

January 13, 2015

Sheryl Rimrodt, Board Chair Oasis Center 1704 Charlotte Avenue, Suite 200 Nashville, TN 37203

Dear Ms. Rimrodt:

Please find attached the Monitoring Report of the Oasis Center relating to the contract it had with the Metropolitan Government of Nashville and Davidson County for the fiscal year ending June 30, 2014.

The Office of Financial Accountability is charged with the responsibility of monitoring grant funds, including Direct Appropriations, from Metropolitan Nashville Government to any nonprofit organization. Staff from the Office of Financial Accountability conducted the review on December 3, 2014.

We appreciate the assistance provided by your agency during the course of the review. If you have any questions, please call me at 615-862-6712.

Sincerely,

Kevin Brown

Kevin Brown

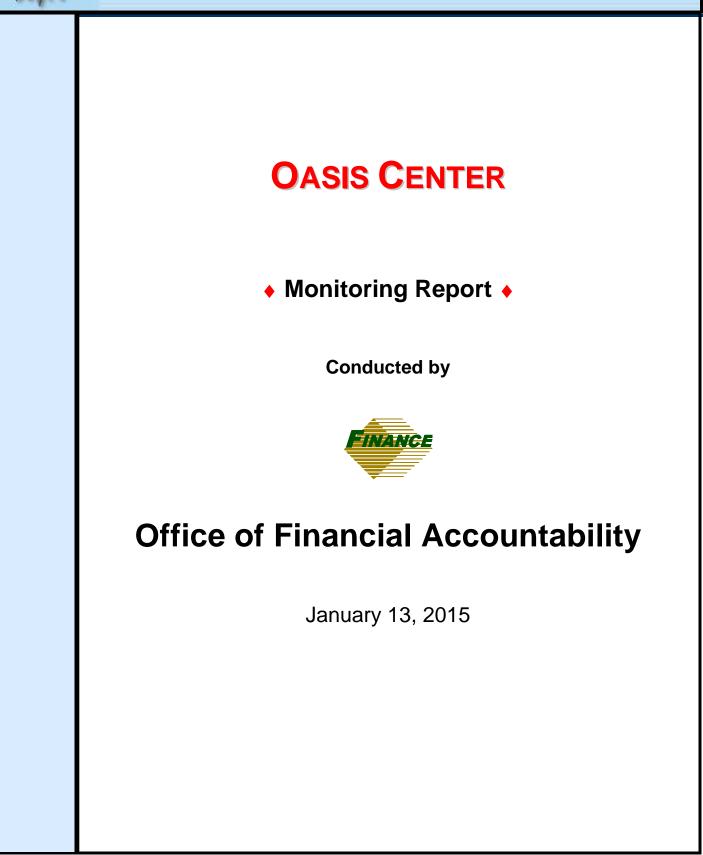
cc: Tom Ward, Executive Director Richard M. Riebeling, Director of Finance Talia Lomax-O'dneal, Deputy Director of Finance Gene Nolan, Deputy Director of Finance Kim McDoniel, Chief of Accounts

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Mark Swann, Internal Audit Fred Adom, CPA, Director, Office of Financial Accountability Essie Robertson, Office of Financial Accountability

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The Office of Financial Accountability (hereinafter referred to as "OFA") has completed a monitoring review of Oasis Center. A monitoring review is substantially less in scope than an audit. The OFA did not audit the financial statements and, accordingly, does not express an opinion or any assurances regarding the financial statements of the Oasis Center or any of its component units. The OFA is responsible for the internal monitoring of Metropolitan Government of Nashville and Davidson County (hereinafter referred to as "Metro") agencies that receive federal and state financial assistance, including cooperative agreements and non-profit organizations that receive appropriations and Community Enhancement Funds from Metro government. In summary, any agreement(s) that imposes performance and/or financial requirements on Metro government is subject to review by the OFA.

The purpose of this review was to assess the agency's compliance with contractual requirements set forth in the following contract with Metro Government:

| Contract | Туре                     | Amount   | Contact Term |               |  |
|----------|--------------------------|----------|--------------|---------------|--|
| L-3030   | Direct<br>Appropriations | \$30,000 | July 1, 2013 | June 30, 2014 |  |

# Agency Background

Founded in 1969 to provide community-based care for youth experiencing alcohol and drug problems, Oasis Center has evolved over the past four decades into one of the nation's leading youth-serving organizations, offering safety and support to Nashville's most vulnerable and disconnected youth, while seeking to also teach young people how to transform the conditions that create problems for them in the first place.

We believe that Nashville should be and can be a model community where all young people enter adulthood connected with positive social support systems and prepared for productive and fulfilling lives. We embrace our responsibility to change the odds in our community that will allow more young people to thrive and move into a healthy adulthood.

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The objectives of our review were:

- 1) To determine whether the agency had the resources and capacity to administer the grant funds.
- 2) To determine if costs and services were allowable and eligible.
- 3) To verify that program objectives were met.
- 4) To test the reliability of the financial and programmatic reporting.
- 5) To verify contractual compliance.

The scope of our review was limited to the contract term July 1, 2013 through June 30, 2014.

Audit procedures included meeting with agency management and staff, reviewing the design of internal controls as a basis for establishing our testwork, reviewing board minutes and obtaining written representations from management. In addition, we examined certain financial records and supporting documentation necessary to ensure compliance with contractual requirements set forth in contract L-3030. Specific procedures included:

- Interviewing the employees responsible for grant management, financial reporting and accountability.
- Reviewing supporting documentation of expenditures for allowability, necessity and reasonableness.
- Reviewing the agency's general ledger and verifying the accuracy of all invoices submitted to Metro.
- Reviewing documentation to determine that funds were used for intended beneficiaries and expended in accordance with the spending plan of the contract.
- Reviewing documentation to support program activities for consistency with grant requirements.
- Assessing the financial stability of the agency and its ability to continue to administer the grant program funded by Metro.

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## **SUMMARY OF RESULTS**

| Criteria   | Yes      | No |
|--|----------|----|
| Sufficient Resources and Capacity to Administer Funds? | >        |    |
| Costs and Services Allowable and Eligible?             | <b>~</b> |    |
| Program Objectives Met?                                | ✓        |    |
| Reporting Requirements Met?                            |          | ✓  |
| Sufficient Internal Control Environment?               | ✓        |    |
| Compliance with Civil Rights Requirements?             | ✓        |    |

The overall results of the monitoring review are provided in this section. Results are based on testwork performed and include conclusions regarding specific review objectives and, if applicable, recommendations for improvement and an action plan for implementation. Where applicable, the Findings and Recommendations section of this report provides more insight into any issues identified below.

## **<u>1. Sufficient Resources and Capacity to Administer Grant Funds</u>**

Our review of the agency's accounting system and the qualifications of the individuals assigned to manage the accounting records indicate that the agency possesses the necessary resources and professional expertise to effectively administer the grant funds.

### 2. Allowable and Eligible Costs and Services

Our review covered all of the core compliance areas identified by OMB Circular A- 133: *Audit of States, Local Government, and Non-Profit Organizations*. Costs incurred by the agency complied with applicable guidelines stated in OMB Circular A-122.

Additionally, the Metro Grants Manual requires separate accounting of the Metropolitan Nashville Government grant funds to prevent co-mingling of Metro Funds with other sources of funding. The agency is in compliance with this requirement. Different revenue classes as well as expenditure classes have been established to separately track the sources and amounts of funding. Also, the agency can easily and accurately report their expenses supported by the Metro Appropriation.

Based on our test work, costs and services during the period were allowable and eligible.

### 3. Program and Performance Objectives

The contract stipulates that the agency shall use the funds to provide the following outcomes:

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- Assign a consultant to the Mayor's Office of Children and Youth (MOCY) in regards to the Mayors Youth Council (MYC), who will coordinate the daily functions of the MYC. This includes managing their meetings, communication, and youth engagement. In addition, Oasis Center will provide ongoing support in the areas of positive youth development, training, team building, and provide any necessary administrative support. The consultant will report activities and progress on a regular basis and incorporate MOCY priorities and feedback as appropriate.
- The MOCY program will provide up 70 hours of service learning for at least 25 Nashville High School students yearly.

Based on our review of program documentation and discussions with staff, program performance objectives were met and the agency is in compliance with contractual program objectives.

## 4. Reliability of Financial and Programmatic Reporting

The contract requires submission of an annual audit report performed by a Certified Public Accountant. The contract also requires the agency to submit to Metro year end reports of the program outcome and a final expenditures report, no more than 45 days after the close of the contract.

We reviewed all applicable financial and programmatic reports required by the contract, including audited financial statements. Based on our review, the agency did not comply with all financial and programmatic reporting requirements. See Finding #1 for more details.

### 5. Internal Control Environment

In order to determine the adequacy of the design of internal controls, we obtained and reviewed an independent auditor's report on internal control over financial reporting and/or a completed internal control questionnaire. This audit procedure was performed solely as a basis for determining our test work and to assist us in making suggestions for improvement to management. We did not evaluate the operating effectiveness of internal controls over financial reporting.

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Our review of the design of the agency's internal controls did not reveal any control deficiencies. Further, nothing came to our attention that would necessitate suggestions for improvement in internal control activities to management.

## **<u>6. Civil Rights Requirements</u>**

Our review did not reveal anything to indicate that the agency was noncompliant with civil rights requirements. The agency also has necessary written policies and procedures relating to civil rights. The agency has not received any complaints regarding any form of discrimination. Further, civil rights and ADA postings are publicly displayed.

## 1. <u>Reporting Requirements Not Met</u>

## Finding

The Oasis Center failed to submit their final expenditure and program reports within the required time frame. The final expenditure and program reports were not received by the Metro Grants Coordination until August 28th.

Section C.4 of the contract states the agency shall submit a final expenditure report within 45 days of the end of the contract period. Per section D.9 Reporting requirement under the Standard Terms and Conditions of the grant contract, the recipient "shall submit a final program report within 45 days of the end of the Grant Contract."

The contract period ended on June 30, 2014 therefore the final program report was due no later than August 15, 2014.

### **Recommendation:**

The agency should ensure that annual program reports are submitted to the Division of Grants Coordination no later than August 15<sup>th</sup>.

### **Corrective Action Plan Required**

Please submit a corrective action plan indicating the actions the agency intends to take to correct the findings identified in this report. The corrective action plan should be submitted within 30 days from the report date to the address below:

Division of Grants Coordination PO Box 196300 Nashville, TN 37219 ATTN: Vaughn Wilson

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