beginning July 1. It does not include grant funds with non-Metro fiscal years, capital projects, bond funds, fiduciary funds, permanent funds, component unit funds (unless the component unit receives significant general fund money), and other funds with multi-year budgets. The budgets of funds that are not included in the annual operating budget are approved through other processes as required by law.
- **Basis of Budgeting and Accounting** - All annually-budgeted funds are budgeted using the current financial resources measurement focus and the modified accrual basis of accounting.

Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the fiscal year or soon enough thereafter to pay liabilities of that year (collected within 60 days of the end of the fiscal year). Property taxes, franchise taxes, licenses, interest, and certain portions of special assessments associated with the fiscal year are accrued. All other revenue items are considered to be measurable and available only when Metro receives the cash.

Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to non-vested sick pay, compensated absences and other long-term commitments and contingencies, are recorded only when payment is due.

Actual revenues and expenditures of governmental funds are presented in this book using the same modified accrual basis. Actual revenues and expenditures of

proprietary funds are presented using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year in which the levy is assessed. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

- Accounting and financial reporting shall conform to generally accepted accounting principles (GAAP) for governments as promulgated by the Governmental Accounting Standards Board (GASB), the federal Office of Management and Budget, the Federal Comptroller General, and the State of Tennessee.
- Current operating costs will be financed by current operating revenues. Only capital goods will be financed by long-term debt, and then, only as provided by the Charter. The government shall refrain from using nonrecurring revenue to fund ongoing operations of the three operating funds. Nonrecurring revenue shall be those funds not normally accrued to the benefit of the operating funds each year, including transfers from special, enterprise, and internal service funds. Any nonrecurring revenue received shall be utilized to fund activities that do not require ongoing funding or to build reserves. To protect the financial position of this government in the event of unexpected emergencies or unforeseen downturns in revenue collection, fund balances will not be appropriated in any budgetary fund unless the audited unreserved undesignated fund balances of that fund are at least 5% of the fund's budgeted expenditures (Resolution R89-959 adopted 11/21/1991).
- The government will strive to maximize service efficiency and effectiveness to its citizen taxpayers in a manner consistent with practices of sound financial management.
- Revenue estimates will be realistic and accurate without being optimistic. Operationally, this means that estimates will be based on objective judgment and should be 95% to 100% of actual collections without exceeding those actual collections.
- The government will not commit to programs with significant future costs without first identifying those costs and the sources of funds to finance those programs.
- Generally, the government will not use local funding to make up for lost state and federal categorical grants.
- Adjustments and amendments to the operating budget will be done in accordance with provisions of Article 6 of the Charter.
- Staffing levels will be limited to final position counts and FTEs noted in this book. Exceptions to this policy (as for new grant-funded staff) are strictly regulated by the Finance Department.
- USD tax-supported debt will be no more than 15% of the total assessed valuation of USD property, per § 7.08 of the Charter.
- Capital expenditures are authorized through an annual Capital Plan. Major capital expenditures for

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General Fund departments shall be funded through issuance of bonds or notes. Smaller capital expenditures for GSD General Fund departments shall be made from the Four Percent Reserve Fund. Capital expenditures for grants will be made through the grant's operating budget. Capital expenditures for enterprise and internal service fund operations will be made from those funds.

- The Four Percent Reserve Fund will maintain a minimum fund balance of \$1,000,000: \$500,000 by Administration policy and an additional \$500,000 by Council policy.
- The government will control costs by appropriate competitive bidding (as specified in the purchasing ordinance).
- Investments shall be made in conformance with the government's investment policy (available at www.nashville.gov) and instructions given to the government's investment manager. Those documents establish a hierarchy of objectives of (1) preserving principal, (2) maintaining liquidity, and (3) maximizing return. They also define allowable types of investments, required collateralization, custody, internal controls, diversification, and operation of the Metro investment pool.
- Indirect Cost Planning and Recovery - Where allowable under Federal, State and Local statutes and grant regulations, Metro departments and agencies shall develop an annual indirect cost recovery plan which must include both cost identified in the Local Cost Allocation Plan (LOCAP) and departmental indirect cost allocations. Indirect costs must be recovered when funding is made available through reimbursement or draw-down processes, in accordance with the terms of each departmental indirect cost rate proposal or cost allocation plan and applicable Federal, State and Local grantor's regulations. Departments and agencies shall make provisions for indirect costs in their grant budgets both during the application submission and in the general ledger. Funds collected from grantors for indirect cost recovery shall be deposited into the General Fund based on guidance provided by the Finance Director or his designee.
- Debt Management Policy establishes the objectives and practices for debt management within Metro and assists concerned parties in understanding Metro's approach to debt management. A more detailed overview of the Debt Management Policy can be found with the Debt Service Fund pages.
- Self-Funding Policy establishes uniform guidelines for use of self-funding as a designated source for capital assets that are determined to either provide cost savings to Metro to cover the cost of funding assets or provide specific benefits to one or more agencies such that the cost for an asset should be recovered from the operating budgets of the beneficiaries.
- Disallowed Cost Policy provides guidelines on ensuring costs charged to grants are allowable and an appropriate course of action in situations where costs are questioned.
- Grant Drawdown and Reimbursement Policy ensures that Metro departments and agencies that are grant recipients receive revenue as early and as often as is allowable under the terms of the grant contract.

- Grants Management Policy establishes the responsibilities of the Metro departments and agencies as well as the Division of Grants Coordination in developing funding opportunities that are well suited to local needs while controlling costs associated with financial assistance.
- Unclaimed Property Policy establishes uniform guidelines across Metro for the disposition of unclaimed property.

Budget Overview

The following pages provide background information on Metro's revenues and ongoing expenditures. Revenue projections and expenditure changes are discussed in the Executive Summary at the beginning of this section.

Revenues

Deficit financing is prohibited by both Tennessee Law and the Metropolitan Charter; expenditures must be matched by equal dollars of revenue and appropriated fund balances.

The operating budgets for the GSD and the USD are supported by a variety of revenue sources. The primary sources are presented in the Executive Summary pie chart on page A-3 and table on page A-4. The primary sources are discussed on the following pages.

Detailed revenue projections are included in the budget ordinance, which is included in the Executive Summary. Recent revenue trends can be seen in Appendix 1 in Schedule 1 - Summary of Revenues, Expenditures, and Changes in Fund Balances.

Property Taxes

The largest single source of operating revenue is the property tax. The property tax is authorized by the State Constitution as an *ad valorem* ("according to value") tax based on the market value of property. This tax is levied based on the assessed value of various types of property, including:

- real property (land, structures, and leasehold improvements),
- personal property (business equipment, excluding inventories for resale), and
- public utility property (real and personal property owned by utilities and organizations regulated by the State).

Property tax law and policy are set by the State Constitution, legislature, courts, and Board of Equalization. The Legislature makes laws which govern the administration of the tax. The State Board of Equalization establishes rules and regulations to be followed by local assessors, and the entire process is subject to court interpretation.

The tax bill for a property is determined by:

- The appraised value of the property – what it would bring if sold on the open market – and its classification – whether it is used for residential, utility, commercial, industrial or farm purposes, which determines the percentage of assessment;
- The assessment - applying the classification percentage against the appraised value to arrive at an assessed value; and,

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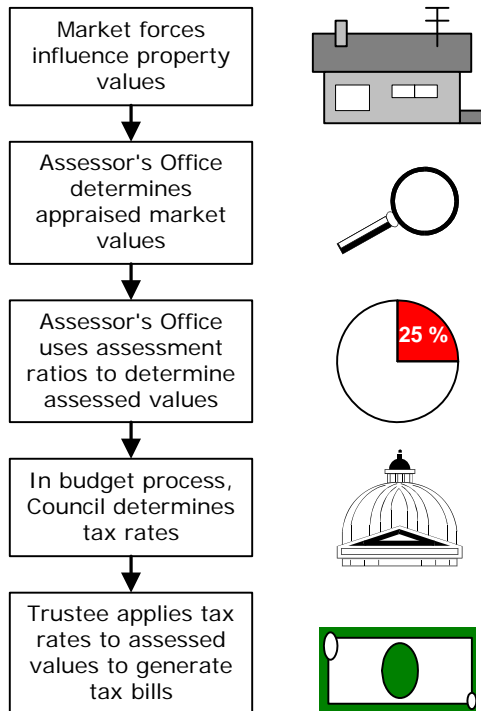
- The tax rate set by the local governing body which is applied to the assessment to calculate your property tax bill.

Certain types of property (governmental, religious, charitable, scientific, educational, etc.) are exempt from property taxes.

How the Property Tax Works: The following diagram shows the appraisal and budgetary process.

Market values – Market values of property are set in the open market. Market value is the most probable price of a piece of property in an arms-length transaction between a willing and knowledgeable buyer and a willing and knowledgeable seller.

Appraisal – The Assessor of Property's role is to determine the value of property so that the tax burden is



distributed equitably among all property owners. That office executes tax policy to identify, classify, appraise and assess all property. In Metro, the Assessor must:

- Produce an annual assessment roll—adding new construction and removing demolished buildings.
- Perform site inspections of all properties to update assessment records.
- Collect and verify sales prices for all real estate transfers.
- Analyze sales data and property characteristics to produce 100% appraisals in the fourth year of the appraisal cycle.

Metro's Assessor of Property determines the appraised value of all real and personal property in the county, except public utilities (whose values are determined by the State Comptroller's Office). Appraised value is the estimated market value of the property at a certain point in time (currently 2014).

The appraised value of a property is an estimate of its market value. Three appraisal methods are used to estimate each property's market value:

- The estimated *cost* to replace a structure, referred to as "replacement cost new," adjusted for depreciation based on the property's age and condition, yielding the "depreciated replacement cost."
- The *market value* or sale prices of similar properties that have recently sold.
- The *present value of the future net income* that can be generated by that or similar properties, sometimes called the "capitalization of income" method.

When used together, these three methods give the appraiser the best indication of what a property is worth. With the aid of modern computer systems, the Assessor has adapted these traditional appraisal techniques to produce large-scale reappraisal projects with accurate and cost effective results.

In most years, appraised values on existing real property do not change unless there are substantial taxable additions or improvements to the property, the property is rezoned, or the owner files and wins an appeal from the county or state Board of Equalization. New construction between reappraisals is valued at levels consistent with tax roll appraisals of similar existing properties.

However, over time, the market values of properties may change considerably and at different rates. The resulting inconsistency with the market causes some property owners to pay taxes based on appraisals that exceeded the current value of their property, while others pay on appraisals that reflected only a portion of the current value.

So, in accordance with state law, the Assessor's Office conducts a county-wide reappraisal every four years to bring appraised values up to current market values. (Current law allows for reappraisals on a four-year or six-year cycle; the Metro Assessor has chosen the former. The last reappraisal was for tax year 2013 or FY2014). After the reappraisal, all properties should be appraised consistently at 100% of their current market values. Periodic reappraisals are designed to equalize the appraised values of all property.

Tennessee's property tax laws protect taxpayers against an automatic or arbitrary increase in their tax bills after a reappraisal. Local governments must lower the tax rate to a level which will produce the same amount of revenues from the new appraisals as was generated from the old rates and appraisals - except for new construction. This is called the certified tax rate. Therefore, under the state law, your property tax bill can't be raised by reappraisal unless your property value has grown more in value than the average for all other property in the county.

In between reappraisals, the state performs a biennial analysis of appraised values conducted for all counties in the state. This analysis, known as a sales ratio study, compares sales prices with appraised values to determine both the level and equity of appraisals. However, this ratio is not used to increase residential property appraisals.

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Assessment: In Tennessee the assessed value upon which taxes are levied is a fraction (percentage) of the appraisal. The percentage varies depending on the classification of the property, which is determined by its use. The assessed value, not the appraised value, is applied to the tax rate to produce a tax bill.

One of the reasons the Assessor inspects all property is to verify how it is used. The Tennessee Constitution mandates assessment percentages to be applied to the appraised value of different classes of property. These percentages are:

Property Class	Assessment Rate
Residential & Farm	
• Real Property	25% of appraised value
• Personal Property	5% of appraised value (\$7,500 exemption)
Commercial & Industrial	
• Real Property	40% of appraised value
• Personal Property	30% of appraised value
Public Utility	55% of value set by the State Comptroller

The appraised values are multiplied by percentages defined in the state constitution to arrive at assessed values, which are then multiplied by the tax rate to determine the taxes owed. This is described in detail later in the section on Property Reappraisal.

For example, the assessed value of a residential property with an appraised value of \$100,000 would be \$25,000 (.25 X \$100,000), while a commercial property of the same appraised value would have an assessed value of \$40,000 (.40 X \$100,000).

Assessments must be compiled annually on assessment rolls for the GSD, USD, and each of the seven satellite cities within the county.

If the value of a piece of property changes (usually because of an improvement to or demolition of the property), notices of the property's new appraised value, the classification in which it is now placed, and the resulting assessment are mailed by the Assessor. There is a process established for appeals of the appraisal, but the Assessor can only consider information about value, not tax bills.

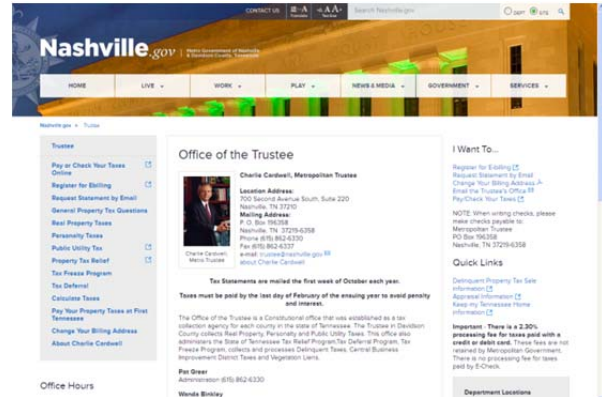
Tax rate set through budget process: The tax rate is set through the budget process in the form of a tax levy ordinance that is recommended by the Mayor and approved by the Council. That ordinance (printed in the Executive Summary of this book) sets the GSD and USD rates per \$100 of assessed value.

Tax bills are generated: The Trustee's office prepares and distributes tax bills based on the assessed value of each property and the tax rate for its district.

To calculate your property tax bill, divide the assessed value by \$100 and then multiply that amount by the tax rate. For example, a property classified as residential and appraised at \$100,000 would be assessed at \$25,000 (the \$100,000 appraised value times the 25% residential assessment ratio). With a tax rate set at \$4.52, the calculation would be:

$$\begin{aligned} \text{tax} &= (\$25,000/\$100) \times \$4.52 \text{ per } \$100 \\ &= \$250 \times \$4.52 \\ &= \$1,130.00 \end{aligned}$$

Property tax bills are mailed to property owners and, if taxes are paid through an escrow account, also to the mortgage holder. This normally occurs in late September or early October. Tax payments are due by the end of the following February and can be mailed to the Office of the Trustee or made online at www.nashville.gov/trustee.



Property taxes can also be paid over the internet at www.nashville.gov.

Metro and the state assist the elderly and disabled with property taxes on the first \$25,000 appraised value of their homes through the Property Tax Relief program administered by the Trustee. The program also assists disabled veterans with the first \$25,000 of assessed value of their property.

Property Value Trends: Total assessed values have decreased significantly over the past year due to the national economic downturn.

Construction of taxable property has weakened over the past year. Local growth, as measured by the value of permits issued, follows this trend and has decreased over the past year as well (although many of those permits are for tax-exempt projects). This is in line with the statewide and national trends.

Property Tax Rates: FY2015 and FY2016 recommended tax rates are shown in the Executive Summary and in the tables on the following pages. The combined rate is the total paid for property in the USD; property outside the USD is taxed at the GSD rate. Residents of the seven satellite cities within Metro pay the GSD rate plus the rate set by that satellite city.

Nashville's property tax rates are currently the lowest of the four major Tennessee cities, and competitive with those of surrounding communities.

Historic property tax rates, tax rate changes, and property values are presented in the following tables.

The **History of Property Tax Rates** table presents historic nominal property tax rates along with a summary of changes that have taken place. If no changes occurred, then the fiscal year is not presented.

The **Property Tax Rate Changes** table on the following page shows the history and type of tax rate changes, whether from budget-related tax increase, redistribution of the rate between funds, changes in the fire tax or county-wide property reappraisals.

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History of Property Tax Rates

Tax Year	Fiscal Year	GSD					USD			Totals	
		General Fund	School Fund	Debt Service Fund	School Debt Service	GSD Total	General Fund	Debt Service Fund	USD Total	Combined Total GSD+USD	Fire District Transfer*
1962	1963	1.36	1.78	0.56	-	3.70	1.55	0.45	2.00	5.70	-
1963	1964	1.36	1.78	0.56	-	3.70	1.55	0.45	2.00	5.70	-
1964	1965	1.36	1.78	0.56	-	3.70	1.60	0.40	2.00	5.70	-
1965	1966	1.36	1.78	0.36	-	3.50	1.66	0.14	1.80	5.30	-
1966	1967	1.40	1.78	0.32	-	3.50	1.68	0.12	1.80	5.30	-
1967	1968	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1968	1969	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1969	1970	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1970	1971	1.40	1.78	0.32	-	3.50	1.60	0.20	1.80	5.30	-
1971	1972	1.71	2.08	0.32	-	4.11	1.60	0.29	1.89	6.00	-
1972	1973	1.63	2.08	0.40	-	4.11	1.57	0.32	1.89	6.00	-
1973	1974	1.63	2.02	0.46	-	4.11	1.55	0.34	1.89	6.00	-
1974	1975	1.63	2.02	0.46	-	4.11	1.55	0.34	1.89	6.00	-
1975	1976	1.63	2.02	0.46	-	4.11	1.59	0.30	1.89	6.00	-
1976	1977	1.63	2.02	0.46	-	4.11	1.55	0.34	1.89	6.00	-
1977	1978	1.96	2.02	0.46	-	4.44	1.22	0.34	1.56	6.00	0.33
1978	1979	1.99	2.02	0.43	-	4.44	1.29	0.27	1.56	6.00	0.33
1979	1980	1.99	2.02	0.43	-	4.44	1.29	0.27	1.56	6.00	0.33
1980	1981	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1981	1982	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1982	1983	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1983	1984	2.39	2.08	0.45	-	4.92	1.64	0.27	1.91	6.83	0.33
1984	1985	1.11	0.96	0.21	-	2.28	0.76	0.13	0.89	3.17	0.16
1985	1986	1.45	1.09	0.35	-	2.89	0.90	0.13	1.03	3.92	0.16
1986	1987	1.45	1.09	0.35	-	2.89	0.90	0.13	1.03	3.92	0.16
1987	1988	1.47	1.07	0.35	-	2.89	0.90	0.13	1.03	3.92	0.16
1988	1989	1.97	1.24	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1989	1990	1.97	1.24	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1990	1991	1.97	1.24	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1991	1992	1.92	1.29	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1992	1993	1.92	1.29	0.43	-	3.64	1.02	0.15	1.17	4.81	0.16
1993	1994	1.95	1.01	0.43	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1994	1995	1.95	1.01	0.43	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1995	1996	1.91	1.01	0.47	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1996	1997	1.91	1.01	0.47	0.11	3.50	0.88	0.12	1.00	4.50	0.12
1997	1998	1.69	0.96	0.49	0.13	3.27	0.74	0.11	0.85	4.12	0.10
1998	1999	1.68	0.96	0.50	0.25	3.39	0.74	0.11	0.85	4.24	0.10
1999	2000	1.68	0.96	0.50	0.25	3.39	0.74	0.11	0.85	4.24	0.10
2000	2001	1.68	0.96	0.50	0.25	3.39	0.74	0.11	0.85	4.24	0.10
2001	2002	1.97	1.24	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2002	2003	1.94	1.27	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2003	2004	1.94	1.27	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2004	2005	1.94	1.27	0.43	0.20	3.84	0.64	0.10	0.74	4.58	0.09
2005	2006	2.00	1.33	0.54	0.17	4.04	0.56	0.09	0.65	4.69	0.08
2006	2007	2.07	1.33	0.47	0.17	4.04	0.56	0.09	0.65	4.69	0.08
2007	2008	2.06	1.33	0.48	0.17	4.04	0.56	0.09	0.65	4.69	0.08
2008	2009	2.06	1.33	0.48	0.17	4.04	0.53	0.12	0.65	4.69	0.08
2009	2010	1.82	1.17	0.42	0.15	3.56	0.46	0.11	0.57	4.13	0.07
2010	2011	1.82	1.17	0.42	0.15	3.56	0.46	0.11	0.57	4.13	0.07
2011	2012	1.82	1.17	0.42	0.15	3.56	0.46	0.11	0.57	4.13	0.07
2012	2013	2.01	1.40	0.43	0.25	4.09	0.46	0.11	0.57	4.66	0.07
2013	2014	1.91	1.42	0.42	0.18	3.93	0.48	0.11	0.59	4.52	0.08
2014	2015	1.91	1.42	0.42	0.18	3.93	0.48	0.11	0.59	4.52	0.08
2015	2016	1.91	1.42	0.42	0.18	3.93	0.50	0.10	0.59	4.52	0.08

* The Fire District transfer of the GSD General Fund to the USD General Fund for fire protection.

** Reappraisals took place in tax years 1973, 1984, 1993, 1997, 2001, 2005, 2009 and 2013 (fiscal years 1973-74, 1984-85, 1993-94, 1997-98, 2001-02, 2005-06, 2009-10, 2013-2014).

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		Property Tax Rate Changes										
		GSD						USD			Totals	
Tax Year	Fiscal Year	Type Chng	General Fund	School Fund	Debt Service Fund	School Debt Service	GSD Total	General Fund	Debt Service Fund	USD Total	Combined Total GSD+USD	Fire District Transfer*
1971	1972	T	0.31	0.30	-	-	0.61	-	0.09	0.09	0.70	-
1972	1973	D	(0.08)	-	0.08	-	-	(0.03)	0.03	-	-	-
1973	1974	D	-	(0.06)	0.06	-	-	(0.02)	0.02	-	-	-
1977	1978	F	0.33	-	-	-	0.33	(0.33)	-	(0.33)	-	0.33
1978	1979	D	0.03	-	(0.03)	-	-	0.07	(0.07)	-	-	-
1980	1981	T	0.40	0.06	0.02	-	0.48	0.35	-	0.35	0.83	-
1984	1985	R	(1.28)	(1.12)	(0.24)	-	(2.64)	(0.88)	(0.14)	(1.02)	(3.66)	-
			<i>1.11</i>	<i>0.96</i>	<i>0.21</i>	-	<i>2.28</i>	<i>0.76</i>	<i>0.13</i>	<i>0.89</i>	<i>3.17</i>	<i>0.16</i>
1985	1986	T	0.34	0.13	0.14	-	0.61	0.14	-	0.14	0.75	-
1987	1988	D	0.02	(0.02)	-	-	-	-	-	-	-	-
1988	1989	T	0.52	0.15	0.08	-	0.75	0.12	0.02	0.14	0.89	-
1988	1989	D	(0.02)	0.02	-	-	-	-	-	-	-	-
1991	1992	D	(0.05)	0.05	-	-	-	-	-	-	-	-
1993	1994	R	(0.43)	(0.28)	(0.09)	-	(0.80)	(0.22)	(0.03)	(0.25)	(1.05)	-
			<i>1.49</i>	<i>1.01</i>	<i>0.34</i>	-	<i>2.84</i>	<i>0.80</i>	<i>0.12</i>	<i>0.92</i>	<i>3.76</i>	<i>0.12</i>
1993	1994	T	0.46	-	0.09	0.11	0.66	0.08	-	0.08	0.74	-
1995	1996	D	(0.04)	-	0.04	-	-	-	-	-	-	-
1997	1998	R	(0.39)	(0.21)	(0.10)	(0.02)	(0.72)	(0.18)	(0.02)	(0.20)	(0.92)	-
			<i>1.52</i>	<i>0.80</i>	<i>0.37</i>	<i>0.09</i>	<i>2.78</i>	<i>0.70</i>	<i>0.10</i>	<i>0.80</i>	<i>3.58</i>	<i>0.10</i>
1997	1998	T	0.17	0.16	0.12	0.04	0.49	0.04	0.01	0.05	0.54	-
1998	1999	T	(0.01)	-	0.01	0.12	0.12	-	-	-	0.12	-
2000	2001	R	(0.21)	(0.12)	(0.07)	(0.03)	(0.43)	(0.10)	(0.01)	(0.11)	(0.54)	-
			<i>1.47</i>	<i>0.84</i>	<i>0.43</i>	<i>0.22</i>	<i>2.96</i>	<i>0.64</i>	<i>0.10</i>	<i>0.74</i>	<i>3.70</i>	<i>0.09</i>
2001	2002	T	0.50	0.40	-	(0.02)	0.88	-	-	-	0.88	-
2002	2003	D	(0.03)	0.03	-	-	-	-	-	-	-	-
2005	2006	R	(0.24)	(0.16)	(0.04)	(0.03)	(0.47)	(0.08)	(0.01)	(0.09)	(0.56)	-
			<i>1.70</i>	<i>1.11</i>	<i>0.39</i>	<i>0.17</i>	<i>3.37</i>	<i>0.56</i>	<i>0.09</i>	<i>0.65</i>	<i>4.02</i>	<i>0.08</i>
2005	2006	T	0.30	0.22	0.15	-	0.67	-	-	-	0.67	-
2006	2007	D	0.07	-	(0.07)	-	-	-	-	-	-	-
2007	2008	D	(0.01)	-	0.01	-	-	-	-	-	-	-
2008	2009	D	-	-	-	-	-	(0.03)	0.03	-	-	-
2009	2010	R	(0.24)	(0.16)	(0.06)	(0.02)	(0.48)	(0.07)	(0.01)	(0.08)	(0.56)	(0.01)
			<i>1.82</i>	<i>1.17</i>	<i>0.42</i>	<i>0.15</i>	<i>3.56</i>	<i>0.46</i>	<i>0.11</i>	<i>0.57</i>	<i>4.13</i>	<i>0.07</i>
2010	2011	N	-	-	-	-	-	-	-	-	-	-
2011	2012	N	-	-	-	-	-	-	-	-	-	-
2012	2013	T	0.19	0.23	0.01	0.10	0.53	-	-	-	0.53	-
2013	2014	R	(0.10)	0.02	(0.01)	(0.07)	(0.16)	0.02	-	0.02	(0.14)	0.01
			<i>1.91</i>	<i>1.42</i>	<i>0.42</i>	<i>0.18</i>	<i>3.93</i>	<i>0.48</i>	<i>0.11</i>	<i>0.59</i>	<i>4.52</i>	<i>0.08</i>
2014	2015	N	-	-	-	-	-	-	-	-	-	-
2015	2016	D	-	-	-	-	-	(0.02)	0.01	-	-	-

Notes:

Nominal rates per \$100 of assessed value from tax levy ordinances, not adjusted for appraisal (sales) or assessment ratios.

* The Fire District transfer of the GSD General Fund to the USD General Fund for fire protection.

** Reappraisals took place in tax years 1973, 1984, 1993, 1997, 2001, 2005, 2009 and 2013 (fiscal years 1973-74, 1984-85, 1993-94, 1997-98, 2001-02, 2005-06, 2009-10, 2013-14).

T = Tax increase; D = ReDistribution between funds; F = Fire tax change; N = No change in rates; R = Reappraisal (next line is new certified rate).

Metro Nashville and its Budget

Property Tax Base, Assessment, Levy, and Appraisal Ratios

Property Taxes									%	Appraisal
Tax Year	Fiscal Year	Tax Base (billions) \$	Assessment (billions)		Tax Levy (in millions)			Uncollected	Ratio	
			GSD \$	USD \$	GSD \$	USD \$	Total \$			
1962	1963									
1963	1964	n/a	0.771	0.471	28.5	9.3	37.8	2.79%		
1964	1965	n/a	0.804	0.486	29.7	9.7	39.5	2.42%		
1965	1966	n/a	0.845	0.505	29.5	9.1	38.6	2.79%		
1966	1967	n/a	0.898	0.529	31.3	9.5	40.8	2.46%		
1967	1968	n/a	0.951	0.556	33.3	10.0	43.3	2.14%		
1968	1969	n/a	1.004	0.581	35.1	10.4	45.5	2.01%		
1969	1970	n/a	1.135	0.655	39.6	11.7	51.3	4.04%		
1970	1971	n/a	1.242	0.712	43.5	12.8	56.3	5.95%		
1971	1972	n/a	1.298	0.728	53.6	13.9	67.5	3.79%		
1972	1973	n/a	1.365	0.736	56.3	14.0	70.3	4.08%		
1973	1974	**	n/a	1.449	0.765	58.7	15.3	74.0	5.33%	
1974	1975	n/a	1.590	1.009	64.3	18.7	83.0	4.63%		
1975	1976	n/a	1.670	1.056	68.1	19.8	87.9	4.70%		
1976	1977	n/a	1.726	1.087	70.5	20.4	90.9	4.99%	0.6500	
1977	1978	n/a	1.742	1.266	72.9	23.7	96.6	4.48%	0.6500	
1978	1979	n/a	1.794	1.328	74.9	25.0	99.9	3.13%	0.6660	
1979	1980	n/a	1.868	1.376	78.0	25.9	103.9	4.03%	0.6100	
1980	1981	n/a	1.940	1.428	90.3	32.0	122.4	3.06%	0.6100	
1981	1982	n/a	1.955	1.435	91.0	32.2	123.2	3.19%	0.4480	
1982	1983	n/a	2.020	1.487	94.0	33.4	127.4	3.07%	0.4480	
1983	1984	n/a	2.060	1.521	96.2	34.3	130.4	2.54%	0.4305	
1984	1985	**	n/a	4.497	3.298	96.8	34.5	131.3	3.68%	1.0000
1985	1986	n/a	4.944	3.606	132.2	41.4	173.5	2.65%	0.9476	
1986	1987	n/a	5.159	3.749	143.1	44.6	187.7	3.18%	0.9476	
1987	1988	n/a	5.644	4.089	156.6	48.7	205.2	6.26%	0.8138	
1988	1989	21.405	5.920	4.271	208.7	56.8	265.5	5.02%	0.8138	
1989	1990	23.350	5.985	4.259	211.1	56.6	267.7	5.70%	0.7766	
1990	1991	23.979	6.132	4.561	215.9	60.7	276.6	5.83%	0.7766	
1991	1992	23.986	5.975	4.408	210.4	58.6	269.1	6.35%	0.7767	
1992	1993	23.711	6.032	4.438	212.5	59.0	271.5	4.92%	0.7767	
1993	1994	**	24.155	7.646	5.536	261.7	62.0	323.7	4.67%	1.0000
1994	1995	24.555	7.809	5.543	266.7	62.1	328.8	3.04%	1.0000	
1995	1996	26.686	7.949	5.567	271.5	62.4	333.9	2.87%	0.9054	
1996	1997	27.908	8.193	5.692	279.9	63.7	343.7	2.97%	0.9054	
1997	1998	**	33.706	10.648	7.303	340.9	69.4	410.3	3.46%	1.0000
1998	1999	34.408	10.896	7.491	361.8	71.1	433.0	3.65%	1.0000	
1999	2000	38.576	11.087	7.579	368.2	72.0	440.2	3.61%	0.9098	
2000	2001	39.576	11.390	7.752	378.4	73.6	452.0	3.50%	0.9098	
2001	2002	**	42.634	13.373	9.029	504.5	75.8	580.4	3.85%	1.0000
2002	2003	42.989	13.463	9.022	508.9	74.9	583.8	3.90%	1.0000	
2003	2004	45.151	13.280	8.792	502.1	73.0	575.0	3.27%	0.9455	
2004	2005	45.746	13.432	9.168	507.5	76.1	583.6	3.08%	0.9455	
2005	2006	50.477	15.534	10.514	619.2	76.7	695.5	3.28%	1.0000	
2006	2007	51.736	15.968	10.920	633.5	79.7	713.3	0.64%	1.0000	
2007	2008	60.386	16.237	11.053	643.7	80.7	724.4	0.77%	0.8780	
2008	2009	61.881	16.413	11.309	659.8	82.6	742.3	1.01%	0.8780	
2009	2010	63.157	19.222	13.253	675.0	84.8	759.8	1.45%	1.0000	
2010	2011	63.280	19.208	13.220	674.6	84.6	759.2	1.07%	1.0000	
2011	2012	63.128	19.104	13.245	670.8	84.8	755.6	1.35%	0.9982	
2012	2013	63.259	19.161	13.283	763.5	93.0	856.4	1.29%	0.9982	
2013	2014	65.810	20.210	14.287	781.6	96.0	877.6	1.56%	1.0000	

** Tax Levy - Assessment per \$100 x Tax Rate

*** Appraisal Ratio - Assessed value and market value

Note: In June 2007 the Metropolitan Government sold the majority of the 2006-07 and 2005-06 real estate property taxes outstanding to an outside party.

Source: Comprehensive Annual Financial Report

Metro Nashville and its Budget

Local Option Sales Tax

Local option sales tax collections provide the second largest source of revenue to the operating budget. Nashville's 9.25% sales tax rate consists of a 2.25% local option tax and a 7.00% state tax (the total rate is 7.25% on unprepared food, because the state rate for such food is 5.00%). The tax is levied on all retail sales in Davidson County, although the local portion is limited to the first \$1,600 of the cost of each item. By state law, at least 1/2 of the local sales tax must be allocated to schools. The local option rate can be raised by referendum. Sales and sales taxes should reflect economic activity at the national and local levels, although some activities are not subject to the tax.

State & Federal Revenues

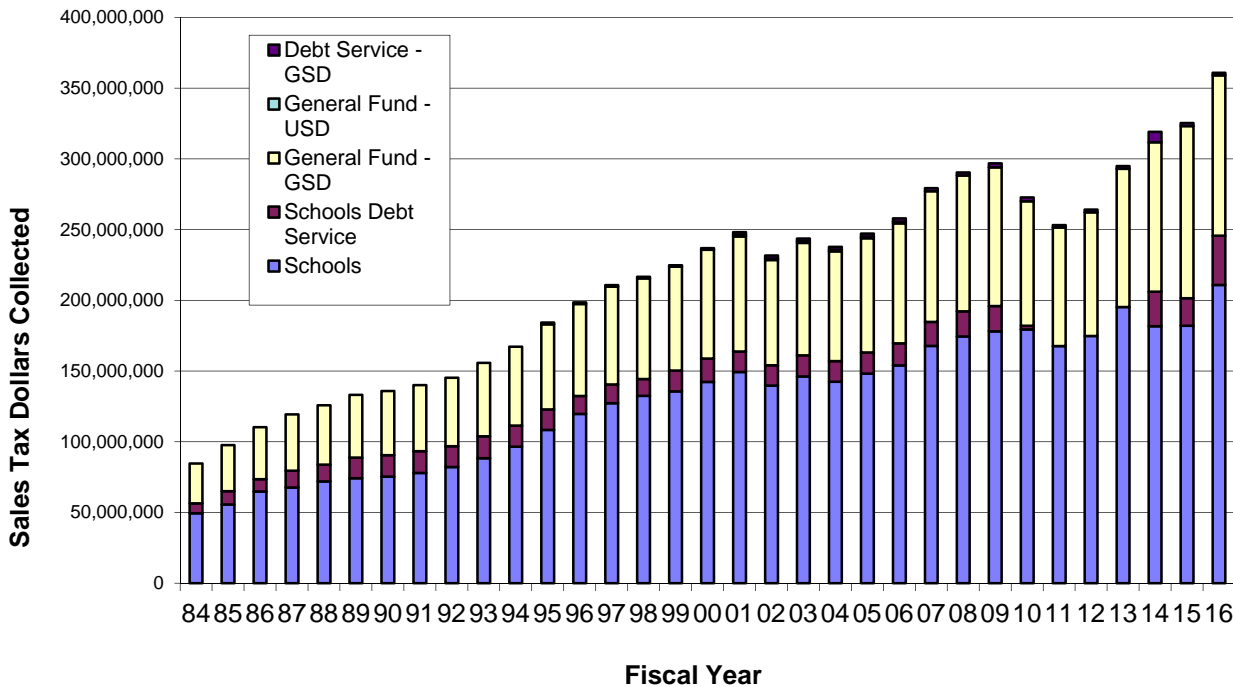
Major sources of revenue from the State of Tennessee are equalizing funds for education (based on average daily school attendance), healthcare-related revenues, and Metro's share of the gasoline tax. Most of these funds are categorical, being tied to specific functions and services.

The primary sources of federal funds received by Metro are categorical grants such as education funding, Title XX, Title III, and USDA nutrition funds, and reimbursements for services provided by Metro agencies such as the Health Department and Social Services. Most federal funds (including the entire Schools Special Grants Fund) are nondiscretionary in that their receipt requires Metro to carry out certain specified programs. Unrestricted grants such as revenue sharing are now rare.

Federal funds received by the government are subject to federal government single audit provisions. These provisions provide that grants are audited as part of the city's annual independent audit. In an effort to properly reflect federal and state revenues that may be subject to such audit, the Finance Department has reclassified many revenues from other categories to this "State and Federal" category.

The Finance Department has moved most grant revenues and expenditures from the general funds to various grant special revenue funds since FY2000.

Distribution of Local Option Sales Tax Collections



Sources: FY84-14 Comprehensive Annual Financial Reports; FY15-16 Recommended Budget Ordinance

Metro Nashville and its Budget

Other Local Revenues

The Metropolitan Government generates various revenues locally.

Licenses and Permits include the Business Tax, Wholesale Beer Tax, Motor Vehicle Regulatory License, Hotel Occupancy Privilege Tax, and building permit and franchise fees.

Charges for Current Services are derived from user fees and charges levied in return for specific services provided by Metro. Among the many fees and charges collected are revenues generated for health services, parking fees, ambulance fees, dog registration charges, vehicle emission test charges, fees for the use of parks' facilities, and waste disposal fees. Most of these fees are set by Metro, by the Council, or by action of oversight boards and commissions.

Fines, Forfeitures, and Penalties are collected by the various court clerks, the Sheriff, and the Police Department for fines, court costs, Sheriff's fees, DUI safety education, litigation taxes, and proceeds from confiscated property.

Revenue from the Use of Money or Property includes interest on investments and the rental of Metro-owned land and buildings. Metro investment practices emphasize safety, prudence, and liquidity; the government does not engage in speculative high-risk investments such as derivatives.

Commissions and Fees from Certain Officials consist of processing charges for services provided by the clerks of the courts and by the County Register. These fees are generally set by Metro or the state.

Transfers from Other Funds

Transfers may be made into the general funds of the GSD or USD from time to time from surpluses that have accumulated in certain special and working capital funds. Transfers are also made to reimburse various funds for services that are provided by those funds but are rightfully chargeable to another fund.

The FY2016 recommended budget continues to include the transfer of \$3.2 million from the GSD General Fund to the GSD Debt Service Fund to help fund the stadium financing package; this amount is approximately equivalent to the former GSD General Fund's 1¢ share of the Hotel Occupancy Tax (see the description of that fund in Section J).¹

Fund Balances

Fund balances are the difference between the government's assets and liabilities. They result from receiving more revenue than estimated and/or expending less than budgeted in prior years. They provide some protection against unexpected expenditures or revenue losses, and help to stabilize the government's finances.

Fund balances frequently increase by the end of the year due to actual revenues being higher than actual expenditures, often because of unspent appropriations

and/or higher-than-estimated revenue collections. Metro's budget does not propose formally saving any money to increase unrestricted fund balances.

Management policy is that fund balances should remain at least 5% of expenditures for the general and schools funds and that they should not be used to support recurring expenditures. The budget typically appropriates a portion of fund balances from prior fiscal years to fund operations of the budgeted fiscal year and holds remaining balances in reserve for contingencies or future appropriation.

Conclusion

We anticipate revenues sufficient to fund budgeted expenditure appropriations in FY2016, and revenue estimates to be within the $\pm 5\%$ range (95% accuracy) considered normal in municipal finance.

Expenditures

The budget ordinance defines the operating budgets of the two general funds by department. It defines the operating budgets of the other budgetary and non-budgetary funds at the fund level, with a few funds (such as debt service and the Waste Management Fund) defined at more detailed levels.

Normal Cost Increases

The budget began with FY2016 projections equal to departments' FY2015 budgets. The budget was initially projected with no inflation or other increases. During the process, adjustments were made as follows:

- Adjustments for grant funding changes in FY2016.
- Elimination of FY2015 nonrecurring budgeted expenditures from the FY2015 projections.
- Adjustments for pay plan improvements implemented during this fiscal year.
- Fringe benefits – Costs for active employees in the open benefit plans (FICA, medical, dental, life, and Metro pension) are carried in departmental budgets. Departmental fringe benefits will change during the year due to decreased pension costs and medical plan increases during the fiscal year. The budget to cover these increases are included in the central Administrative accounts of the two general funds at the beginning of the fiscal year, but funds will not be distributed to departments' budgets until the actual increases are known.

Expenditure numbers are presented in the budget ordinance, which is included at the end of this executive summary, and in the three schedules of Appendix 1; more detail is presented in each department's "Financial" pages.

Conclusion: Within its budget, each department must cover all of its operating costs. The overall operating budget maintains and improves services, and meets certain new obligations.



¹ The \$4 million Water Services in-lieu-of-taxes component of the stadium package does not affect the six budgetary funds. In that component, Water Services will make monthly payments into the stadium indenture revenue fund. From that fund, Metro will make monthly debt service payments to the bond trustee, who makes semiannual interest payments and annual principal payments to the bondholders.

Metro Nashville and its Budget

The Capital Improvements Budget and Capital Plan Process

Capital improvements (capital expenditures) are any expenditures requiring Council authorization regarding the acquisition, replacement construction, renovation or modification to any equipment, land, building, public utility, public thoroughfare, or place of public activity; and, which has a useful life expectancy of ten years or greater.

Capital improvements are planned and authorized in a process that is related to, but independent of, the operating budget process.

The Capital Improvements Budget

As specified in § 6.13 of the Charter, the capital improvements budget (CIB) must be prepared annually to "include a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter..."

The capital improvements program is a tool for implementing long-range policies of the General Plan through timely scheduling of infrastructure and facilities in coordination with general development needs.

The CIB is prepared annually by the Planning and Finance Departments. Departments submit project requests through the internet-based WEBudget to the Planning staff. The Finance Director and staff along with the Mayor review the requests, edit as needed and then submit a Recommended CIB to Council by May 15th. The Council has 30 days to review, amend and approve by June 15th.

The CIB is strictly a planning document; it does not appropriate funds, or authorize or approve any projects. The Capital Spending Plan is where funding and approval to commence a project is authorized. The CIB document is available separately from the Planning Commission or at the Nashville.gov web site.

The FY 2016 CIB was approved on June 10, 2015, [BL2015-1142.] The subsequent FY 2016 Capital Spending Plan for this CIB was also approved on June 10, 2015 [RS2015-1500] in the amount of \$520,000,000.

Details on the FY 2016 CIBs and Capital Spending Plans are found in the tables below and at the end of this section.

FY2015-2016 to FY2020-2021 Capital Improvements Budget - Final - By Agency

Departments	% of '15-'16						Total	Total	% of '16-'21
	FY2015-16	Total	FY2016-17	FY2017-18	FY2018-19	FY2019-20			
Arts Commission	\$4,150,000	0.214%						\$4,150,000	0.079%
District Energy System - USD	30,755,000	1.586%	\$1,017,500	\$825,000	\$495,000	\$495,000		33,587,500	0.642%
Farmers Market	80,000	0.004%						80,000	0.002%
Finance	42,300,000	2.181%	5,000,000	2,000,000	2,000,000			51,300,000	0.980%
Fire Department - GSD	34,683,000	1.788%	26,183,000					60,866,000	1.163%
General Hospital	6,024,100	0.311%	5,285,000					11,309,100	0.216%
General Services	248,182,400	12.795%	802,900	802,900	802,900	802,900		251,394,000	4.802%
General Sessions Court	300,000	0.015%						300,000	0.006%
Health	1,100,000	0.057%						1,100,000	0.021%
Historical Commission	2,130,000	0.110%	3,619,000					5,749,000	0.110%
Human Resources	400,000	0.021%						400,000	0.008%
Information Technology Services	18,358,000	0.946%						18,358,000	0.351%
Juvenile Court	110,000	0.006%						110,000	0.002%
Juvenile Court Clerk	380,000	0.020%						380,000	0.007%
Mayor's Office	6,000,000	0.309%						6,000,000	0.115%
MDHA - GSD	155,800,000	8.032%	91,800,000	83,000,000	30,000,000	30,000,000		390,600,000	7.461%
Metro Action Commission	14,192,000	0.732%						14,192,000	0.271%
MNPS (Schools)	206,910,600	10.667%	294,958,700	211,532,400	181,875,100	120,251,800	\$85,439,900	1,100,968,500	21.030%
MTA	48,571,000	2.504%						48,571,000	0.928%
Municipal Auditorium	2,637,000	0.136%	1,400,000	1,500,000	1,000,000			6,537,000	0.125%
Nashville Electric Service	35,000,000	1.804%						35,000,000	0.669%
Parks & Recreation	107,110,000	5.522%						107,110,000	2.046%
Planning - GSD	7,200,000	0.371%	6,700,000	6,700,000	6,700,000			27,300,000	0.521%
Planning - USD	250,000	0.013%						250,000	0.005%
Police	45,735,100	2.358%						45,735,100	0.874%
Public Library	25,625,600	1.321%	9,910,000	7,340,000	4,825,000	5,150,000	4,795,300	57,645,900	1.101%
Public Works - GSD	569,831,983	29.378%	222,960,000	216,760,000	192,160,000	158,552,000	161,060,000	1,521,323,983	29.059%
Public Works - USD	67,530,000	3.482%	23,000,000	7,000,000	1,600,000	1,600,000	1,600,000	102,330,000	1.955%
Sheriff	18,230,000	0.940%						18,230,000	0.348%
Social Services	772,500	0.040%						772,500	0.015%
Sports Authority	40,000,000	2.062%						40,000,000	0.764%
State Fair Board	100,000	0.005%	100,000	100,000				300,000	0.006%
State Trial Courts	1,000,000	0.052%						1,000,000	0.019%
Water & Sewer GSD	189,699,900	9.780%	196,889,600	317,773,200	209,324,600	324,444,500		1,238,131,800	23.650%
Water & Sewer USD	8,500,000	0.438%	8,500,000	5,750,000	5,750,000	5,750,000		34,250,000	0.654%
Totals	\$1,939,648,183	100.000%	\$898,125,700	\$861,083,500	\$636,532,600	\$647,046,200	\$252,895,200	\$5,235,331,383	100.000%

Metro Nashville and its Budget

Areas of Emphasis

The Administration has announced four priorities for Metro Nashville / Davidson County. The four areas of particular emphasis:

- (1) **Education** - continue building a strong foundation for education through the expansion and improvement of Nashville's school facilities;
 - Limitless Libraries
 - Student Attendance Center
 - After-School Programs
- (2) **Public Safety** - identify and support activities that have proven effective in reducing crime and promoting safety;
 - Increase in Police Officers
 - Improved Fire Facilities
 - Victim Advocacy Center
- (3) **Economic Development** - work to stimulate local economic activity through focusing and coordinating government resources to attract and retain businesses and support and enhance tourism;
 - Music City Center
 - Fast-Track Permitting / One-Stop Shop
 - Nashville Entrepreneur Center
- (4) **Livability** - improve the quality of life in Nashville and its neighborhoods through a more informed, active and involved citizenry and enhanced governmental response to community needs;
 - Green Ribbon Committee on Environments Sustainability
 - Healthy Nashville.

The alignment of the capital plan to the Administration's priorities is detailed on the following pages.

For more details on the Mayor's priorities go to <http://www.nashville.gov/mayor/priorities.asp>.

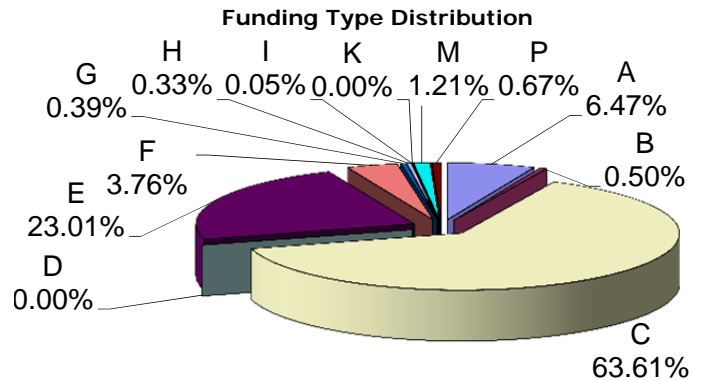
Capital Funding Sources

Metro has fourteen different types of funding for capital projects. The "Capital Improvement Budget Funding Sources" table [following page] and "Funding Type Distribution" graph on this page show the amounts estimated by type and year in the 2015-2016 to 2020-2021 CIB.

Possible funding sources for specific projects include:

- Bond and note authorizations (described in Section J of this book) for the Debt Service funds, approved by the Council, including:
 - Approved General Obligation (B) and,
 - Proposed General Obligation (C) bonds and notes.
- Four Percent Reserve Fund (Fund 30003 in section J of this book) appropriations by the Council quarterly throughout the year, including:
 - Approved 4% (L) and,
 - Proposed 4% (M) funding.
- Grant operating budgets included in the operating budget, added grant contingency transfers, or Council resolutions denote funds as:
 - Federal (F) and,
 - State (G);
 - Approved Community Development (I) and,
 - Proposed Community Development (K).
- Revenue bond authorizations or operations for enterprise-type activities, approved in the budget or by Council resolution; including:
 - Approved Revenue (D),
 - Proposed Revenue (E) and,
 - Enterprise (H) funds.
- Other sources, including:
 - Miscellaneous funds (A) and,
 - Approved Miscellaneous funds (O), which, individually, do not comprise major funding categories, and
 - Operating budget funds (P).

The proposed funding for these requests is summarized on the following pie chart and table.



Metro Nashville and its Budget

Capital Improvement Budget (CIB) Funding Sources 2015-16 through 2020-21

FUND DESCRIPTION	TYPE	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21	TOTAL
Miscellaneous	A	\$216,292,900	\$60,502,900	\$55,502,900	\$5,502,900	\$802,900		\$338,604,500
Approved General Obligation Bonds	B	26,150,000						26,150,000
Proposed General Obligation Bonds	C	1,317,675,329	617,158,200	460,357,400	361,480,100	321,248,800	252,245,200	3,330,165,029
Approved Revenue Bonds	D							0
Proposed Revenue Bonds	E	184,699,900	191,889,600	310,023,200	201,574,600	316,694,500		1,204,881,800
Federal Funds	F	90,206,754	19,050,000	27,250,000	60,250,000	250,000		197,006,754
State Funds	G	20,191,500						20,191,500
Enterprise	H	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000		17,500,000
Approved Community Development	I	1,800,000	800,000					2,600,000
Proposed Community Development	K							0
Approved 4%	L							0
Proposed 4%	M	44,131,800	5,225,000	4,450,000	4,225,000	4,550,000	650,000	63,231,800
Approved Miscellaneous	O							0
Operating	P	35,000,000						35,000,000
Totals by Year		\$1,939,648,183	\$898,125,700	\$861,083,500	\$636,532,600	\$647,046,200	\$252,895,200	\$5,235,331,383

Financial Considerations

Metro's short and medium term capital requests, as identified by the individual departments, far exceed its capacity to raise funds to pay for those needs.

Financial projections determine the constraints for programming the projects according to a schedule that is fiscally and administratively practical. The Department of Finance annually develops two programs based on financial considerations:

- (1) The current debt level program assumes no change in the amount or distribution of tax rates. Projects scheduled in this program are either committed or are considered to have the highest priority in meeting community needs.
- (2) The essential needs program assumes additional revenues would be available to retire general obligation bonds, but total outstanding indebtedness would remain below limits set by Metro.

The scale of general obligation (GO) bond funding in the recommended program depends upon resources available under present tax levels, but may reflect additional funding requirements to meet priority needs. In recommending a program whose funding would exceed present tax level resources, the Planning Commission may advise the Mayor of estimated additional tax levy needed for debt service.

The Capital Spending Plan: Approval and Appropriation

The CIB is strictly a planning document; it does not appropriate funds, authorize or approve any projects.

The Capital Spending Plan is a compilation of projects from the CIB that have been selected by the Mayor, Finance Director and staff for recommendation to the Council for approval and funding. The capital spending plan typically recommends \$200 million to \$300 million worth of projects that align with the Mayor's and Metro's areas of emphasis described on previous pages. The Capital Spending Plan selects, specifies, and recommends for funding the CIB projects to be developed.

Currently, Metropolitan Government of Nashville has no significant, non-recurring capital expenditures.



Highlights of the FY 2014-15 Capital Spending Plan

The FY2014-15 Capital Spending Plan, approved on June 18, 2014, in the amount of \$275,000,000, aligns with the Administration's priorities as follows:

- Education - \$110,000,000
- Public Safety - \$77,500,000
- Economic Development - \$19,500,000
- Livability - \$59,000,000
- All Other - \$9,000,000

Details on these allocations can be found at the end of this section.

Highlights of the FY 2015-16 Capital Spending Plan

The FY2015-16 Capital Spending Plan, approved on June 10, 2015, in the amount of \$520,000,000, aligns with the Administration's priorities as follows:

- Education - \$134,250,000
- Public Safety - \$205,000,000
- Economic Development - \$43,750,000
- Livability - \$126,000,000
- All Other - \$11,000,000

Details on these allocations are below.

Metro Nashville and its Budget



Economic Development – 7 projects totaling \$43,750,000. [Operating Budget Impact - \$0]

- Gen Services – Building Rehab / Maint. - \$6,750,000
- ITS – Data / Voice Connections - \$993,000
- ITS – Telephone Systems Upgrade - \$2,200,000
- ITS – Computer Network Monitoring - \$807,000
- Hosp. Authority – Maint / Renovations / Equipment – \$3,000,000
- MDHA – Affordable Housing Funds - \$4,000,000
- District Energy Systems – Improvements - \$26,000,000

Education – 16 projects totaling \$134,250,000. [Operating Budget Impact - \$2,420,000]

- Overton HS – Renovations - \$990,000
- MLK Magnet – Renovations / Additions - \$650,000
- Cane Ridge Elem – New School - \$3,700,000
- Pennington Elem – Renovations - \$4,200,000
- Rosebank Elem – Renovations - \$23,000,000
- Southeast Learning Ctr – Improvements - \$2,000,000
- Hillsboro / Hillwood / NSA–Planning Funds - \$5,000,000
- Technology Improvements - \$10,000,000
- Transportation – New / Replacements - \$10,000,000
- Deferred Maint. / Minor Upgrades - \$10,000,000
- So. Nashville HeadStart – Study - \$500,000
- Nashville Intrnl Academy – Planning - \$750,000
- Nashville State – Donelson & Madison – New Campus Donation - \$2,000,000



Livability – 18 projects totaling \$126,000,000. [Operating Budget Impact - \$1,700,000]

- Library – Miscellaneous Maintenance - \$2,000,000
- Library – Limitless Library Program - \$1,000,000
- Parks – Greenways - \$5,000,000
- Parks – Open Space - \$18,000,000
- Parks – Maintenance - \$5,000,000
- Parks – Madison & Southeast Cmnty Ctrs - \$12,000,000
- Parks – Hadley Tennis Center - \$1,000,000
- Parks – Una - Antioch Park - \$1,000,000
- Parks – Nashville Zoo - \$10,000,000
- MTA – Replacement Buses - \$6,777,500
- MTA – Grant Matches for MTA - \$3,162,500
- MTA – Grant Matches for RTA - \$2,060,000
- MTA – Paratransit Vehicles - \$1,000,000
- Public Works – Sidewalks - \$25,000,000
- Public Works – Paving - \$20,000,000
- Public Works – Traffic / Signal Controls - \$3,000,000
- Public Works – Library Parking Garage - \$10,000,000



Public Safety – 8 projects totaling \$205,000,000. [Operating Budget Impact - \$0]

- Police – New South Precinct - \$10,000,000
- Police – Family Justice Center - \$20,000,000
- Police / Sheriff – Renovation of CJC - \$113,400,000
- Police – Hdqtrs – Contingency / Planning - \$18,600,000
- Public Works – Roads / Bridges / Bikeways- \$24,800,000
- Public Works – Landfill Engineering / Maint. - \$200,000
- Fire Dept – Master Plan Implementation - \$10,000,000
- Gen Services – Radio Replacements - \$8,000,000



All Other – 2 projects totaling \$11,000,000. [Operating Budget Impact - \$0]

- Admin – GSD FY16 Contingency Account - \$7,000,000
- Admin – MNPS FY16 Contingency Account - \$4,000,000

Metro Nashville and its Budget

Operating Budget Effects

Approved capital expenditures affect the budget in three ways.

- First, Four Percent Reserve Fund expenditures are drawn from a reserve pool representing 4% of the locally generated revenues to the GSD General Fund.
- Second, debt service – the repayment of principal and interest owed on general obligation debt from the debt service fund – is an operating budget expenditure. The debt service budget is discussed in Section J of this book. Capital debt capacity is determined before any capital spending plan is proposed. If a spending plan will increase the debt service required, a “Reserve for New Debt” line item is added to the affected debt fund in the budget ordinance.
- Third, potential improvements may commit Metro to operating costs that will be reflected in future years’ departmental operating budgets. These costs are considered in the process of considering and approving prospective capital improvements.

Costs for completed or soon-to-be-completed capital plan projects are identified in the department’s operating budget section in this budget book. Costs for proposed or under-construction projects are included in the *Capital Improvements Budget* book.

Estimated Operating Budget Impacts of the Capital Spending Plans:

FY 2014-2015 Capital Spending Plan = \$3,440,000 Estimated Operating Budget Impact

FY 2015-2016 Capital Spending Plan = \$4,120,000 Estimated Operating Budget Impact

FY2014-2015 Capital Projects – Estimated Operating Budget Impact

Parks – Greenway Projects – \$200,000 Personnel and Maintenance Costs for major greenways

Parks – Open Space / Riverfront Development – \$800,000 Maintenance, Planning and Personnel Costs

Parks – Deferred Maintenance Projects – \$100,000 Personnel, Utilities and Maintenance Costs

Parks – Planning for Madison and Southeast Community Centers – \$100,000 Consultants, Drawings, and Presentations

Schools – Bordeaux Demolition / Pre-K Set-up - \$50,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – Glencliff Elem – 12 Classroom Addtns - \$150,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – Glenview Elem – 8 Classroom Addtns - \$100,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – Hume-Fogg School – Renovate Facility / Property - \$250,000 Site Improvements, Utilities, Custodial and Maint.

Schools – MLK Magnet – 12 Classroom Addtns - \$150,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – Ruby Major Elem – 12 Classroom Addtns - \$150,000 Addtnl Square Footage Costs for Utilities, Custodial and Maint.

Schools – Overton Cluster Elem – New School - \$500,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – Casa Azafran – Pre-K Model Developmt - \$50,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – Tusculum Elem – Replace School - \$500,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – Technology Improvements - \$240,000 Maintenance Agreements

Schools – Deferred Maintenance / Minor Upgrades - \$100,000 Warranties, Custodial, and Maintenance

FY2015-2016 Capital Projects – Estimated Operating Budget Impact

Parks – Greenway Projects – \$200,000 Personnel and Maintenance Costs for major greenways

Parks – Open Space – \$1,000,000 Maintenance, Planning and Personnel Costs

Parks – Deferred Maintenance Projects – \$100,000 Personnel, Utilities and Maintenance Costs

Parks – Madison and Southeast Community Centers – \$400,000 Personnel

Schools – Overton High School – \$700,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – MLK High School – \$700,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – Cane Ridge Elem – New School - \$500,000 Additional Square Footage Costs for Utilities, Custodial and Maint.

Schools – Pennington Elem – Renovate Facility / Property - \$150,000 Site Improvements, Utilities, Custodial and Maint.

Schools – Rosebank Elem – Renovate Facility / Property - \$150,000 Site Improvements, Utilities, Custodial and Maint.

Schools – SE Learning Ctr – Improvements Facility / Property - \$50,000 Site Improvements, Utilities, Custodial and Maint.

Schools – Technology Improvements - \$170,000 Maintenance Agreements

Most projects replace existing facilities and do not create additional operating costs.

Details, program descriptions, and estimated operating budget impacts of each prospective capital improvement project on the operating budget are noted in the CIB. The estimated operating budget impact for approved capital projects are noted in the tables presented on the following pages.

Summary

Capital projects are budgeted in a multi-step process.

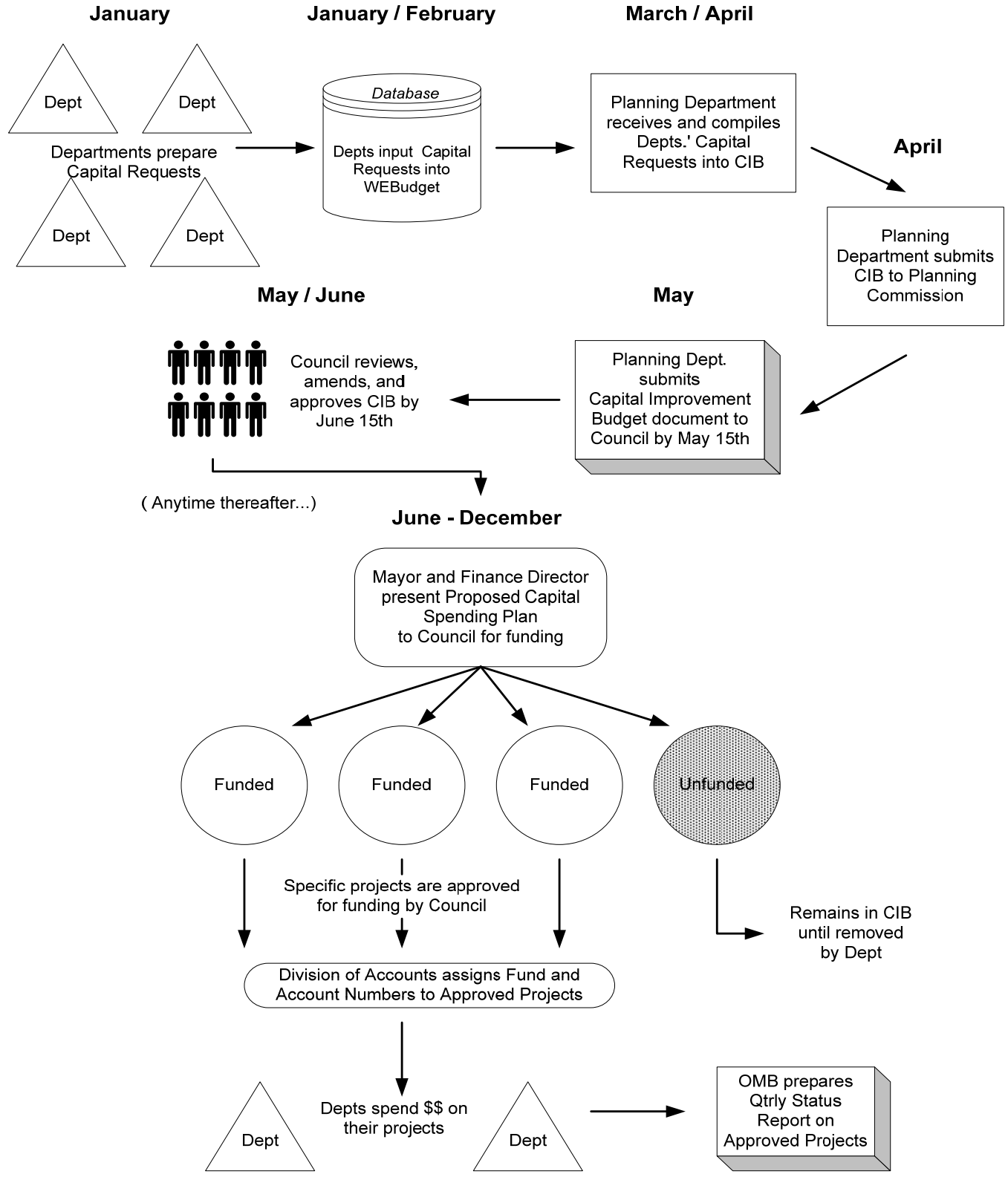
The CIB, approved around mid-June of each year, proposes more capital projects than the government can afford from all funding sources. It is from this CIB that the individual projects will be selected, approved, and funded in what is known as a Capital Plan or Capital Spending Plan. When the capital projects are approved and/or completed, their operation may or may not affect future operating budgets.

A flowchart of the CIB and Capital Spending Plan process as well as the FY 2015 and FY 2016 Capital Spending Plans are presented on the following pages.

Again, at this time, the Metropolitan Government of Nashville has no significant, non-recurring capital expenditures.

Metro Nashville and its Budget

Flowchart of Capital Improvement Budget (CIB) and Capital Spending Plan Process:



Metro Nashville and its Budget

FY 2014-2015 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
PUBLIC WORKS				
SIDEWALKS	New and Replace - GSD	\$17,000,000	Public Safety	
PAVING / ROADS / BIKEWAYS	Various Roadways in GSD	30,000,000	Public Safety	
TRAFFIC / SIGNAL CONTROLS	Various Roadways in GSD	8,000,000	Public Safety	
BRIDGES	Repair / Replace in GSD	6,000,000	Public Safety	
SO. NASHVILLE CONVENIENCE CENTER	New Installation	2,000,000	Public Safety	
PUBLIC LIBRARY				
MISCELLANEOUS MAINTENANCE	Maint. Projects System-Wide	4,000,000	Livability	
LIMITLESS LIBRARY UPGRADES	System-Wide Programs	1,000,000	Livability	
PARKS				
GREENWAYS	Completion of Various Projects	3,000,000	Livability	200,000
WARNER PARK	Completion of Various Projects	5,000,000	Livability	
CENTENNIAL PARK MASTER PLAN	Completion of Master Plan projs	4,000,000	Livability	
OPEN SPACE / RIVERFRONT DEV	Acquisition / Enhancement	2,000,000	Livability	800,000
STONES RIVER / RAVENWOOD	Acquisition / Enhancement	2,500,000	Livability	
DEFERRED MAINTENANCE	Deferred Maintainance Projects	8,000,000	Livability	100,000
MASTER PLAN UPDATE	Completion of Master Plan projs	500,000	Livability	
PLANNING FOR MADISON AND SOUTHEAST COMMTY CTRS	Planning Funds for the Last Two Facilities in the Master Plan	1,000,000	Livability	100,000
NASHVILLE ZOO	Infrastructure & new develpmts	10,000,000	Livability	
FIRE DEPARTMENT				
MASTER PLAN IMPLEMENTATION	Next Phase of Fire Master Plan	10,000,000	Public Safety	
MAJOR EQUIPMENT/MINI-PUMPERS	Next Phase of Fire Master Plan	2,000,000	Public Safety	
GENERAL SERVICES				
ROOFING / BUILDING MAINT.	Ongoing Maintenance Needs	7,000,000	Econ Dvlpmt	
ENERGY IMPROVEMENTS	Funds for Energy Improvements	4,000,000	Econ Dvlpmt	
JUDICIAL CAMPUS MASTER PLAN	Overall Campus Planning	1,500,000	Public Safety	
FARMERS MARKET UPGRADE	Enclosing a Shed	500,000	Econ Dvlpmt	
POLICE / FIRE TRAINING ACADEMY	Infrastructure Needs	1,000,000	Public Safety	
ITS				
DATA / VOICE CONNECTIONS	Data / Voice Connections for Various Construction Projects	612,000	Econ Dvlpmt	
TELEPHONE SYSTEMS - UPGRADE	Continue Upgrade of Phone Syst	1,223,000	Econ Dvlpmt	
NETWORKS - END OF LIFE	Replace End-of-Life Networks	2,165,000	Econ Dvlpmt	
BUDGET SYSTEM SOFTWARE REPLACE	Replace Budget Software Tools	1,000,000	Econ Dvlpmt	

Metro Nashville and its Budget

FY 2014-2015 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
HOSPITAL AUTHORITY				
STAR SYSTEM - SOFTWARE UPGRADES	Software Upgrades to General Hospital's STAR System	1,200,000	Econ Dvlpmt	
MEDICAL EQUIPMENT	Various Medical Equipment	1,800,000	Econ Dvlpmt	
MTA				
BRT LITE INFRASTRUCTURE	Bus Rapid Transit (BRT) on Charlotte and Nolensville Rds	4,000,000	Livability	
RTA / MTA GRANT MATCHES	Grant Matching Funds	2,800,000	Livability	
REPLACEMENT BUSES	Replacement of 12 Buses	8,000,000	Livability	
PARATRANSIT VEHICLES	Replacement of Vehicles	1,000,000	Livability	
BUILDING RENOVATIONS	Myatt and Nestor Buildings	1,200,000	Livability	
BUS SHELTERS - UPGRADES	Upgrades to 100 Shelters	1,000,000	Livability	
METRO SCHOOLS				
<u>RENOVATIONS / NEW SCHOOLS</u>				
BORDEAUX DEMO / PRE-K	Demolition - Convert to Pre-K	990,000	Education	50,000
CANE RIDGE ELEMENTARY LAND	Purchase of Land	650,000	Education	
GLENCLIFF ELEMENTARY	Addition of 12 Classrooms	3,700,000	Education	150,000
GLENVIEW ELEMENTARY	Addition of 8 Classrooms	4,200,000	Education	100,000
HUME-FOGG HIGH SCHOOL	Renovate Facility	23,000,000	Education	250,000
MLK MAGNET SCHOOL	Addition of 12 Classrooms	6,900,000	Education	150,000
RUBY MAJOR ELEMENTARY	Addition of 12 Classrooms	3,500,000	Education	150,000
OVERTON CLUSTER ELEMENTARY	New School	14,110,000	Education	500,000
PRE-K - CASA AZAFRAN	Pre-K Model Development	650,000	Education	50,000
TUSCULUM ELEMENTARY	Replacement of School	17,300,000	Education	500,000
BUS / VEHICLE REPLACEMENT	Replacement of School Buses	10,000,000	Education	
TECHNOLOGY	Enhancements / Upgrades	15,000,000	Education	240,000
DEFERRED MAINTENANCE / MINOR UPGRADES	Enhancements / Upgrades	10,000,000	Education	100,000
TOTAL -- All Capital Projects		\$266,000,000		\$3,440,000
CONTINGENCY ACCOUNTS				
GSD CAPITAL CONTINGENCY	Contingency Funds for GSD	5,000,000	All Other	
MNPS CAPITAL CONTINGENCY	Contingency Funds for MNPS	4,000,000	All Other	
GRAND TOTAL		\$275,000,000		\$3,440,000

Metro Nashville and its Budget

FY 2015-2016 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
PUBLIC SAFETY INITIATIVE				
SOUTH POLICE PRECINCT	New South Precinct	\$10,000,000	Public Safety	
FAMILY JUSTICE CENTER	New Family Justice Center	20,000,000	Public Safety	
RENOVATION OF CRIMINAL JUSTICE CENTER	Study and Renovation of CJC	113,400,000	Public Safety	
POLICE HEADQUARTERS STUDY	Study on Relocation of Hdqtrs	18,600,000	Public Safety	
PUBLIC WORKS				
SIDEWALKS	New and Replace in GSD	\$25,000,000	Livability	
PAVING	Various Roadways	20,000,000	Livability	
TRAFFIC / SIGNAL CONTROLS	Various Roadways/Intersections	3,000,000	Livability	
ROADS / BRIDGES / BIKEWAYS	New / Repair / Replace	24,800,000	Public Safety	
LANDFILL ENGINEERING / MAINTENANCE	New Installation	200,000	Public Safety	
PARKS				
GREENWAYS	Completion of Various Projects	5,000,000	Livability	200,000
OPEN SPACE	Acquisition / Enhancement	18,000,000	Livability	1,000,000
MAINTENANCE	Deferred Maintenance Projects	5,000,000	Livability	100,000
MADISON COMMUNITY CENTER	New Community Center	6,000,000	Livability	200,000
SOUTHEAST COMMUNITY CENTER	New Community Center	6,000,000	Livability	200,000
HADLEY TENNIS CENTER	Improvements / New Tennis Ctr	1,000,000	Livability	
UNA - ANTIOCH	Improvements	1,000,000	Livability	
NASHVILLE ZOO	Infrastructure & New Developmts	10,000,000	Livability	
GENERAL SERVICES				
BUILDING REHAB / MAINTENANCE	Ongoing Maintenance Needs	6,750,000	Econ Dvlpmt	
SO. NASHVILLE HEADSTART STUDY	Study for HeadStart Center	500,000	Education	
NASHVILLE INTERNTNL ACADEMY	Planning for Construction of NIA	750,000	Education	
METRO TRANSIT AUTHORITY (MTA)				
REPLACEMENT BUSES	Replacement of 12 Buses	6,777,500	Livability	
GRANT MATCHES - MTA	Grant Matching Funds	3,162,500	Livability	
GRANT MATCHES - RTA	Grant Matching Funds	2,060,000	Livability	
PARATRANSIT VEHICLES	Replacement of Vehicles	1,000,000	Livability	
PUBLIC LIBRARY				
MISCELLANEOUS MAINTENANCE	Maint. Projects System-Wide	2,000,000	Livability	
LIMITLESS LIBRARY UPGRADES	System-Wide Programs	1,000,000	Livability	
FIRE DEPARTMENT				
MASTER PLAN IMPLEMENTATION	Next Phase of Fire Master Plan	10,000,000	Public Safety	

Metro Nashville and its Budget

FY 2015-2016 CAPITAL SPENDING PLAN				
AGENCY / PROJECT NAME	DESCRIPTION	ALLOCATION	PRIORITY CATEGORY	OPERATING BUDGET IMPACT
ITS				
TELEPHONE SYSTEMS - UPGRADE	Continue Upgrade of Phone Syst	2,200,000	Econ Dvlpmt	
COMPUTER NTWK MONITORING	Replace End-of-Life Networks	807,000	Econ Dvlpmt	
DATA / VOICE CONNECTIONS	Data / Voice Connections for Various Construction Projects	993,000	Econ Dvlpmt	
HOSPITAL AUTHORITY				
MAINTENANCE / RENOVATIONS EQUIPMENT	Maintenance / Renovations and Medical Equipment	3,000,000	Econ Dvlpmt	
METRO SCHOOLS				
<u>RENOVATIONS / PLANNING / NEW SCHOOLS</u>				
OVERTON - RENOVATIONS	Renovations to Overton HS	30,000,000	Education	700,000
MLK MAGNET - RENOVATIONS	Renovations to MLK	30,000,000	Education	700,000
CANE RIDGE ELEM - NEW SCHOOL	New Elem School - Cane Ridge	19,000,000	Education	500,000
PENNINGTON ELEM - RENOVATE	Renovations	4,000,000	Education	150,000
ROSEBANK ELEM - RENOVATE	Renovations	6,000,000	Education	150,000
SOUTHEAST LEARNING CENTER	Improvements	2,000,000	Education	50,000
HILLSBORO HS - PLANNING	Planning Funds for Hillsboro HS	1,750,000	Education	
HILLWOOD HS - PLANNING	Planning Funds for Hillwood HS	1,750,000	Education	
SCHOOL OF THE ARTS - PLANNING	Planning Funds for SOA	1,500,000	Education	
TECHNOLOGY	Enhancements / Upgrades	10,000,000	Education	170,000
TRANSPORTATION	New / Replacements	10,000,000	Education	
DEFERRED MAINTENANCE / MINOR UPGRADES	Enhancements / Upgrades	15,000,000		
METRO DEVELOPMENT & HOUSING AGENCY (MDHA)				
AFFORDABLE HOUSING INFRASTRUCTURE	Affordable Housing Funds	4,000,000	Econ Dvlpmt	
NASHVILLE STATE COMMUNITY COLLEGE (NSCC)				
DONELSON CAMPUS - NEW	Capital Donation - New Campus	1,000,000	Education	
MADISON CAMPUS - NEW	Capital Donation - New Campus	1,000,000	Education	
SELF-FUNDING DEBT PROJECTS				
RADIO REPLACEMENTS	Replacement Radios - 800MHz	8,000,000	Public Safety	
DISTRICT ENERGY SYSTEM (DES)	Various Improvements	26,000,000	Econ Dvlpmt	
LIBRARY PARKING GARAGE	Expansion - Additional Floors	10,000,000	Livability	
TOTAL -- All Capital Projects		\$509,000,000		\$4,120,000
CONTINGENCY ACCOUNTS				
GSD CAPITAL CONTINGENCY	Contingency Funds for GSD	7,000,000	All Other	
MNPS CAPITAL CONTINGENCY	Contingency Funds for MNPS	4,000,000	All Other	
GRAND TOTAL		\$520,000,000		\$4,120,000

SUBSTITUTE BILL NO. BL2015-1122

A bill to be entitled: The Budget Ordinance of the Metropolitan Government of Nashville and Davidson County, Tennessee for Fiscal Year 2016

WHEREAS, Article 6 of the Metropolitan Charter provides for the preparation of the Annual Operating Budget of the Metropolitan Government and for its submission to the Council by the Mayor not later than May 1 of each year.

BE IT ENACTED BY THE COUNCIL OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY:

ARTICLE I

The amounts hereafter set out in Section I and Section II shall constitute the estimated revenues and applicable prorating provisions for property taxes, and the Operating Budget for The Metropolitan Government of Nashville and Davidson County, and the said sums specified herein are hereby appropriated for the purpose of meeting the expenses for the General Services District (GSD) and the Urban Services District (USD), respectively, for the various departments, institutions, offices, and agencies of the Metropolitan Government, and for meeting the payments of principal and interest on the Metropolitan Government debt maturing during the fiscal year beginning July 1, 2015 and ending June 30, 2016 (hereinafter referred to as Fiscal Year 2016 and FY2016).

The informational summary sheets immediately following are recapitulations of the detailed estimated revenue sources and budget appropriations by funds for purposes and in amounts numerically itemized by departmental accounts in subsequent schedules of Section I and Section II.

In order to facilitate proper grant accounting, the Director of Finance is hereby authorized to transfer grant-related appropriations and estimated revenues from the general funds to existing or new special revenue funds at his discretion.

The Director of Finance is hereby authorized to transfer funds as necessary to implement the Guaranteed Pension Plan program previously approved by the Metropolitan Council.

The Director of Finance is hereby authorized to carry forward and allocate in FY 2016 any unencumbered and unexpended funds at June 30, 2015 for General Government Administration, Employee Benefits and Contingency; Community Support; and Reserve appropriations.

The Director of Finance is hereby authorized to carry forward and allocate in FY 2016 any unencumbered and unexpended funds at June 30, 2015 for appropriations made from benefit trust fund accounts.

For the purpose of providing funds in anticipation of various grants, the Director of Finance is hereby authorized to enter into interfund loans between funds of the Metropolitan Government and between the Metropolitan Government and related but separate legal entities that are included in the Metropolitan Government's reporting entity, as permitted under the laws of the State of Tennessee.

Nashville General Hospital (NGH) serves as a safety net facility in the provision of acute medical care services to residents of Davidson County, Tennessee. NGH requires additional financial resources in order to continue expanding the safety net to meet the challenges in covering the increasing costs of providing acute care healthcare services to the indigent, uninsured and Medicaid/TennCare patients in Davidson County, and to increase access to acute care services that would otherwise be unavailable to these populations. A new, nonrecurring appropriation of \$35,000,000 is provided to the Hospital Authority, \$28,500,000 of which is provided for the Fiscal Year 2016 operating budget and a new and additional appropriation of \$6,500,000 is hereby authorized to provide Nashville General Hospital the opportunity to utilize these funds through an intergovernmental transfer to the State of Tennessee as a match to access Federal funds for use by the Hospital Authority. This action is taken in cooperation with the appropriate authorities representing the State of Tennessee. This transaction requires the approval of the Centers for Medicare

and Medicaid Services (CMS). In the event that CMS fails to approve this transaction, the \$6,500,000 will be paid to the Hospital Authority, and therefore, NGH. The Mayor is authorized to execute any and all documents necessary to complete the above-referenced transaction with the Federal and State governments.

Funds received by the Metropolitan Government from the sale of real property owned by the Board of Education, less any expenses incurred by the Metropolitan Government in connection with the sale of such property, shall be allocated to Metro Schools by the Director of Finance and are appropriated for MNPS Debt Service.

It is not the intention of the Metropolitan Council in adopting this budget ordinance or in the adoption of previous budget ordinances, to appropriate any monies for the payment of claims arising out of the performance of a government function and for which the defense of governmental immunity is a valid defense.

In the event adjustments are made to internal service fund budgets by the Metro Council, the Director of Finance is authorized to adjust the affected operating budgets of internal service funds, special revenue funds, enterprise funds, and departmental operating budget accounts. The Director of Finance is authorized to adjust internal service fund budgets for purposes of incorporating pay plan adjustments as authorized by the Metro Council.

For purposes of expediting flood recovery efforts during the fiscal year, the Director of Finance is hereby authorized to provide funding approval to proceed with flood related projects where reimbursement for said projects is expected from Federal Emergency Management Agency (FEMA) funds, insurance proceeds and/or other identified funding sources, conditioned on the following: (1) all such reimbursements from federal and/or state grants are submitted to the Metropolitan Council for ratification at the time the funds are awarded; and (2) the Director of Finance provides the Metropolitan Council with a monthly report detailing the expenditures and the amount of reimbursement funding received.

The Director of Finance is hereby authorized to carry forward and allocate remaining funds at June 30, 2015 and funds received during FY 2016 from Hotel Occupancy Tax Funds (30047 Hotel Occupancy 2007 1% Secondary TDZ Fund) enacted pursuant to Ordinance BL2010-727 for the purpose of reimbursing expenses related to the repair and renovation of the Grand Ole Opry House due to damages directly caused by the May 2010 flood.

The Director of Finance is hereby authorized to carry forward and allocate in FY 2016 any unencumbered and unexpended funds at June 30, 2015 from the Small Business Incentive program created pursuant to BL-2013-420.

The Farmers' Market, State Fair and Municipal Auditorium shall provide the Metropolitan Council and the Director of Finance a monthly report of revenues and expenses with year-end projections.

The Director of Finance is hereby authorized to increase the allocation for the tourist promotion budget from Hotel Motel Occupancy Tax Funds (30044 Hotel Tourist Promotion) for the purpose of recognizing any revenue received in excess of budgeted revenues to support the direct promotion of tourism.

The Director of Finance shall allocate proceeds from the sale of the Nashville Convention Center, pursuant to BL2015-1067, to the Barnes Fund for Affordable Housing.

The Director of Finance is authorized to transfer funds from the Juvenile Court budget to the Sheriff's Office budget during the fiscal year for purposes of transferring the management of general security services at the Juvenile Justice Center.

The Director of Finance is hereby authorized to transfer funds and the associated positions for the data entry for criminal warrants function from the Metropolitan Police Department to the Sheriff's Office budget.

The Director of Finance is hereby authorized to adjust the internal service fee allocation for Information Technology Services and the Office of Fleet Management to account for changes made to the budgets of these two departments in this substitute budget ordinance.

Summary Of Estimated Revenue And Fund Balances To Support Appropriations

**Fiscal Year
2016**

Revenue Source Or Description	General Fund	Debt Service Fund	School Debt Service Fund	School Funds	Total
GENERAL SERVICES DISTRICT:					
Property Taxes - Current Year	\$378,314,200	\$86,574,700	\$36,839,500	\$289,808,400	\$791,536,800
Property Taxes - Non Current Year	29,267,300	239,400	79,700	3,618,100	33,204,500
Local Option Sales Tax	113,311,200	1,840,900	34,857,400	210,866,400	360,875,900
Other Taxes, Licenses, and Permits	113,455,000	0	0	8,657,900	122,112,900
Fines, Forfeits, and Penalties	11,254,300	348,900	0	1,200	11,604,400
Revenues From Use of Money or Property	0	0	97,000	0	97,000
Other Agencies - Federal Direct	1,000,000	0	0	180,000	1,180,000
Other Agencies - Federal Through State	434,300	0	0	0	434,300
Other Agencies - Other Pass - Through	6,158,700	0	0	0	6,158,700
Other Agencies - State Direct	73,176,200	2,781,300	0	274,755,000	350,712,500
Other Agencies - Other Governments	6,726,800	0	0	5,000	6,731,800
Commissions and Fees	13,134,800	0	0	0	13,134,800
Charges for Current Services	31,738,600	0	0	1,230,000	32,968,600
Compensation from Property	1,215,700	0	0	1,628,000	2,843,700
Contributions and Gifts	242,900	0	0	600,000	842,900
Miscellaneous	2,734,000	4,843,400	0	150,000	7,727,400
Subtotal	\$782,164,000	\$96,628,600	\$71,873,600	\$791,500,000	\$1,742,166,200
Operating Transfers In	13,797,700	24,649,800	2,863,500	2,500,000	43,811,000
Non-Operating Transfers In	8,512,000	0	0	0	8,512,000
Subtotal	\$22,309,700	\$24,649,800	\$2,863,500	\$2,500,000	\$52,323,000
Appropriated Unreserved Fund Balances	40,000,000	5,000,000	3,300,000	16,000,000	64,300,000
Total Available for GSD Appropriations	\$844,473,700	\$126,278,400	\$78,037,100	\$810,000,000	\$1,858,789,200

URBAN SERVICES DISTRICT:

Property Taxes - Current Year	\$82,868,400	\$14,106,200	--	--	\$96,974,600
Property Taxes - Non Current Year	17,047,400	67,300	--	--	17,114,700
Other Taxes, Licenses, and Permits	8,134,400	0	--	--	8,134,400
Other Agencies - State Direct	1,243,800	0	--	--	1,243,800
Charges for Current Services	143,000	0	--	--	143,000
Compensation from Property	100,000	0	--	--	100,000
Operating Transfers In	0	1,907,600	--	--	1,907,600
Subtotal	\$109,537,000	\$16,081,100	--	--	\$125,618,100
Appropriated Unreserved Fund Balances	8,070,700	1,500,000	--	--	9,570,700
Total Available for USD Appropriations	\$117,607,700	\$17,581,100	--	--	\$135,188,800

Recapitulation Of Appropriations In Appropriated Funds By District

Fiscal Year
2016

Function	General Services District	Urban Services District	Duplicated by Interdistrict Interfund Transfers	Appropriation by Function and/or Fund
GENERAL FUNDS:				
General Government	\$205,990,600	\$26,364,500	\$0	\$232,355,100
Fiscal Administration	22,132,100	0	0	22,132,100
Administration of Justice	57,874,500	0	0	57,874,500
Law Enforcement and Care of Prisoners	236,725,500	481,000	481,000	236,725,500
Fire Prevention and Control	48,173,500	65,272,900	0	113,446,400
Regulation, Inspection, & Economic Development	29,682,000	2,383,900	0	32,065,900
Public Welfare	8,095,700	0	0	8,095,700
Public Health	70,975,900	0	0	70,975,900
Public Library System	26,737,600	0	0	26,737,600
Recreational, Cultural, Conservation & Community Support	50,691,700	300,000	0	50,991,700
Public Works, Highways and Streets	68,861,300	22,805,400	0	91,666,700
Transfers	18,533,300	0	0	18,533,300
GENERAL FUNDS TOTAL	\$844,473,700	\$117,607,700	\$481,000	\$961,600,400
DEBT SERVICE FUNDS	204,315,500	17,581,100	0	221,896,600
SCHOOL OPERATING FUND	810,000,000	0	0	810,000,000
TOTAL APPROPRIATIONS BY DISTRICT	\$1,858,789,200	\$135,188,800	\$481,000	\$1,993,497,000
Less GSD Interfund Transfer - GSD Operating to GSD Debt	(\$3,521,300)	\$0	\$0	(3,521,300)
Less GSD Interfund Transfer - GSD General to GSD Debt	(18,533,300)	0	0	(18,533,300)
Less GSD Interfund Transfer - Schools to GSD Debt	(101,000)	0	0	(101,000)
Less GSD Interfund Transfer - Schools to GSD General	(192,000)	0	0	(192,000)
Less GSD Interfund Transfer - Schools to School Debt	(2,863,500)	0	0	(2,863,500)
NET APPROPRIATION BY DISTRICT	\$1,833,578,100	\$135,188,800	\$481,000	\$1,968,285,900

Estimated Unencumbered Beginning & Appropriated Fund Balances

Fiscal Year
2016

This schedule is presented for information purposes only.

Fund	Estimated Unencumbered Fund Balance June 30, 2015	Appropriated for use in FY 2016 Budget	Estimated Unencumbered Fund Balance June 30, 2016	Estimated June 30, 2016 Balance as a Percent of FY'15 Budget
GENERAL SERVICES DISTRICT:				
General Fund	\$91,122,600	40,000,000	\$51,122,600	6.1%
Debt Service Fund	11,550,600	5,000,000	6,550,600	5.2%
Schools Fund	60,785,600	16,000,000	44,785,600	5.5%
Schools Debt Service Fund	7,342,000	3,300,000	4,042,000	5.2%
URBAN SERVICES DISTRICT:				
General Fund	\$14,802,200	8,070,700	\$6,731,500	5.7%
Debt Service Fund	3,161,400	1,500,000	1,661,400	9.4%

Provisions for Prorating Property Taxes:

2014 (Preceding) and Prior Years: 2014 and prior years' Property Taxes of the General Services District, collected during Fiscal Year 2016, are to be prorated consistent with the tax levy ordinance applicable for the tax year and fiscal year in which the tax was originally levied.

2015 Property Taxes: 2015 Property Taxes of the General Services District, collected during Fiscal Year 2016, are to be prorated consistent with the tax levy ordinance for Fiscal Year 2016.

Therefore, all such taxes are prorated as follows:

Fund	GSD Outside USD	GSD Inside USD
10101 GSD General Fund	48.5474%	47.4766%
35131 GSD Schools Fund	36.0856%	36.8366%
20125 GSD Debt Service Fund	10.7798%	11.0042%
25104 GSD Schools Debt Service Fund	4.5872%	4.6826%
	<u>100.00%</u>	<u>100.000%</u>

Section I: General Services District

**Fiscal Year
2016**

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

Object Acct	Revenue Source Or Description	10101	20115	25104	35131	Total
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
PROPERTY TAXES:						
Property Taxes - Current Year						
401110	Real Property - current year	\$334,494,800	\$76,515,100	\$32,558,800	\$256,133,600	\$699,702,300
401120	Personal Property - current year	21,203,400	4,879,300	2,076,300	16,333,600	44,492,600
401130	Public Utility - current year	12,994,000	2,979,300	1,267,800	9,973,400	27,214,500
401201	Delinqnt RealPrpTaxSold-cur yr	9,622,000	2,201,000	936,600	7,367,800	\$20,127,400
Subtotal Property Taxes - Current Year		\$378,314,200	\$86,574,700	\$36,839,500	\$289,808,400	\$791,536,800
Property Taxes - Non Current Year						
401212	Real-Collection -preceding year	\$270,400	\$100,900	\$29,500	\$289,300	\$690,100
401213	Real-C & M - preceding year	260,700	58,000	19,800	154,400	492,900
401222	Personal Collection - preceding year	248,400	34,700	17,500	93,600	394,200
401224	Personal Collection - C & M - preceding yea	98,100	25,300	9,000	64,700	197,100
401234	Public Utility C&M Tax Lit preceding	42,100	6,100	2,200	28,400	78,800
401320	Personalty-Trustee- prior	44,900	3,500	0	9,000	57,400
401324	Personalty-Trustee- C&M-prior	47,400	10,900	1,700	28,700	88,700
401510	Interest/ Penalty- Trustee	625,900	0	0	0	625,900
401520	Interest/ Penalty- Collections	489,300	0	0	0	489,300
401530	Interest/ Penalty- C&M	355,100	0	0	0	355,100
401531	Attorney Fees - C & M	687,900	0	0	0	687,900
401540	Tax Summons Fees	131,200	0	0	0	131,200
401541	Tax Summons Fees - Personal	7,700	0	0	0	7,700
401542	Interest Prop Tax Sold	1,095,800	0	0	2,950,000	1,095,800
401610	In-Lieu - current	23,500,000	0	0	0	26,450,000
401960	Premium Prop Tax Sold	1,362,400	0	0	0	1,362,400
Subtotal Property Taxes - Non Current Year		\$29,267,300	\$239,400	\$79,700	\$3,618,100	\$33,204,500
TOTAL PROPERTY TAXES		\$407,581,500	\$86,814,100	\$36,919,200	\$293,426,500	\$824,741,300
LOCAL OPTION SALES TAX:						
402000	Local Option Sales Tax	\$113,311,200	\$1,840,900	\$34,857,400	\$210,866,400	\$360,875,900
TOTAL LOCAL OPTION SALES TAX		\$113,311,200	\$1,840,900	\$34,857,400	\$210,866,400	\$360,875,900
OTHER TAXES, LICENSES, AND PERMITS:						
403101	Marriage License	\$0	\$0	\$0	\$60,000	\$60,000
403103	Special Private License	6,500	0	0	0	6,500
403104	Taxicab License	266,600	0	0	0	266,600
403105	Motor Vehicle License	23,500,000	0	0	0	23,500,000
403106	General Wrecker License	9,900	0	0	0	9,900
403107	Emergency Wrecker License	17,500	0	0	0	17,500
403108	Pawnbroker License	100	0	0	0	100
403111	Pet Registration	150,000	0	0	0	150,000
403111	Registration-Veterinary	300,000	0	0	0	300,000
403114	Arborist License	100	0	0	0	100
403116	Helping Schools License	0	0	0	5,000	5,000
403119	Tattoo License	16,500	0	0	0	16,500
403120	Adult Entertainment License	36,500	0	0	0	36,500
403123	Horse-Drawn Carriage License	1,900	0	0	0	1,900
403124	Booting Service License	2,100	0	0	0	2,100
403125	Other PVH Company Certi	14,000	0	0	0	14,000
403201	Commercial Vehicle Wheel Tax	2,790,200	0	0	0	2,790,200
403202	Wholesale Beer Tax	18,204,300	0	0	0	18,204,300
403203	Alcoholic Beverage Privilege Tax	458,800	0	0	0	458,800
403204	Alcoholic Beverage Gross Receipt Tax	470,400	0	0	8,592,900	9,063,300

Section I: General Services District

Fiscal Year

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

2016

Object Acct	Revenue Source Or Description	10101	20115	25104	35131	Total
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
403205	Beer Permit Privilege Tax	170,000	0	0	0	170,000
403206	Business Tax	26,700,000	0	0	0	26,700,000
403208	Mineral Severance Tax	431,300	0	0	0	431,300
403301	Wholesale Liquor Tax	4,800,000	0	0	0	4,800,000
403303	Taxicab Driver Permit	38,900	0	0	0	38,900
403304	Wrecker Permit	6,400	0	0	0	6,400
403305	Building Permit	7,400,000	0	0	0	7,400,000
403306	Electrical Permit	1,890,000	0	0	0	1,890,000
403307	Plumbing Permit	1,235,000	0	0	0	1,235,000
403308	Excavation Permit	200,000	0	0	0	200,000
403309	Beer Permit	100,000	0	0	0	100,000
403310	Gas Code Permit	1,475,000	0	0	0	1,475,000
403311	Alarm Device Permit	1,200,000	0	0	0	1,200,000
403314	Swimming Pool Permit	4,000	0	0	0	4,000
403315	Air Pollution Permit	120,000	0	0	0	120,000
403317	Dance Permit	40,000	0	0	0	40,000
403319	Meter Occupancy Permit	65,000	0	0	0	65,000
403320	Temporary Street Close Permit	600,000	0	0	0	600,000
403321	Event & Film Permit-Banner	8,000	0	0	0	8,000
403321	Event & Film Permit-Film	6,000	0	0	0	6,000
403321	Event & Film Permit-Parade	5,000	0	0	0	5,000
403321	Event & Film Permit-Special	20,000	0	0	0	20,000
403324	Other PVH Vehicle Permi	8,400	0	0	0	8,400
403325	Other PVH Driver Permit	15,000	0	0	0	15,000
403329	Chicken Permit	6,800	0	0	0	6,800
403333	Short-term Rental Permit	50,000	0	0	0	50,000
403400	Franchises-Other	11,238,300	0	0	0	11,238,300
403401	Franchises - Cable Television	9,376,500	0	0	0	9,376,500
TOTAL OTHER TAXES, LICENSES, & PERMITS		\$113,455,000	\$0	\$0	\$8,657,900	\$122,112,900

FINES, FORFEITS AND PENALTIES:

404004	Offender Program Income	\$1,000	\$0	\$0	\$0	\$1,000
404101	Metro Courts Fines & Costs - Div I	1,081,900	0	0	0	1,081,900
404103	Drug Screening Fine - Gen Sess Ct	1,200	0	0	0	1,200
404104	Beer Law Violation Fine	146,900	0	0	0	146,900
404105	Gen'l Sessions - Traffic Viol. Ad. Fee	62,000	0	0	0	62,000
404106	Gen'l Sessions - DUI Fines - Crim. Ct Clk	354,000	0	0	0	354,000
404107	Game/Fish Violation Fine - GS Crim. Div.	1,500	0	0	0	1,500
404108	Environmental Court Fine	26,000	0	0	0	26,000
404109	Pre-Trial Diversion Cost	500	0	0	0	500
404110	Indigent Defendant Cost	215,000	0	0	0	215,000
404111	Traffic Violation Fine	3,000,000	0	0	0	3,000,000
404200	Court Clerk - Fines & Costs - Criminal	514,500	0	0	0	514,500
404210	Food Inspection - Civil Fine	26,000	0	0	0	26,000
404211	Impact Demo Prog Fee	100	0	0	0	100
404212	Tattoo Parlors- Civil Fine	1,000	0	0	0	1,000
404215	Title V Penalties	5,000	0	0	0	5,000
404300	DUI & Safety Ed Program Fee	370,000	0	0	0	370,000
404302	Traffic School Fee - Gen'l Sess	1,690,000	0	0	0	1,690,000
404303	Drivers License Reinst Fee	750,000	0	0	0	750,000
404350	Breath Alcohol Test Fees - Criminal Ct	7,800	0	0	0	7,800
404451	DUI Probation Supervision Fees	49,000	0	0	0	49,000
404454	CCC Probation Fees	40,000	0	0	0	40,000
404455	GSC Probation Fees	1,008,500	0	0	0	1,008,500
404502	Environmental Ct. Penalty	100,000	0	0	0	100,000

Section I: General Services District **Fiscal Year**
Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations **2016**

Object Acct	Revenue Source Or Description	10101	20115	25104	35131	Total
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
404600	Litigation Tax	681,500	0	0	0	681,500
404620	Jail Construc/Upgrade	0	348,900	0	0	348,900
404630	Courtroom Security Enhanc Fee	53,900	0	0	0	53,900
404635	Courtroom Security Litigation Tax	1,056,000	0	0	0	1,056,000
404640	Victims Assistance Assessment	11,000	0	0	0	11,000
404900	Court Ordered Restitutions	0	0	0	1,200	1,200
TOTAL FINES, FORFEITS AND PENALTIES		\$11,254,300	\$348,900	\$0	\$1,200	\$11,604,400

REVENUES FROM USE OF MONEY OR PROPERTY:

405251	Interest - LGIP	\$0	\$0	\$97,000	\$0	\$97,000
TOTAL FROM USE OF MONEY OR PROPERTY		\$0	\$0	\$97,000	\$0	\$97,000

* The Director of Finance shall adjust the interest earnings of each account in the Metro Investment Pool to recover a pro-rata share of the costs of the Treasurer's investment and cash management programs.

REVENUE FROM OTHER GOVERNMENT AGENCIES:

Other Agencies - Federal Direct

406100	Federal Direct	\$0	\$0	\$0	\$180,000	\$180,000
406150	US Marshall Reimbursement	1,000,000	0	0	0	1,000,000
Subtotal Other Agencies - Federal Direct		\$1,000,000	\$0	\$0	\$180,000	\$1,180,000

Other Agencies - Federal Thru State

406200	Federal Received Thru State Of Tenn.	\$434,300	\$0	\$0	\$0	\$434,300
Subtotal Other Agencies - Federal Thru State		\$434,300	\$0	\$0	\$0	\$434,300

Other Agencies - Other Pass-Through

406300	Federal thru Other - Pass Through HHS	\$288,600	\$0	\$0	\$0	\$288,600
406300	Federal thru Other - Pass Through Meal	362,900	0	0	0	362,900
406300	Federal thru Other - Pass Through USDA	137,200	0	0	0	137,200
406313	MARS-Medicaid/TNCare thruOther	1,900,000	0	0	0	1,900,000
406323	MARS-Medicare thru OtherPassT	3,400,000	0	0	0	3,400,000
406330	GNRC Transportation	70,000	0	0	0	70,000
Subtotal Other Agencies - Oth. Pass-Through		\$6,158,700	\$0	\$0	\$0	\$6,158,700

Other Agencies - State Direct

406401	TN Funded Programs	\$174,600	\$0	\$0	\$0	\$174,600
406402	Alc Bev Tax Apportion	750,200	0	0	0	750,200
406403	TN Telecomm Sales Tax	64,300	0	0	55,000	119,300
406404	Gas & Fuel County	6,225,400	0	0	0	6,225,400
406405	Gas & Fuel City	10,482,400	0	0	0	10,482,400
406406	Income Tax	11,000,000	0	0	0	11,000,000
406407	TN Sales Tax Levy	32,966,000	2,781,300	0	0	35,747,300
406408	TN Beer Tax Allocation	230,500	0	0	0	230,500
406409	TN Excise Tax Allocation	1,875,000	0	0	0	1,875,000
406410	Gas Inspection Fees	1,351,700	0	0	0	1,351,700
406411	Post Mortum Reimbursement	120,000	0	0	0	120,000
406412	Jail Inmate Reimbursement	2,100,000	0	0	0	2,100,000
406415	TN Cost Reimbursement	5,447,100	0	0	0	5,447,100
406417	Jury Lunch Reimbursement	14,000	0	0	0	14,000
406426	TennCare	375,000	0	0	0	375,000
406430	TN MNPS Basic Education Program	0	0	0	272,000,000	272,000,000
406431	TN MNPS Career Teachers Program	0	0	0	1,500,000	1,500,000
406433	TN MNPS Excess Cost	0	0	0	1,200,000	1,200,000
Subtotal Other Agencies - State Direct		\$73,176,200	\$2,781,300	\$0	\$274,755,000	\$350,712,500

Section I: General Services District

**Fiscal Year
2016**

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

Object Acct	Revenue Source Or Description	10101	20115	25104	35131	Total
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
Other Agencies - Other Government Agencies						
406500	Other TN Gov't Agencies	\$57,000	\$0	\$0	\$5,000	\$62,000
406500	Other TN Gov't Agencies - Meals	58,000	0	0	0	58,000
406500	Other TN Gov't Agencies - State	57,000	0	0	0	57,000
406603	MDHA	6,800	0	0	0	6,800
406605	E911	4,900	0	0	0	4,900
406606	Emergency Communications District	471,300	0	0	0	471,300
406609	MTA Operations	110,300	0	0	0	110,300
406620	Hospital Authority	5,961,500	0	0	0	5,961,500
Subtotal Other Agencies-Other Gov Agencies		\$6,726,800	\$0	\$0	\$5,000	\$6,731,800
TOTAL FROM OTHER GOVERNMENT AGENCIES		\$87,496,000	\$2,781,300	\$0	\$274,940,000	\$365,217,300
COMMISSIONS AND FEES:						
Commissions and Fees - Court Clerks						
407200	Circuit Court Clerk	\$2,500,000	\$0	\$0	\$0	\$2,500,000
407200	Juvenile Court Clerk	370,000	0	0	0	370,000
407200	Clerk & Master, Chancery Court	1,193,800	0	0	0	1,193,800
407200	Criminal Court Clerk	2,165,000	0	0	0	2,165,000
Subtotal Commissions & Fees - Court Clerks		\$6,228,800	\$0	\$0	\$0	\$6,228,800
Commissions and Fees - Elected Officials						
407300	County Clerk	\$5,406,000	\$0	\$0	\$0	\$5,406,000
407300	Register of Deeds	1,500,000	0	0	0	1,500,000
Subtotal Commission & Fees - Elected Off.		\$6,906,000	\$0	\$0	\$0	\$6,906,000
TOTAL COMMISSIONS AND FEES		\$13,134,800	\$0	\$0	\$0	\$13,134,800
CHARGES FOR CURRENT SERVICES:						
Charges for Current Services - Goods						
407601	Photostat and Microfilming	\$243,200	\$0	\$0	\$0	\$243,200
407604	Sales of Maps	300	0	0	0	300
407605	Sales of Voter Registration Lists	2,500	0	0	0	2,500
407606	Recycled Materials	8,000	0	0	30,000	38,000
407609	Code Book	100	0	0	0	100
407613	Building Permit Data	300	0	0	0	300
407627	Certificates-Vital Statistics-Birth	100,000	0	0	0	100,000
407627	Certificates-Vital Statistics-Death	275,000	0	0	0	275,000
407651	Medical Reports	25,000	0	0	0	25,000
407654	Concessions	33,600	0	0	0	33,600
Subtotal Charges for Current Services - GSD		\$688,000	\$0	\$0	\$30,000	\$718,000
Charges for Current Services - Services						
407701	Building Appeals	\$19,500	\$0	\$0	\$0	\$19,500
407701	Electrical Appeals	90,000	0	0	0	90,000
407701	Mech/Gas Appeals	59,000	0	0	0	59,000
407701	Plumbing Appeals	58,000	0	0	0	58,000
407701	Zoning Appeals	55,000	0	0	0	55,000
407707	Plans Examination - Codes	1,340,000	0	0	0	1,340,000
407708	Zone Change	146,200	0	0	0	146,200
407711	Planned Unit Development Review	70,100	0	0	0	70,100
407714	Small City Election	6,500	0	0	0	6,500
407718	Metro Clerk - Lobbyist Registration	7,000	0	0	0	7,000

Section I: General Services District
 Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations
 Fiscal Year 2016

Object Acct	Revenue Source Or Description	20115				Total
		10101	20115	25104	35131	
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
407719	Sheriff Background Check	36,000	0	0	0	36,000
407721	Supervision Fees	130,000	0	0	0	130,000
407723	Video Production	100	0	0	0	100
407724	FHA-VA Inspection Fees	300	0	0	0	300
407725	Pre-Trial Release Services	100,000	0	0	0	100,000
407728	Subdivision Review Fees	196,100	0	0	0	196,100
407730	Police Secondary Employment	3,218,900	0	0	0	3,218,900
407731	Primary Clinic Fees - Individuals	121,000	0	0	0	121,000
407732	Primary Care - Insurance	5,000	0	0	0	5,000
407733	Vehicle Emission Test	1,900,000	0	0	0	1,900,000
407736	Police Investigation Fee	3,000	0	0	0	3,000
407737	State Inspection	1,065,000	0	0	0	1,065,000
407738	Immunization-Influenza	2,000	0	0	0	2,000
407739	BTC Prescription Co-Pymts	15,000	0	0	0	15,000
407740	State Inspection-Summer Food	5,000	0	0	0	5,000
407743	Parking Fees	1,225,000	0	0	0	1,225,000
407744	St and Alley Map Amend	7,000	0	0	0	7,000
407746	Family Planning Fees	30,000	0	0	0	30,000
407749	Spec Police Commission	15,400	0	0	0	15,400
407754	House Mover Escort Srv	1,000	0	0	0	1,000
407755	Abandon Vehicles	300	0	0	0	300
407759	Engineering Design	14,000	0	0	0	14,000
407759	Engineering Environment	3,000	0	0	0	3,000
407759	Engineering Soil Test	13,000	0	0	0	13,000
407762	Host Fee	400,000	0	0	0	400,000
407763	Residential Permit Parking	2,600	0	0	0	2,600
407764	Loading Zone Permits	6,400	0	0	0	6,400
407765	Valet Parking Permits	3,200	0	0	0	3,200
407769	Comm Plan Amend Fees	13,000	0	0	0	13,000
407774	Green Parking Permit	1,000	0	0	0	1,000
407777	ACSI EMS EMSM Collections	500,000	0	0	0	500,000
407778	General Services Support	808,900	0	0	0	808,900
407779	MARS-Emergency Ambulance	7,600,000	0	0	0	7,600,000
407783	Impound/Boarding Fees	138,000	0	0	0	138,000
407784	MNPS - Pre-K Tuition	0	0	0	700,000	700,000
407784	MNPS Other School System Tuition	0	0	0	100,000	100,000
407784	MNPS School Sundry	0	0	0	300,000	300,000
407784	MNPS Summer School Tuition	0	0	0	100,000	100,000
407786	Liquid Nutrition Program	30,000	0	0	0	30,000
407788	Serve Summons Costs - Sheriff	1,300,000	0	0	0	1,300,000
407789	Inmate Process Fees	120,000	0	0	0	120,000
407790	Medical Co-Pay - Inmates	21,000	0	0	0	21,000
407791	Inmate Board	40,000	0	0	0	40,000
407793	Out of County Processing	450,000	0	0	0	450,000
407797	Landlord Registration Fees	60,500	0	0	0	60,500
Subtotal- Charges for Current Services - Serv.		\$21,452,000	\$0	\$0	\$1,200,000	\$22,652,000
Charges for Current Services - User Fees						
407801	Admissions-Communication Center	\$287,700	\$0	\$0	\$0	\$287,700
407801	Admissions-Parks	1,000,000	0	0	0	1,000,000
407801	Rental-Parks	775,000	0	0	0	775,000
407801	Sportsplex Org Leagues-Parks	305,000	0	0	0	305,000
407801	Admissions Sportsplex-Parks	600,000	0	0	0	600,000
407801	Admissions-Wave Pool	380,000	0	0	0	380,000
407803	Green Fees	3,105,000	0	0	0	3,105,000
407803	Driving Range Fees	300,000	0	0	0	300,000
407803	Rentals	885,000	0	0	0	885,000

Section I: General Services District

Fiscal Year

Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

2016

Object Acct	Revenue Source Or Description	10101	20115	25104	35131	Total
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
407803	Tennis Fees	225,000	0	0	0	225,000
407803	Athletic Fees	24,000	0	0	0	24,000
407807	Workshop Fees - Class	482,400	0	0	0	482,400
407808	Facility Use Fee	7,800	0	0	0	7,800
407808	Facility Use - Dock	20,000	0	0	0	20,000
407808	Facility Use - Softball Field	125,000	0	0	0	125,000
407808	Facility Use - Parks	280,400	0	0	0	280,400
407808	Facility Use - Picnic Area	100,000	0	0	0	100,000
407815	Public Library Fees	329,700	0	0	0	329,700
Subtotal Charges for Current Services - Fees		\$9,232,000	\$0	\$0	\$0	\$9,232,000
Charges for Current Services - Other Services						
407901	Legal Services	\$50,000	0	\$0	\$0	\$50,000
407910	Staff Services	316,600	0	0	0	\$316,600
Subtotal Charges for Current Services - Other		\$366,600	\$0	\$0	\$0	\$366,600
TOTAL CHARGES FOR CURRENT Services		\$31,738,600	\$0	\$0	\$1,230,000	\$32,968,600
COMPENSATION FROM PROPERTY:						
408603	Gain (Loss) Equip/Other	\$0	0	\$0	\$125,000	\$125,000
408604	Gain (Loss) Real Property	800,000	0	\$0	0	800,000
408702	External Source Recovery	0	0	0	3,000	3,000
408703	Subrogation Recovery	100,000	0	0	0	100,000
408800	Rental	315,700	0	0	1,500,000	1,815,700
		\$1,215,700	\$0	\$0	\$1,628,000	\$2,843,700
TOTAL COMPENSATION FROM PROPERTY		\$1,215,700	\$0	\$0	\$1,628,000	\$2,843,700
CONTRIBUTIONS AND GIFTS:						
409100	Cash Contributions	\$300	\$0	\$0	\$0	\$300
409300	Contributions-Group/Indiv: MNPS	0	0	0	600,000	600,000
409300	Contributions-Group/Indiv: Soc Services	22,600	0	0	0	22,600
409300	Contributions-Group/Indiv: Health	220,000	0	0	0	220,000
TOTAL CONTRIBUTIONS AND GIFTS		\$242,900	\$0	\$0	\$600,000	\$842,900
MISCELLANEOUS:						
409504	Telephone	\$1,264,900	\$0	\$0	\$0	\$1,264,900
409513	Finders Fees-Rtn SSI	175,000	0	0	0	175,000
409514	Cost Reimbursement	365,000	0	0	0	365,000
409515	Sale of Misc Items	10,000	0	0	0	10,000
409518	Other	912,000	0	0	150,000	1,062,000
409522	GED Testing	7,100	0	0	0	7,100
420200	Bond Interest Tax Credit-(IRS BABS Subsid	0	4,843,400	0	0	4,843,400
TOTAL MISCELLANEOUS		\$2,734,000	\$4,843,400	\$0	\$150,000	\$7,727,400
OPERATING TRANSFERS IN						
431001	Transfer Parks Resale	\$660,000	\$0	\$0	\$0	\$660,000
431001	Transfer Water Services	150,000	0	0	0	150,000
431001	Transfer from GSD Operating	0	18,533,300	0	0	18,533,300
431001	Transfer Surplus Parking-Public Works	492,800	0	0	0	492,800
431100	Transfer Legal Services: MNPS	192,000	0	0	0	192,000
431100	Transfer Legal Services: Other	2,270,200	0	0	0	2,270,200

Section I: General Services District
 Schedule A: Estimated Revenues & Fund Balances Supporting Appropriations

Fiscal Year
 2016

Object Acct	Revenue Source Or Description	10101	20115	25104	35131	Total
		General Fund	Debt Services Fund	MNPS Debt Service Fund	MNPS Funds	
431103	POL - MDHA Task Force	101,700	0	0	0	101,700
431220	Transfer 18301 - Police Services	481,000	0	0	0	481,000
431500	Transfer Debt Service (From PW Parking)	0	909,000	0	0	909,000
431501	Transfer Stadium Debt	0	3,200,000	0	0	3,200,000
431510	Transfer Self Fund Debt - MNPS	0	101,000	0	0	101,000
431510	Transfer Self Fund Debt - Water	0	85,200	0	0	85,200
431510	Transfer Self Fund Debt - Storm Water	0	1,500,000	0	0	1,500,000
431520	Transfer Health Energy	0	132,400	0	0	132,400
431520	Transfer Parks Energy	0	188,900	0	0	188,900
431520	Transfer MNPS Energy	0	0	2,863,500	0	2,863,500
431552	Transfer MNPS Indirect	0	0	0	2,000,000	2,000,000
431565	Transfer MNPS Transportation	0	0	0	500,000	500,000
431800	Transfer Hotel Occupancy	9,400,000	0	0	0	9,400,000
431809	Transfer HOT Short-term Rental	50,000	0	0	0	50,000
TOTAL OPERATING TRANSFERS IN		\$13,797,700	\$24,649,800	\$2,863,500	\$2,500,000	\$43,811,000
OPERATING TRANSFERS FOR LOCAP						
442002	POL - MDHA Task Force	\$86,300	\$0	\$0	\$0	\$86,300
442002	HEA - Health Dept Grant Fund	1,090,700	0	0	0	1,090,700
442002	Farmer's Market	83,400	0	0	0	83,400
442002	State Fair Admin	115,100	0	0	0	115,100
442002	Convention Center	396,000	0	0	0	396,000
442002	GSR - Surplus Property Auction	280,400	0	0	0	280,400
442002	W & S Operating	5,321,300	0	0	0	5,321,300
442002	Nashville Career Advancement Center-NCA	58,900	0	0	0	58,900
442002	Storm Water	706,500	0	0	0	706,500
442002	Community Education	101,000	0	0	0	101,000
442002	District Energy Services-DES	5,900	0	0	0	5,900
442002	Finance Treasury	58,300	0	0	0	58,300
442002	HR-Benefit Board	80,200	0	0	0	80,200
442002	State Trial Courts-Community Corrections	1,400	0	0	0	1,400
442002	Municipal Auditorium	126,600	0	0	0	126,600
OPERATING TRANSFERS FOR LOCAP		\$8,512,000	\$0	\$0	\$0	\$8,512,000
GRAND TOTAL REVENUE TO GSD		\$804,473,700	\$121,278,400	\$74,737,100	\$794,000,000	\$1,794,489,200
APPROPRIATIONS OF FUND BALANCES:						
335000	Undesignated Fund Balance	\$40,000,000	\$5,000,000	\$3,300,000	\$16,000,000	64,300,000
TOTAL REVENUE TO SUPPORT APPROPRIATNS		\$844,473,700	\$126,278,400	\$78,037,100	\$810,000,000	\$1,858,789,200

Section I: General Services District
Schedule B: General Fund Appropriations

Fiscal Year
2016

Dept Number	Description	Department or Function Total
GENERAL GOVERNMENT:		
01	Administration	
	Internal Support:	
	01101127 Facility Rental	\$ 340,000
	01101227 HIPPA Compliance	80,000
	01101301 Insurance Reserve	2,099,600
	01101303 Corp Dues/Contribution	465,400
	01101308 Judgments and Losses	1,360,100
	01101315 Pay Plan Improvements ¹	21,085,900
	01101412 Post Audits	1,027,200
	01101416 Subsidy Advance Planning	132,700
	The Director of Finance is hereby authorized to transfer required funds to the Advanced Planning and Research Fund to fund Metro obligations toward MPO planning and research studies. In the case of multi-county grants, Metro shall only fund its proportionate share of the grant match as certified by the Director of Planning and approved by the Director of Finance.	
	01101996 Transfer General Fund 4% Reserve Fund	27,728,400
	01101997 Transfer Hotel Motel - Short Term Rental	50,000
	Subtotal Administration Internal Support	\$ 54,369,300
	Employee Benefits:	
	01101104 County Retirement Match	3,501,900
	01101107 Contribution Teachers Retirement Match	6,900,400
	01101109 Health Insurance Match	48,514,200
	01101110 Death Benefit Payments	200,000
	01101113 Pensioners IOD Medical Expense	10,165,400
	01101114 Unemployment Compensation	561,200
	01101115 Life Insurance Match	2,886,500
	01101120 Empl IOD Medical Expense	8,198,200
	01101140 Benefit Adjustments ²	4,360,100
	01101145 TCRS Pension Contribution	37,900
	01101658 Self Insured Excise Tax	75,000
	Subtotal Administration Employee Benefits	\$ 85,400,800
	Contingency:	
	01101224 Contingency Subrogation ³	100,000
	01101218 District Energy System	1,794,000
	01101396 ADM Travel	25,000
	Subtotal Administration Contingency	\$ 1,919,000

¹ Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.

² Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation, and the fringe benefit budget appropriations of the various departments and accounts of this fund, to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.

³ Account 01101224 is subject to transfer to various departments, agencies, etc. upon approval of the Department of Law and submittal of budget detail to the Department of Finance.

Section I: General Services District		Fiscal Year
Schedule B: General Fund Appropriations		2016
Dept Number	Description	Department or Function Total
Total 01 Administration		\$ 141,689,100
		1,788,800
02	Metropolitan Council	668,700
03	Metropolitan Clerk	1,731,100
04	Mayor's Office	254,700
	Poverty and Adult Literacy	367,100
	Office of Innovation	100,000
	Music Entertainment Economic Development	250,000
	Financial Empowerment Center	129,900
	Mayor's Office of New Americans	133,200
	Office of Sustainability	
		5,323,400
05	Election Commission	5,196,600
06	Department of Law	3,788,800
07	Planning Commission	4,556,200
08	Human Resources	262,800
09	Register of Deeds	22,964,900
10	General Services	794,700
11	Historical Commission	1,612,200
14	Information Systems - Government Access TV	764,000
49	Office of Emergency Management	13,614,400
91	Emergency Communication Center	
TOTAL GENERAL GOVERNMENT FUNCTION		<u>\$ 205,990,600</u>
FISCAL ADMINISTRATION:		
		7,570,300
15	Finance	6,868,300
16	Assessor of Property	2,340,800
17	Trustee	4,109,900
18	County Clerk	1,242,800
48	Internal Audit	
TOTAL FISCAL ADMINISTRATION FUNCTION		<u>\$ 22,132,100</u>
ADMINISTRATION OF JUSTICE:		
		5,806,000
19	District Attorney	7,022,700
21	Public Defender	1,579,500
22	Juvenile Court Clerk	3,178,100
23	Circuit Court Clerk	5,308,700
24	Criminal Court Clerk	1,445,000
25	Clerk and Master - Chancery	11,896,400
26	Juvenile Court	10,319,700
27	General Sessions Court	7,744,700
28	State Trial Courts *	
	* Any reimbursements from the State of Tennessee for expenses incurred by the State Trial Courts will be remitted to the General Fund.	2,380,000
29	Justice Integration Services	452,200
47	Criminal Justice Planning	741,500
51	Metro Family Safety	
TOTAL ADMINISTRATION OF JUSTICE FUNCTION		<u>\$ 57,874,500</u>

Section I: General Services District
Schedule B: General Fund Appropriations

Fiscal Year
2016

<u>Dept Number</u>	<u>Description</u>	<u>Department or Function Total</u>
LAW ENFORCEMENT AND CARE OF PRISONERS:		
30	Sheriff's Office	63,892,700
31	Police Department	172,832,800
TOTAL LAW ENFORCEMENT AND CARE OF PRISONERS FUNCTION		<u><u>\$ 236,725,500</u></u>
FIRE PREVENTION AND CONTROL:		
32	Fire Department and EMS Services	48,173,500
TOTAL FIRE PREVENTION AND CONTROL FUNCTION		<u><u>\$ 48,173,500</u></u>
REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT:		
01	Economic Development	
	01101118 Economic Job Development Incentive Dell	562,500
	01101213 Nashville Career Advancement Center (NCAC) Local Match	95,600
	01101221 Subsidy Nashville Arena	5,851,500
	01101222 Coliseum Capital Maintenance Fund Transfer	1,000,000
	01101225 GSD Debt Transfer - Stadium	3,200,000
	01101998 Tax Increment Payment - MDHA	7,769,000
	01101678 Sounds Ballpark Debt Service	1,025,000
	01101506 Partnership 2020	375,000
	01101565 Jefferson Street United Merchants Partnership	300,000
	To be administered by the Mayor's Office of Economic and Community Development (ECD) for continuation of the Workforce Development Program	
	01101637 Contribute Music and Entertainment Economic Development Initiatives - Nashville Show	500,000
	01101645 Contribute The Nashville Entrepreneur Center	250,000
	Subtotal 01 Administration - Economic Development	\$20,928,600
33	Codes Administration	8,384,800
34	Beer Board	368,600
TOTAL REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT FUNCTION		<u><u>\$ 29,682,000</u></u>
SOCIAL SERVICES, HEALTH AND HOSPITALS FUNCTION		
37	Social Services*	7,672,000
	* Of the \$7,672,000 appropriated to Social Services, The Guest House shall receive \$450,000 from these appropriations	
44	Human Relations Commission	423,700
TOTAL SOCIAL SERVICES FUNCTION		<u><u>\$ 8,095,700</u></u>
HEALTH AND HOSPITALS		
	01101426 Subsidy Hospital Authority	35,000,000
	*Of the \$35,000,000 appropriated to the Hospital Authority, the Our Kids program shall receive \$200,000 from these appropriations	
	01101613 ADM Correctional Healthcare	12,671,700
	01101614 ADM Forensic Medical Examiner	4,638,500
38	Health Department *	18,665,700
TOTAL HEALTH AND HOSPITALS FUNCTION		<u><u>\$ 70,975,900</u></u>

Section I: General Services District
 Schedule B: General Fund Appropriations

Fiscal Year
 2016

Dept Number	Description	Department or Function Total
PUBLIC LIBRARY SYSTEM:		
39	Public Library	26,737,600
TOTAL PUBLIC LIBRARY SYSTEM FUNCTION		<u>\$ 26,737,600</u>
RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT:		
01	Community Support:	4,000,000
	01101204 Metro Action Commission (MAC)	450,000
	01101238 National League Cities	3,400,000
	01101326 Property Tax Relief Program	15,000
	01101502 Contribute Nashville Symphony	200,000
	01101503 Contribute Adventure Science Center Appropriation pursuant to T.C.A. § 7-3-314	350,000
	01101516 Contribute Literacy Programs	12,500
	01101521 Contribute Humane Association	60,000
	01101534 Contribute Sister Cities	100,000
	01101557 Contribute Andrew Jackson Foundation	1,000,000
	01101578 Barnes Affordable Housing Trust	
	This appropriation shall be funded by revenues from hotel/motel tax revenues earmarked for the trust fund, pursuant to BL2015-1056, and General Services District (GSD) revenues. The GSD general fund shall cover the difference between actual hotel/motel collections and the appropriated balance.	
	01101587 Cont'b Alignment Nashville	150,000
	01101591 Domestic Violence Programs	675,000
	01101592 Educ and After School Programs	675,000
	01101593 Misc Community Agencies/Services	450,000
	01101602 Subsidy Community Education	349,500
	01101682 Nashville Technology Council	75,000
	01101660 The Next Door	100,000
	01101661 Nashville Civic Design Center	100,000
	01101677 Community Foundation of Middle Tennessee - Digital Inclusion	100,000
	01101679 Nashville Ballet Contribution	200,000
	Subtotal 01 Administration - Community Support	\$12,462,000
	Conservation of Natural Resources:	50,000
	01101242 Reserve for Community Garden Grant *To be administered by the Parks and Recreation Department	50,000
	Subtotal 01 Administration - Conservation of Natural Resources	50,000
		285,200
35	Agricultural Extension	89,200
36	Soil and Water Conservation	34,439,400
40	Parks and Recreation	2,643,100
41	Arts Commission	722,800
64	Sports Authority	722,800
TOTAL RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT		<u>\$50,691,700</u>
INFRASTRUCTURE AND TRANSPORTATION		
	01101117 Subsidy Regional Transportation Authority (RTA)	320,200
	01101237 Commuter Rail	1,500,000
	01101304 Subsidy Metropolitan Transit Authority (MTA)	40,013,600
42	Public Works GSD General Fund Functions	22,778,500
42	Public Works GSD Waste Management Transfers	4,249,000
TOTAL INFRASTRUCTURE AND TRANSPORTATION		<u>\$68,861,300</u>

Section I: General Services District
Schedule B: General Fund Appropriations

Fiscal Year
2016

<u>Dept Number</u>	<u>Description</u>	<u>Department or Function Total</u>
OPERATING TRANSFERS		
	Operating Transfer to GSD Debt Service Fund	<u>18,533,300</u>
TOTAL TRANSFERS		<u>\$18,533,300</u>
TOTAL GENERAL FUND OF THE GENERAL SERVICES DISTRICT		<u>\$844,473,700</u>

Fiscal Year
2016

Section I: General Services District
Schedule C Debt Services Funds Appropriations

Appropriation

Appropriation by Fund:

Debt Service Administration	78,037,100
25104 MNPS Debt Service	126,278,400
20115 GSD Debt Service	
TOTAL DEBT SERVICE FUNDS - GSD	204,315,500

Debt Service Requirements by Fund		PRINCIPAL	INTEREST	OTHER	TOTAL
25104	MNPS DEBT SERVICE FUND (BU-80106000)			\$0	\$ 70,709,000
	Outstanding G.O. MNPS Bonds	\$ 41,601,300	\$ 29,107,700	0	1,347,800
	Reserve for New Debt (future debt requirements)	0	1,347,800	0	766,300
	Tax Increment Payment - MDHA	0	0	766,300	655,200
	Redemption, Cremation and Management Fees	0	0	655,200	73,500
	Treasury Internal Service Fees	0	0	73,500	414,600
	Qualified Zone Academy Bonds, 2005 (State QZAB Loan)	0	0	414,600	1,637,800
	Qualified School Construction Bonds, 2009 (State QSCB Loan)	0	0	1,637,800	3,942,300
	Qualified School Construction Bonds, 2010 (State QSCB Loan)	0	0	3,942,300	(1,599,600)
	IRS Subsidy 2010 QSCB	0	0	(1,599,600)	90,200
	Commerical Paper (Bonds Anticipation Loans)	0	90,200	0	
	TOTAL MNPS DEBT SERVICE FUND (25104 / 80106000)	\$ 41,601,300	\$ 30,545,700	\$ 5,890,100	\$ 78,037,100
20115	GSD DEBT SERVICE FUND (BU-90101000)			\$0	\$ 118,216,400
	Outstanding G.O. GSD Bonds:	\$ 63,187,300	\$ 55,029,100	0	0
	IRS BABs Subsidy	0	0	0	118,216,400
	Sub-Total - Outstanding GO Bonds	63,187,300	55,029,100	0	2,448,200
	Reserve for New Debt (future debt requirements)	0	2,448,200	0	1,800,700
	Tax Increment Payment - MDHA	0	0	1,800,700	1,205,600
	Redemption, Cremation and Management Fees	0	0	1,205,600	133,600
	Treasury Internal Service Fees	0	0	133,600	176,700
	Commerical Paper (Bonds Anticipation Loans)	0	176,700	0	2,297,200
	Swap Agreement	0	2,297,200	0	
	TOTAL G.S.D. DEBT SERVICE FUND (20115 / 90101000)	\$ 63,187,300	\$ 59,951,200	\$ 3,139,900	\$ 126,278,400

Section I: General Services District Fiscal Year
 Schedule D: Special Revenue, Internal Service, & Enterprise Funds 2016
 Summary Of Estimated Revenue And Fund Balances To Support Appropriations

Fund Number	Description	Revenues and Fund Balances	Appropriations
SCHOOLS SPECIAL REVENUE FUNDS:			
35131	MNPS General Purpose Fund *		
	Operational (BU-80111000)	\$ 803,972,100	\$ 803,972,100
	Property Tax Increment	6,027,900	6,027,900
	Total - General Purpose School Fund Approp.	\$ 810,000,000	\$ 810,000,000
	Transfer to MNPS Debt Service		
	Total expenditures and reserves supported by revenues		\$ 810,000,000

Note: MNPS General Purpose Fund (fund 35131) revenues are detailed in Schedule I-A of this Ordinance.

* From the funds appropriated to the Metropolitan Board of Public Education, there is appropriated the sum of \$4,285,000 for the purpose of funding the actuarial contribution to the Metro Teachers Pension Plan.

35132	MNPS Federal/State Grants	\$ 77,932,000	\$ 77,932,000
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OTHER SPECIAL REVENUE/GRANT FUNDS:

30004	Register's Computer Fund	\$ 52,300	\$ 52,300
30005	Central Business Imp District	\$ 1,814,200	\$ 1,814,200
30006	Animal Control Donations	\$ 313,800	\$ 313,800
30007	Social Services Donations	\$ 800	\$ 800
30020	State Trial Court Drug Enforcement	\$ 775,900	\$ 775,900
30027	General Sessions Drug Court	\$ 55,000	\$ 55,000
30031	Hotel Occ Convention Ctr 2007	\$ 15,600,000	\$ 15,600,000
30034	Criminal Court Clerk Computerizat	\$ 152,100	\$ 152,100
30041	Event and Marketing	\$ 3,400,000	\$ 3,400,000
30042	Hotel Occ Conv Ctr 1% Tax	\$ 9,400,000	\$ 9,400,000
30043	Hotel Occ Conv Ctr 2007 1% Tax	\$ 7,800,000	\$ 7,800,000
30044	Hotel Occ Tourist Promotion	\$ 18,800,000	\$ 18,800,000
30045	Hotel Occ Tourist Related	\$ 9,400,000	\$ 9,400,000
30046	Hotel Occ General Fund 1%	\$ 9,450,000	\$ 9,450,000
30047	Hotel Occ 2007 1% SecondaryTDZ	\$ 1,600,000	\$ 1,600,000
30063	POL 2013 JAG GRANT	\$ 446,700	\$ 446,700
30066	POL 2014 JAG GRANT	\$ 532,200	\$ 532,200
30072	Animal Education and Welfare	\$ 5,000	\$ 5,000
30101	Metro Major Drug Program	\$ 1,900,000	\$ 1,900,000
30102	DUI Offender	\$ 127,000	\$ 127,000
30103	DA Fraud & Economic Crime	\$ 70,000	\$ 70,000
30104	DA Special Operations	\$ 75,000	\$ 75,000
30114	Barnes Fund for Affordable Hsg	\$ 3,495,000	\$ 3,495,000
30118	County Clerk Computer Fund	\$ 75,000	\$ 75,000
30122	Juvenile Court Clerk Computer Fund	\$ 16,000	\$ 16,000
30130	Mediation Services Fund	\$ 140,000	\$ 140,000
	These funds shall be administered in accordance with BL2012-160 and T.C.A. § 16-20-101 et seq. and shall be allocated to the Nashville Conflict Resolution Center		
30137	SOC MHC Special Donations	\$ 219,600	\$ 219,600
30145	Sheriff CCA Contract	\$ 17,529,200	\$ 17,529,200
30146	Police Unauth Substance Abuse	\$ 100,000	\$ 100,000
30147	Police Drug Enforcement	\$ 2,875,600	\$ 2,875,600
30149	Police Federal Drug Enforcement	\$ 950,000	\$ 950,000
30151	Victim Witness Protection	\$ 5,800	\$ 5,800

Section I: General Services District
Schedule D: Special Revenue, Internal Service, & Enterprise Funds
Revenues and Expenditures

Fiscal Year
2016

Fund Number	Description	Revenues and Fund Balances	Appropriations
30154	POL State Felony Forfeitures	\$ 87,000	\$ 87,000
30155	POL State Gambling Forfeitures	\$ 1,212,300	\$ 1,212,300
30156	Police Federal Forfeitures	\$ 491,000	\$ 491,000
30157	Police Sex Offender Registry	\$ 120,500	\$ 120,500
30158	Police Donations Fund	\$ 131,400	\$ 131,400
30159	Police State Anti-Human Traffic	\$ 40,000	\$ 40,000
30161	Police Secondary Employment	\$ 200,300	\$ 200,300
30200	Police Task Force Fund	\$ 1,037,400	\$ 1,037,400
30204	Health Title V Clean Air Act	\$ 120,000	\$ 120,000
30218	County Clerk Title Fees	\$ 35,000	\$ 35,000
30404	Library Special Projects	\$ 1,229,900	\$ 1,229,900
30501	Solid Waste Mgmt	\$ 24,266,800	\$ 24,266,800
30502	Solid Waste Grant	\$ 182,000	\$ 182,000
30503	Public Works Tire Waste	\$ 450,000	\$ 450,000
30508	Public Works Sidewalk	\$ 30,000	\$ 30,000
30509	PW Surplus Parking Fund	\$ 5,125,300	\$ 5,125,300
30511	Public Works Paving	\$ 4,000,000	\$ 4,000,000
30600	Demolition Fund	\$ 275,000	\$ 275,000
30702	Advance Planning and Research	\$ 50,000	\$ 50,000
30704	Planning Grant Fund	\$ 250,000	\$ 250,000
30706	Regional Transportation Planning	\$ 5,809,200	\$ 5,809,200
30708	Nash Area MPO Other Grants	\$ 100,000	\$ 100,000
30764	Metro Area Computer Mapping	\$ 126,000	\$ 126,000
30801	Parks Special Projects	\$ 1,301,700	\$ 1,301,700
30802	Parks Resale Inventory	\$ 1,591,200	\$ 1,591,200
31000	Nashville Career Advancement Center Clearing	\$ 6,965,000	\$ 6,965,000
31500	MAC Administration and Leasehold	\$ 3,352,900	\$ 3,352,900
31501	MAC Local Programs	\$ 30,000	\$ 30,000
31502	MAC Headstart Grant	\$ 14,578,500	\$ 14,578,500
31503	MAC LIEAHP Grant	\$ 6,056,400	\$ 6,056,400
31504	MAC CSBG Grant	\$ 1,318,100	\$ 1,318,100
31505	MAC Summer Food	\$ 733,500	\$ 733,500
31506	MAC CACFP	\$ 1,293,900	\$ 1,293,900
31508	MAC BF/AF Care Program	\$ 431,300	\$ 431,300
31511	MAC Parent Club Federal Funds	\$ 4,500	\$ 4,500
31512	MAC Community Srvc Assistance	\$ 364,800	\$ 364,800
31514	MAC Comsrv Poverty Summit	\$ 22,200	\$ 22,200
31519	MAC Share the Warmth	\$ 70,000	\$ 70,000
32004	Mayor's Office Grants	\$ 96,000	\$ 96,000
32131	POL JAG 2012 Grant	\$ 383,200	\$ 383,200
32200	HEA Health Dept Grant Fund	\$ 24,488,200	\$ 24,488,200
32201	HEA Health Donations Fund	\$ 5,700	\$ 5,700
32211	Historical Commission Grant Fund	\$ 35,000	\$ 35,000
32219	DA District Attorney Grant Fund	\$ 198,000	\$ 198,000
32226	Juvenile Court Grant Fund	\$ 1,495,800	\$ 1,495,800
32227	GSC Gen Sess Ct Grant Fund	\$ 68,000	\$ 68,000
32228	STC State Trial Courts Grant Fund	\$ 3,044,300	\$ 3,044,300
32230	SHE Sheriff Grant Fund	\$ 115,000	\$ 115,000
32231	Police Grant Fund	\$ 1,660,000	\$ 1,660,000
32250	OEM Grant Fund	\$ 260,500	\$ 260,500
32300	PAR Parks Dept Grant Fund	\$ 249,600	\$ 249,600
32305	MAY ECD Financial Empowerment	\$ 123,100	\$ 123,100
32400	Mayor's Ofc Cities of Service	\$ 27,000	\$ 27,000
33000	PAR Parks Master Plan	\$ 595,500	\$ 595,500
33024	Criminal Crt Clk Victims Asst	\$ 175,000	\$ 175,000
38005	Gulch Central Business Imp Dst	\$ 365,700	\$ 365,700

Section I: General Services District
Schedule D: Special Revenue, Internal Service, & Enterprise Funds
Revenues and Expenditures

Fiscal Year
2016

Fund Number	Description	Revenues and Fund Balances	Appropriations
INTERNAL SERVICE FUNDS:			
55146	MNPS Print Shop	\$ 600,000	\$ 600,000
51137	Information Technology Services	\$ 17,282,200	\$ 17,282,200
51153	Radio Shop	\$ 3,252,000	\$ 3,252,000
51154	Office of Fleet Management	\$ 21,290,500	\$ 21,290,500
51180	Treasury Management	\$ 811,400	\$ 811,400
ENTERPRISE FUNDS:			
35135	MNPS Charter School	\$ 73,008,000	\$ 73,008,000
35158	MNPS School Lunchroom	\$ 48,795,900	\$ 48,795,900
60008	Sports Authority	\$ 722,800	\$ 722,800
60152	Farmer's Market	\$ 1,732,900	\$ 1,732,900
60156	State Fair	\$ 3,016,200	\$ 3,016,200
60161	Municipal Auditorium	\$ 1,493,200	\$ 1,493,200
60170	Community Education Commission	\$ 543,800	\$ 543,800
60271	Music City Center Operations	\$ 32,752,000	\$ 32,752,000
61190	Surplus Property Auction	\$ 958,300	\$ 958,300
61200	Police Impound	\$ 475,000	\$ 375,000
68201	DES Oper General Acct	\$ 21,983,700	\$ 21,983,700

SECTION II: THE URBAN SERVICES DISTRICT

Provisions for Prorating Property Taxes:

2014 (Preceding) and Prior Years: 2014 and prior years' Property Taxes of the Urban Services District and/or the former City of Nashville, collected during Fiscal Year 2016, are to be prorated consistent with the tax levy ordinance applicable for the tax year and fiscal year in which the tax was originally levied.

2015 Property Taxes: 2015 Property Taxes of the Urban Services District, collected during Fiscal Year 2016, are to be prorated consistent with the tax levy ordinance for Fiscal Year 2016.

Therefore, all such taxes are prorated as follows:

<u>Fund</u>	<u>Percent</u>
18301 USD General Fund	85.5655%
28315 USD Debt Service Fund	<u>14.4345%</u>
	<u>100.000%</u>

Section II: Urban Services District **Fiscal Year**
Schedule A: Estimated Revenues & Appropriated Fund Balances Supporting Appropriations **2016**

Account Number	Revenue Source Or Description	18301	28315	Total
		General Fund	Debt Service Fund	
PROPERTY TAXES:				
Property Taxes - Current Year				
401110	Real Property - current year	\$72,345,000	\$12,314,900	\$84,659,900
401120	Personal Property - current year	5,474,200	931,900	6,406,100
401130	Public Utility - current year	3,041,700	517,700	3,559,400
401201	Delinqnt RealPrpTaxSold-cur yr	2,007,500	341,700	2,349,200
	Subtotal Property Taxes - Current Year	\$82,868,400	\$14,106,200	\$96,974,600
Property Taxes - Non Current Year				
401212	Real-Collection -preceding year	\$43,300	\$3,100	\$46,400
401222	Personal Collection - preceding year	22,100	33,600	55,700
401224	Personal Collection-C&M - preceding year	22,200	10,300	32,500
401310	Real Property-C&M -preceding year	37,800	8,500	46,300
401320	Personalty-Trustee-prior	22,800	5,000	27,800
401324	Personal-C & M Tax Lit Pri	16,400	6,800	23,200
401510	Interest/Penalty - Trustee	88,400	0	88,400
401520	Interest/Penalty - Collections	53,100	0	53,100
401530	Interest/Penalty - C & M	36,800	0	36,800
401542	Interest Prop Tax Sold	136,500	0	136,500
401610	In-Lieu - current	16,400,000	0	16,400,000
401960	Premium Prop Tax Sold	168,000	0	168,000
	Subtotal Property Taxes - Non Current Year	\$17,047,400	\$67,300	\$17,114,700
TOTAL PROPERTY TAXES		\$99,915,800	\$14,173,500	\$114,089,300
OTHER TAXES, LICENSES, AND PERMITS:				
403204	Alcoholic Beverage Gross Receipts Tax	\$8,084,400	\$0	\$8,084,400
403206	Business Tax	50,000	0	50,000
TOTAL OTHER TAXES, LICENSES, AND PERMITS		\$8,134,400	\$0	\$8,134,400
REVENUE FROM OTHER GOVERNMENT AGENCIES:				
Other Agencies - State Direct				
406405	Gas & Fuel - City	\$843,800	\$0	\$843,800
406415	TN Cost Reimbursement	400,000	0	400,000
	Subtotal Other Agencies - State Direct	\$1,243,800	\$0	\$1,243,800
TOTAL REVENUE FROM OTHER GOVERNMENTS AGENCIES		\$1,243,800	\$0	\$1,243,800

Section II: Schedule A:	Urban Services District Estimated Revenues & Appropriated Fund Balances Supporting Appropriations	Fiscal Year 2016		
		18301 General Fund	28315 Debt Service Fund	Total
Account Number	Revenue Source Or Description			
CHARGES FOR CURRENT SERVICES:				
Charges for Current Services - Goods				
407747	Fire Protection	\$50,000	\$0	\$50,000
407756	Back Door Garbage Collection	53,000	0	53,000
407796	Fire Watch Fees	40,000	0	40,000
		<u>\$143,000</u>	<u>\$0</u>	<u>\$143,000</u>
TOTAL CHARGES FOR CURRENT SERVICES				
COMPENSATION FROM PROPERTY:				
408703	Subrogation Recoveries	\$100,000	\$0	\$100,000
		<u>\$100,000</u>	<u>\$0</u>	<u>\$100,000</u>
TOTAL COMPENSATION FROM PROPERTY				
OPERATING TRANSFERS IN				
431500	Transfer from Public Works Solid Waste for Debt Service	\$0	\$583,400	\$583,400
431510	Transfer Debt Service - DES Self Funding	0	1,324,200	1,324,200
		<u>\$0</u>	<u>\$1,907,600</u>	<u>\$1,907,600</u>
TOTAL OPERATING TRANSFERS IN				
		<u>\$109,537,000</u>	<u>\$16,081,100</u>	<u>\$125,618,100</u>
GRAND TOTAL REVENUE TO URBAN SERVICES DISTRICT				
APPROPRIATIONS OF FUND BALANCES:				
335000	Undesignated Fund Balance	\$8,070,700	\$1,500,000	\$9,570,700
		<u>\$117,607,700</u>	<u>\$17,581,100</u>	<u>\$135,188,800</u>
TOTAL REVENUE TO SUPPORT APPROPRIATIONS				

Section II:
Schedule B:

Urban Services District
General Fund Appropriations

Fiscal Year
2016

Dept Number	Description	Department or Function Total
GENERAL GOVERNMENT:		
01	Administrative	
	Internal Support:	
01191301	Insurance and Reserve	91,600
01191308	Judgements and Losses	6,200
01191315	Pay Plan Improvements ¹	2,564,100
	Subtotal Internal Support	\$ 2,661,900
	Employee Benefits:	
01191102	Police/Fire Retirement Match	8,873,000
01191103	Civil Service Retirement Match	5,424,700
01191106	Teacher Pensions Match	4,592,400
01191109	Health Insurance Match	1,968,400
01191112	Pensioners IOD	468,100
01191113	Employee IOD	1,196,400
01191115	Life Insurance Match	78,500
01191140	Benefits Adjustments ⁴	1,001,100
	Subtotal Employee Benefits	\$ 23,602,600
	Contingency:	
01191224	Contingency Subrogation ³	100,000
	Subtotal Contingency	\$ 100,000
TOTAL GENERAL GOVERNMENT		\$ 26,364,500
<p>¹ Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.</p> <p>⁴ Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer this budget appropriation, and the fringe benefit budget appropriations of the various departments and accounts of this fund, to or from the budgets of the various departments and accounts in this fund and other operating budget funds during the fiscal year.</p> <p>³ Account 01191224 is subject to transfer to various departments, agencies, etc. upon approval of the of the Department of Law and submittal of budget detail to the Department of Finance.</p>		
LAW ENFORCEMENT AND CARE OF PRISONERS:		
31	Extra Police Protection	\$481,000
TOTAL LAW ENFORCEMENT AND CARE OF PRISONERS FUNCTION		\$481,000
FIRE PREVENTION AND CONTROL:		
32	Fire	\$65,272,900
TOTAL FIRE PREVENTION AND CONTROL FUNCTION		\$65,272,900
REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT:		
01	Economic Development	
01191998	Tax Increment Payment - MDHA	\$2,383,900
TOTAL REGULATION, INSPECTION, AND ECONOMIC DEVELOPMENT FUNCTION		\$2,383,900

**Section II:
Schedule B:**

**Urban Services District
General Fund Appropriations**

**Fiscal Year
2016**

<u>Dept Number</u>	<u>Description</u>	<u>Department or Function Total</u>
RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT:		
01	Community Support:	
	01191326 Property Tax Relief	<u>\$300,000</u>
TOTAL RECREATIONAL, CULTURAL, CONSERVATION AND COMMUNITY SUPPORT		<u><u>\$300,000</u></u>
INFRASTRUCTURE AND TRANSPORTATION		
42	Public Works USD General Fund Functions	9,840,100
42	Public Works USD Waste Management Transfers	<u>12,965,300</u>
TOTAL INFRASTRUCTURE AND TRANSPORTATION		<u><u>\$22,805,400</u></u>
TOTAL GENERAL FUND OF THE URBAN SERVICES DISTRICT		<u><u>\$117,607,700</u></u>

**Section I: Urban Services District
Schedule Debt Services Funds Appropriations**

**Fiscal Year
2016**

Appropriation by Fund:		Appropriation
28315	USD Debt Service (BU- 90191000)	17,581,100
TOTAL DEBT SERVICE FUNDS - USD		17,581,100

Debt Service Requirements by Fund		PRINCIPAL	INTEREST	OTHER	TOTAL
28315	USD Debt Service (BU- 90191000)				
	Outstanding G.O. USD Bonds	\$ 9,381,400	\$ 11,171,200	\$0	\$ 20,552,600
	Reserve for New Debt (future debt requirements)	0	484,900	0	484,900
	Tax Increment Payment - MDHA	0	0	476,800	476,800
	Redemption, Cremation and Management Fees	0	0	223,200	223,200
	Treasury Internal Service Fees	0	0	26,500	26,500
	Debt Service Paid Directly by DES	0	0	(4,216,000)	(4,216,000)
	Commerical Paper (Bonds Anticipation Loans)	0	33,100	0	33,100
	Transfer to GSD Debt	0	0	0	0
TOTAL U.S.D. DEBT SERVICE FUND (28315 / 90191000)		\$ 9,381,400	\$ 11,689,200	\$ (3,489,500)	\$ 17,581,100

**Section II:
Schedule D:**

**Special, Working Capital, and Enterprise Fund
Revenues and Expenditures**

**Fiscal Year
2016**

Be it herein enacted that the fund balances as of June 30, 2015, and the total amounts of the annual receipts of the following Special, Working Capital, and Enterprise Funds, as herein listed be and the same are hereby anticipated in the amounts and for the purposes herein specified as follows:


Fund Number	Description	Revenues and Fund Balances	Expenditures
WATER AND SEWER FUNDS:			
67311	Water and Sewer Revenue Fund	\$208,722,000	\$208,722,000
67331	Water and Sewer Operating	\$119,176,900	119,176,900
27312	Water and Sewer Debt Service	\$62,488,400	62,488,400
47335	Water and Sewer Extension and Replacement	\$39,725,700	39,725,700
67431	W&S SW Stormwater Operating	\$14,443,200	14,443,200

Subject to Section 6.11 of the Metropolitan Charter, the Director of Finance is authorized to allocate and transfer budget appropriations between these funds during the fiscal year.


SECTION III

BE IT FURTHER ENACTED: That this ordinance shall take effect from and after its passage, the welfare of the Metropolitan Government of Nashville and Davidson County requiring it.

APPROVED AS TO AVAILABILITY
OF FUNDS:

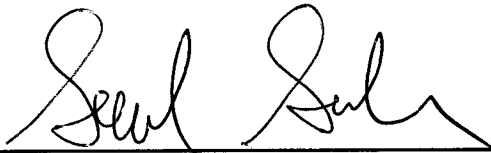


Director of Finance



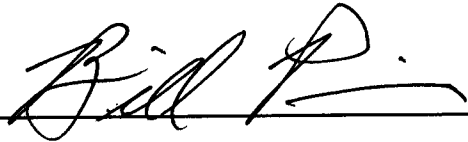
Budget Officer

APPROVED AS TO FORM AND LEGALITY:



Metropolitan Attorney

INTRODUCED BY:



Members of the Metropolitan Council

ORIGINAL

METROPOLITAN COUNTY COUNCIL

SUBSTITUTE **Bill No.** BL 2015-1122

A bill to be entitled: The Budget Ordinance
of the Metropolitan Government of
Nashville and Davidson County, Tennessee
for Fiscal Year 2016

Introduced _____

Passed First Reading _____

Amended _____

Passed Second Reading _____

SUBSTITUTE FILED & *Passed Third Reading* JUN 16 2015

Approved JUN 17 2015

By 
Metropolitan Mayor

Advertised _____

Effective Date _____

ORDINANCE NO. BL2015- 1123

An ordinance establishing the tax levy in the general services district for the fiscal year 2015-2016, and declaring the amount required for the annual operating budget of the urban services district, pursuant to section 6.07 of the Metropolitan Charter.

BE IT ENACTED BY THE COUNCIL OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY:

Section 1. That the tax levy for the General Services District of the Metropolitan Government of Nashville and Davidson County for the fiscal year 2015-2016 on each \$100.00 assessed value of all property, real, tangible personal, intangible personal and mixed, with the General Services District, shall be \$ 3.924 prorated and distributed as follows:

1. General Fund	\$ 1.905	per \$100.00
2. School Fund	\$ 1.416	per \$100.00
3. Debt Service Fund	\$.423	per \$100.00
4. School Debt Service Fund	<u>\$.180</u>	per \$100.00
Total Levy General Services District	\$ 3.924	per \$100.00

Section 2. That \$0.08 per \$100.00 of the revenue of the General Services District General Fund generated from this tax levy collected from the area of the Urban Services District will be deposited to the credit of the General Fund of the Urban Services District.

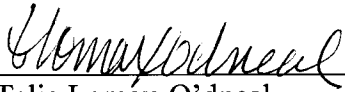
Section 3. Pursuant to Section 6.07 of the Charter, BE IT HEREBY DETERMINED AND DECLARED that the annual operating budget of the Urban Services District for the fiscal year 2015-2016 requires \$96,974,600 by a property tax levy therein, and the Urban Council is hereby directed to levy a tax upon all property, real, tangible personal, intangible personal and mixed, within the Urban Services District of \$0.592 per \$100.00 of assessed valuation, prorated and distributed as follows:

1. General Fund	\$0.495	Per \$100.00
2. Debt Service Fund	<u>\$0.097</u>	Per \$100.00
Total Levy Urban Services District	\$0.592	Per \$100.00

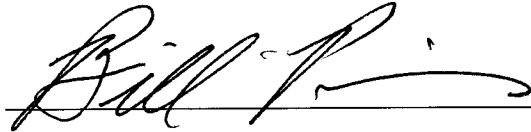
Section 4. This ordinance shall take effect from and after its passage, the welfare of the Metropolitan Government of Nashville and Davidson County requiring it.

APPROVED FOR PROPER BUDGET
PROCEDURES:

INTRODUCED BY:



Talia Lomax-O'dneal
Budget Officer



APPROVED AS TO AVAILABILITY OF
FUNDS:



Richard M. Riebeling
Director of Finance

Member(s) of Council

APPROVED AS TO FORM AND
LEGALITY:



Saul Solomon
Director of Law

ORIGINAL

METROPOLITAN COUNTY COUNCIL

2015 APR 30 PM 3:11

Bill No. BL 2015-1123

FILED
METROPOLITAN
CLERK

An ordinance establishing the tax levy in the general services district for the fiscal year 2015-2016, and declaring the amount required for the annual operating budget of the urban services district, pursuant to section 6.07 of the Metropolitan Charter.

Introduced MAY 19 2015

Passed First Reading MAY 19 2015

Amended _____

Passed Second Reading JUN - 2 2015

Passed Third Reading JUN 16 2015

Approved JUN 17 2015

By 
Metropolitan Mayor

Advertised _____

Effective Date _____

RESOLUTION NO. RS2015- 55

A resolution levying a property tax and establishing the tax rate for such tax levy in the urban services district of The Metropolitan Government of Nashville and Davidson County for the Fiscal Year 2015-2016.

BE IT RESOLVED BY THE URBAN COUNCIL OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY:

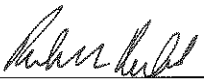
Section 1. That there is hereby levied a tax upon all property, real, tangible personal, intangible personal and mixed, within the Urban Services District of the Metropolitan Government of Nashville and Davidson County for the fiscal year 2015-2016 of \$0.592 on each \$100.00 assessed value of all property, real, tangible personal, intangible personal and mixed, within the Urban Services District, prorated and distributed as follows:

1. General Fund	\$ 0.495	per \$100.00
2. Debt Service Fund	\$ <u>0.097</u>	per \$100.00
Total Levy Urban Services District	\$ 0.592	per \$100.00

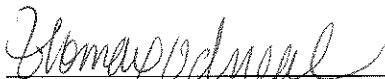
Section 2. That the amount of revenue generated in accordance with Section 2 of Bill No. BL2015-___ of the Metropolitan County Council will be deposited to the credit of the General Fund of the Urban Services District.

Section 3. This Resolution shall take effect from and after its adoption, the welfare of The Metropolitan Government of Nashville and Davidson County requiring it.

APPROVED AND RECOMMENDED BY:

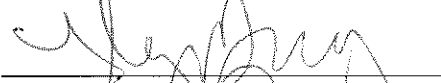


Richard M. Riebeling
Director of Finance



Talia Lomax-O'dneal
Budget Officer

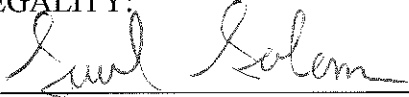
INTRODUCED BY:





Member(s) of Council

APPROVED AS TO FORM AND LEGALITY:



Saul Solomon, Director
Metropolitan Legal Department

ORIGINAL

2015 APR 30 PM 3: 20

FILED
METROPOLITAN
CLERK

METROPOLITAN COUNTY COUNCIL

Resolution No. RS2015-55


A resolution levying a property tax and establishing the tax rate for such tax levy in the urban services district of The Metropolitan Government of Nashville and Davidson County for the Fiscal Year 2015-2016.

Introduced JUN 16 2015

Amended _____

Adopted JUN 16 2015

Approved JUN 17 2015

By 
Metropolitan Mayor

Performance Measure Review

In 2002, the Metro Nashville Government deployed a government-wide strategic planning and performance measurement initiative through the Office of Management and Budget in the Department of Finance. The planning and performance initiative continues today and provides the necessary tools and data to manage effectively and improve performance.

Department strategic business plans and performance data are assessed, tracked, and reported to citizens, employees, and Metro's leadership to support more informed decisions at all levels of an organization.

In order to ensure that the reported performance data is accurate, the Office of Financial Accountability (OFA), part of the Department of Finance, conducts annual performance measure reviews of a selected sample of each department's performance measures. Specifically, the OFA samples and tests a minimum of the program measures associated with at least ten percent of departmental budgets. The Hospital Authority and Metropolitan Nashville Public Schools have separate strategic planning processes and are not included. After the review is complete, departments are briefed on the outcomes through an exit interview process that provides departments an opportunity to respond to and discuss the findings. Reports on the validity of the departments' reported results are shown below. For the purpose of these reviews, the term verified means that the OFA has conducted tests to affirm, or assure positively, the accuracy and correctness of the reported performance measure result.

The performance data reported in this document serve to inform the budget process by linking the performance of each department to the department's annual program budget. In essence, it demonstrates, at least in part, how well the department performed within the budget approved by the Metro Council. The results of the performance measure review are an important part of the budget process that assures decisions-makers and citizens that the data upon which budgetary decisions are made is accurate.

For questions regarding the reported data, please contact the department directly. Department contact information can be found at www.nashville.gov. Additionally, more information regarding performance measurement activity within the Metropolitan Government can be found at the Citizens' Guide to Metro's Performance located at www.nashville.gov/performance.

Department	Program	FY14 Reported Result	Reviewed Result	Verified	FY14 Budget
Agricultural Extension	<u>Agricultural and Horticulture Program</u> <i>Percentage of commercial applicators that attended Agent's training classes and passed the pesticide licensing exam</i>	83%	88%	No	\$151,900
Arts Commission	<u>Basic Grants Program</u> <i>Number of citizens involved in arts programming and planning</i>	2,386,017	No Support	No	\$2,141,400
Assessor of Property	<u>Assessment</u> <i>The number of residential and commercial real property parcels and personal property accounts assessed pursuant to applicable laws, rules, and regulations.</i>	262,150	262,512	No	\$6,908,400
Beer Board	<u>Permit Application Program</u> <i>Percentage of re-inspections passed</i>	55%	55%	Yes	\$199,200
Circuit Court Clerk	<u>Circuit Court Clerk's Office and General Sessions Civil Division Office</u> <i>Number of cases filed in Circuit Court</i>	10,915	10,915	Yes	\$699,400
Clerk & Master	<u>Administration</u> <i>Amount of delinquent real property taxes collected</i>	\$6,003,823	\$6,003,823	Yes	\$1,576,100
Codes Administration	<u>Information Sharing Program</u> <i>Percentage of individuals who get their service requests addressed in a timely manner</i>	66%	66%	Yes	\$1,275,800

Performance Measure Review

Department	Program	FY14 Reported Result	Reviewed Result	Verified	FY14 Budget
Community Education Commission	<u>Community Education and Development</u> <i>Percentage of participants who respond that they will return to take additional classes</i>	64%	93%	No	\$411,500
Convention Center	DID NOT REPORT	NR	NA	NA	NA
County Clerk	<u>Administration</u> <i>Total number of vehicle registrations issued, as well as the issuance of other licenses, permits, and commissions required by state and local law</i>	628,720	628,720	Yes	\$4,399,800
Criminal Court Clerk	<u>Computerization Program</u> <i>Earmarked funds for computerization (TCA 8-21-401j)</i>	87,000	87,000	Yes	\$55,000
Criminal Justice Planning	<u>Reporting Program</u> <i>Percentage of customers who say reports provided were useful in making current and future management decisions</i>	100%	100%	Yes	\$418,100
Criminal Justice Planning	<u>Reporting Program</u> <i>Percentage of Annual Population Correctional Projection Report projections within 4% of actuals</i>	100%	100%	Yes	\$418,100
Department of Law	<u>Client Advice and Support</u> <i>Percentage of client advice requests reviewed within 3 days</i>	85%	85%	Yes	\$1,774,700
District Attorney's Office	<u>Fraud and Economic Crime Program</u> <i>Amount of fines collected under T.C.A. Section 40-3-201 by the Criminal Court Clerk</i>	\$74,286	\$74,286	Yes	\$65,000
District Attorney's Office	<u>Administration – Criminal Division Program</u> <i>Number of "Bound Over" (BO) Warrants for the given period</i>	10,978	10,978	Yes	\$5,458,800
District Energy System	<u>Chilled Water Generation and Distribution Program</u> <i>Percentage of customers reporting overall satisfaction with chilled water</i>	100%	100%	Yes	\$21,648,600
Emergency Communication Center	<u>Quality Assurance Program</u> <i>Percentage of complaints received from Police, Fire and Citizens compared to total calls received</i>	.003%	.003%	Yes	\$435,700
Emergency Communication Center	<u>Leadership and Accreditation Program</u> <i>Percentage of accreditations maintained</i>	100%	100%	Yes	\$904,400
Election Commission	<u>Register to Vote</u> <i>Percentage of customers who are registered to vote as Active</i>	81.27%	81.27%	Yes	\$2,980,400

Performance Measure Review

Department	Program	FY14 Reported Result	Reviewed Result	Verified	FY14 Budget
Farmer's Market	<u>DID NOT REPORT</u>	NR	NA	NA	NA
Finance	<u>Cash Operations Program</u> <i>Percentage of time Metro's core operational bank account balances meet Policy Guidelines</i>	99.6%	99.6%	Yes	\$341,600
Finance	<u>Purchasing Program</u> <i>Total savings achieved as a percent of the operations budget</i>	3230%	2712%	No	\$1,443,800
Fire	<u>Fire Prevention Program</u> <i>Percentage of all buildings (including existing structures and new structures) that upon being inspected by a state certified fire inspector I or II are found to have no fire code violations based upon the total number of buildings inspected annually</i>	50%	57%	No	\$4,174,700
Fire	<u>Logistics Program</u> <i>Percentage of orders processed within 48 hours of receipt of a request</i>	100%	100%	Yes	\$6,447,200
General Services	<u>Radio System Infrastructure Program</u> <i>Percentage of time the radio system is available to end-user</i>	99.99%	99.99%	Yes	\$1,659,500
General Services	<u>E-Bid Surplus Property Distribution Program</u> <i>Percentage change in sales</i>	-29.38%	-29.38%	Yes	\$915,400
General Services	<u>Radio and Public Safety Equipment Program</u> <i>Percentage of repaired equipment that is not returned for the same repairs within 30 days</i>	97%	97%	Yes	\$2,132,200
General Sessions Court	<u>Traffic School Program</u> <i>Number of students taking on-line courses</i>	13,766	13,766	Yes	\$694,200
General Sessions Court	<u>Administration Program</u> <i>Number of in-court language interpretations coordinated</i>	336	339	No	\$1,855,900
Health	<u>Health Care Access Program</u> <i>Percentage of the estimated uninsured residents in Nashville will be linked to a source of primary care</i>	2%	2%	Yes	\$376,700
Health	<u>Clinical Services and Immunizations Program</u> <i>Percentage of 24 year old children are adequately immunized against preventable disease</i>	78.5%	78.5%	Yes	\$3,005,500

Performance Measure Review

Department	Program	FY14 Reported Result	Reviewed Result	Verified	FY14 Budget
Health	<u>Human Resources Program</u> Percentage of full time employees hired and not subject to lay off will be still employed by MPHD after 12 months	77.6%	77.6%	Yes	\$477,800
Health	<u>Facilities Management Program</u> Percentage of customers served will indicate satisfactory or higher ratings of housekeeping and maintenance services	98.7%	98.7%	Yes	\$1,913,400
Historical Commission	<u>Information, Education and Tourism Program</u> Percentage of MHC/MHZC customers who rate products provided as in their professional, public or personal interests or activities based on the number of completed surveys	98%	98%	Yes	\$150,800
Human Relations Commission	<u>Civil Rights Compliance Program</u> Number of actual complaints addressed; types of service rendered	45	45	Yes	\$148,500
Human Resources	<u>Administration and Customer Service Program</u> Percentage of calls screened that score a 2 or above on a scale of 1-3	99.14%	99.14%	Yes	\$1,225,900
Human Resources	<u>Training Program</u> Percentage of Respondents who said the course met or exceeded their expectations for relevant content on the topic	99.28%	99.55%	No	\$123,800
Internal Audit	<u>Audit Assurance Services Program</u> Percentage of direct audit time to available time	84%	84%	Yes	\$809,500
Information Technology Services	<u>Strategy and Support Services Program</u> Percentage of employees reporting their HR needs were met	100%	100%	Yes	\$2,498,600
Justice Integration Services	<u>Executive Leadership Program</u> Percentage of key results achieved	100%	No Support	No	\$463,000
Juvenile Court	<u>Juvenile Pretrial Services Program</u> Percentage of Juveniles who fulfill conditions of the agreement and had charges dismissed	73%	73%	Yes	\$606,600
Juvenile Court	<u>Judicial Actions Program</u> Percentage of cases disposed pursuant to the guidelines established by Tennessee rules of Juvenile procedure, statutory requirements, and American Safe Family Act	80%	80%	Yes	\$1,003,700
Juvenile Court Clerk	<u>Administration Program</u> Number of cases appearing on judicial dockets	41,798	47,622	No	\$1,573,400
Mayor's Office	<u>DID NOT REPORT</u>	NR	NA	NA	NA

Performance Measure Review

Department	Program	FY14 Reported Result	Reviewed Result	Verified	FY14 Budget
Metro Parks and Recreation	<u>Metro Parks Police Program</u> <i>Percentage change in number of part one crimes reported</i>	-12.16%	-12.16%	Yes	\$1,605,500
Metro Parks and Recreation	<u>Executive Leadership Program</u> <i>Percentage of departmental key results achieved</i>	46%	46%	Yes	\$698,300
Metro Parks and Recreation	<u>Harpeth Hills Golf Program</u> <i>Percentage change in rounds played</i>	0%	0%	Yes	\$105,500
Metro Parks and Recreation	<u>Two Rivers Golf Program</u> <i>Percentage change in rounds played</i>	-3%	-3%	Yes	\$668,200
Metro Parks and Recreation	<u>Sportsplex Program</u> <i>Percentage change in admissions</i>	-.75%	-.75%	Yes	\$1,655,400
Metropolitan Action Commission	<u>Low-Income Home Energy and Emergency Assistance Program</u> <i>Percentage of clients who do not return after 1 year</i>	71%	71%	Yes	\$7,739,300
Metropolitan Clerk	<u>Alarm Registration Program</u> <i>Number of alarm permits issued</i>	45,000	No Support	No	\$165,300
Metropolitan Council	<u>Administration Program</u> <i>Proposed legislation researched and drafted</i>	750	698	No	\$1,801,700
Metropolitan Social Services	<u>Homemakers Program</u> <i>Percentage of customers that report they maintain a safe, clean and protective home environment</i>	99%	99%	Yes	\$1,751,200
Metropolitan Transit Authority	<u>Convenient Alternative Transportation</u> <i>Percentage increase in the number of people using public transit</i>	1.7%	1.7%	Yes	\$6,509,000
Municipal Auditorium	<u>Administration Program</u> <i>Percentage of revenue budget achieved</i>	115%	115%	Yes	\$1,767,200
Nashville Career Advancement Center	<u>Job Seeker</u> <i>Percentage of Middle Tennessee job seekers receiving skill enhancement products who acquire a job and stay in the workforce for at least six months</i>	88.5%	88.5	Yes	\$6,920,000
Office of Emergency Management	<u>DID NOT REPORT</u>	NR	NA	NA	NA
Planning Commission	<u>Planning Policy and Design Program</u> <i>Percentage increase in land designated by policy as appropriate for "smart growth" projects</i>	.04%	.04%	Yes	\$1,039,600
Police	<u>Madison Precinct Program</u> <i>Percentage change in the total Part I crimes reported</i>	-6.3%	-6.3%	Yes	\$10,554,300

Performance Measure Review

Department	Program	FY14 Reported Result	Reviewed Result	Verified	FY14 Budget
Police	<u>School Resources Program</u> Percentage of middle and high school students involved in violent or drug related incidents as measured by MPD offense reports	>1%	<1%	No	\$6,756,500
Public Defender	<u>General Sessions Team</u> Average number of cases handled by each attorney on the General Sessions Team in a year is at or below the recognized State standard (maximum of 500 misdemeanor cases/year/attorney)	1,784	1,784	Yes	\$1,599,300
Public Library	<u>Web and ILS Program</u> Percentage of customers attending library instructional classes who believe classes meet intended goals	98.75%	98.75%	Yes	\$401,100
Public Library	<u>Limitless Libraries Program</u> Patron usage of Limitless Libraries	4.88	4.88	Yes	\$1,850,000
Public Works	<u>Drop-Off and Convenience Centers Program</u> Tons of recyclables, household hazardous waste and solid waste	54,340	54,340	Yes	\$2,325,300
Public Works	<u>Parking Program</u> On street parking revenue change year over year	-.5%	-.5%	Yes	\$5,369,500
Register Of Deeds	<u>Computer Program</u> Total revenue is based on a \$2 fee for the filing and recording of certain instruments	\$241,694	\$241,694	Yes	\$170,000
Sheriff's Office	<u>HDC Inmate Management Program</u> Percentage of HDC inmates not generating incident report	65.98%	65.98%	Yes	\$4,189,700
Sheriff's Office	<u>Civil Warrant Program</u> Percentage of returns of services by DCSO within five working days	76.02%	76.02%	Yes	\$3,821,600
Soil & Water Conservation	<u>Educational Services Program</u> Percentage change in follow-up contacts as a result of educational services delivered	50%	No Support	No	\$27,100
Soil & Water Conservation	<u>Educational Services Program</u> Percentage of participants who say they have the information to make better decisions regarding the conservation of natural resources	10%	No Support	No	\$27,100
Sports Authority	<u>DID NOT REPORT</u>	NR	NA	NA	NA
Tennessee State Fair	<u>Corporate Sales Program</u> Increase in booth revenue at the Flea Market	\$96,609	\$96,609	Yes	\$2,906,500
Trustee	<u>Administration</u> Amount of real property, utility and personalty tax receivable	\$859,992,000	\$859,992,000	Yes	\$2,360,100
Water Services	<u>DID NOT REPORT</u>	NR	NA	NA	NA

Internal Service Fees

Internal Service Funds

Internal service funds are used by Metro Government to identify and account for costs incurred by one department in order to provide goods and services to other departments and agencies. In FY16, the Internal Service Funds that recover their budget through billings to departments are Information Technology Services, Fleet Management, Radio Shop, and Surplus Property. Funds related to Facilities Management and Postal closed in FY14. The services provided by these funds will be funded by the General Fund. Below is a brief description of the services provided by each fund:

- Information Technology Service (ITS) – Infrastructure and support functions related to applications, voice and data connectivity and security, mail and access management, file storage, servers, technical help desk, data center operations, and personal computing devices.
- Fleet Management (Fleet) – Fleet management, fuel services, and maintenance
- Radio Shop (Radio) – Radio infrastructure support, installation, and maintenance
- Surplus Property – Handling and disposition of surplus property

In each department’s budget pages, you will find a highlight for their total budget change in Internal Service Fees. Below are two schedules that show the details of the FY16 recommended billings and the FY16-FY15 budget change broken down by Internal Service Fund.

Summary Schedule FY2016 Final Internal Service Billings					
	ITS FY16 Billings	Fleet FY16 Billings	Radio FY16 Billings	Surplus Property FY16 Billings	Total FY16 Billings
10101 GSD General					
001 Administrative - ADA	0	0	0	0	0
001 Administrative - MNPS	0	0	0	0	0
001 Administrative - Vacant Space	0	0	0	0	0
001 Administrative - Post Audit	0	0	0	0	0
002 Metropolitan Council	46,100	0	0	300	46,400
003 Metropolitan Clerk	44,900	1,800	0	100	46,800
004 Mayor's Office	113,500	0	0	800	114,300
005 Election Commission	103,500	2,500	0	600	106,600
006 Law	81,200	2,700	0	900	84,800
007 Planning Commission	270,500	1,500	0	1,300	273,300
008 Human Resources	204,700	1,700	0	700	207,100
009 Register of Deeds	111,300	0	0	100	111,400
010 General Services	236,700	57,900	9,400	3,900	307,900
011 Historical Commission	31,400	0	0	100	31,500
014 Information Technology Service	66,400	0	0	200	66,600
015 Finance	240,700	0	0	1,200	241,900
016 Assessor of Property	259,700	45,100	0	1,100	305,900
017 Trustee	543,900	2,000	0	400	546,300
018 County Clerk	105,800	12,900	0	700	119,400
019 District Attorney	146,900	16,000	6,600	1,300	170,800
021 Public Defender	57,000	3,700	0	1,100	61,800
022 Juvenile Court Clerk	32,400	1,800	0	300	34,500
023 Circuit Court Clerk	46,700	4,300	0	500	51,500
024 Criminal Court Clerk	67,100	1,900	0	900	69,900
025 Clerk and Master - Chancery	19,100	0	0	200	19,300
026 Juvenile Court	101,600	15,800	11,100	2,200	130,700
027 General Sessions Court	133,800	4,500	3300	1,700	143,300
028 State Trial Courts	154,800	59,400	12,000	1,900	228,100
029 Justice Integration Services	172,300	0	0	400	172,700
030 Sheriff	562,700	810,700	172,700	13,300	1,559,400
031 Police	2,797,600	5,965,400	1,231,400	29,700	10,024,100
032 Fire	583,200	1,545,200	159,700	18,800	2,306,900
033 Codes Administration	475,400	168,300	0	1,400	645,100
034 Beer Board	16,700	4,900	1,800	100	23,500
035 Agricultural Extension	19,000	0	0	0	19,000
036 Soil and Water Conservation	8,400	0	0	0	8,400
037 Social Services	106,600	15,300	0	1,300	123,200
038 Health	894,300	120,400	15,000	7,200	1,036,900
039 Public Library	1,243,900	81,800	1,400	4,200	1,331,300
040 Parks	486,200	1,332,000	31,500	6,000	1,855,700
041 Arts Commission	29,000	0	0	400	29,400
042 Public Works	340,800	2,176,800	95,900	4,400	2,617,900
044 Human Relations Commission	18,900	0	0	100	19,000
047 Criminal Justice Planning	10,300	0	0	100	10,400
048 Internal Audit	38,200	0	0	200	38,400

Internal Service Fees

Summary Schedule FY2016 Final Internal Service Billings					
	ITS FY16 Billings	Fleet FY16 Billings	Radio FY16 Billings	Surplus Property FY16 Billings	Total FY16 Billings
049 Office of Emergency Management	80,000	115,200	50,600	100	245,900
091 ECC Emergency Comm Center	221,300	0	37,400	2,200	260,900
10101 GSD General	11,324,500	12,571,500	1,839,800	112,400	25,848,200
18301 USD General					
032 Fire	0	2,596,500	356,300	0	2,952,800
042 Public Works	0	130,400	0	3,100	133,500
18301 USD General	0	2,726,900	356,300	3,100	3,086,300
General Fund Subsidies					
30501 Solid Waste Operations	25,000	2,092,500	0	5,300	2,122,800
60170 Community Education Commission	18,600	0	0	100	18,700
60008 Sports Authority - CU	14,200	0	0	200	14,400
68201 DES Oper General Acct	9,900	0	0	3,600	13,500
General Fund Subsidies	67,700	2,092,500	0	9,200	2,169,400
Other Special Rev/Grant Funds					
30020 State Trial Court Drug Enforce	0	0	0	0	0
30027 General Session Ct	0	0	0	0	0
30053 POL ARRA 2009 JAG Grant	0	0	0	0	0
30101 Metro Major Drug Program	11,200	9,400	9,200	0	20,600
30102 DUI Offender	0	0	0	0	0
30147 Police Drug Enforcement	0	61,200	60,300	0	61,200
31000 NCAC Expenditure Clearing	62,900	0	0	0	62,900
31009 NCAC Other Grants	0	0	0	1,100	1,100
31500 MAC Admin & Leasehold	257,100	0	0	4,600	261,700
31502 MAC Headstart Grant	0	0	0	0	278,600
32226 JUV Juv Court Grant Fund	0	0	0	0	22,100
32228 STC St Trial Ct Grant Fund	0	0	0	0	2,800
32231 Police Grant Fund	0	0	0	0	0
32250 OEM Grant Fund	0	0	0	0	0
35131 MNPS General Purpose	1,535,400	325,000	321,200	0	1,973,300
51113 Facilities Maint & Security	0	0	0	112,900	0
51114 BOSS Construction Services	0	0	0	0	0
51137 Information Technology Service	0	0	0	2,500	31,100
51151 Postal Service	0	0	0	0	0
51153 Radio Shop	30,100	0	0	600	43,900
51154 Office of Fleet Management	861,600	8,500	8,400	3,200	873,300
51180 Treasury Management	14,700	0	0	100	14,800
60152 Farmers Market	20,600	0	0	300	20,900
60156 Board of Fair Commissioners	48,700	0	0	0	48,700
60161 Municipal Auditorium	20,100	0	0	200	20,300
60162 Convention Center	166,600	0	0	200	166,800
60171 Convention Center Authority	0	0	0	0	0
61190 Surplus Property Auction	37,400	0	0	0	44,700
61200 Police Impound	0	0	0	0	0
67331 W&S Operating	1,326,000	38,800	38,300	26,800	3,546,600
67431 W&S SW Stormwater Operating	0	0	0	0	453,700
Water - Direct Bill	0	0	0	0	0
Total Other Special Rev/Grant Funds	4,392,400	2,961,300	442,900	152,500	7,949,100
Direct Billings to Outside Accounts/Fund Balance	1,971,100	1,126,600	648,700	701,300	4,447,700
Grand Total	17,755,700	21,478,800	3,287,700	978,500	43,500,700

Internal Service Fees

Summary Schedule FY2016 Internal Service Budget Variances FY2016 – FY2015

	ITS FY16- FY15 Budget Variance	Fleet FY16- FY15 Budget Variance	Radio FY16- FY15 Budget Variance	Surplus Property FY16-FY15 Budget Variance	Total FY16- FY15 Budget Variance
10101 GSD General					
001 Administrative - ADA	0	0	0	0	0
001 Administrative - MNPS	0	0	0	0	0
001 Administrative - Vacant Space	0	0	0	0	0
001 Administrative - Post Audit	0	0	0	0	0
002 Metropolitan Council	200	0	0	300	500
003 Metropolitan Clerk	5,000	100	0	100	5,200
004 Mayor's Office	(1,500)	0	0	800	(700)
005 Election Commission	0	200	0	600	800
006 Law	3,000	100	0	900	4,000
007 Planning Commission	17,500	100	0	1,300	18,900
008 Human Resources	10,500	200	0	700	11,400
009 Register of Deeds	(19,400)	0	0	100	(19,300)
010 General Services	(315,300)	(82,300)	(5,600)	3,900	(399,300)
011 Historical Commission	6,100	0	0	100	6,200
014 Information Technology Service	6,700	0	0	200	6,900
015 Finance	56,100	0	0	1,200	57,300
016 Assessor of Property	35,100	4,700	0	1,100	40,900
017 Trustee	32,600	(100)	0	400	32,900
018 County Clerk	22,100	(2,600)	0	700	20,200
019 District Attorney	49,100	(46,600)	2,100	1,300	5,900
021 Public Defender	21,600	500	0	1,100	23,200
022 Juvenile Court Clerk	8,900	0	0	300	9,200
023 Circuit Court Clerk	8,300	200	(300)	500	8,700
024 Criminal Court Clerk	18,300	300	0	900	19,500
025 Clerk and Master - Chancery	4,000	0	0	200	4,200
026 Juvenile Court	35,500	(700)	3,200	2,200	40,200
027 General Sessions Court	39,300	0	(2,300)	1,700	38,700
028 State Trial Courts	48,300	3,500	11,700	1,900	65,400
029 Justice Integration Services	24,800	0	0	400	25,200
030 Sheriff	152,600	(31,800)	61,400	13,300	195,500
031 Police	863,500	455,200	487,800	29,700	1,836,200
032 Fire	(4,100)	103,200	42,300	18,800	160,200
033 Codes Administration	25,400	32,000	(300)	1,400	58,500
034 Beer Board	(12,100)	(100)	500	100	(11,600)
035 Agricultural Extension	3,900	0	0	0	3,900
036 Soil and Water Conservation	1,800	0	0	0	1,800
037 Social Services	17,100	(500)	0	1,300	17,900
038 Health	200,200	2,000	5,700	7,200	215,100
039 Public Library	171,700	5,700	1,400	4,200	183,000
040 Parks	87,900	189,300	15,700	6,000	298,900
041 Arts Commission	500	0	0	400	900
042 Public Works	63,200	(591,300)	43,900	4,400	(479,800)
044 Human Relations Commission	7,800	0	0	100	7,900
047 Criminal Justice Planning	2,700	0	0	100	2,800
048 Internal Audit	6,300	0	0	200	6,500
049 Office of Emergency Management	(800)	11,500	1,200	100	12,000
091 ECC Emergency Comm Center	42,400	0	10,300	2,200	54,900
10101 GSD General	1,746,800	52,800	678,700	112,400	2,590,700
18301 USD General					
032 Fire	0	258,400	170,100	0	428,500
042 Public Works	0	(3,600)	0	3,100	(500)
18301 USD General	0	254,800	170,100	3,100	428,000
General Fund Subsidies					
30501 Solid Waste Operations	3,000	621,900	0	5,300	630,200
60170 Community Education Commission	3,700	0	0	100	3,800
60008 Sports Authority - CU	4,000	0	0	200	4,200
68201 DES Oper General Acct	2,400	0	0	3,600	6,000
General Fund Subsidies	13,100	621,900	0	9,200	644,200
Other Special Rev/Grant Funds					
30020 State Trial Court Drug Enforce	0	0	0	0	0
30027 General Session Ct	0	0	0	0	0
30053 POL ARRA 2009 JAG Grant	0	0	0	0	0
30101 Metro Major Drug Program	3,000	0	9,400	0	12,400
30102 DUI Offender	0	0	(2,300)	0	(2,300)
30147 Police Drug Enforcement	0	0	61,200	0	61,200

Internal Service Fees

Summary Schedule FY2016 Internal Service Budget Variances FY2016 – FY2015

	ITS FY16- FY15 Budget Variance	Fleet FY16- FY15 Budget Variance	Radio FY16- FY15 Budget Variance	Surplus Property FY16-FY15 Budget Variance	Total FY16- FY15 Budget Variance
31000 NCAC Expenditure Clearing	400	0	0	0	400
31009 NCAC Other Grants	0	0	0	1,100	1,100
31500 MAC Admin & Leasehold	164,400	0	0	4,600	169,000
31502 MAC Headstart Grant	(133,900)	163,000	0	0	29,100
32226 JUV Juv Court Grant Fund	0	2,400	0	0	2,400
32228 STC St Trial Ct Grant Fund	0	(700)	0	0	(700)
32231 Police Grant Fund	0	0	0	0	0
32250 OEM Grant Fund	0	0	0	0	0
35131 MNPS General Purpose	327,400	0	95,600	112,900	535,900
51113 Facilities Maint & Security	0	0	0	0	0
51114 BOSS Construction Services	0	0	0	0	0
51137 Information Technology Service	0	4,300	0	2,500	6,800
51151 Postal Service	0	0	0	0	0
51153 Radio Shop	3,300	(1,100)	0	600	2,800
51154 Office of Fleet Management	279,800	0	2,800	3,200	285,800
51180 Treasury Management	2,500	0	0	100	2,600
60152 Farmers Market	6,600	(6,900)	0	300	0
60156 Board of Fair Commissioners	13,100	0	0	0	13,100
60161 Municipal Auditorium	6,900	(10,500)	0	200	(3,400)
60162 Convention Center	166,600	0	0	200	166,800
60171 Convention Center Authority	(1,800)	0	0	0	(1,800)
61190 Surplus Property Auction	2,200	600	0	0	2,800
61200 Police Impound	0	0	0	0	0
67331 W&S Operating	382,500	(365,200)	30,900	26,800	75,000
67431 W&S SW Stormwater Operating	(104,800)	78,000	(900)	0	(27,700)
Water - Direct Bill	0	0	0	0	0
Total Other Special Rev/Grants Funds	1,118,200	(136,100)	196,700	152,500	1,331,300
Direct Billings to Outside Accounts/Fund Balance	(413,900)	(354,800)	(1,483,400)	701,300	(1,550,800)
Grand Total	2,464,200	438,600	(437,900)	978,500	3,443,400

Internal Service Fees

Internal Service Allocation Methods

To help explain how the remaining internal service charges are calculated the following schedules outline how the costs are allocated for each of the internal service funds. Included are the list of activities in each department; the basis on which the costs of each particular activity are allocated; the total number of allocation units; the total cost to departments; the resulting cost per unit, where applicable; and a brief narrative example of how the allocation works. All schedules are based on the Mayor's FY16 Recommended Budget.

Allocation Method by Activity (FY16 Recommended)					
General Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
Fleet Services (Preventative Maintenance/Major Maintenance/Asset Management)	Number of Vehicles	3,354 (All vehicle types)	Submitted by General Services	Submitted by General Services	Charges determined by number and type of vehicles.
Fuel Services	Percent of Actual Usage Reported by Fuel Master & Wright Express system	100%	Submitted by General Services	Submitted by General Services	Charges determined by recent actual usage statistics for departments
Radio Shop***	Number of Radios * 12 Months	137,280	\$3,252,000	\$23.69	Department pays monthly rate per assigned radio, plus installs, repairs, and related cost.
Metro Surplus Property Auction	Customer Budget Size as Percentage of Total of Customer Department Budgets	N/A	\$0	Allocated	A department with 2% of Metro's budgeted expenditures will pay 2% of the costs allocated to departments.

*** The cost per radio represents a blended rate including an access fee, subscriber rate, and maintenance plan. Actual charges per unit may be higher and lower based on type of unit (Ex. Handheld unit vs. unit installed in a vehicle) There will also be additional charges for installations and repairs with related costs.

Internal Service Fees

Allocation Method by Activity (F16 Recommended)					
Information Technology Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
Standard Mailbox (250MB)	Number of standard mailboxes	7,598	\$286,776	\$37.74	Department is charged \$3.15 per month per mailbox
Tier 1 Upgrade (500MB)	Additional cost above standard for upgrade to 500MB mailbox	2,278	\$48,879	\$21.46	Department is charged an additional \$1.79 per month for each Tier 1 mailbox
Tier 2 Upgrade (2GB)	Additional cost above standard for upgrade to 2GB mailbox	122	\$55,500	\$454.92	Department is charged an additional \$37.91 per month for each Tier 2 mailbox
Imaging Usage	Number of pages imaged	2,233,851	\$184,733	\$0.08	Department is charged \$.08 for each page imaged
Imaging Storage	Gigabytes of image storage and access to imaged pages	7,667	\$431,042	\$56.22	Department is charged \$4.69 per month per GB of stored images
EBS HR and Payroll	Number of paychecks	501,069	\$758,346	\$1.51	Department is charged \$1.51 for each EBS paycheck
EBS General Accounting	Number of EBS financial transactions (GL, AP, invoices, etc.)	1,366,695	\$1,634,690	\$1.20	Department is charged \$1.20 for each EBS transaction
Procurement	Number of purchase orders processed using EBS and/or Procurement system	68,335	\$502,640	\$7.36	Department is charged \$7.36 for each procurement transaction
EBS and Procurement Storage	Number of stored paychecks, accounting transactions, and purchase orders	16,608,243	\$576,764	\$0.035	Department is charged \$0.035 annually for each stored transaction
Manitron Tax System	Allocated 100% to Trustee	N/A	\$425,595	N/A	Allocated 100% to Trustee
Kiva Permitting System	Allocated to departments based on access, utilization, and transactions	% use	\$533,417	N/A	Allocated to depts based on % of use
Nashville.gov	Equally distributed across departments on Nashville.gov	57	\$455,398	\$8,024.63	Departments on Nashville.gov are charged \$668.72 monthly
External Site - Full Support	Full support of sites external to Nashville.gov	5	\$75,928	\$15,185.60	Department is charged \$1,265.47 monthly per external site supported
Web Traffic Tier 1 (0-10k Page Views)	Number of web page views	N/A	\$0	\$0.00	Department not charged if less than 10,000 page views
Web Traffic Tier 2 (10k - 100k Page Views)	Number of web page views	861,075	\$26,073	\$0.030	Department is charged \$0.03 per page view
Web Traffic Tier 3 (Above 100k Page Views)	Number of web page views	12,853,073	\$151,073	\$0.012	Department is charged \$0.012 per page view
Application Maintenance & Support	Number of application support hours	6,342	\$346,225	\$54.59	Department is charged \$54.59 for each hour worked
Database Support	Number of database support hours	3,132	\$104,693	\$33.43	Department is charged \$33.43 for each hour worked
Desk Side Support	Number of personal computing devices supported	6,823	\$1,947,993	\$285.50	Department is charged \$23.79 per month per device supported
PC Asset Management	Number of personal computing devices managed (purchased/inventory records mgmt)	10,262	\$373,765	\$36.42	Department is charged \$3.04 per month per device managed
AS/400	Portion of shared AS/400 resources used	1	\$85,889	\$85,889.00	Department is charged \$7,157.42 per month per each allocated unit
Physical Server Housing	Facility housing allocated by units of rack space for physical servers	177	\$267,763	\$1,517.07	Department is charged \$126.42 per month per device housed
Virtual Server Housing	Facility housing allocated by units of rack space for virtual servers	10	\$7,807	\$785.41	Department is charged \$65.45 per month per device housed
Managed Physical Server	Number of physical servers supported	184	\$576,917	\$3,135.42	Department is charged \$261.28 per month per physical server supported
Managed Virtual Server	Number of virtual servers supported	114	\$216,287	\$1,897.25	Department is charged \$158.10 per month per virtual server supported

Internal Service Fees

Allocation Method by Activity (F16 Recommended)					
Information Technology Services Department					
Activity	Allocation Basis	Total Allocation Units	Costs Allocated to Departments	Allocation or Cost Per Unit	Example
Storage (GB)	Gigabytes of storage space allocated	242,279	\$282,512	\$1.17	Departments is charged \$0.10 per month per GB of storage space
Network Nodes	Number of connections to the Metro network. (computing devices, VPN accounts, multifunction devices, cameras and wireless access points)	14,377	\$5,246,861	\$364.95	Department is charged \$30.41 per month per connection

02 Metropolitan Council-At a Glance

Mission To enact ordinances and resolutions that set the public policy for the Metropolitan Government.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 1,827,600	\$ 1,759,500	\$ 1,822,200
Total Expenditures and Transfers	<u>\$ 1,827,600</u>	<u>\$ 1,759,500</u>	<u>\$ 1,822,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 2.82	\$ 2.67	\$ 2.73

Positions Total Budgeted Positions 49 49 49

Contacts Director of Council Office: Vacant email: N/A
 Finance Manager: Mike Curl email: mike.curl@nashville.gov
 204 Metro Courthouse 37201 Phone: 615-862-6780 Fax: 615-862-6784

02 Metropolitan Council-At a Glance

Accomplishments

- We researched, drafted, and/or provided the analysis for approximately 750 pieces of legislation.
 - We processed, managed, and followed up with approximately 800 constituent service requests.
 - We assisted members of Council with constituent communications, community meetings, and general administrative support.
-

Goals

- To develop a balanced operating budget for FY16 in cooperation with the Mayor's Office and the Finance Department.
 - To provide a high level of professional services to assist members of Council in their duties.
-

Strategic Issues

- There is a need to satisfy increasing internal and external demands for service in spite of having an ongoing vacant position in FY16.

02 Metropolitan Council-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

02 Metropolitan Council-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Admin Svcs Officer 2			
Salary and benefits	GSD	\$38,700	Increase funding for additional staff to assist elected Council members with administrative duties
Non-allocated Financial Transactions			
Travel	GSD	50,000	Funding for training and staff development
Fringe Benefit Savings	GSD	(25,100)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	33,500	Supports the hiring and retention of a qualified workforce
Supplemental Appropriation			
Non-recurring Expense	GSD	(34,900)	Reduction to previous year's fringe benefits with no impact on performance
General Services District Total		\$62,700	
TOTAL		\$62,700	

* See Internal Service Charges section for details

02 Metropolitan Council-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,592,800	1,607,264	1,651,700	1,663,900	12,200	0.74%
OTHER SERVICES:						
Utilities	0	0	0	400	400	0.00%
Professional & Purchased Services	50,100	0	100	100	0	0.00%
Travel, Tuition, and Dues	1,100	(77)	36,900	86,900	50,000	135.50%
Communications	13,900	12,987	13,000	12,400	(600)	-4.62%
Repairs & Maintenance Services	7,000	713	2,500	2,500	0	0.00%
Internal Service Fees	151,300	151,300	45,900	46,400	500	1.09%
Other Expenses	11,400	7,915	9,400	9,600	200	2.13%
TOTAL OTHER SERVICES	234,800	172,838	107,800	158,300	50,500	46.85%
TOTAL OPERATING EXPENSES	1,827,600	1,780,102	1,759,500	1,822,200	62,700	3.56%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,827,600	1,780,102	1,759,500	1,822,200	62,700	3.56%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$2.82	\$2.75	\$2.67	\$2.73	\$0.06	2.25%

02 Metropolitan Council-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Admin Asst	SR0900	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	SR0800	3	3.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Council Member	CM	40	40.00	40	40.00	40	40.00	0	0.00
Director and Special Counsel	NS	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Special Counsel	NS	1	0.30	1	0.30	1	0.30	0	0.00
Vice Mayor	VM	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		49	48.30	49	48.30	49	48.30	0	0.00
Department Totals		49	48.30	49	48.30	49	48.30	0	0.00

03 Metropolitan Clerk-At a Glance

Mission To serve as the recordkeeping office for Metropolitan Government for all documents relating to official actions of the Metro Government, including the recording and safekeeping of minutes and legislation of the Metropolitan Council that set the public policy for the Metropolitan Government and to provide professional document management services for Metropolitan Government Departments.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 968,000	\$ 622,300	\$ 688,500
Total Expenditures and Transfers	<u>\$ 968,000</u>	<u>\$ 622,300</u>	<u>\$ 688,500</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 5,900	\$ 5,200	\$ 7,200
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 5,900</u>	<u>\$ 5,200</u>	<u>\$ 7,200</u>
Non-program Revenue	1,200,200	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 1,206,100</u>	<u>\$ 5,200</u>	<u>\$ 7,200</u>
Expenditures Per Capita	\$ 1.49	\$ 0.94	\$ 1.03

Positions	Total Budgeted Positions	13	6	6
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Contacts	Metropolitan Clerk: Shannon Hall	email: shannon.hall@nashville.gov
	205 Metro Courthouse 37201	Phone: 615-862-6770 Fax: 615-880-3733

03 Metropolitan Clerk-At a Glance

Accomplishments

- The Metro Clerk's Office, in partnership with Metro ITS and Finance, implemented online lobbyist registration and reporting options for Metro's lobbyist registration program.
 - The Metro Clerk's Office processed 430 Resolutions and 302 Ordinances (not including amendments or substitutions) and scanned over 1,500 contracts for FY2014.
 - The Clerk's Office also maintains bi-weekly changes to Metro board and commission member rosters and gathers annual reporting requirements such as the Disclosures and Benefit Reporting statements. The Clerk's Office continues to provide legal certifications and responds to numerous public requests quickly and with courtesy.
 - With assistance from Metro ITS, Council Office, Purchasing, and Office of Management and Budget, the Metro Clerk's Office has recently concluded procurement and issued an intent to award a new and improved legislative voting and management system solution for Metro. The new system will help streamline and automate Metro's legislative functions and allow Council Members to view and vote on legislative items during meetings.
 - The Records Center received and addressed over 6,500 requests, added over 4,400 new containers for storage and destroyed over 2,700 containers, in accordance with departmental retention and destruction policies, in FY2014.
 - The Metro Clerk's Office successfully transitioned the alarm registration program to the Department of Codes beginning 7/1/2014.
-

Goals

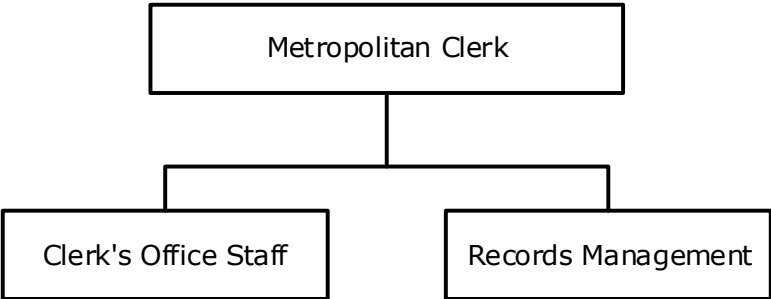
- The Metro Clerk's Office plans to work closely with all appropriate parties as we implement the new legislative voting and management system solution for Metro. Our goal is a successful implementation of this solution in a timely and efficient manner.
 - The Metro Clerk's Office is planning to explore future capabilities of the new legislative management system solution to possibly assist other areas of Metro.
 - The Records Center will continue to educate and assist departments storing records in the Records Center, creating retention and destruction schedules, and adhering to those schedules for maximum efficiency.
 - The Records Center will continue to monitor secure destruction to ensure the most cost efficient use of this resource.
-

Strategic Issues

- The Records Center is continuing to closely monitor space and shelving needs as we approach capacity in the current space. We will continue to develop and implement policies with departments to achieve maximum efficiency in record storage and retention.

03 Metropolitan Clerk-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Legislative

Legislative

Records Management

Records Management

03 Metropolitan Clerk-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Voting and Legislative Management System			
Annual license and maintenance	GSD	\$48,000	Supports the new Voting and Legislative Management System essential to the productivity of the Nashville-Davidson County Councilmembers
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(6,700)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	5,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	19,700	Supports the hiring and retention of a qualified workforce
General Services District Total		\$66,200	
TOTAL		\$66,200	

* See Internal Service Charges section for details

03 Metropolitan Clerk-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	496,600	480,329	478,100	491,100	13,000	2.72%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	30,800	28,434	24,900	24,900	0	0.00%
Travel, Tuition, and Dues	4,900	3,937	4,700	5,300	600	12.77%
Communications	72,600	70,416	34,700	27,700	(7,000)	-20.17%
Repairs & Maintenance Services	25,100	17,964	21,300	52,500	31,200	146.48%
Internal Service Fees	321,400	319,113	41,600	46,800	5,200	12.50%
Other Expenses	16,600	16,794	17,000	40,200	23,200	136.47%
TOTAL OTHER SERVICES	471,400	456,658	144,200	197,400	53,200	36.89%
TOTAL OPERATING EXPENSES	968,000	936,987	622,300	688,500	66,200	10.64%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	968,000	936,987	622,300	688,500	66,200	10.64%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	5,900	8,379	5,200	7,200	2,000	38.46%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	5,900	8,379	5,200	7,200	2,000	38.46%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	1,200,000	1,229,286	0	0	0	0.00%
Fines, Forfeits, & Penalties	200	180	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	1,200,200	1,229,466	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	1,206,100	1,237,845	5,200	7,200	2,000	38.46%
Expenditures Per Capita	\$1.49	\$1.45	\$0.94	\$1.03	\$0.09	9.57%

03 Metropolitan Clerk-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Admin Asst	SR0900	1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 3	SR1000	1	1.00	2	2.00	2	2.00	0	0.00
Metropolitan Clerk	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	SR0700	2	2.00	2	2.00	2	2.00	0	0.00
Program Mgr 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal Worker 3		7	0.70	0	0.00	0	0.00	0	0.00
Total Positions & FTE		13	6.70	6	6.00	6	6.00	0	0.00
Department Totals		13	6.70	6	6.00	6	6.00	0	0.00

04 Mayor's Office-At a Glance

Mission	To be responsible for the conduct of the executive and administrative work of the Metropolitan Government.			
Budget Summary	2013-14*	2014-15*	2015-16*	
Expenditures and Transfers:				
GSD General Fund	\$ 3,105,500	\$ 2,010,100	\$ 3,047,700	
Special Purpose Funds	2,097,200	284,200	246,100	
Total Expenditures and Transfers	\$ 5,202,700	\$ 2,294,300	\$ 3,293,800	
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0	
Other Governments and Agencies	1,971,800	139,200	96,000	
Other Program Revenue	125,400	145,000	150,100	
Total Program Revenue	\$ 2,097,200	\$ 284,200	\$ 246,100	
Non-program Revenue	0	0	0	
Transfers From Other Funds and Units	0	0	0	
Total Revenues	\$ 2,097,200	\$ 284,200	\$ 246,100	
Expenditures Per Capita	\$ 8.03	\$ 3.48	\$ 4.93	
Positions	Total Budgeted Positions	35	27	30
Contacts	Department Head: Megan Barry, Mayor Chief Operating Officer: Richard Riebeling 100 Metro Courthouse 37201 Phone: 615-862-6000 Fax: 615-862-6040 email: megan.barry@nashville.gov email: richard.riebeling@nashville.gov			

*Special Purpose funds related to emergency management services are now presented in the Office of Emergency Management section.

04 Mayor's Office-At a Glance

Accomplishments

- Continued to grow innovative programs that support high quality learning environments for Metro students, including Limitless Libraries, which gives students in Metro Schools easy access to the books, music and other resources of Nashville Public Library; Scholars Academy, which prepares students for success in high school and college, and the Nashville After Zone Alliance, which provides free, high-quality afterschool programming county-wide. NAZA has engaged 5,000 middle school students in its first 5 years.
- Worked in partnership with Metro Nashville Public Schools, Vanderbilt University-Peabody, Tennessee Department of Education, and Memphis Shelby County to secure federal funding to improve and expand pre-kindergarten services in Nashville.
- Public Safety continued to be a top priority with 1,431 officers now on the police force working at eight police precincts. The DNA crime lab is now accredited and assisting with the investigation of criminal cases.
- As a result of the Metro Government's Domestic Violence Safety Assessment, a Family Justice Center was created in the courthouse and nine employees were hired to assist domestic violence victims with court advocacy, safety planning, orders of protection, risk assessments and referral services. This Center assists over 250 domestic violence victims per month. A coordinated community response to domestic violence has been established, and utilizing grant funding and the expertise of nonprofit partners, more than 250 Metro employees have been trained on domestic violence and sexual assault
- Worked on economic development projects leading to the creation of more than 3,700 new jobs through approximately 50 business relocations or expansions totaling more than \$540 million in capital investments and over 1.9 million square feet of space.
- Major economic development announcements included Bridgestone Americas retaining 1,100 jobs and adding 600 new jobs at a skyscraper it will build in downtown; APL Limited adding 300 jobs to its office near the airport; and Warby Parker establishing its second U.S. office with plans to add 260 jobs in Nashville.
- Supported activity at the Music City Center in its first year of operation, including hosting the Women's Final Four and other large events, bolstering the city's tourism industry.
- Finished construction on a new Triple-A Minor League Ballpark for the Nashville Sounds at Sulphur Dell in North Nashville. The First Tennessee Park project represents a significant public-private partnership that will spur new growth and development along Jefferson Street and in Germantown.
- Assisted over 2,800 Nashvillians with free one-on-one financial counseling at Financial Empowerment Centers countywide. Professionally trained financial counselors conducted over 8,700 individual sessions to help with debt, credit, budgeting and savings. Overall personal client debt has been reduced by \$1.5 million and overall client savings has been increased by over \$500,000. Satellite counseling sites were added at two library branches – Madison and Southeast; at Nashville State Community College and in Donelson.
- Continued to fund the Barnes Fund for Affordable Housing, which has leveraged more than \$3 million in public funds to produce and preserve affordable housing in Nashville, particularly for low-income and vulnerable populations.
- Continued to engage Nashville residents and workers in being healthy, active and green through creative community engagement challenges, such as the Mayor's Workplace Challenge, Mayor's Field Day, Walk 100 Miles with Nashville and the Mayor's Challenge 5K.
- The Mayor's Office of Neighborhoods partnered with alumni from Lipscomb's Andrews Institute for Civic Leadership to host neighborhood leadership training and engagement sessions to provide more connectivity and services to neighbors. The four training sessions taught collaborative leadership techniques while focusing on public safety, infrastructure, affordable housing and development.
- The Metro Ideas to Reality program, a partnership with the Nashville Entrepreneur Center, conducted its second session. The program brought together 15 Metro employees as Innovation Fellows to work on projects to address key challenges to our community.
- Created the Mayor's Office of New Americans (MONA), a new Metro Government office focused on engaging and empowering immigrants living in the Nashville community, through executive order. The office will focus on four primary objectives: engaging and empowering immigrants to participate in their local government and in their communities; fostering a knowledgeable, safe, and connected community; expanding economic and educational opportunities for New Americans to the benefit of all Nashvillians; and working with community organizations and other Metro departments to empower and support New Americans.

04 Mayor's Office-At a Glance

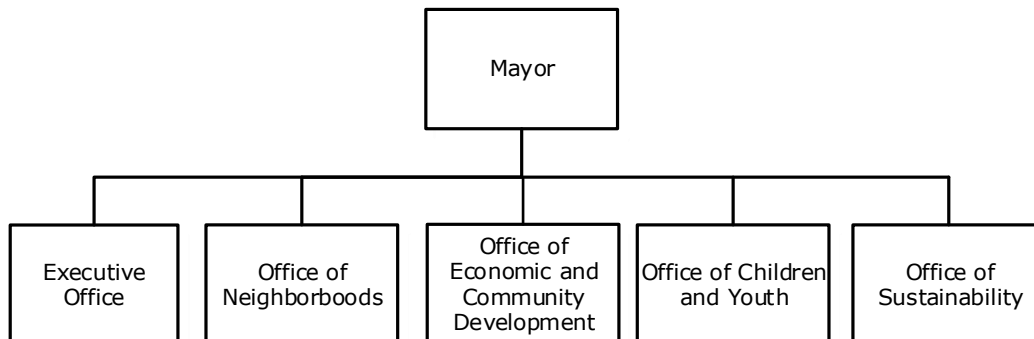
Goals

- To promote the health and well-being of children and youth who live in Davidson County with a focus on education reform and the successful graduation of students from Metro Schools
 - To stimulate local economic activity and job growth by focusing and coordinating government and private resources
 - To reach out to community groups and leaders to increase community involvement and civic engagement
 - To instruct the activities of Metro's core departments to ensure the public is provided the best services within the resources available
 - To promote and inspire healthy, active and sustainable living across the city through events and initiatives
-

Strategic Issues

- Education
 - Public Safety
 - Economic Development
 - Quality of Life
-

Organizational Structure



Programs

Executive

Executive
Non-allocated Financial Transactions

Office of Children & Youth

Office of Children & Youth

Office of Economic and Community Development

Office of Economic & Community Development

Office of Neighborhoods

Office of Neighborhoods

Office of Sustainability

Office of Sustainability

04 Mayor's Office-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Reduction to Administrative Accounts		\$(767,900)	Elimination of Administrative Account funding
Adjustments			Program realignments
Poverty and Literacy	GSD	254,700	
Office of Sustainability	GSD	133,200	
Music Entertainment Economic Development	GSD	100,000	
Financial Empowerment	GSD	250,000	
Office of Innovation	GSD	367,100	
Transfer Staffing	GSD	(125,900)	Transfer position to the Office of Family Safety
Fringe Benefit Savings	GSD	(27,400)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	(700)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustments	GSD	86,600	Supports the hiring and retention of a qualified workforce
Net Change to General Services District		\$269,700***	
Child and Youth Grant			
Reduction in Grant Funding	SPF**	(10,600)	May affect program's ability to train volunteered tutors to work with individual students to develop their reading skills
Financial Empowerment Grant			
Reduction in Administrative Funding	SPF	(21,900)	Continue to deliver services and programs that help encouraging Davidson residents to appropriately utilize their financial resource
Cities of Service Impact Volunteering Storm Busters			
Adjustment in Grant Funding	SPF	27,000	Supporting volunteers to plant trees and rain gardens to build green infrastructure in areas across Nashville
Justice Assistance Grant			
Adjustment in Grant Funding	SPF	16,000	Continue to offer existing staff assistance in developing a Family Justice Center in Davidson County
OEM Adjustment			
To move funds from Mayor's Office to OEM	SPF	(48,600)	Adjustment to move funds from Mayor's Office to OEM with no impact on performance
Net Change to Special Purpose Funds		\$(38,100)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

04 Mayor's Office-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,273,000	2,168,127	1,839,800	2,680,900	841,100	45.72%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	100	4,202	0	197,200	197,200	0.00%
Travel, Tuition, and Dues	9,800	19,770	5,700	5,700	0	0.00%
Communications	101,300	74,339	35,200	35,200	0	0.00%
Repairs & Maintenance Services	1,000	1,080	100	100	0	0.00%
Internal Service Fees	688,500	688,515	115,000	114,300	(700)	-0.61%
Other Expenses	31,800	24,188	14,300	14,300	0	0.00%
TOTAL OTHER SERVICES	832,500	812,094	170,300	366,800	196,500	115.38%
TOTAL OPERATING EXPENSES	3,105,500	2,980,221	2,010,100	3,047,700	1,037,600	51.62%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	3,105,500	2,980,221	2,010,100	3,047,700	1,037,600	51.62%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	549	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	85	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	634	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	634	0	0	0	0.00%
Expenditures Per Capita	\$4.79	\$4.60	\$3.05	\$4.56	\$1.51	49.51%

***The budget changes highlights will not balance to the FY15-FY16 difference due to the adjustments for program realignments for the Mayor's Office. These were previously budgeted under the Administrative Department (shown in Section J).

04 Mayor's Office-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	450,100	320,489	183,000	197,600	14,600	7.98%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	49,000	198,921	30,000	35,100	5,100	17.00%
Travel, Tuition, and Dues	246,218	94,305	26,818	7,218	(19,600)	-73.09%
Communications	14,782	25,234	3,282	3,282	0	0.00%
Repairs & Maintenance Services	0	10,575	0	0	0	0.00%
Internal Service Fees	6,700	0	0	0	0	0.00%
Other Expenses	1,330,400	1,177,319	41,100	2,900	(38,200)	-92.94%
TOTAL OTHER SERVICES	1,647,100	1,506,354	101,200	48,500	(52,700)	-52.08%
TOTAL OPERATING EXPENSES	2,097,200	1,826,843	284,200	246,100	(38,100)	-13.41%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,097,200	1,826,843	284,200	246,100	(38,100)	-13.41%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	1,971,800	1,562,091	139,200	96,000	(43,200)	-31.03%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	125,400	342,718	145,000	150,100	5,100	3.52%
TOTAL PROGRAM REVENUE	2,097,200	1,904,809	284,200	246,100	(38,100)	-13.41%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	138,698	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	2,097,200	2,043,507	284,200	246,100	(38,100)	-13.41%
Expenditures Per Capita	\$3.23	\$2.82	\$0.43	\$0.37	(\$0.06)	-13.95%

04 Mayor's Office-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Admin Svcs Officer 2	SR0800	0	0.00	2	2.00	2	2.00	0	0.00	
Assistant Director - ECD		1	1.00	1	1.00	1	1.00	0	0.00	
Community Development Coord	HS1300	2	2.00	2	2.00	2	2.00	0	0.00	
Constituent Liaison		2	2.00	2	2.00	2	2.00	0	0.00	
Counselor to the Mayor		3	3.00	3	3.00	2	2.00	-1	-1.00	
Deputy Dir-Emerg Management		1	1.00	0	0.00	0	0.00	0	0.00	
Deputy Director - Off of Neigh		1	1.00	1	1.00	1	1.00	0	0.00	
Deputy Mayor		1	1.00	1	1.00	1	1.00	0	0.00	
Dir - Office of Neighborhoods		1	1.00	1	1.00	1	1.00	0	0.00	
Dir of Economic & Comm Dev		1	1.00	1	1.00	1	1.00	0	0.00	
Dir-Children and Youth		1	1.00	1	1.00	1	1.00	0	0.00	
Dir-Emerg Management		1	1.00	0	0.00	0	0.00	0	0.00	
Executive Assistant		2	2.00	2	2.00	2	2.00	0	0.00	
Mayor	MM	1	1.00	1	1.00	1	1.00	0	0.00	
Multiline Communications Tech		1	1.00	1	1.00	1	1.00	0	0.00	
Operations Officer		5	5.00	0	0.00	0	0.00	0	0.00	
Operations Supervisor		1	1.00	0	0.00	0	0.00	0	0.00	
Outreach & Training Coordinato	NS	1	1.00	0	0.00	0	0.00	0	0.00	
Press Secretary		1	1.00	1	1.00	1	1.00	0	0.00	
Program Mgr 2	SR1200	1	1.00	0	0.00	0	0.00	0	0.00	
Scheduler		1	1.00	1	1.00	1	1.00	0	0.00	
Special Asst		1	1.00	1	1.00	7	7.00	6	6.00	
Special Asst-Events		1	1.00	1	1.00	1	1.00	0	0.00	
Special Asst-Legis Affairs		1	1.00	1	1.00	1	1.00	0	0.00	
Youth Development Specialist		1	1.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		33	33.00	25	25.00	30	30.00	5	5.00	
MAY ECD Financial Empowerment 32305										
Program Spec 3	SR1000	1	1.00	1	1.00	0	0.00	-1	-1.00	
Total Positions & FTE		1	1.00	1	1.00	0	0.00	-1	-1.00	
Mayor's Ofc Cities of Srvc Gr 32400										
Chief Service Off-Mayor's Off		1	1.00	1	1.00	0	0.00	-1	-1.00	
Total Positions & FTE		1	1.00	1	1.00	0	0.00	-1	-1.00	
Department Totals		35	35.00	27	27.00	30	30.00	3	3.00	

05 Election Commission-At a Glance

Mission The Davidson County Election Commission will conduct fair, honest and efficient elections for all federal, state and local (Davidson County) elections for those citizens who are eligible to vote.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 3,165,100	\$ 4,015,900	\$ 5,406,900
Special Purpose Funds	141,600	0	0
Total Expenditures and Transfers	<u>\$ 3,306,700</u>	<u>\$ 4,015,900</u>	<u>\$ 5,406,900</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 14,200	\$ 3,500	\$ 10,800
Other Governments and Agencies	156,800	0	863,500
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 171,000</u>	<u>\$ 3,500</u>	<u>\$ 874,300</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 171,000</u>	<u>\$ 3,500</u>	<u>\$ 874,300</u>
Expenditures Per Capita	\$ 5.10	\$ 6.10	\$ 8.09

Positions Total Budgeted Positions 39 56 56

Contacts Administrator of Elections: Kent Wall email: kent.wall@nashville.gov
 Finance Manager: Bill Hyden email: bill.hyden@nashville.gov
 1417 Murfreesboro Pike 37217 Phone: 615-862-8800 Fax: 615-862-8810

05 Election Commission-At a Glance

Accomplishments

- Successfully conducted 3 county-wide elections involving 161 polling locations and 5 city elections providing Early Voting and Election Day services for the 250,048 voters March - November 2014
 - Reconfigured entire training process for all polling location positions to include new training materials, more and smaller classes, more trainers, more 'hands on' including 'labs' for a total of 234 classes with 2,953 attendees representing 7,812 student hours, March - November 2014.
 - Processed over 35,000 voter registration records, new as well as changes-of-address, and 5,978 Election Day changes-of-address, January - December 2014.
 - Beginning January and lasting through late October 2014, organized, staffed, funded and implemented an aggressive county - wide effort by on-staff recruiters to 'sign-up' (recruit) new poll officials using face-to-face presentations and public relations outreach.
 - Davidson County Election Commission will continue to maintain 2 office locations, a main office and supply/equipment warehouse at MSE and a satellite office at the Fulton Complex, MOB; and a Voting Machine warehouse located on Bransford Avenue.
-

Goals

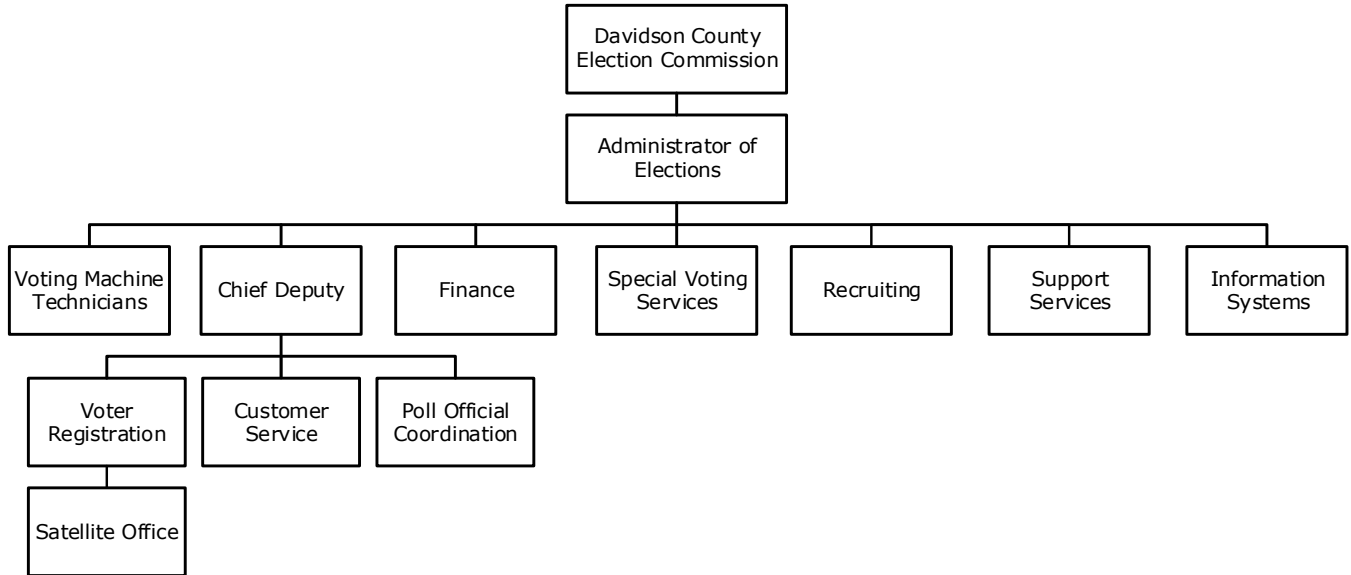
- Conduct free and fair elections for all Davidson County citizens who are eligible to vote, and are so registered, opening all designated
 - Continue to seek the funding necessary to address DCEC staffing with particular attention to securing compensation in line with approved positions.
 - Continue to refine procedures to ensure that the database of registered voters consists of only those who are or will be eligible to vote in Davidson County.
 - Improve organizational and management competence and professionalism.
-

Strategic Issues

- Continue to modernize and improve the DCEC technology capability with emphasis on database management, campaign finance, new software for existing systems and new election equipment, in particular the printers used at all Early Voting sites.
- Increase retention rates of poll officials by continued improvement in training, active communications outreach to all active poll officials.
- Develop, fund and implement an aggressive communications program to Davidson County voters.
- Continue to raise the performance bar in all DCEC endeavors and to improve communications effectiveness both internal and external to include an array of audiences such as citizens, registered voters, legislators, Metro Government officials, Council Members, candidates and the media.

05 Election Commission-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Election

Election Procedures
Register to Vote

05 Election Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
August 2015 Metro General Election-Early Voting			
Election Products, Materials, and Services	GSD	\$289,000	To ensure that registered voters can cast their ballots and participate in the election process. Recommended funding will provide 1 early voting site for 14 days and 10 early voting sites for 9 days
August 2015 Metro General Election			
Election Products, Materials, and Services	GSD	574,500	To ensure that registered voters can cast their ballots and participate in the election process
September 2015 Metro Run-off Election-Early Voting			
Election Products, Materials, and Services	GSD	289,000	To ensure that registered voters can cast their ballots and participate in the election process. Recommended funding will provide 1 early voting site for 14 days and 10 early voting sites for 9 days
September 2015 Metro Run-off Election			
Election Products, Materials, and Services	GSD	574,500	To ensure that registered voters can cast their ballots and participate in the election process
March 2016 Presidential Preference Primary Election-Early Voting			
Election Products, Materials, and Services	GSD	289,000	To ensure that registered voters can cast their ballots and participate in the election process. Recommended funding will provide 1 early voting site for 14 days and 10 early voting sites for 9 days
March 2016 Presidential Preference Primary Election			
Election Products, Materials, and Services	GSD	574,500	To ensure that registered voters can cast their ballots and participate in the election process
August 2016 State Primary and Metro General Election Startup			
Election Products, Materials, and Services	GSD	50,000	To ensure that registered voters can cast their ballots and participate in the election process
Oak Hill City Election June 2016			
Election Products, Materials, and Services	GSD	6,500	To ensure that registered voters can cast their ballots and participate in the election process. These costs will be reimbursed by Oak Hill City in full
Recruiting Program			
Additional Operating Funds	GSD	48,600	Additional funding for a full-time position to assist in poll official recruiting and training
Voter Relations Program			
Additional Operating Funds	GSD	48,600	Additional funding for a full-time position to assist in providing consistent communication with voters

05 Election Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Poll Officials Compensation Increase			
Salary and Benefits	GSD	145,200	Increase in poll officials' compensation will assist in the recruitment and retention of poll officials
Training Pay Adjustment for Poll Officials			
Increase Poll Officials' Training Pay	GSD	50,000	Increase in poll officials' training pay will assist in the recruitment and retention of poll officials
Electronic Poll Books Renting			
Election Services	GSD	105,200	Increase funding for Electronic Poll Books (EPB) renting to accommodate the need for additional EPBs in a number of precincts
Early Voting Expenses			
Election Products, Materials, and Services	GSD	178,300	Additional funding to ensure 1 early voting site for 14 days and 10 early voting sites for 9 days for each election
August 2014 Election Non-Recurring Adjustment			
Election Products, Materials, and Services	GSD	(748,200)	To adjust non-recurring funding for FY15 August Election with no impact on performance
November 2014 State General Election Non-Recurring Adjustment			
Election Products, Materials, and Services	GSD	(945,900)	To adjust non-recurring funding for FY15 November State General Election with no impact on performance
August 2014 Metro General Election Startup Non-Recurring Adjustment			
Election Products, Materials, and Services	GSD	(50,000)	To adjust non-recurring funding for FY15 August Metropolitan Election Startup with no impact on performance
Oak Hill Election June 2015 Adjustment			
Election Products, Materials, and Services	GSD	(11,800)	To adjust non-recurring funding for Oak Hill Election June 2015 with no impact on performance
September 2014 Council Run-Off Adjustment			
Election Products, Materials, and Services	GSD	(50,000)	To adjust non-recurring funding for FY15 Council Run-Off with no impact on performance
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(33,700)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	800	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	81,900	Supports the hiring and retention of a qualified workforce

05 Election Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact
Supplemental Appropriation		
Election Products, Materials, and Services	GSD (75,000)	Reduction to remove supplemental appropriation provided in FY2015 for September 2014 Metropolitan General Run-Off Election
General Services District Total		\$1,391,000
TOTAL		\$1,391,000

* See Internal Service Charges section for details

05 Election Commission-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,280,400	2,033,683	3,263,900	3,941,300	677,400	20.75%
OTHER SERVICES:						
Utilities	10,400	8,678	13,900	13,900	0	0.00%
Professional & Purchased Services	1,500	12,639	1,500	500	(1,000)	-66.67%
Travel, Tuition, and Dues	3,890	6,879	7,590	11,390	3,800	50.07%
Communications	78,810	130,541	339,410	568,010	228,600	67.35%
Repairs & Maintenance Services	77,000	119,163	45,600	246,400	200,800	440.35%
Internal Service Fees	522,200	487,711	105,800	106,600	800	0.76%
Other Expenses	190,900	265,741	238,200	518,800	280,600	117.80%
TOTAL OTHER SERVICES	884,700	1,031,352	752,000	1,465,600	713,600	94.89%
TOTAL OPERATING EXPENSES	3,165,100	3,065,035	4,015,900	5,406,900	1,391,000	34.64%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	3,165,100	3,065,035	4,015,900	5,406,900	1,391,000	34.64%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	14,200	3,467	3,500	10,800	7,300	208.57%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	15,200	11,373	0	863,500	863,500	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	29,400	14,840	3,500	874,300	870,800	24880.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	29,400	14,840	3,500	874,300	870,800	24880.00%
Expenditures Per Capita	\$4.88	\$4.73	\$6.10	\$8.09	\$1.99	32.62%

05 Election Commission-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	141,600	141,002	0	0	0	0.00%
TOTAL OTHER SERVICES	141,600	141,002	0	0	0	0.00%
TOTAL OPERATING EXPENSES	141,600	141,002	0	0	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	141,600	141,002	0	0	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	141,600	141,002	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	63	0	0	0	0.00%
TOTAL PROGRAM REVENUE	141,600	141,065	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	141,600	141,065	0	0	0	0.00%
Expenditures Per Capita	\$0.22	\$0.22	\$0.00	\$0.00	\$0.00	0.00%

05 Election Commission-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Admin Asst	SR0900	0	0.00	2	2.00	2	2.00	0	0.00	
Admin Of Elections		1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 4	SR1200	2	2.00	3	3.00	3	3.00	0	0.00	
Election Commissioner		5	0.50	5	0.50	5	0.50	0	0.00	
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Info Sys Comm Analyst 2	SR1100	0	0.00	1	1.00	1	1.00	0	0.00	
Info Systems App Analyst 1	SR1000	0	0.00	1	1.00	1	1.00	0	0.00	
Info Systems App Tech 1	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Information Sys oper Anal 3	SR1200	1	1.00	0	0.00	0	0.00	0	0.00	
Machine Tech		2	2.00	2	2.00	2	2.00	0	0.00	
Office Support Rep 2	SR0500	5	5.00	4	4.00	4	4.00	0	0.00	
Office Support Spec 2	SR0800	2	2.00	3	3.00	3	3.00	0	0.00	
Program Coord	SR0900	2	2.00	3	3.00	3	3.00	0	0.00	
Program Spec 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Seasonal/Part-time/Temporary		14	11.95	25	12.03	25	12.03	0	0.00	
Special Asst To The Dir	SR1300	0	0.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		39	32.45	56	38.53	56	38.53	0	0.00	
Department Totals		39	32.45	56	38.53	56	38.53	0	0.00	

06 Law-At a Glance

Mission The mission of the Department of Law is to provide legal and risk management services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources and perform their responsibilities within the law.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 5,383,100	\$ 5,259,100	\$ 5,492,800
Total Expenditures and Transfers	<u>\$ 5,383,100</u>	<u>\$ 5,259,100</u>	<u>\$ 5,492,800</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 58,000	\$ 50,000	\$ 50,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 58,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>
Non-program Revenue	135,300	0	0
Transfers From Other Funds and Units	2,462,200	2,462,200	2,462,200
Total Revenues	<u>\$ 2,655,500</u>	<u>\$ 2,512,200</u>	<u>\$ 2,512,200</u>
Expenditures Per Capita	\$ 8.30	\$ 7.99	\$ 8.22

Positions Total Budgeted Positions 48 48 48

Contacts Director of Law: Jon Cooper email: jon.cooper@nashville.gov
 Deputy Director of Law: Mike Safley email: mike.safley@nashville.gov
 108 Metro Courthouse 37201 Phone: 615-862-6341 Fax: 615-862-6352

06 Law-At a Glance

Accomplishments

- Provided daily client advice to approximately 120 clients
 - Responded to 1,000 requests for legal advice and opinions
 - Actively pursued representation of the Metropolitan Government in all litigation filed during the past fiscal year (334 new litigation matters) as well as all litigation matters previously opened and unresolved.
 - Continued efforts to assure collection of taxes, fees, and fines owed to the Metropolitan Government
 - Continued emphasis on improving quality of life in neighborhoods through prosecution of codes violations
 - In the past six fiscal years, collected a total of 4.5 million dollars in attorney fees that were awarded in the pursuit of delinquent real and personal property taxes. These fees were credited to the general fund.
 - Save several hundred thousand dollars annually by using in-house counsel for litigation matters as opposed to employing outside counsel.
 - Initiated efforts to collect all taxes applicable to short term rental properties. Within the first three months, in excess of \$64,000 was collected. This amount is expected to increase significantly over the next year.
-

Goals

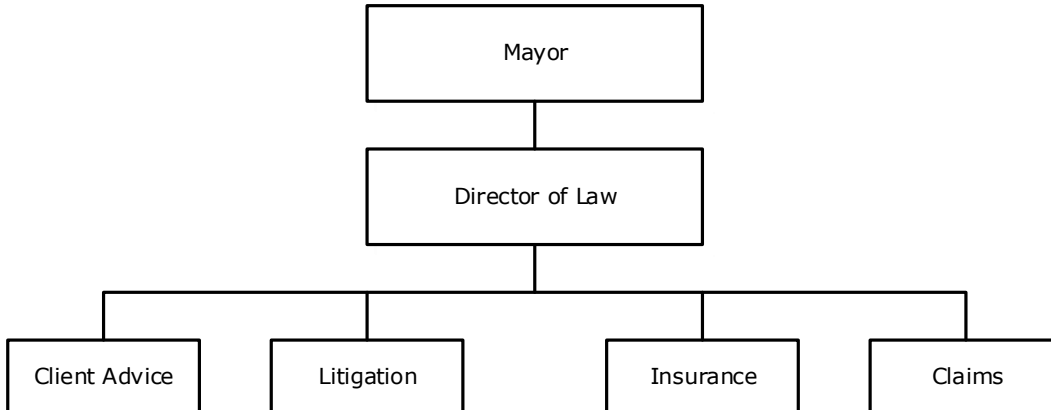
- Provide quality legal representation to the Metropolitan Government in all litigation, client advice, contract review and legislative matters
 - Work with the Planning Commission to enforce performance agreements and security instruments and assure the completion of infrastructure in subdivisions and developments to required public standards.
 - Expand the Department's efforts in the collection of short term rental property taxes.
-

Strategic Issues

- Handling increased demand for attorneys' time in order to maintain communication with departments, boards, commissions, agencies, and officials to provide legal advice promptly so problems can be prevented and better business decisions can be made

06 Law-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Legal Services

Client Advice and Support
Contracts
Legislation
Litigation and Administrative Hearings

Risk Management

Claims
Insurance

06 Law-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Rent Improvement			
Rent Increase	GSD	\$9,500	To accommodate increase in rent
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(74,700)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	4,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	294,900	Supports the hiring and retention of a qualified workforce
General Services District Total		\$233,700	
TOTAL		\$233,700	

* See Internal Service Charges section for details

06 Law-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,476,700	4,469,767	4,568,400	4,788,600	220,200	4.82%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	400	500	400	500	100	25.00%
Travel, Tuition, and Dues	13,500	31,219	17,600	17,600	0	0.00%
Communications	324,600	284,809	181,400	180,900	(500)	-0.28%
Repairs & Maintenance Services	1,000	1,622	1,000	1,000	0	0.00%
Internal Service Fees	141,100	136,438	80,800	84,800	4,000	4.95%
Other Expenses	425,800	390,061	409,500	419,400	9,900	2.42%
TOTAL OTHER SERVICES	906,400	844,649	690,700	704,200	13,500	1.95%
TOTAL OPERATING EXPENSES	5,383,100	5,314,416	5,259,100	5,492,800	233,700	4.44%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	5,383,100	5,314,416	5,259,100	5,492,800	233,700	4.44%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	58,000	43,453	50,000	50,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	58,000	43,453	50,000	50,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	135,300	130,885	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	135,300	130,885	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	2,462,200	2,462,200	2,462,200	2,462,200	0	0.00%
TOTAL REVENUE & TRANSFERS	2,655,500	2,636,538	2,512,200	2,512,200	0	0.00%
Expenditures Per Capita	\$8.30	\$8.20	\$7.99	\$8.22	\$0.23	2.88%

06 Law-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
GSD General 10101										
Admin Asst	SR0900	3	3.00	1	1.00	1	1.00	0	0.00	
Admin Spec	SR1100	0	0.00	1	1.00	1	1.00	0	0.00	
Assoc Metropolitan Attorney	SR1600	2	2.00	2	2.00	2	2.00	0	0.00	
Attorney 1	SR1200	7	7.00	6	6.00	6	6.00	0	0.00	
Attorney 2	SR1400	8	8.00	10	10.00	10	10.00	0	0.00	
Attorney 3	SR1500	12	12.00	13	13.00	13	13.00	0	0.00	
Claims Rep 2	SR0900	2	2.00	2	2.00	2	2.00	0	0.00	
Deputy Metropolitan Attorney	SR1600	1	1.00	1	1.00	1	1.00	0	0.00	
Info Systems App Analyst 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Insurance Div Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Law Clerk	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Legal Secretary 2	SR0800	1	1.00	0	0.00	0	0.00	0	0.00	
Metropolitan Attorney	DP0300	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Rep 2	SR0500	1	1.00	0	0.00	0	0.00	0	0.00	
Office Support Spec 1	SR0700	0	0.00	1	1.00	1	1.00	0	0.00	
Paralegal	SR0800	7	7.00	7	7.00	7	7.00	0	0.00	
Total Positions & FTE		48	48.00	48	48.00	48	48.00	0	0.00	
Department Totals		48	48.00	48	48.00	48	48.00	0	0.00	

07 Planning-At a Glance

Mission The Planning Commission guides growth and development as Nashville and Davidson County evolve into a more socially, economically and environmentally sustainable community, with a commitment to the preservation of important assets, efficient use of public infrastructure, distinctive and diverse neighborhood character, free and open civic life, and choices in housing and transportation.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 4,113,000	\$ 3,849,400	\$ 3,963,300
Special Purpose Fund	4,376,200	4,719,300	6,335,200
Total Expenditures and Transfers	<u>\$ 8,489,200</u>	<u>\$ 8,568,700</u>	<u>\$ 10,298,500</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 397,300	\$ 474,800	\$ 551,800
Other Governments and Agencies	4,140,400	4,443,300	5,974,500
Other Program Revenue	0	100,000	100,000
Total Program Revenue	<u>\$ 4,537,700</u>	<u>\$ 5,018,100</u>	<u>\$ 6,626,300</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	127,000	127,000	134,700
Total Revenues	<u>\$ 4,664,700</u>	<u>\$ 5,145,100</u>	<u>\$ 6,761,000</u>
Expenditures Per Capita	\$ 13.09	\$ 13.01	\$ 15.41

Positions Total Budgeted Positions 51 57 57

Contacts Interim Director of Planning: Doug Sloan email: doug.sloan@nashville.gov
 Financial Officer: Jeffrey Leach email: jeffrey.leach@nashville.gov
 800 2nd Avenue South 37210 Phone: 615-862-7150 Fax: 615-880-2450

07 Planning-At a Glance

Accomplishments

- The Planning Department continued to serve a growing number of customers in an efficient and innovative manner, guiding and supporting appropriate growth and development throughout the county.
 - During FY2015, the Department entered the final phase in creation of a countywide General Plan which will guide and direct progress through 2040. Added an additional phase for public review of the Preferred Future, which has engaged over 17,000 participants, focusing most recently on setting a countywide direction for growth and preservation, with particular emphasis on transit and affordability.
 - Proactive NashvilleNext outreach continues to many communities and constituencies, some of which may not have been addressed in previous General Plans. In this phase alone, 30 public meetings were held throughout the county (in addition to over 90 meetings in previous phases), along with more than 30 other community meetings and events, and substantial online participation; concurrently, we updated existing land use policies in alignment with the Preferred Future. The draft plan will be released to the public for review in March 2015.
 - Metro Planning Commission maintained our leadership position in regional transportation and bike-ped issues by: supporting the Mayor's Bike-Pedestrian Advisory Committee with outreach materials; designating a second transportation planner to advance active mobility initiatives full-time; providing guidance to RTA's and TDOT's long-range transportation planning, including mass transit to Clarksville and several critical grant and project applications; contributing to the Amp application, TDOT's I-24 corridor study, the Downtown Multimodal Study Steering Committee, the Greenways Commission, Park(ING) Day, and various MPO committees; and working toward achieving Bike Friendly Business designation for the Planning Department.
 - Supported Metro Schools in school site selection, street/sidewalk design, and optimal use of school properties.
 - Contributed to the completion of Metro's Hazard Mitigation Plan update.
 - The Land Development division served 5,415 walk-in customers, 23,755 by phone and by numerous emails while reviewing and advising staff and the Planning Commission on 332 subdivision, 149 SP, and 43 PUD applications; 208 performance bonds; 175 mandatory referrals; 174 zoning letters; 59 zone changes; 3 institutional and 6 neighborhood conservation overlays; and 19 zone text amendments.
-

Goals

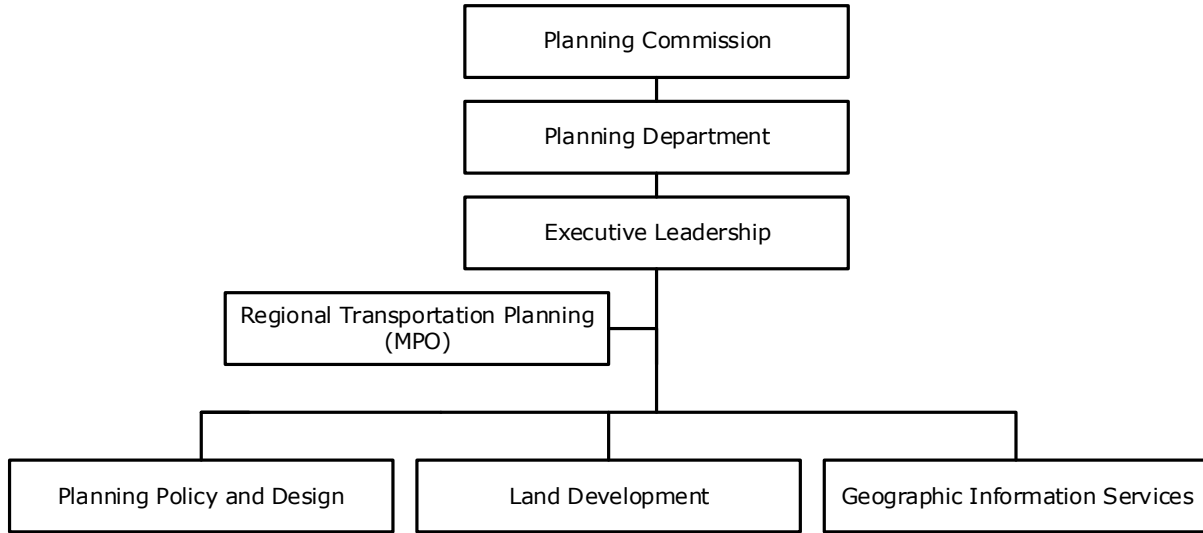
- Bring NashvilleNext through the Metro Planning Commission approval and begin implementation.
 - Achieve a shared community vision through use of sustainable development principles and reduction of Metro's carbon footprint; increase overall understanding and citizen participation; apply sustainable building and development practices; encourage appropriate rezoning and policy updates.
 - Proactively address open space, bike/ped, school growth, ECD, and affordable housing issues.
 - Provide expert GIS, mapping, and other design and technical support for Planning and other Metro agencies.
 - Continue updating subdivision regulations and development standards.
-

Strategic Issues

- Lack of current General Plan outlining community vision and strategic direction.
- Improving but still unsteady development climate.
- Critical need for regional cooperation and mass transit solutions as population increases.
- Need for accurate geographic information, land development implementation tools, and land use/transportation plan coordination.
- Community reluctance to recognize the critical importance of sustainable development practices.

07 Planning-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Executive Leadership

Executive Leadership
NashvilleNext General Plan

GIS Information Services

Geographic Data Maintenance
GIS Services and Application

Land Development

Land Development

Planning Policy and Design

Planning Policy and Design

Regional Transportation Planning

Regional Transportation Planning
Smart Growth America
STP Active Mobility

07 Planning-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Planning Grant and Special Purpose Funds			
Adjustments in funding	SPF**	\$1,615,900	Supports continued operations
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(51,900)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	18,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	166,900	Supports the hiring and retention of a qualified workforce
FY2015 General Plan Update			
Non-recurring	GSD	(20,000)	Reduction to remove non-recurring funding provided for the General Plan update for additional cost relative to attaining adequate graphic, editing and evaluation expertise related to the final plan document
General Services District Total		\$113,900	
Special Purpose Funds Total		\$1,615,900	
TOTAL		\$1,729,800	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

07 Planning-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	3,134,100	3,012,002	3,254,900	3,369,900	115,000	3.53%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	153,000	151,250	166,500	146,500	(20,000)	-12.01%
Travel, Tuition, and Dues	18,400	26,554	18,400	20,400	2,000	10.87%
Communications	48,400	39,419	98,400	98,400	0	0.00%
Repairs & Maintenance Services	2,200	439	2,200	2,200	0	0.00%
Internal Service Fees	703,800	703,800	254,400	273,300	18,900	7.43%
Other Expenses	53,100	45,746	54,600	52,600	(2,000)	-3.66%
TOTAL OTHER SERVICES	978,900	967,208	594,500	593,400	(1,100)	-0.19%
TOTAL OPERATING EXPENSES	4,113,000	3,979,210	3,849,400	3,963,300	113,900	2.96%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	4,113,000	3,979,210	3,849,400	3,963,300	113,900	2.96%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	307,500	538,714	425,800	425,800	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	307,500	538,714	425,800	425,800	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	307,500	538,714	425,800	425,800	0	0.00%
Expenditures Per Capita	\$6.34	\$6.14	\$5.84	\$5.93	\$0.09	1.54%

07 Planning-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	912,800	774,600	1,293,100	1,293,100	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	3,369,900	1,146,483	3,275,000	4,890,900	1,615,900	49.34%
Travel, Tuition, and Dues	38,800	42,033	70,300	70,300	0	0.00%
Communications	24,700	22,879	39,700	39,700	0	0.00%
Repairs & Maintenance Services	0	1,134	0	0	0	0.00%
Internal Service Fees	0	244	0	0	0	0.00%
Other Expenses	30,000	21,790	41,200	41,200	0	0.00%
TOTAL OTHER SERVICES	3,463,400	1,234,563	3,426,200	5,042,100	1,615,900	47.16%
TOTAL OPERATING EXPENSES	4,376,200	2,009,163	4,719,300	6,335,200	1,615,900	34.24%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	4,376,200	2,009,163	4,719,300	6,335,200	1,615,900	34.24%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	89,800	76,107	49,000	126,000	77,000	157.14%
Federal (Direct & Pass Through)	3,678,000	1,711,773	3,869,700	5,391,500	1,521,800	39.33%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	462,400	162,459	573,600	583,000	9,400	1.64%
Other Program Revenue	0	1,540	100,000	100,000	0	0.00%
TOTAL PROGRAM REVENUE	4,230,200	1,951,879	4,592,300	6,200,500	1,608,200	35.02%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	127,000	136,945	127,000	134,700	7,700	6.06%
TOTAL REVENUE & TRANSFERS	4,357,200	2,088,824	4,719,300	6,335,200	1,615,900	34.24%
Expenditures Per Capita	\$6.75	\$3.10	\$7.17	\$9.48	\$2.31	32.22%

07 Planning-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Admin Svcs Officer 2	SR0800	1	1.00	2	2.00	2	2.00	0	0.00	
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Finance Officer 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Rep 3	SR0600	2	2.00	4	4.00	4	4.00	0	0.00	
Plan Asst Exec Dir-Prj Mgmt	SR1500	2	2.00	0	0.00	0	0.00	0	0.00	
Planner 1	SR1000	9	9.00	6	6.00	6	6.00	0	0.00	
Planner 2	SR1200	7	7.00	11	11.00	11	11.00	0	0.00	
Planner 3	SR1300	8	8.00	4	4.00	4	4.00	0	0.00	
Planning Asst Exec Dir-Ops	SR1500	0	0.00	1	1.00	1	1.00	0	0.00	
Planning Exec Dir	DP0300	1	1.00	1	1.00	1	1.00	0	0.00	
Planning Mgr 1	SR1300	0	0.00	2	2.00	2	2.00	0	0.00	
Planning Mgr 2	SR1400	3	3.00	3	3.00	3	3.00	0	0.00	
Planning Tech 1	SR0700	2	2.00	1	1.00	1	1.00	0	0.00	
Planning Tech 2	SR0800	2	2.00	1	1.00	1	1.00	0	0.00	
Planning Tech 3	SR0900	0	0.00	1	1.00	1	1.00	0	0.00	
Special Projects Mgr	SR1500	0	0.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		39	39.00	40	40.00	40	40.00	0	0.00	
Planning Grant Fund 30704										
Planner 1	SR1000	0	0.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		0	0.00	1	1.00	1	1.00	0	0.00	
Regional Transportation Plan'g 30706										
Admin Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Engineering Assoc	SR1100	1	1.00	0	0.00	0	0.00	0	0.00	
Part Time Worker 3		0	0.00	1	0.49	1	0.49	0	0.00	
Planner 1	SR1000	2	1.48	0	0.00	0	0.00	0	0.00	
Planner 2	SR1200	2	2.00	3	3.00	3	3.00	0	0.00	
Planner 3	SR1300	2	2.00	2	2.00	2	2.00	0	0.00	
Planning Mgr 1	SR1300	0	0.00	1	1.00	1	1.00	0	0.00	
Planning Mgr 2	SR1400	1	1.00	0	0.00	0	0.00	0	0.00	
Planning Tech 2	SR0800	0	0.00	2	2.00	2	2.00	0	0.00	
Pub Info Coord	SR1200	1	1.00	0	0.00	0	0.00	0	0.00	
Seasonal Worker 2		2	0.50	4	3.00	4	3.00	0	0.00	
Senior Trans Planner	SR1300	0	0.00	1	1.00	1	1.00	0	0.00	
Special Projects Mgr	SR1500	0	0.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		12	9.98	16	14.49	16	14.49	0	0.00	
Department Totals		51	48.98	57	55.49	57	55.49	0	0.00	

08 Human Resources-At a Glance

Mission The mission of the Department of Human Resources is to provide information and support in the areas of training, classification compensation, benefits, and compliance with all local, state and federal laws, rules and regulations for active and retired Metropolitan Government employees.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 4,208,000	\$ 4,414,200	\$ 4,790,100
Total Expenditures and Transfers	<u>\$ 4,208,000</u>	<u>\$ 4,414,200</u>	<u>\$ 4,790,100</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 6.49	\$ 6.70	\$ 7.17

Positions	Total Budgeted Positions	53	53	55
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Contacts	Director of HR: Veronica T. Frazier	email: veronica.frazier@nashville.gov
	Assistant HR Director: Ginger Hall	email: ginger.hall@nashville.gov
	404 James Robertson Parkway Suite 1000 37219	Phone: 615-862-6640 Fax: 615-862-6654

08 Human Resources-At a Glance

Accomplishments

- Processed over 30,000 applicants for 267 recruitments for Metro departments to ensure qualifications and employment eligibility
- Conducted promotional Assessment Center for Police Sergeant
- Calculated 747 disability and services pensions
- Completed the MNPS retirement incentive with 48 pensions calculated
- Provided customer service to 2,480 walk-ins, in addition to answering 8,026 phone calls related to benefit issues and questions
- Conducted 271 training classes for a total of 5,726 employees
- Filed for and collected \$1.34 million in Federal Retiree Drug Subsidy (RDS) monies that will be returned to Metro's Medical fund. Received \$1.28 million in EGWP prescription subsidies - BCBST PPO
- HR EBS entered 19,124 EBS HR transactions; reviewed 58,488 transactions entered by Department HR staff. Processed 2,189 new hires; 8,000 resolution pay and market increases
- Processed 20,099 annual enrollment packets for employees and pensioners and began implementation of employee self service
- Veteran's Service Officer hired, trained and certified through various Veteran Service organizations, the TN and US Department of Veteran Administration. Conducted outreach and worked with veterans and their families to assist them in applying and obtaining all rights, privileges and benefits to which they might be entitled
- During Annual Enrollment, enrolled 772 participants in FSA totaling \$1.25 million dollars with approximately \$96,000 in FICA savings to Metro (1.25 x 7.65%)
- Assisted employees who were affected in the closing of Bordeaux and Knowles Home with training, placement service & retirement options
- Received and processed 94 connections for \$92,618.13 in connection of service payments returned to the pension fund
- Continued efforts to return disability pensioners back to work
- Implemented Domestic Partnership benefits - 74 declarations with 55 enrolled in Metro's insurance
- Mailed the Health Exchange and Summary of Benefit notices to all employees as required by Health Care Reform/PPACA
- Continued to create, design and maintain the website for HR and Benefit services.
- IOD Clinic opened in September 2014 and is fully operational. Our goal is to provide quality care to IOD employees and reduce costs
- Benefit staff scanned 37,220 documents into electronic benefit files; HR EBS 30,836 documents into personnel files.

Goals

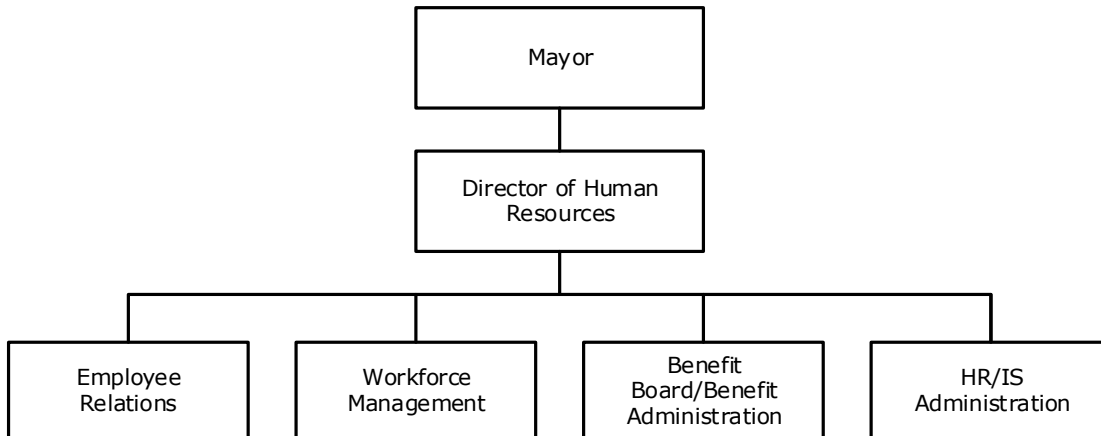
- Continue to provide quality recruitment, job placement, as well as health and wellness benefits for Metro employees and retirees, and to promote public service as an attractive and meaningful career opportunity
- Continue staff development which will allow us to operate in a more efficient manner and ensure we develop specific human resource skill sets and expertise in order to provide services to employees, Metro departments and the public
- Continue to communicate and implement the necessary requirements of the Affordable Care Act to Departments, employees and pensioners
- Conclude Phase II of the Compensation Study
- Continue to make employee records accessible to employees through necessary upgrades and improvements to the new web based Employee Self Service portal

Strategic Issues

- Maintain Metro-wide pay structure, compensation and classification system in accordance with Metro, State and Federal rules, regulations and policies
- Provide training and staff development opportunities for Metro employees, supervisors and top level management
- Continue the professional development of HR staff to ensure they have skill sets to provide and disseminate accurate, varied and complex HR information to both employees and management within Metro Government.

08 Human Resources-At a Glance

Organizational Structure



Programs

Administration and Systems Support

Administration and Systems Support
Non-allocated Financial Transactions

Benefits Administration, Benefit Board and Committees

Benefit Services

Employee Relations

Employee Relations

Workforce Management

Workforce Management

08 Human Resources-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Veteran Outreach Program			
Salary, Benefits and Operating Expenses	GSD	\$72,600 1.00 FTE	To provide additional staff and supplies to ensure success of the Veterans Outreach Program
Domestic Partnership			
Salary and Fringe benefits	GSD	59,500 1.00 FTE	To increase staffing for the Domestic Partnership Initiative
Diversity Advisory Committee			
Management Consulting	GSD	50,000	To support recommendations of the Diversity Advisory Committee to recruit, hire and retain a workforce that is inclusive and representative of Nashville's local demographics and that serves as an example for the employers of this city
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(48,100)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	11,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	230,500	Supports the hiring and retention of a qualified workforce
General Services District Total		\$375,900 2.00 FTEs	
TOTAL		\$375,900 2.00 FTEs	

* See Internal Service Charges section for details

08 Human Resources-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	3,050,600	2,793,568	3,142,300	3,442,200	299,900	9.54%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	609,900	614,883	601,800	628,100	26,300	4.37%
Travel, Tuition, and Dues	4,700	1,044	6,000	10,500	4,500	75.00%
Communications	78,500	71,420	77,300	83,800	6,500	8.41%
Repairs & Maintenance Services	10,800	379	3,500	3,500	0	0.00%
Internal Service Fees	332,100	327,637	195,700	207,100	11,400	5.83%
Other Expenses	121,400	106,165	387,600	414,900	27,300	7.04%
TOTAL OTHER SERVICES	1,157,400	1,121,528	1,271,900	1,347,900	76,000	5.98%
TOTAL OPERATING EXPENSES	4,208,000	3,915,096	4,414,200	4,790,100	375,900	8.52%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	4,208,000	3,915,096	4,414,200	4,790,100	375,900	8.52%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$6.49	\$6.04	\$6.70	\$7.17	\$0.47	7.01%

08 Human Resources-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Admin Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Admin Spec	SR1100	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 2	SR0800	0	0.00	0	0.00	1	1.00	1	1.00
Admin Svcs Officer 3	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Application Tech 3	SR0900	7	7.00	7	7.00	7	7.00	0	0.00
Finance Officer 3	SR1200	0	0.00	1	1.00	1	1.00	0	0.00
Human Resources Admin	SR1300	5	5.00	4	4.00	4	4.00	0	0.00
Human Resources Analyst 1	SR0800	2	2.00	5	5.00	6	6.00	1	1.00
Human Resources Analyst 2	SR1000	6	6.00	6	6.00	6	6.00	0	0.00
Human Resources Analyst 3	SR1200	14	14.00	12	12.00	12	12.00	0	0.00
Human Resources Asst 2	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Asst Dir	SR1500	2	2.00	2	2.00	2	2.00	0	0.00
Human Resources Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Mgr	SR1400	3	3.00	2	2.00	2	2.00	0	0.00
Information Systems Advisor 1	SR1300	1	1.00	0	0.00	0	0.00	0	0.00
Information Systems Advisor 2	SR1400	0	0.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Professional Spec	SR1100	5	4.50	5	4.50	5	4.50	0	0.00
Training Coord	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		53	52.50	53	52.50	55	54.50	2	2.00
Department Totals		53	52.50	53	52.50	55	54.50	2	2.00

09 Register of Deeds-At a Glance

Mission To record all documents pertaining to real estate and documents relative to the Uniform Commercial Code. To maintain the integrity of all official records and offer courteous, friendly, and expeditious service to all who use the Register's Office.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 348,700	\$ 290,400	\$ 265,000
Special Purpose Fund	170,000	92,300	52,300
Total Expenditures and Transfers	<u>\$ 518,700</u>	<u>\$ 382,700</u>	<u>\$ 317,300</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,000,000	\$ 1,500,000	\$ 1,500,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 1,000,000</u>	<u>\$ 1,500,000</u>	<u>\$ 1,500,000</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 1,000,000</u>	<u>\$ 1,500,000</u>	<u>\$ 1,500,000</u>
Expenditures Per Capita	<u>\$ 0.80</u>	<u>\$ 0.58</u>	<u>\$ 0.47</u>

Positions	Total Budgeted Positions	0	0	0
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Contacts Register of Deeds: Bill Garrett email: bill.garrett@nashville.gov
 Administrative Assistant to Bill Garrett: Connie Brookshire email: connie.brookshire@nashville.gov

Bridgestone Arena
 501 Broadway 37203 Phone: 615-862-6790 Fax: 615-880-2039

09 Register of Deeds-At a Glance

Accomplishments

- Implemented new credit card processing system.
 - Increased the number of documents that are electronically recorded.
 - Added new e-recording partners enabling customers in other counties and states to file documents electronically.
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Goals

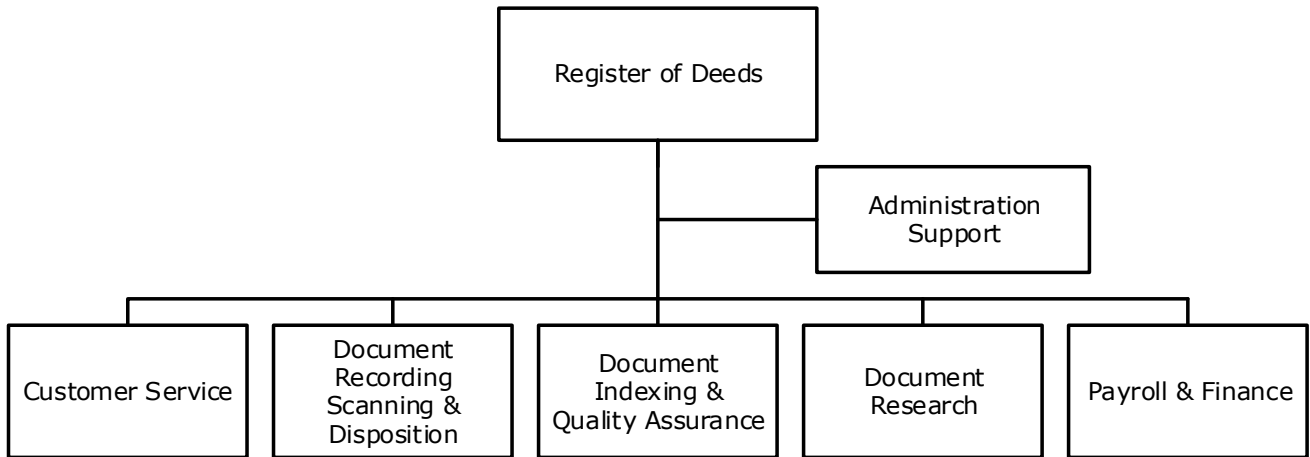
- Increase the percentage of documents submitted through e-recording
 - Begin research on updated software system.
-
-

Strategic Issues

- Monitor legislation which impacts the services provided by and revenues collected by Register of Deeds offices.
- Continue visiting other register's offices for new technology ideas.
- Continue involvement in national property record organizations to remain informed on property record issues.
- Continue to offer our customers the latest in technology for recording and researching property records.

09 Register of Deeds-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

Computer

Computer

09 Register of Deeds-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Computerized Operations			
Computer hardware and software	SPF**	\$(40,000)	To fund for computer equipment, software, imaging system and supplies funded by a Tennessee Code authorized document fee
Non-allocated Financial Transactions			
Internal Service Charges*	GSD	(19,300)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Supplemental Appropriation			
Non-recurring Expense	GSD	(6,100)	Reduction to previous year's operating budget with no impact on performance
General Services District Total		\$(25,400)	
Special Purpose Funds Total		\$(40,000)	
TOTAL		\$(65,400)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

09 Register of Deeds-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	300	207	300	200	(100)	-33.33%
Travel, Tuition, and Dues	7,900	5,689	7,900	1,100	(6,800)	-86.08%
Communications	17,700	21,397	22,600	19,800	(2,800)	-12.39%
Repairs & Maintenance Services	2,000	2,614	2,000	900	(1,100)	-55.00%
Internal Service Fees	190,400	190,400	130,700	111,400	(19,300)	-14.77%
Other Expenses	130,400	128,131	126,900	131,600	4,700	3.70%
TOTAL OTHER SERVICES	348,700	348,438	290,400	265,000	(25,400)	-8.75%
TOTAL OPERATING EXPENSES	348,700	348,438	290,400	265,000	(25,400)	-8.75%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	348,700	348,438	290,400	265,000	(25,400)	-8.75%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,000,000	1,650,000	1,500,000	1,500,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,000,000	1,650,000	1,500,000	1,500,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	1,000,000	1,650,000	1,500,000	1,500,000	0	0.00%
Expenditures Per Capita	\$0.54	\$0.54	\$0.44	\$0.40	(\$0.04)	-9.09%

09 Register of Deeds-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	2,000	987	1,100	1,100	0	0.00%
Travel, Tuition, and Dues	19,500	4,763	13,200	15,000	1,800	13.64%
Communications	1,500	0	500	0	(500)	-100.00%
Repairs & Maintenance Services	21,000	7,402	7,500	10,000	2,500	33.33%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	126,000	53,978	70,000	26,200	(43,800)	-62.57%
TOTAL OTHER SERVICES	170,000	67,130	92,300	52,300	(40,000)	-43.34%
TOTAL OPERATING EXPENSES	170,000	67,130	92,300	52,300	(40,000)	-43.34%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	170,000	67,130	92,300	52,300	(40,000)	-43.34%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	597	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	597	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	597	0	0	0	0.00%
Expenditures Per Capita	\$0.26	\$0.10	\$0.14	\$0.08	(\$0.06)	-42.86%

10 General Services-At a Glance

Mission The mission of the Department of General Services is to provide sustainable facility and fleet operations, radio communications, employee security, and customer assistance products to government agencies, Metro employees, and the Nashville community so they can meet their goals.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 1,196,800	\$ 23,259,700	\$ 23,096,500
Internal Service Fund	46,816,500	25,600,000	25,745,000
Total Expenditures and Transfers	<u>\$ 48,013,300</u>	<u>\$ 48,859,700</u>	<u>\$ 48,841,500</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 44,307,300	\$ 23,336,100	\$ 25,554,300
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 44,307,300</u>	<u>\$ 23,336,100</u>	<u>\$ 25,554,300</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 44,307,300</u>	<u>\$ 23,336,100</u>	<u>\$ 25,554,300</u>
Expenditures Per Capita	\$ 74.06	\$ 74.19	\$ 73.08

Positions	Total Budgeted Positions	166	169	169
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10 General Services-At a Glance

Accomplishments

- Received Leadership in Energy and Environmental Design (LEED) Gold certification for Fire Stations 3 and 31, Midtown Hills Police Precinct, Ford Ice Center, and Commons at the Crossings. Received Silver certification for Fire Stations 30 and 33
 - Completed construction on the Central Police Precinct, Highland Heights, Lentz Public Health Center, Midtown Hills Police Precinct, Ford Ice Center, Commons at the Crossings (includes Southeast Davidson Library and Community Center), IOD Clinic, Library Archives, Jean Crow Advocacy Center, and the Bellevue Library.
 - Construction is ongoing for Fire Stations 19 and 20.
 - Provided facilities maintenance, grounds maintenance and environmental services for 96 Metro facilities totaling more than 4.9 million square feet
 - Provided 99.99% radio system availability for all of Metro's public safety agencies
 - Enhanced interoperable radio communications across the Greater Nashville area by the addition of the US Marshal Service, CSX Railroad Police, US Coast Guard, Vanderbilt LifeFlight, Vanderbilt Police, Smyrna Airport, and TN Air National Guard
 - Managed over 3,400 vehicles and pieces of equipment
 - Increased purchases of alternative fuel in bulk by 22% over last year
 - Maintained a vehicle and equipment availability rate of 93%
 - 82% of OFM vehicle purchases were alternative fuel compatible
 - Supported green fleet initiatives including 1,305 flex fuel, 103 hybrid, 27 propane, 3 electric, and 872 diesel units
 - Sold over 76,000 items and collected over \$40 million in paid sales through eBid Nashville since 2002.
-

Goals

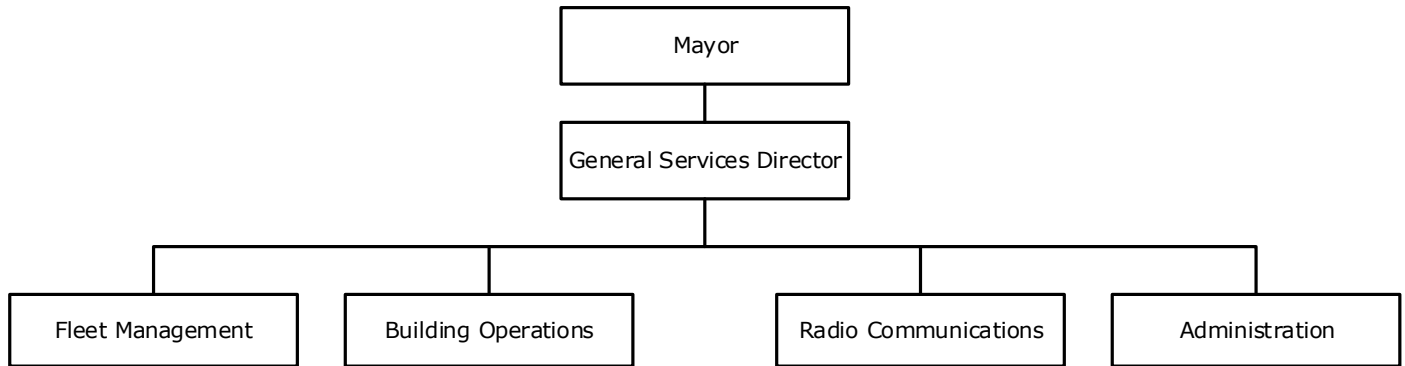
- To provide improved environmental sustainability through recycling, purchase of alternative fuel vehicles, energy savings upgrades, and incorporating green building practices
 - To provide consistent and valued products and services to our customers
 - To provide a work environment that ensures employee satisfaction and high performance
-

Strategic Issues

- Building Operations: Waste stream management; energy consumption and cost; data collection and management; customer behavior and building use
- Fleet Management: Fuel cost management; alternative fuel equipment and infrastructure; comprehensive financial data, by each vehicle/equipment unit
- Radio: Connectivity and interoperability for the Greater Nashville Metropolitan Statistical Area; partnerships for radio system redundancy and reliability; public safety radio coverage footprint expansion
- All Divisions: Technology upgrades and efficiencies for process improvements

10 General Services-At a Glance

Organizational Structure



Programs

Building Operations Support Services

ADA Compliance
Design and Construction
Facilities Maintenance

Business Office

Business Office
Non-allocated Financial Transactions

Business Support

E-Bid Surplus Property Distribution
Mail Services

Fleet Operations

Fleet Asset Management
Fuel Supply
Vehicle and Equipment Repair

Radio Communications

Radio and Public Safety Equipment
Radio System Infrastructure

10 General Services-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Fleet Management			
Reduction in fuel supply	ISF***	\$(200,000)	Will result in lack of fuel availability
Fleet Vehicles			
Increase in fleet vehicles	ISF	94,400	To support the operating cost of additional vehicles
Part Escalation			
Increase in support parts	ISF	450,000	To support the increase in Fleet maintenance parts
Radio Communications			
Contract Services	ISF	\$400,000	To support the Motorola System as well as other Radio Communication systems
New Facilities			
Building operations for the new buildings opening in FY16	GSD	150,000	To provide funding for building operations for new FY16 buildings: Fire Station 19 and Fire Station 20
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD ISF	(48,200) (95,500)	Savings realized through reduced cost for fringe benefits
Insurance Billings	ISF	(11,300)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD ISF	(399,300) 291,400	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	ISF	27,600	No impact on performance
IOD Adjustments	ISF	(41,700)	To ensure a safe workplace for employees
Pay Plan Adjustment	GSD ISF	134,300 234,500	Supports the hiring and retention of a qualified workforce
Supplemental Appropriation			
Non-recurring Expense	ISF	(1,004,400)	Reduction to previous year's operating budget with no impact on performance
General Services District Total		\$(163,200)	
Internal Service Funds Total		\$145,000	
TOTAL		\$(18,200)	

* See Internal Service Charges section for details

***ISF – Internal Service Funds

10 General Services-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	911,100	825,055	3,781,100	3,867,200	86,100	2.28%
OTHER SERVICES:						
Utilities	0	0	9,099,800	8,087,200	(1,012,600)	-11.13%
Professional & Purchased Services	101,600	85,876	4,825,100	5,751,700	926,600	19.20%
Travel, Tuition, and Dues	600	970	7,600	9,900	2,300	30.26%
Communications	6,200	3,353	779,000	800,900	21,900	2.81%
Repairs & Maintenance Services	26,000	0	3,452,500	3,597,400	144,900	4.20%
Internal Service Fees	135,200	134,969	727,500	312,400	(415,100)	-57.06%
Other Expenses	16,100	14,463	587,100	669,800	82,700	14.09%
TOTAL OTHER SERVICES	285,700	239,631	19,478,600	19,229,300	(249,300)	-1.28%
TOTAL OPERATING EXPENSES	1,196,800	1,064,686	23,259,700	23,096,500	(163,200)	-0.70%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,196,800	1,064,686	23,259,700	23,096,500	(163,200)	-0.70%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	931,600	808,900	(122,700)	-13.17%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	931,600	808,900	(122,700)	-13.17%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	931,600	808,900	(122,700)	-13.17%
Expenditures Per Capita	\$1.85	\$1.64	\$35.32	\$34.56	(\$0.76)	-2.15%

10 General Services-Financial

Internal Service Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	10,927,700	8,799,269	7,977,200	8,126,800	149,600	1.88%
OTHER SERVICES:						
Utilities	8,594,600	7,293,092	300	300	0	0.00%
Professional & Purchased Services	5,745,900	6,100,359	141,500	116,300	(25,200)	-17.81%
Travel, Tuition, and Dues	50,200	35,328	38,500	30,700	(7,800)	-20.26%
Communications	889,400	752,710	87,000	71,600	(15,400)	-17.70%
Repairs & Maintenance Services	4,364,300	5,078,548	1,822,900	2,170,700	347,800	19.08%
Internal Service Fees	2,007,400	2,005,082	697,300	988,700	291,400	41.79%
Other Expenses	14,121,200	30,022,462	14,582,500	13,959,500	(623,000)	-4.27%
TOTAL OTHER SERVICES	35,773,000	51,287,581	17,370,000	17,337,800	(32,200)	-0.19%
TOTAL OPERATING EXPENSES	46,700,700	60,086,850	25,347,200	25,464,600	117,400	0.46%
TRANSFERS TO OTHER FUNDS/UNITS	115,800	115,800	252,800	280,400	27,600	10.92%
TOTAL EXPENSES & TRANSFERS	46,816,500	60,202,650	25,600,000	25,745,000	145,000	0.57%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	44,307,300	43,231,323	22,404,500	24,745,400	2,340,900	10.45%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	1,073	0	0	0	0.00%
TOTAL PROGRAM REVENUE	44,307,300	43,232,396	22,404,500	24,745,400	2,340,900	10.45%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	524,424	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	524,424	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	7,865,614	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	44,307,300	51,622,434	22,404,500	24,745,400	2,340,900	10.45%
Expenditures Per Capita	\$72.21	\$92.86	\$38.87	\$38.52	(\$0.35)	-0.90%

10 General Services-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Admin Svcs Mgr	SR1300	0	0.00	5	5.00	5	5.00	0	0.00	
Admin Svcs Officer 3	SR1000	0	0.00	2	2.00	2	2.00	0	0.00	
Admin Svcs Officer 4	SR1200	0	0.00	5	5.00	5	5.00	0	0.00	
Application Tech 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Application Tech 3	SR0900	2	2.00	4	4.00	4	4.00	0	0.00	
Bldg Maint Lead Mechanic	TL1000	0	0.00	2	2.00	2	2.00	0	0.00	
Compliance Inspector 3	SR1000	0	0.00	2	2.00	2	2.00	0	0.00	
Cust Svc Supv	SR1000	0	0.00	1	1.00	1	1.00	0	0.00	
General Services Assistant Dir	SR1500	1	1.00	2	2.00	2	2.00	0	0.00	
General Svcs Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00	
Information Systems Advisor 1	SR1300	1	1.00	2	2.00	2	2.00	0	0.00	
Information Systems Advisor 2	SR1400	1	1.00	2	2.00	2	2.00	0	0.00	
Mail Clerk Carrier	SR0500	0	0.00	2	2.00	2	2.00	0	0.00	
Maint & Repair Worker 3	TG0600	0	0.00	2	2.00	2	2.00	0	0.00	
Office Support Rep 3	SR0600	0	0.00	2	2.00	2	2.00	0	0.00	
Office Support Spec 1	SR0700	0	0.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 2	SR0800	0	0.00	1	1.00	1	1.00	0	0.00	
Professional Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Stores Mgr	SR1000	0	0.00	1	1.00	1	1.00	0	0.00	
Technical Specialist 1	SR1100	2	2.00	8	8.00	8	8.00	0	0.00	
Technical Specialist 2	SR1200	0	0.00	3	3.00	3	3.00	0	0.00	
Total Positions & FTE		10	10.00	50	50.00	50	50.00	0	0.00	
Facilities Maint & Security 51113										
Admin Svcs Mgr	SR1300	2	2.00	0	0.00	0	0.00	0	0.00	
Admin Svcs Officer 3	SR1000	1	1.00	0	0.00	0	0.00	0	0.00	
Admin Svcs Officer 4	SR1200	1	1.00	0	0.00	0	0.00	0	0.00	
Application Tech 2	SR0800	3	3.00	0	0.00	0	0.00	0	0.00	
Bldg Maint Lead Mechanic	TL1000	2	2.00	0	0.00	0	0.00	0	0.00	
Compliance Inspector 3	SR1000	1	1.00	0	0.00	0	0.00	0	0.00	
General Services Assistant Dir	SR1500	1	1.00	0	0.00	0	0.00	0	0.00	
Information Systems Advisor 1	SR1300	1	1.00	0	0.00	0	0.00	0	0.00	
Information Systems Advisor 2	SR1400	1	1.00	0	0.00	0	0.00	0	0.00	
Office Support Spec 1	SR0700	1	1.00	0	0.00	0	0.00	0	0.00	
Office Support Spec 2	SR0800	1	1.00	0	0.00	0	0.00	0	0.00	
Stores Mgr	SR1000	1	1.00	0	0.00	0	0.00	0	0.00	
Technical Specialist 1	SR1100	12	12.00	0	0.00	0	0.00	0	0.00	
Technical Specialist 2	SR1200	5	5.00	0	0.00	0	0.00	0	0.00	
Total Positions & FTE		33	33.00	0	0.00	0	0.00	0	0.00	
BOSS Construction Services 51114										
Admin Svcs Officer 4	SR1200	4	4.00	0	0.00	0	0.00	0	0.00	
Total Positions & FTE		4	4.00	0	0.00	0	0.00	0	0.00	

10 General Services-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Postal Service 51151									
Cust Svc Supv	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Mail Clerk Carrier	SR0500	2	2.00	0	0.00	0	0.00	0	0.00
Office Support Rep 3	SR0600	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE		4	4.00	0	0.00	0	0.00	0	0.00
Radio Shop 51153									
Application Tech 2	SR0800	1	1.00	0	0.00	0	0.00	0	0.00
Application Tech 3	SR0900	0	0.00	1	1.00	1	1.00	0	0.00
General Services Assistant Dir	SR1500	0	0.00	1	1.00	1	1.00	0	0.00
Info Systems Mgr	SR1300	2	2.00	0	0.00	0	0.00	0	0.00
Office Support Spec 1	SR0700	0	0.00	2	2.00	2	2.00	0	0.00
Office Support Spec 2	SR0800	1	1.00	0	0.00	0	0.00	0	0.00
Radio Tech 1	TG0800	2	2.00	3	3.00	3	3.00	0	0.00
Radio Tech 2	TG1100	5	5.00	2	2.00	2	2.00	0	0.00
Radio Tech 3	TL1200	4	4.00	4	4.00	4	4.00	0	0.00
Technical Specialist 1	SR1100	0	0.00	2	2.00	2	2.00	0	0.00
Total Positions & FTE		15	15.00	15	15.00	15	15.00	0	0.00
Office of Fleet Management 51154									
Admin Svcs Officer 3	SR1000	3	3.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	SR1200	0	0.00	2	2.00	2	2.00	0	0.00
Application Tech 1	SR0700	1	1.00	0	0.00	0	0.00	0	0.00
Application Tech 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Application Tech 3	SR0900	0	0.00	1	1.00	1	1.00	0	0.00
Automotive Mechanic	TG1000	5	5.00	8	8.00	8	8.00	0	0.00
Automotive Mechanic-Cert	TG1100	5	5.00	4	4.00	4	4.00	0	0.00
Automotive Shop Supv	TS1100	2	2.00	2	2.00	2	2.00	0	0.00
Automotive Svc Writer	SR0700	6	6.00	6	6.00	6	6.00	0	0.00
Bldg Maint Mechanic	TG0800	1	1.00	1	1.00	1	1.00	0	0.00
Equip & Supply Clerk 1	SR0400	1	0.50	4	3.50	4	3.50	0	0.00
Equip & Supply Clerk 2	SR0600	5	5.00	4	4.00	4	4.00	0	0.00
Equip & Supply Clerk 3	SR0700	3	2.50	3	2.50	3	2.50	0	0.00
Equip Mechanic	TG1100	11	11.00	23	23.00	23	23.00	0	0.00
Equip Mechanic Leader	TL1200	1	1.00	1	1.00	1	1.00	0	0.00
Equip Mechanic-Certified	TG1200	11	11.00	5	5.00	5	5.00	0	0.00
Equip Servicer	TG0500	8	8.00	9	9.00	9	9.00	0	0.00
Equip Shop Supv	TS1200	3	3.00	3	3.00	3	3.00	0	0.00
Finance Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
General Services Assistant Dir	SR1500	0	0.00	1	1.00	1	1.00	0	0.00
General Svcs Div Mgr	SR1400	1	1.00	0	0.00	0	0.00	0	0.00
Info Systems App Tech 2	SR0900	0	0.00	1	1.00	1	1.00	0	0.00
Master Tech	TG1300	16	16.00	10	10.00	10	10.00	0	0.00
Mechanic Helper 1	TG0500	1	1.00	0	0.00	0	0.00	0	0.00

10 General Services-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Parts Supv	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Technical Specialist 1	SR1100	2	2.00	2	2.00	2	2.00	0	0.00
Technical Specialist 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Welder	TG0900	2	2.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE		93	92.00	96	95.00	96	95.00	0	0.00
Surplus Property Auction 61190									
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Application Tech 3	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Equip Inventory Asst 1	SR0600	2	2.00	3	3.00	3	3.00	0	0.00
Finance Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		7	7.00	8	8.00	8	8.00	0	0.00
Department Totals		166	165.00	169	168.00	169	168.00	0	0.00

11 Historical Commission-At a Glance

Mission The Mission of the Metropolitan Historical and Historic Zoning Commission is to provide historical and architectural information, preservation technology and advice, and design guidance products to Nashville's neighborhoods, property owners, businesses, citizens, and visitors so they can incorporate the city's rich past into today's economy, culture, and quality of life.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 720,500	\$ 741,000	\$ 837,300
Special Purpose Funds	20,000	20,000	35,000
Total Expenditures and Transfers	<u>\$ 740,500</u>	<u>\$ 761,000</u>	<u>\$ 872,300</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	20,000	20,000	35,000
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 20,000</u>	<u>\$ 20,000</u>	<u>\$ 35,000</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 20,000</u>	<u>\$ 20,000</u>	<u>\$ 35,000</u>
Expenditures Per Capita	\$ 1.14	\$ 1.16	\$ 1.31

Positions Total Budgeted Positions 9 9 10

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 Financial Manager: Yvonne Ogren email: yvonne.ogren@nashville.gov
 Sunnyside in Sevier Park
 3000 Granny White Pike 37204 Phone: 615-862-7970 Fax: 615-862-7974

11 Historical Commission-At a Glance

Accomplishments

- Co-hosted 34th annual Conference on African-American History and Culture with Tennessee State University
 - Staff has a representative in the Development Center. Staff continues to provide review and design services to insure compatible infill and maintain or improve property values. Fieldwork has been completed for designation of three new historic overlay districts, and staff is working with Councilpersons on other potential districts.
 - Staff assisted in research, review, and/or management of projects involving historic resources for Metro departments including MDHA, Planning, Parks, MNPS, NFD, Codes, Metro Water, and Public Works.
 - Working jointly with the Tennessee State Historian, we completed editing and photography for the book, "Nashville Architecture: A Guide to the City", which is being published by UT Press in the fall of 2015.
 - MHC has added four historical markers and approved nominations placing two properties on the National Register of Historic Places.
 - MHC staff is partnering with the Mayor's Office, County Historian, ITS, and the Public Library to publish the Nashville Online Encyclopedia. MHC staff has taken a lead role in oversight.
 - Promoted heritage tourism and education of historic sites through sponsorship of Civil War Battle of Nashville Sesquicentennial events. Co-sponsored special events including Nashville City Cemetery Association (NCCA)'s Living History Tour and Memorial Day Dash.
 - Staff serves on advisory committees of non-profit agencies for the NCCA, Belmont Mansion Inc., Historic Nashville Inc., Buchanan Log House, Two Rivers Mansion, Fort Negley, Kellytown, SESAH, APTA, Tennessee Preservation Trust (TPT), Urban Land Institute, Living New Deal, and NAPC.
 - Staff members have presented at conferences for the National Trust for Historic Preservation, SESAH, TPT annual conference, and the NAPC's Biennial Conference and are frequently asked to give presentations for neighborhood groups, local genealogical societies.
-

Goals

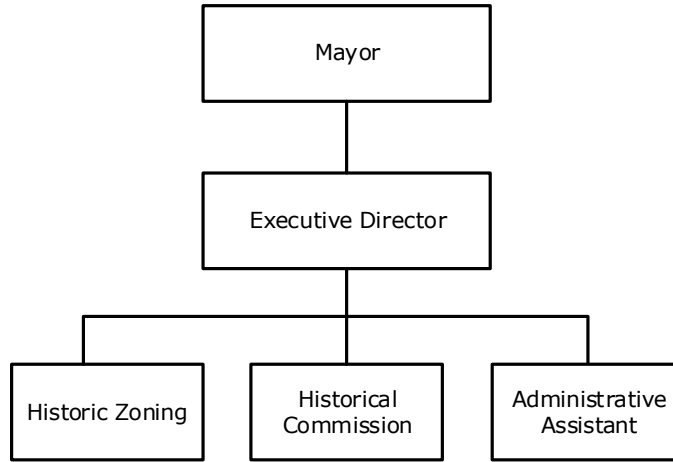
- Provide opportunities for public education and tourism through The Old House Fair, realtor education courses and other programming.
 - Launch Nashville Encyclopedia in 2015 with partners.
 - Promote benefits of preservation and continue to provide timely responses and design assistance to applicants seeking permits for work in existing historic overlay districts.
 - Work with Council and neighborhood groups seeking revitalization and management of change through historic and conservation overlays.
 - Work with Council, Mayor's Office of Economic Development, the CVB, NDP, The District and property owners to create incentives to redevelop historic structures in the downtown core.
 - Staff is working with the Mayor's Office and ITS on the Open Data Portal, opening datasets and developing apps for the community.
-

Strategic Issues

- Nine historic overlays have been added with nine expansions since 2007, iproperties under review increased by 78%. Permits issued by the MHZC have increased by 80%, totaling more than \$50 million reinvested in the city's historic urban areas.
- The historic marker program provides public education of history and historic sites. Many damaged markers have been replaced by Metro; however, individuals, neighborhoods, or civic organizations must provide funds for new markers.
- Professional certification and continuing education is needed for staff and Commissioners.
- Lack of technology limits assistance to developers & applicants. Digitizing files would allow staff to respond to questions more quickly & inspections would be more cost effective.
- Budget constraints limits ability to improve blighted neighborhoods through survey work, national register nominations and implementation of overlay.

11 Historical Commission-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Governmental and Public Partnership

Governmental and Public Partnership

Historic Zoning

Historic Zoning

Information, Education and Tourism

Information, Education and Tourism

11 Historical Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Increase for Historic Zoning			
Salary and Benefits	GSD	\$75,000 1.00 FTE	Addition of 1 Historic Preservationist 1 to accommodate increased workload due to expanding historic zoning and neighborhood conservation overlay districts
Education/Tourism & Zoning			
Printing and Binding	GSD	1,000	Supports providing brochures and other materials used in heritage tourism opportunities and Historic Zoning processes
Grant Funding			
Increase in funding	SPF**	15,000	Supports continued operation of Historic Zoning and Preservation
Non-allocated Financial Transactions			
Travel	GSD	3,000	Funding for training and staff development
Fringe Benefit Savings	GSD	(21,900)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	6,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	43,000	Supports the hiring and retention of a qualified workforce
Supplemental Appropriation			
Non-recurring Expense	GSD	(10,000)	Reduction to remove supplemental appropriation provided in FY2015 for Planning, preparation and sponsorship of events commemorating the 150th anniversary of the Civil War Battle of Nashville
General Services District Total		\$96,300 1.00 FTE	
Special Purpose Funds Total		\$15,000	
TOTAL		\$111,300 1.00 FTE	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

11 Historical Commission-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	644,900	636,812	673,400	769,400	96,000	14.26%
OTHER SERVICES:						
Utilities	5,900	7,754	7,200	6,900	(300)	-4.17%
Professional & Purchased Services	15,400	15,333	3,100	1,000	(2,100)	-67.74%
Travel, Tuition, and Dues	6,600	7,120	6,400	9,300	2,900	45.31%
Communications	11,300	12,566	19,400	11,800	(7,600)	-39.18%
Repairs & Maintenance Services	500	141	300	400	100	33.33%
Internal Service Fees	29,300	29,300	25,300	31,500	6,200	24.51%
Other Expenses	6,600	6,998	5,900	7,000	1,100	18.64%
TOTAL OTHER SERVICES	75,600	79,212	67,600	67,900	300	0.44%
TOTAL OPERATING EXPENSES	720,500	716,024	741,000	837,300	96,300	13.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	720,500	716,024	741,000	837,300	96,300	13.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$1.11	\$1.10	\$1.13	\$1.25	\$0.12	10.62%

11 Historical Commission-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	15,000	0	20,000	20,000	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	2,843	0	12,000	12,000	0.00%
Travel, Tuition, and Dues	5,000	0	0	3,000	3,000	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	0	0	0	0.00%
TOTAL OTHER SERVICES	5,000	2,843	0	15,000	15,000	0.00%
TOTAL OPERATING EXPENSES	20,000	2,843	20,000	35,000	15,000	75.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	20,000	2,843	20,000	35,000	15,000	75.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	15,000	15,000	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	20,000	0	20,000	20,000	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	20,000	0	20,000	35,000	15,000	75.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	20,000	0	20,000	35,000	15,000	75.00%
Expenditures Per Capita	\$0.03	\$0.00	\$0.03	\$0.05	\$0.02	66.67%

11 Historical Commission-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
GSD General 10101										
Admin Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Historic Preservationist 1	SR1000	6	6.00	6	6.00	7	7.00	1	1.00	
Historic Preservationist 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Historical Commission Exec Dir	DP0100	1	1.00	1	1.00	1	1.00	0	0.00	
Maint & Repair Worker 2	TG0400	0	0.00	0	0.00	0	0.00	0	0.00	
Office Support Mgr	SR0900	0	0.00	0	0.00	0	0.00	0	0.00	
Office Support Spec 2	SR0800	0	0.00	0	0.00	0	0.00	0	0.00	
Total Positions & FTE		9	9.00	9	9.00	10	10.00	1	1.00	
Department Totals		9	9.00	9	9.00	10	10.00	1	1.00	

14 Information Tech Services-At a Glance

Mission The mission of the Information Technology Services Department is to provide information, communications, and business solutions products to the departments and agencies of Metro Government so they can achieve their business objectives and meet the needs and the expectations of the citizens we all serve.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 1,814,100	\$ 1,687,300	\$ 1,806,800
Internal Service Fund	15,927,200	15,291,500	17,755,700
Total Expenditures and Transfers	<u>\$ 17,741,300</u>	<u>\$ 16,978,800</u>	<u>\$ 19,562,500</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 14,608,500	\$ 13,972,800	\$ 17,105,800
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 14,608,500</u>	<u>\$ 13,972,800</u>	<u>\$ 17,105,800</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 14,608,500</u>	<u>\$ 13,972,800</u>	<u>\$ 17,105,800</u>
Expenditures Per Capita	<u>\$ 27.37</u>	<u>\$ 25.78</u>	<u>\$ 29.27</u>

Positions	Total Budgeted Positions	135	137	138
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14 Information Tech Services-At a Glance

Accomplishments

- Working with the Codes, Assessor, Planning, Public Works and Water Service and numerous other internal and external stakeholders, to replace KIVA with the new Land and Permitting system of CityWorks in early 2015.
- In coordination with the Davidson County Sheriff's Office and General Sessions Court, installed integrated enterprise video conferencing infrastructure supporting Mobile Booking Units, Domestic Violence and the Jean Crowe Advocacy Center as well as Phase One of the CourtSmart audiovisual courtroom system in specific courtrooms.
- With Finance and Human Resources, ITS implemented Kronos Time and Attendance system initially allowing ten general government departmental and all MNPS employees to perform their time and attendance and leave request functions online and through self-service
- Worked with the Mayor's Office of Innovation to draft the Mayor's Executive Order #43 establishing the Open Data initiative which is aimed at providing government data to the public in a way that is easy to understand and always available via an online Open Data portal.
- Upgraded aging network equipment and redesigned the Metro wireless infrastructure to support a very large increase in wireless capabilities. This supported the completion of Phases 1 & 2 of Metro Free Public WiFi project providing access for the public. Public WiFi is now available at all Parks Regional Community Centers and Police Precincts, 19 Parks Community Centers, 2 Nature Centers, and other public gathering places across Metro. Public WiFi was also upgraded at all Nashville Public Library sites through this project.
- In coordination with General Services & customer departments, Metro ITS designed, implemented & provides ongoing management of data & phone network services for Metro's construction projects including the Predator's facility, Library and Parks Community Center at Commons at the Crossings, IOD Clinic, Midtown Hills Precinct, Bellevue Library, Highland Heights Charter School, the Jean Crowe Advocacy Center, West Riverfront park project, the new Sounds Ballpark, the Walk of Fame Park project and other Metro Government Projects
- Metro 3 televised over 6,400 hours of programming including 343 hours of live Metro meetings and 582 first run shows. Metro 3 produced special programs for many Metro Departments covering such topics as the Affordable Care Act, Civil War Sesquicentennial, Healthy Nashville, Human Relations and Human Rights, New Americans, Smart 911, Poll Worker Training, Domestic Violence Training, Public Art, MCC Sustainability, Nashville Next and the DNA Crime Lab

Goals

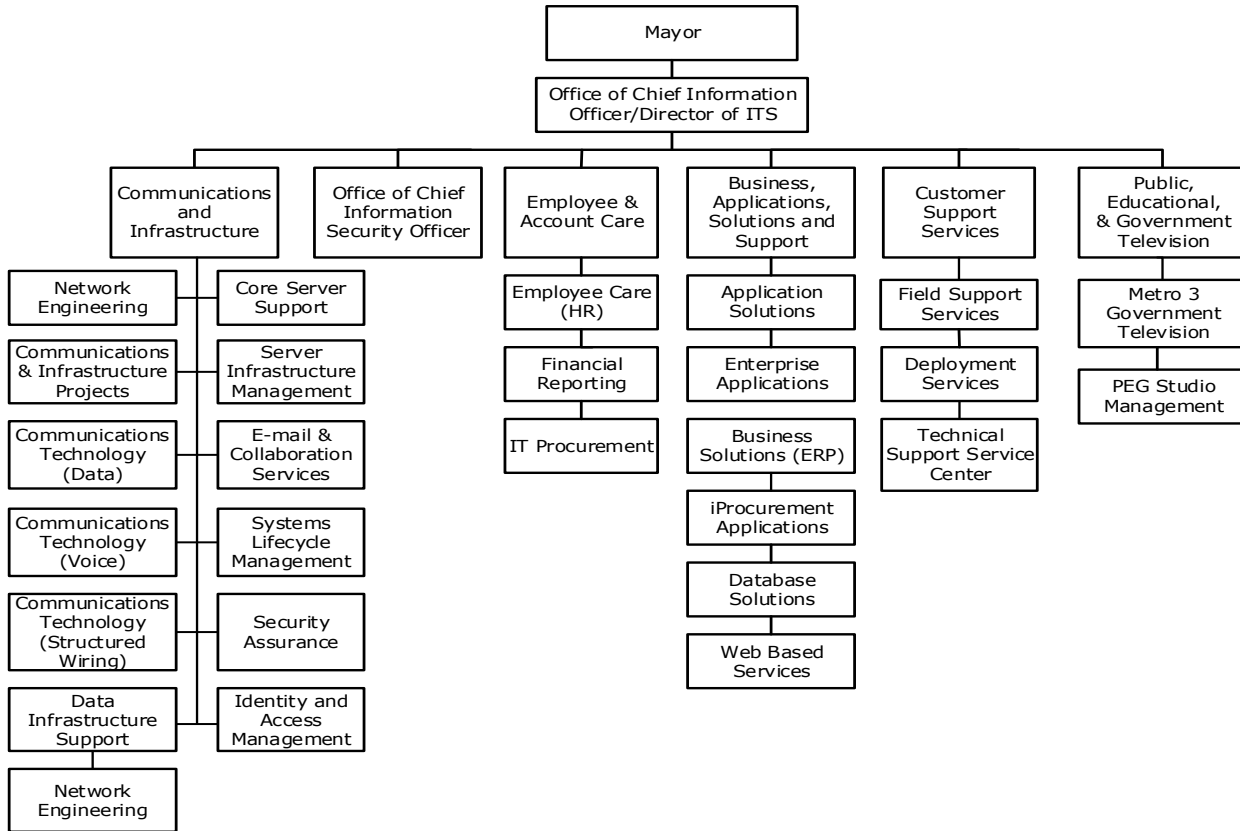
- By end of year 2016, customers will receive increased availability of information technology solutions in support of their business operations as evidenced by performance based reporting measures for all core services, which will be included in service level agreements.
- By the end of 2016, Metro Government customers will be able to make more effective use of mobile technology through the implementation of policies and technical solutions.
- By end of year 2016, Metro ITS will implement a disaster recovery data center strategy allowing Metro to benefit from economies of scale and provide a world class disaster recovery data center solution available to all Metro departments and agencies with information technology assets and/or services.

Strategic Issues

- Ever growing customer expectations and needs along with corresponding demand for innovative technological solutions and support, if not properly addressed, will result in a decrease in the customer's ability to effectively and efficiently achieve their business objectives.
- Security threats have increased & if not properly addressed will result in: loss of revenue; threat of confidential information; permanent loss of data; extended service interruption; threat to public safety.
- The lack of a comprehensive enterprise-wide collaborative approach to technology solutions & services if unmet will result in: Increased Costs; Inefficiencies & Misallocated resources.
- Recent manmade & natural events demonstrate that improved recoverability & continuity if not properly addressed could result in: unacceptable disruption in critical IT services to Metro agencies & citizens; increased costs to provide extended alternative solutions; inability to recover IT services in acceptable timeframes; permanent loss of critical information.

14 Information Tech Services-At a Glance

Organizational Structure



Programs

Business Applications Solutions and Support

Application Solutions
 Business Solutions
 Collaboration Services
 Enterprise Applications and Database Solutions
 Web Based Services

Business Operations

Employee and Account Care
 Executive Leadership
 Non-allocated Financial Transactions

Communication and Infrastructure Services

Data Infrastructure Support
 Enterprise Server and Storage Services
 Enterprise Services
 Identity and Access Management
 Network Communication Services
 Physical Security
 Security Assurance
 System Life Cycle Management
 Voice Communication Solutions

Customer Support Services

Field Services
 Technical Support Service Center

Public, Education and Government Television

Metro 3 Television Network
 Studio Management

14 Information Tech Services-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Reduction in Technology Support			
Support and Staff reduction	ISF***	\$(146,000) (1.00 FTE)	Reduction of miscellaneous supports and a reduction of one position resulting in a low impact on performance
Microsoft Premier			
Software Support	ISF	65,000	To provide support for the Microsoft Premier Program
SharePoint			
Salary and Fringe	ISF	91,900 1.00 FTE	To provide adequate staffing for the SharePoint Implementation
Technology Projects			
Salary and Fringe	ISF	105,200 1.00 FTE	To provide adequate staffing to manage complex Technology projects
Hardware Maintenance			
Contract Services	ISF	648,500	To maintain a secure level of support for all Metropolitan devices
Software Maintenance			
Contract Services	ISF	1,357,100	To maintain a secure level of support for all Metropolitan software components
EBS Managed Services			
Management Consulting	GSD	25,000	To provide support for the JDEdwards Financial System
PEG Studio			
Studio Maintenance	GSD	5,000	To provide facility maintenance
Metro 3			
Closed Captioning	GSD	20,300	To provide closed captioning for Metro 3 programs
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD ISF	(25,200) (138,400)	Savings realized through reduced cost for fringe benefits
Insurance Billing	ISF	(12,700)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD ISF	6,900 6,800	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
IOD	ISF	13,600	To ensure a safe workplace for employees
Pay Plan Adjustment	GSD ISF	87,500 473,200	Supports the hiring and retention of a qualified workforce

14 Information Tech Services-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact
General Services District Total	\$119,500	
Internal Service Funds Total	\$2,464,200 1.00 FTEs	
TOTAL	\$2,583,700 1.00 FTEs	

* See Internal Service Charges section for details

*** ISF – Internal Service Funds

14 Information Tech Services-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,631,400	1,612,440	1,581,900	1,644,200	62,300	3.94%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	17,000	28,088	18,700	64,000	45,300	242.25%
Travel, Tuition, and Dues	100	538	100	100	0	0.00%
Communications	13,000	12,928	13,900	14,400	500	3.60%
Repairs & Maintenance Services	2,200	302	2,200	7,200	5,000	227.27%
Internal Service Fees	137,000	137,000	59,700	66,600	6,900	11.56%
Other Expenses	13,400	12,207	10,800	10,300	(500)	-4.63%
TOTAL OTHER SERVICES	182,700	191,063	105,400	162,600	57,200	54.27%
TOTAL OPERATING EXPENSES	1,814,100	1,803,503	1,687,300	1,806,800	119,500	7.08%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,814,100	1,803,503	1,687,300	1,806,800	119,500	7.08%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	100	126	100	100	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	100	126	100	100	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	100	126	100	100	0	0.00%
Expenditures Per Capita	\$2.80	\$2.78	\$2.56	\$2.70	\$0.14	5.47%

14 Information Tech Services-Financial

Internal Service Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	9,903,600	8,312,091	10,305,100	10,704,100	399,000	3.87%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	1,640,700	2,520,678	2,074,400	2,862,800	788,400	38.01%
Travel, Tuition, and Dues	7,200	13,176	5,900	5,900	0	0.00%
Communications	270,600	159,659	169,400	162,400	(7,000)	-4.13%
Repairs & Maintenance Services	750,300	764,384	577,600	1,133,200	555,600	96.19%
Internal Service Fees	1,184,500	1,184,099	75,500	82,000	6,500	8.61%
Other Expenses	2,170,300	3,023,324	2,083,600	2,805,300	721,700	34.64%
TOTAL OTHER SERVICES	6,023,600	7,665,320	4,986,400	7,051,600	2,065,200	41.42%
TOTAL OPERATING EXPENSES	15,927,200	15,977,411	15,291,500	17,755,700	2,464,200	16.11%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	15,927,200	15,977,411	15,291,500	17,755,700	2,464,200	16.11%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	14,608,400	14,793,753	13,972,700	17,105,700	3,133,000	22.42%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	14,608,400	14,793,753	13,972,700	17,105,700	3,133,000	22.42%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	6,521	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	14,608,400	14,800,274	13,972,700	17,105,700	3,133,000	22.42%
Expenditures Per Capita	\$24.57	\$24.65	\$23.22	\$26.57	\$3.35	14.43%

14 Information Tech Services-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Admin Svcs Officer 4	SR1200	1	1.00	0	0.00	0	0.00	0	0.00	
Info Systems App Analyst 3	SR1200	6	6.00	8	8.00	8	8.00	0	0.00	
Info Systems App Tech 2	SR0900	3	3.00	1	1.00	1	1.00	0	0.00	
Info Systems Div Mgr	SR1400	1	1.00	2	2.00	2	2.00	0	0.00	
Information Sys Media Analys 1	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Information Sys Media Analys 2	SR1100	1	1.00	2	2.00	2	2.00	0	0.00	
Information Sys Media Analys 3	SR1200	0	0.00	1	1.00	1	1.00	0	0.00	
Information Sys Media Tech 1	SR0800	0	0.00	4	4.00	4	4.00	0	0.00	
Information Sys oper Anal 3	SR1200	0	0.00	1	1.00	1	1.00	0	0.00	
Information Sys Oper Analyst 1	SR1000	0	0.00	1	1.00	1	1.00	0	0.00	
Information Systems Advisor 1	SR1300	2	2.00	0	0.00	0	0.00	0	0.00	
Program Mgr 1	SR1100	1	1.00	0	1.00	0	0.00	0	0.00	
Program Spec 1	SR0600	2	2.00	1	1.00	1	1.00	0	0.00	
Program Spec 2	SR0800	3	3.00	0	0.00	0	0.00	0	0.00	
Program Spec 3	SR1000	1	1.00	0	0.00	0	0.00	0	0.00	
Video Production Spec	SR0700	1	1.00	0	0.00	0	0.00	0	0.00	
Total Positions & FTE		23	23.00	22	22.00	22	22.00	0	0.00	
Information Technology Service 51137										
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Chief Info Officer	DP0300	1	1.00	1	1.00	1	1.00	0	0.00	
Computer Operations Shift Supv	SR1100	2	2.00	0	0.00	0	0.00	0	0.00	
Computer Operator 2	SR0600	3	3.00	1	1.00	1	1.00	0	0.00	
Computer Operator 3	SR0700	1	1.00	1	1.00	1	1.00	0	0.00	
Human Resources Admin	SR1300	1	1.00	0	0.00	0	0.00	0	0.00	
Human Resources Mgr	SR1400	0	0.00	1	1.00	1	1.00	0	0.00	
Info Sys Comm Analyst 1	SR1000	1	1.00	2	2.50	3	2.50	0	0.00	
Info Sys Comm Analyst 2	SR1100	3	7.50	3	3.00	3	3.00	0	0.00	
Info Sys Comm Analyst 3	SR1200	4	4.00	2	2.00	2	2.00	0	0.00	
Info Systems App Analyst 2	SR1100	3	3.00	3	3.00	3	3.00	0	0.00	
Info Systems App Analyst 3	SR1200	3	3.00	6	6.00	6	6.00	0	0.00	
Info Systems App Tech 2	SR0900	1	1.00	2	2.00	2	2.00	0	0.00	
Info Systems Asst Dir	SR1500	3	3.00	4	4.00	4	4.00	0	0.00	
Info Systems Div Mgr	SR1400	10	10.00	8	8.00	8	8.00	0	0.00	
Info Systems Mgr	SR1300	7	7.00	1	1.00	0	0.00	-1	-1.00	
Information Sys Oper Anal 2	SR1100	14	14.00	13	13.00	13	13.00	0	0.00	
Information Sys oper Anal 3	SR1200	10	10.00	13	13.00	13	13.00	0	0.00	
Information Sys Oper Analyst 1	SR1000	5	5.00	3	3.00	3	3.00	0	0.00	
Information Sys Oper TEch 1	SR0800	8	8.00	9	9.00	9	9.00	0	0.00	
Information Sys Oper Tech 2	SR0900	3	3.00	6	6.00	6	6.00	0	0.00	
Information Systems Advisor 1	SR1300	23	23.00	25	25.00	26	26.00	1	1.00	
Information Systems Advisor 2	SR1400	4	4.00	9	9.00	10	10.00	1	1.00	

14 Information Tech Services-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Special Projects Mgr	SR1500	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE		112	116.50	115	114.50	116	115.50	1	1.00
Department Totals		135	139.50	137	136.50	138	137.50	1	1.00

15 Finance-At a Glance

Mission The mission of the Department of Finance is to provide financial management, information, and business services to policy makers, departments, agencies, investors, and the Nashville community so they can have confidence in Metro Government, make informed decisions, and achieve their results.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 8,065,300	\$ 7,682,800	\$ 8,145,700
Internal Service Fund	787,400	818,700	846,400
Total Expenditures and Transfers	<u>\$ 8,852,700</u>	<u>\$ 8,501,500</u>	<u>\$ 8,992,100</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 770,000	\$ 818,700	\$ 846,400
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 770,000</u>	<u>\$ 818,700</u>	<u>\$ 846,400</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	17,400	0	0
Total Revenues	<u>\$ 787,400</u>	<u>\$ 818,700</u>	<u>\$ 846,400</u>
Expenditures Per Capita	\$ 13.66	\$ 12.91	\$ 13.45

Positions	Total Budgeted Positions	103	105	104
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Contacts	Acting Director: Talia Lomax-O'dneal	email: talia.lomaxodneal@nashville.gov
	106 Metro Courthouse 37201	Phone: 615-862-6151 Fax: 615-862-6156

15 Finance-At a Glance

Accomplishments

- The Office of Management and Budget (OMB) completed a responsibly balanced budget for the Metropolitan Government of Nashville.
 - OMB published 48 departmental or organizational Strategic Business Plans.
 - OMB set up budgets and began tracking 64 capital projects approved in the FY15 Capital Spending Plan totaling \$275 million
 - OMB drafted and filed two 4% Reserve Fund Resolutions containing 22 department allocations totaling \$13.3 million.
 - Annual tourism tax collections increased from \$48.9 million (FY12) to \$61.8 million (FY14) while number accounts increased from 246 to 450. Accomplished with level staffing and decreased budget.
 - Metro's pension plan received national recognition - Institutional Investor Magazine's Award for Plan Design and sixth best performing pension plan by Morningstar.
 - Financial Operations received the GFOA Certificate of Achievement for Excellence in Financial Reporting for the 31st consecutive year
 - Financial Operations worked with ITS to make employee self-service available to Metro Schools' employees in order to eliminate the need for paper direct deposit advices for employees
 - OMB Cost Planning and Management (CPM) recovered approximately \$14 million in indirect costs to the general fund.
 - In FY15, an additional \$7.6 million of appealed flood-related costs were approved by FEMA.
 - Division of Grants Coordination (DGC) successfully reviewed, tracked and managed the execution of 152 grant contracts and amendments worth over \$75 million on behalf of 24 departments and agencies.
 - DGC also successfully planned and managed the Community Enhancement Fund Program, as well as the direct appropriation funds oversight; all worth almost \$5.2 million.
 - Office of Financial Accountability (OFA) successfully conducted 440 reviews which included 42 Private Not-for-Profit Organization recipients of the Community Enhancement Funds and Direct Appropriations funds; and 36 Federal and State grants to Metro departments
 - Public Property successfully closed in excess of 100 real estate transactions. In addition, the FY14 sale of Back Tax properties generated \$7.8 million in proceeds to the General Fund.
-

Goals

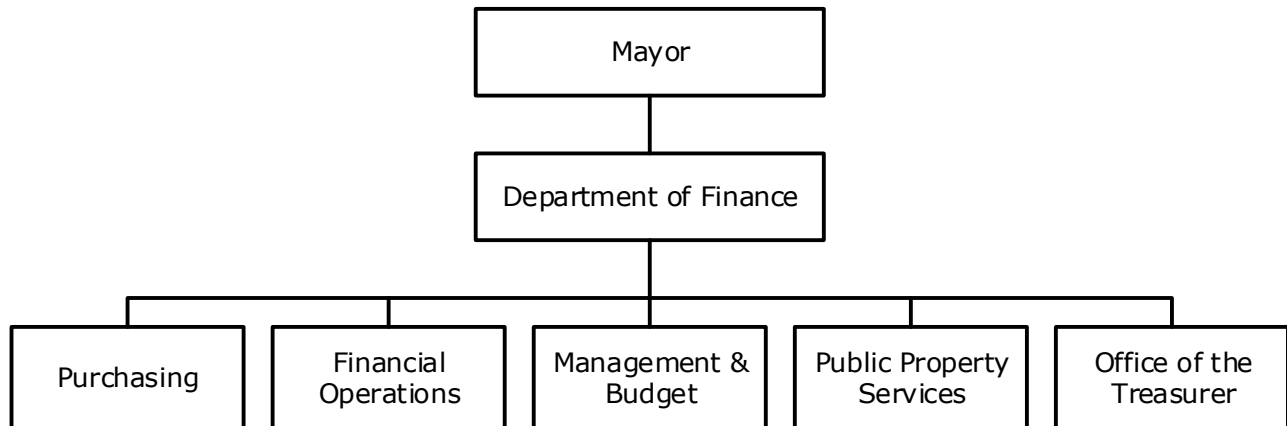
- By June 2016, the financial health of Metro will be strengthened, as evidenced by: Outstanding debt and approved capital spending is balanced with dedicated debt service funding AA bond rating or better Undesignated actual fund balance in each of the 6 tax supported funds is 5% of subsequent year budgeted expenditures
 - The Finance Department will continue to effectively and efficiently manage the finances of the government, as evidenced by: At least 85% of routine internal and external business transactions will be conducted electronically
Reviewing and reporting departmental performance results annually
Reviewing, monitoring and reporting departmental financial results at least monthly
-

Strategic Issues

- Meeting the demand for accountable and responsible government operations
- Establishing a culture that fully implements and continuously improves best business practices in light of emerging technologies
- Establishing meaningful communication and business practices that will result in efficient operations with reduced costs
- Prioritization and management of limited resources
- Continued need to focus on key financial and performance indicators

15 Finance-At a Glance

Organizational Structure



Programs

Business Integrity and Accountability

Compliance Monitoring and Accountability

Business Support and Solutions

Accounts Payable
Business Assistance Office
Cash Operations
Financial Accounting and Reporting
Payroll Operations
Purchasing
Real Estate Management
Tourism Tax

Executive Leadership

Executive Leadership
Non-allocated Financial Transactions

Strategic Resource Allocation and Management

Budget Planning and Management
Cost Planning and Management
Grants Assessment and Resource
Investment Committee Support
Investor Relations

15 Finance-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Purchasing Reduction			
Salary and Fringe	GSD	\$(54,500) (1.00 FTE)	No impact on performance
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD ISF***	(109,400) (10,200)	Savings realized through reduced cost for fringe benefits
Insurance Billings	ISF	(600)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD ISF	57,300 2,600	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	ISF	1,100	No impact on performance
Pay Plan Adjustment	GSD ISF	569,500 34,800	Supports the hiring and retention of a qualified workforce
General Services District Total		\$462,900 (1.00 FTE)	
Internal Service Funds Total		\$27,700	
TOTAL		\$490,600 (1.00 FTE)	

* See Internal Service Charges section for details

*** ISF – Internal Service Funds

15 Finance-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,930,400	6,501,737	7,128,300	7,533,900	405,600	5.69%
OTHER SERVICES:						
Utilities	0	(429)	0	0	0	0.00%
Professional & Purchased Services	76,400	13,045	76,400	76,400	0	0.00%
Travel, Tuition, and Dues	8,400	19,086	5,400	14,600	9,200	170.37%
Communications	92,500	46,892	87,500	74,700	(12,800)	-14.63%
Repairs & Maintenance Services	11,000	2,740	8,300	7,600	(700)	-8.43%
Internal Service Fees	728,600	727,934	184,600	241,900	57,300	31.04%
Other Expenses	200,600	162,182	192,300	196,600	4,300	2.24%
TOTAL OTHER SERVICES	1,117,500	971,450	554,500	611,800	57,300	10.33%
TOTAL OPERATING EXPENSES	8,047,900	7,473,187	7,682,800	8,145,700	462,900	6.03%
TRANSFERS TO OTHER FUNDS/UNITS	17,400	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	8,065,300	7,473,187	7,682,800	8,145,700	462,900	6.03%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$12.44	\$11.53	\$11.67	\$12.19	\$0.52	4.46%

15 Finance-Financial

Internal Service Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	677,500	682,876	704,600	729,200	24,600	3.49%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	200	285	200	200	0	0.00%
Travel, Tuition, and Dues	0	6,885	0	0	0	0.00%
Communications	15,100	7,418	15,100	15,100	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	75,500	63,610	21,700	24,300	2,600	11.98%
Other Expenses	19,100	7,833	19,900	19,300	(600)	-3.02%
TOTAL OTHER SERVICES	109,900	86,031	56,900	58,900	2,000	3.51%
TOTAL OPERATING EXPENSES	787,400	768,907	761,500	788,100	26,600	3.49%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	57,200	58,300	1,100	1.92%
TOTAL EXPENSES & TRANSFERS	787,400	768,907	818,700	846,400	27,700	3.38%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	770,000	768,047	818,700	846,400	27,700	3.38%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	770,000	768,047	818,700	846,400	27,700	3.38%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	17,400	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	787,400	768,047	818,700	846,400	27,700	3.38%
Expenditures Per Capita	\$1.21	\$1.19	\$1.24	\$1.27	\$0.03	2.42%

15 Finance-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Asst	SR0900	1	1.00	2	2.00	2	2.00	0	0.00
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	SR1300	1	1.00	0	0.00	0	0.00	0	0.00
Admin Svcs Officer 2	SR0800	3	3.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	6	6.00	4	4.00	4	4.00	0	0.00
Admin Svcs Officer 4	SR1200	0	0.00	2	2.00	2	2.00	0	0.00
Application Tech 1	SR0700	1	1.00	0	0.00	0	0.00	0	0.00
Application Tech 2	SR0800	11	11.00	5	5.00	5	5.00	0	0.00
Application Tech 3	SR0900	6	6.00	9	9.00	9	9.00	0	0.00
Business Development Officer	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Finance Admin	SR1300	8	8.00	8	8.00	8	8.00	0	0.00
Finance Asst Dir	SR1500	2	2.00	2	2.00	2	2.00	0	0.00
Finance Deputy Dir	SR1600	2	2.00	2	2.00	2	2.00	0	0.00
Finance Dir	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	SR1400	9	9.00	9	9.00	9	9.00	0	0.00
Finance Officer 1	SR0800	2	2.00	4	4.00	3	3.00	-1	-1.00
Finance Officer 2	SR1000	11	11.00	14	14.00	14	14.00	0	0.00
Finance Officer 3	SR1200	20	20.00	22	22.00	22	22.00	0	0.00
Finance Spec	SR1100	2	2.00	1	1.00	1	1.00	0	0.00
Info Systems App Tech 2	SR0900	0	0.00	3	3.00	3	3.00	0	0.00
Info Systems Div Mgr	SR1400	0	0.00	0	0.00	0	0.00	0	0.00
Information Systems Advisor 1	SR1300	1	1.00	2	2.00	2	2.00	0	0.00
Office Support Spec 1	SR0700	1	1.00	0	0.00	0	0.00	0	0.00
Special Projects Mgr	SR1500	3	3.00	4	4.00	4	4.00	0	0.00
Stores Mgr	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Technical Specialist 1	SR1100	2	2.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		96	96.00	98	98.00	97	97.00	-1	-1.00
Treasury Management 51180									
Finance Admin	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Finance Mgr	SR1400	3	3.00	2	2.00	2	2.00	0	0.00
Finance Officer 2	SR1000	3	3.00	2	2.00	2	2.00	0	0.00
Finance Officer 3	SR1200	0	0.00	1	1.00	1	1.00	0	0.00
Metropolitan Treasurer	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		7	7.00	7	7.00	7	7.00	0	0.00
Department Totals		103	103.00	105	105.00	104	104.00	-1	-1.00

16 Assessor of Property-At a Glance

Mission It is the mission of the Assessor's Office to perform all of its duties and responsibilities, including to appraise and assess property, in compliance with all applicable laws, rules, and standards in a manner that is fair, equitable, efficient, and otherwise best serves the public.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 7,439,700	\$ 6,917,500	\$ 7,102,200
Total Expenditures and Transfers	<u>\$ 7,439,700</u>	<u>\$ 6,917,500</u>	<u>\$ 7,102,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 200	\$ 200	\$ 200
Other Governments and Agencies	15,000	16,000	17,200
Other Program Revenue	0	0	0
Total Program Revenue	\$ 15,200	\$ 16,200	\$ 17,400
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 15,200</u>	<u>\$ 16,200</u>	<u>\$ 17,400</u>
Expenditures Per Capita	\$ 11.48	\$ 10.50	\$ 10.63

Positions Total Budgeted Positions 151 119 119

Contacts Assessor of Property: George Rooker email: george.rooker@nashville.gov
 Assessment Manager: David Diaz-Barriga email: david.diaz-barriga@nashville.gov
 700 2nd Avenue South Suite 210 37210 Phone: 615-862-6080 Fax: 615-862-6057

16 Assessor of Property-At a Glance

Accomplishments

- Continued to educate and train staff to better serve the public
 - Three staff members earned the Assessment Administration Specialist designation awarded by the International Association of Assessing Officers
 - Two staff members earned the Tennessee Certified Assessor certification and one staff member earned the Tennessee Master Assessor certification awarded by the State Board of Equalization
 - Produced the annual real property assessment roll
 - Produced the annual personal property assessment roll
 - Produced the annual prorated roll
-

Goals

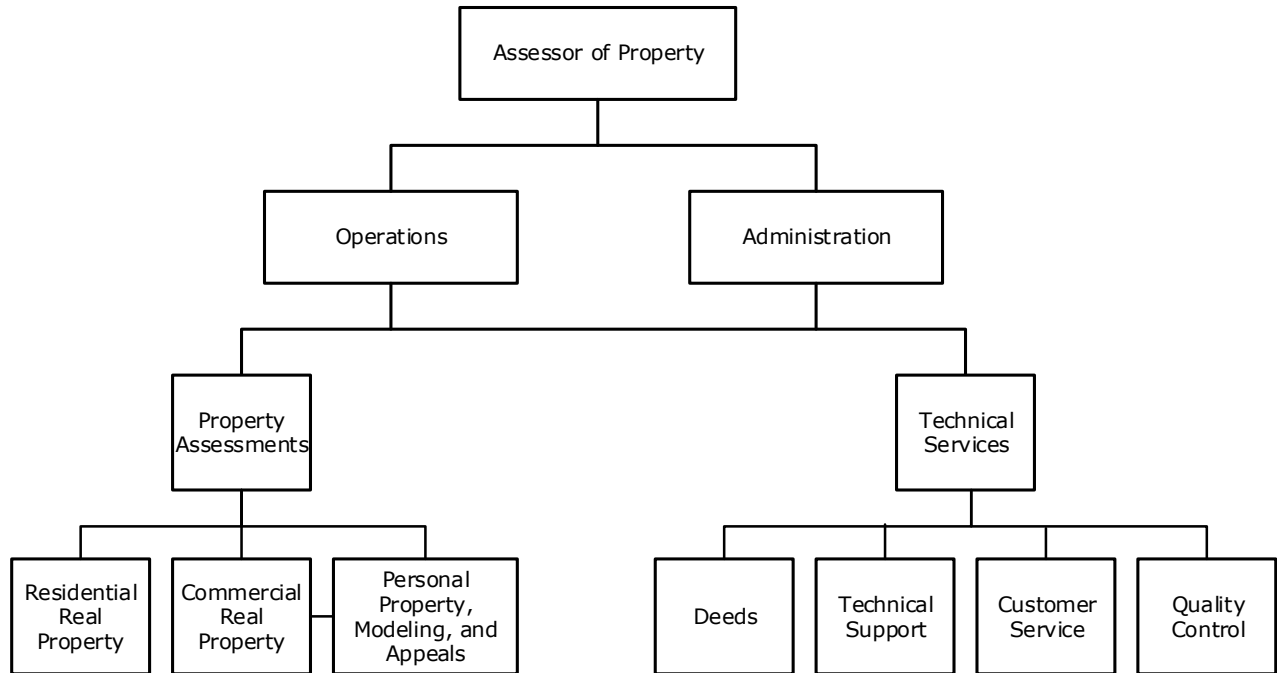
- Continue to comply with applicable laws, rules, and regulations in a manner that is ethical, fair, consistent, and best serves the public
 - Continue to educate and inform the public
 - Continue to enhance the methods and techniques used to appraise real and personal property
 - Continue to improve the efficiency and accuracy of data collection
 - Continue to train and educate staff to improve job performance
-

Strategic Issues

- Improving service to the public
- Judiciously attaining and employing new technology
- Maintaining compliance with State approved Reappraisal Program
- Preparing for the 2017 reappraisal
- Retaining experienced professional staff
- Using existing technology most productively

16 Assessor of Property-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Assessment

Assessment

Board of Equalization

Board of Equalization

Hearing Officer Review

Hearing Officer Review

Personal Property Audit

Personal Property Audit

16 Assessor of Property-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	\$(82,600)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	40,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	226,400	Supports the hiring and retention of a qualified workforce
General Services District Total		\$184,700	
TOTAL		\$184,700	

* See Internal Service Charges section for details

16 Assessor of Property-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	5,482,700	5,219,102	5,418,300	5,562,100	143,800	2.65%
OTHER SERVICES:						
Utilities	0	0	0	100	100	0.00%
Professional & Purchased Services	606,300	246,189	606,300	606,200	(100)	-0.02%
Travel, Tuition, and Dues	39,600	37,868	39,600	39,600	0	0.00%
Communications	129,000	114,865	127,000	127,000	0	0.00%
Repairs & Maintenance Services	436,600	258,692	430,600	430,600	0	0.00%
Internal Service Fees	714,800	714,800	265,000	305,900	40,900	15.43%
Other Expenses	30,700	22,176	30,700	30,700	0	0.00%
TOTAL OTHER SERVICES	1,957,000	1,394,590	1,499,200	1,540,100	40,900	2.73%
TOTAL OPERATING EXPENSES	7,439,700	6,613,692	6,917,500	7,102,200	184,700	2.67%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	7,439,700	6,613,692	6,917,500	7,102,200	184,700	2.67%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	200	192	200	200	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	15,000	14,815	16,000	17,200	1,200	7.50%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	15,200	15,007	16,200	17,400	1,200	7.41%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	15,200	15,007	16,200	17,400	1,200	7.41%
Expenditures Per Capita	\$11.48	\$10.20	\$10.50	\$10.63	\$0.13	1.24%

16 Assessor of Property-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Admin Asst	SR0900	3	3.00	3	3.00	3	3.00	0	0.00	
Admin Svcs Mgr	SR1300	4	4.00	4	4.00	4	4.00	0	0.00	
Admin Svcs Officer 3	SR1000	1	1.00	2	2.00	2	2.00	0	0.00	
Admin Svcs Officer 4	SR1200	3	3.00	3	3.00	3	3.00	0	0.00	
Appraiser 1	SR0600	7	7.00	10	10.00	10	10.00	0	0.00	
Appraiser 2	SR0800	12	12.00	6	6.00	6	6.00	0	0.00	
Appraiser 3	SR1000	8	8.00	10	10.00	10	10.00	0	0.00	
Appraiser 4	SR1200	9	9.00	9	9.00	9	9.00	0	0.00	
Appraiser Analyst 1	SR0700	0	0.00	2	2.00	2	2.00	0	0.00	
Appraiser Analyst 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Assessments Manager	SR1400	2	2.00	2	2.00	2	2.00	0	0.00	
Hrng Off-Tax Assess Reassessmt		70	2.50	40	1.50	40	1.50	0	0.00	
Info Systems App Analyst 1	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Info Systems App Analyst 3	SR1200	4	4.00	3	3.00	3	3.00	0	0.00	
Info Systems Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Mgr	SR0900	0	0.00	1	1.00	1	1.00	0	0.00	
Office Support Rep 2	SR0500	3	3.00	0	0.00	0	0.00	0	0.00	
Office Support Rep 3	SR0600	7	7.00	4	4.00	4	4.00	0	0.00	
Office Support Spec 1	SR0700	4	4.00	4	4.00	4	4.00	0	0.00	
Office Support Spec 2	SR0800	3	3.00	5	5.00	5	5.00	0	0.00	
Seasonal/Part-time/Temporary		6	3.00	6	3.00	6	3.00	0	0.00	
Tax Assessor		1	1.00	1	1.00	1	1.00	0	0.00	
Training Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		151	80.50	119	77.50	119	77.50	0	0.00	
Department Totals		151	80.50	119	77.50	119	77.50	0	0.00	

17 Trustee-At a Glance

Mission	To collect Davidson County's Real Property Tax, Public Utility Tax, Personal Property Tax, Central Business Improvement District Tax and Vegetation Liens each year; and administer the Tax Relief Program for the State of Tennessee and Metro Government, and the Davidson County Tax Freeze.		
Budget Summary	2013-14	2014-15	2015-16
Expenditures and Transfers:			
GSD General Fund	\$ 2,380,300	\$ 2,323,500	\$ 2,404,300
Total Expenditures and Transfers	\$ 2,380,300	\$ 2,323,500	\$ 2,404,300
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 0	\$ 0	\$ 0
Expenditures Per Capita	\$ 3.67	\$ 3.53	\$ 3.60
Positions	Total Budgeted Positions	28	28
Contacts	Trustee: Charlie Cardwell Financial Manager: Pat Greer	email: charlie.cardwell@nashville.gov email: pat.greer@nashville.gov	
	700 2nd Avenue South, Suite 220 37210	Phone: 615-862-6330 Fax: 615-862-6337	

17 Trustee-At a Glance

Accomplishments

- The Office of the Trustee is responsible annually for administering the Tax Relief Program for the State of Tennessee and the Tax Freeze Program for Davidson County. These programs are for senior citizens, veterans and disabled taxpayers, and we put forth every effort to make the application process as easy as possible. As of February 2, 2015, there are 6831 seniors on the Tax Relief Program and 7241 on the Tax Freeze Program. With the Mayor and Metro Council's assistance, the Metro Matching Fund has increased.
 - First Tennessee Bank is in its third year of accepting Real Property tax payments in all of their Davidson County branch locations. This has been a great success.
 - The Trustee has developed and implemented a procedure for collecting tax payments directly from the Chapter 13 Trustee for taxpayers in bankruptcy. The new database created by Office of the Trustee employees allows each payment to come directly to the Trustee without having to go through the Metro Legal Department. This new system is more efficient and beneficial to the taxpayers in that payment is posted when received.
-

Goals

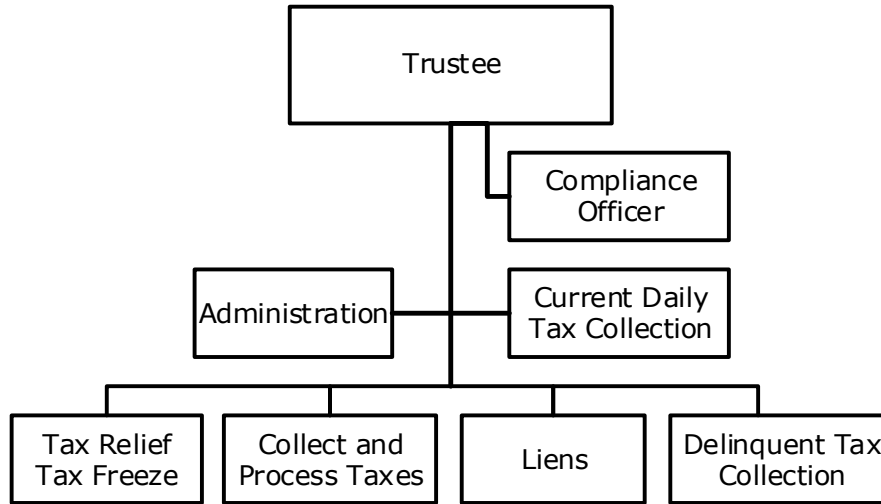
- Switching from a paper check based infrastructure to an electronic based Clearing House(Check 21).
 - Each year we continue to improve the Trustee's Tax Accounting System to better serve the taxpayers in the collection of Real Property, Public Utility and Personalty taxes.
 - The staff of the Trustee's office continues to improve its level of service to the taxpayers of Davidson County.
-

Strategic Issues

- This office is constantly using existing, as well as new technology components to enhance productivity.

17 Trustee-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

17 Trustee-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Postage and Printing			
Mailings	GSD	\$15,000	Supports courtesy reminders to the tax payers of Nashville-Davidson County
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(24,100)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	32,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	57,000	Supports the hiring and retention of a qualified workforce
General Services District Total		\$80,800	
TOTAL		\$80,800	

* See Internal Service Charges section for details

17 Trustee-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,607,400	1,472,868	1,633,400	1,666,300	32,900	2.01%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	5,600	4,490	5,100	5,500	400	7.84%
Travel, Tuition, and Dues	7,300	5,908	7,300	6,900	(400)	-5.48%
Communications	152,600	171,330	153,100	168,100	15,000	9.80%
Repairs & Maintenance Services	3,000	2,779	3,000	3,000	0	0.00%
Internal Service Fees	596,200	594,791	513,400	546,300	32,900	6.41%
Other Expenses	8,200	11,454	8,200	8,200	0	0.00%
TOTAL OTHER SERVICES	772,900	790,752	690,100	738,000	47,900	6.94%
TOTAL OPERATING EXPENSES	2,380,300	2,263,620	2,323,500	2,404,300	80,800	3.48%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,380,300	2,263,620	2,323,500	2,404,300	80,800	3.48%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$3.67	\$3.49	\$3.53	\$3.60	\$0.07	1.98%

17 Trustee-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Deputy Trustee		6	6.00	6	6.00	6	6.00	0	0.00
Deputy-Tax Accounting		15	15.00	15	15.00	15	15.00	0	0.00
Seasonal/Part-time/Temporary		6	3.20	6	3.20	6	3.20	0	0.00
Trustee		1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		28	25.20	28	25.20	28	25.20	0	0.00
Department Totals		28	25.20	28	25.20	28	25.20	0	0.00

18 County Clerk-At a Glance

Mission Collect state and local revenues, fees, commissions, and taxes as required by law while providing exceptional customer service to taxpayers in our Motor Vehicle, Business, and Marriage Services divisions.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 4,419,200	\$ 4,130,700	\$ 4,251,900
Special Purpose Funds	50,000	50,000	110,000
Total Expenditures and Transfers	<u>\$ 4,469,200</u>	<u>\$ 4,180,700</u>	<u>\$ 4,361,900</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 4,950,000	\$ 5,250,000	\$ 5,481,000
Other Governments and Agencies	0	0	35,000
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 4,950,000</u>	<u>\$ 5,250,000</u>	<u>\$ 5,516,000</u>
Non-program Revenue	100	100	100
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 4,950,100</u>	<u>\$ 5,250,100</u>	<u>\$ 5,516,100</u>
Expenditures Per Capita	\$ 6.89	\$ 6.35	\$ 6.53

Positions Total Budgeted Positions 79 81 81

Contacts County Clerk: Brenda Wynn email: brenda.wynn@nashville.gov
 Financial Manager: Tami Drake email: tami.drake@nashville.gov
 700 2nd Avenue South, Suite 101 37210 Phone: 615-862-6050 Fax: 615-862-5986

18 County Clerk-At a Glance

Accomplishments

- Implemented the changes necessary to allow the printing of license plate decals on demand. The change reduced the amount of controlled inventory that is tracked and eliminated assignment errors.
 - Introduced the first motor vehicle Self-Service Kiosk in the state of Tennessee. The kiosk allows customers to conveniently renew motor vehicle registrations in a matter of seconds.
 - Began scanning checks instead of sending them to the bank for processing. This process improves accounting and expedites end of the month reconciliation.
-

Goals

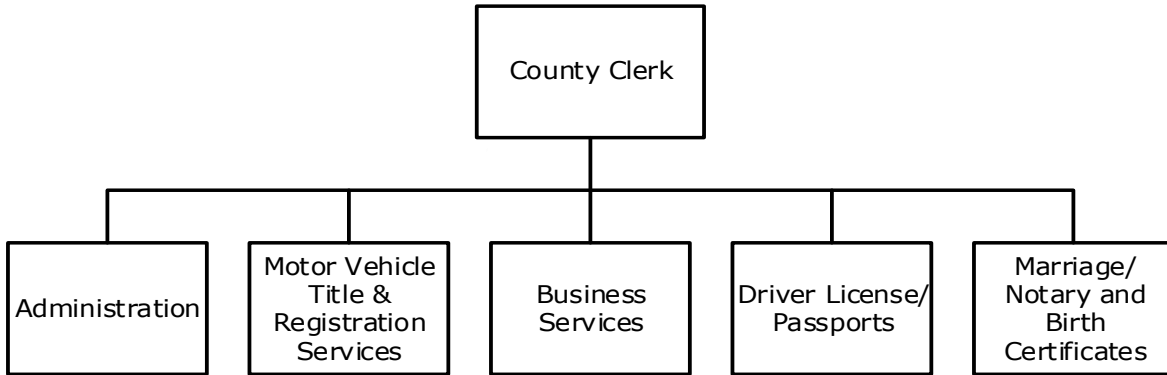
- Further refine the training program used for the processing of motor vehicle title and registration applications and renewals. The training module provides new hires the necessary tools to learn the complex and detailed motor vehicle laws and operating program necessary to complete motor vehicle transactions.
 - Evaluate operational hours to determine if current scheduling offers the best options for service delivery while maximizing resources.
 - Work with our software provider, Business Information Systems, on the development of a smartphone application. An app would give customers a new and more convenient way of renewing motor vehicle registrations and other transactions.
 - Increase the number of online services offered by the County Clerk's Office.
-

Strategic Issues

- Evaluate the logistics of queuing and wait times to ensure proper customer flow.

18 County Clerk-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

Computer

Computer

18 County Clerk-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Postage and Delivery			
Increase in mailings	GSD	\$15,000	Supports an increase in the number of titles, registration renewals, passport applications and other official documents mailed to the citizens of the Nashville-Davidson County
County Clerk Title Fees			
Increase in office supplies and equipment	SPF**	35,000	Supports continued titling and registration services to help improve program's effectiveness
Computerized Operations			
Computer hardware and software	SPF	25,000	Supports continued operations for imaging services provided to the citizens of Nashville-Davidson County
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(54,100)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	20,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	140,100	Supports the hiring and retention of a qualified workforce
General Services District Total		\$121,200	
Special Purpose Funds Total		\$60,000	
TOTAL		\$181,200	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

18 County Clerk-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	3,537,800	3,305,832	3,664,000	3,750,000	86,000	2.35%
OTHER SERVICES:						
Utilities	0	0	0	1,000	1,000	0.00%
Professional & Purchased Services	49,000	56,522	62,000	49,000	(13,000)	-20.97%
Travel, Tuition, and Dues	4,000	2,873	4,000	5,900	1,900	47.50%
Communications	200,900	177,122	213,900	228,900	15,000	7.01%
Repairs & Maintenance Services	3,500	1,595	3,500	10,500	7,000	200.00%
Internal Service Fees	496,900	496,900	99,200	119,400	20,200	20.36%
Other Expenses	127,100	52,447	84,100	87,200	3,100	3.69%
TOTAL OTHER SERVICES	881,400	787,459	466,700	501,900	35,200	7.54%
TOTAL OPERATING EXPENSES	4,419,200	4,093,291	4,130,700	4,251,900	121,200	2.93%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	4,419,200	4,093,291	4,130,700	4,251,900	121,200	2.93%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	4,900,000	5,805,680	5,200,000	5,406,000	206,000	3.96%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	4,900,000	5,805,680	5,200,000	5,406,000	206,000	3.96%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	100	0	100	100	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	100	0	100	100	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	4,900,100	5,805,680	5,200,100	5,406,100	206,000	3.96%
Expenditures Per Capita	\$6.82	\$6.31	\$6.27	\$6.36	\$0.09	1.44%

18 County Clerk-Financial

Special Purpose Funds						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	50,000	40,629	50,000	110,000	60,000	120.00%
TOTAL OTHER SERVICES	50,000	40,629	50,000	110,000	60,000	120.00%
TOTAL OPERATING EXPENSES	50,000	40,629	50,000	110,000	60,000	120.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	50,000	40,629	50,000	110,000	60,000	120.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	50,000	78,357	50,000	75,000	25,000	50.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	35,000	35,000	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	882	0	0	0	0.00%
TOTAL PROGRAM REVENUE	50,000	79,239	50,000	110,000	60,000	120.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	50,000	79,239	50,000	110,000	60,000	120.00%
Expenditures Per Capita	\$0.08	\$0.06	\$0.08	\$0.16	\$0.08	100.00%

18 County Clerk-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Admin Asst - County Clerk		1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Business Tax Dir-County Clerk		1	1.00	1	1.00	1	1.00	0	0.00
Chief Dpty Clerk-County Clerk		1	1.00	1	1.00	1	1.00	0	0.00
County Ct Clerk		1	1.00	1	1.00	1	1.00	0	0.00
Deputy Clerk 1		8	8.00	8	7.50	8	7.50	0	0.00
Deputy Clerk 2		13	13.00	15	14.00	15	14.00	0	0.00
Deputy Clerk 3		18	18.00	18	18.00	18	18.00	0	0.00
Deputy Clerk 4		9	9.00	9	9.00	9	9.00	0	0.00
Deputy Clerk 5		1	1.00	1	1.00	1	1.00	0	0.00
Deputy Clerk 6		1	1.00	1	1.00	1	1.00	0	0.00
Dir Of Taxpayer Svcs		1	1.00	1	1.00	1	1.00	0	0.00
License Inspector 1		10	10.00	10	10.00	10	10.00	0	0.00
Seasonal/Part-time/Temporary		13	12.50	13	12.50	13	12.50	0	0.00
Total Positions & FTE		79	78.50	81	79.00	81	79.00	0	0.00
Department Totals		79	78.50	81	79.00	81	79.00	0	0.00

48 Office of Internal Audit-At a Glance

Mission The Office of Internal Audit is an independent appraisal agency established to ensure and enhance the integrity, equality, accountability, effectiveness, and efficiency of service activities, and to pursue an atmosphere of honesty and mutual trust within the Metropolitan Government of Nashville and Davidson County.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 1,179,300	\$ 1,214,900	\$ 1,290,400
Total Expenditures and Transfers	<u>\$ 1,179,300</u>	<u>\$ 1,214,900</u>	<u>\$ 1,290,400</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 1.82	\$ 1.84	\$ 1.93

Positions Total Budgeted Positions 10 10 10

Contacts Director: Mark Swann email: mark.swann@nashville.gov
 404 James Robertson Parkway, Phone: 615-862-6110 Fax: 615-862-6425
 Suite 190 37219

48 Office of Internal Audit-At a Glance

Accomplishments

- Conducted 18 audits where 150 recommendations were identified with a 82 percent acceptance rate.
 - Completed one request for investigation of a fraud, waste, and abuse issue.
 - Provided analysis and recommendations to improve administration of the Metropolitan Assessor's Office for over \$12.8 billion in property appraisals.
 - Completed 28 hotel audits representing \$12.6 million in hotel occupancy taxes. Determined from revenue and room night data that over \$215 thousand had been underpaid and was referred to the Metropolitan Treasurer for collection.
 - Successfully underwent a peer review by the Association of Local Government Auditors. The review concluded the audits conducted by the Metropolitan Office of Internal Audit were done in accordance with Government Auditing Standards.
 - Provided a critical analysis of unusual financial transactions pertaining to payroll, procurement cards, fuel purchases, and travel.
 - Provided additional assurance services for oversight of process and controls that pertained to expenditures of \$779 million at various agencies.
-

Goals

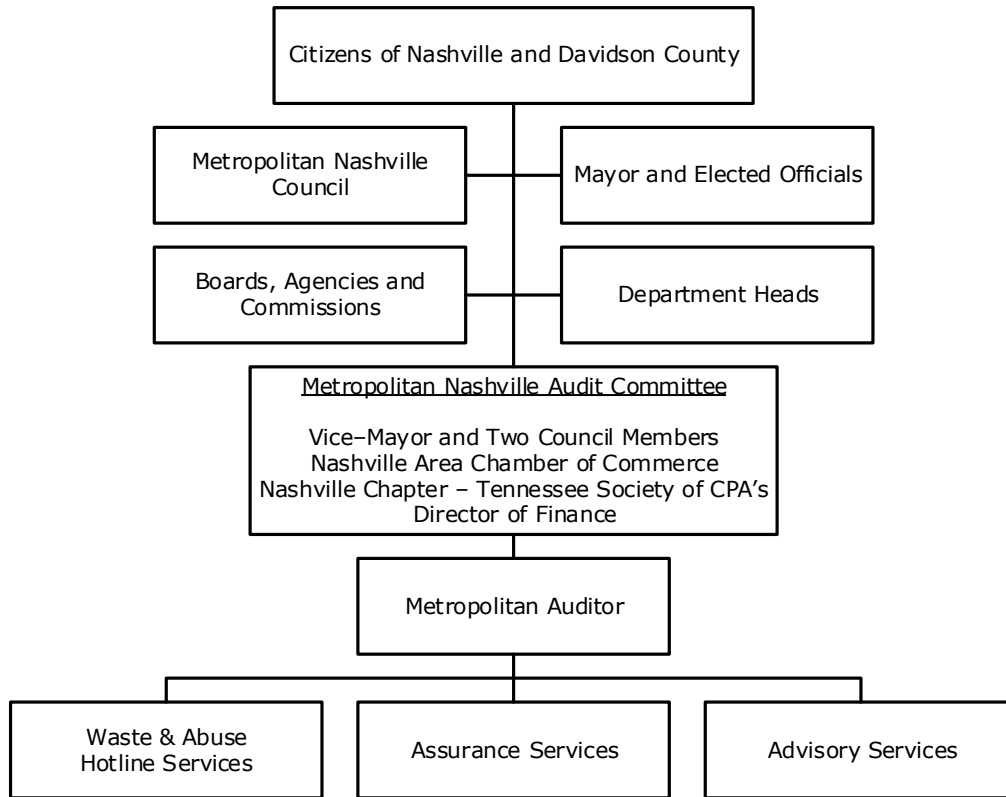
- Complete 19 internal audit projects and 2 investigation projects in 2015.
 - Develop subject-matter resources that increase an audit's depth and value.
 - Be recognized as a catalyst for strengthening Metropolitan Nashville Government control performance.
 - Obtain consensus within Metropolitan Nashville Government on a formal protocol for processing fraud hotline matters.
-

Strategic Issues

- Match the internal audit work plan with risks that matter most, which link back to Metropolitan Nashville Government's overall strategy.
- Determine the level and frequency of audit assurance services required to fulfill the citizenry vision for the Metropolitan Nashville Office of Internal Audit.
- Increase awareness of the importance of effective internal control measures and risk management functions throughout Metropolitan Nashville Government.

48 Office of Internal Audit-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Business Integrity and Accountability

Advisory Services
Audit Assurance Services
Integrity Hotline and Innovation Suggestion Box

48 Office of Internal Audit-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Professional Services Increase			
Management Consulting	GSD	\$30,000	Provides subject matter experts to perform specialty audits
Non-allocated Financial Transactions			
Travel	GSD	5,000	Funding for training and staff development
Fringe Benefit Savings	GSD	(13,400)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	6,500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	47,400	Supports the hiring and retention of a qualified workforce
General Services District Total		\$75,500	
TOTAL		\$75,500	

* See Internal Service Charges section for details

48 Office of Internal Audit-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	996,300	916,279	1,015,900	1,049,900	34,000	3.35%
OTHER SERVICES:						
Utilities	0	0	0	400	400	0.00%
Professional & Purchased Services	60,500	38,022	45,400	75,400	30,000	66.08%
Travel, Tuition, and Dues	26,200	21,608	26,700	31,700	5,000	18.73%
Communications	9,900	7,900	10,000	8,600	(1,400)	-14.00%
Repairs & Maintenance Services	500	0	500	500	0	0.00%
Internal Service Fees	56,400	56,400	31,900	38,400	6,500	20.38%
Other Expenses	29,500	33,560	84,500	85,500	1,000	1.18%
TOTAL OTHER SERVICES	183,000	157,490	199,000	240,500	41,500	20.85%
TOTAL OPERATING EXPENSES	1,179,300	1,073,769	1,214,900	1,290,400	75,500	6.21%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,179,300	1,073,769	1,214,900	1,290,400	75,500	6.21%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$1.82	\$1.66	\$1.84	\$1.93	\$0.09	4.89%

48 Office of Internal Audit-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Internal Audit Manager	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Internal Auditor 1	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Internal Auditor 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Metropolitan Auditor	DP0200	1	1.00	1	1.00	1	1.00	0	0.00
Sr Internal Auditor	SR1300	5	5.00	5	5.00	5	5.00	0	0.00
Total Positions & FTE		10	10.00	10	10.00	10	10.00	0	0.00
Department Totals		10	10.00	10	10.00	10	10.00	0	0.00

49 Office of Emergency Management-At a Glance

Mission	The mission of the Office of Emergency Management is to coordinate activities to mitigate, prepare for, respond to, and recover from disasters.			
Budget Summary		2013-14*	2014-15	2015-16
Expenditures and Transfers:				
GSD General Fund	\$	0	\$ 804,200	\$ 790,700
Special Purpose Funds		0	176,800	260,500
Total Expenditures and Transfers	\$	0	\$ 981,000	\$ 1,051,200
Revenues and Transfers:				
Program Revenue				
Charges, Commissions, and Fees	\$	0	\$ 0	\$ 0
Other Governments and Agencies		0	176,800	260,500
Other Program Revenue		0	0	0
Total Program Revenue	\$	0	\$ 176,800	\$ 260,500
Non-program Revenue		0	0	0
Transfers From Other Funds and Units		0	0	0
Total Revenues	\$	0	\$ 176,800	\$ 260,500
Expenditures Per Capita		\$ 0.00	\$ 1.49	\$ 1.57
Positions	Total Budgeted Positions	0	14	14
Contacts	Director: Tim Henderson Finance: Laura Faust		email: timothy.henderson@nashville.gov email: laura.faust@nashville.gov	
	2060 15th Avenue South 37212		Phone: 615-862-8530 Fax: 615-862-8534	

* The Office of Emergency Management was budgeted in the Mayor's Office in FY 2013-14.

49 Office of Emergency Management-At a Glance

Accomplishments

- Since July 2014, the Office of Emergency Management (OEM) dispatched/coordinated 30,514 calls. Some responses include 6 major incidents, 3 EOC activations, coordinating damage assessment for severe storms, 18 search and rescue calls, and 3 nights of cold weather patrols with approximately 27 personnel out on the streets.
- OEM continued working with the deaf and hard of hearing community through the EARS group (Emergency Awareness & Readiness Services), presented to MyCity Academy, participated in the Hispanic Festival, and created a new networking group "Higher Education Emergency Preparedness Group" which consists of local colleges/universities to network and share information.
- OEM assisted with public, private, and government agencies in 5 emergency exercises and coordinated numerous external training opportunities for government and public participants, such as the Natural Disaster Awareness for Caregivers of Senior Citizens class.
- OEM participated in numerous large planning activities such as: assisting with Continuity of Operations Plans, revision to the LP Field Multi-Departmental Emergency Response Plan, a full revision to the Multi-Hazard Mitigation Plan, revision to the Hazard Identification Risk Assessment, Gap analysis, and participation in homeless severe weather planning.
- As of February 2015, OEM successfully completed 4 grants and will complete 3 additional grants prior to year-end.
- OEM coordinated the EOC activations during the February and March ice storms. OEM handled over 2,800 calls, operated nightly cold patrols, and set up an emergency shelter at the Fairgrounds to assist those adversely affected by the storms.

Goals

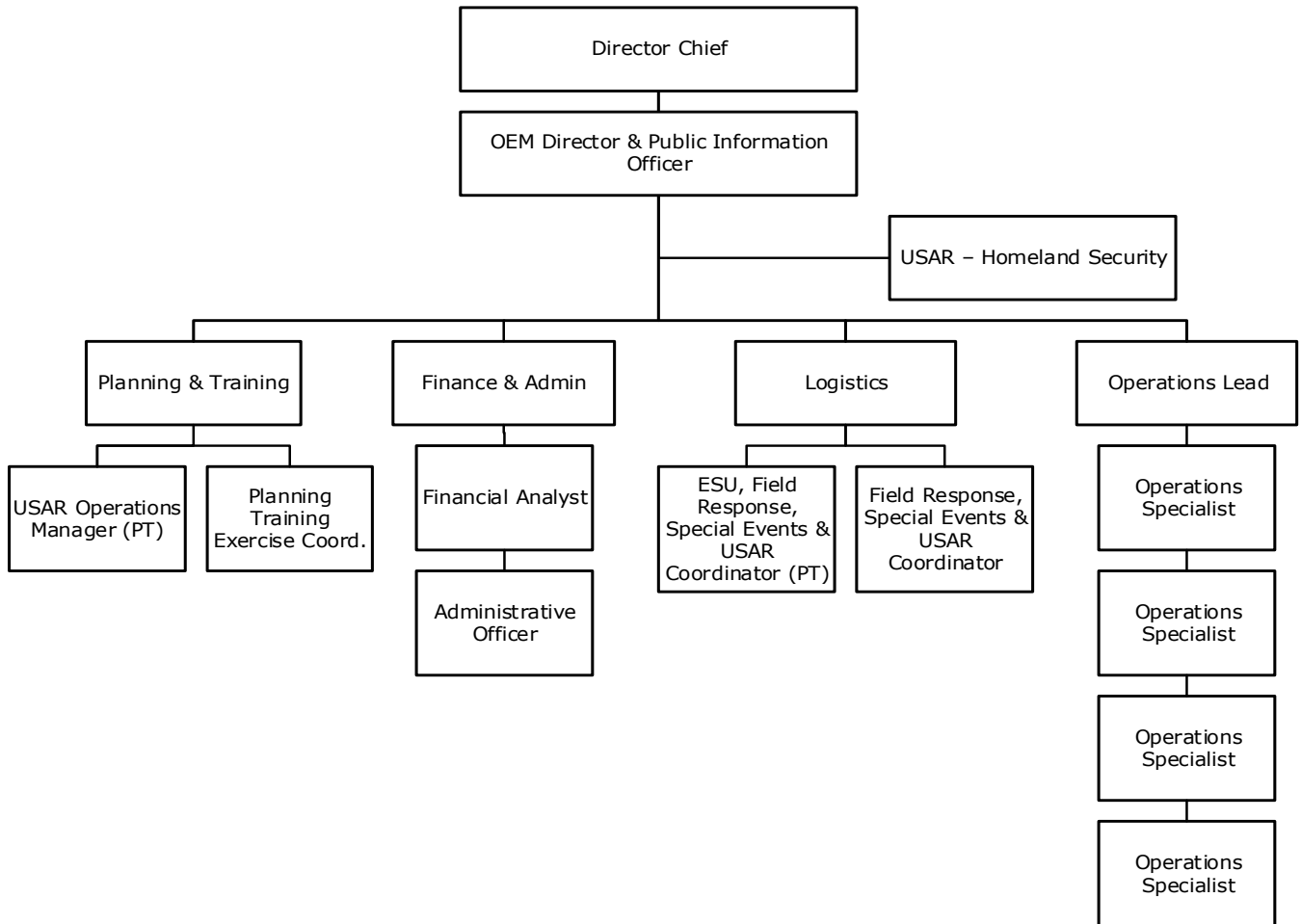
- By June 30, 2015, the Office of Emergency Management (OEM) will enhance employee scheduling and tracking with the implementation of Telestaff.
- Strengthen the planning elements associated with the Emergency Service Coordinators program, and the Emergency Operations Center.
- Continue to enhance and expand community partnerships with Non-Governmental Organizations (NGO's), the private sector, and public sector agencies.

Strategic Issues

- Office of Emergency Management (OEM) continues to work closely with key Metro Departments, the state and federal government and partner agencies ensuring Metro Nashville's community and our government is the strongest it can be when the next disaster strikes.

49 Office of Emergency Management-At a Glance

Organizational Structure



Programs

Office of Emergency Management

Non-allocated Financial Transactions
Office of Emergency Management

49 Office of Emergency Management-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Homeland Security FY13			
To remove grant funding	SPF**	\$(176,800)	To remove grant funding for the Homeland Security Grant that ended in FY15
Homeland Security FY14-16			
To adjust remaining grant balance	SPF	260,500	No impact on services
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(8,900)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	12,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	23,400	Supports the hiring and retention of a qualified workforce
Supplemental Appropriation			
Non-recurring Expense	GSD	(40,000)	Reduction to remove supplemental appropriation provided in FY2015 for special events overtime expense
General Services District Total		\$(13,500)	
Special Purpose Funds Total		\$83,700	
TOTAL		\$70,200	

* See Internal Service Charges section for details

** SPF - Special Purpose Funds

49 Office of Emergency Management-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	496,800	487,700	(9,100)	-1.83%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	100	100	0	0.00%
Travel, Tuition, and Dues	0	0	200	200	0	0.00%
Communications	0	0	38,200	38,200	0	0.00%
Repairs & Maintenance Services	0	0	1,000	1,000	0	0.00%
Internal Service Fees	0	0	233,900	245,900	12,000	5.13%
Other Expenses	0	0	34,000	17,600	(16,400)	-48.24%
TOTAL OTHER SERVICES	0	0	307,400	303,000	(4,400)	-1.43%
TOTAL OPERATING EXPENSES	0	0	804,200	790,700	(13,500)	-1.68%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	0	0	804,200	790,700	(13,500)	-1.68%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.00	\$0.00	\$1.22	\$1.18	(\$0.04)	-3.28%

49 Office of Emergency Management-Financial

Special Purpose Funds						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	176,800	0	(176,800)	-100.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	19,693	0	135,500	135,500	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	0	125,000	125,000	0.00%
TOTAL OTHER SERVICES	0	19,693	0	260,500	260,500	0.00%
TOTAL OPERATING EXPENSES	0	19,693	176,800	260,500	83,700	47.34%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	0	19,693	176,800	260,500	83,700	47.34%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	19,693	176,800	260,500	83,700	47.34%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	1,000	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	20,693	176,800	260,500	83,700	47.34%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	20,693	176,800	260,500	83,700	47.34%
Expenditures Per Capita	\$0.00	\$0.03	\$0.27	\$0.39	\$0.12	44.44%

49 Office of Emergency Management-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Admin Svcs Officer 2	SR0800	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	0	0.00	2	1.00	2	1.00	0	0.00
Deputy Dir-Emerg Management		0	0.00	1	1.00	1	1.00	0	0.00
Operations Officer		0	0.00	6	6.00	6	6.00	0	0.00
Operations Supervisor		0	0.00	2	2.00	2	2.00	0	0.00
Outreach & Training Coordinato	NS	0	0.00	1	1.00	1	1.00	0	0.00
Program Mgr 2	SR1200	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		0	0.00	14	13.00	14	13.00	0	0.00
Department Totals		0	0.00	14	13.00	14	13.00	0	0.00

91 Emergency Communications Ctr-At a Glance

Mission The Mission of the Metro Nashville Emergency Communications Center (MNECC) is to provide initial emergency and non-emergency first responder products to the Public and our First Responder Partners so they can experience the benefits of a healthier, more secure community.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 13,297,700	\$ 13,444,700	\$ 14,146,500
Total Expenditures and Transfers	<u>\$ 13,297,700</u>	<u>\$ 13,444,700</u>	<u>\$ 14,146,500</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	471,300	471,300	471,300
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 471,300</u>	<u>\$ 471,300</u>	<u>\$ 471,300</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 471,300</u>	<u>\$ 471,300</u>	<u>\$ 471,300</u>
Expenditures Per Capita	\$ 20.51	\$ 20.41	\$ 21.17

Positions	Total Budgeted Positions	182	182	185
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Contacts	Director of Emergency Communications Center: J. Michele Donegan Financial Manager: Dwayne Vance 2060 15th Avenue South 37212	email: jamie.donegan@nashville.gov email: dwayne.vance@nashville.gov Phone: 615-401-6373 Fax: 615-401-6380
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91 Emergency Communications Ctr-At a Glance

Accomplishments

- ECC processed over 1.5 million telephone calls in 2014
 - ECC handled over 360,000 9-1-1 calls and over 680,000 862-8600 calls
 - ECC processed just under 1.5 million Computer Aided Dispatch (CAD) entries
 - The Emergency Medical Dispatch Protocols helped with 9 Cardiopulmonary Resuscitation (CPR) saves and 5 baby deliveries
 - ECC was re-accredited with Commission for the Accreditation of Law Enforcement Agencies (CALEA) for the 3rd time
 - The new Intrado Viper telephone system went live in April of 2014
 - National Emergency Numbers Association (NENA) had their annual Conference at the Music City Center this past year
 - Provided 5 Police Dispatcher training classes
 - Metro Nashville ECC continues to work with the TN ECD (Emergency Communications District) Board on the NG-911 project
 - Numerous ECC employees participated in the inaugural "Friends of 9-1-1" 5K run/walk held here in Nashville
-

Goals

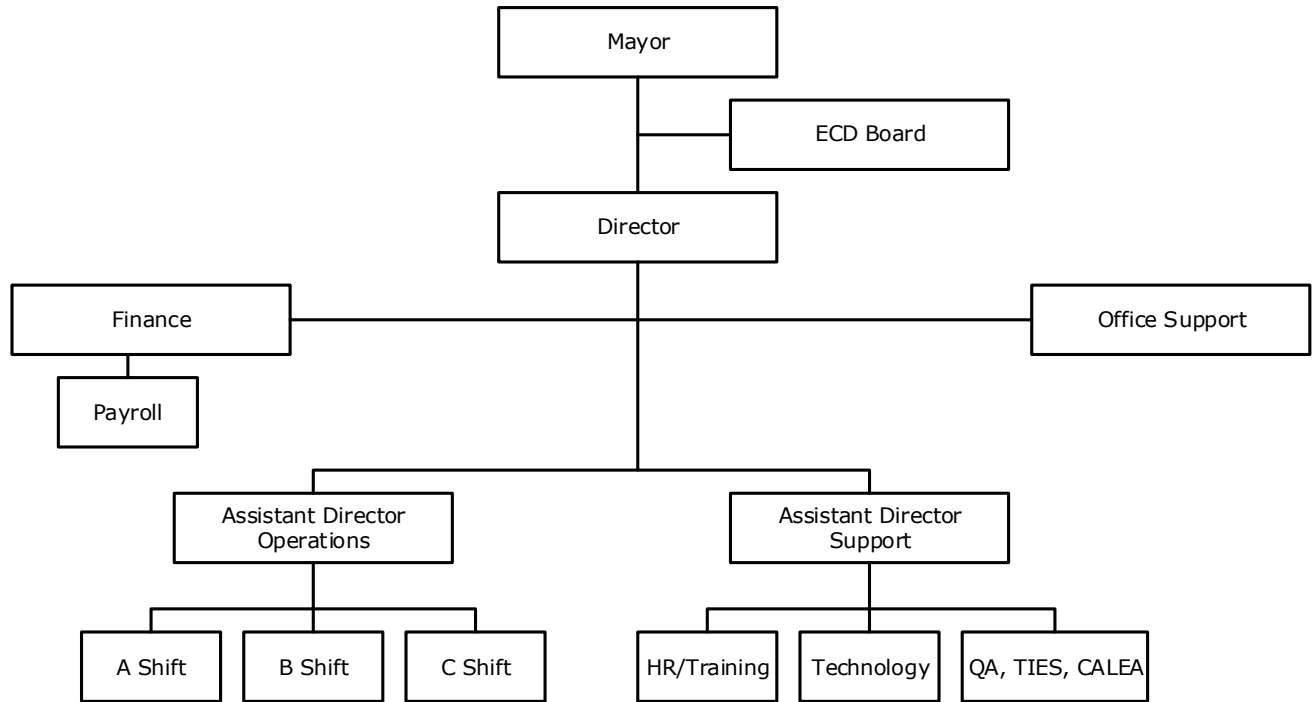
- For the citizens and visitors of Davidson County to continue to receive the Best in Class Emergency Response Communications while ECC strives to implement the latest technological advances to improve the Best in Class status.
 - Work closely with the Fire Department to complete Locution's Fire House Alerting System in all Fire Halls in Davidson County, which will shorten response times.
 - Installing Power Document Management System (DMS) for CALEA. A digital software program to better manage our CALEA files and reduce paper usage tremendously.
 - To reduce 9-1-1 answer times and the number of calls abandoned by increasing the number of employees answering the telephones.
-

Strategic Issues

- Our pre-employment requirements and our employees having to earn and maintain 8 certifications are creating a staffing issue. Attrition for 9-1-1 is an industry wide issue. Our starting salary is no longer competitive. Our employees continue to opt out for less stressful jobs with better pay.
- Current Communications facilities:
 - Compton: This is our main center and employees are on two floors. During critical incidents information is delayed between call taker and dispatcher; and then between dispatcher and first responders. This delay or failure to supply information could cause further injury to victims and/or first responders and creates a liability for the city.
 - Harding: This is our back-up site and is presently on a month to month lease. It is too small and 3 call taker console positions were eliminated to make room for Madison and Midtown Hills Police Precincts Dispatch positions. Two walls of the operations center are glass from ceiling to floor, which has the potential to be an unsafe working environment during bad weather.

91 Emergency Communications Ctr-At a Glance

Organizational Structure



Programs

Administrative

Leadership and Accreditation
Non-allocated Financial Transactions

Communications Operational Support

911 Communications Systems and Equipment Management
HR, Payroll & Financial Services
Quality Assurance
Training Academy

Information and Non-Emergency Services

Non-Emergency Responses

Life Safety

Operations Public Life Safety

91 Emergency Communications Ctr-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Dispatcher Training			
Cross-training costs	GSD	\$86,000	Additional training costs to train dispatchers to work on both Fire and Police dispatch calls
Special Event Response			
Increase in Overtime Pay	GSD	52,200	To support increased overtime resulting from an increase in the amount of special events requiring communications services
Telecommunication Officers			
Staff Increase	GSD	185,100 3.00 FTEs	To aide in dispatch operations as a result of the additions of Madison and Midtown Hills Police Precincts
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(202,200)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	54,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	525,800	Supports the hiring and retention of a qualified workforce
General Services District Total		\$701,800 3.00 FTEs	
TOTAL		\$701,800 3.00 FTEs	

* See Internal Service Charges section for details

91 Emergency Communications Ctr-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	12,500,400	12,080,130	12,788,000	13,434,900	646,900	5.06%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	50,200	52,321	50,200	50,200	0	0.00%
Travel, Tuition, and Dues	85,400	66,882	85,400	85,400	0	0.00%
Communications	90,700	160,451	90,700	90,700	0	0.00%
Repairs & Maintenance Services	0	29	0	0	0	0.00%
Internal Service Fees	346,600	346,549	206,000	260,900	54,900	26.65%
Other Expenses	224,400	176,917	224,400	224,400	0	0.00%
TOTAL OTHER SERVICES	797,300	803,149	656,700	711,600	54,900	8.36%
TOTAL OPERATING EXPENSES	13,297,700	12,883,279	13,444,700	14,146,500	701,800	5.22%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	13,297,700	12,883,279	13,444,700	14,146,500	701,800	5.22%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	471,300	434,026	471,300	471,300	0	0.00%
Other Program Revenue	0	92	0	0	0	0.00%
TOTAL PROGRAM REVENUE	471,300	434,118	471,300	471,300	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	471,300	434,118	471,300	471,300	0	0.00%
Expenditures Per Capita	\$20.51	\$19.87	\$20.41	\$21.17	\$0.76	3.72%

91 Emergency Communications Ctr-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Application Tech 3	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Emer Telecommun Assist Directo	ET0800	2	2.00	2	2.00	2	2.00	0	0.00	
Emer Telecommunications Manage	ET0700	7	7.00	7	7.00	6	6.00	-1	-1.00	
Emer Telecommunications Off 1	ET0100	33	32.50	33	32.50	36	35.50	3	3.00	
Emer Telecommunications Off 2	ET0200	11	11.00	11	11.00	11	11.00	0	0.00	
Emer Telecommunications Off 3	ET0300	30	30.00	30	30.00	30	30.00	0	0.00	
Emer Telecommunications Off 4	ET0400	60	60.00	59	59.00	59	59.00	0	0.00	
Emer Telecommunications Superv	ET0600	16	16.00	16	16.00	17	17.00	1	1.00	
Emer Telecommunications Traine	ET0500	12	12.00	11	11.00	11	11.00	0	0.00	
Emerg Communications Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00	
Finance Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Fire/Emt Dispatcher	PS0400	1	1.00	1	1.00	1	1.00	0	0.00	
Human Resources Analyst 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Info Systems App Analyst 1	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Info Systems App Analyst 3	SR1200	1	1.00	3	3.00	3	3.00	0	0.00	
Information Sys Oper Analyst 1	SR1000	2	2.00	2	2.00	2	2.00	0	0.00	
Information Systems Advisor 1	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 2	SR0800	1	0.75	1	0.75	1	1.00	0	0.25	
Total Positions & FTE		182	181.25	182	181.25	185	184.50	3	3.25	
Department Totals		182	181.25	182	181.25	185	184.50	3	3.25	

19 District Attorney-At a Glance

Mission Authority: TCA § 8-7-101. To investigate and prosecute all criminal offenses that occur within Davidson County where there is sufficient evidence to warrant conviction. All prosecutions are designed to punish offenders, incapacitate violent and repeat criminals, and generally to deter future criminal activity. Additionally, the office is committed to treating victims and witnesses with dignity.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 5,530,500	\$ 5,830,300	\$ 6,022,200
Special Purpose Funds	2,163,000	2,162,700	2,243,000
Total Expenditures and Transfers	<u>\$ 7,693,500</u>	<u>\$ 7,993,000</u>	<u>\$ 8,265,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 200	\$ 200	\$ 300
Other Governments and Agencies	198,400	198,400	198,400
Other Program Revenue	340,000	365,000	365,000
Total Program Revenue	<u>\$ 538,600</u>	<u>\$ 563,600</u>	<u>\$ 563,700</u>
Non-program Revenue	1,965,000	1,964,700	2,045,000
Transfers From Other Funds and Units	39,600	39,600	39,600
Total Revenues	<u>\$ 2,543,200</u>	<u>\$ 2,567,900</u>	<u>\$ 2,648,300</u>
Expenditures Per Capita	<u>\$ 11.87</u>	<u>\$ 12.14</u>	<u>\$ 12.37</u>

Positions	Total Budgeted Positions	92	96	96
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Contacts District Attorney General: Glenn Funk email: glennfunk@jis.nashville.org
 Director of Finance & Operations: Michael E. Brook email: michaelbrook@jis.nashville.org
 Director of Victim Witness Services: Teresa B. Shearon email: teresashearon@jis.nashville.org

Washington Square, Suite 500 Phone: 615-862-5500 Fax: 615-862-5599
 222 2nd Avenue, North 37201 http://www.da.nashville.gov

19 District Attorney-At a Glance

Accomplishments

- In January 2013, a renewed project to target domestic abuse and violence was implemented with the assignment of two (2) dedicated Assistant District Attorney's (ADA) as part of the Mayor's strategy to reduce violent domestic crime. In July 2014, a net addition of one (1) victim advocate was added. During September 2014, the Domestic Violence (DV) Team was increased from four (4) to eight (8) ADA's by reassignment and with the assistance of the Mayor two (2) prosecution support staff members were added in November 2014. Under a Memorandum of Understanding with the Mayor's office, the DA has agreed to support DV victims in cooperation with the new Jean Crow Center, and in addition to institute expedited prosecution with Grand Jury (GJ) processing within thirty (30) days of GJ bind over and trial scheduled within one hundred and twenty (120) days in a dedicated DV court setting. In February 2015 thanks to the support of Sheriff Hall, a new ADA/Private attorney negotiation office to support the Justice A. A. Birch Building 4B DV docket was opened.
- During the 2014 leadership transition, continued to operate efficiently six (6) Criminal Courts, multiple General Sessions Courts with newly implemented court docket schedules and Juvenile Court. In addition, making the necessary adjustments to the office to meet a renewed focus on domestic violence, violent personal crimes, and crimes against children along with adding additional minority staff members to increase the diversity of the full staff while dealing with increased Metro Nashville Police Department (MNP) arrests. The office has also undertaken major case management activities over the past eighteen (18) months ending with the Vanderbilt Rape Trial that resulted in a successful prosecution in January 2015.
- Managed reduced funding from both the State of Tennessee and Metropolitan Government that has resulted in the loss of ten (10) staff members above and beyond the requested staffing cuts to meet required budget targets.
- Agreement with the administration to ensure pay parity for ADA's regardless of whether they are paid by the State of Tennessee or Metropolitan Government of Nashville.
- Continued to operate a successful traffic unit with four (4) of the seven (7) positions receiving 100% Federal Funding through the Governor's Highway Safety Office (GHSO).

Goals

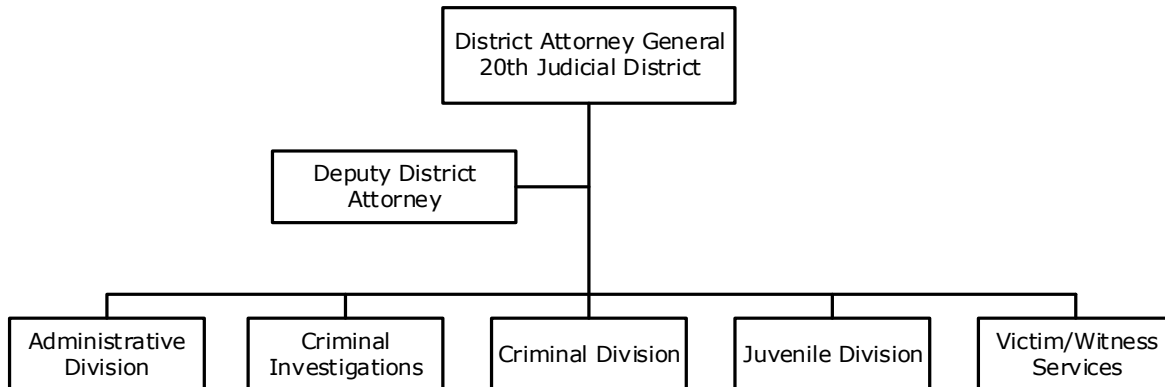
- To continue to provide quality prosecution services to the citizens of Davidson County in the face of ever increasing case loads and serious financial constraints from both the State of Tennessee and Metropolitan Government of Nashville.
- To provide full staff support to the Mayor's strategy to reduce violent domestic crime and to maintain a level of case processing that will assist with the cities management of the jail populations at a time when the Metropolitan Police Department is making more arrests.
- To retain a diversified, experienced, professional team of Assistant District Attorneys and staff and to pay them commensurate with their experience and in line with salaries paid to other attorneys and staff in public practice. This is necessary for this office to continue to hire and retain qualified, specialized attorneys and staff members.

Strategic Issues

- The hiring and retention of professional, qualified, experienced prosecutors and staff to work in the Juvenile, General Sessions and Criminal Courts of Davidson County. These attorneys and staff are critical to the quality of justice and with diversity can provide representation to all the citizens of Davidson County.

19 District Attorney-At a Glance

Organizational Structure



Programs

20th Judicial Drug Task Force

20th Judicial Drug Task Force

Administration - Criminal Division

Administration - Criminal Division
Non-allocated Financial Transactions

Family Violence

Family Violence

Fraud and Economic Crime

Fraud and Economic Crime

19 District Attorney-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Washington Square Rent			
Rental Increase	GSD	\$46,400	To provide funding for the increase in cost based on lease agreement
DA Special Operations Fund			
Increase in Funding	SPF**	75,000	Adjustment in Special Operations activities funded by a percentage of seized and forfeited proceeds of criminal activity
Metro Major Drug Program			
Increase in funding	SPF	300	Adjustment in Drug Task Force activities funded by an expected increase in fines, cash forfeitures, and auctions of forfeited property
DA Fraud and Economic Crime			
Increase in funding	SPF	5,000	Increase in fraud and economic crime prevention activities funded by an estimated increase in fines collected by the Criminal Court Clerk
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(73,900)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	5,900	Delivery of centrally provided services including information systems, fleet management, radio and surplus property
Pay Plan Adjustment	GSD	213,500	Supports the hiring and retention of a qualified workforce
General Services District Total		\$191,900	
Special Purpose Funds Total		\$80,300	
TOTAL		\$272,200	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

19 District Attorney-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,520,400	4,454,732	4,772,800	4,912,400	139,600	2.92%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	37,900	38,432	37,900	43,400	5,500	14.51%
Travel, Tuition, and Dues	28,900	53,397	29,900	31,400	1,500	5.02%
Communications	67,500	66,163	66,500	59,500	(7,000)	-10.53%
Repairs & Maintenance Services	20,800	33,494	20,800	20,800	0	0.00%
Internal Service Fees	165,500	165,546	164,900	170,800	5,900	3.58%
Other Expenses	651,900	680,788	697,900	744,300	46,400	6.65%
TOTAL OTHER SERVICES	972,500	1,037,820	1,017,900	1,070,200	52,300	5.14%
TOTAL OPERATING EXPENSES	5,492,900	5,492,552	5,790,700	5,982,600	191,900	3.31%
TRANSFERS TO OTHER FUNDS/UNITS	37,600	33,259	39,600	39,600	0	0.00%
TOTAL EXPENSES & TRANSFERS	5,530,500	5,525,811	5,830,300	6,022,200	191,900	3.29%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	200	396	200	300	100	50.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	40,000	24,659	40,000	40,000	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	340,000	340,000	365,000	365,000	0	0.00%
TOTAL PROGRAM REVENUE	380,200	365,055	405,200	405,300	100	0.02%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	380,200	365,055	405,200	405,300	100	0.02%
Expenditures Per Capita	\$8.53	\$8.52	\$8.85	\$9.01	\$0.16	1.81%

19 District Attorney-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,296,900	1,102,735	1,299,300	1,297,300	(2,000)	-0.15%
OTHER SERVICES:						
Utilities	27,600	24,040	27,600	27,600	0	0.00%
Professional & Purchased Services	245,000	183,158	245,000	265,000	20,000	8.16%
Travel, Tuition, and Dues	113,400	40,033	113,400	90,400	(23,000)	-20.28%
Communications	127,800	139,737	125,400	124,400	(1,000)	-0.80%
Repairs & Maintenance Services	80,000	112,289	80,000	141,900	61,900	77.38%
Internal Service Fees	8,500	16,308	8,200	20,600	12,400	151.22%
Other Expenses	263,800	258,629	263,800	275,800	12,000	4.55%
TOTAL OTHER SERVICES	866,100	774,194	863,400	945,700	82,300	9.53%
TOTAL OPERATING EXPENSES	2,163,000	1,876,929	2,162,700	2,243,000	80,300	3.71%
TRANSFERS TO OTHER FUNDS/UNITS	0	5,661	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,163,000	1,882,590	2,162,700	2,243,000	80,300	3.71%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	868	0	0	0	0.00%
Federal (Direct & Pass Through)	158,400	56,183	158,400	158,400	0	0.00%
State Direct	0	2,941	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	22,984	0	0	0	0.00%
TOTAL PROGRAM REVENUE	158,400	82,976	158,400	158,400	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	1,965,000	1,594,679	1,964,700	2,045,000	80,300	4.09%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	1,965,000	1,594,679	1,964,700	2,045,000	80,300	4.09%
TRANSFERS FROM OTHER FUNDS/UNITS	39,600	33,259	39,600	39,600	0	0.00%
TOTAL REVENUE & TRANSFERS	2,163,000	1,710,914	2,162,700	2,243,000	80,300	3.71%
Expenditures Per Capita	\$3.34	\$2.90	\$3.28	\$3.36	\$0.08	2.44%

19 District Attorney-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Spec	SR1100	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Mgr	SR1300	1	1.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Asst District Attorney		33	33.00	33	33.00	33	33.00	0	0.00
Criminal Investigator	SR0900	4	4.00	4	4.00	4	4.00	0	0.00
District Attorney General		1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	SR1200	2	2.00	2	2.00	2	2.00	0	0.00
Legal Secretary 1	SR0700	11	11.00	11	11.00	11	11.00	0	0.00
Legal Secretary 2	SR0800	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 2	SR0500	5	5.00	5	5.00	5	5.00	0	0.00
Office Support Rep 3	SR0600	4	4.00	4	4.00	4	4.00	0	0.00
Paralegal	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Program Coord	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 2	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Program Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Social Worker 1	SR0800	7	6.80	9	8.80	9	8.80	0	0.00
Social Worker 2	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Sr Asst District Attorney		8	8.00	8	8.00	8	8.00	0	0.00
Total Positions & FTE		88	87.80	92	91.80	92	91.80	0	0.00
DA District Atty Grant Fund 32219									
Social Worker 2	SR0900	4	4.00	4	4.00	4	4.00	0	0.00
Total Positions & FTE		4	4.00	4	4.00	4	4.00	0	0.00
Department Totals		92	91.80	96	95.80	96	95.80	0	0.00

21 Public Defender-At a Glance

Mission To provide zealous representation and to fight for equal justice for the indigent accused.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 6,616,500	\$ 6,894,600	\$ 7,358,300
Special Purpose Funds	15,500	9,500	0
Total Expenditures and Transfers	<u>\$ 6,632,000</u>	<u>\$ 6,904,100</u>	<u>\$ 7,358,300</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	2,121,700	2,148,000	2,219,700
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 2,121,700</u>	<u>\$ 2,148,000</u>	<u>\$ 2,219,700</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 2,121,700</u>	<u>\$ 2,148,000</u>	<u>\$ 2,219,700</u>
Expenditures Per Capita	\$ 10.23	\$ 10.48	\$ 11.01

Positions Total Budgeted Positions 84 84 86

Contacts Public Defender: C. Dawn Deaner email: dawndeaner@jis.nashville.org
 Financial Manager: Annette Crutchfield email: annettecrutchfield@jis.nashville.org
 404 James Robertson Parkway
 Parkway Towers, Suite 2022 37219 Phone: 615-862-5730 Fax: 615-862-5736

21 Public Defender-At a Glance

Accomplishments

- The Public Defender's Office continues providing system wide representation to adults and children facing criminal or delinquent charges in Nashville who cannot afford to hire an attorney.
 - We expanded "vertical representation" to General Sessions Court this year, which means clients have the same lawyer throughout their case. The American Bar Association has identified this model as the best practice and one of ten essential components of a quality public defense system.
 - We implemented limited workload controls in General Sessions Court to prevent lawyers from having too many new clients on a single docket. The Tennessee Rules of Professional Responsibility require attorneys to control their workloads to insure ethical representation of every client. Similarly, the American Bar Association has identified workload controls as an ethical obligation of all lawyers, including public defenders.
 - All employees began diligently tracking how they spend their time at work through our case management system. We expect this information will allow the Office to develop reliable, data-driven annual workload standards based on measurements that correlate to effective representation.
 - Our Kids' Rights program, which provides educational advocacy for special needs students in Metro Nashville Public Schools (MNPS), secured an agreement from MNPS to conduct trainings and make policy changes to ensure MNPS staff identify children with educational disabilities in a timely manner and provide them with appropriate support services.
 - Our Office has spent countless hours on community and educational events, including our Bringing Justice to You forums (in collaboration with MNPS, the Criminal Court Clerk, the District Attorney and General Sessions Judge Casey Moreland) and coaching students from three different high schools in the annual Tennessee Bar Association Mock Trial Competition.
-

Goals

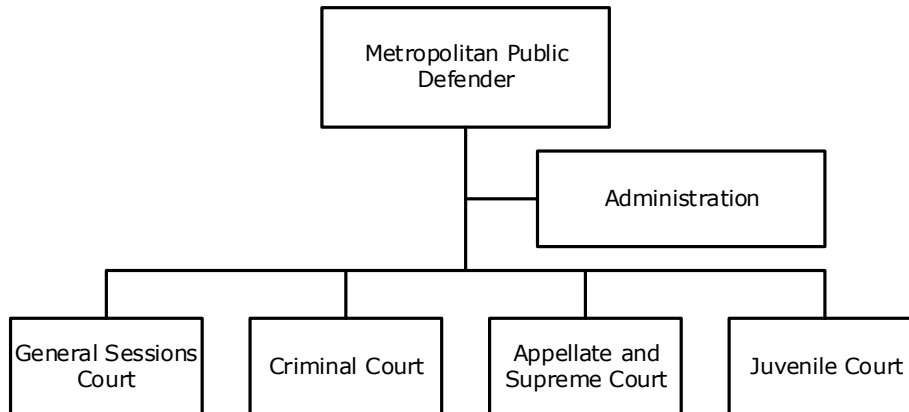
- Complete an employee time-study project using the same model adopted by public defense systems in Missouri and Texas. This study will produce updated and statistically reliable workload standards for our Office, and allow us to be a transparent and accountable agency.
 - Develop and implement a communication strategy to improve our connection with the Nashville communities most affected and impacted by our work. Improve how we educate our client's families, neighbors, churches, employers -- and the community at-large -- about our mission, how we can help them, and how they can help us improve outcomes for our clients and enhance public safety.
 - Continue efforts to reach manageable workloads.
-

Strategic Issues

- Excessive workloads are our biggest challenge. We remain significantly understaffed for the number of clients we represent, and people we serve. To provide effective representation, the Office must insure it has sufficient time and resources to meet ethical standards of practice. Increased resources or reduced workloads are the only options to address this issue.
- We have seen a dramatic rise in the number of people seeking our help for negative consequences of criminal convictions, especially court costs and driver's license issues. Addressing these needs is the best solution for everyone, but doing so has placed even more of a strain on our already limited resources.
- Stagnant and low salaries are contributing to attorney turnover. Metro's 2014 compensation assessment found our Assistant Public Defenders are paid far below market value.
- Finding the time and resources to identify and implement strategies for: 1) improving our efficiency without compromising quality service; and 2) increasing public awareness about the Office and the value we bring to the community.

21 Public Defender-At a Glance

Organizational Structure



Programs

Administration Team

Administration Team
Non-allocated Financial Transactions

Appellate Court Team

Appellate Court Team

Criminal Court Team

Criminal Court Team

General Sessions Team

General Sessions Team

Juvenile Court Team

Juvenile Court Team

21 Public Defender-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Professional Specialist			
Salary and Benefits	GSD	\$83,700 1.00 FTE	Increase in funding for additional staff to supervise employees in the intake and reception areas, direct front desk interactions and provide support for the General Session Lawyers due to increased demands for services. This position will be partially funded by revenues received from the State of TN
Legal Secretary 1			
Salary and Benefits	GSD	55,400 1.00 FTE	Increase in funding for additional staff to provide support in our reception and intake area to support the increase in the amount of customers the department serves
Criminal Investigator			
Salary and Benefits	GSD	64,900 1.00 FTE	Increase in funding for additional staff for the juvenile court team to meet constitutional and ethical standards and to provide adequate and effective representation to the Juvenile Court clients
2011 JAG Grant			
Funding Reduction	SPF**	(9,500) (1.00 FTE)	To adjust the budget due to the expiration of the JAG 2011 Grant
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(98,800)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	23,200	Delivery of centrally provided services including information systems, fleet management, radio and surplus property
Pay Plan Adjustment	GSD	335,300	Support the hiring and retention of a qualified workforce
General Services District Total		\$463,700 3.00 FTEs	
Special Purpose Fund Total		\$(9,500) (1.00 FTE)	
TOTAL		\$454,200 2.00 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

21 Public Defender-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	5,928,300	5,574,657	6,211,300	6,644,800	433,500	6.98%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	800	1,550	800	1,500	700	87.50%
Travel, Tuition, and Dues	59,000	34,776	64,500	64,600	100	0.16%
Communications	46,300	32,636	66,300	66,300	0	0.00%
Repairs & Maintenance Services	9,300	343	300	300	0	0.00%
Internal Service Fees	70,000	70,000	58,700	81,900	23,200	39.52%
Other Expenses	502,800	444,992	492,700	498,900	6,200	1.26%
TOTAL OTHER SERVICES	688,200	584,297	683,300	713,500	30,200	4.42%
TOTAL OPERATING EXPENSES	6,616,500	6,158,954	6,894,600	7,358,300	463,700	6.73%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	6,616,500	6,158,954	6,894,600	7,358,300	463,700	6.73%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	2,106,200	2,098,920	2,138,500	2,219,700	81,200	3.80%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	2,106,200	2,098,920	2,138,500	2,219,700	81,200	3.80%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	2,106,200	2,098,920	2,138,500	2,219,700	81,200	3.80%
Expenditures Per Capita	\$10.21	\$9.50	\$10.47	\$11.01	\$0.54	5.16%

21 Public Defender-Financial

Special Purpose Funds						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	12,200	8,042	7,600	0	(7,600)	-100.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	1,400	256	500	0	(500)	-100.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	200	0	0	0	(200)	0.00%
TOTAL OTHER SERVICES	1,600	256	500	0	(700)	-100.00%
TOTAL OPERATING EXPENSES	13,800	8,298	8,300	0	(8,300)	-100.00%
TRANSFERS TO OTHER FUNDS/UNITS	1,700	265	1,200	0	(1,200)	-100.00%
TOTAL EXPENSES & TRANSFERS	15,500	8,563	9,500	0	(9,500)	-100.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	15,500	(78)	9,500	0	(9,500)	-100.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	35	0	0	0	0.00%
TOTAL PROGRAM REVENUE	15,500	(43)	9,500	0	(9,500)	-100.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	15,500	(43)	9,500	0	(9,500)	-100.00%
Expenditures Per Capita	\$0.02	\$0.01	\$0.01	\$0.00	(\$0.01)	-100.00%

21 Public Defender-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Asst	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Assoc Pub Defender	PD0200	11	11.00	12	11.49	12	11.49	0	0.00
Asst Pub Defender	PD0100	37	35.50	38	36.50	38	36.50	0	0.00
Criminal Investigator	SR0900	7	7.00	7	7.00	8	8.00	1	1.00
Criminal Investigator Chief	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Public Defender	PD0200	1	1.00	1	1.00	1	1.00	0	0.00
Law Clerk	SR0800	4	2.00	1	1.00	1	1.00	0	0.00
Legal Secretary 1	SR0700	3	3.00	3	3.00	4	4.00	1	1.00
Legal Secretary 2	SR0800	8	8.00	8	8.00	8	8.00	0	0.00
Paralegal	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Professional Spec	SR1100	0	0.00	0	0.00	1	1.00	1	1.00
Program Coord	SR0900	0	0.00	1	1.00	1	1.00	0	0.00
Program Mgr 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Public Defender	PD	1	1.00	1	1.00	1	1.00	0	0.00
Social Work Assoc	SR0700	1	0.49	1	1.00	1	1.00	0	0.00
Social Worker 3	SR1000	3	3.00	3	3.00	3	3.00	0	0.00
Total Positions & FTE		83	78.99	83	80.99	86	83.99	3	3.00
* POL 2011 JAG Grant 30062									
Social Work Assoc	SR0700	1	1.00	1	1.00	0	0.00	-1	-1.00
Total Positions & FTE		1	1.00	1	1.00	0	0.00	-1	-1.00
Department Totals		84	79.99	84	81.99	86	83.99	2	2.00

22 Juvenile Court Clerk-At a Glance

Mission To provide those persons utilizing the services of the Juvenile Justice System with the highest level of efficient and courteous service in a manner which is fiscally responsible to all citizens of Metropolitan Nashville.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 1,585,200	\$ 1,558,500	\$ 1,626,800
Special Purpose Fund	16,000	16,000	16,000
Total Expenditures and Transfers	<u>\$ 1,601,200</u>	<u>\$ 1,574,500</u>	<u>\$ 1,642,800</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 386,000	\$ 386,000	\$ 386,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 386,000</u>	<u>\$ 386,000</u>	<u>\$ 386,000</u>
Non-program Revenue	140,000	140,000	150,800
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 526,000</u>	<u>\$ 526,000</u>	<u>\$ 536,800</u>
Expenditures Per Capita	\$ 2.47	\$ 2.39	\$ 2.46

Positions Total Budgeted Positions 29 29 30

Contacts Juvenile Court Clerk: David Smith email: david.a.smith@nashville.gov
 Financial Manager: Julius Sloss email: juliussloss@jjs.nashville.org

Juvenile Justice Center
 100 Woodland Street 37213 Phone: 615-862-7980 Fax: 615-862-7982

22 Juvenile Court Clerk-At a Glance

Accomplishments

- We have cross-trained 65% of our staff to perform other duties. This provides tremendous flexibility when staff are on vacation or out on sick leave.
 - We have continued to update our accounting software to reduce the risk of fraud, waste, and abuse of funds paid into our office for court costs, fines, fees, restitution, and child support payments.
 - We continue to process all child support payments filed by the Tennessee Department of Human Services on a same day basis. This allows our process officers to perfect personal service the same day, which gets child support payments started more quickly and efficiently.
 - We will again surpass the \$600,000 mark in revenue this fiscal year. As of December 31, 2014 we have collected \$315,000 in revenue.
 - We have implemented Wi-Fi services in the Juvenile Justice Center giving access to attorneys, court staff, and other statutory parties to the Court.
-

Goals

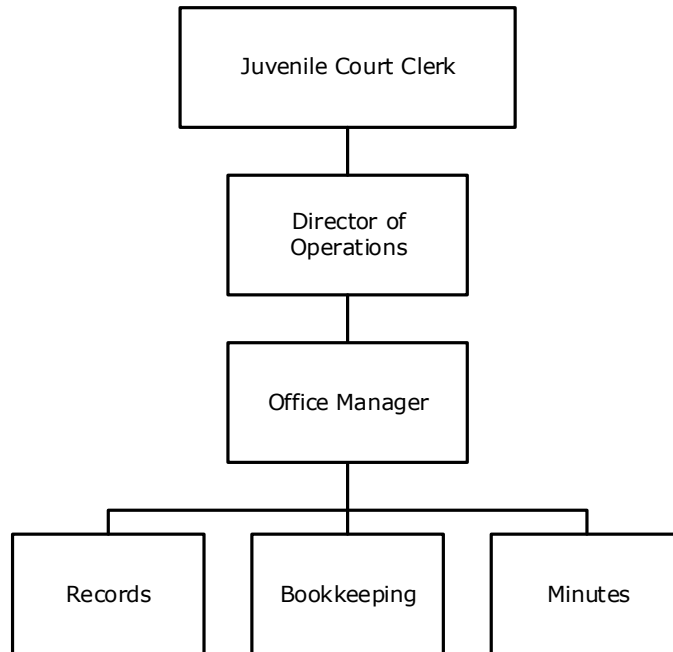
- Our number one goal is to always implement new ideas that will enhance the service we provide to the public. We are continuously looking for innovative ways to cut unnecessary costs.
-

Strategic Issues

- Over the past 4.5 years we have closely monitored the Tennessee Code Annotated to ensure we are performing our duties in the manner the Tennessee General Assembly intended. This reduces the risk of legal action against our agency and provides proper service to the public.

22 Juvenile Court Clerk-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

Computerization

Computerization

22 Juvenile Court Clerk-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Staff Increase			
New Clerk Position	GSD	\$47,000 1.00 FTE	Additional position to assist new Juvenile Court magistrate
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(\$35,600)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	9,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	47,700	Supports the hiring and retention of a qualified workforce
General Services District Total		\$68,300 1.00 FTE	
TOTAL		\$68,300 1.00 FTE	

* See Internal Service Charges section for details

22 Juvenile Court Clerk-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,464,100	1,458,489	1,498,800	1,557,900	59,100	3.94%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	4,700	2,530	3,600	3,600	0	0.00%
Communications	15,200	10,287	11,100	11,100	0	0.00%
Repairs & Maintenance Services	3,300	3,442	3,500	3,500	0	0.00%
Internal Service Fees	81,700	81,700	25,300	34,500	9,200	36.36%
Other Expenses	16,200	21,583	16,200	16,200	0	0.00%
TOTAL OTHER SERVICES	121,100	119,542	59,700	68,900	9,200	15.41%
TOTAL OPERATING EXPENSES	1,585,200	1,578,031	1,558,500	1,626,800	68,300	4.38%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,585,200	1,578,031	1,558,500	1,626,800	68,300	4.38%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	370,000	348,474	370,000	370,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	370,000	348,474	370,000	370,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	140,000	198,237	140,000	150,800	10,800	7.71%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	140,000	198,237	140,000	150,800	10,800	7.71%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	510,000	546,711	510,000	520,800	10,800	2.12%
Expenditures Per Capita	\$2.45	\$2.43	\$2.37	\$2.43	\$0.06	2.53%

22 Juvenile Court Clerk-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	3,418	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	5,576	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	16,000	11,454	16,000	16,000	0	0.00%
TOTAL OTHER SERVICES	16,000	20,448	16,000	16,000	0	0.00%
TOTAL OPERATING EXPENSES	16,000	20,448	16,000	16,000	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	16,000	20,448	16,000	16,000	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	16,000	22,917	16,000	16,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	48	0	0	0	0.00%
TOTAL PROGRAM REVENUE	16,000	22,965	16,000	16,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	16,000	22,965	16,000	16,000	0	0.00%
Expenditures Per Capita	\$0.02	\$0.03	\$0.02	\$0.02	\$0.00	0.00%

22 Juvenile Court Clerk-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Ct Clerk	SR0600	7	7.00	1	1.00	1	1.00	0	0.00
Finance Officer 1	SR0800	1	1.00	0	0.00	0	0.00	0	0.00
Finance Officer 2	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
Juvenile Ct Clerk		1	1.00	1	1.00	1	1.00	0	0.00
Office Support Mgr	SR0900	1	1.00	4	4.00	4	4.00	0	0.00
Office Support Rep 1	SR0400	10	10.00	16	16.00	17	17.00	1	1.00
Office Support Rep 2	SR0500	3	3.00	5	5.00	5	5.00	0	0.00
Office Support Rep 3	SR0600	3	3.00	0	0.00	0	0.00	0	0.00
Seasonal/Part-time/Temporary		1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE		29	29.00	29	29.00	30	30.00	1	1.00
Department Totals		29	29.00	29	29.00	30	30.00	1	1.00

23 Circuit Court Clerk-At a Glance

Mission To serve the eight Circuit Courts, the Civil Division of the General Sessions Court, the Metropolitan Traffic Courts, and the public as a record keeping office; to file and maintain all records associated with Civil Court cases; to collect, disburse and report on funds according to state statutes and court orders.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 3,852,500	\$ 3,210,000	\$ 3,275,400
Total Expenditures and Transfers	<u>\$ 3,852,500</u>	<u>\$ 3,210,000</u>	<u>\$ 3,275,400</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 3,500,000	\$ 3,238,000	\$ 2,500,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 3,500,000	\$ 3,238,000	\$ 2,500,000
Non-program Revenue	4,732,000	4,621,200	4,481,900
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 8,232,000</u>	<u>\$ 7,859,200</u>	<u>\$ 6,981,900</u>
Expenditures Per Capita	\$ 5.94	\$ 4.87	\$ 4.90

Positions Total Budgeted Positions 47 46 46

Contacts Circuit Court Clerk: Richard Rooker email: rickyrooker@jjs.nashville.org
 Financial Manager: Michelle Sawyer email: michellesawyer@jjs.nashville.org
 1 Public Square, Suite 302 37201 Phone: 615-862-5181 Fax: 615-862-5191

23 Circuit Court Clerk-At a Glance

Accomplishments

- The Order of Protection forms packet was added to our web site with self-help entry fields for use by victims, advocates and the Jean Crowe Advocacy Center.
 - Interpreter request option for upcoming court hearings has been added to the Order of Protection forms packet for use by victims, respondents and the Sheriff's Office.
 - Domestic violence letters are prepared and mailed on behalf of the Police Dept. to respondents against whom an Order of Protection has been granted.
 - Increased number of cross trained employees with a priority on number of employees who have experience with Orders of Protection.
 - Updated process for intake of Accountings in the Probate Court Clerk's Office, as well as procedures for initial review before final examination.
 - Expanded internet docket page to include Probate Master docket and Probate Court's afternoon docket.
-

Goals

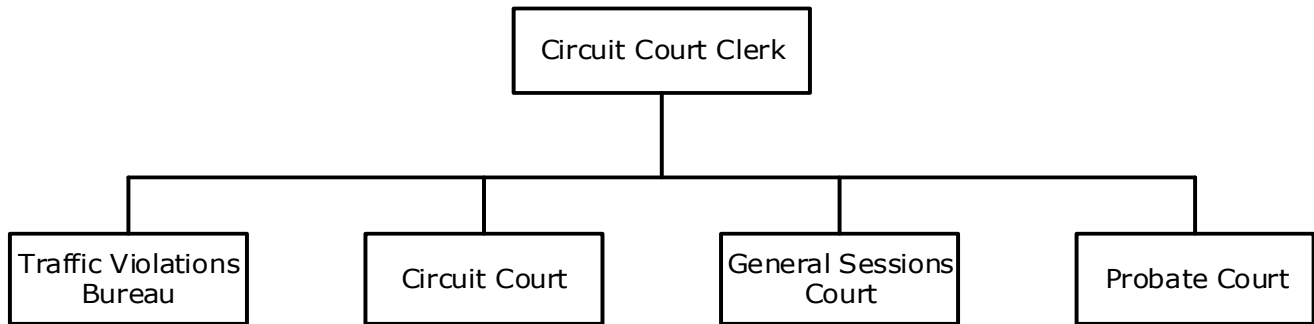
- Increase domestic violence training for Order of Protection employees.
 - Expand CaseLink subscription service to include search and report options.
 - Video conferencing of Emergency Committal hearings to alleviate the necessity of travel to Middle Tennessee Mental Health Institute (MTMHI).
-

Strategic Issues

- The offices of the Circuit Court Clerk will continue to place the highest priority on customer service. Through enhancements and upgrades of technological resources, we will remain focused on meeting the immediate needs of attorneys and the public. The offices will continue to use technology to be prepared for statute modifications including electronic filing.

23 Circuit Court Clerk-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Circuit Court Clerk's Office and General Sessions Civil Division Office

Circuit Court Clerk's Office and General Sessions Civil Division Office

Probate Court Clerk's Office

Probate Court Clerk's Office

Traffic Violations Bureau

Traffic Violations Bureau

23 Circuit Court Clerk-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	\$(40,800)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	8,700	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	97,500	Supports the hiring and retention of a qualified workforce
General Services District Total		\$65,400	
TOTAL		\$65,400	

* See Internal Service Charges section for details

23 Circuit Court Clerk-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,790,000	2,712,119	2,793,200	2,849,900	56,700	2.03%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	150,500	149,956	151,300	151,300	0	0.00%
Repairs & Maintenance Services	190,200	16,406	190,200	190,200	0	0.00%
Internal Service Fees	688,500	669,705	42,800	51,500	8,700	20.33%
Other Expenses	33,300	33,742	32,500	32,500	0	0.00%
TOTAL OTHER SERVICES	1,062,500	869,809	416,800	425,500	8,700	2.09%
TOTAL OPERATING EXPENSES	3,852,500	3,581,928	3,210,000	3,275,400	65,400	2.04%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	3,852,500	3,581,928	3,210,000	3,275,400	65,400	2.04%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	3,500,000	3,250,000	3,238,000	2,500,000	(738,000)	-22.79%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	3,500,000	3,250,000	3,238,000	2,500,000	(738,000)	-22.79%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	4,732,000	5,291,957	4,621,200	4,481,900	(139,300)	-3.01%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	4,732,000	5,291,957	4,621,200	4,481,900	(139,300)	-3.01%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	8,232,000	8,541,957	7,859,200	6,981,900	(877,300)	-11.16%
Expenditures Per Capita	\$5.94	\$5.53	\$4.87	\$4.90	\$0.03	0.62%

23 Circuit Court Clerk-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Admin Asst	SR0900	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Officer 2	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 3	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Chief Dpty Clerk-Gen Sess Ct		1	1.00	1	1.00	1	1.00	0	0.00
Computer Operations Shift Supv	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Ct Clerk	SR0600	6	6.00	6	6.00	6	6.00	0	0.00
Data Entry Operator 1	SR0400	1	1.00	1	1.00	1	1.00	0	0.00
Data Entry Operator 2	SR0500	5	5.00	5	5.00	5	5.00	0	0.00
Finance Officer 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 1	SR0400	3	3.00	2	2.00	2	2.00	0	0.00
Office Support Rep 2	SR0500	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 3	SR0600	4	4.00	4	4.00	4	4.00	0	0.00
Steno Clerk 2	SR0500	2	2.00	2	2.00	2	2.00	0	0.00
Warrant Officer 1	SR0800	11	11.00	11	11.00	11	11.00	0	0.00
Warrant Officer 2	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Total Positions & FTE		47	47.00	46	46.00	46	46.00	0	0.00

Department Totals		47	47.00	46	46.00	46	46.00	0	0.00
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24 Criminal Court Clerk-At a Glance

Mission The Criminal Court Clerk of Nashville, Davidson County, Tennessee is responsible to perform the clerical duties for the operation of the criminal courts, both General Sessions Court and State Trial Court. The Clerk is responsible for record management, both hard copy and electronic, and prepares the minutes (official record) for the Criminal Trial Court. Upon conclusion of cases, the Clerk calculates court costs and begins the collection of them, as required by statute. The Clerk prepares all cases under appeal for the Court of Criminal Appeals. The Criminal Court Clerk is also the custodian of all evidence submitted in the State Trial Courts

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 5,488,700	\$ 5,366,900	\$ 5,526,600
Special Purpose Fund	175,000	305,000	327,100
Total Expenditures and Transfers	<u>\$ 5,663,700</u>	<u>\$ 5,671,900</u>	<u>\$ 5,853,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 2,055,000	\$ 2,455,000	\$ 2,242,100
Other Governments and Agencies	1,820,000	1,813,000	1,338,500
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 3,875,000</u>	<u>\$ 4,268,000</u>	<u>\$ 3,580,600</u>
Non-program Revenue	2,325,400	2,525,100	2,706,300
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 6,200,400</u>	<u>\$ 6,793,100</u>	<u>\$ 6,286,900</u>
Expenditures Per Capita	\$ 8.74	\$ 8.61	\$ 8.76

Positions	Total Budgeted Positions	81	82	82
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Contacts	Criminal Court Clerk: Howard Gentry	email: howard.gentry@nashville.gov
	Finance Manager: Alfred Degrafinreid	email: alfred.degrafinreid@nashville.gov
	408 2nd Avenue North, Suite 2120 Nashville, TN 37201	Phone: 615-862-5601 Fax: 615-313-9002 Web Address: ccc.nashville.gov

24 Criminal Court Clerk-At a Glance

Accomplishments

- 93,140 Warrants/Citations Processed
 - 131,178 Subpoenas Generated
 - 23,639 Expungements Processed
 - Partnered with Metro Schools for Bringing Justice to You (an informational event to assist Individuals who want assistance with expungements, court costs, and driver's license questions).
 - 14,909,022 Pageviews to Website (Pageviews is the total number of pages viewed)(11.3% increase)
 - Quarterly partnership with Goodwill and various agencies to provide assistance regarding expunging minor offenses and reinstating Driver's licenses.
-

Goals

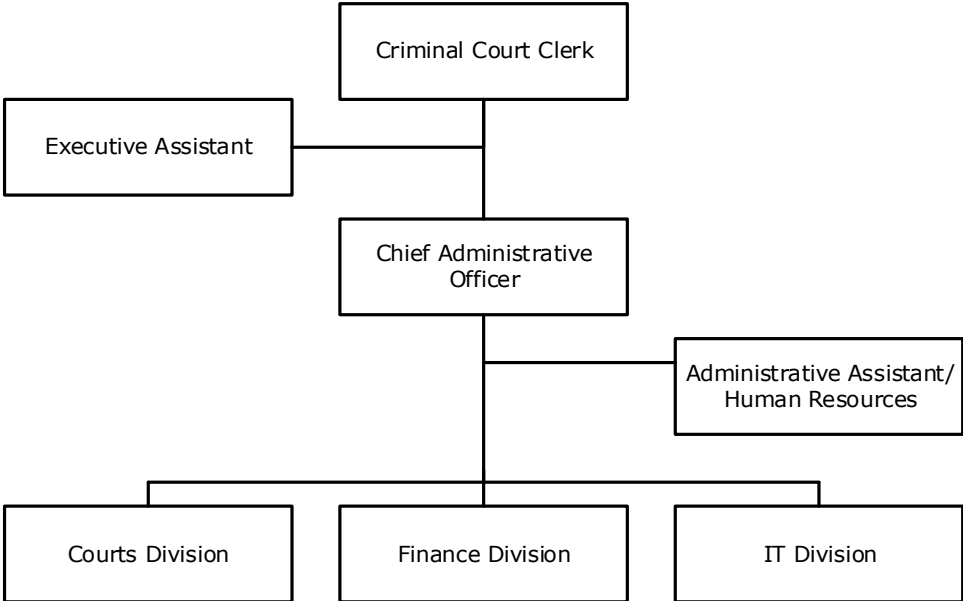
- Provide professional clerical services to all justice related agencies and to the public at large.
 - Continue to enhance collection efforts regarding fines and/or court costs.
 - Continue to develop web based initiatives.
-

Strategic Issues

- Perform the clerical duties for the operation of the criminal courts (General Sessions & State Trial Criminal Courts).

24 Criminal Court Clerk-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

Computerization

Computerization

24 Criminal Court Clerk-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Victim Assistance Fund			
Family & Victim Assistance	SPF**	\$20,000	Increase funding for programs that aide in assistance to victims of crimes and their families
Criminal Court Clerk Computerization Fund			
Data Entry Fees	SPF	2,100	Increase in funding as a result of the increase in warrants, cases, state traffic tickets, or state citations issued
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(77,400)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	19,500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	217,600	Supports the hiring and retention of a qualified workforce
General Services District Total		\$159,700	
Special Purpose Funds Total		\$22,100	
TOTAL		\$181,800	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

24 Criminal Court Clerk-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	5,002,900	4,915,524	5,123,000	5,263,200	140,200	2.74%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	18,000	9,327	3,000	3,000	0	0.00%
Travel, Tuition, and Dues	15,000	6,399	16,500	16,900	400	2.42%
Communications	95,500	92,800	98,800	99,500	700	0.71%
Repairs & Maintenance Services	1,000	0	1,000	1,000	0	0.00%
Internal Service Fees	287,100	287,100	50,400	69,900	19,500	38.69%
Other Expenses	69,200	67,338	74,200	73,100	(1,100)	-1.48%
TOTAL OTHER SERVICES	485,800	462,964	243,900	263,400	19,500	8.00%
TOTAL OPERATING EXPENSES	5,488,700	5,378,488	5,366,900	5,526,600	159,700	2.98%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	5,488,700	5,378,488	5,366,900	5,526,600	159,700	2.98%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	2,000,000	2,551,371	2,380,000	2,165,000	(215,000)	-9.03%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	1,820,000	1,150,506	1,813,000	1,338,500	(474,500)	-26.17%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	10,274	0	0	0	0.00%
TOTAL PROGRAM REVENUE	3,820,000	3,712,151	4,193,000	3,503,500	(689,500)	-16.44%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	2,205,400	2,809,467	2,370,100	2,531,300	161,200	6.80%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	2,205,400	2,809,467	2,370,100	2,531,300	161,200	6.80%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	6,025,400	6,521,618	6,563,100	6,034,800	(528,300)	-8.05%
Expenditures Per Capita	\$8.47	\$8.30	\$8.15	\$8.27	\$0.12	1.47%

24 Criminal Court Clerk-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	75,000	75,000	0	0.00%
Travel, Tuition, and Dues	0	2,468	0	4,000	4,000	0.00%
Communications	12,800	1,170	12,800	13,300	500	3.91%
Repairs & Maintenance Services	0	90	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	162,200	196,912	217,200	234,800	17,600	8.10%
TOTAL OTHER SERVICES	175,000	200,640	305,000	327,100	22,100	7.25%
TOTAL OPERATING EXPENSES	175,000	200,640	305,000	327,100	22,100	7.25%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	175,000	200,640	305,000	327,100	22,100	7.25%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	55,000	87,203	75,000	77,100	2,100	2.80%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	1,120	0	0	0	0.00%
TOTAL PROGRAM REVENUE	55,000	88,323	75,000	77,100	2,100	2.80%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	120,000	190,720	155,000	175,000	20,000	12.90%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	120,000	190,720	155,000	175,000	20,000	12.90%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	175,000	279,043	230,000	252,100	22,100	9.61%
Expenditures Per Capita	\$0.27	\$0.31	\$0.46	\$0.49	\$0.03	6.52%

24 Criminal Court Clerk-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Chief Dpty Clerk-Gen Sess Ct		1	1.00	1	1.00	1	1.00	0	0.00
Criminal Ct Clerk		1	1.00	1	1.00	1	1.00	0	0.00
Deputy Criminal Ct Clerk 1		6	6.00	7	7.00	7	7.00	0	0.00
Deputy Criminal Ct Clerk 2		11	11.00	7	7.00	10	10.00	3	3.00
Deputy Criminal Ct Clerk 3		15	15.00	23	23.00	16	16.00	-7	-7.00
Deputy Criminal Ct Clerk 4		17	17.00	16	16.00	16	16.00	0	0.00
Deputy Criminal Ct Clerk 5		28	28.00	26	26.00	30	30.00	4	4.00
Deputy Criminal Ct Clerk 7		2	1.60	1	0.11	1	0.11	0	0.00
Total Positions & FTE		81	80.60	82	81.11	82	81.11	0	0.00
Department Totals		81	80.60	82	81.11	82	81.11	0	0.00

25 Clerk & Master-At a Glance

Mission To administer the caseload for four Chancellors including maintenance of archival storage of books, records and case files; to collect and report substantial revenue from delinquent taxes and court costs; to issue process and invest funds held as trustee as an arm of the Chancery Court; to provide public records and information to citizens.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 1,584,300	\$ 1,458,600	\$ 1,489,300
Total Expenditures and Transfers	<u>\$ 1,584,300</u>	<u>\$ 1,458,600</u>	<u>\$ 1,489,300</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,179,500	\$ 1,260,000	\$ 1,193,800
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 1,179,500</u>	<u>\$ 1,260,000</u>	<u>\$ 1,193,800</u>
Non-program Revenue	561,800	48,800	56,700
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 1,741,300</u>	<u>\$ 1,308,800</u>	<u>\$ 1,250,500</u>
Expenditures Per Capita	\$ 2.44	\$ 2.21	\$ 2.23

Positions	Total Budgeted Positions	19	18	18
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Contacts	Clerk & Master: Cristi Scott	email: cristiscott@jis.nashville.org
	Financial Manager: Vicki Bailey	email: vickibailey@jis.nashville.org
	1 Public Square, Suite 308 37201	Phone: 615-862-5710 Fax: 615-862-5722

25 Clerk & Master-At a Glance

Accomplishments

- Processed 1,836 new lawsuit filings.
 - Collected \$7 million in delinquent real property tax payments.
 - Collected \$590,838 in delinquent personalty tax payments.
-

Goals

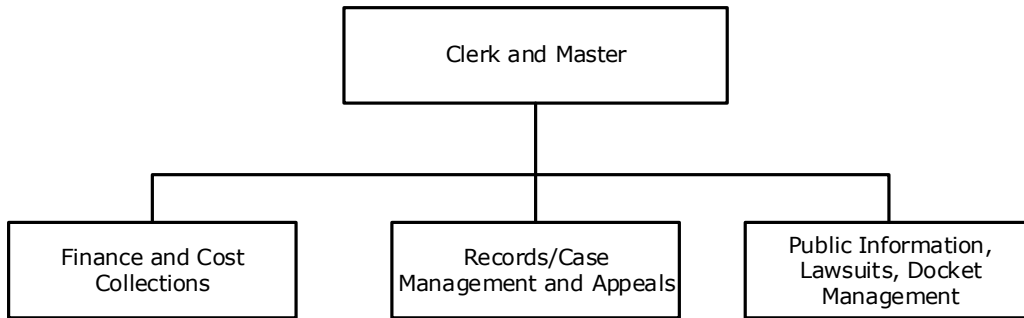
- Develop and implement an electronic filing system.
 - Develop and implement processes for credit/debit card payments for taxes and court costs.
-

Strategic Issues

- Increase court cost collection through automation.
- Find ways to ensure access to justice to all litigants, especially pro se litigants and non-English speaking litigants.

25 Clerk & Master-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

25 Clerk & Master-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	\$(18,600)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	4,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	45,100	Supports the hiring and retention of a qualified workforce
General Services District Total		\$30,700	
TOTAL		\$30,700	

* See Internal Service Charges section for details

25 Clerk & Master-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,350,400	1,213,217	1,326,000	1,352,500	26,500	2.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	10,000	10,000	0	0.00%
Travel, Tuition, and Dues	1,700	2,145	1,700	2,000	300	17.65%
Communications	12,400	11,946	12,700	12,900	200	1.57%
Repairs & Maintenance Services	5,100	2,035	70,100	69,400	(700)	-1.00%
Internal Service Fees	191,400	189,672	15,100	19,300	4,200	27.81%
Other Expenses	23,300	18,361	23,000	23,200	200	0.87%
TOTAL OTHER SERVICES	233,900	224,159	132,600	136,800	4,200	3.17%
TOTAL OPERATING EXPENSES	1,584,300	1,437,376	1,458,600	1,489,300	30,700	2.10%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,584,300	1,437,376	1,458,600	1,489,300	30,700	2.10%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,179,500	1,184,528	1,260,000	1,193,800	(66,200)	-5.25%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,179,500	1,184,528	1,260,000	1,193,800	(66,200)	-5.25%
NON-PROGRAM REVENUE:						
Property Taxes	513,000	515,699	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	48,800	54,286	48,800	56,700	7,900	16.19%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	561,800	569,985	48,800	56,700	7,900	16.19%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	1,741,300	1,754,513	1,308,800	1,250,500	(58,300)	-4.45%
Expenditures Per Capita	\$2.44	\$2.22	\$2.21	\$2.23	\$0.02	0.90%

25 Clerk & Master-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Clerk & Master		1	1.00	1	1.00	1	1.00	0	0.00
Deputy Clerk & Master I		9	9.00	8	8.00	8	8.00	0	0.00
Deputy Clerk & Master II	NS	4	4.00	4	4.00	4	4.00	0	0.00
Seasonal/Part-time/Temporary		1	1.00	1	1.00	1	1.00	0	0.00
Supervisor Clerk & Maste		4	4.00	4	4.00	4	4.00	0	0.00
Total Positions & FTE		19	19.00	18	18.00	18	18.00	0	0.00
Department Totals		19	19.00	18	18.00	18	18.00	0	0.00

26 Juvenile Court-At a Glance

Mission The mission of the Juvenile Court is to ensure that every child and family that come into contact with our court are met with justice, fairness and hope; while providing "for the care, protection, and wholesome moral, mental and physical development of the children" as according to Tennessee law.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 12,563,600	\$ 11,906,800	\$ 11,523,800
Special Purpose Funds	1,442,800	1,547,700	1,939,200
Total Expenditures and Transfers	<u>\$ 14,006,400</u>	<u>\$ 13,454,500</u>	<u>\$ 13,463,000</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	1,411,800	1,477,200	1,425,400
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 1,411,800</u>	<u>\$ 1,477,200</u>	<u>\$ 1,425,400</u>
Non-program Revenue	1,500	1,200	1,200
Transfers From Other Funds and Units	474,300	513,800	513,800
Total Revenues	<u>\$ 1,887,600</u>	<u>\$ 1,992,200</u>	<u>\$ 1,940,400</u>
Expenditures Per Capita	<u>\$ 21.60</u>	<u>\$ 20.43</u>	<u>\$ 20.14</u>

Positions Total Budgeted Positions 135 127 119

Contacts Juvenile Court Judge: Sheila Calloway email: sheilacalloway@jis.nashville.org
 Finance Manager: Jim Swack email: jimswack@jis.nashville.org

Juvenile Justice Center 37219 Phone: 615-862-8000 Fax: 615-862-7143
 100 Woodland Street

26 Juvenile Court-At a Glance

Accomplishments

- In FY15, assembled a diverse team of court staff members to develop a Juvenile Court restructuring plan that will utilize best practices and meet the needs of the children and families that come before the Court. Conducted a Juvenile Court working retreat with the full Court staff to develop and maintain ongoing staff participation and dialogue regarding the reorganization of court functions and personnel.
 - In FY15, began the Court restructuring process by creating a court STAR Team (Statistics, Training, Analysis, and Resources) that is charged with collecting relevant statistics to monitor the Court's success in reducing juvenile delinquency and improving the lives of the children and families. The STAR Team will identify and coordinate relevant training for Court staff, including juvenile Crisis Prevention and Intervention training for all probation officers and warrant officers. The STAR Team will also assess community resources for effectiveness while developing new community partnerships and resources to assist children and families.
 - In FY15, began creating an Assessment Team that will conduct assessments of all delinquent and unruly children that come before the Court to determine appropriate intervention plans that are individualized to each child. Began collaborating with the Vanderbilt Center of Excellence and the Administrative Office of the Courts to monitor data from the assessments to determine strategies for reducing juvenile delinquency.
 - In FY15, partnered with the Tennessee Bar Association to enhance and expand Youth Court programs, including adding a new high school program. Youth Court is currently operating in four Metro Nashville high schools (Antioch, Cane Ridge, Whites Creek, and McGavock). Youth Court provides students with the opportunity to learn firsthand about the justice system as they develop restorative justice sentences for their peers in select juvenile cases.
 - In FY15, worked with Human Resources and Finance departments to begin reorganizing employee functions to maximize the effective and efficient use of staff resources, to create new positions within the existing departmental budget, and to increase professional growth potential for experienced court employees.
 - In FY15, created a new grant development position, within the existing budget, to coordinate current grant programs and obtain new grant funding for innovative court programs to serve children and families.
-

Goals

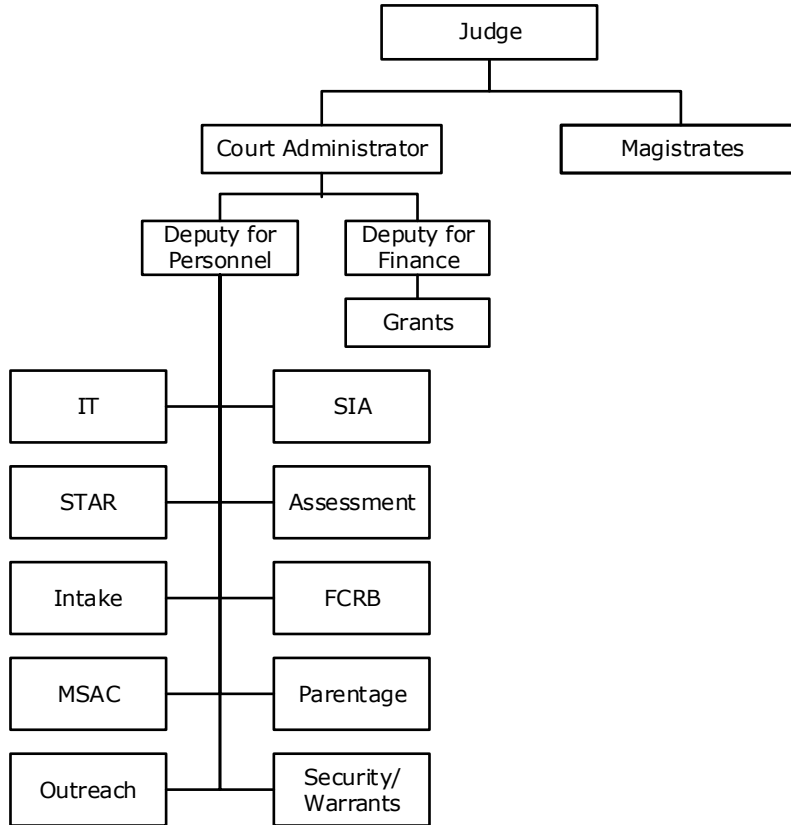
- Institute a comprehensive assessment process for all delinquent and unruly children that come before the court, with a dedicated Assessment Team that will thoroughly identify the needs of each child.
 - Transition the current supervised probation, pretrial diversion, and family services teams to an SIA program (Support, Intervention, and Accountability) to address the needs of each child under court supervision in accordance with best practices.
 - Reduce the number of youth referred to Juvenile Court for delinquent and status offenses by developing active partnerships with community nonprofit, faith-based, and other agencies to develop effective and proactive prevention strategies.
 - Provide relevant training to Court staff in areas such as trauma-informed intervention practices, effective interview techniques for children and families, domestic violence interventions, alcohol and drug interventions, the connections between school behavior/truancy and delinquency, and court technology.
-

Strategic Issues

- To maximize available resources in a manner that ensures that the Juvenile Court is meeting its statutory responsibilities to 1) "Provide for the care, protection, and wholesome moral, mental and physical development of children coming within its provisions" and 2) "Consistent with the protection of the public interest, remove from children committing delinquent acts the taint of criminality and the consequences of criminal behavior and substitute therefor a program of treatment, training and rehabilitation." Tenn. Code Ann. Â§37-1-101.
- Non-English speaking participants in Juvenile Court proceedings have increased exponentially in recent years. As this trend continues to develop, the Juvenile Court will require additional administrative and fiscal resources to address this need and to remain in compliance with state and federal guidelines regarding the provision of interpreter services.

26 Juvenile Court-At a Glance

Organizational Structure



Programs

Administrative

Executive Leadership
 Finance
 Human Resources
 Non-allocated Financial Transactions
 Records Management
 Star Team

Child/Family Protection and Advocacy

Assessment
 Family Drug Court
 Foster Care Review Board (FCRB)

Family Accountability

Community Based Gang Probation
 Intake
 Juvenile Drug Court
 Metro Student Attendance Center (M-SAC)
 Support Intervention Accountability (SIA)

Judicial Actions

Judicial Actions

Juvenile Court Pretrial

Community Outreach/Youth Court

Juvenile Detention Center

Metro Juvenile Detention Center

Parentage and Child Support

Parentage and Child Support
 Parentage Service of Process

Security and Service of Process

Juvenile Court Safety and Security
 Service of Process

26 Juvenile Court-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Service Additions			
Miscellaneous Services	GSD	\$50,000	Additional funding for Mileage, Drug Screening, Training and Interpreter Services
Departmental Transfer			
Security Services	GSD	(204,000)	Transfer of Juvenile Justice Center security responsibilities to the Davidson County Sherriff's Office
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(99,000)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	40,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	273,200	Supports the hiring and retention of a qualified workforce
Position Adjustment	GSD	(0.93 FTEs)	To properly align position based on restructure of the department
Juvenile Accountability Block Grant			
Expiration of grant funding	SPF**	(51,900) (1.35 FTEs)	No impact on performance
Grant Adjustment			
Movement of Grant Funding	GSD	(443,400) (7.00 FTEs)	To properly align grant funding received by department from the GSD General Fund to the Juvenile Court Grant Fund; minimal impact on performance
	SPF	443,400 7.00 FTEs	
General Services District Total		\$(383,000) (7.93 FTEs)	
Special Purpose Funds Total		\$391,500 5.65 FTEs	
TOTAL		\$8,500 (2.28 FTEs)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

26 Juvenile Court-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,910,000	6,370,428	6,963,000	6,887,800	(75,200)	-1.08%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	4,379,400	4,459,042	4,159,700	3,790,700	(369,000)	-8.87%
Travel, Tuition, and Dues	28,800	59,320	28,800	49,800	21,000	72.92%
Communications	79,500	73,700	75,000	75,000	0	0.00%
Repairs & Maintenance Services	2,000	2,261	2,000	2,000	0	0.00%
Internal Service Fees	621,600	621,585	90,500	130,700	40,200	44.42%
Other Expenses	74,000	81,235	74,000	74,000	0	0.00%
TOTAL OTHER SERVICES	5,185,300	5,297,143	4,430,000	4,122,200	(307,800)	-6.95%
TOTAL OPERATING EXPENSES	12,095,300	11,667,571	11,393,000	11,010,000	(383,000)	-3.36%
TRANSFERS TO OTHER FUNDS/UNITS	468,300	420,021	513,800	513,800	0	0.00%
TOTAL EXPENSES & TRANSFERS	12,563,600	12,087,592	11,906,800	11,523,800	(383,000)	-3.22%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	434,300	434,333	434,300	0	(434,300)	-100.00%
State Direct	9,000	7,552	9,000	0	(9,000)	-100.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	443,300	441,885	443,300	0	(443,300)	-100.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	1,500	1,125	1,200	1,200	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	1,500	1,125	1,200	1,200	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	444,800	443,010	444,500	1,200	(443,300)	-99.73%
Expenditures Per Capita	\$19.38	\$18.65	\$18.08	\$17.24	(\$0.84)	-4.65%

26 Juvenile Court-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,241,800	1,094,987	1,307,200	1,618,500	311,300	23.81%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	1,000	615	1,000	6,000	5,000	500.00%
Travel, Tuition, and Dues	8,200	8,525	8,200	31,500	23,300	284.15%
Communications	15,000	11,622	15,000	28,600	13,600	90.67%
Repairs & Maintenance Services	9,900	0	9,900	14,900	5,000	50.51%
Internal Service Fees	24,500	26,900	19,700	22,100	2,400	12.18%
Other Expenses	16,000	23,168	20,800	42,500	21,700	104.33%
TOTAL OTHER SERVICES	74,600	70,830	74,600	145,600	71,000	95.17%
TOTAL OPERATING EXPENSES	1,316,400	1,165,817	1,381,800	1,764,100	382,300	27.67%
TRANSFERS TO OTHER FUNDS/UNITS	126,400	113,538	165,900	175,100	9,200	5.55%
TOTAL EXPENSES & TRANSFERS	1,442,800	1,279,355	1,547,700	1,939,200	391,500	25.30%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	968,500	860,605	1,033,900	1,416,400	382,500	37.00%
State Direct	0	0	0	9,000	9,000	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	968,500	860,605	1,033,900	1,425,400	391,500	37.87%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	474,300	418,749	513,800	513,800	0	0.00%
TOTAL REVENUE & TRANSFERS	1,442,800	1,279,354	1,547,700	1,939,200	391,500	25.30%
Expenditures Per Capita	\$2.23	\$1.97	\$2.35	\$2.90	\$0.55	23.40%

26 Juvenile Court-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Admin Asst	SR0900	2	2.00	2	2.00	1	1.00	-1	-1.00	
Admin Svcs Mgr	SR1300	2	2.00	2	2.00	1	1.00	-1	-1.00	
Admin Svcs Officer 2	SR0800	2	2.00	2	2.00	3	3.00	1	1.00	
Admin Svcs Officer 3	SR1000	3	3.00	3	3.00	1	1.00	-2	-2.00	
Admin Svcs Officer 4	SR1200	0	0.00	0	0.00	1	1.00	1	1.00	
Ct Admin	SR1500	2	2.00	2	2.00	2	2.00	0	0.00	
Group Care Aide	SR0400	7	4.50	7	4.50	0	0.00	-7	-4.50	
Info Systems App Analyst 3	SR1200	1	1.00	1	1.00	0	0.00	-1	-1.00	
Info Systems Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Information Sys Oper Anal 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Judge-Juvenile Ct		1	1.00	1	1.00	1	1.00	0	0.00	
Juvenile Ct Referee 1	SR1300	0	0.00	0	0.00	1	1.00	1	1.00	
Juvenile Ct Referee 2	SR1500	6	4.20	6	4.20	4	4.00	-2	-0.20	
Office Support Rep 2	SR0500	5	5.00	5	5.00	0	0.00	-5	-5.00	
Office Support Rep 3	SR0600	7	7.00	7	7.00	11	11.00	4	4.00	
Probation Officer 1	SR0800	41	40.89	41	40.89	1	1.00	-40	-40.89	
Probation Officer 2	SR1000	6	6.00	6	6.00	38	38.00	32	32.00	
Probation Officer 3	SR1200	7	7.00	7	7.00	8	8.00	1	1.00	
Probation Officer Chief	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Program Mgr 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Program Mgr 2	SR1200	0	0.00	0	0.00	1	1.00	1	1.00	
Social Work Tech	SR0600	0	0.00	0	0.00	5	5.00	5	5.00	
Special Projects Mgr	SR1500	0	0.00	0	0.00	1	1.00	1	1.00	
Warrant Officer 1	SR0800	13	12.34	13	12.34	1	1.00	-12	-11.34	
Warrant Officer 2	SR0900	0	0.00	0	0.00	11	11.00	11	11.00	
Total Positions & FTE		109	103.93	109	103.93	96	96.00	-13	-7.93	
Juvenile Court Accountability 30030										
Probation Officer 1	SR0800	3	2.65	2	1.35	0	0.00	-2	-1.35	
Total Positions & FTE		3	2.65	2	1.35	0	0.00	-2	-1.35	
JUV Juv Court Grant Fund 32226										
Admin Asst	SR0900	3	3.00	3	3.00	3	3.00	0	0.00	
Group Care Aide	SR0400	3	2.00	0	0.00	0	0.00	0	0.00	
Juvenile Ct Referee 2	SR1500	3	3.00	3	3.00	3	3.00	0	0.00	
Office Support Rep 2	SR0500	1	1.00	0	0.00	0	0.00	0	0.00	
Office Support Rep 3	SR0600	0	0.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 1	SR0700	2	2.00	1	1.00	1	1.00	0	0.00	
Probation Officer 1	SR0800	4	4.00	3	3.00	10	10.00	7	7.00	
Program Mgr 1	SR1100	1	1.00	0	0.00	0	0.00	0	0.00	
Program Mgr 2	SR1200	0	0.00	1	1.00	1	1.00	0	0.00	
Warrant Officer 1	SR0800	6	6.00	4	4.00	4	4.00	0	0.00	
Total Positions & FTE		23	22.00	16	16.00	23	23.00	7	7.00	
Department Totals		135	128.58	127	121.28	119	119.00	-8	-2.28	

27 General Sessions Court-At a Glance

Mission Metropolitan General Sessions Court is committed to excellence in administering justice and is a contributing partner working toward a safe and vital community in Nashville-Davidson County.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 10,775,100	\$ 10,454,900	\$ 10,670,500
Special Purpose Fund	156,500	229,900	250,000
Total Expenditures and Transfers	<u>\$ 10,931,600</u>	<u>\$ 10,684,800</u>	<u>\$ 10,920,500</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	52,900	68,000
Total Program Revenue	\$ 0	\$ 52,900	\$ 68,000
Non-program Revenue	3,532,100	3,661,100	3,664,500
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 3,532,100</u>	<u>\$ 3,714,000</u>	<u>\$ 3,732,500</u>
Expenditures Per Capita	\$ 16.86	\$ 16.22	\$ 16.34

Positions Total Budgeted Positions 137 139 139

Contacts Presiding Judge: Rachel L. Bell email: rachelbell@jis.nashville.org
 Financial Manager: Warner Hassell email: warnerhassell@jis.nashville.org
 Justice A.A. Birch Building 408 2nd Avenue North 37201 Phone: 615-862-8317 Fax: 615-880-2711

27 General Sessions Court-At a Glance

Accomplishments

- General Sessions Court Information Technology (IT) created a new intranet and public website.
 - General Sessions Court Traffic School administered the Driver's License Reinstatement Program through the Misdemeanor docket, enrolling 10,112 people and contributed \$901,100 to the general fund. The Traffic School enrolled an additional 20,441 persons, in defensive driving class (DDC) which contributed \$1,770,582 to the general fund.
 - General Sessions Court Traffic School controls staffing needs by cross training part time workers in the administration office and as DDC instructors certified through the National Safety Council (NSC).
-

Goals

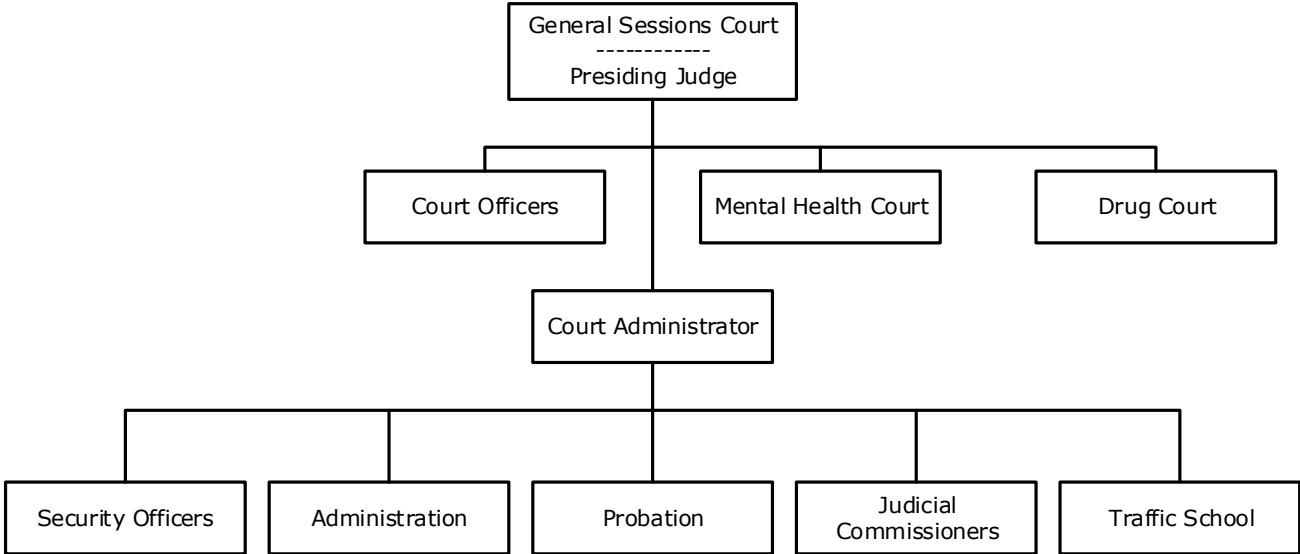
- General Sessions Traffic School promotes the use of the National Safety Council "Attitudinal Dynamics" eight hour class to satisfy a gap in education for first offense impaired drivers who have been convicted of a lesser offense than Driving Under the Influence (DUI) with Blood Alcohol Concentration (BAC) < .08 to .12, such as reckless or careless driving, reckless endangerment, at fault property damage or personal injury.
 - General Sessions Court IT will help Metro Information Technology Service (ITS) with the implementation of true Voice Over Internet Protocol Telephone System.
 - General Sessions Court IT will upgrade and transition Night Court emergency fax committals procedure with Metro ITS and Justice Integration Service (JIS) to alleviate wasting paper. This upgrade will allow the use of an existing fax server technology to provide Adobe PDF documents through an exchange mailbox. A Commissioner will be able to electronically sign the same document back to the original faxing entity without printing one fax page.
 - Solicit juvenile magistrates to facilitate the referral of youthful traffic offenders to the "Alive at 25" DDC class and continue to research other Metro entities that may produce additional referral sources.
-

Strategic Issues

- General Sessions Court strives to successfully link the electronic reporting and data bases to the Traffic Violations Bureau (TVB) through their Citation Management System (CMS)
- General Sessions IT strives to continue training and awareness of threats posed by the Internet and the use of communication through its medium. By helping, train our employees on securing the network through day-to-day business on their computers.
- The Online Traffic School software is now nine years old and in need of upgrading in order to interface with ITS and Traffic Bureau to operational software.

27 General Sessions Court-At a Glance

Organizational Structure



Programs

Administration

Administration
Non-allocated Financial Transactions

Drug Court

Drug Court

Drug Court Treatment

Drug Court Treatment

DUI Offender

DUI Offender

General Probation

General Probation

Judges

Judges

Mental Health Court

Mental Health Court

Traffic School

Traffic School

Veteran's Treatment Court

Veteran's Treatment Court

27 General Sessions Court-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
General Sessions Grant Fund			
Veterans Treatment Court	SPF**	\$15,100	Provide veterans services, such as, assessments, plans of treatment. The fund will also allow staff to monitor the progress of veterans and arrange for placement or clinical services as ordered by the courts
General Sessions Drug Court Treatment Fund			
Court Fines & Cost	SPF	5,000	Increase in court cost that relate to drug related charges
General Sessions Judges			
Salary Adjustment	GSD	37,000	To compensate judges in accordance to legislation
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(211,500)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	41,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	348,200	Supports the hiring and retention of a qualified workforce
General Services District Total		\$215,600	
Special Purpose Funds Total		\$20,100	
TOTAL		\$235,700	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

27 General Sessions Court-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	9,738,400	9,604,758	10,018,900	10,192,600	173,700	1.73%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	19,100	7,409	10,900	10,900	0	0.00%
Travel, Tuition, and Dues	6,300	5,857	9,400	9,400	0	0.00%
Communications	70,000	67,626	68,700	68,700	0	0.00%
Repairs & Maintenance Services	1,500	2,545	1,000	1,000	0	0.00%
Internal Service Fees	705,600	702,640	101,400	143,300	41,900	41.32%
Other Expenses	234,200	275,451	244,600	244,600	0	0.00%
TOTAL OTHER SERVICES	1,036,700	1,061,528	436,000	477,900	41,900	9.61%
TOTAL OPERATING EXPENSES	10,775,100	10,666,286	10,454,900	10,670,500	215,600	2.06%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	10,775,100	10,666,286	10,454,900	10,670,500	215,600	2.06%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	3,375,600	3,875,823	3,484,100	3,482,500	(1,600)	-0.05%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	3,375,600	3,875,823	3,484,100	3,482,500	(1,600)	-0.05%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	3,375,600	3,875,823	3,484,100	3,482,500	(1,600)	-0.05%
Expenditures Per Capita	\$16.62	\$16.45	\$15.87	\$15.97	\$0.10	0.63%

27 General Sessions Court-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	3,100	0	56,000	71,100	15,100	26.96%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	33,200	47,921	22,700	22,700	0	0.00%
Travel, Tuition, and Dues	35,700	24,820	26,300	26,300	0	0.00%
Communications	21,300	5,811	22,700	22,700	0	0.00%
Repairs & Maintenance Services	400	1,621	1,900	1,900	0	0.00%
Internal Service Fees	2,200	2,200	2,300	0	(2,300)	-100.00%
Other Expenses	60,600	107,130	98,000	105,300	7,300	7.45%
TOTAL OTHER SERVICES	153,400	189,503	173,900	178,900	5,000	2.88%
TOTAL OPERATING EXPENSES	156,500	189,503	229,900	250,000	20,100	8.74%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	156,500	189,503	229,900	250,000	20,100	8.74%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	687	52,900	68,000	15,100	28.54%
TOTAL PROGRAM REVENUE	0	687	52,900	68,000	15,100	28.54%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	156,500	243,110	177,000	182,000	5,000	2.82%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	156,500	243,110	177,000	182,000	5,000	2.82%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	156,500	243,797	229,900	250,000	20,100	8.74%
Expenditures Per Capita	\$0.24	\$0.29	\$0.35	\$0.37	\$0.02	5.71%

27 General Sessions Court-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Admin Asst	SR0900	11	11.00	11	11.00	11	11.00	0	0.00	
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 3	SR1000	1	1.00	0	0.00	0	0.00	0	0.00	
Ct Admin	SR1500	1	1.00	1	1.00	1	1.00	0	0.00	
Electronic Monitoring Spec	SR0800	1	1.00	0	0.00	0	0.00	0	0.00	
Electronic Monitoring Supv	SR1000	1	1.00	0	0.00	0	0.00	0	0.00	
General Session Judge		11	11.00	11	11.00	11	11.00	0	0.00	
Human Resources Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Info Sys Cust Support Rep 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Info Systems App Analyst 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Judicial Asst 1	JS0200	9	9.00	14	14.00	14	14.00	0	0.00	
Judicial Asst 2	JS0300	13	13.00	8	8.00	8	8.00	0	0.00	
Judicial Comm-Gen Sess Ct		5	5.00	5	5.00	5	5.00	0	0.00	
Office Support Rep 2	SR0500	3	3.00	4	4.00	4	4.00	0	0.00	
Office Support Rep 3	SR0600	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 1	SR0700	2	2.00	2	2.00	2	2.00	0	0.00	
Office Support Spec 2	SR0800	2	2.00	3	3.00	3	3.00	0	0.00	
Probation & Pretrial Svc Dir	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Probation Officer 1	SR0800	4	4.00	11	11.00	11	11.00	0	0.00	
Probation Officer 2	SR1000	17	17.00	15	15.00	15	15.00	0	0.00	
Probation Officer 3	SR1200	6	6.00	5	5.00	5	5.00	0	0.00	
Program Coord	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Program Mgr 1	SR1100	2	2.00	2	2.00	2	2.00	0	0.00	
Program Mgr 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Seasonal/Part-time/Temporary		23	6.88	23	6.88	23	6.88	0	0.00	
Security Officer 2-Gen Sess Ct	SR0700	11	11.00	11	11.00	11	11.00	0	0.00	
Security Officer Coord	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Social Worker 1	SR0800	0	0.00	1	1.00	1	1.00	0	0.00	
Social Worker 2	SR0900	3	3.00	3	3.00	3	3.00	0	0.00	
Social Worker 3	SR1000	1	1.00	0	0.00	0	0.00	0	0.00	
Steno Clerk 1	SR0400	1	1.00	0	0.00	0	0.00	0	0.00	
Total Positions & FTE		137	120.88	139	122.88	139	122.88	0	0.00	
Department Totals		137	120.88	139	122.88	139	122.88	0	0.00	

28 State Trial Courts-At a Glance

Mission The mission of the State Trial Courts is to provide the public with equal and fair access to the judicial branch of government by providing a fair, independent and accessible forum for the just, timely and economical resolution of their legal affairs.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 8,017,900	\$ 7,684,700	\$ 8,109,700
Special Purpose Funds	3,714,100	3,833,300	3,820,200
Total Expenditures and Transfers	<u>\$ 11,732,000</u>	<u>\$ 11,518,000</u>	<u>\$ 11,929,900</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	3,032,400	2,986,200	2,977,300
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 3,032,400</u>	<u>\$ 2,986,200</u>	<u>\$ 2,977,300</u>
Non-program Revenue	697,700	861,100	856,900
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 3,730,100</u>	<u>\$ 3,847,300</u>	<u>\$ 3,834,200</u>
Expenditures Per Capita	<u>\$ 18.10</u>	<u>\$ 17.49</u>	<u>\$ 17.85</u>

Positions	Total Budgeted Positions	159	161	162
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Contacts	Presiding Judge: Joe Binkley	email: joebinkley@jis.nashville.org	
	Court Administrator: Tim Townsend	email: timtownsend@jis.nashville.org	
	Metro Courthouse	Phone: 615-880-2558	Fax: 615-880-1435
	1 Public Square 37201		

28 State Trial Courts-At a Glance

Accomplishments

- Criminal Courts concluded 8,485 cases.
- Circuit Courts concluded 5,808 civil cases.
- Circuit Courts concluded 4,605 domestic cases.
- Chancery Court concluded 1,893 cases.
- Circuit Courts concluded 2,039 probate cases.
- Graduated 45 individuals from the Drug Court. During FY2013-14, these individuals earned \$175,900 in wages, paid \$3,890 in child support and \$28,000 in court ordered fees. These individuals also performed 73,600 hours of community service.
- The recidivism rate for Drug Court graduates was 19% which is well below the national average for drug related offenders.
- Trial Courts placed 411 offenders into the alternative felony supervision program (Community Corrections). During FY2013-14, these individuals earned \$2.9 million in wages, paid \$62,500 in child support, \$54,900 in supervision fees and \$46,000 in fees to the State.
- Trial Courts continues to electronically monitor offenders. This includes alcohol monitoring and monitoring using global positioning system technology (GPS).
- The Driving Under the Influence (DUI) Supervision group collected \$139,000 in supervision fees and \$49,000 in community service/litter fees.

Goals

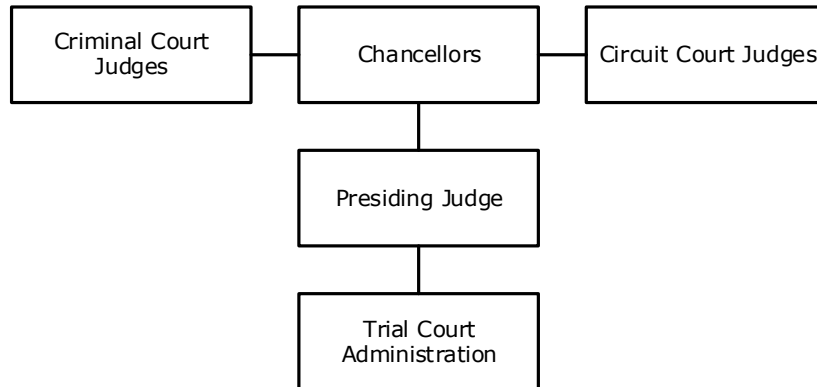
- To provide justice to all citizens in a fair impartial manner.
- To help reduce jail overcrowding by providing more felony offenders access to the Davidson County Drug Court.
- To continue to successfully supervise offenders placed in the Community Corrections and DUI Supervision programs
- To improve adjudication of cases involving foreign language barriers by having interpreters available when needed.

Strategic Issues

- The operation of eighteen trial courts mandates that we continue to make improvements to maximize productivity and to manage our facilities and resources efficiently and effectively.

28 State Trial Courts-At a Glance

Organizational Structure



Programs

Alternative Felony Supervision

Alternative Felony Supervision

Drug Court

Drug Court

Trial Court Administrative Services

Non-allocated Financial Transactions
 Trial Court Administrative Services

28 State Trial Courts-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Special Master for Probate Court			
Additional Attorney position	GSD	\$109,600 1.00 FTE	Funding to hire an attorney to serve as the Special master in Probate Court due to the increasing caseload of probate matters.
Community Corrections Grant			
Grant from Tennessee Department of Correction	SPF**	10,100	Increase in funding to support probation officers in the supervision of individuals ordered to the community corrections program
State Trial Court Drug Enforcement Fund			
Drug Testing Cost	SPF	(22,600)	Decrease in the cost of drug testing due the new method of testing
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(111,400)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD SPF	65,400 (700)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	100	No impact on performance
Pay Plan Adjustment	GSD	361,400	Supports the hiring and retention of a qualified workforce
General Services District Total		\$425,000 1.00 FTE	
Special Purpose Funds Total		\$(13,100)	
TOTAL		\$411,900 1.00 FTE	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

28 State Trial Courts-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,652,100	6,666,733	7,030,500	7,390,100	359,600	5.11%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	137,800	132,006	127,100	124,400	(2,700)	-2.12%
Travel, Tuition, and Dues	93,000	102,653	84,500	85,000	500	0.59%
Communications	85,800	72,114	85,800	78,900	(6,900)	-8.04%
Repairs & Maintenance Services	19,900	13,041	19,900	10,400	(9,500)	-47.74%
Internal Service Fees	862,500	861,275	162,700	228,100	65,400	40.20%
Other Expenses	166,800	158,908	174,200	192,800	18,600	10.68%
TOTAL OTHER SERVICES	1,365,800	1,339,997	654,200	719,600	65,400	10.00%
TOTAL OPERATING EXPENSES	8,017,900	8,006,730	7,684,700	8,109,700	425,000	5.53%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	8,017,900	8,006,730	7,684,700	8,109,700	425,000	5.53%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	4,466	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	16,000	12,761	14,000	14,000	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	3,121	0	0	0	0.00%
TOTAL PROGRAM REVENUE	16,000	20,348	14,000	14,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	16,000	20,348	14,000	14,000	0	0.00%
Expenditures Per Capita	\$12.37	\$12.35	\$11.67	\$12.13	\$0.46	3.94%

28 State Trial Courts-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,886,300	2,877,422	2,967,000	2,985,500	18,500	0.62%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	248,800	295,793	324,700	332,000	7,300	2.25%
Travel, Tuition, and Dues	21,100	19,209	31,400	32,400	1,000	3.18%
Communications	54,400	43,738	40,700	40,500	(200)	-0.49%
Repairs & Maintenance Services	5,200	6,649	5,200	5,400	200	3.85%
Internal Service Fees	5,200	5,200	3,500	2,800	(700)	-20.00%
Other Expenses	386,400	416,631	359,500	318,000	(41,500)	-11.54%
TOTAL OTHER SERVICES	721,100	787,220	765,000	731,100	(33,900)	-4.43%
TOTAL OPERATING EXPENSES	3,607,400	3,664,642	3,732,000	3,716,600	(15,400)	-0.41%
TRANSFERS TO OTHER FUNDS/UNITS	106,700	105,203	101,300	103,600	2,300	2.27%
TOTAL EXPENSES & TRANSFERS	3,714,100	3,769,845	3,833,300	3,820,200	(13,100)	-0.34%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	3,016,400	2,882,187	2,972,200	2,963,300	(8,900)	-0.30%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	315	0	0	0	0.00%
TOTAL PROGRAM REVENUE	3,016,400	2,882,502	2,972,200	2,963,300	(8,900)	-0.30%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	697,700	859,104	861,100	856,900	(4,200)	-0.49%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	697,700	859,104	861,100	856,900	(4,200)	-0.49%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	3,714,100	3,741,606	3,833,300	3,820,200	(13,100)	-0.34%
Expenditures Per Capita	\$5.73	\$5.82	\$5.82	\$5.72	(\$0.10)	-1.72%

28 State Trial Courts-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Svcs Mgr	SR1300	3	3.00	5	5.00	5	5.00	0	0.00
Admin Svcs Officer 2	SR0800	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	SR1200	9	9.00	9	9.00	9	9.00	0	0.00
Attorney 1	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Attorney 2	SR1400	0	0.00	1	1.00	2	2.00	1	1.00
Ct Admin	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Deputy Court Admin	SR1400	3	3.00	4	4.00	4	4.00	0	0.00
Deputy Court Clerk	NS	6	6.00	8	8.00	8	8.00	0	0.00
Deputy Criminal Ct Clerk 6		6	6.00	5	5.00	5	5.00	0	0.00
Finance Officer 2	MC1000	0	0.00	1	1.00	1	1.00	0	0.00
Judicial Asst 1	JS0200	28	28.00	29	29.00	29	29.00	0	0.00
Judicial Asst 2	JS0300	29	29.00	25	25.00	25	25.00	0	0.00
Judicial Clerk	JS0100	6	6.00	5	5.00	5	5.00	0	0.00
Office Support Spec 1	SR0700	1	1.00	0	0.00	0	0.00	0	0.00
Probation Officer 1	SR0800	3	3.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE		96	96.00	95	95.00	96	96.00	1	1.00
State Trial Court Drug Enforce 30020									
Admin Svcs Officer 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Group Care Worker	SR0500	1	1.00	0	0.00	0	0.00	0	0.00
Probation Officer 1	SR0800	0	0.00	3	3.00	3	3.00	0	0.00
Program Spec 1	SR0600	2	2.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary		7	3.50	7	3.50	7	3.50	0	0.00
Total Positions & FTE		11	7.50	12	8.50	12	8.50	0	0.00
STC St Trial Ct Grant Fund 32228									
Admin Svcs Mgr	SR1300	2	2.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	SR0800	1	1.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 3	SR1000	0	0.00	1	0.50	1	0.50	0	0.00
Admin Svcs Officer 4	SR1200	1	0.50	0	0.00	0	0.00	0	0.00
Case Officer 1		10	10.00	10	10.00	10	10.00	0	0.00
Case Officer 2		5	5.00	4	4.00	4	4.00	0	0.00
Case Officer 3		3	3.00	3	3.00	3	3.00	0	0.00
CSC Coordinator	NS	1	1.00	1	1.00	1	1.00	0	0.00
CSC Counselor	NS	1	1.00	1	1.00	1	1.00	0	0.00
Group Care Aide	SR0400	9	9.00	9	9.00	9	9.00	0	0.00
Group Care Worker	SR0500	2	2.00	3	3.00	3	3.00	0	0.00
Group Care Worker Sr	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Officer	NS	1	1.00	0	0.00	0	0.00	0	0.00
Judicial Clerk	JS0100	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep 2	SR0500	2	2.00	1	1.00	1	1.00	0	0.00
Program Mgr 1	SR1100	0	0.00	1	1.00	1	1.00	0	0.00

28 State Trial Courts-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Program Mgr 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 1	SR0600	3	3.00	3	3.00	3	3.00	0	0.00
Program Spec 2	SR0800	7	7.00	9	8.50	9	8.50	0	0.00
Program Supv	SR1000	0	0.00	2	2.00	2	2.00	0	0.00
Supervision Coordinator	NS	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		52	51.50	54	53.00	54	53.00	0	0.00
Department Totals		159	155.00	161	156.50	162	157.50	1	1.00

29 Justice Integration Services-At a Glance

Mission The mission of the Justice Integration Services department is to provide customized, integrated case management software and technology support products to Metro Nashville Justice Agencies so they can manage and use shared information to improve the administration of justice for the Nashville community.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 2,214,200	\$ 2,251,700	\$ 2,471,000
Special Purpose Funds	36,500	0	0
Total Expenditures and Transfers	<u>\$ 2,250,700</u>	<u>\$ 2,251,700</u>	<u>\$ 2,471,000</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	36,500	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 36,500	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 36,500</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 3.47	\$ 3.42	\$ 3.70

Positions Total Budgeted Positions 19 19 19

Contacts Director: Nathalie Stiers email: nathaliestiers@jis.nashville.gov
 404 James Robertson Parkway Suite 2020 37219 Phone: 615-862-6195 Fax: 615-880-3138

29 Justice Integration Services-At a Glance

Accomplishments

- In 2014, JIS rewrote 3 applications that were previously written in JAVA. They are now written in .NET which makes them consistent with the rest of JIS applications, and supportable by JIS staff.
 - All JIS agency websites were moved to Wordpress. With this upgrade comes many benefits, including:
 - Open platform allowing for easier collaboration among developers
 - Excellent user experience for enabling content management
 - Mobile friendly responsive views for phones and tablets
 - Many third party plugins are available to meet future requirements and customer requests
 - Improved performance, new hardware and databases
 - Docket search functionality was written for the Public Defender application which enables them to do batch event entries directly from the docket screen.
 - Crystal Reports (CR) was upgraded to the latest version.
 - The CR 13 API (application programming interface) is .NET based and allows us to utilize newer .NET technology to incorporate Crystal Reports in the PowerBuilder applications. This also allows the ability to use this same interface for other .NET applications that can be developed in the future. This also provides the framework for incorporating other .NET functionality in the current PowerBuilder applications.
 - Now that the .NET API has been coded, upgrades to future versions of Crystal Reports to use newer features, with this same .NET API can be easily accomplished.
-

Goals

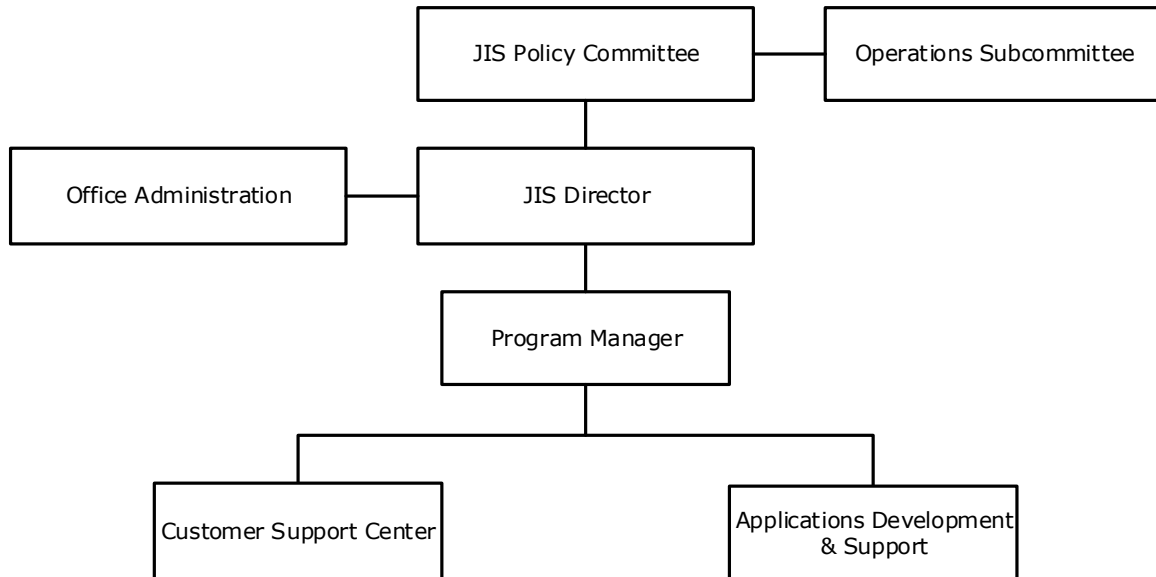
- By 2017, JIS will upgrade the entire court case management suite to newer technology to better meet customer demands.
 - By 2017, JIS will have equipment available at a secondary data center in order to bring up all applications in the event of a primary data center equipment failure.
 - By 2017, JIS will have adequate funding to train employees so that they can continue to support growing and changing technology.
-

Strategic Issues

- There is a growing demand for new functionality in our core case management software - Metro Justice Agency customers want the software to do things it cannot, and state government has growing reporting requirements that are increasingly difficult to meet. Failure to address these new and increasing demands will result in reduced customer satisfaction, potential violation of mandated reporting requirements and less efficient administration of justice for the Nashville community.
- There is an increased threat to business continuity in the event of a disaster, resulting in the risk of disruption of critical justice services such as court proceedings, booking, criminal warrants processing, victim notification, and civil case processing.
- Development of new software and implementation of new systems will require JIS staff to master significant new knowledge and skills to provide timely, accurate assistance to Metro Nashville Justice Agency customers. Failure to prepare JIS staff for this challenge will result in reduced capacity to support customer needs and requests, increased unavailability of services, and reduced customer satisfaction.

29 Justice Integration Services-At a Glance

Organizational Structure



Programs

Administrative

Executive Leadership
Non-allocated Financial Transactions

Applications

Applications

Customer Support

Customer Support

29 Justice Integration Services-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-discretionary contractual increases			
Increase for software maintenance and computer servers	GSD	\$131,000	Funding necessary to provide continuing support for critical infrastructure components and systems for key Metro court applications
Non-allocated Financial Transactions			
Travel	GSD	1,200	Funding for training and staff development
Fringe Benefit Savings	GSD	(25,900)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	25,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	87,800	Supports the hiring and retention of a qualified workforce
General Services District Total		\$219,300	
TOTAL		\$219,300	

* See Internal Service Charges section for details

29 Justice Integration Services-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,728,600	1,732,456	1,754,000	1,815,900	61,900	3.53%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	5,000	0	5,000	4,000	(1,000)	-20.00%
Travel, Tuition, and Dues	500	155	500	1,700	1,200	240.00%
Communications	18,000	19,945	27,000	19,600	(7,400)	-27.41%
Repairs & Maintenance Services	11,400	56,123	11,400	15,900	4,500	39.47%
Internal Service Fees	130,400	130,400	147,500	172,700	25,200	17.08%
Other Expenses	320,300	260,489	306,300	441,200	134,900	44.04%
TOTAL OTHER SERVICES	485,600	467,112	497,700	655,100	157,400	31.63%
TOTAL OPERATING EXPENSES	2,214,200	2,199,568	2,251,700	2,471,000	219,300	9.74%
TRANSFERS TO OTHER FUNDS/UNITS	0	(3,083)	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,214,200	2,196,485	2,251,700	2,471,000	219,300	9.74%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$3.42	\$3.39	\$3.42	\$3.70	\$0.28	8.19%

29 Justice Integration Services-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	32,900	32,095	0	0	0	0.00%
TOTAL OTHER SERVICES	32,900	32,095	0	0	0	0.00%
TOTAL OPERATING EXPENSES	32,900	32,095	0	0	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	3,600	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	36,500	32,095	0	0	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	36,500	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	72	0	0	0	0.00%
TOTAL PROGRAM REVENUE	36,500	72	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	36,500	72	0	0	0	0.00%
Expenditures Per Capita	\$0.06	\$0.05	\$0.00	\$0.00	\$0.00	0.00%

29 Justice Integration Services-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
GSD General 10101										
Info Systems App Analyst 3	SR1200	3	3.00	3	3.00	3	3.00	0	0.00	
Info Systems Div Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Information Sys oper Anal 3	SR1200	2	2.00	2	2.00	2	2.00	0	0.00	
Information Sys Oper Analyst 1	SR1000	2	2.00	2	2.00	2	2.00	0	0.00	
Information Systems Advisor 1	SR1300	5	5.00	5	5.00	5	5.00	0	0.00	
Information Systems Advisor 2	SR1400	4	4.00	4	4.00	4	4.00	0	0.00	
Justice Info Systems Dir	DP0100	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Mgr	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		19	19.00	19	19.00	19	19.00	0	0.00	
Department Totals		19	19.00	19	19.00	19	19.00	0	0.00	

30 Sheriff-At a Glance

Mission As a law enforcement agency committed to public safety, we strive to be the leader in the field of corrections, service of civil process, and innovative community based programs, emphasizing: Accountability, Diversity, Integrity, and Professionalism.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 62,866,500	\$ 65,160,600	\$ 67,168,300
Special Purpose Funds	17,461,500	17,461,500	17,644,200
Total Expenditures and Transfers	<u>\$ 80,328,000</u>	<u>\$ 82,622,100</u>	<u>\$ 84,812,500</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 2,073,000	\$ 2,073,000	\$ 2,161,000
Other Governments and Agencies	21,399,100	21,399,100	20,261,100
Other Program Revenue	1,499,400	1,499,400	2,052,100
Total Program Revenue	<u>\$ 24,971,500</u>	<u>\$ 24,971,500</u>	<u>\$ 24,474,200</u>
Non-program Revenue	500,000	500,000	370,000
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 25,471,500</u>	<u>\$ 25,471,500</u>	<u>\$ 24,844,200</u>
Expenditures Per Capita	\$ 123.91	\$ 125.45	\$ 126.90

Positions Total Budgeted Positions 872 873 883

Contacts Sheriff: Daron Hall email: dhall@DCSO.nashville.org
 Financial Manager: Pete Lutz email: plutz@DCSO.nashville.org
 506 2nd Avenue North 37201 Phone: 615-862-8123 Fax: 615-862-8188

30 Sheriff-At a Glance

Accomplishments

- The Davidson County Sheriff's Office (DCSO) has maintained one of the highest employee retention rates in the country.
 - The DCSO remains the only system wide agency fully accredited by the American Correctional Association.
 - The DCSO successfully completed the build of the second Mobile Booking unit (MB2) which improves the overall booking efficiency by reducing Metro Nashville Police Department downtime to less than one hour per arrest.
 - The DCSO was selected (one of six nationally) to participate in the Transition from Jail to Community program. This program evaluates the overall coordination between the criminal justice agencies and the community at large regarding offenders transitioning to the community.
 - The DCSO has implemented the SSI/SSDI Outreach Access and Recovery (SOAR) program. The DCSO is the only location in the US to implement this program within a jail environment.
 - The DCSO is the first elected office to transfer its existing website to the new Metro Portal.
-

Goals

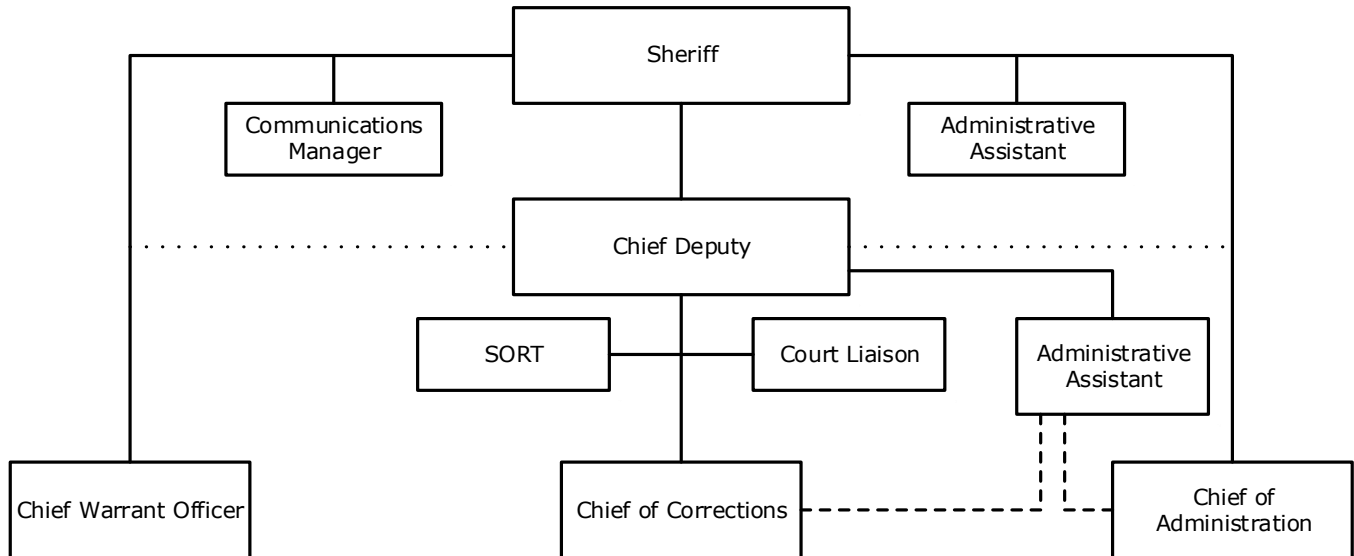
- Maintain our correctional population within its certified rated capacity while continuing to provide programming and effective rehabilitative services.
 - Continue to find creative means to manage the appropriated funds while seeking alternative sources of revenue to offset the burden levied on Davidson County taxpayers.
 - Implementation of technology to improve efficiencies and reduce overall cost.
-

Strategic Issues

- There is an increased expectation for fiscal responsibility of public officials resulting in the DCSO commitment to providing accountability, fiscal transparency, and cost effective services to the community.
- With the changes to the health care in our community (TennCare), the DCSO will be required to deal with a more complex population resulting in additional behavioral service's needs.
- Nearly 80% of offenders who do not receive structured correctional services return to jail, resulting in increased costs to Davidson County taxpayers, putting our neighborhoods at risk.

30 Sheriff-At a Glance

Organizational Structure



Programs

Administration

Administrative Support Services
Executive Leadership
Non-allocated Financial Transactions

Armed Services

Security Services
Transportation

Civil Warrant

Civil Warrant

Correctional Development Center-Female (CDC-F)

CDC-F Inmate Management
CDC-F Program Management and Support Services

Correctional Development Center-Male (CDC-M)

CDC-M Inmate Management
CDC-M Program Management and Support Services

Correctional Services Center (CSC)

Correctional Services
Laundry
Maintenance
Warehouse

Criminal Justice Center (CJC)

Booking and Releasing
CJC Inmate Management
CJC Program Management and Support Services

DUI Safety School

DUI Safety School

Hill Detention Center (HDC)

HDC Inmate Management
HDC Program Management and Support Services

Metro Detention Facility (MDF) Contract Management

MDF Contract Management

Offender Information Services

Offender Information Services

Offender Reentry Center (ORC)

ORC Inmate Management
ORC Program Management and Support Services

Training and Staff Development

Training and Staff Development

30 Sheriff-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Corrections Corporation of America Contract			
CCA Contract Increase	SPF**	\$182,700	To safely operate facilities at contractually increased cost
Department Transfer			
Juvenile Court security services	GSD	204,000	Transfer security responsibility of Juvenile Court to the Sheriff's office where security is specialized
Department Transfer			
MNPD warrant division	GSD	492,300 10.00 FTEs	Transfer the responsibility of the MNPD warrant division to the Sheriff's office where working with warrants is specialized
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(1,446,600)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	195,500	Delivery of centrally provided services including information systems, fleet management, radio and surplus property
Pay Plan Adjustment	GSD	2,562,500	Supports the hiring and retention of a qualified workforce
General Services District Total		\$2,007,700 10.00 FTEs	
Special Purpose Fund Total		\$182,700	
TOTAL		\$2,190,400 10.00 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

30 Sheriff-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	51,202,200	51,163,003	52,847,300	54,455,500	1,608,200	3.04%
OTHER SERVICES:						
Utilities	1,480,400	1,435,296	1,329,100	1,329,100	0	0.00%
Professional & Purchased Services	5,058,100	4,557,251	6,908,400	7,112,400	204,000	2.95%
Travel, Tuition, and Dues	6,200	133,766	119,200	119,200	0	0.00%
Communications	533,100	342,966	320,800	320,800	0	0.00%
Repairs & Maintenance Services	170,900	177,683	165,100	165,100	0	0.00%
Internal Service Fees	2,648,300	2,642,711	1,363,900	1,559,400	195,500	14.33%
Other Expenses	1,767,300	2,369,769	2,081,400	2,081,400	0	0.00%
TOTAL OTHER SERVICES	11,664,300	11,659,442	12,287,900	12,687,400	399,500	3.25%
TOTAL OPERATING EXPENSES	62,866,500	62,822,445	65,135,200	67,142,900	2,007,700	3.08%
TRANSFERS TO OTHER FUNDS/UNITS	0	23,078	25,400	25,400	0	0.00%
TOTAL EXPENSES & TRANSFERS	62,866,500	62,845,523	65,160,600	67,168,300	2,007,700	3.08%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	2,073,000	2,211,044	2,073,000	2,161,000	88,000	4.25%
Federal (Direct & Pass Through)	1,258,000	818,197	1,258,000	1,000,000	(258,000)	-20.51%
State Direct	2,980,000	1,769,884	2,980,000	2,100,000	(880,000)	-29.53%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	1,199,000	1,123,520	1,199,000	1,569,000	370,000	30.86%
TOTAL PROGRAM REVENUE	7,510,000	5,922,645	7,510,000	6,830,000	(680,000)	-9.05%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	500,000	369,696	500,000	370,000	(130,000)	-26.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	500,000	369,696	500,000	370,000	(130,000)	-26.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	8,010,000	6,292,341	8,010,000	7,200,000	(810,000)	-10.11%
Expenditures Per Capita	\$96.97	\$96.94	\$98.94	\$100.50	\$1.56	1.58%

30 Sheriff-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	292,393	169,900	169,900	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	17,461,500	18,169,779	17,291,600	17,291,600	0	0.00%
Travel, Tuition, and Dues	0	2,854	0	0	0	0.00%
Communications	0	41,540	0	0	0	0.00%
Repairs & Maintenance Services	0	213,115	0	182,700	182,700	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	170,161	0	0	0	0.00%
TOTAL OTHER SERVICES	17,461,500	18,597,449	17,291,600	17,474,300	182,700	1.06%
TOTAL OPERATING EXPENSES	17,461,500	18,889,842	17,461,500	17,644,200	182,700	1.05%
TRANSFERS TO OTHER FUNDS/UNITS	0	8,346	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	17,461,500	18,898,188	17,461,500	17,644,200	182,700	1.05%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	115,000	297,198	115,000	115,000	0	0.00%
State Direct	17,046,100	18,650,134	17,046,100	17,046,100	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	300,400	316,991	300,400	483,100	182,700	60.82%
TOTAL PROGRAM REVENUE	17,461,500	19,264,323	17,461,500	17,644,200	182,700	1.05%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	17,461,500	19,264,323	17,461,500	17,644,200	182,700	1.05%
Expenditures Per Capita	\$26.93	\$29.15	\$26.51	\$26.40	(\$0.11)	-0.41%

30 Sheriff-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Asst	SR0900	9	9.00	9	9.00	9	9.00	0	0.00
Admin Svcs Mgr	SR1300	9	8.50	9	8.50	9	8.50	0	0.00
Admin Svcs Officer 2	SR0800	14	14.00	14	14.00	14	14.00	0	0.00
Admin Svcs Officer 3	SR1000	8	8.00	8	8.00	8	8.00	0	0.00
Admin Svcs Officer 4	SR1200	7	7.00	7	7.00	7	7.00	0	0.00
Case Worker 2	SR0900	26	26.00	26	26.00	26	26.00	0	0.00
Chief Deputy	SR1600	1	1.00	1	1.00	1	1.00	0	0.00
Correctional Officer 1	CO0100	312	312.00	312	312.00	312	312.00	0	0.00
Correctional Officer 2	CO0200	102	102.00	102	102.00	102	102.00	0	0.00
Correctional Officer Lieut	CO0400	30	30.00	30	30.00	30	30.00	0	0.00
Correctional Officer Sergeant	CO0300	40	40.00	40	40.00	40	40.00	0	0.00
Corrections Spec 2	SR0900	16	16.00	16	16.00	16	16.00	0	0.00
Data Entry Spec	SR0600	12	12.00	12	12.00	12	12.00	0	0.00
Database Admin	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Dir Of Admin-Sheriff	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Div Mgr-Sheriff	SR1400	2	2.00	2	2.00	2	2.00	0	0.00
Equip Inventory Asst 2	SR0700	4	4.00	4	4.00	4	4.00	0	0.00
Human Resources Analyst 2	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Info Systems App Analyst 1	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	SR1200	2	2.00	2	2.00	2	2.00	0	0.00
Maint Mechanic 1	SR0800	9	9.00	9	9.00	9	9.00	0	0.00
Office Support Rep 1	SR0400	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	SR0500	38	38.00	38	38.00	38	38.00	0	0.00
Office Support Rep 3	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	SR0700	14	14.00	14	14.00	14	14.00	0	0.00
Pretrial Svcs Officer 1	SR0800	11	11.00	11	11.00	11	11.00	0	0.00
Process Server	SR0600	3	3.00	3	3.00	3	3.00	0	0.00
Program Coord	SR0900	13	12.50	13	12.50	13	12.50	0	0.00
Program Mgr 1	SR1100	13	10.00	13	10.00	13	10.00	0	0.00
Program Mgr 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 1	SR0600	3	3.00	3	3.00	3	3.00	0	0.00
Program Spec 2	SR0800	7	6.50	7	6.50	7	6.50	0	0.00
Program Spec 3	SR1000	9	7.50	9	7.50	9	7.50	0	0.00
Program Supv	SR1000	7	7.00	7	7.00	7	7.00	0	0.00
Seasonal/Part-time/Temporary		9	1.00	9	1.00	9	1.00	0	0.00
Sheriff		1	1.00	1	1.00	1	1.00	0	0.00
Sheriff Case Worker 1	SR0800	20	20.00	20	20.00	20	20.00	0	0.00
Sheriff Case Worker 2	SR0900	0	0.00	1	1.00	1	1.00	0	0.00
Sheriff Classification Cou	SR1000	18	18.00	18	18.00	18	18.00	0	0.00
Sheriff Maint Mechanic 2	SR0900	4	4.00	4	4.00	4	4.00	0	0.00
Sheriff Prisoner Processor 1	SR0700	39	39.00	39	39.00	49	49.00	10	10.00

30 Sheriff-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
Sheriff Warrant Officer 1	SR0800	25	25.00	25	25.00	25	25.00	0	0.00	
Sheriff Warrant Officer 2	SR0900	7	7.00	7	7.00	7	7.00	0	0.00	
Sheriff Warrant Officer 3	SR1000	3	3.00	3	3.00	3	3.00	0	0.00	
Sheriff-Teacher	SR0700	9	4.50	9	4.50	9	4.50	0	0.00	
Social Worker 1	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Social Worker 3	SR1000	2	2.00	2	2.00	2	2.00	0	0.00	
Training Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		868	849.50	869	850.50	879	860.50	10	10.00	
* POL JAG 2010 Grant 30060										
Program Spec 2	SR0800	1	1.00	0	0.00	0	0.00	0	0.00	
Total Positions & FTE		1	1.00	0	0.00	0	0.00	0	0.00	
SHE Sheriff Grant Fund 32230										
Admin Svcs Officer 2	SR0800	3	3.00	4	4.00	4	4.00	0	0.00	
Total Positions & FTE		3	3.00	4	4.00	4	4.00	0	0.00	
Department Totals		872	853.50	873	854.50	883	864.50	10	10.00	

31 Police-At a Glance

Mission The Mission of the Metropolitan Nashville Police Department is to provide community-based police products to the public so they can experience a safe and peaceful Nashville.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 168,729,400	\$ 172,323,400	\$ 179,373,300
USD General Fund	481,000	481,000	481,000
Special Purpose Funds	11,136,800	10,658,100	10,648,400
Total Expenditures and Transfers	<u>\$ 180,347,200</u>	<u>\$ 183,462,500</u>	<u>\$ 190,502,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 3,272,100	\$ 3,243,100	\$ 3,898,700
Other Governments and Agencies	6,154,200	6,243,000	6,164,500
Other Program Revenue	148,800	138,600	133,700
Total Program Revenue	<u>\$ 9,575,100</u>	<u>\$ 9,624,700</u>	<u>\$ 10,196,900</u>
Non-program Revenue	4,401,200	4,401,200	4,441,200
Transfers From Other Funds and Units	336,000	248,200	353,000
Total Revenues	<u>\$ 14,312,300</u>	<u>\$ 14,274,100</u>	<u>\$ 14,991,100</u>
Expenditures Per Capita	\$ 278.19	\$ 278.56	\$ 285.04

Positions Total Budgeted Positions 1,934 1,992 1,984

Contacts Chief of Police: Steve Anderson email: steve.anderson@nashville.gov
 Financial Manager: Samir Mehic email: samir.mehic@nashville.gov
 Criminal Justice Center
 200 James Robertson Pkwy 37201 Phone: 615-862-7400 Fax: 615-862-7787

31 Police-At a Glance

Accomplishments

- Nashville's murder total in 2014 was the lowest in the 52-year history of the Metropolitan Government (1963-2014). Last year's total of 41 represented 2 fewer victims than in 2013 and 34 fewer victims than the city's 52-year murder average of 75. Overall major crime (Part 1 Offenses) declined by approximately 3% when compared to 2013.
- In 2014, the police department further strengthened vitally important partnerships in neighborhoods and communities throughout Nashville. At the end of the year, the Metropolitan Nashville Police Department (MNPDP) supported a record 622 neighborhood and business groups. The men and women of the police department attended 2,110 community meetings during 2014, an average of nearly six meetings a day, every day of the year.
- During 2014, two new major police facilities designed to enhance Nashville's safety for decades to come opened their doors. The Officer Paul Scurry Building, which houses the Madison Precinct and the police department's first-ever full service Crime Laboratory, was dedicated on January 14. Our city's eighth police precinct, Midtown Hills, officially began operations on August 16 at 1443 12th Avenue South. Midtown Hills covers 47 square miles that were formerly part of the West & South Precincts.
- In keeping with the commitment, we all share to protect Nashville's families and visitors with a fully staffed police department, 70 new officers from three recruit classes graduated during 2014. With the continuing strong support of the Mayor & Metropolitan Council, the police department's aggressive hiring program continues to attract public service minded individuals into law enforcement careers.
- Precinct-based undercover detectives' tremendous work in 2014 led to charges against 5,029 persons for mostly neighborhood drug and prostitution offenses. Many of these investigations resulted from information provided by members of the community negatively impacted by the criminal activity.
- The Operation Safer Streets gang enforcement initiative continues to be a successful part of the police department's strategy in the areas of both intelligence gathering and enforcement. During 2014, the 9th year of the program, there were 2,121 arrest action, 24 gun seizures, 760 outstanding warrants served, and 14,675 vehicle stops in area with a gang presence.

Goals

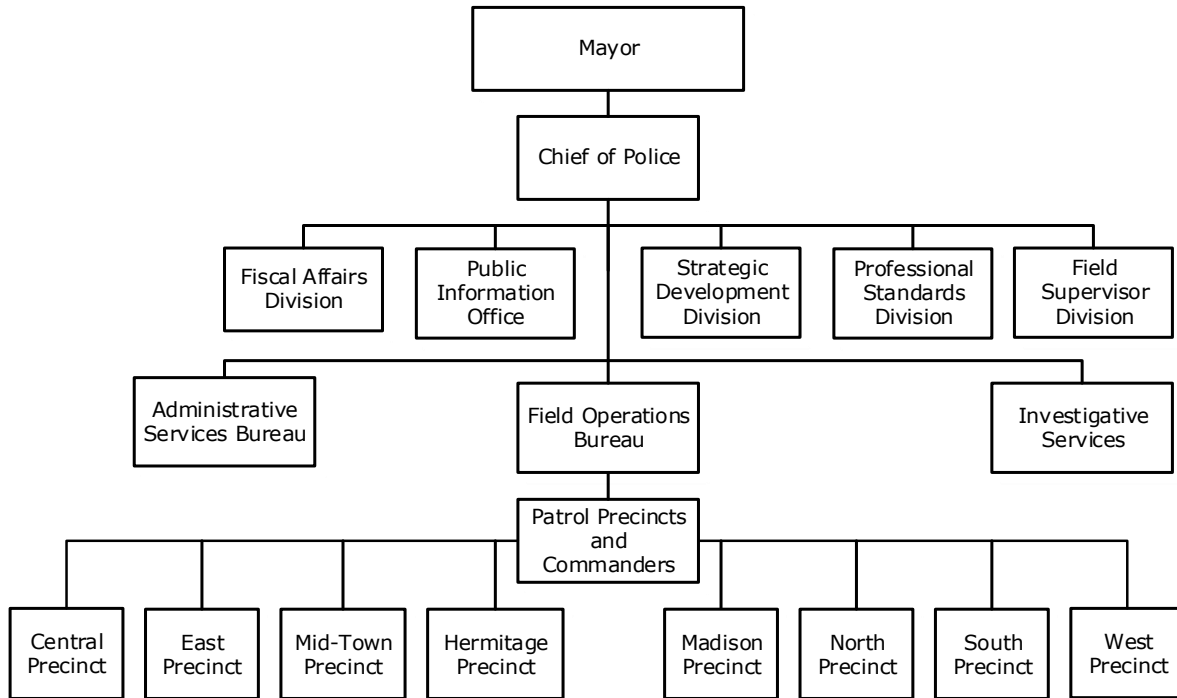
- By 2016, the crime rate, as defined as the reduction in reported incidents utilizing Uniform Crime Reporting (UCR) data, will be reduced by: 3% in the occurrence of violent crimes, 5% in the occurrence of property crimes, 6% in the total Part I crimes reported.
- Continue to increase the level of trust and communication with the community utilizing Precinct Community Coordinators.
- Expansion of community-based policing within a culturally diverse community utilizing new full service police precincts and on-going aggressive recruitment strategies.
- The traffic fatality rate will be decreased 3% by 2016.
- Increase the department's ability to solve cases and expand an officer's time in the neighborhoods through advanced technologies and resource allocation including utilizing the department's new crime lab.
- Complete crime lab national and international certification.

Strategic Issues

- Demand for more specialized services and a more diversified workforce to address growing multicultural community.
- The impacts of changing and increasing demands on the criminal justice system due to economic and socio-economic developments locally and throughout the country.
- The ever decreasing availability of federal funding to support enhanced enforcement, hiring and technology initiatives.
- New officer recruitment, retention, management and training in the face of continued economic downturn.
- Staffing / resource allocation for departmental expansion, promotions and crime reduction initiatives.

31 Police-At a Glance

Organizational Structure



Programs

Administrative

- Departmental Executive Leadership
- Finance
- Human Resources
- Inventory and Vehicle Operations
- Information Technology
- Non-allocated Financial Transactions
- Records Management
- Risk Management

Investigative Services

- Crime Lab
- Criminal Investigations
- Domestic Violence
- Forensic Services
- Fugitives
- Special Investigations
- Warrants
- Youth Services

Field Operations

- Central Precinct
- East Precinct
- Emergency Contingency
- Field Training Officer
- Hermitage Precinct
- Madison Precinct
- Mid-Town Precinct
- North Precinct
- Park Police
- Patrol Task Force
- S.W.A.T.
- School Crossing Guard
- School Resources
- South Precinct
- Special Events
- Tactical Investigations
- Traffic
- West Precinct

Operational Support

- Accreditation
- Behavioral Health Services
- Case Preparation
- Crime Analysis
- Facility Security
- Inspections
- Office of Professional Accountability
- Property and Evidence
- Strategic Development
- Training
- Vehicle Storage

31 Police-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Special Events			
Overtime Pay	GSD	\$750,000	To provide traffic control, security and Special Operations support, ensuring public safety at Nashville's increased number of special events
Crime Lab			
Supplies	GSD	250,000	To increase funding for law enforcement supplies, ammunition, and laboratory supplies, supporting MNPB Crime Lab operations
Department Transfer			
Warrant Division	GSD	(492,300) (10.00 FTEs)	Transfer the responsibility of the MNPB warrant division to the Sheriff's office where warrant services is specialized
Grant, Special Revenue & Education Foundation Adjustment			
Grants, Education Foundation, MDHA, and Human Trafficking	SPF**	(146,300)	To adjust grant funded programs, the Education Foundation, MDHA MOUs and Human Trafficking Fund, with minimal impact on performance
Secondary Employment Unit			
Salary and Fringe	GSD	602,400 1.00 FTE	To adjust Secondary Employment unit budget, resulting from an increase in billable hours. This increase is offset by a comparable revenue adjustment
Secondary Employment Fund			
SEU Adjustment	SPF	64,600 0.40 FTE	Use of fund balance for select purchases that will positively impact the department's field performance
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(2,416,200)	Savings realized through reduced cost for fringe benefits
Insurance Billings	SPF	(800)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD SPF	1,836,200 61,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	11,600	No impact on performance
Pay Plan Adjustment	GSD	6,933,600	Supports the hiring and retention of a qualified workforce
Supplemental Appropriation			
Non-recurring Expense	GSD	(413,800)	Reduction to remove supplemental appropriation provided in FY2015 for special events overtime expense
General Services District Total		\$7,049,900 (9.00 FTEs)	
Special Purpose Funds Total		\$(9,700) 0.40 FTE	
TOTAL		\$7,040,200 (8.60 FTEs)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

31 Police-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	146,245,900	143,768,117	153,782,500	158,746,200	4,963,700	3.23%
OTHER SERVICES:						
Utilities	10,800	15,369	16,500	16,500	0	0.00%
Professional & Purchased Services	1,060,300	671,302	1,103,300	1,103,300	0	0.00%
Travel, Tuition, and Dues	200,900	523,836	222,500	222,500	0	0.00%
Communications	1,455,600	1,203,415	1,465,800	1,465,800	0	0.00%
Repairs & Maintenance Services	2,578,000	2,090,976	2,583,500	2,583,500	0	0.00%
Internal Service Fees	12,281,800	12,275,397	8,192,200	10,028,400	1,836,200	22.41%
Other Expenses	4,541,200	4,516,021	4,690,000	4,945,900	255,900	5.46%
TOTAL OTHER SERVICES	22,128,600	21,296,316	18,273,800	20,365,900	2,092,100	11.45%
TOTAL OPERATING EXPENSES	168,374,500	165,064,433	172,056,300	179,112,100	7,055,800	4.10%
TRANSFERS TO OTHER FUNDS/UNITS	354,900	219,715	267,100	261,200	(5,900)	-2.21%
TOTAL EXPENSES & TRANSFERS	168,729,400	165,284,148	172,323,400	179,373,300	7,049,900	4.09%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	2,797,100	1,114,322	2,768,100	3,423,700	655,600	23.68%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	840,400	772,680	883,600	883,600	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	9,620	0	0	0	0.00%
TOTAL PROGRAM REVENUE	3,637,500	1,896,622	3,651,700	4,307,300	655,600	17.95%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	2,534	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	2,534	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	3,637,500	1,899,156	3,651,700	4,307,300	655,600	17.95%
Expenditures Per Capita	\$260.27	\$254.95	\$261.65	\$268.38	\$6.73	2.57%

31 Police-Financial

USD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	0	0	0	0.00%
TOTAL OTHER SERVICES	0	0	0	0	0	0.00%
TOTAL OPERATING EXPENSES	0	0	0	0	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	481,000	481,000	481,000	481,000	0	0.00%
TOTAL EXPENSES & TRANSFERS	481,000	481,000	481,000	481,000	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.74	\$0.74	\$0.73	\$0.72	(\$0.01)	-1.37%

31 Police-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,465,500	1,915,625	2,412,900	2,712,300	299,400	12.41%
OTHER SERVICES:						
Utilities	4,600	1,552	1,600	1,800	200	12.50%
Professional & Purchased Services	2,588,500	1,447,640	2,614,000	2,615,000	1,000	0.04%
Travel, Tuition, and Dues	568,000	319,893	545,900	475,900	(70,000)	-12.82%
Communications	217,400	68,343	176,300	151,900	(24,400)	-13.84%
Repairs & Maintenance Services	502,000	720	510,600	267,600	(243,000)	-47.59%
Internal Service Fees	0	0	0	61,200	61,200	0.00%
Other Expenses	4,106,000	1,411,330	4,069,800	4,055,500	(14,300)	-0.35%
TOTAL OTHER SERVICES	7,986,500	3,249,478	7,918,200	7,628,900	(289,300)	-3.65%
TOTAL OPERATING EXPENSES	10,452,000	5,165,103	10,331,100	10,341,200	10,100	0.10%
TRANSFERS TO OTHER FUNDS/UNITS	684,800	622,087	327,000	307,200	(19,800)	-6.06%
TOTAL EXPENSES & TRANSFERS	11,136,800	5,787,190	10,658,100	10,648,400	(9,700)	-0.09%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	475,000	475,072	475,000	475,000	0	0.00%
Federal (Direct & Pass Through)	3,908,700	1,115,783	3,922,700	3,354,500	(568,200)	-14.48%
State Direct	639,900	686,484	639,000	1,094,800	455,800	71.33%
Other Government Agencies	765,200	655,751	797,700	831,600	33,900	4.25%
Other Program Revenue	148,800	225,461	138,600	133,700	(4,900)	-3.54%
TOTAL PROGRAM REVENUE	5,937,600	3,158,551	5,973,000	5,889,600	(83,400)	-1.40%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	100,000	0	100,000	100,000	0	0.00%
Fines, Forfeits, & Penalties	4,301,200	1,902,595	4,301,200	4,341,200	40,000	0.93%
Compensation From Property	0	4,233	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	4,401,200	1,906,828	4,401,200	4,441,200	40,000	0.91%
TRANSFERS FROM OTHER FUNDS/UNITS	336,000	2,803,188	248,200	353,000	104,800	42.22%
TOTAL REVENUE & TRANSFERS	10,674,800	7,868,567	10,622,400	10,683,800	61,400	0.58%
Expenditures Per Capita	\$17.18	\$8.93	\$16.18	\$15.93	(\$0.25)	-1.55%

31 Police-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Asst	SR0900	15	15.00	18	18.00	18	18.00	0	0.00
Admin Spec	SR1100	6	6.00	4	4.00	4	4.00	0	0.00
Admin Svcs Mgr	SR1300	7	7.00	3	3.00	3	3.00	0	0.00
Admin Svcs Officer 1	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	SR0800	1	1.00	3	2.50	3	2.50	0	0.00
Admin Svcs Officer 3	SR1000	11	11.00	9	9.00	9	9.00	0	0.00
Admin Svcs Officer 4	SR1200	14	14.00	4	4.00	4	4.00	0	0.00
Armorer	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Behavioral Hlth Svcs Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Leader	TG0600	3	3.00	2	2.00	2	2.00	0	0.00
Bldg Maint Mechanic	TG0800	1	1.00	1	1.00	1	1.00	0	0.00
Computer Operator 2	SR0600	3	3.00	2	2.00	2	2.00	0	0.00
Computer Operator 3	SR0700	2	2.00	3	3.00	3	3.00	0	0.00
Crime Lab Asst Dir/Qual As Mgr	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Crime Lab Business Mgr	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Crime Lab Evid Recv Supv	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
Crime Lab Evid Recv Tech	SR0800	0	0.00	2	2.00	2	2.00	0	0.00
Crime Lab Forensic Scientist 1	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
Crime Lab Forensic Scientist 2	SR1100	0	0.00	4	4.00	4	4.00	0	0.00
Crime Lab Forensic Scientist 3	SR1200	0	0.00	7	7.00	7	7.00	0	0.00
Crime Lab Forensic Supv	SR1300	0	0.00	4	4.00	4	4.00	0	0.00
Crime Lab Forensic Technician	SR0900	0	0.00	3	3.00	3	3.00	0	0.00
Crime Lab IT Manager	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Crime Laboratory Director	SR1400	0	0.00	1	1.00	1	1.00	0	0.00
Crime Scene Technician 1	SR0900	6	6.00	7	7.00	7	7.00	0	0.00
Equip & Supply Clerk 3	SR0700	2	2.00	2	2.00	2	2.00	0	0.00
Exe Administrator Police/Fire	SR1500	2	2.00	2	2.00	2	2.00	0	0.00
Exec Asst To Chief-Police/Fire	SR1000	4	4.00	4	4.00	4	4.00	0	0.00
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 1	SR0800	2	2.00	3	3.00	3	3.00	0	0.00
Human Resources Asst 1	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Asst 2	SR0700	2	2.00	1	1.00	1	1.00	0	0.00
Human Resources Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Info Sys Comm Analyst 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 2	SR1100	2	2.00	2	2.00	2	2.00	0	0.00
Info Systems App Analyst 3	SR1200	7	7.00	7	7.00	7	7.00	0	0.00
Info Systems App Tech 1	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Tech 2	SR0900	5	5.00	4	4.00	4	4.00	0	0.00
Info Systems Mgr	SR1300	2	2.00	0	0.00	0	0.00	0	0.00
Information Sys Media Analys 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00

31 Police-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Information Sys Oper Anal 2	SR1100	1	1.00	0	0.00	0	0.00	0	0.00
Information Systems Advisor 1	SR1300	7	7.00	7	7.00	7	7.00	0	0.00
Information Systems Advisor 2	SR1400	2	2.00	3	3.00	3	3.00	0	0.00
Office Support Rep 2	SR0500	3	2.50	2	1.58	2	1.58	0	0.00
Office Support Spec 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 2	SR0800	14	14.00	6	6.00	6	6.00	0	0.00
Paralegal	SR0800	1	1.00	0	0.00	0	0.00	0	0.00
Police Captain	PS0800	15	15.00	15	15.00	15	15.00	0	0.00
Police Chief	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Police Commander	PS0900	7	7.00	8	8.00	8	8.00	0	0.00
Police Crisis Counseling Supv	SR1200	3	3.00	3	3.00	3	3.00	0	0.00
Police Crisis Counselor 1	SR0900	1	1.00	0	0.00	0	0.00	0	0.00
Police Crisis Counselor 2	SR1100	7	7.00	8	8.00	8	8.00	0	0.00
Police Data Prod Cntrl Coord	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Police Dpty Chief	PS1000	3	3.00	3	3.00	3	3.00	0	0.00
Police Exec Asst	SR0900	1	1.00	0	0.00	0	0.00	0	0.00
Police Graphics Spec	SR0800	1	1.00	0	0.00	0	0.00	0	0.00
Police Ident Analyst 1	SR0900	4	4.00	3	3.00	3	3.00	0	0.00
Police Ident Analyst 2	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Police Identification Spec 1	SR0700	4	4.00	3	3.00	3	3.00	0	0.00
Police Identification Spec 2	SR0800	1	1.00	2	2.00	2	2.00	0	0.00
Police Identification Supv	SR1100	2	2.00	2	2.00	2	2.00	0	0.00
Police Lieutenant	PS0700	59	59.00	64	64.00	64	64.00	0	0.00
Police Officer 2	PS0400	945	945.00	1,022	1,022.00	1,022	1,022.00	0	0.00
Police Officer 2-Fld Trng Ofcr	PS0500	66	66.00	66	66.00	66	66.00	0	0.00
Police Officer 3	PS0500	45	45.00	1	1.00	1	1.00	0	0.00
Police Operations Analyst 1	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Police Operations Analyst 2	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Police Operations Asst 1	SR0400	19	19.00	28	28.00	28	28.00	0	0.00
Police Operations Asst 2	SR0500	15	14.00	21	21.00	18	18.00	-3	-3.00
Police Operations Asst 3	SR0600	32	32.00	20	20.00	20	20.00	0	0.00
Police Operations Coord 1	SR0700	50	50.50	42	42.00	36	36.00	-6	-6.00
Police Operations Coord 2	SR0800	20	20.00	22	22.00	22	22.00	0	0.00
Police Operations Supv	SR0900	9	9.00	10	10.00	10	10.00	0	0.00
Police Security Guard 1	SR0600	18	18.00	18	18.00	18	18.00	0	0.00
Police Security Guard 2	SR0800	3	3.00	3	3.00	3	3.00	0	0.00
Police Sergeant	PS0600	223	223.00	244	244.00	244	244.00	0	0.00
Police Youth Counselor 2	SR1000	3	3.00	2	2.00	2	2.00	0	0.00
Professional Spec	SR1100	1	1.00	2	2.00	2	2.00	0	0.00
Research Analyst 2	SR1200	1	1.00	0	0.00	0	0.00	0	0.00
Research Mgr-Police	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
School Crossing Guard	SP0100	207	78.80	202	78.78	202	78.78	0	0.00

31 Police-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
School Crossing Guard Supv	SS0100	11	8.25	11	8.69	11	8.69	0	0.00
Technical Specialist 1	SR1100	1	1.00	3	3.00	3	3.00	0	0.00
Technical Specialist 2	SR1200	4	3.00	9	4.23	9	4.23	0	0.00
Total Positions & FTE		1,925	1,792.05	1,981	1,849.78	1,972	1,840.78	-9	-9.00
POL State Gambling Forfeiture 30155									
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		1	1.00	1	1.00	1	1.00	0	0.00
Police Task Force Fund 30200									
Police Officer 2	PS0400	5	5.00	5	5.00	5	5.00	0	0.00
Police Sergeant	PS0600	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		6	6.00	6	6.00	6	6.00	0	0.00
Police Grant Fund 32231									
Admin Svcs Officer 2	SR0800	0	0.00	2	1.60	3	2.00	1	0.40
Police Crisis Counselor 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Police Officer 2	PS0400	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		2	2.00	4	3.60	5	4.00	1	0.40
Department Totals		1,934	1,801.05	1,992	1,860.38	1,984	1,851.78	8	8.60

47 Criminal Justice Planning-At a Glance

Mission The mission of Criminal Justice Planning is to provide system-wide criminal justice data and reporting products to various criminal justice departments and policymakers so they can make informed decisions in developing management strategies for the Davidson County criminal justice system.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 439,700	\$ 454,600	\$ 473,700
Total Expenditures and Transfers	<u>\$ 439,700</u>	<u>\$ 454,600</u>	<u>\$ 473,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 0.68	\$ 0.69	\$ 0.71

Positions Total Budgeted Positions 4 4 4

Contacts Director: Donna Blackbourne Jones email: donnablackbourne@jjs.nashville.org
 222 Second Avenue North
 Suite 420 37201 Phone: 615-880-1994 Fax: 615-880-2551

47 Criminal Justice Planning-At a Glance

Accomplishments

- Produced impartial/objective reports on the criminal justice system.
 - Over 250 individuals received reports.
 - Produced approximately 528 standard reports.
 - In addition to the Correctional Population Projection report and Mid-Year Assessment report, we have developed 24 regular reports that give information on real time activity in the criminal justice system.
 - Since 2003, produced 658 ad hoc reports for various Metro departments.
 - The Mid-Year Assessment of the 2013 Correctional Population Projection Report revealed the projections were within a statistically acceptable margin of error.
 - Produced ad hoc reports that influence change in our criminal justice system business practices. Data was provided in various areas such as Domestic Violence, DUI sentencing, Caseload for Night Court Commissioners, total number of docketed events for General Sessions and Criminal Court, number of individuals receiving Orders of Protection, recidivism for treatment program participants, grant proposals and legislative research.
-

Goals

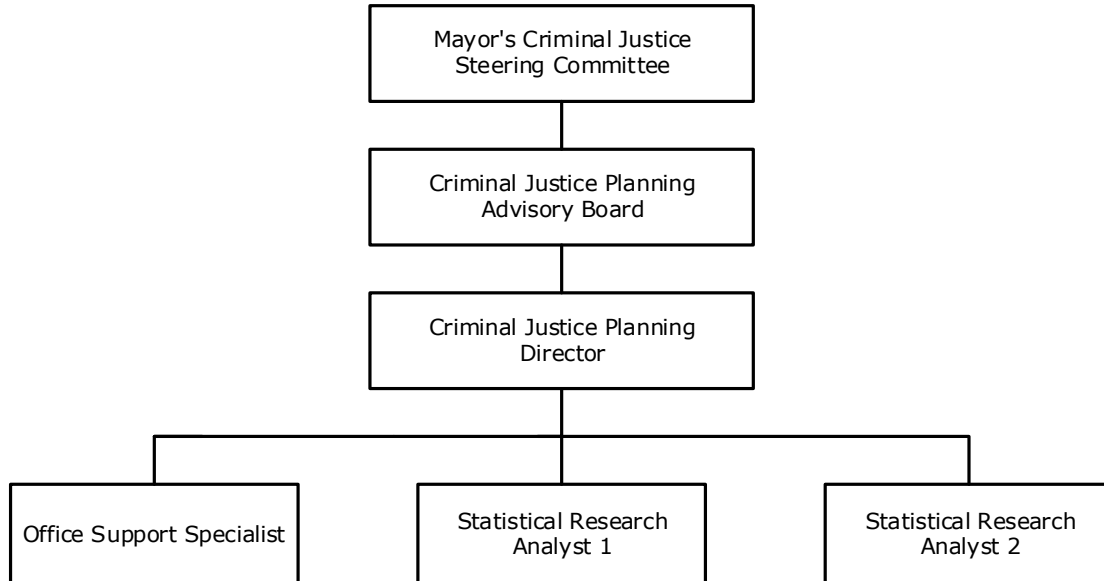
- By 2017 criminal justice departments and agencies will experience comprehensive data analysis and reporting as evidenced by: 75% of reports delivered within established time frames and projections within +/- 4% of actuals.
 - By 2017, Criminal Justice Planning and Criminal Justice Planning Advisory Board will have a current understanding of the complexity and ever-changing nature of the criminal justice system as evidenced by: regularly consulting with data providers and data users to ensure relevance and appropriateness of collected data and keep informed of changes in data; at least 50% of customers who say reports provided were useful in making current and future management decisions.
-

Strategic Issues

- The varying missions of criminal justice organizations and the demand for comprehensive data analysis and reporting, if not properly addressed, could result in: an incomplete picture of the system (department vs. system approach); disjointed reporting; and inefficient criminal justice.
- The complexity and ever-changing nature of the criminal justice data systems (Criminal Justice Information System, Jail Management System, Arrest Records Management System), if not properly understood, could result in the misunderstanding of data systems; the potential for inaccurate reporting; problematic decision making; the loss of organization credibility; and increased cost to taxpayers.

47 Criminal Justice Planning-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Reporting

Reporting

47 Criminal Justice Planning-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	\$(6,000)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	2,800	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	22,300	Supports the hiring and retention of a qualified workforce
General Services District Total		\$19,100	
TOTAL		\$19,100	

* See Internal Service Charges section for details

47 Criminal Justice Planning-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	396,200	395,290	398,200	414,500	16,300	4.09%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	1,800	0	1,800	1,800	0	0.00%
Communications	3,400	1,755	3,500	3,500	0	0.00%
Repairs & Maintenance Services	500	0	500	400	(100)	-20.00%
Internal Service Fees	33,600	33,600	7,600	10,400	2,800	36.84%
Other Expenses	4,200	1,283	43,000	43,100	100	0.23%
TOTAL OTHER SERVICES	43,500	36,638	56,400	59,200	2,800	4.96%
TOTAL OPERATING EXPENSES	439,700	431,928	454,600	473,700	19,100	4.20%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	439,700	431,928	454,600	473,700	19,100	4.20%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.68	\$0.67	\$0.69	\$0.71	\$0.02	2.90%

47 Criminal Justice Planning-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Admin Spec	SR1100	1	0.75	1	1.00	1	1.00	0	0.00
Director Crim Justice Planning	DP0100	1	1.00	1	1.00	1	1.00	0	0.00
Statistical Research Analyst 1	NS	1	1.00	1	1.00	1	1.00	0	0.00
Statistical Research Analyst 2	NS	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		4	3.75	4	4.00	4	4.00	0	0.00
Department Totals		4	3.75	4	4.00	4	4.00	0	0.00

51 Office of Family Safety-At a Glance

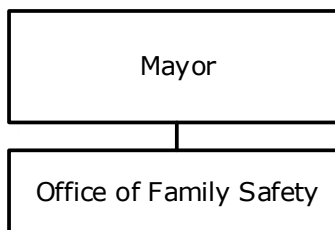
- Mission** The mission and purpose of the Metropolitan Government Office of Family Safety is to:
- Facilitate and guide the comprehensive multi-disciplinary team approach to domestic violence, sexual assault, child abuse, and elder abuse victims; and,
 - Provide and oversee locations that are safe, private and supportive for domestic violence, sexual assault, child abuse, and elder abuse victims to access services; and,
 - Provide and coordinate services that operate in partnership with criminal justice, civil-legal, law enforcement, and social service agencies that strive to reduce the level of trauma and risk experienced by victims of domestic violence, sexual assault, child abuse, and elder abuse victims and their families.

Budget Summary	2013-14	2014-15	2015-16
Expenditures and Transfers:			
GSD General Fund	\$ 0	\$ 0	\$ 758,000
Total Expenditures and Transfers	\$ 0	\$ 0	\$ 758,000
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 0	\$ 0	\$ 0
Expenditures Per Capita	\$ 0	\$ 0	\$ 1.13

Positions	2013-14	2014-15	2015-16
Total Budgeted Positions	0	0	10

Contacts Diane Lance email: diane.lance@nashville.gov
 100 Metro Courthouse 37201 Phone: 615-862-6013 Fax: 615-862-6040

Organizational Structure



32 Fire-At a Glance

Mission The mission of the Nashville Fire Department is to provide high quality fire, medical, and rescue emergency responses and community support services to the citizens and visitors within Nashville and Davidson County, so they can work and reside in a community where an all hazards response minimizes harm to life property and environment.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 48,906,100	\$ 48,612,800	\$ 49,749,400
USD General Fund	64,038,500	65,842,300	67,729,400
Special Purpose Fund	2,519,700	1,105,700	0
Total Expenditures and Transfers	<u>\$ 115,464,300</u>	<u>\$ 115,560,800</u>	<u>\$ 117,478,800</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 9,635,300	\$ 9,340,200	\$ 8,190,100
Other Governments and Agencies	6,862,600	5,388,700	5,788,000
Other Program Revenue	5,300	5,100	300
Total Program Revenue	<u>\$ 16,503,200</u>	<u>\$ 14,734,000</u>	<u>\$ 13,978,400</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	61,400	0	0
Total Revenues	<u>\$ 16,564,600</u>	<u>\$ 14,734,000</u>	<u>\$ 13,978,400</u>
Expenditures Per Capita	\$ 178.10	\$ 175.46	\$ 175.78

Positions	Total Budgeted Positions	1,205	1,207	1,207
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Contacts	Director-Chief: Richard T. White	email: ricky.white@nashville.gov
	Finance Manager: Leigh Anne Burtchaell	email: leighanne.burtchaell@nashville.gov
	63 Hermitage Avenue 37210	Phone: 615-862-5421 Fax: 615-862-5419

32 Fire-At a Glance

Accomplishments

- With the approval of Mayor Dean and the support of the Metro Council, the Nashville Fire Department completed the second federal grant and the Staffing for Adequate Fire & Emergency Response Program (SAFER). The Nashville Fire Department absorbed these 35 fire fighters/emergency medical technicians into the operating budget without any additional funding.
 - By June 30, 2015, the Nashville Fire Department will increase Advanced Life Support (ALS) transport capabilities with the addition of 3 medic units to a total of 25 static units without additional funding for positions.
 - The Nashville Fire Department continued the current fire prevention program of distributing free smoke detectors to citizens of Nashville.
 - The Nashville Fire Department continues to maintain high quality apparatus with the receipt of 6 additional ambulances and 1 replacement ambulance at the cost of \$1,960,000.
 - Since July 1, 2014, The Nashville Fire Department implemented a third FASTcar providing additional emergency service to the public while reducing the wear of large apparatus resulting in greater than 50% reduction of calls made by fire engines in the stations where FASTcars are located.
 - In 2014, the Arson Unit for the Nashville Fire Department investigated 309 fires of which 56 were determined intentionally set. Of the 56 arson cases, 24 cases were closed with 38 arrests, all of which resulted in a conviction.
 - Two fire stations are scheduled for construction beginning in 2015. Station 19 will be built one-half mile from its existing location on Charlotte Avenue, across from the new Lentz Health Center. Station 20 will be relocated from its site on Richard Jones in Green Hills to property closer to the center of its service area, improving response times for residents in the southern portion of Davidson County. Both stations are on track to be completed before the end of the calendar year.
-

Goals

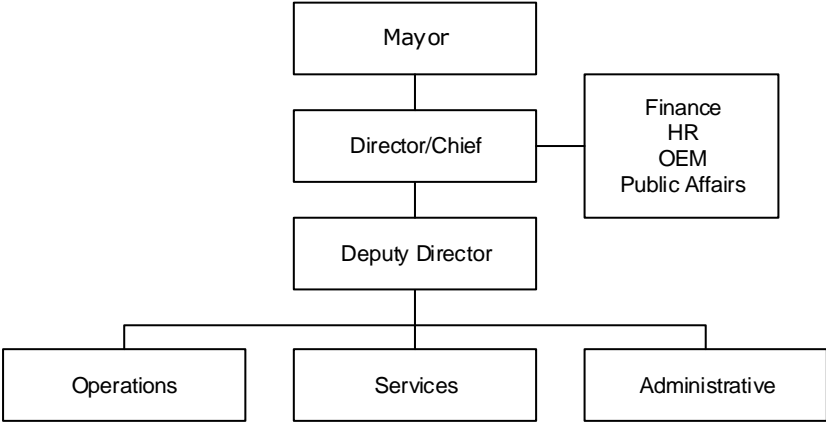
- By July 1, 2016 the Nashville Fire Department will replace 13 fire apparatus and 3 medical apparatus with new models providing a safer more efficient response fleet.
 - By July 1, 2016 the Nashville community will experience a 2 percent reduction in response times for our emergency field personnel by the replacement of current radio based fire alerting system with an Internet Protocol (IP)/radio based fire alerting system.
 - By July 1, 2016 the Nashville Fire Department will deliver to the community and its clinicians a higher performance of medical care with the purchase of new AEDs for all Advanced Life Support (ALS) engine companies.
 - By July 1, 2016, new buildings will be complete for Stations 19 and 20 improving response times for residents in those areas of Davidson County. Both stations are on track to be completed before the end of the current year.
-

Strategic Issues

- In order to be successful in meeting the emergency response needs of our citizens and visitors to this community, response times to EMS, fire, and rescue events must meet or exceed the levels defined by the Fire Department's "Standards of Cover".
- In order to be successful in meeting the emergency response needs of the city, it is critical to continue replacing aging fleet.
- It is critical the Nashville Fire Department utilize improved technological providing command officers, fire fighters, and EMS personnel with rapid and accurate information with on scene status updates.
- The number of occupancies in Nashville needing formal fire inspections exceeds the ability of the Fire Marshal's Office workforce, necessitating the need to add new resources to the Fire Prevention Office.

32 Fire-At a Glance

Organizational Structure



Programs

Administrative

- Administration
- Facilities Management
- Information Technology
- Non-allocated Financial Transactions
- Safety

Emergency Operations Logistics

- EMS Support
- Fire Support
- Logistics

Emergency Response

- EMS Operations
- Fire Operations
- Specialized Services
- Training

Prevention and Risk Reduction

- Fire Prevention
- Public Education

32 Fire-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Staffing Study			
To determine long-term staffing needs	GSD	\$75,000	Funding for a study to determine the short and long-term staffing needs of the Fire Department
SAFER 2 GRANT			
To remove grant funding	SPF**	(1,100,700)	To remove the grant funding for the SAFER 2 Grant that ended in FY15
CSX Air Quality Grant			
To Remove Grant Funding	SPF	(5,000)	To remove the grant funding for the CSX Air Quality Grant that ended in FY15
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD USD	(649,600) (972,200)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD USD	160,200 428,500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD USD	1,551,000 2,430,800	Supports the hiring and retention of a qualified workforce
General Services District Total		\$1,136,600	
Urban Services District Total		\$1,887,100	
Special Purpose Funds Total		\$(1,105,700)	
TOTAL		\$1,918,000	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

32 Fire-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	41,453,800	38,986,457	42,058,000	42,959,400	901,400	2.14%
OTHER SERVICES:						
Utilities	722,500	812,572	947,500	960,700	13,200	1.39%
Professional & Purchased Services	962,300	1,101,068	1,047,600	1,088,000	40,400	3.86%
Travel, Tuition, and Dues	42,000	25,411	34,400	34,700	300	0.87%
Communications	165,100	155,141	278,000	276,800	(1,200)	-0.43%
Repairs & Maintenance Services	228,000	187,355	211,000	211,000	0	0.00%
Internal Service Fees	3,296,300	3,296,300	2,146,700	2,306,900	160,200	7.46%
Other Expenses	1,936,100	1,938,690	1,889,600	1,911,900	22,300	1.18%
TOTAL OTHER SERVICES	7,352,300	7,516,537	6,554,800	6,790,000	235,200	3.59%
TOTAL OPERATING EXPENSES	48,806,100	46,502,994	48,612,800	49,749,400	1,136,600	2.34%
TRANSFERS TO OTHER FUNDS/UNITS	100,000	20,174	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	48,906,100	46,523,168	48,612,800	49,749,400	1,136,600	2.34%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	9,580,200	9,215,720	9,280,200	8,100,100	(1,180,100)	-12.72%
Federal (Direct & Pass Through)	3,901,700	5,711,557	3,800,000	5,300,000	1,500,000	39.47%
State Direct	93,600	82,080	88,000	88,000	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	300	762	100	300	200	200.00%
TOTAL PROGRAM REVENUE	13,575,800	15,010,119	13,168,300	13,488,400	320,100	2.43%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	13,575,800	15,010,119	13,168,300	13,488,400	320,100	2.43%
Expenditures Per Capita	\$75.44	\$71.76	\$73.81	\$74.44	\$0.63	0.85%

32 Fire-Financial

USD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	60,828,400	59,499,047	62,513,500	63,972,100	1,458,600	2.33%
OTHER SERVICES:						
Utilities	29,900	(5)	0	0	0	0.00%
Professional & Purchased Services	200	0	200	200	0	0.00%
Travel, Tuition, and Dues	4,700	2,874	4,700	2,700	(2,000)	-42.55%
Communications	131,700	117,408	131,700	130,700	(1,000)	-0.76%
Repairs & Maintenance Services	75,100	19,327	45,100	20,100	(25,000)	-55.43%
Internal Service Fees	2,405,600	2,405,600	2,524,300	2,952,800	428,500	16.98%
Other Expenses	562,900	664,707	622,800	650,800	28,000	4.50%
TOTAL OTHER SERVICES	3,210,100	3,209,911	3,328,800	3,757,300	428,500	12.87%
TOTAL OPERATING EXPENSES	64,038,500	62,708,958	65,842,300	67,729,400	1,887,100	2.87%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	64,038,500	62,708,958	65,842,300	67,729,400	1,887,100	2.87%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	55,100	93,325	60,000	90,000	30,000	50.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	414,000	399,000	400,000	400,000	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	469,100	492,325	460,000	490,000	30,000	6.52%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	469,100	492,325	460,000	490,000	30,000	6.52%
Expenditures Per Capita	\$98.78	\$96.73	\$99.97	\$101.34	\$1.37	1.37%

32 Fire-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	2,213,200	2,208,135	1,100,700	0	(1,100,700)	-100.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	169,600	2,250	0	0	0	0.00%
Travel, Tuition, and Dues	57,000	28,388	2,500	0	(2,500)	-100.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	79,900	69,796	2,500	0	(2,500)	-100.00%
TOTAL OTHER SERVICES	306,500	100,434	5,000	0	(5,000)	-100.00%
TOTAL OPERATING EXPENSES	2,519,700	2,308,569	1,105,700	0	(1,105,700)	-100.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,519,700	2,308,569	1,105,700	0	(1,105,700)	-100.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	2,453,300	2,293,339	1,100,700	0	(1,100,700)	-100.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	5,000	5,000	5,000	0	(5,000)	-100.00%
TOTAL PROGRAM REVENUE	2,458,300	2,298,339	1,105,700	0	(1,105,700)	-100.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	61,400	20,174	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	2,519,700	2,318,513	1,105,700	0	(1,105,700)	-100.00%
Expenditures Per Capita	\$3.89	\$3.56	\$1.68	\$0.00	(\$1.68)	-100.00%

32 Fire-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	2	2.00	5	3.50	5	3.50	0	0.00
Admin Svcs Officer 4	SR1200	3	3.00	2	2.00	2	2.00	0	0.00
Emerg Medical Tech 2	PS0400	92	92.00	93	93.00	93	93.00	0	0.00
Equip & Supply Clerk 2	SR0600	1	1.00	2	2.00	2	2.00	0	0.00
Equip & Supply Clerk 3	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Exe Administrator Police/Fire	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	SR1200	0	0.00	2	2.00	2	2.00	0	0.00
Fire Arson Investigator 1	PS0500	0	0.00	1	1.00	1	1.00	0	0.00
Fire Asst Chief	PS0800	11	11.00	2	2.00	2	2.00	0	0.00
Fire Captain	PS0600	45	45.00	40	40.00	40	40.00	0	0.00
Fire Chief	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Fire Commander	PS0900	0	0.00	5	5.00	5	5.00	0	0.00
Fire Deputy Chief	PS1000	3	3.00	1	1.00	1	1.00	0	0.00
Fire District Chief	PS0700	21	21.00	15	15.00	15	15.00	0	0.00
Fire Engineer	PS0500	37	37.00	33	33.00	33	33.00	0	0.00
Fire Fighter 1	PS0300	32	32.00	0	0.00	0	0.00	0	0.00
Fire Fighter 2	PS0400	4	4.00	54	54.00	54	54.00	0	0.00
Fire Fighter/Paramedic	PS0500	34	34.00	31	31.00	31	31.00	0	0.00
Fire Inspector 2	PS0500	12	12.00	7	7.00	7	7.00	0	0.00
Fire Instructor	PS0600	1	1.00	0	0.00	0	0.00	0	0.00
Fire Lt	PS0500	1	1.00	0	0.00	0	0.00	0	0.00
Fire Maint Supv	TS1200	1	1.00	1	1.00	1	1.00	0	0.00
Fire Maint Worker 1	TG1200	5	5.00	4	4.00	4	4.00	0	0.00
Fire Maint Worker 2	TL1200	1	1.00	0	0.00	0	0.00	0	0.00
Fire Marshal	PS0800	1	1.00	1	1.00	1	1.00	0	0.00
Fire Marshal-Asst	PS0600	1	1.00	1	1.00	1	1.00	0	0.00
Fire Services Deputy Director	PS1000	0	0.00	3	3.00	3	3.00	0	0.00
Fire Training Officer	PS0800	1	1.00	0	0.00	0	0.00	0	0.00
Firefighter 3	PS0500	11	11.00	3	3.00	3	3.00	0	0.00
Human Resources Asst 1	SR0600	0	0.00	1	1.00	1	1.00	0	0.00
Human Resources Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 2	SR1100	0	0.00	1	1.00	1	1.00	0	0.00
Info Systems Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 1	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Information Systems Advisor 2	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	SR0600	7	7.00	4	4.00	4	4.00	0	0.00
Office Support Spec 1	SR0700	4	4.00	3	3.00	3	3.00	0	0.00
Office Support Spec 2	SR0800	1	1.00	3	3.00	3	3.00	0	0.00

32 Fire-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Paramedic 1	PS0400	0	0.00	4	4.00	4	4.00	0	0.00
Paramedic 2	PS0500	124	124.00	151	151.00	151	151.00	0	0.00
Total Positions & FTE		465	465.00	483	481.50	483	481.50	0	0.00
USD General 18301									
Admin Svcs Mgr	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Equip & Supply Clerk 2	SR0600	3	3.00	2	2.00	2	2.00	0	0.00
Fire Arson Investigator 1	PS0500	0	0.00	3	3.00	3	3.00	0	0.00
Fire Asst Chief	PS0800	4	4.00	1	1.00	1	1.00	0	0.00
Fire Captain	PS0600	133	133.00	129	129.00	129	129.00	0	0.00
Fire Commander	PS0900	0	0.00	1	1.00	1	1.00	0	0.00
Fire Deputy Chief	PS1000	1	1.00	0	0.00	0	0.00	0	0.00
Fire District Chief	PS0700	18	18.00	15	15.00	15	15.00	0	0.00
Fire Engineer	PS0500	167	167.00	156	156.00	156	156.00	0	0.00
Fire Fighter 2	PS0400	286	286.00	354	354.00	354	354.00	0	0.00
Fire Fighter/Paramedic	PS0500	38	38.00	38	38.00	38	38.00	0	0.00
Fire Inspector 2	PS0500	15	15.00	10	10.00	10	10.00	0	0.00
Fire Maint Worker 1	TG1200	1	1.00	1	1.00	1	1.00	0	0.00
Fire Marshal-Asst	PS0600	5	5.00	5	5.00	5	5.00	0	0.00
Fire Marshal-Dpty	PS0700	1	1.00	0	0.00	0	0.00	0	0.00
Firefighter 3	PS0500	20	20.00	8	8.00	8	8.00	0	0.00
Paramedic 2	PS0500	12	12.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE		705	705.00	724	724.00	724	724.00	0	0.00
FIR Fire Grant Fund 32232									
Fire Fighter 2	PS0400	35	35.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE		35	35.00	0	0.00	0	0.00	0	0.00
Department Totals		1,205	1,205.00	1,207	1,205.50	1,207	1,205.50	0	0.00

42 Public Works-At a Glance

Mission The mission of Metro Nashville Public Works is to provide professional expertise, transportation infrastructure and neighborhood environmental products to people who live, work, travel through or play in Metro Nashville so they can experience clean neighborhoods and safe and efficient transportation.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 30,625,700	\$ 27,372,000	\$ 27,788,900
USD General Fund	16,468,500	18,811,200	22,859,800
Special Purpose Funds	9,297,000	9,534,300	9,787,300
Solid Waste Fund	22,181,400	22,673,200	24,485,700
Total Expenditures and Transfers	<u>\$ 78,572,600</u>	<u>\$ 78,390,700</u>	<u>\$ 84,921,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 10,499,400	\$ 10,886,900	\$ 10,735,900
Other Governments and Agencies	684,900	684,900	636,900
Other Program Revenue	30,000	0	50,000
Total Program Revenue	<u>\$ 11,214,300</u>	<u>\$ 11,571,800</u>	<u>\$ 11,422,800</u>
Non-program Revenue	1,036,700	1,225,300	1,284,700
Transfers From Other Funds and Units	18,649,700	16,828,000	21,426,100
Total Revenues	<u>\$ 30,900,700</u>	<u>\$ 29,625,100</u>	<u>\$ 34,133,600</u>
Expenditures Per Capita	\$ 121.20	\$ 119.03	\$ 127.06

Positions Total Budgeted Positions 391 393 400

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42 Public Works-At a Glance

Accomplishments

- Major Projects: *Harding Place Sidewalk & Pedestrian Enhancement Project: Phase 1(Timberhill Dr. to Danby Dr.) complete, Phase 2 finalizing contracts for construction. *Gulch-Sobro Pedestrian Bridge: Design Phase. *11th Ave Complete St: Construction Phase started. *46th Ave. & Murphy Rd Roundabout: Completed & open. *Division St Ext.: Right of Way Acquisition phase *Multi Modal Mobility Study: Complete. Currently in implementation stage. *1st Ave.Widening Project: From Seigenthaler Bridge to Peabody St., Design complete, entering construction phase. *21st Ave.-Broadway-Division St.intersection improvement: Construction stage. *KVB Bridge Lighting: Design. *Zoo Rd: under construction *Orlando Ave Bridge: Replacement, under construction *Installed buffered bicycle lanes on Ft. Negley Blvd. & KVB. *Davidson Street Multi Path: Construction phase.
- Engineering: Installed 11 miles of sidewalk & maintain 1,070 miles. Maintain 140 miles of bikeways & 5800 lane miles of paving covering all districts. Over 2,800 traffic service requests received. Over 28,800 Right-of-Way Permits issued. Completed the installation or modification of 40 traffic signal projects. Performed 113 signalized intersection timing changes/reviews. Placed over 150 traffic calming devices for studies. Performed repairs & maintenance on 11 bridges & replaced 2 bridges. Reviewed over 3,600 Construction / Development Plans.
- Roadway Maintenance: Repaired over 28,000 potholes. Completed over 7,800 work orders for roadway repairs/maintenance. Mowed & trimmed 18,000 miles of right of way. Installed 2,200 new traffic signs and repaired over 5,200. Traffic Signals responded to over 7K work orders for bulb replacements, knockdowns & outages. Responded to 7 inclement weather events, including ice & snow.
- Emergency Response: Responded to over 5,000 OEM requests for traffic assistance.
- Customer Service: Over 94,900 calls equaling 43,200 service requests resolving issues such as illegal dumping, trimming overgrowth, & debris pickup.
- Beautification: 400 recycling & litter prevention programs & events seen by over 52K residents. Volunteers & community service workers filled over 27,700 trash bags with 1.4 million pounds of trash and cleaned up over 4,000 illegal dumpsites saving close to \$837,000 in labor avoidance. Community Service workers saved over \$500,000 in labor cost avoidance supplementing PW crews at 3 Convenience Centers.
- Waste Management: New Convenience Center in Design phase. Over137K Tons of Trash picked up & disposed from over 127K USD citizens. Over 11.8K Tons of Recycling picked up from over 92K USD citizens. Over 8,800 recycling tons collected at 13 Drop Off recycling sites. Over 150 tons of e-waste collected at 3 Convenience Centers. 25K tons of brush collected & recycled. First CNG truck placed in service.
- Special Events Office: Issued over 96 permits, over 220 film permits and coordinated with MNPd on 103 parade permits.
- Transportation Licensing Comm.: Issued over 1,100 Taxi Driver Permits.

Goals

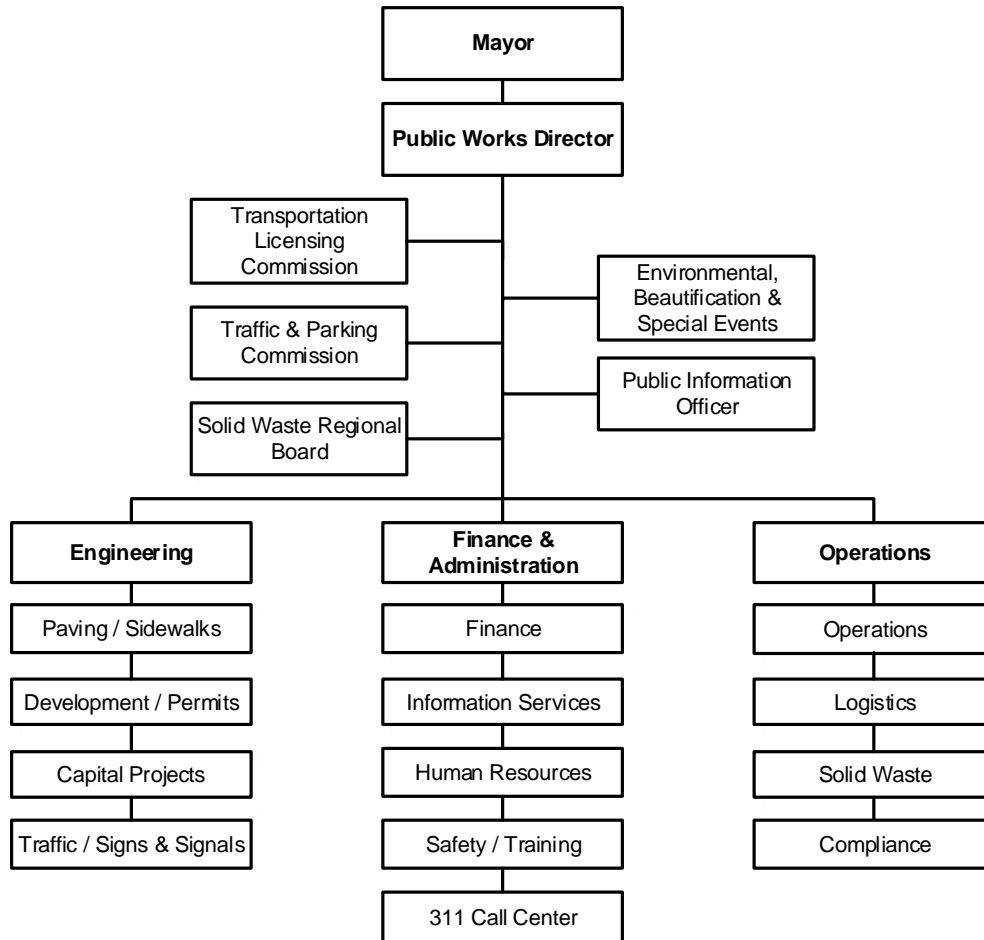
- Metro Public Works will continue its commitment to excellence in customer service by striving for all customer inquiries and requests to be acknowledged by the next working day.
- Customer inquiries will be appropriately resolved within 30 days 95% of the time.
- The construction of all sidewalks scheduled for completion before 2016 will be completed before 2016.
- By 2016, drivers in will, on average, experience no worsening of traffic congestion or delays notwithstanding the increased land development and corresponding growth of traffic volume, as evidenced by the annual MPO Travel Time Data.
- By the end of 2016, citizens will experience greater reduction in land filled waste due to the changes in the Metro Code banning brush & yard waste, corrugated cardboard and electronic waste.

Strategic Issues

- Fluctuating economic conditions and funding uncertainties at the local, state & federal levels.
- Planning for growth and development in sustainable ways that maintain & improve quality of life & build stronger communities.
- Expanding recycling options in Davidson County.
- Improvement of taxicab vehicle standards and licensing
- Managing/Monitoring new entities entering transportation arena.

42 Public Works-At a Glance

Organizational Structure



Programs

Administrative

Administrative
Non-allocated Financial Transactions

Customer Service

Customer Response and Support

Engineering

Consultant Services
Intelligent Transportation System (ITS)
Parking
Right of Way Permit
Sidewalk Construction
Street Construction
Traffic Engineering

Right of Way Operations

Emergency Response
Roadway Maintenance
Traffic Sign and Marking
Traffic Signal

Transportation Licensing

Transportation Licensing

Waste Management

Drop-Off and Convenience Centers
Environmental Education
Waste Collection
Waste Disposal

42 Public Works-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Recycling			
Daily downtown recycling and cardboard recycling	SW***	\$253,700 3.00 FTEs	Supports ensuring all residents have convenient access to the disposal of waste and recycling, preserving the environment and improving the lives of the people who live in the communities
Convenience Center			
Open an additional center for South Nashville	SW	463,000 4.00 FTEs	Supports the legal disposal of waste and helps to prevent littering and ensure our communities are clean and beautiful
Solid Waste Operations			
Landfill Disposal, garbage and compost collections, and cart warranty	SW	339,500	Annual contract increases with no impact on performance
Surplus Parking			
Downtown Partnership	SPF**	271,000	Supports maintaining surplus property
NES and TVA Rate Change			
Electricity	GSD USD	5,000 200,000	Supports the anticipated TVA increase estimated by NES for street light operations
Sidewalk Construction			
Repairs and maintenance	SPF	30,000	Supports continued operations
Tire Waste			
Disposal	SPF	450,000	Supports continued operations
Solid Waste Grant	SPF	(498,000)	Supports continued operations
Solid Waste Management			
Changes in Transfers	GSD USD	600,600 3,817,000	Net change in resources with funding shifting from General to Urban Services District
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD USD SW	(271,700) (21,400) (77,900)	Savings realized through reduced cost for fringe benefits
Insurance Billings	SW	(7,800)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	GSD USD SW	(479,800) (500) 630,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD USD SW	737,800 53,500 211,800	Supports the hiring and retention of a qualified workforce

42 Public Works-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Supplemental Appropriation			
Non-recurring Expense	GSD	(175,000)	Reduction to remove supplemental appropriation provided in FY2015 for inclement weather and water main break overtime requirements
General Services District Total		\$416,900	
Urban Services District Total		\$4,048,600	
Special Purpose Funds Total		\$253,000	
Solid Waste Operations		\$1,812,500 7.00 FTEs	
TOTAL		\$6,531,000 7.00 FTEs	

* See Internal Service Charges section for details

** SPF - Special Purpose Funds

*** SW - Solid Waste Operations

42 Public Works-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	16,804,100	15,720,913	17,422,300	17,713,400	291,100	1.67%
OTHER SERVICES:						
Utilities	481,400	1,015,918	476,000	485,900	9,900	2.08%
Professional & Purchased Services	540,000	519,807	599,400	600,200	800	0.13%
Travel, Tuition, and Dues	64,300	67,329	63,200	58,900	(4,300)	-6.80%
Communications	160,100	149,917	157,400	159,100	1,700	1.08%
Repairs & Maintenance Services	172,900	256,157	157,000	244,200	87,200	55.54%
Internal Service Fees	2,555,500	2,552,602	3,098,300	2,618,500	(479,800)	-15.49%
Other Expenses	1,753,000	1,741,965	1,718,700	1,628,400	(90,300)	-5.25%
TOTAL OTHER SERVICES	5,727,200	6,303,695	6,270,000	5,795,200	(474,800)	-7.57%
TOTAL OPERATING EXPENSES	22,531,300	22,024,608	23,692,300	23,508,600	(183,700)	-0.78%
TRANSFERS TO OTHER FUNDS/UNITS	8,094,400	8,063,100	3,679,700	4,280,300	600,600	16.32%
TOTAL EXPENSES & TRANSFERS	30,625,700	30,087,708	27,372,000	27,788,900	416,900	1.52%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,328,200	1,245,317	1,248,900	1,254,300	5,400	0.43%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	4,900	4,900	4,900	4,900	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,333,100	1,250,217	1,253,800	1,259,200	5,400	0.43%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	1,036,700	1,406,376	1,225,300	1,284,700	59,400	4.85%
Fines, Forfeits, & Penalties	0	100	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	1,036,700	1,406,476	1,225,300	1,284,700	59,400	4.85%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	2,369,800	2,656,693	2,479,100	2,543,900	64,800	2.61%
Expenditures Per Capita	\$47.24	\$46.41	\$41.56	\$41.58	\$0.02	0.05%

42 Public Works-Financial

USD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,426,700	1,458,347	1,459,600	1,491,700	32,100	2.20%
OTHER SERVICES:						
Utilities	7,487,300	7,503,202	7,989,100	8,210,800	221,700	2.78%
Professional & Purchased Services	43,700	8,910	41,900	26,000	(15,900)	-37.95%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	600	0	600	300	(300)	-50.00%
Repairs & Maintenance Services	32,200	13,397	32,200	32,200	0	0.00%
Internal Service Fees	917,200	917,200	134,000	133,500	(500)	-0.37%
Other Expenses	5,500	4,613	5,500	0	(5,500)	-100.00%
TOTAL OTHER SERVICES	8,486,500	8,447,322	8,203,300	8,402,800	199,500	2.43%
TOTAL OPERATING EXPENSES	9,913,200	9,905,669	9,662,900	9,894,500	231,600	2.40%
TRANSFERS TO OTHER FUNDS/UNITS	6,555,300	6,555,300	9,148,300	12,965,300	3,817,000	41.72%
TOTAL EXPENSES & TRANSFERS	16,468,500	16,460,969	18,811,200	22,859,800	4,048,600	21.52%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	54,700	53,428	52,700	53,000	300	0.57%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	54,700	53,428	52,700	53,000	300	0.57%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	54,700	53,428	52,700	53,000	300	0.57%
Expenditures Per Capita	\$25.40	\$25.39	\$28.56	\$34.20	\$5.64	19.75%

42 Public Works-Financial

Waste Management Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	5,790,200	5,018,880	5,875,800	6,399,600	523,800	8.91%
OTHER SERVICES:						
Utilities	88,000	56,320	63,400	61,000	(2,400)	-3.79%
Professional & Purchased Services	13,416,600	12,921,548	13,610,600	14,093,600	483,000	3.55%
Travel, Tuition, and Dues	6,200	8,883	6,200	5,200	(1,000)	-16.13%
Communications	155,400	142,058	210,800	208,500	(2,300)	-1.09%
Repairs & Maintenance Services	451,500	378,164	443,500	462,100	18,600	4.19%
Internal Service Fees	1,213,800	1,215,461	1,502,600	2,132,800	630,200	41.94%
Other Expenses	422,900	873,049	323,500	486,100	162,600	50.26%
TOTAL OTHER SERVICES	15,754,400	15,595,483	16,160,600	17,449,300	1,288,700	7.97%
TOTAL OPERATING EXPENSES	21,544,600	20,614,363	22,036,400	23,848,900	1,812,500	8.23%
TRANSFERS TO OTHER FUNDS/UNITS	636,800	636,800	636,800	636,800	0	0.00%
TOTAL EXPENSES & TRANSFERS	22,181,400	21,251,163	22,673,200	24,485,700	1,812,500	7.99%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	4,800,000	5,361,374	5,286,200	5,232,500	(53,700)	-1.02%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	30,000	179,655	0	20,000	20,000	0.00%
TOTAL PROGRAM REVENUE	4,830,000	5,541,029	5,286,200	5,252,500	(33,700)	-0.64%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	14,649,700	14,618,400	12,828,000	17,426,100	4,598,100	35.84%
TOTAL REVENUE & TRANSFERS	19,479,700	20,159,429	18,114,200	22,678,600	4,564,400	25.20%
Expenditures Per Capita	\$34.21	\$32.78	\$34.43	\$36.64	\$2.21	6.42%

42 Public Works-Financial

Special Purpose Funds						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	3,056,600	2,765,457	3,058,500	3,147,100	88,600	2.90%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	93,364	0	0	0	0.00%
Repairs & Maintenance Services	4,376,000	6,372,732	4,598,500	4,614,600	16,100	0.35%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	459,000	41,283	518,800	623,800	105,000	20.24%
TOTAL OTHER SERVICES	7,891,600	9,272,836	8,175,800	8,385,500	209,700	2.56%
TOTAL OPERATING EXPENSES	7,891,600	9,272,836	8,175,800	8,385,500	209,700	2.56%
TRANSFERS TO OTHER FUNDS/UNITS	1,405,400	1,403,743	1,358,500	1,401,800	43,300	3.19%
TOTAL EXPENSES & TRANSFERS	9,297,000	10,676,579	9,534,300	9,787,300	253,000	2.65%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	4,316,500	4,366,063	4,299,100	4,196,100	(103,000)	-2.40%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	680,000	613,107	680,000	632,000	(48,000)	-7.06%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	78,329	0	30,000	30,000	0.00%
TOTAL PROGRAM REVENUE	4,996,500	5,057,499	4,979,100	4,858,100	(121,000)	-2.43%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	4,000,000	6,000,000	4,000,000	4,000,000	0	0.00%
TOTAL REVENUE & TRANSFERS	8,996,500	11,057,499	8,979,100	8,858,100	(121,000)	-1.35%
Expenditures Per Capita	\$14.34	\$16.47	\$14.48	\$14.64	\$0.16	1.10%

42 Public Works-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Asst	SR0900	0	0.00	2	2.00	2	2.00	0	0.00
Admin Spec	SR1100	3	3.00	2	2.00	2	2.00	0	0.00
Admin Svcs Mgr	SR1300	1	1.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Carpenter 1	TG1000	0	0.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 1	SR0700	3	3.00	3	3.00	3	3.00	0	0.00
Compliance Inspector 2	SR0900	3	3.00	3	3.00	3	3.00	0	0.00
Compliance Inspector 3	SR1000	3	3.00	2	2.00	2	2.00	0	0.00
Contract Admin	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Coordinator		1	1.00	0	0.00	0	0.00	0	0.00
Cust Svc Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Cust Svc Supv	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
Engineer 1	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Engineer 2	SR1300	2	2.00	1	1.00	1	1.00	0	0.00
Engineer 3	SR1400	7	7.00	7	7.00	7	7.00	0	0.00
Engineer In Training	SR1000	2	2.00	3	3.00	3	3.00	0	0.00
Engineering Tech 2	SR0800	3	3.00	2	2.00	2	2.00	0	0.00
Engineering Tech 3	SR1000	9	9.00	9	9.00	9	9.00	0	0.00
Equip Operator 1	TG0500	7	7.00	9	9.00	9	9.00	0	0.00
Equip Operator 2	TG0700	28	28.00	28	28.00	28	28.00	0	0.00
Equip Operator 3	TG0800	28	28.00	24	24.00	24	24.00	0	0.00
Finance Mgr	SR1400	2	2.00	2	2.00	2	2.00	0	0.00
Finance Officer 1	SR0800	0	0.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Finance Officer 3	SR1200	0	0.00	1	1.00	1	1.00	0	0.00
Human Resources Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	SR1200	2	2.00	3	3.00	3	3.00	0	0.00
Info Systems Div Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair District Supv	TS1100	1	1.00	2	2.00	2	2.00	0	0.00
Maint & Repair Leader 1	TL0700	17	17.00	13	13.00	13	13.00	0	0.00
Maint & Repair Leader 2	TL0900	13	13.00	15	15.00	15	15.00	0	0.00
Maint & Repair Worker 1	TG0300	25	25.00	31	31.00	31	31.00	0	0.00
Maint & Repair Worker 2	TG0400	24	24.00	21	21.00	21	21.00	0	0.00
Maint & Repair Worker 3	TG0600	8	8.00	8	8.00	8	8.00	0	0.00
Office Support Rep 3	SR0600	2	2.00	0	0.00	0	0.00	0	0.00
Office Support Spec 1	SR0700	5	5.00	7	6.00	7	6.00	0	0.00
Office Support Spec 2	SR0800	5	5.00	4	4.00	4	4.00	0	0.00
Parking Patrol Officer 1	SR0700	4	4.00	4	4.00	4	4.00	0	0.00
Parts Supv	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 2	SR1200	2	2.00	2	2.00	2	2.00	0	0.00

42 Public Works-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Program Spec 3	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Pub Works Asst Dir-Engineering	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Pub Works Asst Dir-F & A	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Pub Works Asst Dir-Strt & Rds	SR1500	1	1.00	0	0.00	0	0.00	0	0.00
Pub Works Dir	DP0300	1	1.00	0	0.00	0	0.00	0	0.00
Safety Coord	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Safety Insp 2	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary		1	0.50	2	0.50	2	0.50	0	0.00
Signal Maint Supv	TS1000	1	1.00	1	1.00	1	1.00	0	0.00
Signal Tech 1	TG0900	5	5.00	4	4.00	4	4.00	0	0.00
Signal Tech 2	TG1100	4	4.00	5	5.00	5	5.00	0	0.00
Signal Tech 3	TL1100	2	2.00	2	2.00	2	2.00	0	0.00
Skilled Craft Worker 1	TG0700	2	2.00	1	1.00	1	1.00	0	0.00
Special Asst To The Dir	SR1300	0	0.00	1	1.00	1	1.00	0	0.00
Special Asst-Events		1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	SR1500	1	1.00	3	3.00	3	3.00	0	0.00
Technical Specialist 1	SR1100	8	8.00	11	11.00	11	11.00	0	0.00
Technical Specialist 2	SR1200	6	6.00	5	5.00	5	5.00	0	0.00
Technical Svcs Coord	SR1100	1	1.00	0	0.00	0	0.00	0	0.00
Traffic Control Mgr	SR1300	1	1.00	0	0.00	0	0.00	0	0.00
Trans Licensing Comm Dir	DP0100	1	1.00	0	0.00	0	0.00	0	0.00
Trans Licensing Insp 2	SR0900	3	3.00	3	3.00	3	3.00	0	0.00
Waste Mgmt Supt	SR1300	1	1.00	2	2.00	2	2.00	0	0.00
Total Positions & FTE		264	263.50	266	263.50	266	263.50	0	0.00
USD General 18301									
Equip Operator 1	TG0500	2	2.00	0	0.00	0	0.00	0	0.00
Equip Operator 3	TG0800	1	1.00	3	3.00	3	3.00	0	0.00
Maint & Repair Leader 1	TL0700	0	0.00	2	2.00	2	2.00	0	0.00
Maint & Repair Leader 2	TL0900	2	2.00	1	1.00	1	1.00	0	0.00
Maint & Repair Worker 1	TG0300	17	17.00	18	18.00	18	18.00	0	0.00
Maint & Repair Worker 2	TG0400	3	3.00	1	1.00	1	1.00	0	0.00
Office Support Mgr	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Sanitation Supv	TS0700	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		27	27.00	27	27.00	27	27.00	0	0.00
Solid Waste Operations 30501									
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Compliance Inspector 1	SR0700	1	1.00	1	1.00	2	2.00	1	1.00
Cust Svc Field Rep 1	SR0500	4	4.00	4	4.00	6	6.00	2	2.00
Cust Svc Field Rep 2	SR0600	2	2.00	2	2.00	2	2.00	0	0.00

42 Public Works-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Cust Svc Field Rep 3	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Cust Svc Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Engineer 2	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Equip Operator 3	TG0800	59	59.00	59	59.00	62	62.00	3	3.00
Maint & Repair Worker 1	TG0300	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair Worker 3	TG0600	1	1.00	1	1.00	1	1.00	0	0.00
Pub Works Asst Dir-Waste Mgmt	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Pub Works Dir	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Recycling Coord	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Sanitation Supv	TS0700	1	1.00	1	1.00	1	1.00	0	0.00
Sanitation Worker	TG0500	12	12.00	12	12.00	13	13.00	1	1.00
Seasonal/Part-time/Temporary		5	2.50	5	2.50	5	2.50	0	0.00
Technical Specialist 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Waste Management Supervisor	SR1100	3	3.00	3	3.00	3	3.00	0	0.00
Waste Mgmt Supt	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		100	97.50	100	97.50	107	104.50	7	7.00
Department Totals		391	388.00	393	388.00	400	395.00	7	7.00

33 Codes Administration-At a Glance

Mission The mission of the Department of Codes & Building Safety is to provide permit, inspection, enforcement, and information products to the Nashville community so they can experience safe buildings and improved quality of life.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 8,387,500	\$ 8,437,900	\$ 8,678,900
Special Purpose Funds	275,000	275,000	275,000
Total Expenditures and Transfers	<u>\$ 8,662,500</u>	<u>\$ 8,712,900</u>	<u>\$ 8,953,900</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,513,800	\$ 1,637,000	\$ 1,757,900
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 1,513,800</u>	<u>\$ 1,637,000</u>	<u>\$ 1,757,900</u>
Non-program Revenue	8,441,200	10,738,200	13,286,600
Transfers From Other Funds and Units	200,000	200,000	200,000
Total Revenues	<u>\$ 10,155,000</u>	<u>\$ 12,575,200</u>	<u>\$ 15,244,500</u>
Expenditures Per Capita	\$ 13.36	\$ 13.23	\$ 13.40

Positions Total Budgeted Positions 90 101 101

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33 Codes Administration-At a Glance

Accomplishments

- During calendar year 2014, the Department of Codes & Building Safety issued 11,027 building permits for total construction valued at \$2.277 billion. This represents the greatest value in construction permits in Metro's history and is the thirteenth in the last fourteen years in which construction was valued at over \$1 billion.
 - The Department of Codes & Building Safety celebrated its first year anniversary of the Development Service Center in the Metro Office Building in late November, 2014. The Center acts as a "one-stop shop" for individuals to obtain a variety of permits and construction-related government services at one location.
 - The Department's Property Standards Division conducted some 39,700 inspections of existing properties to ensure compliance with Metro's adopted minimum property maintenance standards and the Metro Zoning Code.
 - In calendar year 2014, the Department of Codes & Building Safety conducted 91,855 building and trade-related safety inspections.
 - The Department continued further implementation of its code processes with the increased usage of E-permits and E-plans submission. For the year 2014, some 56% of all permits were issued electronically.
-

Goals

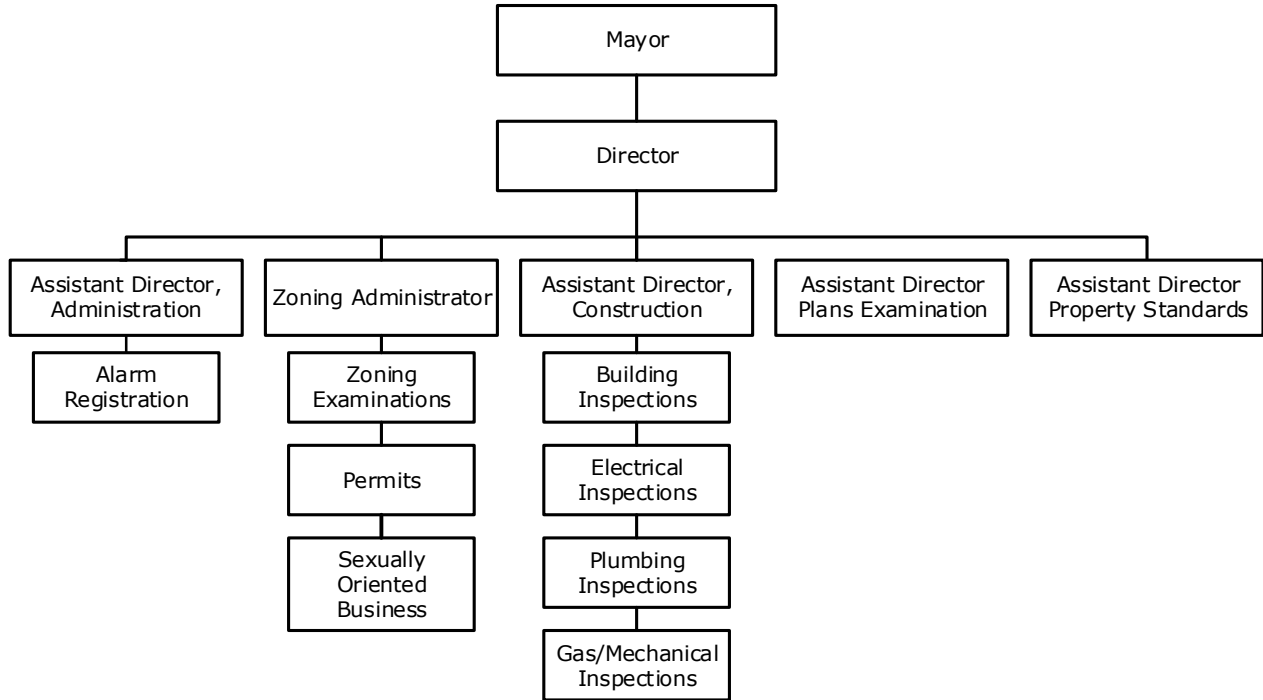
- By the year 2020, citizens of Davidson County will experience cleaner, safer neighborhoods, as evidenced by: 10% reduction of visual clutter (signs, debris, trash, graffiti) 10% reduction in substandard housing 10% reduction in number of abandoned or inoperable/unlicensed vehicles.
 - By the year 2020, Codes' customers will experience improved ability to communicate and access information through improved technology within the department, as evidenced by: 10% increase of customers accessing information online 75% of customers who report satisfaction with communications with the department.
 - By the year 2020, Codes' customers will experience improved response times to their inspection requests, as evidenced by: 10% increase in building projects obtaining a Use and Occupancy Letter indicating all required inspections performed and approved 75% of customers who receive a response within 48 hours including communication of action on service requests.
-

Strategic Issues

- The increasing demand for access to codes-related information and services by the public challenges our ability to adequately respond, resulting in a customer base that is underserved.
- There is a growing technology gap between the department and its customers, resulting in longer response times, the inability to communicate with the latest technology, and incomplete information to our customers.
- Left unchecked, the effects of substandard property on the citizens of Nashville will result in an erosion of the tax base and further deterioration of the infra-structure and the "built" community.

33 Codes Administration-At a Glance

Organizational Structure



Programs

Administrative

Administrative
Non-allocated Financial Transactions

Alarm Registration

Alarm Registration

Better Neighborhoods

Better Neighborhoods

Building Safety

Building Safety

Code Enforcement Notification

Code Enforcement Notification

Construction and Land Use

Construction and Land Use

Information Services

Board Support Services
Information Sharing

33 Codes Administration-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	\$(96,500)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	58,500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	279,000	Supports the hiring and retention of a qualified workforce
General Services District Total		\$241,000	
TOTAL		\$241,000	

* See Internal Service Charges section for details

33 Codes Administration-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	6,681,800	5,976,627	7,045,400	7,227,900	182,500	2.59%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	21,200	8,050	27,100	26,100	(1,000)	-3.69%
Travel, Tuition, and Dues	34,300	15,708	32,700	35,000	2,300	7.03%
Communications	136,000	86,879	173,100	165,400	(7,700)	-4.45%
Repairs & Maintenance Services	8,100	1,377	9,000	12,000	3,000	33.33%
Internal Service Fees	941,800	938,061	586,600	645,100	58,500	9.97%
Other Expenses	364,300	242,668	364,000	367,400	3,400	0.93%
TOTAL OTHER SERVICES	1,505,700	1,292,743	1,192,500	1,251,000	58,500	4.91%
TOTAL OPERATING EXPENSES	8,187,500	7,269,370	8,237,900	8,478,900	241,000	2.93%
TRANSFERS TO OTHER FUNDS/UNITS	200,000	200,000	200,000	200,000	0	0.00%
TOTAL EXPENSES & TRANSFERS	8,387,500	7,469,370	8,437,900	8,678,900	241,000	2.86%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,438,800	1,740,973	1,562,000	1,682,900	120,900	7.74%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,438,800	1,740,973	1,562,000	1,682,900	120,900	7.74%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	8,441,200	12,068,617	10,738,000	13,286,600	2,548,600	23.73%
Fines, Forfeits, & Penalties	0	0	200	0	(200)	-100.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	8,441,200	12,068,617	10,738,200	13,286,600	2,548,400	23.73%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	9,880,000	13,809,590	12,300,200	14,969,500	2,669,300	21.70%
Expenditures Per Capita	\$12.94	\$11.52	\$12.81	\$12.99	\$0.18	1.41%

33 Codes Administration-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	275,000	167,225	275,000	275,000	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	0	0	0	0	0	0.00%
TOTAL OTHER SERVICES	275,000	167,225	275,000	275,000	0	0.00%
TOTAL OPERATING EXPENSES	275,000	167,225	275,000	275,000	0	0.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	275,000	167,225	275,000	275,000	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	75,000	157,936	75,000	75,000	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	2,565	0	0	0	0.00%
TOTAL PROGRAM REVENUE	75,000	160,501	75,000	75,000	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	200,000	200,000	200,000	200,000	0	0.00%
TOTAL REVENUE & TRANSFERS	275,000	360,501	275,000	275,000	0	0.00%
Expenditures Per Capita	\$0.42	\$0.26	\$0.42	\$0.41	(\$0.01)	-2.38%

33 Codes Administration-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Admin Spec	SR1100	1	1.00	0	0.00	0	0.00	0	0.00	
Admin Svcs Officer 3	SR1000	1	1.00	2	2.00	2	2.00	0	0.00	
Admin Svcs Officer 4	SR1200	3	3.00	5	5.00	5	5.00	0	0.00	
Application Tech 2	SR0800	0	0.00	1	1.00	1	1.00	0	0.00	
Bldg Inspection Chief	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Bldg Inspector 1	SR0900	3	3.00	3	3.00	3	3.00	0	0.00	
Bldg Inspector 2	SR1000	6	6.00	10	10.00	10	10.00	0	0.00	
Codes Admin Asst Dir	SR1500	4	4.00	4	4.00	4	4.00	0	0.00	
Codes Admin Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00	
Combination Codes Inspector	SR1100	2	2.00	2	2.00	2	2.00	0	0.00	
Compliance Inspector 2	SR0900	1	1.00	0	0.00	0	0.00	0	0.00	
Compliance Inspector 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Cust Svc Supv	SR1000	3	3.00	1	1.00	1	1.00	0	0.00	
Electrical Inspection Chief	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Electrical Inspector 1	SR0900	7	7.00	8	8.00	8	8.00	0	0.00	
Electrical Inspector 2	SR1000	1	1.00	0	0.00	0	0.00	0	0.00	
Mech/Gas Inspection Chief	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Mech/Gas Inspector 1	SR0900	5	5.00	3	3.00	3	3.00	0	0.00	
Mech/Gas Inspector 2	SR1000	1	1.00	3	3.00	3	3.00	0	0.00	
Metropolitan Zoning Admin	SR1500	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Rep 3	SR0600	9	9.00	8	8.00	8	8.00	0	0.00	
Office Support Spec 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Plans Examiner 1	SR1000	0	0.00	1	1.00	1	1.00	0	0.00	
Plans Examiner 2	SR1200	5	5.00	5	5.00	5	5.00	0	0.00	
Plans Examiner Chief	SR1300	1	1.00	0	0.00	0	0.00	0	0.00	
Plumbing Inspection Chief	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Plumbing Inspector 1	SR0900	5	5.00	5	5.00	5	5.00	0	0.00	
Plumbing Inspector 2	SR1000	0	0.00	1	1.00	1	1.00	0	0.00	
Property Stan Insp 1	SR0900	12	12.00	13	13.00	13	13.00	0	0.00	
Property Stand Insp 2	SR1000	3	3.00	2	2.00	2	2.00	0	0.00	
Property Standards Insp Chief	SR1200	2	2.00	2	2.00	2	2.00	0	0.00	
Seasonal Worker 3		0	0.00	7	0.70	7	0.70	0	0.00	
Urban Forester	SR1100	1	1.00	1	1.00	1	1.00	0	0.00	
Zoning Examination Chief	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Zoning Examiner	SR1100	4	4.00	4	4.00	4	4.00	0	0.00	
Total Positions & FTE		90	90.00	101	94.70	101	94.70	0	0.00	
Department Totals		90	90.00	101	94.70	101	94.70	0	0.00	

34 Beer Permit Board-At a Glance

Mission The mission of the Metropolitan Beer Permit Board is to provide licensing, control and regulatory products to applicants and permit holders so they can operate within full compliance regarding public dance laws and the transportation, storage, sale, possession and manufacture of beer with not more than 5% alcoholic content by weight.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 368,600	\$ 329,300	\$ 379,600
Total Expenditures and Transfers	<u>\$ 368,600</u>	<u>\$ 329,300</u>	<u>\$ 379,600</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 100	\$ 100	\$ 100
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 100</u>	<u>\$ 100</u>	<u>\$ 100</u>
Non-program Revenue	358,000	373,000	456,900
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 358,100</u>	<u>\$ 373,100</u>	<u>\$ 457,000</u>
Expenditures Per Capita	<u>\$ 0.57</u>	<u>\$ 0.50</u>	<u>\$ 0.57</u>

Positions	Total Budgeted Positions	4	4	5
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Contacts	Executive Director: Jackie Eslick	email: jackie.eslick@nashville.gov
	800 2nd Avenue South, 3rd Floor	Phone: 615-862-6751 Fax: 615-862-6754
	Nashville, TN 37219	

34 Beer Permit Board-At a Glance

Accomplishments

- With existing office staff, the Beer Board continued to provide service to our clientele. No significant interruption of services occurred.
 - Permittee files are now scanned and stored online.
 - Customers are able to access many Beer Board documents through our website (agendas, applications, laws, rules & regulations, meeting information) and they have the option to of paying the annual beer permit privilege tax online.
 - The Beer Board collected a total of \$312,697 in revenue (84% of projected amount as of 1/31/15). This amount includes 258 Beer Permit applications (\$64,500- 69% of projected amount) and 258 Dance Permit applications and renewals (\$25,800- 70% of projected amount).
 - The Board has collected a total of \$60,600 in civil penalties (76% of projected amount as of 1/31/15).
 - The Beer Board held 36 trials for beer law violators, resulting in 14 locations having their permit suspended or revoked and 10 locations assessed a civil penalty (\$8,750) (as of 1/31/15).
-

Goals

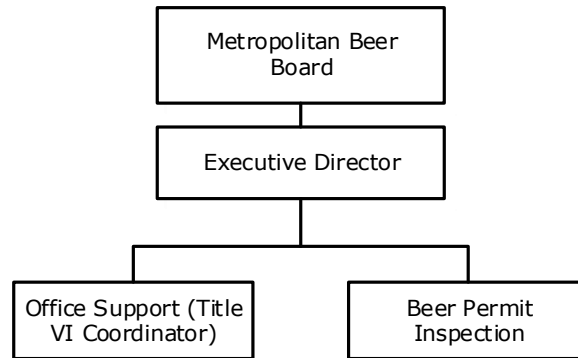
- By the year of 2018, effective regulation of state legislation and local laws will be evidenced by:
 - Having 75% of locations that were not in compliance brought into compliance upon re-inspection. (55% were in compliance in FY14)
 - By the year 2016, Beer Board clientele will experience a more user-friendly and efficient application process as evidenced by:
 - The use of updated computer software in office which will enable us to more efficiently meet the needs of applicants.
-

Strategic Issues

- Retaining experienced and qualified staff though their duties have increased yet their salaries have remained basically flat excluding their cost of living adjustments.
- The Beer Board licenses and regulates all locations in Metro/Davidson County who manufacture, distribute, sell and serve beer. We also provide permitting for dancehalls.
- This office maintains 1,560 active beer permits, 49 active caterer permits and 296 active dance permits, and reviews approximately 420 beer and 150 dance permit applications.

34 Beer Permit Board-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Inspection

Inspection

Permit Application

Permit Application

34 Beer Permit Board-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Additional Staffing Request			
Beer Permit Inspector 1	GSD	\$56,900 1.00 FTE	Will enable more establishments that sell Beer to be brought into compliance.
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(6,800)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	(11,600)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	11,800	Supports the hiring and retention of a qualified workforce
General Services District Total		\$50,300 1.00 FTE	
TOTAL		\$50,300 1.00 FTE	

* See Internal Service Charges section for details

34 Beer Permit Board-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	262,600	251,478	273,300	335,200	61,900	22.65%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	800	52	800	800	0	0.00%
Travel, Tuition, and Dues	200	0	200	200	0	0.00%
Communications	10,400	1,610	11,300	11,300	0	0.00%
Repairs & Maintenance Services	600	603	600	600	0	0.00%
Internal Service Fees	86,000	86,000	35,100	23,500	(11,600)	-33.05%
Other Expenses	8,000	6,388	8,000	8,000	0	0.00%
TOTAL OTHER SERVICES	106,000	94,653	56,000	44,400	(11,600)	-20.71%
TOTAL OPERATING EXPENSES	368,600	346,131	329,300	379,600	50,300	15.27%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	368,600	346,131	329,300	379,600	50,300	15.27%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	100	85	100	100	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	100	85	100	100	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	293,000	322,735	293,000	310,000	17,000	5.80%
Fines, Forfeits, & Penalties	65,000	132,250	80,000	146,900	66,900	83.63%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	358,000	454,985	373,000	456,900	83,900	22.49%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	358,100	455,070	373,100	457,000	83,900	22.49%
Expenditures Per Capita	\$0.57	\$0.53	\$0.50	\$0.57	\$0.07	14.00%

34 Beer Permit Board-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Beer Permit Board-Exec Dir	DP0100	1	1.00	1	1.00	1	1.00	0	0.00
Beer Permit Inspector 1	SR0800	0	0.00	0	0.00	1	1.00	1	1.00
Beer Permit Inspector 2	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Spec 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		4	4.00	4	4.00	5	5.00	1	1.00
Department Totals		4	4.00	4	4.00	5	5.00	1	1.00

35 Agricultural Extension-At a Glance

Mission The mission of the Agriculture Extension Service is to provide educational products to the people of Davidson County where they live and work so they can be better informed about:

- Agriculture
- Family and Consumer Sciences
- Community Resource Development
- 4-H Urban Youth Development

in their communities through an educational process that uses research-based information to address issues and needs.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 302,500	\$ 288,300	\$ 296,600
Total Expenditures and Transfers	<u>\$ 302,500</u>	<u>\$ 288,300</u>	<u>\$ 296,600</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 0.47	\$ 0.44	\$ 0.44

Positions Total Budgeted Positions 7 7 7

Contacts Extension Director: Michael Barry email: michael.barry@nashville.gov
 1417 Murfreesboro Pike, 2nd Floor
 Nashville, TN 37219 Phone: 615-862-5995 Fax: 615-862-5998

35 Agricultural Extension-At a Glance

Accomplishments

- In 2014, Extension Agents conducted 773 educational classes/workshops with a total of over 60,000 participants.
- In 2014, the Urban 4-H Youth Development program emphasized the development of good communication skills. Over 1,250 youth completed an oral presentation during their 4-H Club meetings. 83% of the youth improved their skills in giving a talk/speech.
- Over 715 youth participated in career/financial education simulations, learning the importance of education in relation to career earnings and financial success. 92% of participants learned how occupation and income affects their lifestyle.
- The Commercial Horticulture program provided workshops for 531 participants who earned the required points for pesticides certification/licensing.
- The Master Gardener 14 session training program had 54 participants who completed the course. The Master Gardener Speakers Bureau presented 16 horticulture programs at 4 Metro branch libraries which were attended by 320 people.
- In the Family and Consumer Sciences program area, over 150 educational classes/workshops were held reaching over 4600 people. Financial education class evaluations showed that over 50% of participants started and/or increased their savings by an average of \$25 per month. Nutrition education classes taught the importance of nutrition and health for reducing over weight and obesity. The target audience for these classes was limited resource adults. Class evaluations showed that 84% of participants increased their consumption of fruits and vegetables.
- In the County Inmate Horticulture Program 12 inmates received educational training in basic botany, woody ornamentals, herbaceous ornamentals, lawn care, soil science, entomology, plant pathology and on-site plant diagnosis. All 12 inmates received a certificate of completion. This training provides them important job skills. The training is provided throughout the year.
- Thirty high school financial education teachers received the required 14 hours of training through the personal finance training workshops conducted by Extension. Workshop evaluations contained these comments –“This training has given me ideas and resources that will make my classes so much better. Wish I had had it sooner.” “This is the best professional development workshop I have attended in all my years of teaching.” “I gained information that will help me personally as well as resources for teaching my students.” The 30 teachers will teach over 3500 students.

Goals

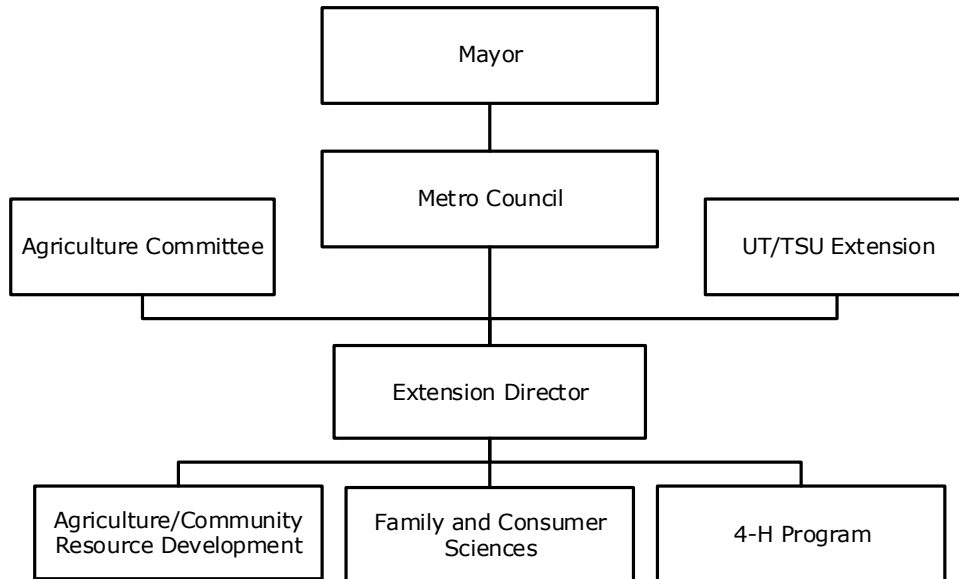
- By the year 2017, people in Davidson County will more informed about the educational programs provided by Agricultural Extension.
- By the year 2017, customers of Agricultural Extension will experience an increase in knowledge and skills.
- By the year 2017, Master Gardener educational classes will continue to increase the knowledge and skills of gardeners in Davidson County

Strategic Issues

- Obesity is the leading risk factor for many chronic diseases such as diabetes, heart disease, hypertension. In a survey by the Metro Health Department, it was reported that 36% of those surveyed were overweight and 19% were obese, if these trends continue, consumers would find themselves facing: Escalating medical cost; Reduction in quality of life; Rise in psychosocial cost
- Due to the public increasing interest in gardening and horticulture, Agricultural Extension has received a growing number of requests for horticulture information, if this demand is not properly addressed this could result in: Customers losing money from improper plant selection and planting techniques; Customers not following correct pesticides recommendations; Customers receiving bias information form a non-research source
- On average, the Davidson County high school dropout rate is approximately 20% and of those who did graduate, approximately 70% continued their education, if this issues is not properly addressed it will result in the students lack of: Career planning; Communication skills; Financial education.

35 Agricultural Extension-At a Glance

Organizational Structure



Programs

4-H and Youth Development

4-H and Youth Development

Administrative

Non-allocated Financial Transactions

Agriculture and Horticulture

Agriculture and Horticulture

Family and Consumer Sciences

Family and Consumer Sciences

35 Agricultural Extension-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	\$(7,600)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	3,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	12,000	Supports the hiring and retention of a qualified workforce
General Services District Total		\$8,300	
TOTAL		\$8,300	

* See Internal Service Charges section for details

35 Agricultural Extension-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	237,800	215,314	249,700	254,100	4,400	1.76%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	1,000	1,183	1,800	1,800	0	0.00%
Communications	5,700	4,673	4,900	4,900	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	41,200	41,200	15,100	19,000	3,900	25.83%
Other Expenses	16,800	13,317	16,800	16,800	0	0.00%
TOTAL OTHER SERVICES	64,700	60,373	38,600	42,500	3,900	10.10%
TOTAL OPERATING EXPENSES	302,500	275,687	288,300	296,600	8,300	2.88%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	302,500	275,687	288,300	296,600	8,300	2.88%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.47	\$0.43	\$0.44	\$0.44	\$0.00	0.00%

35 Agricultural Extension-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Extension Agent 1	SR0200	1	1.00	1	1.00	1	1.00	0	0.00
Extension Agent 3	SR0600	5	5.00	5	5.00	5	5.00	0	0.00
Extension Director	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		7	7.00	7	7.00	7	7.00	0	0.00
Department Totals		7	7.00	7	7.00	7	7.00	0	0.00

36 Soil & Water Conservation-At a Glance

Mission The mission of the Davidson County Soil Conservation District is to provide conservation planning, education, information and technical assistance products to landowners, groups and units of government so they can enhance and benefit from the proper management of natural resources.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 85,000	\$ 80,800	\$ 91,500
Total Expenditures and Transfers	<u>\$ 85,000</u>	<u>\$ 80,800</u>	<u>\$ 91,500</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 0.13	\$ 0.12	\$ 0.14

Positions	Total Budgeted Positions	1	1	1
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Contacts	Director: John T. Leeman	email: john.leeman@state.tn.us
	Office Administrator/Technician: Carol Edwards	email: carol.edwards@nashville.gov
	1417 Murfreesboro Pike 37219	Phone: 615-880-2030 Fax: 615-880-2032

36 Soil & Water Conservation-At a Glance

Accomplishments

- Davidson Soil Conservation used \$61,972.00 from state & federal gov. to implement 39 conservation best management practices on 600 acres to improve soil & water quality.
 - Provided conservation classes to 755 students & held 1 field day.
 - Placed 5 conservation exhibits with publication information to general public.
 - Secured grant and provided technical service for 10 Community & School Gardens.
 - Davidson Co. Soil Conservation's partnership with other agencies and groups has brought additional funds, services and cut cost to the taxpayers.
 - New grants for 27 conservation plans and practices, \$91,595.00 Obligated funds.
-

Goals

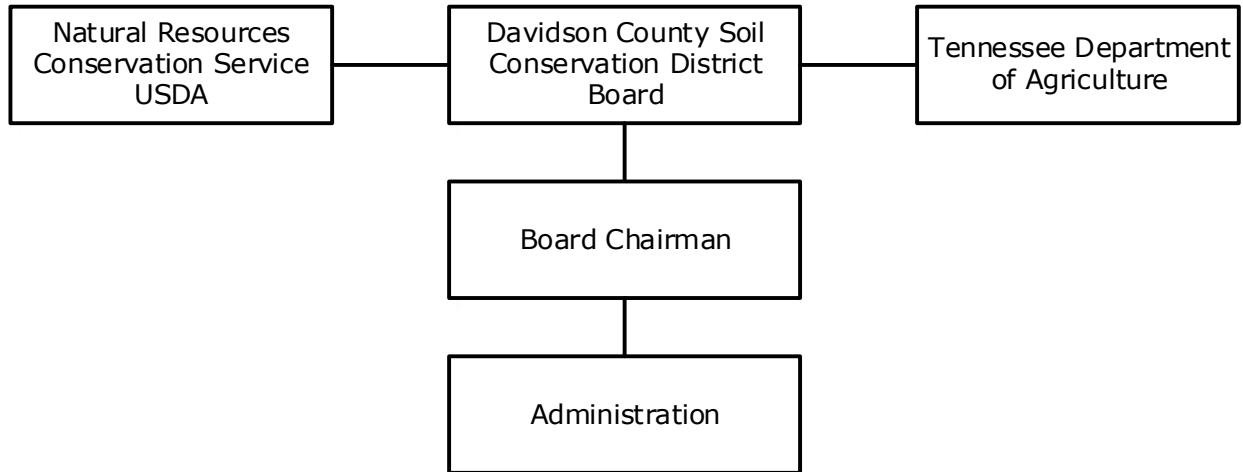
- Improve water, soil and air quality in Davidson County to improve the aesthetics and quality of life for visitors and citizens. Seek funds from state, federal and other agencies to use in Davidson County.
 - Seek National Conservation Convention Meeting for Nashville in 2017.
 - Provide education, training, exhibits, information, field days, technical planning and services to students, landowners, developers, engineers, businesses and general public. So they can make better decisions regarding the conservation of Natural Resources.
 - Provide cost-share partnerships for land/water management by implementing conservation best management practices. Provide land use information and implementation to decrease sediment, improve watersheds and remove streams from 303-D list. Address the culminating decline of water quality, erosion, and wildlife habitat and health risks in Davidson County streams. Use preservation and management of natural resources to develop land and growth in a way to prevent pollution, depletion of groundwater, excessive runoff, floods, health hazards and savings for taxpayers.
-

Strategic Issues

- The mission of Davidson Co. Soil Conservation is to provide conservation planning, education, information and technical assistance products to landowners, groups and units of government so they can enhance and benefit from the proper management of natural resources.
- Address watershed issues in Davidson County streams. Increase awareness of environmental issues pertaining to natural resources
- The purpose of the District is to use the technical services and cost-share funds provided by state & federal government for Davidson County.
- The reductions to the department's budget have a huge effect, since we are so small and it will impact the amount of funds the District can continue to bring into the County.

36 Soil & Water Conservation-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Watershed Conservation

Watershed Conservation

36 Soil & Water Conservation-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
National Convention Hosting Support			
Administrative Costs	GSD	\$1,500	To support the initiative to host the National Association of Conservation Districts Convention in Nashville, which will enhance economic development
Professional Association Membership			
Membership Dues	GSD	2,200	To provide funding for membership in the National Association of Conservation Districts, which will enhance economic development
Non-allocated Financial Transactions			
Travel	GSD	3,000	Funding for training and staff development
Fringe Benefit Savings	GSD	(1,100)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	1,800	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	3,300	Supports the hiring and retention of a qualified workforce
General Services District Total		\$10,700	
TOTAL		\$10,700	

* See Internal Service Charges section for details

36 Soil & Water Conservation-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	70,600	63,376	71,400	73,600	2,200	3.08%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	1,200	5,366	1,200	6,400	5,200	433.33%
Communications	800	829	800	2,300	1,500	187.50%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	11,600	11,558	6,600	8,400	1,800	27.27%
Other Expenses	800	841	800	800	0	0.00%
TOTAL OTHER SERVICES	14,400	18,594	9,400	17,900	8,500	90.43%
TOTAL OPERATING EXPENSES	85,000	81,970	80,800	91,500	10,700	13.24%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	85,000	81,970	80,800	91,500	10,700	13.24%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$0.13	\$0.13	\$0.12	\$0.14	\$0.02	16.67%

36 Soil & Water Conservation-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
GSD General 10101									
Admin Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		1	1.00	1	1.00	1	1.00	0	0.00
Department Totals		1	1.00	1	1.00	1	1.00	0	0.00

37 Social Services-At a Glance

Mission Metropolitan Social Services assesses and documents the patterns of poverty and seeks solutions that promote a positive impact on the most vulnerable people in Davidson County.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 7,936,200	\$ 7,883,100	\$ 7,908,300
Special Purpose Funds	158,300	543,300	220,400
Total Expenditures and Transfers	<u>\$ 8,094,500</u>	<u>\$ 8,426,400</u>	<u>\$ 8,128,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 25,600	\$ 26,300	\$ 30,000
Other Governments and Agencies	1,439,600	1,813,200	1,250,300
Other Program Revenue	193,300	185,500	23,400
Total Program Revenue	<u>\$ 1,658,500</u>	<u>\$ 2,025,000</u>	<u>\$ 1,303,700</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 1,658,500</u>	<u>\$ 2,025,000</u>	<u>\$ 1,303,700</u>
Expenditures Per Capita	\$ 12.49	\$ 12.79	\$ 12.16

Positions Total Budgeted Positions 87 86 82

Contacts Director: Renee Pratt email: renee.pratt@nashville.gov
 Financial Manager: Lisa Ricketts email: lisa.ricketts@nashville.gov
 800 2nd Avenue North 37201 Phone: 615-862-6400 Fax: 615-862-6404

37 Social Services-At a Glance

Accomplishments

- Metro Social Services formulated seven new community partnerships. These partnerships are vital to assist the neediest by leveraging resources to support the various needs.
 - The Planning and Coordination Unit of Metro Social Services released the 2014 Community Needs Evaluation. Many community partners and organizations have requested additional information relevant to the production of the Community Needs Evaluation.
 - The Metropolitan Homelessness Commission created a system that allowed local agencies to assist approximately 900 people who experienced chronic homelessness with permanent housing since June 2013 (of those more than 300 people were housed during the current fiscal year). During this process, Nashville's housing placement rate for people experiencing chronic homelessness more than doubled.
 - The Metropolitan Homelessness Commission coordinated a process that connects people with case management support services, which resulted in a 77% housing retention rate. National studies have shown that the annual retention rate for people who are not connected to support services is about 25-30%. The Metropolitan Homelessness Commission, together with nonprofit and government partner agencies, continues to improve its processes to assist the most vulnerable people in Davidson County.
-

Goals

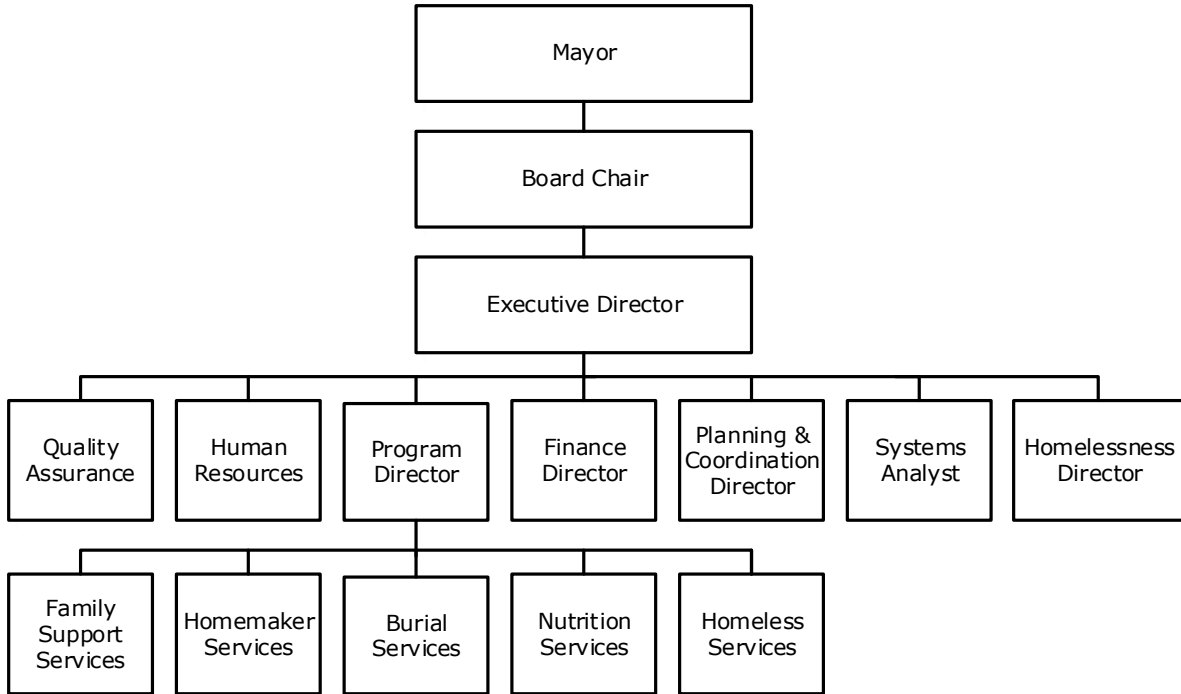
- By 2017, Metro Social Services will form a coalition of partners consisting of government agencies, non-profits and religious groups in Davidson County to improve community coordination between programs that serve low income children, families and seniors in Davidson County.
 - Metro Social Services developed a marketing plan for each audience it serves. It will be fully implemented by May 2017 and will be monitored annually for revisions and programmatic updates as needed.
 - By 2017, Metro Social Services will bring technology to capacity for the foreseeable future that creates efficiencies in identifying services for customers and streamlines our processes to adapt to the increasing needs of our citizens and enable optimal delivery of services.
 - By 2017, Metro Social Services will evaluate, refine, update and reallocate resources to effectively address the most critical needs of Davidson County's most vulnerable residents with excellent customer service.
-

Strategic Issues

- Align critical needs as determined by the Community Needs Evaluation with Metro Social Services program functions.
- Create a process that will improve the overall function of services to people who are homeless.
- Establish Metro Social Services program priorities by evaluating program need, cost efficiency, and effectiveness in meeting the critical needs of the vulnerable in Nashville.
- Seek appropriate funding mechanism to meet the most critical needs for Davidson County residents identified in the Community Needs Evaluation.

37 Social Services-At a Glance

Organizational Structure



Programs

Executive Leadership

Executive Leadership
Non-allocated Financial Transactions

Planning and Coordination

Homelessness Commission
Planning and Coordination

Family Support Services

Burial Assistance
Family Support Services
Homeless Services
Homemaker
Nutrition

37 Social Services-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Staff Reduction			
Elimination of vacant Homemaker positions	GSD	\$(110,200) (4.00 FTEs)	Savings generated from Metro Social Services decision to discontinue the Homemaker Program through attrition during FY14
Salary Reduction			
Downgrade of Quality Assurance Manager to Social Worker 3	GSD	(36,500)	Realignment of staffing due to Metro Social Services' increased role in providing case management services for clients
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(80,400)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	17,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	234,400	Supports the hiring and retention of a qualified workforce
Grant Fund Adjustment			
Changes in Grant funding	SPF**	(322,900)	Adjustment of grant budget due to change in grant funding; minimal impact on performance
General Services District Total		\$25,200 (4.00 FTEs)	
Special Purpose Funds Total		\$(322,900)	
TOTAL		\$(297,700) (4.00 FTEs)	

* See Internal Service Charges section for details

** SPF - Special Purpose Funds

37 Social Services-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	5,348,600	4,941,861	5,393,400	5,400,700	7,300	0.14%
OTHER SERVICES:						
Utilities	0	167	200	200	0	0.00%
Professional & Purchased Services	2,109,700	2,044,783	2,125,800	2,112,000	(13,800)	-0.65%
Travel, Tuition, and Dues	53,700	61,653	45,400	35,700	(9,700)	-21.37%
Communications	72,900	68,271	67,500	62,400	(5,100)	-7.56%
Repairs & Maintenance Services	0	302	0	0	0	0.00%
Internal Service Fees	175,600	174,865	105,300	123,200	17,900	17.00%
Other Expenses	175,700	236,903	145,500	174,100	28,600	19.66%
TOTAL OTHER SERVICES	2,587,600	2,586,944	2,489,700	2,507,600	17,900	0.72%
TOTAL OPERATING EXPENSES	7,936,200	7,528,805	7,883,100	7,908,300	25,200	0.32%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	7,936,200	7,528,805	7,883,100	7,908,300	25,200	0.32%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	25,600	30,166	26,300	30,000	3,700	14.07%
Federal (Direct & Pass Through)	1,246,500	1,233,680	1,206,400	858,700	(347,700)	-28.82%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	193,100	238,013	224,300	172,000	(52,300)	-23.32%
Other Program Revenue	35,000	26,977	24,700	22,600	(2,100)	-8.50%
TOTAL PROGRAM REVENUE	1,500,200	1,528,836	1,481,700	1,083,300	(398,400)	-26.89%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	1,500,200	1,528,836	1,481,700	1,083,300	(398,400)	-26.89%
Expenditures Per Capita	\$12.24	\$11.61	\$11.97	\$11.83	(\$0.14)	-1.17%

37 Social Services-Financial

Special Purpose Funds						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	14,500	122,813	392,500	127,500	(265,000)	-67.52%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	143,800	2,433	150,800	92,900	(57,900)	-38.40%
TOTAL OTHER SERVICES	158,300	125,246	543,300	220,400	(322,900)	-59.43%
TOTAL OPERATING EXPENSES	158,300	125,246	543,300	220,400	(322,900)	-59.43%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	158,300	125,246	543,300	220,400	(322,900)	-59.43%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	32,822	382,500	219,600	(162,900)	-42.59%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	158,300	90,667	160,800	800	(160,000)	-99.50%
TOTAL PROGRAM REVENUE	158,300	123,489	543,300	220,400	(322,900)	-59.43%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	158,300	123,489	543,300	220,400	(322,900)	-59.43%
Expenditures Per Capita	\$0.24	\$0.19	\$0.82	\$0.33	(\$0.49)	-59.76%

37 Social Services-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
GSD General 10101										
Admin Asst	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 4	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Contract Admin	SR1400	6	6.00	6	6.00	5	5.00	-1	-1.00	
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00	
Finance Officer 3	MC1100	1	1.00	1	1.00	1	1.00	0	0.00	
Homemaker	SR0500	25	25.00	20	20.00	16	16.00	-4	-4.00	
Information Systems Advisor 1	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Nutrition Site Coord	SR0500	14	6.79	14	7.76	14	7.76	0	0.00	
Nutrition Site Monitor	SR0700	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Mgr	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Rep 2	SR0500	0	0.00	4	4.00	4	4.00	0	0.00	
Office Support Spec 1	SR0700	3	3.00	3	3.00	3	3.00	0	0.00	
Program Coord	SR0900	3	3.00	3	3.00	3	3.00	0	0.00	
Program Mgr 2	SR1200	4	4.00	4	4.00	4	4.00	0	0.00	
Program Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Program Spec 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Program Supv	SR1000	5	5.00	5	5.00	5	5.00	0	0.00	
Social Svcs Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00	
Social Worker 2	SR0900	6	6.00	6	6.00	6	6.00	0	0.00	
Social Worker 3	SR1000	5	5.00	5	5.00	6	6.00	1	1.00	
Special Projects Mgr	SR1500	3	3.00	3	3.00	3	3.00	0	0.00	
Van Driver	TG0500	2	2.00	2	2.00	2	2.00	0	0.00	
Total Positions & FTE		87	79.79	86	79.76	82	75.76	-4	-4.00	
Department Totals		87	79.79	86	79.76	82	75.76	-4	-4.00	

38 Health Department-At a Glance

Mission	To protect, improve and sustain the health and well-being of all people in Metropolitan Nashville.		
Budget Summary	2013-14	2014-15	2015-16
Expenditures and Transfers:			
GSD General Fund	\$ 18,995,300	\$ 18,559,100	\$ 19,398,400
Special Purpose Fund	26,974,100	25,558,200	24,932,700
Total Expenditures and Transfers	\$ 45,969,400	\$ 44,117,300	\$ 44,331,100
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 3,767,300	\$ 3,702,300	\$ 3,716,000
Other Governments and Agencies	23,248,500	21,503,800	20,775,600
Other Program Revenue	530,800	632,800	640,900
Total Program Revenue	\$ 27,546,600	\$ 25,838,900	\$ 25,132,500
Non-program Revenue	748,700	696,800	750,300
Transfers From Other Funds and Units	3,887,000	4,098,800	4,254,600
Total Revenues	\$ 32,182,300	\$ 30,634,500	\$ 30,137,400
Expenditures Per Capita	\$ 70.91	\$ 66.99	\$ 66.33
Positions	Total Budgeted Positions		
	522	516	521
Contacts	Director: William S. Paul, M.D., M.P.H. Interim Financial Manager: Jim Diamond	email: bill.paul@nashville.gov email: jim.diamond@nashville.gov	
	2500 Charlotte Avenue 37209	Phone: 615-340-5616	Fax: 615-340-5665

38 Health Department-At a Glance

Accomplishments

- Metro Public Health Department (MPHD) provided thousands of immunizations to children and adults, and received two awards from the Tennessee Immunization Program. Measles coverage for 24-month-olds was measured at 95%.
- MPHD responded to Ebola virus disease concerns in coordination with State, Metro and hospital partners. The Public Health Emergency Preparedness Program scored highest in the state in 2014 for anthrax preparedness and response capabilities.
- The Mobile Women, Infants, & Children (WIC) Program partnered with the Nashville Public Library to provide WIC services at the Madison and Goodlettsville branches and to promote early childhood literacy among WIC families.
- The Dental program provided nearly 28,000 dental sealants to children in Metro schools. This year 83% of children in high-need schools were free of untreated oral disease, compared to 62% ten years ago.
- The Tuberculosis Program performed 9,612 home visits to provide Directly Observed Therapy. Cure rates remain at 100%.
- School Health Nurses provided nearly 110,000 procedures and medication administrations and over 37,000 office visits.
- The Food Inspection Program completed more than 13,000 food safety inspections and provided food safety training to more than 1,500 food industry workers in English, Spanish, and Mandarin Chinese.
- The Ryan White Part A program supported medical care for 2,050 low-income persons with human immunodeficiency virus (HIV) disease. These efforts helped providers improve outcomes. HIV incidence has declined since 2010.
- Programs across MPHD promoted Safe Sleep for infants, including the Fetal Infant Mortality Review and Help Us Grow Successfully (HUGS) program. A 41.2% reduction in sleep related infant deaths in Davidson County was noted between 2008 and 2013.
- MPHD worked with the Healthy Nashville Leadership Council to facilitate development of a Community Health Assessment and the city's first Community Health Improvement Plan.
- Metro Animal Care and Control continued to significantly improve service and outcomes.

Goals

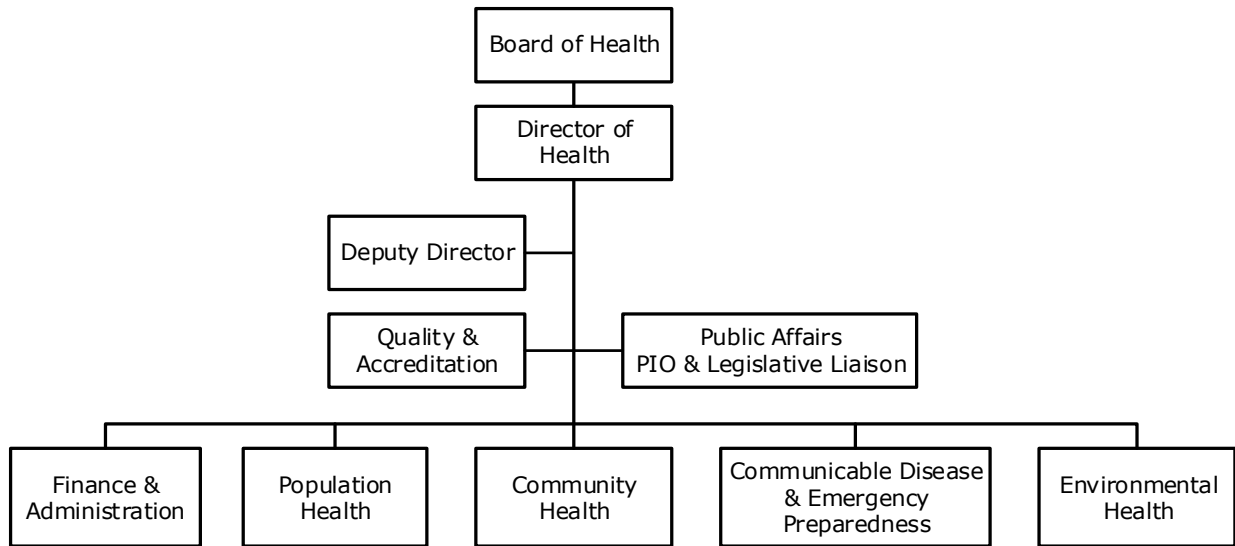
- Continue to meet all of our obligations to protect health for a diverse and growing city: clean air, safe food, high immunization rates, and protection from epidemics and health hazards.
- Reduce tobacco use by promoting smoke-free housing choice and by reducing the number of adolescents that start smoking.
- Promote healthy programs and policies across Metro departments using a Health in All Policies approach.
- Develop capacity for billing insurance plans for public health services.
- Work with partners to facilitate implementation of Nashville's Community Health Improvement Plan.
- Reduce pet overpopulation and reduce the number of dogs and cats that are euthanized.

Strategic Issues

- Epidemics and public health emergencies threaten health and life. MPHD plays a key role in community preparedness and response.
- Nashville is a growing and increasingly diverse community, requiring effective communication with people of varying cultures, circumstances, and languages across all services.
- Tobacco use, unhealthy diets, and a lack of physical activity continue to be major sources of early death, illness, and medical cost.
- The Affordable Care Act will help many Nashvillians access primary medical care and will reduce direct funding for some public health services.
- Risk of premature death varies widely by neighborhood. Persistent inequalities in health require consideration of social and environmental factors that shape health.
- Nashville still has many pets without homes, and animals running at large remain a quality of life issue in many neighborhoods.

38 Health Department-At a Glance

Organizational Structure



Programs

Communicable Disease and Emergency Preparedness

- Immunizations
- Public Health Emergency Preparedness
- Ryan White
- STD and HIV Prevention and Intervention
- Tuberculosis Elimination

Community Health

- Children's Special Services
- Health Care for the Homeless
- Nutrition Services
- Office of the Civil Service Medical Examiner
- Oral Health Services
- School Health

Environmental Health

- Air Quality
- Environmental Engineering
- Food Protection Services
- Pest Management Services
- Public Facilities

Executive Leadership

- Executive Leadership

Finance and Administration

- Animal Care and Control
- Correctional Health Services
- Facilities Management
- Finance
- Human Resources
- Information Technology
- Non-allocated Financial Transactions
- Office of Forensic Medical Examiner
- Records Management

Population Health

- Behavioral Health Services
- Epidemiology and Data
- Fetal Infant Mortality Initiatives
- Health Care Access
- Healthy Eating and Active Living
- Home Visiting
- TENNderCare
- Tobacco Control

38 Health Department-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Animal Care & Control Improvement			
Staff Addition	GSD	\$136,900 3.00 FTEs	Enable staff to provide efficient public service, care for the increased capacity at the shelter, and increase services to the community
Dental Services Improvement			
Staff Addition	GSD	82,900 1.20 FTEs	Staffing to expand services with a dentist and dental assistant on Fridays, allow treatment of the adult emergency population and increase utilization of dental clinic at Lentz
Animal Spay/Neuter Program			
Expanded services	GSD	100,000	Expand spay and neuter services for animals in Northeast and Southeast Davidson County
Bureau Director Salary Reduction			
Decrease in Salaries and Benefits	GSD	(54,600)	Reduction in Salary and Benefit amount due to retirement of current Director and refilling position at lower salary level
Environmental Health Position Reduction			
Decrease in Salaries and Benefits	GSD	(59,200) (1.00 FTE)	Reduction in salary and benefit amount due to elimination of vacant position with no impact on performance
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(287,700)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	215,100	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF**	(148,700)	No impact on performance
Pay Plan Adjustment	GSD	705,900	Supports the hiring and retention of a qualified workforce
Grant Fund Adjustments			
Various grant adjustments	SPF	(546,300)	To reduce spending for expired grants and establish FY16 funding for grants, with limited impact on performance
Title V Grant Fund Increase			
Increase in Title V Grant	SPF	50,000	To increase Title V Clean Air Act grant fund spending for the FY16 amount, with limited impact on performance

38 Health Department-At a Glance

Budget Changes and Impact Highlights

Recommendation	Impact
Animal Education & Welfare Grant Fund Reduction	
Decrease in Animal Education & Welfare Grant Fund SPF	(1,200) Reduction in amount projected to be collected from Boarding Fees at Animal Control and corresponding decrease in spending, with limited impact on performance
Health Donations Fund Adjustment	
Decrease in Health Donations Fund SPF	(4,300) To decrease the Health Department general donation fund, with no impact on performance
Animal Control Donations Fund Adjustment	
Increase in Animal Control Donations Fund SPF	25,000 To increase Animal Control Donations Fund spending, with no impact on performance
General Services District Total	\$839,300 3.20 FTEs
Special Purpose Funds Total	\$(625,500)
TOTAL	\$213,800 3.20 FTEs

* See Internal Service Charges section for details

** SPF - Special Purpose Funds

38 Health Department-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	14,766,000	14,513,185	14,960,600	15,484,800	524,200	3.50%
OTHER SERVICES:						
Utilities	523,000	474,437	270,500	259,100	(11,400)	-4.21%
Professional & Purchased Services	820,700	838,621	707,600	926,500	218,900	30.94%
Travel, Tuition, and Dues	127,900	153,973	131,600	148,800	17,200	13.07%
Communications	263,400	224,988	259,000	244,900	(14,100)	-5.44%
Repairs & Maintenance Services	302,900	295,119	180,100	171,300	(8,800)	-4.89%
Internal Service Fees	982,300	982,144	821,900	1,037,000	215,100	26.17%
Other Expenses	1,076,700	1,270,357	1,095,400	993,600	(101,800)	-9.29%
TOTAL OTHER SERVICES	4,096,900	4,239,639	3,466,100	3,781,200	315,100	9.09%
TOTAL OPERATING EXPENSES	18,862,900	18,752,824	18,426,700	19,266,000	839,300	4.55%
TRANSFERS TO OTHER FUNDS/UNITS	132,400	162,057	132,400	132,400	0	0.00%
TOTAL EXPENSES & TRANSFERS	18,995,300	18,914,881	18,559,100	19,398,400	839,300	4.52%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	3,761,100	4,100,361	3,696,100	3,711,000	14,900	0.40%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	503,400	688,558	503,400	643,400	140,000	27.81%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	320,000	369,007	250,000	220,000	(30,000)	-12.00%
TOTAL PROGRAM REVENUE	4,584,500	5,157,926	4,449,500	4,574,400	124,900	2.81%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	590,200	717,230	593,300	597,300	4,000	0.67%
Fines, Forfeits, & Penalties	33,500	39,305	33,500	33,000	(500)	-1.49%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	623,700	756,535	626,800	630,300	3,500	0.56%
TRANSFERS FROM OTHER FUNDS/UNITS	0	1,303	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	5,208,200	5,915,764	5,076,300	5,204,700	128,400	2.53%
Expenditures Per Capita	\$29.30	\$29.18	\$28.18	\$29.02	\$0.84	2.98%

38 Health Department-Financial

Special Purpose Funds						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	18,043,600	17,231,921	17,287,700	17,494,600	206,900	1.20%
OTHER SERVICES:						
Utilities	22,000	54,184	14,500	20,600	6,100	42.07%
Professional & Purchased Services	5,295,100	4,665,818	5,171,700	4,761,100	(410,600)	-7.94%
Travel, Tuition, and Dues	297,400	163,130	244,200	181,700	(62,500)	-25.59%
Communications	230,200	336,108	132,500	121,400	(11,100)	-8.38%
Repairs & Maintenance Services	68,100	108,948	117,000	68,300	(48,700)	-41.62%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	1,783,900	1,155,889	1,353,300	1,194,300	(159,000)	-11.75%
TOTAL OTHER SERVICES	7,696,700	6,484,077	7,033,200	6,347,400	(685,800)	-9.75%
TOTAL OPERATING EXPENSES	25,740,300	23,715,998	24,320,900	23,842,000	(478,900)	-1.97%
TRANSFERS TO OTHER FUNDS/UNITS	1,233,800	1,239,408	1,237,300	1,090,700	(146,600)	-11.85%
TOTAL EXPENSES & TRANSFERS	26,974,100	24,955,406	25,558,200	24,932,700	(625,500)	-2.45%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	6,200	5,670	6,200	5,000	(1,200)	-19.35%
Federal (Direct & Pass Through)	22,740,100	21,177,850	20,995,400	20,127,200	(868,200)	-4.14%
State Direct	5,000	3,800	5,000	5,000	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	210,800	384,983	382,800	420,900	38,100	9.95%
TOTAL PROGRAM REVENUE	22,962,100	21,572,303	21,389,400	20,558,100	(831,300)	-3.89%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	125,000	0	70,000	120,000	50,000	71.43%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	125,000	0	70,000	120,000	50,000	71.43%
TRANSFERS FROM OTHER FUNDS/UNITS	3,887,000	3,916,274	4,098,800	4,254,600	155,800	3.80%
TOTAL REVENUE & TRANSFERS	26,974,100	25,488,577	25,558,200	24,932,700	(625,500)	-2.45%
Expenditures Per Capita	\$41.61	\$38.49	\$38.81	\$37.31	(\$1.50)	-3.86%

38 Health Department-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
GSD General 10101										
Administrative Asst - Health	SR0800	2	2.00	2	2.00	2	2.00	0	0.00	
Administrative Specialist	SR1000	0	0.00	0	0.00	1	1.00	1	1.00	
Animal Care & Con Ken Asst 1	SR0500	0	0.00	8	8.00	9	9.00	1	1.00	
Animal Care & Con Ken Asst 2	SR0600	0	0.00	3	3.00	4	4.00	1	1.00	
Animal Care & Con Ken Asst 3	SR0800	0	0.00	1	1.00	1	1.00	0	0.00	
Animal Care & Con Lic Vet Tech	SR0600	0	0.00	1	1.00	1	1.00	0	0.00	
Animal Care & Con Officer 1	SR0600	0	0.00	4	4.00	5	5.00	1	1.00	
Animal Care & Con Officer Supv	SR0900	0	0.00	1	1.00	1	1.00	0	0.00	
Animal Care & Con Prog Coord	SR0900	0	0.00	1	1.00	1	1.00	0	0.00	
Animal Care & Cont Ken Supv	SR1000	0	0.00	1	1.00	1	1.00	0	0.00	
Animal Care & Con Officer 2	SR0700	0	0.00	4	4.00	4	4.00	0	0.00	
Animal Care & Con Officer 3	SR0800	0	0.00	1	1.00	1	1.00	0	0.00	
Animal Care & Control Adm Supv	SR0800	0	0.00	1	1.00	1	1.00	0	0.00	
Animal Care & Control Manager	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Animal Care & Control Off 1	SR0600	16	16.00	0	0.00	0	0.00	0	0.00	
Animal Care & Control Off 2	SR0700	8	8.00	0	0.00	0	0.00	0	0.00	
Animal Care & Control Off 3	SR0800	1	1.00	0	0.00	0	0.00	0	0.00	
Animal Care & Control Off Asst	SR0500	0	0.00	3	3.00	3	3.00	0	0.00	
Animal Care & Control Shel Vet	HD0700	0	0.00	1	1.00	1	1.00	0	0.00	
Animal Care & Control Supv	SR0900	2	2.00	0	0.00	0	0.00	0	0.00	
Bureau Director	SR1500	5	5.00	5	5.00	5	5.00	0	0.00	
Chief Medical Dir		1	1.00	1	1.00	1	1.00	0	0.00	
Commun Disease Investigator	SR0800	1	1.00	2	2.00	1	1.00	-1	-1.00	
Courier	SR0500	1	1.00	1	1.00	1	1.00	0	0.00	
Custodian 1 - Health	SR0400	6	6.00	5	5.00	5	5.00	0	0.00	
Dental Asst 1	SR0600	1	1.00	1	1.00	2	1.60	1	0.60	
Dental Hygienist 1	SR1000	0	0.00	1	0.60	2	1.00	1	0.40	
Dental Svcs Dir	HD1000	1	1.00	0	0.00	1	1.00	1	1.00	
Dentist 2	HD0900	1	0.80	1	0.80	2	1.00	1	0.20	
Dpty Dir Health	SR1600	1	1.00	1	1.00	1	1.00	0	0.00	
Envir Asst	SR0600	2	2.00	2	2.00	2	2.00	0	0.00	
Envir Engineer 1	SR1100	1	1.00	0	0.00	0	0.00	0	0.00	
Envir Engineer 2	SR1200	0	0.00	1	1.00	1	1.00	0	0.00	
Environmentalist 1	SR0800	7	7.00	8	8.00	7	7.00	-1	-1.00	
Environmentalist 2	SR0900	2	2.00	2	2.00	2	2.00	0	0.00	
Equip & Supply Clerk 3	SR0700	1	1.00	1	1.00	1	1.00	0	0.00	
Facilities Maint Leader	SR0700	0	0.00	1	1.00	1	1.00	0	0.00	
Facilities Services Mgr-Health	SR1200	1	1.00	1	1.00	1	1.00	0	0.00	
Finance Manager	SR1400	0	0.00	1	1.00	1	1.00	0	0.00	
Finance Officer 1	SR0800	0	0.00	2	2.00	2	2.00	0	0.00	
Finance Officer 2	SR1000	1	1.00	2	2.00	2	2.00	0	0.00	

38 Health Department-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Finance Officer 3	SR1200	0	0.00	1	1.00	1	1.00	0	0.00
Food Inspector 1	SR0800	6	6.00	7	7.00	7	7.00	0	0.00
Food Inspector 2	SR0900	5	5.00	5	5.00	5	5.00	0	0.00
Health Manager 1	SR1200	0	0.00	2	2.00	3	3.00	1	1.00
Health Manager 2	SR1300	0	0.00	10	10.00	9	9.00	-1	-1.00
Health Manager 3	SR1400	0	0.00	5	5.00	4	4.00	-1	-1.00
Human Resources Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 3	SR1200	1	1.00	1	1.00	0	0.00	-1	-1.00
Human Resources Asst 2	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Asst 1	SR0700	0	0.00	0	0.00	1	1.00	1	1.00
Info Systems Mgr	SR1300	2	2.00	2	2.00	2	1.85	0	-0.15
Interpreter 1	SR0500	1	1.00	1	1.00	1	1.00	0	0.00
Inventory Control Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Medical Admin Asst 1	SR1200	5	5.00	5	5.00	5	5.00	0	0.00
Medical Admin Asst 2	SR1300	9	9.00	0	0.00	2	2.00	2	2.00
Medical Admin Asst 3	SR1400	9	8.00	5	4.00	2	2.00	-3	-2.00
Medical Doctor	HD1100	1	0.80	1	0.80	1	1.00	0	0.20
Medical Svcs Dir	HD1200	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep 3	SR0600	27	27.00	21	21.00	23	22.00	2	1.00
Office Support Spec 1	SR0700	7	7.00	7	7.00	7	7.00	0	0.00
Office Support Spec 2	SR0800	3	3.00	3	3.00	2	2.00	-1	-1.00
Outreach Worker	SR0500	3	3.00	3	3.00	2	2.00	-1	-1.00
Printing Equip Operator 2	TL0700	1	1.00	1	1.00	1	1.00	0	0.00
Professional Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Program Coord	SR0900	3	3.00	2	2.00	2	2.00	0	0.00
Program Spec 1	SR0600	1	1.00	1	1.00	3	3.00	2	2.00
Program Spec 2	SR0800	6	5.00	6	5.00	4	4.00	-2	-1.00
Program Spec 3	SR1000	5	5.00	3	3.00	4	4.00	1	1.00
Program Supv	SR1000	2	2.00	1	1.00	1	1.00	0	0.00
Public Health LPN	HD0100	1	1.00	1	1.00	0	0.00	-1	-1.00
Public Health Nurse 1	HD0300	0	0.00	15	15.00	15	15.00	0	0.00
Public Health Nurse 2	HD0300	14	14.00	1	1.00	1	1.00	0	0.00
Public Health Nurse 3	HD0400	1	1.00	7	7.00	7	6.75	0	-0.25
Public Health Nurse 4	HD0500	7	7.00	1	1.00	1	1.00	0	0.00
Public Health Nurse 5	HD0700	1	1.00	0	0.00	0	0.00	0	0.00
Public Hlth Epidemiologist 1	SR1100	0	0.00	1	1.00	1	0.70	0	-0.30
Public Hlth Epidemiologist 2	SR1200	2	2.00	1	1.00	1	1.00	0	0.00
Public Hlth Epidemiologist 3	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Public Hlth Nurse Practitioner	HD0600	4	4.00	4	4.00	4	4.00	0	0.00
Records Management Analyst	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Research Analyst 2	SR1200	2	1.75	2	1.75	2	1.75	0	0.00
Seasonal/Part-time/Temporary		2	1.56	1	0.46	1	0.46	0	0.00

38 Health Department-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Security Guard - Health	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Software Training Mgr	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Soil Scientist	SR1100	1	1.00	0	0.00	1	0.50	1	0.50
Vehicle Inspection Dir	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Vet Tech	SR0600	1	1.00	0	0.00	0	0.00	0	0.00
Veterinarian	HD0700	1	1.00	0	0.00	0	0.00	0	0.00
Total Positions & FTE		208	204.91	209	205.41	214	208.61	5	3.20
HEA Health Dept Grant Fund 32200									
Audiologist	SR1200	1	0.50	0	0.00	0	0.00	0	0.00
Commun Disease Investigator	SR0800	11	11.00	11	11.00	13	13.00	2	2.00
Courier	SR0500	1	1.00	1	1.00	1	1.00	0	0.00
Dental Asst 1	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Dental Hygienist 1	SR1000	6	6.00	6	6.00	6	6.00	0	0.00
Dental Hygienist 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Dental Svcs Dir	HD1000	1	1.00	1	1.00	0	0.00	-1	-1.00
Envir Asst	SR0600	1	1.00	1	1.00	0	0.00	-1	-1.00
Envir Engineer 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Envir Engineer 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Environmentalist 1	SR0800	1	1.00	1	1.00	2	2.00	1	1.00
Environmentalist 2	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Environmentalist 3	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Equip & Supply Clerk 2	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 2	SR1000	1	1.00	0	0.00	1	1.00	1	1.00
Food Inspector 2	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
General Maint Tech	SR0500	1	1.00	1	1.00	0	0.00	-1	-1.00
Health Manager 1	SR1200	0	0.00	2	2.00	2	2.00	0	0.00
Health Manager 2	SR1300	0	0.00	2	2.00	3	3.00	1	1.00
Health Manager 3	SR1400	0	0.00	1	1.00	1	1.00	0	0.00
Home Economist	SR0700	13	13.00	13	13.00	14	14.00	1	1.00
Info Systems Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Interpreter 1	SR0500	2	2.00	3	2.50	3	2.50	0	0.00
Medical Admin Asst 1	SR1200	7	7.00	6	6.00	5	5.00	-1	-1.00
Medical Admin Asst 2	SR1300	4	4.00	0	0.00	0	0.00	0	0.00
Medical Admin Asst 3	SR1400	1	1.00	1	1.00	0	0.00	-1	-1.00
Medical Doctor	HD1100	1	1.00	1	1.00	1	1.00	0	0.00
Nutritionist 1	SR0900	8	8.00	8	8.00	9	9.00	1	1.00
Nutritionist 2	SR1000	4	4.00	4	4.00	4	4.00	0	0.00
Nutritionist 4	SR1200	3	3.00	4	4.00	4	4.00	0	0.00
Office Support Rep 3	SR0600	42	42.00	42	42.00	37	37.00	-5	-5.00
Office Support Spec 1	SR0700	6	6.00	6	6.00	7	7.00	1	1.00
Office Support Spec 2	SR0800	2	2.00	2	2.00	3	3.00	1	1.00
Outreach Worker	SR0500	15	15.00	17	17.00	19	19.00	2	2.00

38 Health Department-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Professional Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 1	SR0600	13	13.00	12	12.00	10	10.00	-2	-2.00
Program Spec 2	SR0800	11	11.00	6	6.00	8	8.00	2	2.00
Program Spec 3	SR1000	13	13.00	8	8.00	10	10.00	2	2.00
Program Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Public Health LPN	HD0100	2	2.00	2	2.00	2	2.00	0	0.00
Public Health Nurse 1	HD0300	0	0.00	78	60.90	80	62.90	2	2.00
Public Health Nurse 2	HD0300	82	82.00	7	6.71	7	6.71	0	0.00
Public Health Nurse 3	HD0400	12	12.00	5	5.48	2	2.00	-3	-3.48
Public Hlth Epidemiologist 2	SR1200	2	2.00	0	0.00	0	0.00	0	0.00
Public Hlth Nurse Practitioner	HD0600	5	5.00	4	4.00	4	4.00	0	0.00
Research Analyst 1	SR1000	1	1.00	0	0.00	0	0.00	0	0.00
Research Analyst 2	SR1200	0	0.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary		23	13.29	33	20.79	32	20.27	-1	-0.52
Security Guard - Health	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Speech Language Pathologist	SR1100	2	2.00	0	0.00	0	0.00	0	0.00
Warehouse Supv	SR0900	1	1.00	2	2.00	1	1.00	-1	-1.00
Warehouse Worker	SR0400	3	3.00	3	3.00	3	3.00	0	0.00
Total Positions & FTE		314	303.79	307	277.38	307	277.38	0	0.00
Department Totals		522	508.70	516	482.79	521	485.99	5	3.20

44 Human Relations Commission-At a Glance

Mission The mission of the Metro Human Relations Commission is to protect and promote the personal dignity of all people by protecting and promoting their safety, health, security, peace, and general welfare. The commission will endeavor to carry out this mission both proactively and reactively by:

- Investigating complaints within the general services district regarding perceived discrimination
- Reviewing allegations of discriminatory misconduct by metropolitan government employees, including but not limited to employees of the police department, fire department, health department, department of codes administration, public works, metropolitan beer permit board, metropolitan development and housing agency and department of water and sewerage services, and fostering better relations between employees of metropolitan government and the people they seek to serve
- Lessening and eliminating prejudice and discrimination through educational and awareness-enhancing programs designed to promote tolerance, respect, and the value of diversity
- Proposing legislation addressing human relations issues in the general services district and enhancing the enforcement of statutes and ordinances that already exist
- Fostering mutual understanding, tolerance, and respect among all economic, social, religious, ethnic, and other community groups by working with existing educational, religious, governmental, social and community agencies

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 436,100	\$ 372,600	\$ 433,900
Total Expenditures and Transfers	<u>\$ 436,100</u>	<u>\$ 372,600</u>	<u>\$ 433,900</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 0.67	\$ 0.57	\$ 0.65

Positions Total Budgeted Positions 4 4 4

Contacts Executive Director: Melody Fowler-Green email: melody.fowler-green@nashville.gov
 404 James Robertson Parkway
 Suite 130 37219 Phone: 615-880-3370 Fax: 615-880-3373

44 Human Relations Commission-At a Glance

Accomplishments

- The full Commission engaged in robust strategic planning that resulted in the adoption of a plan focused on Advocacy, Compliance, and Education ("ACE Plan") reflecting the core charter mission.
- Events: 1) The MHRC co-sponsored, organized, and/or hosted 16 events reaching approximately 160,000 people; 2) Over 50 Community organizations partnered with the MHRC; 3) Many events focused on: the interfaith, intercultural, Black/African American, immigrant, refugee, LGBT, religious minority, youth, student, and human rights/relations communities; and 4) A sampling of these events includes Celebrate Nashville, Nashville Pride Festival, Compassion Games, MLK Day, Stand Against Racism, African Street Festival, and Human Rights Day.
- The creation and release of the IncluCivics Diversity report analyzing diversity in the Metro government workforce. In conjunction with the report, the MHRC developed the IncluCivics online platform that provides graphical representations of up-to-date data regarding diversity within Metro government.
- The ESL Map, released in March of 2014, is being used by Nashville residents to find the English classes that best fit their needs.
- In partnership with MNPS's ELL Office and Metro ITS, the MHRC is developing "Babel Line," a phone based translation system to assist thousands of LEP families by giving them access to recorded translations/descriptions of the forms distributed by MNPS.
- The MHRC revised, streamlined, and broadened its compliance program by creating an online form for intake allowing MHRC to efficiently resolve complaints or refer complainants to another agency, and by the creation of a compliance database that will be crucial to tracking compliance cases and observing trends over time.
- The MHRC is developing NashvilleHearts.Me, an online platform that helps residents find services from nonprofits & government.
- The MHRC is working with Community Food Advocates and the Metro Transit Authority to create a mobile market, or "food bus," that will serve food deserts within the urban core and rural areas.
- The MHRC developed the HRCules Award that honors community members that are heroes for human relations.
- In partnership with Casa Azafran, Conexion Americas, Community Food Advocates, and FASHA, the MHRC developed the Paragon Urban Farm dedicated to providing healthy, affordable food for families in South Nashville.
- In partnership with Baptist Healing Trust, Vanderbilt Integrative Health Center, Metro Public Health Department, among others, the MHRC founded the Compassionate Health Coalition.

Goals

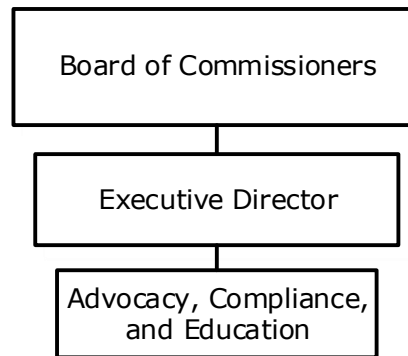
- Furthering the Commission's strategic plan and core mission, launch the Inclusion, Diversity & Equity Assessment Initiative gathering qualitative and quantitative information about human relations to educate the public and to engage in evidence-based policy recommendations. The Initiative will result, among other things, in policy briefings and an annual "State of Human Relations" report.
- Assist in planning & implementing strategies & policy recommendations of the Mayor's DAC.
- Fully implement the Babel Line system for MNPS and develop a plan to apply this system to all of Metro.
- Ensure the success of the Paragon Urban Farm and its use as a convening, community space.
- Develop a streamlined process for creating community gardens on public land.
- Implement a plan for providing multi-lingual signage in as many Metro facilities as possible.
- Launch NashvilleHearts.Me platform and make it fully operational for all residents of Nashville to use.
- Ensure that all the events we sponsor, organize, and/or host are as meaningful and impactful as possible.
- Hold a city-wide Compassion Forum that focuses on the economic and social impact of compassion.

Strategic Issues

- In order for the MHRC to fulfill its core mission reflected in the Metro Charter and the Commission's new ACE strategic plan, it has started an Inclusion, Diversity & Equity Assessment ("IDEA") Initiative, a program to gather and analyze qualitative and quantitative data to engage in evidence-based education and social policy recommendations. MHRC needs the appropriate funds to contract a professional social policy writer capable of engaging in translational social research using industry best-practices. Instead of spending upwards of \$60,000 to employ an individual with the appropriate qualifications to do this work, the Commission is asking for \$20,000 to pay a consultant to launch the initiative and provide advice.

44 Human Relations Commission-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Advocacy, Compliance, and Education

Advocacy, Compliance, and Education

44 Human Relations Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation	Impact		
Staffing Enhancement			
Salaries and Fringe Benefits	GSD	\$27,600	To provide additional personnel services funding enabling the recruitment and retention of staff with the skills and educational background to engage in conflict resolution, sophisticated community organizing, data gathering and analysis
Assessment			
Diversity Study	GSD	20,000	The study will gather qualitative and quantitative information in regard to the Human Resource aspect.
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(5,000)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	7,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	10,800	Supports the hiring and retention of qualified workforce
General Services District Total		\$61,300	
TOTAL		\$61,300	

* See Internal Service Charges section for details

44 Human Relations Commission-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	264,100	239,936	271,000	304,400	33,400	12.32%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	18,000	18,139	15,600	35,600	20,000	128.21%
Travel, Tuition, and Dues	5,000	7,415	5,500	5,500	0	0.00%
Communications	19,200	20,058	21,100	21,100	0	0.00%
Repairs & Maintenance Services	1,300	89	1,300	1,300	0	0.00%
Internal Service Fees	114,300	114,265	11,100	19,000	7,900	71.17%
Other Expenses	14,200	15,700	47,000	47,000	0	0.00%
TOTAL OTHER SERVICES	172,000	175,666	101,600	129,500	27,900	27.46%
TOTAL OPERATING EXPENSES	436,100	415,602	372,600	433,900	61,300	16.45%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	436,100	415,602	372,600	433,900	61,300	16.45%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	535	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	535	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	535	0	0	0	0.00%
Expenditures Per Capita	\$0.67	\$0.64	\$0.57	\$0.65	\$0.08	14.04%

44 Human Relations Commission-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
GSD General 10101										
Compliance Inspector 2	SR0900	1	1.00	1	1.00	1	1.00	0	0.00	
Human Relations Dir		1	1.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 1	SR0700	1	0.25	1	1.00	1	1.00	0	0.00	
Program Spec 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		4	3.25	4	4.00	4	4.00	0	0.00	
Department Totals		4	3.25	4	4.00	4	4.00	0	0.00	

39 Library-At a Glance

Mission	Inspire reading, advance learning and connect our community		
Budget Summary	2013-14	2014-15	2015-16
Expenditures and Transfers:			
GSD General Fund	\$ 22,095,200	\$ 24,448,000	\$ 27,494,800
Special Purpose Fund	1,400,800	1,524,800	1,229,900
Total Expenditures and Transfers	\$ 23,496,000	\$ 25,972,800	\$ 28,724,700
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 475,400	\$ 450,900	\$ 427,500
Other Governments and Agencies	142,300	146,600	0
Other Program Revenue	1,258,300	1,375,000	(200)
Total Program Revenue	\$ 1,876,000	\$ 1,975,500	\$ 427,300
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	200	200	200
Total Revenues	\$ 1,876,200	\$ 1,975,700	\$ 427,500
Expenditures Per Capita	\$ 36.24	\$ 39.44	\$ 42.98
Positions	Total Budgeted Positions	340	361
Positions			392
Contacts	Director: Kent Oliver	email: kent.oliver@nashville.gov	
	Associate Director/Finance Manager: Susan Drye	email: susan.drye@nashville.gov	
	615 Church Street 37219	Phone: 615-862-5800	Fax: 615-862-5771

39 Library-At a Glance

Accomplishments

- Nashville Public Library (NPL) has completed three major building projects including opening new branches at Southeast and Bellevue. Several major branch renovations have occurred or are underway. The Pruitt and North Branch Libraries were completely renovated 2014/15.
 - Library services are providing a major impact on education in Nashville. Limitless Libraries continues its success with pilot service to some charter schools as well as service to all Metro Nashville Public Schools (MNPS) locations. We are now in the process of beginning the merge of online computer systems between MNPS and NPL.
 - Two more successful middle school library renovations were completed at Apollo and Dupont Tyler Middle Schools, reopening with the start of the school year. The library is in the process of renovating McGavock and Overton High Schools' libraries in conjunction with MNPS.
 - NPL's Wishing Chair Production of String City was performed in Magdeburg, Germany in June 2014. Wishing Chair was the only U.S. puppet troupe invited to perform at this prestigious festival.
 - Nashville After Zone Alliance (NAZA) came under the NPL umbrella and has now expanded to 5 after school zones providing quality after school programming for Middle Schools in the Northeast Zone that was previously unserved.
 - Main Library renovations expanded access to public computers, added a new computer classroom, Studio NPL and added space for Metro Archives.
 - Special Collections continues to be a civic center and has started the oral history projects for the National Museum of African American Music as well as the Sounds Stadium project, accepted the Brooks Fund project, and held the Coretta Scott King Book Award and Culture Fest.
 - The Summer Reading program was completely revamped into the Summer Reading Challenge. The program was a complete success in which there was a 60% increase in participants and a 63% increase in completion rates from the previous year.
-

Goals

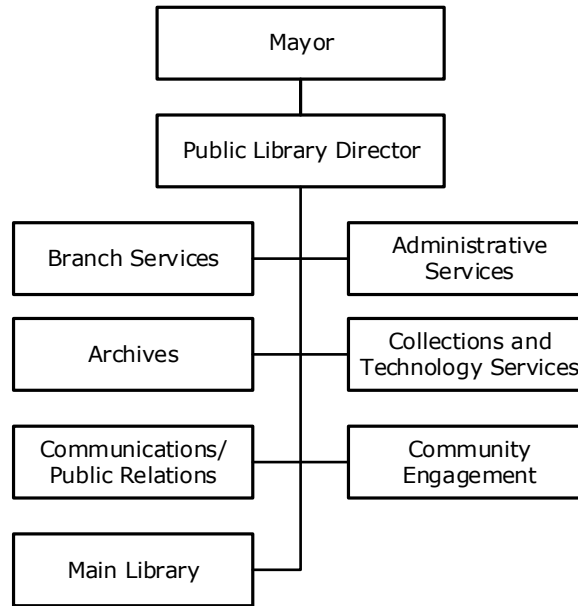
- Neighborhood Services & Programs - restoring lost service hours at Branches.
 - Information Explosion -To have the citizens of Nashville experience a significant improvement in the size, quality and relevance of the library's collections to meet their educational and information needs.
 - Digital Divide - To provide the citizens of Nashville greater access to free computers while expanding opportunities for learning broad-based computer applications and electronic resources.
-

Strategic Issues

- As library material circulation, library program attendance and use of public access computers continues to increase, the Library Board has indicated restoration of library hours, specifically Fridays in the branches, as a top priority along with a growing materials budget.
- Technology Infrastructure - With ever increasingly sophisticated patrons who expect technology from the library that rivals the experiences they get from Amazon, Apple and other commercial competitors, the Library must overhaul its Integrated Library system and website so checking out an eBook is as easy as buying one from Amazon.
- Deferred Maintenance of Facilities is impacting the quality of our public service. Area libraries and the Main library are now all over fourteen years old and show their age. New carpeting, furniture replacements, and temperamental HVAC systems upgrades are required. Buildings designed prior to the advent of the Playaway, iPad, Kindle or MP3 player are making it more difficult to provide quality service to our patrons without improved electrical and wiring systems.

39 Library-At a Glance

Organizational Structure



Programs

Administrative

Administrative Support
 Non-allocated Financial Transactions
 Operations and Maintenance
 Public Relations
 Research and Special Projects

Branch Library

Bellevue Library
 Bordeaux Library
 Donelson Library
 East Library
 Edgehill Library
 Edmondson Pike Library
 Goodlettsville Library
 Green Hills Library
 Hadley Park Library
 Hermitage Library
 Inglewood Library
 Looby Library
 Madison Library
 North Library
 Old Hickory Library
 Pruitt Library
 Richland Park Library
 Southeast Library
 Thompson Lane Library
 Watkins Park Library

Community Outreach

Nashville After-Zones Alliance
 Pathway for New Americans

Emerging Technologies

Interlibrary Loan
 Limitless Libraries
 Shared Systems
 Technical Service
 Web and ILS

Main Library

Children's Services
 Circulation Program
 Conference Center
 Equal Access
 Public Technology Services
 Reference Services
 Special Collections
 Teen Services

Metro Archives

Metro Archives

39 Library-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Annualized Funding			
Salary and Benefits	GSD	\$228,000	Funding to fully support partially funded positions added in FY15 for staff at the Southeast Branch, Bellevue Branch and the Studio at the Main Library
Technology and Collections			
Shared System with MNPS	GSD	368,900 6.00 FTEs	Increase in staff and resources for the continued integration of the public library system with Metro Nashville Public Schools' library system
Friday Service Hours			
Restoration of Friday service hours	GSD	800,000 23.98 FTEs	Additional staff will enable branches libraries to be open on Fridays at Regional locations
Nashville After-Zones Alliance (NAZA)			
Staff upgrade and contract services	GSD	312,300	Increase in funding for staff upgrade due to projected program growth and for contractual services to increase student slots and bus services
Scholars Academy Program			
Program Transfer	GSD	683,200	Formerly an Administrative function, this program will now be administered by Nashville Public Library
Non-allocated Financial Transactions			
Travel	GSD	5,000	Funding for training and staff development
Fringe Benefit Savings	GSD	(250,500)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	183,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	716,900	Supports the hiring and retention of a qualified workforce
Change in Grant Funding			
Grant Adjustment	SPF**	(294,900)	Adjustment of grant budgets due to change in grant funding; minimal impact on performance
General Services District Total		\$3,046,800 29.98 FTEs	
Special Purpose Funds Total		\$(294,900)	
TOTAL		\$2,751,900 29.98 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

39 Library-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	15,797,200	14,906,411	16,818,100	18,890,400	2,072,300	12.32%
OTHER SERVICES:						
Utilities	1,643,100	1,672,152	1,643,100	1,643,100	0	0.00%
Professional & Purchased Services	475,700	520,383	1,925,400	2,279,400	354,000	18.39%
Travel, Tuition, and Dues	17,700	52,629	17,700	62,700	45,000	254.24%
Communications	587,900	599,155	593,400	598,400	5,000	0.84%
Repairs & Maintenance Services	483,100	523,389	483,100	493,100	10,000	2.07%
Internal Service Fees	1,277,000	1,263,284	1,148,300	1,331,300	183,000	15.94%
Other Expenses	1,813,500	1,888,724	1,818,900	2,196,400	377,500	20.75%
TOTAL OTHER SERVICES	6,298,000	6,519,716	7,629,900	8,604,400	974,500	12.77%
TOTAL OPERATING EXPENSES	22,095,200	21,426,127	24,448,000	27,494,800	3,046,800	12.46%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	22,095,200	21,426,127	24,448,000	27,494,800	3,046,800	12.46%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	475,400	437,674	450,900	427,500	(23,400)	-5.19%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	475,400	437,674	450,900	427,500	(23,400)	-5.19%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	475,400	437,674	450,900	427,500	(23,400)	-5.19%
Expenditures Per Capita	\$34.08	\$33.05	\$37.12	\$41.14	\$4.02	10.83%

39 Library-Financial

Special Purpose Funds						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	284,300	220,114	284,500	1,100	(283,400)	-99.61%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	51,500	71,310	51,500	27,900	(23,600)	-45.83%
Travel, Tuition, and Dues	1,500	8,893	1,500	0	(1,500)	-100.00%
Communications	11,600	6,677	11,600	3,500	(8,100)	-69.83%
Repairs & Maintenance Services	5,000	0	5,000	5,000	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	1,046,700	616,430	1,170,500	1,192,200	21,700	1.85%
TOTAL OTHER SERVICES	1,116,300	703,310	1,240,100	1,228,600	(11,500)	-0.93%
TOTAL OPERATING EXPENSES	1,400,600	923,424	1,524,600	1,229,700	(294,900)	-19.34%
TRANSFERS TO OTHER FUNDS/UNITS	200	0	200	200	0	0.00%
TOTAL EXPENSES & TRANSFERS	1,400,800	923,424	1,524,800	1,229,900	(294,900)	-19.34%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	8,800	10,698	13,100	0	(13,100)	-100.00%
State Direct	133,500	133,500	136,500	0	(136,500)	-100.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	1,258,300	1,020,599	1,375,000	(200)	(1,375,200)	-100.01%
TOTAL PROGRAM REVENUE	1,400,600	1,164,797	1,524,600	(200)	(1,524,800)	-100.01%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	200	0	200	200	0	0.00%
TOTAL REVENUE & TRANSFERS	1,400,800	1,164,797	1,524,800	0	(1,524,800)	-100.00%
Expenditures Per Capita	\$2.16	\$1.42	\$2.32	\$1.84	(\$0.48)	-20.69%

39 Library-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Asst	SR0900	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Mgr	SR1300	0	0.00	2	2.00	3	3.00	1	1.00
Admin Svcs Officer 2	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 3	SR1000	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Officer 4	SR1200	1	1.00	4	4.00	4	4.00	0	0.00
Application Tech 1	SR0700	2	2.00	2	2.00	2	2.00	0	0.00
Archives Asst 3	SR0600	3	3.00	2	2.00	2	2.00	0	0.00
Archivist	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Mechanic	TG0800	3	3.00	3	3.00	3	3.00	0	0.00
Bldg Maint Supt	TS1300	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Supv	TS1100	1	1.00	1	1.00	1	1.00	0	0.00
Circulation Asst 1	SR0400	36	31.95	44	40.45	53	50.47	9	10.02
Circulation Asst 2	SR0500	32	31.50	26	25.50	26	25.50	0	0.00
Circulation Supv	SR0600	6	6.00	7	7.00	7	7.00	0	0.00
Custodial Svcs Supv	TS0300	2	2.00	1	1.00	1	1.00	0	0.00
Custodian 1	TG0300	20	20.00	19	19.00	20	20.00	1	1.00
Custodian 2	TG0500	1	1.00	1	1.00	1	1.00	0	0.00
Equip Operator 1	TG0500	4	4.00	5	5.00	6	6.00	1	1.00
Finance Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Analyst 2	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Indust Electrician 1	TG1200	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 1	SR1000	3	3.00	4	4.00	4	4.00	0	0.00
Info Systems App Analyst 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Tech 1	SR0800	3	3.00	4	4.00	7	7.00	3	3.00
Info Systems App Tech 2	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Information Systems Advisor 1	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Librarian 1	SR0900	25	24.50	25	25.00	29	29.00	4	4.00
Librarian 2	SR1000	15	15.00	20	20.00	20	20.00	0	0.00
Library Admin	SR1400	4	4.00	4	4.00	4	4.00	0	0.00
Library Assoc 1	SR0600	46	43.74	47	45.49	52	50.49	5	5.00
Library Assoc 2	SR0700	9	9.00	8	8.00	8	8.00	0	0.00
Library Mgr 1	SR1100	9	9.00	9	9.00	9	9.00	0	0.00
Library Mgr 2	SR1200	9	9.00	9	9.00	9	9.00	0	0.00
Library Mgr 3	SR1300	7	7.00	7	7.00	7	7.00	0	0.00
Library Page	SR0200	38	18.86	41	20.25	45	22.21	4	1.96
Library Performing Artist 2	SR0700	2	2.00	2	2.00	2	2.00	0	0.00
Library Services Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00
Mail Clerk Carrier	SR0500	0	0.00	1	1.00	1	1.00	0	0.00

39 Library-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Maint & Repair Supv	TS0800	0	0.00	1	1.00	1	1.00	0	0.00
Office Support Mgr	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 1	SR0400	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep 2	SR0500	3	1.98	4	2.47	4	2.47	0	0.00
Office Support Rep 3	SR0600	4	4.00	4	4.00	6	6.00	2	2.00
Office Support Spec 1	SR0700	4	4.00	3	3.00	3	3.00	0	0.00
Office Support Spec 2	SR0800	0	0.00	2	2.00	2	2.00	0	0.00
Program Coord	SR0900	1	1.00	0	0.00	1	1.00	1	1.00
Program Mgr 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 2	SR1200	2	2.00	1	1.00	1	1.00	0	0.00
Program Spec 1	SR0600	2	1.75	5	4.75	4	3.75	-1	-1.00
Program Spec 2	SR0800	1	1.00	1	1.00	2	2.00	1	1.00
Program Spec 3	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
Program Supv	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
Property Guard 2	SR0500	4	4.00	4	4.00	4	4.00	0	0.00
Public Info Coord	SR1200	0	0.00	0	0.00	1	1.00	1	1.00
Public Info Rep	SR1000	1	1.00	1	1.00	0	0.00	-1	-1.00
Radio Announcer	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Security Officer Coord	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Special Asst To The Dir	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		330	302.28	352	323.91	383	353.89	31	29.98
Library Services 30401									
Librarian 1	SR0900	1	1.00	0	0.00	0	0.00	0	0.00
Library Assoc 1	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Library Page	SR0200	5	1.90	4	1.52	4	1.52	0	0.00
Program Coord	SR0900	0	0.00	1	1.00	1	1.00	0	0.00
Program Spec 1	SR0600	1	0.49	1	0.49	1	0.49	0	0.00
Program Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Program Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		10	6.39	9	6.01	9	6.01	0	0.00
Department Totals		340	308.67	361	329.92	392	359.90	31	29.98

40 Parks & Recreation-At a Glance

Mission It is the mission of the Metropolitan Board of Parks and Recreation to provide every citizen of Nashville and Davidson County with an equal opportunity for safe recreational and cultural activities within a network of parks and greenways that preserves and protects the region's natural resources.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 32,363,100	\$ 33,133,400	\$ 35,529,500
Special Purpose Funds	4,290,224	4,552,623	3,738,000
Total Expenditures and Transfers	<u>\$ 36,653,324</u>	<u>\$ 37,686,023</u>	<u>\$ 39,267,500</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 10,912,600	\$ 11,238,600	\$ 11,228,400
Other Governments and Agencies	1,746,000	1,482,800	1,343,700
Other Program Revenue	412,900	401,400	175,000
Total Program Revenue	<u>\$ 13,071,500</u>	<u>\$ 13,122,800</u>	<u>\$ 12,747,100</u>
Non-program Revenue	380,000	360,000	368,600
Transfers From Other Funds and Units	1,127,600	1,084,900	1,255,500
Total Revenues	<u>\$ 14,579,100</u>	<u>\$ 14,567,700</u>	<u>\$ 14,371,200</u>
Expenditures Per Capita	\$ 56.54	\$ 57.22	\$ 58.75

Positions	Total Budgeted Positions	1,146	1,168	1,189
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Contacts	Director of Parks & Recreation: Thomas M. Lynch	email: tommy.lynch@nashville.gov	
	Assistant Director, Finance and Administration: Monique N. Odom	email: monique.odom@nashville.gov	
	511 Oman Street, Nashville, TN, 37203	Phone: 615-862-8400	Fax: 615-862-8414

40 Parks & Recreation-At a Glance

Accomplishments

- Opened several new facilities including: Southeast and Sevier Park Regional Community Centers; Two Rivers and William A. Pitts Dog Parks; the new Bells Bend and Warner Parks Mountain Bike Trails and the Centennial Sportsplex Fitness and Tennis Center.
 - Served more than 831,000 patrons in our 26 Community Centers. Nearly 3,000 of those were children enrolled in our After School programs and more than 54,000 were participants in our Senior Programs at Hermitage, Bellevue, Easley, East, Elizabeth, McCabe and Hadley Park Community Centers.
 - Began construction of the Riverfront Park and Amphitheater, which will be completed this summer. The park, located on the site of the former Thermal Transfer Plant, will include: approximately one mile of multi-use greenway trails; the city's first downtown dog park; ornamental gardens; a 1.5-acre event lawn; exercise and sports facilities, including two basketball half-courts; and an amphitheater which will accommodate approximately 6,500 people. Live Nation will manage the amphitheater.
 - Added approximately 5 miles of new Greenway sections. They include Richland Creek (Charlotte Pike to England Park) and the loop at McCabe Golf Course and Community Center, Browns Creek flood buyout property, Mill Creek Greenway near Lenox Village and Mill Creek Greenway at Thompson Lane at a new park and playground, Whites Creek expansion at Mullins Park, and new parking the Harpeth River Greenway.
 - Acquired Kellytown, the 6.72-acres of land near the Little Harpeth River and close to the Williamson County border, which was once a Native American settlement. In the late 1990s, state archaeologists found the remains of 12 structures, the graves of seven indigenous people and dozens of artifacts, including cookware, earrings, tools and remains of food dating back to the 1400s.
-

Goals

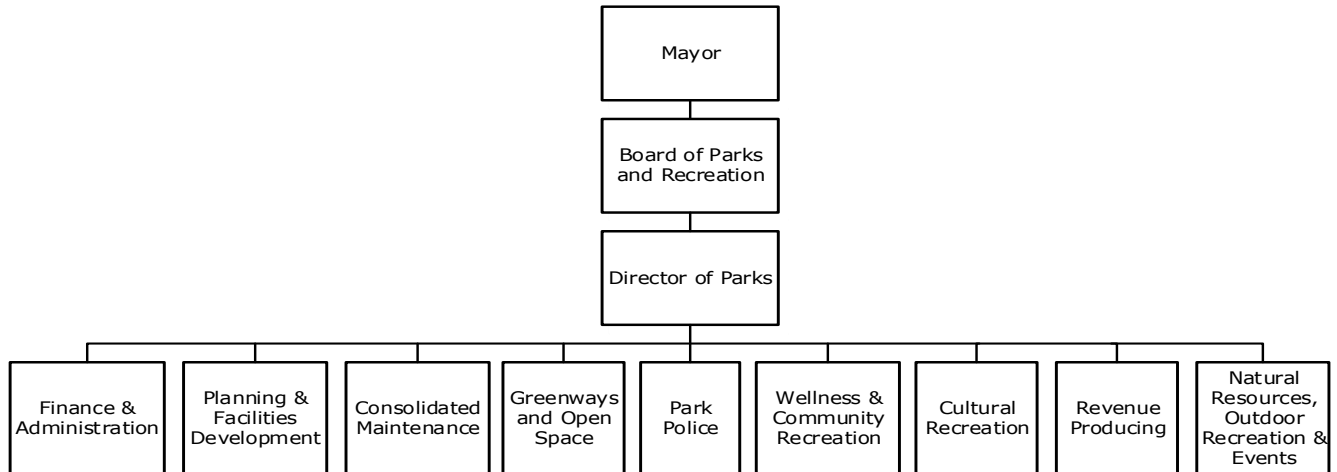
- Continue efforts to improve the delivery of customer service to residents and visitors.
 - Manage facilities and programs to maximize revenue opportunities so that they remain affordable for residents and visitors.
 - Develop public/private partnerships that will maximize current park programs and resources.
 - Continue to work with the residents of Southeast Davidson County to acquire open space for parks and facilities.
 - Increase promotion and awareness of all park programs, facilities and services to a growing and diverse population.
-

Strategic Issues

- Create innovative solutions to address the staffing and maintenance of an increasing number of facilities and green space.
- Develop, identify, and facilitate best practices.
- Expand partnerships to enhance programs, facilities and operations.
- Continue department's leadership in sustainability practices in buildings, parks and operations.
- Continue to improve and address safety issues.

40 Parks & Recreation-At a Glance

Organizational Structure



Programs

Community Outreach and Resource Development

Community Information and Outreach

Community Recreation

Organized Sports and Athletics
Recreation Center
Special Events

Facilities Management and Development

Greenways
Parks and Facilities Maintenance
Parks Usage Permits
Planning and Development

Metro Park Police

Metro Park Police

Natural and Cultural Resources

Arts and History
Natural Resources

Revenue Producing Recreation Enhancement

Hamilton Creek Marina
Harpeth Hills Golf
McCabe Golf
Parthenon
Shelby Golf
Sportsplex
Ted Rhodes Golf
Two Rivers Golf
VinnyLinks Golf
Warner Golf
Wave Country

Support Services

Executive Leadership
Finance and Accounting
Human Resources and Payroll
Non-allocated Financial Transactions
Safety Management

40 Parks & Recreation-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
West Riverfront Amphitheater			
Opening of new facility	GSD	\$42,000	Projected utility expenses associated with the opening of the new Ascend Amphitheater
Finance and Administration			
Administrative Support	GSD	66,900 1.00 FTE	Additional staff to enhance the department's ability to responsibly perform administrative tasks and to prepare for unexpected or unplanned staff absences
Capital Funded Staff			
Staff transfer	GSD	254,100 2.00 FTEs	Change in accounting for personnel expenditures, with no impact on performance
Custodial Improvements			
Increase in contract services	GSD	250,000	Services will allow for proper maintenance of new and larger facilities acquired within the last few years
Grass Mowing Improvements			
Staffing and supplies	GSD	250,000 4.00 FTEs	Additional staff, supplies and equipment will be utilized to maintain properties acquired within the last few years
Facility Repair Improvements			
Staffing and supplies	GSD	300,000 2.00 FTEs	Additional staff and supplies to respond to work orders in HVAC and carpentry areas, which will result in improvements to the Preventative Maintenance Program
Landscaping Improvements			
Staffing and supplies	GSD	249,400 5.42 FTEs	Additional staff and supplies will be utilized to maintain properties acquired within the last few years
Non-allocated Financial Transactions			
Fringe Benefit Savings	GSD	(384,600)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	298,900	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	1,069,400	Supports the hiring and retention of a qualified workforce
Grant Adjustments			
Changes in Grant Funding	SPF**	(814,623) (2.80 FTEs)	Adjustments to grant budgets due to changes in grant funding, with minimal impact on performance
General Services District Total		\$2,396,100 14.42 FTEs	
Special Purpose Funds Total		\$(814,623) (2.80 FTEs)	
TOTAL		\$1,581,477 11.62 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

40 Parks & Recreation-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	24,032,500	22,409,745	25,471,800	27,033,000	1,561,200	6.13%
OTHER SERVICES:						
Utilities	3,538,700	3,494,307	3,344,300	3,439,900	95,600	2.86%
Professional & Purchased Services	524,000	572,614	543,800	677,400	133,600	24.57%
Travel, Tuition, and Dues	28,300	65,422	27,200	49,500	22,300	81.99%
Communications	370,700	325,587	366,000	349,800	(16,200)	-4.43%
Repairs & Maintenance Services	243,000	403,566	245,900	322,200	76,300	31.03%
Internal Service Fees	2,134,600	2,132,511	1,556,800	1,855,700	298,900	19.20%
Other Expenses	1,280,400	1,854,699	1,366,700	1,591,100	224,400	16.42%
TOTAL OTHER SERVICES	8,119,700	8,848,706	7,450,700	8,285,600	834,900	11.21%
TOTAL OPERATING EXPENSES	32,152,200	31,258,451	32,922,500	35,318,600	2,396,100	7.28%
TRANSFERS TO OTHER FUNDS/UNITS	210,900	205,080	210,900	210,900	0	0.00%
TOTAL EXPENSES & TRANSFERS	32,363,100	31,463,531	33,133,400	35,529,500	2,396,100	7.23%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	9,726,400	8,524,862	9,602,400	9,637,200	34,800	0.36%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	12,000	11,400	13,800	13,800	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	4,028	0	0	0	0.00%
TOTAL PROGRAM REVENUE	9,738,400	8,540,290	9,616,200	9,651,000	34,800	0.36%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	5,500	6,058	6,500	6,500	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	312,100	377,881	308,500	315,700	7,200	2.33%
TOTAL NON-PROGRAM REVENUE	317,600	383,939	315,000	322,200	7,200	2.29%
TRANSFERS FROM OTHER FUNDS/UNITS	500,000	658,597	500,000	660,000	160,000	32.00%
TOTAL REVENUE & TRANSFERS	10,556,000	9,582,826	10,431,200	10,633,200	202,000	1.94%
Expenditures Per Capita	\$49.92	\$48.53	\$50.31	\$53.16	\$2.85	5.66%

40 Parks & Recreation-Financial

Special Purpose Funds						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,090,900	983,871	1,072,600	772,347	(300,253)	-27.99%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	28,200	9,522	35,700	1,600	(34,100)	-95.52%
Travel, Tuition, and Dues	47,300	13,010	64,200	27,750	(36,450)	-56.78%
Communications	6,300	339	6,300	6,300	0	0.00%
Repairs & Maintenance Services	0	8,455	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	2,593,224	613,675	2,851,223	2,407,403	(443,820)	-15.57%
TOTAL OTHER SERVICES	2,675,024	645,001	2,957,423	2,443,053	(514,370)	-17.39%
TOTAL OPERATING EXPENSES	3,765,924	1,628,872	4,030,023	3,215,400	(814,623)	-20.21%
TRANSFERS TO OTHER FUNDS/UNITS	524,300	675,976	522,600	522,600	0	0.00%
TOTAL EXPENSES & TRANSFERS	4,290,224	2,304,848	4,552,623	3,738,000	(814,623)	-17.89%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,186,200	1,306,437	1,636,200	1,591,200	(45,000)	-2.75%
Federal (Direct & Pass Through)	1,723,800	137,942	1,433,600	1,316,300	(117,300)	-8.18%
State Direct	10,200	7,375	12,900	0	(12,900)	-100.00%
Other Government Agencies	0	0	22,500	13,600	(8,900)	-39.56%
Other Program Revenue	412,900	509,148	401,400	175,000	(226,400)	-56.40%
TOTAL PROGRAM REVENUE	3,333,100	1,960,902	3,506,600	3,096,100	(410,500)	-11.71%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	493	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	62,400	18,700	45,000	46,400	1,400	3.11%
TOTAL NON-PROGRAM REVENUE	62,400	19,193	45,000	46,400	1,400	3.11%
TRANSFERS FROM OTHER FUNDS/UNITS	627,600	552,795	584,900	595,500	10,600	1.81%
TOTAL REVENUE & TRANSFERS	4,023,100	2,532,890	4,136,500	3,738,000	(398,500)	-9.63%
Expenditures Per Capita	\$6.62	\$3.56	\$6.91	\$5.59	(\$1.32)	-19.10%

40 Parks & Recreation-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
GSD General 10101									
Admin Asst	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	SR1200	0	0.00	2	2.00	2	2.00	0	0.00
Application Tech 1	SR0700	2	2.00	2	2.00	2	2.00	0	0.00
Aquatics Coord	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Automotive Mechanic	TG1000	1	1.00	1	1.00	1	1.00	0	0.00
Bldg & Grnds Electrician	TG1200	3	3.00	3	3.00	3	3.00	0	0.00
Bldg Maint Lead Mechanic	TL1000	2	2.00	2	2.00	3	3.00	1	1.00
Carpenter 1	TG1000	3	3.00	3	3.00	3	3.00	0	0.00
Concessions Clerk 1	SR0400	18	8.44	20	9.94	20	9.94	0	0.00
Concessions Clerk 2	SR0500	13	9.18	13	10.44	13	10.44	0	0.00
Custodial Svcs Asst Supv	TS0200	1	1.00	1	1.00	1	1.00	0	0.00
Custodial Svcs Supv	TS0300	4	4.00	4	4.00	4	4.00	0	0.00
Custodian 1	TG0300	24	24.00	26	25.48	26	25.48	0	0.00
Facilities Mgr	SR1200	2	2.00	2	2.00	2	2.00	0	0.00
Facility Coord	SR1100	8	7.17	9	9.00	9	9.00	0	0.00
Finance Officer 2	SR1000	0	0.00	0	0.00	1	1.00	1	1.00
Finance Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Golf Course Asst Mgr	SR0900	4	4.00	4	4.00	4	4.00	0	0.00
Golf Course Mgr	SR1100	3	3.00	3	3.00	3	3.00	0	0.00
Greenskeeper 2	TS0700	2	2.00	2	2.00	2	2.00	0	0.00
Info Systems App Analyst 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair District Supv	TS1100	2	2.00	2	2.00	2	2.00	0	0.00
Maint & Repair Leader 1	TL0700	19	19.00	19	19.00	21	21.00	2	2.00
Maint & Repair Leader 2	TL0900	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair Supv	TS0800	12	12.00	12	12.00	12	12.00	0	0.00
Maint & Repair Worker 1	TG0300	11	11.85	12	11.58	12	11.58	0	0.00
Maint & Repair Worker 2	TG0400	50	50.00	48	48.00	55	55.00	7	7.00
Maint & Repair Worker 3	TG0600	31	31.00	34	34.00	35	35.00	1	1.00
Masonry Worker	TG0900	3	3.00	3	3.00	3	3.00	0	0.00
Museum Coord	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Museum Gift Shop Mgr	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Museum Mgr	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Museum Spec 2	SR0700	3	3.00	4	3.49	4	3.49	0	0.00
Naturalist 1	SR0500	2	1.20	1	0.48	1	0.48	0	0.00
Naturalist 2	SR0700	4	2.33	4	2.33	4	2.33	0	0.00
Naturalist 3	SR0800	5	5.00	5	5.00	5	5.00	0	0.00
Nature Center Mgr	SR1100	3	3.00	3	3.00	3	3.00	0	0.00
Office Support Rep 1	SR0400	0	0.00	2	0.96	2	0.96	0	0.00
Office Support Rep 2	SR0500	4	3.75	4	4.00	4	4.00	0	0.00

40 Parks & Recreation-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Office Support Rep 3	SR0600	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Spec 1	SR0700	2	2.00	2	2.00	2	2.00	0	0.00
Office Support Spec 2	SR0800	2	2.00	1	1.00	1	1.00	0	0.00
Painter 1	TG0800	2	2.00	2	2.00	2	2.00	0	0.00
Park Police 1	SR0700	4	1.96	4	1.96	4	1.96	0	0.00
Park Police 2	SR0800	15	15.00	15	15.00	15	15.00	0	0.00
Park Police Lieutenant	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Park Police Sergeant	SR0900	4	4.00	4	4.00	4	4.00	0	0.00
Parks & Recreation Asst Dir	SR1500	2	2.00	1	1.00	1	1.00	0	0.00
Parks & Recreation Dir	DP0200	1	1.00	1	1.00	1	1.00	0	0.00
Parks & Recreation Supt	SR1300	8	8.00	10	10.00	10	10.00	0	0.00
Part Time Worker 2		33	14.62	31	12.15	31	12.15	0	0.00
Part Time Worker 3		17	10.31	31	17.24	39	21.08	8	3.84
Plumber	TG1100	3	3.00	3	3.00	3	3.00	0	0.00
Program Coord	SR0900	9	8.33	29	29.00	29	29.00	0	0.00
Program Spec 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Recreation Center Mgr	SR0900	19	19.00	1	1.00	1	1.00	0	0.00
Recreation Leader	SR0700	104	65.22	106	69.52	101	67.10	-5	-2.42
Seasonal Worker 2		58	25.49	58	31.04	58	31.04	0	0.00
Seasonal Worker 3		94	49.55	94	49.55	94	49.55	0	0.00
Seasonal Worker 4		71	14.43	71	16.94	75	15.34	4	-1.60
Seasonal Worker 5		1	0.40	1	0.40	4	1.00	3	0.60
Seasonal/Part-time/Temporary		299	5.90	296	3.92	296	3.92	0	0.00
Special Programs Coord	SR1000	6	5.75	4	4.00	4	4.00	0	0.00
Special Projects Mgr	SR1500	6	6.00	5	5.00	7	7.00	2	2.00
Specialized Skills Instr	SR0800	15	12.11	14	11.11	14	11.11	0	0.00
Specialized Skills Supv	SR1000	3	3.00	3	3.00	3	3.00	0	0.00
Sports Official		65	3.05	65	3.05	65	3.05	0	0.00
Sports Scorer		20	0.67	20	0.67	20	0.67	0	0.00
Technical Specialist 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		1,118	523.71	1,139	548.25	1,163	562.67	24	14.42
Parks Special Projects 30801									
Development Coord	SR1200	1	0.80	1	0.80	0	0.00	-1	-0.80
Recreation Leader	SR0700	0	0.00	1	0.48	1	0.48	0	0.00
Seasonal/Part-time/Temporary		0	0.00	3	1.98	3	1.98	0	0.00
Total Positions & FTE		1	0.80	5	3.26	4	2.46	-1	-0.80
PAR Parks Dept Grant Fund 32300									
Maint & Repair Worker 1	TG0300	10	1.75	10	1.75	10	1.75	0	0.00
Naturalist 1	SR0500	3	0.96	2	0.80	2	0.80	0	0.00
Office Support Rep 2	SR0500	1	0.48	0	0.00	0	0.00	0	0.00
Office Support Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Parks & Recreation Supt	SR1300	1	1.00	0	0.00	0	0.00	0	0.00

40 Parks & Recreation-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Recreation Leader	SR0700	0	0.00	4	1.80	4	1.80	0	0.00
Seasonal/Part-time/Temporary		2	1.32	0	0.00	0	0.00	0	0.00
Special Projects Mgr	SR1500	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		18	6.51	18	6.35	18	6.35	0	0.00
PAR Parks Master Plan 33000									
Admin Svcs Officer 3	SR1000	2	2.00	0	0.00	0	0.00	0	0.00
Application Tech 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Engineering Tech 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Parks & Recreation Supt	SR1300	1	1.00	0	0.00	0	0.00	0	0.00
Professional Spec	SR1100	1	1.00	0	0.00	0	0.00	0	0.00
Special Projects Mgr	SR1500	2	2.00	3	3.00	1	1.00	-2	-2.00
Technical Specialist 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		9	9.00	6	6.00	4	4.00	-2	-2.00
Department Totals		1,146	540.02	1,168	563.86	1,189	575.48	21	11.62

41 Metro Arts Commission-At a Glance

Mission The Arts Commission stimulates and advances the arts to enrich the human experience for the community in Nashville.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 2,612,800	\$ 2,581,300	\$ 2,670,300
Special Purpose Fund	100,900	101,100	0
Total Expenditures and Transfers	<u>\$ 2,713,700</u>	<u>\$ 2,682,400</u>	<u>\$ 2,370,300</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 5,000	\$ 7,500	\$ 7,500
Other Governments and Agencies	100,900	101,100	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 105,900</u>	<u>\$ 108,600</u>	<u>\$ 7,500</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 105,900</u>	<u>\$ 108,600</u>	<u>\$ 7,500</u>
Expenditures Per Capita	\$ 4.19	\$ 4.07	\$ 4.00

Positions Total Budgeted Positions 9 9 9

Contacts Executive Director: Jennifer Cole email: jennifer.cole@nashville.gov
 Financial Manager: Ian Myers email: ian.myers@nashville.gov
 800 Second Avenue South, 4th Floor 37210 Phone: 615-862-6720 Fax: 615-862-6731

41 Metro Arts Commission-At a Glance

Accomplishments

- Activated 1,464,065 citizens and 54,781 MNPS students in arts programs, activities, and events through our grantees and direct projects.
- Awarded \$1.89 million dollars to 64 local organizations that supported 1,199 full time staff and 1,212 contract artistic positions in the local creative economy.
- Launched ExploreNashvilleArt.com mobile site to connect citizens and tourists to public art and cultural agencies in Davidson County.
- Initiated the Music Makes Us digital database "Hub" with MNPS to link professional music volunteers and teaching artists to local classrooms.
- Received accolades from the Wall Street Journal and the National Endowment for the Arts for the Lonnie Holley, Thornton Dial & Sherry Warner Hunter installations at Edmondson Park (District 18).
- Completed public art installations at Commons at the Crossing, Lentz Public Health Center, Bellevue Branch Library and artist designed bike racks in East Nashville and Charlotte Corridors.
- Continued project management of Our Town, Riverfront Park, KVB Roundabout, and Civil Rights public art projects.
- Completed teacher training sessions with more than 60 educators in partnership with the Ayers Institute for Teacher Learning and Innovation at Lipscomb University that include development of unit plans on Edmonson and Civil Rights public art projects for middle and high school. All lesson plans are free and online.
- Coordinated the Art, Culture and Creativity Resource Team with Metro Planning throughout the NashvilleNext Process.
- Initiated Culture Here: Creative Infrastructure Study with Nashville Area Chamber of Commerce.
- Partnered with the Housing Fund to secure \$200,000 grant from Kresge/Surdna Foundations to stabilize affordable artist studio and production space in Nashville.
- Partnered with Planning, Zoning, and ECD to bolster creative workforce and business development in Nashville.

Goals

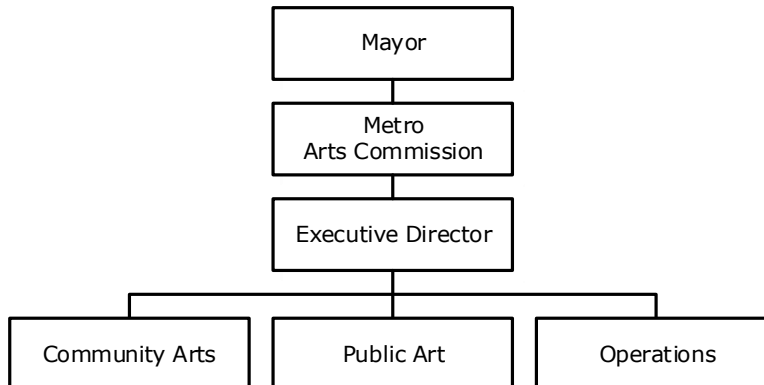
- Strengthen Creative Workforce.
- Deepen participation in creative activities and the arts ecosystem.
- Activate arts in neighborhoods and economic development
- Act as a local and national leader on arts, culture and creative economy public policy.

Strategic Issues

- The National Center for Arts Research 2014 "Arts Vibrancy Index" names the Nashville MSA as 2nd in the country for overall cultural vitality. This ranking is largely due to the number of artists who work in Nashville and the relatively high demand for arts programs and services in our community; however, public funding for the arts in Nashville has not kept pace with population growth or peer cities in recent years.
- To stay atop "arts market" we must right size public investment in our arts, cultural and creative infrastructure through increased Metro Arts grant funds and neighborhood investments like THRIVE.
- Through public leadership and planning like NashvilleNext, we must identify low-hanging opportunities to improve land use and zoning policies that support new models in artisan manufacturing, maker culture and artist studio affordability.
- Our public art program has grown more than 700% in recent years. The program has created opportunities for local and international artists and grown to more than 40 pieces in the collection, but the current pace of project management is unsustainable with existing staff resources. In order to manage growth and encourage equity we must invest in tools like ExploreNashvilleArt.com and a long-range Public Art Master Plan that will create a framework to grow the public art program along with the city's capital investments and population change over the next 20 years.

41 Metro Arts Commission-At a Glance

Organizational Structure



Programs

Community Engagement

Artober Development
Non-allocated Financial Transactions

Grants Coordination

Metro Arts Grants

Public Art

Public Art Projects and Artist Development

41 Metro Arts Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
THRIVE-Neighborhood Arts Program			
External Arts	GSD	\$60,000	Increase to THRIVE Arts Program. Supports the funding of neighborhood art projects
ExploreNashvilleArt.com Maintenance Fee and Administration			
Administrative Operations	GSD	4,800	Covers annual subscription for ExploreNashvilleArt.com mobile platform
Arts Commission Grant Fund			
External Agency Grants	SPF**	(101,100)	Expiration of grant funding. Minimal impact on performance
Non-allocated Financial Transactions			
Travel	GSD	3,500	Funding for training and staff development
Fringe Benefit Savings	GSD	(8,100)	Savings realized through reduced cost for fringe benefits
Internal Service Charges*	GSD	2,500	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	GSD	26,300	Supports the hiring and retention of a qualified workforce
General Services District Total		\$89,000	
Special Purpose Funds Total		\$(101,100)	
TOTAL		\$(12,100)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

41 Metro Arts Commission-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	486,000	486,529	532,500	552,300	19,800	3.72%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	53,500	9,030	108,400	139,300	30,900	28.51%
Travel, Tuition, and Dues	4,500	9,801	3,400	12,600	9,200	270.59%
Communications	9,000	12,459	8,300	14,700	6,400	77.11%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	156,700	156,400	28,500	29,400	900	3.16%
Other Expenses	1,903,100	1,928,248	1,900,200	1,922,000	21,800	1.15%
TOTAL OTHER SERVICES	2,126,800	2,115,938	2,048,800	2,118,000	69,200	3.38%
TOTAL OPERATING EXPENSES	2,612,800	2,602,467	2,581,300	2,670,300	89,000	3.45%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	2,612,800	2,602,467	2,581,300	2,670,300	89,000	3.45%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	5,000	5,190	7,500	7,500	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	64	0	0	0	0.00%
TOTAL PROGRAM REVENUE	5,000	5,254	7,500	7,500	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	5,000	5,254	7,500	7,500	0	0.00%
Expenditures Per Capita	\$4.03	\$4.01	\$3.92	\$4.00	\$0.08	2.04%

41 Metro Arts Commission-Financial

Special Purpose Funds						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	4,500	8,287	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	71,000	63,179	43,500	0	(43,500)	-100.00%
Travel, Tuition, and Dues	0	12,644	10,000	0	(10,000)	-100.00%
Communications	0	15,243	8,000	0	(8,000)	-100.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	25,400	34,287	39,600	0	(39,600)	-100.00%
TOTAL OTHER SERVICES	96,400	125,353	101,100	0	(101,100)	-100.00%
TOTAL OPERATING EXPENSES	100,900	133,640	101,100	0	(101,100)	-100.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	100,900	133,640	101,100	0	(101,100)	-100.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	25,000	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	100,900	110,606	101,100	0	(101,100)	-100.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	100,900	135,606	101,100	0	(101,100)	-100.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	1,568	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	100,900	137,174	101,100	0	(101,100)	-100.00%
Expenditures Per Capita	\$0.16	\$0.21	\$0.15	\$0.00	(\$0.15)	-100.00%

41 Metro Arts Commission-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
GSD General 10101										
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 3	SR1000	2	2.00	0	0.00	0	0.00	0	0.00	
Admin Svcs Officer 4	SR1200	0	0.00	1	1.00	1	1.00	0	0.00	
Arts Commission Exec Dir	DP0100	1	1.00	1	1.00	1	1.00	0	0.00	
Finance Spec	SR1100	0	0.00	1	1.00	1	1.00	0	0.00	
Office Support Spec 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00	
Program Spec 1	SR0600	1	0.38	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		6	5.38	6	6.00	6	6.00	0	0.00	
GSD FY10 Capital Projects Fund 40009										
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 3	SR1000	0	0.00	1	1.00	1	1.00	0	0.00	
Admin Svcs Officer 4	SR1200	2	2.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		3	3.00	3	3.00	3	3.00	0	0.00	
Department Totals		9	8.38	9	9.00	9	9.00	0	0.00	

61 Municipal Auditorium-At a Glance

Mission The mission of the Nashville Municipal Auditorium is to provide multipurpose venue and event coordination products to the citizens of Nashville so that they can experience a positive economic impact through a variety of public and private events.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
Special Purpose Fund	\$ 1,767,200	\$ 2,034,500	\$ 1,515,500
Total Expenditures and Transfers	<u>\$ 1,767,200</u>	<u>\$ 2,034,500</u>	<u>\$ 1,515,500</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,352,200	\$ 1,419,200	\$ 1,493,200
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 1,352,200	\$ 1,419,200	\$ 1,493,200
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	415,000	554,300	22,300
Total Revenues	<u>\$ 1,767,200</u>	<u>\$ 1,973,500</u>	<u>\$ 1,515,500</u>
Expenditures Per Capita	\$ 2.73	\$ 3.09	\$ 2.27

Positions Total Budgeted Positions 9 10 10

Contacts Auditorium Manager: Bob Skoney email: bob.skoney@nashville.gov
 417 4th Avenue North 37201 Phone: 615-862-6390 Fax: 615-862-6394

61 Municipal Auditorium-At a Glance

Accomplishments

- The Musicians Hall of Fame and Museum (MHoF&M) continues to be open six days a week to the public. The addition is strengthening our presence in the community by attracting visitors to the Auditorium on a daily basis. Special events at the MHoF&M are trending upwards as the Museum gains popularity.
 - The MHoF&M plans to add a Grammy's interactive gallery in the near future.
 - The Municipal Auditorium continues to partner with college interns to help reduce costs. We have recently also interacted with McGavock High School's hospitality program.
 - The Municipal Auditorium continues to fill the niche of midsize events that are attracted to the middle Tennessee area.
 - Major seat renovation project was completed in the mezzanine section recently. Now renovation continues in our balcony seating sections.
-

Goals

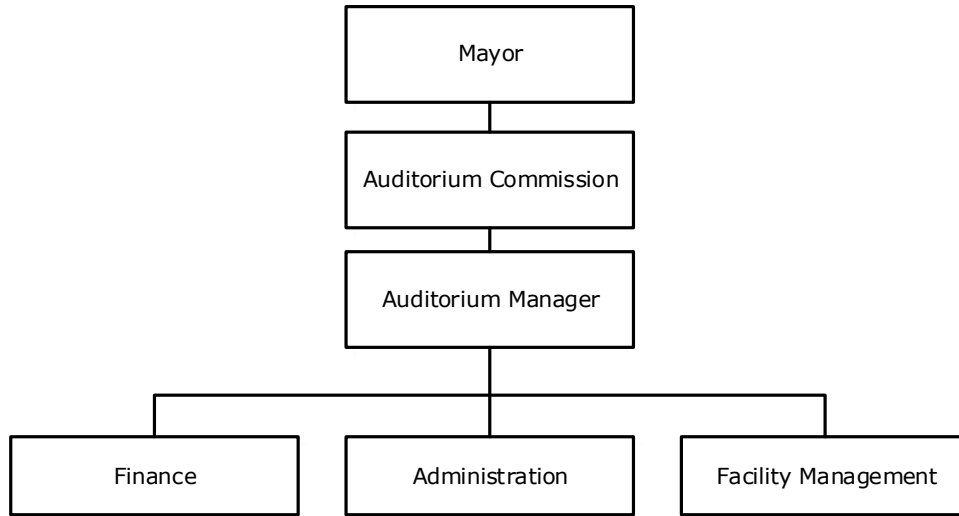
- Increase revenues and/or decrease expenses to decrease subsidy.
 - Increase usage of the venue.
 - Increase number of repeat events and new events for the venue.
-

Strategic Issues

- Typical variety of events consists of concerts, family shows, comedy shows, cheerleading competitions, religious conferences, trade and sales shows. As the venue reaches its 53rd Anniversary this year, it faces numerous challenges relative to its age as we strive to keep the venue in a presentable, maintained and efficient functioning state.
- The Auditorium is studying options to reduce utility costs.

61 Municipal Auditorium-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Operations

Administration

61 Municipal Auditorium-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Administrative Operations			
Various Expenses	SPF**	\$17,700	Administrative expenses required to continue operations
Non-allocated Financial Transactions			
Travel	SPF	4,000	Funding for training and staff development
Insurance Billings	SPF	(2,200)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	(2,700)	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	2,400	No impact on performance
IOD	SPF	(11,500)	Charges that fund medical payments for employees who are injured in line-of-duty
Pay Plan Adjustment	SPF	22,300	Supports the hiring and retention of a qualified workforce
Supplemental Appropriation			
Non-recurring Expense	SPF	(549,000)	Reduction to previous year's operating budget with no impact on performance
Special Purpose Funds Total		\$(519,000)	
TOTAL		\$(519,000)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

61 Municipal Auditorium-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	661,700	666,741	720,500	651,800	(68,700)	-9.54%
OTHER SERVICES:						
Utilities	471,600	428,947	495,600	297,300	(198,300)	-40.01%
Professional & Purchased Services	304,100	432,201	432,100	244,800	(187,300)	-43.35%
Travel, Tuition, and Dues	6,800	5,358	6,800	13,600	6,800	100.00%
Communications	9,800	14,815	9,800	20,200	10,400	106.12%
Repairs & Maintenance Services	79,000	77,523	133,000	34,400	(98,600)	-74.14%
Internal Service Fees	29,200	30,532	23,700	21,900	(1,800)	-7.59%
Other Expenses	93,700	342,221	88,800	104,900	16,100	18.13%
TOTAL OTHER SERVICES	994,200	1,331,597	1,189,800	737,100	(452,700)	-38.05%
TOTAL OPERATING EXPENSES	1,655,900	1,998,338	1,910,300	1,388,900	(521,400)	-27.29%
TRANSFERS TO OTHER FUNDS/UNITS	111,300	104,604	124,200	126,600	2,400	1.93%
TOTAL EXPENSES & TRANSFERS	1,767,200	2,102,942	2,034,500	1,515,500	(519,000)	-25.51%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,352,200	1,560,377	1,419,200	1,493,200	74,000	5.21%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	1,352,200	1,560,377	1,419,200	1,493,200	74,000	5.21%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	415,000	415,000	554,300	22,300	(532,000)	-95.98%
TOTAL REVENUE & TRANSFERS	1,767,200	1,975,377	1,973,500	1,515,500	(458,000)	-23.21%
Expenditures Per Capita	\$2.73	\$3.24	\$3.09	\$2.27	(\$0.82)	-26.54%

61 Municipal Auditorium-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Municipal Auditorium 60161									
Admin Svcs Officer 3	SR1000	2	2.00	2	2.00	2	2.00	0	0.00
Application Tech 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Auditorium Mgr	DP0100	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Mechanic	TG0800	2	2.00	2	2.00	2	2.00	0	0.00
Bldg Maint Worker	TG0400	1	1.00	1	1.00	1	1.00	0	0.00
Event Set Up Leader	TL0700	1	1.00	1	1.00	1	1.00	0	0.00
Facility Coord	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	SR1200	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		9	9.00	10	10.00	10	10.00	0	0.00
Department Totals		9	9.00	10	10.00	10	10.00	0	0.00

64 Metro Sports Authority-At a Glance

Mission The mission of the Metropolitan Sports Authority is to operate, plan, promote, finance, construct, acquire, renovate, equip and enlarge sports complexes, stadiums, arenas, structures and facilities for public participation and enjoyment of professional and amateur sports, fitness, health and recreational activities that yield enhanced economic development for the region.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
GSD General Fund	\$ 675,500	\$ 678,500	\$ 730,600
Special Purpose Fund	675,500	678,500	730,600
Total Expenditures and Transfers	<u>\$ 1,351,000</u>	<u>\$ 1,357,000</u>	<u>\$ 1,461,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	674,100	678,500	730,600
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 674,100</u>	<u>\$ 678,500</u>	<u>\$ 730,600</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	1,400	0	0
Total Revenues	<u>\$ 675,500</u>	<u>\$ 678,500</u>	<u>\$ 730,600</u>
Expenditures Per Capita	<u>\$ 2.08</u>	<u>\$ 2.06</u>	<u>\$ 2.19</u>

Positions Total Budgeted Positions 2 2 2

Contacts Interim Executive Director: Monica Clayton-Fawknottson email: monica.fawknottson@nashville.gov

730 Second Avenue South, Suite 103 37210 Phone: 615-880-1021 Fax: 615-880-1990

64 Metro Sports Authority-At a Glance

Accomplishments

- Bridgestone Arena nominated for the 2014 Arena of the Year Award by Pollstar after being named the 6th busiest arena in the U.S. for the third straight year, and having 2 million visitors last year.
 - In 2014 Bridgestone Arena hosted 15 sold-out Predators games, an extremely successful NCAA Women's Final 4, the 47th annual CMA Awards, and the 2014 CMT Awards, in addition to shows such as Bruce Springsteen, Keith Urban, Billy Joel, Cher, Justin Timberlake and Disney On Ice: Frozen
 - Bridgestone Arena chosen to host the 2016 NHL All-Star Game and the 1st/2nd Rounds of the 2018 NCAA Men's Basketball Tournament.
 - In 2014 Bridgestone Arena building improvements included: Nissan SoBro entrance @ 5th& Demonbruen, Tavern '96 (the arena's first full-time restaurant), new 8,000 square foot team store facing 5th Avenue, new food beverage options, renovations to the Patron Club, free arena-wide Wi-Fi, exterior LED boards, new efficient HVAC units, and the opening of the Lexus Lounge- a new all-inclusive zone on the event level featuring multiple food stations, a bar for up to 800, and a 10-yard high-def TV.
 - Ford Ice Center opened in southeastern Davidson County in September 2014 with the number of visitors far exceeding expectations.
 - LP Field hosted approximately 300 groups and events in the past year, including 12 Titans games, TSU football, 61,000 people for the Music City Bowl (Notre Dame vs. LSU), the largest CMA Music Festival to-date, the Country Music Marathon, and a concert by One Direction.
 - Construction of First Tennessee Park will finish in April 2015, opening in time for the Sounds 2015 season.
-

Goals

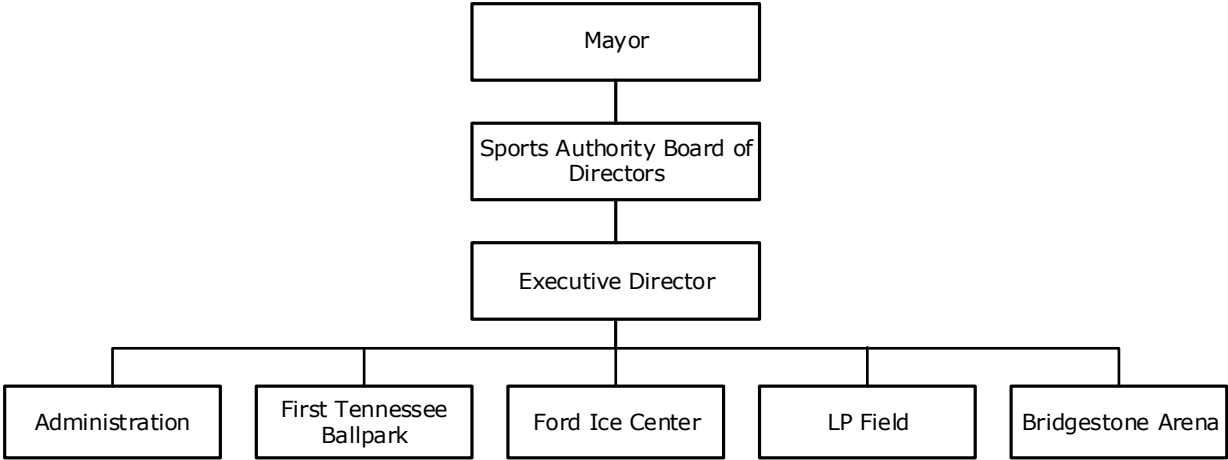
- Continue strong relationships with our critical team partners and their management organizations: the Tennessee Titans, the Nashville Predators, and the Nashville Sounds
 - Work with the Predators, Nashville Sports Council, and National Hockey League and have the best NHL All-Star Game Weekend in 2016.
 - Open, operate and work with the Nashville Sounds to make the first season at First Tennessee Park a success.
 - Work with our strategic partner, the Nashville Sports Council, to recruit even more high quality sporting events to Nashville.
 - Continue the significant direct economic impact to the city by using our publically owned facilities in the best possible manner.
 - Maintain a department that continues to bring direct economic impact, is well organized, well managed and respected.
-

Strategic Issues

- With the FY16 Budget, the Sports Authority will have doubled the number of managed facilities, and will do so without budget growth, which will require careful management and execution.
- Ensure that the Nashville Sounds have a successful first season at First Tennessee Park.
- Work with pertinent city agencies and outside organizations on the 2016 NHL All-Star Game.
- Continue to work with the Titans at LP Field and Predators at Bridgestone Arena to make sure that the facilities are cared for properly and up-to-date for the best possible fan experiences.

64 Metro Sports Authority-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Facilities Management

Facilities Management

64 Metro Sports Authority-At a Glance

Budget Changes and Impact Highlights

Recommendation		Impact	
Non-allocated Financial Transactions			
Insurance Billings	SPF**	39,200	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	4,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
Pay Plan Adjustment	SPF	8,700	Supports the hiring and retention of a qualified workforce
Special Purpose Funds Total		\$52,100	
TOTAL		\$52,100	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

64 Metro Sports Authority-Financial

GSD General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	674,100	674,100	678,500	730,600	52,100	7.68%
TOTAL OTHER SERVICES	674,100	674,100	678,500	730,600	52,100	7.68%
TOTAL OPERATING EXPENSES	674,100	674,100	678,500	730,600	52,100	7.68%
TRANSFERS TO OTHER FUNDS/UNITS	1,400	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	675,500	674,100	678,500	730,600	52,100	7.68%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	0	0	0	0	0	0.00%
Expenditures Per Capita	\$1.04	\$1.04	\$1.03	\$1.09	\$0.06	5.83%

64 Metro Sports Authority-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	220,800	200,475	224,700	233,400	8,700	3.87%
OTHER SERVICES:						
Utilities	12,000	24,773	12,000	12,500	500	4.17%
Professional & Purchased Services	2,000	1,535	1,000	500	(500)	-50.00%
Travel, Tuition, and Dues	3,100	4,308	4,600	6,000	1,400	30.43%
Communications	6,300	5,601	5,900	4,300	(1,600)	-27.12%
Repairs & Maintenance Services	2,000	1,879	2,000	2,000	0	0.00%
Internal Service Fees	21,200	20,885	11,100	15,300	4,200	37.84%
Other Expenses	408,100	8,892,230	417,200	456,600	39,400	9.44%
TOTAL OTHER SERVICES	454,700	8,951,211	453,800	497,200	43,400	9.56%
TOTAL OPERATING EXPENSES	675,500	9,151,686	678,500	730,600	52,100	7.68%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	675,500	9,151,686	678,500	730,600	52,100	7.68%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	862	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	674,100	674,100	678,500	730,600	52,100	7.68%
Other Program Revenue	0	8,506,981	0	0	0	0.00%
TOTAL PROGRAM REVENUE	674,100	9,181,943	678,500	730,600	52,100	7.68%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	1,400	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	675,500	9,181,943	678,500	730,600	52,100	7.68%
Expenditures Per Capita	\$1.04	\$14.12	\$1.03	\$1.09	\$0.06	5.83%

64 Metro Sports Authority-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
SPA Sports Authority - CU 60008									
Admin Svcs Officer 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Sports Authority Exec Director		1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		2	2.00	2	2.00	2	2.00	0	0.00
Department Totals		2	2.00	2	2.00	2	2.00	0	0.00

60 Farmers' Market-At a Glance

Mission The mission of the Farmers' Market is to promote the Farmers' Market and provide retail space and educational products to regional farmers, local food producers and retail entrepreneurs so they can supply the highest quality products for the Nashville and regional shopping community.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
Special Purpose Fund	\$ 2,016,500	\$ 1,949,800	\$ 1,732,900
Total Expenditures and Transfers	<u>\$ 2,016,500</u>	<u>\$ 1,949,800</u>	<u>\$ 1,732,900</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 1,056,600	\$ 1,269,700	\$ 1,601,600
Other Governments and Agencies	0	5,000	10,000
Other Program Revenue	75,600	127,600	121,300
Total Program Revenue	<u>\$ 1,132,200</u>	<u>\$ 1,402,300</u>	<u>\$ 1,732,900</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	545,000	859,500	0
Total Revenues	<u>\$ 1,677,200</u>	<u>\$ 2,261,800</u>	<u>\$ 1,732,900</u>
Expenditures Per Capita	\$ 3.11	\$ 2.96	\$ 2.59

Positions	Total Budgeted Positions	7	7	7
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Contacts	Farmers' Market Board Chair: Margot McCormack	email: m.a.mccormack3@comcast.net
	Executive Director: Tasha Kennard	email: tasha.kennard@nashville.gov
	Finance Manager: Tracey Ray	email: tracey.ray@nashville.gov
	900 Rosa L. Parks Blvd. 37208	Phone: 615-880-2001 Fax: 615-880-2000

60 Farmers' Market-At a Glance

Accomplishments

- Continued to evaluate and improve fiscal operations. NFM met monthly with the board, providing financial/programmatic transparency, along with promoting open communication regarding transformation plan.
- New NFM management personnel absorbed all operational, facility and business services from GS during FY15 and continues to participate in HR, Finance and Procurement training opportunities to improve processes and ensure that the organization is in alignment with all Metro policies.
- Developed strategic initiatives and action plans to support the vision
- Maintained a 94% lease rate for the interior Market House and a 45% occupancy rate average for the overall Market. Established Market House merchant standards and six new three year leases
- Coordinated resources to develop Artisan Shed enclosure project
- Developed Meet Me at the Farmers Market to increase foot traffic
- Established new merchant standards and reset merchant placement zones to align with the vision
- Established new special event rates, a source of incremental revenue
- Achieved quantifiable growth in social media
- Hosted a Farmhand Dinner, providing \$9,000 in revenue to support NFM Operations and secured \$5,000 TN Depart of Ag Grant
- Voted Best Farmers™ Market in the 2014 Nashville Scene Reader™ Poll, Named Best Farmers™ Market by TN Magazine, Named one of America™ Best Food Halls by Travel + Leisure, Named one of the Top 10 Best Restaurants & Dining Spots by global travel.
- Managed the Vanderbilt and Richland Farmers™ Markets featuring more than 30 local and regional growers and artisans.

Goals

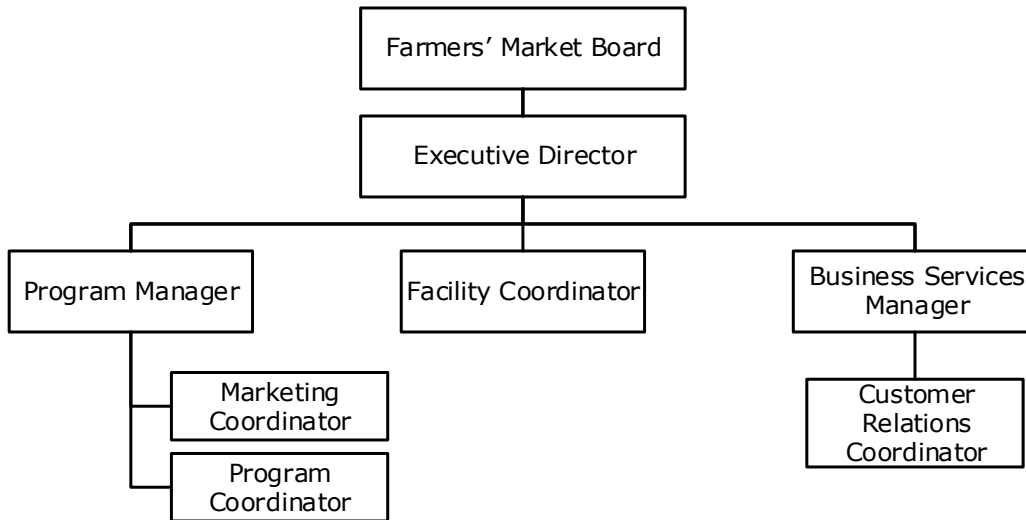
- Maintain focus to transform the market by increasing diversity of merchants, standardizing our processes, reducing expenses and increasing revenue while implementing new merchant standards, simplified rates and aligning our merchant recruitment, retention and programmatic efforts to support the shared vision.
- Achieve Market House occupancy of 95%. Secure anchor tenant and maintain 50% occupancy for South Shed 2 featuring climate-controlled rental space
- Increase special event revenue via special event specific services and rates and co-sponsor guidelines
- Increase Grow Local Kitchen revenue via an annual GLK residency program and educational workshops
- Drive farm merchant revenue with implementation of a centralized SNAP/SNAP Incentive Program for 2015-2017
- Continue to implement/assess effectiveness of strategic marketing and communications plan
- Evaluate and implement improved fiscal management and technology resources to streamline business services
- Reduce expenses by standardizing security, janitorial and facility maintenance programs. Reduce waste via recycling program
- Develop NFM sponsorship and community relations initiatives to further increase awareness/engagement

Strategic Issues

- New merchant standards aligned with the vision and auditing processes must be implemented and maintained to regain the trust, support and participation of the regional growers' community.
- Capital improvements are required to improve consumer experience, increase year round occupancy and achieve associated revenue
- Strategic relationships must be established to advance initiatives relating to food security, food access, nutrition, wellness, tourism and cultural diversity.
- Increased collaboration within Metro departments is required to improve technology and procurement practices and resources.
- Approved NFM staff positions must be filled in order to achieve operational and programmatic improvements including facility maintenance and cost savings initiatives.

60 Farmers' Market-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Facility Management

Facility Management

Marketing Service

Marketing Service

Special Events and Grow Local Kitchen

Special Events and Grow Local Kitchen

60 Farmers' Market-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Farmers' Market Lease Subsidy			
Lease Expense Elimination	SPF**	\$(259,600)	Eliminates the annual subsidy supporting the lease expense
Security Enhancement			
Operational Improvement	SPF	29,400	Supports necessary increases in security services providing a safer environment for visitors to the Farmer's Market
Salary Equalization			
Pay Adjustment	SPF	12,500	Allows for salary alignment with Metro Pay Plan
Non-allocated Financial Transactions			
Insurance Billings	SPF	(1,600)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	700	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	1,800	No impact on performance
IOD	SPF	(100)	Charges that fund medical payments for employees who are injured in line-of-duty
Special Purpose Funds Total		\$(216,900)	
TOTAL		\$(216,900)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

60 Farmers' Market-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	518,400	278,656	518,400	530,900	12,500	2.41%
OTHER SERVICES:						
Utilities	303,000	252,073	268,400	268,400	0	0.00%
Professional & Purchased Services	665,400	588,666	490,000	533,200	43,200	8.82%
Travel, Tuition, and Dues	400	1,147	800	1,000	200	25.00%
Communications	27,700	22,769	85,300	85,300	0	0.00%
Repairs & Maintenance Services	142,400	80,608	194,300	179,500	(14,800)	-7.62%
Internal Service Fees	24,300	23,871	22,500	23,300	800	3.56%
Other Expenses	283,300	347,284	288,500	27,900	(260,600)	-90.33%
TOTAL OTHER SERVICES	1,446,500	1,316,418	1,349,800	1,118,600	(231,200)	-17.13%
TOTAL OPERATING EXPENSES	1,964,900	1,595,074	1,868,200	1,649,500	(218,700)	-11.71%
TRANSFERS TO OTHER FUNDS/UNITS	51,600	81,600	81,600	83,400	1,800	2.21%
TOTAL EXPENSES & TRANSFERS	2,016,500	1,676,674	1,949,800	1,732,900	(216,900)	-11.12%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	1,056,600	1,121,574	1,269,700	1,601,600	331,900	26.14%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	4,977	5,000	10,000	5,000	100.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	75,600	0	127,600	121,300	(6,300)	-4.94%
TOTAL PROGRAM REVENUE	1,132,200	1,126,551	1,402,300	1,732,900	330,600	23.58%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	2	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	2	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	545,000	554,376	859,500	0	(859,500)	-100.00%
TOTAL REVENUE & TRANSFERS	1,677,200	1,680,929	2,261,800	1,732,900	(528,900)	-23.38%
Expenditures Per Capita	\$3.11	\$2.59	\$2.96	\$2.59	(\$0.37)	-12.50%

60 Farmers' Market-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Farmers Market 60152									
Admin Asst	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Admin Svcs Officer 4	SR1200	0	0.00	1	1.00	1	1.00	0	0.00
Bldg Maint Leader	TG0600	1	1.00	0	0.00	0	0.00	0	0.00
Dir Of Farm Mkt		1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair Leader 2	TL0900	0	0.00	1	1.00	1	1.00	0	0.00
Maint & Repair Worker 1	TG0300	1	1.00	0	0.00	0	0.00	0	0.00
Maint & Repair Worker 2	TG0400	1	1.00	0	0.00	0	0.00	0	0.00
Office Support Rep 2	SR0500	1	1.00	1	1.00	1	1.00	0	0.00
Special Programs Coord	SR1000	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		7	7.00	7	7.00	7	7.00	0	0.00
Department Totals		7	7.00	7	7.00	7	7.00	0	0.00

62 Board of Fair Commissioners-At a Glance

Mission The mission of the Board of Fair Commissioners is to provide multipurpose venues for a variety of events that serve the interests of Nashville citizens and visitors to Nashville. This includes public and private events that showcase consumer products, education, commerce, entertainment, agriculture, technology and industry.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
Special Purpose Fund	\$ 2,906,500	\$ 3,356,600	\$ 3,016,200
Total Expenditures and Transfers	<u>\$ 2,906,500</u>	<u>\$ 3,356,600</u>	<u>\$ 3,016,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 2,706,500	\$ 3,316,600	\$ 3,016,200
Other Governments and Agencies	0	0	0
Other Program Revenue	0	40,000	0
Total Program Revenue	<u>\$ 2,706,500</u>	<u>\$ 3,356,600</u>	<u>\$ 3,016,200</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	200,000	0	0
Total Revenues	<u>\$ 2,906,500</u>	<u>\$ 3,356,600</u>	<u>\$ 3,016,200</u>
Expenditures Per Capita	\$ 4.48	\$ 5.10	\$ 4.51

Positions	Total Budgeted Positions	115	116	119
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Contacts	Director: Buck Dozier	email: buck.dozier@nashville.gov	
	Financial Manager: Douglas Peters	email: douglas.peters@nashville.gov	
	500 Wedgewood Avenue	Phone: 615-862-8980	Fax: 615-862-8992
	Post Office Box 40208 37204		

62 Board of Fair Commissioners-At a Glance

Accomplishments

- Revenues continue to show a strong surge over the prior year.
 - Many of our events continued to break attendance records.
 - Additional new events have been booked, and we have gained back many of the shows we lost when we were thought to be closing.
 - Parking, Corporate Sales, and the Flea Market continue on an upward trend in revenues with the increased attendance of the public.
 - We added a marketing position to our staff.
 - We were able to paint a few buildings, which enhanced our appearance before the public.
-

Goals

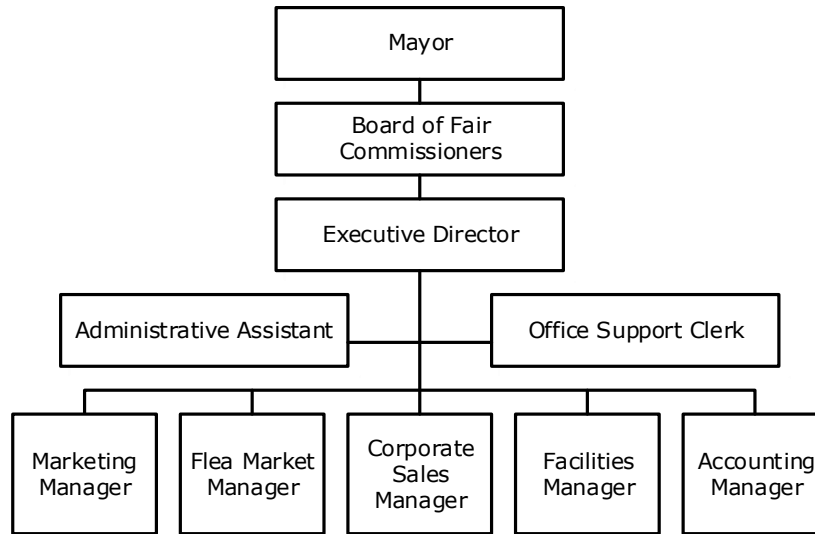
- Maintain current activities as required by Ordinance of the Metropolitan Council.
 - Continue to seek and develop new markets and secure new lines of revenue.
 - Seek to secure sponsor for the Flea Market; naming rights; and to modernize our unique "BRAND".
-

Strategic Issues

- Facility and grounds need improvements and repairs to continue to be a viable venue. Outdated buildings and HVAC units are problematic for the grounds.

62 Board of Fair Commissioners-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Corporate Sales

Corporate Sales

62 Board of Fair Commissioners-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Maintenance Worker			
Staff Increase	SPF**	\$86,900 2.00 FTEs	Minimizes the need for overtime usage as well as contracting third parties at an increased hourly rate
Pay Equalization			
Salary Adjustment	SPF	16,100	Salary increase in order to keep employees in line with most current Metro Pay Plan
Payroll Expense			
Operational Increase for Overtime	SPF	31,500	Allows for minimum staffing requirements to be met during large events and sizeable Flea Market turnouts
Maintenance Worker			
Staff Increase	SPF	46,600 1.00 FTE	Conducts routine/preventative HVAC and electrical maintenance to reduce need for costly third party services
Utility Expense Increase			
Operational Expense Increase	SPF	53,100	Covers increases in rates for electricity, water, gas, sewage, and stormwater
Miscellaneous Services			
Various Expenses	SPF	3,900	Covers fee increases for security monitoring, medical services, and trash pickup
Parking Services			
Operational Expense Increase	SPF	60,600	Partial funding amount to help offset increase in security and parking services due to increased attendance
Computer Services			
CRM System Update	SPF	7,100	Covers Customer Relationship Management System update, requisite licensing and training
Building Operations			
Maintenance and Repairs	SPF	83,200	Covers annual increases in maintaining aging facilities and grounds
Travel Reduction			
Admin Operating Expense	SPF	(2,100)	Reduces amount of travel for directors, no impact on performance
Cell Phone Reduction			
Admin Operating Expense	SPF	(2,400)	Reduces unnecessary cellphone use following high frequency radio purchase
Advertising and Promotion			
Marketing Materials	SPF	6,200	Accommodates further promotion for outside sponsorship and public participation at Fairgrounds
Administrative Services			
Various Expenses	SPF	3,900	Covers increase in administrative supplies

62 Board of Fair Commissioners-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Non-allocated Financial Transactions			
Insurance Billings	SPF	(2,800)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	15,200	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	(35,300)	No impact on performance
IOD	SPF	(11,400)	Charges that fund medical payments for employees who are injured in line-of-duty
Supplemental Appropriation			
Non-recurring Expense	SPF	(700,700)	Reduction to previous year's operating budget with no impact on performance
Special Purpose Funds Total		\$(340,000) 3.00 FTEs	
TOTAL		\$(340,000) 3.00 FTEs	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

62 Board of Fair Commissioners-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	1,281,000	1,271,997	1,415,300	1,569,300	154,000	10.88%
OTHER SERVICES:						
Utilities	517,500	627,986	624,200	529,200	(95,000)	-15.22%
Professional & Purchased Services	224,000	272,178	395,800	238,500	(157,300)	-39.74%
Travel, Tuition, and Dues	100	43	5,700	0	(5,700)	-100.00%
Communications	132,900	123,274	146,700	107,200	(39,500)	-26.93%
Repairs & Maintenance Services	306,000	122,972	313,000	154,700	(158,300)	-50.58%
Internal Service Fees	33,400	35,200	35,600	50,800	15,200	42.70%
Other Expenses	261,200	713,700	269,900	251,400	(18,500)	-6.85%
TOTAL OTHER SERVICES	1,475,100	1,895,353	1,790,900	1,331,800	(459,100)	-25.64%
TOTAL OPERATING EXPENSES	2,756,100	3,167,350	3,206,200	2,901,100	(305,100)	-9.52%
TRANSFERS TO OTHER FUNDS/UNITS	150,400	146,004	150,400	115,100	(35,300)	-23.47%
TOTAL EXPENSES & TRANSFERS	2,906,500	3,313,354	3,356,600	3,016,200	(340,400)	-10.14%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	2,706,500	3,025,643	3,316,600	3,016,200	(300,400)	-9.06%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	40,000	0	(40,000)	-100.00%
TOTAL PROGRAM REVENUE	2,706,500	3,025,643	3,356,600	3,016,200	(340,400)	-10.14%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	200,000	371,631	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	2,906,500	3,397,274	3,356,600	3,016,200	(340,400)	-10.14%
Expenditures Per Capita	\$4.48	\$5.11	\$5.10	\$4.51	(\$0.59)	-11.57%

62 Board of Fair Commissioners-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
State Fair 60156									
Admin Spec	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Supv	TS1100	1	1.00	1	1.00	1	1.00	0	0.00
Communications & Public Rel Co		0	0.00	1	1.00	1	1.00	0	0.00
Facility Coord	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Fair Director		1	1.00	1	1.00	1	1.00	0	0.00
Finance Admin	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair Leader 2	TL0900	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair Worker 1	TG0300	4	4.00	4	4.00	6	6.00	2	2.00
Maint & Repair Worker 2	TG0400	3	3.00	3	3.00	4	4.00	1	1.00
Office Support Rep 1	SR0400	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 3	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Spec 1	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Seasonal/Part-time/Temporary		97	6.63	97	6.63	97	6.63	0	0.00
Special Projects Mgr	SR1500	1	0.48	1	0.48	1	0.48	0	0.00
Total Positions & FTE		115	24.11	116	25.11	119	28.11	3	3.00

Department Totals	115	24.11	116	25.11	119	28.11	3	3.00
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60271 Convention Center Authority-At a Glance

Mission To provide Nashville with a flexible, multi-use convention facility to serve as a gathering spot for hundreds of thousands of visitors seeing the city for the first time and a central meeting place for its residents.			
Budget Summary			
	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
Special Purpose Fund	\$ 25,083,000	\$ 28,620,400	\$ 32,752,000
Total Expenditures and Transfers	<u>\$ 25,083,000</u>	<u>\$ 28,620,400</u>	<u>\$ 32,752,000</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 20,226,100	\$ 22,397,100	\$ 28,057,800
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 20,226,100	\$ 22,397,100	\$ 28,057,800
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	4,856,900	6,223,300	4,694,200
Total Revenues	<u>\$ 25,083,000</u>	<u>\$ 28,620,400</u>	<u>\$ 32,752,000</u>
Expenditures Per Capita	\$ 38.69	\$ 43.46	\$ 49.00
Positions	Total Budgeted Positions	156	158
			162
Contacts	CEO: Charles Starks Director of Finance & Administration: Heidi Runion Music City Center, 201 Fifth Avenue S. 37203	email: charles.starks@nashvillemcc.com email: heidi.runion@nashvillemcc.com Phone: 615-401-1400 Fax: 615-401-1480	

This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council.

Overview

The Music City Center is Nashville's new convention center located in the heart of downtown. The 2.1 million square foot building sits just south of Broadway between 5th Avenue and 8th Avenue and features a 353,143 square foot exhibit hall with 32 loading docks to provide easy access for convention planners. The LEED Gold certified facility includes a 57,500 square foot Grand Ballroom, the largest grand ballroom in the state, along with the 18,000 square foot Davidson Ballroom. It also offers 90,000 square feet of meeting space, over 100 pieces of public art and a three-level parking garage with spaces for about 1,800 cars. At its tallest point, the building is 150 feet high and overlooks the Country Music Hall of Fame and Bridgestone Arena.

Visited by 600,000 annually, the Music City Center strives to serve the community by bringing meetings and conventions to Nashville. During their first fiscal year of operation, the Music City Center saw record attendance, tourist traffic, tax revenue and hotel occupancy and since opening in May 2013, has generated over \$375 million in economic impact. With the ability to compete for about 75 percent of nation's convention market, the Music City Center plans to make sure that growth continues and will continue to work towards attracting business and convention travelers to Nashville.

65 Water & Sewer Services Fund-At a Glance

Mission The mission of Metropolitan Water Services is to provide drinking water, wastewater treatment, and storm water management services to our community so we can enjoy a vital, safe, and dependable water supply and protected environment.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
Water & Sewer Operating	\$ 116,169,500	\$ 119,176,900	\$ 119,176,900
Water & Sewer Debt	64,954,200	67,530,800	62,488,400
Operating Reserve	20,300	120,300	0
Water & Sewer Extension	35,588,100	30,272,500	39,725,700
Stormwater Funds	14,630,400	14,443,200	14,443,200
Total Expenditures and Transfers	<u>\$ 231,362,500</u>	<u>\$ 231,543,700</u>	<u>\$ 235,834,200</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 23,794,200	\$ 23,794,200	\$ 27,112,200
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 23,794,200</u>	<u>\$ 23,794,200</u>	<u>\$ 27,112,200</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	207,381,100	207,749,500	208,722,000
Total Revenues	<u>\$ 231,175,300</u>	<u>\$ 231,543,700</u>	<u>\$ 235,834,200</u>
Expenditures Per Capita	\$ 356.88	\$ 351.57	\$ 352.86

Positions Total Budgeted Positions 809 807 807

Contacts Director: Scott Potter email: scott.potter@nashville.gov
 Financial Manager: Tony Neumaier email: tony.neumaier@nashville.gov
 1600 2nd Avenue North 37208 Phone: 615-862-4505 Fax: 615-862-4929

65 Water & Sewer Services Fund-At a Glance

Accomplishments

- For 2014: Water treatment plants were 100% compliant with the Safe Drinking Water Act and wastewater plants were 98.9% compliant with the Clean Water Act. The total amount of water treated was 37.4 billion gallons and the total amount of wastewater treated was 61.7 billion gallons.
 - Opened the Development Services Center.
 - Facilitated the delisting of 32 miles of Metro streams from the 2014 "303(d) list" coordinating with TDEC – including the de-posting and de-listing of the lower section of Whites Creek, coordinated with Mayor's Office, Cumberland River Compact and Nature Conservancy in pursuing a coordinated Watershed Stewardship Plan - to include our related SUSTAIN Modeling and Watershed Improvement Fund Projects, and partnered with Cumberland River Compact, the Nature Conservancy, and Parks in the removal of the Richland Creek low-head dam.
 - Completed the construction of the new Route Services building and achieved LEED Gold Certification.
 - There were 47,145 WebConnect customers who view and pay their bills online, the call answer rate was 92% with an average hold time of one minute, and the IVR answer rate was 50%.
 - Five planning/distribution system optimization projects and eight water Infrastructure and rehabilitation projects totaled more than 8,000 feet of water line replacement were completed.
 - Reduced employee IOD's to a seven year low of 36 incidents.
-

Goals

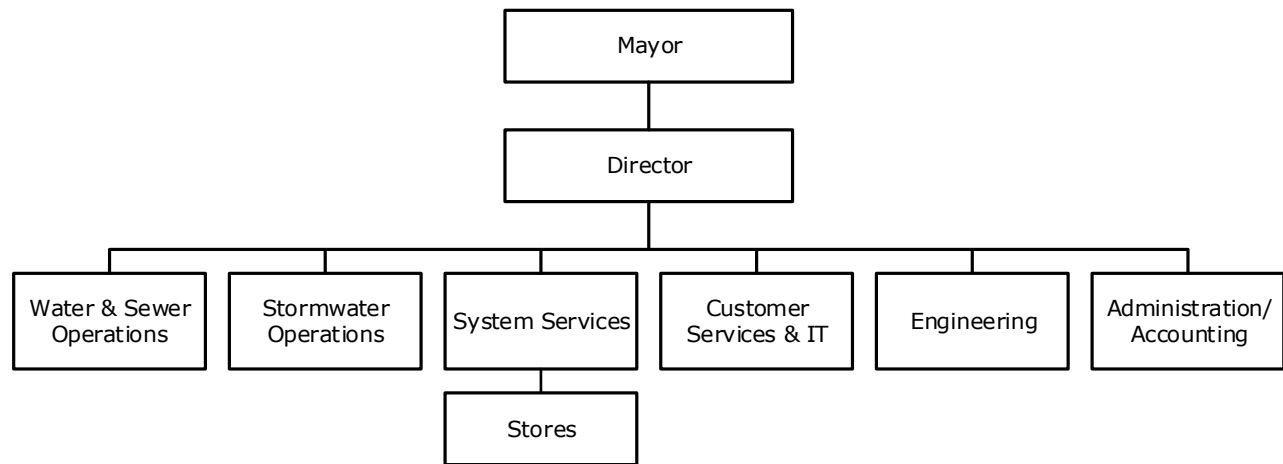
- MWS customers will continue to enjoy recreational activities using streams that are swimmable and fishable (according to state and federal criteria.)
 - Customers of MWS will continue to have clean, safe, drinkable water, at levels meeting EPA (Environmental Protection Agency) water production and distribution water quality standards.
 - MWS customers will continue to find it easier to do business with MWS.
-

Strategic Issues

- Be in compliance with all Federal, State, and Local regulatory requirements.
- Maintain cost containment - meet budgetary goals established by Metro Council.
- To proudly serve our community by providing vital, safe, and dependable water, wastewater, and stormwater services in an innovative and competitive manner.

65 Water & Sewer Services Fund-At a Glance

Organizational Structure



Programs

Administration

- Executive Leadership
- Finance
- Human Resources
- IT Applications Support
- Non-allocated Financial Transactions
- Operations Administration
- Procurement

Customer Service

- Billing and Collections
- Field Activities
- Lobby and Cash
- Meter Reading
- Permits and Customer Connections
- Phone Center

Distribution and Collection

- Planning
- Sewer Maintenance
- Water Maintenance

Engineering

- Contract Administration
- Design and Development Review
- Inspection
- System Improvements and Planning

Stormwater

- Development Review and Permitting
- Master Planning
- Remedial Maintenance
- Routine Maintenance
- Water Quality

Wastewater Operations

- Collection Facilities Operations and Maintenance
- Laboratory Compliance
- Plant Maintenance
- Security
- Wastewater Treatment Plant Operation

Water Operations

- Distribution Facilities Operations and Maintenance
- Laboratory Compliance
- Plant Maintenance
- Security
- Water Treatment Plant Operation

65 Water & Sewer Services Fund-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact	
Water & Sewer Operations				
Administrative Expenses		SPF**	\$30,000	Continue to deliver wastewater treatment and water distribution management
Stormwater Operations				
Administrative Expenses		SPF	(29,100)	Continue to provide Stormwater services
Non-allocated Financial Transactions				
Insurance Billings	Water & Sewer	SPF	(60,900)	No impact on performance. Represents direct charges to departments for insurance costs
	Stormwater	SPF	1,800	
Internal Service Charges*	Water & Sewer	SPF	75,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
	Stormwater	SPF	(27,700)	
LOCAP Adjustments	Water & Sewer	SPF	412,200	No impact on performance
	Stormwater	SPF	55,000	
IOD Adjustments	Water & Sewer	SPF	(456,300)	To ensure a safe workplace for employees
Water Operating Fund Total			\$0	
Stormwater Operating Fund Total			\$0	
Extension & Replacement Fund Total			\$9,453,200	
Debt Service Fund Total			\$(5,042,400)	
Operating Reserve Fund Total			\$(120,300)	
TOTAL Special Purpose Funds			\$4,290,500	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

65 Water & Sewer Services Fund-Financial

W & S Operating Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	46,029,300	42,090,803	48,817,300	48,817,300	0	0.00%
OTHER SERVICES:						
Utilities	22,479,900	21,314,183	22,553,300	22,983,000	429,700	1.91%
Professional & Purchased Services	7,006,400	5,669,086	6,536,500	6,745,500	209,000	3.20%
Travel, Tuition, and Dues	470,600	403,788	474,545	476,200	1,655	0.35%
Communications	1,786,700	1,647,317	1,812,300	1,812,200	(100)	-0.01%
Repairs & Maintenance Services	5,968,600	6,991,807	6,022,000	6,004,000	(18,000)	-0.30%
Internal Service Fees	3,753,600	3,719,980	3,836,000	3,606,100	(229,900)	-5.99%
Other Expenses	18,660,000	18,050,850	19,745,255	18,936,100	(809,155)	-4.10%
TOTAL OTHER SERVICES	60,125,800	57,797,011	60,979,900	60,563,100	(416,800)	-0.68%
TOTAL OPERATING EXPENSES	106,155,100	99,887,814	109,797,200	109,380,400	(416,800)	-0.38%
TRANSFERS TO OTHER FUNDS/UNITS	10,014,400	12,638,448	9,379,700	9,796,500	416,800	4.44%
TOTAL EXPENSES & TRANSFERS	116,169,500	112,526,262	119,176,900	119,176,900	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	116,169,500	116,169,500	119,176,900	119,176,900	0	0.00%
TOTAL REVENUE & TRANSFERS	116,169,500	116,169,500	119,176,900	119,176,900	0	0.00%
Expenditures Per Capita	\$179.19	\$173.57	\$180.95	\$178.32	(\$2.63)	-1.45%

65 Water & Sewer Services Fund-Financial

W & S Debt Service Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	64,954,200	35,830,824	67,530,800	62,488,400	(5,042,400)	-7.47%
TOTAL OTHER SERVICES	64,954,200	35,830,824	67,530,800	62,488,400	(5,042,400)	-7.47%
TOTAL OPERATING EXPENSES	64,954,200	35,830,824	67,530,800	62,488,400	(5,042,400)	-7.47%
TRANSFERS TO OTHER FUNDS/UNITS	0	5,481,414	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	64,954,200	41,312,238	67,530,800	62,488,400	(5,042,400)	-7.47%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	4,959,000	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	4,959,000	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	64,954,200	73,494,204	67,530,800	62,488,400	(5,042,400)	-7.47%
TOTAL REVENUE & TRANSFERS	64,954,200	78,453,204	67,530,800	62,488,400	(5,042,400)	-7.47%
Expenditures Per Capita	\$100.19	\$63.72	\$102.54	\$93.50	(\$9.04)	-8.82%

65 Water & Sewer Services Fund-Financial

W & S Extension and Replacement Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	541,700	6,963,553	541,701	1,500,000	958,299	176.91%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	12,750	0	0	0	0.00%
Travel, Tuition, and Dues	0	3,211	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	35,046,400	63,831,033	29,730,799	33,225,700	3,494,901	11.76%
TOTAL OTHER SERVICES	35,046,400	63,846,994	29,730,799	33,225,700	3,494,901	11.76%
TOTAL OPERATING EXPENSES	35,588,100	70,810,547	30,272,500	34,725,700	4,453,200	14.71%
TRANSFERS TO OTHER FUNDS/UNITS	0	544,461	0	5,000,000	5,000,000	0.00%
TOTAL EXPENSES & TRANSFERS	35,588,100	71,355,008	30,272,500	39,725,700	9,453,200	31.23%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	9,351,000	10,449,014	9,351,000	12,669,000	3,318,000	35.48%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	9,351,000	10,449,014	9,351,000	12,669,000	3,318,000	35.48%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	26,237,100	117,706,188	20,921,500	27,056,700	6,135,200	29.32%
TOTAL REVENUE & TRANSFERS	35,588,100	128,155,202	30,272,500	39,725,700	9,453,200	31.23%
Expenditures Per Capita	\$54.89	\$110.07	\$45.96	\$59.44	\$13.48	29.33%

65 Water & Sewer Services Fund-Financial

W & S Operating Reserve Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	0	0	0	0	0	0.00%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	0	0	0	0	0	0.00%
Travel, Tuition, and Dues	0	0	0	0	0	0.00%
Communications	0	0	0	0	0	0.00%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	20,300	0	120,300	0	(120,300)	-100.00%
Other Expenses	0	0	0	0	0	0.00%
TOTAL OTHER SERVICES	20,300	0	120,300	0	(120,300)	-100.00%
TOTAL OPERATING EXPENSES	20,300	0	120,300	0	(120,300)	-100.00%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	20,300	0	120,300	0	(120,300)	-100.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	20,300	462,760	120,300	0	(120,300)	-100.00%
TOTAL REVENUE & TRANSFERS	20,300	462,760	120,300	0	(120,300)	-100.00%
Expenditures Per Capita	\$0.03	\$0.00	\$0.18	\$0.00	(\$0.18)	-100.00%

65 Water & Sewer Services Fund-Financial

Stormwater Funds						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	7,110,600	6,236,131	7,472,500	7,472,500	0	0.00%
OTHER SERVICES:						
Utilities	109,200	45,239	109,200	109,200	0	0.00%
Professional & Purchased Services	1,387,200	1,597,198	1,347,200	1,475,700	128,500	9.54%
Travel, Tuition, and Dues	26,400	21,110	26,400	26,400	0	0.00%
Communications	217,800	110,622	217,800	217,800	0	0.00%
Repairs & Maintenance Services	1,251,700	1,518,354	1,294,300	1,171,200	(123,100)	-9.51%
Internal Service Fees	559,000	544,100	514,200	633,300	119,100	23.16%
Other Expenses	1,002,900	718,596	1,012,700	393,300	(619,400)	-61.16%
TOTAL OTHER SERVICES	4,554,200	4,555,219	4,521,800	4,026,900	(494,900)	-10.94%
TOTAL OPERATING EXPENSES	11,664,800	10,791,350	11,994,300	11,499,400	(494,900)	-4.13%
TRANSFERS TO OTHER FUNDS/UNITS	2,965,600	2,577,678	2,448,900	2,943,800	494,900	20.21%
TOTAL EXPENSES & TRANSFERS	14,630,400	13,369,028	14,443,200	14,443,200	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	14,443,200	14,262,412	14,443,200	14,443,200	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	269,324	0	0	0	0.00%
TOTAL PROGRAM REVENUE	14,443,200	14,531,736	14,443,200	14,443,200	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	0	176,633	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	14,443,200	14,708,369	14,443,200	14,443,200	0	0.00%
Expenditures Per Capita	\$22.57	\$20.62	\$21.93	\$21.61	(\$0.32)	-1.46%

65 Water & Sewer Services Fund-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
W&S Operating 67331									
Admin Asst	SR0900	7	7.00	7	7.00	7	7.00	0	0.00
Admin Svcs Mgr	SR1300	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Officer 1	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 3	SR1000	3	3.00	3	3.00	3	3.00	0	0.00
Admin Svcs Officer 4	SR1200	9	9.00	9	9.00	9	9.00	0	0.00
Application Tech 1	SR0700	3	3.00	3	3.00	3	3.00	0	0.00
Application Tech 3	SR0900	10	10.00	10	10.00	10	10.00	0	0.00
Biologist 2	SR1000	3	3.00	3	3.00	3	3.00	0	0.00
Biologist 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Bldg Maint Leader	TG0600	1	1.00	1	1.00	1	1.00	0	0.00
CAD/GIS Analyst 1	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
CAD/GIS Analyst 2	SR1000	3	3.00	3	3.00	3	3.00	0	0.00
Carpenter 2	TL1000	1	1.00	1	1.00	1	1.00	0	0.00
Chemist 2	SR1000	6	6.00	6	6.00	6	6.00	0	0.00
Chemist 3	SR1200	3	3.00	3	3.00	3	3.00	0	0.00
Compliance Inspector 2	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Compliance Inspector 3	SR1000	2	1.50	2	1.50	2	1.50	0	0.00
Cust Svc Asst Mgr	SR1200	5	5.00	5	5.00	5	5.00	0	0.00
Cust Svc Field Rep 1	SR0500	13	13.00	13	13.00	13	13.00	0	0.00
Cust Svc Field Rep 2	SR0600	12	12.00	12	12.00	12	12.00	0	0.00
Cust Svc Field Rep 3	SR0700	21	21.00	21	21.00	21	21.00	0	0.00
Cust Svc Rep 1	GS0300	2	2.00	2	2.00	2	2.00	0	0.00
Custodian 2	TG0500	3	3.00	3	3.00	3	3.00	0	0.00
Engineer 2	SR1300	26	26.00	26	26.00	26	26.00	0	0.00
Engineer 3	SR1400	4	4.00	4	4.00	4	4.00	0	0.00
Engineer In Training	SR1000	4	4.00	4	4.00	4	4.00	0	0.00
Engineering Tech 1	SR0600	2	2.00	2	2.00	2	2.00	0	0.00
Engineering Tech 2	SR0800	17	17.00	17	17.00	17	17.00	0	0.00
Engineering Tech 3	SR1000	34	34.00	34	34.00	34	34.00	0	0.00
Envir Compliance Officer 2	SR1000	5	4.50	5	4.50	5	4.50	0	0.00
Envir Compliance Officer 3	SR1200	2	2.00	2	2.00	2	2.00	0	0.00
Envir Laboratory Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Envir Tech	SR0600	1	1.00	1	1.00	1	1.00	0	0.00
Equip & Supply Clerk 3	SR0700	4	4.00	4	4.00	4	4.00	0	0.00
Equip Mechanic	TG1100	1	1.00	1	1.00	1	1.00	0	0.00
Equip Operator 2	TG0700	13	13.00	13	13.00	13	13.00	0	0.00
Equip Operator 3	TG0800	11	11.00	11	11.00	11	11.00	0	0.00
Facility Coord	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Finance Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 3	SR1200	7	7.00	7	7.00	7	7.00	0	0.00
Fleet Mgr - Heavy Equip	SR1300	1	1.00	1	1.00	1	1.00	0	0.00

65 Water & Sewer Services Fund-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
Human Resources Asst 2	SR0700	1	1.00	1	1.00	1	1.00	0	0.00
Human Resources Mgr	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Indust Electrician 1	TG1200	8	8.00	8	8.00	8	8.00	0	0.00
Indust Electrician 2	TL1200	5	5.00	5	5.00	5	5.00	0	0.00
Indust Electronics Tech 1	TG1300	1	1.00	1	1.00	1	1.00	0	0.00
Indust Electronics Tech 2	TL1300	4	4.00	2	2.00	2	2.00	0	0.00
Indust Maint Supv 1	TS1200	8	8.00	8	8.00	8	8.00	0	0.00
Indust Maint Supv 2	TS1300	9	9.00	9	9.00	9	9.00	0	0.00
Indust Mechanic 1	TG1100	23	23.00	23	23.00	23	23.00	0	0.00
Indust Mechanic 2	TL1100	10	10.00	10	10.00	10	10.00	0	0.00
Indust Tech Master	TL1400	44	44.00	44	44.00	44	44.00	0	0.00
Info Systems App Analyst 2	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems App Analyst 3	SR1200	6	6.00	6	6.00	6	6.00	0	0.00
Info Systems App Tech 2	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Info Systems Div Mgr	SR1400	2	2.00	2	2.00	2	2.00	0	0.00
Info Systems Mgr	SR1300	3	3.00	3	3.00	3	3.00	0	0.00
Maint & Repair Leader 1	TL0700	19	19.00	19	19.00	19	19.00	0	0.00
Maint & Repair Leader 2	TL0900	34	34.00	34	34.00	34	34.00	0	0.00
Maint & Repair Worker 2	TG0400	2	2.00	2	2.00	2	2.00	0	0.00
Masonry Worker	TG0900	1	1.00	1	1.00	1	1.00	0	0.00
Meter Repairer 1	TG0600	2	2.00	2	2.00	2	2.00	0	0.00
Occupational Health Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 1	SR0400	1	1.00	1	1.00	1	1.00	0	0.00
Office Support Rep 2	SR0500	10	10.00	10	10.00	10	10.00	0	0.00
Office Support Rep 3	SR0600	6	6.00	6	6.00	6	6.00	0	0.00
Office Support Spec 1	SR0700	10	10.00	10	10.00	10	10.00	0	0.00
Office Support Spec 2	SR0800	13	13.00	13	13.00	13	13.00	0	0.00
Paint & Body Repairer	TG1100	1	1.00	1	1.00	1	1.00	0	0.00
Painter 1	TG0800	2	2.00	2	2.00	2	2.00	0	0.00
Plumber	TG1100	4	4.00	4	4.00	4	4.00	0	0.00
Printing Equip Operator 2	TL0700	1	1.00	1	1.00	1	1.00	0	0.00
Program Spec 3	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Purchasing Contract Specialist	HS1400	1	1.00	1	1.00	1	1.00	0	0.00
Safety Coord	SR1200	2	2.00	2	2.00	2	2.00	0	0.00
Security Officer Coord	SR0900	2	2.00	2	2.00	2	2.00	0	0.00
Service Rep 2	SR0700	2	2.00	2	2.00	2	2.00	0	0.00
Skilled Craft Worker 2	TG1000	2	2.00	2	2.00	2	2.00	0	0.00
Special Asst To The Dir	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Special Projects Mgr	SR1500	3	3.00	3	3.00	3	3.00	0	0.00
Stores Mgr	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Stores Supv	SR0800	2	2.00	2	2.00	2	2.00	0	0.00
Svc Rep 1	SR0600	7	7.00	7	7.00	7	7.00	0	0.00

65 Water & Sewer Services Fund-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
System Svcs Asst Mgr	SR1200	5	5.00	5	5.00	5	5.00	0	0.00
Technical Specialist 1	SR1100	3	3.00	3	3.00	3	3.00	0	0.00
Technical Specialist 2	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Technical Svcs Coord	SR1100	10	10.00	10	10.00	10	10.00	0	0.00
Training Coord	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Treatment Plant Asst Mgr	SR1200	8	8.00	8	8.00	8	8.00	0	0.00
Treatment Plant Mgr	SR1300	6	6.00	6	6.00	6	6.00	0	0.00
Treatment Plant Shift Operator	TS0900	14	14.00	14	14.00	14	14.00	0	0.00
Treatment Plant Shift Supv	TS1100	9	9.00	9	9.00	9	9.00	0	0.00
Treatment Plant Supt	SR1400	3	3.00	3	3.00	3	3.00	0	0.00
Treatment Plant Tech 1	TG0800	41	41.00	41	41.00	41	41.00	0	0.00
Treatment Plant Tech 2	TG1100	39	39.00	39	39.00	39	39.00	0	0.00
Treatment Plant Tech 3	TL1100	4	4.00	4	4.00	4	4.00	0	0.00
Utility System Helper	TG0500	6	6.00	6	6.00	6	6.00	0	0.00
Water Maint Leader 2	TL0900	5	5.00	5	5.00	5	5.00	0	0.00
Water Maint Tech 1	TG0300	29	29.00	29	29.00	29	29.00	0	0.00
Water Maint Tech 2	TG0400	1	1.00	1	1.00	1	1.00	0	0.00
Water Maint Tech 3	TG0600	15	15.00	15	15.00	15	15.00	0	0.00
Water Quality Analyst 1	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Water Svcs Asst Dir	SR1500	4	4.00	4	4.00	4	4.00	0	0.00
Water Svcs Dir	DP0300	1	1.00	1	1.00	1	1.00	0	0.00
Welder	TG0900	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		716	715.00	714	713.00	714	713.00	0	0.00
W&S SW Stormwater Operating 67431									
Admin Svcs Mgr	SR1300	1	1.00	1	1.00	1	1.00	0	0.00
Admin Svcs Officer 4	SR1200	3	3.00	3	3.00	3	3.00	0	0.00
Central Supply Room Supv		3	3.00	3	3.00	3	3.00	0	0.00
Cust Svc Supv	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Engineer 1	SR1200	12	12.00	12	12.00	12	12.00	0	0.00
Engineer 2	SR1300	3	3.00	3	3.00	3	3.00	0	0.00
Engineer 3	SR1400	1	1.00	1	1.00	1	1.00	0	0.00
Engineer In Training	SR1000	4	4.00	4	4.00	4	4.00	0	0.00
Engineering Tech 2	SR0800	1	1.00	1	1.00	1	1.00	0	0.00
Engineering Tech 3	SR1000	10	10.00	10	10.00	10	10.00	0	0.00
Envir Compliance Officer 2	SR1000	6	6.00	6	6.00	6	6.00	0	0.00
Envir Compliance Officer 3	SR1200	1	1.00	1	1.00	1	1.00	0	0.00
Equip Operator 2	TG0700	7	7.00	7	7.00	7	7.00	0	0.00
Equip Operator 3	TG0800	4	4.00	4	4.00	4	4.00	0	0.00
Indust Maint Supv 2	TS1300	1	1.00	1	1.00	1	1.00	0	0.00
Maint & Repair Leader 1	TL0700	2	2.00	2	2.00	2	2.00	0	0.00
Maint & Repair Leader 2	TL0900	5	5.00	5	5.00	5	5.00	0	0.00
Maint & Repair Worker 1	TG0300	8	8.00	8	8.00	8	8.00	0	0.00

65 Water & Sewer Services Fund-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Maint & Repair Worker 2	TG0400	9	9.00	9	9.00	9	9.00	0	0.00
Masonry Worker	TG0900	5	5.00	5	5.00	5	5.00	0	0.00
Office Support Rep 3	SR0600	3	3.00	3	3.00	3	3.00	0	0.00
Planner 1	SR1000	1	1.00	1	1.00	1	1.00	0	0.00
Technical Svcs Coord	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Water Svcs Asst Dir	SR1500	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		93	93.00	93	93.00	93	93.00	0	0.00
Department Totals		809	808.00	807	806.00	807	806.00	0	0.00

66/67/69 Hospital Authority-At a Glance

Mission	<p>Nashville General Hospital at Meharry is a publicly supported, academically affiliated community-based hospital. We are committed to providing excellent healthcare regardless of age, race, creed, gender, sexual preference or ability to pay. With the alliance of Meharry Medical College and Vanderbilt University, the Medical Staff and our employees will provide an educational and research environment based on the provision of comprehensive, compassionate, acute care services to those in need. Our employees, physicians, and vendors will be given the same respect, concern and caring attitude that they are expected to share with our customers. In order to meet our vision, mission and values, we will work together to be financially viable while continuously improving our skills and resources through excellence in education and research. Our goal is the achievement of 100% access to healthcare and zero disparity -- between populations.</p>			
Budget Summary	<p>Expenditures and Transfers: GSD General Fund - Metro Subsidy Total Expenditures and Transfers Expenditures Per Capita</p>	<p style="text-align: center;"><u>2013-14</u></p> <p style="text-align: center;">\$ 43,917,800</p> <p style="text-align: center;"><u>\$ 43,917,800</u></p>	<p style="text-align: center;"><u>2014-15</u></p> <p style="text-align: center;">\$ 35,000,000</p> <p style="text-align: center;"><u>\$ 35,000,000</u></p>	<p style="text-align: center;"><u>2015-16</u></p> <p style="text-align: center;">\$ 35,000,000</p> <p style="text-align: center;"><u>\$ 35,000,000</u></p>
Positions	<p>Total Budgeted Positions – General *Prior to any service reduction or eliminations, if required</p>	560	561	563
Contacts	<p>Board Chairman: Mary Bufwack, Ph.D. Chief Executive Officer: Joseph Webb Chief Financial Officer: Bob Lonis, CPA</p> <p>1818 Albion Street 37208</p>		<p>email: mbufwack@unitedneighborhood.org email: joseph.webb@nashvilleha.org email: robert.lonis@nashvilleha.org</p> <p>Phone: 615-341-4491 Fax: 615-341-4493</p>	

66/67/69 Hospital Authority-At a Glance

Accomplishments

- Nashville General Hospital (NGH) continues to focus on operational efficiency. Supply Chain initiative was kicked off in FY2015 realizing approx. \$400K in supply cost savings for the current year with a projected Total target of \$1.1M supply savings garnered by FY2016. Other operational expenses per adjusted patient day for FY15 are down 9% from prior year due to restructuring contracted services to align financial goals while adding enhanced service value.
 - NGH continues to see a disproportionate amount of uncompensated care with nearly \$91M projected to be rendered in FY15 –The failure of Insure Tennessee to pass along with limited qualifying patients under the Affordable Care Act continues to leave many patients without healthcare coverage.
 - Metro Employee Healthcare Incentive Program for CY14 provided approximately 3,524 patient visits, yielding hospital gross revenues of \$4.8M, and approximately \$1.3M in net revenues.
 - Received matching Federal Public Hospital Supplemental Funds for the fifth consecutive year.
 - Significant enhancement to Radiology/Cardiology services occurred by acquiring a new digital Phillips 1.5T short bore Magnetic Resonance Imaging (MRI) to provide faster throughput, enhanced patient comfort, and digital technology to this primary diagnostic tool. In April, a new Cardiac Cath unit became operational to perform a wide range of cardiac and interventional radiological procedures in order to meet the expected growth in these areas.
 - NGH celebrated its 13th Anniversary of Mammograms in May program, screening 509 women. The majority of these women are uninsured and this program aids in the screening for other health conditions such as diabetes, heart disease, stroke, and other cancers. This program is grant funded by Susan G. Komen for the Cure Foundation and the Women’s Fund of the Community Foundation of Middle Tennessee.
 - June 1 NGH will go live with Paragon. This new system will meet both federally mandated meaningful use requirements (EMR) as well as ICD-10 compliance.
 - Converted semi-private rooms to private accommodations
 - In an effort to reconnect with our community town hall meetings hosted by the Chief Executive Officer (CEO) within our top tier zip codes.
-

Goals

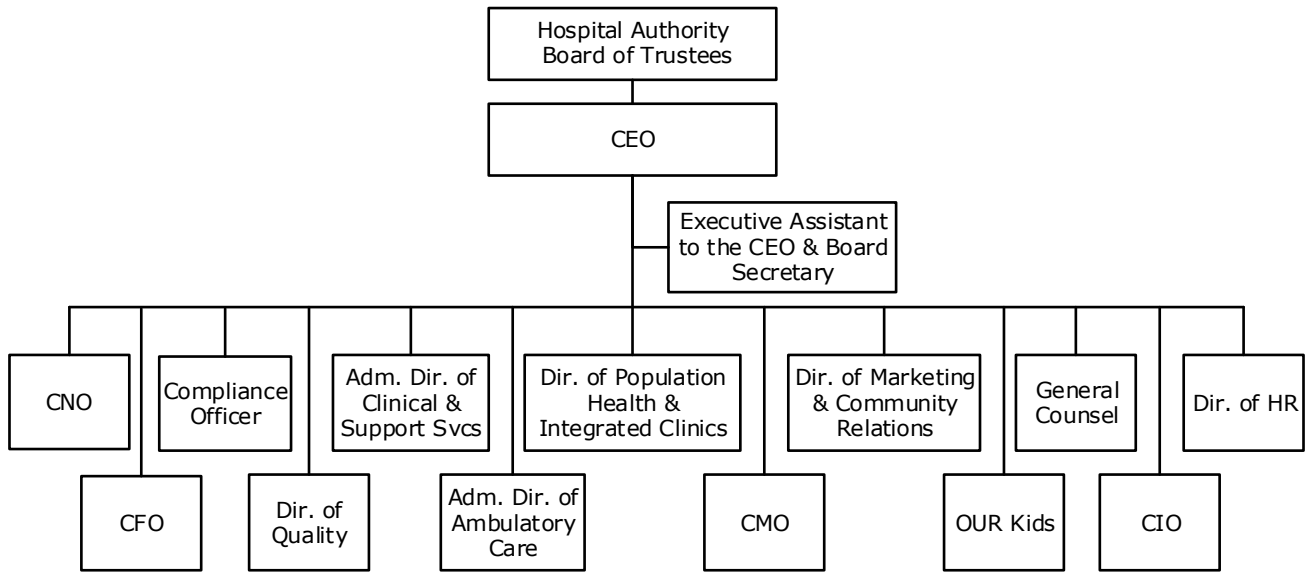
- Grow Revenues in Hospital and Clinic Operations
 - Improve Payor Mix in Hospital and Clinic Operations
 - Change Cost Structure of Hospital and Clinic Operations to be conducive to creating an expanded Revenue Base
 - Deliver High Quality and more Abundant Services to the Community
-

Strategic Issues

- Revenue Growth:
 - Grow volume in Imaging Services (New Equipment)
 - Dietary Services – improve quality and grow volume
 - Implement Outpatient Pharmacy Services
 - Hospital Based Clinics
 - Grow clinic volume by improving throughput (new Director of Ambulatory Services)
 - Implement Chronic Disease/Population Health Management (PHM) Model
 - Inpatient Volume
 - Grow Hospital Inpatient Discharge volume
 - Enhance and grow Women’s Services program
 - Expand capacity in existing Forensic Program
 - Create distinct levels of Clinical care e.g., ICU, Stepdown, etc.
 - Marketing/PR-improve customer service and grow Community engagement activities
 - Expand Bed Capacity beyond current available beds
 - Engage Faith-Based community to gain support
- Improve Payor Mix in Hospital and Clinic Operations:
 - Use Model as leverage to negotiate better reimbursement rates and shared savings opportunities
 - Enhance payor diversity
- Change Cost Structure of Hospital and Clinics to achieve greater Operational Efficiency:
 - Reduce Supply Costs
 - Reduce Labor
 - Implement Volunteer Program
 - Appropriate Return on Investment will be applied to all Capital and Major Operating Expenses
- Deliver High Quality & more Abundant Services to the Community:
 - Successfully complete Joint Commission Accreditation process
 - Improve Clinical Outcomes
 - Implement Patient Satisfaction Tracking and Monitoring

66/67/69 Hospital Authority-At a Glance

Organizational Structure



66/67/69 Hospital Authority-At a Glance

Clinical Programs and Services

MEDICAL

Cardiology
Dermatology
Endocrinology
Gastroenterology
Hematology/Oncology
Infectious Diseases
Internal Medicine
Neurology
Nephrology
Pathology
Pulmonology
Rheumatology
Women's Services

SURGICAL

Anesthesiology
Ear, Nose & Throat (ENT)
General Surgery
Ophthalmology
Orthopedics
Plastic Surgery
Thoracic Surgery
Urology
Vascular Surgery

AMBULATORY SERVICES

Outpatient Infusion Center
Same Day Surgery
The Clinics at NGH
Our Kids Center

Graduate Medical Education Programs

Surgery
Medicine
Family Practice
OB/Gyn
Rheumatology
Transition (Preventive & Occupational)

Health Sciences Education

Radiologic Technology
Cardiographic Technician (EKG) Certification
Medical Imaging Preceptorship in CT & MRI
Advanced Placement Radiography

75 Metro Action Commission-At a Glance

Mission Metropolitan Action Commission changes lives, embodies a spirit of hope, improves communities and makes Nashville a better place to live. We care about the entire community and are dedicated to helping people help themselves and each other.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
Special Purpose Funds	\$ 28,256,100	\$ 28,256,100	\$ 28,256,100
Total Expenditures and Transfers	<u>\$ 28,256,100</u>	<u>\$ 28,256,100</u>	<u>\$ 28,256,100</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 145,200	\$ 145,200	\$ 145,200
Other Governments and Agencies	21,283,000	21,223,500	21,326,000
Other Program Revenue	100,000	100,000	100,000
Total Program Revenue	<u>\$ 21,528,200</u>	<u>\$ 21,468,700</u>	<u>\$ 21,571,200</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	6,727,900	6,787,400	6,684,900
Total Revenues	<u>\$ 28,256,100</u>	<u>\$ 28,256,100</u>	<u>\$ 28,256,100</u>
Expenditures Per Capita	\$ 43.59	\$ 42.90	\$ 42.28

Positions	Total Budgeted Positions	382	385	411
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	Chief Financial Officer: Trea McMillian	email: trea.mcmillian@nashville.gov
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75 Metro Action Commission-At a Glance

Accomplishments

- The Metro Action Commission Head Start has exceeded the federal requirement that all teachers' assistants have a minimum of a Child Development Associates (CDA) (35% with Bachelor's degrees, 35% with CDA, 20% with Associate's degrees, and 10% enrolled toward an Associates or Bachelor's degree).
 - MAC MAC4JOBS program received National recognition for inclusion in the National Association of State Community services programs for its work with assisting parents and customers in expungements of criminal records and improve opportunities for job attainment. The MAC4JOBS program also assisted 61 parents in obtaining jobs with 38 achieving a livable wage.
 - The Metro Action Commission continues to receive state-wide recognition for being the largest single provider of summer food service meals with 109 locations throughout Davidson County.
 - The Metropolitan Action Commission continues to be the city's largest safety net organization serving over 20,000 Davidson county residents and providing over 4,000 children with summer meals during their out of school time.
-

Goals

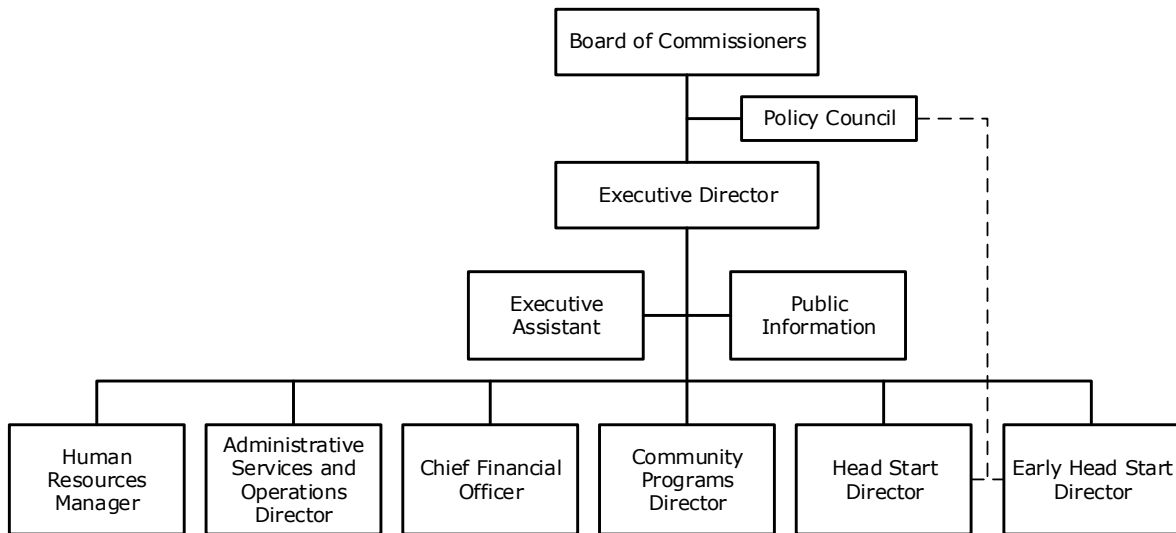
- By 2016, Low Income people will experience an increase in opportunity to be heard concerning issues in their community, as well as see positive results from their input.
 - By 2016, the Nashville community will experience an increase in community improvements and capacity to serve those in poverty.
 - By 2016, Nashville will experience an increase in children receiving positive early childhood experiences and work toward the achievement of school readiness goals.
 - By 2016, customers will experience a decrease in barriers to initial or continuous employment.
 - By 2016, customers will experience an agency with an enhanced capacity to achieve results.
-

Strategic Issues

- Nashville/ Davidson County residents living in poverty are increasingly non-English speaking & low income working families, who are dispersed throughout the county, which results in the need for targeted services in locations where services are currently unavailable.
- Federal changes in Head Start/ Early Head Start have mandated increased academic qualifications for teachers & assistant teachers that must be achieved by 2016 increasing the difficulty of the agency to find qualified staff for Head Start Classrooms.
- Reduction in federal, state and local funding, as well as a change in emphasis for the Community Development Block Grant Program (CSBG), reduces the amount of funding available for emergency services.
- The lack of involvement of low income residents in planning/developing services that impact their community; if not properly addressed this will result in a lack of utilization of community resources & diminished capacity of the residents to advocate for themselves.
- Changes to federal funding create uncertainty about available services in communities increasing the need for a strategy for service delivery, seamless intake systems, and ways to share dwindling resources.

75 Metro Action Commission-At a Glance

Organizational Structure



Programs

Administrative

Administration and Leasehold
Non-allocated Financial Transactions

Child and Family Development

Child Health and Wellness
Educational Child Development
Families and Communities as Partners
Nutrition Services

Community Empowerment

Community Advocacy

Community Improvement and Revitalization

Adult Education and Training

Community Partnership and Linkages

Service Coordination

Self-Sufficiency

Adult Education, Training and Support
Health Improvement
Low-Income Home Energy and Emergency Assistance

75 Metro Action Commission-At a Glance

Budget Changes and Impact Highlights

* Total FY16 Operating Subsidy amount is \$4,000,000. See Administrative Section #01101204.

** SPF – Special Purpose Funds- There were no adjustments to the Special Purpose Funds for the Metro Action Commission for FY16 due to no known changes in grant funding at budget presentation time.

75 Metro Action Commission-Financial

Special Purpose Funds						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	14,543,500	14,303,483	14,541,900	14,598,800	56,900	0.39%
OTHER SERVICES:						
Utilities	344,450	315,635	344,450	344,450	0	0.00%
Professional & Purchased Services	7,013,710	5,822,933	7,006,010	6,990,610	(15,400)	-0.22%
Travel, Tuition, and Dues	160,200	117,081	160,200	158,500	(1,700)	-1.06%
Communications	231,800	95,197	231,800	230,900	(900)	-0.39%
Repairs & Maintenance Services	68,500	15,139	68,600	129,800	61,200	89.21%
Internal Service Fees	740,500	739,192	582,200	570,300	(11,900)	-2.04%
Other Expenses	1,887,040	2,099,857	2,027,140	2,039,440	12,300	0.61%
TOTAL OTHER SERVICES	10,446,200	9,205,034	10,420,400	10,464,000	43,600	0.42%
TOTAL OPERATING EXPENSES	24,989,700	23,508,517	24,962,300	25,062,800	100,500	0.40%
TRANSFERS TO OTHER FUNDS/UNITS	3,266,400	4,363,150	3,293,800	3,193,300	(100,500)	-3.05%
TOTAL EXPENSES & TRANSFERS	28,256,100	27,871,667	28,256,100	28,256,100	0	0.00%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	145,200	159,578	145,200	145,200	0	0.00%
Federal (Direct & Pass Through)	21,283,000	18,993,431	21,223,500	21,326,000	102,500	0.48%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	100,000	37,454	100,000	100,000	0	0.00%
TOTAL PROGRAM REVENUE	21,528,200	19,190,463	21,468,700	21,571,200	102,500	0.48%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	3,649	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	3,649	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	6,727,900	8,327,376	6,787,400	6,684,900	(102,500)	-1.51%
TOTAL REVENUE & TRANSFERS	28,256,100	27,521,488	28,256,100	28,256,100	0	0.00%
Expenditures Per Capita	\$43.59	\$42.99	\$42.90	\$42.28	(\$0.62)	-1.45%

75 Metro Action Commission-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
MAC Admin & Leasehold 31500									
Account Clerk 2	MC0600	1	1.00	1	1.00	1	1.00	0	0.00
Admin Officer	MC0800	1	1.00	1	1.00	0	0.00	-1	-1.00
Admin Svcs & Operations Dir	MC1300	1	1.00	1	1.00	1	1.00	0	0.00
Chief Financial Officer	MC1300	1	1.00	1	1.00	1	1.00	0	0.00
Exec Dir	MC1400	1	1.00	1	1.00	1	1.00	0	0.00
Exec Secretary	MC0900	1	1.00	1	1.00	1	1.00	0	0.00
Finance Officer 1	MC0900	2	2.00	2	2.00	2	2.00	0	0.00
Finance Officer 2	MC1000	1	1.00	1	1.00	1	1.00	0	0.00
HR Analyst 1	MC0900	2	2.00	1	1.00	1	1.00	0	0.00
HR Analyst II	MC1000	0	0.00	1	1.00	1	1.00	0	0.00
Human Resources Manager - MAC	MC1300	1	1.00	1	1.00	1	1.00	0	0.00
Office Manger-MAC	MC0800	1	1.00	1	1.00	0	0.00	-1	-1.00
Program Asst-HR-MAC	MC0800	0	0.00	0	0.00	1	1.00	1	1.00
Program Asst-Ops-MAC	MC0800	0	0.00	0	0.00	1	1.00	1	1.00
Public Info Rep - MAC	MC1200	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		14	14.00	14	14.00	14	14.00	0	0.00
MAC Headstart Grant 31502									
Admin Officer, Head Start	MC0800	1	1.00	1	1.00	0	0.00	-1	-1.00
Admin Officer, Records Mgt	MC0800	1	1.00	0	0.00	0	0.00	0	0.00
Assistant Transportation Mgr	MC0700	1	1.00	1	1.00	1	1.00	0	0.00
ASST - PROGRAM (SUPPORT)	SCH009	1	1.00	0	0.00	0	0.00	0	0.00
Bus Driver	MC0500	25	25.00	25	25.00	25	25.00	0	0.00
Center Mgr 1	MC1000	7	7.00	7	7.00	0	0.00	-7	-7.00
Center Mgr 2	MC1100	7	7.00	7	7.00	0	0.00	-7	-7.00
Compliance-Monitoring Mgr	MC1200	2	2.00	2	2.00	2	2.00	0	0.00
Custodian	MC0200	13	13.00	13	13.00	14	14.00	1	1.00
Data Entry Specialist	MC0600	0	0.00	2	2.00	2	2.00	0	0.00
Disabilities Coord	MC0900	1	1.00	1	1.00	1	1.00	0	0.00
Early Childhood Asst Ctr Mgr-MAC	MC1000	0	0.00	0	0.00	7	7.00	7	7.00
Early Childhood Ctr Mgr-MAC	MC1100	0	0.00	0	0.00	7	7.00	7	7.00
Early Head Start Director	MC1300	1	1.00	1	1.00	1	1.00	0	0.00
Early Head Start Teachers	MC02A	0	0.00	0	0.00	12	12.00	12	12.00
Education and Training Asst	MC1000	1	1.00	3	3.00	3	3.00	0	0.00
Education Planning Specialist	MC1200	1	1.00	0	0.00	0	0.00	0	0.00
EHS Hlth Mentl Hlth & Dis Coord	MC0900	1	1.00	1	1.00	1	0.37	0	-0.63
Erly Head Start Family Spec II	MC0700	2	2.00	2	2.00	0	0.00	-2	-2.00
EHS P, F, & Com Engag Ad II MAC	MC0700	0	0.00	0	0.00	2	2.00	2	2.00
Erly Hed Start Edu Svc Prg Cor	MC1000	1	1.00	1	1.00	1	1.00	0	0.00
Fam & Comm Engage Coord-MAC		0	0.00	1	1.00	2	2.00	1	1.00
Family Svcs Coord	MC0900	1	1.00	0	0.00	0	0.00	0	0.00
Family Svcs Spec 1	MC0600	3	3.00	3	3.00	0	0.00	-3	-3.00

75 Metro Action Commission-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance		
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE	
Family Svcs Spec 2	MC0700	29	29.00	29	29.00	30	30.00	1	1.00	
General Maint Worker	MC0500	3	3.00	3	3.00	3	3.00	0	0.00	
General Svcs Supv-MAC	MC07C	0	0.00	0	0.00	1	1.00	1	1.00	
Head Start Dir	MC1300	1	1.00	1	1.00	1	1.00	0	0.00	
Headstart Teacher 1	MC0600	9	9.00	9	9.00	0	0.00	-9	-9.00	
Headstart Teacher 2	MC0800	66	66.00	66	66.00	72	72.00	6	6.00	
Headstart Teacher 3-Mast Deg	MC0900	3	3.00	3	3.00	1	1.00	-2	-2.00	
Health & Disabilitie Asst-MAC	MC0600	2	2.00	2	2.00	2	2.00	0	0.00	
Hlth Coord	MC0900	1	1.00	1	1.00	5	5.00	4	4.00	
Nutrition Coord	MC1000	1	1.00	1	1.00	1	1.00	0	0.00	
Parent Involvement Coord	MC0900	1	1.00	0	0.00	0	0.00	0	0.00	
PF & Comm Engagement Ad 1-MAC	MC0600	0	0.00	0	0.00	3	3.00	3	3.00	
Program Asst-HS/EHS-MAC	MC06A	0	0.00	0	0.00	1	1.00	1	1.00	
Software Support Spec	MC0600	1	1.00	1	1.00	1	1.00	0	0.00	
Teacher Asst	MC0100	82	82.00	82	82.00	93	83.00	11	1.00	
Transportation Mgr	MC1000	1	1.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		270	270.00	270	270.00	296	285.37	26	15.37	
MAC LIHEAP Grant 31503										
Data Entry Specialist	MC0600	0	0.00	3	3.00	3	3.00	0	0.00	
Eligibility Counselor 2	MC0700	1	1.00	0	0.00	0	0.00	0	0.00	
Family Dev Specialist 2-MAC		0	0.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		1	1.00	4	4.00	4	4.00	0	0.00	
MAC CSBG Grant 31504										
Adult Ed and Training Mgr		1	1.00	1	1.00	1	1.00	0	0.00	
Adult Ed Coord-MAC		0	0.00	1	1.00	1	1.00	0	0.00	
Adult Ed Instructor-MAC		0	0.00	3	3.00	3	3.00	0	0.00	
Community Prog Dir-MAC		0	0.00	1	1.00	1	1.00	0	0.00	
CSBG/LIHEAP Dir	MC1300	1	1.00	0	0.00	0	0.00	0	0.00	
CSBG/LIHEAP Special Svc Coord	MC1000	1	1.00	0	0.00	0	0.00	0	0.00	
Eligibility Counselor 1	MC0600	1	1.00	0	0.00	0	0.00	0	0.00	
Eligibility Counselor 2	MC0700	6	6.00	0	0.00	0	0.00	0	0.00	
Family Dev Coord-MAC		0	0.00	1	1.00	1	1.00	0	0.00	
Family Dev Specialist 1-MAC		0	0.00	1	1.00	1	1.00	0	0.00	
Family Dev Specialist 2-MAC		0	0.00	6	6.00	6	6.00	0	0.00	
Literacy Instructor 2	MC0800	3	3.00	0	0.00	0	0.00	0	0.00	
Program Assistant/ CSBG-LIHEAP	MC0600	1	1.00	1	1.00	1	1.00	0	0.00	
Self Sufficienc Prog Coord	MC0900	1	1.00	0	0.00	0	0.00	0	0.00	
Trainer/Comm Services-MAC	MC0800	1	1.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		16	16.00	16	16.00	16	16.00	0	0.00	
MAC Summer Food Program 31505										

75 Metro Action Commission-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>		
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	
Administrative Officer-Seasona	MC0800	2	2.00	2	2.00	2	2.00	0	0.00	
Food Service Wkr 1 - Seasonal	MC0200	14	12.96	14	12.96	14	12.96	0	0.00	
Food Service Worker II-Seasona	MC0300	8	8.00	8	8.00	8	8.00	0	0.00	
Food Svs Transport Dvr-Season	MC0500	12	12.00	12	12.00	12	12.00	0	0.00	
Total Positions & FTE		36	34.96	36	34.96	36	34.96	0	0.00	
MAC CACFP 31506										
Food Svc Worker 1	MC0200	5	5.00	5	5.00	5	5.00	0	0.00	
Food Svc Worker 2	MC0400	8	8.00	8	8.00	8	8.00	0	0.00	
Food Svcs Mgr	MC0900	1	1.00	1	1.00	1	1.00	0	0.00	
Total Positions & FTE		14	14.00	14	14.00	14	14.00	0	0.00	
MAC BF/AF Care Program 31508										
Teacher Asst	MC0100	31	14.88	31	14.88	31	14.88	0	0.00	
Total Positions & FTE		31	14.88	31	14.88	31	14.88	0	0.00	
Department Totals		382	364.84	385	367.84	411	383.21	26	15.37	

76 Nashville Career Advancement Center-At a Glance

Mission To ensure the Middle Tennessee workforce is aligned with the region's long-range economic needs, Workforce Investment funds will provide training and credentials which develop talent for high demand and high skill careers.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
Special Purpose Funds	\$ 6,920,000	\$ 7,670,000	\$ 6,965,000
Total Expenditures and Transfers	<u>\$ 6,920,000</u>	<u>\$ 7,670,000</u>	<u>\$ 6,965,000</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	6,824,700	7,574,300	6,869,300
Other Program Revenue	100	100	100
Total Program Revenue	<u>\$ 6,824,800</u>	<u>\$ 7,574,400</u>	<u>\$ 6,869,400</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	95,200	95,600	95,600
Total Revenues	<u>\$ 6,920,000</u>	<u>\$ 7,670,000</u>	<u>\$ 6,965,000</u>
Expenditures Per Capita	\$ 10.67	\$ 11.65	\$ 10.42

Positions Total Budgeted Positions 43 43 42

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 Financial Manager: Ed Bryan email: ed.bryan@nashville.gov
 1417 Murfreesboro Pike 37217 Phone: 615-862-8890 Fax: 615-862-8910

76 Nashville Career Advancement Center-At a Glance

Accomplishments

- The Workforce Investment Act funding provided services to 1,871 participants with 934 receiving scholarships for training in high demand occupations.
 - The Metro Summer Internship Program employed 50 Davidson County high school juniors for four weeks during the summer. The Program, in its 10th year, places selected young people in Metro Offices and Departments. In addition, Workforce Investment Act Youth programs provided dropout prevention and dropout re-engagement services to 934 young people.
 - The Incumbent Worker Training Program assisted 4 employers in upgrading the skills of 253 employees. This training helped the employers to avoid layoffs and to increase productivity.
 - 240 visits were made to the various career centers by employers to secure the employees needed for their operations. In addition, we assisted another 8 employers and 595 workers at their locations through our Rapid Response operation, designed to assist with layoffs.
 - Strategic partnerships with employers and training providers is at a peak level, in spite of economic challenges in the employer community and high turnover in Human Resource contacts. Highlights include employer projects with: Amazon, Cigna HealthSpring, Computer Cycles, Service Source, Bridgestone, Manhead Merchandising, HealthStream, EventBrite and TriStar HCA. Additionally, collaborative workforce development partnerships with employer groups, public and private training institutions and the Tennessee Board of Regents, The Council on Workforce Innovation, the Entrepreneur Center and others resulted in employment connections and insight in skill building for future positive outcomes.
 - The Workforce Investment Act (WIA) was reauthorized on July 22, 2014, as the Workforce Innovation and Opportunity Act (WIOA). The legislation contains a wide array of revisions which streamline employment and training programs. The new law comes with a transition period: the Notice of Proposed Rules are due in the spring of 2015; most WIOA provisions take effect July 2015; and the State Unified Plans are due March 2016.
-

Goals

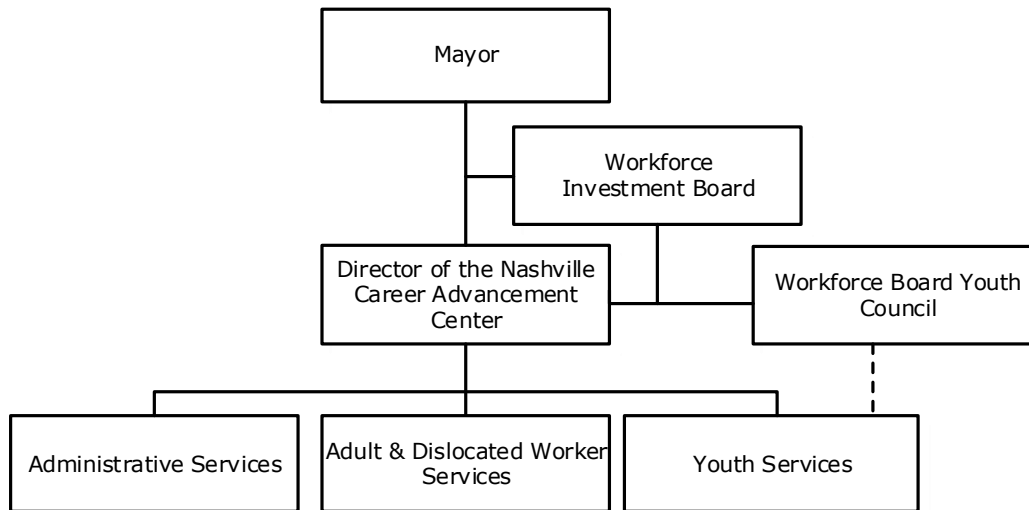
- By the year 2016, individuals actively seeking work at NCAC will have their employment needs met as evidenced by 83% employment within six months after exiting from the program.
 - By the year 2016, NCAC youth customers will experience an increase in a linkage to jobs and education as evidenced by 75% of youth being placed in employment or education.
 - By the year 2016, job seekers at NCAC will experience higher wages and long term employability, as evidenced by an 88% retention rate reported after one year of going to work.
-

Strategic Issues

- Although economic growth has improved since 2008, demand remains high for career center services to match job seekers with jobs, resulting in a lower percentage of job seekers linked directly to employment.
- Based on the latest industry data, there are an increasing number of workers who do not have the skills that are needed/requested by employers, resulting in longer terms of unemployment and lower wages in lower skilled jobs for jobseekers.
- Since the Workforce Investment Act was implemented, Federal funded support for employment and training programs has decreased, resulting in fewer resources for services to the area's unemployed and underemployed workers.
- Over the past years in Middle Tennessee, there has been an increase in the number of youth who are not equipped with the academic or social skills that would allow them to support themselves, resulting in youth who cannot get and maintain a job.

76 Nashville Career Advancement Center-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Employment Resources Career Center

Job Seeker

76 Nashville Career Advancement Center-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Grant Fund Reduction			
Reduction in Federal Grants	SPF**	\$(705,000) (1.00 FTE)	Reduction of operating budget due to reduced grant funding; minimal impact on performance.
Special Purpose Funds Total		\$(705,000) (1.00 FTE)	
TOTAL		\$(705,000) (1.00 FTE)	

* Total FY16 Operating Subsidy amount is \$95,600. See Administrative Section #01101213.

** SPF – Special Purpose Funds

76 Nashville Career Advancement Center-Financial

Special Purpose Funds						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	3,166,800	2,794,134	3,179,800	3,179,500	(300)	-0.01%
OTHER SERVICES:						
Utilities	7,600	4,452	4,400	0	(4,400)	-100.00%
Professional & Purchased Services	1,655,200	1,603,245	1,720,600	1,723,500	2,900	0.17%
Travel, Tuition, and Dues	1,361,700	1,705,412	2,151,300	1,514,800	(636,500)	-29.59%
Communications	42,900	32,759	51,800	33,200	(18,600)	-35.91%
Repairs & Maintenance Services	3,000	2,554	3,600	117,600	114,000	3166.67%
Internal Service Fees	77,600	75,639	65,400	66,900	1,500	2.29%
Other Expenses	575,200	1,088,969	463,100	270,600	(192,500)	-41.57%
TOTAL OTHER SERVICES	3,723,200	4,513,030	4,460,200	3,726,600	(733,600)	-16.45%
TOTAL OPERATING EXPENSES	6,890,000	7,307,164	7,640,000	6,906,100	(733,900)	-9.61%
TRANSFERS TO OTHER FUNDS/UNITS	30,000	30,000	30,000	58,900	28,900	96.33%
TOTAL EXPENSES & TRANSFERS	6,920,000	7,337,164	7,670,000	6,965,000	(705,000)	-9.19%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	0	0	0	0	0.00%
Federal (Direct & Pass Through)	6,824,700	6,673,239	7,574,300	6,869,300	(705,000)	-9.31%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	100	592,380	100	100	0	0.00%
TOTAL PROGRAM REVENUE	6,824,800	7,265,619	7,574,400	6,869,400	(705,000)	-9.31%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	95,200	71,558	95,600	95,600	0	0.00%
TOTAL REVENUE & TRANSFERS	6,920,000	7,337,177	7,670,000	6,965,000	(705,000)	-9.19%
Expenditures Per Capita	\$10.67	\$11.32	\$11.65	\$10.42	(\$1.23)	-10.56%

76 Nashville Career Advancement Center-Financial

Title	Grade	FY2014 Budgeted		FY2015 Budgeted		FY2016 Budgeted		FY15 - FY16 Variance	
		Pos.	FTE	Pos.	FTE	Pos.	FTE	Pos.	FTE
NCAC Expenditure Clearing 31000									
Accountant-NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Accounts Clerk-NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Acct/HR Mgr/EEO-NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Career Coach-NCAC		17	17.00	17	17.00	16	16.00	-1	-1.00
Career Dev Mgr-NCAC		2	2.00	2	2.00	2	2.00	0	0.00
CD Program Assoc - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Contract Admin - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Data Coord-NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Data Entry Op II - NCAC		2	2.00	2	2.00	2	2.00	0	0.00
Dir of Operations-NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Director of Ancillary Services	HO2603	1	1.00	1	1.00	0	0.00	-1	-1.00
Director of Programs - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Economic Dev Dir - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Employee Svcs Asst-NCAC		1	0.48	1	0.48	1	0.48	0	0.00
Executive Asst - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Executive Director - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Finance Dir - NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Public Relations Assoc- NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Receptionist - NCAC		1	1.00	0	0.00	0	0.00	0	0.00
Resource Center Asst-NCAC		3	3.00	2	2.00	1	1.00	-1	-1.00
Resource Ctr Liaison-NCAC	NS	0	0.00	1	1.00	2	2.00	1	1.00
Sr. Youth CDF-NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Systems Spec - NCAC		0	0.00	0	0.00	1	1.00	1	1.00
Youth & Com Svcs Dir-NCAC		1	1.00	1	1.00	1	1.00	0	0.00
Youth and Comm Svcs Coord-DPN	NS	1	1.00	1	1.00	1	1.00	0	0.00
Youth Data Spec-NCAC	NS	0	0.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		43	42.48	43	42.48	42	41.48	-1	-1.00
Department Totals		43	42.48	43	42.48	42	41.48	-1	-1.00

78 Metro Transit Authority-At a Glance

Mission The mission of the MTA is to provide public transportation to our community and its visitors so they can achieve greater mobility and experience a cleaner, healthier environment with less traffic congestion.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
MTA Component Unit Fund	\$ 65,899,400	\$ 70,357,700	\$ 73,556,900
Total Expenditures and Transfers	<u>\$ 65,899,400</u>	<u>\$ 70,357,700</u>	<u>\$ 73,556,900</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 15,120,700	\$ 16,024,900	\$ 16,758,900
Other Governments and Agencies	12,822,800	13,376,900	12,199,400
Other Program Revenue	4,585,300	4,585,300	4,585,000
Total Program Revenue	<u>\$ 32,528,800</u>	<u>\$ 33,987,100</u>	<u>\$ 33,543,300</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	33,370,600	36,370,600	40,013,600
Total Revenues	<u>\$ 65,899,400</u>	<u>\$ 70,357,700</u>	<u>\$ 73,556,900</u>
Expenditures Per Capita	\$ 101.65	\$ 106.83	\$ 110.06

Positions Total Budgeted Positions 1 1 1

Contacts Chief Executive Officer: Stephen Bland email: steve.bland@nashville.gov
 Chief Financial Officer: Ed Oliphant email: ed.oliphant@nashville.gov
 Controller: Shelly McElhaney email: shelly.mcelhaney@nashville.gov
 430 Myatt Dr. 37115 Phone: 615-862-6129 Fax: 615-880-3945

78 Metro Transit Authority-At a Glance

Accomplishments

- Nashville MTA buses and vans provide more than 850,000 passenger trips per month in Davidson County.
 - MTA's AccessRide service for seniors and people with disabilities continues to provide more than 33,000 trips per month.
 - The newly implemented STRIDE program that allows high school kids to ride MTA buses at no charge continues to be a great success with over 767,000 rides being provided so far this school year
 - MTA continues to maintain and forge new and innovative partnerships with local employers such as Vanderbilt, Belmont, and Lipscomb Universities, the State of Tennessee and Metro Government to provide Easy Ride commuter benefits for their employees on MTA buses and rail services. Over 100,000 average passenger trips per month.
 - Nashville MTA provides an affordable transportation alternative to give citizens more mobility choices and improve the region's air quality with hybrid, diesel-powered buses and zero-emission fully electric buses.
 - MTA continues to see success with bus rapid-transit lite (BRT-Lite) service along the Gallatin Road and Murfreesboro Road corridors. BRT-Lite provides more frequent and faster service with limited stops along busy corridors.
 - The free blue, green and purple downtown circulator bus service has further enhanced Nashville's citizens' and visitors' downtown mobility opportunities.
 - For the seventh consecutive year, MTA continues to see even greater use of Music City Central Station, our main transit hub, due to the Regional Transit Authority's (RTA) continued expansion of regional bus services from the surrounding counties.
-

Goals

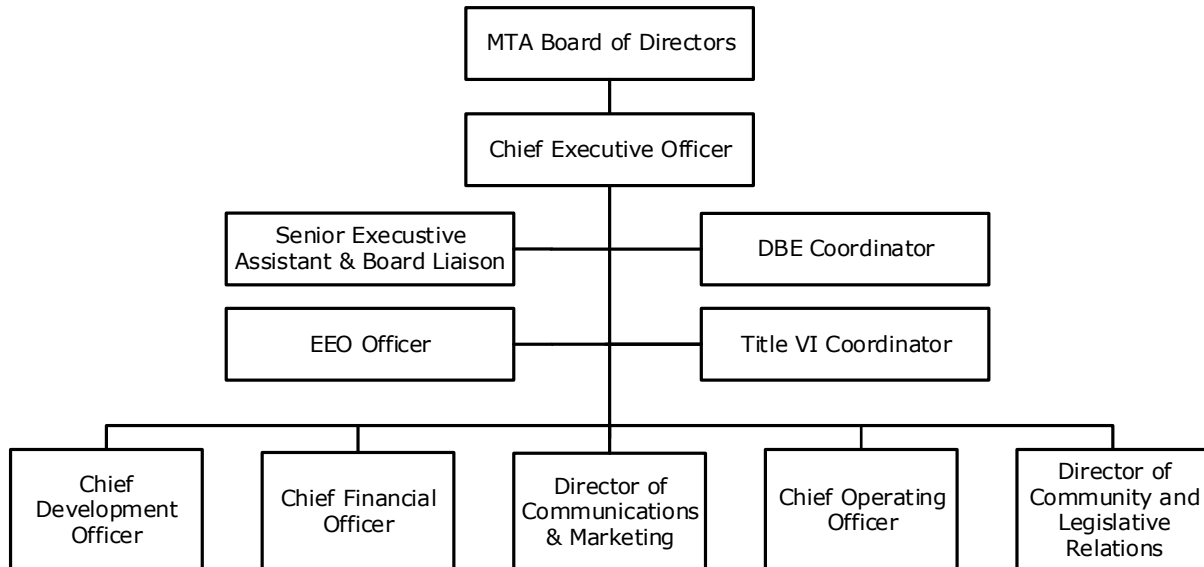
- Develop a plan to achieve dedicated funding for public transit that will allow us to meet the demands of our customers in the region.
 - Complete MTA's new Strategic Plan allowing us to provide increasing levels of accessible transportation services so that our community will utilize MTA's products at an increasing rate over the next five years.
 - Continue rehabilitation of the Nestor Street Garage and Myatt Drive property so that our customers can continue to have safe, reliable, and fully accessible vehicles, and enable our employees to operate more efficiently.
-

Strategic Issues

- Identifying additional grant funding sources (including some type of dedicated funding) to allow for increased transit services in order to:
 - provide convenient, frequent and reliable alternative transit choices to the automobile
 - better serve an increasing elderly population
 - reduce congestion
 - reduce air pollution and greenhouse gases
 - improve commute times
- Expanding service to meet increased demand requires investment in additional staffing and infrastructure that includes:
 - Revenue vehicle replacement and expansion
 - Adding bus drivers and mechanics
 - Having adequate building infrastructure to support current and expanded levels of service
- Managing and improving our transit services using the funding available to best serve our citizens and make public transit a viable and convenient choice for people's transportation needs.

78 Metro Transit Authority-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Asset Management

Business Protection
Financial and Asset Management
Sales

Customer Care

Access To All
Getting Around in Nashville
Logistics
Passenger Amenities
Passenger Safety
Vehicle Preparation and Readiness

Service Improvement

Board of Directors Information
Convenient Alternative Transportation
Service Improvement

Support Services

Employment Services
Human Resources
Internal Support

78 Metro Transit Authority-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Employment Services Program			
Increase in Health Expenses	SPF**	\$134,400	Enables MTA to provide continuing level of transportation services
Department Wide			
Increase in Wages, Fringes & FICA	SPF	1,779,500	Enables MTA to provide continuing level of transportation services
Increase in Pension Expense	SPF	421,900	Enables MTA to provide continuing level of transportation services
100 Shelters Maintenance Labor	SPF	395,600	Enables MTA to provide continuing level of transportation services
Nolensville Road BRT-Lite Service Expansion	SPF	347,500	Enables MTA to provide continuing level of transportation services
Charlotte Pike BRT-Lite Service Expansion	SPF	288,000	Enables MTA to provide continuing level of transportation services
New initiative for Driver Recruitment	SPF	161,000	Enables MTA to provide continuing level of transportation services
Decrease in Fuel	SPF	(2,217,600)	Enables MTA to provide continuing level of transportation services
Increase in Parts, Materials & Supplies	SPF	544,900	Enables MTA to provide continuing level of transportation services
Increase in Utilities	SPF	107,300	Enables MTA to provide continuing level of transportation services
Increase in Other Services	SPF	754,000	Enables MTA to provide continuing level of transportation services
Increase in Other Non-Transportation Revenues	SPF	(41,100)	Enables MTA to provide continuing level of transportation services
Increase in Passenger and contract Revenue	SPF	(693,000)	Enables MTA to provide continuing level of transportation services
Decrease in Federal Capital Operating Reimbursement	SPF	1,177,800	Enables MTA to provide continuing level of transportation services
Decrease in Other, Net	SPF	326,000	Enables MTA to provide continuing level of transportation services
LOCAP and Internal Service Fees Adjustment		156,800	No impact on performance
Special Purpose Funds Total		\$3,643,000	
TOTAL		\$3,643,000	

**SPF - Special Purpose Funds

78 Metro Transit Authority-Financial

MTA Component Unit Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	41,720,900	41,942,600	45,503,800	48,497,300	2,993,500	6.58%
OTHER SERVICES:						
Utilities	1,612,800	1,212,000	1,239,000	1,346,300	107,300	8.66%
Professional & Purchased Services	1,202,200	1,212,000	1,402,500	1,720,700	318,200	22.69%
Travel, Tuition, and Dues	271,500	267,200	275,400	306,700	31,300	11.37%
Communications	30,500	33,100	58,000	45,400	(12,600)	-21.72%
Repairs & Maintenance Services	3,756,000	3,693,600	4,204,500	4,650,000	445,500	10.60%
Internal Service Fees	198,600	114,100	239,300	396,100	156,800	65.52%
Other Expenses	17,106,900	16,964,300	17,435,200	16,594,400	(840,800)	-4.82%
TOTAL OTHER SERVICES	24,178,500	23,496,300	24,853,900	25,059,600	205,700	0.83%
TOTAL OPERATING EXPENSES	65,899,400	65,438,900	70,357,700	73,556,900	3,199,200	4.55%
TRANSFERS TO OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL EXPENSES & TRANSFERS	65,899,400	65,438,900	70,357,700	73,556,900	3,199,200	4.55%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	15,120,700	15,426,300	16,024,900	16,758,900	734,000	4.58%
Federal (Direct & Pass Through)	12,822,800	13,391,800	13,376,900	12,199,400	(1,177,500)	-8.80%
State Direct	4,585,300	4,585,300	4,585,300	4,585,000	(300)	-0.01%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	32,528,800	33,403,400	33,987,100	33,543,300	(443,800)	-1.31%
NON-PROGRAM REVENUE:						
Property Taxes	\$0	\$0	\$0	\$0	\$0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	33,370,600	33,370,600	36,370,600	40,013,600	3,643,000	10.02%
TOTAL REVENUE & TRANSFERS	65,899,400	66,774,000	70,357,700	73,556,900	3,199,200	4.55%
Expenditures Per Capita	\$101.65	\$103.00	\$106.83	\$110.06	\$3.23	3.02%

78 Metro Transit Authority-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
MTA-Component Unit 60002									
Chief Executive Officer- MTA		1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		1	1.00	1	1.00	1	1.00	0	0.00
Department Totals		1	1.00	1	1.00	1	1.00	0	0.00

80 Metropolitan Nashville Public Schools-At a Glance

Mission & Vision Metropolitan Nashville Public Schools will provide every student with the foundation of knowledge, skills and character necessary to excel in higher education, work and life.

We embrace and value a diverse student population and community. Different perspectives and backgrounds form the cornerstone of our strong public education system.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
Public Education General Fund	\$ 750,720,300	\$ 790,067,500	\$ 810,000,000
Special Purpose Funds	167,346,900	169,062,200	200,335,900
Total Expenditures and Transfers	<u>\$ 918,067,200</u>	<u>\$ 959,129,700</u>	<u>\$ 1,010,335,900</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 11,455,400	\$ 5,233,400	\$ 5,893,400
Other Governments and Agencies	372,736,800	380,257,000	388,220,100
Other Program Revenue	411,400	406,900	811,900
Total Program Revenue	<u>\$ 384,603,600</u>	<u>\$ 385,897,300</u>	<u>\$ 394,925,400</u>
Non-program Revenue	473,176,800	480,473,800	514,580,000
Transfers From Other Funds and Units	43,986,800	53,793,300	52,596,500
Total Revenues	<u>\$ 901,767,200</u>	<u>\$ 920,164,400</u>	<u>\$ 962,101,900</u>
Expenditures Per Capita	\$ 1,416.13	\$ 1,456.31	\$ 1,511.69

Positions	Total Budgeted Positions	9,303.50	9,293.70	9,313.50
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Contacts	Interim Director of Schools: Chris Henson	email: chris.henson@mnps.org
	2601 Bransford Avenue 37204	Phone: 615-259-4636 Fax: 615-214-8897

**This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council.

80 Metropolitan Nashville Public Schools-At a Glance

Accomplishments

- Martin Luther King Jr. Magnet Named National Blue Ribbon School - Nationally ranked and recognized Martin Luther King, Jr. Magnet School was one of just five schools in Tennessee named a National Blue Ribbon School by the U.S. Department of Education in 2014. This is the fourth time in six years that a Metro school has earned this great honor. The Department of Ed selected MLK as an "Exemplary High Performing School" for its students' high academic achievements in the 2013-14 school year, including a 96% success rate and 100% graduation rate. Other recent Blue Ribbon school recipients are Rose Park Middle, Meigs Middle and Hume-Fogg High.
 - Metro Schools Tackles Discipline Gap with PASSAGE - Metro Nashville Public Schools is taking an important step toward greater education equity by joining PASSAGE, a four-city program of action from the Atlantic Philanthropies and the Annenberg Institute for School Reform at Brown University. PASSAGE, which stands for "Positive and Safe Schools Advancing Greater Equity," is an action and learning network that aims to examine racial and other disparities in school discipline. Nashville joins New York, Chicago and Los Angeles.
 - District Expands Pre-K and Receives Federal Grant - In 2014, Metro Schools opened three new early learning centers to more than 500 prekindergarten students. The early learning centers serve as hubs for innovation in the district, while offering seats to children who need them. Working with the Peabody Research Institute at Vanderbilt University, center directors and teachers are developing a high quality academic program for use district-wide. Early exposure to high quality early learning benefits all students, particularly economically disadvantaged and English Learner children. In 2015, the district will continue to build its pre-K programs with federal funding received from the Preschool Development Grant. Local pre-K funding counts as a match to the federal funds.
 - MNPS Virtual Earns National Accreditation for Digital Learning - MNPS Virtual School has received national accreditation through the AdvancED Accreditation Commission. Virtual is the first school in Tennessee accredited under AdvancED's new quality standards for digital learning. Virtual School now serves students in grades seven through 12, with plans to expand to the sixth grade in 2016.
 - New Program Provides No Cost Lunch/Breakfast to All Students - Metro Schools joined the USDA's Community Eligibility Provision Program with the start of the 2014-2015 school year. This program provides all students in the district access to breakfast and lunch at no cost to them.
-

Goals

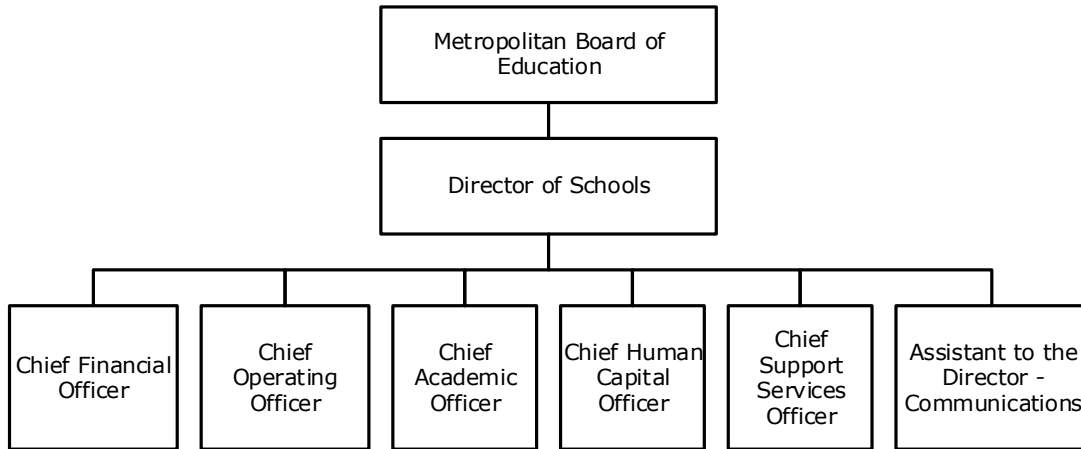
- Education 2018: Excellence for Every Student - Metro Schools' continues to make decisions based on the goals stated in its strategic plan, Education 2018: Excellence for Every Student. This plan focuses on personalized learning to help students grow academically, socially and emotionally every year. To accomplish these goals, Metro Schools focuses on:
 - Quality Teaching: Recruiting, retaining and empowering great teachers
 - Equity & Excellence: Directing resources and supports to the specific needs of learners
 - Transformational Leadership: Increasing principals' autonomy and accountability to lead and manage change in their schools
-

Strategic Issues

- Priorities for the coming year include:
 - Expand Reading Recovery, the district's literacy program designed to help the lowest achieving readers. Next year, the plan is to double the number of Reading Recovery Teachers to focus on low-performing schools and schools with significant English Learner students.
 - Increase in stipends for teachers who take on leadership roles within their schools.
 - Expand services to English Learners. With 14% of students receiving direct EL services and 30% of families speaking a language other than English at home, the need for teachers, translators and family support staff are greater than ever.
 - Expand the Community Achieves program, which embeds social services in schools. Next year, the Community Achieves model will be in 19 schools, with another six expressing interest. Of these schools, nine are priority schools, six are new to the program and 14 will have full-time staff dedicated to wrap-around services.
 - Implement Student-Based Budgeting across the district to put budgeting and decision-making power directly in the hands of principals.
-

80 Metropolitan Nashville Public Schools-At a Glance

Organizational Structure



80 Metropolitan Nashville Public Schools-At a Glance

BUSINESS AND FACILITY SERVICES

The Business and Facility Services Division manages the fiscal and facilities and construction functions of the school district. Over the past three years, the district has implemented a number of changes to ensure the district's business practices efficiently support schools and student instruction. The Facilities Services department maintains more than 14 million square feet of indoor space in some 188 buildings.

CHIEF OPERATING OFFICER

The Chief Operating Officer oversees the district's Transportation, Student Nutrition, Student Assignment and Technology & Information Services departments. These departments promote smooth school operations by helping students arrive at school safely and on time, offering students nutritious meals, providing families school choices, and building a technology infrastructure and data warehouse to assist instruction.

COMMUNICATIONS and CUSTOMER SERVICE

The Communications Department and Customer Service Center provide information to media, parents, community groups, employees and others, reaching them wherever they are and however they communicate. Communications works with community organizations, businesses and individuals to increase interaction with and support for all public schools in Davidson County. The Customer Service Center receives 150,000 phone calls and visits annually about school enrollment, zones, bus stops, policies and more. The CSC serves families by phone at 615-259-INFO (4636), by email at customerservice@mnsps.org and in person at 2601 Bransford Avenue.

HUMAN CAPITAL

Metro Schools' Human Capital Department recruits, retains and develops district employees and oversees employee benefits and employee relations. In 2012-2013, Metro Schools employed 6,539 certificated (licensed to teach) employees, with 99.75% highly qualified. The average years of experience ranging from nearly 12 years for elementary to 10 years for middle and high school teachers. In addition, Metro Schools employs 3,694 support employees who drive buses, work in school offices, serve meals in cafeterias and work in other important roles to maintain a positive school environment.

LEADERSHIP AND LEARNING

Leadership and Learning provides overall direction for the district's academic programs. Among the areas included in this department are elementary, middle and high school curriculum, alternative programs, and career and technical education. Under a new district structure, the Leadership and Learning Division is overseen by a Chief Academic Officer to ensure strategies are designed to work together from kindergarten through 12th grade. Also reporting to the Chief Academic Officer are the district's Exceptional Education, English Learners and Gifted Programs.

SUPPORT SERVICES

The Support Services Department works to help students, support schools and shape futures. The department aligns resources including social workers, family involvement specialists, attendance staff and campus security to provide services to students, schools and the community. The department also handles security, student discipline, the Safe Schools program, the Hero program for homeless students and before-and after-school programs. The department's Community Achieves initiative is responsible for the development and implementation of a community school model to align community agencies and nonprofits to support students, communities and schools.

80 Metropolitan Nashville Public Schools-Financial

Public Education General Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	558,839,400	552,689,763	568,091,200	581,581,910	13,490,710	2.37%
OTHER SERVICES:						
Utilities	26,378,300	24,554,949	28,135,300	26,448,479	(1,686,821)	-6.00%
Professional & Purchased Services	41,214,241	40,215,461	44,512,366	44,395,742	(116,624)	-0.26%
Travel, Tuition, and Dues	1,949,500	1,401,494	1,991,803	2,362,893	371,090	18.63%
Communications	2,840,640	2,314,645	2,973,996	3,187,855	213,859	7.19%
Repairs & Maintenance Services	3,648,830	4,431,139	2,922,389	4,724,550	1,802,161	61.67%
Internal Service Fees	1,400,200	1,400,200	1,437,400	1,841,700	404,300	28.13%
Other Expenses	59,595,689	58,727,129	58,772,883	59,007,350	234,467	0.40%
TOTAL OTHER SERVICES	137,027,400	133,045,017	140,746,137	141,968,569	1,222,432	0.87%
TOTAL OPERATING EXPENSES	695,866,800	685,734,780	708,837,337	723,550,479	14,713,142	2.08%
TRANSFERS TO OTHER FUNDS/UNITS	54,853,500	51,630,723	81,230,163	86,449,521	5,219,358	6.43%
TOTAL EXPENSES & TRANSFERS	750,720,300	737,365,503	790,067,500	810,000,000	19,932,500	2.52%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	760,000	1,595,224	570,000	1,230,000	660,000	115.79%
Federal (Direct & Pass Through)	320,000	119,771	330,000	180,000	(150,000)	-45.45%
State Direct	255,866,700	255,883,469	266,641,900	274,755,000	8,113,100	3.04%
Other Government Agencies	5,000	1,268	5,000	5,000	0	0.00%
Other Program Revenue	345,000	1,400,652	345,000	750,000	405,000	117.39%
TOTAL PROGRAM REVENUE	257,296,700	259,000,384	267,891,900	276,920,000	9,028,100	3.37%
NON-PROGRAM REVENUE:						
Property Taxes	285,203,000	284,597,949	291,326,300	293,426,500	2,100,200	0.72%
Local Option Sales Tax	181,737,500	186,859,425	182,083,300	210,866,400	28,783,100	15.81%
Other Tax, Licenses, & Permits	5,127,100	7,754,014	5,955,000	8,657,900	2,702,900	45.39%
Fines, Forfeits, & Penalties	6,200	516	6,200	1,200	(5,000)	-80.65%
Compensation From Property	1,103,000	1,389,246	1,103,000	1,628,000	525,000	47.60%
TOTAL NON-PROGRAM REVENUE	473,176,800	480,601,150	480,473,800	514,580,000	34,106,200	7.10%
TRANSFERS FROM OTHER FUNDS/UNITS	3,946,800	2,937,193	3,696,800	2,500,000	(1,196,800)	-32.37%
TOTAL REVENUE & TRANSFERS	734,420,300	742,538,727	752,062,500	794,000,000	41,937,500	5.58%
Expenditures Per Capita	\$1,157.99	\$1,137.39	\$1,199.61	\$1,211.95	\$12.34	1.03%

80 Metropolitan Nashville Public Schools-Financial

Public Education Special Funds						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	22,368,000	20,386,903	22,675,700	26,959,900	4,284,200	18.89%
OTHER SERVICES:						
Utilities	1,222,600	1,042,420	1,146,900	1,146,900	0	0.00%
Professional & Purchased Services	40,316,900	36,239,193	50,205,500	73,117,000	22,911,500	45.64%
Travel, Tuition, and Dues	132,800	90,485	137,500	137,500	0	0.00%
Communications	467,700	288,815	299,600	299,600	0	0.00%
Repairs & Maintenance Services	485,300	604,505	796,300	796,300	0	0.00%
Internal Service Fees	0	0	0	0	0	0.00%
Other Expenses	102,209,700	18,227,659	93,654,300	97,732,300	4,078,000	4.35%
TOTAL OTHER SERVICES	144,835,000	56,493,077	146,240,100	173,229,600	26,989,500	18.46%
TOTAL OPERATING EXPENSES	167,203,000	76,879,980	168,915,800	200,189,500	31,273,700	18.51%
TRANSFERS TO OTHER FUNDS/UNITS	143,900	73,584	146,400	146,400	0	0.00%
TOTAL EXPENSES & TRANSFERS	167,346,900	76,953,564	169,062,200	200,335,900	31,273,700	18.50%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	10,695,400	6,369,141	4,663,400	4,663,400	0	0.00%
Federal (Direct & Pass Through)	116,174,700	33,218,695	112,844,300	112,844,300	0	0.00%
State Direct	370,400	370,852	435,800	435,800	0	0.00%
Other Government Agencies	0	50,989	0	0	0	0.00%
Other Program Revenue	66,400	33,448	61,900	61,900	0	0.00%
TOTAL PROGRAM REVENUE	127,306,900	40,043,125	118,005,400	118,005,400	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	38,080	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	38,080	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	40,040,000	36,181,583	50,096,500	50,096,500	0	0.00%
TOTAL REVENUE & TRANSFERS	167,346,900	76,262,788	168,101,900	168,101,900	0	0.00%
Expenditures Per Capita	\$258.13	\$118.70	\$256.70	\$299.75	\$43.05	16.77%

70 Community Education Commission-At a Glance

Mission Nashville Community Education's mission is to provide adult education opportunities and resources to the Nashville-Davidson County community.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
Special Purpose Funds	\$ 411,500	\$ 495,900	\$ 551,400
Total Expenditures and Transfers	<u>\$ 411,500</u>	<u>\$ 495,900</u>	<u>\$ 551,400</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 65,000	\$ 65,000	\$ 60,000
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 65,000</u>	<u>\$ 65,000</u>	<u>\$ 60,000</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	346,500	346,500	358,000
Total Revenues	<u>\$ 411,500</u>	<u>\$ 411,500</u>	<u>\$ 418,000</u>
Expenditures Per Capita	\$ 0.63	\$ 0.75	\$ 0.83

Positions Total Budgeted Positions 4 4 4

Contacts Commission Chair: Rev. Vernon Dixon
 Executive Director: Mary Beth Harding email: marybeth.harding@nashville.gov
 4805 Park Ave. 37209 Phone: 615-298-8050 Fax: 615-298-8455

70 Community Education Commission-At a Glance

Accomplishments

- Nashville Community Education (NCE) received a grant from the Nashville Bar Foundation to offer free legal information classes as part of our "People's Law School" program. This grant allowed us to increase our free legal class offerings by 24% and serving 469 students.
 - Nashville Community Education has had over 1,900 registrations during FY15 surpassing last year's registrations and on track to reach our goal of over 2000 registrants for FY15.
 - Nashville Community Education worked with several business as sponsors for the NCE Open House events increasing community awareness and our business relationships.
 - Nashville Community Education completed a full launch of the Wright Middle School satellite location offering classes 4 days per week for 2 sessions throughout the year.
 - Nashville Community Education has offered over 300 classes in FY 15 to the Nashville Community
-

Goals

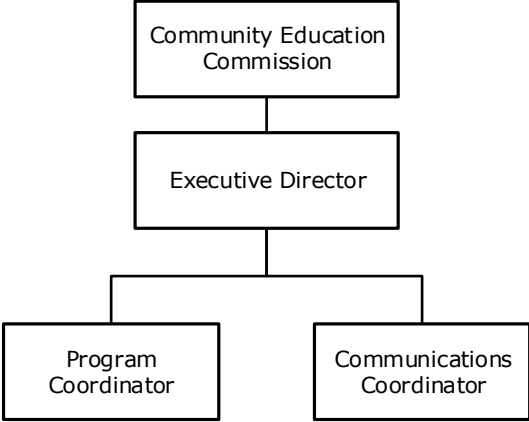
- Nashville Community Education would like to increase the number of daytime class offerings at our Cohn School location to serve a greater number of community members.
 - Nashville Community Education would like to serve over 2,300 students in FY16.
 - Nashville Community Education would like to develop business partnerships for event and class sponsorships.
 - Nashville Community Education would like to offer specialized trainings for Metro departments, nonprofit agencies and businesses in the community.
 - Nashville Community Education would like to improve our brand image through a redesigned catalog, logo, and other collateral material updates.
-

Strategic Issues

- Increasing human capital within the department to increase service delivery locations, teacher recruitment, class offerings, and community awareness.
- Developing long term strategic partnerships with various agencies to recruit and retain high quality teachers to support diverse class offerings in multiple Nashville Community Education locations throughout Nashville.
- Maintaining adequate financial resources to support the proper level of advertising, brand management, and public relations for a department that requires community members to purchase a service from our agency.
- Developing strategic relationships with local business to increase class locations as well as offerings.

70 Community Education Commission-At a Glance

Organizational Structure



Programs

Administrative

Non-allocated Financial Transactions

Community Education and Development

Community Education and Development

70 Community Education Commission-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
Advertising, Promotion and Support Services			
Increase in community outreach activities	SPF**	\$48,000	One time use of fund balance for advertising, promotions, administrative and data entry support, furniture, computers and other various improvements.
Non-allocated Financial Transactions			
Travel Adjustment	SPF	3,000	Funding for training and staff development
Insurance Billings	SPF	(1,400)	No impact on performance. Represents direct charges to department for insurance costs
Internal Service Charges*	SPF	3,800	Delivery of centrally provided services including information systems, fleet management, radio and surplus property
LOCAP Adjustment	SPF	(6,400)	No impact on performance
Pay Plan Adjustment	SPF	8,500	Supports the hiring and retention of a qualified workforce
Special Purpose Funds Total		\$55,500	
TOTAL		\$55,500	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

70 Community Education Commission-Financial

Special Purpose Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	230,100	211,630	230,100	238,600	8,500	3.69%
OTHER SERVICES:						
Utilities	0	0	0	0	0	0.00%
Professional & Purchased Services	37,600	35,271	47,100	53,100	6,000	12.74%
Travel, Tuition, and Dues	6,700	3,908	4,200	4,700	500	11.90%
Communications	42,400	36,670	54,600	90,800	36,200	66.30%
Repairs & Maintenance Services	1,000	0	500	500	0	0.00%
Internal Service Fees	16,000	14,845	16,200	20,000	3,800	23.46%
Other Expenses	18,100	15,100	35,800	42,700	6,900	19.27%
TOTAL OTHER SERVICES	121,800	105,794	158,400	211,800	53,400	33.71%
TOTAL OPERATING EXPENSES	351,900	317,424	388,500	450,400	61,900	15.93%
TRANSFERS TO OTHER FUNDS/UNITS	59,600	57,000	107,400	101,000	(6,400)	-5.96%
TOTAL EXPENSES & TRANSFERS	411,500	374,424	495,900	551,400	55,500	11.19%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	65,000	59,872	65,000	60,000	(5,000)	-7.69%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	0	0	0	0	0.00%
TOTAL PROGRAM REVENUE	65,000	59,872	65,000	60,000	(5,000)	-7.69%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	346,500	346,500	346,500	358,000	11,500	3.32%
TOTAL REVENUE & TRANSFERS	411,500	406,372	411,500	418,000	6,500	1.58%
Expenditures Per Capita	\$0.63	\$0.58	\$0.75	\$0.83	\$0.08	10.67%

70 Community Education Commission-Financial

<u>Title</u>	<u>Grade</u>	<u>FY2014 Budgeted</u>		<u>FY2015 Budgeted</u>		<u>FY2016 Budgeted</u>		<u>FY15 - FY16 Variance</u>	
		<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>	<u>Pos.</u>	<u>FTE</u>
Community Education Commission 60170									
Office Support Rep 1	SR0400	1	1.00	1	1.00	1	1.00	0	0.00
Part Time Worker 1		1	0.49	1	0.49	1	0.49	0	0.00
Program Coord	SR0900	1	1.00	1	1.00	1	1.00	0	0.00
Program Mgr 1	SR1100	1	1.00	1	1.00	1	1.00	0	0.00
Total Positions & FTE		4	3.49	4	3.49	4	3.49	0	0.00
Department Totals		4	3.49	4	3.49	4	3.49	0	0.00

68 District Energy System-At a Glance

Mission The mission of the Metro Nashville District Energy System is to provide Chilled Water and Steam as a utility service to Metro, State and Private customers of the system so that they can heat and cool their facility spaces in order to support their business functions.

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
DES Enterprise Fund	\$ 21,648,600	\$ 22,175,100	\$ 21,982,700
Total Expenditures and Transfers	<u>\$ 21,648,600</u>	<u>\$ 22,175,100</u>	<u>\$ 21,982,700</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	21,648,600	22,175,100	21,983,700
Total Revenues	<u>\$ 21,648,600</u>	<u>\$ 22,175,100</u>	<u>\$ 21,983,700</u>
Expenditures Per Capita	\$ 33.39	\$ 33.67	\$ 32.89

Positions Total Budgeted Positions 0 0 0

Contacts Special Projects Manager: Bob Lackey email: bob.lackey@nashville.gov
 Metro Nashville District Energy System
 90 Peabody Street 37210 Phone: 615-742-1883

68 District Energy System-At a Glance

Accomplishments

- Through a long-term operating contract with Constellation NewEnergy, Inc. the Metro District Energy System continues to operate within budget while providing a high level of service to system customers.
 - The Metro District Energy System facility continued to operate at a high level of efficiency without any unplanned service interruptions during the past year. All contract performance measures were met by the operating contractor and customer service remains at a high level.
 - The Energy Distribution System infrastructure is in extraordinarily good condition for a system of its age which is a result of routine monitoring and maintenance and contributes to reduced system losses and outages.
 - DES Customers experienced another historically cold winter. Although the energy plant's primary fuel supply was curtailed, full steam service to system customers was maintained without interruption.
 - On-going inspections and performance audits have continued to ensure a high level of contract compliance.
 - The system is recycling 99.0% of chilled water and more than 79.0% of steam condensate return water, resulting in reduced water utility costs.
-

Goals

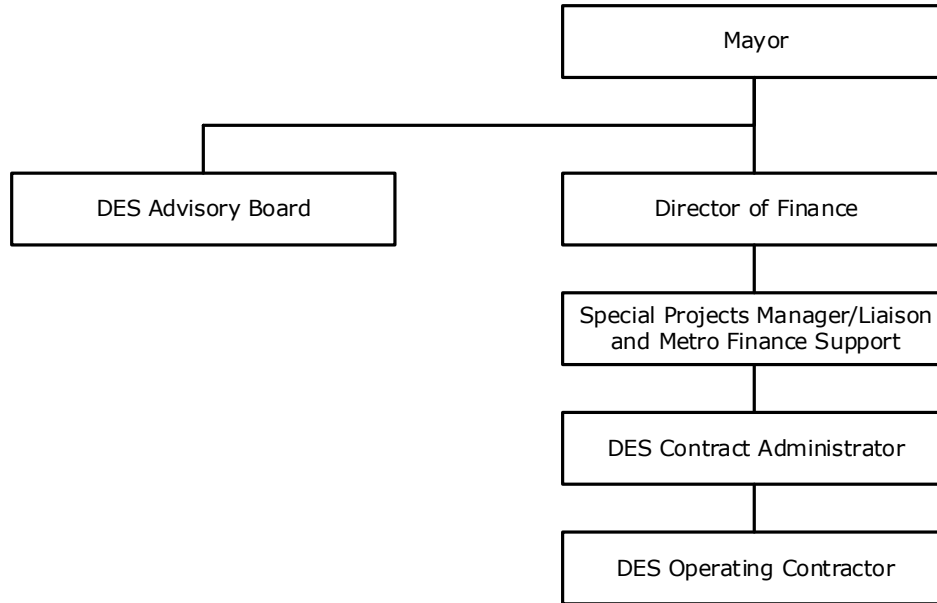
- Continue to maintain customer satisfaction at levels not less than 97.5% favorable with an objective of achieving 100% satisfaction
 - Continue to explore opportunities to secure new customer contracts to reduce Metro's contribution to total operating costs (MFA)
-

Strategic Issues

- Long-term management agreements between Metro Government and the District Energy System Operating Contractor, if not properly managed, could result in
 - Decreased quality of services provided
 - Ineffective utilization of funding resources
 - Decreased customer satisfaction
 - Loss of customers
- The City's contract with the Project Contract Administrator provides the necessary oversight to insure compliance with the provisions of the System Operator Contract, oversight of budgeting and expenditures, system engineering and technical support, Customer and Public relations.
- The majority of the Energy Distribution System (EDS) infrastructure has provided more than forty years of service. Due to long term service commitments extending for more than 30 years, prudent care and capital investments will be required to insure continued reliable service to system customers.

68 District Energy System-At a Glance

Organizational Structure



Programs

Chilled Water Generation and Distribution

Chilled Water Generation and Distribution

Steam Generation and Distribution

Steam Generation and Distribution

68 District Energy System-At a Glance

Budget Changes and Impact Highlights

Recommendation			Impact
DES Operations			
DES Fund Adjustment	SPF**	\$(198,200)	Reduction in Metro funding with no impact on performance.
Non-allocated Financial Transactions			
Internal Service Charges*	SPF	6,000	Delivery of centrally provided services including information systems, fleet management, radio, and surplus property
LOCAP Adjustments	SPF	(200)	No impact on performance
Special Purpose Funds Total		\$(192,400)	
TOTAL		\$(192,400)	

* See Internal Service Charges section for details

** SPF – Special Purpose Funds

68 District Energy System-Financial

DES Enterprise Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES	142,200	152,841	166,300	171,400	5,100	3.07%
OTHER SERVICES:						
Utilities	10,504,300	9,067,505	11,056,400	10,727,400	(329,000)	-2.98%
Professional & Purchased Services	4,880,100	4,977,252	4,919,700	5,007,400	87,700	1.78%
Travel, Tuition, and Dues	2,300	300	2,400	2,400	0	0.00%
Communications	10,300	14,510	22,700	23,100	400	1.76%
Repairs & Maintenance Services	0	0	0	0	0	0.00%
Internal Service Fees	8,000	8,000	7,500	13,500	6,000	80.00%
Other Expenses	265,700	2,470,792	198,900	183,600	(15,300)	-7.69%
TOTAL OTHER SERVICES	15,670,700	16,538,359	16,207,600	15,957,400	(250,200)	-1.54%
TOTAL OPERATING EXPENSES	15,812,900	16,691,200	16,373,900	16,128,800	(245,100)	-1.50%
TRANSFERS TO OTHER FUNDS/UNITS	5,835,700	6,349,246	5,801,200	5,853,900	52,700	0.91%
TOTAL EXPENSES & TRANSFERS	21,648,600	23,040,446	22,175,100	21,982,700	(192,400)	-0.87%
PROGRAM REVENUE:						
Charges, Commissions, & Fees	0	7,153	0	0	0	0.00%
Federal (Direct & Pass Through)	0	0	0	0	0	0.00%
State Direct	0	0	0	0	0	0.00%
Other Government Agencies	0	0	0	0	0	0.00%
Other Program Revenue	0	1	0	0	0	0.00%
TOTAL PROGRAM REVENUE	0	7,154	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes	0	0	0	0	0	0.00%
Local Option Sales Tax	0	0	0	0	0	0.00%
Other Tax, Licenses, & Permits	0	0	0	0	0	0.00%
Fines, Forfeits, & Penalties	0	0	0	0	0	0.00%
Compensation From Property	0	0	0	0	0	0.00%
TOTAL NON-PROGRAM REVENUE	0	0	0	0	0	0.00%
TRANSFERS FROM OTHER FUNDS/UNITS	21,648,600	21,490,498	22,175,100	21,983,700	(191,400)	-0.86%
TOTAL REVENUE & TRANSFERS	21,648,600	21,497,652	22,175,100	21,983,700	(191,400)	-0.86%
Expenditures Per Capita	\$33.39	\$35.54	\$33.67	\$32.89	(\$0.78)	-2.32%

01 Administrative-At a Glance

Mission	These accounts provide Metro's share of employee benefits for certain central benefits, retired employees, and employees, administrative accounts within the government, contributions to not-for-profit organizations, contracts with other organizations, subsidies, and contingencies.		
Budget Summary	2013-14	2014-15	2015-16
Expenditures and Transfers:			
GSD General Fund	\$ 252,975,100	\$ 275,617,500	\$ 272,856,500
USD General Funds	26,733,700	26,384,600	27,264,100
Total Expenditures and Transfers	<u>\$ 279,708,800</u>	<u>\$ 302,002,100</u>	<u>\$ 300,120,600</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Expenditures Per Capita	\$ 431.45	\$ 458.55	\$ 449.05
Positions	Total Budgeted Positions	0	0
Contacts	Director of Finance: Talia Lomax-O'dneal email: talia.lomaxodneal@nashville.gov 106 Metro Courthouse 37201 Phone: 615-862-6151 Fax: 615-862-6156		

These accounts are administered by the Department of Finance and have no separate organization chart.

Important Note about the Budget: This Administrative department is made up of a group of various-purpose accounts that do not fall into other agencies' budgets. Revenues in this department include all general fund revenues not associated with other agencies, and are not directly related to the budgeted expenditures in this department. Because of this, the financial schedules presented later in this section list individual business units expenditure information, rather than a summary of revenues and expenditures.

01 Administrative-At a Glance

Budget Highlights FY 2016

For budget changes, see the financial schedule.

Overview

Accounts are grouped into functional area, as presented in the budget ordinance. Each account's title, 8-digit business unit number, legal basis, & description follow. In cases where the Council changed an appropriation in the final (substitute) budget, the original proposal and final adjustments are both described.

INTERNAL SUPPORT:

- **Insurance & Reserve** (01101301 & 01191301, Resolution R82-1327) protects Metro property against damage, loss and claims. This account pays insurance premiums for Metro vehicles, buildings and equipment, boiler and elevator inspections, and for protection against liability claims. The FY 2016 budget recommends an increase of \$417,800 in the GSD and an increase of \$2,700 in the USD.
 - **Surety Bonds** (01101302, TCA § 8-19-101) pays premiums to insurance companies to bond local officials and persons who routinely handle public funds, to insure Metro against misuse, theft, and fraud. The FY 2016 budget removes this \$17,300. Premiums will be paid from the employee blanket bond fund balance in FY 2016. Fund 50123.
 - **Corporate Dues and Contributions to Governmental Associations** (01101303, Metro Charter § 18.11(c)) pays dues for Metro memberships in intergovernmental organizations. The FY 2016 budget remains flat at \$465,400 net of FY 2015 carry-forward adjustment.
 - **Judgments and Losses** (01101308 & 01191308, Metro Code § 2.40.100) pays on Metro's behalf for judgments and losses that arise in the course of litigation and pays related costs and expenses such as for court reporters, court costs, tax costs, etc. The FY 2016 budget recommends a decrease of \$56,000 in the GSD and a decrease of \$2,300 in the USD.
 - **Pay Plan Improvements** (01101315 & 01191315) Pay plan improvements for active employees in the general funds' departments are included here. Payroll adjustment amounts have been budgeted in this account and will be spread to departments and agencies after the budget is finalized. The FY 2016 budget recommends \$21,085,900 for the GSD and \$2,564,100 in the USD.
 - **Pay Plan Study** (01101430) funds provided for a consultant study of the Metro Nashville pay plan. The FY 2016 budget removes the non-recurring \$100,000.
 - **Post Audits** (01101412, Metro Charter §6.15) pays for an annual independent financial audit and accounting services conducted by one or more certified public accounting firms. Audits are conducted in accordance with federal and state law.
- The FY 2016 budget recommends \$1,027,200, net of FY 2015 carry-forward adjustment.
- **Metro Facility Rental** (01101127) pays rent for occupying non-Metro space. The FY 2016 budget recommends an increase of \$5,000 to \$340,000.
 - **Metro Telecomm Adjustment** (01101150) funds for Metro agency adjustments due to telecomm charges. FY 2016 budget removes this non-recurring balance, net of FY 2015 carry-forward.
 - **Transfer to Advance Planning & Research Fund** (01101416, Metro Charter § 6.14) provides the mandated \$50,000 transfer to the APR fund and approximately \$75,000 for the Metro Planning Organization (MPO). The FY 2016 budget remains flat at \$132,700, net of \$11,200 carry-forward.
 - **Relocation Expenses for Metro Agencies** (01101180) includes funds for the estimated relocation expenses of transferring agencies out of buildings being renovated. The FY 2015 budget eliminated the \$3,500 budget.
 - **Metro Travel Program** (01101396) funds are used by Metro agencies for business related travel. The FY 2016 budget recommends a reduction of \$242,700 down to \$25,000.
 - **Office of Sustainability** (01101617) provides funds for the Director of Finance to allocate based upon recommendations of the Blue Ribbon Committee on Environmental Sustainability. The FY 2016 budget transfers this allocation to the Mayor's Office.
 - **Subsidy Municipal Auditorium** (01101428) includes recurring funds to subsidize the Municipal Auditorium. The FY 2016 budget recommends keeping the subsidy amount flat at \$0.
 - **Subsidy Farmers Market** (01101233) The FY 2016 budget eliminates the rent subsidy due to the expiration of the State lease of \$259,600.
 - **GSD General Fund Transfer to GSD Debt** (01101499) The FY 2016 budget authorizes an operational transfer of budget dollars to the GSD Debt Fund to balance it for FY 2016.
 - **Transfer for 4% Fund** (01101499, now 01101996, Metro Charter) transfers 4% of original revenues in the GSD General Fund to the separate General Fund Reserve Fund for equipment purchases or building repairs for any department funded by the GSD General Fund. The FY 2016 budget estimates a balance of \$27,728,400 for the 4% Fund.
 - **Subsidy Community Education** (01101602) The FY 2016 budget recommends an increase of \$3,000 to \$349,500 for Community Education.
 - **Self-Insured Excise Tax** (01101658) provides funds to cover the \$2 per employee excise tax for Metro's self-insured insurance plan. The FY 2016 budget recommends an increase of \$5,000 to \$75,000.

01 Administrative-At a Glance

ADMINISTRATION OF JUSTICE:

- **Jean Crowe Advocacy Center** (01101659) a FY 2015 initiative to provide counseling, guidance and legal services to victims of crimes. The FY 2016 budget transfers this Administrative allocation to the new Office of Family Safety.

EMPLOYEE BENEFITS:

- **Police and Fire Pension Match** (01191102, Metro Charter § 13.09) provides Metro's guaranteed contributions from the USD General Fund to closed police and fire pension plans.
- **Civil Service Retirement Match** (01191103, Metro Charter § 13.09) provides Metro's guaranteed contribution from the USD General Fund to the closed City of Nashville Employees' Retirement plan.
- **Davidson County Retirement Match** (01101104, Metro Charter § 13.09) provides Metro's contribution from the GSD to the old Davidson County civil service pension plan. The FY 2016 budget remains flat at \$3,501,900.
- **Teacher Pensions Match** (01191106, Metro Charter § 9.06) provides Metro's contribution from the USD General Fund to the old city teacher's pension plan.
- **Davidson County Teacher's Retirement Match** (01101107, Metro Charter § 9.06) provides Metro's guaranteed contribution to the closed county teacher's pension plan. The Board of Education makes a separate guaranteed contribution from its Schools Special Revenue Fund to that plan. The FY 2016 budget remains flat at \$6,900,400.
- **Group Health Insurance Match** (01101109 & 01191109, Metro Code § 3.16.020, .040, & 3.24.010) provides Metro's share of pensioners' medical and dental insurance premiums. For active employees, these costs are in their departments' budgets. The FY 2016 budget remains flat in both the GSD and USD.
- **Death Benefit Payments** (01101110, Metro Code § 3.28.080) transfers money to a fund that provides a supplementary benefit for deaths in the line of duty. The FY 2016 budget remains flat at \$200,000.
- **Pensioners In-Line-Of-Duty Medical Expense** (01101113 & 01191112, Metro Charter § 13.12) provides medical payments for those pensioners who were disabled by in-line-of-duty injuries. The total cost is budgeted through the GSD General Fund; the share for USD employees is borne by a transfer from the USD to the GSD. The FY 2016 budget reflects a decrease of \$1,015,500 in the GSD and a decrease of \$114,400 in the USD.
- **Unemployment Compensation** (01101114, TCA § 50-7-401) reimburses the state for unemployment payments to eligible former Metro employees. The FY 2016 budget remains flat at \$561,200.

- **Group Life Insurance Match** (01101115 & 01191115, Metro Code § 3.16.040) provides payment of life insurance premiums for pensioners. Life insurance for active employees is budgeted in departments' budgets; Metro pays 100% of premiums. The FY 2016 budget recommends a \$950,000 increase in the GSD and remains flat at \$78,500 in the USD.
- **Employees In-Line-Of-Duty Medical Expense** (01101120 & 01191113, Metro Charter § 13.12) provides medical payments for employees injured on-the-job for services that cannot be provided by General Hospital. The total cost is budgeted through the GSD General Fund; the share for USD employees is borne by a transfer from the USD to the GSD. The FY 2016 budget recommends a reduction of \$896,300 in the GSD and a reduction of \$125,200 in the USD.
- **Benefit Adjustments** (01101140 & 01191140) provides funds for adjustments to the departmental fringe benefit accounts based on projected changes in medical, life, dental, and/or pension rates. For FY 2016, GSD benefit rates are estimated to increase \$547,000 for health and remain flat for dental. The pension rate is estimated to decrease to 15.510%. In the USD, health increases \$1,000,000, dental remains flat and pension rates decreases to 15.510%.
- **Tennessee Consolidated Retirement System (TCRS) Pension** (01101145) a benefit contribution to the TCRS Pension Fund for retirees in the amount of \$37,900. The FY 2016 budget remains flat.

CONTINGENCY:

- **Contingency for Subrogation** (01101224 & 01191224) permits deposit of recoveries and repayment to affected GSD and USD departments for unbudgeted casualty repairs and replacements. The expenditure account is offset by a matching revenue account. The FY 2016 budget remains flat at \$100,000 for the GSD and the USD.
- **District Energy System (DES)** (01101218) The Metro Funding Amount (MFA) represents the 15% of the DES operating budget, 31% of the DES Debt Service, and other costs related to sales and marketing of DES excess capacity to customers. The FY 2016 budget reflects a reduction of \$55,500 to \$1,794,000.
- **Contingency for Stormwater Fees** (01101230) provides funds to be set aside for agencies' Stormwater Fees. The FY 2015 final budget removed the \$50,000 contingency, net of FY 2015 carry-forward adjustment.
- **Contingency for Utility Increases** (01101566 & 01191566) sets aside funds to cover possible increases in electricity, water and natural gas rates. The FY 2015 final budget removed the contingency amounts in the GSD and in the USD, net of FY 2015 carry-forward adjustment.

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- **Contingency – Local Match** (01101298) provides funds for grant opportunities that require a Metro dollar match. The FY 2016 budget removes the \$50,000 for grant matching.
- **Administrative Contingency** (01101309 and 01191309) provides contingency funds for unforeseen occurrences in the Admin accounts. The FY 2016 budget removes the \$50,000 in both the GSD and USD.
- **Greer Stadium Maintenance** (01101424) provides funding to assist in maintaining Greer Stadium, contingent on the Nashville Sounds baseball team's payment of rent to Metro. The FY 2016 budget eliminates this \$250,000.
- **Sounds Ballpark** (01101678) provides funds for the debt service on the stadium construction bonds. The FY 2016 budget recommends \$1,025,000.
- **Contribution to Partnership 2020** (01101506) provides funds to the Nashville Chamber of Commerce for its Partnership 2020 program, which promotes the relocation of companies to Nashville and expansion of existing companies. The FY 2016 budget recommends an increase of \$75,000 to \$375,000.

HEALTH & HOSPITALS:

- **Correctional Health Care** (01101613) The FY 2016 budget recommends an increase of \$52,000 in this account.
- **HIPAA Compliance** (01101227) provides funds for implementation of HIPAA privacy and security recommendations. The FY 2016 budget remains flat at \$80,000.
- **Subsidy for Hospital Authority** (01101426, Metro Charter § 10-201) provides a contract subsidy to the Nashville Hospital Authority to support the operations of Metropolitan Nashville General Hospital, an acute care hospital with 150 licensed beds. The FY 2016 budget remains flat at \$35,000,000.
- **Forensic Medical Examiner** (01101614) The FY 2016 budget recommends an increase of \$65,000 to \$4,638,500.

REGULATION, INSPECTION, & ECONOMIC DEVELOPMENT:

- **Economic Job Development Incentive - Dell** (01101118) provides funds to make economic and community development incentive grants to the Industrial Development Board. These grants are to encourage the location of Fortune 500 companies and creation of new jobs within Davidson County. The FY 2016 budget recommends a reduction of \$337,500 to \$562,500.
- **Economic Job Development Incentive – Asurion** (01101132) provides funds to make economic and community development incentive grants to the Industrial Development Board. The FY 2015 budget eliminated this appropriation.
- **Nashville Career Advancement Center (NCAC)** (01101213) provides local funds to offset projected administrative cost deficit and to also support the continuation of a Summer Youth at Work Program. The FY 2016 budget remains flat at \$95,600.
- **Subsidy to the Bridgestone Arena** (01101221) provides supplemental funds from the GSD General Fund to Powers Management for the operation of the Bridgestone Arena. The FY 2016 budget remains flat at \$5,851,500.
- **Coliseum Capital Maintenance Fund Transfer or Stadium Maintenance** (01101222) provides contractually-mandated funds for maintenance of the Coliseum football stadium. The FY 2016 budget recommends an increase of \$350,000.

- **Property Tax Increment Refund or Tax Increment Payment - MDHA** (01101499 & 01191499, now 01101998 & 01191998, State Law Title 13, Chapter 20) provides tax incentive payments for loans incurred by the Metropolitan Development & Housing Authority (MDHA) for authorized redevelopment activities. MDHA promotes private investment in designated development districts. Similar payments are budgeted in all six budgetary funds (GSD & USD General funds, the General Purpose School Fund, and the three related Debt Service funds). The FY 2016 budget recommends an increase of \$738,900 in the GSD and an increase of \$177,300 in the USD.
- **Transfer to GSD Debt Service - Stadium** (01101225) transfers \$3.2 million of Hotel Motel Tax from the GSD General Fund to the GSD Debt Service Fund for the Coliseum stadium. The FY 2016 budget remains flat at \$3,200,000.

RECREATIONAL, CULTURAL, & COMMUNITY SUPPORT:

- **Barnes Affordable Housing Trust** (01101578) provides funds for lower-income residents of Davidson County to assist in acquiring good quality, affordable housing. The FY 2016 budget recommends an increase of \$500,000 for this program.
- **Nashville Civic Design Center** (01101661) The FY 2016 budget maintains the \$100,000 for operational support of the Nashville Civic Design Center.
- **Metropolitan Action Commission (MAC)** (01101204, Metro Code § 2.108.010) provides GSD General Fund matching funds to MAC for administration and leasehold costs, the Head Start program, and other MAC activities. The FY 2016 budget remains flat at \$4,000,000.
- **Nashville After School Alliance** (01101616) The FY 2015 budget transferred this allocation to the Nashville Public Library. Funds are used for the expansion of after school opportunities for middle school youth.

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- **Property Tax Relief Program** (01101326 & 01191326, TCA § 67-5-702, § 67-5-703 and § 67-5-704) provides tax relief funds for the elderly low-income, disabled and disabled veteran homeowners. The program in effect pays part or all of the property tax of eligible applicants. Metro matches the state expenditures based on the current sales ratio; however the combined Metro and State assistance may only cover the amount of taxes owed. The FY 2016 budget increases \$200,000 in the GSD and remains flat in the USD.
 - **Educational & After School Programs** (01101592) the FY 2016 budget recommends \$675,000 for Educational and After School Programs in the CEF Program. The new accounts for FY 2016 are to be determined. The FY 2015 grant amounts listed below will be eliminated and recipients will have to re-apply for FY 2016 grant funds.
 - 01101620 – Boys & Girls Club - \$78,500.
 - 01101684 – Preston Taylor Homes - \$21,300.
 - 01101621 – Hearing Bridges - \$45,700.
 - 01101622 – Martha O'Bryan Center - \$106,200.
 - 01101623 – Monroe Harding, Inc - \$62,200.
 - 01101624 – Pencil Foundation - \$98,900.
 - 01101639 – Oasis Center - \$73,000.
 - 01101642 – Vandy-School of Nursing - \$60,600.
 - 01101647 – Refugees & Immigrants of TN - \$29,900.
 - 01101626 – Salama Urban Ministries - \$48,700.
 - 01101627 – YMCA Afterschool Programs - \$50,000.
 - **Miscellaneous Community Agencies and Services** (01101593) the FY 2016 budget recommends \$450,000 for Miscellaneous Community Agencies and Services in the CEF Program. The new accounts for FY 2016 are to be determined. The FY 2015 grant amounts listed below will be eliminated and recipients will have to re-apply for FY 2016 grant funds.
 - 01101555 – Second Harvest Food Bank - \$127,000.
 - 01101594 – Family & Children's Services - \$12,100.
 - 01101612 – Nashville CARES - \$113,200.
 - 01101628 – NeedLink Nashville - \$61,900.
 - 01101631 – Fifty Forward-Sr. Citizens - \$51,600.
 - 01101632 – Arc of Davidson County - \$52,100.
 - 01101683 – Ladies of Charity - \$32,100.
 - **Literacy Programs** (01101516) The FY 2016 budget recommends \$350,000 for Literacy Programs in the CEF. The new accounts for FY 2016 are to be determined. The FY 2015 grant amounts listed below will be eliminated and recipients will have to re-apply for FY 2016 grant funds.
 - 01101606 – McNeilly Ctr for Children - \$56,700.
 - 01101608 – St. Luke's Community House - \$47,300.
 - 01101629 – Conexon Americas - \$33,700.
 - 01101651 – Big Brothers-Big Sisters - \$25,500.
 - 01101653 – Nashville Adult Literacy - \$80,100.
 - 01101654 – Nashville Ctr for Empwrmnt - \$77,800.
 - 01101685 – STARS Nashville - \$28,900.
 - **Alignment Nashville** (01101587) The FY 2016 budget recommends an increase of \$50,000 to \$150,000.
 - **Poverty and Adult Literacy Initiative** (01101636) provides funding for the implementation of a Poverty and Adult Literacy Initiative. The FY 2016 budget recommends the transfer of this allocation to the Mayor's Office.
 - **Music & Entertainment Economic Development** (01101637) provides funding for the implementation of a Music & Entertainment Economic Development initiative in accordance with recommendations of the Nashville Music Council. The FY 2016 budget recommends \$500,000.
- CONTRIBUTIONS:**
- TCA 7-3-314 (Financial assistance to nonprofit organizations) provides for contributions by metropolitan governments to qualified nonprofit organizations "to promote the general welfare of the residents of the municipality."
- **Contribution to Nashville Symphony** (01101502, Metro Charter 18.11(a)) provides annual funds in the amount of \$15,000 to support the Nashville Symphony.
 - **Contribution to Adventure Science Center** (01101503) The FY 2016 budget recommends \$200,000 for the Adventure Science Center.
 - **Contribute Nashville Humane Association** (01101521, Metro Charter § 18.11(a)) provides \$12,500 to assist with shelter, food and medical services for abandoned, unwanted, and injured animals and for placement with area residents.
 - **Contribute Sister Cities of Nashville** (01101534) The FY 2016 budget remains flat at \$60,000 for the Sister Cities of Nashville agency.
 - **The Andrew Jackson Foundation** (01101557) The FY 2016 budget remains flat at \$100,000 for the operations and upkeep of The Hermitage.
 - **Contribution to the Community Garden Grant Program** (01101242) The FY 2016 budget increases to \$50,000 to be administered by the Parks and Recreation Department for community gardens.
 - **Contribution to Jefferson United Merchants Partnership (JUMP)** (01101565) The FY 2016 budget remains flat at \$300,000 for the Workforce Development Program.
 - **Nashville Technology Council** (01101682) provides funds for the recruitment and hiring of information technology personnel. The FY 2016 budget recommends a \$75,000 contribution.
 - **Domestic Violence Programs** (01101591) the FY 2016 budget recommends \$675,000 for Domestic Violence Programs in the Community Enhancement Fund (CEF) Program. The new accounts for FY 2016 are to be determined. The FY 2015 grant amounts listed below will be eliminated and recipients will have to re-apply for FY 2016 grant funds.
 - 01101505 – Legal Aid Society - \$178,200.
 - 01101552 – YWCA of Nashville - \$300,000.
 - 01101562 – Mary Parrish Center - \$46,400.
 - 01101576 – Morning Star Dom. Violence - \$81,900.
 - 01101641 – TN Coalition-Dom. Violence - \$68,500.

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- **Tennessee State University Foundation** (01101638) provides a contribution to the TSU Foundation for the John Merritt Classic. The FY 2016 budget eliminates this non-recurring amount.
- **Scholars Academy** (01101643) provides a contribution to the Scholars Academy program which instills in its participants the goal of completing high school and attending and succeeding in post-secondary education. The program consists of 180 student participants in four area high schools. The FY 2016 budget transfers this allocation to the Nashville Public Library.
- **Nashville Conflict Resolution - Mediation Fund** (01105100) the FY 2013 budget provided a \$137,300 budget for mediation services. In FY 2014, these funds were managed through the District Attorney's Mediation Fund 30130 in account 01105100. The FY 2016 budget remains flat.
- **The Nashville Entrepreneur Center** (01101645) provides funds for the education, workforce development and company-creation programming for the Veteran Initiative, Youth Initiative and E-Learning Platform programs. The FY 2016 budget recommends an increase of \$50,000 to \$250,000 for this program.
- **Conexion Americas** (01101629) provides services to help Hispanic families realize their aspirations for social and economic advancement in Middle Tennessee. The FY 2016 budget eliminates this non-recurring \$100,000 allocation.
- **Office of Innovation** (01101649) funds provide for the creation of a new office to explore innovative ways of extending metro services to the public. The FY 2016 budget transfers this allocation to the Mayor's Office.
- **Small Business Incentive Program** (01101650) this program assists in the development and creation of small businesses in Nashville - Davidson County. The FY 2016 budget eliminates this non-recurring balance.
- **Nashville Education, Community and Arts TV (NECAT)** (01101662) are the public access cable channels that provide non-commercial programming for Nashville citizens. The FY 2016 budget eliminates this non-recurring allocation.
- **Nashville Achieves** (01101657) this program provides scholarships and mentoring services to students of Davidson County seeking post-secondary education. The FY 2016 budget eliminates this non-recurring allocation of \$500,000.
- **The Next Door** (01101660) program assists women of Davidson County to re-enter society from incarceration, rehabilitation or homelessness. The FY 2016 budget remains flat at \$100,000.
- **In Full Motion, Inc.** (01101663) program provides tutoring and test prep services to at-risk Metro school students. The FY 2016 budget eliminates this non-recurring allocation.
- **National League of Cities** (01101238) provides funds for the National League of Cities' conference to be held in Nashville in 2016. The FY 2016 budget recommends \$450,000.
- **Community Foundation of Mid Tenn** (01101677) the FY 2016 budget provides \$100,000 for the Community Foundation's "Digital Inclusion" project which provides internet services to low income families in Davidson County.
- **Nashville Ballet** (01101679) the FY 2016 budget recommends a \$200,000 contribution to the Nashville Ballet in support of their new facility.
- **Transfer – Short-Term Rentals** (01101997) is an operational transfer of revenue received through the Hotel Occupancy Tax on short-term rental property to the Barnes Affordable Housing Trust.

INFRASTRUCTURE AND TRANSPORTATION:

- **Subsidy to the Regional Transit Authority** (01101117) provides local matching funds for the Job Access & Reverse Commute project, and the Murfreesboro to Nashville "Relax and Ride" shuttle. The FY 2016 budget recommends an increase of \$164,500 for the RTA programs.
- **Commuter Rail Project** (01101237) provides funds for the continuing operation of the Music City Star commuter rail. The FY 2016 budget remains flat at \$1,500,000 for the Commuter Rail operation.
- **Subsidy – Transportation Planning** (01101135) provided supplemental funds in FY 2015 for mass transit / transportation planning. The FY 2016 budget eliminates this non-recurring allocation.
- **Supplement to Metropolitan Transit Authority (MTA)** (01101304, Metro Charter § 11.401) provides local supplementary funds to the Metropolitan Transit Authority for its various programs. The FY 2016 budget recommends an increase of \$3,643,000 to \$40,013,600 for MTA programs.

Since revenues in this department are not directly related to the budgeted expenditures in this department, the following financial schedule presents individual business units' expenditure information.

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GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2014 Budget	FY 2014 Actual	FY 2015 Budget	FY 2016 Budget
GSD General Fund:					
01101104	County Retire Match	\$3,501,900	\$3,501,900	\$3,501,900	\$3,501,900
01101107	County Teach Retire Match	6,900,400	6,900,400	6,900,400	6,900,400
01101109	Health Insurance Match	44,617,000	46,106,688	48,514,200	48,514,200
01101110	Death Benefit Payments	200,000	200,000	200,000	200,000
01101113	Pens IOD Medical Expense	8,962,000	8,962,000	11,180,900	10,165,400
01101114	Unemployment Compensation	561,200	152,268	561,200	561,200
01101115	Life Insurance Match	1,936,500	1,795,120	1,936,500	2,886,500
01101117	Regional Transit Authority	155,700	155,700	155,700	320,200
01101118	Econ/Job Incentives – Dell	900,000	900,000	900,000	562,500
01101120	Employee IOD Med Expense	11,980,200	11,980,200	9,094,500	8,198,200
01101127	Metro Facility Rent	491,400	428,686	335,000	340,000
01101131	Study & Formulating Committee	100,000	69,099	80,000	22,100
01101132	Econ/Job Incentives – Asurion	600,000	600,000	0	0
01101133	Police Impound Lot Appropriation	2,400,000	2,400,000	0	0
01101134	Office of Emergency Mgmt Approp	1,000,000	543,342	456,000	228,000
01101135	Subsidy – Transportation Planning	0	0	528,700	0
01101140	Benefit Adjustments	0	0	7,313,100	7,860,100
01101145	TCRS Pension Contribution	37,900	37,844	37,900	37,900
01101150	Metro Telecomm Adjustments	186,100	0	50,000	43,900
01101180	Relocation of Metro Agencies	3,500	0	0	0
01101204	Metro Action Commission	4,000,000	4,000,000	4,000,000	4,000,000
01101213	NCAC Local Match	95,600	71,558	95,600	95,600
01101218	District Energy System	1,958,300	1,958,300	1,849,500	1,794,000
01101221	Subsidy Nashville Arena	5,851,500	5,851,500	5,851,500	5,851,500
01101222	Stadium Maintenance	650,000	650,000	650,000	1,000,000
01101224	Contingency Subrogation	100,000	0	100,000	100,000
01101225	GSD Debt Transfer-Stadium	3,200,000	3,200,000	3,200,000	3,200,000
01101227	HIPAA Compliance	80,000	80,000	80,000	80,000
01101230	Contingency for Storm Water Fees	155,000	120	50,000	49,000
01101233	Subsidy Farmers Market	545,000	545,000	259,600	0
01101237	Commuter Rail	1,500,000	1,500,000	1,500,000	1,500,000
01101238	National League of Cities	0	0	250,000	450,000
01101242	Community Garden Grant Program	25,000	24,922	25,000	50,000
01101298	Contingency – Local Match	0	0	0	0
01101301	Insurance Reserve	1,331,300	1,331,300	1,681,800	2,099,600
01101302	Surety Bonds	17,300	17,300	17,300	0
01101303	Corp Dues/Contribution	509,300	443,788	500,000	510,400
01101304	Subsidy MTA	33,370,600	33,370,600	36,370,600	40,013,600
01101308	Judgments and Losses	2,029,900	2,029,900	1,416,100	1,360,100
01101309	Admin Contingency Account	0	0	0	0
01101315	Pay Plan Improvements	730,000	0	859,900	1,094,400
01101326	Property Tax Relief Program	2,918,800	3,052,021	3,200,000	3,400,000
01101396	Travel Program	267,700	154,353	267,700	25,000
01101412	Post Audit	1,427,200	1,413,247	1,041,100	1,097,200
01101416	Subsidy Advance Planning	142,600	136,945	138,300	143,900
01101424	Greer Stadium Maintenance	250,000	250,000	250,000	0
01101426	Hospital Authority Subsidy	43,917,800	43,917,800	35,000,000	35,000,000
01101428	Municipal Auditorium - Enterprise	415,000	415,000	0	0
01101430	Pay Plan Study - HR	200,000	200,210	100,000	0
01101481	Contingency – Vacant Space Ops	3,577,400	3,577,400	0	0

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GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2014 Budget	FY 2014 Actual	FY 2015 Budget	FY 2016 Budget
GSD General Fund (Cont.):					
01101485	Contingency – ADA Operations	381,500	381,500	0	0
01101499	GSD Gen. Revenue – 4% Reserve	26,373,400	26,782,337	27,683,200	0
01101499	GSD Gen. Revenue – MDHA	6,727,700	6,939,188	7,030,100	0
01101499	GSD Transfer to GSD Debt	0	0	0	18,533,300
01101502	Contribute Nash Symphony	15,000	15,000	15,000	15,000
01101503	Contribute Adventure Science Ctr	200,000	200,000	200,000	200,000
01101505	Contribute Legal Aid Society	178,600	178,600	178,600	178,200
01101506	Contribute Partnership 2020	300,000	300,000	300,000	375,000
01101516	Contribute Literacy Programs	0	0	0	0
01101521	Contribute Humane Assoc.	12,500	12,500	12,500	12,500
01101534	Contribute Sister Cities	40,000	40,000	60,000	60,000
01101552	Contribute YWCA Dom. Violence	278,500	278,500	278,500	300,000
01101555	Contribute Second Harvest	172,500	172,500	152,500	127,000
01101557	Contribute Andrew Jackson Fndtn	100,000	100,000	100,000	100,000
01101562	Mary Parrish Center	43,500	43,500	43,500	46,400
01101565	Jefferson St United Partnership	150,000	150,000	300,000	300,000
01101566	Contingency Utility Increase	640,400	0	200,000	200,000
01101576	Contribute Morning Star Dom Viol	108,600	108,590	108,600	81,900
01101578	Barnes Affordable Housing Trust	0	0	500,000	1,000,000
01101587	Contrib. to Alignment Nashville	100,000	99,996	100,000	150,000
01101590	Contrib. Independent Med. Exams	2,500	0	0	0
01101591	Domestic Violence Programs	0	0	0	0
01101592	Education & After School Programs	0	0	0	0
01101593	Community Service Programs	0	0	0	0
01101594	Contrib. Family & Childrens Srvcs	0	0	13,000	12,000
01101597	Contrib. Bookem for Literacy	4,500	4,500	19,000	0
01101598	Contrib. Fannie Battle Day Home	98,400	98,400	33,700	0
01101602	Subsidy – Community Education	346,500	346,500	346,500	349,500
01101605	Contrib. Homework Hotline	43,200	43,200	43,600	0
01101606	Contrib. McNeilly Ctr for Children	58,700	58,594	92,700	56,700
01101608	St. Luke’s Commty. House	0	0	0	47,300
01101612	Contrib. Nashville CARES	50,100	50,100	78,800	113,200
01101613	Correctional Healthcare	12,211,700	11,605,307	12,619,700	12,671,700
01101614	Forensic Medical Examiner	4,573,500	4,587,590	4,573,500	4,638,500
01101616	Nashville After School Alliance	1,160,300	1,130,277	0	0
01101617	Office of Sustainability	156,800	123,167	133,200	0
01101620	Contrib. Boys & Girls Club	66,600	66,600	0	78,500
01101621	Contrib. Hearing Bridges	54,900	54,900	47,100	45,700
01101622	Contrib. Martha O’Bryan Center	100,000	100,000	135,000	106,200
01101623	Contrib. Monroe Harding, Inc	0	0	61,500	62,200
01101624	Contrib. PENCIL Foundation	100,000	100,000	96,100	98,900
01101626	Contrib. Salama Urban Ministries	0	0	0	48,700
01101627	Contrib. YMCA Afterschool Progs.	0	0	0	50,000
01101628	Contrib. NeedLink (dba Big Bro.)	89,400	89,400	67,200	61,900
01101629	Contrib. Conexion Americas	100,000	100,000	145,600	33,700
01101631	Contrib. Fifty Forward	51,800	51,800	50,000	51,600
01101632	Contrib. Arc of Davidson County	66,000	66,000	36,000	52,100
01101634	Contrib. United Way Nashville	20,200	20,200	45,000	0
01101636	Poverty and Adult Literacy Initiative	276,800	240,074	254,700	0

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GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2014 Budget	FY 2014 Actual	FY 2015 Budget	FY 2016 Budget
GSD General Fund (Cont.):					
01101637	Contrib. Music & Entertainment Economic Development	600,000	566,839	1,100,000	500,000
01101638	Contrib. TSU Foundation	50,000	50,000	50,000	0
01101639	Contrib. Oasis Center	118,000	118,000	107,500	73,000
01101641	Contrib. Tenn Coalition Against Domestic Violence	65,800	65,800	65,800	68,500
01101642	Contrib. Vanderbilt Univ. Center for Health Services	80,000	78,709	44,900	60,600
01101643	Contrib. Scholars Academy	534,800	136,931	1,022,800	0
01101645	Contrib. Nashville Entrepreneur Center	200,000	200,000	200,000	250,000
01101646	State Fair Subsidy	200,000	200,000	0	0
01101647	Contrib. Refugees of Tennessee	28,400	28,049	36,000	29,900
01101649	Office of Innovation	251,800	224,428	280,000	0
01101650	Small Business Incentive Program	1,000,000	100,000	900,000	871,900
01101651	Big Brothers / Big Sisters Mid-Tn	26,800	26,800	41,500	25,500
01101652	Catholic Charity – Tenn	30,000	30,000	0	0
01101653	Nashville Adult Literacy Council	55,000	55,000	77,700	80,100
01101654	Nashville Intrnl Ctr Empowermt	120,000	120,000	112,800	77,800
01101655	Nashville Public Library Foundn	34,400	34,400	0	0
01101656	Urban League of Mid Tenn	36,100	34,879	0	0
01101657	Nashville Achieves	0	0	500,000	0
01101658	Self-Insured Excise Tax	0	0	70,000	75,000
01101659	Victim Resource Center	0	0	634,200	0
01101660	The Next Door	0	0	100,000	100,000
01101661	Nashville Civic Design Center	0	0	100,000	100,000
01101662	Nashville Educ Comm Arts TV	0	0	50,000	0
01101663	In Full Motion	0	0	30,000	0
01101664	New Vision, Inc.	0	0	50,500	0
01101665	Oasis Church, Inc.	0	0	7,500	0
01101666	East Nashville Hope Exchange	0	0	9,800	0
01101677	Commtty Foundation of Mid Tenn	0	0	0	100,000
01101678	Sounds Ballpark	0	0	0	1,025,000
01101679	Contrib. Nashville Ballet	0	0	0	200,000
01101682	Nashville Technology Council	0	0	0	75,000
01101683	Ladies of Charity	0	0	0	32,100
01101684	Preston Taylor Homes	0	0	0	21,300
01101685	STARS Nashville	0	0	0	28,900
01101996	GSD Gen Trnsfr 4% Reserve Fund	0	0	0	27,728,400
01101997	GSD Gen Trnsfr Short-Term Rental	0	0	0	50,000
01101998	GSD MDHA Tax Increments	0	0	0	7,769,000
01102150	MNPS Fees	290,800	290,800	0	0
01102160	Oper Transfer to Debt Service	0	0	23,372,100	0
	Total GSD General Fund	\$252,975,100	\$250,023,966	\$275,617,500	\$288,423,700
USD General Fund:					
01191102	Police/Fire Retire Match	\$8,873,000	\$8,873,000	\$8,873,000	\$8,873,000
01191103	Civil Service Retire Match	5,424,700	5,424,700	5,424,700	5,424,700
01191106	Teacher Pens Match	4,592,400	4,592,400	4,592,400	4,592,400

01 Administrative—At A Glance

GSD & USD General Fund Administrative Expenditures

BU number	Description	FY 2014 Budget	FY 2014 Actual	FY 2015 Budget	FY 2016 Budget
USD General Fund (Cont.):					
01191109	Health Ins Match	2,021,100	1,648,146	1,968,400	1,968,400
01191112	Pensioner IOD	571,000	571,000	582,500	468,100
01191113	Employee IOD	1,738,000	1,738,000	1,321,600	1,196,400
01191115	Life Ins Match	78,500	48,870	78,500	78,500
01191140	Benefit Adjustments	0	0	501,100	1,501,100
01191224	Contingency Subrogation	100,000	0	100,000	100,000
01191301	Insurance and Reserve	77,900	78,147	88,900	91,600
01191308	Judgments and Losses	5,700	5,700	8,500	6,200
01191309	USD Contingency Account	0	0	0	0
01191315	Pay Plan Improvements	7,200	0	138,400	79,800
01191326	Property Tax Relief	200,000	257,822	300,000	300,000
01191499	USD Gen. Revenue – MDHA	2,111,300	1,457,924	2,206,600	0
01191566	Utility Increase – USD	932,900	0	200,000	200,000
01191998	USD MDHA Tax Increments	0	0	0	2,383,900
	Total USD General Fund	\$26,733,700	\$24,695,709	\$26,384,600	\$29,098,400

90 Debt Service Funds-At a Glance

Mission To accumulate funds to repay principal (money borrowed) and interest due on general obligation bonds and notes issued by the government to finance capital projects (land, buildings, equipment, etc.) with lives greater than one year. Three funds are used to account for this debt:

25104 Schools Debt Service Fund
 20115 GSD Debt Service Fund
 28315 USD Debt Service Fund

Budget Summary

	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
Debt Service Funds	\$ 202,953,700	\$ 217,840,000	\$ 221,896,600
Total Expenditures and Transfers	<u>\$ 202,953,700</u>	<u>\$ 217,840,000</u>	<u>\$ 221,896,600</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	2,292,200	2,380,500	2,781,300
Other Program Revenue	0	0	0
Total Program Revenue	<u>\$ 2,292,200</u>	<u>\$ 2,380,500</u>	<u>\$ 2,781,300</u>
Non-program Revenue	162,481,200	163,467,800	189,694,400
Transfers From Other Funds and Units	20,213,400	51,991,700	29,420,900
Total Revenues	<u>\$ 184,986,800</u>	<u>\$ 217,840,000</u>	<u>\$ 221,896,600</u>
Expenditures Per Capita	<u>\$ 313.06</u>	<u>\$ 330.76</u>	<u>\$ 332.01</u>

Positions Total Budgeted Positions

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These funds are administered by the Department of Finance, and have no separate organization chart.

Debt Service Expenditures by District & Fund

<u>Source Description</u>	<u>FY 2014 Budget</u>	<u>FY 2014 Actual</u>	<u>FY 2015 Budget</u>	<u>FY 2016 Budget</u>
GSD - General Services District				
20115 GSD Debt Service	\$ 108,633,000	\$ 112,817,300	\$120,997,300	\$126,278,400
25104 MNPS Debt Service	<u>69,624,400</u>	<u>69,264,100</u>	<u>76,356,000</u>	<u>78,037,100</u>
Total GSD	\$178,257,400	\$182,081,400	\$197,353,300	\$204,315,500
USD - Urban Services District				
28315 USD Debt Service	<u>\$ 24,696,300</u>	<u>\$ 20,642,800</u>	<u>\$ 20,486,700</u>	<u>\$ 17,581,100</u>
Total USD	\$ 24,696,300	\$ 20,642,800	\$ 20,486,700	\$ 17,581,100
Total General Obligation Debt Service - GSD+USD	<u>\$202,953,700</u>	<u>\$202,724,200</u>	<u>\$217,840,000</u>	<u>\$221,896,600</u>

90 Debt Service Funds-At a Glance

Budget Highlights FY 2016

The recommended budget services outstanding debt issues in addition to projects recommended in the FY 2015 capital plan based on the current tax rate. Currently, Metro has approximately \$1,061,628,000 in un-issued general obligation bonds authorized for capital plans in Fiscal Years 2010 through 2015 after the de-authorization of some projects in 2009. The current budget reflects the continued funding of these outstanding authorizations at historical spending levels.

Overview

Debt Financing: Periodically, Metro borrows money to undertake selected capital improvements that are included in the Capital Plan by issuing (or selling) bonds and notes, which are written promises to repay the debt at certain times and with certain interest to bondholders/investors. The specific improvements to be financed are listed in the legislation that authorizes the debt. The proceeds from the sale of the debt are used to pay for those improvements.

Debt service is the process of repaying those bonds and notes, and their interest, over time to bondholders/investors. A small portion of the principal is repaid each year between issuance and maturity. This approximately matches the maturity dates of bonds to the lives of the projects they fund, and keeps Metro from having to make a big payment at one time to make a capital improvement.

Metro does not issue long-term notes and bonds to finance operating expenditures or deficits.

Types of debt: Debt generally falls into the following categories:

- General obligation (GO) debt is payable from taxes, and is backed by the full faith, credit, and taxing power of the government. There is no legal limit to Metro's use of general obligation debt, although issuance requires passage of a Council ordinance. Only general obligation debt is repaid from the three debt service funds (25104, 20115, and 28315).
- Revenue debt is often used to finance projects that will generate revenue. Part of the revenue generated by a project is used to service the debt on the project. It is accounted for through the enterprise or internal service fund that develops the capital project and receives its revenues.
- Limited obligation revenue debt is a newer hybrid form that normally operates as revenue debt, but is backed by certain non-property-tax revenues (defined in the bond covenants) in the event that there are not sufficient revenues to service the debts.

Interest earned by our bondholders/investors is generally held to be exempt from federal and Tennessee taxation.

Structure: Metro's outstanding debt takes three forms:

- Bonds - Long-term debt that usually matures over a period of 20-30 years.
- Notes - Shorter-term debt that is issued for three years, renewable for an additional two terms of three years each. The usual total maturity is 3 to 5 years.
- Commercial paper - Short-term GO obligations with flexible maturities ranging from 2 to 270 days, is issued as cash is needed in blocks of \$100,000 plus

\$1,000 increments. Interest rates are usually lower than bond interest rates.

Notes and commercial paper often provide temporary financing and are retired by issuing longer-term bonds.

Many bonds have "call" provisions that allow Metro to redeem the debt before its scheduled maturity. This is most often done when the debt being called is refunded by issuing new debt for the same period of time but at lower interest rates. The lower interest costs save Metro money over the remaining life of the bond issue.

Legal Limitations: There is no legal debt margin limitation on GSD debt. Section 7.08 of the Charter limits the USD total net bonded indebtedness payable from USD ad valorem taxes, after deduction of sinking funds for the payment of principal, to 15% of the USD assessed valuation of taxable property. At June 30, 2009, the taxable property was valued at \$11.211 billion, so the 15% limit was \$1.682 billion. With only \$144.05 million of applicable debt (1.25% of valuation), the margin was \$1.541 billion.

Bond Ratings: Metro holds excellent investment-grade ratings from two independent rating agencies (Moody's Aa2 and Standard & Poor's AA). These ratings are based on both the city's financial health and available reserves for paying off debt. Each agency has its own rating system; ratings of the two agencies cannot necessarily be compared to each other. For explanations of the ratings, visit each agency's web site.

Some bonds' scheduled payment of principal and interest is privately insured by Ambac Assurance Corporation, the Financial Guaranty Insurance Company (FGIC), MBIA Insurance or Financial Security Assurance, Inc. (FSA).

Debt Policies: The following guidelines are used in managing debt service funds:

- USD general obligation debt is subject to the legal limitation noted above.
- Debt is not issued above the capacity provided by current revenue sources (including property taxes at the current rate) plus anticipated normal growth; debt is not issued in anticipation of a not-yet-approved property tax increase.
- When planning future debt capacity, normal revenue growth is projected conservatively.
- The financing of an improvement will not exceed its useful life. In a multi-purpose bond package, the package maturities will reflect the mix of project lives funded by the package; the average life of the bonds cannot exceed the average life of the projects.
- General obligation issues are sold either by negotiated sale or by bid in public offering; a bid sale is awarded to the bidder with the lowest true interest cost or through negotiated offering.
- Bond issues may be considered for refunding when lower interest rates on the new bonds will result in a 3% or better net present value savings over the old bonds. The term of the refunding bonds will not exceed the terms of the bonds being refunded.

90 Debt Service Funds-At a Glance

Revenue Sources: Revenues for all three funds are detailed in the budget ordinance. The GSD and USD Debt Service Funds (funds 20115 & 28315) are funded primarily by a dedicated portion of the property tax levies. The GSD Debt Service Fund also receives \$3.2 million from the GSD General Fund (fund 10101) for stadium debt, and the Schools Debt Service Fund (fund 25104) receives substantial schools-related sales taxes.

Capital Expenditures and the Budget: The discussion of Capital Improvements in Section A of this book describes how these funds relate to the operating budget.

Recent Bond Issues: The Recent Bond Issues table summarizes recent bond issues. Note that only the general obligation issues are serviced through the GSD, USD, and Schools Debt Service funds; the revenue issues are serviced through non-tax sources. Future debt service requirements are listed on the next page.

Comparative Debt Statistics: The Comparable Debt Statistics table uses standard indicators to measure debt burden levels and trends.

Comparative Debt Statistics

Fiscal Year	Net Debt to Assessed Valuation		Net Debt Per Capita	Debt Service to Total Expenditures
	GSD+USD	USD only		
2001	8.89%	0.60%	1,758.64	9.2%
2002	7.50%	1.08%	1,721.58	9.4%
2003	6.94%	0.94%	1,634.61	10.0%
2004	7.49%	1.06%	1,730.99	9.8%
2005	8.46%	1.10%	1,992.91	9.4%
2006	9.76%	1.16%	2,629.23	9.8%
2007	8.97%	1.15%	2,475.02	10.0%
2008	10.23%	1.36%	2,681.96	10.0%
2009	9.35%	1.25%	2,450.19	10.0%
2010	9.77%	1.16%	2,954.43	9.5%
2011	9.64%	1.14%	2,954.26	8.8%
2012	9.88%	1.31%	2,971.28	4.4%
2013	11.62%	1.41%	3,433.01	6.6%
2014	10.92%	1.32%	3,349.79	9.1%

Source: Comprehensive Annual Financial Reports for each year

90 Debt Service Funds-At a Glance

Recent Bond Issues						
Issue	Date Issued	Amount & interest rate	Maturity	Ratings *	Fund *	Comments *
GO Energy Production Facility Refunding Bonds, Series nb2002A	4/01/02	\$31,065,000 2.000-5.250%	2002 to 2014	M: Aa2 S: AA F: AA+	U	Advance refund of outstanding Energy Production Facility Revenue Bonds Series 1997A, 1997B, and 1994 related to the former Nashville Thermal Transfer Corporation.
GO Multi-Purpose Bonds, Series 2004	12/15/04	\$65,755,000 4.000-5.250%	2007 to 2024	M: Aa2 S: AA F: AA+	G U S	Finance the retirement of a portion of the GO TAN commercial paper.
GO Public Improvement Refunding Bonds, Series 2004	09/01/04	\$51,340,000 3.000-5.000%	2004 to 2017	M: Aa2 S: AA F: AA+	G S	Advance refund portions of outstanding GO MP Improvement Bonds, Series 1996A
General Obligation Multi-Purpose Bonds, Series 2005A	05/05/05	\$150,275,000 4.250-5.000%	2005 to 2025	M: Aa2 S: AA F: AA+	G U S	Finance the retirement of a portion of the General Obligation Bond Anticipation Notes (commercial paper). Bonds maturing in 2016-2025 are MBIA-Insured.
General Obligation Multi-Purpose Refunding Bonds, Series 2005B	05/05/05	\$190,460,000 4.000-5.000%	2005 to 2025	M: Aa2 S: AA F: AA+	G U S	Advance refund portions of outstanding bonds: GO MP Series 1997A, GO MP Series 1999, Gen. Improvement and Refunding, Series 2001A B, and GO MP Series 2003.
General Obligation Bonds, Series 2005C	11/01/05	\$214,000,000 3.625-5.000%	2005 to 2026	M: Aa2 S: AA F: AA+	G U S	Finance the retirement of a portion of the G O Anticipation Notes (Commercial Paper), and general government projects.
General Obligation Refunding Bonds, Series 2006A	05/11/06	\$60,805,000 3.60%	2006 to 2026	M: Aa2/VMIG1 S: AA/A-1 F: AA+/F1+	G	Current Refund of outstanding general obligation public improvement bonds, Series 1996 held in interest rate hedging agreement.
General Obligation Bonds, Series 2006B	06/23/06	\$203,315,000 4.00-5.00%	2006 to 2026	M: Aa S: AA F: AA+	G U S	Finance the retirement of a portion of the G O Anticipation Notes (Commercial Paper), and general government projects.
General Obligation Refunding Bonds, Series 2007A	04/24/07	\$186,890,000 4.00%-5.00%	2008 to 2028	M: Aa2 S: AA F: AA	G U S	Current and Advance refund portions of outstanding bonds: GO Bonds Series 2003, GO MP & Refunding Series 1999, Series 1997A and GO Refunding Series 1997
GO Tax Anticipation Notes (TAN) commercial Paper, Series 2007A	07/11/07	Up to \$400,000,000 Market rates	Up to 270 days after issue	M: P-1 S: A-1+	G U S	Provide interim financing of various capital projects and refinance existing G O Bond Anticipation notes of 2002.
Water and Sewer Revenue Refunding Bonds, Series 2007	07/17/07	\$36,240,000 4.25%-5.00%	2009 to 2016	M: Aaa S: AAA	-	Non-GO. Current refund of W&S Revenue Bonds, Series 1986 (\$13,390,000) maturing in 2016 and W&S Revenue Refunding Bonds, Series 1996 (\$23,925,000) maturing 2009-2014.
Water and Sewer Revenue Refunding Bonds, Series 2008A	02/22/08	\$122,530,000 3.25%-5.25%	2011 to 2022	M: Aa3 S: AA- F: AA-	-	Non-GO. Current refund of W&S Revenue Refunding Bonds, Series 1998A (\$127,775,000) maturing in 2011-2019, and W&S Revenue Bonds, Series 1998B (\$785,000) maturing 2011-2012.

90 Debt Service Funds-At a Glance

Water and Sewer Revenue Refunding Bonds, Series 2008B (Taxable)	02/22/08	\$27,950,000 3.45%-4.84%	2009 to 2016	M: Aa3 S: AA- F: AA-	--	Non-GO. Current refund of W&S Revenue Refunding Bonds, Series 1986A (\$27,525,000) maturing in 2016.
General Obligation Bonds, Series 2008A	03/4/08	\$308,000,000 4.00-5.00%	2011 to 2028	M: Aa2 S: AA F: AA	G U S	Finance the retirement of a portion of the General Obligation Anticipation Notes (Commercial Paper), and general government projects.
Water & Sewer Revenue Bond Anticipation Notes (BAN) Commercial Paper Series A & B	11/12/09	Up to \$200,000,000 Market Rate	Up to 6 yrs after issue	M: P-1 S: A-1+ F: F1+	--	Provide interim financing of various capital projects and refinance existing projects as relate to Water and Sewer prior to the issuing of bonds.
General Obligation Improvement and Refunding Bonds, Series 2010A	06/10/10	\$296,750,000 2.75 - 5.00%	2010 to 2026	M: Aa1 S: AA	G U S	Finance the retirement of a portion of the G.O Anticipation Notes (Commercial Paper), and advance refund portions of outstanding bonds.
General Obligation Improvement Bonds Federally Taxable (BAB's), Series 2010B	06/10/10	\$252,005,000 5.71%	2010 to 2034	M: Aa1 S: AA	G U S	Finance the retirement of a portion of the General Obligation Anticipation Notes (Commercial Paper), and general government projects.
General Obligation Refunding Bonds Federally Taxable (BAB's), Series 2010C	06/10/10	\$51,485,000 2.21 - 3.23%	2010 to 2015	M: Aa1 S: AA	G U S	Advance refund portions of outstanding bonds.
General Obligation Refunding Bonds, Series 2010D	09/21/10	\$291,360,000 1.50 - 5.00%	2010 to 2024	M: Aa1 S:AA	G U S	Advance refund portions of outstanding bonds.
Water and Sewer Revenue Refunding Bonds, Series 2010A	12/9/10	\$104,050,000 3.00 - 5.00%	2010 to 2027	M: Aa3 S: AA	--	Non-GO. Advance refund portions of outstanding W&S Revenue Refunding Bonds.
Water and Sewer Revenue Bonds Federally Taxable, Series 2010B (BAB-Direct Payment)	12/9/10	\$135,000,000 6.39 - 6.57%	2010 to 2037	M: Aa3 S: AA	--	Finance the retirement of currently outstanding W&S Commercial Paper Bond Anticipation Notes and finance additional capital projects.
Water and Sewer Revenue Bonds Federally Taxable Series 2010C (Recovery Zone Economic Dev. Bonds)	12/9/10	\$75,000,000 6.69%	2010 to 2041	M: Aa3 S: AA	--	Finance Water system capital projects.
Water and Sewer Revenue Refunding Bonds Federally Taxable Series 2010D	12/9/10	\$7,610,000	2010 to 2018	M: Aa3 S: AA	--	Non-GO. Advance refund portions of outstanding W&S Revenue Refunding Bonds.
General Obligation Refunding Bonds, Series 2011	09/29/11	\$89,480,000 2.00 - 5.00%	2011 to 2023	M: Aa1 S: AA	G U S	Advance refund portions of outstanding bonds.
General Obligation Refunding Bonds, Series 2012	02/02/12	\$227,110,000 2.00 - 5.00%	2012 to 2025	M: Aa1 S: AA	G U S	Advance refund portions of outstanding bonds.
Water and Sewer Revenue Refunding Bonds, Series 2012	02/02/12	\$129,625,000 1.00 - 5.00%	2012 to 2023	M: A1 S: A+	--	Non-GO. Advance refund portions of outstanding W&S Revenue Refunding Bonds.
General Obligation Improvement Bonds Federally Taxable, Series 2012	08/15/12	\$6,440,000 3.367%	2027	M: Aa1 S: AA	G	Finance the costs of certain public projects of the Metropolitan Government for qualified energy conservation improvements.

90 Debt Service Funds-At a Glance

District Energy System Revenue and Tax Refunding Bonds, Series 2012A	08/15/12	\$47,450,000 2.00 – 5.00%	2013 To 2033	M: Aa1 S: AA	U	Advance refund of outstanding Energy Production Facility Revenue Bonds.
General Obligation Refunding Bonds, Series 2012B	08/15/12	\$140,345,000 .320 – 2.76%	2013 To 2024	M: Aa1 S: AA	G U S	Advance refund of portions of outstanding bonds.
General Obligation Refunding Bonds, Series 2013	02/21/13	\$245,485,000 2.00 – 5.00%	2015 To 2027	M: Aa1 S: AA	G U S	Advance refund of portions of outstanding bonds.
Water and Sewer Revenue Bonds, Series 2013	04/25/13	\$237,930,000 3.00 – 5.00%	2022 To 2033	M: Aa3 S: AA-	–	Retire outstanding Water and Sewer commercial paper and to fund a debt reserve fund.
General Obligation Improvement Bonds, Series 2013A	05/09/13	\$374,665,000 3.00 – 5.00%	2020 To 2033	M: Aa1 S: AA	G U S	Retire outstanding General Obligation Commercial paper, and to finance capital projects.
General Obligation Extendable Commercial Paper Notes 2014 Program	07/09/14	Up to \$200,000,000 Market rates	Up to 90 days issue with option to extend up to 270 days after issue	M: P-1 S: A-1+	G U S	Provide interim financing of various capital projects and to refinance existing general obligation commercial paper notes.
General Obligation Commercial Paper Series A-1	07/09/14	Up to \$300,000,000 Market rates	Up to 270 days after issue	M: P-1 S: A-1+	G U S	Provide interim financing of various capital projects and to refinance existing general obligation commercial paper notes.
General Obligation Commercial Paper Series A-2	07/09/14	Up to \$200,000,000 Market rates	Up to 270 days after issue	M: P-1 S: A-1+	G U S	Provide interim financing of various capital projects and to refinance existing general obligation commercial paper notes.
General Obligation Refunding Bonds, Series 2015A	02/19/15	\$59,730,000 5%	2021 To 2026	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds.
General Obligation Refunding Bonds, Series 2015B (Taxable)	02/19/15	\$103,980,000 .300 – 3.493%	2015 To 2029	M: Aa2 S: AA	G U S	Advance refund of portions of outstanding bonds
Water and Sewer Revenue Commercial Paper Notes, Series A	04/13/15	Up to \$200,000,000 Market Rate	Up to 270 days after Issue	M: P-1 S: A-1+	–	Provide interim financing of various capital projects and refinance existing projects as relate to Water and Sewer prior to the issuing of bonds.
Water and Sewer Extendable Commercial Paper Notes, 2015 Program	04/15/15	Up to \$100,000,000 Market Rate	Up to 90 days issue with option to extend up to 270 days after issue	M: P-1 S: A-1+	–	Provide interim financing of various capital projects and refinance existing projects as relate to Water and Sewer prior to the issuing of bonds.

* **Ratings:** M = Moody's, S = Standard & Poor's, F = Fitch, I = Insured (see text). Maturity dates are underlined.
Fund: This code shows the debt service fund(s) used to repay this issue. G = GSD, U = USD, S = Schools.
Comments: Non-GO = Not a general obligation debt, but included in this table for completeness.

90 Debt Service Funds-At a Glance

GENERAL OBLIGATION BONDS PAYABLE
General Services District (GSD)

Bonds and Notes Payable at June 30, 2014

	Interest Rate	Date of Issue	Date of Final Maturity	Amount of Issue	June 30, 2014	
					Principal	Interest
For General Purposes:						
GSD G.O Pub Impr. Refunding Bonds, Series 2004	3.250 - 5.00	Sept. 1, 2004	Nov. 14, 2016	48,367,055	19,327,038	1,481,559
GSD G.O. Multi-Purpose Bonds, Series 2005A	4.250 - 5.25	May 1, 2005	Jan. 1, 2025	49,817,419	4,714,056	356,425
GSD G.O. MP Refunding Bonds, Series 2005B	4.125 - 5.00	May 1, 2005	Jan. 1, 2020	108,212,477	28,597,458	2,300,950
GSD G.O. Multi-Purpose Bonds, Series 2005C	3.625 - 5.00	Nov. 1, 2005	Feb. 1, 2026	150,292,131	6,703,450	335,172
GSD G.O. Bonds, Series 2006B	4.00 - 5.00	Jun.15, 2006	Feb. 1, 2026	113,783,394	15,331,363	1,040,258
GSD G.O. Refunding Bonds, Series 2007A	4.00 - 5.00	April 15, 2007	May 15, 2030	125,908,003	79,791,515	30,659,528
GSD G.O. Bonds, Series 2008A	4.00 - 5.00	Mar. 15, 2008	Jan. 1, 2028	174,880,073	11,787,370	2,357,475
GSD G.O. Improvement and Refunding Bonds, Series 2010A	2.75 - 5.00	Jun.10, 2010	July 1, 2026	159,008,728	159,008,728	49,136,730
GSD G.O. Improvement Bonds Federally Taxable (BAB's), Series 2010B	5.71	Jun.10, 2010	July 1, 2034	138,046,756	138,046,756	133,383,629
GSD G.O. Refunding Bonds Federally Taxable (BAB's), Series 2010C	2.21 - 3.23	Jun.10, 2010	July 1, 2015	25,653,536	21,102,239	517,686
GSD G.O. Refunding Bonds, Series 2010D	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	144,150,016	126,316,793	32,564,801
GSD G.O. Refunding Bonds, Series 2011	2.00 - 5.00	Sept. 16, 2011	July 1, 2023	49,712,377	44,124,812	13,667,400
GSD G.O. Refunding Bonds, Series 2012	2.00 - 5.00	Jan. 20, 2012	July 1, 2025	154,956,701	154,956,701	58,450,719
GSD G.O. Improvement Bonds (QECCB Federally Taxable), Series 2012	3.367	Aug. 15, 2012	Aug. 1 2027	6,440,000	6,440,000	2,927,270
GSD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	67,480,283	65,932,052	9,911,496
GSD G.O. Refunding Bonds, Series 2013	3.00 - 5.00	Feb. 21, 2012	July 1, 2027	138,755,487	138,755,487	69,396,551
GSD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	253,070,885	253,070,885	175,326,657
Total General Obligation Bonds Payable For General Purposes				1,908,535,321	1,274,006,703	583,814,306
For School Purposes:						
GSD G.O Pub Impr. Refunding Bonds, Series 2004	3.250 - 5.00	Sept. 1, 2004	Nov. 14, 2016	2,972,945	1,187,962	91,066
GSD G.O. Multi-Purpose Bonds, Series 2005A	4.250 - 5.25	May 1, 2005	Jan. 1, 2025	79,503,345	7,523,136	568,815
GSD G.O. MP Refunding Bonds, Series 2005B	4.125 - 5.00	May 1, 2005	Jan. 1, 2020	76,238,996	19,902,645	1,599,008
GSD G.O. Multi-Purpose Bonds, Series 2005C	3.625 - 5.00	Nov. 1, 2005	Feb. 1, 2026	43,740,078	1,950,931	97,550
GSD G.O. Bonds, Series 2006B	4.00 - 5.00	Jun.15, 2006	Feb. 1, 2026	69,160,188	9,318,759	632,365
GSD G.O. Refunding Bonds, Series 2007A	4.00 - 5.00	April 15, 2007	May 15, 2030	58,421,307	36,976,352	14,002,008
GSD G.O. Bonds, Series 2008A	4.00 - 5.00	Mar. 15, 2008	Jan. 1, 2028	95,095,340	6,409,673	1,281,935
GSD G. O Improvement and Refunding Bonds, Series 2010A	2.75 - 5.00	Jun.10, 2010	July 1, 2026	114,567,598	114,567,598	34,283,819
GSD G. O Improvement Bonds Federally Taxable (BAB's), Series 2010B	5.71	Jun.10, 2010	July 1, 2034	70,516,649	70,516,649	68,134,643
GSD G. O Refunding Bonds Federally Taxable (BAB's), Series 2010C	2.21 - 3.23	Jun.10, 2010	July 1, 2015	20,052,863	16,495,203	404,664
GSD G. O Refunding Bonds, Series 2010D	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	120,126,326	105,265,147	27,137,630
GSD G.O. Refunding Bonds, Series 2011	2.00 - 5.00	Sept. 16, 2011	July 1, 2023	32,574,740	29,517,305	8,559,911
GSD G.O. Refunding Bonds, Series 2012	2.00 - 5.00	Jan. 20, 2012	July 1, 2025	53,280,200	53,280,200	20,097,654
GSD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	62,161,564	60,735,363	9,130,284
GSD G.O. Refunding Bonds, Series 2013	3.00 - 5.00	Feb. 21, 2012	July 1, 2027	82,814,365	82,814,365	41,418,408
GSD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	84,932,213	84,932,213	58,840,751
Total General Obligation Bonds Payable for School Purposes				1,066,158,717	701,393,501	286,280,511
Total General Obligation Bonds Payable - General Services District				2,974,694,038	1,975,400,204	870,094,817

90 Debt Service Funds-At a Glance

GENERAL OBLIGATION BONDS PAYABLE
Urban Services District (USD)

Bonds and Notes Payable at June 30, 2014

	Interest Rate	Date of Issue	Date of Final Maturity	Amount of Issue	June 30, 2014	
					Principal	Interest
For General Purposes:						
USD G.O. (Tax Exempt) Thermal Refunding Bonds, 2002A	4.250 - 5.25	Apr. 1, 2002	July 1, 2014	31,065,000	2,645,000	69,430
USD G.O. Multi-Purpose Bonds, Series 2005A	4.250 - 5.25	May 1, 2005	Jan. 1, 2025	13,979,236	1,322,808	100,016
USD G.O. MP Refunding Bonds, Series 2005B	4.125 - 5.00	May 1, 2005	Jan. 1, 2020	6,008,527	1,579,897	127,042
USD G.O. Multi-Purpose Bonds, Series 2005C	3.625 - 5.00	Nov. 1, 2005	Feb. 1, 2026	19,967,791	890,619	44,528
USD G.O. Bonds, Series 2006B	4.00 - 5.00	Jun.15, 2006	Feb. 1, 2026	20,371,418	2,744,878	186,252
USD G.O. Refunding Bonds, Series 2007A	4.00 - 5.00	April 15, 2007	May 15, 2030	2,560,690	1,622,133	620,438
USD G.O. Bonds, Series 2008A	4.00 - 5.00	Mar. 15, 2008	Jan. 1, 2028	38,024,587	2,562,957	512,591
USD G.O. Improvement and Refunding Bonds, Series 2010A	2.75 - 5.00	Jun.10, 2010	July 1, 2026	22,899,473	22,899,473	5,796,507
USD G.O. Improvement Bonds Federally Taxable (BAB's), Series 2010B	5.71	Jun.10, 2010	July 1, 2034	43,441,595	43,441,595	41,974,166
USD G.O. Refunding Bonds Federally Taxable (BAB's), Series 2010C	2.21 - 3.23	Jun.10, 2010	July 1, 2015	5,488,045	4,514,389	110,749
USD G.O. Refunding Bonds, Series 2010D	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	25,925,413	22,718,105	5,856,787
USD G.O. Refunding Bonds, Series 2011	2.00 - 5.00	Sept. 16, 2011	July 1, 2023	6,688,796	6,688,796	2,306,315
USD G.O. Refunding Bonds, Series 2012	2.00 - 5.00	Jan. 20, 2012	July 1, 2025	18,873,099	18,873,099	7,119,061
USD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	7,471,610	7,300,185	1,097,429
USD G.O. Refunding Bonds, Series 2013	3.00 - 5.00	Feb. 21, 2012	July 1, 2027	23,915,148	23,915,148	11,960,816
USD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	30,135,613	30,135,613	20,877,851
Total General Obligation Bonds Payable (governmental activities)				316,816,041	193,854,695	98,759,978
USD G.O. Multi-purpose Bonds, Series 2005A (District Energy System) (1)	4.250 - 5.25	May 1, 2005	Jan. 1, 2025	7,695,000	765,000	57,745
USD G.O. Improvement & Refunding Bonds, Series 2010A (1)	2.21 - 5.71	Jun.10, 2010	July 1, 2034	274,201	274,201	51,982
USD G.O. Refunding Bonds Federally Taxable (BAB's), Series 2010C (1)	2.21 - 3.23	Jun.10, 2010	July 1, 2015	290,556	273,169	7,983
USD G.O. Refunding Bonds, Series 2010D (DES)	1.50 - 5.00	Sept. 21, 2010	July 1, 2024	1,158,245	1,014,955	261,657
USD G.O. Refunding Bonds, Series 2011 (DES)	2.00 - 5.00	Sept. 16, 2011	July 1, 2023	504,087	504,087	219,951
District Energy System Revenue Refunding Bonds, Series 2012A	2.000 - 5.000	Aug. 15, 2012	Oct. 1, 2033	47,450,000	45,960,000	23,106,575
USD G.O. Refunding Bonds (Taxable), Series 2012B	.320 - 2.767	Aug. 15, 2012	July 1, 2024	3,231,543	3,157,400	474,649
USD G.O. Improvement Bonds, Series 2013A	3.00 - 5.00	May 9, 2013	Jan. 1, 2033	6,526,289	6,526,289	4,521,392
Total General Obligation Bonds Payable (business-type activities)				67,129,921	58,475,101	28,701,934
Total General Obligation Bonds Payable - Urban Services District				383,945,962	252,329,796	127,461,912
REVENUE BONDS PAYABLE						
Dept of Water and Sewerage Rev. Refunding Bonds of 2007	4.25 - 5.00	Jul. 15, 2007	Jan. 1, 2016	36,240,000	12,870,000	729,600
Dept of Water and Sewerage Rev. Refunding Bonds of 2008A	3.250 - 5.250	Feb. 15, 2008	Jan. 1, 2022	122,530,000	101,720,000	25,702,762
Dept of Water and Sewerage Rev. Refunding Bonds, Series 2010A	3.00 - 5.00	Dec. 9, 2010	Jul. 1, 2027	104,050,000	104,050,000	34,388,875
Dept of Water and Sewerage Rev. Bonds Federally Taxable, Series 2010B(B)	6.393 - 6.568	Dec. 9, 2010	Jul. 1, 2037	135,000,000	135,000,000	165,819,423
Dept of Water and Sewerage Rev. Bonds Federally Taxable, Seies 2010C	6.693	Dec. 9, 2010	Jul. 1, 2041	75,000,000	75,000,000	129,833,156
Dept of Water and Sewerage Rev. Refunding Bonds, Federally Taxable Serie	4.255 - 4.791	Dec. 9, 2010	Jul. 1, 2018	7,610,000	7,610,000	1,199,322
Dept of Water and Seweage Rev. Refunding Bonds, Series 2012	2.00 - 5.00	Jan. 2, 2012	Jul. 1, 2025	129,625,000	122,505,000	34,382,875
Dept of Water and Sewerage Revenue Bonds, Series 2013	1.89 - 5.00	Apr. 25, 2013	Jul. 1, 2033	237,930,000	237,930,000	231,739,475
Total Revenue Bonds Payable - Department of Water and Sewerage				847,985,000	796,685,000	623,795,488
Total Revenue Bonds Payable - Urban Services District				847,985,000	796,685,000	623,795,488
Total Bonds Payable - Urban Services District				1,231,930,962	1,049,014,796	751,257,400

90 Debt Service Funds-At a Glance

Future Debt Service Requirements for Debt Outstanding at 06/30/2014

General Obligation Debt (Debt Service Funds)

Fiscal Year	GSD Debt Service			GSD School Debt Service		
	Principal	Interest	Total	Principal	Interest	Total
2015	60,734,952	59,551,388	120,286,340	38,585,773	31,712,620	70,298,393
2016	61,761,556	56,923,078	118,684,634	41,005,098	30,104,414	71,109,512
2017	65,638,948	53,697,989	119,336,937	45,797,795	27,887,725	73,685,520
2018	64,572,980	51,242,824	115,815,804	46,659,681	26,160,772	72,820,453
2019	68,622,521	48,220,135	116,842,656	48,474,525	24,088,723	72,563,248
2020	74,723,046	45,205,784	119,928,830	42,040,096	22,222,200	64,262,296
2021	78,342,845	41,796,535	120,139,380	43,668,130	20,346,591	64,014,721
2022	79,336,274	37,943,232	117,279,506	45,032,271	18,243,836	63,276,107
2023	87,720,343	33,919,041	121,639,384	43,640,190	16,147,525	59,787,715
2024	88,284,878	29,757,990	118,042,868	51,330,740	13,990,149	65,320,889
2025	88,792,309	25,934,965	114,727,274	48,890,800	11,915,832	60,806,632
2026	77,504,463	22,183,524	99,687,987	40,688,007	9,941,080	50,629,087
2027	66,862,789	18,652,278	85,515,067	33,815,997	8,118,264	41,934,261
2028	67,149,701	15,317,465	82,467,166	28,832,024	6,531,147	35,363,171
2029	39,737,905	12,567,951	52,305,856	16,283,121	5,336,006	21,619,127
2030	41,528,714	10,474,543	52,003,257	16,998,098	4,467,252	21,465,350
2031	40,282,057	8,287,610	48,569,667	16,308,556	3,560,706	19,869,262
2032	42,103,195	6,143,670	48,246,865	17,025,799	2,678,954	19,704,753
2033	44,013,153	3,903,687	47,916,840	17,777,169	1,758,796	19,535,965
2034	17,808,774	1,563,129	19,371,903	9,097,027	798,473	9,895,500
2035	18,485,300	527,488	19,012,788	9,442,604	269,446	9,712,050
2036						
Total	1,274,006,703	583,814,306	1,857,821,009	701,393,501	286,280,511	987,674,012

90 Debt Service Funds-At a Glance

Future Debt Service Requirements for Debt Outstanding at 06/30/2014

General Obligation Debt (Debt Service Funds)

Fiscal Year	Water Service (USD)			USD Debt Service		
	Principal	Interest	Total	Principal	Interest	Total
2015	31,500,000	41,367,233	72,867,233	12,464,275	11,666,057	24,130,332
2016	20,275,000	40,175,458	60,450,458	9,353,346	11,226,793	20,580,139
2017	28,795,000	39,028,808	67,823,808	11,543,257	10,767,500	22,310,757
2018	37,475,000	37,476,030	74,951,030	13,552,339	10,316,207	23,868,546
2019	38,225,000	35,654,524	73,879,524	13,287,954	9,685,009	22,972,963
2020	39,120,000	33,743,634	72,863,634	11,636,858	9,170,990	20,807,848
2021	40,180,000	31,823,496	72,003,496	12,194,025	8,650,465	20,844,490
2022	40,985,000	29,812,021	70,797,021	12,391,455	8,049,760	20,441,215
2023	31,780,000	27,663,509	59,443,509	13,124,467	7,444,327	20,568,794
2024	22,235,000	26,448,384	48,683,384	14,809,382	6,822,733	21,632,115
2025	15,945,000	25,539,009	41,484,009	14,676,891	6,178,633	20,855,524
2026	16,720,000	24,747,784	41,467,784	13,167,530	5,529,057	18,696,587
2027	17,545,000	23,901,434	41,446,434	14,171,215	4,867,248	19,038,463
2028	18,430,000	22,945,607	41,375,607	13,748,275	4,179,008	17,927,283
2029	19,185,000	21,945,278	41,130,278	10,598,973	3,567,206	14,166,179
2030	19,990,000	20,883,312	40,873,312	11,048,190	3,024,331	14,072,521
2031	20,905,000	19,699,453	40,604,453	11,449,387	2,458,661	13,908,048
2032	21,860,000	18,451,344	40,311,344	11,931,005	1,872,133	13,803,138
2033	22,880,000	17,135,511	40,015,511	12,444,677	1,245,031	13,689,708
2034	23,940,000	15,759,250	39,699,250	8,919,199	574,772	9,493,971
2035	25,055,000	14,319,833	39,374,833	5,817,096	165,991	5,983,087
2036	26,220,000	12,814,244	39,034,244			
2037	27,445,000	11,239,340	38,684,340			
2038	28,720,000	9,588,611	38,308,611			
2039	30,025,000	7,852,927	37,877,927			
2040	31,330,000	6,034,798	37,364,798			
2041	32,680,000	4,145,639	36,825,639			
2042	34,015,000	2,256,719	36,271,719			
2043	16,280,000	1,003,400	17,283,400			
2044	16,945,000	338,898	17,283,898			
Total	796,685,000	623,795,488	1,420,480,488	252,329,796	127,461,912	379,791,708

90 Debt Service Funds-At a Glance

Highlights from the Metropolitan Government of Nashville and Davidson County's Debt Management Policy

The purpose of the Policy is to establish and document the objectives and practices for debt management for the Metropolitan Government and to assist all concerned parties in understanding the Metropolitan Government's approach to debt management.

Policy Statement

In managing its debt, it is the Metropolitan Government's policy to:

- Achieve the lowest cost of capital
- Ensure high credit quality
- Assure access to the capital credit markets
- Preserve financial flexibility
- Manage interest rate risk exposure

Goals & Objectives

Debt policies and procedures are tools that ensure that financial resources are adequate to meet the Metropolitan Government's long-term financing objectives. In addition, the Policy helps to ensure that financings undertaken by the Metropolitan Government satisfy certain clear objective standards which allow the Metropolitan Government to protect its financial resources in order to meet its short-term financing and long-term capital needs. The adoption of clear and comprehensive financial policies enhances the internal financial management of the Metropolitan Government.

Issuance Process

The Metropolitan Government charter, which was approved by referendum on June 28, 1962, as amended, and Title 9, Chapter 21 of the Tennessee Code Annotated authorizes the Metropolitan Government to issue general obligation bonds subject to the adoption of a bond resolution by the Metropolitan Council. Other sections of the Tennessee Code Annotated and the Federal Tax Code may govern the issuance or structure of the Metropolitan Government's bonds.

The Metropolitan Government strongly prefers a competitive issuance process for all debt issuances. The Metropolitan Government will consider a negotiated issuance or private placement process only where it is clear that such process is in the best interests of the Metropolitan Government.

Credit Quality and Credit Enhancement

The Metropolitan Government's debt management activities will be conducted to receive the highest credit ratings possible, consistent with the Metropolitan Government's financing objectives. The Director of Finance will be responsible for maintaining relationships and communicating with the rating agencies that assign

ratings to the Metropolitan Government's debt. The Director of Finance will provide the rating agencies with periodic updates of the general financial condition of the Metropolitan Government. Full disclosure of operations and open lines of communication shall be maintained with the rating agencies. The Metropolitan Government, together with the Financial Advisor, shall prepare presentations to the rating agencies to assist credit analysts in making an informed decision. The Director of Finance shall be responsible for determining whether or not a rating shall be requested on a particular financing, and which of the major rating agencies will be asked to provide such rating.

The Metropolitan Government will make an annual credit presentation to the Metropolitan Council, explaining the Metropolitan Government's current rating, rating agency views on the Metropolitan Government's performance and current items which may positively or adversely affect the Metropolitan Government's credit rating.

The Metropolitan Government will consider the use of credit enhancements on a case-by-case basis, evaluating the economic benefit versus cost for each case. Only when clearly demonstrable savings can be shown shall an enhancement be considered.

Debt Affordability

It is the intent of the Metropolitan Government to promote the most efficient and cost-effective use of debt financing in order to facilitate long-term access to capital while ensuring that financial leveraging decisions do not negatively impact the Metropolitan Government's annual operations. To this end, the government will periodically review basic measures of debt affordability, including but not limited to, average life of new debt, percentage of principal paid within 10 years, per capita debt/per capita income, per capita debt/per capita assessed value, and debt service/general fund operating expenses.

Bond Structure

The Metropolitan Government shall establish all terms and conditions relating to the issuance of bonds, and will invest all bond proceeds pursuant to the terms of the Metropolitan Government's Investment Policy. Unless otherwise authorized by the Metropolitan Government, the following shall serve as bond requirements:

1. **Term.** Capital improvements financed through the issuance of debt will be financed for a period not to exceed the useful life of the improvements with a maximum of twenty (20) years. In certain circumstances where the debt meets legal requirements and is in the best interest of the Metropolitan Government this period may be extended to a maximum of thirty (30) years.

90 Debt Service Funds-At a Glance

- Capitalized Interest.** From time to time certain financings may require the use of capitalized interest from the issuance date until the Metropolitan Government has beneficial use and/or occupancy of the financed project. Interest shall not be funded (capitalized) beyond three (3) years or a shorter period if further restricted by statute. Interest earnings may, at the Metropolitan Government's discretion, be applied to extend the term of capitalized interest but in no event beyond the term statutorily authorized or three years, whichever is shorter.
- Debt Service Structure.** Debt issuance shall be planned to achieve relatively level debt service for an individual bond issue, while still matching debt service to the useful life of the capital asset financed by the debt. The Metropolitan Government shall avoid the use of bullet or balloon maturities except in those instances where these maturities serve to make existing overall debt service level or match a specific income stream.
- Call Provisions.** In general, the Metropolitan Government's securities will include a call feature, which is no later than ten (10) years from the date of delivery of the bonds. The Metropolitan Government will avoid the sale of long-term non-callable bonds absent careful evaluation by the Metropolitan Government with respect to the value of the call option.
- Original Issuance Discount/Premium.** Bonds with original issuance discount/premium will be permitted.
- Deep Discount Bonds.** Deep discount bonds may provide a lower cost of borrowing in certain markets. The Metropolitan Government will carefully consider their value and effect on any future refinancing as a result of the lower-than-market coupon.
- Synthetic Debt.** The Metropolitan Government will consider the limited use of swaps, derivatives and other forms of synthetic debt as a hedge against future interest rate risk when appropriate and in accordance with state guidelines. The Metropolitan Government will not use structured products for speculative purposes. The Metropolitan Government will consider the use of structured products when it is able to gain a comparative borrowing advantage and is able to quantify and understand the potential risks or to achieve fixed and/or variable rate exposure targets.

Types of Debt

When the Metropolitan Government determines that the use of debt is appropriate, the following criteria will be utilized to evaluate the type of debt to be issued.

Structure

- General Obligation Bonds.** The Metropolitan Government may issue general obligation bonds

supported by the full faith and credit of the Metropolitan Government. General obligation bonds shall be used to finance capital projects that do not have independent creditworthiness and significant ongoing revenue streams. The Metropolitan Government may also use its general obligation pledge to support other bond issues, if such support improves the economics of the other bond issue and is used in accordance with these guidelines.

- Revenue Bonds.** The Metropolitan Government may issue revenue bonds, where repayment of the bonds will be made through revenues generated from other sources. Revenue bonds will typically be issued for capital projects which can be supported from project or enterprise-related revenues.

Duration

- Long-Term Debt.** The Metropolitan Government may issue long-term debt where it is deemed that capital improvements should not be financed from current revenues or short-term borrowings. Long-term borrowing will not be used to finance current operations or normal maintenance. Long-term debt will be self-supporting and structured such that financial obligations do not exceed the expected useful life of the project.
- Short-Term Debt.** Short-term borrowing may be utilized for construction financing, the temporary funding of operational cash flow deficits or anticipated revenues (defined as an assured source with the anticipated amount based on conservative estimates) subject to the following policies:
 - Bond Anticipation Notes (BANs)* in the form of Commercial Paper shall be used only for the purpose of providing financing for the cost of all or any of the public purposes for which Bonds have been authorized and for the payment of principal of outstanding commercial paper.
 - Revenue Anticipation Notes (RANs) and Tax Anticipation Notes (TANs)* shall be issued only to meet cash flow needs consistent with a finding by bond counsel that the sizing of the issue fully conforms to Federal IRS and state requirements and limitations.
 - Lines of Credit* shall be considered as an alternative to other short-term borrowing options. The lines of credit shall be structured to limit concerns as to the Internal Revenue Code.
 - Other Short-Term Debt* may be used when it provides an interest rate advantage or as interim financing until market conditions are more favorable. The Metropolitan Government will determine and utilize the least costly method for short-term borrowing. The Metropolitan Government may issue short-term debt when there is a defined repayment source or amortization of principal.

90 Debt Service Funds-At a Glance

Refinancing Outstanding Debt

The Director of Finance for the Metropolitan Government, with assistance from the Metropolitan Government's Financial Advisor, shall have the responsibility to analyze outstanding bond issues for refunding opportunities. The Metropolitan Government will consider the following issues when analyzing possible refunding opportunities:

1. **Debt Service Savings.** The Metropolitan Government establishes a minimum present value savings threshold of 3.5% of the refunded bond principal amount. The present value savings will be net of all costs related to the refinancing. If present value savings is less than 3.5%, the Metropolitan Government may consider the option value captured as a percent of total savings. If the option value exceeds 70% and present value savings is less than 3.5%, the Metropolitan Government may opt to complete a refunding. The decision to take savings on an upfront or deferred basis must be explicitly approved by the Metropolitan Government.
2. **Restructuring.** The Metropolitan Government will refund debt when it is in the best financial interest of the Metropolitan Government to do so. Such refunding will be limited to restructuring to meet unanticipated revenue expectations, achieve cost savings, mitigate irregular debt service payments, release reserve funds or remove unduly restrictive bond covenants.
3. **Term of Refunding Issues.** The Metropolitan Government will refund bonds within the term of the originally issued debt. However, the Metropolitan Government may consider maturity extension, when necessary to achieve a desired outcome, provided that such extension is legally permissible. The Metropolitan Government may also consider shortening the term of the originally issued debt to realize greater savings. The remaining useful life of the financed facility and the concept of inter-generational equity should guide this decision.
4. **Escrow Structuring.** The Metropolitan Government shall utilize the least costly securities available in structuring refunding escrows. A certificate will be provided by a third party agent, who is not a broker-dealer stating that the securities were procured through an arms-length, competitive bid process (in the case of open market securities), that such securities were more cost effective than State and Local Government Obligations (SLGS), and that the price paid for the securities was reasonable within Federal guidelines. Under no circumstances shall an underwriter, agent or financial advisor sell escrow securities to the Metropolitan Government from its own account.
5. **Arbitrage.** The Metropolitan Government shall take all necessary steps to optimize escrows and to avoid negative arbitrage in its refunding.

30003 4% Reserve Fund-At a Glance

Mission	To provide for the purchase of equipment and/or building repairs for departments that receive their operating funds from the general fund budget.		
Budget Summary	<u>2013-14</u>	<u>2014-15</u>	<u>2015-16</u>
Expenditures and Transfers:			
General Four (4%) Reserve Fund	\$ 26,373,400	\$ 27,683,200	\$ 27,728,400
Total Expenditures and Transfers	<u>\$ 26,373,400</u>	<u>\$ 27,683,200</u>	<u>\$ 27,728,400</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	0	0	0
Transfers From Other Funds and Units	26,373,400	27,683,200	27,728,400
Total Revenues	<u>\$ 26,373,400</u>	<u>\$ 27,683,200</u>	<u>\$ 27,728,400</u>
Expenditures Per Capita	\$ 40.68	\$ 42.03	\$ 41.49
Positions	Total Budgeted Positions	0	0
Contacts	Finance Manager: Greg A. McClarin	email: greg.mcclarin@nashville.gov	
	700 2nd Avenue South, Suite 201 37210	Phone: 615-862-6120	Fax: 615-880-2800

Overview

This fund (Fund 30003) is used to finance small-to-medium size capital expenditures for GSD General Fund departments. Four percent (4%) of all original monies collected by the GSD General Fund during any year is placed in this reserve fund and is kept separate and apart from other funds of the government. This separate fund can be used only for the purchase of equipment for any department of Metro and for repairs to any building owned by any department of the Metropolitan Government. Larger capital expenditures are financed using notes or bonds in the manner discussed in the "Debt Service Funds" section.

Revenues: Four percent (4%) of all original monies collected by the GSD General Fund (fund 10101) are transferred to this fund. Administratively, the 4% is based on all GSD General Fund gross receipts except for revenues from other governments and certain other internal sources and transfer accounts.

The transfer of monies from the General Fund to the 4% Reserve Fund is in the budget as an expenditure account in the 01 Administrative section of the GSD General Fund.

Expenditures: This separate fund can be used only for GSD General Fund departments' expenditures for the purchase of equipment and for repairs to buildings.

Minimum Balance: Administrative policy is to maintain a \$500,000 balance in the fund at all times. The Council approved a policy of maintaining an additional \$500,000 balance in the fund, for a total balance of at least \$1 million.

USD Charter Provision: The Charter also allows the Council to establish by ordinance the same type of fund for the Urban Services District. This has not occurred.

Historical Information: The Charter originally required a five percent (5%) deduction from revenues. This was amended at an election held August 4, 1983 to four percent (4%).

30005 Central BID-At a Glance

Mission	To undertake and provide an enhanced level of programs and services not provided by the Metropolitan Government which will help maintain downtown Nashville as a clean, safe and vibrant place to work, live, shop and play.		
Budget Summary	2013-14	2014-15	2015-16
Expenditures and Transfers:			
CBID Special Purpose Fund	\$ 1,494,700	\$ 1,837,100	\$ 1,814,200
Total Expenditures and Transfers	\$ 1,494,700	\$ 1,837,100	\$ 1,814,200
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	1,494,700	1,837,100	1,814,200
Transfers From Other Funds and Units	0	0	0
Total Revenues	\$ 1,494,700	\$ 1,837,100	\$ 1,814,200
Expenditures Per Capita	\$ 2.31	\$ 2.79	\$ 2.71
Positions	Total Budgeted Positions	0	0
Contacts	President and CEO: Tom Turner	email: tturner@nashvilledowntown.com	
	Nashville Downtown Partnership, 150 4th Ave. North, Suite G-150 37219	Phone: 615-743-3090	Fax: 615-743-3099

This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council.

Overview

The Central Business Improvement District (CBID) was established by Metro ordinance under the authority of State law to protect and restore the central business district to promote the public health, safety, and welfare of Nashville. (See Ordinance O98-1037, Metro Code 2.174.010 et seq. and TCA §7-84-101 et seq.)

The CBID is a district management corporation chartered pursuant to the provisions of the Nonprofit Corporation Act of Tennessee for the purpose of administering the special assessment revenues and the activities within and for the district, the making of improvements within and for the district, and the provision of services and projects within and for the district.

The CBID has the power to acquire, construct or to maintain parking facilities, public improvements, and child care facilities; and to provide services for the improvement and operation of the district, including promotion, advertising, health & sanitation, public safety, elimination of problems related to traffic and parking, security services, recreation, cultural enhancements, aesthetic improvements, furnishing music in public places, design assistance, and activities in support of

business or residential recruitment, retention, and management development.

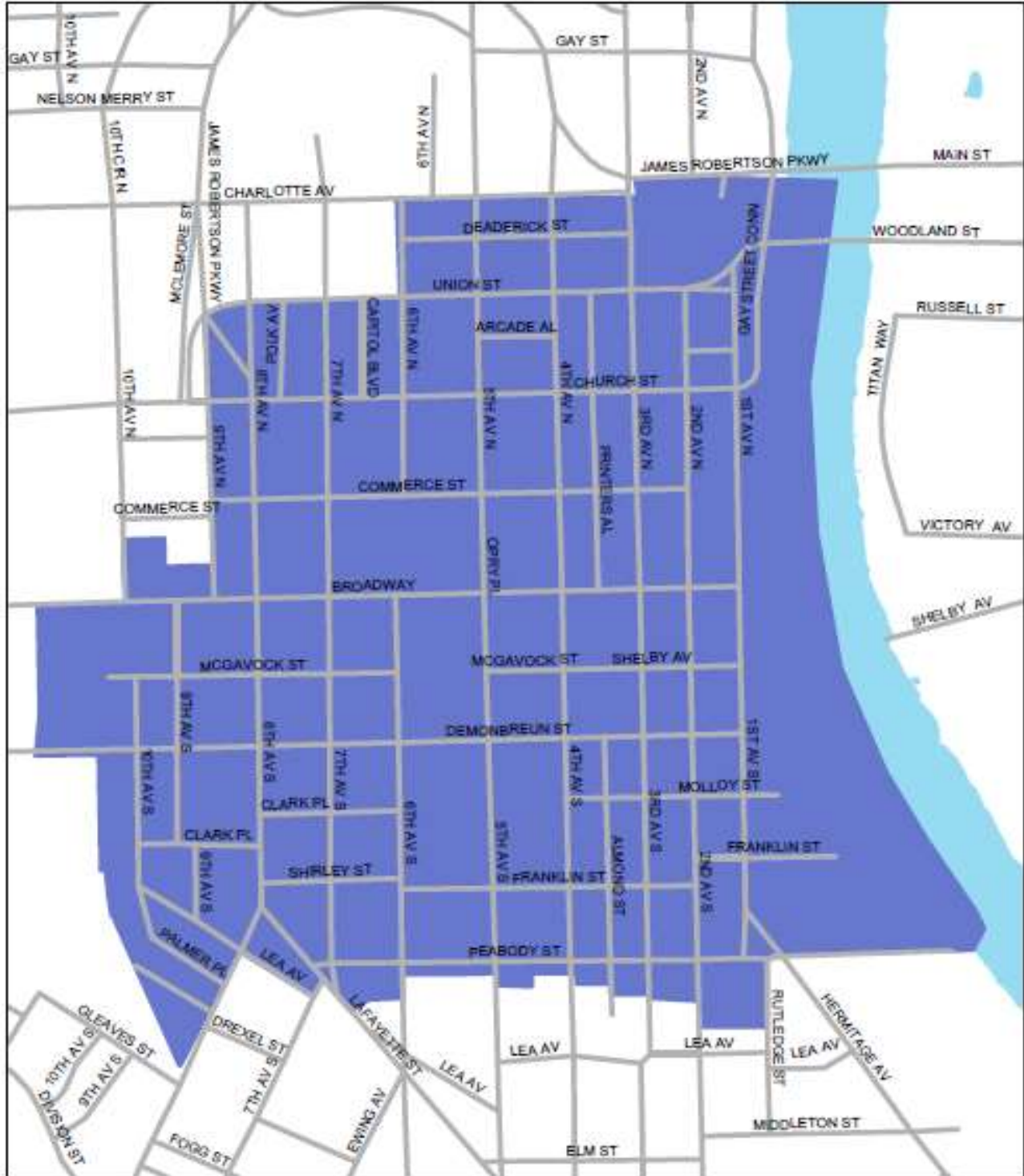
These services are provided to and in support of the Metropolitan Government, paid from revenues from the special assessment. These levels of service are in addition to, and not instead of, Urban Services District (USD) services.

The CBID Board of Directors is elected by and from district property and business owners who pay the assessment. The Board contracts with the Nashville Downtown Partnership to administer the CBID's operations.

The boundaries of the CBID are set by law. The district includes all properties shown within the shaded area in the map. Those properties are assessed a levy based on real property values, currently set at \$0.2361 per \$100 of assessed value. Those funds are used to provide additional services within the CBID.

Ordinance BL2004-1064 expired December 31, 2007. Ordinance BL2007-1312 extended the term of the CBID through December 31, 2017.

30005 Central BID-At a Glance



38005 Gulch CBID-At a Glance

Mission	To undertake and provide an enhanced level of programs and services not provided by the Metropolitan Government that will help make the Gulch a clean, safe and vibrant urban neighborhood in which to work, live, shop and be entertained.		
Budget Summary	2013-14	2014-15	2015-16
Expenditures and Transfers:			
Special Purpose Fund	\$ 261,000	\$ 263,000	\$ 365,700
Total Expenditures and Transfers	\$ 261,000	\$ 263,000	\$ 365,700
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	176,200	263,000	365,700
Transfers From Other Funds and Units	84,800	0	0
Total Revenues	\$ 261,000	\$ 263,000	\$ 365,700
Expenditures Per Capita	\$ 0.40	\$ 0.40	\$ 0.55
Positions	Total Budgeted Positions	0	0
Contacts	President and CEO: Tom Turner email: tturner@nashvilledowntown.com		
	Nashville Downtown Partnership, 150 4th Ave. North, Suite G-150 37219 Phone: 615-743-3090 Fax: 615-743-3099		

This component unit's budget is presented here for information only, and is not subject to line-item modification by the Council.

Overview

The Gulch Central Business Improvement District (GCBID) was established by Metro Ordinance under the authority of the state law to enhance the local business climate and help manage the area and ensure that it is clean, safe and vibrant and will bring more people to the Gulch area of downtown Nashville to work, live, shop and play.

The GCBID is a district management corporation chartered pursuant to the provisions of the Nonprofit Corporation Act of Tennessee for the purpose of administering within and for the GCBID district, the making of improvements within and for the district, and the provision of services and projects within and for the district.

The GCBID has the power to acquire, construct or to maintain parking facilities, public improvements, and child care facilities; and to provide services for the improvement and operation of the district, including promotion, advertising, health and sanitation, public safety, elimination of problems related to traffic and parking, security services, recreation, cultural enhancements, aesthetic improvements, furnishing music in public places, design assistance, and activities in

support of business or residential recruitment, retention, and management development.

These services are provided to and in support of the Metropolitan Government, paid from revenues from the special assessment. These levels of service are in addition to, and not instead of, Urban Services District (USD) services.

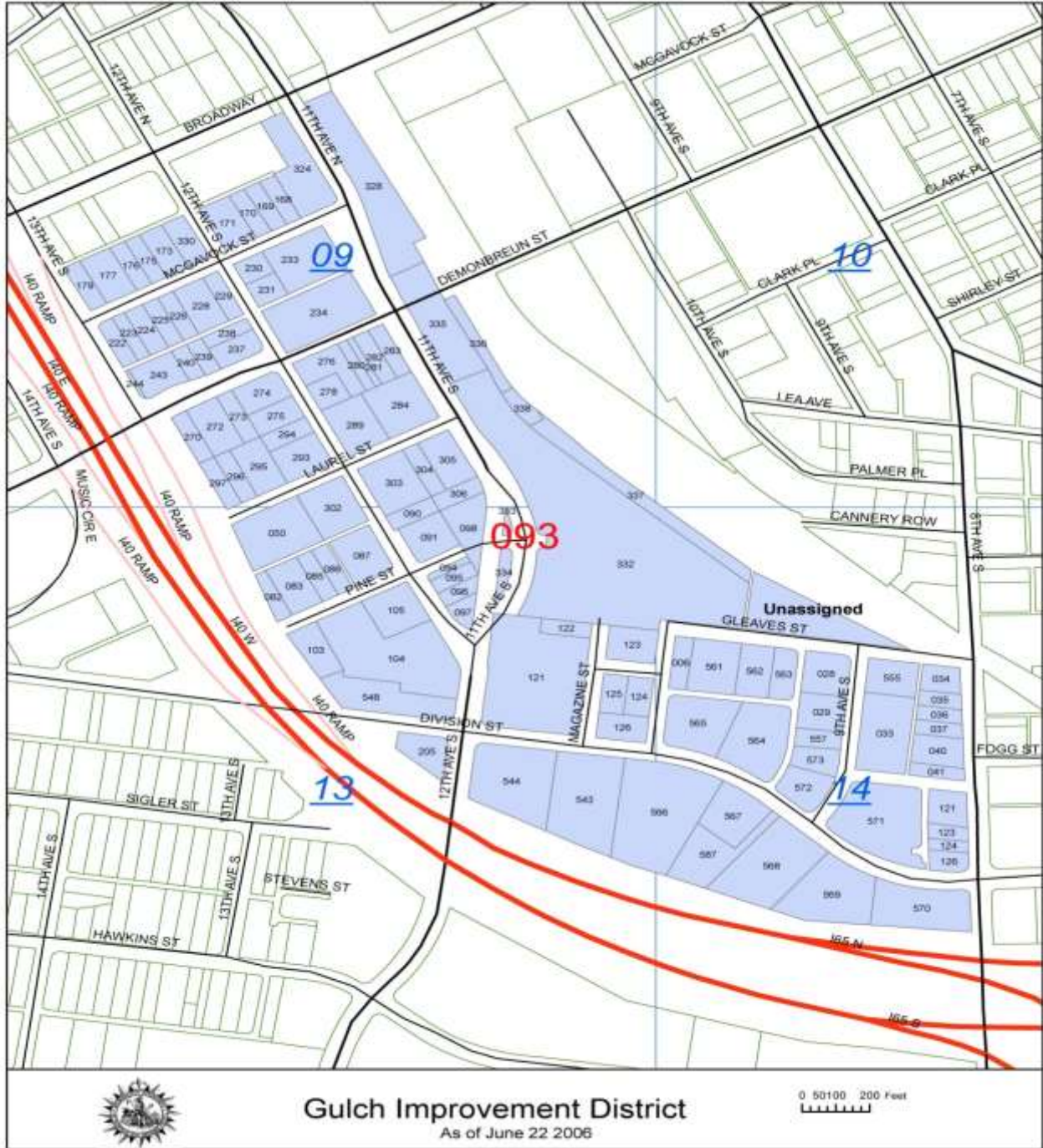
The GCBID Board of Directors is elected by and from district property and business owners who pay the special assessment. The Board administers the GCBID's operations and services directly or by contract through the Nashville Downtown Partnership.

The boundaries of the GCBID are set by law. The district includes all properties shown within the shaded area in the map. Those properties are assessed a levy based on real property values. Ordinance BL2008-213, approved June 5, 2008, directs the levy as follows: \$0.91 per \$100 of assessed value for 200; \$0.43 per \$100 of assessed value for 2010; \$0.25 per \$100 of assessed value for 2011; \$0.20 per \$100 of assessed value for 2012 and each remaining year of the term.

38005 Gulch CBID-At a Glance

Those funds are used to provide additional services within the GCBID. Ordinance No. BL2006-1123 established the GCBID beginning in 2006 and ending

December 31, 2016. GCBID's annual budget is approved as part of the Metro Nashville Government's annual operating budget.



30031-30047 Hotel Tax Funds-Financial

Mission Funds 30031, and 30041 through 30047 accounts for the receipt and distribution of the \$2.00 and \$0.50 Surtax and 6% Hotel Occupancy Privilege Tax used for tourist promotion, tourist-related activities, the Convention Center, the Nashville Convention & Visitors Bureau contract and the operating transfer to the GSD General Fund.

Budget Summary

	2013-14	2014-15	2015-16
Expenditures and Transfers:			
Hotel Occupancy Tax Fund	\$ 52,313,100	\$ 58,547,700	\$ 75,450,000
Total Expenditures and Transfers	<u>\$ 52,313,100</u>	<u>\$ 58,547,700</u>	<u>\$ 75,450,000</u>
Revenues and Transfers:			
Program Revenue			
Charges, Commissions, and Fees	\$ 0	\$ 0	\$ 0
Other Governments and Agencies	0	0	0
Other Program Revenue	0	0	0
Total Program Revenue	\$ 0	\$ 0	\$ 0
Non-program Revenue	52,313,100	58,547,700	75,450,000
Transfers From Other Funds and Units	0	0	0
Total Revenues	<u>\$ 52,313,100</u>	<u>\$ 58,547,700</u>	<u>\$ 75,450,000</u>
Expenditures Per Capita	\$ 80.69	\$ 88.90	\$ 112.89

Positions Total Budgeted Positions 0 0 0

Contacts Director of Finance: Talia Lomax-O'dneal email: talia.lomaxodneal@nashville.gov
Finance Manager: Greg McClarin email: greg.mcclarin@nashville.gov

Flow of Funds:

Tax Allocation *	Tax / Purpose	FY15 Revenue Estimated	FY16 Revenue Estimated
\$2.00 Surtax	Airport Ground / Rental Car	\$ 13,527,500	\$ 15,600,000
\$0.50 Surtax	Event and Marketing	\$ 2,813,200	\$ 3,400,000
6% Tax	Estimated Hotel / Motel Tax Receipts	\$ 42,207,000	\$ 56,450,000
	The Full Tax is estimated above and the Distribution is outlined below.		
\$2.00 Surtax	Fund 30031 – Hotel Occupancy – Conv Ctr 2007	\$ 13,527,500	\$ 15,600,000
\$0.50 Surtax	Fund 30041 – Event and Marketing Fund	\$ 2,813,200	\$ 3,400,000
1%	Fund 30042 – Hotel Occupancy Convention Ctr 1% Tax	\$ 7,034,500	\$ 9,400,000
1%	Fund 30043 – Hotel Occupancy Conv Ctr 2007 1% Tax	\$ 5,767,700	\$ 7,800,000
	Fund 30047 – Hotel Occupancy 2007 1% Secondary TDZ	\$ 1,266,800	\$ 1,600,000
2%	Fund 30044 – Hotel Occupancy Tourist Promotion	\$ 14,069,000	\$ 18,800,000
1%	Fund 30045 – Hotel Occupancy Tourist Related	\$ 7,034,500	\$ 9,400,000
1%	Fund 30046 – Hotel Occupancy General Fund Transfer	\$ 7,034,500	\$ 9,450,000

30031-30047 Hotel Tax Funds-Financial

Hotel Motel Fund						
	FY2014 Budget	FY2014 Actuals	FY2015 Budget	FY2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
OPERATING EXPENSES:						
PERSONAL SERVICES						
OTHER SERVICES:						
Utilities						
Professional & Purchased Services						
Travel, Tuition, and Dues						
Communications *	*	*	*	*	*	*
Repairs & Maintenance Services						
Internal Service Fees						
Other Expenses	46,153,000	53,866,342	51,513,200	66,000,000	14,486,800	28.12%
TOTAL OTHER SERVICES	46,153,000	53,866,342	51,513,200	66,000,000	14,486,800	28.12%
TOTAL OPERATING EXPENSES	46,153,000	53,866,342	51,513,200	66,000,000	14,486,800	28.12%
TRANSFERS TO OTHER FUNDS/UNITS	6,160,100	7,490,888	7,034,500	9,450,000	2,415,500	34.34%
TOTAL EXPENSES & TRANSFERS	52,313,100	61,357,230	58,547,700	75,450,000	16,902,300	28.87%
PROGRAM REVENUE:						
Charges, Commissions, & Fees						
Federal (Direct & Pass Through)						
State Direct						
Other Government Agencies						
Other Program Revenue **						
TOTAL PROGRAM REVENUE	0	0	0	0	0	0.00%
NON-PROGRAM REVENUE:						
Property Taxes						
Local Option Sales Tax						
Other Tax, Licenses, & Permits	52,313,100	61,811,449	58,547,700	75,450,000	16,902,300	28.87%
Fines, Forfeits, & Penalties						
Compensation From Property						
TOTAL NON-PROGRAM REVENUE	52,313,100	61,811,449	58,547,700	75,450,000	16,902,300	28.87%
TRANSFERS FROM OTHER FUNDS/UNITS	0	0	0	0	0	0.00%
TOTAL REVENUE & TRANSFERS	52,313,100	61,811,449	58,547,700	75,450,000	16,902,300	28.87%
Expenditures Per Capita	\$80.69	\$94.64	\$88.90	\$112.89	\$23.99	26.99%

* Financials are restated by category, from Communications to Other Expenses, for fiscal year FY2014 Actuals and FY2014, FY2015 and FY2016 Budget for comparative purposes. Expenses included in the Communication line item are: Object Account 502801 - Advertising & Promotion. For FY2014 Actual = \$17,193,019; FY2014 Budget = \$12,320,200; FY2015 Budget = \$16,882,200; FY2016 Budget = \$22,200,000. Also, un-budgeted, fund balance operational transfers have been excluded for presentation purposes.

** Financials are restated from Other Program Revenue to Other Tax, Licenses & Permits for comparative purposes. The FY2014 Actual expense was \$22,488.00 recorded in Object Account 405471 Interest-MIP for the eight funds making up the Hotel Occupancy Tax.

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02 Metropolitan Council-Program Budgets

Administration Line of Business

The purpose of the Administration Line of Business is to provide support for the Metropolitan Council in performing its legislative function.

Administration Program

The purpose of the Administration Program is to provide support for the Metropolitan Council in performing its legislative function.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,801,700	1,780,102	1,733,900	1,822,200	88,300	5.1%
	Total	\$1,801,700	\$1,780,102	\$1,733,900	\$1,822,200	\$88,300	5.1%
FTEs:	GSD General Fund	48.30	48.30	48.30	48.30	0.00	0.0%
	Total	48.30	48.30	48.30	48.30	0.00	0.0%

Performance

Proposed legislation researched and drafted	675	750	675	750
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Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	25,900	0	25,600	0	-25,600	-100.0%
	Total	\$25,900	\$0	\$25,600	\$0	-\$25,600	-100.0%

Performance

No applicable performance measure	na	na	na	na
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03 Metropolitan Clerk-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	168,200	152,633	0	0	0	0.0%
Total	\$168,200	\$152,633	\$0	\$0	\$0	0.0%

Legislative Line of Business

The purpose of the Legislative Line of Business is to manage the records and history of the city's legislative activity and the other official city government documents in a way that will ensure the integrity of the record and easy access to the information.

Legislative Program

The purpose of the Legislative program is to manage the records and history of the city's legislative activity and the other official city government documents in a way that will ensure the integrity of the record and easy access to the information.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	615,800	602,180	443,000	494,800	51,800	11.7%
Total	\$615,800	\$602,180	\$443,000	\$494,800	\$51,800	11.7%
FTEs: GSD General Fund	3.00	3.00	4.00	4.00	0.00	0.0%
Total	3.00	3.00	4.00	4.00	0.00	0.0%

Performance

Percentage of requests filled within 20 minutes

	75%	nr	nr	na
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Number of legislative items (ordinances and resolutions) supported and maintained

	na	na	nr	nr
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Records Management Line of Business

The purpose of the Records Management Line of Business is to provide professional document management, secure records destruction, and records management training services to all departments of the Metro Government and to provide a secure, centralized, off-site facility for storage of less active records of those departments.

Records Management Program

The purpose of the Records Management Program is to provide professional document management, secure records destruction, and records management training services to all departments of the Metro Government and to provide a secure, centralized, off-site facility for storage of less active records of those departments.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	184,000	182,174	179,300	193,700	14,400	8.0%
Total	\$184,000	\$182,174	\$179,300	\$193,700	\$14,400	8.0%
FTEs: GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
Total	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Number of records requests received

	na	na	nr	nr
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Number of containers stored

	na	na	nr	46,000
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04 Mayor's Office-Program Budgets

Executive Line of Business

The purpose of the Executive Line of Business is to oversee the departmental annual budget review, legislative/contract review and Metro Nashville's environmental sustainability efforts.

Executive

The purpose of the Executive Program is to oversee the departmental annual budget review, legislative/contract review and Metro Nashville's environmental sustainability efforts.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	1,437,800	1,329,258	1,328,900	2,226,800	897,900	67.6%
Special Purpose Fund	120,000	222,473	80,000	123,000	43,000	53.8%
Total	\$1,557,800	\$1,551,731	\$1,408,900	\$2,349,800	\$940,900	66.8%
FTEs: Special Purpose Fund	1.00	1.00	1.00	0.00	-1.00	-100.0%
GSD General Fund	15.00	15.00	17.00	20.00	3.00	17.6%
Total	16.00	16.00	18.00	20.00	2.00	11.1%

Performance

No performance measure currently established

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	921,800	910,898	0	0	0	0.0%
Total	\$921,800	\$910,898	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure

Office of Children & Youth Line of Business

The purpose of the Office of Children and Youth Line of Business is to work in partnership with public and private entities to ensure that all of Nashville's children are healthy, safe, successful in school and connected to caring adults, allowing them the opportunity to succeed in life.

Office of Children & Youth

The purpose of the Office of Children and Youth is to work in partnership with public and private entities to ensure that all of Nashville's children are healthy, safe, successful in school and connected to caring adults, allowing them the opportunity to succeed in life.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	131,600	139,590	125,600	125,600	0	0.0%
Special Purpose Fund	17,700	11,015	10,600	0	-10,600	-100.0%
Total	\$149,300	\$150,605	\$136,200	\$125,600	-\$10,600	-7.8%
FTEs: GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
Total	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Increase the visibility and public understanding of issues affecting Nashville's children and youth

04 Mayor's Office-Program Budgets

Office of Economic and Community Development Line of Business

The purpose of the Office of Economic and Community Development Line of Business is to recruit new businesses to Nashville and help existing businesses in the city expand in order to create new, high-quality jobs for Nashville residents and grow the city's tax base.

Office of Economic & Community Development

The purpose of the Office of Economic and Community Development is to recruit new businesses to Nashville and help existing businesses in the city expand in order to create new, high-quality jobs for Nashville residents and grown the city's tax base.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	375,800	382,192	353,300	353,300	0	0.0%
Budget:	Special Purpose Fund	2,364,400	171,336	2,924,000	3,618,100	694,100	23.7%
	Total	\$2,740,200	\$553,528	\$3,277,300	\$3,971,400	\$694,100	21.2%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Increase number of business relocations and expansions

	na	na	na	na
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Office of Neighborhoods Line of Business

The purpose of the Office of Neighborhoods Line of Business is improve the quality of life in Nashville's neighborhoods through a more informed, active and involved citizenry and enhanced governmental response to community needs.

Office of Neighborhoods

The purpose of the Office of Neighborhoods is to improve the quality of life in Nashville's neighborhoods through a more informed, active and involved citizenry and enhanced governmental response to community needs.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	238,500	218,283	202,300	202,300	0	0.0%
	Total	\$238,500	\$218,283	\$202,300	\$202,300	\$0	0.0%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Assist constituents with concerns and questions in a timely and helpful manner and increase public awareness of current initiatives through engagement.

	na	na	na	na
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04 Mayor's Office-Program Budgets

Office of Sustainability

The purpose of the Office of Sustainability Line of Business is to collaborate governmental and community partners to ensure that Nashville continues to be a livable city with clean air, clean water, open space, transportation options, and responsible resource use to sustain present and future generations.

Office of Sustainability

The purpose of the Office of Sustainability is to collaborate governmental and community partners to ensure that Nashville continues to be a livable city with clean air, clean water, open space, transportation options, and responsible resource use to sustain present and future generations.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	156,800	123,167	133,200	139,700	6,500	4.9%
	Total	\$156,800	\$123,167	\$133,200	\$139,700	\$6,500	4.9%
FTEs:	GSD General Fund	0.00	0.00	0.00	1.00	1.00	100.0%
	Total	0.00	0.00	0.00	1.00	1.00	100.0%

Performance

Improve the environment through programs and initiatives that support sustainability

na na na na

05 Election Commission-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	9,700	0	0	0	0	0.0%
Total	\$9,700	\$0	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure

na na na na

Election Line of Business

The purpose of the Election Line of Business is to provide accurate and timely election preparation, information, results and services to the general public so they can have confidence in the election process.

Election Procedures Program

The purpose of the Election Procedures Program is to provide election services to registered voters of Davidson County so that the necessary tools and materials to vote are available.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	175,000	422	175,300	175,300	0	0.0%
Special Purpose Fund	141,600	1,002	0	0	0	0.0%
Total	\$316,600	\$1,424	\$175,300	\$175,300	\$0	0.0%
FTEs: GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Register to Vote Program

The purpose of the Register to Vote Program is to provide voter registration services to Davidson County residents in order to register to vote.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	2,980,400	3,064,612	3,840,600	5,231,600	1,391,000	36.2%
Special Purpose Fund	0	140,000	0	0	0	0.0%
Total	\$2,980,400	\$3,204,612	\$3,840,600	\$5,231,600	\$1,391,000	36.2%
FTEs: GSD General Fund	32.45	32.45	38.53	38.53	0.00	0.0%
Total	32.45	32.45	38.53	38.53	0.00	0.0%

Performance

No performance measure currently established

na na na na

06 Law-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	148,500	0	19,100	0	-19,100	-100.0%
Total	\$148,500	\$0	\$19,100	\$0	-\$19,100	-100.0%

Performance

No applicable performance measure

Legal Services Line of Business

The purpose of the Legal Services Line of Business is to provide client advice and support, contracts, legislation and litigation services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources and perform their responsibilities within the law.

Client Advice and Support Program

The purpose of Client Advice and Support Program is to provide legal advice and support to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so that they can effectively and efficiently conduct the business of the Metropolitan Government.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	1,774,700	1,767,047	1,839,300	1,975,900	136,600	7.4%
Total	\$1,774,700	\$1,767,047	\$1,839,300	\$1,975,900	\$136,600	7.4%
FTEs: GSD General Fund	13.21	13.21	13.21	13.21	0.00	0.0%
Total	13.21	13.21	13.21	13.21	0.00	0.0%

Performance

Percentage of client advice requests reviewed within 3 days

99% 85% 95% 95%

Percentage of clients reporting that the client advice provided assisted them in making good business decisions

100% 100% 100% 100%

Contracts Program

The purpose of the Contracts Program is to provide negotiation, drafting and review services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can execute contracts legally and in a timely fashion.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	135,000	92,183	130,100	124,900	-5,200	-4.0%
Total	\$135,000	\$92,183	\$130,100	\$124,900	-\$5,200	-4.0%
FTEs: GSD General Fund	2.36	2.36	2.36	2.36	0.00	0.0%
Total	2.36	2.36	2.36	2.36	0.00	0.0%

Performance

Percentage of contracts reviewed within 4 business days

95% 84% 95% 95%

06 Law-Program Budgets

Legislation Program

The purpose of the Legislation Program is to provide analysis and draft legislation services to the departments, boards, commissions, agencies and officials of the Metropolitan Government so they can propose and pass legislation that accomplishes their goals.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	113,100	75,995	108,600	110,700	2,100	1.9%
	Total	\$113,100	\$75,995	\$108,600	\$110,700	\$2,100	1.9%
FTEs:	GSD General Fund	0.75	0.75	0.75	0.75	0.00	0.0%
	Total	0.75	0.75	0.75	0.75	0.00	0.0%

Performance

Percentage of clients responding indicate that council legislation passed accomplishes the stated goal

	100%	100%	100%	100%
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Fewer than five percent of ordinances and resolutions drafted by the Department of Law require legislative amendment

	0%	0.00225%	na	na
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Litigation and Administrative Hearings Program

The purpose of the Litigation and Administrative Hearings Program is to provide representation and advocacy services to the departments, boards, commissions, agencies, officials of the Metropolitan Government and its employees so they can experience high quality dispute resolutions.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	2,820,400	3,022,789	2,772,700	2,880,800	108,100	3.9%
	Total	\$2,820,400	\$3,022,789	\$2,772,700	\$2,880,800	\$108,100	3.9%
FTEs:	GSD General Fund	24.79	24.79	24.79	24.79	0.00	0.0%
	Total	24.79	24.79	24.79	24.79	0.00	0.0%

Performance

Percentage of dispute resolutions considered high quality as reported by Metropolitan Government clients

	100%	100%	100%	100%
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06 Law-Program Budgets

Risk Management Line of Business

The purpose of the Risk Management Line of Business is to provide claims and insurance services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can protect public resources.

Claims Program

The purpose of the Claims Program is to provide investigation, negotiation and recovery services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can minimize the financial impact of claims brought against the Metropolitan Government and maximize the monetary recovery of claims in favor of the Metropolitan Government.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	275,700	234,455	274,500	265,900	-8,600	-3.1%
	Total	\$275,700	\$234,455	\$274,500	\$265,900	-\$8,600	-3.1%
FTEs:	GSD General Fund	6.08	6.08	6.08	6.08	0.00	0.0%
	Total	6.08	6.08	6.08	6.08	0.00	0.0%

Performance

Ratio of costs to dollars recovered or paid	15%	8.15%	15%	15%
Ratio of dollars recovered to dollars owed	85%	75%	85%	85%
Percentage of claims settled without litigation	98%	96%	98%	98%

Insurance Program

The purpose of the Insurance Program is to provide insurance management services to the departments, boards, commissions, agencies, and officials of the Metropolitan Government so they can adequately protect their assets at the best value.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	115,700	121,947	114,800	134,600	19,800	17.2%
	Total	\$115,700	\$121,947	\$114,800	\$134,600	\$19,800	17.2%
FTEs:	GSD General Fund	0.81	0.81	0.81	0.81	0.00	0.0%
	Total	0.81	0.81	0.81	0.81	0.00	0.0%

Performance

Percentage of contracts with completed initial review and approval or client notification of disapproval within two days	95%	87%	95%	95%
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07 Planning Commission-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	43,400	0	0	0	0	0.0%
	Total	\$43,400	\$0	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure

	na	na	na	na
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Executive Leadership Line of Business

The purpose of the Executive Leadership Line of Business is to provide management and leadership services to the department and community by providing tools, information, education and guidance as to critical planning alternatives and options necessary to attain a sustainable community.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide management and leadership services to the department and community by providing tools, information, education and guidance as to critical planning alternatives and options necessary to attain a sustainable community.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	932,600	947,158	808,200	819,400	11,200	1.4%
	Total	\$932,600	\$947,158	\$808,200	\$819,400	\$11,200	1.4%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Performance

Reduction in Nashville's carbon footprint

	nr	nr	nr	nr
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NashvilleNext General Plan Program

The purpose of the Nashville Next General Plan program is to update Nashville/Davidson County's General Plan at the request of Mayor Karl Dean. The update process, Nashville Next, began in 2012 and will be completed in 2015. NashvilleNext will create a unified, county-wide vision for Nashville/Davidson County's future well-being and prosperity. The planning effort will involve unprecedented levels of community input from residents, regional partners and Nashvillians with expertise in topics that will impact Nashville's success in the future.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	100,000	103,536	113,500	93,500	-20,000	-17.6%
	Total	\$100,000	\$103,536	\$113,500	\$93,500	-\$20,000	-17.6%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Present a new General Plan the Metropolitan Planning Commission by 2015

	nr	nr	nr	na
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Complete NashvilleNext planning effort and produce the General Plan Update document by the end of FY14/15

	na	na	nr	nr
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07 Planning Commission-Program Budgets

GIS Information Services Line of Business

The Purpose of GIS Information Services Line of Business is to efficiently provide spatial data and information, applications and geographic analysis to Metro Departments/ Agencies, Elected Officials and the general public so they can have the critical information available to make decisions based on accurate data.

Geographic Data Maintenance Program

The purpose of the Geographic Data Maintenance Program is to provide accurate geographic and land information products to Planning Department staff, other Metro Departments and Agencies, and the public, so they can have timely and accurate property and zoning datasets that meet national standards (NSDI) to achieve their objectives and avoid duplication of effort.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	303,200	324,345	305,400	315,100	9,700	3.2%
	Total	\$303,200	\$324,345	\$305,400	\$315,100	\$9,700	3.2%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Percentage of property and zoning dataset entries made accurately on initial entry

	nr	80%	84%	84%
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GIS Services and Application Program

The purpose of GIS Services and Application Development Program is to efficiently provide spatial data and information, applications and geographic analysis to Metro Departments/Agencies, Elected Officials and the general public so they can have the critical information available to make decisions based on accurate data.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	515,900	534,446	471,400	494,000	22,600	4.8%
	Special Purpose Fund	130,600	40,084	81,000	126,000	45,000	55.6%
	Total	\$646,500	\$574,530	\$552,400	\$620,000	\$67,600	12.2%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	GSD General Fund	5.00	5.00	4.00	4.00	0.00	0.0%
	Total	5.00	5.00	4.00	4.00	0.00	0.0%

Performance

Change in the percentage of lines of business that are utilizing Metro's enterprise GIS in their workflow

	49%	-2.7%	.5%	.5%
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Increase by 5% over the last fiscal year, the number of lines of business within Metro that are utilizing Metro's enterprise GIS in their workflow.

	na	na	nr	nr
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07 Planning Commission-Program Budgets

Land Development Line of Business

The purpose of the Land Development Line of Business is to provide design expertise, professional planning advice, and policy and regulatory tools and techniques to decision-makers, developers and the general public so they can have the information and regulatory framework to implement and apply the principles of sustainable development consistent with the community's vision established in the General Plan.

Land Development Program

The purpose of the Land Development Program is to provide design expertise, professional planning advice, and policy and regulatory tools and techniques to decision-makers, developers and the general public so they can have the information and regulatory framework to implement and apply the principles of sustainable development consistent with the community's vision established in the General Plan.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,094,000	955,353	1,109,600	1,128,200	18,600	1.7%
	Total	\$1,094,000	\$955,353	\$1,109,600	\$1,128,200	\$18,600	1.7%
FTEs:	GSD General Fund	10.00	10.00	12.00	12.00	0.00	0.0%
	Total	10.00	10.00	12.00	12.00	0.00	0.0%

Performance

Percentage of total zoning change applications submitted that requested rezoning to an identified "smart growth" district

nr	75.4%	51%	nr
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Planning Policy and Design Line of Business

The purpose of the Planning Policy and Design Line of Business is to develop sustainable community and neighborhood plans and implementation strategies necessary to achieve comprehensive sustainable development.

Planning Policy and Design Program

The purpose of the Planning Policy and Design Program is to develop sustainable community and neighborhood plans and implementation strategies necessary to achieve comprehensive sustainable development.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	970,600	962,352	981,800	1,035,100	53,300	5.4%
	Special Purpose Fund	69,000	79,658	50,000	50,000	0	0.0%
	Total	\$1,039,600	\$1,042,010	\$1,031,800	\$1,085,100	\$53,300	5.2%
FTEs:	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	12.00	12.00	12.00	12.00	0.00	0.0%

Performance

Percentage increase in land designated by policy as appropriate for "smart growth" projects

nr	.04%	0%	nr
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07 Planning Commission-Program Budgets

Regional Transportation Planning Line of Business

The purpose of the Regional Transportation Planning Line of Business is to provide short and long-term recommendations, budget, coordination, and educational advice to state, regional and local governments, so they can provide diverse and effective transportation options for their citizens.

Regional Transportation Planning Program

The purpose of the Regional Transportation Planning Program is to provide short and long-term recommendation, budget, coordination, and educational advice to state, regional and local governments, so they can provide diverse and effective transportation options for their citizens.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	153,300	152,020	59,500	78,000	18,500	31.1%
	na	0	2	0	0	0	0.0%
	Special Purpose Fund	4,176,600	1,889,421	4,238,300	5,809,200	1,570,900	37.1%
	Total	\$4,329,900	\$2,041,443	\$4,297,800	\$5,887,200	\$1,589,400	37.0%
FTEs:	Special Purpose Fund	9.98	9.98	14.49	14.49	0.00	0.0%
	Total	9.98	9.98	14.49	14.49	0.00	0.0%

Performance

Increase in the comprehensive mobility index

nr (5 county .49)	0.2	0.2
(7 county .38)		

Smart Growth America Program

not established

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	0	0	100,000	100,000	0	0.0%
	Total	\$0	\$0	\$100,000	\$100,000	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

STP Active Mobility Program

not established

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	na	0	0	250,000	250,000	0	0.0%
	Total	\$0	\$0	\$250,000	\$250,000	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	1.00	1.00	0.00	0.0%
	Total	0.00	0.00	1.00	1.00	0.00	0.0%

08 Human Resources-Program Budgets

Administration and Systems Support

Administration and Systems Support

The purpose of Administration and Systems Support is to provide quality service and support to Metro departments and agencies with enterprise wide human resource and payroll systems; to maintain accurate personnel records; to assure compliance with policy and legal requirements; to maintain and provide appropriate and accurate Human Resource data as well as provide administrative support for central Human Resources. Administration and Systems Support contains the following areas: EBS, Payroll, Financials, Records Management, and HRIS.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,225,900	1,156,351	1,509,500	1,594,100	84,600	5.6%
	Total	\$1,225,900	\$1,156,351	\$1,509,500	\$1,594,100	\$84,600	5.6%
FTEs:	GSD General Fund	9.00	9.00	7.00	7.00	0.00	0.0%
	Total	9.00	9.00	7.00	7.00	0.00	0.0%

Performance

Percentage of department's satisfaction na na na 95%

Percentage of satisfaction from respondents with HR entries, support and record management na na na 95%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	25,500	0	0	0	0	0.0%
	Total	\$25,500	\$0	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure na na na na

Benefits Administration, Benefit Board and Committees

Benefit Services

The purpose of Benefit Services is to provide accurate, timely, quality benefit and resolution services to Metro employees and retirees; to ensure their health, retirement and other benefit services are satisfactory and that any concerns or issues are resolved in a timely manner. Benefit Services contains the following areas: Benefit Services and Compliance, Pension Services, Benefit Board, and Disability Services.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,241,700	1,226,989	1,253,300	1,397,300	144,000	11.5%
	Total	\$1,241,700	\$1,226,989	\$1,253,300	\$1,397,300	\$144,000	11.5%
FTEs:	GSD General Fund	24.00	24.00	22.00	23.00	1.00	4.5%
	Total	24.00	24.00	22.00	23.00	1.00	4.5%

Performance

Percentage of benefit data entries that are made correctly 99% 99.81% 99% 99%

Percentage of calls screened that score a 2 or above on a scale of 1-3 95% 95.14% 95% 96%

08 Human Resources-Program Budgets

Employee Relations

Employee Relations

The purpose of Employee Relations is to provide training, consultation, policy development and interpretation, as well as providing administrative support and staff recommendations to the Employee Civil Service Commission in order to promote and maintain a professional, quality workforce with fair and equitable employment practices. Employee Relations contains the following areas: EEO, Training, Civil Service Commission, Veteran's Outreach, and Labor Relations.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	585,700	551,807	515,900	613,800	97,900	19.0%
	Total	\$585,700	\$551,807	\$515,900	\$613,800	\$97,900	19.0%
FTEs:	GSD General Fund	6.00	6.00	6.00	7.00	1.00	16.7%
	Total	6.00	6.00	6.00	7.00	1.00	16.7%

Performance

Percentage of recruitment steps that are completed within pre-established targets

	95%	nr	95%	na
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Percentage of respondents who said the course met or exceeded their expectations for relevant content on the topic and for presentation

	na	na	na	99%
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Workforce Management

Workforce Management

The purpose of Workforce Management is to provide quality compensation products, career opportunities, staffing services, maintain classification and compensation systems as well as customer service and support to Metro departments and agencies in a timely and efficient manner, so they can meet and maintain their staffing needs while ensuring compliance with policy and legal requirements. The area of Workforce Management contains the following areas: Recruitment, Classification Compensation, and Risk Administration.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,129,200	979,950	1,135,500	1,184,900	49,400	4.4%
	Total	\$1,129,200	\$979,950	\$1,135,500	\$1,184,900	\$49,400	4.4%
FTEs:	GSD General Fund	13.50	13.50	17.50	17.50	0.00	0.0%
	Total	13.50	13.50	17.50	17.50	0.00	0.0%

Performance

Percentage of Metro departments that responded that they would like to keep their HR liaison

	94%	nr	nr	na
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Percentage of filled positions with qualified applicants

	na	na	na	99%
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10 General Services-Program Budgets

Building Operations Support Services Line of Business

The purpose of the Building Operations Support Services Line of Business is to provide facility maintenance, grounds maintenance, environmental services, design and construction services, and ADA compliance products to Metro agencies so they can conduct business in clean, comfortable, and accessible facilities.

ADA Compliance Program

The purpose of the ADA Compliance program is to provide information, resources, assessments, consultations, and training products to Metro agencies and policymakers so they can be assured that Metro Government is in compliance with ADA.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	0	0	322,400	342,700	20,300	6.3%
	Internal Service Fund	483,300	396,472	0	0	0	0.0%
	Total	\$483,300	\$396,472	\$322,400	\$342,700	\$20,300	6.3%
FTEs:	GSD General Fund	0.00	0.00	4.00	4.00	0.00	0.0%
	Internal Service Fund	5.00	5.00	0.00	0.00	0.00	0.0%
	Total	5.00	5.00	4.00	4.00	0.00	0.0%

Performance

Percentage of projects closed within the reporting period that are compliant with the ADA

95%	97.5%	95%	95%
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Design and Construction Program

The purpose of the Design and Construction program is to provide sustainable and customer-focused design and construction services for new and existing facilities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	0	0	30,300	29,500	-800	-2.6%
	Internal Service Fund	386,000	332,541	0	0	0	0.0%
	Total	\$386,000	\$332,541	\$30,300	\$29,500	-\$800	-2.6%
FTEs:	GSD General Fund	0.00	0.00	4.00	4.00	0.00	0.0%
	Internal Service Fund	4.00	4.00	0.00	0.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Percentage of design and construction projects incorporating green building practices for utilities

100%	100%	100%	100%
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10 General Services-Program Budgets

Facilities Maintenance Program

The purpose of the Facilities Maintenance program is to provide maintenance products to Metro agencies so they can conduct business in an appropriately maintained facility.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	0	0	20,294,500	20,326,600	32,100	0.2%
Internal Service Fund	18,527,100	18,267,815	0	0	0	0.0%
Total	\$18,527,100	\$18,267,815	\$20,294,500	\$20,326,600	\$32,100	0.2%
FTEs: GSD General Fund	0.00	0.00	28.00	28.00	0.00	0.0%
Internal Service Fund	27.00	27.00	0.00	0.00	0.00	0.0%
Total	27.00	27.00	28.00	28.00	0.00	0.0%

Performance

Percentage of preventative maintenance completed on time

nr nr nr nr

Percentage of annual expenditures specifically for energy savings upgrades

nr nr nr nr

Business Office Line of Business

The purpose of the Business Office Line of Business is to provide business policy and decision products to General Services so it can deliver results for customers.

Business Office Program

The purpose of the Business Office Program is to provide business policy and decision products to General Services so it can deliver results for customers.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	1,190,800	1,064,687	1,111,500	1,165,000	53,500	4.8%
Total	\$1,190,800	\$1,064,687	\$1,111,500	\$1,165,000	\$53,500	4.8%
FTEs: GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
Total	10.00	10.00	10.00	10.00	0.00	0.0%

Performance

Percentage of departmental key results achieved

nr nr nr nr

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Enterprise Fund	0	0	0	27,600	27,600	100.0%
GSD General Fund	6,000	0	552,700	272,600	-280,100	-50.7%
Internal Service Fund	1,455,000	1,071,978	0	0	0	0.0%
Total	\$1,461,000	\$1,071,978	\$552,700	\$300,200	-\$252,500	-45.7%

Performance

No applicable performance measure

na na na na

10 General Services-Program Budgets

Business Support Line of Business

The purpose of the Business Support Line of Business is to provide administrative products to Metro agencies so they can improve business processes.

E-Bid Surplus Property Distribution Program

The purpose of the e-Bid Surplus Property Distribution program is to provide information, resource and online auction products to Metro agencies so they can realize the maximum return on the sale or reuse of their surplus vehicle, equipment, furniture, and real estate assets.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Enterprise Fund	915,400	893,174	932,600	950,900	18,300	2.0%
	Total	\$915,400	\$893,174	\$932,600	\$950,900	\$18,300	2.0%
FTEs:	Enterprise Fund	7.00	7.00	8.00	8.00	0.00	0.0%
	Total	7.00	7.00	8.00	8.00	0.00	0.0%

Performance

Percentage change in sales	6%	-29.38%	6%	6%
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Mail Services Program

The purpose of the Mail Services program is to provide mail processing, delivery and mail consultation products to Metro agencies so they can send and receive mail in a timely manner.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	0	0	948,300	960,100	11,800	1.2%
	Internal Service Fund	986,100	825,305	0	0	0	0.0%
	Total	\$986,100	\$825,305	\$948,300	\$960,100	\$11,800	1.2%
FTEs:	GSD General Fund	0.00	0.00	4.00	4.00	0.00	0.0%
	Internal Service Fund	4.00	4.00	0.00	0.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Percentage of mail delivered in one business day	95%	90%	90%	90%
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Fleet Operations Line of Business

The purpose of the Fleet Operations Line of Business is to provide vehicle/equipment inspection and repair, roadside assistance and fuel products, and fleet asset management products to Metro agencies so they can have reliable vehicles/equipment to meet their program goals.

Fleet Asset Management Program

The purpose of the Fleet Asset Management program is to provide vehicle/equipment acquisition, utilization, and disposal services which minimize life-cycle costs to ensure Metro agencies have reliable vehicles/equipment to meet their program goals.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	524,500	12,115,538	1,188,500	1,229,700	41,200	3.5%
	Total	\$524,500	\$12,115,538	\$1,188,500	\$1,229,700	\$41,200	3.5%
FTEs:	Internal Service Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Percentage of vehicles meeting utilization standards established by OFM	80%	80.74%	80%	80%
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Percentage of vehicles/equipment in inventory replaced	nr	nr	nr	nr
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10 General Services-Program Budgets

Fuel Supply Program

The purpose of the Fuel Supply program is to provide clean, operable, and environmentally compliant fueling site products to Metro employees so they can acquire fuel as needed.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	9,896,000	9,400,518	9,887,400	9,743,400	-144,000	-1.5%
	Total	\$9,896,000	\$9,400,518	\$9,887,400	\$9,743,400	-\$144,000	-1.5%
FTEs:	Internal Service Fund	4.00	4.00	3.00	3.00	0.00	0.0%
	Total	4.00	4.00	3.00	3.00	0.00	0.0%

Performance

Percentage of fuel transactions via commercial fuel card

	nr	nr	nr	nr
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Percentage of customers who were able to acquire fuel as needed

	98%	97.81%	90%	98%
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Vehicle and Equipment Repair Program

The purpose of the Vehicle and Equipment Repair program is to provide vehicle inspection, maintenance, repair, and roadside assistance products to Metro agencies so they can have available and reliable vehicles and equipment to meet their program goals.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	9,851,400	10,534,504	9,865,900	10,505,700	639,800	6.5%
	Total	\$9,851,400	\$10,534,504	\$9,865,900	\$10,505,700	\$639,800	6.5%
FTEs:	Internal Service Fund	81.00	81.00	86.00	86.00	0.00	0.0%
	Total	81.00	81.00	86.00	86.00	0.00	0.0%

Performance

Percentage change in vehicle/equipment availability

	1%	-0.53%	1%	1%
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Radio Communications Line of Business

The purpose of the Radio Communication and Equipment Line of Business is to provide installation, repair and infrastructure products to radio system users so they can have reliable functional equipment.

Radio and Public Safety Equipment Program

The purpose of the Radio and Public Safety Equipment program is to provide installation, maintenance, and repair products to federal, state and local government agencies so they can have reliable and functional radio equipment.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	2,132,200	1,622,074	1,945,900	983,500	-962,400	-49.5%
	na	0	469,942	0	0	0	0.0%
	Total	\$2,132,200	\$2,092,016	\$1,945,900	\$983,500	-\$962,400	-49.5%
FTEs:	Internal Service Fund	11.00	11.00	12.00	12.00	0.00	0.0%
	Total	11.00	11.00	12.00	12.00	0.00	0.0%

Performance

Percentage of repaired radio equipment that is not returned for the same repairs within 30 days

	99%	97%	99%	98%
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10 General Services-Program Budgets

Radio System Infrastructure Program

The purpose of the Radio System Infrastructure program is to provide infrastructure and fixed radio repair and support products to Metro radio system users so they can have reliable radio system communications across the service area.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	1,659,500	4,742,732	1,779,700	2,304,200	524,500	29.5%
	Total	\$1,659,500	\$4,742,732	\$1,779,700	\$2,304,200	\$524,500	29.5%
FTEs:	Internal Service Fund	4.00	4.00	5.00	5.00	0.00	0.0%
	Total	4.00	4.00	5.00	5.00	0.00	0.0%

Performance

Percentage of time the radio system is available to end-users	99.9%	99.99%	99.9%	99%
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11 Historical Commission-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	14,400	0	7,500	0	-7,500	-100.0%
Total	\$14,400	\$0	\$7,500	\$0	-\$7,500	-100.0%

Performance

No applicable performance measure

Governmental and Public Partnership Line of Business

The purpose of the Governmental and Public Partnership Line of Business is to provide advisory, evaluative and informational products to regulatory agencies such as Metro Departments, Metro Officials, agencies of state and federal government, as well as neighborhoods, business people, non-profit groups, and property owners so that they can use the information and advice provided to preserve and protect historic resources, comply with legal requirements, and determine development opportunities and land use policies in a timely manner.

Governmental and Public Partnership Program

The purpose of the Governmental and Public Partnership Program is to provide advisory, evaluative and informational products to regulatory agencies such as Metro Departments, Metro Officials, agencies of state and federal government, as well as neighborhoods, business people, non-profit groups, and property owners so that they can use the information and advice provided to preserve and protect historic resources, comply with legal requirements, and determine development opportunities and land use policies in a timely manner.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	253,500	260,765	267,600	287,100	19,500	7.3%
Special Purpose Fund	20,000	2,843	20,000	32,000	12,000	60.0%
Total	\$273,500	\$263,608	\$287,600	\$319,100	\$31,500	11.0%
FTEs: GSD General Fund	3.50	3.50	3.50	3.50	0.00	0.0%
Total	3.50	3.50	3.50	3.50	0.00	0.0%

Performance

Percentage of review/assistance products provided in a timely manner	90%	0%	na	na
Number of Mandatory Referrals submitted	nr	156	150	150
Number of Section 106 determinations submitted	200	122	200	200
Number of properties added to the National Register of Historic Places	5	3	5	5
Number of historic properties added to Metro Planning Commission's historic resource surveys	nr	0	100	nr
Percentage of survey respondents reporting that the information needed was provided in accordance with designated time limitations	75%	0%	90%	90%

11 Historical Commission-Program Budgets

Historic Zoning Line of Business

The purpose of the Historic Zoning Line of Business is to provide advisory, evaluative, permit and interpretive products to owners of properties with Local Historic Designation and to assist the City with the preservation of historic resources and fulfilling sustainability goals.

Historic Zoning Program

The purpose of the Historic Zoning Program is to provide advisory, evaluative, permit and interpretive products to owners of properties in historic neighborhoods and districts so they can proceed in a timely manner to preserve historic resources without damaging the historic and architectural integrity of the individual property or properties.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	301,800	304,538	308,200	397,000	88,800	28.8%
	Special Purpose Fund	0	0	0	3,000	3,000	100.0%
	Total	\$301,800	\$304,538	\$308,200	\$400,000	\$91,800	29.8%
FTEs:	GSD General Fund	3.55	3.55	3.55	4.55	1.00	28.2%
	Total	3.55	3.55	3.55	4.55	1.00	28.2%

Performance

Percentage of permit applicants receiving a preservation permit or action by the Commission within 15 business days or action by the administration within three days	nr	60%	75%	75%
Percentage of respondents reporting that information provided by the MHZC was	95%	90%	100%	100%
Percentage of customers who received a "sign-off" for projects in historic areas that are not locally designated	nr	7%	nr	nr
Number of properties added in designated historic overlay districts	250	1,148	250	300
Percentage increase in respondents reporting that information provided by the MHZC was helpful	na	na	nr	nr

11 Historical Commission-Program Budgets

Information, Education and Tourism Line of Business

The purpose of the Information, Education and Tourism Line of Business is to provide education, publication, interpretive and technical assistance products to non-profit groups, citizens and students of, and visitors to, Nashville and Davidson County, so they can gain knowledge of history, historical places and architectural heritage that is useful in their professional, public or personal interests and activities.

Information, Education and Tourism Program

The purpose of the Information, Education and Tourism Program is to provide education, publication, interpretive, and technical assistance products to citizens and students of, and visitors to, Nashville and Davidson County, so they can gain knowledge of history, historical places and architectural heritage that is useful in their professional, public or personal interests and activities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	150,800	150,723	157,700	153,200	-4,500	-2.9%
	Total	\$150,800	\$150,723	\$157,700	\$153,200	-\$4,500	-2.9%
FTEs:	GSD General Fund	1.95	1.95	1.95	1.95	0.00	0.0%
	Total	1.95	1.95	1.95	1.95	0.00	0.0%

Performance

Percentage of attendees of MHC sponsored events who rated the programs as useful in their professional, public or personal interests or activities, based on number of completed surveys	100%	98%	100%	100%
Percentage of MHC/MHZC customers who rate products provided as useful in their professional, public or personal interests or activities based on the number of completed surveys	100%	98%	95%	95%
Percentage increase in number of persons using electronic media to access opportunities for information, education and tourism	na	na	2%	3%

14 Information Tech Services-Program Budgets

Business Applications Solutions and Support Line of Business

The purpose of the Business Applications Solutions and Support Line of Business is to provide information via application, database, ERP, Procurement technology, and website services to Citizens, Metro Departments and Agencies so they can better serve and inform their customers.

Application Solutions Program

The purpose of the Applications Solutions program is to provide application development and support products to ITS, Metro departments and agencies so they can support their business processes.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	398,100	1,200,495	288,200	0	-288,200	-100.0%
	Total	\$398,100	\$1,200,495	\$288,200	\$0	-\$288,200	-100.0%
FTEs:	Internal Service Fund	5.00	5.00	5.00	0.00	-5.00	-100.0%
	Total	5.00	5.00	5.00	0.00	-5.00	-100.0%

Performance

Percentage of application problems and service requests resolved within agreed upon time per priority deadlines

90%	93%	90%	nr
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Percentage of customers reporting that their overall experience with the Application Solutions team meets or exceeds expectations

96%	89.60%	96%	nr
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Percentage of total BC/DR plans tested

100%	nr	100%	nr
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Business Solutions Program

The purpose of the Business Solutions Program is to provide ERP and Procurement technology products to Metro departments and agencies so they can conduct business and improve their business processes.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	993,700	935,556	880,300	926,600	46,300	5.3%
	Total	\$993,700	\$935,556	\$880,300	\$926,600	\$46,300	5.3%
FTEs:	GSD General Fund	11.00	11.00	10.00	10.00	0.00	0.0%
	Total	11.00	11.00	10.00	10.00	0.00	0.0%

Performance

Percentage of financial application problems and service requests resolved within agreed upon time per priority deadlines

92%	99%	92%	nr
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Percentage of customers reporting that their overall experience with the ITS Business Solutions team meets or exceeds expectations

92%	96%	92%	nr
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Collaboration Services

The purpose of the Collaboration Services program is to enable work across department functions to enhance operational effectiveness.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	0	0	0	770,200	770,200	100.0%
	Total	\$0	\$0	\$0	\$770,200	\$770,200	100.0%

14 Information Tech Services-Program Budgets

Enterprise Applications and Database Solutions Program

The purpose of the Enterprise Application and Database Solutions program is to provide enterprise application and database support products to Metro Departments and Agencies so they can support their business processes and store, access, and share data.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	3,503,700	2,778,710	3,739,500	4,374,700	635,200	17.0%
	Total	\$3,503,700	\$2,778,710	\$3,739,500	\$4,374,700	\$635,200	17.0%
FTEs:	Internal Service Fund	9.00	9.00	9.00	9.00	0.00	0.0%
	Total	9.00	9.00	9.00	9.00	0.00	0.0%

Performance

Percentage of time that enterprise applications are available (Key)	95%	99.32%	95%	nr
Percentage of enterprise applications and databases at vendor supported level	50%	nr	50%	nr
Percentage of enterprise application problems and service requests resolved within agreed upon time per priority deadlines	85%	88%	85%	nr
Percentage of customers reporting that their overall experience with the Enterprise Application and Database Solutions team meets or exceeds expectations	95%	96.22%	95%	nr

Web Based Services Program

The purpose of the Web Based Services Program is to provide design, publication, and multimedia website services to Metro Departments and Agencies so they can support their business processes using online communications and tools.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	384,100	393,499	415,200	693,800	278,600	67.1%
	Total	\$384,100	\$393,499	\$415,200	\$693,800	\$278,600	67.1%
FTEs:	Internal Service Fund	4.00	4.00	5.00	5.00	0.00	0.0%
	Total	4.00	4.00	5.00	5.00	0.00	0.0%

Performance

Percentage of Departments where the customer experiences satisfaction with ITS performance and product delivery of Web Based Services design consultations and updates	96%	97.67%	96%	nr
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14 Information Tech Services-Program Budgets

Business Operations Line of Business

The purpose of the Business Operations Line of Business is to provide operations support service products to both ITS and other Metro departments and agencies so they can efficiently perform their job functions.

Employee and Account Care Program

The purpose of the Employee and Account Care Program is to provide internal business support functions throughout ITS and Metro Government departments and agencies so they can maintain business operations and improve service quality.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	2,498,600	1,937,478	1,262,600	1,157,600	-105,000	-8.3%
	Total	\$2,498,600	\$1,937,478	\$1,262,600	\$1,157,600	-\$105,000	-8.3%
FTEs:	Internal Service Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Performance

Percentage of employees reporting their HR needs were met 90% 100% 90% nr

Percentage of customers responding that their customer service satisfaction level meets or exceeds expectations 90% 100% 90% nr

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and information security products to ITS so it can deliver results and retain service availability for customers.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	428,700	559,220	442,200	459,600	17,400	3.9%
	Total	\$428,700	\$559,220	\$442,200	\$459,600	\$17,400	3.9%
FTEs:	Internal Service Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Percentage of employees who have signed the Acceptable Use of Information Technology Assets Policy Consent and Release form 95% 90.81% 95% nr

Percentage of departmental key results achieved 90% 70% 90% nr

Percentage of ISO 27001 controls covered by information security policies 60% 41% 60% nr

Percentage of employees successfully completing the Basic Security Awareness Training (BSAT) module 95% 77.29% 95% nr

14 Information Tech Services-Program Budgets

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	42,500	0	1,500	0	-1,500	-100.0%
Internal Service Fund	0	968,758	0	0	0	0.0%
na	0	2,437,842	0	0	0	0.0%
Total	\$42,500	\$3,406,600	\$1,500	\$0	-\$1,500	-100.0%

Performance

No applicable performance measure

Communication and Infrastructure Services Line of Business

The purpose of the Communication and Infrastructure Services Line of Business is to provide connectivity, communication, server, and storage systems products to Metro departments and agencies so they can securely, continuously, and reliably communicate, store, access, process and recover data in a timely and effective manner.

Data Infrastructure Support Program

The purpose of the Data Infrastructure Program is to provide protected critical component facility products to Metro Departments and Agencies so they can continuously access reliable IT services.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Internal Service Fund	282,300	280,147	281,100	317,300	36,200	12.9%
Total	\$282,300	\$280,147	\$281,100	\$317,300	\$36,200	12.9%
FTEs: Internal Service Fund	2.00	2.00	2.00	2.00	0.00	0.0%
Total	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Percentage of time supported critical components are available

Enterprise Server and Storage Services Program

The purpose of the Enterprise Server and Storage Services Program is to provide server & data storage systems products to Metro Departments and agencies so they can continuously and reliably store, access, process, and recover data in a timely manner.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Internal Service Fund	1,566,900	1,285,292	1,524,700	1,582,100	57,400	3.8%
Total	\$1,566,900	\$1,285,292	\$1,524,700	\$1,582,100	\$57,400	3.8%
FTEs: Internal Service Fund	15.00	15.00	15.00	15.00	0.00	0.0%
Total	15.00	15.00	15.00	15.00	0.00	0.0%

Performance

Percentage of time supported servers are available

14 Information Tech Services-Program Budgets

Enterprise Services Program

The purpose of the Enterprise Services Program is to provide electronic messaging, scheduling and monitoring to Metro departments and agencies so they can reliably and consistently send and receive messages, schedule events, collaborate electronically, and monitor infrastructure devices.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	267,000	323,029	267,700	0	-267,700	-100.0%
	Total	\$267,000	\$323,029	\$267,700	\$0	-\$267,700	-100.0%
FTEs:	Internal Service Fund	8.00	8.00	3.00	0.00	-3.00	-100.0%
	Total	8.00	8.00	3.00	0.00	-3.00	-100.0%

Performance

Percentage of time the electronic mailbox services are available 99.98% 100% 99.9% nr

Identity and Access Management Program

The purpose of the Identity and Access Management Program is to provide Active Directory, infrastructure, network naming, imaging, and certificate products to Metro Government information resources so that Metro Departments and Agencies can access the Metro Government Wide Area Network.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	214,200	256,765	172,200	167,200	-5,000	-2.9%
	Total	\$214,200	\$256,765	\$172,200	\$167,200	-\$5,000	-2.9%
FTEs:	Internal Service Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Percentage of Active Directory accounts that are available 100% 100% 100% nr

Network Communication Services Program

The purpose of the Network Communication Services Program is to provide communications products and projects to Metro departments and agencies so they can reliably, securely and continuously transport data, voice, and video.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	1,563,600	1,248,184	1,752,500	2,515,300	762,800	43.5%
	Total	\$1,563,600	\$1,248,184	\$1,752,500	\$2,515,300	\$762,800	43.5%
FTEs:	Internal Service Fund	8.50	8.50	8.50	9.50	1.00	11.8%
	Total	8.50	8.50	8.50	9.50	1.00	11.8%

Performance

Percentage of time network communication services are available 99.9% 99.97% 99.75% nr

14 Information Tech Services-Program Budgets

Physical Security Program

The purpose of the Physical Security Support Program is to provide systems infrastructure for cameras, cardkeys and key boxes for Metro Departments and agencies so they can provide reliable physical security programs that help protect Metro's employees and assets.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	0	0	0	288,200	288,200	100.0%
	Total	\$0	\$0	\$0	\$288,200	\$288,200	100.0%
FTEs:	Internal Service Fund	0.00	0.00	0.00	5.00	5.00	100.0%
	Total	0.00	0.00	0.00	5.00	5.00	100.0%

Security Assurance Program

The purpose of the Security Assurance Program is to provide security products to Metro departments and agencies so they can have reliable and secure access to protected facilities, data and applications.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	1,295,600	1,281,015	1,338,700	1,337,200	-1,500	-0.1%
	Total	\$1,295,600	\$1,281,015	\$1,338,700	\$1,337,200	-\$1,500	-0.1%
FTEs:	Internal Service Fund	8.00	8.00	9.00	9.00	0.00	0.0%
	Total	8.00	8.00	9.00	9.00	0.00	0.0%

Performance

Number of security incidents that result in exposure of confidential data based on the date of actual discovery less than 1% 0% less than 1% nr

System Lifecycle Management Program

The purpose of the System Lifecycle Management Program is to provide solutions to develop, update and support the processes used to build and monitor the health of the desktops, laptops, tablets and servers used by Metro Departments and Agencies so they can better serve and inform their customers.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	0	0	0	355,800	355,800	100.0%
	Total	\$0	\$0	\$0	\$355,800	\$355,800	100.0%
FTEs:	Internal Service Fund	0.00	0.00	0.00	3.00	3.00	100.0%
	Total	0.00	0.00	0.00	3.00	3.00	100.0%

Voice Communication Solutions Program

The purpose of the Voice Communications Solutions Program is to provide design, engineering, BC/DR planning, new installations, upgrades, troubleshooting, repairs, and structured wiring to Metro departments and Agencies so they can experience a full suite of voice telecommunication services.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	843,400	688,621	877,300	940,800	63,500	7.2%
	Total	\$843,400	\$688,621	\$877,300	\$940,800	\$63,500	7.2%
FTEs:	Internal Service Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Performance

Percentage of time telephone numbers are in service 99.9% 100% 99.9% nr

14 Information Tech Services-Program Budgets

Customer Support Services Line of Business

The purpose of the Customer Support Services Line of Business is to deliver 24x7 information technology support and communications to Metro Agencies so they can receive the agreed levels of IT services in support of their day-to-day business operations.

Field Services Program

The purpose of the Field Services Program is to provide supported personal computing products to Metro departments and agencies so they can continuously access business data and applications to conduct business.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	1,483,200	1,612,941	1,588,500	1,438,000	-150,500	-9.5%
	Total	\$1,483,200	\$1,612,941	\$1,588,500	\$1,438,000	-\$150,500	-9.5%
FTEs:	Internal Service Fund	18.00	18.00	19.00	19.00	0.00	0.0%
	Total	18.00	18.00	19.00	19.00	0.00	0.0%

Performance

Percentage of desktops replaced within 90 days of end of life	50%	nr	na	na
Percentage of calls for service completed within the agreed SLA timeframes	90%	89%	na	na
Percentage of computing devices eligible for replacement replaced within 90 days of end of life	na	na	90%	nr
Percentage of calls for service for computing devices completed within the agreed SLA timeframes	na	na	95%	nr

Technical Support Service Center Program

The purpose of the Technical Support Service Center Program is to provide 24x7 information technology assistance, monitoring, and notification products to Metro Departments and agencies so they can have availability of systems and infrastructure to support their day-to-day business operations.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	1,197,800	1,163,259	1,341,100	1,357,900	16,800	1.3%
	Total	\$1,197,800	\$1,163,259	\$1,341,100	\$1,357,900	\$16,800	1.3%
FTEs:	Internal Service Fund	17.00	17.00	17.00	17.00	0.00	0.0%
	Total	17.00	17.00	17.00	17.00	0.00	0.0%

Performance

Percentage of system checks completed on time	85%	100%	85%	nr
Percentage of Break-Fix (BFX) Calls for Service (CFS) resolved by Technical Support Service Center	60%	60.23%	60%	nr
Percentage of payrolls completed accurately and on time per the existing SLA	90%	100%	na	na

14 Information Tech Services-Program Budgets

Public, Education and Government Television Line of Business

The purpose of the Public, Education and Government Television Line of Business is to provide management and television production products to Metro Department and Agencies and Community Producers so they can better inform the citizens of Nashville.

Metro 3 Television Network Program

The purpose of the Metro 3 Television Network Program is to provide video information services to the citizens of Nashville so they can watch government proceedings and be better informed about local government.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	624,900	692,692	645,400	705,700	60,300	9.3%
	Total	\$624,900	\$692,692	\$645,400	\$705,700	\$60,300	9.3%
FTEs:	GSD General Fund	9.00	9.00	9.00	9.00	0.00	0.0%
	Total	9.00	9.00	9.00	9.00	0.00	0.0%

Performance

Percentage of Metro Departments that report that the video met or exceeded their pre-determined requirements

95% nr 95% nr

Percentage of citizens reporting that they are better informed about local government because of Metro 3

80% 100% 80% nr

Studio Management Program

The purpose of the Studio Management program is to provide management and oversight products to the users of Metro's Public Educational and Governmental television channels 9, 10, and 19 so they can produce and air arts, educational and community programs and services to the citizens of Nashville.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	153,000	175,255	160,100	174,500	14,400	9.0%
	Total	\$153,000	\$175,255	\$160,100	\$174,500	\$14,400	9.0%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Percentage of time studio services are available to Community Producers

98% 98% 98% nr

Percentage of community producers who report the classes improved their ability to produce television programs

95% 95% 95% nr

Percentage of Community Producers who report the studio is managed in a way that allows them to produce television programs

98% 98% 98% nr

Percentage of NECAT Board members who report the Studio is managed in such a way as to provide the NECAT membership products enabling them to produce quality television programming

99% 100% 99% nr

15 Finance-Program Budgets

Business Integrity and Accountability Line of Business

The purpose of the Business Integrity and Accountability Line of Business is to provide performance audit, financial control and compliance, monitoring and special project reports products to policymakers and Metro departments and agencies so they can make timely, informed decisions to improve operations, controls and processes and be assured that Metro programs are compliant with applicable regulations.

Compliance Monitoring and Accountability Program

The purpose of the Compliance Monitoring and Accountability Program is to provide financial and programmatic monitoring reports, special reviews reports, consultations, and training products to Metro departments, agencies and policymakers so they can be assured of the integrity of Metro Government's programs and compliance with applicable federal, state and local regulations.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	478,200	507,033	482,100	514,600	32,500	6.7%
	Total	\$478,200	\$507,033	\$482,100	\$514,600	\$32,500	6.7%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Percentage of Metro programs in compliance with applicable federal, state and local regulations	85%	64%	62.5%	75%
Percentage of customers who report that they have the information they need to complete their flood claims	90%	na	na	na
Percentage of flood projects completed and closed out	na	na	100%	100%

Business Support and Solutions Line of Business

The purpose of the Business Support and Solutions Line of Business is to provide financial, business development, capital asset management and technology products to Metro departments and agencies so they can improve their business processes and functions and assist the Nashville business community in conducting business with Metro.

Accounts Payable Program

The purpose of the Accounts Payable Program is to provide vendor payment products to Metro departments and agencies so they can have the goods and services they need to achieve their results.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	975,300	929,289	780,800	803,700	22,900	2.9%
	Total	\$975,300	\$929,289	\$780,800	\$803,700	\$22,900	2.9%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Performance

Percentage change in rate of payments voided	-1%	-23.37%	-1%	-5%
Percentage of payments made electronically	60%	57.8%	65%	65%
Percentage of scanned invoice images routed accurately	99.8%	99.6%	99.9%	99.9%

15 Finance-Program Budgets

Business Assistance Office Program

The purpose of the Business Assistance Office Program is to provide contract monitoring and business development/outreach products so that Metro can purchase products, services, and construction to ensure economic inclusion of small, minority-owned and woman-owned businesses and service-disabled veteran-owned.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	539,500	473,011	537,800	561,100	23,300	4.3%
	Total	\$539,500	\$473,011	\$537,800	\$561,100	\$23,300	4.3%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

Percentage of total purchasing dollars spent with small, minority-owned, and woman-owned and service-disabled veteran-owned prime contractors and subcontractors

	25%	44.96%	26%	20%
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Cash Operations Program

The purpose of the Cash Operations Program is to provide receipt, disbursement and information products to the Metro Government so it can maximize earnings and satisfy financial commitments.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	341,600	326,722	359,400	314,800	-44,600	-12.4%
	Total	\$341,600	\$326,722	\$359,400	\$314,800	-\$44,600	-12.4%
FTEs:	Internal Service Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Percentage of time Metro's core operational bank account balances meet Policy Guidelines

	nr	99.6%	100%	100%
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Financial Accounting and Reporting Program

The purpose of the Financial Accounting and Reporting Program is to provide financial policy, support, general accounting, audited financial statements, and other financial reporting products to policymakers and Metro departments and agencies and investors so they can make timely, well-informed decisions and have confidence in the integrity of the financial condition of the Metropolitan Government.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,270,600	1,225,214	1,296,000	1,333,100	37,100	2.9%
	Total	\$1,270,600	\$1,225,214	\$1,296,000	\$1,333,100	\$37,100	2.9%
FTEs:	GSD General Fund	17.00	17.00	17.00	17.00	0.00	0.0%
	Total	17.00	17.00	17.00	17.00	0.00	0.0%

Performance

Percentage of accounting entries posted on time

	90%	89%	90%	93%
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Percentage of time receiving Award of Certificate of Achievement for excellence in Financial Reporting

	100%	100%	100%	100%
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15 Finance-Program Budgets

Payroll Operations Program

The purpose of the Payroll Operations Program is to provide payroll disbursement products to employees and pensioners so they can be assured of accurate and timely compensation.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	618,200	538,149	587,800	603,200	15,400	2.6%
	Total	\$618,200	\$538,149	\$587,800	\$603,200	\$15,400	2.6%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Performance

Percentage of statutory reports completed accurately and on time	100%	100%	100%	100%
Percentage of payrolls delivered accurately and on time	99.8%	99.6%	99.8%	99.8%

Purchasing Program

The purpose of the Purchasing Program is to provide centralized contracting products so that Metro can purchase products, services, and construction in a cost-effective manner.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,443,800	1,238,486	1,305,800	1,281,900	-23,900	-1.8%
	Total	\$1,443,800	\$1,238,486	\$1,305,800	\$1,281,900	-\$23,900	-1.8%
FTEs:	GSD General Fund	16.00	16.00	17.00	16.00	-1.00	-5.9%
	Total	16.00	16.00	17.00	16.00	-1.00	-5.9%

Performance

Total savings achieved as a percent of the operations budget	1,000%	3230%	950%	1600%
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Real Estate Management Program

The purpose of the Real Estate Management Program is to provide real estate acquisition and disposal products to Metro departments and agencies so they can acquire/dispose of real estate that meets their pre-determined real estate requirements.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	191,900	187,552	265,100	361,900	96,800	36.5%
	Total	\$191,900	\$187,552	\$265,100	\$361,900	\$96,800	36.5%
FTEs:	GSD General Fund	3.00	3.00	4.00	4.00	0.00	0.0%
	Total	3.00	3.00	4.00	4.00	0.00	0.0%

Performance

Percentage of completed real estate transactions that meet predetermined real estate requirements	100%	100%	100%	100%
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15 Finance-Program Budgets

Tourism Tax Program

The purpose of the Tourism Tax Program is to collect taxes and fees related to Davidson County's tourism industry so funding obligations supported by these taxes and fees can be met.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	114,900	114,761	115,100	162,600	47,500	41.3%
	Total	\$114,900	\$114,761	\$115,100	\$162,600	\$47,500	41.3%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Percentage of hotels that file timely tax returns

	nr	89.93%	83.34%	89.93%
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Executive Leadership Line of Business

The purpose of the Executive Leadership Line of Business is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this department so it can deliver results for customers.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	498,500	503,112	498,700	535,400	36,700	7.4%
	Total	\$498,500	\$503,112	\$498,700	\$535,400	\$36,700	7.4%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

Percentage of departmental results achieved

	nr	72.3%	80%	80%
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Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	51,200	0	0	0	0	0.0%
	Internal Service Fund	0	1,092	0	0	0	0.0%
	Total	\$51,200	\$1,092	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure

	na	na	na	na
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15 Finance-Program Budgets

Strategic Resource Allocation and Management Line of Business

The purpose of the Strategic Resource Allocation and Management Line of Business is to provide knowledge, planning, advisory and consultation products to Metro departments and agencies, policymakers and the Nashville community and investors so they can make better informed decisions and have confidence that Metro is using public resources in the most effective and efficient way possible.

Budget Planning and Management Program

The purpose of the Budget Planning and Management Program is to provide budgetary assistance and information to the Mayor, Council, and Metro departments and agencies so they can make timely, well- informed budgetary decisions and to assist departments in effectively developing and managing their budgets and performance results.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,528,100	1,460,935	1,456,400	1,671,400	215,000	14.8%
	Total	\$1,528,100	\$1,460,935	\$1,456,400	\$1,671,400	\$215,000	14.8%
FTEs:	GSD General Fund	16.00	16.00	16.00	16.00	0.00	0.0%
	Total	16.00	16.00	16.00	16.00	0.00	0.0%

Performance

Percentage of customers (Mayor, Council Members and Department and Agency Heads) who report they have the information they need to make timely, well-informed budgetary decisions

na na 85% 85%

Percentage change in departmental budget or performance planning engagements

na na nr na

Percentage of customers (Mayor, Council Members and Departments/Agencies) who report they have the information they need to make timely, well-informed budgetary decisions

88% nr na na

Cost Planning and Management Program

The purpose of the Cost Planning and Management Program is to provide planning, implementation and support products to Metro departments and agencies so they can manage key product costs within predetermined performance targets and use the cost information to make resource and operational improvement decisions.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	119,800	123,260	125,200	132,300	7,100	5.7%
	Total	\$119,800	\$123,260	\$125,200	\$132,300	\$7,100	5.7%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage of agencies using cost information for resource and operational improvement decisions

85% na na na

Percentage of Metro agencies that are in compliance with OMB Policy 1 Indirect Cost Recovery and Planning

na 100% 100% 100%

15 Finance-Program Budgets

Grants Assessment and Resource Program

The purpose of the Grants Assessment and Resource Program is to provide grants, gifts and donations information, grants planning, assessment and technical products to Metro departments, agencies and decision-makers so they can be sure that grants, gifts and donations received by Metro Government are managed efficiently and effectively

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	235,300	172,385	232,000	184,500	-47,500	-20.5%
Total	\$235,300	\$172,385	\$232,000	\$184,500	-\$47,500	-20.5%
FTEs: GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
Total	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Percentage of new grant awards attributable to program activities	20%	nr	20%	na
Percentage of Community Enhancement Fund (CEF) and Direct Appropriation Contracts Executed by December 31 of each calendar year	100%	97.6%	100%	100%
Percentage of grant dollars returned to grantors due to disallowed costs	0%	0%	0%	0%
Percentage of grant applications and awards processed within two business days	100%	97%	100%	100%

Investment Committee Support Program

The purpose of the Investment Committee Support Program is to provide administrative and operational support products to the Investment Committee so they can make informed decisions regarding the money manager's performance against benchmarks.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Internal Service Fund	192,900	195,144	203,600	275,300	71,700	35.2%
Total	\$192,900	\$195,144	\$203,600	\$275,300	\$71,700	35.2%
FTEs: Internal Service Fund	1.00	1.00	1.00	1.00	0.00	0.0%
Total	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage of time the money managers meet composite benchmarks (5 year rate of return)	nr	100%	80%	100%
Percentage of Metro's investment committee members who report satisfaction with the information provided to them by staff	nr	100%	100%	100%
Percentage of time the cash investments meet composite benchmark (1 year rate of return)	nr	100%	100%	100%

15 Finance-Program Budgets

Investor Relations Program

The purpose of the Investor Relations Program is to provide debt management products to investors and the Metro Government so Metro can issue debt at the lowest cost.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Internal Service Fund	252,900	245,949	255,700	256,300	600	0.2%
	Total	\$252,900	\$245,949	\$255,700	\$256,300	\$600	0.2%
FTEs:	Internal Service Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Percentage of time Metro completes debt activities (compliance reports, continuous disclosure statements, debt payments) accurately and timely

nr	100%	100%	100%
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16 Assessor of Property-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	31,400	0	0	0	0	0.0%
Total	\$31,400	\$0	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure

Assessment Line of Business

The purpose of the Assessment Line of Business is to produce, provide, and maintain an annual assessment roll pursuant to all applicable laws, rules, and regulations.

Assessment Program

The purpose of the Assessment Program is to produce, provide, and maintain an annual assessment roll pursuant to all applicable laws, rules, and regulations.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	6,908,400	6,394,222	6,469,500	6,654,200	184,700	2.9%
Total	\$6,908,400	\$6,394,222	\$6,469,500	\$6,654,200	\$184,700	2.9%
FTEs: GSD General Fund	79.00	79.00	76.00	76.00	0.00	0.0%
Total	79.00	79.00	76.00	76.00	0.00	0.0%

Performance

Number of residential and commercial real property parcels and personal property accounts assessed pursuant to applicable laws, rules and regulations

Board of Equalization Line of Business

The purpose of the Board of Equalization Line of Business is to provide an entity that serves to review the annual assessment roll, including hearing appeals of taxpayers who feel their property is over assessed.

Board of Equalization Program

The purpose of the Board of Equalization Program is to provide an entity that serves to review the annual assessment roll, including hearing appeals of taxpayers who feel their property is over assessed.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	8,000	5,432	8,000	8,000	0	0.0%
Total	\$8,000	\$5,432	\$8,000	\$8,000	\$0	0.0%
FTEs: GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Number of residential and commercial real property and personal property matters timely acted upon by the Metropolitan Board of Equalization

16 Assessor of Property-Program Budgets

Hearing Officer Review Line of Business

The purpose of the Hearing Officer Review Line of Business is to assist the Board of Equalization to timely and efficiently conduct its work to review the annual assessment roll by hearing appeals of taxpayers who feel their property is over assessed.

Hearing Officer Review Program

The purpose of the Hearing Officer Review Program is to assist the Board of Equalization to timely and efficiently conduct its work to review the annual assessment roll by hearing appeals of taxpayers who feel their property is over assessed.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	90,000	30,234	40,000	40,000	0	0.0%
	Total	\$90,000	\$30,234	\$40,000	\$40,000	\$0	0.0%
FTEs:	GSD General Fund	1.50	1.50	1.50	1.50	0.00	0.0%
	Total	1.50	1.50	1.50	1.50	0.00	0.0%

Performance

Number of residential and commercial real property matters timely heard by Hearing Officers

	8,000	5,433	3,000	2,500
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Personal Property Audit Line of Business

The purpose of the Personal Property Audit Line of Business is to perform audits in compliance with State requirements and to encourage all entities liable for tangible personal property taxes to report accurately.

Personal Property Audit Program

The purpose of the Personal Property Audit Program is to perform audits in compliance with State requirements and to encourage all entities liable for tangible personal property taxes to report accurately.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	401,900	183,803	400,000	400,000	0	0.0%
	Total	\$401,900	\$183,803	\$400,000	\$400,000	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Number of tangible personal property audits performed

	300	266	300	300
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17 Trustee-Program Budgets

Administration Line of Business

The purpose of the Administration Line of Business is to collect and process real property, utility and personalty taxes.

Administration Program

The purpose of the Administration program is to collect and process real property, utility and personalty taxes.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	2,360,100	2,263,619	2,317,500	2,404,300	86,800	3.7%
	Total	\$2,360,100	\$2,263,619	\$2,317,500	\$2,404,300	\$86,800	3.7%
FTEs:	GSD General Fund	25.20	25.20	25.20	25.20	0.00	0.0%
	Total	25.20	25.20	25.20	25.20	0.00	0.0%

Performance

Amount of real property, utility and personalty tax receivable

	862,500,000	859,992,000	879,500,000	864,000,000
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Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	20,200	0	6,000	0	-6,000	-100.0%
	Total	\$20,200	\$0	\$6,000	\$0	-\$6,000	-100.0%

Performance

No applicable performance measure

	na	na	na	na
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18 County Clerk-Program Budgets

Administration Line of Business

The purpose of the Administration Line of Business is to oversee the issuance of various licenses, such as vehicle registration, business tax, marriage, and notary commission. Local and state fees and taxes related to the various licenses are collected. Additionally, fees are collected for birth certificate and passport services.

Administration

The Administration Program collects certain State privilege license fees as well as other State and Local revenues, fees, commissions and taxes as required by law.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	4,399,800	4,093,291	4,109,800	4,251,900	142,100	3.5%
Special Purpose Fund	0	0	0	35,000	35,000	100.0%
Total	\$4,399,800	\$4,093,291	\$4,109,800	\$4,286,900	\$177,100	4.3%
FTEs: GSD General Fund	78.50	78.50	79.00	79.00	0.00	0.0%
Total	78.50	78.50	79.00	79.00	0.00	0.0%

Performance

Total number of vehicle registrations issued, as well as the issuance of other licenses, permits, and commissions required by state and local law	614,000	628,720	620,000	na
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Number of motor vehicle title and registration transactions in addition to the number of licenses, permits, commissions issued in our Business, Marriage & Notary Services divisions.	na	na	nr	620,000
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Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	19,400	0	20,900	0	-20,900	-100.0%
Total	\$19,400	\$0	\$20,900	\$0	-\$20,900	-100.0%

Performance

No applicable performance Measure	na	na	na	na
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18 County Clerk-Program Budgets

Computer Line of Business

The purpose of the Computer Line of Business is the purchase and maintenance of computer equipment and software for the County Clerk's Office.

Computer Program

The purpose of the Computer Program is the purchase or replacement of computer hardware and other usual and necessary computer related expenses from earmarked revenue for the County Clerk's Office.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Special Purpose Fund	50,000	40,629	50,000	75,000	25,000	50.0%
Total	\$50,000	\$40,629	\$50,000	\$75,000	\$25,000	50.0%

Performance

Total computerization revenue received	nr	nr	nr	na
Number of business tax returns filed	na	na	nr	na
No performance measure currently established	na	na	na	nr

48 Office of Internal Audit-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	6,500	0	0	0	0	0.0%
Total	\$6,500	\$0	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure na na na na

Business Integrity and Accountability Line of Business

The purpose of the Business Integrity and Accountability Line of Business is to provide performance audit, financial control and compliance, monitoring and special project reports products to policymakers, and Metro departments and agencies so they can make timely, informed decisions to improve operations, controls and processes and be assured that Metro programs are compliant with applicable regulations.

Advisory Services Program

The purpose of the Advisory Services Program is to provide operational evaluation and advisory products to departments and agencies so they can improve their processes.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	124,800	112,670	124,600	125,000	400	0.3%
Total	\$124,800	\$112,670	\$124,600	\$125,000	\$400	0.3%
FTEs: GSD General Fund	0.50	0.50	0.50	0.50	0.00	0.0%
Total	0.50	0.50	0.50	0.50	0.00	0.0%

Performance

Number of user requested advisory projects completed na nr 2 na

Audit Assurance Services Program

The purpose of the Audit Assurance Services Program is to provide audit assurance and implementation monitoring products to policymakers, and departments and agencies so they can measurably improve their efficiency, operational results, internal controls and effectiveness of operations.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	809,500	759,843	860,900	935,300	74,400	8.6%
Total	\$809,500	\$759,843	\$860,900	\$935,300	\$74,400	8.6%
FTEs: GSD General Fund	8.50	8.50	8.50	8.50	0.00	0.0%
Total	8.50	8.50	8.50	8.50	0.00	0.0%

Performance

Percentage of direct audit time to available time 85% 84% 85% 85%

Percentage of audit recommendations accepted na nr 90% 90%

Percentage of completed audit projects to number scheduled na nr 100% 100%

48 Office of Internal Audit-Program Budgets

Integrity Hotline and Innovation Suggestion Box Program

The purpose of the Integrity Hotline and Innovation Suggestion Box Program is to provide anonymous communication reporting products to employees, vendors and citizens so instances of fraud, waste and abuse are deterred. Additionally, suggestions for improvement are referred to policymakers, and departments and agencies.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	238,500	201,256	229,400	230,100	700	0.3%
	Total	\$238,500	\$201,256	\$229,400	\$230,100	\$700	0.3%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Number of Integrity Hotline/Innovative Suggestion Box alerts referred to departments and agencies for investigation and review

na nr 2 na

49 Office of Emergency Management-Program Budgets

Office of Emergency Management Line of Business

The purpose of the Office of Emergency Management Line of Business is to oversee the establishment of and monitor the progress of multi-year training and exercise plans as well as educational and training materials related to the Emergency Management program which addresses disaster mitigation and preparedness.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	0	0	22,300	0	-22,300	-100.0%
Total	\$0	\$0	\$22,300	\$0	-\$22,300	-100.0%

Performance

No applicable performance measure

Office of Emergency Management

The purpose of the Office of Emergency Management is to oversee the establishment of and monitor the progress of multi-year training and exercise plans as well as educational and training materials related to the Emergency Management program which addresses disaster mitigation and preparedness.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	0	0	781,900	790,700	8,800	1.1%
Special Purpose Fund	0	19,693	176,800	260,500	83,700	47.3%
Total	\$0	\$19,693	\$958,700	\$1,051,200	\$92,500	9.6%
FTEs: GSD General Fund	0.00	0.00	13.00	13.00	0.00	0.0%
Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	13.00	13.00	0.00	0.0%

Performance

Ensure EOC operational readiness relative to Federal/State standards

91 Emergency Communications Ctr-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide educational, organizational and informational products to MNECC staff, other Metro Departments and Emergency Communications District Board Members so that the MNECC can fulfill its mission.

Leadership and Accreditation Program

The purpose of the Leadership and Accreditation Program is to provide key results and accreditation products as well as education and community involvement products to the public so their needs are met using the highest industry standards.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	904,400	938,694	764,600	804,400	39,800	5.2%
	Total	\$904,400	\$938,694	\$764,600	\$804,400	\$39,800	5.2%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.25	0.25	8.3%
	Total	3.00	3.00	3.00	3.25	0.25	8.3%

Performance

Percentage of accreditations maintained	100%	100%	100%	100%
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Percentage of ECD and MNECC meetings attended	100%	100%	100%	100%
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Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	241,900	0	153,000	0	-153,000	-100.0%
	Total	\$241,900	\$0	\$153,000	\$0	-\$153,000	-100.0%

Performance

No applicable performance measure	na	na	na	na
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91 Emergency Communications Ctr-Program Budgets

Communications Operational Support Line of Business

The purpose of the Communications Operational Support Line of Business is to provide systems management, results management, Human Resources, Finance, Payroll, and emergency communications training and information products to our emergency communications professionals and our 1st responder partners so they can deliver quick, appropriate emergency and non-emergency assistance to the public.

911 Communications Systems and Equipment Management Program

The purpose of the 911 Communications Systems and Equipment Management Program is to provide troubleshooting, maintenance and administration products to internal and external first responders so they can save lives, protect property, and reduce risk without technology-related delays.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	627,800	600,564	728,100	749,500	21,400	2.9%
	Total	\$627,800	\$600,564	\$728,100	\$749,500	\$21,400	2.9%
FTEs:	GSD General Fund	7.70	7.70	7.70	7.70	0.00	0.0%
	Total	7.70	7.70	7.70	7.70	0.00	0.0%

Performance

Percentage availability of the Computer Aided Dispatch system for use by customers	99%	99.93%	99%	100%
Percentage availability of telephone system for use by customers	nr	nr	nr	nr
Percentage uptime of the Automatic Vehicle Location system	nr	nr	na	na
Percentage uptime of the Mobile Data Computer system	nr	nr	na	na

HR, Payroll & Financial Services Program

The purpose of the HR, Payroll, & Financial Program is to provide human resources, payroll and financial management products to the department and to serve as the liaison between MNECC and Metro Central Agencies so MNECC can receive coordination of internal services.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	248,700	280,127	252,500	257,400	4,900	1.9%
	Total	\$248,700	\$280,127	\$252,500	\$257,400	\$4,900	1.9%
FTEs:	GSD General Fund	2.25	2.25	2.25	2.25	0.00	0.0%
	Total	2.25	2.25	2.25	2.25	0.00	0.0%

Performance

Percentage of payroll checks processed accurately	95%	99.77%	97%	98%
Percentage of employees annual evaluations entered into Timeforce	90%	96%	95%	95%
Percentage of OMB requested financial reports	100%	100%	100%	100%

91 Emergency Communications Ctr-Program Budgets

Quality Assurance Program

The purpose of the Quality Assurance Program is to provide quality assurance and organizational performance measurement products to the department, Metro stakeholders, and the public so they can receive the best possible response to their Public Safety Communications needs.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	435,700	422,407	439,100	439,700	600	0.1%
	Total	\$435,700	\$422,407	\$439,100	\$439,700	\$600	0.1%
FTEs:	GSD General Fund	3.10	3.10	3.10	3.10	0.00	0.0%
	Total	3.10	3.10	3.10	3.10	0.00	0.0%

Performance

Percentage of complaints received from Police, Fire and Citizens compared to total calls received

	2014	2014 Actuals	2015	2016
	0.01%	0.003%	0.005%	0.005%

Percentage of 1st Responder Partner Survey responses received with satisfactory responses

	2014	2014 Actuals	2015	2016
	90%	89.2%	90%	90%

Training Academy Program

The purpose of the Training Academy Program is to provide public safety communications certification, professional development, and other emergency communications training products to the department, our 1st responder partners, and other emergency communications professionals so they can deliver quick, appropriate emergency and non-emergency assistance to the public.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	325,300	306,560	329,600	346,900	17,300	5.2%
	Total	\$325,300	\$306,560	\$329,600	\$346,900	\$17,300	5.2%
FTEs:	GSD General Fund	7.45	7.45	7.45	7.45	0.00	0.0%
	Total	7.45	7.45	7.45	7.45	0.00	0.0%

Performance

Percentage of MNECC Operations employees demonstrating the delivery of quick, appropriate emergency and non-emergency assistance to the public.

	2014	2014 Actuals	2015	2016
	100%	99.1%	100%	100%

Percentage of Telecommunicators are adequately trained to NENA/APCO standards

	2014	2014 Actuals	2015	2016
	na	na	nr	nr

91 Emergency Communications Ctr-Program Budgets

Information and Non-Emergency Services Line of Business

The purpose of the Information and Non-Emergency Services Line of Business is to provide general information and education products and non-emergency response and dispatch products to the public, news reporters, Metro departments, and other outside agencies so they can more conveniently get answers to their questions and/or obtain the services they need.

Non-Emergency Responses Program

The purpose of the Non-Emergency Services Program is to provide directory assistance, media inquiries and other general information service products to the public, news reporters, Metro departments, and other outside agencies so they can more conveniently get answers to their questions and/or obtain a non-emergency service response.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	5,250,800	5,166,620	5,396,500	5,782,300	385,800	7.1%
	Total	\$5,250,800	\$5,166,620	\$5,396,500	\$5,782,300	\$385,800	7.1%
FTEs:	GSD General Fund	32.80	32.80	32.80	32.80	0.00	0.0%
	Total	32.80	32.80	32.80	32.80	0.00	0.0%

Performance

Percentage of callers who obtain non-emergency service responses	75%	97%	90%	94%
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Life Safety Line of Business

The purpose of the Life Safety Line of Business is to provide emergency instructions, critical dispatch and logistic support products to individuals in need of emergency assistance and our First Responder partners so that lives can be saved, property protected, and risk reduced for everyone involved.

Operations Public Life Safety Program

The purpose of the Operations Public Life Safety Program is to provide emergency assistance products to individuals in need of emergency assistance and to provide critical dispatch products to Police, Fire, EMS, and other first responders so they can respond quickly to save lives, protect property and reduce risk for everyone involved.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	5,263,100	5,168,307	5,381,300	5,766,300	385,000	7.2%
	Total	\$5,263,100	\$5,168,307	\$5,381,300	\$5,766,300	\$385,000	7.2%
FTEs:	GSD General Fund	124.95	124.95	124.95	127.95	3.00	2.4%
	Total	124.95	124.95	124.95	127.95	3.00	2.4%

Performance

Percentage of individuals in crisis who obtain emergency assistance within 90 seconds	90%	94%	90%	90%
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19 District Attorney-Program Budgets

20th Judicial Drug Task Force Line of Business

The purpose of the 20th Judicial Drug Task Force Line of Business is to target major narcotic organizations that supply drugs to Davidson County. These investigations are complex, often multi year, and involve the use of advanced technical systems and investigative techniques.

20th Judicial Drug Task Force Program

The purpose of the 20th Judicial Drug Task Force Program is to target major narcotic organizations that supply drugs to Davidson County. These investigations are complex, often multi year, and involve the use of advanced technical systems and investigative techniques.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	1,900,000	1,580,569	1,899,700	1,900,000	300	0.0%
	Total	\$1,900,000	\$1,580,569	\$1,899,700	\$1,900,000	\$300	0.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Number of targets arrested during given period	nr	88	nr	nr
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Administration – Criminal Division Line of Business

The purpose of the Administration – Criminal Division Line of Business is to provide all activities necessary to support the mission of the office.

Administration – Criminal Division Program

The purpose of the Administration – Criminal Division Program is to provide all activities necessary to support the mission of the office.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	5,458,800	5,525,812	5,830,300	6,022,200	191,900	3.3%
	Special Purpose Fund	0	57,462	0	0	0	0.0%
	Total	\$5,458,800	\$5,583,274	\$5,830,300	\$6,022,200	\$191,900	3.3%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	GSD General Fund	87.80	87.80	91.80	91.80	0.00	0.0%
	Total	87.80	87.80	91.80	91.80	0.00	0.0%

Performance

Number of criminal indictments returned as "true bills" during the given calendar year	nr	3,354	nr	nr
Number of criminal information returned during the given calendar year	nr	1,452	nr	nr
Number of "Bound Over" (BO) Warrants for the given period	nr	10,978	nr	nr
Number of criminal cases reaching disposition during the given period	nr	8,483	nr	nr
Number of General Sessions cases filed during the given period	nr	95,370	nr	nr
Number of General Sessions cases reaching disposition during the given period	nr	86,574	nr	nr

19 District Attorney-Program Budgets

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	71,700	0	0	0	0	0.0%
Special Purpose Fund	0	125	0	75,000	75,000	100.0%
Total	\$71,700	\$125	\$0	\$75,000	\$75,000	100.0%

Performance

No applicable performance measure

Family Violence Line of Business

The purpose of the Family Violence Line of Business is to provide services to families involved primarily with Child Sexual Abuse (CSA) and acts of Domestic Violence (DV).

Family Violence Program

The purpose of the Family Violence Program is to provide services to families involved primarily with Child Sexual Abuse (CSA) and acts of Domestic Violence (DV).

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Special Purpose Fund	198,000	166,296	198,000	198,000	0	0.0%
Total	\$198,000	\$166,296	\$198,000	\$198,000	\$0	0.0%
FTEs: Special Purpose Fund	4.00	4.00	4.00	4.00	0.00	0.0%
Total	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Victims serviced by Victim Advocates

Fraud and Economic Crime Line of Business

The purpose of the Fraud and Economic Crime Line of Business is to provide fraud and economic crime services.

Fraud and Economic Crime Program

The purpose of the Fraud and Economic Crime Program is to provide fraud and economic crime services.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Special Purpose Fund	65,000	78,137	65,000	70,000	5,000	7.7%
Total	\$65,000	\$78,137	\$65,000	\$70,000	\$5,000	7.7%
FTEs: Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Amount of fines collected under T.C.A. Section 40-3-201 by the Criminal Court Clerk

21 Public Defender-Program Budgets

Administration Team

The purpose of the Administration Team is to provide support to the legal staff in matters related to finance, procurement, record management and human resources.

Administration Team

The purpose of the Administration Team is to provide support to the legal staff in matters related to finance, procurement, record management and human resources.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	543,700	504,050	479,800	494,700	14,900	3.1%
	Special Purpose Fund	15,500	8,562	9,500	0	-9,500	-100.0%
	Total	\$559,200	\$512,612	\$489,300	\$494,700	\$5,400	1.1%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	0.00	-1.00	-100.0%
	GSD General Fund	6.05	6.05	6.05	7.05	1.00	16.5%
	Total	7.05	7.05	7.05	7.05	0.00	0.0%

Performance

Percentage of invoices submitted to Metro Payment Services on time	90%	91%	90%	90%
Percentage of records sent to the record center in a timely manner	90%	100%	90%	90%
Percentage of revenue requested within the first 15 days of the quarter after the state advises us of our revenue amount	75%	100%	75%	75%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	36,000	0	0	0	0	0.0%
	Total	\$36,000	\$0	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure	na	na	na	na
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21 Public Defender-Program Budgets

Appellate Court Team

The purpose of the Appellate Court Team is to provide constitutionally effective legal representation to indigent criminal defendants pursuing appeals before the state appellate courts.

Appellate Court Team

The purpose of the Appellate Court Team is to provide constitutionally effective legal representation to indigent criminal defendants pursuing appeals before the state appellate courts.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	250,100	248,798	265,400	281,900	16,500	6.2%
	Total	\$250,100	\$248,798	\$265,400	\$281,900	\$16,500	6.2%
FTEs:	GSD General Fund	2.50	2.50	2.50	2.50	0.00	0.0%
	Total	2.50	2.50	2.50	2.50	0.00	0.0%

Performance

Average number of cases handled by each attorney on the Appellate Court Team in a year is at or below the recognized State standard (25 appeals/year/attorney)

25	20	25	25
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Criminal Court Team

The purpose of the Criminal Court Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in Criminal Court.

Criminal Court Team

The purpose of the Criminal Court Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in Criminal Court.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	3,419,300	3,133,016	3,385,300	3,621,600	236,300	7.0%
	Total	\$3,419,300	\$3,133,016	\$3,385,300	\$3,621,600	\$236,300	7.0%
FTEs:	GSD General Fund	40.15	40.15	41.64	41.64	0.00	0.0%
	Total	40.15	40.15	41.64	41.64	0.00	0.0%

Performance

Average number of cases (excluding first degree murder cases) handled by each attorney on the Criminal Court Team in a year is at or below the recognized State standard (233 felony cases/year/attorney)

233	231	233	233
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21 Public Defender-Program Budgets

General Sessions Team

The purpose of the General Sessions Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in General Sessions Court.

General Sessions Team

The purpose of the General Sessions Team is to provide constitutionally effective legal representation to indigent criminal defendants required to appear in General Sessions Court.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,599,300	1,516,951	1,935,000	2,073,100	138,100	7.1%
	Total	\$1,599,300	\$1,516,951	\$1,935,000	\$2,073,100	\$138,100	7.1%
FTEs:	GSD General Fund	20.80	20.80	20.80	21.80	1.00	4.8%
	Total	20.80	20.80	20.80	21.80	1.00	4.8%

Performance

Average number of cases handled by each attorney on the General Sessions Team in a year is at or below the recognized State standard (maximum of 500 misdemeanor cases/year/attorney)

500	1,784	500	500
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Juvenile Court Team

The purpose of the Juvenile Court Team is to provide constitutionally effective legal representation to indigent juvenile clients accused of committing a delinquent act or in need of a guardian ad litem.

Juvenile Court Team

The purpose of the Juvenile Court Team is to provide constitutionally effective legal representation to indigent juvenile clients accused of committing a delinquent act or in need of a guardian ad litem.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	768,100	756,139	829,100	887,000	57,900	7.0%
	Total	\$768,100	\$756,139	\$829,100	\$887,000	\$57,900	7.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	GSD General Fund	9.49	9.49	10.00	11.00	1.00	10.0%
	Total	9.49	9.49	10.00	11.00	1.00	10.0%

Performance

Average number of cases handled by each attorney on the Juvenile Court Team in a year is at or below the recognized State standard (273 cases/year/attorney)

273	209.5	273	273
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22 Juvenile Court Clerk-Program Budgets

Administration Line of Business

The purpose of the Administration Line of Business is to provide recordkeeping, file management, and fee collection support to the Juvenile Court.

Administration Program

The purpose of the Administration Program is to provide record keeping, file management and fee collection to support the Juvenile Court.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,573,400	1,578,030	1,554,300	1,626,800	72,500	4.7%
	Total	\$1,573,400	\$1,578,030	\$1,554,300	\$1,626,800	\$72,500	4.7%
FTEs:	GSD General Fund	29.00	29.00	29.00	30.00	1.00	3.4%
	Total	29.00	29.00	29.00	30.00	1.00	3.4%

Performance

Number of cases appearing on judicial dockets	44,000	41,798	45,000	42,000
Number of payments received	8,000	7,822	8,000	8,000
Number of petitions and motions filed	20,000	20,301	20,000	20,000

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	11,800	0	4,200	0	-4,200	-100.0%
	Total	\$11,800	\$0	\$4,200	\$0	-\$4,200	-100.0%

Performance

No applicable performance measure	na	na	na	na
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Computerization Line of Business

The purpose of the Computerization Line of Business is the purchase and maintenance of computer equipment and software for the Juvenile Court Clerk.

Computerization Program

The purpose of the Computerization Program is the purchase and maintenance of computer equipment and software for the Juvenile Court Clerk.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	16,000	20,448	16,000	16,000	0	0.0%
	Total	\$16,000	\$20,448	\$16,000	\$16,000	\$0	0.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

No performance measure currently established	nr	nr	nr	nr
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23 Circuit Court Clerk-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	38,000	0	0	0	0	0.0%
	Total	\$38,000	\$0	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure

Circuit Court Clerk's Office and General Sessions Civil Division Office Line of Business

The purpose of the Circuit Court Clerk's Office and General Sessions Civil Division Office Line of Business is to file and maintain all records associated with cases filed in the Circuit Court Clerk's Office and the General Sessions Civil Division Office.

Circuit Court Clerk's Office and General Sessions Civil Division Office

The purpose of the Circuit Court Clerk's Office and General Sessions Civil Division Office Program is to file and maintain all records associated with cases filed in the Circuit Court Clerk's Office and the General Sessions Civil Division Office.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	699,400	707,291	131,500	140,300	8,800	6.7%
	Total	\$699,400	\$707,291	\$131,500	\$140,300	\$8,800	6.7%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Number of cases filed in Circuit Court 10,500 10,915 10,500 7,900

Number of cases filed in General Sessions Civil Division 47,000 46,116 45,000 45,000

Probate Court Clerk's Office Line of Business

The purpose of the Probate Court Clerk's Office Line of Business is to file and maintain all records associated with cases filed in the Probate Court Clerk's Office.

Probate Court Clerk's Office

The purpose of the Probate Court Clerk's Office Program is to file and maintain all records associated with cases filed in the Probate Court Clerk's Office.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	13,700	13,142	13,700	13,700	0	0.0%
	Total	\$13,700	\$13,142	\$13,700	\$13,700	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Number of cases filed in Probate Court 1,800 2,027 1,900 2,000

23 Circuit Court Clerk-Program Budgets

Traffic Violations Bureau Line of Business

The purpose of the Traffic Violations Bureau Line of Business is to process moving tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police, and to process parking tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police.

Traffic Violations Bureau

The purpose of the Traffic Violations Bureau Program is to process moving tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police, and to process parking tickets issued by the Metropolitan Police Department, Airport Authority, Vanderbilt Police, Metro Parks and Bicentennial Park Police.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	3,101,400	2,861,494	3,064,800	3,121,400	56,600	1.8%
	Total	\$3,101,400	\$2,861,494	\$3,064,800	\$3,121,400	\$56,600	1.8%
FTEs:	GSD General Fund	47.00	47.00	46.00	46.00	0.00	0.0%
	Total	47.00	47.00	46.00	46.00	0.00	0.0%

Performance

Number of moving tickets issued	78,000	76,530	78,000	77,000
Number of parking tickets issued	34,000	50,220	40,000	48,000

24 Criminal Court Clerk-Program Budgets

Administration Line of Business

The purpose of the Administration Line of Business is to provide clerical/record management duties for the operation of the criminal courts, both General Sessions and State Trial Court.

Administration Program

The purpose of the Administration Program is to provide clerical/record management duties for the operation of the criminal courts, both General Sessions and State Trial Court.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	5,355,700	5,378,487	5,332,200	5,526,600	194,400	3.6%
	Special Purpose Fund	120,000	190,885	155,000	175,000	20,000	12.9%
	Total	\$5,475,700	\$5,569,372	\$5,487,200	\$5,701,600	\$214,400	3.9%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	GSD General Fund	80.60	80.60	81.11	81.11	0.00	0.0%
	Total	80.60	80.60	81.11	81.11	0.00	0.0%

Performance

No performance measure currently established

na na na na

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	133,000	0	34,700	0	-34,700	-100.0%
	Total	\$133,000	\$0	\$34,700	\$0	-\$34,700	-100.0%

Performance

No applicable performance measure

na na na na

Computerization Line of Business

The purpose of the Computerization Line of Business is to further computerization of the criminal court.

Computerization Program

The purpose of the Computerization Program is to further computerization of the criminal court.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	55,000	9,758	150,000	152,100	2,100	1.4%
	Total	\$55,000	\$9,758	\$150,000	\$152,100	\$2,100	1.4%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Earmarked funds for computerization (TCA 8-21-401j)

55,000 87,000 nr 65,000

25 Clerk & Master-Program Budgets

Administration Line of Business

The purpose of the Administration Line of Business is to collect delinquent tax payments for Metropolitan Government.

Administration Program

The purpose of the Administration Program is to collect delinquent tax payments for Metropolitan Government.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,576,100	1,437,376	1,458,600	1,489,300	30,700	2.1%
	Total	\$1,576,100	\$1,437,376	\$1,458,600	\$1,489,300	\$30,700	2.1%
FTEs:	GSD General Fund	19.00	19.00	18.00	18.00	0.00	0.0%
	Total	19.00	19.00	18.00	18.00	0.00	0.0%

Performance

Amount of delinquent real property taxes collected	5,300,000	6,003,823	5,500,000	5,500,000
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Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	8,200	0	0	0	0	0.0%
	Total	\$8,200	\$0	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure	na	na	na	na
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26 Juvenile Court-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results to customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this department so it can deliver results for customers.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	469,700	365,598	470,300	508,200	37,900	8.1%
	Total	\$469,700	\$365,598	\$470,300	\$508,200	\$37,900	8.1%
FTEs:	GSD General Fund	0.00	0.00	3.00	3.00	0.00	0.0%
	Total	0.00	0.00	3.00	3.00	0.00	0.0%

Performance

Percentage of departmental key results achieved

	98%	90%	95%	90%
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Percentage of employees saying they use performance data as a regular part of their decision-making process

	90%	nr	90%	nr
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Finance Program

The purpose of the Finance Program is to provide financial management to this Metro Department so it can effectively manage its financial resources.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	124,500	139,296	154,800	195,500	40,700	26.3%
	Total	\$124,500	\$139,296	\$154,800	\$195,500	\$40,700	26.3%
FTEs:	GSD General Fund	0.00	0.00	5.00	5.00	0.00	0.0%
	Total	0.00	0.00	5.00	5.00	0.00	0.0%

Performance

Percentage of payroll authorizations filed accurately and timely (JC)

	99%	99%	99%	99%
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Percentage of payment approvals filed by due dates

	90%	59%	90%	75%
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Percentage of budget variance

	4%	3%	4%	2%
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26 Juvenile Court-Program Budgets

Human Resources Program

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	214,600	268,411	234,800	201,300	-33,500	-14.3%
Total	\$214,600	\$268,411	\$234,800	\$201,300	-\$33,500	-14.3%
FTEs: GSD General Fund	0.00	0.00	1.00	1.00	0.00	0.0%
Total	0.00	0.00	1.00	1.00	0.00	0.0%

Performance

Disciplinary/grievance hearings per 100 employees	1	1	1	1
Percentage of employee turnover	5%	2%	5%	5%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	4,323,800	3,824,957	3,512,100	0	-3,512,100	-100.0%
Total	\$4,323,800	\$3,824,957	\$3,512,100	\$0	-\$3,512,100	-100.0%

Performance

No applicable performance measure	na	na	na	na
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Records Management Program

The purpose of the Records Management Program is to provide record management products to this Metro department so it can manage records compliant with legal and policy requirements.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	153,200	99,290	225,100	180,400	-44,700	-19.9%
Total	\$153,200	\$99,290	\$225,100	\$180,400	-\$44,700	-19.9%
FTEs: GSD General Fund	0.00	0.00	1.00	1.00	0.00	0.0%
Total	0.00	0.00	1.00	1.00	0.00	0.0%

Performance

Percentage of records managed in compliance with legal and policy requirements	95%	94%	95%	95%
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26 Juvenile Court-Program Budgets

Star Team Program

The purpose of the STAR team program is to provide data analysis, training and resource products to staff so they can deliver viable resources to children and families who come in contact with the Juvenile Court.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	0	0	0	238,100	238,100	100.0%
	Total	\$0	\$0	\$0	\$238,100	\$238,100	100.0%

Child/Family Protection and Advocacy Line of Business

The purpose of the Child/Family Protection and Advocacy Line of Business is to provide advocacy, education, counseling, and case support products to families or children at risk or in need so they cannot only have their case (complaint) addressed, but that they can develop necessary skills to be a productive citizen.

Assessment Program

The purpose of the Assessment program is to provide assessment products to children and families so they can develop an individualized plan of intervention to treat and rehabilitate the child.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	0	0	0	552,200	552,200	100.0%
	Total	\$0	\$0	\$0	\$552,200	\$552,200	100.0%
FTEs:	GSD General Fund	0.00	0.00	8.00	8.00	0.00	0.0%
	Total	0.00	0.00	8.00	8.00	0.00	0.0%

Performance

Percentage of cases assessed within 30 days

	na	na	na	na
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Foster Care Review Board (FCRB) Program

The purpose of the Foster Care Review Board Program is to provide compliance review products to Davidson County foster care children so they can have their foster care status reviewed in a timely manner in order to achieve permanency status per State and Federal Law.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	114,600	128,273	113,900	272,100	158,200	138.9%
	Total	\$114,600	\$128,273	\$113,900	\$272,100	\$158,200	138.9%
FTEs:	GSD General Fund	0.00	0.00	6.00	6.00	0.00	0.0%
	Total	0.00	0.00	6.00	6.00	0.00	0.0%

Performance

Percentage of cases that have Foster Care Review Board scheduled and heard within 270 days of the child entering custody

	99%	74%	98%	95%
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26 Juvenile Court-Program Budgets

Family Accountability Line of Business

The purpose of the Family Accountability Line of Business is to provide judicial consequences and case management products to children charged with status or delinquent offenses and their families so they can remain in/return to the community without compromising community safety.

Community Based Gang Probation Program

The purpose of the Community Based Gang Probation Program is to provide gang education and intensive probation monitoring products to Nashville children on supervised gang probation so they can decrease their gang involvement and drug activities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	67,500	70,672	67,400	170,900	103,500	153.6%
	Special Purpose Fund	0	-4	0	0	0	0.0%
	Total	\$67,500	\$70,668	\$67,400	\$170,900	\$103,500	153.6%
FTEs:	GSD General Fund	0.00	0.00	3.00	3.00	0.00	0.0%
	Total	0.00	0.00	3.00	3.00	0.00	0.0%

Performance

Percentage of program participants who result in a positive curfew check	na	na	nr	na
Percentage of program participants who are not charged with felony offenses while active in the program	na	na	nr	na
Percentage of program participants who are not charged with felony or drug offenses while active in the program	85%	90%	80%	na
Percentage of program participants who test clean for illegal drugs	80%	49%	75%	na
Percentage of program participants who result in a positive life-style free of gang involvement	na	na	na	nr
Percentage of program participants who are not charged with any offenses at least one year after completion	na	na	na	70%

26 Juvenile Court-Program Budgets

Intake Program

The purpose of the intake program is to provide petition products to plaintiffs so they can have their case filed.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	0	0	0	492,100	492,100	100.0%
	Total	\$0	\$0	\$0	\$492,100	\$492,100	100.0%
FTEs:	GSD General Fund	0.00	0.00	21.43	21.43	0.00	0.0%
	Total	0.00	0.00	21.43	21.43	0.00	0.0%

Performance

Percentage of children who successfully satisfy their probation community based conditions	na	na	na	na
Percentage of children in compliance of their valid court order	na	na	na	na
Percentage of cases diverted from formal court action	na	na	na	na
Percentage of children who satisfy their PTD/IA and have their charges dismissed	na	na	na	na
Percentage of curfew checks in which juveniles are in compliance with their curfew	na	na	na	na
Percentage of delinquency petitions filed within 30 days	na	na	na	na

Metro Student Attendance Center (M-SAC) Program

The purpose of the Metro Student Attendance Center (M-SAC) program is to provide early intervention products to truant students so they can re-engage in regular school attendance.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	394,600	427,043	774,400	852,100	77,700	10.0%
	Total	\$394,600	\$427,043	\$774,400	\$852,100	\$77,700	10.0%
FTEs:	GSD General Fund	0.00	0.00	11.50	11.50	0.00	0.0%
	Total	0.00	0.00	11.50	11.50	0.00	0.0%

Performance

Percentage of juveniles in compliance with their M-SAC agreement	70%	80%	nr	80%
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26 Juvenile Court-Program Budgets

Support Intervention Accountability (SIA) Program

The purpose of the SIA program is to provide support, intervention, and accountability products to children and families so they can avoid returning to the Juvenile Justice System.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	0	0	0	1,574,500	1,574,500	100.0%
Special Purpose Fund	0	0	0	443,400	443,400	100.0%
Total	\$0	\$0	\$0	\$2,017,900	\$2,017,900	100.0%
FTEs: GSD General Fund	0.00	0.00	8.00	8.00	0.00	0.0%
Total	0.00	0.00	8.00	8.00	0.00	0.0%

Judicial Actions Line of Business

The purpose of the Judicial Actions Line of Business is to provide court orders, adjudication, dispositional and case review products to case participants so they can receive a timely, fair, and just resolution of their cases.

Judicial Actions Program

The purpose of the Judicial Actions Program is to provide court orders, adjudication, dispositional and case review products to case participants so they can receive a timely, fair, and just resolution of their cases.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	1,003,700	1,024,765	870,300	897,600	27,300	3.1%
Total	\$1,003,700	\$1,024,765	\$870,300	\$897,600	\$27,300	3.1%
FTEs: GSD General Fund	0.00	0.00	5.00	5.00	0.00	0.0%
Total	0.00	0.00	5.00	5.00	0.00	0.0%

Performance

Percentage of cases disposed pursuant to the guidelines established by Tennessee rules of Juvenile procedure, statutory requirements, and American Safe Family Act

2014	2014 Actuals	2015	2016
85%	80%	85%	85%

Juvenile Court Pretrial Line of Business

The purpose of the Juvenile Court Pretrial Line of Business is to provide assessment, referral, and monitoring products to court referred youth so they can be held accountable for their actions without formal court process.

Community Outreach/Youth Court

The purpose of the community outreach/youth court program is to provide community outreach and restorative justice products to first time offenders so they can have their case reconciled by peers who assume the role as court officials.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	0	0	0	309,800	309,800	100.0%
Total	\$0	\$0	\$0	\$309,800	\$309,800	100.0%
FTEs: GSD General Fund	0.00	0.00	4.00	4.00	0.00	0.0%
Total	0.00	0.00	4.00	4.00	0.00	0.0%

Performance

No performance measure currently established

2014	2014 Actuals	2015	2016
na	na	na	na

26 Juvenile Court-Program Budgets

Juvenile Detention Center Line of Business

The purpose of the Juvenile Detention Center Line of Business is to provide short-term structured confinement products to Juvenile detainees so they can safely transition to a home or secure alternative environment.

Metro Juvenile Detention Center Program

The purpose of the Detention Center Program is to provide short-term structured confinement products to Juvenile detainees so they can be confined in a safe environment.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	4,084,500	4,077,935	3,864,800	3,679,800	-185,000	-4.8%
	Total	\$4,084,500	\$4,077,935	\$3,864,800	\$3,679,800	-\$185,000	-4.8%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Percentage compliance with mandatory American Correctional Association (ACA) life safety standards

100%	100%	100%	100%
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Parentage and Child Support Line of Business

The purpose of the Parentage and Child Support Line of Business is to provide paternity, support, visitation and custody products to parents, guardians, children and the State so they can have their rights and responsibilities established and enforced.

Parentage and Child Support Program

The purpose of the Parentage and Child Support Program is to provide paternity, support, and enforcement products to parents, guardians, children, and the State so they can establish paternity and receive child support.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	452,500	411,986	508,600	513,800	5,200	1.0%
	Special Purpose Fund	1,375,200	1,211,723	1,495,800	1,495,800	0	0.0%
	Total	\$1,827,700	\$1,623,709	\$2,004,400	\$2,009,600	\$5,200	0.3%
FTEs:	Special Purpose Fund	0.00	0.00	17.35	16.00	-1.35	-7.8%
	Total	0.00	0.00	17.35	16.00	-1.35	-7.8%

Performance

Percentage of cases where paternity is established and/or child support ordered

80%	70%	80%	75%
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26 Juvenile Court-Program Budgets

Security and Service of Process Line of Business

The purpose of the Security and Service of process Line of Business is to provide safety and legal notice products to individuals with matters at the court so they can conduct their business in a safe and secure environment.

Juvenile Court Safety and Security Program

The purpose of the Juvenile Court Safety and Security Program is to provide safety and security products to customers, visitors and employees of Juvenile Court so they can conduct their business without disturbances, distractions, and delays.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	859,200	879,413	815,200	714,900	-100,300	-12.3%
	Total	\$859,200	\$879,413	\$815,200	\$714,900	-\$100,300	-12.3%
FTEs:	GSD General Fund	0.00	0.00	10.00	10.00	0.00	0.0%
	Total	0.00	0.00	10.00	10.00	0.00	0.0%

Performance

Percentage of business days at Juvenile Court without disturbances, distractions, and delays	95%	96%	85%	90%
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Service of Process Program

The purpose of the Service of Process Program is to provide statutorily required personal legal notice products to individuals with business before the court so they can participate effectively in the court process.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	153,400	163,977	148,000	170,500	22,500	15.2%
	Total	\$153,400	\$163,977	\$148,000	\$170,500	\$22,500	15.2%
FTEs:	GSD General Fund	0.00	0.00	2.00	2.00	0.00	0.0%
	Total	0.00	0.00	2.00	2.00	0.00	0.0%

Performance

Percentage of people successfully served with notice to appear in court	70%	69.8%	75%	70%
Percentage of arrest orders and attachments served successfully	60%	67.4%	65%	65%

27 General Sessions Court-Program Budgets

Administration Line of Business

The purpose of the Administration Line of Business is to manage the fiscal/personnel management for the Court's entire operation and coordination of court interpretation and office automation support.

Administration Program

The purpose of the Administration program is to manage the fiscal/personnel management for the Court's entire operation and coordination of court interpretation and office automation support.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,855,900	1,888,760	1,320,000	1,418,200	98,200	7.4%
	Total	\$1,855,900	\$1,888,760	\$1,320,000	\$1,418,200	\$98,200	7.4%
FTEs:	GSD General Fund	18.00	18.00	18.00	18.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

Performance

Number of Americans with Disabilities (ADA) accommodations made: Criminal Docket and Civil/Traffic related dockets	28	20	nr	18
Number of appointments for docketed court language interpreters	8,090	8,628	nr	8,000
Number of Computer (desktop, laptop, tablets) Devices and Multi-Function (printer/copier/fax/scanner) Devices Supported	182	191	186	203
Number of in-court language interpretations coordinated	385	336	nr	300

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	196,600	0	0	0	0	0.0%
	Total	\$196,600	\$0	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure	na	na	na	na
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27 General Sessions Court-Program Budgets

Drug Court Line of Business

The purpose of the Drug Court Line of Business is to help addicted, non-violent drug offenders receive intensive and lengthy treatment for their addictions.

Drug Court Program

The purpose of the Drug Court program is to help addicted, non-violent drug offenders receive intensive and lengthy treatment for their addictions.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	66,500	66,323	66,800	67,500	700	1.0%
	Special Purpose Fund	41,500	39,877	41,100	43,400	2,300	5.6%
	Total	\$108,000	\$106,200	\$107,900	\$110,900	\$3,000	2.8%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Recidivism rate of graduated participants 19% 16.7% 15% 18.4%

Drug Court Treatment Line of Business

Pursuant to Drug Court Act of 2003, fees collected are used by the county exclusively for the creation and maintenance of state drug court treatment programs.

Drug Court Treatment Program

Pursuant to Drug Court Act of 2003, fees collected are used by the county exclusively for the creation and maintenance of state drug court treatment programs.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	40,000	72,261	50,000	55,000	5,000	10.0%
	Total	\$40,000	\$72,261	\$50,000	\$55,000	\$5,000	10.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

No performance measure currently established na na na na

DUI Offender Line of Business

Pursuant to T.C.A. 55-10-452, participants convicted of DUI and reckless driving charges pay funds earmarked for mental health and drug treatment services.

DUI Offender Program

Pursuant to T.C.A. 55-10-452, participants convicted of DUI and reckless driving charges pay funds earmarked for mental health and drug treatment services.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	24,900	11,169	25,800	23,500	-2,300	-8.9%
	Total	\$24,900	\$11,169	\$25,800	\$23,500	-\$2,300	-8.9%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Amount of revenue collected for program activities 97,000 147,400 116,500 148,000

27 General Sessions Court-Program Budgets

General Probation Line of Business

The purpose of the General Probation Line of Business is to monitor enforcement and adherence to court orders and conditions of a sentence.

General Probation Program

The purpose of the General Probation program is to monitor enforcement and adherence to court orders and conditions of a sentence.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	2,224,100	2,112,572	2,399,900	2,437,700	37,800	1.6%
	Total	\$2,224,100	\$2,112,572	\$2,399,900	\$2,437,700	\$37,800	1.6%
FTEs:	GSD General Fund	32.73	32.73	34.73	34.73	0.00	0.0%
	Total	32.73	32.73	34.73	34.73	0.00	0.0%

Performance

Number of revocations as a result of non-compliance of court ordered probation

	1,250	973	nr	950
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Number of violations/warrants that occur as a result of non-compliance

	1,900	nr	nr	na
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Judges Line of Business

The purpose of the Judicial Administration Line of Business is for the 11 judicial divisions and the 5 judicial commissioners to comply with federal, state, and local laws in adjudicating civil, criminal, metro ordinance, and environmental cases.

Judges Program

The purpose of the Judicial Administration program is for the 11 judicial divisions and the 5 judicial commissioners to comply with federal, state, and local laws in adjudicating civil, criminal, metro ordinance, and environmental cases.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	5,435,500	5,554,864	5,600,300	5,654,200	53,900	1.0%
	Total	\$5,435,500	\$5,554,864	\$5,600,300	\$5,654,200	\$53,900	1.0%
FTEs:	GSD General Fund	51.35	51.35	51.35	51.35	0.00	0.0%
	Total	51.35	51.35	51.35	51.35	0.00	0.0%

Performance

Total civil, traffic and criminal docketed caseload

	250,000	231,190	228,962	235,000
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Mental Health Court Line of Business

The purpose of the Mental Health Court Line of Business is to link the needs of identified clients to community programs offering psychiatric care and medication stabilization.

Mental Health Court Program

The purpose of the Mental Health Court program is to link the needs of identified clients to community programs offering psychiatric care and medication stabilization.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	302,300	328,675	307,900	319,700	11,800	3.8%
	Special Purpose Fund	50,100	66,195	60,100	60,100	0	0.0%
	Total	\$352,400	\$394,870	\$368,000	\$379,800	\$11,800	3.2%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Recidivism rate of graduated participants

	5.7%	nr	16.29%	nr
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27 General Sessions Court-Program Budgets

Traffic School Line of Business

The purpose of the Traffic School Line of Business is to offer traffic safety education curriculum to address the needs of persons cited with traffic and motoring violations.

Traffic School Program

The purpose of the Traffic School program is to offer traffic safety education curriculum to address the needs of persons cited with traffic and motoring violations.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	694,200	715,093	760,000	773,200	13,200	1.7%
	Total	\$694,200	\$715,093	\$760,000	\$773,200	\$13,200	1.7%
FTEs:	GSD General Fund	12.80	12.80	12.80	12.80	0.00	0.0%
	Total	12.80	12.80	12.80	12.80	0.00	0.0%

Performance

Number of instructors recertified	10	11	10	12
Number of students attending live classes	18,175	16,787	14,265	16,004
Number of students taking on-line classes	15,500	13,766	15,221	14,016

Veteran's Treatment Court Line of Business

The purpose of the Veteran's Treatment Court Line of Business is to provide specialized judicial services to veterans.

Veteran's Treatment Court Program

The purpose of the Veteran's Treatment Court Program is to provide specialized judicial services to veterans.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	0	0	52,900	68,000	15,100	28.5%
	Total	\$0	\$0	\$52,900	\$68,000	\$15,100	28.5%

Performance

No performance measure currently established	na	na	na	na
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28 State Trial Courts-Program Budgets

Alternative Felony Supervision Line of Business

The purpose of the Alternative Felony Supervision Line of Business is to monitor the court ordered compliance of convicted offenders through the Criminal Courts.

Alternative Felony Supervision Program

The purpose of the Alternative Felony Supervision program is to monitor the court ordered compliance of convicted offenders through the Criminal Courts.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	287,300	279,909	267,300	255,700	-11,600	-4.3%
	Special Purpose Fund	1,509,600	1,458,674	1,534,700	1,545,300	10,600	0.7%
	Total	\$1,796,900	\$1,738,583	\$1,802,000	\$1,801,000	-\$1,000	-0.1%
FTEs:	Special Purpose Fund	29.50	29.50	33.50	33.50	0.00	0.0%
	Total	29.50	29.50	33.50	33.50	0.00	0.0%

Performance

Amount of fees collected	62,000	59,200	60,000	62,000
Community service hours worked	86,000	105,900	95,000	105,000

Drug Court Line of Business

The purpose of the Drug Court Line of Business is to reduce and eliminate addictive and criminal behaviors while reintegrating adult non-violent offenders into the community by providing substance abuse treatment with continuous judicial supervision.

Drug Court Program

The purpose of the Drug Court program is to reduce and eliminate addictive and criminal behaviors while reintegrating adult non-violent offenders into the community by providing substance abuse treatment with continuous judicial supervision.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	1,417,700	1,562,463	1,576,100	1,552,900	-23,200	-1.5%
	Total	\$1,417,700	\$1,562,463	\$1,576,100	\$1,552,900	-\$23,200	-1.5%
FTEs:	Special Purpose Fund	10.00	10.00	8.50	8.50	0.00	0.0%
	Total	10.00	10.00	8.50	8.50	0.00	0.0%

Performance

Percentage of defendants who do not return to Drug Court within one year of being released.	85%	81%	85%	85%
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Trial Court Administrative Services Line of Business

The purpose of the Trial Court Administrative Services Line of Business is to provide support services, juries, probation services, and security to facilitate the effective operation of the Chancery, Criminal and Circuit Courts.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	44,200	0	0	0	0	0.0%
	Total	\$44,200	\$0	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure	na	na	na	na
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28 State Trial Courts-Program Budgets

Trial Court Administrative Services Program

The purpose of the Trial Court Administrative Services program is to provide support services, juries, probation services, and security to facilitate the effective operation of the Chancery, Criminal and Circuit Courts.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	7,686,400	7,726,820	7,417,400	7,854,000	436,600	5.9%
Special Purpose Fund	786,800	748,705	722,500	722,000	-500	-0.1%
Total	\$8,473,200	\$8,475,525	\$8,139,900	\$8,576,000	\$436,100	5.4%
FTEs: Special Purpose Fund	19.50	19.50	19.50	19.50	0.00	0.0%
GSD General Fund	96.00	96.00	95.00	96.00	1.00	1.1%
Total	115.50	115.50	114.50	115.50	1.00	0.9%

Performance

Number of Chancery Court cases filed	1,900	1,840	1,350	1,350		
Number of Circuit Court civil cases filed	5,600	5,852	2,800	2,900		
Number of Circuit Court domestic cases filed	5,400	5,078	5,000	5,200		
Number of Criminal Court cases filed	9,400	9,465	9,400	9,500		
Number of Probate Court cases filed	1,900	2,039	1,900	2,100		
Number of Chancery Court cases concluded	2,100	1,893	1,575	1,600		
Number of Circuit Court civil cases concluded	5,500	5,808	2,750	2,750		
Number of Circuit Court domestic cases concluded	6,000	4,605	6,000	4,600		
Number of Criminal Court cases concluded	8,500	8,485	8,500	8,500		
Number of Probate Court cases concluded	1,850	2,466	1,850	nr		

29 Justice Integration Services-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative products to JIS program employees so they can have the resources needed to perform their duties.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide administrative products to JIS program employees so they can have the resources needed to perform their duties.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	463,000	460,076	463,000	484,900	21,900	4.7%
	Total	\$463,000	\$460,076	\$463,000	\$484,900	\$21,900	4.7%
FTEs:	GSD General Fund	1.50	1.50	1.50	1.50	0.00	0.0%
	Total	1.50	1.50	1.50	1.50	0.00	0.0%

Performance

Percentage of key results achieved nr 100% 90% 90%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	46,800	0	0	0	0	0.0%
	Total	\$46,800	\$0	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure na na na na

Applications Line of Business

The purpose of the Applications Line of Business is to provide connectivity and justice integration solution products to Metro Nashville Justice Agencies so they can receive and utilize continuous access to critical information services.

Applications Program

The purpose of the Applications Program is to provide analysis, strategic recommendations and enhancement products to Metro Nashville Justice Agencies so they can implement new and/or improved services.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,083,800	1,314,835	1,316,500	1,492,600	176,100	13.4%
	Special Purpose Fund	36,500	34,420	0	0	0	0.0%
	Total	\$1,120,300	\$1,349,255	\$1,316,500	\$1,492,600	\$176,100	13.4%
FTEs:	GSD General Fund	14.74	14.74	14.74	14.74	0.00	0.0%
	Total	14.74	14.74	14.74	14.74	0.00	0.0%

Performance

Percentage of committed requirements that have been delivered nr 100% 95% 95%

29 Justice Integration Services-Program Budgets

Customer Support Line of Business

The purpose of the Customer Support Line of Business is to provide project reporting, support and application availability notification products to Metro Nashville Justice Agencies so they can appropriately plan for or respond to events that may impact their ability to deliver services.

Customer Support Program

The purpose of the Customer Support Program is to deliver hardware solutions, maintain hardware infrastructure, and provide preventative hardware maintenance to Metro Nashville Justice Agencies so they can perform their duties with minimal disruption.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	620,600	421,553	472,200	493,500	21,300	4.5%
	Total	\$620,600	\$421,553	\$472,200	\$493,500	\$21,300	4.5%
FTEs:	GSD General Fund	2.76	2.76	2.76	2.76	0.00	0.0%
	Total	2.76	2.76	2.76	2.76	0.00	0.0%

Performance

Percentage of helpdesk (desktop) tickets resolved within the designated timeframe	nr	80.01%	90%	90%
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Percentage of operations (server) tickets resolved within the designated timeframe	nr	91.48%	90%	90%
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30 Sheriff-Program Budgets

Administration Line of Business

The purpose of the Administration Line of Business is to provide policy, reporting and decision products to the DCSO so it can be the leader in the field of corrections, service of civil process, and innovative community-based programs.

Administrative Support Services Program

The purpose of the Administrative Support Services Program is to provide data, reporting and reimbursement products to the DCSO so it can be fiscally responsible.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	8,963,900	11,030,986	10,101,400	10,672,300	570,900	5.7%
	Special Purpose Fund	0	71,478	0	0	0	0.0%
	Total	\$8,963,900	\$11,102,464	\$10,101,400	\$10,672,300	\$570,900	5.7%
FTEs:	Special Purpose Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	GSD General Fund	6.00	6.00	7.00	7.00	0.00	0.0%
	Total	8.00	8.00	9.00	9.00	0.00	0.0%

Performance

Percentage of time quarterly expense forecast is projected at or below annual budget

100%	100%	nr	100%
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Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to the DCSO so it can deliver results for customers.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	750,400	747,687	859,200	890,100	30,900	3.6%
	Total	\$750,400	\$747,687	\$859,200	\$890,100	\$30,900	3.6%
FTEs:	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	12.00	12.00	12.00	12.00	0.00	0.0%

Performance

Percentage of agency key results achieved

nr	nr	nr	nr
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Percentage of employees saying they use performance data as a regular part of their decision-making process

nr	nr	nr	nr
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Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,414,200	0	1,048,700	0	-1,048,700	-100.0%
	Total	\$1,414,200	\$0	\$1,048,700	\$0	-\$1,048,700	-100.0%

Performance

No applicable performance measure

na	na	na	na
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30 Sheriff-Program Budgets

Armed Services Line of Business

The purpose of the Armed Services Line of Business is to provide inmate transportation and facility security products to county hospitals and courts so they can access these facilities in a safe manner.

Security Services Program

The purpose of the Security Services Program is to provide security products to county hospitals and courthouses so those using these facilities can be in a safe environment.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,086,000	1,471,712	1,126,500	1,172,000	45,500	4.0%
	Total	\$1,086,000	\$1,471,712	\$1,126,500	\$1,172,000	\$45,500	4.0%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

Percentage of people using AA Birch Courthouse who generate an incident report

1%	nr	nr	nr
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Transportation Program

The purpose of the Transportation Program is to provide inmate transportation products to DCSO inmates so they can arrive at their destination safely.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	3,075,100	6,407,191	3,213,800	3,344,900	131,100	4.1%
	Total	\$3,075,100	\$6,407,191	\$3,213,800	\$3,344,900	\$131,100	4.1%
FTEs:	GSD General Fund	52.00	52.00	52.00	52.00	0.00	0.0%
	Total	52.00	52.00	52.00	52.00	0.00	0.0%

Performance

Percentage of inmates who arrive at their destination safely

100%	100%	nr	100%
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Civil Warrant Line of Business

The purpose of the Civil Warrant Line of Business is to provide civil process products to users of the court system so they can access their rights to due process.

Civil Warrant Program

The purpose of the Civil Warrant Program is to provide civil process products to users of the court system so they can access their rights to due process.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	3,821,600	3,649,731	3,977,100	4,628,400	651,300	16.4%
	Total	\$3,821,600	\$3,649,731	\$3,977,100	\$4,628,400	\$651,300	16.4%
FTEs:	GSD General Fund	63.00	63.00	63.00	73.00	10.00	15.9%
	Total	63.00	63.00	63.00	73.00	10.00	15.9%

Performance

Percentage of returns of services by DCSO within five working days

71%	76.02%	nr	71%
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30 Sheriff-Program Budgets

Correctional Development Center-Female (CDC-F) Line of Business

The purpose of the Correctional Development Center-Female (CDC-F) Line of Business is to provide security and program products to female inmates so they can safely and productively experience their confinement.

CDC-F Inmate Management Program

The purpose of the Correctional Development Center-Female (CDC-F) Inmate Management Program is to provide institutional service products to CDC-F inmates so they can experience minimal conflict while under DCSO supervision.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	4,069,800	3,468,683	4,142,300	4,300,100	157,800	3.8%
	Total	\$4,069,800	\$3,468,683	\$4,142,300	\$4,300,100	\$157,800	3.8%
FTEs:	GSD General Fund	86.00	86.00	86.00	86.00	0.00	0.0%
	Total	86.00	86.00	86.00	86.00	0.00	0.0%

Performance

Percentage of CDC-F inmates not generating incident reports 80% 76.1% nr 80%

CDC-F Program Management and Support Services Program

The purpose of the Correctional Development Center-Female (CDC-F) Program Management and Support Services Program is to provide behavior modification products to CDC-F inmates so they can contribute to strong families and safer communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,060,800	612,228	1,093,300	1,138,100	44,800	4.1%
	Total	\$1,060,800	\$612,228	\$1,093,300	\$1,138,100	\$44,800	4.1%
FTEs:	GSD General Fund	12.50	12.50	12.50	12.50	0.00	0.0%
	Total	12.50	12.50	12.50	12.50	0.00	0.0%

Performance

Percentage of CDC-F inmates who complete behavior modification programs who do not return to jail within twelve months 70% 60.9% nr 70%

Correctional Development Center-Male (CDC-M) Line of Business

The purpose of the Correctional Development Center-Male (CDC-M) Line of Business is to provide security and program products to CDC-M inmates so they can safely and productively experience their confinement.

CDC-M Inmate Management Program

The purpose of the Correctional Development Center-Male (CDC-M) Inmate Management Program is to provide institutional service products to CDC-M inmates so they can experience minimal conflict while under DCSO supervision.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	6,770,300	4,596,921	6,973,000	7,208,200	235,200	3.4%
	Total	\$6,770,300	\$4,596,921	\$6,973,000	\$7,208,200	\$235,200	3.4%
FTEs:	GSD General Fund	97.00	97.00	97.00	97.00	0.00	0.0%
	Total	97.00	97.00	97.00	97.00	0.00	0.0%

Performance

Percentage of CDC-M inmates not generating incident reports 85% 84.8% nr 85%

30 Sheriff-Program Budgets

CDC-M Program Management and Support Services Program

The purpose of the Correctional Development Center-Male (CDC-M) Program Management and Support Services Program is to provide behavior modification products to CDC-M inmates so they can contribute to strong families and safer communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,218,800	2,272,268	1,254,900	1,306,100	51,200	4.1%
	Special Purpose Fund	0	13,371	0	0	0	0.0%
	Total	\$1,218,800	\$2,285,639	\$1,254,900	\$1,306,100	\$51,200	4.1%
FTEs:	GSD General Fund	11.50	11.50	11.50	11.50	0.00	0.0%
	Total	11.50	11.50	11.50	11.50	0.00	0.0%

Performance

Percentage of CDC-M inmates who complete behavior modifications sessions who do not return to jail in twelve months

70%	61.2%	nr	70%
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Correctional Services Center (CSC) Line of Business

The purpose of the Correctional Services Center (CSC) Line of Business is to provide maintenance, laundry, supply, and community assistance products to: DSCO employees and inmates so they can receive needed products in a timely manner and Metro residents and community groups so they can achieve desired project results.

Correctional Services Program

The purpose of the Correctional Services Program is to provide neighborhood cleanup, special event support and general assistance products to Davidson County residents, non-profit and Metro agencies so they can achieve their desired project result.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,651,900	1,941,386	1,739,500	1,797,300	57,800	3.3%
	Special Purpose Fund	115,000	154,797	115,000	115,000	0	0.0%
	Total	\$1,766,900	\$2,096,183	\$1,854,500	\$1,912,300	\$57,800	3.1%
FTEs:	GSD General Fund	30.00	30.00	30.00	30.00	0.00	0.0%
	Total	30.00	30.00	30.00	30.00	0.00	0.0%

Performance

Percentage of customers who report correctional service sessions delivered the desired project result

99%	94.05%	nr	99%
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Laundry Program

The purpose of the Laundry Program is to provide clothing and linen cleaning products to DCSO inmates so they can have clean clothes and linens.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	265,100	264,818	233,400	242,700	9,300	4.0%
	Total	\$265,100	\$264,818	\$233,400	\$242,700	\$9,300	4.0%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Percentage of requests for clean clothes and linens provided in a timely manner

nr	nr	nr	nr
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30 Sheriff-Program Budgets

Maintenance Program

The purpose of the Maintenance Program is to provide preventative, corrective, inspection and repair products to the DCSO so it can experience a safe and secure operational environment.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	821,800	844,135	851,100	884,400	33,300	3.9%
	Total	\$821,800	\$844,135	\$851,100	\$884,400	\$33,300	3.9%
FTEs:	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	12.00	12.00	12.00	12.00	0.00	0.0%

Performance

Percentage of time critical facility systems are operational (HVAC, plumbing, electricity and security doors)

nr nr nr nr

Warehouse Program

The purpose of the Warehouse Program is to provide facility supply products to the DCSO so it can receive needed materials when requested.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,340,000	1,320,705	1,312,100	1,323,600	11,500	0.9%
	Total	\$1,340,000	\$1,320,705	\$1,312,100	\$1,323,600	\$11,500	0.9%
FTEs:	GSD General Fund	34.00	34.00	34.00	34.00	0.00	0.0%
	Total	34.00	34.00	34.00	34.00	0.00	0.0%

Performance

Percentage of DCSO supply requests provided in a timely manner

nr nr nr nr

Criminal Justice Center (CJC) Line of Business

The purpose of the Criminal Justice Center (CJC) Line of Business is to provide processing, security and program products to criminal defendants so they can experience due process and CJC inmates so they can safely and productively experience their confinement.

Booking and Releasing Program

The purpose of the Booking and Releasing Program is to provide criminal defendant processing products to criminal defendants so they can access their rights to due process.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	5,741,200	5,250,804	5,967,900	6,211,700	243,800	4.1%
	Total	\$5,741,200	\$5,250,804	\$5,967,900	\$6,211,700	\$243,800	4.1%
FTEs:	GSD General Fund	80.00	80.00	80.00	80.00	0.00	0.0%
	Total	80.00	80.00	80.00	80.00	0.00	0.0%

Performance

Percentage of inmates who are booked and released accurately

100% 99.95% nr 100%

30 Sheriff-Program Budgets

CJC Inmate Management Program

The purpose of the Criminal Justice Center (CJC) Inmate Management Program is to provide institutional service products to CJC inmates so they can experience minimal conflict while under DCSO supervision.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	9,557,600	9,355,433	9,932,600	10,293,900	361,300	3.6%
	Total	\$9,557,600	\$9,355,433	\$9,932,600	\$10,293,900	\$361,300	3.6%
FTEs:	GSD General Fund	162.00	162.00	162.00	162.00	0.00	0.0%
	Total	162.00	162.00	162.00	162.00	0.00	0.0%

Performance

Percentage of CJC inmates not generating incident reports 80% 63.9% nr 80%

CJC Program Management and Support Services Program

The purpose of the Criminal Justice Center (CJC) Program Management and Support Services Program is to provide required products to CJC inmates so they can experience fair and just living conditions while incarcerated.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	2,449,000	2,657,345	2,544,200	2,649,700	105,500	4.1%
	Total	\$2,449,000	\$2,657,345	\$2,544,200	\$2,649,700	\$105,500	4.1%
FTEs:	GSD General Fund	3.50	3.50	3.50	3.50	0.00	0.0%
	Total	3.50	3.50	3.50	3.50	0.00	0.0%

Performance

Percentage of ACA and TCI standards met for CJC inmates 98.7% 98.7% nr 98.7%

Percentage of CJC inmates who do not file grievance nr nr nr nr

DUI Safety School Line of Business

The purpose of the DUI Safety School Line of Business is to provide alcohol and drug education or referral to a licensed treatment center for offenders.

DUI Safety School Program

The purpose of the DUI Safety School Program is to provide alcohol and drug education or referral to a licensed treatment center for offenders.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	893,300	1,242,991	927,600	964,200	36,600	3.9%
	Total	\$893,300	\$1,242,991	\$927,600	\$964,200	\$36,600	3.9%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

Percentage of participants who successfully complete the required program 90% nr nr nr

30 Sheriff-Program Budgets

Hill Detention Center (HDC) Line of Business

The purpose of the Hill Detention Center (HDC) Line of Business is to provide security and program products to HDC inmates so they can safely and productively experience their confinement.

HDC Inmate Management Program

The purpose of the Hill Detention Center (HDC) Inmate Management Program is to provide institutional service products to HDC inmates so they can experience minimal conflict while under DCSO supervision.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	4,189,700	3,815,109	4,240,600	4,382,500	141,900	3.3%
	Total	\$4,189,700	\$3,815,109	\$4,240,600	\$4,382,500	\$141,900	3.3%
FTEs:	GSD General Fund	108.00	108.00	108.00	108.00	0.00	0.0%
	Total	108.00	108.00	108.00	108.00	0.00	0.0%

Performance

Percentage of HDC inmates not generating incident reports

	72.5%	65.98%	nr	72.5%
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HDC Program Management and Support Services Program

The purpose of the Hill Detention Center (HDC) Program Management and Support Services Program is to provide required products to HDC inmates so they can experience fair and just living conditions while incarcerated.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	383,100	422,723	400,600	417,200	16,600	4.1%
	Total	\$383,100	\$422,723	\$400,600	\$417,200	\$16,600	4.1%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Percentage of ACA and TCI standards met for HDC inmates

	98.7%	98.7%	nr	98.7%
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Percentage of HDC inmates who do not file grievances

	nr	nr	nr	nr
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Metro Detention Facility (MDF) Contract Management Line of Business

The purpose of the Metro Detention Facility (MDF) Contract Management Line of Business is to provide compliance products to the DCSO so it can ensure compliance with the MDF contract to house locally sentenced felons on behalf of the State of Tennessee.

MDF Contract Management Program

The purpose of the Metro Detention Facility (MDF) Contract Management Program is to provide compliance products to the DCSO so it can ensure compliance with the MDF contract to house locally sentenced felons on behalf of the State of Tennessee.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	17,346,500	18,658,542	17,346,500	17,529,200	182,700	1.1%
	Total	\$17,346,500	\$18,658,542	\$17,346,500	\$17,529,200	\$182,700	1.1%
FTEs:	Special Purpose Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Percentage of time critical contract items are found to be in compliance

	95%	nr	nr	nr
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30 Sheriff-Program Budgets

Offender Information Services Line of Business

The purpose of the Offender Information Services Line of Business is to provide custody information to the public and service agencies, and mail, money, and visit products to the offender population.

Offender Information Services Program

The purpose of the Offender Information Services Program is to provide custody information to the public and service agencies, and mail, money, and visit products to the offender population.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,128,700	45,897	1,170,000	1,218,800	48,800	4.2%
	Total	\$1,128,700	\$45,897	\$1,170,000	\$1,218,800	\$48,800	4.2%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Percentage of offenders who complete grievances on mail, money, visitation, or phone products

2%	1.3%	nr	2%
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Offender Reentry Center (ORC) Line of Business

The purpose of the Offender Reentry Center (ORC) Line of Business is to provide security and program products to offenders so they can safely experience their confinement and reenter the community gainfully employed.

ORC Inmate Management Program

The purpose of the Offender Reentry Center (ORC) Inmate Management Program is to provide institutional service products to ORC offenders so they can experience minimal conflict while under DCSO supervision.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	507,000	218,002	202,200	202,200	0	0.0%
	Total	\$507,000	\$218,002	\$202,200	\$202,200	\$0	0.0%
FTEs:	GSD General Fund	37.00	37.00	37.00	37.00	0.00	0.0%
	Total	37.00	37.00	37.00	37.00	0.00	0.0%

Performance

Percentage of ORC offenders not generating incident reports

nr	nr	nr	nr
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ORC Program Management and Support Services Program

The purpose of the Offender Reentry Center (ORC) Program Management and Support Services Program is to provide access to ORC offenders so they can reenter the community gainfully employed.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,111,400	67,447	1,162,000	1,210,200	48,200	4.1%
	Total	\$1,111,400	\$67,447	\$1,162,000	\$1,210,200	\$48,200	4.1%
FTEs:	GSD General Fund	20.00	20.00	20.00	20.00	0.00	0.0%
	Total	20.00	20.00	20.00	20.00	0.00	0.0%

Performance

Percentage of eligible ORC offenders who participate in work release

nr	nr	nr	nr
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30 Sheriff-Program Budgets

Training and Staff Development Line of Business

The purpose of the Training and Staff Development Line of Business is to provide educational and coaching products to DCSO employees so they can deliver improved individual and organizational performance.

Training and Staff Development Program

The purpose of the Training and Staff Development Program is to provide educational and coaching products to DCSO employees so they can deliver improved individual and organizational performance.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	595,800	1,141,321	686,600	709,700	23,100	3.4%
	Total	\$595,800	\$1,141,321	\$686,600	\$709,700	\$23,100	3.4%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Percentage of employees who complete required training	nr	100%	nr	100%
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31 Police-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers.

Departmental Executive Leadership Program

The purpose of the Departmental Executive Leadership program is to provide business policy and decision products to this Metro department so it can deliver results for customers.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,658,600	1,428,470	1,750,900	2,703,200	952,300	54.4%
	Total	\$1,658,600	\$1,428,470	\$1,750,900	\$2,703,200	\$952,300	54.4%
FTEs:	GSD General Fund	24.50	24.50	24.50	24.50	0.00	0.0%
	Total	24.50	24.50	24.50	24.50	0.00	0.0%

Performance

Percentage of departmental programs meeting their key result measures 50% nr nr nr

Finance Program

The purpose of the Finance Program is to manage and support the financial functions and to prepare and present the budget needs of the Police Department.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,881,500	1,847,623	2,105,800	2,229,700	123,900	5.9%
	Special Purpose Fund	20,000	481	20,000	20,000	0	0.0%
	Total	\$1,901,500	\$1,848,104	\$2,125,800	\$2,249,700	\$123,900	5.8%
FTEs:	GSD General Fund	17.00	17.00	17.00	17.00	0.00	0.0%
	Total	17.00	17.00	17.00	17.00	0.00	0.0%

Performance

Percentage of budget variance nr 1.1% 1% nr

Human Resources Program

The Human Resource Division is responsible for the implementation and interpretation of departmental and civil service related policies, programs, and procedures. In addition, this division ensures that all employees, in the Nashville Metropolitan Police Department, receive fair and equal treatment according to state and federal guidelines.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	3,815,000	2,601,182	3,879,300	4,792,500	913,200	23.5%
	Special Purpose Fund	562,000	631,194	135,700	200,300	64,600	47.6%
	USD General Fund	481,000	481,000	481,000	481,000	0	0.0%
	Total	\$4,858,000	\$3,713,376	\$4,496,000	\$5,473,800	\$977,800	21.7%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	GSD General Fund	23.00	23.00	18.00	18.00	0.00	0.0%
	Total	23.00	23.00	18.00	18.00	0.00	0.0%

Performance

Percentage change in the number of background investigations processed by MNPD HR nr nr nr nr

31 Police-Program Budgets

Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its business needs.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	6,418,500	6,486,996	6,608,600	7,575,100	966,500	14.6%
	Total	\$6,418,500	\$6,486,996	\$6,608,600	\$7,575,100	\$966,500	14.6%
FTEs:	GSD General Fund	29.00	29.00	29.00	29.00	0.00	0.0%
	Total	29.00	29.00	29.00	29.00	0.00	0.0%

Performance

Percentage of mission critical application uptime 99.99% 99.99% nr 99.99%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	4,035,000	0	912,800	0	-912,800	-100.0%
	Total	\$4,035,000	\$0	\$912,800	\$0	-\$912,800	-100.0%

Performance

No applicable performance measure na na na na

Records Management Program

The purpose of the Records Management Program is to provide record management products to this Metro department so it can manage records compliant with legal and policy requirements.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	2,754,000	2,793,795	2,834,300	3,031,800	197,500	7.0%
	Special Purpose Fund	12,000	2,833	12,000	12,000	0	0.0%
	Total	\$2,766,000	\$2,796,628	\$2,846,300	\$3,043,800	\$197,500	6.9%
FTEs:	GSD General Fund	59.00	59.00	59.00	60.00	1.00	1.7%
	Total	59.00	59.00	59.00	60.00	1.00	1.7%

Performance

Percentage change in the number of records processed 3% 1% 5% nr

31 Police-Program Budgets

Risk Management Program

The purpose of the Risk Management program is to provide safety enhancement and risk management products to this Metro department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	117,400	59,722	227,400	226,600	-800	-0.4%
	Total	\$117,400	\$59,722	\$227,400	\$226,600	-\$800	-0.4%
FTEs:	GSD General Fund	1.00	1.00	2.00	2.00	0.00	0.0%
	Total	1.00	1.00	2.00	2.00	0.00	0.0%

Performance

Percentage change in the number of injury claims processed vs same reporting period previous year

-10%	14.35%	nr	nr
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Field Operations Line of Business

The purpose of the Field Operations Line of Business is to provide community-policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust.

Central Precinct Program

The purpose of the Central Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Central Precinct.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	10,115,300	10,966,041	9,766,600	10,336,300	569,700	5.8%
	Total	\$10,115,300	\$10,966,041	\$9,766,600	\$10,336,300	\$569,700	5.8%
FTEs:	GSD General Fund	124.00	124.00	124.00	124.00	0.00	0.0%
	Total	124.00	124.00	124.00	124.00	0.00	0.0%

Performance

Percentage change in the total Part I crimes reported	-9%	-7.9%	nr	nr
Percentage change in the occurrence of property crimes	-10%	-7.6%	nr	nr
Percentage change in the occurrence of violent crimes	-14%	-8.8%	nr	nr

31 Police-Program Budgets

East Precinct Program

The purpose of the East Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the East Precinct.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	11,917,100	12,003,139	10,661,200	11,199,000	537,800	5.0%
	Total	\$11,917,100	\$12,003,139	\$10,661,200	\$11,199,000	\$537,800	5.0%
FTEs:	GSD General Fund	132.00	132.00	133.00	133.00	0.00	0.0%
	Total	132.00	132.00	133.00	133.00	0.00	0.0%

Performance

Percentage change in the total Part I crimes reported -5% -14.1% nr nr

Percentage change in the occurrence of property crimes -5% -16.3% nr nr

Percentage change in the occurrence of violent crimes -5% -9.1% nr nr

Emergency Contingency Program

The Emergency Contingency Program provides equipment management, training and response to critical incidents for the Metropolitan Nashville Police Department to ensure the safety of MNPD personnel and the public during response to critical incidents that may involve Chemical, Biological, Radiological, Nuclear or Explosive (CBRNE) elements.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,044,500	1,031,768	1,249,300	1,180,300	-69,000	-5.5%
	Total	\$1,044,500	\$1,031,768	\$1,249,300	\$1,180,300	-\$69,000	-5.5%
FTEs:	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	12.00	12.00	12.00	12.00	0.00	0.0%

Performance

Percentage change in the number of pieces of equipment tested (as compared to same reporting period last year) 2% 1% nr nr

Field Training Officer Program

The purpose of the Field Training Officer Program is to provide training products to the Metropolitan Nashville Police Department so they can receive well-trained, professional, community oriented police officers.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	94,800	65,016	95,400	103,400	8,000	8.4%
	Total	\$94,800	\$65,016	\$95,400	\$103,400	\$8,000	8.4%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage of Officers in training that receive a score of 80% or higher on their OIT (Officer in Training) Assessment test 75% 24% nr nr

31 Police-Program Budgets

Hermitage Precinct Program

The purpose of the Hermitage Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Hermitage Precinct.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	12,951,500	13,324,599	12,821,600	12,917,700	96,100	0.7%
	Total	\$12,951,500	\$13,324,599	\$12,821,600	\$12,917,700	\$96,100	0.7%
FTEs:	GSD General Fund	149.00	149.00	150.00	150.00	0.00	0.0%
	Total	149.00	149.00	150.00	150.00	0.00	0.0%

Performance

Percentage change in the total Part I Crimes reported	-10.76%	-8.4%	-5%	nr
Percentage change in the occurrence of property crimes	-1.92%	-9.3%	5%	nr
Percentage change in the occurrence of violent crimes	-8.84%	-5.2%	-5%	nr

Madison Precinct Program

The purpose of the Madison Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the Madison Precinct.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	9,971,500	10,141,896	9,436,500	9,804,900	368,400	3.9%
	Total	\$9,971,500	\$10,141,896	\$9,436,500	\$9,804,900	\$368,400	3.9%
FTEs:	GSD General Fund	103.00	103.00	103.00	103.00	0.00	0.0%
	Total	103.00	103.00	103.00	103.00	0.00	0.0%

Performance

Percentage change in the total Part I crimes reported	-5%	-6.3%	-5%	nr
Percentage change in the occurrence of property crimes	-5%	-4.9%	nr	nr
Percentage change in the occurrence of violent crimes	-5%	-11.5%	nr	nr

31 Police-Program Budgets

Mid-Town Precinct Program

The purpose of the Mid-Town Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the 8th Precinct.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	31,400	0	10,897,400	11,041,200	143,800	1.3%
	Total	\$31,400	\$0	\$10,897,400	\$11,041,200	\$143,800	1.3%
FTEs:	GSD General Fund	0.00	0.00	60.00	60.00	0.00	0.0%
	Total	0.00	0.00	60.00	60.00	0.00	0.0%

Performance

Percentage change in the total Part I crimes reported

nr nr nr nr

Percentage change in the occurrence of property crimes

nr nr nr nr

Percentage change in the occurrence of violent crimes

nr nr nr nr

North Precinct Program

The purpose of the North Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the North Precinct.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	10,554,300	10,110,270	10,017,800	10,318,700	300,900	3.0%
	Special Purpose Fund	1,200	53	1,200	1,200	0	0.0%
	Total	\$10,555,500	\$10,110,323	\$10,019,000	\$10,319,900	\$300,900	3.0%
FTEs:	GSD General Fund	112.00	112.00	113.00	113.00	0.00	0.0%
	Total	112.00	112.00	113.00	113.00	0.00	0.0%

Performance

Percentage change in the total Part I crimes reported

nr nr nr nr

Percentage change in the occurrence of violent crime

-10% nr nr nr

Percentage change in the occurrence of property crimes

-3% -11.5% nr nr

31 Police-Program Budgets

Park Police Program

To provide police services and products in Metro area parks so that residents and visitors can enjoy safe and peaceful parks and recreation areas within Metropolitan Nashville and Davidson County.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	125,200	125,566	131,400	139,900	8,500	6.5%
	Total	\$125,200	\$125,566	\$131,400	\$139,900	\$8,500	6.5%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage change in the number of part 1 offenses reported in Metro Nashville Government Parks as compared to the same reporting period for the previous year

	-5%	-12.16%	nr	nr
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Patrol Task Force Program

The purpose of the Patrol Task Force Program is to provide selective enforcement products to citizens residing in Metropolitan Department of Housing Authority properties to enhance the quality of life in those areas.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	753,200	652,872	785,700	819,600	33,900	4.3%
	Total	\$753,200	\$652,872	\$785,700	\$819,600	\$33,900	4.3%
FTEs:	Special Purpose Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

Percentage change in the number complaints received

	nr	16%	nr	nr
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Percentage change in special enforcement operations completed

	nr	10%	nr	nr
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S.W.A.T. Program

The purpose of the S.W.A.T. Program is to provide S.W.A.T. and Crisis Negotiation Response products to all divisions of the Metropolitan Nashville Police Department and the public so they can resolve high-risk and other special tactical situations with reduced risk of disabling injury or death.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,351,700	1,491,713	1,466,300	1,553,500	87,200	5.9%
	Total	\$1,351,700	\$1,491,713	\$1,466,300	\$1,553,500	\$87,200	5.9%
FTEs:	GSD General Fund	13.00	13.00	13.00	13.00	0.00	0.0%
	Total	13.00	13.00	13.00	13.00	0.00	0.0%

Performance

Percentage change in the number of SWAT/SRT team responses

	nr	nr	nr	nr
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31 Police-Program Budgets

School Crossing Guard Program

The purpose of the School Crossing Guard Program is to provide pedestrian and car traffic control products to school children, other pedestrians and motorists so they can safely commute to and from school.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	2,494,700	2,229,659	2,526,000	2,588,500	62,500	2.5%
	Total	\$2,494,700	\$2,229,659	\$2,526,000	\$2,588,500	\$62,500	2.5%
FTEs:	GSD General Fund	91.05	91.05	91.05	91.05	0.00	0.0%
	Total	91.05	91.05	91.05	91.05	0.00	0.0%

Performance

Percentage of schools monitored by School Crossing Guards

	76%	100%	nr	nr
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School Resources Program

The purpose of the School Resources Program is to provide personnel and training products to Metropolitan Middle and High Schools so that students can enjoy a safe environment for education.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	5,848,600	6,167,944	6,204,100	6,280,300	76,200	1.2%
	Special Purpose Fund	907,900	258,182	498,800	304,200	-194,600	-39.0%
	Total	\$6,756,500	\$6,426,126	\$6,702,900	\$6,584,500	-\$118,400	-1.8%
FTEs:	GSD General Fund	72.00	72.00	72.00	72.00	0.00	0.0%
	Total	72.00	72.00	72.00	72.00	0.00	0.0%

Performance

Percentage of middle and high school students involved in violent or drug related incidents as measured by MPD offense reports

	1%	>1%	1%	nr
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South Precinct Program

The purpose of the South Precinct Program is to provide community patrols, investigative assistance, rapid first response, proactive enforcement, and community based policing products to the public, so they can enjoy a safe and peaceful environment through a partnership of trust within the South Precinct.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	14,272,700	14,817,467	13,513,200	13,763,500	250,300	1.9%
	Special Purpose Fund	1,000	925	1,000	1,000	0	0.0%
	Total	\$14,273,700	\$14,818,392	\$13,514,200	\$13,764,500	\$250,300	1.9%
FTEs:	GSD General Fund	170.00	170.00	171.00	171.00	0.00	0.0%
	Total	170.00	170.00	171.00	171.00	0.00	0.0%

Performance

Percentage change in the total Part I crimes reported

	-3%	-3.5%	nr	nr
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Percentage change in the occurrence of property crimes

	-4%	-5.7%	nr	nr
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Percentage change in the occurrence of violent crimes

	-2%	4.5%	nr	nr
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31 Police-Program Budgets

Special Events Program

The purpose of the Special Events Program is to provide public safety products to the citizens of Nashville and Davidson County, the business community, and the various private, commercial, and other entertainment venues to ensure a safe and secure event for all participants, and to limit disruptions to normal community and business operations.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,647,000	2,412,348	2,459,500	3,201,500	742,000	30.2%
	Total	\$1,647,000	\$2,412,348	\$2,459,500	\$3,201,500	\$742,000	30.2%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage of special events that do not require more than 5% of on-duty personnel for total staffing

	97%	97%	97%	nr
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Tactical Investigations Program

The purpose of the Tactical Investigations Program is to provide specialized technical assistance products to law enforcement agencies, fire agencies, and the public so they can quickly, safely, and effectively conduct searches.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	3,705,100	3,816,314	3,849,100	3,951,800	102,700	2.7%
	Special Purpose Fund	139,500	8,000	131,500	131,500	0	0.0%
	Total	\$3,844,600	\$3,824,314	\$3,980,600	\$4,083,300	\$102,700	2.6%
FTEs:	GSD General Fund	34.00	34.00	34.00	34.00	0.00	0.0%
	Total	34.00	34.00	34.00	34.00	0.00	0.0%

Performance

Percentage change in the utilization of tactical units by patrol

	nr	2.6%	5%	nr
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Traffic Program

The purpose of the Traffic Program is to provide investigative and enforcement products to the public so they can experience safe and timely travel.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	2,506,300	2,416,682	2,560,300	2,883,800	323,500	12.6%
	Special Purpose Fund	451,900	497,330	434,500	925,800	491,300	113.1%
	Total	\$2,958,200	\$2,914,012	\$2,994,800	\$3,809,600	\$814,800	27.2%
FTEs:	GSD General Fund	30.00	30.00	30.00	30.00	0.00	0.0%
	Total	30.00	30.00	30.00	30.00	0.00	0.0%

Performance

Percentage change in the number of fatal crashes

	-10%	-3%	nr	nr
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31 Police-Program Budgets

West Precinct Program

The purpose of the West Precinct Program is to provide continuous patrol, investigative, first response, enforcement, and community policing products to the public so they can have crime deterred and have a safe, orderly environment through a partnership of trust within the West Precinct.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	12,987,200	13,703,942	9,598,300	10,122,300	524,000	5.5%
	Total	\$12,987,200	\$13,703,942	\$9,598,300	\$10,122,300	\$524,000	5.5%
FTEs:	GSD General Fund	160.00	160.00	160.00	160.00	0.00	0.0%
	Total	160.00	160.00	160.00	160.00	0.00	0.0%

Performance

Percentage change in the total Part I crimes reported	nr	-12.8%	nr	nr
Percentage change in the occurrence of property crimes	-5%	-13.2%	nr	nr
Percentage change in the occurrence of violent crimes	-5%	-10.5%	nr	nr

Investigative Services Line of Business

The Investigative Services Line of Business is to provide criminal investigative products to the Metropolitan Nashville Police Department, the community, and other agencies so the Department can solve crimes and the public can enjoy a reduced risk of becoming a victim.

Crime Lab Program

The purpose of the Crime Lab Program is to provide forensic analysis products and reports to the Metropolitan Nashville Police Department and other criminal justice agencies so to assist in case resolution, victim/suspect identification and DNA profiling.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	4,948,500	3,155,206	5,340,400	6,032,700	692,300	13.0%
	Total	\$4,948,500	\$3,155,206	\$5,340,400	\$6,032,700	\$692,300	13.0%
FTEs:	GSD General Fund	57.00	57.00	57.00	57.00	0.00	0.0%
	Total	57.00	57.00	57.00	57.00	0.00	0.0%

Performance

Percentage change in the number of cases submitted as compared to same reporting time during the previous year	na	na	nr	nr
Percentage of arrestees whose identification is confirmed within 2 minutes of request	100%	nr	100%	na
Percentage change in the number of samples submitted compared to same reporting period previous year	nr	nr	na	na

31 Police-Program Budgets

Criminal Investigations Program

The purpose of the Criminal Investigations Program is to provide investigative products to the community so they can experience a community safe from violent and property crime offenders.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	5,359,500	5,465,572	5,540,600	5,469,300	-71,300	-1.3%
	Special Purpose Fund	477,400	415,343	477,400	477,400	0	0.0%
	Total	\$5,836,900	\$5,880,915	\$6,018,000	\$5,946,700	-\$71,300	-1.2%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	GSD General Fund	59.00	59.00	59.00	59.00	0.00	0.0%
	Total	60.00	60.00	60.00	60.00	0.00	0.0%

Performance

Percentage change in the occurrence of reported rape 25% 11.1% -5% -1.1%

Percentage change in the occurrence of reported Auto Theft 3.8% -16.5% -5% -6.3%

Domestic Violence Program

The purpose of the Domestic Violence Program is to provide domestic violence reduction and awareness products to all persons affected by domestic violence so they can lessen the risk of becoming a victim of future domestic violence.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	2,542,500	2,511,579	2,797,200	2,868,400	71,200	2.5%
	Total	\$2,542,500	\$2,511,579	\$2,797,200	\$2,868,400	\$71,200	2.5%
FTEs:	GSD General Fund	29.50	29.50	31.23	31.23	0.00	0.0%
	Total	29.50	29.50	31.23	31.23	0.00	0.0%

Performance

Percentage change in the occurrence of intimate partner domestic assault -2% nr nr nr

Forensic Services Program

The purpose of the Forensic Services Program is to provide forensic analysis products to the Metropolitan Nashville Police Department and other criminal justice agencies so they can have identities of persons confirmed and have evidence and suspects identified.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,993,500	2,083,555	2,109,900	2,133,400	23,500	1.1%
	Total	\$1,993,500	\$2,083,555	\$2,109,900	\$2,133,400	\$23,500	1.1%
FTEs:	GSD General Fund	22.50	22.50	22.50	22.50	0.00	0.0%
	Total	22.50	22.50	22.50	22.50	0.00	0.0%

Performance

Percentage change in the number of crime scenes processed compared to same time previous year -21% -5% nr -8%

31 Police-Program Budgets

Fugitives Program

The purpose of the Fugitives Program is to provide arrest, transport, and extradition products for the Davidson County District Attorney and law enforcement agencies so they can commence with trial and/or incarceration proceedings in a timely manner.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	620,300	676,102	651,000	781,200	130,200	20.0%
	Special Purpose Fund	44,400	48,372	44,400	44,400	0	0.0%
	Total	\$664,700	\$724,474	\$695,400	\$825,600	\$130,200	18.7%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

Percentage change in the number of extraditions completed

5%	-13%	nr	nr
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Special Investigations Program

The purpose of the Special Investigations Program is to provide information, analysis, security, special investigations, and surveillance to members of the Metropolitan Nashville Police Department, other law enforcement agencies, and the community, so they can reduce and prosecute crime.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	7,723,600	7,722,364	7,744,400	7,353,800	-390,600	-5.0%
	Special Purpose Fund	5,765,700	2,416,740	5,765,700	5,805,700	40,000	0.7%
	Total	\$13,489,300	\$10,139,104	\$13,510,100	\$13,159,500	-\$350,600	-2.6%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	GSD General Fund	79.50	79.50	79.50	79.50	0.00	0.0%
	Total	80.50	80.50	80.50	80.50	0.00	0.0%

Performance

Percentage change in the number of gang related crimes investigated by the program

10%	4%	nr	nr
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Warrants Program

The purpose of the Warrants Program is to provide housing, modification and warrant service products to the MNP, citizens and other law enforcement agencies both within and outside of Davidson County.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	2,252,300	2,345,892	2,334,200	1,849,800	-484,400	-20.8%
	Total	\$2,252,300	\$2,345,892	\$2,334,200	\$1,849,800	-\$484,400	-20.8%
FTEs:	GSD General Fund	31.00	31.00	31.00	31.00	0.00	0.0%
	Total	31.00	31.00	31.00	31.00	0.00	0.0%

Performance

Percentage change in the number of warrants served by the Warrant Section

2%	5%	nr	nr
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31 Police-Program Budgets

Youth Services Program

The purpose of the Youth Services Program is to provide investigations and counseling products to child victims, families, schools, and youth offenders, so they can experience a resolution of their case and youth offenders do not commit additional crimes in the community.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	2,135,900	2,095,635	2,213,400	2,301,100	87,700	4.0%
	Total	\$2,135,900	\$2,095,635	\$2,213,400	\$2,301,100	\$87,700	4.0%
FTEs:	GSD General Fund	26.00	26.00	26.00	26.00	0.00	0.0%
	Total	26.00	26.00	26.00	26.00	0.00	0.0%

Performance

Percentage change in the number of assigned cases

	13%	-0.5%	nr	nr
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Operational Support Line of Business

The purpose of the Operational Support Line of Business is to provide support functions, professional and ethical accountability, training, and quality assurance products to the Metropolitan Nashville Police Department operational components so they can have the resources they require to achieve their results.

Accreditation Program

The purpose of the Accreditation Program is to provide program and policy products to ensure the Metropolitan Nashville Police Department maintains its nationally accredited status.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	306,400	213,271	311,000	293,300	-17,700	-5.7%
	Total	\$306,400	\$213,271	\$311,000	\$293,300	-\$17,700	-5.7%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Percentage of CALEA Standards successfully met

	100%	nr	nr	nr
Percentage of proofs collected	100%	nr	nr	nr

Behavioral Health Services Program

The purpose of the Behavioral Health Services Program is to provide counseling, consultation, and education products to public safety personnel, victims of crime, and the public so they develop better coping skills.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,066,200	1,022,396	1,104,500	1,264,600	160,100	14.5%
	Special Purpose Fund	208,600	99,414	208,600	118,200	-90,400	-43.3%
	Total	\$1,274,800	\$1,121,810	\$1,313,100	\$1,382,800	\$69,700	5.3%
FTEs:	Special Purpose Fund	1.00	1.00	2.60	2.60	0.00	0.0%
	GSD General Fund	12.00	12.00	11.00	11.00	0.00	0.0%
	Total	13.00	13.00	13.60	13.60	0.00	0.0%

Performance

Percentage of customers randomly surveyed bi-annually, who report the information and services they received were helpful

	98%	100%	98%	nr
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31 Police-Program Budgets

Case Preparation Program

The purpose of the Case Preparation Program is to provide timely case preparation products to the Metropolitan Nashville Police Department and the District Attorney's Office so they can know the laws of the State of Tennessee and the Metropolitan Government, and make informed decisions to pursue criminal prosecutions.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	594,200	551,223	547,600	614,900	67,300	12.3%
	Total	\$594,200	\$551,223	\$547,600	\$614,900	\$67,300	12.3%
FTEs:	GSD General Fund	10.00	10.00	9.00	9.00	0.00	0.0%
	Total	10.00	10.00	9.00	9.00	0.00	0.0%

Performance

Percentage of case preparation requests completed within 30 days

70%	96%	nr	nr
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Crime Analysis Program

The purpose of the Crime Analysis program is to provide tactical, administrative, and strategic level crime analysis products to the executive leadership, management teams, and operational sections of the Metropolitan Nashville Police Department, so they can make decisions, allocate resources, in support of crime reduction initiatives.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	485,400	459,050	535,600	514,500	-21,100	-3.9%
	Total	\$485,400	\$459,050	\$535,600	\$514,500	-\$21,100	-3.9%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Percentage of component commanders reporting overall satisfaction with crime analysis products

nr	100%	nr	nr
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Facility Security Program

The purpose of the Facility Security Program is to provide security products to Metropolitan Nashville Police Department personnel and members of the public working or visiting the MNPJ Criminal Justice Center to ensure a safe location and work environment.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,606,300	1,496,726	1,266,300	1,339,100	72,800	5.7%
	Total	\$1,606,300	\$1,496,726	\$1,266,300	\$1,339,100	\$72,800	5.7%
FTEs:	GSD General Fund	21.00	21.00	21.00	21.00	0.00	0.0%
	Total	21.00	21.00	21.00	21.00	0.00	0.0%

Performance

Percentage change in the number of incidents reported

20%	14%	nr	nr
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31 Police-Program Budgets

Inspections Program

The purpose of the Safety and Inspections Program is to provide quality assurance products to the Metropolitan Nashville Police Department to insure the resources of the department are at all times compliant with safety policies and are ready for deployment.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	685,500	605,054	748,000	782,100	34,100	4.6%
	Total	\$685,500	\$605,054	\$748,000	\$782,100	\$34,100	4.6%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Performance

Percentage change in the number of subpoenas issued to MNPD personnel processed vs. same reporting period last year

	2%	-1.5%	nr	nr
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Office of Professional Accountability Program

The purpose of the Office of Professional Accountability Program is to provide misconduct investigations and educational and community outreach products to the Metropolitan Nashville Police Department leadership, employees, and the public so they can have confidence in and knowledge of the investigative process, findings that are thorough, fair and timely, and the assurance of professionalism throughout the department.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,289,800	1,086,593	1,280,200	1,346,900	66,700	5.2%
	Total	\$1,289,800	\$1,086,593	\$1,280,200	\$1,346,900	\$66,700	5.2%
FTEs:	GSD General Fund	13.00	13.00	12.00	12.00	0.00	0.0%
	Total	13.00	13.00	12.00	12.00	0.00	0.0%

Performance

Percentage of cases completed within 45 days

	92%	100%	95%	74%
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Property and Evidence Program

The purpose of the Property and Evidence Program is to provide secured storage and evidence disposal products to law enforcement so they can maintain the integrity of evidence, have contraband destroyed, and return property to the rightful owners.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,359,500	1,229,863	1,359,800	1,322,100	-37,700	-2.8%
	Total	\$1,359,500	\$1,229,863	\$1,359,800	\$1,322,100	-\$37,700	-2.8%
FTEs:	GSD General Fund	16.00	16.00	16.00	16.00	0.00	0.0%
	Total	16.00	16.00	16.00	16.00	0.00	0.0%

Performance

Percentage of property items permanently disposed of

	20%	11.2%	nr	nr
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31 Police-Program Budgets

Strategic Development Program

The purpose of the Strategic Development Program is to provide police-related policy and program development, monitoring, analysis, and evaluation products to the Metropolitan Nashville Police Department management team and other personnel, community groups, the public, and other government agencies, so they can use the information and policies to make the Police Department more efficient, effective, and enhance the public's ability to make their community safer.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	486,700	386,218	382,400	504,400	122,000	31.9%
	Special Purpose Fund	522,000	74,762	483,700	383,200	-100,500	-20.8%
	Total	\$1,008,700	\$460,980	\$866,100	\$887,600	\$21,500	2.5%
FTEs:	GSD General Fund	6.00	6.00	5.00	5.00	0.00	0.0%
	Total	6.00	6.00	5.00	5.00	0.00	0.0%

Performance

Percentage of component commanders reporting overall satisfaction with Strategic Development products

95%	100%	nr	nr
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Training Program

The purpose of the Training Program is to provide recruiting, educational, and developmental products to Metropolitan Nashville Police Department personnel and other law enforcement agencies so they can perform their duties safely, professionally, effectively, and lawfully.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	10,562,600	11,743,636	9,993,600	10,171,100	177,500	1.8%
	Special Purpose Fund	895,000	305,689	1,282,900	1,028,900	-254,000	-19.8%
	Total	\$11,457,600	\$12,049,325	\$11,276,500	\$11,200,000	-\$76,500	-0.7%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	GSD General Fund	24.00	24.00	24.00	24.00	0.00	0.0%
	Total	24.00	24.00	24.00	24.00	0.00	0.0%

Performance

Percentage of officers achieving 75% or higher on departmentally required examinations and/or practical performance tests

100%	100%	100%	100%
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Vehicle Storage Program

The purpose of the Vehicle Storage Program is to provide secured storage of vehicles and vehicle disposal products to law enforcement so they can maintain the integrity of evidence, have proper disposal procedures, and return property to the rightful owners.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Enterprise Fund	375,000	375,000	375,000	375,000	0	0.0%
	GSD General Fund	411,800	392,063	490,200	485,100	-5,100	-1.0%
	Total	\$786,800	\$767,063	\$865,200	\$860,100	-\$5,100	-0.6%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Percentage of vehicles disposed of

nr	nr	nr	nr
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47 Criminal Justice Planning-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	21,600	0	1,600	0	-1,600	-100.0%
Total	\$21,600	\$0	\$1,600	\$0	-\$1,600	-100.0%

Performance

No applicable performance measure

	na	na	na	na
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Reporting Line of Business

The purpose of the Reporting Line of Business is to provide system-wide criminal justice data and reporting products to various criminal justice departments and policymakers so they can make informed management decisions.

Reporting Program

The purpose of the Reporting Program is to provide system-wide criminal justice data and reporting products to various criminal justice departments and policymakers so they can make informed management decisions.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	418,100	431,928	453,000	473,700	20,700	4.6%
Total	\$418,100	\$431,928	\$453,000	\$473,700	\$20,700	4.6%
FTEs: GSD General Fund	3.75	3.75	4.00	4.00	0.00	0.0%
Total	3.75	3.75	4.00	4.00	0.00	0.0%

Performance

Percentage of customers who say reports provided were useful in making current and future management decisions	75%	100%	75%	75%
Percentage of Annual Population Correctional Projection Report projections within 4% of actuals	100%	100%	100%	100%

32 Fire-Program Budgets

Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to the Nashville Fire Department so it can efficiently and securely meet its business needs.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,578,100	1,675,719	1,582,900	1,715,700	132,800	8.4%
	Total	\$1,578,100	\$1,675,719	\$1,582,900	\$1,715,700	\$132,800	8.4%
FTEs:	GSD General Fund	6.00	6.00	5.00	5.00	0.00	0.0%
	Total	6.00	6.00	5.00	5.00	0.00	0.0%

Performance

Percentage of fire halls that have network connectivity	nr	100%	na	na
Percentage of time that any type of support requests are received and processed within 72hrs	na	na	95%	na
Percentage of employees supported by mission critical applications	na	na	na	nr

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	471,200	0	0	0	0	0.0%
	USD General Fund	704,800	0	500,000	0	-500,000	-100.0%
	Total	\$1,176,000	\$0	\$500,000	\$0	-\$500,000	-100.0%

Performance

No applicable performance measure	na	na	na	na
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Safety Program

The purpose of the Safety Program is to provide safety enhancements and risk management to the Nashville Fire Department employees so it can prevent accidents and injuries and effectively respond to accidents and injuries that do occur.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	612,600	637,581	691,600	650,800	-40,800	-5.9%
	Total	\$612,600	\$637,581	\$691,600	\$650,800	-\$40,800	-5.9%
FTEs:	GSD General Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Performance

Percentage of hours lost due to accidents	nr	1.4%	3%	nr
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32 Fire-Program Budgets

Emergency Operations Logistics Line of Business

The purpose of the Emergency Operations Logistics Line of Business is to provide support, staffing, supplies and training products to the Nashville Fire Department so it can mitigate the loss of life and property as a result of fire, illness, or injury.

EMS Support Program

The purpose of the EMS Support Program is to provide scheduling and assignment information products to the Nashville Fire Department administrative staff so they can assure the appropriate levels of EMS resources are available at each EMS response per workload management staffing.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,850,300	1,704,657	1,907,200	1,725,600	-181,600	-9.5%
	Total	\$1,850,300	\$1,704,657	\$1,907,200	\$1,725,600	-\$181,600	-9.5%
FTEs:	GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

Performance

Percentage of shifts staffing resources are available before overtime payment is necessary

nr	47.5%	50%	nr
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Fire Support Program

The purpose of the Fire Support Program is to provide scheduling and assignment information products to the Nashville Fire Department administrative staff so they can assure the appropriate levels of fire resources are available at each fire response per work load management guidelines.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,171,200	1,071,625	1,170,800	682,400	-488,400	-41.7%
	Total	\$1,171,200	\$1,071,625	\$1,170,800	\$682,400	-\$488,400	-41.7%
FTEs:	GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

Performance

Percentage of shifts staffing resources are available before overtime payment is necessary

nr	82%	80%	nr
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Logistics Program

The purpose of the Logistics Program is to provide equipment and supply products to the employees of the Nashville Fire Department so they can have their orders processed in a timely manner.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	3,635,900	3,475,872	3,540,100	3,831,900	291,800	8.2%
	USD General Fund	2,811,300	2,813,026	2,912,400	3,273,400	361,000	12.4%
	Total	\$6,447,200	\$6,288,898	\$6,452,500	\$7,105,300	\$652,800	10.1%
FTEs:	USD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	GSD General Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

Performance

Percentage of orders processed within 48 business hours of receipt of a request

nr	100%	nr	nr
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32 Fire-Program Budgets

Emergency Response Line of Business

The purpose of the Emergency Response Line of Business is to provide fire suppression, emergency medical services, hazardous materials, rescue, and products so they can receive scene stabilization in a timely manner.

EMS Operations Program

The purpose of the EMS Operations Program is to provide emergency medical care products to the citizens and visitors within our community so they can receive quality advanced patient care.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	19,857,100	20,207,129	21,989,700	24,382,300	2,392,600	10.9%
	Special Purpose Fund	0	-395	0	0	0	0.0%
	Total	\$19,857,100	\$20,206,734	\$21,989,700	\$24,382,300	\$2,392,600	10.9%
FTEs:	GSD General Fund	230.00	230.00	230.00	230.00	0.00	0.0%
	Total	230.00	230.00	230.00	230.00	0.00	0.0%

Performance

Percentage of Medical tickets (medical forms that document patient information) audited through random sampling that are compliant with departmental Advanced Life Support medical protocols

nr	85%	85%	nr
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Fire Operations Program

The purpose of the Fire Operations Program is to provide emergency mitigation products to the citizens and visitors within our community so they can have emergencies mitigated within a reasonable time frame.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	12,894,200	11,933,081	11,912,100	10,250,000	-1,662,100	-14.0%
	Special Purpose Fund	2,213,200	2,208,398	1,100,700	0	-1,100,700	-100.0%
	USD General Fund	57,867,200	57,272,829	59,687,100	61,572,700	1,885,600	3.2%
	Total	\$72,974,600	\$71,414,308	\$72,699,900	\$71,822,700	-\$877,200	-1.2%
FTEs:	Special Purpose Fund	35.00	35.00	0.00	0.00	0.00	0.0%
	USD General Fund	675.00	675.00	694.00	694.00	0.00	0.0%
	GSD General Fund	143.00	143.00	156.00	156.00	0.00	0.0%
	Total	853.00	853.00	850.00	850.00	0.00	0.0%

Performance

Percentage of time personnel arrives at emergencies within 5.00 minutes or less from initial dispatch

nr	60.5%	75%	nr
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32 Fire-Program Budgets

Specialized Services Program

The purpose of the Specialized Services Program is to provide scene stabilization products to the citizens and visitors within our community so they can have minimal disruption to any critical systems.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	220,500	229,041	225,500	454,000	228,500	101.3%
	Special Purpose Fund	5,000	5,000	5,000	0	-5,000	-100.0%
	Total	\$225,500	\$234,041	\$230,500	\$454,000	\$223,500	97.0%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Percentage of fire fighters assigned to Special Operations Units that have their certifications current

nr 100% 95% na

Percentage of fire fighters assigned to Special Operations Units

na na 33% nr

Training Program

The purpose of the Training Program is to provide professional development products to the employees of the Nashville Fire Department so they can be knowledgeable on handling the various types of emergencies encountered in our city and/or knowledgeable in handling assigned administrative duties.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	924,300	420,110	850,300	1,271,300	421,000	49.5%
	Special Purpose Fund	301,500	95,171	0	0	0	0.0%
	Total	\$1,225,800	\$515,281	\$850,300	\$1,271,300	\$421,000	49.5%
FTEs:	GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Performance

Percentage of employees that attend the required minimum of professional development courses each year

na na na nr

32 Fire-Program Budgets

Prevention and Risk Reduction Line of Business

The purpose of the Prevention and Risk Reduction Line of Business is to provide information, inspection and prevention products to the Nashville Fire Department so it can reduce loss of life, environmental hazards, and property loss associated with fire as well as promote information associated with health and safety.

Fire Prevention Program

The purpose of the Fire Prevention Program is to provide NFPA/IFC code enforcement products to the business owners within our community so they can eliminate code violations in their work environment that can create fire and/or other dangers for employees and patrons.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,324,500	1,037,196	1,329,000	1,225,600	-103,400	-7.8%
	USD General Fund	1,679,000	1,600,142	1,732,300	1,608,600	-123,700	-7.1%
	Total	\$3,003,500	\$2,637,338	\$3,061,300	\$2,834,200	-\$227,100	-7.4%
FTEs:	USD General Fund	19.00	19.00	19.00	19.00	0.00	0.0%
	GSD General Fund	16.00	16.00	16.00	16.00	0.00	0.0%
	Total	35.00	35.00	35.00	35.00	0.00	0.0%

Performance

Percentage of all buildings (including existing structures and new structures) that upon being inspected by a state certified fire inspector I or II are found to have no fire code violations based on the total number of buildings inspected annually	nr	50%	55%	na
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Percentage of life safety and sprinkler inspections conducted within 3 business days of request by a contractor	na	na	na	nr
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32 Fire-Program Budgets

Public Education Program

The purpose of the Public Education Program is to provide hazard prevention products to the citizens and visitors within our community so they can eliminate hazards in their home and work environment that can lead to an accident, fire, or medical emergency.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	17,000	7,951	9,500	9,500	0	0.0%
	USD General Fund	276,800	261,317	249,700	327,400	77,700	31.1%
	Total	\$293,800	\$269,268	\$259,200	\$336,900	\$77,700	30.0%
FTEs:	USD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Percentage of Senior Citizen Focus Centers that complete a Train the Trainer Program on the Safety and Fall Education Program

na	na	85%	na
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Percentage of school teachers (pre-k to 12th grade) that are trained to teach Hazard Reduction Behavior Modification in their classrooms relative to the age of the student

nr	nr	95%	na
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Percentage of homes that have had smoke detectors installed and mapped on the State Fire Prevention "Get Alarmed" program

na	na	na	nr
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42 Public Works-Program Budgets

Engineering Line of Business

The purpose of the Engineering Line of Business is to provide infrastructure design, review, construction, parking, and inspection products to citizens, neighborhoods, Metro departments, consultants and contractors so they can have a variety of options as to their mode of transportation.

Consultant Services Program

The purpose of the Consultant Services Program is to provide engineering review to our clients.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,034,000	1,022,671	1,057,600	1,090,100	32,500	3.1%
	Total	\$1,034,000	\$1,022,671	\$1,057,600	\$1,090,100	\$32,500	3.1%
FTEs:	GSD General Fund	12.00	12.00	11.00	11.00	0.00	0.0%
	Total	12.00	12.00	11.00	11.00	0.00	0.0%

Performance

Number of report decisions completed	nr	1,459	800	1,100
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Intelligent Transportation System (ITS) Program

The purpose of the Intelligent Transportation System (ITS) Program is to maintain traffic control equipment within the ITS systems.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	221,600	220,611	230,200	244,000	13,800	6.0%
	Total	\$221,600	\$220,611	\$230,200	\$244,000	\$13,800	6.0%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Number of ITS traffic devices	nr	522	520	520
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Parking Program

The purpose of the Parking Program is to monitor Metro garage operations and monitor on-street parking in Metro Davidson County.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	752,500	747,709	807,400	966,700	159,300	19.7%
	Special Purpose Fund	4,617,000	4,027,042	4,854,300	5,125,300	271,000	5.6%
	Total	\$5,369,500	\$4,774,751	\$5,661,700	\$6,092,000	\$430,300	7.6%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	GSD General Fund	9.00	9.00	9.00	9.00	0.00	0.0%
	Total	9.00	9.00	9.00	9.00	0.00	0.0%

Performance

On-street parking revenue change year over year	nr	-.5%	5%	5%
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42 Public Works-Program Budgets

Right of Way Operations Line of Business

The purpose of the Right of Way Operations Line of Business is to provide right of way installation, maintenance and repair products to the public so they can enjoy clean and safe public ways.

Emergency Response Program

The purpose of the Emergency Response Program is to provide timely emergency response products to the public so their homeland security is enhanced and their exposure to any man made or natural incident that may pose a threat to their ability to safely travel upon Metro roadways or designated emergency routes is minimized.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	263,700	272,655	266,700	255,700	-11,000	-4.1%
	Total	\$263,700	\$272,655	\$266,700	\$255,700	-\$11,000	-4.1%
FTEs:	GSD General Fund	5.00	5.00	4.00	4.00	0.00	0.0%
	Total	5.00	5.00	4.00	4.00	0.00	0.0%

Performance

Percentage of emergency incidents receiving a response within one hour

nr	100%	100%	100%
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Roadway Maintenance Program

The purpose of the Roadway Maintenance Program is to provide roadway and bridge installation, maintenance and repair products to the traveling public so they can travel in right of ways with a minimum of exposures to pavement defects or other hazards.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	10,251,800	10,015,133	10,350,700	10,338,900	-11,800	-0.1%
	Special Purpose Fund	4,000,000	6,088,671	4,000,000	4,000,000	0	0.0%
	USD General Fund	8,932,100	8,980,691	9,489,900	9,722,000	232,100	2.4%
	Total	\$23,183,900	\$25,084,495	\$23,840,600	\$24,060,900	\$220,300	0.9%
FTEs:	USD General Fund	27.00	27.00	27.00	27.00	0.00	0.0%
	GSD General Fund	154.50	154.50	152.00	152.00	0.00	0.0%
	Total	181.50	181.50	179.00	179.00	0.00	0.0%

Performance

Percentage of customer inquiries appropriately resolved within 30 days

nr	95%	98%	98%
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Traffic Sign and Marking Program

The purpose of the Traffic Sign and Marking Program is to provide traffic sign and street marking installation, maintenance and repair products to the traveling public so they can travel in a safe traffic system and receive timely and accurate traffic information, instructions and warnings.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	748,600	643,119	761,700	793,400	31,700	4.2%
	Total	\$748,600	\$643,119	\$761,700	\$793,400	\$31,700	4.2%
FTEs:	GSD General Fund	11.00	11.00	10.00	10.00	0.00	0.0%
	Total	11.00	11.00	10.00	10.00	0.00	0.0%

Performance

Percentage of non-regulatory sign repairs appropriately resolved within 30 days

nr	92%	100%	100%
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42 Public Works-Program Budgets

Traffic Signal Program

The purpose of the Traffic Signal Program is to provide traffic signal installation, maintenance and repair products to the traveling public so they can travel in a system that is well maintained.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,561,500	1,904,555	1,567,000	1,595,500	28,500	1.8%
	Total	\$1,561,500	\$1,904,555	\$1,567,000	\$1,595,500	\$28,500	1.8%
FTEs:	GSD General Fund	20.00	20.00	19.00	19.00	0.00	0.0%
	Total	20.00	20.00	19.00	19.00	0.00	0.0%

Performance

Percentage of time traffic signals are operational

	nr	99%	100%	100%
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Transportation Licensing Line of Business

The purpose of the Transportation Licensing Line of Business is to provide permitting, inspection and enforcement services to wrecker and passenger vehicle for hire industries operating in Nashville/Davidson County so they can safely transport vehicles and the general public.

Transportation Licensing Program

The purpose of the Transportation Licensing Program is to provide permitting, inspection and enforcement services to wrecker and passenger vehicle for hire industries operating in Nashville/Davidson County so they can safely transport vehicles and the general public.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	449,900	345,250	505,500	517,200	11,700	2.3%
	Total	\$449,900	\$345,250	\$505,500	\$517,200	\$11,700	2.3%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

Percentage of citations or disciplinary hearings resulting in convictions

	nr	0%	nr	0%
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Waste Management Line of Business

The purpose of the Waste Management Line of Business is to provide waste collection and disposal products to Nashvillians so they can have environmentally safe and efficient collection and disposal of waste.

Drop-Off and Convenience Centers Program

The purpose of the Drop-Off and Convenience Centers Program is to provide residents of Davidson County with additional opportunities to recycle and dispose of waste.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	85,000	85,000	85,000	85,000	0	0.0%
	Waste Management	2,240,300	2,258,907	2,353,100	2,642,800	289,700	12.3%
	Total	\$2,325,300	\$2,343,907	\$2,438,100	\$2,727,800	\$289,700	11.9%
FTEs:	Waste Management	16.00	16.00	16.00	21.00	5.00	31.3%
	Total	16.00	16.00	16.00	21.00	5.00	31.3%

Performance

Tons of recyclables, household hazardous waste and solid waste

	nr	54,340	25,000	50,000
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33 Codes Administration-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support service products to the Codes Department so it can efficiently and effectively deliver results for customers.

Administrative Program

The purpose of the Administrative Program is to provide administrative support service products to the Codes Department so it can efficiently and effectively deliver results for customers.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	614,900	544,838	433,800	447,500	13,700	3.2%
	Special Purpose Fund	275,000	167,225	275,000	275,000	0	0.0%
	Total	\$889,900	\$712,063	\$708,800	\$722,500	\$13,700	1.9%
FTEs:	GSD General Fund	2.05	2.05	2.05	2.05	0.00	0.0%
	Total	2.05	2.05	2.05	2.05	0.00	0.0%

Performance

Percentage employee turnover	12%	9%	13%	12%
Percentage of budget variance	8%	11%	10%	10%
Percentage of department purchases made via purchasing card	nr	nr	nr	nr
Percentage of departmental key results achieved	nr	nr	nr	nr
Percentage of payment approvals filed by due dates	95%	93%	96%	96%
Percentage of payroll authorizations filed accurately and timely	100%	100%	100%	100%
Percentage of employees saying they use performance data as a regular part of their decision making process	nr	nr	nr	nr
Disciplinary or grievance hearings per one hundred employees	3	3	4	4

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	73,700	0	0	59,300	59,300	100.0%
	Total	\$73,700	\$0	\$0	\$59,300	\$59,300	100.0%

Performance

No applicable performance measure	na	na	na	na
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33 Codes Administration-Program Budgets

Alarm Registration Line of Business

The purpose of the Alarm Registration Line of Business is to provide residential and commercial alarm system registration and permitting products to alarm users in Metro Nashville that will aid citizen compliance with the laws of the Metro Government and support the city's public safety personnel in monitoring and responding to alarm activations.

Alarm Registration Program

The purpose of the Alarm Registration program is to provide residential and commercial alarm system registration and permitting products to alarm users in Metro Nashville that will aid citizen compliance with the laws of the Metro Government and support the city's public safety personnel in monitoring and responding to alarm activations. An alarm permit begins and expires in April of each year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	0	84	130,900	172,100	41,200	31.5%
	Total	\$0	\$84	\$130,900	\$172,100	\$41,200	31.5%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Number of alarm permits issued	na	na	nr	na
Number of alarm permits issued	na	na	nr	na

Better Neighborhoods Line of Business

The purpose of the Better Neighborhoods Line of Business is to provide property standards and zoning inspection products to neighborhood residents so they can experience a better place to live, work and play.

Better Neighborhoods Program

The purpose of the Better Neighborhoods Program is to provide property standards and zoning inspection products to neighborhood residents so they can experience a better place to live, work and play.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,742,500	1,499,304	1,667,200	1,664,400	-2,800	-0.2%
	Total	\$1,742,500	\$1,499,304	\$1,667,200	\$1,664,400	-\$2,800	-0.2%
FTEs:	GSD General Fund	9.50	9.50	8.50	8.50	0.00	0.0%
	Total	9.50	9.50	8.50	8.50	0.00	0.0%

Performance

Percentage change in substandard properties brought into compliance as a direct result of departmental intervention	92%	75%	92%	92%
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33 Codes Administration-Program Budgets

Building Safety Line of Business

The purpose of the Building Safety Line of Business is to provide building, plumbing, electrical, mechanical inspections and plan review products to building owners and contractors so residents and visitors to Nashville can experience Code compliant buildings.

Building Safety Program

The purpose of the Building Safety Program is to provide building, plumbing, electrical, mechanical inspections and plan review products to building owners and contractors so residents and visitors to Nashville can experience Code compliant buildings.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	2,588,800	2,498,771	2,807,500	2,871,400	63,900	2.3%
	Total	\$2,588,800	\$2,498,771	\$2,807,500	\$2,871,400	\$63,900	2.3%
FTEs:	GSD General Fund	28.45	28.45	28.45	28.45	0.00	0.0%
	Total	28.45	28.45	28.45	28.45	0.00	0.0%

Performance

Percentage of building projects obtaining a Use and Occupancy Letter indicating all required inspections performed and approved

	nr	nr	nr	nr
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Code Enforcement Notification Line of Business

The purpose of the Code Enforcement Notification Line of Business is to provide notice and information products to code violators so that violations can be corrected.

Code Enforcement Notification Program

The purpose of the Code Enforcement Notification Program is to provide notice and information products to code violators so they can correct violations and avoid penalties.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	531,000	443,316	537,900	585,100	47,200	8.8%
	Total	\$531,000	\$443,316	\$537,900	\$585,100	\$47,200	8.8%
FTEs:	GSD General Fund	11.25	11.25	11.25	11.25	0.00	0.0%
	Total	11.25	11.25	11.25	11.25	0.00	0.0%

Performance

Percentage of newly issued code violations corrected

	85%	81%	83%	83%
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Percentage of backlogged code violations corrected

	75%	62%	71%	70%
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33 Codes Administration-Program Budgets

Construction and Land Use Line of Business

The purpose of the Construction and Land Use Line of Business is to provide licensing and permitting products to applicants (property owners, contractors, tenants) so they can proceed to do business in Davidson County in a timely manner.

Construction and Land Use Program

The purpose of the Construction and Land Use Program is to provide licensing and permitting products to applicants (property owners, contractors, tenants) so they can proceed to do business in Davidson County in a timely manner.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,361,700	1,303,180	1,480,900	1,519,300	38,400	2.6%
	Total	\$1,361,700	\$1,303,180	\$1,480,900	\$1,519,300	\$38,400	2.6%
FTEs:	GSD General Fund	12.45	12.45	18.15	18.15	0.00	0.0%
	Total	12.45	12.45	18.15	18.15	0.00	0.0%

Performance

Percentage of construction/land use permits issued in a timely manner

2014	2014 Actuals	2015	2016
85%	87%	85%	85%

Information Services Line of Business

The purpose of the Information Services Line of Business is to provide information, instruction, and support products to boards, public officials and the general public so they can have the information they are seeking in a timely manner.

Board Support Services Program

The purpose of the Board Support Services Program is to provide case preparation and presentation products to six appeal boards so they can have timely and accurate information.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	199,100	146,394	142,000	144,100	2,100	1.5%
	Total	\$199,100	\$146,394	\$142,000	\$144,100	\$2,100	1.5%
FTEs:	GSD General Fund	2.60	2.60	2.60	2.60	0.00	0.0%
	Total	2.60	2.60	2.60	2.60	0.00	0.0%

Performance

Percentage of board members that have accurate information in a timely manner

2014	2014 Actuals	2015	2016
100%	100%	100%	100%

Information Sharing Program

The purpose of the Information Sharing Program is to provide reporting, reference and consultation products to public officials and individuals seeking information so they can have their service requests addressed in a timely manner.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,275,800	1,024,657	1,237,700	1,215,700	-22,000	-1.8%
	Total	\$1,275,800	\$1,024,657	\$1,237,700	\$1,215,700	-\$22,000	-1.8%
FTEs:	GSD General Fund	23.70	23.70	23.70	23.70	0.00	0.0%
	Total	23.70	23.70	23.70	23.70	0.00	0.0%

Performance

Percentage of individuals who get their service requests addressed in a timely manner

2014	2014 Actuals	2015	2016
75%	66%	73%	70%

34 Beer Board-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	2,300	3,608	3,400	0	-3,400	-100.0%
Total	\$2,300	\$3,608	\$3,400	\$0	-\$3,400	-100.0%

Performance

No applicable performance measure

Inspection Line of Business

The purpose of the Inspection Line of Business is to provide information and inspections to applicants and permit holders so they can operate in accordance with state and local laws and the rules and regulations of the Metropolitan Beer Permit Board.

Inspection Program

The purpose of the Inspection Program is to provide information and inspections to applicants and permit holders so they can operate in accordance with state and local laws and the rules and regulations of the Metropolitan Beer Permit Board.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	167,100	110,557	147,800	204,600	56,800	38.4%
Total	\$167,100	\$110,557	\$147,800	\$204,600	\$56,800	38.4%
FTEs: GSD General Fund	1.75	1.75	1.75	2.75	1.00	57.1%
Total	1.75	1.75	1.75	2.75	1.00	57.1%

Performance

Percentage of permit holders in compliance at the time of inspection

Permit Application Line of Business

The purpose of the Permit Application Line of Business is to provide permitting and instructional products to applicants so they can better understand the rules, regulations and Beer laws and obtain a permit.

Permit Application Program

The purpose of the Permit Application Program is to provide permitting and instructional products to applicants so they can better understand the rules, regulations and Beer laws and obtain a permit.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	199,200	231,964	178,100	175,000	-3,100	-1.7%
Total	\$199,200	\$231,964	\$178,100	\$175,000	-\$3,100	-1.7%
FTEs: GSD General Fund	2.25	2.25	2.25	2.25	0.00	0.0%
Total	2.25	2.25	2.25	2.25	0.00	0.0%

Performance

Percentage of re-inspections passed

Total number of permits or licenses issued for off-premises consumption

35 Agricultural Extension-Program Budgets

4-H and Youth Development Line of Business

The purpose of the 4-H and Youth Development Line of Business is to provide life skills training to youth so they can develop career decision making skills.

4-H and Youth Development Program

The purpose of the 4-H and Youth Development Program is to provide life skills training to youth so they can develop career decision making skills.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	67,300	80,948	58,900	66,200	7,300	12.4%
	Total	\$67,300	\$80,948	\$58,900	\$66,200	\$7,300	12.4%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Percentage of participants who improve their communications and career decision making skills

2014	2014	2015	2016
75%	83%	70%	80%

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,800	0	3,200	0	-3,200	-100.0%
	Total	\$1,800	\$0	\$3,200	\$0	-\$3,200	-100.0%

Performance

No applicable performance measure

2014	2014	2015	2016
na	na	na	na

Agriculture and Horticulture Line of Business

The purpose of Agriculture and Horticulture Line of Business is to provide gardening and horticulture educational products to customers so they can increase gardening production and horticultural job skills.

Agriculture and Horticulture Program

The purpose of the Agriculture and Horticulture Program is to provide gardening and horticultural education products to customers so they increase gardening production and horticultural job skills.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	151,900	97,802	146,900	145,400	-1,500	-1.0%
	Total	\$151,900	\$97,802	\$146,900	\$145,400	-\$1,500	-1.0%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Percentage of commercial applicators that attended Agent's training classes and passed the pesticide licensing exam

2014	2014	2015	2016
85%	83%	85%	85%

35 Agricultural Extension-Program Budgets

Family and Consumer Sciences Line of Business

The purpose of the Family and Consumer Sciences Line of Business is to provide financial and nutritional educational products to individuals and families so they can increase personal wealth and improve their health.

Family and Consumer Sciences Program

The purpose of the Family and Consumer Sciences Program is to provide financial and nutritional educational products to individuals and families so they can increase personal wealth and improve their health.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	81,500	96,938	79,300	85,000	5,700	7.2%
	Total	\$81,500	\$96,938	\$79,300	\$85,000	\$5,700	7.2%
FTEs:	GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Percentage of participants who establish and adhere to a savings plan for 1 year	45%	51%	45%	45%
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Percentage of participants who report eating an increased amount of fruits and vegetables for one year	75%	84%	75%	75%
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36 Soil & Water Conservation-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	500	5,674	0	0	0	0.0%
Total	\$500	\$5,674	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure

Watershed Conservation Line of Business

The purpose of the Watershed Conservation Line of Business is to provide regional conservation, resource and land use information products to landowners, developers and public agencies so they can conduct business in a way that maintains or improves the watershed.

Watershed Conservation Program

The purpose of the Watershed Conservation Program is to provide regional conservation, resource and land use information products to landowners, developers and public agencies so they can conduct business in a way that maintains or improves the watershed.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	84,500	76,296	80,800	91,500	10,700	13.2%
Total	\$84,500	\$76,296	\$80,800	\$91,500	\$10,700	13.2%
FTEs: GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
Total	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage of watersheds evaluated that maintained or improved baseline levels of the Environmental Integrity Index (water, sediment and recreational quality, aquatic habitat and physical integrity levels)

25% 25% nr 25%

Percentage change in best-management-practices implemented

10% 15% nr 15%

Percentage change in follow-up contacts as a result of educational services delivered

50% 50% nr 50%

Percentage of participants who say they have the information to make better decisions regarding the conservation of natural resources

nr 10% nr 10%

37 Social Services-Program Budgets

Executive Leadership Line of Business

The purpose of the Executive Leadership Line of Business is to provide business, policy and decision products to MSS so it can deliver results for customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to Metro Social Services so it can deliver results for customers.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	775,100	800,455	880,800	771,600	-109,200	-12.4%
	Special Purpose Fund	500	0	500	500	0	0.0%
	Total	\$775,600	\$800,455	\$881,300	\$772,100	-\$109,200	-12.4%
FTEs:	GSD General Fund	8.00	8.00	8.00	7.00	-1.00	-12.5%
	Total	8.00	8.00	8.00	7.00	-1.00	-12.5%

Performance

Percentage of departmental key results achieved

	80%	83%	85%	80%
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Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	110,500	0	0	0	0	0.0%
	Total	\$110,500	\$0	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure

	na	na	na	na
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Family Support Services Line of Business

The purpose of the Family Support Services Line of Business is to provide assessment, homemaker, nutrition, life management and burial assistance services to eligible residents of Davidson County to address or respond to their identified needs.

Burial Assistance Program

The purpose of the Burial Assistance Program is to provide burial/cremation services to representatives of the decedent so they can experience a respectful and safe burial or cremation.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	337,100	305,400	317,100	318,000	900	0.3%
	Total	\$337,100	\$305,400	\$317,100	\$318,000	\$900	0.3%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage of applicants or representatives surveyed reporting the deceased received a respectful burial or cremation

	95%	100%	95%	95%
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37 Social Services-Program Budgets

Family Support Services Program

The purpose of the Family Support Services Program is to provide life management, information and brief counseling services to eligible Davidson County residents so they can develop or improve life skills, increase independence and/or improve family stability.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	766,500	791,301	1,153,300	1,348,700	195,400	16.9%
	Total	\$766,500	\$791,301	\$1,153,300	\$1,348,700	\$195,400	16.9%
FTEs:	GSD General Fund	9.00	9.00	14.00	15.00	1.00	7.1%
	Total	9.00	9.00	14.00	15.00	1.00	7.1%

Performance

Percentage of customer goals achieved 77% 75% 82% 80%

Homeless Services Program

The purpose of the Homeless Services Program is to provide assessment and intervention products to homeless individuals and those at risk of becoming homeless so they can obtain or maintain permanent supportive housing.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	512,700	491,344	523,300	532,600	9,300	1.8%
	Total	\$512,700	\$491,344	\$523,300	\$532,600	\$9,300	1.8%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

Percentage of customers served who achieve their goal of obtaining or maintaining housing 44% 71% 50% 50%

Homemaker Program

The purpose of the Homemaker Program is to provide light house keeping, personal care and essential errand services to eligible adults and families with children so they can have a safe, clean, protective and least restrictive home environment.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,751,200	1,617,609	1,278,200	1,088,900	-189,300	-14.8%
	Total	\$1,751,200	\$1,617,609	\$1,278,200	\$1,088,900	-\$189,300	-14.8%
FTEs:	GSD General Fund	31.00	31.00	25.00	21.00	-4.00	-16.0%
	Total	31.00	31.00	25.00	21.00	-4.00	-16.0%

Performance

Percentage of customers that report they maintain a safe, clean and protective home environment 90% 99% 90% 95%

37 Social Services-Program Budgets

Nutrition Program

The purpose of the Nutrition Program is to provide nutritionally sound meals, nutrition supplements, nutrition education and socialization products to low income seniors and disabled persons so they can continue independent living.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,631,500	1,542,196	1,652,800	1,728,000	75,200	4.5%
	Special Purpose Fund	300	0	300	300	0	0.0%
	Total	\$1,631,800	\$1,542,196	\$1,653,100	\$1,728,300	\$75,200	4.5%
FTEs:	GSD General Fund	13.79	13.79	14.76	14.76	0.00	0.0%
	Total	13.79	13.79	14.76	14.76	0.00	0.0%

Performance

Percentage of customers that report they are less hungry throughout the day

nr	83%	75%	85%
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Planning and Coordination Line of Business

The purpose of the Planning and Coordination Line of Business is to establish partnerships, provide information and processes for the long-term planning, community awareness and implementation of evidenced-based social services to the community.

Homelessness Commission Program

The Metropolitan Homelessness Commission has an unwavering commitment to a single mission: to end homelessness in Nashville. Together with many community partners including people who have experienced homelessness, we lead efforts to create, implement, fund, and advocate for programs and policies that generate measurable results and lead to a clear, 30-day path out of homelessness that provides housing stability for individuals and families.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,465,200	1,392,001	1,465,200	1,489,500	24,300	1.7%
	Special Purpose Fund	157,500	125,246	542,500	219,600	-322,900	-59.5%
	Total	\$1,622,700	\$1,517,247	\$2,007,700	\$1,709,100	-\$298,600	-14.9%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Percentage of the annual applicants of our SOAR (SSI/SSDI) program are approved for benefits on the initial application	90%	100%	90%	98%
Percentage of chronically homeless individuals in Housing First (permanent housing with intensive case management) will retain their permanent housing status	85%	75%	85%	na
Monthly update of community housing placement report of people experiencing homelessness	na	na	na	12
Monthly update of community housing retention report for people who exited homelessness	na	na	na	12

37 Social Services-Program Budgets

Planning and Coordination Program

The purpose of the Planning and Coordination Program is to analyze and report on social/human service needs; document demographic, social and socioeconomic trends; identify gaps in services; promote evidence-based practices; and inform the community about poverty in Davidson County.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	586,400	588,499	612,400	631,000	18,600	3.0%
	Total	\$586,400	\$588,499	\$612,400	\$631,000	\$18,600	3.0%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

Annual update of Community Needs Evaluation	nr	1	1	1
Quarterly newsletters with topical reports published and made available to the public	nr	4	4	4

38 Health-Program Budgets

Communicable Disease and Emergency Preparedness Line of Business

The purpose of the Communicable Disease and Emergency Preparedness Line of Business is to provide disease prevention and emergency preparation services.

Immunizations Program

The purpose of the Immunization Program is to provide comprehensive health screenings, care coordination, and intervention services to target populations of Davidson County in need of preventive health care so that they can experience the earliest possible detection of health indicators and protection against preventable disease.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	518,500	371,631	512,400	512,400	0	0.0%
	Total	\$518,500	\$371,631	\$512,400	\$512,400	\$0	0.0%
FTEs:	Special Purpose Fund	12.59	12.59	12.59	8.00	-4.59	-36.5%
	Total	12.59	12.59	12.59	8.00	-4.59	-36.5%

Performance

Percentage of reportable Vaccine Preventable Diseases (VPD) investigated within 24 hours of health department staff notification

na	97.2%	100%	100%
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Percentage of 24 year old children are adequately immunized against preventable disease

nr	78.5%	90%	90%
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Percentage of clients aged 24 months and younger will have their immunization status assessed and receive education at every visit.

na	na	nr	nr
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Public Health Emergency Preparedness Program

The purpose of the Public Health Emergency Preparedness Program is to provide planning, preparation, response, and recovery services to the residents of Davidson County in order to minimize the impact of natural and man-made public health emergencies.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	326,900	420,067	333,800	298,000	-35,800	-10.7%
	Special Purpose Fund	904,300	865,439	820,900	814,600	-6,300	-0.8%
	Total	\$1,231,200	\$1,285,506	\$1,154,700	\$1,112,600	-\$42,100	-3.6%
FTEs:	Special Purpose Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	GSD General Fund	4.00	4.00	6.00	5.00	-1.00	-16.7%
	Total	9.00	9.00	11.00	10.00	-1.00	-9.1%

Performance

Percentage of CDC emergency preparedness standards will be achieved

nr	nr	100%	100%
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38 Health-Program Budgets

Ryan White Program

The purpose of the Ryan White Program is to provide funding for HIV treatment and support services and support a community planning process in order to improve the health status of persons living with HIV disease and eliminate new HIV infections in the community.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	4,440,200	4,135,006	4,440,200	4,440,200	0	0.0%
	Total	\$4,440,200	\$4,135,006	\$4,440,200	\$4,440,200	\$0	0.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	1.00	1.00	100.0%
	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	1.00	1.00	100.0%

Performance

Percentage of Ryan White Part A clients will have two or more clinic visits within 12 months

	na	75%	75%	75%
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STD and HIV Prevention and Intervention Program

The purpose of the STD and HIV Prevention and Intervention Program is to provide education, screening, assessment, treatment, and referral products to persons with Sexually Transmitted Diseases and/or HIV infection.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	574,600	546,332	506,400	575,000	68,600	13.5%
	Special Purpose Fund	1,419,100	1,508,078	1,429,100	1,300,600	-128,500	-9.0%
	Total	\$1,993,700	\$2,054,410	\$1,935,500	\$1,875,600	-\$59,900	-3.1%
FTEs:	Special Purpose Fund	25.00	25.00	26.00	28.00	2.00	7.7%
	GSD General Fund	8.00	8.00	8.00	7.00	-1.00	-12.5%
	Total	33.00	33.00	34.00	35.00	1.00	2.9%

Performance

Percentage of reported cases of Chlamydia, Gonorrhea, and Syphilis will be appropriately treated

	nr	96.8%	90%	90%
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Tuberculosis Elimination Program

The purpose of the Tuberculosis Elimination Program is to provide education, screening, assessment, treatment, and referral products to anyone in Nashville with risk for tuberculosis infection (TB) or disease so that the community can be free from TB exposure.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	642,000	753,460	571,000	661,700	90,700	15.9%
	Special Purpose Fund	1,540,700	1,513,978	1,649,500	1,632,700	-16,800	-1.0%
	Total	\$2,182,700	\$2,267,438	\$2,220,500	\$2,294,400	\$73,900	3.3%
FTEs:	Special Purpose Fund	21.00	21.00	21.00	21.00	0.00	0.0%
	GSD General Fund	7.00	7.00	6.00	6.00	0.00	0.0%
	Total	28.00	28.00	27.00	27.00	0.00	0.0%

Performance

Percentage of treatment courses for active TB cases will be completed

	nr	100%	90%	90%
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Percentage of treatment courses for latent (non-infectious) TB cases will be completed

	nr	50.3%	50%	50%
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38 Health-Program Budgets

Community Health Line of Business

The purpose of the Community Health Line of Business is to provide direct services and improve service delivery systems for preventive care, supplemental nutrition, and medical care for people in need so that they can be healthier.

Children's Special Services Program

The purpose of the Children's Special Services Program is to provide payment for eligible medical expenses and care coordination services so that chronically ill children can obtain needed health care services and have a medical home.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	7,100	13,141	7,100	1,500	-5,600	-78.9%
	Special Purpose Fund	767,100	753,600	767,100	727,500	-39,600	-5.2%
	Total	\$774,200	\$766,741	\$774,200	\$729,000	-\$45,200	-5.8%
FTEs:	Special Purpose Fund	10.50	10.50	8.50	9.50	1.00	11.8%
	Total	10.50	10.50	8.50	9.50	1.00	11.8%

Performance

Percentage of CSS children will have a documented medical home within three months after enrolling or recertifying

nr	99.7%	95%	95%
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Clinical Services Program

The purpose of the Clinical Services Program is to provide immunizations for children and adults, family planning services, head lice evaluations, and pregnancy testing and referral to those who need the services.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,632,400	1,829,827	1,630,000	1,825,700	195,700	12.0%
	Special Purpose Fund	854,600	854,601	854,600	854,600	0	0.0%
	Total	\$2,487,000	\$2,684,428	\$2,484,600	\$2,680,300	\$195,700	7.9%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	4.59	4.59	100.0%
	GSD General Fund	24.00	24.00	21.00	20.75	-0.25	-1.2%
	Total	24.00	24.00	21.00	25.34	4.34	20.7%

Performance

Percentage of clients aged 24 months and younger will have their immunization status assessed and receive education at every visit

na	na	na	0.9
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Health Care for the Homeless Program

The purpose of the Health Care for the Homeless Program is to provide medical, dental, mental health, substance abuse, and social services to adults, families, and children who are homeless so they can have access to appropriate health care services designed to meet their needs.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	355,200	355,100	355,200	355,200	0	0.0%
	Total	\$355,200	\$355,100	\$355,200	\$355,200	\$0	0.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Percentage of homeless clients specified in the contract with United Neighborhood Health Services (UNHS) will receive mental health, substance abuse, and dental services at UNHS clinics

nr	100%	100%	100%
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38 Health-Program Budgets

Nutrition Services Program

The purpose of the Nutrition Services Program is to provide nutrition education, assessment, intervention, and referral along with supplemental food products/vouchers to eligible residents in Davidson County so they can provide nutritional meals for their families.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	65,600	56,880	75,300	71,100	-4,200	-5.6%
	Special Purpose Fund	4,723,000	4,610,900	5,150,900	5,148,800	-2,100	0.0%
	Total	\$4,788,600	\$4,667,780	\$5,226,200	\$5,219,900	-\$6,300	-0.1%
FTEs:	Special Purpose Fund	82.20	82.20	86.20	85.20	-1.00	-1.2%
	GSD General Fund	1.20	1.20	1.20	1.20	0.00	0.0%
	Total	83.40	83.40	87.40	86.40	-1.00	-1.1%

Performance

Percentage of potentially eligible participants will receive WIC (Women, Infants, Children) vouchers

	nr	84.7%	70%	70%
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Office of the Civil Service Medical Examiner Program

The purpose of the Office of the Civil Service Medical Examiner is to provide physical examination reports and disability evaluation assessments in a timely manner so that accurate and comprehensive information is available to Metro Departments and agencies upon which to make informed and appropriate employment benefit decisions.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	692,300	578,274	606,700	614,400	7,700	1.3%
	Total	\$692,300	\$578,274	\$606,700	\$614,400	\$7,700	1.3%
FTEs:	GSD General Fund	6.00	6.00	6.00	8.20	2.20	36.7%
	Total	6.00	6.00	6.00	8.20	2.20	36.7%

Performance

Percentage of examinations and disability evaluation assessments will be provided in a timely manner (timely manner is the time frame established by department served)

	nr	99.6%	98%	98%
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Oral Health Services Program

The purpose of the Oral Health Services Program is to provide prevention, education, clinical services, and outreach to K-8 children in high need schools so they are free from untreated oral disease.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	522,500	474,801	482,500	577,800	95,300	19.8%
	Special Purpose Fund	696,000	628,257	696,000	696,000	0	0.0%
	Total	\$1,218,500	\$1,103,058	\$1,178,500	\$1,273,800	\$95,300	8.1%
FTEs:	Special Purpose Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	GSD General Fund	3.20	3.20	3.20	4.40	1.20	37.5%
	Total	13.20	13.20	13.20	14.40	1.20	9.1%

Performance

Percentage of K-8 children in high needs schools will be free from untreated oral disease

	nr	82.9%	70%	65%
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38 Health-Program Budgets

School Health Program

The purpose of the School Health Program is to provide skilled nursing services for students with special health care needs so that they will be able to attend school.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	3,831,000	3,898,895	4,059,600	4,215,400	155,800	3.8%
	Total	\$3,831,000	\$3,898,895	\$4,059,600	\$4,215,400	\$155,800	3.8%
FTEs:	Special Purpose Fund	62.65	62.65	55.24	53.24	-2.00	-3.6%
	Total	62.65	62.65	55.24	53.24	-2.00	-3.6%

Performance

Percentage of provider ordered scheduled procedures will be completed nr 99.2% 98.5% 98.5%

Environmental Health Line of Business

The purpose of the Environmental Health Line of Business is to provide assessment and information to everyone in Nashville so they can experience healthy living conditions through clean air, safe food, and reduced exposure to environmental health and safety hazards.

Air Quality Program

The purpose of the Air Quality Program (includes Vehicle Inspection and Maintenance) is to provide assessment and information to everyone in Nashville so they can experience healthy living conditions through clean air and reduced exposure to environmental health and safety hazards.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	672,200	720,726	664,800	766,700	101,900	15.3%
	Special Purpose Fund	889,000	712,687	604,000	654,000	50,000	8.3%
	Total	\$1,561,200	\$1,433,413	\$1,268,800	\$1,420,700	\$151,900	12.0%
FTEs:	Special Purpose Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	GSD General Fund	8.00	8.00	8.00	6.00	-2.00	-25.0%
	Total	13.00	13.00	13.00	11.00	-2.00	-15.4%

Performance

Percentage of days in the year, Nashville's air quality will be in the good or moderate range according to EPA's Air Quality Index (AQI) nr 100% 95% na

Percentage of active complaints to the Pollution Control Division (PCD) that have a response time of two hours or less na na 75% 75%

Environmental Engineering Program

The purpose of the Engineering Program is to provide septic assessment, training, design, and information services to property owners in Nashville so that all septic systems in Nashville operate safely.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	484,000	496,704	512,100	440,000	-72,100	-14.1%
	Total	\$484,000	\$496,704	\$512,100	\$440,000	-\$72,100	-14.1%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.50	0.50	12.5%
	Total	4.00	4.00	4.00	4.50	0.50	12.5%

Performance

Percentage of failed septic systems will be properly abated nr 95.8% 98% 98%

38 Health-Program Budgets

Food Protection Services Program

The purpose of the Food Protection Services Program is to provide assessment and information to everyone in Nashville so they can enjoy safe food.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	874,100	871,623	874,100	942,300	68,200	7.8%
Special Purpose Fund	78,100	79,634	92,600	78,100	-14,500	-15.7%
Total	\$952,200	\$951,257	\$966,700	\$1,020,400	\$53,700	5.6%
FTEs: Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
GSD General Fund	14.00	14.00	14.00	14.00	0.00	0.0%
Total	15.00	15.00	15.00	15.00	0.00	0.0%

Performance

Percentage of the three critical CDC risk factors (hand washing, food temperatures, sanitation of work surfaces) identified will be abated

nr 100% 99% 99%

Pest Management Services Program

The purpose of the Pest Management Services Program is to provide training, assessment, and information to people in Nashville so they can experience reduced risk of diseases from exposure to mosquitoes, rodents, and other pests.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	286,600	280,003	296,300	278,000	-18,300	-6.2%
Total	\$286,600	\$280,003	\$296,300	\$278,000	-\$18,300	-6.2%
FTEs: GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
Total	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Percentage of identified pest threats will be successfully abated

nr 96.8% 90% 90%

Public Facilities Program

The purpose of the Public Facilities Program is to provide inspections, training, assessment, and information services to establishments frequented by the public so they can reduce environmental health and safety hazards.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	477,900	477,336	497,500	516,400	18,900	3.8%
Total	\$477,900	\$477,336	\$497,500	\$516,400	\$18,900	3.8%
FTEs: GSD General Fund	8.00	8.00	8.00	8.00	0.00	0.0%
Total	8.00	8.00	8.00	8.00	0.00	0.0%

Performance

Percentage of environmental complaints and violations will be abated

nr 96% 90% 90%

38 Health-Program Budgets

Executive Leadership Line of Business

The purpose of the Executive Leadership Line of Business is to provide vision, leadership, and management support to the Health Department so it can efficiently and effectively deliver results for customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to the Metro Health Department so it can deliver results for customers.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	871,100	863,933	1,004,100	938,600	-65,500	-6.5%
	Total	\$871,100	\$863,933	\$1,004,100	\$938,600	-\$65,500	-6.5%
FTEs:	GSD General Fund	7.00	7.00	8.00	7.00	-1.00	-12.5%
	Total	7.00	7.00	8.00	7.00	-1.00	-12.5%

Performance

Percentage of departmental key result measures will be achieved

nr	79.4%	90%	90%
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Finance and Administration Line of Business

The purpose of the Finance and Administration Line of Business is to provide financial management and support services to the department so it can be a good steward of public resources.

Animal Care and Control Program

The purpose of the Animal Care and Control Program is to provide field and shelter based animal control services and investigation and assessment, adoption, and information products to the public so that everyone can experience reduced risk of animal bites and rabies.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	2,010,000	1,897,848	2,019,600	2,251,700	232,100	11.5%
	Special Purpose Fund	65,300	9,027	305,000	324,500	19,500	6.4%
	Total	\$2,075,300	\$1,906,875	\$2,324,600	\$2,576,200	\$251,600	10.8%
FTEs:	GSD General Fund	31.00	31.00	31.00	34.00	3.00	9.7%
	Total	31.00	31.00	31.00	34.00	3.00	9.7%

Performance

Percentage of the time, Metro Animal Care and Control will respond to and properly abate priority incidents (person in danger, animal in danger, or urgent), within a two (2) hours response period

nr	97.4%	90%	90%
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38 Health-Program Budgets

Correctional Health Services Program

The purpose of the Correctional Health Services Program is to assure appropriate treatment and health care are provided to inmates in Nashville so that standards of care and contractual requirements can be met.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	217,300	223,028	231,100	233,500	2,400	1.0%
	Total	\$217,300	\$223,028	\$231,100	\$233,500	\$2,400	1.0%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Percentage of detainees seen in intake will receive a health assessment within 12 hours by a qualified health care professional

nr 99.2% 98% 98%

Facilities Management Program

The purpose of the Facilities Management Program is to provide operational support products to this Metro department so it can constantly function in a clean and operational work environment.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,913,400	1,848,472	1,307,400	1,462,600	155,200	11.9%
	Total	\$1,913,400	\$1,848,472	\$1,307,400	\$1,462,600	\$155,200	11.9%
FTEs:	GSD General Fund	10.00	10.00	11.00	11.00	0.00	0.0%
	Total	10.00	10.00	11.00	11.00	0.00	0.0%

Performance

Percentage of customers surveyed will indicate satisfactory or higher ratings of housekeeping and maintenance services

nr 98.7% 95% 95%

Finance Program

The purpose of the Finance Program is to provide financial management to the Metro Public Health Department so it can effectively manage its financial resources.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,017,800	1,015,440	1,225,400	1,276,400	51,000	4.2%
	Total	\$1,017,800	\$1,015,440	\$1,225,400	\$1,276,400	\$51,000	4.2%
FTEs:	GSD General Fund	12.51	12.51	14.01	15.01	1.00	7.1%
	Total	12.51	12.51	14.01	15.01	1.00	7.1%

Performance

Percentage of MPH's operating budget will be expended during the fiscal year

nr 95.2% 95% 95%

38 Health-Program Budgets

Human Resources Program

The purpose of the Human Resources Program is to provide recruiting, training, evaluation, and records maintenance for applicants and employees so the department will retain competent staff to carry out needed functions.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	477,800	515,012	543,500	530,600	-12,900	-2.4%
	Total	\$477,800	\$515,012	\$543,500	\$530,600	-\$12,900	-2.4%
FTEs:	GSD General Fund	6.00	6.00	6.00	6.00	0.00	0.0%
	Total	6.00	6.00	6.00	6.00	0.00	0.0%

Performance

Percentage of full time employees hired and not subject to lay off will still be employed by MPH after 12 months

nr	77.6%	80%	80%
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Information Technology Program

The purpose of the Information Technology Program is to provide information technology support products to this Metro department so it can efficiently and securely meet its business needs.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,377,000	1,405,417	1,382,000	1,527,600	145,600	10.5%
	Special Purpose Fund	725,200	725,707	725,200	725,200	0	0.0%
	Total	\$2,102,200	\$2,131,124	\$2,107,200	\$2,252,800	\$145,600	6.9%
FTEs:	Special Purpose Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	GSD General Fund	4.00	4.00	4.00	3.85	-0.15	-3.8%
	Total	11.00	11.00	11.00	10.85	-0.15	-1.4%

Performance

Percentage of all Help Desk tickets assigned to Health Department employees are resolved and completed within four working days.

na	na	na	90%
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Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	349,000	-1,619	271,600	49,000	-222,600	-82.0%
	Special Purpose Fund	1,589,700	1,342,694	473,000	0	-473,000	-100.0%
	Total	\$1,938,700	\$1,341,075	\$744,600	\$49,000	-\$695,600	-93.4%

Performance

No applicable performance measure

na	na	na	na
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38 Health-Program Budgets

Records Management Program

The purpose of the Records Management Program is to maintain departmental records and provide vital records, permits, and reports to qualified representatives so they can obtain the records they need.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	663,800	706,321	707,000	740,900	33,900	4.8%
	Total	\$663,800	\$706,321	\$707,000	\$740,900	\$33,900	4.8%
FTEs:	GSD General Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

Performance

Percentage of persons who request certified birth and death records will receive them in accordance with the Tennessee Department of Health Handbook of Instructions for Local Registrars

nr	100%	100%	100%
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Population Health Line of Business

The purpose of the Population Health Line of Business is to provide information, advocacy, clinical services, and service coordination products to people in Nashville so that everyone can enjoy healthier conditions, make healthier choices, and reduce their risk of communicable diseases, chronic diseases, and injury.

Behavioral Health Services Program

The purpose of the Behavioral Health Services Program is to provide screening, education, service linkage, and assurance of quality mental health and substance abuse treatment to qualifying participants so that they may experience a healthy life.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	427,000	375,087	384,200	387,500	3,300	0.9%
	Total	\$427,000	\$375,087	\$384,200	\$387,500	\$3,300	0.9%
FTEs:	GSD General Fund	6.00	6.00	5.00	5.00	0.00	0.0%
	Total	6.00	6.00	5.00	5.00	0.00	0.0%

Performance

Percentage of behavioral health clients (A&D/co-occurring and mental health) will be linked with a community provider

nr	89.5%	70%	70%
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Epidemiology and Data Program

The purpose of the Epidemiology and Data Program is to provide health information, data, and consultation to the Director and community so they can create sound public health policy and assure best practices.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	491,000	516,005	596,400	601,300	4,900	0.8%
	Total	\$491,000	\$516,005	\$596,400	\$601,300	\$4,900	0.8%
FTEs:	GSD General Fund	6.00	6.00	6.00	5.70	-0.30	-5.0%
	Total	6.00	6.00	6.00	5.70	-0.30	-5.0%

Performance

Percentage of reports and publications will be completed on time

nr	93.3%	95%	95%
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38 Health-Program Budgets

Fetal Infant Mortality Initiatives Program

The purpose of the Fetal Infant Mortality Initiatives (FIMI) Program is to provide information and education on infant health (to prevent infant deaths) to Davidson County providers and citizens so that they will be better informed and active in reducing risk factors that put infants at risk for early death.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	443,400	407,085	351,600	406,600	55,000	15.6%
	Special Purpose Fund	947,900	696,194	468,600	318,600	-150,000	-32.0%
	Total	\$1,391,300	\$1,103,279	\$820,200	\$725,200	-\$95,000	-11.6%
FTEs:	Special Purpose Fund	8.00	8.00	1.00	0.00	-1.00	-100.0%
	GSD General Fund	4.00	4.00	5.00	5.00	0.00	0.0%
	Total	12.00	12.00	6.00	5.00	-1.00	-16.7%

Performance

Percentage of eligible fetal and infant deaths will be assessed by a core team within 3 months of fetal/infant death to identify factors contributing to the death

nr 100% 90% 90%

Health Care Access Program

The purpose of the Health Care Access Program is to provide screening, referral, and linkage services to uninsured residents of Nashville so that they can obtain primary health care from a regular source.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	471,800	494,445	493,700	495,300	1,600	0.3%
	Special Purpose Fund	89,000	86,325	94,000	94,000	0	0.0%
	Total	\$560,800	\$580,770	\$587,700	\$589,300	\$1,600	0.3%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	GSD General Fund	3.00	3.00	5.00	5.00	0.00	0.0%
	Total	4.00	4.00	6.00	6.00	0.00	0.0%

Performance

Percentage of the estimated uninsured residents in Nashville will be linked to a source of primary care

nr 2% 4.5% 3%

38 Health-Program Budgets

Healthy Eating and Active Living Program

The purpose of the Healthy Eating and Active Living Program is to provide health education sessions, information, health risk assessments and policy related advice to the Nashville community so it can be empowered to make healthy lifestyle choices by increasing healthy eating and active living.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	297,200	322,599	268,500	182,300	-86,200	-32.1%
	Special Purpose Fund	192,100	76,109	212,100	192,100	-20,000	-9.4%
	Total	\$489,300	\$398,708	\$480,600	\$374,400	-\$106,200	-22.1%
FTEs:	Special Purpose Fund	5.50	5.50	5.50	5.50	0.00	0.0%
	GSD General Fund	6.00	6.00	3.00	2.00	-1.00	-33.3%
	Total	11.50	11.50	8.50	7.50	-1.00	-11.8%

Performance

Percentage of target organizations that adopt a policy or program related to Healthy Eating/Active Living/Tobacco

	nr	nr	20%	20%
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Percentage of Communities Putting Prevention to Work (CPPW) objectives will be achieved

	nr	nr	na	na
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Home Visiting Program

The purpose of the home Visiting Program (includes Help Us Grow, Bright Beginnings, and Healthy Start) is to provide public health home visits to at risk families so that they may receive the health and/or social services that they need.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	354,300	451,534	360,200	390,700	30,500	8.5%
	Special Purpose Fund	1,360,100	1,325,420	945,000	945,000	0	0.0%
	Total	\$1,714,400	\$1,776,954	\$1,305,200	\$1,335,700	\$30,500	2.3%
FTEs:	Special Purpose Fund	17.00	17.00	12.50	10.50	-2.00	-16.0%
	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	22.00	22.00	17.50	15.50	-2.00	-11.4%

Performance

Percentage of eligible families referred to the HUGS home visiting program that could be contacted will receive a home visit within 15 working days

	nr	79.8%	nr	75%
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38 Health-Program Budgets

TENNderCare Program

The purpose of the TENNderCare Program is to provide outreach and information to children, parents and caregivers so that children can benefit from the early detection of health problems.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	925,400	721,881	840,600	840,600	0	0.0%
	Total	\$925,400	\$721,881	\$840,600	\$840,600	\$0	0.0%
FTEs:	Special Purpose Fund	16.85	16.85	18.85	22.85	4.00	21.2%
	Total	16.85	16.85	18.85	22.85	4.00	21.2%

Performance

Percentage of parents and caregivers of Davidson County children and youth (ages 0-20) will receive information regarding the importance of well child check ups

nr 63% 65% 50%

Tobacco Control Program

The purpose of the Tobacco Control Program is to provide health education sessions, information, policy related research, and tobacco compliance assessments to the Nashville community so it can be empowered to make healthy lifestyle choices by eliminating and avoiding the use of tobacco products.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	417,800	39,344	417,800	417,800	0	0.0%
	Total	\$417,800	\$39,344	\$417,800	\$417,800	\$0	0.0%
FTEs:	Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage of patients, 13 years of age and older, seen in MPH D clinics will be screened annually for tobacco use

nr 97% nr 70%

44 Human Relations Commission-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	1,800	0	1,200	0	-1,200	-100.0%
Total	\$1,800	\$0	\$1,200	\$0	-\$1,200	-100.0%

Performance

No applicable performance measure

na na na na

44 Human Relations Commission-Program Budgets

Advocacy, Compliance, and Education Line of Business

The purpose of the Advocacy, Compliance, and Education Line of Business is to support the Commissions strategic goals encompassed by the Advocacy, Compliance, and Education program.

Advocacy, Compliance, and Education Program

The goal of the Advocacy, Compliance, and Education Program is to 1) engage in data-gathering to produce and support evidence-based policy recommendations related to human and civil rights, including in the areas of employment, housing, financial services, commercial transactions, public accommodations, and the provision of city activities and services; 2) to receive and investigate inquiries, allegations, and complaints of perceived discrimination and discriminatory misconduct in the general services area and by metropolitan government employees; and 3) to promote and foster improved human relations through educational programming.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	434,300	415,603	371,400	433,900	62,500	16.8%
	Total	\$434,300	\$415,603	\$371,400	\$433,900	\$62,500	16.8%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

MHRC direct delivery of general and custom education programs in three target areas: General Diversity Education (schools & community)	nr	7	nr	5
MHRC direct delivery of general and custom education programs in three target areas: Title VI Compliance (LEP, small and emerging businesses)	nr	4	nr	5
MHRC direct delivery of general and custom education programs in three target areas: Intercultural Understanding and Integration	nr	5	nr	5
Number of individuals/organizations that register inquiries or complaints with the MHRC	nr	56	nr	50
Percentage of formal/informal claims resolved	nr	85%	nr	90%
Number of actual complaints addressed; types of service rendered	nr	45	nr	50
Number of formal/informal claims resolved and successful referrals made	na	na	na	nr
Traditional and social media attention paid to MHRC activities, policy recommendations, and reports	na	na	na	nr

39 Library-Program Budgets

Administrative Line of Business

The Administrative Line of Business provides executive direction and administrative support services for the Nashville Public Library.

Administrative Support Program

The purpose of the Administrative Support program is to provide finance, procurement and human resources support services for the library.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	1,907,400	1,679,946	1,798,600	1,847,700	49,100	2.7%
Special Purpose Fund	26,300	35,968	28,000	0	-28,000	-100.0%
Total	\$1,933,700	\$1,715,914	\$1,826,600	\$1,847,700	\$21,100	1.2%
FTEs: SPF Special Purpose	0.49	0.49	0.49	0.49	0.00	0.0%
GSD General Fund	13.75	13.75	14.00	14.00	0.00	0.0%
Total	14.24	14.24	14.49	14.49	0.00	0.0%

Performance

Percentage of vendors paid within 45 days of invoice

	90%	96%	90%	90%
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Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	106,700	0	0	0	0	0.0%
Total	\$106,700	\$0	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure

	na	na	na	na
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Operations and Maintenance Program

The purpose of the Operations and Maintenance program is to provide maintenance, custodial and landscaping services for the library system.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	3,351,400	3,668,250	3,413,400	3,565,700	152,300	4.5%
Total	\$3,351,400	\$3,668,250	\$3,413,400	\$3,565,700	\$152,300	4.5%
FTEs: GSD General Fund	33.00	33.00	40.00	42.00	2.00	5.0%
Total	33.00	33.00	40.00	42.00	2.00	5.0%

Performance

Percentage of customer satisfaction with quality of custodial services

	96%	97.16%	96%	96%
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39 Library-Program Budgets

Public Relations Program

The purpose of the Public Relations program is to provide marketing internal/external communications, Media Relations and Public Relations services.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	332,200	273,174	303,800	311,100	7,300	2.4%
	Total	\$332,200	\$273,174	\$303,800	\$311,100	\$7,300	2.4%
FTEs:	GSD General Fund	3.00	3.00	3.75	3.75	0.00	0.0%
	Total	3.00	3.00	3.75	3.75	0.00	0.0%

Performance

Percentage of individuals who visit the library as a result of promotional materials

	39%	42.05%	39%	40%
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Research and Special Projects Program

The purpose of the Research and Special Projects program is to provide special projects support services include the T.O.T.A.L. Program, and other special projects, linking NPL to other organizations and partnerships in the city and county.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	202,800	314,865	288,700	306,100	17,400	6.0%
	Special Purpose Fund	543,300	197,236	503,300	394,600	-108,700	-21.6%
	Total	\$746,100	\$512,101	\$792,000	\$700,700	-\$91,300	-11.5%
FTEs:	SPF Special Purpose	2.90	2.90	2.52	2.52	0.00	0.0%
	GSD General Fund	3.00	3.00	5.00	5.00	0.00	0.0%
	Total	5.90	5.90	7.52	7.52	0.00	0.0%

Performance

Annual outreach attendance

	nr	55,752	13,000	25,000
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Branch Library Line of Business

The purpose of the Branch Library Line of Business is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities in Davidson County.

Bellevue Library Program

The purpose of the Bellevue Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	298,100	309,285	517,300	796,600	279,300	54.0%
	Special Purpose Fund	500	500	500	500	0	0.0%
	Total	\$298,600	\$309,785	\$517,800	\$797,100	\$279,300	53.9%
FTEs:	GSD General Fund	7.98	7.98	15.96	16.98	1.02	6.4%
	Total	7.98	7.98	15.96	16.98	1.02	6.4%

Performance

Patron visits at the Bellevue Branch

	190,000	160,317	230,000	230,000
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39 Library-Program Budgets

Bordeaux Library Program

The purpose of the Bordeaux Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	533,400	529,677	534,000	611,500	77,500	14.5%
	Special Purpose Fund	2,100	856	2,100	2,100	0	0.0%
	Total	\$535,500	\$530,533	\$536,100	\$613,600	\$77,500	14.5%
FTEs:	GSD General Fund	11.50	11.50	10.49	13.47	2.98	28.4%
	Total	11.50	11.50	10.49	13.47	2.98	28.4%

Performance

Patron visits at the Bordeaux Branch	99,000	103,229	97,000	100,000
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Donelson Library Program

The purpose of the Donelson Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	200,700	297,406	268,900	293,800	24,900	9.3%
	Special Purpose Fund	500	0	500	500	0	0.0%
	Total	\$201,200	\$297,406	\$269,400	\$294,300	\$24,900	9.2%
FTEs:	GSD General Fund	4.99	4.99	4.99	4.99	0.00	0.0%
	Total	4.99	4.99	4.99	4.99	0.00	0.0%

Performance

Patron visits at the Donelson Branch	165,000	163,008	165,000	165,000
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East Library Program

The purpose of the East Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	155,900	198,921	190,000	194,100	4,100	2.2%
	Special Purpose Fund	500	645	500	500	0	0.0%
	Total	\$156,400	\$199,566	\$190,500	\$194,600	\$4,100	2.2%
FTEs:	GSD General Fund	3.49	3.49	4.00	4.00	0.00	0.0%
	Total	3.49	3.49	4.00	4.00	0.00	0.0%

Performance

Patron visits at the East Branch	96,000	92,839	81,000	81,000
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39 Library-Program Budgets

Edgehill Library Program

The purpose of the Edgehill Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	129,800	167,323	158,800	164,200	5,400	3.4%
	Special Purpose Fund	500	755	500	500	0	0.0%
	Total	\$130,300	\$168,078	\$159,300	\$164,700	\$5,400	3.4%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Patron visits at the Edgehill Branch	73,000	55,953	63,000	63,000
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Edmondson Pike Library Program

The purpose of the Edmondson Pike Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	636,600	701,885	677,000	809,100	132,100	19.5%
	Special Purpose Fund	2,500	932	2,500	2,500	0	0.0%
	Total	\$639,100	\$702,817	\$679,500	\$811,600	\$132,100	19.4%
FTEs:	GSD General Fund	14.49	14.49	15.47	19.96	4.49	29.0%
	Total	14.49	14.49	15.47	19.96	4.49	29.0%

Performance

Patron visits at the Edmondson Pike Branch	269,000	259,317	264,000	264,000
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Goodlettsville Library Program

The purpose of the Goodlettsville Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	356,500	403,424	379,500	406,600	27,100	7.1%
	Special Purpose Fund	500	1,371	500	500	0	0.0%
	Total	\$357,000	\$404,795	\$380,000	\$407,100	\$27,100	7.1%
FTEs:	GSD General Fund	7.97	7.97	8.97	8.97	0.00	0.0%
	Total	7.97	7.97	8.97	8.97	0.00	0.0%

Performance

Patron visits at the Goodlettsville Branch	290,000	171,606	263,000	180,000
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39 Library-Program Budgets

Green Hills Library Program

The purpose of the Green Hills Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	829,100	1,039,693	949,100	1,088,300	139,200	14.7%
	Special Purpose Fund	2,500	945	2,500	2,500	0	0.0%
	Total	\$831,600	\$1,040,638	\$951,600	\$1,090,800	\$139,200	14.6%
FTEs:	GSD General Fund	18.48	18.48	18.97	22.97	4.00	21.1%
	Total	18.48	18.48	18.97	22.97	4.00	21.1%

Performance

Patron visits at the Green Hills Branch 459,000 250,633 259,000 250,000

Hadley Park Library Program

The purpose of the Hadley Park Library program is to provide materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	131,400	134,526	136,500	132,200	-4,300	-3.2%
	Special Purpose Fund	500	49	500	500	0	0.0%
	Total	\$131,900	\$134,575	\$137,000	\$132,700	-\$4,300	-3.1%
FTEs:	GSD General Fund	3.00	3.00	3.49	3.49	0.00	0.0%
	Total	3.00	3.00	3.49	3.49	0.00	0.0%

Performance

Patron visits at the Hadley Park Branch 58,000 55,276 60,000 60,000

Hermitage Library Program

The purpose of the Hermitage Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	664,900	649,061	655,500	734,700	79,200	12.1%
	Special Purpose Fund	4,600	2,826	4,600	4,600	0	0.0%
	Total	\$669,500	\$651,887	\$660,100	\$739,300	\$79,200	12.0%
FTEs:	GSD General Fund	13.50	13.50	12.50	14.50	2.00	16.0%
	Total	13.50	13.50	12.50	14.50	2.00	16.0%

Performance

Patron visits at the Hermitage Branch 217,000 190,009 224,000 200,000

39 Library-Program Budgets

Inglewood Library Program

The purpose of the Inglewood Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	182,000	218,501	208,800	212,900	4,100	2.0%
	Special Purpose Fund	500	797	500	500	0	0.0%
	Total	\$182,500	\$219,298	\$209,300	\$213,400	\$4,100	2.0%
FTEs:	GSD General Fund	3.00	3.00	3.49	3.49	0.00	0.0%
	Total	3.00	3.00	3.49	3.49	0.00	0.0%

Performance

Patron visits at the Inglewood Branch 151,944 133,613 140,000 140,000

Looby Library Program

The purpose of the Looby Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	208,000	239,284	228,300	232,200	3,900	1.7%
	Special Purpose Fund	500	401	500	500	0	0.0%
	Total	\$208,500	\$239,685	\$228,800	\$232,700	\$3,900	1.7%
FTEs:	GSD General Fund	4.00	4.00	4.00	4.00	0.00	0.0%
	Total	4.00	4.00	4.00	4.00	0.00	0.0%

Performance

Patron visits at the Looby Branch 123,000 131,480 130,000 130,000

Madison Library Program

The purpose of the Madison Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	562,400	633,662	607,100	738,100	131,000	21.6%
	Special Purpose Fund	1,500	1,707	1,500	1,500	0	0.0%
	Total	\$563,900	\$635,369	\$608,600	\$739,600	\$131,000	21.5%
FTEs:	GSD General Fund	12.50	12.50	12.98	15.98	3.00	23.1%
	Total	12.50	12.50	12.98	15.98	3.00	23.1%

Performance

Patron visits at the Madison Branch 270,000 275,821 294,000 294,000

39 Library-Program Budgets

North Library Program

The purpose of the North Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	109,200	109,332	110,900	113,000	2,100	1.9%
	Special Purpose Fund	500	1,025	500	500	0	0.0%
	Total	\$109,700	\$110,357	\$111,400	\$113,500	\$2,100	1.9%
FTEs:	GSD General Fund	2.00	2.00	2.49	2.49	0.00	0.0%
	Total	2.00	2.00	2.49	2.49	0.00	0.0%

Performance

Patron visits at the North Branch	99,000	89,195	100,000	90,000
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Old Hickory Library Program

The purpose of the Old Hickory Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	176,900	202,863	193,500	197,600	4,100	2.1%
	Special Purpose Fund	500	0	500	500	0	0.0%
	Total	\$177,400	\$202,863	\$194,000	\$198,100	\$4,100	2.1%
FTEs:	GSD General Fund	4.00	4.00	3.00	3.00	0.00	0.0%
	Total	4.00	4.00	3.00	3.00	0.00	0.0%

Performance

Patron visits at the Old Hickory Branch	62,000	28,341	62,000	62,000
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Pruitt Library Program

The purpose of the Pruitt Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	141,500	181,374	165,700	168,900	3,200	1.9%
	Special Purpose Fund	500	373	500	500	0	0.0%
	Total	\$142,000	\$181,747	\$166,200	\$169,400	\$3,200	1.9%
FTEs:	GSD General Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Patron visits at the Pruitt Branch	128,000	77,432	110,000	110,000
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39 Library-Program Budgets

Richland Park Library Program

The purpose of the Richland Park Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	135,200	280,516	235,000	243,300	8,300	3.5%
	Special Purpose Fund	500	591	500	500	0	0.0%
	Total	\$135,700	\$281,107	\$235,500	\$243,800	\$8,300	3.5%
FTEs:	GSD General Fund	3.99	3.99	4.99	4.99	0.00	0.0%
	Total	3.99	3.99	4.99	4.99	0.00	0.0%

Performance

Patron visits at the Richland Park Branch 138,000 151,031 137,000 140,000

Southeast Library Program

The purpose of the Southeast Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	379,000	443,237	636,400	818,000	181,600	28.5%
	Special Purpose Fund	500	269	500	500	0	0.0%
	Total	\$379,500	\$443,506	\$636,900	\$818,500	\$181,600	28.5%
FTEs:	GSD General Fund	9.50	9.50	14.49	17.98	3.49	24.1%
	Total	9.50	9.50	14.49	17.98	3.49	24.1%

Performance

Patron visits at the Southeast Branch 135,000 174,314 153,000 160,000

Thompson Lane Library Program

The purpose of the Thompson Lane Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	206,100	236,234	216,500	220,800	4,300	2.0%
	Special Purpose Fund	500	215	500	500	0	0.0%
	Total	\$206,600	\$236,449	\$217,000	\$221,300	\$4,300	2.0%
FTEs:	GSD General Fund	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Patron visits at the Thompson Lane Branch 114,000 105,098 105,000 105,000

39 Library-Program Budgets

Watkins Park Library Program

The purpose of the Watkins Park Library program is to provide library materials, public gathering, adult, teen, children's services and programs to the public at various communities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	65,500	51,430	61,100	62,300	1,200	2.0%
	Special Purpose Fund	500	765	500	500	0	0.0%
	Total	\$66,000	\$52,195	\$61,600	\$62,800	\$1,200	1.9%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Patron visits at the Watkins Park Branch

	2014 Budget	2014 Actuals	2015 Budget	2016 Budget
	55,000	59,331	55,000	55,000

Community Outreach Line of Business

The purpose of the Outreach Line of Business is to provide outreach services and programs to adults, teens and children in Davidson County.

Nashville After-Zones Alliance Program

The purpose of the Nashville AfterZone Alliance Program is to support a coordinated network of high-quality afterschool programs for high-need middle-school students, which increases access for students and efficiencies for Metro and for the afterschool providers.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	0	0	1,614,500	2,612,700	998,200	61.8%
	Total	\$0	\$0	\$1,614,500	\$2,612,700	\$998,200	61.8%
FTEs:	GSD General Fund	0.00	0.00	2.00	2.00	0.00	0.0%
	Total	0.00	0.00	2.00	2.00	0.00	0.0%

Performance

Improved rate of middle-school success for NAZA program participants, as measured by high levels of engagement, school attendance, school behavior, literacy, and/or coursework

	2014 Budget	2014 Actuals	2015 Budget	2016 Budget
	na	69%	nr	48%

Emerging Technologies Line of Business

The purpose of the Emerging Technologies Line of Business is to provide Provides technology support services and leading edge technology planning for library services.

Interlibrary Loan Program

The purpose of the Interlibrary Loan program is to provide material loaning services for special or unique library materials.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	51,700	68,643	57,000	58,200	1,200	2.1%
	Total	\$51,700	\$68,643	\$57,000	\$58,200	\$1,200	2.1%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Percentage of ILL loans filled

	2014 Budget	2014 Actuals	2015 Budget	2016 Budget
	70%	87.9%	70%	70%

39 Library-Program Budgets

Limitless Libraries Program

The purpose of the Limitless Libraries program is to provide school based circulation and student programming services through Limitless Libraries and the main library to MNPS teachers and students.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,850,000	1,750,102	1,859,800	1,873,600	13,800	0.7%
	Total	\$1,850,000	\$1,750,102	\$1,859,800	\$1,873,600	\$13,800	0.7%
FTEs:	GSD General Fund	6.00	6.00	7.00	7.00	0.00	0.0%
	Total	6.00	6.00	7.00	7.00	0.00	0.0%

Performance

Patron usage of Limitless Libraries 45% 4.88 45% 4.5

Shared Systems Program

The purpose of the Shared Systems Program is to manage the systems and technology necessary to allow students and teachers, across the city, access to shared library materials, records and services, through system integration.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	0	0	0	379,300	379,300	100.0%
	Total	\$0	\$0	\$0	\$379,300	\$379,300	100.0%
FTEs:	GSD General Fund	0.00	0.00	0.00	6.00	6.00	100.0%
	Total	0.00	0.00	0.00	6.00	6.00	100.0%

Performance

No performance measure currently established na na na na

Technical Service Program

The purpose of the Technical Services program is to provide materials selection, acquisition, cataloging and collection development planning for library services.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	2,736,400	2,441,383	2,643,700	2,840,700	197,000	7.5%
	Special Purpose Fund	554,300	449,792	709,300	805,100	95,800	13.5%
	Total	\$3,290,700	\$2,891,175	\$3,353,000	\$3,645,800	\$292,800	8.7%
FTEs:	GSD General Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Performance

Per capita check out of library materials 6.5 7.08 6.5 6.5

39 Library-Program Budgets

Web and ILS Program

The purpose of the Web, Computer Literacy and ILS program is to provide technology services to support the library's public website, computer literacy and the library's integrated library automation system.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	401,100	891,222	732,800	765,700	32,900	4.5%
	Total	\$401,100	\$891,222	\$732,800	\$765,700	\$32,900	4.5%
FTEs:	GSD General Fund	7.00	7.00	10.00	10.00	0.00	0.0%
	Total	7.00	7.00	10.00	10.00	0.00	0.0%

Performance

Percentage of customers attending library instructional classes who believe classes meet intended goals	96%	98.75%	96%	96%
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Main Library Line of Business

The purpose of the Main Library Line of Business is to provide public services at the Main Library.

Children's Services Program

The purpose of the Children's Services program is to provide children's circulation and children's programming services for the public at the Main Library.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	629,200	339,542	465,400	476,400	11,000	2.4%
	Special Purpose Fund	9,500	9,409	9,500	9,500	0	0.0%
	Total	\$638,700	\$348,951	\$474,900	\$485,900	\$11,000	2.3%
FTEs:	GSD General Fund	9.98	9.98	6.00	6.00	0.00	0.0%
	Total	9.98	9.98	6.00	6.00	0.00	0.0%

Performance

Percentage of individuals attending story time presentations	11%	11.01%	11%	11%
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Circulation Program

The purpose of the Circulations program is to provide popular materials, patron account, fiction and non-fiction support services for the public at the Main Library.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,328,800	826,091	1,141,800	1,134,300	-7,500	-0.7%
	Special Purpose Fund	54,300	51,900	54,300	0	-54,300	-100.0%
	Total	\$1,383,100	\$877,991	\$1,196,100	\$1,134,300	-\$61,800	-5.2%
FTEs:	GSD General Fund	31.44	31.44	17.45	17.45	0.00	0.0%
	Total	31.44	31.44	17.45	17.45	0.00	0.0%

Performance

Per capita check-out of library materials	6.5	7.08	6.5	6.5
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39 Library-Program Budgets

Conference Center Program

The purpose of the Conference Center program is to provide conference and meeting room support services for the public at the Main Library.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	381,500	246,142	331,900	338,400	6,500	2.0%
	Total	\$381,500	\$246,142	\$331,900	\$338,400	\$6,500	2.0%
FTEs:	GSD General Fund	6.00	6.00	5.00	6.00	1.00	20.0%
	Total	6.00	6.00	5.00	6.00	1.00	20.0%

Performance

Percentage of individuals attending meetings at the Main Library

2014	2014 Actuals	2015	2016
5%	5.68%	6%	6%

Equal Access Program

The purpose of the Equal Access program is to provide library support services for the public with visual and hearing disabilities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	313,100	249,384	266,500	308,700	42,200	15.8%
	Special Purpose Fund	88,000	88,000	88,000	0	-88,000	-100.0%
	Total	\$401,100	\$337,384	\$354,500	\$308,700	-\$45,800	-12.9%
FTEs:	SPF Special Purpose	1.00	1.00	1.00	1.00	0.00	0.0%
	GSD General Fund	4.49	4.49	4.49	4.49	0.00	0.0%
	Total	5.49	5.49	5.49	5.49	0.00	0.0%

Performance

Percentage of people involved with or experiencing hearing disabilities who receive access to Deaf and Hard of Hearing materials, services and programs

2014	2014 Actuals	2015	2016
12%	11.04%	12%	12%

Public Technology Services Program

The purpose of the Public Technology Service Program is to provide public computer access, technology and digital literacy training and online job search help for the public at the Main Library.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	0	0	164,100	163,500	-600	-0.4%
	Total	\$0	\$0	\$164,100	\$163,500	-\$600	-0.4%
FTEs:	GSD General Fund	0.00	0.00	4.00	4.00	0.00	0.0%
	Total	0.00	0.00	4.00	4.00	0.00	0.0%

Performance

Percentage of individuals who seek technical or job search help and have their needs met

2014	2014 Actuals	2015	2016
na	na	na	90%

39 Library-Program Budgets

Reference Services Program

The purpose of the Reference Services program is to provide reference, reader's advisory and public computer support services for the public at the Main Library.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,361,000	957,005	1,089,800	1,173,500	83,700	7.7%
	Total	\$1,361,000	\$957,005	\$1,089,800	\$1,173,500	\$83,700	7.7%
FTEs:	GSD General Fund	21.22	21.22	18.94	18.94	0.00	0.0%
	Total	21.22	21.22	18.94	18.94	0.00	0.0%

Performance

Percentage of individuals asking reference questions that receive the answers they seek

99%	99.96%	99%	99%
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Special Collections Program

The purpose of the Special Collections program is to provide special collections support services for the public at the Main Library.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	782,100	388,092	674,500	659,000	-15,500	-2.3%
	Special Purpose Fund	104,400	71,800	107,400	0	-107,400	-100.0%
	Total	\$886,500	\$459,892	\$781,900	\$659,000	-\$122,900	-15.7%
FTEs:	SPF Special Purpose	2.00	2.00	2.00	2.00	0.00	0.0%
	GSD General Fund	6.00	6.00	7.00	7.00	0.00	0.0%
	Total	8.00	8.00	9.00	9.00	0.00	0.0%

Performance

Percentage of Special Collection patrons who are satisfied with the quality of service from staff

95%	98.46%	95%	95%
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Teen Services Program

The purpose of the Teen Services program is to provide a welcoming space for teens to receive developmentally appropriate support to create, collaborate, learn, access library materials, and attend workshops and programs at the Main Library.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	0	0	199,200	208,500	9,300	4.7%
	Total	\$0	\$0	\$199,200	\$208,500	\$9,300	4.7%
FTEs:	GSD General Fund	0.00	0.00	6.00	6.00	0.00	0.0%
	Total	0.00	0.00	6.00	6.00	0.00	0.0%

Performance

Percentage of individuals attending programs and workshops

na	na	na	1%
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39 Library-Program Budgets

Metro Archives Line of Business

The purpose of the Metro Archives Line of Business is to provide archival preservation, storage and public display services for the permanent Metro Government records.

Metro Archives Program

The purpose of the Metro Archives program is to provide archival preservation, storage and public display services for the permanent Metro Government records.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	257,600	304,655	272,600	233,500	-39,100	-14.3%
	Total	\$257,600	\$304,655	\$272,600	\$233,500	-\$39,100	-14.3%
FTEs:	GSD General Fund	5.01	5.01	5.00	5.00	0.00	0.0%
	Total	5.01	5.01	5.00	5.00	0.00	0.0%

Performance

Patron visits to Metro Archives	23,000	18,551	23,000	23,000
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40 Parks-Program Budgets

Community Outreach and Resource Development Line of Business

The purpose of the Community Outreach and Resource Development Line of Business is to provide information, education, volunteering, and partnership opportunity products to organizations, residents, and visitors so they can benefit from and/or contribute to an enhanced Parks and Recreational system.

Community Information and Outreach Program

The purpose of the Community Information and Outreach Program is to provide information and education products to residents and visitors of Nashville so they can be informed of the opportunity to participate in recreational, cultural and educational activities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	113,000	94,642	114,300	118,500	4,200	3.7%
	Total	\$113,000	\$94,642	\$114,300	\$118,500	\$4,200	3.7%
FTEs:	GSD General Fund	1.90	1.90	1.90	1.90	0.00	0.0%
	Total	1.90	1.90	1.90	1.90	0.00	0.0%

Performance

Number of outreach activities	2,653	9,948	2,675	10,455
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Community Recreation Line of Business

The purpose of the Community Recreation Line of Business is to provide age and needs appropriate skill development, sports, exercise, and entertainment products to residents and visitors of Nashville so they can use their leisure time to pursue the recreational activities of their choice.

Organized Sports and Athletics Program

The purpose of the Organized Sports and Athletics Program is to provide Recreational and Competitive Sports products to residents and visitors of Nashville of various ages and ability levels so they can have the opportunity to participate in individual or team sports.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	153,700	102,869	112,900	52,700	-60,200	-53.3%
	Total	\$153,700	\$102,869	\$112,900	\$52,700	-\$60,200	-53.3%
FTEs:	GSD General Fund	10.84	10.84	10.84	10.84	0.00	0.0%
	Total	10.84	10.84	10.84	10.84	0.00	0.0%

Performance

Percentage change in participation in sports leagues	5%	17%	10%	10%
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Recreation Center Program

The purpose of the Community Based Recreation Program is to provide diverse recreation activity products to residents of Nashville so they can experience recreation based on individual, family, cultural, economic and neighborhood needs.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	5,473,500	5,058,503	6,278,800	6,448,300	169,500	2.7%
	Special Purpose Fund	371,669	246,271	435,395	180,900	-254,495	-58.5%
	Total	\$5,845,169	\$5,304,774	\$6,714,195	\$6,629,200	-\$84,995	-1.3%
FTEs:	Special Purpose Fund	1.32	1.32	4.26	4.26	0.00	0.0%
	GSD General Fund	128.00	128.00	134.07	134.49	0.42	0.3%
	Total	129.32	129.32	138.33	138.75	0.42	0.3%

Performance

Percentage change in participation in community programs	2%	-29%	28%	5%
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40 Parks-Program Budgets

Special Events Program

The purpose of the Special Events Program is to provide Educational and Entertainment products to residents and visitors of Nashville so they can participate in a variety of entertainment options.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	450,600	458,692	515,500	466,100	-49,400	-9.6%
	Special Purpose Fund	0	374	0	0	0	0.0%
	Total	\$450,600	\$459,066	\$515,500	\$466,100	-\$49,400	-9.6%
FTEs:	GSD General Fund	2.70	2.70	2.70	2.70	0.00	0.0%
	Total	2.70	2.70	2.70	2.70	0.00	0.0%

Performance

Number of community special events held per year

	490	593	538	652
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Facilities Management and Development Line of Business

The purpose of the Facilities Management and Development Line of Business is to provide greenways, parkland, and recreational facility products to residents and visitors of Nashville so they can experience safe, clean, and enhanced facilities to recreate in the activity of their choosing.

Greenways Program

The purpose of the Greenways Program is to plan and provide a variety of passive recreation and alternative transportation products to residents of Nashville so they can experience convenient, multi-use trails and open spaces within 2 miles of their neighborhood.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	201,900	204,394	206,600	215,300	8,700	4.2%
	Special Purpose Fund	59,271	63,643	64,604	0	-64,604	-100.0%
	Total	\$261,171	\$268,037	\$271,204	\$215,300	-\$55,904	-20.6%
FTEs:	Special Purpose Fund	0.00	0.00	0.80	0.00	-0.80	-100.0%
	GSD General Fund	3.60	3.60	2.80	2.80	0.00	0.0%
	Total	3.60	3.60	3.60	2.80	-0.80	-22.2%

Performance

Miles of greenway trails added

	3	10	3	2
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Parks and Facilities Maintenance Program

The purpose of the Parks and Facilities Maintenance Program is to provide maintenance and repair products to facility operators so they can provide safe, clean and well-maintained facilities and parks for patrons.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	12,884,900	13,210,014	11,471,900	13,074,900	1,603,000	14.0%
	Special Purpose Fund	21,299	7,435	16,532	3,000	-13,532	-81.9%
	Total	\$12,906,199	\$13,217,449	\$11,488,432	\$13,077,900	\$1,589,468	13.8%
FTEs:	GSD General Fund	112.67	112.67	115.73	126.73	11.00	9.5%
	Total	112.67	112.67	115.73	126.73	11.00	9.5%

Performance

Percentage of work orders completed within 90 days

	85%	68%	75%	80%
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40 Parks-Program Budgets

Parks Usage Permits Program

The purpose of the Parks Usage Permits Program is to provide controlled fields, facilities (indoor/outdoor), and open space permits to residents and visitors of Nashville so they can reserve space for their desired purpose.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	106,100	89,409	111,800	129,300	17,500	15.7%
	Special Purpose Fund	0	0	1,300	0	-1,300	-100.0%
	Total	\$106,100	\$89,409	\$113,100	\$129,300	\$16,200	14.3%
FTEs:	GSD General Fund	1.20	1.20	1.20	1.20	0.00	0.0%
	Total	1.20	1.20	1.20	1.20	0.00	0.0%

Performance

Number of permits approved 2,200 1,983 1,700 2,000

Planning and Development Program

The purpose of the Planning and Development Program is to provide recreational facilities and land products to residents and visitors of Nashville so they can recreate in a greater number and variety of new or enhanced facilities as recommended by the Parks Master Plan.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	69,900	70,838	73,300	195,900	122,600	167.3%
	Special Purpose Fund	2,268,182	552,796	2,001,182	1,847,800	-153,382	-7.7%
	Total	\$2,338,082	\$623,634	\$2,074,482	\$2,043,700	-\$30,782	-1.5%
FTEs:	Special Purpose Fund	8.00	8.00	5.00	4.00	-1.00	-20.0%
	GSD General Fund	1.00	1.00	11.21	12.21	1.00	8.9%
	Total	9.00	9.00	16.21	16.21	0.00	0.0%

Performance

Number of development projects completed resulting in new or renovated facilities opened to the public 15 15 10 10

Metro Park Police Line of Business

The purpose of the Metro Park Police Line of Business is to provide safety and security products to park visitors so they can recreate in a safe environment.

Metro Park Police Program

The purpose of the Metro Park Police Program is to provide safety and security products to park visitors so they can recreate in a safe environment.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,593,300	1,552,414	1,619,100	1,652,700	33,600	2.1%
	Special Purpose Fund	12,200	15	0	0	0	0.0%
	Total	\$1,605,500	\$1,552,429	\$1,619,100	\$1,652,700	\$33,600	2.1%
FTEs:	GSD General Fund	23.37	23.37	23.39	23.39	0.00	0.0%
	Total	23.37	23.37	23.39	23.39	0.00	0.0%

Performance

Percentage change in number of part one crimes reported -5% -12.16% -10% -5%

40 Parks-Program Budgets

Natural and Cultural Resources Line of Business

The purpose of the Natural and Cultural Resources Line of Business is to provide environmental and cultural, education and recreation products to residents and visitors of Nashville so they can visit and participate in activities related to natural resource management, history, and cultural arts.

Arts and History Program

The purpose of the Arts and History Program is to provide museum, history and art products to residents and visitors of Nashville so they can visit cultural and historic sites and experience and/or participate in cultural arts programming.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,307,200	1,119,460	1,111,100	1,102,400	-8,700	-0.8%
	Special Purpose Fund	17,400	15,708	24,900	0	-24,900	-100.0%
	Total	\$1,324,600	\$1,135,168	\$1,136,000	\$1,102,400	-\$33,600	-3.0%
FTEs:	GSD General Fund	13.92	13.92	11.92	11.92	0.00	0.0%
	Total	13.92	13.92	11.92	11.92	0.00	0.0%

Performance

Participation in cultural arts programming	127,082	19,430	85,824	20,417
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Natural Resources Program

The purpose of the Natural Resources Program is to provide resource management & protection, environmental education and outdoor recreation products to residents and visitors of Nashville so they can participate in natural resource programs and experience protected natural areas.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	915,800	838,521	971,400	1,151,200	179,800	18.5%
	Special Purpose Fund	140,700	115,847	128,500	65,100	-63,400	-49.3%
	Total	\$1,056,500	\$954,368	\$1,099,900	\$1,216,300	\$116,400	10.6%
FTEs:	Special Purpose Fund	5.99	5.99	4.55	3.55	-1.00	-22.0%
	GSD General Fund	14.47	14.47	14.18	15.18	1.00	7.1%
	Total	20.46	20.46	18.73	18.73	0.00	0.0%

Performance

Participation in environmental education and outdoor recreation programs	37,080	39,131	43,540	41,087
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40 Parks-Program Budgets

Revenue Producing Recreation Enhancement Line of Business

The purpose of the Revenue Producing Recreation Line of Business is to provide fee-based recreational opportunities, admissions, membership, and retail products to members, residents, and visitors of Nashville so they can have an enriched recreational experience at Metro Park facilities.

Hamilton Creek Marina Program

The purpose of the Hamilton Creek Marina Program is to provide sail boat slip rental and sailing programs to residents and visitors of Nashville so they can utilize Hamilton Creek Marina at an established rate.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	84,800	78,313	120,200	124,000	3,800	3.2%
	Total	\$84,800	\$78,313	\$120,200	\$124,000	\$3,800	3.2%
FTEs:	GSD General Fund	1.50	1.50	1.50	1.50	0.00	0.0%
	Total	1.50	1.50	1.50	1.50	0.00	0.0%

Performance

Percentage change in slip rentals	0%	nr	100%	na
Percentage of slips rented	na	100%	na	100%

Harpeth Hills Golf Program

The purpose of the Harpeth Hills Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Harpeth Hills Golf Course at an established rate.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	873,100	809,991	1,003,100	1,032,600	29,500	2.9%
	Total	\$873,100	\$809,991	\$1,003,100	\$1,032,600	\$29,500	2.9%
FTEs:	GSD General Fund	24.37	24.37	24.37	24.37	0.00	0.0%
	Total	24.37	24.37	24.37	24.37	0.00	0.0%

Performance

Percentage change in rounds played	24.63%	0%	2%	0%
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McCabe Golf Program

The purpose of the McCabe Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize McCabe Golf Course at an established rate.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,066,900	979,063	1,264,000	1,314,400	50,400	4.0%
	Total	\$1,066,900	\$979,063	\$1,264,000	\$1,314,400	\$50,400	4.0%
FTEs:	GSD General Fund	26.26	26.26	27.26	27.26	0.00	0.0%
	Total	26.26	26.26	27.26	27.26	0.00	0.0%

Performance

Percentage change in rounds played	44.5%	-2%	2%	2%
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40 Parks-Program Budgets

Parthenon Program

The purpose of the Parthenon Program is to provide an Art Museum and retail products to residents and visitors of Nashville so they can learn and enjoy various art collections at an established rate.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	626,000	662,024	798,600	839,500	40,900	5.1%
Special Purpose Fund	92,794	96,586	102,794	50,000	-52,794	-51.4%
Total	\$718,794	\$758,610	\$901,394	\$889,500	-\$11,894	-1.3%
FTEs: Special Purpose Fund	1.00	1.00	1.00	1.00	0.00	0.0%
GSD General Fund	12.09	12.09	12.09	12.09	0.00	0.0%
Total	13.09	13.09	13.09	13.09	0.00	0.0%

Performance

Percentage change in admissions 0% 40% 4% 2%

Shelby Golf Program

The purpose of the Shelby Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Shelby Golf Course at an established rate.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	561,800	422,834	493,400	519,100	25,700	5.2%
Total	\$561,800	\$422,834	\$493,400	\$519,100	\$25,700	5.2%
FTEs: GSD General Fund	12.51	12.51	12.51	12.51	0.00	0.0%
Total	12.51	12.51	12.51	12.51	0.00	0.0%

Performance

Percentage change in rounds played 6.17% 15% 2% 2%

Sportsplex Program

The purpose of the Sportsplex Program is to provide affordable fitness, hockey, ice-skating, and swimming products to residents and visitors so they can utilize the Centennial Sportsplex at an established rate.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	1,756,700	1,648,889	2,441,600	2,459,600	18,000	0.7%
Total	\$1,756,700	\$1,648,889	\$2,441,600	\$2,459,600	\$18,000	0.7%
FTEs: GSD General Fund	34.54	34.54	35.52	35.52	0.00	0.0%
Total	34.54	34.54	35.52	35.52	0.00	0.0%

Performance

Percentage change in admissions 0% -0.75% -4% 2%

40 Parks-Program Budgets

Ted Rhodes Golf Program

The purpose of the Ted Rhodes Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Ted Rhodes Golf Course at an established rate.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	731,700	675,273	796,600	798,100	1,500	0.2%
	Total	\$731,700	\$675,273	\$796,600	\$798,100	\$1,500	0.2%
FTEs:	GSD General Fund	17.97	17.97	17.97	17.97	0.00	0.0%
	Total	17.97	17.97	17.97	17.97	0.00	0.0%

Performance

Percentage change in rounds played 19.37% 0% 2% 0%

Two Rivers Golf Program

The purpose of the Two Rivers Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Two Rivers Golf Course at an established rate.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	668,200	665,206	777,400	799,500	22,100	2.8%
	Total	\$668,200	\$665,206	\$777,400	\$799,500	\$22,100	2.8%
FTEs:	GSD General Fund	17.97	17.97	17.97	17.97	0.00	0.0%
	Total	17.97	17.97	17.97	17.97	0.00	0.0%

Performance

Percentage change in rounds played 4.07% -3% 2% 2%

VinnyLinks Golf Program

The purpose of the VinnyLinks Golf Program is to provide educational programs through golf activities to Nashville's youth so they can enhance their character development and life skills.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	116,900	116,470	129,800	126,800	-3,000	-2.3%
	Total	\$116,900	\$116,470	\$129,800	\$126,800	-\$3,000	-2.3%
FTEs:	GSD General Fund	4.24	4.24	4.24	4.24	0.00	0.0%
	Total	4.24	4.24	4.24	4.24	0.00	0.0%

Performance

Percentage change in participation 7.4% nr 2% nr

40 Parks-Program Budgets

Warner Golf Program

The purpose of the Warner Golf Program is to provide affordable golf products to residents and visitors of Nashville so they can utilize Warner Golf Course at an established rate.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	224,700	219,828	252,000	261,100	9,100	3.6%
	Total	\$224,700	\$219,828	\$252,000	\$261,100	\$9,100	3.6%
FTEs:	GSD General Fund	6.49	6.49	6.49	6.49	0.00	0.0%
	Total	6.49	6.49	6.49	6.49	0.00	0.0%

Performance

Percentage change in rounds played 11.13% -19% 0% 2%

Wave Country Program

The purpose of the Wave Country Program is to provide an affordable safe water park to residents and visitors of Nashville so they can utilize Wave Country at an established rate.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	314,500	327,668	592,500	539,600	-52,900	-8.9%
	Total	\$314,500	\$327,668	\$592,500	\$539,600	-\$52,900	-8.9%
FTEs:	GSD General Fund	39.50	39.50	45.79	45.79	0.00	0.0%
	Total	39.50	39.50	45.79	45.79	0.00	0.0%

Performance

Percentage change in admissions 0% 14% 3% 5%

Support Services Line of Business

The purpose of the Support Services Line of Business is to provide administrative support services to all of the Parks and Recreation Department divisions so they can effectively and efficiently deliver results to customers.

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to the Parks and Recreation Department so it can deliver results for customers.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	698,300	700,008	562,900	591,300	28,400	5.0%
	Total	\$698,300	\$700,008	\$562,900	\$591,300	\$28,400	5.0%
FTEs:	GSD General Fund	4.60	4.60	4.60	4.60	0.00	0.0%
	Total	4.60	4.60	4.60	4.60	0.00	0.0%

Performance

Percentage of departmental key results achieved 100% 46% 95% 100%

40 Parks-Program Budgets

Finance and Accounting Program

The purpose of the Finance program is to provide financial management products to the Parks and Recreation Department so it can effectively manage its financial resources.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	1,071,900	1,053,096	1,014,600	1,184,300	169,700	16.7%
Special Purpose Fund	1,306,710	1,206,175	1,777,416	1,591,200	-186,216	-10.5%
Total	\$2,378,610	\$2,259,271	\$2,792,016	\$2,775,500	-\$16,516	-0.6%
FTEs: GSD General Fund	5.00	5.00	5.00	6.00	1.00	20.0%
Total	5.00	5.00	5.00	6.00	1.00	20.0%

Performance

Percentage budget variance	0.5%	2.54%	15%	.5%
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Human Resources and Payroll Program

The purpose of the Human Resources and Payroll program is to provide employment products to department employees so they can receive their benefits and compensation equitably and accurately.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	157,500	163,746	163,000	191,600	28,600	17.5%
Total	\$157,500	\$163,746	\$163,000	\$191,600	\$28,600	17.5%
FTEs: GSD General Fund	2.00	2.00	2.00	2.00	0.00	0.0%
Total	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

Number of payrolls processed accurately	20	16	20	23
Number of departmental hearings	6	11	8	9

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	7,400	78	0	0	0	0.0%
Total	\$7,400	\$78	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure	na	na	na	na
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40 Parks-Program Budgets

Safety Management Program

The purpose of the Safety Management program is to provide safety enhancement and risk management products to the Parks and Recreation Department so it can prevent accidents and injuries and effectively respond to accidents and injuries that occur.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	132,800	141,286	137,000	140,700	3,700	2.7%
	Total	\$132,800	\$141,286	\$137,000	\$140,700	\$3,700	2.7%
FTEs:	GSD General Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

Number of IOD claims	105	91	105	100
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41 Metro Arts Commission-Program Budgets

Community Engagement Line of Business

The purpose of the Community Engagement Line of Business is to manage a series of programs that increase citizen and visitor access to quality community arts.

Artober Development Program

The purpose of the Artober Development Program is to lead month long program and series of events that increases citizen and visitor access to quality art and part performances.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	97,900	92,198	97,900	87,400	-10,500	-10.7%
	Special Purpose Fund	100,900	100,866	101,100	0	-101,100	-100.0%
	Total	\$198,800	\$193,064	\$199,000	\$87,400	-\$111,600	-56.1%
FTEs:	GSD General Fund	0.55	0.55	0.55	0.55	0.00	0.0%
	Total	0.55	0.55	0.55	0.55	0.00	0.0%

Performance

Number of organizations with strategic and succession plans	nr	nr	na	na
Number of organizations with budget growth/subscriber growth	nr	nr	na	na
Number of participants Artober - total	na	na	nr	500,000
Number of new Artober partners	na	na	nr	25

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	10,900	0	0	0	0	0.0%
	Total	\$10,900	\$0	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure	na	na	na	na
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41 Metro Arts Commission-Program Budgets

Grants Coordination Line of Business

The purpose of the Grants Coordination Line of Business is to provide funds to community agencies that increase citizen and visitor access to quality art, artists and art participation. Particular emphasis is placed on engaging typically underserved populations, such as economically at risk youth and adults, senior citizens, people of color, and those with disabilities.

Metro Arts Grants Program

Metro Arts Grants support a diverse range of artistic and cultural activities from theatrical, dance and musical productions, visual arts activities and exhibits, neighborhood festivals, film, after-school arts education and more. All grants are required to demonstrate alignment with three of the Commission's impact areas; Expanding and improving the creative workforce, increasing availability and participation in creative activities, enhancing the creative quality and innovation. Potential grantees must have strong organizational foundations and be committed to demonstrable community results with special emphasis on engaging underserved populations, such as senior citizens, at-risk youth and people of color, people with disabilities.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	2,141,400	2,178,669	2,131,200	2,177,500	46,300	2.2%
	Special Purpose Fund	0	3,808	0	0	0	0.0%
	Total	\$2,141,400	\$2,182,477	\$2,131,200	\$2,177,500	\$46,300	2.2%
FTEs:	GSD General Fund	2.58	2.58	2.20	2.20	0.00	0.0%
	Total	2.58	2.58	2.20	2.20	0.00	0.0%

Performance

Number of participants via Grantees - low-income	na	na	10,000	na
Number of MNPS student participants	nr	69,500	54,000	nr
Number of participants via Grantees - total	nr	2,386,017	1,500,000	nr
Number of participants via Grantess - youth (<18 yrs)	nr	270,355	75,000	na
Number of participants via Grantees - seniors	nr	273,905	75,000	na
Number of participants via Grantees - disabled	nr	45,224	16,000	na
Number of participants via Grantees - w/limited English	nr	9,218	6,000	na
Number of MNPS schools participating in Grant-funded activities	nr	126	130	nr
Number of arts publications, educational materials distributed or accessed	nr	nr	na	na
Number of citizens involved in arts programming and planning	nr	2,386,017	na	na
New arts projects/events initiated	nr	1,298	na	na
Number of unique visitors to ArtsNashville.org and Metro Gallery exhibits	nr	17,729	na	na
Number of target group members (low income, senior, people with disabilities) involved in arts projects	nr	832,000	na	na
Number of grants made - total	na	na	nr	na

41 Metro Arts Commission-Program Budgets

Public Art Line of Business

The purpose of the Public Art and Artist Development Line of Business is to increase new public art installations, develop the skills and quality of local public artists and produce companion educational materials about the role of public art in city design and development for citizens and visitors.

Public Art Projects and Artist Development Program

The purpose of the Public Art Projects and Artist Development Program is to develop community partnerships, programs and educational materials that support new public art installations and develop education opportunities, lectures and externships designed to help more local artists transition from studio to public art.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	362,600	331,600	352,200	405,400	53,200	15.1%
	Special Purpose Fund	0	28,965	0	0	0	0.0%
	Total	\$362,600	\$360,565	\$352,200	\$405,400	\$53,200	15.1%
FTEs:	Special Purpose Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	GSD General Fund	2.25	2.25	3.25	3.25	0.00	0.0%
	Total	5.25	5.25	6.25	6.25	0.00	0.0%

Performance

Number of artists who submit qualifications	na	na	nr	na
Number of local artists who submit qualifications	na	na	nr	na
Number of artists who are short-listed	na	na	nr	na
Number of "new" local public artists	nr	3	na	na
Percentage of projects initiated and completed on target	nr	100%	na	na
Number of citizens engaged in public art education activities	nr	891	na	na
Number of artists applying for commission	na	na	nr	na
Number of new works commissioned	na	na	na	7

61 Municipal Auditorium-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Enterprise Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure

na na na na

Operations Line of Business

The purpose of the Operations Line of Business is to provide marketing, customer service, event management and administration products to event organizers and attendees so they can experience a successful event.

Administration Program

The purpose of the Administration Program is to provide marketing, customer service, event management and administration products to the internal and external customers of the Municipal Auditorium so that all attendees and event organizers can have a positive event experience.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Enterprise Fund	1,767,200	2,102,942	2,034,500	1,515,500	-519,000	-25.5%
	Total	\$1,767,200	\$2,102,942	\$2,034,500	\$1,515,500	-\$519,000	-25.5%
FTEs:	Special Purpose Fund	9.00	9.00	10.00	10.00	0.00	0.0%
	Total	9.00	9.00	10.00	10.00	0.00	0.0%

Performance

Percentage of revenue budget achieved

100% 115% 100% 100%

64 Metro Sports Authority-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Enterprise Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure

na na na na

Facilities Management Line of Business

The purpose of the Facilities Management Line of Business is to provide management, oversight, contractual and informational products to strategic partners and organizations so they can use the venues to generate revenue for economic development activities for our region.

Facilities Management Program

The purpose of the Facilities Management Program is to provide operational support products to this Metro department so it can constantly function in a clean and operational work environment.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Enterprise Fund	675,500	9,151,686	678,500	730,600	52,100	7.7%
	GSD General Fund	675,500	674,100	678,500	730,600	52,100	7.7%
	Total	\$1,351,000	\$9,825,786	\$1,357,000	\$1,461,200	\$104,200	7.7%
FTEs:	Enterprise Fund	2.00	2.00	2.00	2.00	0.00	0.0%
	Total	2.00	2.00	2.00	2.00	0.00	0.0%

60 Farmer's Market-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Enterprise Fund	0	292,602	0	0	0	0.0%
Total	\$0	\$292,602	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure

Facility Management Line of Business

The purpose of the Facility Management Line of Business is to provide facility and safety products and services for our customers so they can shop in a clean and safe environment.

Facility Management Program

The purpose of the Facility Management Program is to provide facility and safety products and services for our customers so they can shop in a clean and safe environment.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Enterprise Fund	1,857,500	1,196,377	1,658,700	1,441,500	-217,200	-13.1%
Total	\$1,857,500	\$1,196,377	\$1,658,700	\$1,441,500	-\$217,200	-13.1%
FTEs: Enterprise Fund	5.70	5.70	4.70	4.70	0.00	0.0%
Total	5.70	5.70	4.70	4.70	0.00	0.0%

Performance

Percentage of shoppers that feel the Farmers' Market is a clean and safe environment

nr 89% nr na

Percentage of merchants that rate the market as a clean and safe environment through the merchant survey

na na na nr

Percentage of consumers that rate the market as a clean and safe environment through the annual customer survey

na na na 92%

Percentage of consumers that express satisfaction with the facility on social media and travel or review website

na na na nr

Percentage of Market House Occupancy

na na na nr

Percentage of Farm Shed 1 Occupancy

na na na nr

Percentage of Farm Shed 2 Occupancy

na na na nr

Percentage of North Shed 1 Occupancy

na na na nr

Percentage of North Shed 2 Occupancy

na na na nr

60 Farmer's Market-Program Budgets

Marketing Service Line of Business

The purpose of the Marketing Service Line of Business is to provide marketing guidance and support to Farmers' Market vendors so they can develop their business and increase foot traffic to the market and its merchants.

Marketing Service Program

The purpose of the Marketing Service Program is to provide marketing guidance and support to Farmers' Market vendors to promote their business and increase foot traffic to the market and its merchants.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Enterprise Fund	151,000	181,204	228,700	228,700	0	0.0%
	Total	\$151,000	\$181,204	\$228,700	\$228,700	\$0	0.0%
FTEs:	Enterprise Fund	1.30	1.30	1.30	1.30	0.00	0.0%
	Total	1.30	1.30	1.30	1.30	0.00	0.0%

Performance

Percentage of customers surveyed who say that they spent more money during the current year at the Farmer's Market than they did in the past year

nr nr nr na

Percentage of merchants participating in quarterly marketing workshops

na na na nr

Percentage of merchants that utilized marketing services recommendations and their satisfaction with the support and resources provided

na na na nr

Special Events and Grow Local Kitchen Line of Business

The purpose of the Special Events & Grow Local Kitchen Line of Business is to provide venue rental services and community kitchen space at the Nashville Farmers' Market to promote local farmers, artisans and chefs, provide educational workshops and celebrate our diverse culture.

Special Events and Grow Local Kitchen

The purpose of the Special Events & Grow Local Kitchen Program is to provide venue rental services and community kitchen space at the Nashville Farmers' Market to promote local farmers, artisans and chefs, provide educational workshops and celebrate our diverse culture.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Enterprise Fund	8,000	6,490	62,400	62,700	300	0.5%
	Total	\$8,000	\$6,490	\$62,400	\$62,700	\$300	0.5%
FTEs:	Enterprise Fund	0.00	0.00	1.00	1.00	0.00	0.0%
	Total	0.00	0.00	1.00	1.00	0.00	0.0%

Performance

Number of Grow Local Kitchen residents enrolled (maximum is 2 annually)

na na na 2

Number of Grow Local Kitchen daily rentals per month

na na na 15

Number of Grow Local Kitchen workshops per month

na na na 24

62 Board of Fair Commissioners-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Enterprise Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Corporate Sales Line of Business

The purpose of the Corporate Sales Line of business is to provide facilities/equipment rental and marketing products to prospective event organizers so that they can book an event at the Nashville Expo Center. In addition, the purpose of the Corporate Sales line of business is to provide space/equipment and marketing products to prospective vendors so they can book booth space at the monthly Flea Market.

Corporate Sales Program

The purpose of the Corporate Sales line of business is to provide facilities/equipment rental for events at the Nashville Expo Center. Produce a monthly Flea Market.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Enterprise Fund	2,906,500	3,313,353	3,356,600	3,016,200	-340,400	-10.1%
	Total	\$2,906,500	\$3,313,353	\$3,356,600	\$3,016,200	-\$340,400	-10.1%
FTEs:	Enterprise Fund	24.11	24.11	25.11	28.11	3.00	11.9%
	Total	24.11	24.11	25.11	28.11	3.00	11.9%

65 Water & Sewer Services Fund-Program Budgets

Administration Line of Business

The purpose of the Administration Line of Business is to provide administrative support services to departments so they can efficiently and effectively deliver results for customers

Executive Leadership Program

The purpose of the Executive Leadership Program is to provide business policy and decision products to this department so it can deliver results for customers.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Operations Fund	9,716,500	8,535,481	9,084,800	8,983,900	-100,900	-1.1%
	Total	\$9,716,500	\$8,535,481	\$9,084,800	\$8,983,900	-\$100,900	-1.1%
FTEs:	Operations Fund	10.00	10.00	10.00	10.00	0.00	0.0%
	Total	10.00	10.00	10.00	10.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Finance Program

The purpose of the Finance Program is to provide financial management to this Metro Department so it can effectively manage its financial resources.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Operations Fund	2,488,400	2,304,607	2,554,396	2,102,400	-451,996	-17.7%
	Total	\$2,488,400	\$2,304,607	\$2,554,396	\$2,102,400	-\$451,996	-17.7%
FTEs:	Operations Fund	12.00	12.00	12.00	12.00	0.00	0.0%
	Total	12.00	12.00	12.00	12.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Human Resources Program

The purpose of the Human Resources Program is to provide employment products to department employees so they can receive adequate training, equitable benefits, accurate compensation, safety enhancement and appropriate safety training products that are designed to prevent accidents and injuries more effectively and respond to accidents and injuries that occur.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Operations Fund	401,200	359,980	413,600	596,200	182,600	44.1%
	Total	\$401,200	\$359,980	\$413,600	\$596,200	\$182,600	44.1%
FTEs:	Operations Fund	7.00	7.00	7.00	7.00	0.00	0.0%
	Total	7.00	7.00	7.00	7.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

65 Water & Sewer Services Fund-Program Budgets

IT Applications Support Program

The purpose of the IT Applications Support Program is to provide business recommendations, applications, and project reporting products to MWS Divisions so they can use technologies and technology applications to improve their business processes.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Operations Fund	3,385,200	2,493,405	3,407,700	3,698,500	290,800	8.5%
	Total	\$3,385,200	\$2,493,405	\$3,407,700	\$3,698,500	\$290,800	8.5%
FTEs:	Operations Fund	11.00	11.00	11.00	11.00	0.00	0.0%
	Total	11.00	11.00	11.00	11.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Operations Fund	0	801,567	724,800	341,500	-383,300	-52.9%
	Stormwater Fund	121,100	63,679	112,300	112,300	0	0.0%
	Total	\$121,100	\$865,246	\$837,100	\$453,800	-\$383,300	-45.8%
FTEs:	Operations Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Operations Administration Program

The purpose of the Operations Administration Program is to provide management information products to Metro Water Services employees so they can produce quality water and wastewater products.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Operations Fund	1,928,200	1,442,808	1,858,500	1,809,800	-48,700	-2.6%
	Total	\$1,928,200	\$1,442,808	\$1,858,500	\$1,809,800	-\$48,700	-2.6%
FTEs:	Operations Fund	20.50	20.50	20.50	20.50	0.00	0.0%
	Total	20.50	20.50	20.50	20.50	0.00	0.0%

Performance

No performance measure currently established

na na na na

65 Water & Sewer Services Fund-Program Budgets

Procurement Program

The purpose of the Procurement Program is to provide purchasing transaction support products to this Metro department so it can obtain needed goods and services in a timely and efficient manner.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Operations Fund	368,900	297,511	371,100	361,500	-9,600	-2.6%
Total	\$368,900	\$297,511	\$371,100	\$361,500	-\$9,600	-2.6%
FTEs: Operations Fund	7.00	7.00	7.00	7.00	0.00	0.0%
Total	7.00	7.00	7.00	7.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Customer Service Line of Business

The purpose of the Customer Service Line of Business is to provide billing and collections, meter reading, lobby and cash operations, field activities, phone services, and permits/customer connection products to rate payers so they can conduct business with the utility.

Billing and Collections Program

The purpose of the Billing and Collections Program is to provide billing and collections products to the utility so it can receive proper and timely payments for delivered products, reduce bad debt, and continue efficient operations for ratepayers.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Operations Fund	1,834,600	1,853,910	2,073,000	1,837,900	-235,100	-11.3%
Total	\$1,834,600	\$1,853,910	\$2,073,000	\$1,837,900	-\$235,100	-11.3%
FTEs: Operations Fund	15.00	15.00	15.00	15.00	0.00	0.0%
Total	15.00	15.00	15.00	15.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Field Activities Program

The purpose of the Field Activities Program is to provide meter information and maintenance products to the utility so it can issue accurate bills in a timely manner, respond to customer requests and provide uninterrupted water service.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Operations Fund	3,219,500	3,497,740	3,613,700	4,038,800	425,100	11.8%
Total	\$3,219,500	\$3,497,740	\$3,613,700	\$4,038,800	\$425,100	11.8%
FTEs: Operations Fund	27.00	27.00	27.00	27.00	0.00	0.0%
Total	27.00	27.00	27.00	27.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

65 Water & Sewer Services Fund-Program Budgets

Lobby and Cash Program

The purpose of the Lobby and Cash Program is to provide customer assistance products to water and wastewater users so they can receive services and make payments using convenient customer assistance venues.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Operations Fund	958,500	674,673	907,600	876,200	-31,400	-3.5%
Total	\$958,500	\$674,673	\$907,600	\$876,200	-\$31,400	-3.5%
FTEs: Operations Fund	13.00	13.00	13.00	13.00	0.00	0.0%
Total	13.00	13.00	13.00	13.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Meter Reading Program

The purpose of the Meter Reading Program is to provide meter readings to the Billing and Collections Program so they can provide utility customers with accurate and timely bills.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Operations Fund	885,100	737,674	627,200	764,800	137,600	21.9%
Total	\$885,100	\$737,674	\$627,200	\$764,800	\$137,600	21.9%
FTEs: Operations Fund	10.00	10.00	10.00	10.00	0.00	0.0%
Total	10.00	10.00	10.00	10.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Permits and Customer Connections Program

The purpose of the Permits and Customer Connections Program is to provide infrastructure and connection assistance products to utility contractors and developers so they can connect to our water and wastewater systems in a timely manner and proceed with their desired projects.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Operations Fund	302,500	38,004	0	0	0	0.0%
Total	\$302,500	\$38,004	\$0	\$0	\$0	0.0%
FTEs: Operations Fund	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

65 Water & Sewer Services Fund-Program Budgets

Phone Center Program

The purpose of the Phone Center Program is to provide customer assistance products to water and wastewater users so they can receive services and make payments using convenient telephone customer service methods.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Operations Fund	1,926,600	1,266,640	1,553,400	1,466,500	-86,900	-5.6%
Total	\$1,926,600	\$1,266,640	\$1,553,400	\$1,466,500	-\$86,900	-5.6%
FTEs: Operations Fund	28.00	28.00	28.00	28.00	0.00	0.0%
Total	28.00	28.00	28.00	28.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Distribution and Collection Line of Business

The purpose of the Distribution and Collection Line of Business is to provide planning, and sewer and water maintenance products to the utility in order to deliver water and collect and transport wastewater.

Planning Program

The purpose of the Distribution and Collection Planning Program is to provide field investigation and maintenance scheduling products to MWS, other utility personnel and contractors so they can provide scheduled maintenance and timely repairs to the distribution and collection systems.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Operations Fund	3,847,600	3,748,238	3,746,900	12,057,400	8,310,500	221.8%
Total	\$3,847,600	\$3,748,238	\$3,746,900	\$12,057,400	\$8,310,500	221.8%
FTEs: Operations Fund	13.50	13.50	13.50	13.50	0.00	0.0%
Total	13.50	13.50	13.50	13.50	0.00	0.0%

Performance

No performance measure currently established

na na na na

Sewer Maintenance Program

The purpose of the Sewer Maintenance Program is to provide sewer system repair and maintenance products to MWS (Metro Water Services) so it can provide maintenance at a competitive cost.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Operations Fund	6,628,800	6,214,247	5,804,900	2,938,300	-2,866,600	-49.4%
Total	\$6,628,800	\$6,214,247	\$5,804,900	\$2,938,300	-\$2,866,600	-49.4%
FTEs: Operations Fund	52.00	52.00	52.00	52.00	0.00	0.0%
Total	52.00	52.00	52.00	52.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

65 Water & Sewer Services Fund-Program Budgets

Water Maintenance Program

The purpose of the Water Maintenance Program is to provide water system repair and maintenance products to MWS so it can minimize emergency repairs.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Operations Fund	10,208,800	13,134,274	12,369,200	6,010,600	-6,358,600	-51.4%
Total	\$10,208,800	\$13,134,274	\$12,369,200	\$6,010,600	-\$6,358,600	-51.4%
FTEs: Operations Fund	111.00	111.00	109.00	109.00	0.00	0.0%
Total	111.00	111.00	109.00	109.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Engineering Line of Business

The purpose of the Engineering Line of Business is to provide new development review and approval, master planning, design, contract and construction administration, and customer advocacy products to customers requesting connection to our systems and to MWS so that they can connect to our systems and/or receive timely and accurate technical support.

Contract Administration Program

The purpose of the Contract Administration Program is to provide contract administration, property rights, acquisitions, customer advocacy, and technical/legislative support products to citizens, elected officials, government agencies and the development community so they can have cost-effective, environmentally safe and reliable water and wastewater systems.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Operations Fund	336,400	573,975	839,910	2,201,600	1,361,690	162.1%
Total	\$336,400	\$573,975	\$839,910	\$2,201,600	\$1,361,690	162.1%
FTEs: Operations Fund	23.00	23.00	59.00	59.00	0.00	0.0%
Total	23.00	23.00	59.00	59.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Design and Development Review Program

The purpose of the Design and Development Review Program is to provide engineering design and technical guidance products to MWS' Engineering Inspections Program and developers so they can build projects within established timelines and according to specified plans.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Operations Fund	614,000	293,881	793,000	549,200	-243,800	-30.7%
Total	\$614,000	\$293,881	\$793,000	\$549,200	-\$243,800	-30.7%
FTEs: Operations Fund	19.00	19.00	19.00	19.00	0.00	0.0%
Total	19.00	19.00	19.00	19.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

65 Water & Sewer Services Fund-Program Budgets

Inspection Program

The purpose of the Inspection Program is to provide construction management products to MWS infrastructure and maintenance so they can have properly functioning new collection and distribution facilities delivered within the time and contract budget.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Operations Fund	202,900	504,260	255,500	0	-255,500	-100.0%
	Total	\$202,900	\$504,260	\$255,500	\$0	-\$255,500	-100.0%
FTEs:	Operations Fund	17.00	17.00	17.00	0.00	-17.00	-100.0%
	Total	17.00	17.00	17.00	0.00	-17.00	-100.0%

Performance

No performance measure currently established

System Improvements and Planning Program

The purpose of the System Improvements and Planning Program is to provide system improvements, analysis, and mapping products to other MWS divisions and to current and future utility customers so they can have safe and reliable quantity of water and safe and reliable capacity of wastewater services.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Operations Fund	781,700	579,772	269,694	0	-269,694	-100.0%
	Total	\$781,700	\$579,772	\$269,694	\$0	-\$269,694	-100.0%
FTEs:	Operations Fund	19.00	19.00	19.00	0.00	-19.00	-100.0%
	Total	19.00	19.00	19.00	0.00	-19.00	-100.0%

Performance

No performance measure currently established

Stormwater Line of Business

The purpose of the Stormwater Line of Business is to provide development review and permitting, master planning, routine and remedial maintenance, and improved watershed water quality products to residents of Davidson County (excluding incorporated cities inside Metro) so that they can have a reduced potential for property damage, safe roadways and improved stream water quality.

Development Review and Permitting Program

The purpose of the Development Review and Permitting Program is to provide information, technical guidance/feedback, and regulatory oversight products to the development community so they can obtain approvals and permits in a timely manner to pursue development according to Metro Stormwater guidelines.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Stormwater Fund	1,357,000	1,273,922	1,533,200	1,533,200	0	0.0%
	Total	\$1,357,000	\$1,273,922	\$1,533,200	\$1,533,200	\$0	0.0%
FTEs:	Stormwater Fund	18.00	18.00	18.00	18.00	0.00	0.0%
	Total	18.00	18.00	18.00	18.00	0.00	0.0%

Performance

No performance measure currently established

65 Water & Sewer Services Fund-Program Budgets

Master Planning Program

The purpose of the Master Planning Program is to provide non-structural and structural flood mitigation products to the community so they can enjoy safe roadways and reduced property damage through improved capacity of the major stormwater system.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Stormwater Fund	225,100	146,248	174,500	174,500	0	0.0%
	Total	\$225,100	\$146,248	\$174,500	\$174,500	\$0	0.0%
FTEs:	Stormwater Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Remedial Maintenance Program

The purpose of the Remedial Maintenance Program is to provide system repair and additional products to the community so they can enjoy safe roadways and reliable performance of the stormwater system.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Stormwater Fund	5,840,200	6,501,220	5,457,900	5,457,800	-100	0.0%
	Total	\$5,840,200	\$6,501,220	\$5,457,900	\$5,457,800	-\$100	0.0%
FTEs:	Stormwater Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Routine Maintenance Program

The purpose of the Routine Maintenance Program is to provide existing stormwater system cleaning and repair products to the community so they can enjoy safe roadways and reduced property damage through proactive mitigation of stormwater system impairments.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Stormwater Fund	5,581,700	4,128,562	5,608,000	5,608,100	100	0.0%
	Total	\$5,581,700	\$4,128,562	\$5,608,000	\$5,608,100	\$100	0.0%
FTEs:	Stormwater Fund	42.00	42.00	42.00	42.00	0.00	0.0%
	Total	42.00	42.00	42.00	42.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

65 Water & Sewer Services Fund-Program Budgets

Water Quality Program

The purpose of the Water Quality Program is to provide compliance with the Phase I Metro NPDES (National Pollution Discharge Elimination System) and MS4 (Municipal Separated Storm Sewer System) permit to the Tennessee Department of Environment and Conservation (TDEC) so they can be assured that Metro is in compliance with the NPDES (National Pollution Discharge Elimination System) permit.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Stormwater Fund	1,505,300	1,228,451	1,557,300	1,557,300	0	0.0%
	Total	\$1,505,300	\$1,228,451	\$1,557,300	\$1,557,300	\$0	0.0%
FTEs:	Stormwater Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Wastewater Operations Line of Business

The purpose of the Wastewater Operations Line of Business is to provide treatment, maintenance, security and laboratory services to MWS and its customers so that they can have safe water resources.

Collection Facilities Operations and Maintenance Program

The purpose of the Collection Facilities Operations and Maintenance Program is to provide operations and technical maintenance products to MWS Operations, Engineering and System Services Divisions so they can provide wastewater collection and treatment services for MWS customers.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Operations Fund	8,386,600	8,476,789	8,562,800	8,643,500	80,700	0.9%
	Total	\$8,386,600	\$8,476,789	\$8,562,800	\$8,643,500	\$80,700	0.9%
FTEs:	Operations Fund	29.00	29.00	29.00	29.00	0.00	0.0%
	Total	29.00	29.00	29.00	29.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Laboratory Compliance Program

The purpose of the Laboratory Compliance Program is to provide water quality and compliance reports, analytical data and support products to MWS (Metro Water Services) so they can have timely and accurate data that enables them to operate efficiently and in compliance with regulations.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Operations Fund	2,567,000	2,233,793	2,604,400	2,622,100	17,700	0.7%
	Total	\$2,567,000	\$2,233,793	\$2,604,400	\$2,622,100	\$17,700	0.7%
FTEs:	Operations Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

65 Water & Sewer Services Fund-Program Budgets

Plant Maintenance Program

The purpose of the Plant Maintenance Program is to provide preventive and corrective maintenance products to MWS Operations so they can have plants that operate at optimum required capacity.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Operations Fund	6,822,300	6,874,017	7,222,200	6,887,400	-334,800	-4.6%
Total	\$6,822,300	\$6,874,017	\$7,222,200	\$6,887,400	-\$334,800	-4.6%
FTEs: Operations Fund	101.00	101.00	101.00	101.00	0.00	0.0%
Total	101.00	101.00	101.00	101.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Security Program

The purpose of the Security Program is to provide security and protection products to MWS so they can continue operations to provide safe drinking water and wastewater treatment free of security breaches.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Operations Fund	293,900	944,507	293,900	1,132,000	838,100	285.2%
Total	\$293,900	\$944,507	\$293,900	\$1,132,000	\$838,100	285.2%
FTEs: Operations Fund	2.00	2.00	2.00	2.00	0.00	0.0%
Total	2.00	2.00	2.00	2.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Wastewater Treatment Plant Operation Program

The purpose of the Wastewater Treatment Plant Operation Program is to provide wastewater treatment products for the community so they can be assured of fishable and swimmable water resources.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Operations Fund	23,489,700	22,911,708	24,148,400	24,305,100	156,700	0.6%
Total	\$23,489,700	\$22,911,708	\$24,148,400	\$24,305,100	\$156,700	0.6%
FTEs: Operations Fund	49.00	49.00	49.00	49.00	0.00	0.0%
Total	49.00	49.00	49.00	49.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

65 Water & Sewer Services Fund-Program Budgets

Water Operations Line of Business

The purpose of the Water Operations Line of Business is to provide treatment, maintenance, security and laboratory services to MWS and its customers so that they can have a safe drinking water supply of reliable quantity with sufficient water pressure.

Distribution Facilities Operations and Maintenance Program

The purpose of the Distribution Facilities Operations and Maintenance Program is to provide operations, technical maintenance services and monitoring of the distribution system to MWS Operations, Engineering and System Services Divisions so they can provide safe drinking water of reliable quantity for Metro Water Services' customers.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Operations Fund	5,208,100	4,411,257	5,311,600	5,283,000	-28,600	-0.5%
	Total	\$5,208,100	\$4,411,257	\$5,311,600	\$5,283,000	-\$28,600	-0.5%
FTEs:	Operations Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Performance

No performance measure currently established

Laboratory Compliance Program

The purpose of the Laboratory Compliance Program is to provide water quality and compliance reports, analytical data and support products to MWS (Metro Water Services) so they can have timely and accurate data that enables them to operate efficiently and in compliance with regulations.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Operations Fund	418,100	292,268	354,800	354,900	100	0.0%
	Total	\$418,100	\$292,268	\$354,800	\$354,900	\$100	0.0%
FTEs:	Operations Fund	15.00	15.00	15.00	15.00	0.00	0.0%
	Total	15.00	15.00	15.00	15.00	0.00	0.0%

Performance

No performance measure currently established

Plant Maintenance Program

The purpose of the Plant Maintenance Program is to provide preventive and corrective maintenance products to MWS Operations so they can have plants that operate at optimum required capacity.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Operations Fund	2,518,900	2,437,217	2,557,400	2,624,300	66,900	2.6%
	Total	\$2,518,900	\$2,437,217	\$2,557,400	\$2,624,300	\$66,900	2.6%
FTEs:	Operations Fund	45.00	45.00	45.00	45.00	0.00	0.0%
	Total	45.00	45.00	45.00	45.00	0.00	0.0%

Performance

No performance measure currently established

65 Water & Sewer Services Fund-Program Budgets

Security Program

The purpose of the Security Program is to provide protection of critical assets and employees for MWS (Metro Water Services) in order to continue to provide safe drinking water and wastewater treatment.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Operations Fund	1,581,700	798,340	1,581,700	930,700	-651,000	-41.2%
	Total	\$1,581,700	\$798,340	\$1,581,700	\$930,700	-\$651,000	-41.2%
FTEs:	Operations Fund	1.00	1.00	1.00	1.00	0.00	0.0%
	Total	1.00	1.00	1.00	1.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

Water Treatment Plant Operation Program

The purpose of the Water Treatment Plant Operation Program is to provide a safe supply of drinking water for community use and fire protection to all MWS customers so they can have potable and aesthetically pleasing water of reliable quantity and pressure.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Operations Fund	14,819,800	13,673,051	15,242,800	15,758,800	516,000	3.4%
	Total	\$14,819,800	\$13,673,051	\$15,242,800	\$15,758,800	\$516,000	3.4%
FTEs:	Operations Fund	28.00	28.00	28.00	28.00	0.00	0.0%
	Total	28.00	28.00	28.00	28.00	0.00	0.0%

Performance

No performance measure currently established

na na na na

75 Metro Action Commission-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Administration and Leasehold Program

The purpose of the Administration and Leasehold program is to provide administrative products for management, general administration, operations, and facilities so they can account for general cost and successfully manage the agency as a whole.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	3,352,900	4,104,989	3,352,900	3,352,900	0	0.0%
	Total	\$3,352,900	\$4,104,989	\$3,352,900	\$3,352,900	\$0	0.0%
FTEs:	Special Purpose Fund	14.00	14.00	14.00	14.00	0.00	0.0%
	Total	14.00	14.00	14.00	14.00	0.00	0.0%

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure

na na na na

Child and Family Development Line of Business

The purpose of the Child and Family Development Line of Business is to provide school readiness, health and social services products to eligible children ages birth to 5 so they can demonstrate proficiency in educational and social skill outcomes at the end of the year.

Child Health and Wellness Program

The purpose of the Child Health and Wellness Program is to provide disability services, health and mental health products to children enrolled in Head Start/Early Head Start so they can experience a reduction in learning barriers and health problems to enable them to fully participate in school.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	978,800	909,012	978,800	978,800	0	0.0%
	Total	\$978,800	\$909,012	\$978,800	\$978,800	\$0	0.0%
FTEs:	Special Purpose Fund	3.00	3.00	3.00	3.00	0.00	0.0%
	Total	3.00	3.00	3.00	3.00	0.00	0.0%

Performance

Percentage of children who received follow-up health services within 30 days of health screenings

90% 100% 90% 100%

75 Metro Action Commission-Program Budgets

Educational Child Development Program

The purpose of the Educational Child Development Program is to provide readiness and life skills products to eligible children ages three to five years so they can demonstrate proficiency in educational and social skill outcomes at the end of one year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	14,031,000	13,905,593	14,031,000	14,031,000	0	0.0%
	Total	\$14,031,000	\$13,905,593	\$14,031,000	\$14,031,000	\$0	0.0%
FTEs:	Special Purpose Fund	211.00	211.00	211.00	226.37	15.37	7.3%
	Total	211.00	211.00	211.00	226.37	15.37	7.3%

Performance

Percentage of children who can follow three-step directions 70% 74% 70% 70%

Families and Communities as Partners Program

The purpose of the Families and Communities as Partners Program is to provide training, educational, and resource products to eligible families and caregivers so they can better provide for children.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	4,500	4,883	4,500	4,500	0	0.0%
	Total	\$4,500	\$4,883	\$4,500	\$4,500	\$0	0.0%
FTEs:	Special Purpose Fund	50.88	50.88	50.88	50.88	0.00	0.0%
	Total	50.88	50.88	50.88	50.88	0.00	0.0%

Performance

Percentage of respondents who said that the information received would help them better provide for children 100% 97% 100% 90%

Nutrition Services Program

The purpose of the Nutrition Services Program is to provide individualized assessment, meal planning, educational and wellness products to children enrolled in HeadStart/Early Head Start and their families so they can make food choices that benefit them and facilitate a healthy lifestyle.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	2,027,400	2,562,980	2,027,400	2,027,400	0	0.0%
	Total	\$2,027,400	\$2,562,980	\$2,027,400	\$2,027,400	\$0	0.0%
FTEs:	Special Purpose Fund	49.96	49.96	49.96	49.96	0.00	0.0%
	Total	49.96	49.96	49.96	49.96	0.00	0.0%

Performance

Percentage of children who can identify healthy food 76% 71% 76% 75%

75 Metro Action Commission-Program Budgets

Community Empowerment Line of Business

The purpose of the Community Empowerment Line of Business is to provide poverty information, response and coordination products to individuals with low incomes and groups so they can seek solutions to improve the conditions of their community and neighborhood.

Community Advocacy Program

The purpose of the Community Advocacy Program is to mobilize individuals with low incomes to engage in activities that support and promote their own wellbeing and that of their community.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	92,200	65,621	92,200	92,200	0	0.0%
	Total	\$92,200	\$65,621	\$92,200	\$92,200	\$0	0.0%
FTEs:	Special Purpose Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Percentage of individuals with low incomes serving on governing boards and participating on parent councils

51% 55% 51% 51%

Community Partnership and Linkages Line of Business

The purpose of the Community Partnership and Linkages Line of Business is to provide service coordination and expanded resource products to residents with low incomes to assist them in achieving family and individual goals.

Service Coordination Program

The purpose of the Service Coordination Program is to provide comprehensive case management products to customers so they can achieve family and individual goals.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	30,000	0	30,000	30,000	0	0.0%
	Total	\$30,000	\$0	\$30,000	\$30,000	\$0	0.0%
FTEs:	Special Purpose Fund	29.00	29.00	29.00	29.00	0.00	0.0%
	Total	29.00	29.00	29.00	29.00	0.00	0.0%

Performance

Percentage of clients assisted by multiple agencies as a result of both formal and informal agreements and working relationships

10% 52% 10% 30%

75 Metro Action Commission-Program Budgets

Self-Sufficiency Line of Business

The purpose of the Self-Sufficiency Line of Business is to provide financial assistance, adult education and training, and health products to income eligible residents of Davidson County so they can maintain independent living and improve self-sufficiency.

Low-Income Home Energy and Emergency Assistance Program

The purpose of the Low-Income Home Energy and Emergency Assistance Program is to provide household counseling and financial assistance products to income eligible households of Davidson County so they can maintain independent living and improve self-sufficiency.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	7,739,300	6,318,589	7,739,300	7,739,300	0	0.0%
	Total	\$7,739,300	\$6,318,589	\$7,739,300	\$7,739,300	\$0	0.0%
FTEs:	Special Purpose Fund	7.00	7.00	10.00	10.00	0.00	0.0%
	Total	7.00	7.00	10.00	10.00	0.00	0.0%

Performance

Percentage of clients who do not return after 1 year	10%	71%	10%	50%
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76 Nashville Career Advancement Center-Program Budgets

Employment Resources Career Center Line of Business

The purpose of the Employment Resources Career Center Line of Business is to provide information, skill enhancement and employment connection products to Middle Tennessee Job Seekers and Employers so they can achieve their employment goals.

Job Seeker Program

The Purpose of the Job Seeker Program is to provide skill enhancement and employment products to Middle Tennessee Job Seekers so they can acquire and retain employment.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Special Purpose Fund	6,920,000	7,337,166	7,670,000	6,965,000	-705,000	-9.2%
	Total	\$6,920,000	\$7,337,166	\$7,670,000	\$6,965,000	-\$705,000	-9.2%
FTEs:	Special Purpose Fund	42.48	42.48	42.48	41.48	-1.00	-2.4%
	Total	42.48	42.48	42.48	41.48	-1.00	-2.4%

Performance

Percentage of Middle Tennessee job seekers receiving skill enhancement products, who acquire a job and stay in the workforce for at least six months	84.5%	88.5%	85%	86%
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78 Metro Transit Authority -Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide administrative support products to departments so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: Other Funding	198,600	114,100	239,300	396,100	156,800	65.5%
Total	\$198,600	\$114,100	\$239,300	\$396,100	\$156,800	65.5%

Performance

No applicable performance measure

Asset Management Line of Business

The purpose of the Asset Management Line of Business is to provide financial and risk management products to MTA's decision-makers so that they can manage effectively.

Business Protection

The purpose of the Business Protection program is to provide risk management options to MTA so it can minimize financial liability exposure.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	1,455,100	1,308,600	1,464,300	1,655,700	191,400	13.1%
Other Funding	1,409,700	1,253,100	1,358,700	1,371,600	12,900	0.9%
Total	\$2,864,800	\$2,561,700	\$2,823,000	\$3,027,300	\$204,300	7.2%
FTEs: All Funding Sources	0.00	0.00	0.00	0.00	0.00	0.0%
Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Percentage of dollars spent on liability expenditures

Financial and Asset Management

The purpose of the Financial and Asset Management program is to provide financial and analytical reports to MTA management so they can make informed decisions and stay within the approved budget.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	685,600	688,600	758,800	740,000	-18,800	-2.5%
Other Funding	664,200	659,400	704,100	613,000	-91,100	-12.9%
Total	\$1,349,800	\$1,348,000	\$1,462,900	\$1,353,000	-\$109,900	-7.5%
FTEs: All Funding Sources	20.00	20.00	25.00	25.00	0.00	0.0%
Total	20.00	20.00	25.00	25.00	0.00	0.0%

Performance

Percentage of managers who stay within approved budget

78 Metro Transit Authority -Program Budgets

Sales

The purpose of the Sales program is to provide revenue-generating options to MTA so it can increase non-fare revenue.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	248,600	182,900	290,300	363,100	72,800	25.1%
	Other Funding	240,800	175,200	269,300	300,800	31,500	11.7%
	Total	\$489,400	\$358,100	\$559,600	\$663,900	\$104,300	18.6%
FTEs:	All Funding Sources	8.00	8.00	8.00	10.00	2.00	25.0%
	Total	8.00	8.00	8.00	10.00	2.00	25.0%

Performance

Percentage increase in non-fare revenue 2.5% 2.6% 2.5% 2.5%

Customer Care Line of Business

The purpose of the Customer Care Line of Business is to provide transportation, equipment and amenity products to our passengers and potential passengers so they can have a consistently high quality transit experience.

Access To All

The purpose of the Access to All program is to provide alternative mobility services to persons with physical or mental disabilities get to where they need to be in less than 90 minutes.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	3,165,300	3,326,100	3,383,100	3,969,600	586,500	17.3%
	Other Funding	3,066,600	3,184,900	3,139,100	3,288,400	149,300	4.8%
	Total	\$6,231,900	\$6,511,000	\$6,522,200	\$7,258,000	\$735,800	11.3%
FTEs:	All Funding Sources	60.00	60.00	83.00	83.00	0.00	0.0%
	Total	60.00	60.00	83.00	83.00	0.00	0.0%

Performance

Percentage of mobility challenged customers getting where they need to be in less than 90 minutes 95% 100% 95% 95%

Getting Around in Nashville

The purpose of the Getting Around in Nashville program is to provide transit information to MTA customers and potential customers so they can ride the right bus at the right time.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	695,700	695,500	834,500	902,500	68,000	8.1%
	Other Funding	674,000	666,000	774,300	747,600	-26,700	-3.4%
	Total	\$1,369,700	\$1,361,500	\$1,608,800	\$1,650,100	\$41,300	2.6%
FTEs:	All Funding Sources	24.00	24.00	28.50	28.50	0.00	0.0%
	Total	24.00	24.00	28.50	28.50	0.00	0.0%

Performance

Percentage of customers who use MTA information products successfully 90% 88% 90% 90%

78 Metro Transit Authority -Program Budgets

Logistics

The purpose of the Logistics program is to provide information, training and equipment to MTA so buses can leave the garage on time.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	238,200	223,200	255,800	300,900	45,100	17.6%
	Other Funding	230,800	213,700	237,400	249,300	11,900	5.0%
	Total	\$469,000	\$436,900	\$493,200	\$550,200	\$57,000	11.6%
FTEs:	All Funding Sources	33.00	33.00	36.00	36.00	0.00	0.0%
	Total	33.00	33.00	36.00	36.00	0.00	0.0%

Performance

Percentage of on-time pull-outs 100% 99.8% 100% 100%

Passenger Amenities

The purpose of the Passenger Amenities program is to provide amenities to transit users so they can have a more convenient and comfortable transit experience.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,064,400	1,005,400	1,101,000	1,552,000	451,000	41.0%
	Other Funding	1,031,200	962,800	1,021,600	1,285,700	264,100	25.9%
	Total	\$2,095,600	\$1,968,200	\$2,122,600	\$2,837,700	\$715,100	33.7%
FTEs:	All Funding Sources	15.00	15.00	15.00	27.00	12.00	80.0%
	Total	15.00	15.00	15.00	27.00	12.00	80.0%

Performance

Percentage increase in the number of passenger amenities 70% 69% 70% 70%

Passenger Safety

The purpose of the Passenger Safety program is to provide safety tools to our employees so that passengers can safely reach their destinations.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	820,200	751,400	860,400	980,800	120,400	14.0%
	Other Funding	794,600	719,500	798,300	812,500	14,200	1.8%
	Total	\$1,614,800	\$1,470,900	\$1,658,700	\$1,793,300	\$134,600	8.1%
FTEs:	All Funding Sources	8.00	8.00	8.00	8.00	0.00	0.0%
	Total	8.00	8.00	8.00	8.00	0.00	0.0%

Performance

Percentage of MTA passengers that safely reach their destination 100% 100% 100% 100%

78 Metro Transit Authority -Program Budgets

Vehicle Preparation and Readiness

The purpose of the Vehicle Preparation and Readiness program is to provide maintenance, repair, training and information to MTA so it can transport passengers in safe vehicles free from mechanical failure.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	6,741,900	6,709,100	7,595,400	7,290,400	-305,000	-4.0%
	Other Funding	6,532,100	6,424,000	7,047,600	6,039,200	-1,008,400	-14.3%
	Total	\$13,274,000	\$13,133,100	\$14,643,000	\$13,329,600	-\$1,313,400	-9.0%
FTEs:	All Funding Sources	87.00	87.00	103.00	103.00	0.00	0.0%
	Total	87.00	87.00	103.00	103.00	0.00	0.0%

Performance

Percentage of passengers transported in safe vehicles free from mechanical failures

100%	99.8%	100%	100%
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Service Improvement Line of Business

The purpose of the Service Improvement Line of Business is to provide transportation services and information products to our community, its leaders and visitors so that greater mobility will be achieved.

Board of Directors Information

The purpose of the Board of Directors Information program is to provide information to the MTA Board of Directors so they are better able to provide leadership because of the information they receive.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	394,000	403,000	378,400	302,600	-75,800	-20.0%
	Other Funding	381,700	385,900	351,100	250,700	-100,400	-28.6%
	Total	\$775,700	\$788,900	\$729,500	\$553,300	-\$176,200	-24.2%
FTEs:	All Funding Sources	5.00	5.00	5.00	3.00	-2.00	-40.0%
	Total	5.00	5.00	5.00	3.00	-2.00	-40.0%

Performance

Percentage of Board members who responded they are better able to provide leadership because of the information provided to them

100%	100%	100%	100%
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Convenient Alternative Transportation

The purpose of the Convenient Alternative Transportation program is to provide transit services to everyone so they can reduce their dependence on automobiles.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	6,162,800	6,563,200	6,920,000	8,126,700	1,206,700	17.4%
	Other Funding	5,970,600	6,284,600	6,421,000	6,732,100	311,100	4.8%
	Total	\$12,133,400	\$12,847,800	\$13,341,000	\$14,858,800	\$1,517,800	11.4%
FTEs:	All Funding Sources	317.50	317.50	334.00	363.00	29.00	8.7%
	Total	317.50	317.50	334.00	363.00	29.00	8.7%

Performance

Percentage increase in the number of people using public transit

2%	1.7%	2%	2%
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78 Metro Transit Authority -Program Budgets

Service Improvement Program

The purpose of the Service Improvement program is to provide planning recommendations and grant applications to decision makers so that service levels can be increased through additional funding.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	169,100	155,100	177,100	268,900	91,800	51.8%
Other Funding	163,800	148,500	164,300	222,700	58,400	35.5%
Total	\$332,900	\$303,600	\$341,400	\$491,600	\$150,200	44.0%
FTEs: All Funding Sources	13.50	13.50	13.50	15.50	2.00	14.8%
Total	13.50	13.50	13.50	15.50	2.00	14.8%

Performance

Percentage of increased funding available for service improvements 100% 100% 100% 100%

Support Services Line of Business

The purpose of the Support Services Line of Business is to provide human resources and information technology products to MTA so that it can achieve results through a qualified and appropriately equipped workforce.

Employment Services

The purpose of the Employment Services program is to provide recruitment, benefit and development services to MTA so it can recruit and retain a qualified workforce to meet its business objectives.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	9,003,900	9,107,300	9,797,300	10,606,600	809,300	8.3%
Other Funding	8,723,100	8,720,700	9,090,800	8,786,500	-304,300	-3.3%
Total	\$17,727,000	\$17,828,000	\$18,888,100	\$19,393,100	\$505,000	2.7%
FTEs: All Funding Sources	3.00	3.00	4.00	4.00	0.00	0.0%
Total	3.00	3.00	4.00	4.00	0.00	0.0%

Performance

Percentage of qualified workforce retained to meet business objectives 100% 100% 100% 100%

Human Resources

The purpose of the Human Resources program is to provide compliance processes to MTA staff so they can maintain a workplace compliant with applicable laws and agreements.

Budget & Performance	2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget: GSD General Fund	1,260,200	1,361,900	1,416,000	1,718,900	302,900	21.4%
Other Funding	1,220,900	1,304,100	1,313,900	1,423,900	110,000	8.4%
Total	\$2,481,100	\$2,666,000	\$2,729,900	\$3,142,800	\$412,900	15.1%
FTEs: All Funding Sources	3.00	3.00	4.00	4.00	0.00	0.0%
Total	3.00	3.00	4.00	4.00	0.00	0.0%

Performance

Percentage of third-party decisions ruled in our favor 100% 100% 100% 100%

78 Metro Transit Authority -Program Budgets

Internal Support

The purpose of the Internal Support program is to provide communications, information technology and support to MTA's administrative employees so they can have all the appropriate equipment and information necessary to perform their job duties.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	GSD General Fund	1,265,600	889,300	1,138,300	1,235,000	96,700	8.5%
	Other Funding	1,226,100	851,600	1,056,200	1,023,100	-33,100	-3.1%
	Total	\$2,491,700	\$1,740,900	\$2,194,500	\$2,258,100	\$63,600	2.9%
FTEs:	All Funding Sources	5.00	5.00	5.00	5.00	0.00	0.0%
	Total	5.00	5.00	5.00	5.00	0.00	0.0%

Performance

Percentage of major system failures that are corrected within three days	100%	93%	100%	100%
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70 Community Education-Program Budgets

Administrative Line of Business

The purpose of the Administrative Line of Business is to provide support services to the department so they can efficiently and effectively deliver results for customers.

Non-allocated Financial Transactions

Central adjustments related to internal service fees, pay adjustments, fringe benefits, non-programmatic changes and departmental "to be determined" budget reductions are reported here. These adjustments will be allocated to individual programs by the department in the upcoming fiscal year.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Enterprise Fund	0	0	0	0	0	0.0%
	Total	\$0	\$0	\$0	\$0	\$0	0.0%

Performance

No applicable performance measure

na na na na

Community Education and Development Line of Business

The purpose of the Community Education and Development Line of Business is to provide educational and social opportunities to adult learners and the community so they can increase their knowledge in their fields of interest.

Community Education and Development Program

The purpose of the Community Education and Development Program is to provide educational and social opportunities to adult learners and the community so they can increase their knowledge in their fields of interest.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Enterprise Fund	411,500	374,424	495,900	551,400	55,500	11.2%
	Total	\$411,500	\$374,424	\$495,900	\$551,400	\$55,500	11.2%
FTEs:	Special Purpose Fund	3.49	3.49	3.49	3.49	0.00	0.0%
	Total	3.49	3.49	3.49	3.49	0.00	0.0%

Performance

Percentage of participants who respond that they will recommend Community Education classes to someone else

nr 95% nr 90%

Percentage of participants who respond that they will return to take additional classes

nr 64% nr 90%

Percentage of participants who respond that they increased their knowledge in the field or subject of interest as a result of the class

nr 96% nr 90%

Percentage of e-mail mailing list members who engage with NCE and register for a class

na 17% nr 20%

Percentage of requested classes offered by NCE

na na nr nr

68 District Energy System-Program Budgets

Chilled Water Generation and Distribution Line of Business

The purpose of the Chilled Water Generation and Distribution Line of Business is to provide chilled water as a utility service to customers so they can cool their facility spaces and support their business functions.

Chilled Water Generation and Distribution Program

The purpose of the Chilled Water Generation and Distribution Program is to provide chilled water to customers so they can economically and reliably cool their facility spaces and support their business functions.

Budget & Performance		2014 Budget	2014 Actuals	2015 Budget	2016 Budget	FY15-FY16 Difference	FY15-FY16 % Change
Budget:	Enterprise Fund	21,648,600	23,040,446	22,175,100	21,982,700	-192,400	-0.9%
	Total	\$21,648,600	\$23,040,446	\$22,175,100	\$21,982,700	-\$192,400	-0.9%
FTEs:	Enterprise Fund	0.00	0.00	0.00	0.00	0.00	0.0%
	Total	0.00	0.00	0.00	0.00	0.00	0.0%

Performance

Percentage of chilled water generated and distributed that meets contractual requirements	100%	100%	100%	100%
Percentage of production and distribution system thermal losses are at or below industry standards	5%	6.8%	5%	7%
Percentage of customers reporting overall satisfaction with chilled water	100%	100%	100%	100%
System delivery temperature is maintained at or below contractual requirements	100%	100%	100%	100%
Planned system outages remain at or less than contractual obligations	0	0	0	0

Appendix 1: Financial Schedules

Appendix 1 presents financial information in different ways to facilitate comparison between departments and over time. It includes three schedules. Any schedule's footnote references are described below.

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

This schedule summarizes the revenues and expenditures of each of the six budgetary (primary tax-supported) funds, from actual FY2012 data through the FY2016 budget. It also shows how revenues and expenditures contribute to fund balances in each fund. Notes include:

FY2015 ending fund balances are based on the budget. They assume that, when the ledgers are closed for FY2015, actual revenues and expenditures will match the budget. Actual data for FY2015 is not available as this book goes to press, and the government does not formally project estimated revenues and expenditures at the level of detail shown in these tables until the Comprehensive Annual Financial Report (CAFR) is published. Actual data for FY2015 will be published in the CAFR for the Fiscal Year Ended June 30, 2015, when that document is released this winter.

SCHEDULE 2 - FY2016 DEPARTMENTAL BUDGET BY FUND TYPE

This schedule presents each department's combined FY2016 expenditure budgets by fund type. This table allows you to view all expenditures for a department regardless of the fund type in which those expenditures are budgeted.

Note, however, that even though this table combines the budgets of various funds that a department uses, the budget of one fund usually cannot be commingled with or substituted for the budget of another fund, even within the same department.

SCHEDULE 3 - HISTORICAL EXPENDITURES

This schedule shows trends in expenditures and full-time equivalent positions (FTEs) for each department and fund, from FY2014 through FY2016.

* Gross total dollar amounts include duplications due to interfund transfers.

** For comparison purposes Transportation Licensing has been combined with Public Works for all years presented. Transportation Licensing became part of Public Works in FY2013.

*** MNPS position counts presented here reflect amounts for all MNPS funds and are pending Board of Education approval

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

GENERAL FUND - GSD	FY2012 ACTUAL	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 BUDGET	FY2016 REC. BUDGET
REVENUES:					
Property taxes	359,066,086	386,811,406	395,485,644	404,229,900	407,581,500
Local option sales tax	91,050,593	97,752,470	102,395,435	121,738,100	113,311,200
Other taxes, licenses and permits	102,031,773	106,046,265	113,300,986	108,119,200	113,455,000
Fines, forfeits & penalties	12,573,870	12,866,976	12,780,839	11,279,100	11,254,300
Revenues from use of money or property	20,916	86,552	179,418	-	-
Revenues from other governmental agencies	75,342,960	79,059,084	85,513,640	79,663,200	87,496,000
Commissions and fees	15,355,507	15,590,951	14,790,053	13,948,000	13,134,800
Charges for current services	25,609,465	27,332,023	29,253,934	32,132,100	31,738,600
Compensation for loss, sale or damage to property	1,509,595	2,103,455	1,193,663	1,208,500	1,215,700
Contributions and gifts	432,325	391,815	359,992	274,800	242,900
Miscellaneous	1,696,715	1,568,111	1,567,356	1,564,000	2,734,000
TOTAL REVENUES:	684,689,805	729,609,108	756,820,960	774,156,900	782,164,000
EXPENDITURES:					
General government	149,472,944	158,051,540	165,202,970	218,724,000	224,376,400
Fiscal administration	21,912,507	22,164,457	21,517,557	22,269,400	22,132,100
Administration of justice	54,017,332	56,136,986	57,049,607	57,644,100	57,667,900
Law Enforcement and care of prisoners	208,059,727	218,800,731	228,129,670	236,866,600	236,725,500
Fire prevention and control	46,998,586	48,189,471	46,523,167	48,612,800	48,098,500
Regulation and inspection	21,872,100	21,098,933	22,390,903	23,333,300	29,757,000
Public welfare	7,735,922	7,814,573	10,344,407	8,255,700	8,068,100
Public health and hospitals	76,037,829	81,533,772	79,025,944	70,702,300	71,342,600
Public library system	20,363,498	21,479,724	21,426,128	24,448,000	26,737,600
Public works, highway and streets	59,911,297	62,179,460	65,114,008	65,927,000	68,911,300
Recreation, Cultural, and Conservation	41,670,410	45,301,194	46,595,082	49,807,100	50,656,700
Employee benefits	-	-	-	-	-
Education	-	-	-	-	-
Miscellaneous	-	-	-	-	-
Debt Service	-	-	-	-	-
General government	149,472,944	158,051,540	165,202,970	218,724,000	224,376,400
TOTAL EXPENDITURES:	708,052,152	742,750,841	763,319,443	826,590,300	844,473,700
Excess (deficiency) of revenues over expenditures	(23,781,918)	(13,141,732)	(6,498,485)	(52,433,400)	(62,309,700)
OTHER FINANCING SOURCES (USES):					
Transfers in	40,553,865	36,857,090	20,174,668	20,057,100	22,309,700
Transfers out	-	-	-	-	-
TOTAL OTHER FINANCING:	40,553,865	36,857,090	20,174,668	20,057,100	22,309,700
Net change in fund balances	16,771,947	23,715,358	13,676,183	(32,376,300)	(40,000,000)
FUND BALANCES, beginning of year	9,792,712	26,564,659	50,280,017	58,746,300	91,122,600
FUND BALANCES, end of year	26,564,659	50,280,017	63,956,200	91,122,600	51,122,600

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

DEBT SERVICE - GSD	FY2012 ACTUAL	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 BUDGET	FY2016 REC. BUDGET
REVENUES:					
Property taxes	79,208,055	81,224,607	84,292,497	86,328,300	86,814,100
Local option sales tax	1,961,289	1,782,042	1,769,426	2,110,300	1,840,900
Other taxes, licenses and permits	-	-	-	-	-
Fines, forfeits & penalties	422,692	306,638	534,915	377,000	348,900
Revenues from use of money or property	0	6,875	-	-	-
Revenues from other governmental agencies	7,792,109	9,144,848	2,740,180	2,380,500	2,781,300
Commissions and fees	-	-	-	-	-
Charges for current services	-	-	-	-	-
Compensation for loss, sale or damage to property	-	-	650,000	-	-
Contributions and gifts	-	-	-	-	-
Miscellaneous	253,750,291	241,517,690	4,837,386	-	4,843,400
TOTAL REVENUES:	343,134,436	333,982,701	94,824,403	91,196,100	96,628,600
EXPENDITURES:					
General government	-	-	-	-	-
Fiscal administration	-	-	-	-	-
Administration of justice	-	-	-	-	-
Law Enforcement and care of prisoners	-	-	-	-	-
Fire prevention and control	-	-	-	-	-
Regulation and inspection	-	-	-	-	-
Public welfare	-	-	-	-	-
Public health and hospitals	-	-	-	-	-
Public library system	-	-	-	-	-
Public works, highway and streets	-	-	-	-	-
Recreation, Cultural, and Conservation	-	-	-	-	-
Employee benefits	-	-	-	-	-
Education	-	-	-	-	-
Miscellaneous	-	-	-	-	-
Debt Service	352,260,870	330,111,720	114,363,329	120,997,300	126,278,400
TOTAL EXPENDITURES:	352,260,870	330,111,720	114,363,329	120,997,300	126,278,400
Excess (deficiency) of revenues over expenditures	(9,126,434)	3,870,981	(19,538,926)	(29,801,200)	(29,649,800)
OTHER FINANCING SOURCES (USES):					
Transfers in	8,968,591	6,882,280	9,767,259	29,801,200	24,649,800
Transfers out	-	-	-	-	-
TOTAL OTHER FINANCING:	8,968,591	6,882,280	9,767,259	29,801,200	24,649,800
Net change in fund balances	(157,843)	10,753,261	(9,771,667)	-	(5,000,000)
FUND BALANCES, beginning of year	220,529	62,686	10,815,947	11,550,600	11,550,600
FUND BALANCES, end of year	62,686	10,815,947	1,044,280	11,550,600	6,550,600

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

GENERAL PURPOSE SCHOOL FUND	FY2012 ACTUAL	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 BUDGET	FY2016 REC. BUDGET
REVENUES:					
REVENUES:					
Property taxes	223,677,099	275,856,542	284,597,949	291,326,300	293,426,500
Local option sales tax	188,282,638	201,896,100	186,859,425	182,083,300	210,866,400
Other taxes, licenses and permits	5,964,394	6,557,149	7,754,014	5,955,000	8,657,900
Fines, forfeits & penalties	765	30	516	6,200	1,200
Revenues from use of money or property	0	664	143,598	-	-
Revenues from other governmental agencies	230,433,145	244,232,678	256,004,508	266,976,900	274,940,000
Commissions and fees	-	-	-	-	-
Charges for current services	643,802	1,117,047	1,440,106	570,000	1,230,000
Compensation for loss, sale or damage to property	809,480	1,185,395	1,389,246	1,103,000	1,628,000
Contributions and gifts	766,778	1,164,936	1,257,054	300,000	600,000
TOTAL REVENUES:	651,561,603	732,054,160	739,601,534	748,365,700	791,500,000
EXPENDITURES:					
General government	-	-	-	-	-
Fiscal administration	-	-	-	-	-
Administration of justice	-	-	-	-	-
Law Enforcement and care of prisoners	-	-	-	-	-
Fire prevention and control	-	-	-	-	-
Regulation and inspection	-	-	-	-	-
Public welfare	-	-	-	-	-
Public health and hospitals	-	-	-	-	-
Public library system	-	-	-	-	-
Public works, highway and streets	-	-	-	-	-
Recreation, Cultural, and Conservation	-	-	-	-	-
Employee benefits	-	-	-	-	-
Education	670,374,458	714,441,258	737,365,504	790,067,500	810,000,000
Miscellaneous	-	-	-	-	-
Debt Service	-	-	-	-	-
TOTAL EXPENDITURES:	670,374,458	714,441,258	737,365,504	790,067,500	810,000,000
Excess (deficiency) of revenues over expenditures	(18,812,854)	17,612,902	2,236,031	(41,701,800)	(18,500,000)
OTHER FINANCING SOURCES (USES):					
Transfers in	39,705,107	3,716,052	2,937,193	3,696,800	2,500,000
Transfers out	-	-	-	-	-
TOTAL OTHER FINANCING:	39,705,107	3,716,052	2,937,193	3,696,800	2,500,000
Net change in fund balances	20,892,252	21,328,954	5,173,224	(38,005,000)	(16,000,000)
FUND BALANCES, beginning of year	7,366,919	28,259,171	49,588,125	98,790,600	60,785,600
FUND BALANCES, end of year	28,259,171	49,588,125	54,761,349	60,785,600	44,785,600

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

SCHOOL DEBT SERVICE	FY2012 ACTUAL	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 BUDGET	FY2016 REC. BUDGET
REVENUES:					
Property taxes	28,380,411	38,335,505	35,895,935	36,713,200	36,919,200
Local option sales tax	-	-	24,454,456	19,392,900	34,857,400
Other taxes, licenses and permits	-	-	-	-	-
Fines, forfeits & penalties	-	-	-	-	-
Revenues from use of money or property	198,825	316,614	452,834	-	97,000
Revenues from other governmental agencies	-	250,198	77,054	-	-
Commissions and Fees	-	-	-	-	-
Charges for current services	-	-	-	-	-
Compensation for loss, sale or damage to property	-	-	-	-	-
Contributions and gifts	-	-	-	-	-
Miscellaneous	103,772,726	163,108,764	-	-	-
TOTAL REVENUES:	132,351,962	202,011,081	60,880,280	56,106,100	71,873,600
EXPENDITURES:					
General government	-	-	-	-	-
Fiscal administration	-	-	-	-	-
Administration of justice	-	-	-	-	-
Law Enforcement and care of prisoners	-	-	-	-	-
Fire prevention and control	-	-	-	-	-
Regulation and inspection	-	-	-	-	-
Public welfare	-	-	-	-	-
Public health and hospitals	-	-	-	-	-
Public library system	-	-	-	-	-
Public works, highway and streets	-	-	-	-	-
Recreation and Cultural	-	-	-	-	-
Employee benefits	-	-	-	-	-
Education	-	-	-	-	-
Miscellaneous	-	-	-	-	-
Debt Service	147,482,462	214,347,452	69,882,406	76,356,000	78,037,100
TOTAL EXPENDITURES:	147,482,462	214,347,452	69,882,406	76,356,000	78,037,100
Excess (deficiency) of revenues over expenditures	(15,130,500)	(12,336,371)	(9,002,126)	(20,249,900)	(6,163,500)
OTHER FINANCING SOURCES (USES):					
Transfers in	5,336,437	8,441,577	5,915,043	20,249,900	2,863,500
Transfers out	-	-	-	-	-
TOTAL OTHER FINANCING:	5,336,437	8,441,577	5,915,043	20,249,900	2,863,500
Net change in fund balances	(9,794,064)	(3,894,795)	(3,087,084)	-	(3,300,000)
FUND BALANCES, beginning of year	(2,553,175)	(12,347,239)	(16,242,034)	7,342,000	7,342,000
FUND BALANCES, end of year	(12,347,239)	(16,242,034)	(19,329,118)	7,342,000	4,042,000

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

GENERAL FUND - USD	FY2012 ACTUAL	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 BUDGET	FY2016 REC. BUDGET
REVENUES:					
Property taxes	84,274,065	94,170,760	96,162,244	98,113,000	99,915,800
Local option sales tax	-	-	-	-	-
Other taxes, licenses and permits	5,673,235	9,384,115	7,326,133	5,480,100	8,134,400
Fines, forfeits & penalties	-	-	-	-	-
Revenues from use of money or property	-	-	19,485	-	-
Revenues from other governmental agencies	1,984,162	4,199,391	1,899,000	1,900,000	1,243,800
Commissions and Fees	-	-	-	-	-
Charges for current services	1,401,942	1,558,707	1,742,231	112,700	143,000
Compensation for loss, sale or damage to property	-	-	-	100,000	100,000
Contributions and gifts	-	-	-	-	-
Miscellaneous	400	-	-	-	-
TOTAL REVENUES:	93,333,804	109,312,973	107,149,093	105,705,800	109,537,000
EXPENDITURES:					
General government	22,505,476	22,983,976	22,979,963	23,878,000	26,414,500
Fiscal administration	-	-	-	-	-
Administration of justice	-	-	-	-	-
Law Enforcement and care of prisoners	481,000	481,000	481,000	481,000	481,000
Fire prevention and control	61,741,383	62,614,164	62,708,958	65,842,300	65,272,900
Regulation and inspection	5,201,684	1,391,930	1,457,924	2,206,600	2,383,900
Public welfare	-	-	-	-	-
Public health and hospitals	-	-	-	-	-
Public library system	-	-	-	-	-
Public works, highway and streets	16,713,426	15,511,545	16,460,970	18,811,200	22,755,400
Recreation and Cultural	41,670,410	44,782,081	46,089,335	49,032,700	50,857,300
Employee benefits	-	-	-	-	-
Education	-	-	-	-	-
Miscellaneous	-	-	-	-	-
Debt Service	-	-	-	-	-
TOTAL EXPENDITURES:	148,313,379	147,764,696	150,178,150	160,251,800	168,165,000
Excess (deficiency) of revenues over expenditures	(13,514,089)	6,078,905	2,802,456	(5,813,300)	(8,070,700)
OTHER FINANCING SOURCES (USES):					
Transfers in	-	-	-	-	-
Transfers out	-	-	-	-	-
TOTAL OTHER FINANCING:	-	-	-	-	-
Net change in fund balances	(13,514,089)	6,078,905	2,802,456	(5,813,300)	(8,070,700)
FUND BALANCES, beginning of year	(15,709,331)	(29,223,420)	(23,144,515)	20,615,500	14,802,200
FUND BALANCES, end of year	(29,223,420)	(23,144,515)	(20,342,059)	14,802,200	6,731,500

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

DEBT SERVICE - USD	FY2012 ACTUAL	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 BUDGET	FY2016 REC. BUDGET
REVENUES:					
Property taxes	14,603,099	14,389,234	15,742,837	16,110,100	14,173,500
Local option sales tax	-	-	-	-	-
Other taxes, licenses and permits	-	-	-	-	-
Fines, forfeits & penalties	-	-	-	-	-
Revenues from use of money or property	-	865	9,104	-	-
Revenues from other governmental agencies	-	-	-	-	-
Commissions and Fees	-	-	-	-	-
Charges for current services	-	-	-	-	-
Compensation for loss, sale or damage to property	-	-	-	-	-
Contributions and gifts	-	-	-	-	-
Miscellaneous	31,040,933	36,623,161	-	-	-
TOTAL REVENUES:	45,644,032	51,013,261	15,751,941	16,110,100	14,173,500
EXPENDITURES:					
General government	-	-	-	-	-
Fiscal administration	-	-	-	-	-
Administration of justice	-	-	-	-	-
Law Enforcement and care of prisoners	-	-	-	-	-
Fire prevention and control	-	-	-	-	-
Regulation and inspection	-	-	-	-	-
Public welfare	-	-	-	-	-
Public health and hospitals	-	-	-	-	-
Public library system	-	-	-	-	-
Public works, highway and streets	-	-	-	-	-
Recreation and Cultural	-	-	-	-	-
Employee benefits	-	-	-	-	-
Education	-	-	-	-	-
Miscellaneous	-	-	-	-	-
Debt Service	45,898,316	50,793,198	20,642,809	20,486,700	17,581,100
TOTAL EXPENDITURES:	45,898,316	50,793,198	20,642,809	20,486,700	17,581,100
Excess (deficiency) of revenues over expenditures	(254,284)	220,062	(4,890,867)	(4,376,600)	(3,407,600)
OTHER FINANCING SOURCES (USES):					
Transfers in	1,419,724	1,083,280	1,973,600	1,940,600	1,907,600
Transfers out	-	-	-	-	-
TOTAL OTHER FINANCING:	1,419,724	1,083,280	1,973,600	1,940,600	1,907,600
Net change in fund balances	1,165,441	1,303,342	(2,917,267)	(2,436,000)	(1,500,000)
FUND BALANCES, beginning of year	3,175,426	4,340,867	5,644,209	5,597,400	3,161,400
FUND BALANCES, end of year	4,340,867	5,644,209	2,726,942	3,161,400	1,661,400

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 1 - SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES

TOTAL - ALL BUDGETARY FUNDS	FY2012 ACTUAL	FY2013 ACTUAL	FY2014 ACTUAL	FY2015 BUDGET	FY2016 REC. BUDGET
REVENUES:					
Property taxes	789,208,815	890,788,054	912,177,106	932,820,800	938,830,600
Local option sales tax	281,294,520	301,430,612	315,478,742	325,324,600	360,875,900
Other taxes, licenses and permits	113,669,402	121,987,529	128,381,133	119,554,300	130,247,300
Fines, forfeits & penalties	12,997,327	13,173,644	13,316,270	11,662,300	11,604,400
Revenues from use of money or property	219,741	411,570	804,439	-	97,000
Revenues from other governmental agencies	315,552,376	336,886,199	346,234,382	350,920,600	366,461,100
Commissions and Fees	15,355,507	15,590,951	14,790,053	13,948,000	13,134,800
Charges for current services	27,655,209	30,007,777	32,436,271	32,814,800	33,111,600
Compensation for loss, sale or damage to property	2,319,075	3,288,850	3,232,909	2,411,500	2,943,700
Contributions and gifts	1,199,103	1,556,751	1,617,046	574,800	842,900
Miscellaneous	391,244,567	442,861,344	6,559,860	1,609,000	7,727,400
TOTAL REVENUES:	1,950,715,642	2,157,983,281	1,775,028,211	1,791,640,700	1,865,876,700
EXPENDITURES:					
General government	171,978,420	181,035,516	188,182,933	242,602,000	250,790,900
Fiscal administration	21,912,507	22,164,457	21,517,557	22,269,400	22,132,100
Administration of justice	54,017,332	56,136,986	57,049,607	57,644,100	57,667,900
Law Enforcement and care of prisoners	208,540,727	219,281,731	228,610,670	237,347,600	237,206,500
Fire prevention and control	108,739,969	110,803,635	109,232,125	114,455,100	113,371,400
Regulation and inspection	27,073,784	22,490,863	23,848,827	25,539,900	32,140,900
Public welfare	7,735,922	7,814,573	10,344,407	8,255,700	8,068,100
Public health and hospitals	76,037,829	81,533,772	79,025,944	70,702,300	71,342,600
Public library system	20,363,498	21,479,724	21,426,128	24,448,000	26,737,600
Public works, highway and streets	76,624,723	77,691,005	81,574,978	84,738,200	91,666,700
Recreation and Cultural	83,340,820	90,083,275	92,684,417	98,839,800	101,514,000
Employee benefits	-	-	-	-	-
Education	670,374,458	714,441,258	737,365,504	790,067,500	810,000,000
Miscellaneous	-	-	-	-	-
Debt Service	545,641,648	595,252,370	204,888,544	217,840,000	221,896,600
TOTAL EXPENDITURES:	2,072,381,637	2,200,209,165	1,855,751,641	1,994,749,600	2,044,535,300
Excess (deficiency) of revenues over expenditures	(80,620,079)	2,304,747	(34,891,917)	(154,376,200)	(128,101,300)
OTHER FINANCING SOURCES (USES):					
Transfers in	95,983,724	56,980,279	40,767,763	75,745,600	54,230,600
Transfers out	-	-	-	-	-
TOTAL OTHER FINANCING:	95,983,724	56,980,279	40,767,763	75,745,600	54,230,600
Net change in fund balances	15,363,644	59,285,025	5,875,845	(78,630,600)	(73,870,700)
FUND BALANCES, beginning of year	2,293,080	17,656,724	76,941,749	202,642,400	188,764,400
FUND BALANCES, end of year	17,656,724	76,941,749	82,817,594	188,764,400	114,893,700

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 2 - FY2016 DEPARTMENTAL BUDGET BY FUND TYPE

Department	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
001 Administrative Expenditures (with details)	288,423,700	29,098,400	77,769,900	-	(3,200,000)	392,092,000
01101104 ADM County Retire Match	3,501,900	-	-	-	-	3,501,900
01101107 ADM Cnty Teach Retire Match	6,900,400	-	-	-	-	6,900,400
01101109 ADM Health Insurance Match	48,514,200	-	-	-	-	48,514,200
01101110 ADM Death Benefit Payments	200,000	-	-	-	-	200,000
01101113 ADM Pens IOD Medical Expense	10,165,400	-	-	-	-	10,165,400
01101114 ADM Unemployment Compensation	561,200	-	-	-	-	561,200
01101115 ADM Life Insurance Match	2,936,500	-	-	-	-	2,936,500
01101117 ADM Regional Transit Authority	320,200	-	-	-	-	320,200
01101118 ADM Econ/Job Incentives Dell	562,500	-	-	-	-	562,500
01101120 ADM Employee IOD Med Expense	8,198,200	-	-	-	-	8,198,200
01101127 ADM Contingency FacilityRental	340,000	-	-	-	-	340,000
01101131 ADM Study Formulating Comm	-	-	-	-	-	-
01101132 ADM Econ/Job Incentive Asurion	-	-	-	-	-	-
01101134 ADM OEM Appropriation	-	-	-	-	-	-
01101135 ADM Subsidy Transp Planning	-	-	-	-	-	-
01101140 ADM Benefit Adjustments	4,360,100	-	-	-	-	4,360,100
01101145 ADM TCRS Pension Contribution	37,900	-	-	-	-	37,900
01101150 ADM Metro Telecomm Adjustments	-	-	-	-	-	-
01101180 ADM Relocation Metro Agencies	-	-	-	-	-	-
01101204 ADM Metro Action Commission	4,000,000	-	-	-	-	4,000,000
01101213 ADM NCAC Local Match	95,600	-	-	-	-	95,600
01101218 ADM District Energy System	1,794,000	-	-	-	-	1,794,000
01101221 ADM Subsidy Nashville Arena	5,851,500	-	-	-	-	5,851,500
01101222 ADM Stadium Maintenance	1,000,000	-	-	-	-	1,000,000
01101224 ADM Contingency Subrogation	100,000	-	-	-	-	100,000
01101225 ADM GSD Debt Transfer-Stadium	3,200,000	-	-	-	-	3,200,000
01101227 ADM HIPPA Compliance	80,000	-	-	-	-	80,000
01101230 ADM Stormwater Fees Conting	-	-	-	-	-	-
01101233 ADM Subsidy Farmer's Mkt	-	-	-	-	-	-
01101237 ADM Commuter Rail	1,500,000	-	-	-	-	1,500,000
01101238 ADM National League Cities	500,000	-	-	-	-	500,000
01101240 ADM St Fair Master Plan Study	-	-	-	-	-	-
01101242 ADM Commty Garden Grant Progrm	25,000	-	-	-	-	25,000
01101242 ADM Commty Garden Grant Progrm	-	-	-	-	-	-
01101298 ADM Contingency Local Match	50,000	-	-	-	-	50,000
01101301 ADM Insurance Reserve	2,099,600	-	-	-	-	2,099,600
01101302 ADM Surety Bonds	-	-	-	-	-	-
01101303 ADM Corp Dues/Contribution	465,400	-	-	-	-	465,400
01101304 ADM Subsidy MTA	40,013,600	-	-	-	-	40,013,600
01101308 ADM Judgments and Losses	1,360,100	-	-	-	-	1,360,100
01101309 ADM Contingency Account	50,000	-	-	-	-	50,000
01101315 ADM PayPlan Improvements	21,085,900	-	-	-	-	21,085,900
01101326 ADM Property Tax Relief Progrm	3,400,000	-	-	-	-	3,400,000
01101396 ADM Travel	25,000	-	-	-	-	25,000
01101412 ADM Post Audit	1,027,200	-	-	-	-	1,027,200
01101416 ADM Subsidy Advance Planning	132,700	-	-	-	-	132,700
01101424 ADM Greer Stadium Maintenance	-	-	-	-	-	-
01101426 ADM Subsidy Hospital Authority	35,000,000	-	-	-	-	35,000,000
01101430 ADM Pay Plan Study HR	-	-	-	-	-	-
01101481 ADM Cont'g Vacant Space Ops	-	-	-	-	-	-
01101485 ADM Cont'g ADA Operations	-	-	-	-	-	-
01101499 ADM GSD General Revenue	18,533,300	-	-	-	-	18,533,300
01101502 ADM Contr Nashville Symphony	15,000	-	-	-	-	15,000
01101503 ADM Contr Adventure Sci Ctr	200,000	-	-	-	-	200,000
01101505 ADM Contr Legal Aid Society	-	-	-	-	-	-
01101506 ADM Contr Partnership 2020	375,000	-	-	-	-	375,000
01101507 ADM Contr Nash Chamber	-	-	-	-	-	-
01101516 ADM Contr Literacy Programs	350,000	-	-	-	-	350,000
01101521 ADM Contr Humane Assoc	12,500	-	-	-	-	12,500
01101534 ADM Contr Sister Cities	60,000	-	-	-	-	60,000
01101552 ADM Contr YWCA Domestic Violen	-	-	-	-	-	-
01101555 ADM Contr Second Harvest	-	-	-	-	-	-
01101557 ADM Contr Hermitage	100,000	-	-	-	-	100,000
01101562 ADM Mary Parrish Center	-	-	-	-	-	-
01101564 ADM Renewal House	-	-	-	-	-	-
01101565 ADM Jefferson ST United Partne	300,000	-	-	-	-	300,000
01101565 ADM Jefferson ST United Partne	-	-	-	-	-	-
01101566 ADM Contingency Utility Incr	-	-	-	-	-	-

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 2 - FY2016 DEPARTMENTAL BUDGET BY FUND TYPE

	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
01101576 ADM Contr Morningstar Dom Viol	-	-	-	-	-	-
01101578 ADM Barnes Affordable HsgTrust	1,000,000	-	-	-	-	1,000,000
01101578 ADM Barnes Affordable HsgTrust	-	-	-	-	-	-
01101587 ADM Contr Alignment Nashville	150,000	-	-	-	-	150,000
01101590 ADM Contr Indepndt Med Exams	-	-	-	-	-	-
01101591 ADM Domestic Violence Progrms	675,000	-	-	-	-	675,000
01101592 ADM Educ and AfterSchool Prgs	675,000	-	-	-	-	675,000
01101593 ADM Misc CommAgencies/Service	450,000	-	-	-	-	450,000
01101594 ADM Contr FamilyChildrensSrv	-	-	-	-	-	-
01101596 ADM Contr Bethlehem Center	-	-	-	-	-	-
01101597 ADM Contr Bookem for Literacy	-	-	-	-	-	-
01101598 ADM Contr FannieBattleDayHome	-	-	-	-	-	-
01101602 ADM Subsidy Community Ed	349,500	-	-	-	-	349,500
01101605 ADM Contr Homework Hotline	-	-	-	-	-	-
01101606 ADM Contr McNeillyCtrforChild	-	-	-	-	-	-
01101608 ADM Contr StLukesCommtyHouse	-	-	-	-	-	-
01101611 ADM Contr YouthEncouragement	-	-	-	-	-	-
01101612 ADM Contr Nashville CARES	-	-	-	-	-	-
01101613 ADM Correctional Healthcare	13,038,400	-	-	-	-	13,038,400
01101614 ADM Forensic Medical Examiner	4,638,500	-	-	-	-	4,638,500
01101616 ADM NashvilleAfterZonesAllian	-	-	-	-	-	-
01101617 ADM Office of Sustainability	-	-	-	-	-	-
01101619 ADM Contr Backfield In Motion	-	-	-	-	-	-
01101620 ADM Contr Boy Girls Club	-	-	-	-	-	-
01101621 ADM Contr League Deaf Hard Hea	-	-	-	-	-	-
01101622 ADM Contr Martha OBryan Center	-	-	-	-	-	-
01101623 ADM Contr Monroe Harding Inc	-	-	-	-	-	-
01101624 ADM Contr Pencil Foundation	-	-	-	-	-	-
01101625 ADM Contr Rocketown of Mid TN	-	-	-	-	-	-
01101627 ADM Contr YMCA of Mid TN	-	-	-	-	-	-
01101628 ADM Contr Big Brothers Nashvil	-	-	-	-	-	-
01101629 ADM Contr Conexion Americas	-	-	-	-	-	-
01101631 ADM Contr Fifty Foward	-	-	-	-	-	-
01101632 ADM Contr Arc of Davidson Co	-	-	-	-	-	-
01101634 ADM Contr United Way Metro Nas	-	-	-	-	-	-
01101635 ADM Mid Tenn eHealth Connect	-	-	-	-	-	-
01101636 ADM Poverty Adult Literacy Ini	-	-	-	-	-	-
01101637 ADM Music Ent Econ Developmt	500,000	-	-	-	-	500,000
01101638 ADM TSU Foundation	-	-	-	-	-	-
01101639 ADM Contrib Oasis Center	-	-	-	-	-	-
01101640 ADM Contr YouthLifeFoundation	-	-	-	-	-	-
01101641 ADM Contr TN CoalitAgstDomViol	-	-	-	-	-	-
01101642 ADM VUniv Ctr for Health Srvcs	-	-	-	-	-	-
01101643 ADM Contrib Scholars Academy	-	-	-	-	-	-
01101644 ADM Nashville Conflict Res Ctr	-	-	-	-	-	-
01101645 ADM Entrepreneur Center	250,000	-	-	-	-	250,000
01101647 ADM Ctr for Refugees of TN	-	-	-	-	-	-
01101648 ADM Wayne Reed Childcare	-	-	-	-	-	-
01101649 ADM Office of Innovation	-	-	-	-	-	-
01101650 ADM Small Business Incentv	-	-	-	-	-	-
01101651 ADM Big Bro Sisters Mid Tenn	-	-	-	-	-	-
01101653 ADM Nash Adult Literacy Cncl	-	-	-	-	-	-
01101654 ADM Nash Intl Ctr Empowermt	-	-	-	-	-	-
01101657 ADM Nashville Achieves	-	-	-	-	-	-
01101657 ADM Nashville Archieves	-	-	-	-	-	-
01101658 ADM Self-Insured Excise Tax	75,000	-	-	-	-	75,000
01101658 ADM Self-Insured Excise Tax	-	-	-	-	-	-
01101659 ADM Victim Resource Center	-	-	-	-	-	-
01101659 ADM Victim Resource Center	-	-	-	-	-	-
01101660 ADM The Next Door	100,000	-	-	-	-	100,000
01101660 ADM The Next Door	-	-	-	-	-	-
01101661 ADM Nashville Civic Design Ctr	100,000	-	-	-	-	100,000
01101661 ADM Nashville Civic Design Ctr	-	-	-	-	-	-
01101662 ADM Nashville Educ Comm ArtsTV	-	-	-	-	-	-
01101662 ADM Nashville Educ Comm ArtsTV	-	-	-	-	-	-
01101663 ADM In Full Motion	-	-	-	-	-	-
01101664 ADM New Vision Inc	-	-	-	-	-	-
01101665 ADM Oasis Church Inc	-	-	-	-	-	-
01101666 ADM East Nashville Hope Exchan	-	-	-	-	-	-
01101677 ADM Comm Foundation of Mid TN	100,000	-	-	-	-	100,000
01101678 ADM Sounds Ballpark	1,100,000	-	-	-	-	1,100,000
01101679 ADM Nashville Ballet Contributi	200,000	-	-	-	-	200,000
01101682 ADM Nashville Tech Council	75,000	-	-	-	-	75,000

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 2 - FY2016 DEPARTMENTAL BUDGET BY FUND TYPE

	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
01101996 ADM Transfer 4% Funding	27,728,400	-	-	-	-	27,728,400
01101997 ADM Transfer Short-term Rental	50,000	-	-	-	-	50,000
01101998 ADM MDHA Prop Tax Increments	7,769,000	-	-	-	-	7,769,000
01102150 ADM Schools Internal Support	-	-	-	-	-	-
01102160 ADM Operating Xfer Debt Servic	-	-	-	-	-	-
01102160 ADM Operating Xfer Debt Servic	-	-	-	-	-	-
01103200 ADM HOT General Fund 1%	-	-	9,450,000	-	-	9,450,000
01103250 ADM HOT Convention Ctr 1% Tax	-	-	9,400,000	-	-	9,400,000
01103255 ADM HOT Conv Ctr 2007 1% Tax	-	-	7,800,000	-	-	7,800,000
01103260 ADM HOT 2007 1% Secondary TDZ	-	-	1,600,000	-	-	1,600,000
01103280 ADM HOT Tourist Promotion	-	-	18,800,000	-	-	18,800,000
01103290 ADM HOT Tourist Related	-	-	9,400,000	-	-	9,400,000
01103310 ADM HOT Conv Ctr 2007 \$2 Tax	-	-	15,600,000	-	-	15,600,000
01103510 ADM HOT Event and MarketingTax	-	-	3,400,000	-	-	3,400,000
01105100 ADM Contr Mediation Services	-	-	140,000	-	-	140,000
01191102 ADM Police/Fire Retire Match	-	8,873,000	-	-	-	8,873,000
01191103 ADM Civil Service Retire Match	-	5,424,700	-	-	-	5,424,700
01191106 ADM Teacher Pens Match	-	4,592,400	-	-	-	4,592,400
01191109 ADM Health Ins Match	-	1,968,400	-	-	-	1,968,400
01191112 ADM Pensioner IOD	-	468,100	-	-	-	468,100
01191113 ADM Employee IOD	-	1,196,400	-	-	-	1,196,400
01191115 ADM Life Ins Match	-	78,500	-	-	-	78,500
01191140 ADM Benefit Adjustments	-	1,001,100	-	-	-	1,001,100
01191224 ADM Contingency Subrogation	-	100,000	-	-	-	100,000
01191301 ADM Insurance and Reserve	-	91,600	-	-	-	91,600
01191308 ADM Judgments and Losses	-	6,200	-	-	-	6,200
01191309 ADM Contingency Account	-	50,000	-	-	-	50,000
01191315 ADM PayPlan Improvements	-	2,564,100	-	-	-	2,564,100
01191326 ADM Property Tax Relief	-	300,000	-	-	-	300,000
01191499 ADM USD General Revenue	-	-	-	-	-	-
01191566 ADM Contingency Utility Incr	-	-	-	-	-	-
01191998 ADM MDHA Prop Tax Increments	-	2,383,900	-	-	-	2,383,900
01701000 ADM Cntrl Business Imp District	-	-	1,814,200	-	-	1,814,200
01781000 ADM Gulch Cntrl Business ImpDt	-	-	365,700	-	-	365,700
001 Administrative	288,423,700	29,098,400	77,769,900	-	(3,200,000)	392,092,000
002 Metropolitan Council	1,750,100	-	-	-	-	1,750,100
003 Metropolitan Clerk	668,700	-	-	-	-	668,700
004 Mayor's Office	2,966,000	-	3,741,100	-	-	6,707,100
005 Election Commission	5,039,900	-	-	-	-	5,039,900
006 Law	5,196,600	-	-	-	-	5,196,600
007 Planning Commission	3,788,800	-	6,335,200	-	-	10,124,000
008 Human Resources	4,556,200	-	-	-	-	4,556,200
009 Register of Deeds	262,800	-	52,300	-	-	315,100
010 General Services	23,064,900	-	-	25,600,800	-	48,665,700
011 Historical Commission	719,700	-	35,000	-	-	754,700
014 Information Technology Service	1,697,900	-	-	17,388,200	-	19,086,100
015 Finance	7,570,300	-	-	811,400	-	8,381,700
016 Assessor of Property	6,868,300	-	-	-	-	6,868,300
017 Trustee	2,340,800	-	-	-	-	2,340,800
018 County Clerk	4,109,900	-	110,000	-	-	4,219,900
019 District Attorney	5,806,000	-	2,243,000	-	-	8,049,000
021 Public Defender	7,022,700	-	-	-	-	7,022,700
022 Juvenile Court Clerk	1,532,500	-	16,000	-	-	1,548,500
023 Circuit Court Clerk	3,178,100	-	-	-	-	3,178,100
024 Criminal Court Clerk	5,308,700	-	327,100	-	-	5,635,800
025 Clerk and Master - Chancery	1,445,000	-	-	-	-	1,445,000
026 Juvenile Court	11,846,400	-	1,495,800	-	-	13,342,200
027 General Sessions Court	10,319,700	-	250,000	-	-	10,569,700
028 State Trial Courts	7,635,100	-	3,820,200	-	-	11,455,300
029 Justice Integration Services	2,380,000	-	-	-	-	2,380,000
030 Sheriff	63,892,700	-	17,644,200	-	-	81,536,900
031 Police	172,832,800	481,000	10,273,400	375,000	(481,000)	183,481,200
032 Fire	48,098,500	65,272,900	-	-	-	113,371,400
033 Codes Administration	8,384,800	-	275,000	-	-	8,659,800
034 Beer Board	368,600	-	-	-	-	368,600
035 Agricultural Extension	285,200	-	-	-	-	285,200
036 Soil and Water Conservation	89,200	-	-	-	-	89,200
037 Social Services	7,672,000	-	220,400	-	-	7,892,400
038 Health	18,665,700	-	24,932,700	-	(132,400)	43,466,000
039 Public Library	26,737,600	-	1,229,900	-	-	27,967,500
040 Parks	34,439,400	-	3,738,000	-	(188,900)	37,988,500
041 Arts Commission	2,583,100	-	-	-	-	2,583,100

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 2 - FY2016 DEPARTMENTAL BUDGET BY FUND TYPE

	Budgetary GSD Funds	Budgetary USD Funds	Special Revenue Funds	Enterprise Funds	Interfund Transfer	Dept. Total
042 Public Works	27,077,500	22,755,400	34,054,100	-	-	83,887,000
044 Human Relations Commission	396,100	-	-	-	-	396,100
047 Criminal Justice Planning	452,200	-	-	-	-	452,200
048 Internal Audit	1,242,800	-	-	-	-	1,242,800
049 Office of Emergency Management	764,000	-	260,500	-	-	1,024,500
051 Metro Family Safety	741,500	-	-	-	-	741,500
060 Farmer's Market	-	-	-	1,732,900	-	1,732,900
061 Municipal Auditorium	-	-	-	1,493,200	-	1,493,200
062 State Fair Board	-	-	-	3,016,200	-	3,016,200
063 Convention Center	-	-	-	1,328,500	-	1,328,500
064 Sports Authority	722,800	-	-	722,800	-	1,445,600
065 Water and Sewer	-	-	-	382,067,800	-	382,067,800
068 DES-District Energy System	-	-	-	396,350,900	-	396,350,900
070 Community Education Commission	-	-	-	543,800	-	543,800
071 Convention Center Authority	-	-	-	396,000	-	396,000
075 Metro Action Commission	-	-	28,256,100	-	-	28,256,100
076 NCAC	-	-	6,965,000	-	-	6,965,000
080 MNPS	-	-	947,770,200	122,403,900	-	1,070,174,100
090 Debt Service	126,278,400	17,581,100	-	-	-	143,859,500
091 ECC Emergency Comm Center	13,528,400	-	-	-	-	13,528,400
TOTAL	970,752,100	135,188,800	1,171,815,100	954,231,400	(4,002,300)	3,227,985,100

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2013 Actuals	FY2014 Budget	FY2015 Budget	FY2016 Recommended Budget	FTE FY14	FTE FY15	FTE FY16	FTE FY16-FY15
GENERAL SERVICES DISTRICT:								
001 Administrative								
01101104	3,501,900	3,501,900	3,501,900	3,501,900	0.00	0.00	0.00	0.00
01101107	6,900,400	6,900,400	6,900,400	6,900,400	0.00	0.00	0.00	0.00
01101109	42,892,994	44,617,000	48,514,200	48,514,200	0.00	0.00	0.00	0.00
01101110	200,000	200,000	200,000	200,000	0.00	0.00	0.00	0.00
01101113	8,397,500	8,962,000	11,180,900	10,165,400	0.00	0.00	0.00	0.00
01101114	163,893	561,200	561,200	561,200	0.00	0.00	0.00	0.00
01101115	1,986,129	1,936,500	1,936,500	2,936,500	0.00	0.00	0.00	0.00
01101117	155,700	155,700	155,700	320,200	0.00	0.00	0.00	0.00
01101118	795,000	900,000	900,000	562,500	0.00	0.00	0.00	0.00
01101120	11,255,700	11,980,200	9,094,500	8,198,200	0.00	0.00	0.00	0.00
01101127	328,530	491,400	335,000	340,000	0.00	0.00	0.00	0.00
01101131	-	100,000	80,000	-	0.00	0.00	0.00	0.00
01101132	900,000	600,000	-	-	0.00	0.00	0.00	0.00
01101133	-	2,400,000	-	-	0.00	0.00	0.00	0.00
01101134	-	1,000,000	456,000	-	0.00	0.00	0.00	0.00
01101135	-	-	528,700	-	0.00	0.00	0.00	0.00
01101140	-	-	7,313,100	4,360,100	0.00	0.00	0.00	0.00
01101145	37,834	37,900	37,900	37,900	0.00	0.00	0.00	0.00
01101150	-	186,100	50,000	-	0.00	0.00	0.00	0.00
01101180	-	3,500	-	-	0.00	0.00	0.00	0.00
01101204	4,000,000	4,000,000	4,000,000	4,000,000	0.00	0.00	0.00	0.00
01101213	94,812	95,600	95,600	95,600	0.00	0.00	0.00	0.00
01101218	2,358,300	1,958,300	1,849,500	1,794,000	0.00	0.00	0.00	0.00
01101221	6,101,500	5,851,500	5,851,500	5,851,500	0.00	0.00	0.00	0.00
01101222	650,000	650,000	650,000	1,000,000	0.00	0.00	0.00	0.00
01101224	-	100,000	100,000	100,000	0.00	0.00	0.00	0.00
01101225	3,200,000	3,200,000	3,200,000	3,200,000	0.00	0.00	0.00	0.00
01101227	-	80,000	80,000	80,000	0.00	0.00	0.00	0.00
01101230	120	155,000	50,000	-	0.00	0.00	0.00	0.00
01101233	258,000	545,000	259,600	-	0.00	0.00	0.00	0.00
01101237	1,500,000	1,500,000	1,500,000	1,500,000	0.00	0.00	0.00	0.00
01101238	-	-	250,000	500,000	0.00	0.00	0.00	0.00
01101240	190,116	-	-	-	0.00	0.00	0.00	0.00
01101242	-	25,000	25,000	25,000	0.00	0.00	0.00	0.00
01101298	-	-	-	50,000	0.00	0.00	0.00	0.00
01101301	1,331,300	1,331,300	1,681,800	2,099,600	0.00	0.00	0.00	0.00
01101302	17,500	17,300	17,300	-	0.00	0.00	0.00	0.00
01101303	421,413	509,300	500,000	465,400	0.00	0.00	0.00	0.00
01101304	29,370,600	33,370,600	36,370,600	40,013,600	0.00	0.00	0.00	0.00
01101308	1,029,900	2,029,900	1,416,100	1,360,100	0.00	0.00	0.00	0.00
01101309	-	-	-	50,000	0.00	0.00	0.00	0.00
01101315	-	730,000	859,900	21,085,900	0.00	0.00	0.00	0.00
01101326	2,881,133	2,918,800	3,200,000	3,400,000	0.00	0.00	0.00	0.00
01101396	132,616	267,700	267,700	25,000	0.00	0.00	0.00	0.00
01101412	1,394,790	1,427,200	1,041,100	1,027,200	0.00	0.00	0.00	0.00
01101416	122,778	142,600	138,300	132,700	0.00	0.00	0.00	0.00
01101424	250,000	250,000	250,000	-	0.00	0.00	0.00	0.00
01101426	47,483,100	43,917,800	35,000,000	35,000,000	0.00	0.00	0.00	0.00
01101428	-	415,000	-	-	0.00	0.00	0.00	0.00
01101430	-	200,000	100,000	-	0.00	0.00	0.00	0.00
01101481	3,521,500	3,577,400	-	-	0.00	0.00	0.00	0.00
01101485	385,300	381,500	-	-	0.00	0.00	0.00	0.00
01101499	32,669,312	33,101,100	34,713,300	18,533,300	0.00	0.00	0.00	0.00
01101502	15,000	15,000	15,000	15,000	0.00	0.00	0.00	0.00
01101503	200,000	200,000	200,000	200,000	0.00	0.00	0.00	0.00
01101505	170,000	178,600	178,600	-	0.00	0.00	0.00	0.00
01101506	300,000	300,000	300,000	375,000	0.00	0.00	0.00	0.00
01101507	75,000	-	-	-	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2013 Actuals	FY2014 Budget	FY2015 Budget	FY2016 Recommended Budget	FTE FY14	FTE FY15	FTE FY16	FTE FY16-FY15
01101516 ADM Contr Literacy Programs	-	-	-	350,000	0.00	0.00	0.00	0.00
01101521 ADM Contr Humane Assoc	12,500	12,500	12,500	12,500	0.00	0.00	0.00	0.00
01101534 ADM Contr Sister Citys	40,000	40,000	60,000	60,000	0.00	0.00	0.00	0.00
01101552 ADM Contr YWCA Domestic Viole	293,900	278,500	278,500	-	0.00	0.00	0.00	0.00
01101555 ADM Contr Second Harvest	100,000	172,500	152,500	-	0.00	0.00	0.00	0.00
01101557 ADM Contr Hermitage	100,000	100,000	100,000	100,000	0.00	0.00	0.00	0.00
01101562 ADM Mary Parrish Center	38,300	43,500	43,500	-	0.00	0.00	0.00	0.00
01101564 ADM Renewal House	6,000	-	-	-	0.00	0.00	0.00	0.00
01101565 ADM Jefferson ST United Partn	-	150,000	300,000	300,000	0.00	0.00	0.00	0.00
01101566 ADM Contingency Utility Incr	-	640,400	200,000	-	0.00	0.00	0.00	0.00
01101576 ADM Contr Morningstar Dom Vio	114,648	108,600	108,600	-	0.00	0.00	0.00	0.00
01101578 ADM Barnes Affordable HsgTrus	-	-	500,000	1,000,000	0.00	0.00	0.00	0.00
01101587 ADM Contr Alignment Nashville	100,000	100,000	100,000	150,000	0.00	0.00	0.00	0.00
01101590 ADM Contr Indepndt Med Exams	-	2,500	-	-	0.00	0.00	0.00	0.00
01101591 ADM Domestic Violence Progrms	-	-	-	675,000	0.00	0.00	0.00	0.00
01101592 ADM Educ and AfterSchool Prgs	-	-	-	675,000	0.00	0.00	0.00	0.00
01101593 ADM Misc CommAgencies/Service	-	-	-	450,000	0.00	0.00	0.00	0.00
01101594 ADM Contr FamilyChildrensSrv	-	-	13,000	-	0.00	0.00	0.00	0.00
01101596 ADM Contr Bethlehem Center	23,100	-	-	-	0.00	0.00	0.00	0.00
01101597 ADM Contr Bookem for Literacy	-	4,500	19,000	-	0.00	0.00	0.00	0.00
01101598 ADM Contr FannieBattleDayHome	47,000	98,400	33,700	-	0.00	0.00	0.00	0.00
01101602 ADM Subsidy Community Ed	342,500	346,500	346,500	349,500	0.00	0.00	0.00	0.00
01101605 ADM Contr Homework Hotline	-	43,200	43,600	-	0.00	0.00	0.00	0.00
01101606 ADM Contr McNeillyCtrforChild	-	58,700	92,700	-	0.00	0.00	0.00	0.00
01101608 ADM Contr StLukesCommtyHouse	1,400	-	-	-	0.00	0.00	0.00	0.00
01101611 ADM Contr YouthEncouragement	15,100	-	-	-	0.00	0.00	0.00	0.00
01101612 ADM Contr Nashville CARES	48,000	50,100	78,800	-	0.00	0.00	0.00	0.00
01101613 ADM Correctional Healthcare	11,261,208	12,211,700	12,619,700	13,038,400	0.00	0.00	0.00	0.00
01101614 ADM Forensic Medical Examiner	4,470,625	4,573,500	4,573,500	4,638,500	0.00	0.00	0.00	0.00
01101616 ADM NashvilleAfterZonesAllian	942,203	1,160,300	-	-	0.00	0.00	0.00	0.00
01101617 ADM Office of Sustainability	120,182	156,800	133,200	-	0.00	0.00	0.00	0.00
01101619 ADM Contr Backfield In Motion	86,200	-	-	-	0.00	0.00	0.00	0.00
01101620 ADM Contr Boy Girls Club	35,100	66,600	-	-	0.00	0.00	0.00	0.00
01101621 ADM Contr League Deaf Hard He	-	54,900	47,100	-	0.00	0.00	0.00	0.00
01101622 ADM Contr Martha OBryan Cente	100,000	100,000	135,000	-	0.00	0.00	0.00	0.00
01101623 ADM Contr Monroe Harding Inc	33,091	-	61,500	-	0.00	0.00	0.00	0.00
01101624 ADM Contr Pencil Foundation	69,936	100,000	96,100	-	0.00	0.00	0.00	0.00
01101625 ADM Contr Rocketown of Mid TN	22,700	-	-	-	0.00	0.00	0.00	0.00
01101627 ADM Contr YMCA of Mid TN	10,694	-	-	-	0.00	0.00	0.00	0.00
01101628 ADM Contr Big Brothers Nashvi	100,000	89,400	67,200	-	0.00	0.00	0.00	0.00
01101629 ADM Contr Conexion Americas	100,000	100,000	145,600	-	0.00	0.00	0.00	0.00
01101631 ADM Contr Fifty Foward	70,500	51,800	50,000	-	0.00	0.00	0.00	0.00
01101632 ADM Contr Arc of Davidson Co	53,500	66,000	36,000	-	0.00	0.00	0.00	0.00
01101634 ADM Contr United Way Metro Na	71,990	20,200	45,000	-	0.00	0.00	0.00	0.00
01101636 ADM Poverty Adult Literacy In	206,308	276,800	254,700	-	0.00	0.00	0.00	0.00
01101637 ADM Music Ent Econ Developmt	98,592	600,000	1,100,000	500,000	0.00	0.00	0.00	0.00
01101638 ADM TSU Foundation	100,000	50,000	50,000	-	0.00	0.00	0.00	0.00
01101639 ADM Contrib Oasis Center	47,100	118,000	107,500	-	0.00	0.00	0.00	0.00
01101640 ADM Contr YouthLifeFoundation	36,300	-	-	-	0.00	0.00	0.00	0.00
01101641 ADM Contr TN CoalitAgstDomVio	57,329	65,800	65,800	-	0.00	0.00	0.00	0.00
01101642 ADM VUniv Ctr for Health Srv	99,228	80,000	44,900	-	0.00	0.00	0.00	0.00
01101643 ADM Contrib Scholars Academy	240,334	534,800	1,022,800	-	0.00	0.00	0.00	0.00
01101645 ADM Entrepreneur Center	200,000	200,000	200,000	250,000	0.00	0.00	0.00	0.00
01101646 ADM State Fair Subsidy	-	200,000	-	-	0.00	0.00	0.00	0.00
01101647 ADM Ctr for Refugees of TN	15,424	28,400	36,000	-	0.00	0.00	0.00	0.00
01101648 ADM Wayne Reed Childcare	13,800	-	-	-	0.00	0.00	0.00	0.00
01101649 ADM Office of Innovation	-	251,800	280,000	-	0.00	0.00	0.00	0.00
01101650 ADM Small Business Incentv	-	1,000,000	900,000	-	0.00	0.00	0.00	0.00
01101651 ADM Big Bro Sisters Mid Tenn	-	26,800	41,500	-	0.00	0.00	0.00	0.00
01101652 ADM Catholic Charity Tenn	-	30,000	-	-	0.00	0.00	0.00	0.00
01101653 ADM Nash Adult Literacy Cncl	-	55,000	77,700	-	0.00	0.00	0.00	0.00
01101654 ADM Nash Intl Ctr Empowermt	-	120,000	112,800	-	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2013 Actuals	FY2014 Budget	FY2015 Budget	FY2016 Recommended Budget	FTE FY14	FTE FY15	FTE FY16	FTE FY16-FY15
01101655 ADM Nash Public Library Fndtn	-	34,400	-	-	0.00	0.00	0.00	0.00
01101656 ADM Urban League Mid Tenn	-	36,100	-	-	0.00	0.00	0.00	0.00
01101657 ADM Nashville Achieves	-	-	500,000	-	0.00	0.00	0.00	0.00
01101658 ADM Self-Insured Excise Tax	-	-	70,000	75,000	0.00	0.00	0.00	0.00
01101659 ADM Victim Resource Center	-	-	634,200	-	0.00	0.00	0.00	0.00
01101660 ADM The Next Door	-	-	100,000	100,000	0.00	0.00	0.00	0.00
01101661 ADM Nashville Civic Design Ct	-	-	100,000	100,000	0.00	0.00	0.00	0.00
01101662 ADM Nashville Educ Comm ArtsT	-	-	50,000	-	0.00	0.00	0.00	0.00
01101663 ADM In Full Motion	-	-	30,000	-	0.00	0.00	0.00	0.00
01101664 ADM New Vision Inc	-	-	50,500	-	0.00	0.00	0.00	0.00
01101665 ADM Oasis Church Inc	-	-	7,500	-	0.00	0.00	0.00	0.00
01101666 ADM East Nashville Hope Excha	-	-	9,800	-	0.00	0.00	0.00	0.00
01101677 ADM Comm Foundation of Mid TN	-	-	-	100,000	0.00	0.00	0.00	0.00
01101678 ADM Sounds Ballpark	-	-	-	1,100,000	0.00	0.00	0.00	0.00
01101679 ADM Nashville Ballet Contribut	-	-	-	200,000	0.00	0.00	0.00	0.00
01101682 ADM Nashville Tech Council	-	-	-	75,000	0.00	0.00	0.00	0.00
01101996 ADM Transfer 4% Funding	-	-	-	27,728,400	0.00	0.00	0.00	0.00
01101997 ADM Transfer Short-term Renta	-	-	-	50,000	0.00	0.00	0.00	0.00
01101998 ADM MDHA Prop Tax Increments	-	-	-	7,769,000	0.00	0.00	0.00	0.00
01102150 ADM Schools Internal Support	380,200	290,800	-	-	0.00	0.00	0.00	0.00
01102160 ADM Operating Xfer Debt Servi	-	-	23,372,100	-	0.00	0.00	0.00	0.00
001 Administrative	237,964,663	252,975,100	275,617,500	288,423,700	0.00	0.00	0.00	0.00
002 Metropolitan Council	1,862,855	1,827,600	1,724,600	1,750,100	48.30	48.30	48.30	0.00
003 Metropolitan Clerk	895,352	968,000	622,300	668,700	6.70	6.00	6.00	0.00
004 Mayor's Office	2,926,355	3,105,500	2,010,100	2,966,000	35.00	27.00	30.00	3.00
005 Election Commission	3,353,441	3,165,100	4,015,900	5,039,900	32.45	38.53	38.53	0.00
006 Law	5,296,431	5,383,100	5,259,100	5,196,600	48.00	48.00	48.00	0.00
007 Planning Commission	3,993,282	4,113,000	3,849,400	3,788,800	38.49	39.49	39.49	0.00
008 Human Resources	3,947,976	4,208,000	4,414,200	4,556,200	52.50	52.50	54.50	2.00
009 Register of Deeds	255,257	348,700	284,300	262,800	0.00	0.00	0.00	0.00
010 General Services	1,204,932	1,196,800	23,259,700	23,064,900	10.00	50.00	50.00	0.00
011 Historical Commission	632,589	720,500	729,500	719,700	9.00	9.00	9.00	0.00
014 Information Technology Service	1,769,931	1,814,100	1,687,300	1,697,900	23.00	22.00	22.00	0.00
015 Finance	7,605,153	8,065,300	7,682,800	7,570,300	96.00	98.00	97.00	-1.00
016 Assessor of Property	7,076,913	7,439,700	6,917,500	6,868,300	80.50	77.50	77.50	0.00
017 Trustee	2,247,170	2,380,300	2,323,500	2,340,800	25.20	25.20	25.20	0.00
018 County Clerk	4,139,298	4,419,200	4,130,700	4,109,900	78.50	79.00	79.00	0.00
019 District Attorney	5,100,459	5,530,500	5,830,300	5,806,000	87.80	91.80	91.80	0.00
021 Public Defender	6,049,856	6,616,500	6,894,600	7,022,700	78.99	80.99	83.99	3.00
022 Juvenile Court Clerk	1,585,000	1,585,200	1,546,800	1,532,500	29.00	29.00	29.00	0.00
023 Circuit Court Clerk	3,415,376	3,852,500	3,210,000	3,178,100	47.00	46.00	46.00	0.00
024 Criminal Court Clerk	5,310,266	5,488,700	5,366,900	5,308,700	80.60	81.11	81.11	0.00
025 Clerk and Master - Chancery	1,514,834	1,584,300	1,458,600	1,445,000	19.00	18.00	18.00	0.00
026 Juvenile Court	11,981,832	12,563,600	11,906,800	11,846,400	103.93	103.93	103.93	0.00
027 General Sessions Court	10,771,268	10,775,100	10,404,900	10,319,700	120.88	122.88	122.88	0.00
028 State Trial Courts	7,874,706	8,017,900	7,684,700	7,635,100	96.00	95.00	95.00	0.00
029 Justice Integration Services	2,142,640	2,214,200	2,251,700	2,380,000	19.00	19.00	19.00	0.00
030 Sheriff	60,811,624	62,866,500	64,543,200	63,892,700	849.50	850.50	850.50	0.00
031 Police	157,989,107	168,729,400	172,323,400	172,832,800	1,792.05	1,849.78	1,850.78	1.00
032 Fire	48,189,471	48,906,100	48,612,800	48,098,500	465.00	481.50	481.50	0.00
033 Codes Administration	7,569,986	8,387,500	8,437,900	8,384,800	90.00	94.70	94.70	0.00
034 Beer Board	315,926	368,600	326,700	368,600	4.00	4.00	5.00	1.00
035 Agricultural Extension	312,443	302,500	285,400	285,200	7.00	7.00	7.00	0.00
036 Soil and Water Conservation	86,489	85,000	80,800	89,200	1.00	1.00	1.00	0.00
037 Social Services	7,520,122	7,936,200	7,883,100	7,672,000	79.79	79.76	75.76	-4.00
038 Health	18,318,460	18,995,300	18,509,100	18,665,700	204.91	205.41	208.61	3.20
039 Public Library	21,479,724	22,095,200	24,448,000	26,737,600	302.28	323.91	354.85	30.94
040 Parks	30,724,854	32,363,100	33,133,400	34,439,400	523.71	548.25	562.25	14.00
041 Arts Commission	2,486,708	2,612,800	2,581,300	2,583,100	8.38	9.00	9.00	0.00
042 Public Works	31,153,160	30,625,700	27,372,000	27,077,500	263.20	263.50	263.50	0.00
044 Human Relations Commission	294,452	436,100	372,600	396,100	3.25	4.00	4.00	0.00
047 Criminal Justice Planning	390,748	439,700	454,600	452,200	3.75	4.00	4.00	0.00

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Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2013 Actuals	FY2014 Budget	FY2015 Budget	FY2016 Recommended Budget	FTE FY14	FTE FY15	FTE FY16	FTE FY16-FY15
048 Internal Audit	1,095,924	1,179,300	1,214,900	1,242,800	10.00	10.00	10.00	0.00
049 Office of Emergency Management	-	-	804,200	764,000	13.00	13.00	13.00	0.00
051 Metro Family Safety	-	-	-	741,500	0.00	0.00	10.00	10.00
064 Sports Authority	610,200	675,500	678,500	722,800	2.00	2.00	2.00	0.00
091 ECC Emergency Comm Center	12,483,231	13,297,700	13,444,700	13,528,400	181.25	181.25	184.25	3.00
10101 GSD General	742,750,464	780,660,700	826,590,300	844,473,700	6,069.91	6,240.79	6,306.93	66.14
20115 GSD Debt Service	330,111,720	108,633,000	120,997,300	126,278,400	0.00	0.00	0.00	0.00
25104 MNPS Debt Service	214,347,452	69,624,400	76,356,000	78,037,100	0.00	0.00	0.00	0.00
35131 MNPS General Purpose***	714,441,258	750,720,300	790,067,500	810,000,000	0.00	0.00	0.00	0.00
TOTAL GSD BUDGETARY:	2,001,650,894	1,709,638,400	1,814,011,100	1,858,789,200	6,069.91	6,240.79	6,306.93	66.14
URBAN SERVICES DISTRICT:								
01191102 ADM Police/Fire Retire Match	8,873,000	8,873,000	8,873,000	8,873,000	0.00	0.00	0.00	0.00
01191103 ADM Civil Service Retire Matc	5,424,700	5,424,700	5,424,700	5,424,700	0.00	0.00	0.00	0.00
01191106 ADM Teacher Pens Match	4,592,400	4,592,400	4,592,400	4,592,400	0.00	0.00	0.00	0.00
01191109 ADM Health Ins Match	1,765,838	2,021,100	1,968,400	1,968,400	0.00	0.00	0.00	0.00
01191112 ADM Pensioner IOD	554,200	571,000	582,500	468,100	0.00	0.00	0.00	0.00
01191113 ADM Employee IOD	1,626,000	1,738,000	1,321,600	1,196,400	0.00	0.00	0.00	0.00
01191115 ADM Life Ins Match	64,239	78,500	78,500	78,500	0.00	0.00	0.00	0.00
01191140 ADM Benefit Adjustments	-	-	501,100	1,001,100	0.00	0.00	0.00	0.00
01191224 ADM Contingency Subrogation	0	100,000	100,000	100,000	0.00	0.00	0.00	0.00
01191301 ADM Insurance and Reserve	77,900	77,900	88,900	91,600	0.00	0.00	0.00	0.00
01191308 ADM Judgments and Losses	5,700	5,700	8,500	6,200	0.00	0.00	0.00	0.00
01191309 ADM Contingency Account	-	-	-	50,000	0.00	0.00	0.00	0.00
01191315 ADM PayPlan Improvements	-	7,200	138,400	2,564,100	0.00	0.00	0.00	0.00
01191326 ADM Property Tax Relief	251,452	200,000	300,000	300,000	0.00	0.00	0.00	0.00
01191499 ADM USD General Revenue	1,391,930	2,111,300	2,206,600	-	0.00	0.00	0.00	0.00
01191566 ADM Contingency Utility Incr	-	932,900	200,000	-	0.00	0.00	0.00	0.00
01191998 ADM MDHA Prop Tax Increments	-	-	-	2,383,900	0.00	0.00	0.00	0.00
001 Administrative	24,627,359	26,733,700	26,384,600	29,098,400	0.00	0.00	0.00	0.00
031 Police	481,000	481,000	481,000	481,000	0.00	0.00	0.00	0.00
032 Fire	62,614,164	64,038,500	65,842,300	65,272,900	705.00	724.00	724.00	0.00
042 Public Works	15,511,545	16,468,500	18,811,200	22,755,400	27.00	27.00	27.00	0.00
18301 Total USD General Fund	103,234,068	107,721,700	111,519,100	117,607,700	732.00	751.00	751.00	0.00
28315 USD Debt Service	50,793,198	24,696,300	20,486,700	17,581,100	0.00	0.00	0.00	0.00
TOTAL USD BUDGETARY:	154,027,266	132,418,000	132,005,800	135,188,800	732.00	751.00	751.00	0.00
GROSS BUDGETARY FUNDS*	2,155,678,160	1,842,056,400	1,946,016,900	1,993,978,000	6,802.00	6,992.00	7,058.00	66.14
SPECIAL REVENUE, WORKING CAPITAL, & OTHER FUNDS								
27312 W&S Debt Service	315,806,165	64,954,200	67,530,800	62,488,400	0.00	0.00	0.00	0.00
28315 USD Debt Service	50,793,198	24,696,300	20,486,700	17,581,100	0.00	0.00	0.00	0.00
30004 Register's Computer	119,193	170,000	92,300	52,300	0.00	0.00	0.00	0.00
30005 Central Business Imp District	1,426,545	1,494,700	1,837,100	1,814,200	0.00	0.00	0.00	0.00
30006 Animal Control Donations	-	30,000	288,800	313,800	0.00	0.00	0.00	0.00
30007 Social Services Donations	-	800	800	800	0.00	0.00	0.00	0.00
30020 State Trial Court Drug Enforce	527,813	635,700	799,100	775,900	10.00	8.50	8.50	0.00
30027 General Sessions Drug Court Tr	28,131	40,000	50,000	55,000	0.00	0.00	0.00	0.00
30030 Juvenile Court Accountability	125,657	67,600	51,900	-	2.65	1.35	0.00	-1.35
30031 Hotel Occ Convention Ctr 2007	12,727,313	12,653,600	13,527,500	15,600,000	0.00	0.00	0.00	0.00
30034 Criminal Ct Clerk Computerizat	20,836	55,000	150,000	152,100	0.00	0.00	0.00	0.00
30041 HOT Event and Marketing	2,705,452	2,698,800	2,813,200	3,400,000	0.00	0.00	0.00	0.00
30042 Hotel Occ Conv Ctr 1% Tax	6,156,339	6,160,100	7,034,500	9,400,000	0.00	0.00	0.00	0.00
30043 Hotel Occ Conv Ctr 2007 1% Tax	4,983,142	4,872,500	5,767,700	7,800,000	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2013 Actuals	FY2014 Budget	FY2015 Budget	FY2016 Recommended Budget	FTE FY14	FTE FY15	FTE FY16	FTE FY16-FY15
30044 Hotel Tourist Promotion	12,296,273	12,320,200	14,069,000	18,800,000	0.00	0.00	0.00	0.00
30045 Hotel Occupancy Tourist Relate	6,156,338	6,160,100	7,034,500	9,400,000	0.00	0.00	0.00	0.00
30046 Hotel Occupancy General Fnd 1%	6,156,430	6,160,100	7,034,500	9,450,000	0.00	0.00	0.00	0.00
30047 Hotel Occ 2007 1% SecondaryTDZ	1,225,862	1,287,700	1,266,800	1,600,000	0.00	0.00	0.00	0.00
30060 * POL JAG 2010 Grant	98,889	141,000	-	-	1.00	0.00	0.00	0.00
30062 * POL 2011 JAG Grant	319,721	290,100	165,000	-	1.00	1.00	1.00	0.00
30063 BS POL 2013 JAG GRANT	-	490,300	490,300	446,700	0.00	0.00	0.00	0.00
30066 BS POL 2014 JAG GRANT	-	-	532,200	532,200	0.00	0.00	0.00	0.00
30072 Animal Education and Welfare	4,937	6,200	6,200	5,000	0.00	0.00	0.00	0.00
30101 Metro Major Drug Program	1,648,184	1,900,000	1,899,700	1,900,000	0.00	0.00	0.00	0.00
30102 DUI Offender	127,266	116,500	127,000	127,000	0.00	0.00	0.00	0.00
30103 DA Fraud & Economic Crime	22,081	65,000	65,000	70,000	0.00	0.00	0.00	0.00
30104 DA Special Operations	-	-	-	75,000	0.00	0.00	0.00	0.00
30114 Barnes Fund for Affordable Hsg	-	2,279,000	2,779,000	3,495,000	0.00	0.00	0.00	0.00
30118 County Clerk Computer	-	50,000	50,000	75,000	0.00	0.00	0.00	0.00
30122 Juvenile Court Clerk Computer	18,618	16,000	16,000	16,000	0.00	0.00	0.00	0.00
30130 DA Mediation Services Fund	122,164	140,000	140,000	140,000	0.00	0.00	0.00	0.00
30137 SOC MHC Special Donations	32,853	157,500	150,000	219,600	0.00	0.00	0.00	0.00
30145 Sheriff CCA Contract	21,906,890	17,346,500	17,346,500	17,529,200	0.00	0.00	0.00	0.00
30146 Police Unauth Substance Abuse	-	100,000	100,000	100,000	0.00	0.00	0.00	0.00
30147 Police Drug Enforcement	702,673	2,875,600	2,875,600	2,875,600	0.00	0.00	0.00	0.00
30148 Police Secondary Employment	1,336,720	562,000	-	-	0.00	0.00	0.00	0.00
30149 Police Federal Drug Enforcemen	947,130	950,000	950,000	950,000	0.00	0.00	0.00	0.00
30150 Police Education Foundation	2,408	7,100	4,900	-	0.00	0.00	0.00	0.00
30151 Victim Witness Protection	-	5,800	5,800	5,800	0.00	0.00	0.00	0.00
30154 POL State Felony Forfeiture	82,705	87,000	87,000	87,000	1.00	1.00	1.00	0.00
30155 POL State Gambling Forfeiture	545,422	1,212,300	1,212,300	1,212,300	0.00	0.00	0.00	0.00
30156 Police Federal Forfeitures	216,740	491,000	491,000	491,000	0.00	0.00	0.00	0.00
30157 Police Sex Offender Registrati	96,918	120,500	120,500	120,500	0.00	0.00	0.00	0.00
30158 Police Donations Fund	-	139,400	131,400	131,400	0.00	0.00	0.00	0.00
30159 Police StateAnti-Human Traffic	-	-	-	40,000	0.00	0.00	0.00	0.00
30161 Police Secondary Employment	-	-	135,700	200,300	0.00	0.00	0.00	0.00
30200 Police Task Force Fund	721,376	971,000	1,003,500	1,037,400	6.00	6.00	6.00	0.00
30204 Health Title V Clean Air Act	57,437	125,000	70,000	120,000	0.00	0.00	0.00	0.00
30218 County Clerk Title Fees	-	-	-	35,000	0.00	0.00	0.00	0.00
30401 Library Services	362,822	381,700	387,700	-	6.39	6.01	6.01	0.00
30404 Library Special Projects	535,206	1,019,100	784,100	1,229,900	0.00	0.00	0.00	0.00
30501 Solid Waste Operations	21,331,265	22,181,400	22,673,200	24,266,800	97.50	97.50	104.50	7.00
30502 Solid Waste Grant	411,602	680,000	680,000	182,000	0.00	0.00	0.00	0.00
30503 Public Works Tire Waste	-	-	-	450,000	0.00	0.00	0.00	0.00
30508 Public Works Sidewalk	-	-	-	30,000	0.00	0.00	0.00	0.00
30509 PW Surplus Parking Fund	4,003,422	4,617,000	4,854,300	5,125,300	0.00	0.00	0.00	0.00
30511 Public Works Paving	4,023,779	4,000,000	4,000,000	4,000,000	0.00	0.00	0.00	0.00
30600 Demolition Fund	371,494	275,000	275,000	275,000	0.00	0.00	0.00	0.00
30702 Advance Planning & Research	31,495	69,000	50,000	50,000	0.00	0.00	0.00	0.00
30704 Planning Grant Fund	-	-	250,000	250,000	0.00	0.00	0.00	0.00
30706 Regional Transportation Plan'g	2,018,237	4,176,600	4,238,300	5,809,200	12.00	12.00	12.00	0.00
30708 PLA Nash Area MPO Other Grants	-	-	100,000	100,000	0.00	0.00	0.00	0.00
30764 Metro Area Computer Mapping	8,242	130,600	81,000	126,000	0.00	0.00	0.00	0.00
30801 Parks Special Projects	1,685,888	1,796,824	1,857,423	1,301,700	0.80	3.26	3.26	0.00
30802 Parks Resale Inventory	1,204,776	1,141,200	1,591,200	1,591,200	0.00	0.00	0.00	0.00
31500 MAC Admin & Leasehold	168,907	3,352,900	3,352,900	3,352,900	14.00	14.00	14.00	0.00
31501 MAC Local Programs	-	30,000	30,000	30,000	0.00	0.00	0.00	0.00
31502 MAC Headstart Grant	14,588,325	14,578,500	14,578,500	14,578,500	270.00	270.00	270.00	0.00
31503 MAC LIHEAP Grant	6,004,492	6,056,400	6,056,400	6,056,400	1.00	4.00	4.00	0.00
31504 MAC CSBG Grant	1,538,098	1,318,100	1,318,100	1,318,100	16.00	16.00	16.00	0.00
31505 MAC Summer Food Program	784,890	733,500	733,500	733,500	34.96	34.96	34.96	0.00
31506 MAC CACFP	1,340,497	1,293,900	1,293,900	1,293,900	14.00	14.00	14.00	0.00
31508 MAC BF/AF Care Program	573,991	431,300	431,300	431,300	14.88	14.88	14.88	0.00
31511 MAC Parent Club Federal Funds	6,454	4,500	4,500	4,500	0.00	0.00	0.00	0.00
31512 MAC Community Svc Assistance	364,800	364,800	364,800	364,800	0.00	0.00	0.00	0.00
31514 MAC ComSrv Poverty Summit	18,167	22,200	22,200	22,200	0.00	0.00	0.00	0.00

(See explanations of all footnotes on the first page of this appendix.)

Appendix 1: Financial Schedules

SCHEDULE 3 - HISTORICAL EXPENDITURES

	FY2013 Actuals	FY2014 Budget	FY2015 Budget	FY2016 Recommended Budget	FTE FY14	FTE FY15	FTE FY16	FTE FY16-FY15
31519 MAC Share the Warmth	50,867	70,000	70,000	70,000	0.00	0.00	0.00	0.00
32004 Mayor's Office Grants	-	80,000	80,000	96,000	0.00	0.00	0.00	0.00
32131 POL JAG 2012 Grant	144,240	522,000	483,700	383,200	0.00	0.00	0.00	0.00
32200 HEA Health Dept Grant Fund	25,426,648	26,783,800	25,003,400	24,488,200	303.79	277.38	277.38	0.00
32201 HEA Donations Fund	6,601	29,100	10,000	5,700	0.00	0.00	0.00	0.00
32204 MAY Offc Child & Youth Grants	68,635	42,700	10,600	0	0.00	0.00	0.00	0.00
32205 ELE Elections Grant Fund	381,024	141,600	-	-	0.00	0.00	0.00	0.00
32211 HIS Historical Comm Grant Fund	23,855	20,000	20,000	35,000	0.00	0.00	0.00	0.00
32219 DA District Atty Grant Fund	195,199	198,000	198,000	198,000	4.00	4.00	4.00	0.00
32226 JUV Juv Court Grant Fund	1,139,164	1,375,200	1,495,800	1,495,800	22.00	16.00	16.00	0.00
32227 GSC Gen Sess Ct Grant Fund	-	-	-	68,000	0.00	0.00	0.00	0.00
32228 STC St Trial Ct Grant Fund	2,931,536	3,009,100	3,034,200	3,044,300	49.00	53.00	53.00	0.00
32230 SHE Sheriff Grant Fund	610,516	115,000	115,000	115,000	3.00	4.00	4.00	0.00
32231 Police Grant Fund	2,164,218	1,930,200	1,503,700	1,660,000	0.00	0.00	0.00	0.00
32232 FIR Fire Grant Fund	3,062,202	2,519,700	1,105,700	-	35.00	0.00	0.00	0.00
32241 ART Arts Commission Grant Fund	78,700	100,900	101,100	-	0.00	0.00	0.00	0.00
32250 OEM Grant Fund	4,081,192	1,874,100	225,400	260,500	0.00	0.00	0.00	0.00
32300 PAR Parks Dept Grant Fund	666,255	712,400	516,500	249,600	6.51	6.35	6.35	0.00
32305 MAY ECD Financial Empowerment	52,355	85,400	145,000	123,100	0.00	0.00	0.00	0.00
32365 PAR SW MDHA Disaster Recovery	4,550	962,400	-	-	0.00	0.00	0.00	0.00
32400 Mayor's Ofc Cities of Srvc Gr	10,000	15,000	-	27,000	0.00	0.00	0.00	0.00
33000 PAR Parks Master Plan	487,271	627,600	584,900	595,500	9.00	6.00	6.00	0.00
33024 Criminal Crt Clk Victims Asst	193,929	120,000	155,000	175,000	0.00	0.00	0.00	0.00
35131 MNPS General Purpose	714,441,258	750,720,300	790,067,500	795,879,100	0.00	0.00	0.00	0.00
35132 * MNPS Federal/State Grants	-	84,598,000	73,854,000	73,854,000	0.00	0.00	0.00	0.00
35135 MNPS Charter School	28,236,243	40,040,000	50,096,500	50,096,500	0.00	0.00	0.00	0.00
35137 MNPS IDEA	17,429,437	24,087,083	24,791,597	-	0.00	0.00	0.00	0.00
35158 MNPS School Lunchroom	37,768,985	42,058,900	44,611,700	44,611,700	0.00	0.00	0.00	0.00
35160 MNPS Other Title Grants	7,385,709	5,175,150	-	-	0.00	0.00	0.00	0.00
35350 MNPS ARRA Race to the Top Grt	13,125,877	7,990,223	-	-	0.00	0.00	0.00	0.00
38005 Gulch Central Business Imp Dst	184,369	261,000	263,000	365,700	0.00	0.00	0.00	0.00
47335 W&S Extension & Replacement	101,910,492	35,588,100	30,272,500	39,725,700	0.00	0.00	0.00	0.00
51113 Facilities Maint & Security	18,075,667	20,465,400	-	-	33.00	0.00	0.00	0.00
51114 BOSS Construction Services	302,082	386,000	-	-	4.00	0.00	0.00	0.00
51137 Information Technology Service	15,459,446	15,927,200	15,291,500	17,388,200	116.50	114.50	116.50	2.00
51151 Postal Service	836,511	986,100	-	-	4.00	0.00	0.00	0.00
51153 Radio Shop	3,282,631	3,791,700	3,725,600	3,252,000	15.00	15.00	15.00	0.00
51154 Office of Fleet Management	31,679,180	20,271,900	20,941,800	21,390,500	92.00	95.00	95.00	0.00
51180 Treasury Management	703,664	787,400	818,700	811,400	7.00	7.00	7.00	0.00
55145 MNPS Prof Employees Trust	92,824,711	104,073,300	-	-	0.00	0.00	0.00	0.00
55146 MNPS Print Shop	552,045	650,000	500,000	500,000	3.00	3.00	3.00	0.00
60008 SPA Sports Authority - CU	5,078,922	675,500	678,500	722,800	2.00	2.00	2.00	0.00
60152 Farmers Market	1,823,407	2,016,500	1,949,800	1,732,900	7.00	7.00	7.00	0.00
60156 State Fair	3,167,812	2,906,500	2,655,900	3,016,200	24.11	25.11	28.11	3.00
60161 Municipal Auditorium	1,851,698	1,767,200	1,485,500	1,493,200	9.00	10.00	10.00	0.00
60162 Nashville Convention Center	7,414,944	2,029,400	1,343,800	1,328,500	52.40	52.40	52.40	0.00
60170 Community Education Commission	395,203	411,500	495,900	543,800	3.49	3.49	3.49	0.00
60271 Music City Center Operations	14,287,635	-	-	396,000	0.00	0.00	0.00	0.00
61190 Surplus Property Auction	1,432,277	915,400	932,600	958,300	7.00	8.00	8.00	0.00
61200 Police Impound	376,132	375,000	375,000	375,000	0.00	0.00	0.00	0.00
67331 W&S Operating	111,121,506	116,169,500	119,176,900	119,176,900	715.00	713.00	713.00	0.00
67332 W&S Operating Reserve	-	20,300	120,300	-	0.00	0.00	0.00	0.00
67431 W&S SW Stormwater Operating	11,393,092	14,630,400	14,443,200	14,443,200	93.00	93.00	93.00	0.00
68201 DES Oper General Acct	20,856,543	21,648,600	22,175,100	21,983,700	0.00	0.00	0.00	0.00
Total NCAC Funds	734,833	6,920,000	7,670,000	6,965,000	42.48	42.48	41.48	-1.00

* Gross total dollar amounts include duplications due to interfund transfers.

** For comparison purposes Transportation Licensing has been combined with Public Works for all years presented. Transportation Licensing became part of Public Works in FY2013.

*** MNPS position counts presented here reflect amounts for all MNPS funds and are pending Board of Education approval

(See explanations of all footnotes on the first page of this appendix.)

Appendix 2: Glossary

The annual operating budget contains specialized and technical terminology. This glossary defines some of the more common and more important of these terms.

Account Code - The combination of a business unit and object account that classifies all revenues and expenditures within a fund.

Accrual Accounting - A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. In such a system, revenue earned in June but received on July 10 is recorded as being received June 30.

Active Position - A position that is budgeted and funded, whether filled or not.

Actual - Actual (as opposed to budgeted) revenues and expenditures for the fiscal year indicated.

Accountability - The state of being answerable; it is demonstrated by being willing and able to tell taxpayers what they are getting for their money in terms of results.

Accounting System - The total set of records and procedures that are used to record, classify, and report information on financial status and operations.

Activity - An organizational process or system that converts inputs (money, staffing, technology, and other resources) into outputs (services and other things of value to customers, stakeholders, and citizens); the work performed by an organization to carry out a program for which it is responsible.

Adjusted Budget or **Adjusted Final Budget** - The final budget passed by the Council with detail adjusted by departments to show how they will operate within the fund-wide and department-wide numbers approved in that budget.

Agency - See **Department**.

Allot - To divide an appropriation into amounts that may be encumbered or expended during an allotment period.

Allotment - A part of an appropriation that may be encumbered or expended during an allotment period.

Allotment Period - A period of time less than one fiscal year in length during which an allotment is effective. Metro generally uses quarterly allotment periods, although some departments use monthly allotments as a management tool.

Annual Budget - A budget for a fiscal year.

Appraise - To estimate value, particularly of property. If the property is valued for purposes of taxation, the term "assess" means the same thing.

Appraisal - A valuation of property based on current market values.

Appraisal Ratio - The ratio between the appraised value of property and its market value, or the appraised value as a percentage of the market value. A house appraised at \$80,000 with a current market value of \$100,000 has an appraisal ratio of 80% (80,000/100,000). Using

statistical techniques, the state recalculates appraisal ratios for the entire county every two years.

Appropriation - A legal authorization granted by the Council to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and time when it may be expended. Metro general fund appropriations lapse (expire) at the end of each fiscal year.

Appropriation Ordinance - An ordinance by which the budget appropriations are given legal effect, usually the budget ordinance.

Assess - To value property officially for the purpose of taxation.

Assessment - The portion of a property's appraised value that is taxed, determined by multiplying the appraised value of a property by its assessment rate. For example, a residence appraised at \$100,000 has an assessment of \$25,000 (25% x \$100,000).

Assessment rate - The constitutional percentage that is multiplied by the appraised value to determine the assessment (25% of the appraised value for residential property, 40% for commercial).

Available (Undesignated) Fund Balance - The funds remaining from the prior fiscal year that are available for appropriation and expenditure in the current year.

Authorized Positions - Number of positions authorized in the final budget. This is not a formal part of the budget ordinance, but an implicit management tool to control salary expenditures. Some agencies and elected offices are subject to legal constraints on the numbers of authorized and filled positions.

Balanced Budget - All funds are required to balance. As such, total anticipated revenues must equal the sum of budgeted expenditures for each fund. Revenues are derived from four sources: current revenue charges, increases in existing revenue charges, new revenue sources, and unallocated reserves carried forward from prior years.

Baseline Budget - An estimate of the funding required to continue existing programs at the currently-budgeted levels of service from one fiscal year to the next. It includes various adjustments made to the prior year's budget as appropriate for salary increments, pay plan, longevity, inflation, etc.

Bond - A written promise to pay a specified sum of money (the face value or principal amount) at a specified date or dates in the future (the maturity date) together with periodic interest at a specified rate. Metro issues (sells) bonds as one way to finance capital projects. Maturity dates may extend as far as twenty or thirty years after the bonds are issued.

Bond, General Obligation - A bond that is secured by the full faith, credit, and taxing power of the city.

Bond, Revenue - A bond that is paid from the earnings of an enterprise fund.

Bonded Debt - That portion of indebtedness represented by outstanding bonds.

Appendix 2: Glossary

Budget - A plan of financial operation containing an estimate of proposed expenditures for a given period (usually a fiscal year) and the proposed means of financing them. Since the budget process includes many "budgets," it is necessary to specify whether the budget being discussed is projected, recommended, final (approved by the Council), or current.

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budget Calendar - The schedule that is followed in preparing, adopting, and administering a budget.

Budgetary Control - The control or management of an organization in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenue.

Budgetary Fund - Any of the primary tax-supported funds:

- GSD General Fund (10101),
- USD General Fund (18301),
- GSD Debt Service Fund (20115),
- USD Debt Service Fund (28315),
- GSD Schools Operating Fund (35131), and
- Schools Debt Service Fund (25104).

The sum of the funds' expenditures, less transfers between them, is usually cited as the total size of the budget.

Budget Message - The Mayor's message generally explaining the budget, describing its important features, outlining proposed financial policies, and explaining the reason for significant budgetary changes. This may take the form of a letter, speech, or presentation.

Budget Method - A code that presents whether and how Metro budgets each fund. Common codes are:

- ANN - Annually budgeted governmental (except capital projects), enterprise, and internal service funds with a fiscal year that is the same as Metro's July 1 – June 30 standard.
- MYB - Multi-year budgeted funds, often grants, whose fiscal year crosses Metro's July 1 – June 30 standard fiscal year and which typically are not included in this document.
- NOB - Other funds whose spending is authorized by something other than the operating budget.

Budget Ordinance - The legal document that sets the annual operating budget for a fiscal year.

Budgeted Positions - The number of full- and part-time positions funded in June, plus the number of seasonal positions funded at any time in the fiscal year.

Budget Projection - A projection of revenues and/or expenditures for the coming fiscal year(s).

Business Unit - Generally, an eight-digit code that describes an organizational, programmatic, or service unit within a department and fund.

CAFR (Comprehensive Annual Financial Report) - The audited annual financial report of the government, showing financial position and results of operations for the fiscal year, along with schedules detailing other financial matters. The CAFR is prepared in accordance with governmental GAAP, so it is not strictly comparable to the budget ordinance.

Capital Budget - A plan of proposed capital outlays and the means of financing them. Metro's Capital

Improvements Budget (CIB) is compiled by the Finance Department and Planning Commission, and approved by the Mayor and Council. It is only a planning document and does not authorize expenditures on its own.

Capital Improvements - Expenditures that are related to the acquisition, expansion, or rehabilitation of an element of the physical plant of the government; sometimes referred to as infrastructure.

Capital Outlays - Expenditures for the acquisition of capital assets such as heavy equipment, machinery, buildings, etc.

Capital Spending Plan - The annual process of selecting and funding a package of specific capital projects to be authorized by the Council.

Capital Program - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

Certified Tax Rate - After reappraisal, the property tax rate that equates total current property tax revenues to those of the previous year's receipts plus normal growth. TCA 67-5-1701 provides that reappraisals cannot by themselves increase Metro's revenues. So, for years in which a reappraisal is implemented, the certified rate forms a basis for gauging the amount of any tax increases. This assures that tax increases are not hidden within post-reappraisal tax rates, but will be known to the public. The certified rate is calculated using state forms and guidelines and is approved by the state Board of Equalization and the Council.

CBER - The University of Tennessee's Center for Business and Economic Research, which has assisted the Department of Finance in forecasting certain revenues for the budget.

CBO - The federal Congressional Budget Office.

Class Code - A code number assigned to positions within the city's classification and compensation plan.

Commercial Paper - a form of **note** (q.v.) with generally a shorter term and more flexible terms of issuance and payment.

Appendix 2: Glossary

Component Unit - An organization that is legally separate from Metro, but Metro has the ultimate financial responsibility for the organization (i.e. if there was financial trouble, Metro would have to step in). They are not generally presented as part of the overall Metro budget, either in the budget ordinance or in this book. Component units include:

- Nashville District Management Corporation
- Sports Authority
- Metropolitan Development and Housing Agency (MDHA)
- Electric Power Board (Nashville Electric Service, NES)
- Metropolitan Transit Agency (MTA)
- Nashville Thermal Transfer Corporation
- Metropolitan Nashville Airport Authority
- Metropolitan Nashville Hospital Authority (General and Bordeaux Hospitals)
- Emergency Communications District
- Industrial Development Board

More information on these component units is available in Note 1 of the CAFR.

Constant or Real Dollars - The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power of money as compared to a certain past point in time.

Contingency Account - Funds set apart to provide for unforeseen expenditures or for anticipated purposes of uncertain amounts.

Contingency for State, Federal, or Other Reimbursable Program Funds - An account in the budget ordinance that allows transfer of new, unbudgeted grants and other reimbursable funds into the general funds of departments' budgets without separate Council appropriation. It is budgeted in expenditure account 01101299.590000 and offset by estimated revenue in revenue object account 406100.

Continuation Budget - A budget at a level of funding required to maintain current service levels during the coming year.

Cost - The amount of resources required for a business program, product, activity or service to produce an output, regardless of where the resources are accounted for:

- **Direct costs** can be identified specifically with a particular final cost objective (e.g. direct service, program, or product) and usually appear in the budget of the program that provides the product or service.
- **Indirect costs** are incurred for a common or joint purpose benefiting more than one cost objective (e.g. direct service, program, or product) but are not readily assignable to the cost objectives specifically benefited; they may be found elsewhere in the budget of the department that provides the product or service, or in the budgets of other departments that support that department.
- **Full cost or total cost** is comprised of the allowable direct cost of the program, plus its allocable portion of allowable indirect costs, less applicable credits.

Cost Allocation Plan - The documentation that identifies, accumulates, and allocates or develops billing rates based on the allowable costs of centralized services. The costs of these services may be allocated or billed to users or funding sources (such as grantors). A departmental cost allocation plan allocates a department's central costs to its programs. A local government cost allocation plan, or **LOCAP**, allocates the costs of central governmental units to other departments and agencies within the government that the central units serve.

Current Year - The fiscal year in progress.

Debt Service - (1) Repayment of principal and interest on outstanding debt (bonds, notes, and commercial paper). (2) The amount of money required for such repayments.

Debt Service Fund - A fund established to account for the accumulation of resources for, and the payment of, debt service.

Deficit - (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues (or, in proprietary funds, the excess of expense over income) during a fiscal period.

Department - The highest organizational and administrative unit with overall management responsibility for goals, objectives, divisions, operations, programs, and activities within a functional area. The word generally includes boards, commissions, agencies, and elected offices.

Direct Cost - See **Cost**.

EBS - The government's integrated financial and administrative computer system. EBS encompasses most budgeting, accounting, purchasing, payroll, human resources, and benefit activities for Metro.

Encumbrances - The commitment of appropriated funds to an unperformed contract for goods or services. It is an estimate of the expenditures that will result when the contracts are completed.

Enterprise Fund - A fund established to account for a business-like operation in which services are provided to non-Metro customers for a fee. Such fees or user charges cover most or all costs of the fund. Examples include the Convention Center Fund and the Farmers' Market Fund. See also **internal service fund**.

Estimated Revenue - The amount of revenue that is projected for collection during the fiscal year.

Expenditures - Decreases in net financial resources. Expenditures include current operating expenses that require the current or future use of net current assets, debt service, and capital outlays. This term designates the cost of goods delivered or services rendered, whether paid or unpaid, including expenses, provisions for debt retirement that is not reported as a liability of the fund from which it was retired, and capital outlays.

Appendix 2: Glossary

Final Budget - The budget appropriations approved by the Council, usually based on:

- the Mayor's recommended budget,
- a substitute budget containing changes to the Mayor's budget and replacing that budget, and/or
- amendments to one of the above.

Accounting statements in the CAFR prepared pursuant to GASB Statement 34 call this the "original budget."

Fiscal Year - A twelve-month period of time to which the budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. The Metro and state fiscal years begin July 1 and end June 30; the federal fiscal year runs October 1 to September 30.

Four Percent Reserve Fund - See **General Fund Reserve Fund**.

Fringe Benefits - Benefits to employees paid by Metro in addition to salaries, including Social Security (FICA), pension, life insurance, health insurance, workers' compensation, and unemployment compensation. Benefit costs for active employees are included in the departments' operating budgets, while other benefits in the general funds are grouped in the Employee Benefit accounts.

Full-Time Equivalent (FTE) - A measure of effective authorized positions, indicating the percentage of time a position or group of positions is funded. For an individual position, 1.00 FTE is usually equal to 2,080 hours of work per year. FTE takes into account the number of hours per week and portion of the year the position is funded.

$$\text{FTE} = (\text{hours worked per week}/40) \times (\text{months funded}/12).$$

A year-round full-time position has an FTE of 1.00. A full-time position funded for 6 months (1/2 year) has an FTE of 0.5, as does a 20 hours-per-week, 12 month position.

Function - A group of Metro departments that performs similar activities or delivers like services (e.g., the Law Enforcement function includes the Sheriff and Police Departments).

Fund - A set of interrelated accounts to record revenues and expenditures associated with a specific purpose. A fund has its own revenues, expenditures, assets, liabilities, and equity (fund balance). In Metro, revenues and appropriations cannot be transferred between funds during the fiscal year.

Fund Balance - A term used to express the equity (assets minus liabilities) of governmental fund types and trust funds. A fund balance is the excess of cumulative revenues and other sources of funds over cumulative expenditures and other uses of funds.

GAAP (Generally Accepted Accounting Principles) - Nationally-recognized uniform principles, standards, and guidelines for financial accounting and reporting, governing the form and content of many financial statements of an entity. GAAP encompasses the conventions, rules, and procedures that define accepted accounting principles at a particular time, including both broad guidelines and detailed practices and procedures.

Governmental GAAP is determined by the Governmental Accounting Standards Board (GASB) and, to a lesser extent, by the Financial Accounting Standards Board (FASB), the American Institute of Certified Public Accountants, and other professional organizations.

GAGAS (Generally Accepted Governmental Auditing Standards) - Standards for conducting governmental audits as determined by the latest revision of the booklet *Government Auditing Standards* (the "yellow book") published by the Comptroller General of the United States through the GAO.

GAO - The Federal General Accounting Office.

GASB (Governmental Accounting Standards Board) - The oversight body that establishes governmental GAAP, equivalent to the private-sector FASB.

General Fund - The general operating funds are used to account for all resources except those required to be accounted for in another fund. Metro has separate general funds for the General Services District and the Urban Services District.

General Fund Reserve Fund (Four Percent Reserve Fund) - A capital projects fund for relatively small or short-lived capital expenditures. Four percent of the gross original GSD general fund revenue is deposited into this fund. These funds are appropriated by resolution in the capital spending plan for the purchase of equipment or repairs for any department funded by the GSD General Fund.

General Obligation (GO) Debt - Bonds and notes used to borrow money, backed by the full faith, credit, and taxing power of the Metropolitan Government. Compare to **Revenue Debt**.

Governmental Fund - A fund used to account for the acquisition, use, and balance of expendable financial resources and the related current liabilities--except those accounted for in proprietary funds and fiduciary funds. Governmental funds include general, special revenue, debt service, and capital projects funds.

Grant - A contribution by a government or other organization, generally to support a particular program or activity. Any receipts from any state or federal agency and certain non-profit organizations are considered grants unless specifically excluded by the Division of Accounts.

Grant Match - Costs or in-kind services required to match grantors' shares of grant program costs.

GSD (General Services District) - All of Davidson County. See also **Services Districts**.

Impoundments - Executive decisions not to spend (obligate or expend) monies budgeted and appropriated by the Council. There are two types of impoundments.

- **Administrative impoundments** are simple unallotments of funds; the funds remain in the department's appropriation but are not available for expenditure.
- **Charter impoundments** are actual reductions of budget appropriations in accordance with §6.09 of the Charter.

Appendix 2: Glossary

Independent Audit - An audit conducted by auditors who are independent of the government. The annual audit is conducted by one or more public accounting (CPA) firms.

Indirect Costs - See **Cost**.

Infrastructure - The basic installations and facilities necessary for the continuance and growth of the city, such as roads, schools, transportation, utilities, and similar systems.

Internal Service Fund - A fund established to finance and account for goods and services furnished by one department to another department on a cost reimbursement basis so that the original fund capital remains intact. Examples include the Fleet Management and the Information Technology Services funds.

Lapse - The automatic termination of an appropriation, except for indeterminate or continuing appropriations, or as otherwise provided by law. Any unexpended balance of an appropriation and the authority to spend it lapses at the end of the fiscal year.

Levy - In reference to the budget as a whole, either the total amount of taxes due or (sometimes) the tax rate. In reference to a specific piece of property, the amount of tax due on that property.

Liability - Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed or refunded at some future date. The term does not include encumbrances.

Line-Item Budget - A budget that is presented entirely or primarily based on objects of expenditure. The Metro budget ordinance and supporting detail are prepared on a line-item basis.

Line of Business - A group of programs with a common purpose that produce key results for citizens.

LOCAP - See **Cost Allocation Plan**.

Longevity - Monetary payments to Metro employees who have been in the employment of Metro for a minimum of five years. Per resolution RS2001-642, these payments range from a minimum of \$110 after five years of service to a maximum of \$935 for twenty or more years.

Long-Term Debt - Debt that matures more than one year after it is issued.

Mayor's Recommended Budget - The budget proposed to the Council by the Mayor.

Measures - Statistical or workload data that quantifies the activities, outputs, or outcomes of program activities and expenditures.

Mission - A clear, concise purpose for an entire agency, focusing on the broad, yet distinct, results that it will achieve for its customers.

Modified Accrual Basis - The basis of accounting in which revenues are recognized when they become both measurable and available to finance expenditures of the current period. Expenditures are recognized when

incurred, i.e., when the related fund liability is incurred, except for:

- inventories of materials and supplies, which may be considered expenditures either when purchased or used;
- prepaid insurance and similar items, which need not be reported;
- accumulated unpaid vacation, sick pay, and other employee benefit amounts which need not be recognized in the current period, but larger-than-normal accumulations must be disclosed in the notes to the financial statements;
- interest on special assessment indebtedness which may be recorded when due rather than accrued, if approximately offset by interest earnings on special assessment levies; and
- principal and interest on long-term debt are generally recognized when due.

All governmental funds and expendable trust funds are accounted for using modified accrual accounting; internal service and enterprise funds utilize full accrual accounting similar to that found in private sector businesses. The CAFR has more information on this subject and its use in Metro.

MSA (Metropolitan Statistical Area) - A group of relatively freestanding but socially and economically linked metropolitan area counties, usually as a central city surrounded by non-metropolitan counties. The Nashville MSA included Davidson, Cheatham, Dickson, Robertson, Rutherford, Sumner, Williamson, and Wilson Counties. The new Nashville-Davidson-Murfreesboro MSA, designated by the Federal Office of Management and Budget, adds Macon, Trousdale, Smith, Cannon, and Hickman Counties.

Note - A form of debt that is shorter in term than bonds and often used for short-term capital project financing in anticipation of a future bond package with terms more advantageous for the government. TCA 9-21-505 provides that, "notes shall be issued for a period not to exceed two (2) years from the date of issue; provided, that with the approval of the state director [of local finance] the notes may be extended or renewed for not more than two (2) additional periods not exceeding two (2) years each."

Object Account - A code that describes a specific expenditure or revenue item.

Objective - A desired, specific, output-oriented accomplishment that can be achieved within a given time frame. Its achievement advances both the activity and organization toward a corresponding goal.

OMB - Office of Management and Budget; a unit of the Metro Department of Finance. When modified by the word "federal," a unit of the executive branch of the United States government.

OMB Circular A-87 - The Federal OMB circular that describes allowable and unallowable costs for calculation of federal grant costs.

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OMB Circular A-128 - The Federal OMB circular that describes the procedures for audits of grants under the Single Audit Act.

Open Position - See **Vacant Position**.

Operating Budget - A plan of current expenditures and the proposed means of financing them. The annual operating budget is the primary means to control most of the financing, spending, and service delivery activities of a government. The use of annual operating budgets is required by Section 6.01 of the Charter.

Ordinance - Legislation that is approved on three readings by the Council and signed by the Mayor.

Original Revenues - The revenues from which 4% is transferred to the **General Fund Reserve Fund (Four Percent Reserve Fund)**. This includes all revenues to the GSD General Fund except transfers; interdepartmental payments and receipts; federal and state financial assistance (except Medicaid and Medicare payments); and compensation for loss, sale, or damage to property.

Overdraft - The amount by which requisitions, purchase orders, or audited vouchers (i.e., expenditures and encumbrances) exceed the current allotment to which they are chargeable. This creates a negative balance in the unencumbered allotments.

Part-Time Employee - For the purpose of budgeting, a part-time employee is any employee who regularly works less than 40 hours per week. This interpretation differs from that used by the Employee Benefit Board (less than 20 hours per week) or the Personnel Department (less than 32 hours).

Pay Plan - A schedule of each classification used by the Civil Service Commission, along with the pay grades, ranges, and longevity-based steps for each class.

Performance Budget - A budget that focuses on activities rather than line items. Expenditures are related to workload and performance measures to assess the efficiency of services, and budget decisions incorporate measurable performance of activities and work programs.

A performance budget may also incorporate other bases of expenditure classifications, such as character and object class, but these are given a subordinate status to activity performance.

Performance Indicators - Specific quantitative measures of a division's, program's, or activity's work performed or results obtained toward meeting an objective. They measure demand, workload, efficiency, effectiveness, quality, achievement, or outcomes.

Performance Measure Review - In order to ensure that the reported performance data is accurate, the Department of Finance's Office of Financial Accountability (OFA) conducts an annual performance measure review of a selected sample of each department's performance measures. The OFA randomly samples and tests a minimum of the program measures associated with at least ten percent of each department's budget excluding the Hospital Authority and Metropolitan Nashville Public Schools.

Position - A tracking unit representing the authority to hire an employee; may be full-time (funded all day every workday), part-time (funded less than all day every

workday), or seasonal (full- or part-time for only a portion of the year, with that portion recurring annually).

Position Headcount - The number of authorized positions funded by a budget. As used in Metro budgeting, this is the sum of positions that are:

- Full-time and funded in June, plus
- Part-time and funded in June, plus
- Seasonal, regardless of months funded.

Prior Year - The fiscal year immediately preceding the current year.

Prior-Year Encumbrances - Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments.

Product - A countable deliverable that a customer receives from the agency. It is something that one or more customers receive, not processes the agency performs. "Circulating library books" is a process, a library book checked out is a product, and "library book check-outs" is an output or demand measure of what is delivered to customers.

Program - A group of products with a common purpose or result.

Program Budget - A budget where expenditures are based primarily on programs of work related to the goals and objectives of an organization and secondarily on character and object.

Property Tax - An *ad valorem* (value-based) tax levied on real and personal property according to the property's assessed valuation and the tax rate.

Reappraisal - A county-wide revaluation of real property based on current market values. See **Certified Tax Rate**

Reserve - An account used to indicate that a portion of a fund's assets are legally restricted for a specific purpose and is, therefore, not available for further appropriation or expenditure.

Revenue - Funds that the government receives as income to support expenditures.

Revenue Code - A numerical code used to break down revenues into definable areas such as taxes, licenses, user fees, etc.

Revenue Debt - Bonds and notes used to borrow money, backed only by certain revenues (usually from the project built with proceeds from the debt) and not the full faith and credit of the government.

Revenue, Nonrecurring - Revenues that are not expected to repeat over time and generally should not be used to support ongoing expenditures.

Appendix 2: Glossary

Satellite Cities - The seven smaller cities and towns totally or partially in Davidson County that were incorporated prior to Metro being formed in 1963. These smaller cities receive some Metro county-wide GSD services but also provide their own city services instead of or in addition to GSD services. Their citizens pay the GSD property tax rate plus any rate set by the satellite city. The information presented in this book does not include any revenues, expenditures, or services of the satellite cities themselves.

Services Districts - The two districts established by state law and the Charter for budgeting and administering services within the Metro Government. The General Services District (GSD) is all of Davidson County. The Urban Services District (USD) is the former City of Nashville plus annexed areas within the GSD; it receives more services in return for paying a higher property tax rate. In the map below, the USD is the large darker-shaded area within the GSD.



Single Audit Act - The federal law requiring a comprehensive government-wide audit of all federal financial assistance. In Metro, this is performed as an integral part of the annual independent audit.

Special Revenue Fund - A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes. Examples are the Schools General Purpose Fund (35131) and the General Fund Four Percent Reserve Fund (30003).

Stakeholder - Any person or entity that has an interest in the activities or objectives of an organization, including such groups as citizens, customers, suppliers, and regulators.

Strategic Goal - A significant result to be achieved by an agency over the next two to five years.

Structural Balance - The situation in which recurring revenues are sufficient to finance expected expenditures for the foreseeable future.

Subledger - An optional additional level of detail for account codes. It is typically used to identify a revenue source or the fund number of an interfund transfer. For example, the number of the resolution that approved a grant might be entered as the subledger for the grant revenue account code.

Subsidiary - An optional additional level of detail for account codes. It is used to add more detailed information below the object account level.

Supplemental Appropriation - A resolution appropriating funds (increasing budget authority) above and beyond previously-approved levels.

Target Budget - A budget built by adjusting detailed budget items to a departmental total, instead of building the total budget by adding together detailed line-item projections.

Tax Levy - The total tax dollars assessed on property, calculated by multiplying the tax rate per one hundred dollars by the tax base. The term can also refer to the tax rate itself.

TCA - Tennessee Code Annotated; state law.

Transfer, Budget - A transfer of an unused portion of an appropriation to another purpose or activity within a department's budget.

Transfer, Operating - All interfund transfers other than residual equity transfers (which are nonrecurring or non-routine transfers of equity between funds), quasi-external transactions, reimbursements, loans, or advances. The typical operating transfer is a legally authorized transfer from a fund receiving revenue to another fund through which the resources are to be expended. The budget treats this as if it were an expenditure of the first fund and revenue to the second.

Unencumbered Allotment - also **unencumbered balance**. The portion of an allotment not yet expended or encumbered. The focus of budgetary control, as §6.08 of the Charter provides that, "... no expenditure shall be made or encumbrance created, but in pursuance of an allotment, and within the otherwise unencumbered balance of such allotment."

Unencumbered Appropriation - The portion of an appropriation not yet expended or encumbered.

Unexpended Allotment - The portion of an allotment not yet expended.

Unexpended Appropriation - The portion of an appropriation not yet expended.

Unreserved Fund Balance - The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

USD (Urban Services District) - The former City of Nashville plus annexed areas, which receive more services in compensation for paying a higher property tax rate. See also **Services Districts**.

Vacant Position - A position that is active (available and funded) but unoccupied.

WeBudget - The Metropolitan Government's web-based intranet budget preparation system.

Working Capital - A financial measure which represents the amount of day-by-day operating liquidity available to the government.

Appendix 3: The Law and the Budget

Many of the government's financial affairs are set by the Metropolitan Charter and other laws, resolutions, and rules. Budget-related sections of some of those documents are reproduced below, beginning with Article 6 of the Charter. Other sections of the Charter and laws may delegate finance-related powers and responsibilities to other departments. Text in *italics* summarizes certain long sections.

METROPOLITAN CHARTER ARTICLE 6 - THE BUDGETS AND FINANCIAL MATTERS

Section 6.01. Fiscal Year. -- The fiscal year of the metropolitan government shall begin on the 1st day of July of each year and shall end on the 30th day of June next following. Said fiscal year shall constitute the budget year and the year for financial accounting and reporting of each and every office, department, institution, activity and agency of the metropolitan government; but the aforesaid provision shall be in addition to, and not in lieu of, any accounting and reporting required of any official or agency by state or federal laws.

Section 6.02. Preparation of Annual Operating Budget. -- The director of finance shall obtain from all officers, departments, boards, commissions and other agencies for which appropriations are made by the metropolitan government, or which collect revenues for such government, such information as shall be necessary for him to compile the annual operating budget; and it shall be the duty of all such officers, departments, boards, commissions and agencies to furnish the director such information as he may require at such time or times and in such form as the director may prescribe.

Not later than March 1st prior to the end of each fiscal year, said director shall distribute to each of the agencies identified in the preceding paragraph all forms necessary for the preparation of the operating budget for the succeeding fiscal year. Such forms shall be returned to the director with the information desired not later than two months prior to the end of the current fiscal year. On the basis of the information so received and otherwise secured by him, said director shall prepare and transmit to the mayor a proposed operating budget for the next fiscal year of the kind and scope set forth in section 6.03 hereof. In preparing the proposed budget, the director may revise, as he may deem necessary, the estimates or requests made by the various officers, departments, boards, commissions and agencies, but any such agency shall be entitled to a hearing before the director with reference to any contemplated changes in its budget requests or estimates.

Section 6.03. Scope of the Annual Operating Budget. -- Section I of the annual operating budget shall apply only to the general services district and shall deal with those services and functions appertaining to the general services district as set out by this charter, or by ordinance of the council.

Section II of the annual operating budget shall apply only to the urban services district and shall deal with those services and functions appertaining to such urban services district as set out in this charter, or by ordinance of the council.

Each of the above described sections of the annual operating budget shall contain with respect to each of the operating funds of the metropolitan government to which they are applicable:

(a) An estimate of the unencumbered fund balance or deficit at the beginning of the ensuing fiscal year, and the amount of any reserves for designated purposes or activities includable in the operating budget.

(b) A reasonable estimate of revenues to be received during the ensuing year, classified according to source; but the estimated revenues from current and from delinquent property taxes shall not exceed the percentage of the total receivable from each such source collected during the last completed fiscal year; or the current fiscal year.

(c) Proposed expenditures for each organizational unit and activity in accordance with the established classification of accounts, including those capital outlays which are to be financed from the revenues of the ensuing year, and including all debt service requirements in full for such fiscal year payable from such fund.

In no event shall the total proposed expenditures from any fund exceed the total anticipated revenues plus the estimated unappropriated surplus, or fund balance, and applicable reserves and less any estimated deficit at the end of the current fiscal year.

Section 6.04. Review and Revision of Operating Budget by Mayor; Submission to Council; Budget as Public Record; Distribution of Copies. -- The mayor shall review the operating budget submitted to him by the director of finance, and may make any revisions in such budget as he may deem necessary or desirable, before it is submitted to the council for consideration.

Not later than May 1st, the mayor shall submit to the metropolitan council the operating budget as approved by him in the form and with the contents specified in section 6.03 hereof, together with a message explaining such budget, describing its important features, and outlining the proposed financial policies of the metropolitan government for the ensuing fiscal year and setting forth the reasons for any significant changes in policy or budgetary allocations. The mayor shall promptly cause copies of the budget and budget message to be prepared for distribution to interested persons, and a summary of the budget shall be published in each of the daily newspapers in the area of the metropolitan government. The operating budget, as well as the capital improvements budget hereinafter provided for, the budget message, and all supporting schedules shall be public records in the office of the metropolitan clerk and shall be open to public inspection.

Section 6.05. Hearings by Council. -- After the council shall have passed the budget ordinance on first reading, it shall hold hearings on the proposed operating budget, as well as on the capital improvements budget as provided in section 6.13 hereof, but the hearing on the capital improvements budget shall be heard prior to those on the proposed operating budget, and the hearings on either budget may be adjourned from time to time. Budget hearings shall be advertised in a daily newspaper of general circulation published in the area of the metropolitan government at least seven days prior to the date or dates set for the beginning of such public hearings.

Appendix 3: The Law and the Budget

Section 6.06. Action by Council on Operating Budget. -- After the conclusion of the public hearings, the council may amend the operating budget proposed by the mayor except, that the budget as finally amended and adopted must provide for all expenditures required by law or by other provisions of this charter and for all debt service requirements for the ensuing fiscal year as certified by the director of finance. Neither shall the council alter the estimates of receipts or other fund availability included in the budget document except to correct errors and omissions, in which event a full explanation shall be spread on the minutes of the council. In no event shall the total appropriations from any fund exceed the estimated fund balance, reserves, and revenues, constituting the fund availability of such fund.

The council shall finally adopt an operating budget for the ensuing fiscal year not later than the 30th day of June, and it shall be effective for the fiscal year beginning on the following July 1st. Such adoption shall take the form of an ordinance setting out the estimated revenues in detail by source and making appropriations according to fund and by organizational unit, purpose or activity as set out in the budget document. If the council shall fail to adopt a budget prior to the beginning of any fiscal year, it shall be conclusively presumed to have adopted the budget as submitted by the mayor.

A copy of the adopted budget, certified by the metropolitan clerk, shall be filed in the office of the director of finance.

The amount set out in the adopted operating budget for each organizational unit, purpose or activity shall constitute the annual appropriation for such item, and no expenditure shall be made or encumbrance created in excess of the otherwise unencumbered balance of the appropriation, or allotment thereof, to which it is chargeable. This shall not preclude the impoundment of funds or additional appropriations as provided herein.

Section 6.07. Property Tax Levies. -- The council shall levy an annual tax on real and personal property and merchants' ad valorem in the general services district, and the tax levy ordinance shall be the next order of business of the council after the adoption of the operating budget. The tax rate set by such ordinance shall be in two (2) parts; the general tax rate and the school tax rate.

The general tax rate set by such ordinance shall be such that a reasonable estimate of revenue from the levy shall at least be sufficient, together with other anticipated revenues, fund balances, and applicable reserves, to equal the total amount appropriated with the exception of the amount appropriated for schools and to provide in addition, a reasonable amount of working capital for each of the several funds.

The school tax rate set by the ordinance shall be such that a reasonable estimate of revenue from the levy shall at least be sufficient, together with other anticipated revenues, fund balances, and applicable reserves, to equal the total amount appropriated for schools and to provide in addition, a reasonable amount of working capital.

After the council has approved the annual operating budget of the urban services district, said council shall determine and declare the amount of revenue which must be produced from a tax levy upon the real and

personal property and merchants' ad valorem within the urban services district. The urban council shall thereupon convene and it shall have a mandatory obligation by resolution to levy a property tax adequate with other available funds to finance the budget for urban services, as determined by the council; subject, however, to the requirements of section 1.04 of this Charter with respect to the tax on property in the newly annexed areas.

The willingness and ability of citizens to bear the burden of tax increases should always be considered. Therefore, notwithstanding any provisions above, real property tax rates shall not exceed the maximum rates approved by the voters of the county in a referendum. Such referendum may be authorized either by the Mayor or by a majority vote of the Council no more than once each calendar year pursuant to Tennessee Code Annotated Section 2-3-204. The referendum shall read "The maximum real property tax rates for Davidson County shall be increased to:" followed by a list of rates. Voters shall be provided the two choices of FOR and AGAINST. The real property tax rates in effect as of November 7, 2006 shall be the maximum rates allowed until the first referendum occurs.

Section 6.08. Allotments of Appropriations. -- All appropriations contained in the current operating budget shall be allotted by the director of finance on a quarterly basis, and it shall be his duty to make such allotments promptly at the beginning of each quarter of the fiscal year. Such allotments shall be based upon estimated needs, and in the determination of such need the director of finance may require all spending agencies to submit allotments requests on such forms as he may prescribe. Such allotments shall constitute authorizations for expenditure or encumbrance, and no expenditure shall be made or encumbrance created, but in pursuance of an allotment, and within the otherwise unencumbered balance of such allotment.

Section 6.09. Impoundment of Funds. -- Upon certification of the director of finance that the revenues or other resources actually realized with respect to any fund are less than was anticipated and are insufficient to meet the amounts appropriated from such fund, it shall be the duty of the mayor to impound such appropriations as may be necessary to prevent deficit operation.

Section 6.10. Additional Appropriations. -- The metropolitan council may make appropriations in addition to those contained in the current operating budget, at any regular or special meeting called for such purpose, but any such additional appropriation may be made only from an existing unappropriated surplus in the fund to which it applies.

Section 6.11. Transfer of Appropriations. -- On request of any department head, and with his consent, the mayor may transfer the unencumbered balance of any appropriation, or any portion thereof, for any purpose or activity to the appropriation for any other purpose or activity within the same department, but the same shall not be available for encumbrance or expenditure until it shall have been allotted by the director of finance.

At the request of the mayor, but only at the end of any quarter of the fiscal year, the council may by resolution approved by a majority of the membership of the council transfer the unencumbered balance of any appropriation,

Appendix 3: The Law and the Budget

or any portion thereof, to another appropriation within the same section of the budget and within the same fund. However, the council shall not make transfers of appropriations at any time between the general services district and the urban services district, or transfer moneys from any operating fund to another fund. Provided, however, that this stipulation shall not apply to the discharge of obligations existing between governmental agencies financed from one fund and those financed through another fund, nor to the transfer of moneys from operating funds to agency or trust funds covering collections to be expended through such agency or trust funds, nor to the transfer of the unappropriated surplus in bond funds to the debt service funds set up to retire such bond, nor to such other transfers between funds as may be authorized by law.

Section 6.12. Lapse of Appropriations. -- All unencumbered balances of appropriations in the current operating budget at the end of the fiscal year shall lapse into the unappropriated surplus or reserves of the fund or funds from which such appropriations were made.

Section 6.13. Capital Improvements Budget. -- The director of finance shall obtain annually from all officers, departments, boards and commissions and other agencies requesting funds from the metropolitan government for capital improvements, such information as the planning commission shall require to enable it to prepare the capital improvements budget. This data shall be delivered to the planning commission not later than four months prior to the end of the fiscal year. The capital improvements budget shall include a program of proposed capital expenditures for the ensuing fiscal year and the next five fiscal years thereafter, accompanied by the report and recommendations of the metropolitan planning commission with respect to the program. Section I of the capital improvements budget shall present proposed general services district projects. Section II shall present proposed urban services district projects. The mayor shall submit the capital improvements budget to the council not later than May 15th and shall recommend those projects to be undertaken during the ensuing fiscal year and the method of financing them, noting the impact on the debt structure of the metropolitan government and shall include in the appropriate current operating budget any projects to be financed from current revenues for the ensuing fiscal year.

The council shall have power to accept, with or without amendment, or reject, the proposed program and proposed means of financing. The council shall not authorize an expenditure for the construction of any building, structure, work or improvement, unless the appropriation for such project is included in its capital improvements budget, except to meet a public emergency threatening the lives, health or property of the inhabitants, when passed by two-thirds vote of the membership of the council. The capital improvements budget must be acted upon finally by the council not later than the 15th day of June following its submission.

The mayor may submit amendments to the capital improvements budget at any time during the year, accompanied by the recommendation thereon of the planning commission, which amendments shall become effective when adopted by a two-thirds vote of the membership of the council.

Section 6.14. General Fund Reserve. -- From all original moneys collected during any year, before making a budget ordinance, there shall be deducted four (4%) percent of the gross amount of the general fund revenue of the general services district, which sum shall be placed in an account to be known as the general fund reserve and shall be kept separate and apart from other funds of the metropolitan government.

The mayor and council may by resolution make appropriations from said funds for the purchase of equipment for any department of the metropolitan government or for repairs to any building owned by any department of the metropolitan government; provided, however, that no appropriations shall be made from this fund to any department not deriving its operating funds from the general fund budget.

From all moneys collected during any year, and after making provisions for the four (4%) percent of the gross amount of the general fund revenue that shall establish the general fund reserve of the metropolitan government, there shall be next provided a sufficient amount, not to be less than fifty thousand (\$50,000) dollars, to be placed in and constituted the metropolitan government advance planning and research fund for the use of the metropolitan planning commission of the metropolitan government in the preparation, in advance, of plans for capital projects, and for the making of such studies and the doing of such research as is by the metropolitan planning commission deemed necessary in the performance of the duties and responsibilities given it by the Metropolitan Charter and general law. No expenditures shall be made from said fund except by resolution of the metropolitan planning commission, and in no case shall expenditures be made there from for the payment of budgetary items or matters not concerned with research and advance planning. The resolution of the metropolitan planning commission as to capital projects shall precisely define the projects concerned and amounts expended in the planning of such projects shall be provided for in the financing of construction of same and, upon the commencement of construction, the metropolitan government advance planning and research fund shall be repaid those sums and moneys expended from it in the advanced planning of such project. From all moneys collected during any year, and after the making of provision for the four (4%) percent of the gross amount of the metropolitan government's general fund revenue flowing into the general fund reserve of the metropolitan government, there shall next be provided a sufficient amount, as of the first day of each fiscal year, to bring the unencumbered balance on hand in the metropolitan government advance planning and research fund created herein to the minimum sum of fifty thousand (\$50,000) dollars.

By ordinance, the council may create a contingent reserve fund not to exceed four (4%) percent of the general fund revenue of the urban services district. The mayor and council may by resolution make appropriations from said fund for the purchase of equipment for any department of the metropolitan government or for repairs to any building owned by any department of the metropolitan government which equipment or buildings are used primarily for the furnishing of services herein defined as urban services; provided, however, that no appropriations shall be made from this fund to any department not deriving its

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operating funds from the general fund of the urban services district current operating budget.

Section 6.15. Post Audit. -- The council shall provide annually for an independent audit of the accounts and other evidences of financial transactions of the metropolitan government and of its every department, office and agency. The audit shall be made by an accountant or an accounting firm, the members of which have no personal interest, direct or indirect, in the fiscal affairs of the metropolitan government or of any to its departments, offices, or agencies. The designated accountant shall be a certified public accountant, or, if an accounting firm is employed, the members thereof shall be so certified and thoroughly qualified by training and experience in governmental accounting to perform the audit.

The independent audit shall be made by a firm chosen by a three member audit board. This board shall consist of the presiding officer of the council, the chairman of the finance committee of the council, and the chairman of the metropolitan board of education.

The audit may be conducted on a quarterly or continuing basis and the final report of the annual audit shall be completed as soon as practicable after the close of the fiscal year, and in no event later than four months after the close of the fiscal year. The audit report shall be available to the public and to the press.

The council may at any time order an examination or special audit of any department, office or agency of the government.

ARTICLE 5 - METROPOLITAN COUNTY MAYOR & VICE-MAYOR

Section 5.04. Mayor's veto power; veto of items in appropriations and budget. -- The mayor is authorized to approve or to disapprove ordinances and resolutions adopted by the council and no ordinance or resolution shall become effective without his approval except as herein provided. Every ordinance or resolution adopted by the council shall be presented to the mayor for his consideration. If he approves, he shall sign the same, and it shall become effective according to the terms thereof. If he disapproves, he shall return the same to the council without his signature, which return may be accompanied by a message indicating the reasons for his disapproval. Any resolution or ordinance so disapproved shall become effective when subsequent to its return it shall be adopted by two-thirds (2/3rds) of all the members to which the council is entitled, with the ayes and noes and the names of the councilmen voting for and against the same entered on the minutes. Every resolution or ordinance shall become effective unless the same be approved or disapproved by the mayor and returned to the council at or prior to the next regular meeting of the council occurring ten (10) days or more subsequent to the date when the same was delivered to his office for consideration.

The mayor, while approving other portions of an ordinance, may reduce or disapprove the sum of money appropriated by any one or more items, or parts of items, in any ordinance appropriating money, except for debt service, employee benefits or independent audits, such power to be exercised with return of the ordinance to the council within the time prescribed for disapproval of

ordinances generally, accompanied by written explanation of the reasons for disapproval or reduction. The one or more items or parts of items disapproved or reduced shall be void to the extent that they have been disapproved or reduced unless any such item or parts of items so disapproved or reduced shall be restored to the ordinance in the original amount and become effective by adoption by the council according to the rules and limitations prescribed for the passage of other ordinances over the mayor's veto.

ARTICLE 7 - BOND ISSUES

Overview - Bond Issues -- *Although bond issues affect the budget through debt service payments, they are not directly involved in the budget process. The more significant sections of the Article are:*

- 7.01. Bonds authorized by metropolitan council; purposes of issue.
- 7.04. General tax bonds and urban tax bonds.
- 7.05. When bond referendum not required; notice of issue.
- 7.07. Issuance of bonds under general law.
- 7.08. Limitations on urban bonds.
- 7.09. Amount and purpose; obligations; form issuance.
- 7.10. Metropolitan bonds negotiable & tax exempt.
- 7.12. Sale.
- 7.13. Temporary financing.
- 7.17. Revenue bonds.
- 7.20. Debt service funds.

ARTICLE 8 - METROPOLITAN DEPARTMENTS

Overview -- *This article creates and empowers certain departments and divisions in the Government. Those sections related to financial matters are outlined below:*

- 8.101 Department of metropolitan finance created; functions.
- 8.102 Director of finance - Qualifications, appointment and compensation.
- 8.103 Same - Powers and duties.
- 8.104 Division of budgets created; functions of budget officer.
- 8.105 Division of accounts created; duties of chief accountant.
- 8.106 Division of treasury created; duties of metropolitan treasurer.
- 8.107 Division of collections created; duties of collections officer.
- 8.108 Division of purchases created; appointment and qualification of purchasing agent.
- 8.109 Function of division of purchases.
- 8.110 Powers and duties of purchasing agent.
- 8.111 Competitive bidding for purchases or sales.
- 8.112 Division of public property administration
- 8.113 - 8.120 Related fiscal provisions (tax assessor, trustee, county clerk, and the collection of *ad valorem* taxes).

Section 8.104. Division of budgets created; functions of budget officer. -- There shall be in the department of finance a division of budgets, which shall consist of the budget officer and such other officers and employees, organized into such units, as may be provided by ordinance or by the director of finance consistent with ordinance. ... The budget officer shall compile, under the supervision of the director of finance,

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the departmental estimates and other data necessary or useful to the mayor and the director of finance, and assist in the preparation of the budgets. He shall examine from time to time the departments, boards, commissions, officers, and agencies of the metropolitan government in relation to their organization, personnel, and other requirements; ascertain the manner in which their respective budgets are carried out and their functions performed; call the attention of the department heads and the mayor to any improvements or economies which might be made in their administrative practices and cooperate with the heads thereof in the preparation of their budget estimates for the ensuing fiscal year....

Section 8.105. Division of accounts created; duties of chief accountant. -- There shall be in the department of finance a division of accounts.... The chief accountant shall maintain (1) a general accounting system and such cost accounting records as shall be required by the director of finance, and (2) budgetary control records designed to prevent expenditures in excess of appropriations or allotments....

Section 8.121. Division of metropolitan audit. A.) There shall be, as an independent agency of the Metropolitan Government, a division of metropolitan audit, the director of which is designated as the metropolitan auditor. The metropolitan auditor shall be a person: (1) with a well founded reputation in government or public finance and the audit function as may be exhibited by a record of exceptional performance for at least five (5) years as a financial officer of a government or business; (2) who has, thorough education and experience as an accountant, auditor, CFO, controller or principal accounting officer of a governmental entity or private business an understanding of Generally Accepted Accounting Principles, Governmental Auditing Standards Board standards, financial statements, internal controls and procedures for financial reporting, and the audit functions of a governmental entity...

ARTICLE 9 - PUBLIC SCHOOLS

Section 9.04. Same - Duties; referendum as to school budget.

Subsection 3 of this lengthy section, not reproduced here, provides a process for the Metropolitan Board of Public Education (MBOE) to initiate a referendum to levy additional property taxes for schools.

Section 9.11. No diversion of funds. -- No funds which have been appropriated for the use of, or transferred to, the metropolitan school system shall be diverted from that use for any other purpose.

Section 9.12. Transfer of school funds within school budget. -- The board shall have power at any time to transfer funds within the major items of its budget. It shall also have power to make transfers of funds to, from or between major items in its budget, provided such transfers are not inconsistent with the general law.

Section 9.13. Transfers to school fund from general funds; borrowing money. -- The metropolitan council by resolution approved by the mayor, may transfer funds to the school fund from the general fund or general accounts of the metropolitan government, or may issue short term anticipation notes to provide such funds if in its judgment it is necessary and proper to

provide temporary advances or transfers for the maintenance and operation of the schools. Such temporary advances or transfers shall be repaid or restored out of school funds during the ensuing year.

OTHER RELATED ARTICLES

Section 13.05. Duties of metropolitan employee benefit board. -- In addition to other duties imposed by this Charter or by general law, it shall be the duty of the board to:

...(f) Advise the mayor and the council of the anticipated financial requirements of each employee benefit plan adopted by the metropolitan government, as well as the retirement plans listed in Section 13.09(a)-(c) of this article so that such financial requirements shall be included in the budget and tax levy ordinances for the ensuing fiscal year.

METROPOLITAN COUNCIL RULES OF PROCEDURE (2011-2015)

Rule 15 - All ordinances must be referred to the appropriate committee by the Vice Mayor of the Council after first reading, and except for zoning matters, budget, revenue service charges or tax measures, no ordinance may be amended after second reading. No motion to amend the Capital Improvements Budget for the ensuing fiscal year shall be entertained by the Council unless such amendment has been submitted to the Budget and Finance Committee for a recommendation.

All resolutions shall be referred to the appropriate committee or committees of the Council by the Vice Mayor. The committee assignment shall be indicated on the Council agenda. No vote will be taken on any resolution or on any ordinance on third and final reading until a committee has made a recommendation regarding the legislation.

The committee to which an ordinance or resolution has been referred shall make a report to the Council at the next regular meeting after its referral.

Rule 16 - No resolution or ordinance involving the appropriation or expenditure of money, upon being filed, shall be placed upon the agenda by the Metropolitan Clerk until the Director of Finance has furnished a statement as to the availability of funds.

Rule 17 - No resolution or ordinance proposing to expend or appropriate funds or to authorize the borrowing of funds for capital improvement projects (including the issuance of bonds or notes), upon being filed, shall be placed upon the agenda by the Metropolitan Clerk unless and until said legislation shall list the projects to be funded and the estimated cost of each project.

Rule 28 - No resolution or ordinance involving the appropriation or expenditure of funds may be considered by the Metropolitan Council if the department, agency or office benefiting from the appropriation or expenditure has failed for thirty or more days to respond to information requested by the Metropolitan Council or any committee of the Metropolitan Council.

Rule 34 - At any meeting wherein the operating budget for the ensuing fiscal year is being debated on third

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reading, the following provisions shall apply, any rule contained in these rules to the contrary notwithstanding:

No motion to amend the operating budget or a substitute operating budget ordinance may be entertained by the Council, unless such amendment or substitute budget has been submitted to the Budget and Finance Committee for a recommendation.

A second substitute budget ordinance may not be amended but must be acted upon as filed and presented.

A motion to table the budget ordinance or a substitute budget ordinance cannot be made until the proponents or opponents have been allowed at least fifteen minutes of debate. Provided however, when a motion is made to table any amendment proposed to the budget ordinance or substitute budget ordinance, the spokesperson for such amendment may divide a total of twelve minutes among other members speaking in support of the motion.

Rule 35- A motion to reconsider a vote of the Council on any ordinance or resolution can be entertained only when the following have been complied with:

- (a) The maker of the motion to reconsider must have voted with the prevailing side.
- (b) The motion to reconsider must be made before the next order of business.
- (c) Not less than four (4) members of the Council must second the motion, and these four members need not have voted with the prevailing side.

Such motion, properly made and seconded, must be considered and finally acted on at the next regular meeting of the Council or at a special meeting called for that purpose. Such motion shall not be debatable prior to its consideration and final action

No statement that a member is proposing to offer a motion to reconsider at a later meeting is to be entertained by the Council.

FINANCIAL MANAGEMENT RESOLUTION

In 1991, the Council passed a financial management resolution that set policy for the government in two areas: minimum fund balances to be maintained in the two general funds and the Schools fund, and restricting the use of non-recurring revenue to fund recurring expenditures.

RESOLUTION NO. R89-959

A resolution affirming the mayor's financial management policy on the maintenance of fund balances and the use of nonrecurring funds.

(adopted November 21, 1991)

WHEREAS, it is deemed to be in the best interest of the Metropolitan Government to maintain sufficient reserves in the GSD and USD general funds and the Schools operating fund to protect against unforeseen circumstances; and

WHEREAS, several sources have recommended the adoption of a formal policy dealing with fund balance; and

WHEREAS, Resolution No. R89-828 requested that the Vice Mayor appoint a five member committee of the

Metropolitan Council to work with the Director of Finance to establish budgetary guidelines; and

WHEREAS, the Director of Finance has submitted a proposed policy dealing with maintenance of fund balance and the use of nonrecurring funds, which has been approved by the Mayor; and

WHEREAS, said policy has been reviewed and approved by the special Council committee.

NOW, THEREFORE, BE IT RESOLVED by the Council Of The Metropolitan Government Of Nashville and Davidson County:

SECTION 1: That the Metropolitan Council goes on record supporting, to the extent of its authority, the attached Financial Management Policy which has been implemented by the Mayor.

SECTION 2: That this Resolution shall take effect from and after its adoption, the welfare of The Metropolitan Government of Nashville and Davidson County requiring it.

FINANCIAL MANAGEMENT POLICY

Maintenance of Fund Balance and Restriction of Use of Non-Recurring Revenue

It shall be the policy of the Metropolitan Government of Nashville-Davidson County to maintain sufficient reserves in fund balances, to protect the financial position of this government in the event of unexpected emergencies or unforeseen downturns in revenue collection. Based on input from various sources it is hereby established that an amount equal to 5% of the three operating funds' budget (the GSD and USD General Funds and the General Purpose School Fund) shall be maintained in fund balance as a reserve.

It is the intention of the Metropolitan Government of Nashville-Davidson County to achieve these reserves by the conclusion of fiscal year 1993. In order to accomplish this goal, it is the intent to make no appropriation of fund balance in the three operating funds until such time as fund balances equal 5% of that fund's operating budget. In addition, all alternatives to increase fund balances will be explored, including implementation of the efficiency study recommendations where possible; revenue raising options; ongoing review of services and service levels; and utilization of expenditure controls.

It shall also be the policy of the Metropolitan Government of Nashville-Davidson County to refrain from using nonrecurring revenue to fund ongoing operations of the three operating funds. Nonrecurring revenue shall be those funds not normally accrued to the benefit of the operating funds each year, including transfers from special, enterprise, and internal service funds. Any nonrecurring revenue received shall be utilized to fund activities which do not require ongoing funding or to build reserves.

TENNESSEE CODE ANNOTATED 9-1-116 Programs and services limited to extent funds available.

(a) Notwithstanding any other provision of the law to the contrary, availability of programs and services to people in this state shall be limited to the extent that funds are

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appropriated by the general assembly or the appropriate governing body of a political subdivision.

(b) No person shall be entitled to ... any program or any services provided by or through the state, its departments, agencies or political subdivisions unless funds remain available for such program or service from moneys appropriated for that purpose by the general

assembly or the appropriate governing body of a political subdivision.

**TENNESSEE CODE ANNOTATED 7-3-314
Financial assistance to nonprofit organizations.**

This section, not reproduced here, governs contributions by Metropolitan Governments to qualified nonprofit organizations.

Appendix 4: About Nashville

Welcome to Nashville!

Nashville, located in the rolling hills of middle Tennessee, is a great place to live, work, or visit.

Fort Nashborough was founded on the banks of the Cumberland River on Christmas Day in 1779. In 1784, the community changed its name to Nashville, which incorporated as a town in 1806 and was permanently established as the capital of Tennessee in 1843. The town developed as a prosperous river city. Its growing population, business, and industry helped develop it as a center of transportation, publishing, finance, and education.



The Founding of Nashville
Statue of Nashville's founders
at Ft. Nashborough

The Nashville and Davidson County governments consolidated into a single entity under the Metropolitan Charter effective April 1, 1963. The city's 525 square miles is home to more than 600,000 residents.

Nashville has been named one of the 15 best U.S. cities for work and family by Fortune Magazine. The area offers a low cost of living (94% of the national average), a variety of residential opportunities, abundant recreational and tourist opportunities, a lively cultural base, diverse economy closely mirroring that of the nation, a regional hub for health care, and many institutions of higher education. Transportation is available by air, train, water, and road – 50% of the nation's population lives within 650 miles via one of the three interstate highways that converge in the city. Although it has a diverse and balanced economy with manufacturing, transportation, education, financial, healthcare, and other services, Nashville may be best known as the home of country music – Music City USA.

The climate is delightfully seasonal. Summer highs average in the upper 80s and winter lows average around 30 with only occasional light snows. Spring and fall include wonderful displays of natural color.

Residents and visitors alike can enjoy a wide variety of cultural offerings. Galleries include:

- Cheekwood Botanical Gardens and Museum of Art – <http://www.cheekwood.org/>
- Fisk University Galleries (Aaron Douglas and Carl Van Vechten galleries) - <http://www.fisk.edu/CampusLife/FiskUniversityGalleries.aspx>
- Frist Center for the Visual Arts - <http://www.fristcenter.org/>
- The Parthenon - <http://www.nashville.gov/parthenon/>
- Tennessee Performing Arts Center - <http://www.tpac.org/>

- Tennessee State Museum - <http://www.tnmuseum.org/>
- Country Music Hall of Fame Museum - <http://www.countrymusicHallofFame.org/>

Historic sites in or near Nashville include:

- Bicentennial Mall State Park – <http://tnstateparks.com/parks/about/bicentennial-mall>
- Belle Meade Plantation - <http://www.bellemeadeplantation.com/>
- Carnton Plantation - http://www.carnton.org/carnton_history.htm
- Carter House - http://www.carnton.org/carterhouse_history.htm
- Fort Nashborough - <http://www.nashville.gov/Parks-and-Recreation/Historic-Sites/Fort-Nashborough.aspx>
- The Battle of Nashville/Fort Negley - <http://www.bonps.org/fort-negley/>
- The Hermitage: Home of Andrew Jackson - <http://www.thehermitage.com/>
- Tennessee State Capitol - <http://www.bonps.org/tour/capitol.htm>
- Travelers Rest Historic House/Grounds - <http://www.travellersrestplantation.org/>

And, of course, entertainment includes all kinds of music, including the Grand Ole Opry, the Country Music Hall of Fame, and the Nashville Symphony. Up-to-date information for conventions and visitors is available at <http://www.visitmusiccity.com/>.

What Others Are Saying About Nashville

Over the past few years the Nashville area has been recognized as one of the best places in the country to work, live and raise a family. The following are just a few of the most recent recognitions:

Condé Nast's list of the Friendliest Cities in the U.S. in 2015 has Nashville in 4th place, up from 8th in 2014, based on the city's people, character, and entertainment options. *Condé Nast Traveler, August 14, 2015*

Nashville ranked 8th on Forbes' list of the Cities Creating the Most Tech Jobs. The study looked at employment growth in the STEM industries (science, technology, engineering, and mathematics). Nashville's growth was 68.6% from 2004 to 2014. *Forbes, April 14, 2015*

Forbes ranked Nashville 20th on its list of America's Fastest-Growing Cities. The study looked at population growth from 2014 to 2015, job growth, unemployment data, and other economic factors. *Forbes, January 27, 2015*

WalletHub released a list of 2015's Best and Worst Metro Areas for STEM Professionals (science, technology,

Appendix 4: About Nashville

engineering, and math). The study looked at employment, wages, and other factors for the best job markets for these professionals. *WalletHub.com, January 14, 2015*

Nashville was ranked 15th on the Milken Institute's Best-Performing Cities for 2014. The Milken rankings are based on both short-term and long-term economic growth, job growth, and wage growth. *Milken Institute, January 8, 2015*

Fortune, with research from the tech website Dice.com, listed Nashville as the second fastest growing city in terms of creating tech jobs, with a growth of 24%. *Fortune, December 23, 2014*

WalletHub ranked Nashville as the 9th Best College City out of the cities with more than 300,000 people. The study looked at various factors, including number of college students in the city, various costs related to living in the city, and job opportunities. *WalletHub.com, December 17, 2014*

Vocativ named Nashville 8th on its Top 10 Cities for Entertainment. These rankings were based on both availability and affordability of entertainment choices, including sports teams, concerts, cheap movie tickets, and festivals. *Vocativ, December 9, 2014*

Next City identified why Nashville is still America's Music City and how the music industry is growing. This was focused around Nashville's geographic advantages, economic environment, and attractiveness to the music industry. While music is becoming more and more digitally produced, Nashville held on to music's roots and all aspects of music production. Nashville's economy and population growth attract the music industry, and the music and atmosphere help bring people and businesses to the city. *Next City, December 1, 2014*

Nerdwallet.com evaluated 83 of the largest U.S. cities to determine the Best Cities for Young Entrepreneurs. The company ranked the top 20 cities; Nashville was 19th on the list. *Nerwallet.com, November 18, 2014*

Kiplinger ranked Nashville 3rd of the 10 Great Cities for Starting a Business. This was based on cost of living, cost of doing business, and other statistics, while also including the assistance provided by the Entrepreneur Center. *Kiplinger, October 2014*

Travel and Leisure released the 2014 list of America's Favorite Cities. This was the eighth year for this survey. Nashville was in the top 5 for 12 different areas, with first place for concerts, friendly atmosphere, and the music scene. *Travel + Leisure, October 7, 2014*

WalletHub created a list of 2014's Fastest Growing Cities. The company analyzed 516 cities across the US, focusing on unemployment, growth in number of people with college education, poverty rate, and others. Nashville was 52nd overall and 12th in cities with over 300,000 population. *WalletHub.com, September 24, 2014*

New Geography listed Nashville as 9th in cities that are attracting the most families. They looked at these "Baby Boomtowns" based on the number of children between ages 5-14 and calculated the percentage of these children of the total population and the percentage increase from the year 2000. Nashville had an increase of 22.7% for this time period. *New Geography, September 12, 2014*

In an article from Forbes, using data from Quantum Workplace, Nashville was ranked 3rd out of 41 cities with the highest employee engagement. Quantum Workplace used survey data on employees' reviews of their companies. *Forbes, August 11, 2014*

Area Development rated 379 MSA's around the country based on their economic growth, workforce, and other factors. Nashville MSA was 14th on this list of metropolitan centers. *Area Development, Q2 2014*

The readers of Condé Nast Traveler ranked Nashville in one of the 10 Friendliest Cities in 2014. *Condé Nast Traveler, August 4, 2014*

Forbes ranked Nashville as 10th on the list of The Best Places for Business and Careers in 2014 based on job growth. This ranking looked at jobs, costs of doing business, cost of living, education, and other factors. *Forbes, July 23, 2014*

Nashville was 7th on Garner Economics' list of MSA's adding manufacturing jobs, based on numerical growth. The ranking was based on growth from April 2000 to April 2014. *Garner Economics, July 16, 2014*

Nashville was 3rd on Forbes list of America's Most Creative Cities. Working with Sperling's Best Places, they looked at the 50 largest MSA's and focused on cities with citizens engaged in creative projects, promoted on sites such as Kickstarter, Indiegogo, Bandcamp, and ReverbNation. *Forbes, July 15, 2014*

Time Money included Nashville in its 7 Great American Vacation Spots (That Won't Bust Your Budget). This was based on the entertainment and restaurant options available in the locations. *Time, July 3, 2014*

Nashville received an "A" for its overall rating on the Thumbtack.com Small Business Friendliness survey. This put Nashville as the 9th friendliness city nationwide. *Thumbtack.com, June 12, 2014*

Nashville was 10th on the Vitals.com list of Top Cities for Health Care Access. The ranking was based on primary care physicians per capita in the area, along with patient ratings of doctor quality and other factors. *Vitals.com, May 29, 2014*

Forbes ranked the Cities Winning the Battle for Information Jobs, with the Nashville MSA coming in 10th of large cities. This was determined by percentage job growth over short-term, mid-term, and long-term periods. *Forbes, May 27, 2014*

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According to research from Nerdwallet.com, Nashville was 14th of the Best Cities for Recent College Graduates. Various factors were analyzed for the 50 largest cities in the US, including cost of living, percentage of population aged 20 to 29, median earnings for people with Bachelor's degrees, and other statistics. *Nerdwallet.com, April 29, 2014*

Forbes ranked the Nashville MSA as 6th on its list of the Best Big Cities for Jobs 2014. According to their study, job growth was 3% in 2013 and 9.7% from 2008 to 2013. *Forbes, April 28, 2014*

Nashville ranks 4th on the America's New Brainpower Cities list, which was compiled by Wendell Cox. This looked at the number of people who live in large cities with a BA or higher. *New Geography, April 3, 2014*

Time Magazine called Nashville "The South's Red Hot Town." The city's economy has been growing rapidly since the Great Recession, and the cost of living was 13% lower than the national average. The music and health care industries are strong, and the culture of the city attracts large numbers of visitors, new residents, and business owners. *Time, March 7, 2014*

Nashville ranked 3rd on a USA Today's 10Best.com list of The USA's 20 best convention cities due to the new Music City Center and its closeness to downtown and the amenities available within walking distance. *USA Today, March 5, 2014*

Nashville was included in the top 20 Best Cities for Female Entrepreneurs. NerdWallet reviewed 50 cities for multiple factors, including percentage of business owned by women, median earnings by women working full-time, and unemployment rates. *NerdWallet.com, February 18, 2014*

Nashville beat the national average for office deals in real estate according to Bloomberg. Nashville office deals increased 50%, and apartment deals rose 35%, compared with national averages of 22% and 14%. Due to corporate expansions and relocations, office vacancies dropped, and new construction, especially in the Gulch, grew rapidly. *Bloomberg, February 17, 2014*

New York Times Travel ranked Nashville #15 of 52 places worldwide to visit in 2014. Nashville has been a destination for country music fans, but the culture of the city is being transformed, and it's becoming a destination for rock fans and culinary enthusiasts. *New York Times, January 13, 2014*

Nashville ranked 6th on Greenbiz.com's list of the top 10 cities for green meetings in 2014. The Music City Center opened with an LEED Silver certification, and it earned the 2013 Governor's Environmental Stewardship Award in the Building Green category. The Country Music Hall of Fame and Omni Nashville hotel also are included in making Nashville a location for sustainable, green meetings. *Greenbiz.com, January 2, 2014*

Travel + Leisure selected Nashville to be included on a worldwide Best Places to Travel in 2014 due to the

variety of restaurants to appeal to different tastes. *Travel + Leisure, December 30, 2013*

The Nashville MSA was ranked 14th overall on the Milken Institute's 2013 Best-Performing Cities Index. Nashville MSA gained 13 spots on this index. It ranked 4th in job growth from 2011-2012 and 6th in high-tech GDP growth for the same period. *Milken Institute, December 5, 2013* The Huffington Post Travel declared Nashville as one of the Top Five Off-Peak Destinations for Winter 2013/2014, and Nashville is the only location in the United States on this list. *Huffington Post Travel, November 19, 2013*

Forbes ranked the Nashville MSA as 4th for the Cities Creating the Most Technology Jobs due to an increase of over 65% in IT jobs. *Forbes, November 21, 2013*

Nashville ranked #6 of the Top 15 Aspirational Cities, according to the Daily Beast. The article looked at cities that are counted as magnets for opportunities, job growth, per capita income, and the unemployment rate, along with demographic factors, migration of people to the city, and the movement of college-educated people. *The Daily Beast, July 31, 2013*

CNNMoney ranked Nashville as 6th of the 8 Most Business-Friendly Cities due to the cooperative nature of business owners and their willingness to work together with startups. *CNNMoney, June 19, 2013*

The Nashville MSA was ranked 10th on a list of the Cities Attracting the Most IT Jobs according to BusinessClimate.com. This was based on the growth of IT jobs, and Nashville was specifically noted for the WorkIT Nashville initiative. *BusinessClimate.com, May 29, 2013*

Forbes ranked the Nashville MSA #10 of the Cities Winning the Battle for Information Jobs. The music industry has created many media jobs, and growth in the health and manufacturing industries has also helped increase the number of information jobs. *Forbes, May 24, 2013*

Nashville was #2 on Forbes' list of the Best Cities for Jobs in 2013. The MSA had high short-term and long-term growth across various industries. *Forbes, May 9, 2013*

AOL.com has named Nashville America's New Boomtown City. This title is due to the business-friendly climate, the city's culture, the strong health-care presence, and multiple companies moving their headquarters to Nashville. *AOL.com, May 7, 2013*

Nashville's "The City Paper" reported that according to revised data from the Bureau of Labor Statistics, Nashville was #1 in job growth in the country from 2011 to 2012. Nashville had a 3.9% increase due to new and existing business growth. *The City Paper, May 1, 2013*

The Nashville Post reports that Nashville ranked 7th on Quantum Workplace's Top 10 Best Cities to Work. Quantum Workplace uses surveys to determine cities with the highest employee loyalty, retention, and engagement. *Nashville Post, April 10, 2013*

Appendix 4: About Nashville

Demographic Statistics

Population

2014	668,347	(Census estimate)
2013	658,602	(Census estimate)
2012	648,295	(Census estimate)
2011	635,475	(Woods & Poole Economics, 2013 Projection)
2010	626,681	(U.S. Census and Metro Planning)
2009	635,710	(ACS 1 year estimated)
2008	612,664	(U.S. Census and Metro Planning)
2007	605,972	(U.S. Census and Metro Planning)
2006	604,953	(U.S. Census and Metro Planning)
2005	607,413	
2004	595,805	
2002	570,785	(Census estimate)
2001	565,352	(Census estimate)
2000	569,891	(U.S. Census)
1999	541,500	
1998	538,796	
1997	537,535	
1996	533,714	
1995	529,892	
1990	510,784	(U.S. Census)
1980	477,811	(U.S. Census)
1970	447,877	
1960	399,743	

Racial Composition (2013 American Community Survey 1-Year Estimates)

White	62.3%
Black or African American	27.5%
Asian	3.3%
Other (including Native American & Pacific Islander)	4.7%
Multi-racial	2.2%
Total (Includes 9.9% Hispanic or Latino)	100.0%

Age Composition (2013 American Community Survey 1-Year Estimates)

0 - 9 years:	13.1%
10 - 19 years:	11.3%
20 - 34 years:	26.8%
35 - 44 years:	13.9%
45 - 54 years:	12.6%
55 - 64 years:	11.5%
>65:	10.8%

Households (2013 American Community Survey 1-Year Estimates)

Number of households:	261,571
Owner Occupied:	142,476
Renter Occupied:	119,095
Marriage Licenses (2013):	5,159

Climate

Average Temperatures (degrees Fahrenheit)

	Average	Avg High	Avg Low
Annual	59.3	69.7	48.9
January	37.7	46.9	28.4
July	79.4	89.3	69.5

Annual Average Precipitation	47.25"
Annual Average Snowfall	5.8"
Elevation	597' above sea level

Elections

Registered Voters:	375,657
Votes cast last election: (November 2012 National/State Election)	246,916
% voting last Nat'l/State election:	76.6%
Nov '12 Total Election Expense	\$1,164,334

Education

State and Local Industrial/Vocational Training Available Schools (K-12): more than 130 Public; 50 Private & Parochial in MSA

Public Schools:			
Elementary	78	Alternative	3
Middle School	35		
High School	24	Charter School	20
Special Education	2		

Colleges:	
Four Year and Post Graduate Institutions (including 2 Medical Schools)	21
Community Colleges	6
Vocational and Technical Schools	11

Nashville Public Library:

1,798,954	Cataloged collection total FY 13-14
4,663,347	Circulation total for FY 13-14

Household Income (2013 American Community Survey 1-Year Estimates)

Per capita income:	\$28,440
Median household income:	\$47,150

Houses of Worship

More than 750

Appendix 4: About Nashville

Economic Statistics

(MSA = Metropolitan Statistical Area)

Building Permits

Year	Number	Value in Millions
2014	11,027	2,277
2013	9,710	1,710
2012	10,374	1,619
2011	8,340	1,164
2010	10,173	1,221
2009	8,235	956
2008	9,305	1,304
2007	10,557	1,556
2006	10,937	1,846
2005	10,507	1,663
2004	9,745	1,429
2003	9,653	1,193
2002	9,431	1,076
2001	9,196	1,227
2000	9,376	1,323
1999	10,087	1,622
1998	10,798	1,268
1997	10,087	1,151
1996	9,926	992
1995	10,361	1,009
1994	10,524	1,039

Unemployment Rate (%)

	Nashville	U.S.		Nashville	U.S.
2013	6.2	7.4	2000	3.1	4.0
2012	6.5	8.1	1999	2.8	4.2
2011	8.0	8.9	1998	2.6	4.5
2010	8.8	9.6	1997	3.3	4.9
2009	8.9	9.3	1996	3.2	5.4
2008	5.4	5.8	1995	3.3	5.6
2007	3.8	4.6	1990	3.6	5.6
2006	4.2	4.6			
2005	4.5	5.1			
2004	4.5	5.5			
2003	4.6	6.0			
2002	4.3	5.8			
2001	3.5	4.7			

Source: Bureau of Labor Statistics

Employment by Industry (MSA)

Mining, Logging, & Construction	4.0%
Manufacturing	8.8%
Trade, Transportation & Utilities	19.8%
Information	2.5%
Financial Activities	6.3%
Professional & Business Services	15.0%
Education & Health Services	15.7%
Leisure & Hospitality	10.9%
Other Services	4.1%
Government	12.8%

Source: Tennessee Department of Labor and Workforce Development

Top Area Employers (excluding government agencies)

Vanderbilt University
 Nissan North America
 HCA Holdings, Inc.
 Saint Thomas Health
 Randstad
 Shoney's Inc.
 Electrolux Home Products North America
 The Kroger Co.
 Community Health Systems
 Cracker Barrel Old Country Store Inc.
 Verizon Wireless
 Middle Tennessee State University
 National HealthCare Corp.
 UPS
 A.O. Smith Water Products Co.
 State Farm Insurance Co.
 Bridgestone Americas Inc.
 Dollar General Corp.
 Walgreen Co.
 Ingram Content Group Inc.
 Tyson Foods Inc.
 LifeWay Christian Resources
 Deloitte
 Lowe's Cos. Inc.
 Trane Company

Cost of Living Index

Annual Average 2010 (US Census Bureau 2012)

United States Average	100.0
Nashville	88.9

Housing (2013 American Community Survey 1-Year Estimates)

Median Value Owner Occupied Units	\$166,100
Median Gross Rent	\$856

Taxes

State Sales Tax Rate	7.00%
State Food Tax	5.00%
Local Option Sales Tax Rate	2.25%
Property Tax (per \$100 of assessed value)	
General Services District	3.92
Urban Services District	4.52
Income Tax on Salaries and Wages	None
Lottery	Yes

Appendix 4: About Nashville

Area Transportation

Nashville is within 650 miles of half the U.S. population, with 24 states located within that distance. It is served by Nashville International Airport (BNA) plus general aviation airports in the area. Almost 10 million passengers fly through BNA annually. Daily flights include 380 average daily flights to 50 nonstop markets on the following airlines:

Air Canada	Frontier	United
American	Seaport	US Airways
Delta	Southwest	Vacation Express

- Three major interstates (I-24, I-40, & I-65)
- Almost 300 freight carriers and truck terminals
- Major regional center for FedEx Ground and River barge access to the Gulf of Mexico.
- CSX Railroad with 90 trains daily linking to 23 states
- Bus lines, B-cycle bike sharing, and commuter rail

Nashville area transportation



Map extracted from the Tennessee 2014 Official Highway Map, used by permission of the Tennessee Department of Transportation, TDOT makes their Official State Highway maps available to the public free of charge at test areas and through the TDOT Map Sales Department.

FY2014 Service Statistics

Police Protection

Ratio of officers per 1000 Population	2.3
# of Emergency calls received	73,433
# of Non-emergency calls received	1,293,979
Average Urgent call, proceed directly to scene (Use emergency equipment) (receive to arrive time in minutes)	10.4
Average Urgent call, proceed directly to scene (No emergency equipment) (receive to arrive time in minutes)	26.9
Average Routine call (receive to arrive time in minutes)	51.0

Fire Protection

	GSD	USD
Square mileage covered	362	171
Stations	10	28
Average Response Time (minutes)	5:13	4:11
Employees (full-time)	465.5	705
Total Responses	42,065	159,950

Public Works

Roads maintained (lane miles)	5,852
Signs in Metro	100,200
Street lights	53,734
Total parking citations income	\$550,800

Water & Sewer

Treated Water Source:	Cumberland River
Daily capacity:	180,000,000 gallons
Average daily consumption:	94,600,000 gallons
Sewage Treatment Type:	Activated Sludge
Daily peak capacity:	459,000,000 gallons
Average daily treatment:	168,600,000 gallons

Nashville Electric Service (NES)

NES is one of the twelve largest public distributions of electricity in the nation, serving more than 370,000 customers.

NES Average Costs:

Small Commercial/Industrial	11.05¢ per kwh
Large Industrial	10.97¢ per kwh
Residential	9.91¢ per kwh

Piedmont Natural Gas Company

Furnishes gas to 170,000+ customers

2015 Residential price	
Per month Nov-Mar:	\$17.45
Per therm Nov-Mar:	\$1.00067
Per month Apr-Oct:	\$13.45
Per therm Apr-Oct:	\$0.95067

Appendix 4: About Nashville

Parks, Recreation and Tourist Attractions

Metro Parks and Greenways:	136 (13,864 acres)
Greenway Trails (completed)	80 miles
Greenway Trails – under development	8 miles
Golf Courses	7 Public, 10 Private
Swimming pools (7 indoor/3 outdoor)	10
Bowling alleys	0
Lakes (non-metro)(with boating & camping)	2
Centennial Sportsplex	
Ice Rinks	2
Fitness Center	1
Swimming Pools	2
Tennis Courts- other than Sportsplex	38
*Sportsplex (13 standard size, 8 start up for ages 8 & under)	21
Indoor Tennis Centers	8
Neighborhood Community Centers	19
Regional Community Centers	7
Senior Centers	3
Playgrounds	139
Water Spray Parks	3
Wave Country Water Park	
Skate Parks (Two Rivers & Una Park)	2
Dog Parks (off leash)	3
Athletic Fields:	
Baseball/softball	107 (78 in Parks & Rec.)
Soccer	62
Football	8
Picnic Shelters	(Reservable) 61
Sandy Volleyball	2
Multi-Purpose	16

Cricket	2
Parthenon Museum	
Two Rivers Mansion	
Centennial Art Center and Gallery	
Centennial Art Activity Center	
Warner Park Nature Center	
Fort Negley Visitors' Center and Historic Site	
Shelby Bottoms Nature Center in Shelby Bottoms Park	
Beaman Nature Center in Beaman Park	
Bells Bend Nature Center in Bells Bend Park	
Warner Equestrian Center in Percy Warner Park	
Horse Trails throughout Percy Warner Park	
Cross Country Running Courses in Percy Warner Park	
Hamilton Creek Sailboat Marina (164 slips)	
Fort Nashborough Historic Site	
Stone Hall Historic Site	
State Fair Grounds	
Nashville Zoo	
Sommet Center	
Nashville Arena	
Model Airplane Flying Fields	3
Frisbee Disc Golf Courses	3
Professional Sports:	
NHL Hockey (Nashville Predators)	
NFL Football (Tennessee Titans)	
AAA Baseball (Nashville Sounds)	
Soccer (The Nashville Metros)	
Women's Professional Football League (Nashville Dream)	
Hotels/Motel rooms (Davidson County)	26,400
Largest Meeting Room	57,500 sq.ft.
Restaurants	4,700

Appendix 5: Comparative Analytical Statistics

Budget comparisons over time may be more meaningful when adjusted to real (inflation-adjusted) or per capita terms. This table presents statistical information that can be used to adjust annual numbers for such comparisons.

Calendar Year	National Economic Price Indices			Metro Nashville / Davidson County Statistics					
	GDP Price Index	GDP State & Local Govt Purchases	Consumer Price Index CPI-U	Davidson County Area	Area Inside USD	Area Outside USD	Davidson County Population	Estimated USD Population	Estimated Non-USD Population
	2009=100	2009=100	1982-84=100	Square miles (less large bodies of water)			Population		
1974	30.01	21.76	49.3	501.0	111.7	389.3	460,000	283,460	176,540
1975	32.22	23.25	53.8	501.0	111.7	389.3	463,000	285,309	177,691
1976	33.87	24.24	56.9	501.0	112.1	388.9	466,000	288,186	177,814
1977	36.04	26.03	60.6	501.0	150.7	350.3	469,000	337,924	131,076
1978	38.76	27.61	65.2	501.0	150.7	350.3	472,000	340,086	131,914
1979	42.05	30.48	72.6	501.0	150.7	350.3	475,000	342,248	132,752
1980	46.17	33.89	82.4	501.0	150.7	350.3	477,811	344,273	133,538
1981	49.99	36.60	90.9	501.0	150.7	350.3	482,207	347,094	135,113
1982	52.57	38.80	96.5	501.0	151.0	350.0	486,604	349,915	136,689
1983	54.33	40.22	99.6	501.0	151.0	350.0	491,000	352,736	138,264
1984	56.18	42.00	103.9	501.0	151.0	350.0	495,397	355,557	139,839
1985	57.84	43.68	107.6	501.0	151.0	350.0	499,793	358,379	141,414
1986	58.97	45.01	109.6	501.0	151.0	350.0	501,991	359,789	142,202
1987	60.61	47.02	113.6	501.0	151.0	350.0	504,189	361,200	142,990
1988	62.97	48.69	118.3	501.0	151.0	350.0	506,388	362,610	143,777
1989	65.18	51.16	124.0	501.0	171.0	330.0	510,234	368,897	141,337
1990	67.71	53.84	130.7	501.0	171.0	330.0	510,784	370,469	140,315
1991	69.70	55.29	136.2	501.0	171.0	330.0	514,321	373,035	141,286
1992	71.28	57.30	140.3	501.0	171.0	330.0	517,859	375,600	142,259
1993	72.92	58.43	144.5	501.0	171.0	330.0	521,396	378,166	143,230
1994	74.45	60.32	148.2	501.0	171.0	330.0	524,934	380,732	144,202
1995	75.92	61.63	152.4	501.0	170.0	331.0	528,471	383,297	145,174
1996	77.27	63.18	156.9	501.0	170.0	331.0	532,008	385,863	146,145
1997	78.50	64.58	160.5	501.0	170.0	331.0	535,546	388,428	147,118
1998	79.29	66.02	163.0	501.0	170.0	331.0	539,083	390,994	148,089
1999	80.59	69.12	166.6	501.0	170.0	331.0	542,376	393,383	148,993
2000	82.60	72.35	172.2	501.0	170.0	331.0	569,891	393,907	175,984
2001	84.24	73.97	177.1	501.0	170.0	331.0	578,832	397,141	181,691
2002	85.67	76.02	179.9	501.0	170.0	331.0	582,346	398,165	184,181
2003	87.39	78.60	184.0	501.0	170.0	331.0	588,512	401,005	187,507
2004	90.09	83.78	188.9	501.0	170.0	331.0	597,263	407,314	189,949
2005	93.12	88.32	195.3	501.0	170.0	331.0	607,413	411,680	195,733
2006	95.60	92.12	201.6	525.0	184.0	341.0	614,200	418,220	195,980
2007	97.95	97.11	207.3	525.0	184.0	341.0	620,267	422,352	197,915
2008	99.80	100.65	215.3	525.0	184.0	341.0	626,144	424,696	201,448
2009	100.18	100.57	214.5	525.0	184.0	341.0	629,211	431,371	197,840
2010	101.95	103.84	218.1	525.0	184.2	340.8	626,681	420,846	205,835
2011	103.78	106.22	224.9	525.0	186.7	338.3	635,475	427,119	208,356
2012	105.64	107.80	229.6	525.0	186.7	338.3	648,295	433,833	214,462
2013	107.02	108.44	233.0	525.0	186.7	338.3	658,602	440,730	217,872
2014	108.68	111.04	236.7	525.0	186.7	338.3	668,347	434,086	234,261

Sources: GDP: Dept of Commerce BEA (<http://www.bea.gov/>) CPI: Dept of Labor BLS (<http://www.bls.gov/cpi/#tables>)
 Area & Population: US Census Bureau & Nashville Area MPO Estimates

GDP Price Index data reflects prices in the domestic economy as a whole. State & Local data reflects the price of goods purchased by state & local governments (not specifically Metro). CPI data reflects the price of a market basket of goods and services bought by urban consumers.

The GDP Price Index and GDP State & Local Government Purchases reflect base year change from 2009. The percentage change in prices from one year to another is the difference in indices for those years divided by the index for the earlier year. Increases must be compounded, not simply averaged, across multiple years.

Appendix 6: Pay Grades and Rates

This table presents Civil Service and non Civil Service pay grades used by many departments, each grade's minimum and maximum annual salaries, number of steps in grade, and number of months at each step. It does not include other positions whose salaries are set by state law or by letter of agreement.

Grade	Annual Salary		Steps	Months	Grade	Annual Salary		Steps	Months
	Min	Max				Min	Max		
BE	-----	14,000	-----	-----	SS1*	11.82	15.06	---	-----
CM	-----	15,000	-----	-----	TG01	21,122	24,599	5	6-24
CO01	33,166	43,119	10	12	TG02	22,188	25,851	5	6-24
CO02	36,854	47,909	10	12	TG03	24,854	28,981	5	6-24
CO03	40,818	53,062	10	12	TG04	27,312	31,903	5	6-24
CO04	45,086	58,610	10	12	TG05	29,097	34,082	5	6-24
DP01	53,500	112,834	Open Range	-----	TG06	30,859	36,006	5	6-24
DP02	90,104	173,814	Open Range	-----	TG07	32,598	38,093	5	6-24
DP03	123,249	247,237	Open Range	-----	TG08	34,337	40,064	5	6-24
ET01	29,753	38,683	10	12-24	TG09	36,192	42,127	5	6-24
ET02	33,166	43,119	10	12-24	TG10	37,792	44,075	5	6-24
ET03	40,818	53,062	10	12-24	TG11	39,577	46,115	5	6-24
ET04	45,086	58,610	10	12-24	TG12	41,269	48,132	5	6-24
ET05	49,649	64,539	10	12-24	TG13	42,892	50,149	5	6-24
ET06	54,549	70,915	10	12-24	TG14	44,631	52,050	5	6-24
ET07	65,377	91,798	Open Range	-----	TG15	46,416	54,299	5	6-24
ET08	76,250	113,164	Open Range	-----	TG16	48,179	56,177	5	6-24
JS01	39,183	50,933	Open Range	-----	TL01	23,208	27,034	5	6-24
JS02	50,490	59,142	Open Range	-----	TL02	24,344	28,425	5	6-24
JS03	53,376	62,038	Open Range	-----	TL03	27,289	31,833	5	6-24
MM	-----	180,000	-----	-----	TL04	30,071	35,218	5	6-24
PD	-----	148,505	-----	-----	TL05	32,042	37,444	5	6-24
PD01	49,649	88,865	Open Range	-----	TL06	33,966	39,623	5	6-24
PD02	76,250	140,563	Open Range	-----	TL07	35,821	41,919	5	6-24
PS01	33,539	43,601	10	12	TL08	37,792	44,075	5	6-24
PS02	37,383	48,595	10	12	TL09	39,762	46,324	5	6-24
PS03	41,540	54,001	10	12	TL10	41,571	48,550	5	6-24
PS04	46,009	59,808	10	12	TL11	43,611	50,822	5	6-24
PS05	50,820	66,065	10	12	TL12	45,420	52,931	5	6-24
PS06	55,964	72,753	10	12	TL13	47,344	55,204	5	6-24
PS07	61,487	79,938	10	12	TL14	49,199	57,383	5	6-24
PS08	73,697	95,807	10	12	TL15	51,077	59,586	5	6-24
PS09	85,946	134,074	Open Range	-----	TL16	52,908	61,719	5	6-24
PS10	101,565	166,540	Open Range	-----	TS01	34,314	40,226	5	6-24
PS11	119,466	203,062	Open Range	-----	TS02	35,682	41,826	5	6-24
SP1*	10.28	13.94	-----	-----	TS03	37,606	43,797	5	6-24
SR01	17,546	22,808	10	12-24	TS04	39,252	45,860	5	6-24
SR02	19,312	25,105	10	12-24	TS05	40,945	47,761	5	6-24
SR03	21,710	28,221	10	12-24	TS06	42,730	49,964	5	6-24
SR04	23,691	30,802	10	12-24	TS07	44,538	51,911	5	6-24
SR05	26,595	34,571	10	12-24	TS08	46,115	53,882	5	6-24
SR06	29,753	38,683	10	12-24	TS09	47,993	55,946	5	6-24
SR07	33,166	43,119	10	12-24	TS10	49,639	57,939	5	6-24
SR08	36,854	47,909	10	12-24	TS11	51,540	60,049	5	6-24
SR09	40,818	53,062	10	12-24	TS12	53,256	62,206	5	6-24
SR10	45,086	58,610	10	12-24	TS13	55,737	64,988	5	6-24
SR11	49,649	64,539	10	12-24	TS14	58,589	68,326	5	6-24
SR12	54,549	70,916	Open Range	-----	TS15	62,182	72,453	5	6-24
SR13	65,377	91,798	Open Range	-----	TS16	66,217	77,253	5	6-24
SR14	76,250	113,164	Open Range	-----	VM	-----	17,000	-----	-----
SR15	90,104	140,971	Open Range	-----					
SR16	105,983	174,320	Open Range	-----					

* Works less than 40 hours per week

Appendix 7: FTMS

Financial Trend Monitoring System Indicators

When managing municipal finances, it is important to understand past financial trends and their effects on the present and future. To accomplish this, Metro has developed a Financial Trend Monitoring System (FTMS). This system is based on the FTMS developed and outlined by the International City/County Management Association (ICMA) in its *Evaluating Financial Condition – A Handbook for Local Governments*, but slightly modified to meet the needs of Metropolitan Nashville and Davidson County.

The trend system consists of measurable factors that reflect and influence Metro's financial condition – its ability to finance current services on a continuing basis. These factors include the national economy, population levels, federal and state mandates, the local business climate, and the internal fiscal policies of the local government.

This evaluation reviews financial data from the general funds of the General Services District (GSD) and the Urban Services District (USD) for the 10 year time period extending from FY2005 to FY2014.

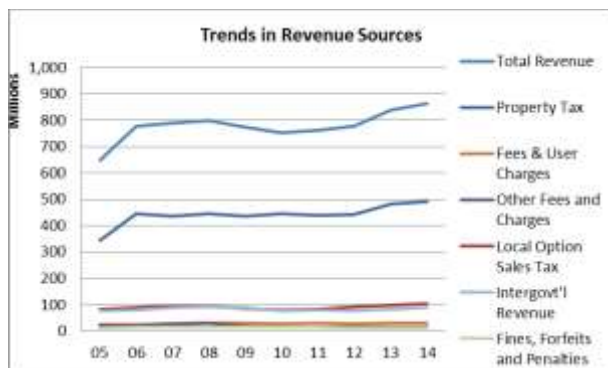
Revenue Indicators

The revenue indicators reflect Metro's ability to produce sufficient revenue to support current service levels, meet existing obligations, and plan for future initiatives.

Trends in Revenue Sources

Description: This graph reveals trends for the largest sources of revenue received by Metro, grouped into six categories: total revenue, property taxes, sales taxes, fees & user charges, revenue from other governments, and other revenue. The composition of these revenues helps determine the Metropolitan Government's potential dependence on any one specific revenue source in order to respond to changing economic situations and service demands.

Graph 1



Commentary: Total Revenue increased by approximately 37.1% between FY2005 and FY2014. Over this time period, two basic trends are evident.

Metro experienced healthy revenue growth of 16.2% between Fiscal Years 2005 and 2010, but slowed to 15.0% between 2010 and 2014. The predominant source of revenue is Property Tax, which increased by approximately 10.7% between 2010 and 2014. It should be noted that from 2005-2010, the increase was 29.3% increase in revenue, but the 10 year trend from 2005-2014 showed a 43.1% increase. The significant increase in property tax revenue can be seen during FY2005 and FY2006 was a result of reappraisals in FY2006, Metro entering into an agreement to sell its outstanding property tax receivables, and the efforts placed by the administration to manage the delinquent collections. The rate increases are detailed in the property tax discussion in Section A of this book.

The tax base has grown moderately but consistently over the period. Assessments have increased due to periodic reappraisals, but, in keeping with state law, they have been offset by reductions in the certified tax rates, so that total tax revenues are not inflated.

Intergovernmental revenue (funds received from other governments) had a small overall increase of 1.7% from 2005 – 2010. However since 2010-2014, the increase has been 13.6% which could be contributed to a better economy. Due to the recession though, Metro has taken steps to insure that it is not too dependent on revenues from other governmental entities due to the fluxuation of funds. Some of the steps Metro has taken were in regards to programs being reduced or curtailed.

Local option sales tax is the primary source of elastic revenue because it responds to changes in inflation and the economic base. The total sales tax rate in Davidson County is 9.25%. In FY2002, a 1% increase to all items except unprepared foods put the state portion of the sales tax rate at 7%, plus the 2.25% local option rate levied by Davidson County. During the 10-year period, Davidson County showed a 23.9% increase in the local option sales tax. However, when one takes a closer glance, the negative impact of the recession can be seen from 2005-2010 has Metro had a -3.6% decrease though from 2010-2014 Metro has a 28.5% increase in this form of revenue.

Overall, fees and user charge collections have increased approximately 25.0% between FY2005 and FY2014, but they still make up only a small portion of total revenue.

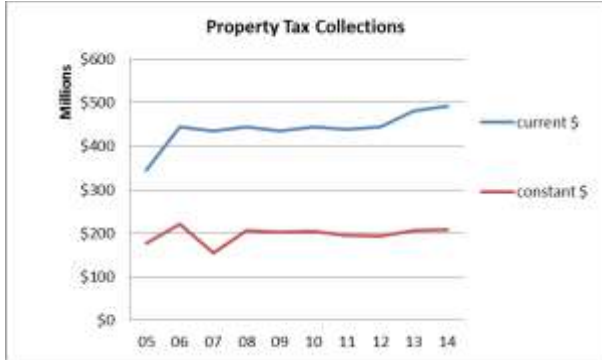
Analysis: There are several suggestive trends indicating a significantly decreased reliance on certain revenue streams; clearly, intergovernmental revenue is trending downward in dollar terms and in proportion to overall revenue. Also, it is unclear whether fees and user charge and local option sales tax revenue will reverse recent declines. Potential threats to the viability of revenue sources in the future include the general weakness in the national economy in general and uncertainty with regard to the stability of revenues related to the tourism industry in particular. Recent reports at the state level indicate that these sources of revenue may be rebounding; if true, this phenomenon should be detectable in FY2013 and in subsequent fiscal years.

Appendix 7: FTMS

Property Tax

Description: Metro relies heavily on the property tax as its single largest revenue source. In FY2014, the property tax constituted approximately 57% of all revenue collected by Nashville Metropolitan Government.

Graph 2



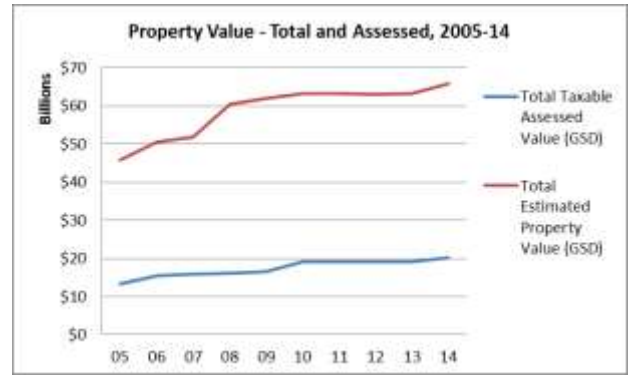
Commentary: The property tax, a reasonably stable funding source, should mirror the effects of inflation to ensure that dollars collected have consistent buying power year to year. For the analysis period, the buying power of the property tax levy had ranged from a low of \$343million in FY2005 to a high of \$491 million in FY2014. In FY2007 an increase in the tax levy decreased the buying power of property tax revenues to \$155 million in constant dollars.

Analysis: The graph displays property tax revenue in both current and constant dollars to show the effect of inflation on revenue. In FY2006 there was a property reappraisal as required by state law and an increase to the adjusted tax rate of \$0.67. Between FY2005 and FY2013, property tax revenue increased from \$343.5 million to \$491.6 million. Part of this significant increase is due to increases in the tax base (see section below), reappraisals in FY2006 and FY2010, and a tax rate increase in FY2006.

Appraised Property Value

Description: Appraised value of property measures the market value of taxable real, personal, and utility property in Metro. Ideally, market and appraised values are the same – indicated by an appraisal ratio of 1.00. When a gap exists between market and appraised values, some property owners are paying less than a fair share of property taxes while others may be overburdened with taxes on properties of declining values. Appraised values and appraisal ratios (the state-estimated ratio between appraised and market values, updated every two years) are presented in Section A of this book.

Graph 3



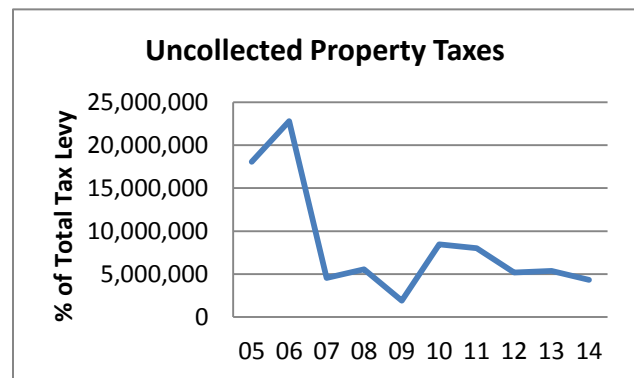
Commentary: Regular reappraisals should help keep appraised values balanced with market values. All taxable real property is appraised every four years by Metro’s Assessor of Property.

Analysis: The property value has steadily increased from FY2005 to FY2014 by 43.1%. Over the same time period, total estimated property value has increased by 46.8%. The reappraisals are now done every four years, and the ratios have remained above 90%; appraised values generally are at least 90% of market values.

Uncollected Property Taxes

Description: Each year, some property owners have difficulty paying their property taxes. An increase in this percentage can indicate an overall decline in local government’s economic health. Delinquent and back property tax collections constitute a significant portion of annual property tax revenue. The largest portion of delinquent taxes consists of the prior year’s assessments.

Graph 4

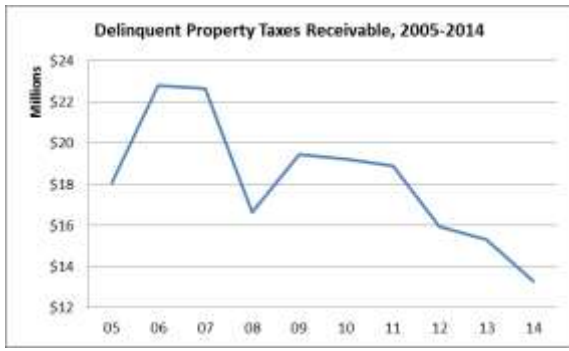


Analysis: In FY2005, uncollected property taxes amounted to approximately \$18 million. In FY2014, uncollected property taxes were approximately \$4.3 million. This decrease resulted from increases in the property tax rate, increases in appraised value, and an FY2006 agreement in which Metro sold its outstanding property tax receivables to a private sector collector.

Appendix 7: FTMS

Delinquent Property Tax Receivables

Graph 5



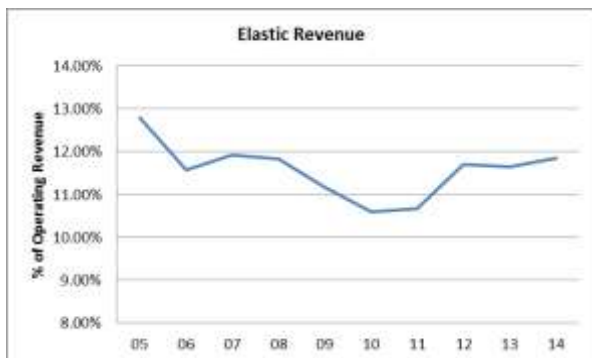
Commentary: Delinquent property tax receivables have fluctuated during the time period of analysis. These fluctuations occur as a result of property tax increases and/or periods of economic stagnation. The overall trend for delinquent property tax receivables has been negative, decreasing by 76% from FY2005 to FY2014.

Analysis: The fluctuations in delinquent property tax collections could be explained by inconsistent collection process with the spikes in the graph representing efforts by the legal department in pursuing delinquent funds as noted in the declines from FY2007 to FY2008 and from FY2011 to FY2014.

Elastic Revenue

Description: Elastic revenue refers to revenue that responds to changes or fluctuations in inflation and the economy. In this study, the elastic revenue analyzed is the local option sales tax.

Graph 6



Commentary: In FY 2005, the elastic Operating Revenues was \$82,674,673. For the first 5 years of the trend, the revenue was at a -3.6%. However the second half of the 10 year analysis shows an increase of 28.5% with revenue being \$102,395,435. The cyclical nature of Metro’s property reappraisals and tax rate increases is evident here, as the revenue mix changed to reflect a greater influx of property tax revenues from the rate increase.

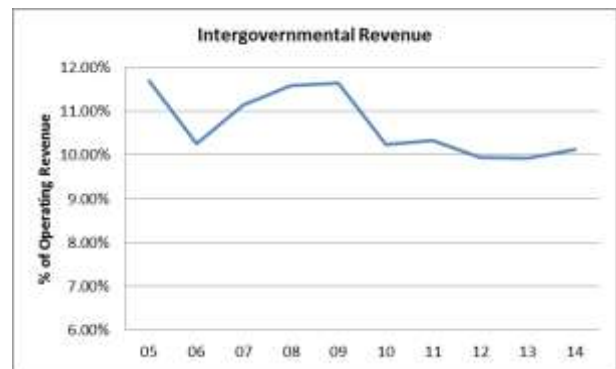
Analysis: During inflation, a high percentage of sales tax revenue compared to total revenue helps maintain purchasing power. One should note the FY2006 property

tax increase was a key reason that a lower percentage of total revenues accrued from the sales tax. The nation-wide economic recession was the major factor impacting local sales taxes. In FY2006, one starts to see a slight recovery in the economy boosted sales tax collections. For FY2007 the increase was due largely to an increase in the property tax rate, which increased the portion of the total revenue stream coming from sales tax. For FY2011 and FY2012 an increase was noted primarily as a result of improved sales tax collections. However, revenue collected between FY2012 and FY2013 shows a light increase with the trend continuing in 2014.

Intergovernmental Revenue

Description: Intergovernmental revenue consists of funds from federal, state, and other governmental entities, and non-profit groups. Often these funds are designated for specific uses. Too much dependence on intergovernmental revenue is risky; if funds are withdrawn, the local government may need to fill the gap or reduce services provided by the funding.

Graph 7



Commentary: Intergovernmental revenue has steadily declined as a percentage of total revenue over this analysis period. In part, this is due to property tax increases, which increased the percentage of revenue raised by the property tax and reduced the percentages from other sources. However, there has been a recent trend of reductions in intergovernmental transfers from state and federal sources due to budget reductions at the state level and shifting of resources out of federal grant programs. A \$9.2 million reduction in state shared taxes and grants were the primary reason for the steep decline from FY2005 to FY2006. However, even with restoration of the state shared taxes amount, the percentage of Metro’s revenue deemed intergovernmental has been decreasing.

Analysis: Between FY2005/FY2006 and FY2009/FY2010, intergovernmental revenues had a significant decrease. However FY 2011 and subsequent years demonstrate the fund as leveling off. Between FY2006 to FY2009 a small rebound occurred which could be contributed to federal stimulus funds being used, thus explaining the decrease of funding FY 2010 and the trend of how the funds had leveled.

Appendix 7: FTMS

Revenue Benchmarks

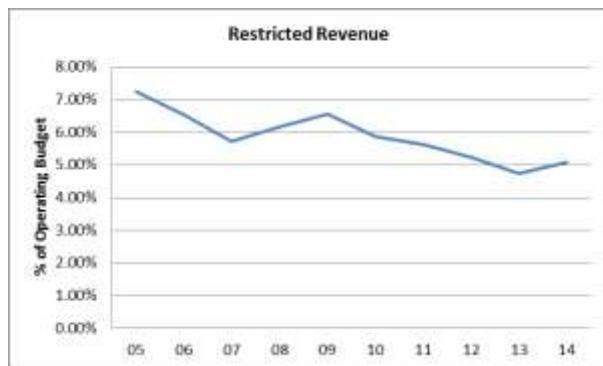
Revenue benchmarks serve as important symbols of the flexibility found in spending restrictions within the Metropolitan Government. These trends may reveal implementation of cost controls or fiscal policies.

Restricted Revenue

Description: Restricted revenue is legally designated for a specific use, often spelled out in state or federal laws, bond covenants, or grant contracts. Specifically, restricted revenue includes revenue from other governments and governmental agencies, excluding the state income tax allocation and the state sales tax funds.

An increased percentage of restricted revenue as a percentage of total operating revenues can hinder the government's ability to modify spending priorities in response to changing service needs and demands.

Graph 8



Commentary: The restricted revenue graph closely resembles the intergovernmental revenue graph: the state sales tax allocation and the income tax on dividends and interest are not included in the restricted revenue calculation. Restricted revenue as a percentage of total revenue reached its lowest point for the period reviewed at 5.5% in FY2013. Restricted revenue has exhibited a steady decline over the time period for analysis, declining 6.5% from FY2005. This retraction is related to the decline in intergovernmental revenue as the fiscal crisis of 2009 has caused a reduction of federal grant revenue.

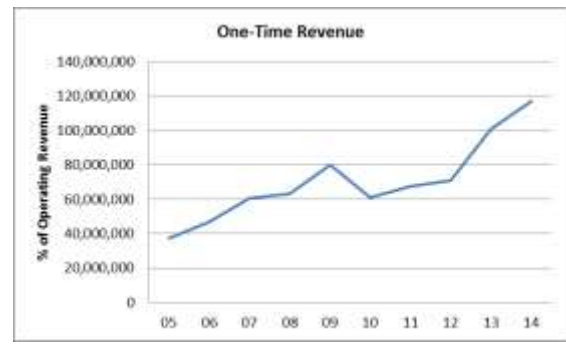
While grants do allow local governments the opportunity to expand certain programs, it is a good idea to keep the percentage relatively low so that a government does not become overly reliant on grant funding from sources that cannot be guaranteed from year to year. As a percentage of total revenues, restricted revenues have not exceeded 7% since FY2005.

One-Time Revenue

Description: A one-time or temporary revenue source is one that is not expected to be a continuous funding source, such as the allocation of a portion of fund balance reserves or a one-time grant.

Continual use of one-time revenue to balance the budget may indicate that the revenue base is not sufficient to support current service levels. For this study, a one-time revenue source refers to funds appropriated from fund balance. The warning trend for this indicator is an increasing use of one-time operating revenue as a percentage of net operating revenues.

Graph 9



Analysis: In FY2005, \$37,276,827 (only .17% of net operating revenue) is contributed as One-Time Revenue. In FY2007 this amount increased to \$60,585,994 and by FY2014 was \$117,016,903. With the use of One-Time Revenue steadily increasing, except for the spike in 2009 which is contributed to Stimulus Funds, the graph indicates that departments show an increased reliance on fund balance or grant funds to continue the level of operations at their current status.

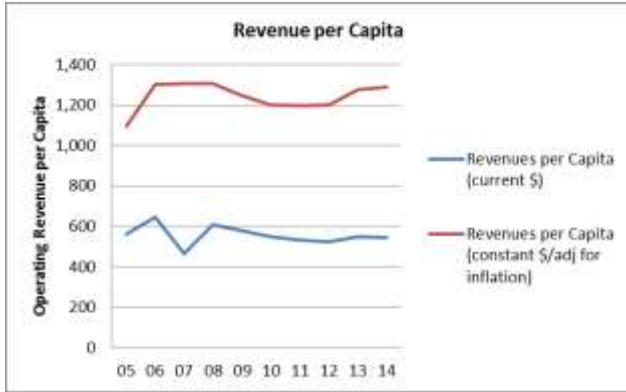
Commentary: In FY2005, the Metro Nashville operating budget stayed essentially flat from FY2004. Department budgets experienced significant reductions. This was due in no small part to the cycle of property reappraisal and tax rate changes, both of which took place in FY2006. The global economic crisis in subsequent years significantly impacted local revenue and required substantial commitment of fund balance to ameliorate revenue shortfalls. This process has been managed effectively; Metro monitors its fund balances carefully, manages its use, and avoids appropriating fund balances to fund on-going operating expenses.

Appendix 7: FTMS

Revenues per Capita

Description: This indicator assumes that services and revenues will increase proportionately with growth in the population and that the level of *per capita* revenues will stay at least constant in real terms. In most years of this analysis, Davidson County population has grown by about 1% or less.

Graph 10



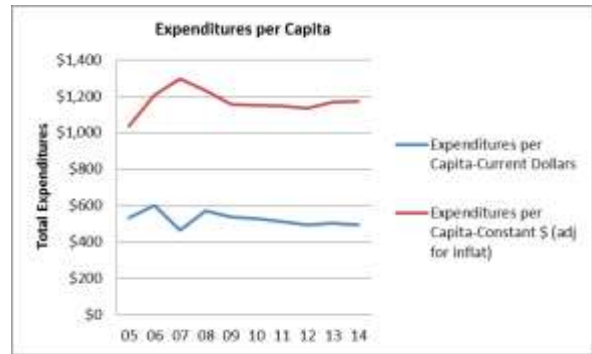
Commentary: The increase between FY2005 and FY2006 is the product of fairly healthy increases in both sales tax and property tax due to growth and property tax rate increases. In terms of total revenue collected, Metro’s revenue decreased from 1,304 in 2008 to 1,197 in 2011 and then slightly increased to 1,286 in 2014.

Analysis: When adjusted for inflation, revenues *per capita* climbed noticeably in FY2006 largely because of property tax increases. Minor decreases may be attributed to a lackluster economy. The very visible decrease in revenues per capita in constant dollars in FY2007 resulted from a steep decline in revenue as population remained stable and continues to increase.

Expenditures per Capita

Description: This indicator assumes that changes in *per capita* expenditures reflect fluctuations in the population and compare growth to inflation. The graph compares nominal (current dollar) and real (constant dollar) data.

Graph 11



Commentary: The graph illustrates that between FY2005 and FY2014, actual expenditures per capita in constant dollars decreased slightly. In current dollars, expenditures *per capita* have remained in the range of \$1,155 over the last four years of the analysis.

Analysis: The graph illustrates that in current dollars, Metro’s expenditures per capita have remained relatively stable during the period of FY2009 to FY2013.

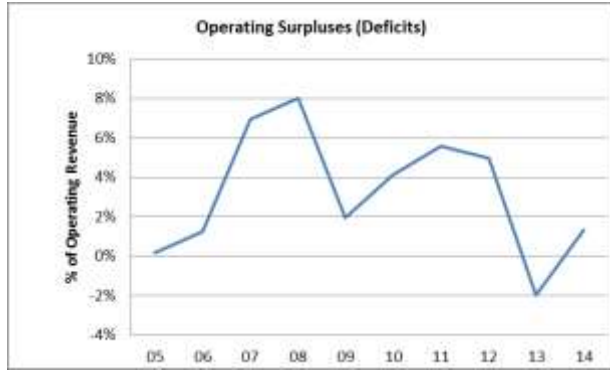
In FY2005, a deliberate effort to control expenses is evident. Departments’ expenses were projected at the same level as the prior year and then trimmed by 5% in response to a slowdown in the economy and because \$.01 of general fund property tax was shifted to debt service. The marked increase in expenditures per capita evidenced in 2007 current dollar line is likely the result of a combination of the leveling off of the Davidson County population and the property tax increase implemented in FY2006. In FY2005, as a result of structural issues connected with the timing of property reappraisal and Metro’s traditional adjustment to property tax rates in conjunction with reappraisal, department budgets were sharply reduced – the average reduction was 7%. The increase in FY2007 is thus related to the restoration of selected expenses and the increased availability of revenues from the property tax rate increase.

Appendix 7: FTMS

Operating Deficits

Description: An operating deficit occurs when current expenditures exceed current revenues. This does not necessarily mean that the budget will be out of balance, since reserves from prior years may be used to cover the difference. However, credit rating firms regard a current-year operating deficit as a minor warning signal. Two consecutive years of such deficits indicate that current revenues are not supporting current expenditures and require more attention.

Graph 12



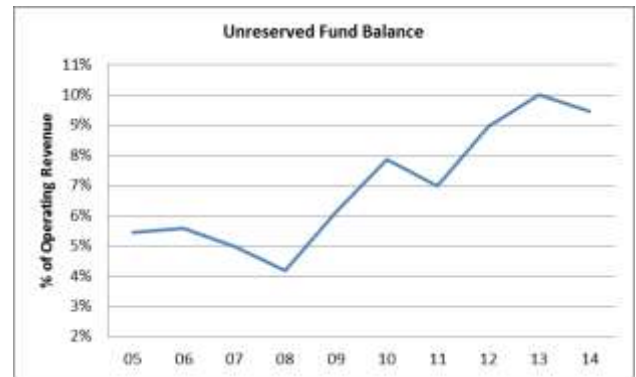
Commentary: Two or more consecutive years of operating fund deficits present a “red flag” with respect to the financial health of Metro’s finances. The operating deficits between 2005-2012 are a result of the planned use of fund balances to balance the operational budget. Fund balance use was essentially zero between 2005, 2013, and 2014. Operating surpluses rose steadily until 2009, when the fiscal economic crisis caused a substantial decline in fund balance. Fiscal years 2010 through 2011 experienced a slow but steady increase in operating surplus, reflecting a moderate fiscal recovery for Nashville and the surrounding region. 2012, 2013, and 2014 evidenced a return to operating deficits, driven by deficits in enterprise funds.

Analysis: In FY2005, increases in revenue caused steady increase in surplus until FY2009, where significant revenue shortfalls caused this indicator to plummet. Revenue partially recovered in FY2010, but operating deficits for FY2010 through FY2012 remained between approximately 4% and 5% of net operating revenue. Revenue increased in 2013 and 2014, which lead to fewer departments requesting the use of Fund Balance.

Fund Balances

Description: Fund balances can be thought of as reserves. Since some fund balances may be designated for specific projects, it is necessary to differentiate between reserved and unreserved fund balance. Unreserved fund balance is the indicator in this case. Unreserved fund balances enable a government to meet future emergencies. A warning occurs when unreserved fund balances decline as a percentage of net operating revenues. This may show an inability to fund emergencies.

Graph 13



Commentary: Fund balance as a percentage of operating revenue has fluctuated significantly over the second half of the time period of analysis, but it has not dropped below the 4% threshold. In FY2006, the property tax reappraisal, coupled with a property tax increase, caused the unreserved fund balance to increase slightly as a percentage of operating revenue, although in the following two fiscal years this ratio declined to 4.19%. In subsequent years, fund balance as a percentage of operating revenue increased significantly due to: 1) major declines in operating revenue resulting from the fiscal crisis of 2009 and 2) steady increases in fund balance due to reductions in local expenditures.

Liquidity

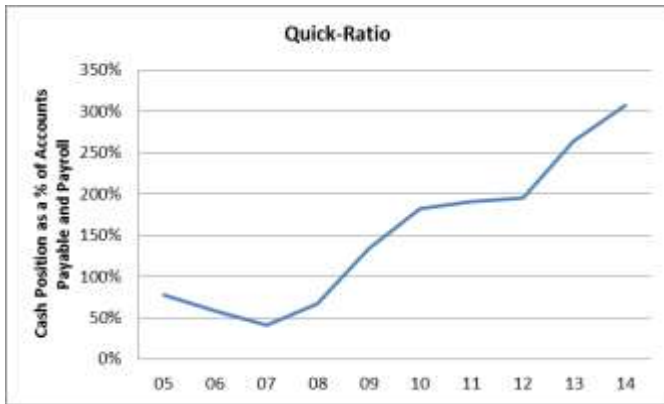
Description: Liquidity measures a government’s ability to pay its short-term obligations. Insufficient liquidity will make a government insolvent. In these graphs, liquidity is determined by taking current assets and dividing by current liabilities – a measure known in financial analysis as the current ratio as seen in Graph 14. The Quick Ratio (Graph 15) is defined as current assets expected to be converted into cash quickly divided by current liabilities. In this case, it is determined by dividing cash and cash equivalents by accounts payable and accrued payroll.

Graph 14



Appendix 7: FTMS

Graph 15



Commentary: Over the time period of analysis, liquidity has ranged from a high of 334.5% in FY2013 to a low of 131.55% in FY2009.

A positive quick ratio, particularly in more recent years, indicates that Metro has had adequate cash reserves for immediate contingencies. Though the trend decreased somewhat in FY2006 through and FY2007, Metro’s ability to acquire cash during the following years in the analysis increased significantly.

Analysis: Credit rating firms consider liquidity of less than 100% to be a negative factor. Liquidity has not fallen below 100% since 2008. A positive liquidity position indicates that Metro is not overextended in its financial obligations.

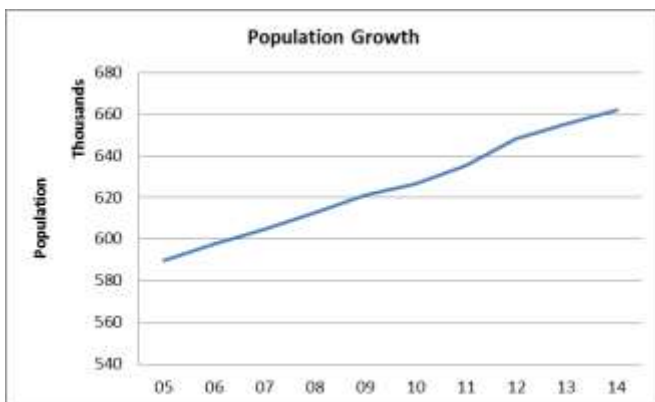
Demographic Trends

Municipal fiscal health is related to needs and resources that are often reflected in economic and demographic indicators.

A greater variety of current demographic information is presented in Appendix 4, “About Nashville.”

Population: Population growth has a significant impact on capacity to generate revenue as well as the quantity of city services. The population of Davidson County has increased steadily over the past decade, from 589,787 in 2005 to 662,307 in 2014.

Graph 16



Unemployment: Over the past decade, Davidson County has maintained low unemployment rates that are parallel to, but lower than, national and state-wide figures. The county’s unemployment rate during the last decade has ranged from a low of 4.5% in 2005 to a high of 8.9% in 2010, compared with a range of 5.6% to 8.9% for the state and 5.1% to 9.8% nationally during the same periods. Unemployment rates at the local, state, and national level declined steadily between 2004 and 2007, until the impact of the global fiscal economic crisis took hold between 2009 and 2010. Active fiscal policy on the macroeconomic level by the Federal Reserve and decisive action by the U.S. government resulted in a stabilization of unemployment rates in the last few years of the analysis. The average unemployment rate for Davidson County in 2014 was 6.48%. Davidson County’s steady economic base is likely to continue to be healthy due to its economic diversification and higher-than-average concentration of jobs in education, health care, and professional and technical services. These industries are prominent on the national level and are projected to experience high growth rates over the next decade and beyond.

Graph 17

